## Consolidated Annual Performance and Evaluation Report (CAPER)

HUD Program Year 2014 City Fiscal Year 2015















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# Fiscal Year 2015 Consolidated Annual Performance and Evaluation Report

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City of San Diego Fiscal Year 2015 CAPER

#### ATTACHMENTS

Attachment 1: Public Comments & Proof of Publication

Attachment 2: IDIS Reports & Section 3 Summary

PR03: Activity Summary ReportPR26: Financial Summary Report

• Section 3 Summary Reports

Attachment 3: Project Narratives

Attachment 4: FY 2015 Activities

Attachment 5: Fair Housing Action Plan & HOPWA CAPER

#### **CR-05 - Goals and Outcomes**

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a) This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The Fiscal Year (FY) 2015 Consolidated Annual Performance Evaluation Report (CAPER) captures the expenditures, accomplishments, and progress made on the strategies and goals outlined in the approved FY 2015-2019 Consolidated Plan for HUD Programs (Con Plan).

The CAPER outlines achievements in affordable housing, homeless services, and community development programs. The City of San Diego's HUD Programs include:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership
- Emergency Solutions Grants (ESG)
- Housing Opportunities for Persons with AIDS (HOPWA)

The FY 2015 CAPER covers the time period starting July 1, 2014 to June 30, 2015 and is the first annual report of the Con Plan period. It also includes activities funded in previous fiscal years with accomplishments reported during FY 2015.

The City of San Diego has partnered with the San Diego Housing Commission (SDHC), the County of San Diego Housing and Community Department (HCD), and over 20 nonprofits in 2015.

The Con Plan included the following high priority Goals that are the basis for the activities previously approved in the FY 2015 Action Plan:

- 1. Enhance the City's economic stability and prosperity by increasing opportunities for job readiness and investing in economic development programs.
- 2. Strengthen neighborhoods by investing in the City's critical public infrastructure needs.
- 3. Improve housing opportunities by creating and preserving affordable rental and homeowner housing in close proximity to transit, employment, and community services.
- 4. Assist individuals and families to stabilize after experiencing a housing crisis or homelessness by providing client appropriate housing and supportive service.
- 5. Invest in community services and non-profit facilities that maximize impact by providing new or increased access to programs that serve highly vulnerable populations such as youth, seniors, and food insecure households.
- Meet the needs of persons with HIV/AIDS and their families through the provision of housing, health and supportive services.

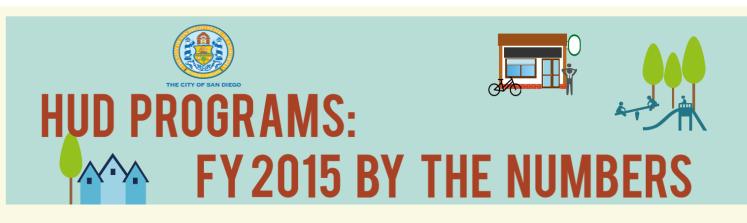
The Con Plan Goals are not listed in any particular order and it is important to note that while some activities could report achievements that meet multiple Goals, HUD Programs Administration staff (HPA) selected only one.

Please note the IDIS Report PR 03: CDBG Activity Summary Report has been generated for FY 2015 (Program Year 2014) and may be viewed at City of San Diego's CDBG website: <a href="http://www.sandiego.gov/cdbg/">http://www.sandiego.gov/cdbg/</a>.

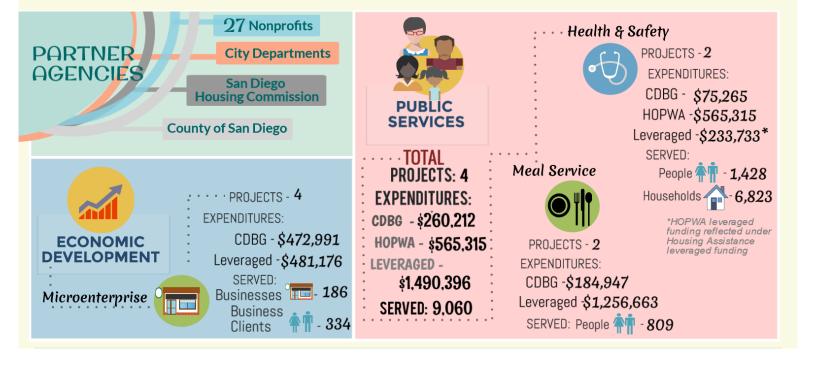
Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

The **HUD Programs: FY 2015 By The Numbers** illustration is intended to visually display all of the information contained in the CR-05 and the tables included in Attachment 4. Any deviations are unintended. The illustration captures the expenditures, accomplishments, and progress made in FY 2015 on the strategies and goals outlined in the approved FY 2015-2019 Consolidated Plan for HUD Programs. It also outlines the amount of funds leveraged by HUD Programs resources as reported by partner agencies.









TOTAL

PROJECTS: 22 **EXPENDITURES:** 

CDBG - \$3,533,264

LEVERAGED - \$20,223,610

SERVED: 352,299 (352,298)



Infrastructure



PROJECTS - 16 **EXPENDITURES:** 

CDBG - \$2,719,526

Leveraged - \$19,652,531

SERVED:

People - 344,639 (344,464)

Improvements 9 (183)

PROJECTS - 6 **EXPENDITURES:** 

CDBG - \$813,737

Leveraged - \$571,079

SERVED:

People - 7.645

Improvements 6



#### HOUSING ASSISTANCE

...TOTAL...:

PROJECTS: 16 **EXPENDITURES:** 

CDBG \$2,470,076

HOME -\$6,720,081

HOPWA - \$1,632,472

LEVERAGED - \$61,603,226

SERVED: 845



#### Housing Rehabilitation

PROJECTS - 10

**EXPENDITURES:** 

CDBG - \$2,222,806

HOME - \$225,396

Leveraged -\$2,518,911

SERVED:

Households -- 452





#### Rental Assistance

PROJECTS - 4

**EXPENDITURES:** 

HOME - \$4,622,275

HOPWA - \$1,632,472

Leveraged - \$44,481,929

SERVED:

Households - 267



#### Homeownership Promotion

PROJECTS - 2

**EXPENDITURES:** 

CDBG - \$247,270

HOME - \$1,872,410

Leveraged **\$14,602,386** 

SERVED:

Households - 126





·TOTAL····

PROJECTS: 14

**EXPENDITURES:** 

CDBG - \$1,262,340

ESG - \$1,976,038

GF - \$1,907,215

LEVERAGED - \$2,210,222

SERVED: 3.964



#### **Shelter Operations**

PROJECTS -6 **EXPENDITURES:** 

CDBG - \$739,063

GF - \$1,848,486

ESG - \$882,844

Leveraged - \$2,210,222

SERVED:

People **\* 1**,639



#### Day Center

PROJECTS - 1

**EXPENDITURES:** 

CDBG -\$523,277

GF -\$58,729

Leveraged -\$0

SERVED:

People **-1,919** 



#### Re-Housing

PROJECTS - 7

**EXPENDITURES:** 

ESG - \$1,093,195

Leveraged -\$0\*\*

SERVED:

People - 406

\*\*Re-Housing leveraged funding reflected under Shelter Operations leveraged funding

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected  - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected - Program Year	Actual – Program Year	Percent Complete
Creating and preserving affordable housing	Affordable Housing Public Housing Homeless Non- Homeless Special Needs	CDBG: \$843486 / HOME: \$	Rental units constructed	Household Housing Unit	55	40	72.73%	11	40	363.64%
Creating and preserving affordable housing	Affordable Housing Public Housing Homeless Non- Homeless Special Needs	CDBG: \$843486 / HOME: \$	Rental units rehabilitated	Household Housing Unit	55	0	0.00%	11	0	0.00%
Creating and preserving affordable housing	Affordable Housing Public Housing Homeless Non- Homeless Special Needs	CDBG: \$843486 / HOME: \$	Homeowner Housing Added	Household Housing Unit	0	0		0	0	

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected  - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected - Program Year	Actual – Program Year	Percent Complete
Creating and preserving affordable housing	Affordable Housing Public Housing Homeless Non- Homeless Special Needs	CDBG: \$843486 / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	100	51	51%	140	51	36.43%
Creating and preserving affordable housing	Affordable Housing Public Housing Homeless Non- Homeless Special Needs	CDBG: \$843486 / HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	225	126	56%	211	126	59.72%
Creating and preserving affordable housing	Affordable Housing Public Housing Homeless Non- Homeless Special Needs	CDBG: \$843486 / HOME: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	500	0	0.00%	100	0	0.00%

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected  - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected - Program Year	Actual – Program Year	Percent Complete
HIV/AIDS housing, health, and support services	Affordable Housing Homeless Non- Homeless Special Needs	HOPWA:	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	31150	6823	21.90%	6230	6823	109.52%
HIV/AIDS housing, health, and support services	Affordable Housing Homeless Non- Homeless Special Needs	HOPWA:	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	400	83	20.75%	80	83	103.75%
HIV/AIDS housing, health, and support services	Affordable Housing Homeless Non- Homeless Special Needs	HOPWA:	HIV/AIDS Housing Operations	Household Housing Unit	730	144	19.73%	146	144	98.63%
Homelessness	Homeless	CDBG: \$ / ESG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	N/A	N/A	N/A	2000	1919	95.95%

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected  - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected - Program Year	Actual – Program Year	Percent Complete
Homelessness	Homeless	CDBG: \$ / ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10000	1919	19.19%	N/A	N/A	N/A
Homelessness	Homeless	CDBG: \$ / ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	1000	406	41%	200	406	203%
Homelessness	Homeless	CDBG: \$ / ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	8000	1639	20%	1600	1639	102%
Job readiness and economic development	Non- Homeless Special Needs Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	450	203	45.11%	196	203	103.57%

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected  - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected - Program Year	Actual – Program Year	Percent Complete
Public infrastructure needs	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	500000	7,645	2.00%	0	7,645	
Public infrastructure needs	Non-Housing Community Development	CDBG: \$	Other	Other	30	3	10.00%	11	3	27.00%
Services/facilities serving vulnerable population	Non- Homeless Special Needs Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	250000	0	0.00%			
Services/facilities serving vulnerable population	Non- Homeless Special Needs Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	6500	2237	34.42%	2575	2237	86.87%

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected  - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected - Program Year	Actual – Program Year	Percent Complete
Services/facilities serving vulnerable population	Non- Homeless Special Needs Non-Housing Community Development	CDBG: \$	Other	Other	15	0	0.00%	7	0	0.00%

Table 1 - Accomplishments - Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

As mentioned previously, the City's Con Plan Goals are all high priorities and are used as the basis for the budgetary priorities that were outlined in the Con Plan:

- 1. Enhance the City's economic stability and prosperity by increasing opportunities for job readiness and investing in economic development programs.
- 2. Strengthen neighborhoods by investing in the City's critical public infrastructure needs.
- 3. Improve housing opportunities by creating and preserving affordable rental and homeowner housing in close proximity to transit, employment, and community services.
- 4. Assist individuals and families to stabilize after experiencing a housing crisis or homelessness by providing client appropriate housing and supportive service.
- 5. Invest in community services and non-profit facilities that maximize impact by providing new or increased access to programs that serve highly vulnerable populations such as youth, seniors, and food insecure households.
- 6. Meet the needs of persons with HIV/AIDS and their families through the provision of housing, health and supportive services.

