

The City of SAN DIEGO

Consolidated Annual Performance and Evaluation Report (CAPER)

HUD Program Year 2020 – City Fiscal Year 2021



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1. [Public Notices and Public Comments](#)
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 - a. PR-02: List of Activities report by Grant
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 - c. PR-23: CDBG Accomplishment Summary
 - d. PR-23: HOME Accomplishment Summary
 - e. PR-26: CDBG & CDBG-CV Financial Summary
 - f. PR-29: CDBG Cash on hand Report
 - g. PR-91: ESG & ESG-CV Financial Summary
3. [ESG SAGE Report](#)
4. [Fair Housing Report](#)
5. [Section 3 Reports](#)



CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

The second year Consolidated Annual Performance and Evaluation Report (CAPER) of the Fiscal Years 2020 - 2024 Consolidated Plan (Con Plan) cycle covers the period of July 1, 2020, through June 30, 2021, and references activities funded in previous fiscal years with accomplishments reported during Fiscal Year (FY) 2021.

The City of San Diego's Economic Development Department (EDD) partnered with the San Diego Housing Commission (SDHC and 44 nonprofits in FY 2021 to implement the programs. In FY 2021, the City continued to receive program income as outlined in the Strategic Plan of the FY 2020-2024 Consolidated Plan, which led to an increase in goals and associated budgets. This has allowed for Community Development Block Grant (CDBG) funds to benefit low- to moderate-income residents in a multitude of ways. In FY 2021, CDBG funding was used to make investments and substantial improvements to public facilities, nonprofit organizations and infrastructure needs. The City was also able to invest in critical public services, which provided residents with employment training opportunities, youth and senior services, health services, and facilities and support programs for those experiencing homelessness. Other investment areas included single-family and multi-family housing rehabilitation, and microenterprise technical assistance. Associated accomplishments will be reported in this FY 2021 CAPER. The City continued to coordinate with the Consolidated Plan Advisory Board (CPAB) and the Capital Improvements Program Review and Advisory Committee (CIPRAC) to enhance the CDBG funding allocation process.

In FY 2021, HOME funds helped 37 first-time homebuyers with interest-deferred loans and closing cost assistance grants. HOME funds also contributed to the completion of three affordable rental housing projects with a total of 186 units, 41 of which are HOME-designated units.

In FY 2021, the SDHC and the City continued to be active members of the San Diego Regional Taskforce on Homelessness (RTFH), which acts as San Diego's Regional Continuum of Care. The RTFH works to identify gaps in homeless services, establish funding priorities, and pursue an overall systemic approach to addressing homelessness in the region. ESG funds were successfully used in FY 2021 to support shelter and rapid re-housing programs that leveraged CDBG, City General Fund, and other funding sources. These ESG funds provided shelter and permanent housing for 1,412 homeless individuals in FY 2021.

CDBG-CV funds were used as part of the Rental Assistance Program, which assisted 1,320 individuals with emergency rent payments in the early stages of the COVID-19 pandemic. The EDD also created two Notice of Funding Opportunities (NOFA) for public service activities related to the COVID-19. Projects are ongoing and accomplishment data will be reported in future CAPERS. CDBG-CV funds were used as part of the Operation Shelters to Home program. Outcome measures will be reported within future CAPER reports.

ESG-CV funds were used to operate the Bridge Shelters Program to support client health and reduce the risk of exposure to COVID-19 and avoid or slow the spread of the disease with the explicit purpose of



reducing COVID-19 exposure of unsheltered homeless population; as well as, reducing exposure within congregate shelters, by creating and operating effective, safe and socially distanced sheltering alternatives at the San Diego Convention Center. This Program provides persons who are experiencing homelessness and have not been successfully diverted from the homeless assistance system, with safe, socially distanced, bridge housing, emergency shelter, and diverse onsite supportive services, including but not limited to, stabilization and housing relocation services, to migrate people into safe long-term housing. Activities are ongoing and subsequent outcomes will be reported within future CAPER report.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

FY 20-24 Consolidated Plan Goal	Invest in <u>community services</u> that promote equity and serve vulnerable populations including, but not limited to, refugees and recent immigrants, previously incarcerated individuals, veterans, youth, seniors, and food insecure households			
5 Year Funding CDBG Estimate	2nd Year Total Expenditures	5 Year Outcome Goal: Persons Assisted (P)	2nd Year Totals	Con Plan Expenditures and Outcomes to date (year 1 & 2):
\$13,599,152 <i>(includes CDBG-CV)</i>	CDBG: \$2,508,885 CDBG-CV: \$3,600,000	62, 605 (P)	4,876 (P)	\$4,261,939 7,378 (P): 12%
FY 20-24 Consolidated Plan Goal	Foster individual and household resiliency by investing in <u>employment and workforce development</u> programs and improving access to job opportunities.			
5 Year Funding CDBG Estimate	2nd Year Total Expenditures	5 Year Outcome Goal: Persons Assisted (P)	2nd Year Total	Con Plan Expenditures and Outcomes to date (year 1 & 2):
\$6,000,000	\$2,173,754	2,500 (P)	535(P)	\$2,743,211 811 (P): 32%
FY 20-24 Consolidated Plan Goal	Finance impactful <u>nonprofit facility improvements</u> to provide new or increased access to programs that serve vulnerable populations or implement sustainability measures.			
5 Year Funding CDBG Estimate	2nd Year Total Expenditures	5 Year Outcome Goal: Persons Assisted (P) Other Improvements (O)	2nd Year Total	Con Plan Expenditures and Outcomes to date (year 1 & 2):
\$24,000,000	\$7,689,425	42,000 (P) 20 (O)	2,636(P) 4(O)	\$9,360,813 19,879(P): 47% 10 (O): 50%



FY 20-24 Consolidated Plan Goal	Support the development of vibrant, equitable, and adaptable neighborhoods by investing in <u>public facilities and critical infrastructure</u>				
5 Year Funding CDBG Estimate	2 nd Year Total Expenditures	5 Year Outcome Goal: Persons Assisted (P) Other Improvements (O)		2 nd Year Total	Con Plan Expenditures and Outcomes to date (year 1 & 2):
\$22,000,000	\$21,627,573	500,000 (P) 30 (O)		23,250(P) 4(O)	\$36,630,486 6 (O): 20% 28,850 (P):6%
FY 20-24 Consolidated Plan Goal	Increase and preserve <u>affordable rental and homeowner housing</u> to improve access to housing opportunities that reflect community needs, including but not limited to, opportunities in close proximity to transit, employment, and community services.				
5 Year Funding CDBG & HOME Estimates	2 nd Year Total Expenditures	5 Year Outcome Goal: Rental units Constructed (RC) Rental units Rehabilitated (RR) Homeowner Housing Rehabilitated (HHR) Financial Assistance to Homebuyers (FA)		2 nd Year Total	Con Plan Expenditures and Outcomes to date (year 1 & 2):
\$68,706,766: CDBG \$37,687,331: HOME	\$18,995,953: CDBG \$8,879,070: HOME	700 (RC) 140 (RR)		41(RC) 398(RR) 37(FA)	CDBG: \$27,676,545 HOME: \$15,034,203 147 (RC): 21% 74 (FA): 48% 398 (RR): 284% 75 (HHR): 38%

FY 20-24 Consolidated Plan Goal	Assist individuals and families to gain stable housing after experiencing <u>homelessness</u> or a housing crisis by providing appropriate housing and service solutions grounded in best practices.				
5 Year Funding CDBG & ESG Estimates	2 nd Year Total Expenditures	5 Year Outcome Goal: Persons Assisted (P) Tenant Based Rental Assistance (TBRA) Overnight Shelter (OS)		2 nd Year Total	Con Plan Expenditures and Outcomes to date (year 1 & 2):
\$16,472,892: CDBG <i>(includes CDBG-CV)</i> \$27,870,688: ESG <i>(includes ESG-CV)</i>	CDBG:\$4,124,811 CDBG-CV: \$4,599,062 ESG: \$1,353,313 ESG-CV: \$21,773,579	10,000 (P) 1,000 (TBRA)	8,000 (OS)	5,776(P) 118(TBRA) 1,688(OS)	CDBG: \$7,977,112 ESG: \$2,005,092 16,667(P): 166% 236 (TBRA): 24% 4116 (OS): 51%
FY 20-24 Consolidated Plan Goal	Enhance the City's <u>economic stability</u> by investing in inclusive economic growth initiatives that develop and strengthen small businesses and support local entrepreneurs.				
5 Year Funding CDBG Estimates	2 nd Year Total Expenditures	5 Year Outcome Goal: Businesses Assisted (B) Jobs Created/Retained (J) Facility Improved (O)		2 nd Year Total	Con Plan Expenditures and Outcomes to date (year 1 & 2):
\$20,000,200	\$3,483,527	1,400 (B) 128 (J)		209(B) 53(J)	\$5,805,938 443 (B): 31% 53 (J): 41%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

