Recommended Revisions to the Mayor's FY 2017 Budget

City Council, Item 202

June 13, 2016



Independent Budget Analyst





Review of the FY 2017 Budget

- April 14 FY 2017 Proposed Budget released
- May 4, 5, 9, 10 Budget Review Committee hearings held on the Proposed Budget
- May 16 City Council evening hearing to solicit community input
- May 17 Mayor issues FY 2017 May Revise and FY 2016 Year-End Report

Review of the FY 2017 Budget (cont'd)

- June 8 IBA report issued: Review of the FY 2017 May Revision and Recommended Revisions to the Mayor's FY 2017 Budget
- June 13 Final City Council decisions for FY 2017

Overview of FY 2017 May Revise – General Fund

- May Revise increases the FY 2017 Proposed Budget by \$10.5 million (0.8%), from \$1.33 billion to \$1.34 billion
- Addition of 11.25 FTE positions
 - Increases the number of FY 2017 FTE positions to 229.21
 - Total FTE positions proposed for the General Fund is 7,528.69
- Expenditures increased approximately \$5.5 million above new resources
- Budget remains in balance due to the use of Excess Equity
- Our Office considers the expenditures added in the May Revise and the resources used, to be appropriate



Significant May Revise Additions

- Fire-Rescue Department \$487,000 for expanded fire academies, from 36 to 48 participants per academy
- Old Navy Hospital Library \$1.5 million for facility improvements to accommodate up to 50 Park & Recreation Department staff
- Police Department recruitment and retention
 - \$4.0 million for sworn recruitment and retention efforts
 - \$652,000 for Dispatcher recruitment and retention efforts



IBA Recommendations

FY 2017 recommendations for final Council budget modifications are based on the following:

- Our analyses of the FY 2017 Proposed Budget, FY 2017
 May Revise, the FY 2016 Year-End Report
- Review of Councilmember budget priority memoranda submitted to our Office on May 27
- Consideration of feedback from the public, City staff, and City Council during the Budget Review Committee hearings

Proposed Budget Revisions for Council Consideration

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	Recommended			
Description		Amount	One-Time/Ongoing	
Proposed FY 2017 Budget Revisions for Council Consideration			IBA Recommendation	
Funding to restore the Balboa Park Botanical Building: recommendation				
is 50% of project cost of \$2.7 million	\$	1,350,000	One-time	
Increased support for the Penny for the Arts Blueprint goal from 6.44%				
to 6.72% of TOT	\$	600,000	Ongoing	
Library programming support which increases support for the Library				
Ordinance goal from 3.85% to 3.86% of General Fund expenditures	\$	500,000	Ongoing	
Addition of 1.00 Associate Personnel Analyst and 1.00 Word				
Processing Operator in the Personnel Department to support City hiring	\$	155,000	Ongoing	
Second trash collection in Mission Beach for summer months	\$	80,000	One-time ¹	
Transfer of \$25,000 from Citywide Program Expenditures Department				
to the Office of the DCOO for the Neighborhood Services Branch for				
outside counsel for the Citizens' Review Board ²	\$	25,000	Ongoing	
Corrective option to help restore equity in City Council operating				
budgets	\$	275,000	Ongoing	
Total Suggested Budget Revisions	\$	2,985,000		
Proposed New Resources			Availability	
Excess Equity	\$	2,000,000	One-time	
Excess funds in the Long-Term Disability Reserve	\$	610,000	One-time	
Proposed Reallocations			Availability	
Allocating \$350,000 of the proposed \$758,000 in facilities maintenance				
funding in the May Revise, to partially support the one-time allocation				
recommended for the Balboa Park Botanical Building project	\$	350,000	One-time	
Transfer of \$25,000 from Citywide consulting funds for outside counsel				
for the Citizens' Review Board	\$	25,000	Ongoing	
Total Available Resources	\$	2,985,000		
Net Balance	\$	-		

Our Office recommends that the need for this expenditure be evaluated annually as part of the budget process.

² Funds are available for this purpose in the Citywide Program Expenditures Department's special consulting services budget. Our Office is recommending a transfer of \$25,000 to the Office of the DCOO for the Neighborhood Services Branch for outside counsel for the Citizens' Review Board.

Proposed Budget Revisions for Council Consideration – Expenditures

- Balboa Park Botanical Building Restoration \$1,350,000
 (50% of the project cost) one-time
 - CIP cash management will funds be spent timely?
 - Fundraising proposal necessitates additional fundraising by the Conservancy of \$850,000
 - Status of City condition assessments of Botanical Building and other Balboa Park facilities
 - Conservancy's projected project timeline
 - Conformance with the City's CIP process and carried out as a City CIP project – our recommendation based upon the assumption that this project will be a City project

Proposed Budget Revisions for Council Consideration – Expenditures (cont'd)

- Increased support for Penny for the Arts \$600,000 ongoing
- Library Programming \$500,000 *ongoing*
- Addition of Personnel Staff to support City hiring -\$155,000 ongoing
 - 1.00 Word Processing Operator
 - 1.00 Test Administration Specialist
- Second weekly Mission Beach trash collection in the summer \$80,000 *one-time*, re-evaluated annually