Each CDBG activity that is funded has to demonstrate that it meets a Con Plan Goal before it is recommended for approval. While the Con Plan estimates funding and outcomes for 5 year period, it is impractical to estimate the total numbers that will be assisted given that funding

recommendations are based in large part on the highest scoring applications. For example, the number of business assisted reported under Goal 1: Enhance the City's economic stability and prosperity by increasing opportunities for job readiness and investing in economic development programs, is a product of the number of successful microenterprise applications that receive funding. This number will vary year to year based on the total number of microenterprise assistance projects that chose to apply for funds and the number that is ultimately funded. This is also the case for the total amount of funds estimated and allocated by Goals.

Also the FY 2015 CAPER also includes expenditures and accomplishments for activities funded in a previous fiscal year. These activities were funded prior to the adoption of the City's current Con Plan and as such addressed different goals outlined in the City's 2010 – 2014 Consolidated Plan.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG	HOME	HOPWA	ESG
White	96,673	74	0	1,215
Black or African American	9,939	13	0	694
Asian	31,360	4	0	30
American Indian or American Native	206	1	0	62
Native Hawaiian or Other Pacific Islander	747	1	0	34
Total	138,925	93	0	2,218
Hispanic	63,779	68	0	520
Not Hispanic	75,909	35	0	1,698

Table 2 – Table of assistance to racial and ethnic populations by source of funds

#### **Narrative**

The City of San Diego HPA Office identifies priority need and offers services and programs to eligible households regardless of race or ethnicity. This table is generated by the HUD CAPER template and the information reported reflects demographic information provided by participants and recorded in the HUD reporting system.

Under the HOME Program, please note there were 10 beneficiaries reported under other multi-racial category. Three rental units are in the process of being leased and no beneficiary data is available at this time.

HOPWA Program FY 2015 demographics were not reported at this time.

#### CR-15 - Resources and Investments 91.520(a)

#### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	Public-federal	\$12,201,498	\$9,705,588
HOME	Public-federal	\$12,569,161	\$7,684,048
HOPWA	Public-federal	\$2,917,568	\$2,141,460
ESG	Public-federal	\$2,143,149	\$1,884,032

Table 3 – Resources Made Available

#### Narrative

The CDBG resources available in FY 2015 include program income received and carryover funds. During 2015, the SDHC expended \$4,496,748 in program income on HOME eligible program and administrative activities. This includes \$3,685,702 in carryover funds from FY 2014. HOME funded activities in FY 2015 included rental housing, homeowner acquisition, and homeowner rehabilitation projects. The ESG totals included carryover from FY 2011 through FY 2014.

	TOTAL FUNDING AND PROJECT SUMMARY BY GOAL								
Year Star Funding Based on FY 2015 Annual Action Plan									
<b>Expected Resources</b>	CDBG	HOME	HOPWA	ESG					
Allocation	\$10,399,714	\$4,386,711	\$2,837,753	\$920,222					
Unobligated	\$578,747	-	-	-					
Program Income	\$64,462	\$2,200,000	-	-					
Prior Year Funds	\$1,953,528	\$3,148,289	\$96,175	-					
TOTAL RESOURCES	\$12,996,451	\$9,735,000	\$2,933,928	\$920,222					
PROJECT BUDGETS	CDBG	HOME	HOPWA	ESG					
Administration	\$2,152,202	\$885,000	\$81,786	\$69,016					
Goal 1	\$678,130	\$8,850,000	-	-					
Goal 2	\$1,318,078	-	-	\$851,206					
Goal 3	\$3,593,394	-	-	-					
Goal 4	\$2,060,095	-	-	-					
Goal 5	\$597,815	-	-	-					
Goal 6	-	-	\$2,852,142	-					
TOTAL BUDGETS	\$10,399,714	\$9,735,000	\$2,933,928	\$920,222					

FY 2015 Year End After Budget Modifications										
Expended Resources	CDBG	НОМЕ	HOPWA	ESG						
Allocation	\$11,043,714	\$438,671	\$2,837,753	\$920,222						
Unobligated	\$1,078,747	\$3,948,040	-	-						
Program Income	\$ 79,037	\$4,496,747	-	-						
Prior Year Funds		\$3,685,702	\$79,815	\$1,222,927						
TOTAL RESOURCES	\$12,201,498	\$12,569,161	\$2,917,568	\$2,143,149						
<b>Project Budgets</b>	CDBG	HOME	HOPWA	ESG						
Administration	\$2,152,202	\$712,126	\$85,132	\$163,271						
Goal 1	\$678,130	\$11,857,035	-	-						
Goal 2	\$1,318,078	-	-	\$1,979,878						
Goal 3	\$3,593,394	-	-	-						
Goal 4	\$2,704,095	-	-	-						
Goal 5	\$597,815	-	-	-						
Goal 6	-	-	\$2,832,436	-						
TOTAL BUDGETS	\$11,043,714	\$12,569,161.85	\$ 2,917,568	\$2,143,149						

#### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description

Table 4 – Identify the geographic distribution and location of investments

#### **Narrative**

The FY 2015-2019 Consolidated Plan for HUD Programs and the FY 2015 Action Plan did not identify Target Areas, as defined by the CDBG Program for allocating resources to specific areas. The City of San Diego's CDBG allocation process is based on an application for funding. The City's Consolidated Plan Advisory Board (CPAB) annually reviews and scores applications for funding from nonprofit organizations. The City's Capital Improvement Program Review and Advisory Committee (CIPRAC) reviews applications from City Departments. All funding recommendations are approved by the City Council.

The following maps illustrate the geographic distribution and location of HUD Program investments based on the following activities:

- Community Facilities and Infrastructure: CDBG Projects Funded and/or Complete in FY 2015 with Table listing projects.
- Microenterprise Business Assistance in FY 2015.
- HOME Funded Rental Housing Projects in FY 2015: Projects Completed or Under Construction in FY 2015.

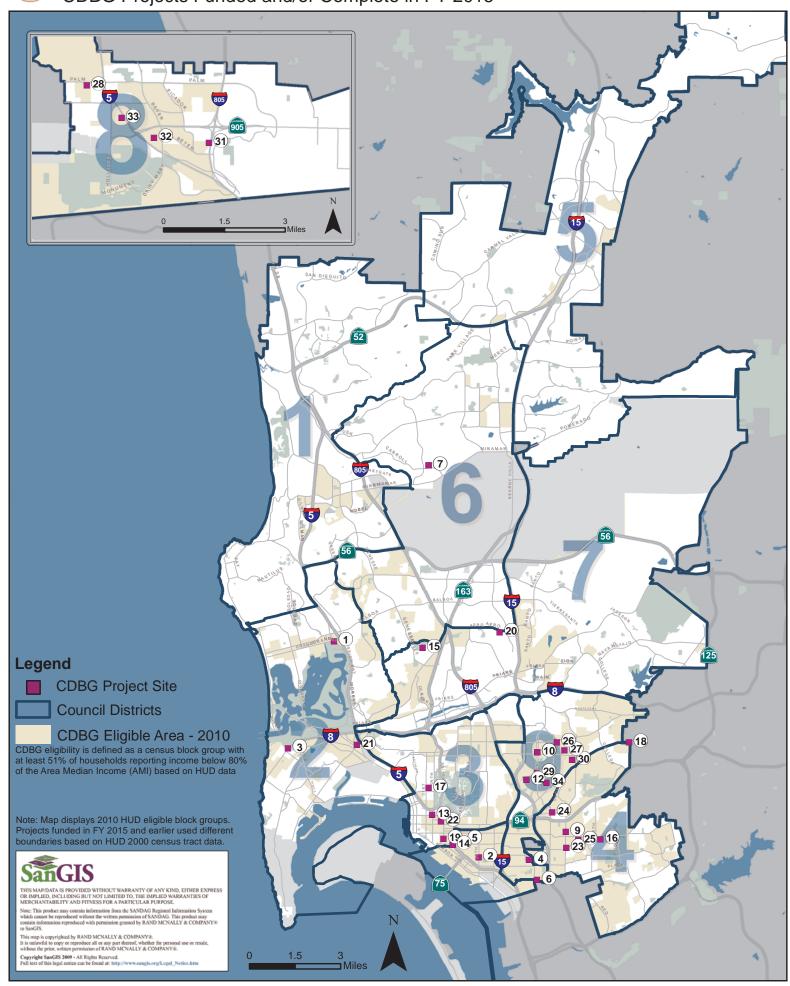
It is important to note that the maps display the CDBG eligible census block groups based on 2010 data issued by HUD. The projects funded in FY 2015 qualified under different CDBG eligible boundaries comprised of 2000 census tracts only. CDBG eligible census block groups could qualify to meet the Low and Moderate Income Area (LMA) National Objective when 51% or more of the households in that block group have incomes at or below 80% of the Area Median Income (AMI) based on data issued by HUD. For a complete listing of activities that were funded, please refer to the table included in Attachment 4.