**Please note, the County of San Diego has been designated as the Alternative Grantee for the HOPWA grant. FY 2020 was the last year the City of San Diego reported on HOPWA outcomes and expenditures. Beginning in FY 2021, the County of San Diego reported outcomes and expenditures in its CAPER.*

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The seven Consolidated Plan goals of the City are all considered to be high priority and were used as the bases for the budgetary priorities outlined in the FY 2021 Annual Action Plan. Each activity funded with CDBG in FY 2021 demonstrated that it would further the achievement of a Consolidated Plan goal and benefit low- to moderate-income (LMI) persons and communities. Refer to Table 1 in Section CR-05 for the progress the City has made as of the end of FY 2021 in meeting its 5-year goal outcome indicator targets. It is important to note that while the Consolidated Plan provides funding level estimates and presents fixed goal outcome indicator targets over a 5-year period for each goal, meeting those funding level estimates and targets can be practically challenging because: (1) the City uses a Request for Proposals (RFP) process to distribute a portion of its CDBG funds and (2) funding recommendations for the City's CDBG funds are based, in large part, on the scoring of the Consolidated Plan Advisory Board (CPAB) of the submitted proposals. This provides nonprofit agencies with flexibility in terms of submitting project proposals and relies upon our nonprofit partners to determine the project outcomes which can vary from the pre-determined goal outcome indicators presented in the Consolidated Plan. It is, therefore, important to remember that annual funding levels per goal and the annual goal outcome indicator targets per goal will vary each year as a function of the RFP, scoring, and (ultimately) the City Council approval processes. Together, these factors will have an impact on the City's use of its CDBG funds and its ability to address the priorities and specific objectives identified in its Annual Action Plans and Consolidated Plan. As depicted in Table 1 of Section CR-05, the City made progress in the second year of the Consolidated Plan (PY 2020/FY 2021) towards meeting the goal outcome indicator targets for all goals. Several activities involving rehabilitation and infrastructure improvements funded in FY 2021 are not required to be completed by the end of FY 2021. For example, Nonprofit Capital Improvement Project (NCIP) and City Neighborhood Infrastructure projects have 24 months to be completed. Rental housing rehabilitation and construction funded with HOME funds also typically take longer to be completed. Accomplishments for these activities will be captured in future CAPERs and reported under the appropriate goals and program/fiscal years.

Please note, the COVID-19 pandemic has delayed several projects and activities. As a result, some subrecipients have been granted extensions to complete their projects and once completed, outcomes and expenditures will be reported in future CAPERs. CDBG-CV and ESG-CV funds are combined in the above table as one funding source.



CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

Race	CDBG	HOME	ESG
White	21,300	55	677
Black or African American	7,965	15	273
Asian	1,692	2	13
American Indian or American Native	1,264	0	19
Native Hawaiian or Other Pacific Islander	391	1	17
Total	35,033*	78	1044
Ethnicity			
Hispanic	10,211	37	266
Not Hispanic	24,822	41	782

Table 2 - Table of assistance to racial and ethnic populations by source of funds

Narrative

The City of San Diego and its partner agencies identify priority needs and offer services and programs to eligible persons/households regardless of race or ethnicity. Table 2 in Section CR-10 is generated by the HUD CAPER template, and the information reported reflects demographic information provided by the persons/households. *Please note that the "Total" includes demographic information on persons/households not listed in CDBG which are: Asian & White-109, Black/African American & White-230, American Indian/Alaskan Native & Black/African-204 American India/Alaskan Native & White-164; other multi-racial 1714. For HOME, the Total includes "Other/Multiracial": 5; for ESG, the "Other" total includes 45 people who refused to report or identified as multiracial.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	\$87,571,120.66	\$38,506,677.29
HOME	public - federal	\$21,102,072	\$8,879,071
ESG	public - federal	\$1,043,517	\$1,353,313*
CDBG-CV Funding	public - federal	\$19,433,956	\$8,491,989
ESG-CV	public - federal	\$26,394,450	\$21,773,579

Table 3 - Resources Made Available

Narrative

The CDBG resources available in FY 2021 include program income received and carryover funds. Line-item breakdown of resources made available and expenditures for CDBG can be seen in [Attachment 2: IDIS Reports](#).

The City received its first round of CARES Act funding on March 11, 2020, in the following amounts: CDBG-CV: \$7,223,939, ESG-CV: \$3,598,344, and HOPWA-CV: \$682,662 (please note reporting numbers for HOPWA are associated with the County of San Diego as the Alternative Grantee). On October 13, 2020, the City received another round of CARES Act funding: CDBG-CV3: \$12,210,017 and ESG-CV2: \$22,796,116. Information regarding allocations for CV-related activities can be found in the Substantial Amendments to the Consolidated Plan and the relevant Annual Action Plans. Certain CV-related activities remain active and the PR-26: CDBG-CV Financial Summary can be found in Attachment 2: IDIS Reports.

**Please note, an ESG activity was not closed out in the previous fiscal year and not counted in the previous CAPER. Expenditures were captured and included in this CAPER.*

Identify the geographic distribution and location of investments

Table 4 has been removed as the information to report is not applicable to the City of San Diego

Narrative

The FY 2021 Annual Action Plan did not identify geographic target areas for the distribution of investments. However, activities prioritized LMI areas clustered in the central and southern areas of the City in Council Districts 3, 4, 7, 8, and 9 and in the Community Planning Areas of City Heights, Barrio Logan, Southeastern, Encanto, San Ysidro, and Linda



Vista. Also, activities and projects located in the San Diego Opportunity Zone were identified and tracked.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The federal resources that the City receives are leveraged with additional federal, state, local, and private resources. For example, CDBG projects received funds from outside sources. These leveraged funds have been listed below by Consolidated Plan goal.

- Public Services & Workforce Development: \$4,802,644
- Nonprofit Facilities: \$291,768
- Affordable Housing: \$65,030,120
- Economic Development: \$1,538,963
- Homeless: \$4,530,675
- Total funds leveraged for CDBG projects: \$76,194,170

The HOME program requires a 25 percent match for each HOME dollar invested, and excess match may be recorded for use in future years. The SDHC uses local Inclusionary Housing Funds, Housing Trust Funds, Coastal Funds, funds from multiple departments of the state of California, and multifamily bond proceeds as a contribution to housing pursuant to HUD requirements. In FY 2021, \$3,025,028.97 was contributed from Inclusionary Housing Funds to the HOME Match. The excess match carried over to next Fiscal Year is \$34,118,084.04 that will be used to meet match requirements.

The ESG program requires a 100 percent match. Per Council Policy 700-02 of the City, CDBG funds were allocated in FY 2021 to the City's homeless housing and shelters (Father Joe's Village Interim Shelter for Single Adults, Connections Housing Interim Shelter for Single Adults, and the City of San Diego Interim Housing Program) that served as match. As per ESG rules, cash, and in-kind services were used as match for the Rapid Rehousing program. Refer to Table 29 in Section CR-75 of this CAPER for additional details.



Fiscal Year Summary - HOME Match	
1. Excess match from prior Federal fiscal year	\$31,093,055.07
2. Match contributed during current Federal fiscal year	\$3,025,028.97
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	\$34,118,084.04
4. Match liability for current Federal fiscal year	\$0
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	\$34,118,084.04

Table 5 - Fiscal Year Summary - HOME Match Report



Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
7420	1/2/2020	\$1,481,003.77	-	-	-	-	-	\$1,481,003.77
7421	1/2/2020	1,544,025.20	-	-	-	-	-	1,544,025.20

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
\$10,833,741.24	\$4,658,455.19	\$5,874,085.75	-	\$9,618,110.68

Table 7 – Program Income



Minority Business Enterprises and Women Business Enterprises - Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Number	9					9
Dollar Amount	\$112,563,704					\$61,443,093
Sub-Contracts						
Number	273		1	1	2	263
Dollar Amount	\$112,563,704		0	0	\$322,354	\$104,380,580
	Total	Women Business Enterprises	Male			
Contracts						
Number	9		9			
Dollar Amount	\$61,443,093					
Sub-Contracts						
Number	273	8	265			
Dollar Amount	\$112,563,704	\$900,188	\$111,663,516			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property - Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 - Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
		Number		Cost		
Parcels Acquired		0		0		
Businesses Displaced		8		\$209,406		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number		0	0	0	0	0
Cost		0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition



CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	35	41
Number of Non-Homeless households to be provided affordable housing units	46	37
Number of Special-Needs households to be provided affordable housing units	0	0
Total	81	78

Table 11 - Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through the Production of New Units	41	41
Number of households supported through Rehab of Existing Units	0	0
Number of households supported through Acquisition of Existing Units	40	37
Total	81	78

Table 12 - Number of Households Supported

The City and SDHC continue to set priorities to meet the following Con Plan goal:

- *Increase and preserve affordable rental and homeowner housing to improve access to housing opportunities that reflect community needs, including but not limited to, opportunities in close proximity to transit, employment, and community services.*

Affordable housing options continue to be severely limited within the City. The median purchase price of a single family detached home in the City is estimated to be \$825,000 as of March 2021, a 15% increase from the previous year (\$715,000) (Source: DQNews, March



2021) There is a rental vacancy rate of approximately 2.2% in the second quarter of 2021. (Source: U.S. Census 2nd Qtr San Diego MSA)

Delineating annual affordable housing goal outcome indicators by household type as requested in Table 11 above can be problematic. Per HUD requirements, the totals for Tables 11 and 12 must match; however, the household types are not mutually exclusive.