Proposed Budget Revisions for Council Consideration – Expenditures (cont'd)

- Support for outside legal counsel for the Citizens' Review Board on Police Practices (CRB) - \$25,000 ongoing allocation from Citywide Program Expenditures
- Corrective option to help restore equity in City Council operating budgets - \$275,000 ongoing
- In addition to suggesting budget revisions, our Office is asking that Councilmembers designate each modification as one-time or ongoing for clarity in future budgets

Proposed Budget Revisions for Council Consideration – Resources

Excess Equity - \$2.0 million

Remaining Excess Equity After Recommended Uses (\$ in m	illions)	
FY 2016 Year-End Excess Equity Estimate	\$	30.3
FY 2016 Year-End Budget Adjustment Requests		
Pension Payment Stabilization Reserve		(16.0)
Public Liability Reserve		(3.0)
Workers' Compensation Reserve		(2.5)
Replacement of Synthetic Turf - Pershing Middle School		(0.7)
Bay Terrace Community Park - Tooma Park Senior Center		(0.5)
Fire-Rescue Fire Station 6 Asbestos Abatement		(0.1)
FY 2017 May Revise Proposed Use of Excess Equity		
Police Officer Retention and Recruitment		(4.0)
Rehabilitation of Historical Library at Balboa Park		(1.5)
Estimated Excess Equity After Proposed Uses	\$	2.0

Proposed Budget Revisions for Council Consideration – Resources (cont'd)

- Reallocation of excess funds in Long-Term Disability
 Reserve based on most recent estimate \$610,000
- Reallocation of funding added to support Citywide public facility major maintenance and repair projects - \$350,000
- Proposed revisions include ongoing expenditures funded with one-time resources. However, the FY 2017 budget includes \$10.7 million in one-time expenditures supported by ongoing resources, allowing Council to designate the proposed modifications as ongoing, if Council's intent



Budget Priorities mentioned by four Councilmembers

- Implementation/enforcement of the Earned Sick Leave and Minimum Wage Ordinance – updated estimate \$400,000-\$450,000
- Funding for a disparity study staff estimates \$50,000 for a consultant to help develop project scope and an RFP
- 54th Street sidewalks staff has indicated that \$200,000 for staff installation has been identified
- Expansion of the temporary/portable pools program

Budget Priorities mentioned by four Councilmembers (cont'd)

- Replacement of old and broken furniture on floors three and 12 in the City Administration Building - \$20,000
- Additional Police Department support: including sworn and civilian staffing and additional Community Relations Officers
- Expanding the Homeless Outreach Team
- Reduction of customer experience & service delivery program funding added to the Performance & Analytics Department for FY 2017



Other Resources Considered

- Reallocation of a portion of ongoing new revenue growth for ongoing expenditures - implemented
- Increase in the FY 2017 Vacancy Savings allocation not recommended
- Increase in the FY 2017 Vacancy Savings allocation,
 Police Department only not recommended
- Dedicate residual Redevelopment Property Tax Trust Fund (RPTTF) revenue to the former Redevelopment Agency project areas – Council policy discussion needed



Other Items to Consider

- Deferred Capital 4 Bond Priorities
 - Revised list of priorities distributed; project details included in the Budget Priority memoranda attached to IBA Report 16-12
 - Recommend that the Council request the Mayor consider Council priorities for the upcoming DC4 bonds
- State Department of Finance (DOF) denial of \$3.6 million in Recognized Obligation Payment Schedule (ROPS) project management costs
 - Agency and City staff are working on identifying additional funding sources for projects
 - This item will be discussed at Council on June 14, 2016

Final Budget Recommendations

- Approve the Mayor's FY 2017 Proposed Budget, as modified by the May Revise
- Approve the recommendations in the IBA FY 2017 Budget Report, as modified by the City Council
- Clarify whether each budget modification is intended to be ongoing or one-time funding. IBA recommendations:
 - One-time Balboa Park Botanical Building, second trash collection in Mission Beach for summer months
 - Ongoing Penny-for-the-Arts, Library programming, addition of Personnel staff, CRB counsel support, corrective action to City Council operating budgets

Final Budget Recommendations (cont'd)

- Request that the Mayor consider the DC4 projects identified as a top priority for the Council
- Authority to transfer revenues available in the Low-Income Housing Revenue Fund to the General Fund or to the Housing Authority for use by the Housing Commission
 - To help expand the Serial Inebriate Program for the purpose of addressing homelessness
 - For increasing the supply of low and moderate income housing
 - Request from the Financial Management Department



Final Steps

- Tuesday, June 14 Wednesday, June 15: City Clerk to transmit resolution to Mayor
- Wednesday, June 15: Mayor's veto period begins (5 business days)
- Tuesday, June 21: Mayor's veto period ends; Council has five days to override Mayor's veto if necessary
- Wednesday, June 22: Budget and Government Efficiency Committee review of Appropriation Ordinance

Final Steps (cont'd)

- Tuesday, June 28: City Council adoption of Tax Rate
 Ordinance per City Charter August 31 deadline
- Monday, July 11: City Council introduces and adopts Appropriation Ordinance