## THE CITY OF SAN DIEGO

## 0

## Community Facilities & Infrastructure CDBG Projects Funded and/or Complete in FY 2015



#### Community Facilites Infrastructure

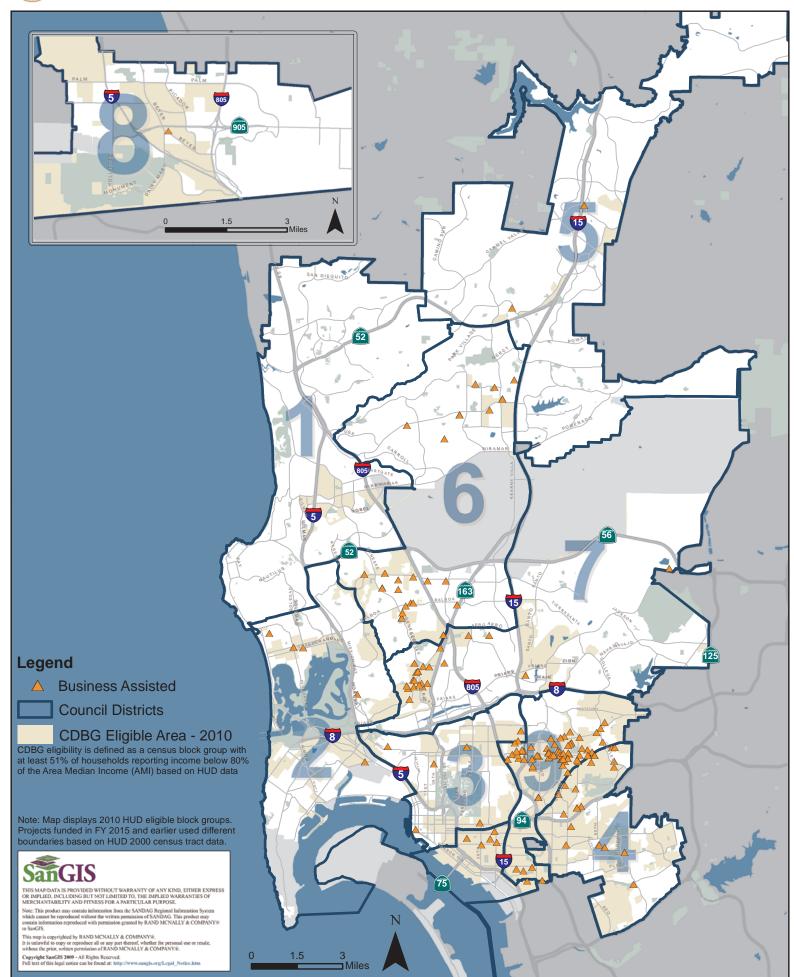
Мар	PROJECT	Agency		
#		Agency		
	P.E.A.C.E. (Providing Empowerment, Advocacy, Counseling &			
1	Education)	Center for Community Solutions		
		City of San Diego - Commission for Arts &		
2	Aztec Brewery Historic Rathskeller Restoration	Culture		
	North Ocean Beach Gateway	City of San Diego - Engineering & Capital		
3	Phase II (S-13012)	Projects Department		
		City of San Diego -		
4	Mountain View Neighborhood Park ADA Upgrade	Park and Recreation Department		
		City of San Diego -		
5	Villa Montezuma Preservation	Park and Recreation Department		
6	Las Serenas Rehab and Repair	Community HousingWorks		
		Jacobs & Cushman		
7	Warehouse Capacity Building	San Diego Food Bank		
		Jacobs & Cushman		
8	Warehouse Capital Improvements and Expansion	San Diego Food Bank		
9	Northwest Village Chollas Creek Restoration	Jacobs Center for Neighborhood Innovation		
10	La Maestra Heart of the Community Campaign	La Maestra Family Clinic, Inc.		
11	11 La Maestra X-Ray/Radiology Expansion La Maestra Family Clinic, Inc.			
12	12 Property Acquisition to Build a Living Lab Facility  Ocean Discovery Institute			
13	Toussaint Academy San Diego Facility Rehabilitation Project	S.V.D.P. Management, Inc.		
	Villa Harvey Mandel Rehabilitation Project	S.V.D.P. Management, Inc.		
	Vital Campus Security Improvements for San Diego Center for			
15	Children	San Diego Center for Children		
16	San Diego Second Chance Program Headquarters	San Diego Second Chance Program		
17	McColl Health Center HVAC & Roof Replacement	St. Paul's Senior Homes & Services		
	Joan Kroc Center Rehabilitation	St. Vincent de Paul Village, Inc.		
19	Paul Mirabile Center Rehabilitation Project	St. Vincent de Paul Village, Inc.		
	North Shores Renovations for People with Disabilities	The Arc of San Diego		
	Urban Corps Facility Improvements	Urban Corps of San Diego County		
	Security & Surveillance Renovation Project	YWCA of San Diego County		
	Sidewalk - Groveland Drive to Euclid Avenue, 92114	City of San Diego		
	Sidewalk - 47th Street to 48th Street, 92102	City of San Diego		
	Sidewalk - Groveland Drive to Imperial Avenue, 92114	City of San Diego		
	Sidewalk - Between 49th Street & Winona Avenue, 92115	City of San Diego		
	Sidewalk - Orange Avenue at Altadena Avenue, 92115	City of San Diego		
	Sidewalk - Donax Avenue to Palm Avenue, 92154	City of San Diego		
	Sidewalk - Thorn Street to Myrtle Avenue, 92105	City of San Diego		
	Sidewalk - Ogden Street to University Avenue, 92105	City of San Diego		
30	V-Calm - 1861 Alaquinas Drive- between Ave De La Madrid &	Sit, or suit brego		
21	Beyer Boulevard, 92173	City of San Diego		
J1	V-Calm - 1696 Howard Avenue- between Iris Avenue & San	Sity of Juli Diego		
ວາ	Ysidro Boulevard, 92173	City of San Diego		
52	LISIGIO DOGIEVATA, 34173	ICITY OF SALE DIESO		

#### Community Facilites Infrastructure

Map #	PROJECT	Agency			
	V-Calm - 1380 Oro Vista Road- between Grove Avenue & Iris				
33	Avenue, 92154	City of San Diego			
	V-Calm - 4546 Home Avenue- between Fairmount Avenue &				
34	Euclid Avenue, 92105	City of San Diego			

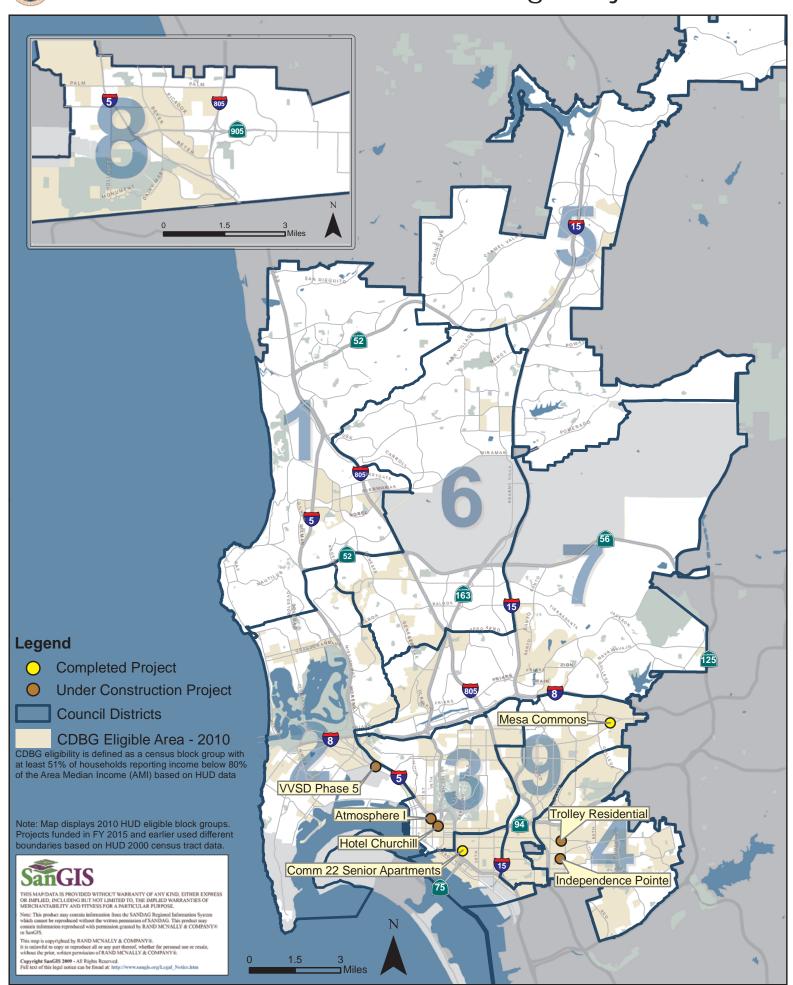


## Microenterprise Business Assistance FY15





### መ HOME Funded Rental Housing Projects FY15





## THE CITY OF SAN DIEGO

#### Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The federal resources that the City receives are leveraged with additional federal, state, local, and private resources. An estimate of the funds leveraged in FY 2015 can be found in the Executive Summary and also in Attachment 4.

Applicants for FY 2015 CDBG funds were required to detail all secured and unsecured funding sources in the proposals. Each agency was asked to identify all project funding sources at the time of contract execution and again at project close out.

The HOME Program requires a 25% match for each HOME dollar invested and excess match may be recorded for use in future years. The SDHC uses local Inclusionary Funds, Housing Trust Funds, Coastal Funds, funds from multiple departments of the State, and multi-family bond proceeds as contribution to housing pursuant to HUD requirements.

The ESG Program requires a 100% match and as per Council Policy 700-02, CDBG funds were allocated to the City's Homeless Housing and Shelters (Veterans, Connections Housing, and Cortez Hill Family Program). As per ESG rules, cash, in-kind services and VASH Vouchers were used as match for the Rapid Rehousing Program.

The HOPWA Program leveraged a variety of public and private resources in FY 2015. HOPWA funded agencies utilize volunteers, donated services, cash, and in-kind contributions to supplement HOPWA funds. In FY 2015, the County estimates that \$2,450,818 was committed from other public and private resources.

Fiscal Year Summary – HOME Match				
1. Excess match from prior Federal fiscal year	\$23,902,543			
2. Match contributed during current Federal fiscal year	0			
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	\$23,902,543			
4. Match liability for current Federal fiscal year	\$2,527,373			
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	\$21,375,170			

Table 5 – Fiscal Year Summary - HOME Match Report

	Match Contribution for the Federal Fiscal Year							
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructur e	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Table 6 – Match Contribution for the Federal Fiscal Year

#### **HOME MBE/WBE report**

Program Income – Enter the program amounts for the reporting period						
Balance on hand at begin- ning of reporting period \$						
\$261,074	\$5,169,368	\$4,156,389	0	\$1,274,052		

**Table 7** – Program Income

**Minority Business Enterprises and Women Business Enterprises** – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period

	Total			ess Enterprises		White Non-
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic
Contracts			<u>I</u>	<u>I</u>		
Dollar						
Amount	\$83,735	0	0	0	\$83,735	0
Number	4	0	0	0	4	0
Sub-Contracts	s					
Number	0	0	0	0	0	0
Dollar						
Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar						
Amount	\$83,735	0	\$83,735			
Number	4	0	4			
Sub-Contracts	s					
Number	0	0	0			
Dollar						

Table 8 – Minority Business and Women Business Enterprises

0

Amount

**Minority Owners of Rental Property** – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted

0

	Total		Minority Property Owners				
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic	
Number	0	0	0	0	0	0	
Dollar							
Amount	0	0	0	0	0	0	

**Table 9 – Minority Owners of Rental Property** 

**Relocation and Real Property Acquisition** – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition

Parcels Acquired	0	0
Businesses Displaced	0	0
Nonprofit Organizations		
Displaced	0	0
Households Temporarily		
Relocated, not Displaced	0	0

Households	Total	·	Minority Property Enterprises			
Displaced		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non- Hispanic	Hispanic	Hispanic
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

#### CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be		
provided affordable housing units	0	0
Number of Non-Homeless households to be		
provided affordable housing units	0	106
Number of Special-Needs households to be		
provided affordable housing units	0	0
Total	0	106

Table 11 - Number of Households

	One-Year Goal	Actual
Number of households supported through		
Rental Assistance	180	0
Number of households supported through		
The Production of New Units	11	40
Number of households supported through		
Rehab of Existing Units	181	12
Number of households supported through		
Acquisition of Existing Units	128	54
Total	500	106

Table 12 - Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City and SDHC continue to set priorities to meet the Con Plan Goal of:

• Improving housing opportunities by creating and preserving affordable rental housing and homeowner housing in close proximity to transit, employment, and community services.