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The SDHC continues to set priorities to meet the goals in the Con Plan, shifting focus as needed to prioritize activities based on available funding. Construction and rehabilitation of affordable housing simply takes time due to complex financial arrangements, site acquisition, and regulatory compliance. However, there are several rental housing projects using HOME funds currently under construction or rehabilitation, which will help the City assist more households and meet its goal outcome indicator targets.

Discuss how these outcomes will impact future annual action plans.

Several affordable rental housing projects using HOME funds are under construction. Completed projects will be reported in future CAPERs.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	211	41
Low-income	12	37
Moderate-income	0	0
Total	223	78

Table 13 - Number of Households Served

Narrative Information

In FY 2021, CDBG funds were used for eligible housing activities, such as homeowner housing rehabilitation and direct financial assistance to help eligible homebuyer with closing cost and down payment assistance.

Income distribution of households served includes all completed HOME activities in FY 2021.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through: *Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs*

As part of the City's ongoing efforts to foster a system level approach to meeting the needs of individuals experiencing homelessness, the City adopted the "Community Action Plan on Homelessness" in October 2019, which provided a series of recommendations and identified three short term goals;

- Decrease unsheltered homelessness by 50%
- Finish the job of ending Veteran Homelessness
- Prevent and end youth homelessness as outlined in the San Diego County Coordinated Plan to End Youth Homelessness.

In October 2020, the City of San Diego approved a contract between People Assisting the Homeless (PATH) and the San Diego Housing Commission (SDHC) for the provision of Coordinated Street Outreach services which leverages all City funded outreach activities to foster a holistic approach for engaging individuals experiencing unsheltered homelessness.

The primary role of the program is to strategically engage individuals prioritized for housing through the regional Coordinated Entry System and to facilitate permanent housing placements as well as to provide housing-focused case management. A secondary function focuses outreach resources in identified concentrations of unsheltered individuals with an emphasis on diverting individuals from the homelessness response system and/or meeting basic needs, providing connections to bridge housing, emergency shelters and supportive services.

Two distinct yet complementary teams were created as part of the program each with a specific focus, set of duties, and outcomes:

Mobile Homelessness Response Team: Facilitates ongoing intensive engagement and connections to supportive services for unsheltered individuals identified as being prioritized for permanent housing resources. Staff provide street-based case management services for prioritized clients with an emphasis on fostering positive exits from homelessness to permanent and longer-term housing opportunities. Outreach services employ problem-solving practices, leveraging internal and external resources, in an effort to quickly resolve prioritized clients' instance of

homelessness as well as to lead system navigation efforts, on an as-needed basis, to address any barriers clients may be experiencing in obtaining housing.

Rapid Response Team: Works closely with Program Supervisor(s), Housing Commission staff and City staff to focus outreach activities in areas with high concentrations of individuals experiencing unsheltered homelessness as well as coordinating timely responses to various stakeholder referrals. This immediate response is orientated toward brief engagements and rapid housing-focused problem solving, improving the client's sense of safety and assisting in meeting basic needs.

The City's Coordinated Street Outreach Program also supports regional efforts to employ best practices by taking action on the practices outlined in the "Policy Guidelines for Regional Response for Addressing Unsheltered Homelessness and Encampments" adopted by the Regional Task Force on the Homeless (RTFH). Multidisciplinary teams consisting of peer-support specialists, outreach specialists trained in street-based case management, and clinical-level staff are leveraged to address clients' needs, emphasizing transitions from homelessness directly to safe, stable housing opportunities. Staff also actively engage community stakeholders to foster trusting relations and open lines of communication while being proactive in addressing any potential or realized community concerns.

Participating partners include eight service providers and the San Diego Police Department-Homeless Outreach Team (HOT)

The Day Center for Single Adults (formerly the Neil Good Day Center), which received CDBG funding in FY2021, is a drop-in center operated by St. Vincent de Paul Village where homeless men and women can access resources to meet basic needs and get referrals to services. The Day Center is open daily, and services include laundry, mail, phones, messages, computer access, and limited storage space. The Day Center also serves as an access point for the Coordinated Entry System (CES). Clients at the Day Center can enter CES by undergoing assessment with the Common Assessment Tool (CAT) which helps match homeless persons with housing resources by examining and scoring a person's vulnerability level and prioritizing persons for housing accordingly. Outside agencies come onsite to deliver an array of supportive services as well as provide referrals to other County of San Diego services. The Day Center served 5,717 homeless persons in FY 2021.

The Homelessness Response Center (formerly the Housing Navigation Center) received CDBG funding in FY 2021. This intervention offers a variety of on-site services by co-locating multiple partners at a single site to provide enhanced access to a variety of services using a

client centered approach. System navigation services coordinate housing-focused activities across City service providers and streamlines access to critical services throughout the community. Case management, assessments and referrals, and coordinated shelter placement are a few examples of activities conducted at the Homelessness Response Center with the goal of creating a path to safe and affordable housing and serves for people who experience homelessness in the community

Addressing the emergency shelter and transitional housing needs of homeless persons

Please note: The COVID-19 pandemic significantly impacted the operation of the City's shelter programs due to the social distancing protocols. Several of the City's shelter programs were temporarily relocated to the San Diego Convention Center between April 2020 and April 2021 as part of "Operation Shelter to Home" with the goal of mitigating the spread of COVID-19 through the regular provision of testing, vaccinations and the centralization of an array of supportive services in a safe and sanitary environment. Capacity at all City shelters was reduced to accommodate a minimum of six feet of social distancing.

The City used CDBG and/or ESG funds to operate the following homeless shelters and services:

- **Connections Housing San Diego (CDBG and ESG):** Operated by People Assisting the Homeless (PATH), Connections Housing provides interim housing and supportive services for single adults experiencing homelessness. In addition, the site offers an onsite primary healthcare facility, and a One-Stop Service Center where partnering organizations provide a host of supportive services such as individual assessments, work readiness programs, recovery support and resources to meet basic needs. The interim bed program operates 24 hours, seven days a week and provides three meals a day, residential services and 24-hour security. During the reporting term, program capacity was significantly reduced to accommodate local/state mandated social distancing protocols prescribed for congregate living environments, The Connections Housing interim bed program served 182 single adults in FY 2021. 71% percent of clients that left Connections Housing left for a permanent or other longer-term housing situation.
- **City of San Diego Family Interim Housing Program (ESG-Capacity: 42 Rooms (139 Beds):** Operated by Alpha Project for the Homeless, this program provides support for homeless families (households with minor children) with a specific focus on facilitating placements into permanent and longer-term housing. The shelter

operates 24 hours, seven days a week and provides two meals daily, as well as residential services, and 24-hour security. Supportive services include, but are not limited to, case management parenting classes for adults, teen counseling group sessions, family counseling, children's activities and life skills workshops.

- **Housing Facility for Homeless Adults (Paul Mirabile Center) – ESG Capacity – 350 beds:** The program is operated by St. Vincent de Paul Village and provides accommodations for single adults experiencing homelessness. The shelter operates 24 hours, seven days a week all year and provides three meals daily, residential services, and 24-hour security. Clients have access to a diverse portfolio of supportive services at the St. Vincent de Paul Village campus, ranging from health care resources, mental health and substance abuse treatment, job readiness training, case management, and housing navigation. The program also includes the operation of 50 beds specifically reserved for referrals from the San Diego Police Department's Homeless Outreach Team with clients being case managed by Social Workers from the County of San Diego's Office of Homeless Solutions. During the reporting term, program capacity was significantly reduced to accommodate local/state mandated social distancing protocols prescribed for congregate living environments, The Interim Housing Facility for Homeless Adults served 466 homeless individuals in FY 2021. 33% of clients that exited the program exited to a permanent or other longer-term housing situation.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Housing Voucher Programs: The SDHC continues to commit vouchers to various programs designed to serve certain vulnerable populations that suffer from physical and/or mental disabilities as follows:

2,192 Project Based Vouchers have been committed to provide permanent supportive

housing for homeless individuals in the City. These are Permanent Supportive Housing (PSH) vouchers as they combine a long-term housing subsidy with comprehensive supportive services. In FY 2021, SDHC committed 87 Project Based Vouchers to projects that serve people experiencing homelessness through a NOFA process. SDHC also committed an additional 344 Project Based Vouchers that serve people experiencing homelessness to SDHC acquired properties through a non-competitive process.

One thousand and twenty-nine (1,029) sponsor-based housing vouchers have been committed to provide permanent supportive housing for homeless individuals in the City. In FY 2021, SDHC awarded eighty (80) additional sponsor-based subsidies to the existing HOME Finder Program which serves people experiencing homelessness with serious mental illness.

Forty-seven (47) transitional vouchers provide individuals with rental assistance in short-term housing:

- 16 vouchers are used for individuals who are homeless and medically frail at Connections Housing San Diego. Tenants can stay long enough to recover their health and move into a permanent supportive housing unit when it becomes available.
- 20 vouchers are set aside for homeless elderly individuals to enable them to leave the streets and live in a temporary housing situation until they can move to more permanent housing.
- 11 vouchers are provided for homeless individuals with psychiatric disabilities to access temporary housing and connect them to resources to address a wide array of physical and mental health challenges. Once an appropriate permanent housing solution is identified, the individuals transition out of the temporary housing.

SDHC provided a \$600,000 grant in FY 2016 to San Diego State University's Guardian Scholars program to provide housing subsidies to up to 100 students enrolled in the program. The students are former foster youth, homeless youth, or wards of the court

Twenty-five (25) rental assistance subsidies were provided to Monarch School, a K-12 school in San Diego serving homeless minors. The Monarch School Housing Program provides rental assistance to families with children attending Monarch School for the duration of enrollment. The program assists families with maintaining housing stability and school attendance while the family works towards financial stability.

Fifty (50) rental assistance subsidies have been committed to the Moving-On Program to serve formerly homeless persons transitioning out of permanent supporting housing who

no longer require intensive supportive services to maintain housing stability. The Moving-On Program supports tenants who are successful in their recovery to live more independently using a Federal subsidy while accessing community-based resources, as needed.

One thousand two-hundred thirty-five (1,235) vouchers have been awarded to SDHC from the HUD Veterans Affairs Supportive Housing (HUD-VASH) program to house homeless veterans in the City. Ninety of these vouchers are Project Based. One hundred seventy-five Family Unification Program vouchers have been awarded by HUD to serve families involved with Child Welfare Services for whom housing is a barrier to reunification or maintaining custody, or to serve former foster youth or exiting foster youth ages 18-24 who are homeless or at risk of becoming homeless.

In FY21, SDHC was awarded additional vouchers. 100 Mainstream Vouchers from HUD to serve low-income families with at least one non-elderly disabled family member (ages 18-61). SDHC now has an allocation of 208 Mainstream vouchers and 480 Emergency Housing Vouchers from “The American Rescue Plan.” These vouchers serve four eligible populations; people experiencing homelessness, people at risk of homelessness, people fleeing or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking and people who are recently homeless and for whom providing rental assistance will prevent the family’s homelessness or having high risk of housing instability. These Emergency Housing Vouchers have an effective date of July 1, 2021.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Rapid Rehousing Programs (ESG): The SDHC administers the City’s homeless programs, which include the rapid rehousing (RRH) programs. In FY 2021, the SDHC’s Security Deposit Plus program assisted 43 families with security and utility deposits to assist with obtaining housing. Clients in each of the programs receive housing navigation and case management, which includes assistance with landlords, budgeting, and referrals to services to assist them to remain housed. In FY 2021, the ESG funded RRH program assisted 34



households to enter permanent housing.

HOUSING FIRST – SAN DIEGO: SDHC’s homelessness action plan, HOUSING FIRST - SAN DIEGO, which launched on November 12, 2014, has created more than 9,100 housing opportunities in less than seven years for individuals and families at risk of or experiencing homelessness in the City of San Diego.

Current programs are:

- Homelessness Prevention & Diversion
- Prevention Extension Program
- Diversion Extension Program
- Shallow Subsidy
- FLEX - Flexible Housing Subsidy Pool
- SDHC Moving Home Rapid Rehousing
- SDHC Moving Home CoC Rapid Rehousing for Domestic Violence Survivors
- Landlord Engagement and Assistance Program (LEAP)
- New Permanent Supportive Housing
- SDHC Moving On Rental Assistance
- HUD Mainstream Vouchers

HOUSING FIRST – SAN DIEGO continues to enhance and expand its programs to serve the various needs of those in our community who are at risk of or experiencing homelessness. This year, HOUSING FIRST - SAN DIEGO launched additional programs like our Shallow Subsidy Program to serve older adults on a fixed income with rental assistance and light-touch case management services. We also launched an expanded Shelter Diversion Program that provides financial assistance and services to higher needs newly homeless households to move into and stabilize in housing quickly.

In April 2020, the City of San Diego along with the San Diego Housing Commission, the Regional Task Force on the Homeless, County of San Diego, City shelter providers and other collaborative agencies launched Operation Shelter to Home (OSTH) to mitigate the impact of COVID-19 on people experiencing homelessness in San Diego. It included a temporary emergency shelter at the San Diego Convention Center. A key goal of Operation Shelter to Home was to pilot new practices and design a more client-focused system consistent with the City of San Diego Community Action Plan on Homelessness. One major component of Operation Shelter to Home was the creation of the Housing Navigation Team (HNT) staffed by members of SDHC’S HOUSING FIRST – SAN DIEGO’s team. Over the course of less than 12 months, there were 1,422 individuals and 43 families housed in permanent or longer-term housing. Client transitions to both new and pre-existing shelter programs began in early March 2021, with the final move-out dates on March 23 and March 24, 2021. Throughout the month of March 2021, staff supported Convention Center

residents in transitioning to other shelter options or permanent and longer-term housing opportunities.

With the lessons learned from Operation Shelter to Home, SDHC launched the Homelessness Response Center (HRC). The Homelessness Response Center expands the services offered through the Housing Navigation Team by providing housing-focused system navigation, centralizing core supportive and housing-focused services in one location and coordinating all activities to move someone from homelessness to housing. The Homelessness Response Center is administered and managed by staff members of the HOUSING FIRST – SAN DIEGO team. Additionally, HOUSING FIRST – SAN DIEGO staff work onsite and support the operations of the program and work in collaboration with partner providers throughout the region.

Additionally, more than 1,900 permanent supportive housing units have been approved by the SDHC Board of Commissioners and are either completed or are under construction or are pending construction.

Comprehensive Homeless Systems Focus: Based on San Diego’s Regional Task Force on the Homeless Continuum of Care (CoC) goals, the CES system focuses on referring the most vulnerable homeless individuals and families to available housing resources throughout the San Diego region. Based on the results of the comprehensive survey (VI-SPADT), which is administered to each homeless adult needing housing, the most vulnerable persons are given a housing placement first to ensure the chronically homeless who are on the streets longest and have the most severe physical and mental challenges are given priority.

San Diego Regional Task Force on Homelessness (RTFH): In FY 2021, the City continued to be an active member of the Regional Task Force on Homelessness (formerly the Regional Continuum of Care Council). The RTFH is a community collaborative with representatives from the 18 cities within the San Diego County, the County of San Diego itself, homeless providers, and other interested parties. Participation in this forum ensures that the City’s efforts to address homelessness using ESG funds and other resources are aligned with the region’s priorities and respond to the most critical needs, with input from the public and other homeless advocates. Over \$18 million in 2016 CoC funds were awarded to homeless programs, including permanent supportive housing and rapid rehousing services. A listing of the 2016 CoC funded programs can be found at www.sandiegococ.org.



CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The SDHC manages the public housing inventory, affordable housing units, and the Section 8 program within the City. The affordable housing stock consists of 2,410 units that are restricted to low-income renters with incomes at 80 percent or less of the area median income (AMI) or less. The affordable housing stock total includes the 189 units SDHC operates as part of the Public Housing program. In FY 2022, it is anticipated that the Housing Commission will acquire additional multifamily properties in accordance with the agency's HOUSING FIRST-SAN DIEGO, SDHC's homelessness action plan.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

In FY 2021, the SDHC continued to offer its Achievement Academy, which includes the Family Self-sufficiency (FSS) program. For a FSS program participant to successfully complete the program, the head of household is solely responsible for completing his/her Individual Training and Services Plan (ITSP) and must be employed by contract expiration. In its 2015 Moving to Work Plan, the SDHC requested authority from HUD to provide FSS enrollment to "all adult family members by waiving the requirement for the head of household to join the program. Non-head of households who enter into a contract will be responsible for the completion of the ITSP and must be employed by the end of participation for the FSS family to successfully complete the program." This change resulted in "increased recruitment and enrollment into the FSS Program, thus providing incentives to families to become economically self-sufficient. The initiative allowed families to enroll into FSS in the event the head of household is unable or unwilling to participate in the program." In its 2015 Moving to Work Plan, the SDHC also requested authority to modify the FSS program by revising the contract term and the escrow calculation method to coincide with the Path to Success initiative. Changes to the program included a \$10,000 maximum on total escrow accumulation, escrow deposits based on outcomes achieved, and a 2-year contract term with the option to extend the contract an additional three years if additional time is needed to attain goals. In addition to FSS, the Achievement Academy also began serving public housing residents more directly thanks to an award of ROSS grant funds. With the ROSS funding, a Service Coordinator was hired to assist at least 50 public housing residents increase their self-sufficiency. As of June 2021, 148 public housing residents were enrolled in the program. The Service Coordinator facilitates access to skills training and resources available through partnerships with community-based organizations to develop pathways out of poverty and career-ladders for public housing



residents.