The San Diego City Council recently declared an Affordable Housing Emergency for the 12th consecutive year. Affordable housing options are severely limited with the median housing price estimated at \$562,650 and a rental vacancy rate of 4.1%.

The needs far exceed the funding available for every HOME category of activities. In FY 2015 the SDHC used additional HOME funds to support affordable rental housing construction and additional downpayment assistance. The TBRA program was not funded in FY 2015.

The City and the SDHC continues to set priorities to meet the goals in the Consolidated Plan shifting focus as needed to prioritize activities based on available funding. The City and SDHC is in the process of evaluating the TBRA program and potentially setting aside funding for this activity in future years of this Consolidated Plan cycle.

#### Discuss how these outcomes will impact future annual action plans.

We have several affordable rental housing projects under construction. One of the upcoming projects sets aside units for persons with developmental disabilities and two others set aside units for permanent supportive housing for the homeless. There will be 86 HOME designated units completed within the next few year contributing to the overall creation of 326 new affordable rental units. Please view the table in section CR-50 for more details on each project.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	58	10
Low-income	49	36
Moderate-income	85	57
Total	192	103

Table 13 - Number of Persons Served

#### **Narrative Information**

In FY 2015, HOME funds were used to assist households with incomes at or below moderate income (80% of Area Median Income), low income (50% or below of Area Median Income), and extremely low (30% or below of Area Median Income).

CDBG funds were used for eligible housing activities such as homeowner repair and direct financial assistance to help eligible homebuyers with closing cost and downpayment assistance.

#### CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Homeless outreach is a priority in San Diego. In June 2014, a Coordinated Assessment and Housing Placement (CAHP) System was put into effect on a pilot basis. The initial pilot phase was tested in downtown San Diego with a goal of assessing and housing chronic homeless persons and homeless veterans. Outreach was focused at downtown homeless shelters and day centers, using an assessment tool designed to determine the acuity of each person, to ensure priority was given to those persons most in need. As the program moved out of the pilot phase, the assessment tool was adopted by the San Diego Continuum of Care Council for use throughout the County to engage and prioritize all homeless individuals and families.

Downtown businesses fund the Downtown Partnership's Clean and safe Program and Integrated Outreach Team. This team engages with homeless persons on the streets of downtown San Diego, refers them to services and beds, or helps them return to their homes in other areas of the country. In addition, Connections Housing has an outreach team that coordinates with the Downtown Partnership and other community outreach in the downtown area.

Another resource is the San Diego Police Department's Homeless Outreach Team (HOT) which reaches out daily to homeless persons on the streets. This year HOT received funding for a Triage Bed Program, which allows the Team to immediately remove a homeless individual from the street and place the individual in a bed at a site for assessment using the new Assessment Tool. Once assigned a triage bed, the individual receives intensive case management to assist with immediate needs (health, substance abuse treatment, income) and housing placement in a more stable living situation.

The Serial Inebriate Program (SIP) Team, which rides along with HOT during outreach, received funding for additional beds this year to ensure they can serve more individuals who are serially intoxicated in public. SIP provides clients with detox, program support, and transitional housing instead of jail time, while clients gain and learn to maintain sobriety.

San Diego was also invited to participate in the "25 Cities Initiative" a HUD-sponsored national effort to help designated cities align resources and lay the groundwork for upcoming required changes in assessing and housing homeless persons in the regional homeless network. A questionnaire (assessment tool) to engage and assess the needs of homeless persons, determine their vulnerability level and housing needs, was adopted and rolled out county-wide. The information gathered from the assessment tool allows homeless persons to be matched with appropriate services and housing, quickly and efficiently, and move San Diego forward with a systematic approach to managing homelessness.

#### Addressing the emergency shelter and transitional housing needs of homeless persons

By setting aside funding from its FY15 budget to fund new programs and augment those already in operation, the City has made a commitment to increase resources to assist homeless individuals and families attain the first step towards self-sufficiency and stable housing.

As mentioned above, this funding has enabled the creation of 25 new "triage" beds to be used by the San Diego Police Department's Homeless Outreach Team (HOT) Program to have immediate beds available for homeless individuals who are motivated to leave the streets and has also expanded the Serial Inebriate Program (SIP) to 32 beds (from 12 beds) available for homeless persons who are homeless chronic inebriates. Clients are transitioned to permanent housing situations at completion. Over the past 30 years, the City has used temporary sprung shelters to provide beds during the winter months to help homeless persons keep safe from the cold and wet weather. This year a site opened up to replace these two emergency shelters with one year-round interim bed program. When the temporary, emergency shelters closed in March, clients began transitioning from the tents to a site operated by St. Vincent de Paul Village (SVdPV). The new Single Adult Interim Bed Program, to be fully operational in FY16, provides 350 beds for single adults and veterans 24/7 year round. The clients have access to the many services at the SVdPV campus designed to assist clients with accessing health care, mental health treatment, job readiness training, case management and housing navigation.

In FY2015, the City continued to be an active member of the Regional Continuum of Care Council (RCCC). The RCCC is a community collaborative with representatives from the 18 cities within the County, the County of San Diego, homeless providers, and other interested parties. The Governance Board meets on a monthly basis and its full membership meets quarterly to identify gaps in homeless services, establish funding priorities, and pursue an overall systemic approach to addressing homelessness in the region. Participation in this forum ensures that the City's efforts to address homelessness using ESG funds and other resources are aligned with the region's priorities and respond to the most critical needs, with input from the public and other homeless advocates. This year the RCCC implemented infrastructure changes by seating a Governance Board whose members represent the City, County, providers, members of the business community, philanthropists, and interested citizens. The adoption of a coordinated intake and housing assessment tool by the RCCC furthered another infrastructure goal of implementing a regional approach to solving homelessness.

The following table lists the Continuum of Care funding awards in the City of San Diego for FY 2015. CoC grants for the entire region totaled over \$16 million.

Grantee	Project Name	Housing or Project Type	Grant Amount
Catholic Charities, Diocese	Ninth & F Street Apartments	PH	\$33,012
of San Diego			
Episcopal Community	Downtown Safe Haven	SafeHaven	\$503,889
Services			
PATH (People Assisting	PATH Connections Housing	TH	\$622,967
the Homeless)			
Regional Task Force on	HMIS Capacity Building	HMIS	\$249,931
the Homeless Inc.			
Regional Task Force on	HMIS San Diego County	HMIS	\$417,072
the Homeless Inc.	Expansion		
Regional Task Force on	HMIS Systems Enhancement	HMIS	\$67,000
the Homeless Inc.			
Regional Task Force on	Planning Grant	Planning	\$197,508
the Homeless Inc.			
San Diego Housing	Mental Health Systems Inc.	PSH	\$416,922
Commission	(MHS)		
San Diego Housing	San Diego Rapid Re Housing	PH-RRH	\$192,946
Commission	Program		
San Diego Housing	SDHC Merged Grant	PSH	\$1,887,831
Commission			
San Diego Housing	St. Vincent de Paul-Village	PSH	\$396,856
Commission	Place		
San Diego Housing	Townspeople 34th Street	PSH	\$122,282
Commission	Project		
San Diego Housing	YWCA of San Diego Rapid Re	PH-RRH	\$321,630
Commission	Housing Program		
San Diego Housing	TACHS Prizm	PSH	\$361,916
Commission			
San Diego Youth Services	Take Wing Transitional Living	TH	\$85,463
	Program		
St. Vincent de Paul Village,	Boulevard Apartments	PSH	\$44,809
Inc.			
St. Vincent de Paul Village,	Family Living CTR	TH	\$508,728
Inc.			
St. Vincent de Paul Village,	Fresh Start	TH	\$611,853
Inc.			
St. Vincent de Paul Village,	Solutions 4	TH	\$845,115
Inc.			
St. Vincent de Paul Village,	Solutions Consortium -	TH	\$662,800
Inc.	Project		

Grantee	Project Name	Housing or Project Type	Grant Amount
St. Vincent de Paul Village, Inc.	Toussaint Academy	ТН	\$395,425
St. Vincent de Paul Village, Inc.	Village Rapid Rehousing for Families	PH-RRH	\$663,486
TACHS (The Association For Community Housing Solutions)	TACHS Operations	PH	\$114,245
Volunteers of America Southwest CA	SAMI	TH	\$276,950
YMCA of San Diego County	Turning Point	TH	\$177,096

#### **Shelters and Interim Housing**

**Neil Good Day Center - (CDBG)** is a drop in center, where homeless men and women can stop by to take care of basic needs and get referrals to services. The NGDC is open daily and services include laundry, mail, phones, messages, computer access, and limited storage space. Outside agencies come on site for mental health appointments, recovery services, and referrals to County services. A Housing Navigator is also available to engage clients who want assistance with housing. The NGDC served 1919 homeless persons in FY15, 308 were provided with housing navigation services, and 91 moved on to a permanent housing situation.

Connections Housing (CDBG and ESG) is a continuum of housing and services for homeless single adults providing resources homeless persons might need to rebuild their lives: short term shelter (interim) beds, long term supportive housing, a primary healthcare facility, and a One-Stop Service Center in which outside organizations come on site to engage Connection clients with services. Staff has outreach and engagement teams who reach out daily to homeless persons in downtown San Diego. Services on site include individual assessments, work readiness programs and job interviews, recovery support, clothing, and space for outside agencies to meet with clients. ESG funds support the 150 interim bed program and case management services. The interim bed program operates 24/7 and provides two meals daily, professionally cleaned linens, personal hygiene kits, clothing, and 24-hour security. The program offers weekly, no cost access to on site laundry machines including detergent, and intensive case management services at a 20:1 ratio. Connections Interim Bed Program served 583 single adults this fiscal year. 36% left Connections for a longer term housing situation.

**Cortez Hill Family Center (CDBG and ESG)** is a short-term 45 unit shelter providing support for homeless families (adults and children). Families at the shelter can get the support they need to move on to longer term housing. The shelter operates 24/7 and provides two meals daily, as well as clean linens,

laundry facilities, and 24-hour security. Case management and services are family centered, providing parenting classes for adults, teen counseling group sessions, and children's play and socialization group sessions. All school-age children must attend school. Families can also get work readiness training and legal services off campus at the provider's (YWCA) downtown site, within walking distance from Cortez Hill. During their stay, families develop a plan to increase their income through work and/or public resources and connect with longer term housing opportunities. Cortez Hill served 596 adults and children (173 households) in FY15. Of these, 37% moved on to a longer term housing situation.