The Service coordinator also directs access to available community resources for family members of all ages to break the cycle of inter-generational poverty. Achievement Academy partners include:

- Amazon
- Center for Employment Training
- Citibank
- City Heights Community Development Corporation
- Computer 2 Kids San Diego
- Connect2Careers
- Credit Builders Alliance
- International Rescue Committee
- Jewish Family Service of San Diego
- San Diego Job Corp
- Local Initiatives Support Corporation (LISC)
- Microsoft
- San Diego Futures Foundation
- San Diego Public Library
- San Diego Workforce Partnership
- San Diego Zoo
- Self-Help Federal Credit Union
- South Bay Community Services
- Target
- The Campaign for Grade-Level Reading
- TransUnion
- Union Bank
- Urban Corps of San Diego County
- US Bank
- Wells Fargo
- YMCA

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The City of San Diego made progress in the following actions in FY 2021:

- The City continued to use the Geographic Targeting initiative and Promise Zone designation into the scoring criteria used to evaluate FY 2021 proposals. The City also added the Opportunity Zone in FY 2020 to further concentrate areas of high need. Points are awarded for either services delivered, or office located within one of these areas.
- The City and SDHC continued to enforce the Inclusionary Housing Ordinance, which requires all new residential developments of two units or more to provide 10 percent affordable housing or pay an Inclusionary Affordable Housing fee.
- The City and SDHC maintained the Housing Trust Fund (a.k.a. “commercial linkage fee” or “Housing Impact Fees on Commercial Development”), which aims to offset the cost of affordable housing for low-wage workers and mitigate the need for increased affordable housing due to employment growth. The City recently updated the fee, requiring new nonresidential development to pay a fair share of costs to subsidize housing for low-, very low-, and extremely-low income households (San Diego Municipal Code Chapter 9, Article 8, Division 6, Sections 98.0601, 98.0608 and Appendix A).

The City implemented policy recommendations from the updated 2021-2025 San Diego Regional Analysis of Impediments to Fair Housing Choice (AI). As a subrecipient of the City, the SDHC is addressing the barriers that hinder affordable housing and residential investment with the following strategies:

- Increasing wage earning for Housing Choice Voucher (Section 8) participants by enhancing Achievement Academy services.
- Using Low-Income Housing Tax Credits (LIHTC) to incentivize private developers and investors with a dollar-for-dollar reduction in their federal tax liability in exchange for financing to develop affordable rental housing. Project rents must remain restricted for at least 30 years after project completion. The LIHTC subsidizes either 30 percent (4 percent tax credit) or

- 70 percent (9 percent tax credit) of the low-income unit costs in a project.
- Providing loans, closing cost assistance grants, and mortgage credit certificates for first-time low to moderate-income homebuyers.
- Maintaining over 3,000 affordable housing units and preparing to purchase additional multifamily properties.
- Offering incentives to affordable housing developers, which include:
 - ✓ Permanent financing in the form of low-interest loans, tax-exempt bonds, and land-use incentives;
 - ✓ Technical assistance, such as help with securing tax credits; and
 - ✓ Predevelopment assistance loans and grants to help non-profit developers during the preconstruction phase

Implementing “HOUSING FIRST – SAN DIEGO,” SDHC’s homelessness action plan to create additional affordable housing with supportive services. Programs in the first three years of HOUSING FIRST – SAN DIEGO (2014-2017) impacted the lives of close to 3,000 homeless San Diegans. In addition, in FY 2018, SDHC completed development of the next phase of HOUSING FIRST – SAN DIEGO, which will direct \$79.7 million in federal, City of San Diego, and SDHC resources over the next three fiscal years (2018-2020) to create permanent housing opportunities for 3,000 homeless individuals and families.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City’s updated FY 20-24 Consolidated Plan and FY 2020 Annual Action Plan identified the following guiding strategies

1. **Inclusive Economic Growth:** The importance of connecting San Diegans to opportunities that exist in the job market are vital to strengthening the local economy. By creating a new Consolidated Plan Goal focusing on workforce development and emphasizing our Economic Development goal to develop and strengthen small businesses and support local entrepreneurs, the City has placed a high importance on Inclusive Economic Growth initiatives such as the San Diego Promise Zone-based CONNECT ALL @ the Jacobs Center business accelerator and business resource center and the San Diego Workforce Partnership’s CONNECT2Careers and TechHire programs.
2. **Economic Resiliency and Sustainability:** With the effects of the COVID-19 pandemic, it is critical for small businesses to withstand and recover quickly from the economic shock. Beginning in FY 2020 and continuing into FY 2021, the City

administered the Small Business Relief Fund (SBRF) to support small business economically impacted by pandemic-related closures, adaptations, and social distancing protocols.

3. **Catalytic Community Investment:** The City is scheduled to receive a substantial amount of Program Income throughout the FY 20-24 Consolidated Plan period, the City can employ catalytic community investment, putting larger investments toward greater, more impactful projects. For example, with the additional CARES Act funding, the City was able to purchase two hotels for permanent housing with supportive services for individuals formerly experiencing homelessness.

The City also continued to have nonprofits use a two-phase process to applying for CDBG funding: a Request for Qualifications (RFQ) phase and a Request for Proposal (RFP) phase. The Community Development Division (CDD) has expanded its outreach efforts to invite a diverse and equal applicant pool including conducting workshops throughout the community, video tutorials on how to apply, technical assistance appointments to answer questions regarding proposals, various handbooks with instructions on how to apply, and other resources. With the social guidelines put in place, staff was able to conduct all training and provide resources in a virtual setting online so the information would be accessible to the public.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The City's Lead Safety and Healthy Homes Program (LSHHP), in partnership with various other community organizations, has been working since 2002 with the goal of improving the quality of life of its citizens through the elimination of lead paint hazards. The LSHHP uses a comprehensive blend of strategies to prevent lead poisoning, including education, outreach, training, home remediation, and code enforcement.

The LSHHP is the agency responsible for enforcing the Lead Hazard Prevention and Control ordinance (Municipal Code Division 10, (Section 54.1001 et seq.)). This ordinance, which took effect in June of 2002, makes it unlawful to maintain or cause a lead hazard. As amended in 2008, this ordinance is one of the most comprehensive local lead poisoning prevention ordinances in the nation.

During this year, there were 34 active lead code enforcement cases, 24 of which were closed during this period including:

- 8 cases related to lead hazards in residential housing including: 5 cases that were cleared of lead hazards impacting 16 residential units; 2 cases where no lead

hazards were identified on one case in which the violation notice was recorded with the County Assessor's Office.

- 16 cases related to unsafe work practices, including: 13 cases impacting 53 residential units in which the contractor cleaned the contaminated work areas of lead hazards and passed a clearance inspection; 1 case in which improper work practices did not directly result in lead hazards being created, and 2 cases in which the investigating code compliance officer was unable to identify that a code violation existed.

Public Education

The LSHHP utilizes a case management system which has tools used to educate contractors on the need to utilize lead safe work practices and make them aware of the related regulatory requirements. The LSHHP staff utilizes this system to send educational information to individuals who have registered with the City Construction and Demolition Debris Deposit Program. This registration is required for individuals to obtain permits for construction, demolition, and remodeling projects. Key elements of this educational information include:

- Disturbing lead-based paint can create hazards that are a serious threat to the health of children and adult occupants, workers, and their families.
- Key elements of the City's Lead Hazard Prevention and Control Ordinance
- Key elements of the EPA Renovate, Repair and Painting Rule
- A notification that a City Compliance Officer may visit the project site to determine if lead-safe work practices are being implemented

During this period, this educational information was sent to 1,103 individuals by e-mail, and 360 individuals by mail.

State Funded Grant Agreement

On August 25, 2020, a 4 year State funded grant agreement was finalized with the County of San Diego Health Department. As part of this agreement, the City reached out to the six local housing enforcement agencies within the County of San Diego, and advised them of the resources the City can provide as part of this funding. These resources include providing state certified lead inspector/risk assessor trainings and City assistance in the development of procedures to enforce State and Local regulations to related to childhood lead poisoning prevention. A total of eleven Code Enforcement Officers from three jurisdictions (Chula Vista, National City, Oceanside attended the initial 5-day State Certified Lead Inspector / Risk Assessor training, with one code enforcement officer failing to attend the last day of class.

A review of these agencies local municipal code was conducted to become familiar with the enforcement authority each agency utilizes to enforce substandard housing and State Health and Safety Code regulation. This information will be used in preparation of more detailed individual discussion with these agencies in an effort to aid them in the development of code enforcement procedures related to childhood lead poisoning prevention.

As part of this grant, the City updated its written “Progressive Enforcement Procedures, and modified our code enforcement case management database, which was needed in order to meet the reporting requirements of this grant, and comply with a new case management database which went on-line in 2019.

The Lead Lawsuit

In December 2013, the Santa Clara County Superior Court issued a judgment in the case of the People of the State of California v. Atlantic Richfield Co, et al. that three paint manufacturers had actively promoted the use of lead-based paint as safe for the use in the interior of homes. This case was settled on July 17, 2019, when a motion for Judgment of Dismissal was issued after both parties agreed to a settlement. Within the terms of this agreement, the defendants agreed to pay a total amount of \$239,859,229 to ten California Jurisdiction over a period of seven years, with the City of San Diego’s portion being \$15,014,623. During this period, a database was developed that will be utilized to manage this Program as well as any future funded lead-hazard remediation programs.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City of San Diego funds a variety of projects under Consolidated Plan goal of enhancing the City’s economic stability and prosperity by increasing opportunities for job readiness and investing in economic development programs. One of the efforts taken by the City to reduce the number of persons living below the poverty level is through community and economic development activities. Using CDBG funds, the City has provided for small business assistance and has nurtured microenterprise development. In FY 2021, 209 businesses were assisted, and 314 individuals were assisted. To promote inclusive economic growth, the Economic Development Department continued to support a Small Business Revolving Loan (SBRL) fund and the CONNECT ALL @ the Jacobs Center business accelerator. The SBRL provides business support services for underserved communities over multiple years. The CDC Small Business Finance provides these services in low to moderate income areas. The Business Accelerator supports entrepreneurship, innovation,

and sustainability. The Jacobs Center for Neighborhood Innovation (JCNI) opened its accelerator workspace and is working in coordination with CONNECT to carry out the business support services.

On July 11, 2016, the City of San Diego's Earned Sick Leave and Minimum Wage Ordinance (SDMC Chapter 3, Article 9, Division 1) became effective. The ordinance is applicable to all businesses within the City and employees are eligible if they have at least two hours of work in one or more calendar weeks of the year. The City's minimum wage of \$14.00 is for all employers, regardless of how many employees they currently have. The State of California's minimum wage is tied to business size of less than 25 or fewer employees (\$13.00) versus over 26 or more employees (\$14.00).

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

In conjunction with the CPAB, City staff continued to work on increasing administrative efficiencies in FY 2021, resulting in the following achievements:

- Provided 35 one-on-one technical assistance meetings during the RFQ and RFP processes, conducted virtual and in person mandatory workshops, answered 138 questions, and 3 Frequently Asked Questions (FAQs) were posted on the ED Grants web portal;
- Collaborated with various City departments and the Capital Improvement Program and Review Advisory Committee (CIPRAC) to refine the review and approval process of CDBG funds for City infrastructure projects;
- Worked with ad-hoc committees of the CPAB to revise the scoring criteria for FY 2021

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The City creates strategic partnerships to enhance the availability of resources and leverage services provided to low- and moderate-income residents and neighborhoods.

The City, the SDHC, and their social service partners continued in FY 2021 to participate in the San Diego Regional Task Force on the Homeless (RTFH), which includes over 80 members, to coordinate regional efforts and resources dedicated to addressing homelessness.

The SDHC continued to conduct its Achievement Academy in FY 2021, which connects

families receiving Housing Choice Vouchers (Section 8) or living in public housing properties with the training and resources they need to become job ready and financially literate. The Academy enhances coordination among social service agencies, community groups, and financial organizations in serving families receiving housing assistance. Refer to Section CR-30 of this CAPER for additional information on the academy.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The 2021-2025 San Diego Regional Analysis of Impediments to Fair Housing Choice (AI) identified constraints to reducing discrimination based on: race, color, national origin, religion, sex, familial status (presence of children in the home), physical or mental disability, sexual orientation, source of income, marital status, age, ancestry, medical condition, genetic information, gender identity, gender expression, or any other arbitrary factor. Refer to the attached Fair Housing Action Plan for more details on the impediments identified and the actions taken by the City of San Diego to address those impediments during FY 2021. The City of San Diego continued to engage with Legal Aid Society of San Diego, Inc., to provide outreach, education, investigation, and enforcement assistance related to Fair Housing in the City of San Diego. Legal Aid has a working relationship with several organizations that serve protected groups and provides these organizations with regularly scheduled trainings on a variety of topics, including fair housing. An outcome of these trainings has generated an increase in calls to the Fair Housing Hotline. Due to the pandemic, trainings were moved online, and paired testing was limited. Paired testing was also limited due to a reduced number of rentals on the market. Highlights of these actions include:

- 222 multilingual informational brochures (hard copies) were distributed as follows:
 - English: 217
 - Spanish: 5
- 1,601 fair housing inquiries were received;
- 148 unduplicated investigations were implemented;
- 199 unduplicated investigations were resolved. From these investigations, 14 were conciliations, 5 were referred to HUD and 5 DEFH. 3 are still pending resolution;
- 36 paired housing tests were completed;
- 26 fair housing trainings were conducted for home seekers, homebuyers, and tenants; 246 people attended trainings. Workshop highlights include:

- 5 fair housing education workshops were conducted for Housing Choice voucher recipients including one in Spanish where 5 people attended. A total of 38 people attended the five trainings.
- Monthly Fair Housing Webinars are held for residents. 38 people attended.
- “Free Fair Housing Training for Housing Providers” was provided virtually to rental property owners and managers; 36 people attended.
- Fair Housing training session was conducted for HUD subrecipients, as well as CDBG program staff; 59 people attended.
- Due to the pandemic the City Council was unable to declare April 2021 as “Fair Housing Month” and;
- A Fair Housing web page and hotline (1-844-449-3500) were maintained for residents to call, if they believed they experienced housing discrimination.

The City continues to support the San Diego Regional Alliance for Fair Housing (SDRAFFH). The mission of the SDRAFFH is to be the leading Fair Housing advocate in the San Diego region. The organization works to eliminate housing discrimination and ensure equal housing opportunity for all people through leadership, education, outreach, public policy initiatives, advocacy, and enforcement. The City worked with SDRAFFH and the San Diego Housing Federation to hold its sixth annual conference: *“Faces of Fair Housing”*. Due to the pandemic restrictions, the conference was held as a webinar. The conference keynote speaker was Dr. Zackary Green of the University of San Diego. There were 149 people in attendance.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

City of San Diego: Using the ED Grants system, the CDBG program's monitoring function consists of four components:

- **Project Implementation:** Prior to implementation of CDBG activities, all subrecipients (inclusive of City departments and Housing Commission staff) were required to attend a mandatory one-on-one FY 2021 CDBG Agreement Execution Process Workshop. Sessions were conducted by Community Development Division staff. The workshop included an overview of CDBG requirements, navigating the ED Grants system, other federal requirements, City contracting requirements, and discussion on specific budget and scope of work details. Contract packet and reporting documents are discussed, hard copies are distributed, and User Guides are also emailed out to the subrecipients.
- **Contract Management:** All open CDBG projects are assigned to a City project manager who is responsible for the negotiation and execution of a contract to implement project activities. All contracts fully address all HUD, state and local requirements and include a detail project scope. The project manager is also responsible for contract compliance and project management representing the City as grantee. Ongoing technical assistance from project managers is provided throughout the contract period.
- **Monitoring Compliance:** The monitoring process involves desk audits of reports and supporting documentation, onsite monitoring reviews, frequent telephone contacts, written communications, and meetings. Through regular monitoring of its sub-recipients, staff ensures they abide by all applicable federal, state and local standards and work with recipients to increase efficiencies and augment their performance. As part of this process, City staff watches for the potential of fraud, waste, mismanagement, and/or other opportunities for potential abuse. Contract provisions are in place that provide for the suspension of funds, termination of the contract, and disallowance of reimbursement requests at any time during the program year based on performance deficiencies. On an individual basis, staff works with sub-recipients to correct identified deficiencies through discussion and/or technical assistance, prior to imposing any sanctions.
- **Audit Review:** As part of the year-end requirements, sub-recipients were required to submit fiscal reports based on contract terms. Governmental units and non-profit organizations expending more than \$750,000 in federal funds during FY 2020 were required to submit a copy of a Single Audit to the City to adhere to OMB Circular A-133 requirements. A Single Audit was required to be submitted for desk review by

the CDBG program, regardless of whether there were findings noted in the audit pertaining to CDBG funds, since it served as an additional monitoring tool used to evaluate the fiscal accountability of sub-recipients. As part of the closeout process, subrecipients expending FY 2021 CDBG funds were required to submit an Audited Financial Statement for desk review, if submission of a Single Audit was not applicable.