Veterans Emergency Winter Shelter Program (CDBG and ESG) was open from November through March to provide emergency shelter for homeless veterans, both men and women, during the winter months. CDBG and ESG funds supported the operations and services at this temporary facility which provided 150 shelter beds for veterans. The shelter was open 24/7, providing 2 meals per day, clean linens, portable restrooms and showers and 24-hour security. Supportive services were provided to clients, particularly to veteran-specific programs. Staff worked with clients to ensure they received the support they needed to connect with federal, State and County programs, mental health, recovery services, medical services, Veterans Administration, transportation, and employment services. The Veterans shelter served 460 veterans during the five months they were open; of these, 22% left for longer term housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The SDHC has committed vouchers to various programs designed to serve certain vulnerable populations who suffer from physical and/or mental disabilities as follows:

- 44 "transitional vouchers" provide individuals with short term housing. Of these, 16 vouchers
  are used for individuals who are homeless and medically frail at Connections Housing. Tenants
  can stay long enough to recover their health and move into a permanent supportive housing
  unit when it becomes available.
- 2. 17 vouchers are set aside for homeless elderly individuals to enable them to leave the streets and live in a temporary housing situation until they can move to more permanent housing.
- 3. 11 vouchers are provided for homeless individuals with psychiatric disabilities to access temporary housing and connect them to resources to address a wide array of physical and mental health challenges. Once an appropriate permanent housing solution is identified, the individuals transition out of the temporary housing.
- 4. 401 Sponsor-based housing vouchers have been committed to provide permanent supportive housing for homeless individuals in San Diego. County mental health and alcohol/drug funds case management for these programs. Of these, 25 vouchers serve homeless individuals who

are the highest users of public resources in San Diego.

The County of San Diego Health and Human Services Agency operates the HOPWA case management program which provides supportive services to HIV/AIDS individuals who are homeless and agree to work on substance abuse issues.

New Initiative: SDHC Housing First—San Diego As mentioned above, the SDHC announced a new homeless initiative in FY15. This three-year homeless action plan will impact the lives of 1,500 homeless persons. This is a five part plan which includes Section 8 vouchers, affordable housing development funds, and SDHC affordable units. One component, the renovation of a downtown San Diego hotel began in FY 2015 and when completed will create 72 studios for homeless veterans and former foster youth. Another component began this year was a set aside of 25 affordable units owned by the SDHC for homeless individuals and families. These units are furnished and tenants are selected through the new Coordinated Assessment and Housing Placement system. The SDHC also announced a Notice of Funding Availability (\$10 million this year) to develop permanent supportive housing for homeless persons with disabilities.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The SDHC administers the City's homeless programs which include the Rapid Re-housing (RRH) Programs. There are six programs each targeting different populations, including veterans, families, and chronic homeless individuals and families. The SDHC's Security Deposit Plus program assisted 161 veterans with security and utility deposits to gain housing using their VASH vouchers. Alpha Project's RRH program assisted 85 chronically homeless persons gain permanent housing. In total, the RRH programs assisted 364 individuals and families enter permanent housing, most within 60 days of entrance to the RRH program.

As part of the SDHC's "Housing First—San Diego" initiative, renovation began on the Hotel Churchill, a historic downtown San Diego hotel, to create 72 affordable studios targeting homeless veterans and former foster youth. The SDHC has also dedicated 25 of its own affordable housing units to temporarily house homeless individuals and families, a program which started during FY 2015.

The Housing Information and Referral Program provides information on housing options for those living with HIV/AIDS with co-occurring disorders, vacancies, application procedures and contact information for housing providers and comprehensive housing plans for persons living with HIV/AIDS to maintain housing, prevent homelessness and return unsheltered persons living with HIV/AIDS to suitable housing.

### **City General Funded Programs**

A 25-bed Triage Program for the San Diego Police Department's Homeless Outreach Team (HOT) to provide immediate access to beds for homeless individuals motivated to leave the streets, linking them with various support systems and services.

Capacity for the Serial Inebriate Program (SIP) was expanded to 32 beds (from 12 beds) for homeless persons who need recovery services to avoid incarceration.

The Single Adult Emergency Shelter (200 beds) was operated for five months (November 2014 through March 2015) over the winter months and served 838 persons with basic services, case management and housing navigation.

The Transitional Storage Center expanded its capacity by 200 bins and served 353 homeless persons each month by providing a safe and secure place to store their personal property.

### **New Initiative:**

Single Adult Interim Bed Program As mentioned above, the City has used two temporary sprung shelters to provide beds during the winter months to help homeless people keep safe from the cold and wet weather at two locations. This year a site became available to merge the two emergency shelters into one year-round interim bed program. When the shelters (Veterans and Single Adult) closed in March, clients began transitioning from the tents to a site operated by St. Vincent de Paul Village (SVdPV). The new Single Adult Interim Bed Program, to become fully operational in FY16, provides 350 beds for single adults and veterans 24/7 year round. The clients have access to the many services offered at the SVdPV campus including access to health care, mental health treatment, job readiness training, case management and housing navigation. CDBG, City General Fund, and ESG funds previously used for the Veterans Shelter and temporary Single Adult Shelter will be used in part to fund this Interim Bed Program.

### **Permanent Housing Programs**

Rapid Re-housing (RRH) prioritizes moving homeless persons quickly into a stable permanent housing situation. Six agencies operated ESG RRH programs in FY15. Each program outreached to homeless individuals and/or families living in cars, on the streets, or in shelters. When clients were selected for a RRH program, the client received housing navigation services to help them with budgeting, finding housing, communicating with landlords, and completing the application process for units. Agencies actively contacted landlords to introduce the program to them, and many became landlords for multiple clients. Clients received financial assistance to help them secure a unit including security and utility deposits and arrears, application fees, last monthâ¿¿s rent, storage fees, and moving costs. Clients also received rental assistance up to 12 months, based on their budget. Rental assistance was often on a declining basis to ensure clients could gradually become self-sustaining. All clients received case management, at a minimum of monthly but more often, as needed, and received assistance designed to keep them housed, such as, creating monthly budgets, referrals to employment services, gaining or increasing their income from mainstream benefits and employment, and credit counseling. One of the

RRH programs (Security Deposit Plus) provided financial assistance (security and utility deposits and arrears) to Veterans who received VASH vouchers from the SDHC and case management through the VA. Over the fiscal year, 364 households attained permanent housing through the RRH programs.

### CR-30 - Public Housing 91.220(h); 91.320(j)

### Actions taken to address the needs of public housing

The SDHC manages the public housing inventory, affordable housing units, and the Section 8 program within the City. In September 2007, HUD transferred full ownership and operating authority of 1,366 public housing units at 137 sites to the SDHC – this was the largest public housing conversion ever approved at the time. Since that time, the SDHC has created 930 additional affordable housing rental units, including additional 120 units added in FY 2015 with the acquisition of Village North Senior. The former public housing units and newly created housing units are restricted to low-income renters with incomes at 80% AMI or less. The SDHC continues to operate 75 units as public housing.

# Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

In order for a Family Self Sufficiency (FSS) program participant to successfully complete the program, the head of household is solely responsible for completing his/her Individual Training and Services Plan (ITSP) and must be employed by contract expiration. In its 2015 Moving to Work Plan, the SDHC requested the authority to provide FSS enrollment to "all adult family members by waiving the requirement for the head of household to join the program. Non-head of households who enter into a contract will be responsible for the completion of the ITSP and must be employed by the end of participation in order for the FSS family to successfully complete the program." This will result in "increased recruitment and enrollment into the FSS Program, thus providing incentives to families to become economically self-sufficient. The initiative will allow families to enroll into FSS in the event the head of household is unable or unwilling to participate in the program." In its 2015 Moving to Work Plan, the SDHC also requested authority to modify the FSS program by revising the contract term and the escrow calculation method to coincide with the Path to Success initiative. Changes to the program include a \$10,000 maximum on total escrow accumulation, escrow deposits based on outcomes achieved, and a two year contract term with the option to extend the contract an additional three years, if additional time is needed to attain goals.

### Achievement Academy partners include:

- Manpower, a leader in the job workforce solutions industry
- KRA, a contractor from San Diego Workforce Partnership, providing One-Stop services via satellite
- Pacific Gateway Group, credit and financial counseling agency
- Local Initiatives Support Corporation
- Housing Opportunities Collaborative
- Citi Bank
- Nova Debt
- US Bank
- Community Housing Works
- Landeros & Associates, a microenterprise counseling consultant

- San Diego Futures Foundation
- SANDAG
- AmeriMed
- Food & Beverage Association of San Diego
- Connect 2 Careers
- Juma Ventures
- Job Corps
- Turning the Heart Center
- South Bay Community Services

# Actions taken to provide assistance to troubled PHAs

Not applicable.

### CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The City of San Diego has made progress in the following actions:

- The Geographic Targeting initiative has been developed with 4 meetings of practitioners in data analysis, community indicators, and geographic analysis. The advisory group identified 6 community planning areas in the City of San Diego that have been identified for consideration.
- Enforcing the Inclusionary Housing Ordinance, which requires all new residential developments
  of two units or more to provide 10% affordable housing or pay an Inclusionary Affordable
  Housing fee.
- Maintaining the linkage fee, which is meant to offset the cost of affordable housing for lowwage workers and mitigate some of the need for increased affordable housing due to employment growth.
- In FY 2015, the City continued to implement policy recommendations from the 2010-2015 San Diego Regional Analysis of Impediments (AI). The 2015-2020 update to the San Diego Regional AI was completed. In addition, the City updated the Housing Impact Fees on Commercial Development, requiring new nonresidential development to pay a fair share of costs to subsidize housing for low-, very-low and extremely-low income households. (SDMC Chapter 9, Article 8, Division 6, Sections 98.0601, 98.0608 and Appendix A)
- The City is in the process or has completed 11 different Community Plans updates. Community
  Plans are components of the City's General Plan which specify the location and intensity of
  proposed residential development. The updates are intended to implement General Plan smart
  growth strategies at the neighborhood level and identify housing opportunities for a variety of
  household sizes.