SDHC: The Compliance Department (CD) of the SDHC ensures that HOME and ESG subrecipients comply with the terms of their agreements and follow program regulations, guidelines, and procedures. Risk Assessments are performed and account for various factors (e.g., changes in staffing, expenditure rates, and performance) to determine the risk level for each program. Monthly and annual reports are reviewed for the performance of desk audits, annual monitoring site visits are conducted for the review of client files to verify compliance with client eligibility, services, case management, and other contract compliance requirements.

City of San Diego: During FY 2021, over 500 fiscal desk audits were conducted on the majority of the CDBG and ESG requests for reimbursement submitted. There were also over 300 programmatic desk audits conducted on programmatic reports submitted. For CDBG-funded construction projects, desk reviews of bid documents and construction contract documents were conducted to ensure compliance with prevailing wages, Section 3, and Minority Business Enterprise (MBE) requirements. Section 3 and MBE certifications were obtained and maintained on file. Project managers also conducted desk audits of weekly certified payroll reports to ensure appropriate prevailing wages were paid, prior to approving reimbursement requests. A total of 1,641 certified payroll reports were reviewed during the FY 2021 period, representing 16 construction projects. There were no on-site monitoring reviews conducted in FY 2021 due to the COVID-19 pandemic. Remote monitoring procedures were developed in FY 2021. Remote monitoring reviews were completed on 149 small businesses awarded with CDBG funding through the City's Small Business Relief Fund (SBRF) application process implemented in FY 2020 to assist business owners negatively impacted by the COVID-19 pandemic. There were no findings as result of the remote monitoring reviews completed. Remote program and fiscal monitoring reviews were implemented on one housing rehabilitation project in May 2021 and will be completed in early FY 2022. Additionally, construction project managers completed 55 onsite visits to project locations to participate in pre-bid meetings (13) and pre-construction meetings (4), conduct worker interviews (11) to comply with federal requirements and review project progress, provide technical assistance with agreement requirements (19), and conduct post-construction inspections/meetings (8). Construction project managers also conducted or participated in 23 virtual meetings due to COVID-19 restrictions (2 pre-bid meetings; 7 pre-construction meetings; 14 technical assistance with agreement requirements) and conducted worker interviews on two projects via conference call. These

visits and alternative monitoring efforts ensured program compliance throughout the construction period.

SDHC's Affordable Housing Compliance Team: In FY 2021, a total of 76 desk audits and annual site visits were conducted at projects with HOME units, to verify compliance with rent amounts, income calculations, lease reviews, client eligibility, services, and case management.

Physical Inspections/Management & Financial Viability: As a condition of receiving HOME funds, recipients agree to maintain all HOME-assisted rental units as affordable housing and in compliance with Housing Quality Standards (HQS) and or Uniform Physical Condition Standards (UPCS). In FY 2021, no inspections were performed due to the ongoing Coronavirus pandemic. On April 10, 2020, HUD issued a memorandum making available HOME waivers and suspensions in response to the pandemic. HUD approved the City of San Diego to utilize the On-site inspections of HOME-assisted Rental Housing Waiver. The waiver allows ongoing on-site inspections to be waived. The waiver was set to expire on December 31, 2020. However, an additional memorandum was issued on December 4, 2020, extending the original waivers, including the On-Site Inspections of HOME-assisted Rental Housing through September 30, 2021.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

Due to COVID-19, certain Citizen Participation Plan requirements were waived by HUD and the City of San Diego, including public comment periods, noticing and in-person meetings. Changes to the Citizen Participation Plan can be viewed in the [Amendment to the Citizen Participation Plan](#).

The Draft FY 2021 CAPER was posted on the CDBG website for public review on September 3, 2021 and was available for public comment until September 17. The public could provide a comment through the CDBG@sandiego.gov mailbox and at one of the two virtual public meetings:

- September 8, 2021: CPAB Meeting
- September 20, 2021: City Council Hearing (although after the 15-day public comment period, staff will include any comments in the final version of the CAPER.)

All comments received regarding the Draft FY 2021 CAPER have been included and can be



found in [Attachment 1: Public Comments and Notices](#).

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The 2020–2024 Consolidated Plan was amended in October of 2020 because of the additional funding from the CARES Act. The additional funding will encompass Public Service activities focused on the following areas:

- Healthcare Services
- Education/Digital Divide
- Childcare Services
- Meal Delivery
- Senior Services
- Rental Assistance

In addition, an additional (ROUND 2) CARES Act Public Services Notice of Funding Availability (NOFA) was made available in the summer of 2021. Activities will be tied to COVID-19 related supportive services.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

Not applicable



CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

The SDHC conducts onsite inspections of HOME-assisted rental units during the required affordability period to determine compliance with HUD property standards in accordance with CFR 92.251. HOME-assisted rental projects with one to four units are inspected every three years, projects from five to 25 units are inspected every two years, and projects with 26 or more units are inspected annually.

In FY 2021, no inspections were performed due to the on-going Coronavirus pandemic. On April 10, 2020, HUD issued a memorandum making available HOME waivers and suspensions in response to the pandemic. HUD approved the City of San Diego to utilize the On-site inspections of HOME-assisted Rental Housing Waiver. The waiver allows ongoing on-site inspections to be waived. The waiver was set to expire on December 31, 2020. However, an additional memorandum was issued on December 4, 2020, extending the original waivers, including the On-Site Inspections of HOME-assisted Rental Housing through September 30, 2021.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

SDHC, as the City's HOME subrecipient, is committed to affirmatively furthering fair housing by promoting fair and equal housing opportunities for individuals living in the City of San Diego. This commitment extends to all housing programs managed or owned by SDHC and to all grant-funded programs provided by the SDHC. It is the policy of SDHC to provide services without regard to race, color, religion, national origin, ancestry, age, gender, familiar status or physical/mental disability.

To affirmatively further fair housing, the SDHC is actively engaged in promoting fair housing for all of its housing related programs and has taken proactive steps to:

- Acknowledge barriers to fair housing choice identified in the "San Diego Regional Analysis of Impediments to Fair Housing";
- Promote and take actions to overcome the effects of identified impediments.
- Documented the analysis and actions taken to address the identified impediments.



Through collaborative partnerships with the Legal Aid Society of San Diego, the San Diego Regional Alliance for Fair Housing, the SDHC continues to foster residential responsibility, respect, and self-sufficiency.

The SDHC has implemented the following Affirmative Marketing strategies:

1. Require HUD-approved “Equal Housing Opportunity” signage and logos are prominent in solicitation and advertising the availability of Housing Programs;
2. Require property management, rental offices and project sites prominently display the Fair Housing materials;
3. Analyze and document demographic data of potential applicants for housing programs to identify persons who are least likely to apply to rent or purchase housing;
4. Foster ongoing collaboration and contact with service organizations whose membership and/or clientele consists of diverse populations that are least likely to apply for housing and services;
5. Publicize the availability of housing opportunities utilizing a variety of public announcement platforms designed to outreach and provide education for the general public and minorities regarding fair housing rights and responsibilities;
6. Provide information and referral to contracted Fair Housing education organizations that assist and advise clients regarding federal, state and local fair housing laws;
7. Provide on-going training on local, state and federal fair housing laws to all employees involved in administering housing programs;
8. Prominently display Fair housing information and resources on the SDHC website;
9. Maintain a nondiscrimination hiring policy for all staff engaged in property management and housing program related functions; and
10. Conduct preliminary reviews of Affirmatively Furthering Fair Housing Marketing Plans for all new multi-family housing developments funded by the SDHC to ensure compliance with federal Fair Housing requirements prior to submission to HUD.
11. Conducted preliminary reviews of Affirmatively Furthering Fair Housing Marketing Plans for new multi-family housing developments to ensure compliance with federal requirements prior to submittal.



Rental Housing: The SDHC has adopted affirmative marketing requirements for all housing with five or more HOME-assisted units. Any entity applying for any federal funding source through the SDHC, including HOME program funds for rental housing-related activities, must adopt affirmative marketing procedures and requirements for all HOME-assisted housing and submit for review the Affirmative Marketing Plan with the HOME program applications. An approved Affirmative Marketing Plan and compliance with HOME-assisted housing requirements must be in place prior to any HOME program fund disbursement to a development.

The SDHC requires entities to submit an Affirmative Fair Housing Marketing Plan (AFHMP) utilizing the federally approved HUD form 935.2A for review by SDHC prior to submittal to HUD. The review ensures planned activities related to marketing/advertising offers equal housing opportunities regardless of race, color, national origin, religion, sex, familial status or disability. The review helps entities receiving funds to market the availability of housing opportunities to individuals of both minority and non-minority groups that are least likely to apply for occupancy.

First-Time Homebuyer Program (FTHB): A detailed Affirmative Marketing Plan for the FTHB program is included in the SDHC's HOME Procedures Manual. SDHC makes every possible good faith effort to carry out the provisions and fulfill the objectives of the Affirmative Marketing Plan. In FY 2021, FTHB activities included: Conducted two virtual FTHB program lender training workshops at SDHC and trained 67 loan officers, and real estate licensed professionals, as part of their yearly training.