As a subrecipient of the City, the SDHC is addressing the barriers that hinder affordable housing and residential investment with the following strategies:

- Increasing wage earning for Section 8 participants by enhancing Achievement Academy services.
- Providing Low Income Housing Tax Credits (LIHTC) as an indirect federal subsidy to finance the
  construction and rehabilitation of low-income affordable rental housing. This is an incentive for
  private developers and investors to provide more low-income housing that provides a dollar-fordollar reduction in their federal tax liability in exchange for financing to develop affordable
  rental housing. Project rents must remain restricted for at least 30 years after project
  completion. The LIHTC subsidizes either 30 percent (4 percent tax credit) or 70 percent (9
  percent tax credit) of the low-income unit costs in a project.
- Providing loans, closing cost assistance grants, and mortgage credit certificates for first-time low/moderate-income homebuyers.
- Maintaining over 3,000 affordable housing units and preparing to purchase additional

multifamily properties including the renovation of the Hotel Churchill to provide 72 studios for homeless or low-income military veterans and individuals who need mental health services.

- Offering incentives to affordable housing developers which include:
  - Permanent financing in the form of low-interest loans, tax-exempt bonds and land use incentives:
  - Technical assistance, such as help with securing tax credits; and
  - Pre-development assistance loans and grants to help non-profit developers during the preconstruction phase.
- Implement Housing First-San Diego, the SDHC's three-year homelessness action plan to create additional affordable housing with supportive services, will impact the lives of as many as 1,500 homeless San Diegans.

### Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City's objective was to move from an application-driven process to a goal-driven, outcome-oriented process based on need and best practice. The City was able to complete the following objectives for each of the three Strategic Actions that were proposed in the Consolidated Plan:

- Program Development, Directing Investment, and Influencing Outcomes-The Scoring Criteria
  used by the CPAB to review and evaluate applications was updated and presented to City
  Council's Committee Public Safety & Livable Neighborhoods on October 29, 2014 as a
  information only item. Staff developed a process to work with the Capital Improvement Project
  and Review Advisory Committee (CIPRAC) to establish funding for City Infrastructure projects
  beginning in Fiscal Year 2016.
- 2. Leverage and Geographic Targeting: Please view Section CR-15 for more information regarding Leveraging and Geographic Targeting.
- 3. Increasing Administrative Efficiencies: The City's CDBG application process was divided into a two step process requiring submittal of a Request for Qualifications (RFQ). Qualified organizations were then invited to respond to a Request for Proposals (RFP). There were a total of 68 RFQs submitted and 62 RFPs were forwarded to CPAB for their review. At the February CPAB meeting, 26 agencies presented their proposals to the Board (these agencies were the only ones to attend the meeting). Reviewers met in 3 separate Ad Hoc meetings to score the applications separately but with staff present to answer any questions regarding the proposed projects. Scores were then submitted and ratified at the March 12, 2014 meeting and presented to City Council for allocation on March 24, 2014. A total of 19 agencies were awarded funding for Fiscal Year 2015.

### Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The City's Lead Safety and Healthy Homes Program (LSHHP), in partnership with the San Diego Housing Commission's Home Safe Home Program (HSHP) and various other community organizations, has been working since 2002 with the goal of improving the quality of life of its citizens through the elimination of lead paint hazards. The LSHHP and HSHP uses a comprehensive blend of strategies to prevent lead

poisoning, including education, outreach, training, home remediation, and code enforcement.

### City of San Diego's Lead Safety and Healthy Homes Program (LSHHP)

The LSHHP concluded the CDBG funded FY 2014 Lead Safety Enforcement Program (LSEP) on September 30, 2014 after obtaining a 3 month grant extension. During the period of July 1, 2014 to September 30, 2014, the LSEP had 17 active code enforcement cases which served a total of 93 residential units. There were 10 new cases opened, and 4 cases impacting 8 residential units that were cleared of lead hazards. Property owners needing financial assistance were referred to the SDHC's Home Safe Homes Program (HSHP). For 3 of these cases impacting 4 units, the lead hazard remediations were funded by the property owner. The other closed case impacting 4 units was remediated through enrollment in the HSHP. Code violation notices were issued to 8 properties impacting 61 units. Each of the 93 units served were located in "target area" census tracts, with the most vulnerable population likely to be unknowingly exposed to lead hazards. Based on 2000 census data, this targeted area has:

- 1. Over 60% of all housing units in each of these census tracts are rental units.
- 2. The average household income in each the census tracts is at or below "low income" (80% Area Median Income).
- 3. The census tract meets at least one of the following 3 conditions:
  - At least 30% of the properties are rental properties built prior to 1970
  - The Median Family Income is at or below the poverty level (50% AMI)
  - The percent of household members that are children less than 6 years of age is greater than 30%

The LSHHP conducted additional lead related code enforcement activities funded by the California Department of Public Health Services, Childhood Lead Poisoning Prevention Branch (CLPPB). This funding supports enforcement activities to reduce the opportunity for children to be exposed to environmental lead hazards. There were 74 active lead code enforcement cases funded by this program in FY 2015. Of these, 67 cases were closed including 56 cases impacting 108 residential units which were cleared of lead hazards. An additional 11 cases were closed where it was determined no lead hazards were present.

The LSHHP FY 2014 CDBG-funded "Safe and Healthy Homes Project" (SHHP) was extend until September 30, 2014 after obtaining a 3 month grant extension. The grants stated objective is to provide minor rehabilitation for health and safety measures to 75 low/moderate-income residential units. Activities include evaluating and remediating homes for all health and safety hazards, including identified lead hazards. During this 3 month period, the SHHP remediated health and safety hazards in 17 residential units. Each of these units housed low-income/very low-income families that either had a child less than 18 years of age, a pregnant woman, or an elderly person over the age of 62. Lead-safe work practices were used for all renovations conducted in housing built prior to 1979. Lead risk assessments were conducted in each of the households that were built prior to 1979. Five of the 17 remediated households had lead hazards identified and were remediated and cleared of the lead

hazards. Additional information abou the SDHC's HSHP is part of the added text section.

## San Diego Housing Commission (SDHC) Home Safe Home Program (HSHP)

In FY 2015, the SDHC Home Safe Home Program (HSHP) administered 2 Lead Hazard Control Grants, as well as other housing rehabilitation programs, all of which require the elimination of lead paint hazards. The HUD funds are used to reduce lead hazards in residences occupied or frequently visited by children under 6 years of age and are available for owner-occupied or rental properties with occupants under 80% of AMI.

In FY 2015, the HUD grant funds covered the removal of lead hazards in 31 owner-occupied and 38 rental units expending over \$521,900 in remediation and leveraged with \$283,964 in loans and owner funds.

### Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City of San Diego funds a variety of projects under Con Plan Goal 6: Enhancing the City's economic stability and prosperity by increasing opportunities for job readiness and investing in economic development programs. One of the efforts taken by the City to reduce the number of persons living below the poverty level is through community and economic development activities. Using CDBG funds, the City has provided for small business assistance and has nurtured microenterprise development. In FY 2015, 203 businesses were assisted and 334 people were assisted using CDBG funds.

### Actions taken to develop institutional structure. 91.220(k); 91.320(j)

In conjunction with CPAB, staff has continued to work on increasing administrative efficiencies in FY 2015. The following achievements were demonstrated:

- Provided 39 one-on-one technical assistance meetings for the RFQ and RFP process, conducted
   4 mandatory workshops, and issued six sets of Frequently Asked Questions (FAQs);
- Collaborated with various City Departments and the Capital Improvement Project and Review Advisory Committee (CIPRAC) to create a new process for review and approval of CDBG funds for City infrastructure projects;
- Completed a draft of Findings on Geographic Targeting for use in the FY 2017 Scoring Criteria;
- Refined and restructured the RFQ/RFP process based on feedback from applicant agencies and CPAB reviewers;
- Worked with an Ad Hoc of CPAB to revise the Scoring Criteria for FY 2017; and
- Implementing an online grant management system for online application submittals in FY 2017.

Completed implementation of online grant system for monthly payment requests and programmatic reports. This system will be used for potential applicants to submit their proposals.

#### Actions taken to enhance coordination between public and private housing and social service

### agencies. 91.220(k); 91.320(j)

The City creates strategic partnerships to enhance the availability of resources and leverage services provided to low and moderate income residents and neighborhoods.

As previously reported, the San Diego Regional Continuum of Care (RCCC) has a newly established governance board and structure, and includes over 80 members.

# Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The 2010-2015 San Diego Regional Analysis of Impediments to Fair Housing Choice (AI) identified constraints to reducing discrimination based on: race, color, national origin, religion, sex, familial status (presence of children in the home), physical or mental disability, sexual orientation, source of income, marital status, age, ancestry, medical condition, genetic information, gender identity, gender expression, or any other arbitrary factor. Refer to Attachment 5 for more details on the impediments identified and the actions taken by the City during FY 2015 to address those impediments.

### Highlights of these actions include:

- The City continued to engage two fair housing service providers to provide outreach, education, investigation and enforcement assistance. These providers were the Housing Opportunities Collaborative and Legal Aid Society of San Diego, Inc.
  - Housing Opportunities Collaborative offers services in the component areas of general community outreach, maintenance of a fair housing discrimination intake process and collaboration and/or linkages with other entities, which further strengthen fair housing activities in the City.
  - Legal Aid Society of San Diego, Inc., offers services in the component areas of complaint-based and random testing; education for homebuyers, property managers, and real-estate professional on fair housing protections; maintenance of a fair housing discrimination investigation and enforcement process; and collaboration and/or linkages with other entities, which further strengthen fair housing activities in the City.
- **3,120** multilingual informational brochures distributed;
- **2,925** fair housing inquiries received 2309+616;
- **78** unduplicated housing discrimination complaints received;
- 81 unduplicated investigations implemented;
- 58 unduplicated investigations resolved;
- 163 unduplicated random, paired fair housing tests conducted with FHIP grant funds;
- 3 fair housing workshops conducted for home seekers, homebuyers and tenants;
- **3** fair housing workshops conducted for property managers and landlords;
- **5** fair housing training sessions conducted for non-profit agencies, as well as CDBG Program staff;
- Participated in 20 public/community events;
- Participated in related workshops with a total of **528** attendees; and

• Maintained a Fair Housing web page with a hotline (1-800-462-0503) that citizens may call if they believe they have experienced housing discrimination.

The City continues to support the San Diego Regional Alliance for Fair Housing (SDRAFFH). The mission of the SDRAFFH is to be the leading fair housing advocate in the San Diego region. The organization works to eliminate housing discrimination and to ensure equal housing opportunity for all people through leadership, education, outreach, public policy initiatives, advocacy and enforcement. During FY 2015, the City led the regional effort involving all 19 jurisdictions in San Diego County to update the San Diego Regional Analysis of Impediments to Fair Housing Choice (AI). This update was completed during FY 2015 and will be considered in policy decisions during FY 2016 – FY 2020.

### CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

In FY 2015, the CDBG program's monitoring function had 4 components: project implementation, contract management, monitoring compliance, and audit.

- Project Implementation: Prior to implementation of CDBG activities, all sub-recipients (inclusive
  of City departments and SDHC staff) were required to attend a mandatory Contract Packet
  Workshop conducted by CDBG Program Office staff (3 different sessions were offered in April
  2014). The workshop included an overview of CDBG requirements, other federal requirements,
  and City contracting requirements. Contract packet documents and reporting documents are
  discussed and distributed.
- Contract Management: All open CDBG projects are assigned to a project manager who is
  responsible for the negotiation and execution of a contract to implement project activities. All
  contracts fully address all HUD, state and local requirements and include a detail project scope.
  The project manager is also responsible for contract compliance and project management
  representing the City as grantee. Ongoing technical assistance from project managers is
  provided throughout the contract period.
- Monitoring Compliance: The monitoring process involves desk audits of reports and supporting documentation, onsite monitoring reviews, frequent telephone contacts, written communications, and meetings. Through regular monitoring of its sub-recipients, staff ensures they abide by the all applicable federal, state and local standards and work with recipients to increase efficiencies and augment their performance. As part of this process, City staff watches for the potential of fraud, waste, mismanagement, and/or other opportunities for potential abuse. Contract provisions are in place that provide for the suspension of funds, termination of the contract, and disallowance of reimbursement requests at any time during the program year based on performance deficiencies. On an individual basis, staff works with sub-recipients to correct identified deficiencies through discussion and/or technical assistance, prior to imposing any sanctions.
- Audit: As part of the year-end requirements, sub-recipients were required to submit fiscal reports based on contract terms. Governmental units and non-profit organizations expending more than \$500,000 in federal funds during FY 2015 were required to submit a copy of a Single Audit to the City to adhere to OMB Circular A-133 requirements. A Single Audit was required to be submitted for desk review by the CDBG program, regardless of whether there were findings noted in the audit pertaining to CDBG funds, since it served as an additional monitoring tool used to evaluate the fiscal accountability of sub-recipients. As part of the closeout process, subrecipients expending FY 2015 CDBG funds were required to submit an Audited Financial Statement for desk review, if submission of a Single Audit was not applicable.

### **CDBG Monitoring Results and Improvements**

During FY 2015, a total of 371 fiscal desk audits were conducted on the majority of the CDBG and ESG requests for reimbursement submitted. Additionally, there were 12 fiscal onsite visits to review the records of subrecipients (visits focused on review of fiscal/budgetary matters), and no major issues were noted. All questioned costs and concerns were corrected in a timely manner by the sub-recipients. A total of 493 programmatic desk audits were conducted on programmatic reports submitted. Additionally, 147 onsite visits to project locations and/or program monitoring visits were conducted. These visits ensured program compliance and the provision of needed technical assistance to subrecipients. There were no findings as result of the program onsite visits or monitoring completed.

### **HOME, ESG, HOPWA Monitoring Information**

County of San Diego: The County HCD's Compliance and Monitoring team conducts a yearly risk assessment prior to the commencement of the upcoming fiscal year. The risk assessment process begins with a review of factors such as a contractor or subrecipient being new to federal programs, turnover in key staff positions, past compliance or performance problems, undertaking multiple federally funded activities for the first time and not submitting timely reports. HCD develops a monitoring plan as a result of the risk assessment process, which includes a combination of desk and on-site monitoring.

The County HCD ensures long term compliance with program requirements by providing monitoring result letters to the contractors and subrecipients. Corrective action measures are implemented with proof of satisfactory completion necessary to close out the annual monitoring process. These actions are undertaken to ensure overall compliance during the affordability period and/or are undertaken to ensure compliance during the contract term.

SDHC: The Compliance Monitoring Department (CMD) of the Housing Commission ensures that the subrecipients comply with the terms of their agreements and follow program regulations, guidelines and procedures. CMD collects annual reports, performs desk audits, and conducts annual site visits to audit client files and verify compliance with client eligibility, services, case management, and other contract compliance requirements.

#### Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The City's effort to provide citizens with reasonable notice and an opportunity to comment on performance as outlined in the draft FY 2015 CAPER follows the process outlined in the Citizen Participation Plan, which is part of the approved 2015-2019 Consolidated Plan for HUD Programs. The Citizen Participation Plan describes the roles, responsibilities and contact information for the responsible entities involved in administering, reviewing or approving the activities included in the FY

#### 2015 CAPER.

The Consolidated Plan Advisory Board (CPAB) was established by the City Council by Ordinance No. 0-19963 to provide advice and recommendations on all policy issues relating to the federal entitlement grant programs. The nine (9) CPAB members are appointed by the Mayor and confirmed by the City Council. All CPAB meetings are open to the public and are held on the second Wednesday of the each month at 9:00 AM. The agenda for each CPAB meeting is posted on the City's CDBG webpage and sent to the CDBG listserv, which is comprised of anyone who has expressed interested in being notified of events related to the City's HUD Programs. Each annual Action Plan, CAPER, and five year Consolidated Plan are reviewed and approved by the CPAB. The CPAB takes non-agenda public comments in addition to public comments related to discussion or action items. For more information on CPAB meetings, please request to CDBG@sandiego.gov.

As outlined in the Citizen Participation Plan Policies, the draft CAPER is available on online http://www.sandiego.gov/cdbg. Hard copies were also made available at the City Clerk's Office, the HUD Programs Office (1200 Third Ave, 14th floor, San Diego, CA, 92101), and at various libraries and community centers noted in the beginning of this document.

The 15 day public comment period for the FY 2015 CAPER was from September 3 through September 17, 2015. Comments were submitted by email CDBG@sandiego.gov or mailed to the HUD Programs Office address noted above.

The City held public hearings to receive public comments on the CAPER at the September 9, 2015 CPAB meeting and at the City Council meeting September 22. All public comments received and the notices published are included in the Attachment 1.

## CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

The City of San Diego CDBG program did not have any significant changes to the 6 Con Plan goals.

Does this Jurisdiction have any open Brownfields Economic Development Initiative	No
(BEDI) grants?	

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

### CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The San Diego Housing Commission conducts onsite inspections of HOME-assisted rental units during the required affordability period to determine compliance with HUD property standards in accordance with CFR 92.251. HOME-assisted rental projects with one to four units are inspected every three years, projects from five to 25 units are inspected every two years, and projects with 26 or more units are inspected annually.

Per the schedule in CFR 92.504(d) 138 HOME-assisted units at 43 properties were inspected in FY 2015. Units that failed initial inspections were re-inspected, all units ultimately passed inspections. There were 25 units that failed initial inspections. The reasons for re-inspections varied some examples are tenant cleanliness, closet doors off track, discoloration in kitchens and bathrooms, and torn window screens these items for re-inspection would be considered minor breaches of electrical and health and safety code standards.

### Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

The SDHC has adopted affirmative marketing requirements for all housing with five or more HOME-assisted units. Any entity applying for HOME program funds for rental housing related activities must adopt affirmative marketing procedures and requirements for all HOME-assisted housing and submit the affirmative marketing plan with the HOME program applications. The affirmative marketing plan and requirements for HOME-assisted housing must be approved by the Housing Commission prior to any HOME program funds being disbursed to a development. Affirmative marketing requirements and procedures must include:

- 1. Methods for informing the public, owners and potential tenants about fair housing laws and the policies of the local program;
- 2. A description of what owners and/or the program administrator will do to affirmatively market housing assisted with HOME program funds;
- 3. A description of what owners and /or the program administrator will do to inform persons not likely to apply for housing without special outreach;
- 4. Maintenance of records to document actions taken to affirmatively market HOME-assisted units and to assess marketing effectiveness; and
- 5. A description of how efforts will be assessed and what corrective actions will be taken when requirements are not met.

A detailed Affirmative Marketing Plan for the First Time Homebuyer Program (FTHB) is included in the Housing Commission's HOME Procedures Manual. The Housing Commission will make every possible good faith effort to carry out the provisions and fulfill the objectives of the Affirmative Marketing Plan for the FTHB Program to ensure the effective and efficient implementation of the FTHB Program Affirmative Marketing Plan.

In addition, the SDHC's Grant Compliance Team conducts subrecipient monitoring visits on an annual basis. A number of the subrecipients client files selected for review included HOME affordable housing units. The site visits were conducted to monitor the overall performance related to fair housing and nondiscrimination and to ensure fair housing compliance is being carried out in accordance to the required provisions. The areas included in the review are:

- 1. Reviews subrecipient's written fair housing, nondiscrimination and reasonable accommodation policies and verify that documented procedures are in place;
- 2. Reviews staff responsible for property management and rental activities receives fair housing training on a yearly basis and trained in tenant selection in accordance with the property's occupancy policies;
- 3. Ensure the Affirmative Marketing Plan is available for public inspection;
- 4. Confirm the HUD Fair Housing Posters are prominently displayed at offices in which rental activity takes place;
- 5. Verify advertising materials related to housing contains the Equal Housing Opportunity logo with the Fair Housing advertising regulations;
- 6. Inquire whether any Fair Housing complaints have been filed by any clients/tenants and if there has been complaints filed whether any remedial action has been taken;
- 7. Verify that clients/tenants are informed of the grievance process and related procedures and of their right to fair housing.

# Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

The HOME program received \$5,169,368 in program income during FY2015. A portion of these funds will be carried over to FY2016 for program activities. A majority of the program income received was the result of shared equity and amortizing loan principal payoffs associated with previous HOME-funded projects and the collection of current interest payments.

During FY 2015 we expended \$4,156,389 program income on HOME eligible program and administrative activities. This includes \$261,073 in carryover from FY 2014. HOME funded activities in FY 2015 include rental housing, homeowner acquisition, and homeowner rehabilitation. The total reported number of projects and owner and tenant characteristics are combined with the totals as reported in all other sections of the CAPER.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

Section 8 funds: The Housing Commission administers the Section 8 program for the City and provides rent subsidies to about 14,600 San Diego households. The City spent approximately \$142 million in Section 8 funding for FY15.

Low-Income Housing Tax Credits (LIHTC): The federal 4% and 9% LIHTC is the principal source of funding for the construction and rehabilitation of affordable rental homes. They are a dollar-for-dollar credit against federal tax liability. In FY 2015 approximately 524 units under construction utilize this federal source.

HUD VASH: In FY 2015, the Housing Commission received 222 new federal housing vouchers from the U.S. Department of Housing and Urban Development-Veterans Affairs Supportive Housing (HUD-VASH) Program for their efforts to house homeless veterans in the City of San. This increases the agency's allocation to 842.

The first table below lists the HOME projects for FY 15. The second table totals the amount of leveraged funds for the projects.