Additionally, distributed informational materials that included the "Equal Housing Opportunity" logo, slogan; analyzed housing activity and demographics to evaluate the success of the Affirmative Fair Housing Marketing Program; and attended training on Fair Housing and HOME program regulations.

Grant Compliance Fair Housing Monitoring and Training: The SDHC's Grant Compliance and Special Programs Team conducts sub-recipient monitoring visits on an annual basis. A number of the sub-recipients' client files selected for review include HOME affordable housing units. The site visits are conducted to monitor the overall performance related to Fair Housing and nondiscrimination and to ensure Fair Housing compliance is being carried out in accordance with the required provisions. A sampling of the FY 2021 activities includes: reviewing written Fair Housing, nondiscrimination, and reasonable accommodation policies and procedures; reviewing program participants are provided with information on grievance procedures applicable under the fair housing laws, distributing informational materials; training property management and rental activity staff; and



inquiring about Fair Housing complaints and their resolutions.

The SDHC is an integral part of regional leadership dedicated to promote fair housing education to a wide variety of housing practitioners including housing developers, community leaders, educators, policy makers, non-profit partners, housing advocates and the community at large.

In FY 21, the SDHC was instrumental in the planning the successful delivery of the region's annual Fair Housing conference that included in depth presentations from nationally recognized subject matter experts. The conference received outstanding evaluations from attendees that received critical information and practical suggestions/recommendations on how to address the serious housing discrimination issues facing the San Diego region.

Minority/Women Outreach: In addition to following its HOME Program Affirmative Marketing Policy, SDHC staff completed the following outreach activities to increase training and contracting opportunities to diverse businesses in FY 2021:

- Utilized PlanetBids electronic bidding systems to outreach to diverse businesses as part of all major solicitations in addition to the SDHC's existing database;
- Advertised all formal bids in news publications;
- Conducted pre-bid/pre-proposal meetings;
- Added diverse businesses interested in doing business with SDHC to database;
- Participated in "How to Do Business with the Housing Commission" event; and
- Participated in diverse business outreach events with local agencies as a member of the Public Agency Consortium.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

The HOME program received \$9,705,703.96 in program income. In addition, \$2,988,271.03 were received in recaptured homebuyer funds. A portion of these funds will be carried over to FY 2022 for program activities. A majority of the program income received was the result of shared equity and amortizing loan principal payoffs associated with previous HOME-funded projects and the collection of current interest payments.

During FY 2021, the SDHC expended \$7,165,515.31 in program income. HOME-funded

activities in FY 2021 included rental housing and homeowner acquisition. The total reported number of projects and owner and tenant characteristics are combined with the totals as reported in all other sections of the CAPER.

**Describe other actions taken to foster and maintain affordable housing.
91.220(k) (STATES ONLY: Including the coordination of LIHTC with the
development of affordable housing). 91.320(j)**

Section 8 Funds: The SDHC administers the Section 8 Housing Choice Voucher Program for the City and provides rent subsidies to over 16,000 San Diego households. The City spent approximately \$193 million in federal Housing Choice Voucher funding for FY 2021.

Low-Income Housing Tax Credits (LIHTC): The federal 4 percent and 9 percent LIHTC is the principal source of funding for the construction and rehabilitation of affordable rental homes. They are a dollar-for-dollar credit against federal tax liability. In FY 2021, approximately 1,502 TCAC units under construction utilize this federal source.

NOFA Awards for Affordable Housing: SDHC dedicated 214 Project Based Vouchers to affordable projects that serve low-income residents through a competitive Notice of Funding Availability (NOFA) process.

Landlord Partnership Program: To further incentivize families to move to areas of opportunity, SDHC added financial and staff resources to its newly expanded Move To Work Choice Communities Initiative. SDHC expanded its focus on landlord outreach and engagement with the creation of the Landlord Services Unit, composed of seven specialized staff that provide quality customer service to landlords and tenants participating in the HCV Program. Along with the newly created Landlord Services Unit SDHC launched its Landlord Partnership Program which focuses on expanding rental opportunities for HCV Program participants by providing both financial and supporting incentives to landlords who rent to HCV Program participants within the city of San Diego. Incentives available to landlords participating in the program now include leasing incentive payments, move flexibility allowance payments, and access to a landlord assurance fund. To increase housing opportunities through this initiative and to continue to assist as many low-income families as possible, SDHC also continues to assist families through the Mobility Counseling Program. The Mobility Counseling Program provides services including Housing Search Assistance, Security Deposits, and Post-Move Counseling. These program services have succeeded to help participants prepare to enter the housing rental market in Choice or Enterprise Communities, find suitable housing and adjust to a life in a new community.



Five of the upcoming eight projects set-aside units for permanent supportive housing for the homeless. There will be 137 HOME-designated units completed within the next few years, contributing to the overall creation of 913 new affordable rental units.



CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	SAN DIEGO
Organizational DUNS Number	138735407
EIN/TIN Number	956000776
Identify the Field Office	LOS ANGELES
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	

ESG Contact Name

Prefix	Mrs.
First Name	Christina
Middle Name	0
Last Name	Bibler
Suffix	0
Title	Department Director

ESG Contact Address

Street Address 1	1200 Third Avenue
Street Address 2	0
City	San Diego
State	CA
ZIP Code	92101-
Phone Number	6192366421
Extension	0
Fax Number	0
Email Address	cbibler@sandiego.gov

ESG Secondary Contact

Prefix	
First Name	Lisa
Last Name	Jones



Suffix	0
Title	Executive Vice President, Strategic Initiatives
Phone Number	6195787696
Extension	0
Email Address	lisaj@sdhc.org

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2020

Program Year End Date 06/30/2021

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name	San Diego Housing Commission
City	San Diego
State	CA
Zip Code	92101
DUNS Number	041482760000
Is subrecipient a victim services provider	N
Subrecipient Organization Type	Unit of Government
ESG Subgrant or Contract Award Amount	\$1,043,517



CR-65 - Persons Assisted

This section has been replaced by the SAGE HMIS report and can be found in [Attachment 3: ESG SAGE Report](#) of the final version of the CAPER.



CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

4. Shelter Utilization

Number of New Units – Rehabbed	0
Number of New Units – Conversion	0
Total Number of bed - nights available	100,471
Total Number of bed - nights provided	75,076
Capacity Utilization	75%

Table 14 – Shelter Capacity

5. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s):

The SDHC used performance measures in their contracts with providers that were similar to RTFH goals. The performance measures in the following supplemental tables were used to assess the ESG programs administered by the SDHC.

CR-75 – Expenditures

6. Expenditures

6a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2018	2019	2020
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	0	0	0

Table 15 – ESG Expenditures for Homelessness Prevention

6b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2018	2019	2020
Expenditures for Rental Assistance	\$128,415	\$326,887	\$165,526
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	\$106,797	\$0	\$93,565
Expenditures for Housing Relocation & Stabilization Services - Services	\$84,891	\$0	\$3,565
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	\$0	\$0	\$80,052
Subtotal Rapid Re-Housing	\$320,100	\$326,887	\$339,143

Table 16 – ESG Expenditures for Rapid Re-Housing



6c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2018	2019	2020
Essential Services	\$0	\$0	\$0
Operations	\$588,631	\$603,481	\$626,110
Renovation	\$0	\$0	\$0
Major Rehab	\$0	\$0	\$0
Conversion	\$0	\$0	\$
Subtotal	\$588,631	\$603,481	\$626,110

Table 17 - ESG Expenditures for Emergency Shelter

6d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2018	2019	2020
Street Outreach	\$0	\$0	\$0
HMIS	\$0	\$0	\$0
Administration	\$73,680	75,435	\$65,615

Table 18 - Other Grant Expenditures

6e. Total ESG Grant Funds

Total ESG Funds Expended	2018	2019	2020
	\$982,411	\$1,005,803	\$1,030,868

Table 19 - Total ESG Funds Expended



6f. Match Source

	2018	2019	2020
Other Non-ESG HUD Funds	\$776,307	\$2,690,841	\$687,436
Other Federal Funds	\$0	\$0	\$187,000
State Government	\$0	\$0	\$0
Local Government	\$4,952,654	\$187,266	\$2,130,848
Private Funds	\$0	\$0	\$0
Other	\$0	\$0	\$0
Fees	\$0	\$0	\$0
Program Income	\$0	\$0	\$0
Total Match Amount	\$5,728,961	\$2,878,107	\$3,005,283

Table 20 - Other Funds Expended on Eligible ESG Activities

6g. Total

Total Amount of Funds Expended on ESG Activities	2018	2019	2020
	\$6,711,372	\$3,883,910	\$4,036,151

Table 21 - Total Amount of Funds Expended on ESG Activities