IDIS #	Project	Address	Activity	HOME Amount Allocated	HOME Units	Total Affordable Units
	FY 20:	15 Completed HON	/IE-Funded Afforda	ble Housing Proje	cts	
6347	COMM 22 Senior	2225 Commercial St.	New Construction	\$4,190,000	29	69
6559	Mesa Commons	6456 El Cajon Blvd.	New Construction	\$2,000,000	11	77
	İr	Process HOME-Fi	unded Affordable H	lousing Projects		
6860	14 <sup>th</sup> & Imperial	1435 Imperial Ave.	New Construction	\$2,850,000	62	23
6814	Atmosphere I	1453 4 <sup>th</sup> Ave.	New Construction	\$2,300,000	99	11
6717	Independence Pointe (Willie James Jones)	327 South Willie James Jones Ave	New Construction	\$2,200,000	31	10
6578	Hotel Churchill	827 C St.	Major Rehabilitation	\$2,900,000	72	22
	In Process HOME-Funded Affordable Housing Projects					
6851	Trolley Residential	4981 Market St.	New Construction	\$2,000,000	51	11
6700	VVSD Phase 5	4141 Pacific Hwy.	Major Rehabilitation	\$1,434,846	11	9

SDHC FY15 HOME Program	Goal Outcome Indicator	HOME Funds Allocated	Funds Leveraged
Homeownership Promotion	Direct Financial Assistance to Homebuyers	\$2,340,000	\$1,906,950
Owner Occupied Rehabilitation	Homeowner Housing Rehabilitated	\$495,000	\$233,326
Rental Housing Assistance	Rental Units constructed and Rental Units	\$5,700,000	\$7,969,216
TOTAL HOME		\$8,535,000	\$10,109,492

### CR-55 - HOPWA 91.520(e)

## Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance		
to prevent homelessness of the individual or		
family	0	0
Tenant-based rental assistance	80	83
Units provided in permanent housing facilities		
developed, leased, or operated with HOPWA		
funds	12	12
Units provided in transitional short-term housing		
facilities developed, leased, or operated with		
HOPWA funds	134	132

Table 14 – HOPWA Number of Households Served

### **Narrative**

In 2014, the County of San Diego's HOPWA Program allocated \$2,656,942 to fund activities implemented in FY 2014-15. In addition, prior-year funds were used to supplement the federal Program Year 2014 allocation for activities in FY 2014-15. These funds were expended in direct service contracts with the public and non-profit organizations providing direct services to low-income persons with HIV/AIDS. The HOPWA program has provided funding for the following activities for low-income persons living with HIV/AIDS and their families in San Diego County:

- Transitional housing
- Permanent housing
- Case management services
- Tenant-based rental assistance
- Information and referral services
- Moving services
- Residential services coordination
- Emergency housing
- Technical assistance

### CR-60 - ESG 91.520(g) (ESG Recipients only)

# ESG Supplement to the CAPER in *e-snaps*For Paperwork Reduction Act

### 1. Recipient Information—All Recipients Complete

**Basic Grant Information** 

Recipient Name
SAN DIEGO
Organizational DUNS Number
138735407
EIN/TIN Number
956000776
Indentify the Field Office
LOS ANGELES
Identify CoC(s) in which the recipient or
San Diego CoC

subrecipient(s) will provide ESG assistance

**ESG Contact Name** 

Prefix0First NameSimaMiddle Name0Last NameThakkar

Suffix 0

Title Program Manager

**ESG Contact Address** 

Street Address 1 1200 Third Avenue

Street Address 2 0

CitySan DiegoStateCAZIP Code92101-Phone Number6192365902

Extension 0
Fax Number 0

Email Address sthakkar@sandiego.gov

**ESG Secondary Contact** 

Prefix 0

First Name Melissa
Last Name Peterman

Suffix 0

**Title** Senior Program Analyst

**Phone Number** 6195787529

Extension 0

Email Address melissap@sdhc.org

# 2. Reporting Period—All Recipients Complete

Program Year Start Date07/01/2014Program Year End Date06/30/2015

# 3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: SAN DIEGO HOUSING COMMISSION

City: San Diego

State: CA

**Zip Code:** 92113, 1012

**DUNS Number:** 

Is subrecipient a victim services provider: N

**Subrecipient Organization Type:** Unit of Government **ESG Subgrant or Contract Award Amount:** 920222

### **CR-65 - Persons Assisted**

## 4. Persons Served

## 4a. Complete for Homelessness Prevention Activities

Number of Persons in	Total
Households	
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 15 – Household Information for Homeless Prevention Activities

# 4b. Complete for Rapid Re-Housing Activities

Number of Persons in	Total
Households	
Adults	498
Children	128
Don't Know/Refused/Other	0
Missing Information	0
Total	626

**Table 16 – Household Information for Rapid Re-Housing Activities** 

# 4c. Complete for Shelter

Number of Persons in Households	Total
Adults	1,265
Children	374
Don't Know/Refused/Other	0
Missing Information	0
Total	1,639

**Table 17 – Shelter Information** 

## 4d. Street Outreach

Number of Persons in	Total
Households	
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 18 – Household Information for Street Outreach

## 4e. Totals for all Persons Served with ESG

Number of Persons in	Total
Households	
Adults	1,763
Children	502
Don't Know/Refused/Other	0
Missing Information	0
Total	2,265

Table 19 – Household Information for Persons Served with ESG

# 5. Gender—Complete for All Activities

	Total
Male	1,435
Female	818
Transgender	12
Don't Know/Refused/Other	0
Missing Information	0
Total	2,265

**Table 20 - Gender Information** 

# 6. Age—Complete for All Activities

	Total
Under 18	502
18-24	46
25 and over	1,717
Don't Know/Refused/Other	0
Missing Information	0
Total	2,265

Table 21 – Age Information

# 7. Special Populations Served—Complete for All Activities

# **Number of Persons in Households**

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	762	0	243	519
Victims of Domestic				
Violence	218	0	26	192
Elderly	158	0	39	119
HIV/AIDS	54	0	6	48
Chronically Homeless	641	0	259	382
Persons with Disabilit	ies:			
Severely Mentally	421	0	52	369
Chronic Substance				
Abuse	258	0	15	243
Other Disability	557	0	46	511
Total (Unduplicated if				
possible)	3,927	0	785	3,142

Table 22 – Special Population Served

## CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

## 10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	130,556
Total Number of bed-nights provided	123,264
Capacity Utilization	94.41%

**Table 23 – Shelter Capacity** 

# 11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Although consultation continues between the SDHC and the CoC, no formal goals were agreed upon for Shelter Programs or for Rapid Re-housing in FY 2015.

The SDHC used performance measures in their contracts with providers that were similar to CoC goals. The following performance measures, were used to assess the ESG Programs administered by the SDHC.

	SDHC and CoC Performance Measures			
Shelter Programs	Exits to stable housing (Permanent Housing or Transitional Hsg)	Persons who exited with income other than earned income	Persons who exited with earned income  Goal: 20%	
Cortez Hill Family Program	37%	26%	19%	
Connections Housing	48%	67%	15%	
Veterans Emergency Shelter Program	22%	69%	2%	

	Rapid Re-housing Programs			
RRH Programs	Rapidly house clients within 60 days of entry into program	Maintained or increased income while in the program		
	Goal: 80%	Goal: 90%		
Alpha RRH	100%	100%		
VVSD RRH	100%	100%		
ISN RRH	100%	90%		
PATH RRH	64%	100%		
SVDP RRH	100%	100%		

## **CR-75 – Expenditures**

## 11. Expenditures

## 11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2012	2013	2014
Expenditures for Rental Assistance	N/A	N/A	N/A
Expenditures for Housing Relocation and			
Stabilization Services - Financial Assistance	N/A	N/A	N/A
Expenditures for Housing Relocation &			
Stabilization Services - Services	N/A	N/A	N/A
Expenditures for Homeless Prevention under			
Emergency Shelter Grants Program	N/A	N/A	N/A
Subtotal Homelessness Prevention	N/A	N/A	N/A

Table 24 – ESG Expenditures for Homelessness Prevention

# 11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year			
	2012	2013	2014	
Expenditures for Rental Assistance	\$194,764	\$8,258	\$286,614	
Expenditures for Housing Relocation and				
Stabilization Services - Financial Assistance	\$134,182	N/A	\$349,206	
Expenditures for Housing Relocation &	N/A	N/A	N/A	
Stabilization Services - Services	14/7	14/7	N/A	
Expenditures for Homeless Assistance under	N/A	N/A	NI/A	
Emergency Shelter Grants Program	14//	14//	N/A	
Subtotal Rapid Re-Housing	\$328,946	\$8,228	\$828,0163	

Table 25 - ESG Expenditures for Rapid Re-Housing

# 11c. ESG Expenditures for Emergency Shelter

	Dollar Amount	Dollar Amount of Expenditures in Program Year			
	2012	2013	2014		
Essential Services	\$393,556	\$310,393	\$358,551		
Operations	\$235,069	\$119,557	\$265,874		
Renovation	0	0	0		
Major Rehab	0	0	0		
Conversion	0	0	0		
Subtotal	\$628,625	\$429,950	\$624,425		

Table 26 – ESG Expenditures for Emergency Shelter

# 11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year				
	2012 2013 2014				
HMIS	N/A	N/A	N/A		
Administration	\$82,361	\$39,147	\$78,758		
Street Outreach	N/A	N/A	N/A		

**Table 27 - Other Grant Expenditures** 

### 11e. Total ESG Grant Funds

Total ESG Funds Expended	2012	2013	2014
	\$1,039,932	\$477,355	\$1,531,196

**Table 28 - Total ESG Funds Expended** 

## 11f. Match Source

	2012	2013	2014
Other Non-ESG HUD Funds	\$662,314	\$2,360,769	\$1,289,961
Other Federal Funds	0	0	0
State Government	0	0	\$41,235
Local Government	\$200,000	\$2,348,032	\$200,000
Private Funds	0	0	0
Other	0	0	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	\$862,314	\$4,708,801	\$1,531,196

Table 29 - Other Funds Expended on Eligible ESG Activities

# 11g. Total

Total Amount of Funds Expended on ESG	2012	2013	2014
Activities			
	\$1,902,246	\$1,186,156	\$3,062,392

Table 30 - Total Amount of Funds Expended on ESG Activities

SDHC FY15 ESG Program	ESG Funds Allocated	Match source	Match amount
Shelter Programs			
Veterans Shelter	\$60,669	CDBG	\$242,098
Connections Housing	\$95,338	CDBG	\$276,000
Cortez Hill Family Program	\$277,346	CDBG	\$191,863
Rapid Re-housing Programs			
SDHC SD+	\$181,515 (FY14 & FY15)	VASH Vouchers	\$150,000
Alpha RRH	\$150,000	Cash and In-kind	\$150,000

SDHC FY15 ESG Program	ESG Funds Allocated	Match source	Match amount
VVSD RRH	\$90,000	Cash and In-kind	\$90,000
ISN RRH	\$75,000	Cash and In-kind	\$75,000
SVDP RRH	\$40,000	Cash and In-kind	\$40,000
PATH RRH	\$75,000	Cash and In-kind	\$75,000
Total ESG	\$1,033,353	Total match	\$1,289,961