

# **APPENDIX G:**

# **PROJECT NARRATIVES**

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**PROJECT NARRATIVES**

The following accomplishment narratives describe the projects that were implemented, in whole or in part, during Fiscal Year 2014 (July 1, 2013, through June 30, 2014) using CDBG, HOME, ESG, and HOPWA funds. Each project is identified by one or more unique numbers assigned by the Integrated Disbursement & Information System (IDIS) of the United States Department of Housing and Urban Development. Refer to Appendix F for a listing of projects in relation to IDIS numbers –this appendix is intended to facilitate searching for any specific project in the CAPER based on information at hand (such as sub-recipient’s name, IDIS number, funding year and such).

**CDBG-Funded Projects (FY 2014 Funding)**

- IDIS #6520 Center for Community Solutions – P.E.A.C.E. (Providing Empowerment, Advocacy, Counseling & Education) (\$307,148):** This project was allocated CDBG funds to provide for completion of Americans with Disabilities Act (ADA) improvements to the parking lot and other exterior improvements to the facility. At FY 2014 year-end, final determination of permit requirements were pending. This project is scheduled to be completed by December 31, 2014. Additional project activities completed and confirmation of LMI benefit will be reported in the City’s FY 2015 CAPER.
- IDIS #6521 City of San Diego Park & Recreation – Villa Montezuma Preservation (\$882,500):** This project was allocated CDBG funds to provide for the rehabilitation of the Villa Montezuma Museum by addressing Americans with Disabilities Act (ADA) accessibility requirements, historic rehabilitation, and health and safety needs. At FY 2014 year-end, the project was nearing completion of activities to stabilize the brick masonry foundation walls and footings at the west end of the basement, repair the brick masonry chimney and deluge sprinkler system at west façade, entry stairs at north façade, roofing, flashings, gutters/downspouts, and electrical systems. This project is scheduled to be completed by December 31, 2014. Additional project activities completed and confirmation of LMI benefit will be reported in the City’s FY 2015 CAPER.
- IDIS #6522 Civic San Diego – Beta Street Green Alley 38<sup>th</sup> to 39<sup>th</sup> and Beta (\$190,000):** The project was allocated CDBG funds to provide for the paving of an alley segment adjacent to César Chávez Elementary School. At FY 2014 year-end, no CDBG funds had been expended. CDBG funds are generally dedicated to construction costs and construction is scheduled to begin in November 2014. Project activities completed with other agency funds to date have included preparation of the final ADA improvement designs, sidewalks, curb, and alley with previous concrete and under drain system, geotechnical soil testing, percolation testing, water quality technical reports, water pollution control plans and other City-required documentation for construction permitting. This project is scheduled to be completed by the end of the year. Additional project activities completed and confirmation of LMI benefit will be reported in the City’s FY 2015 CAPER.

- IDIS #6523 Family Health Centers of San Diego – Federal Tech and Training Center (\$1,600,000):** This project was allocated CDBG funds to provide for the construction of the Federal Boulevard Tech and Training Center. The center includes a health clinic, community room, and training center, all intended to directly benefit LMI clients. The agency has released the CDBG funds awarded and requested termination of their agreement with the City of San Diego. As such, this project has been canceled.
- IDIS #6524 Jacobs & Cushman San Diego Food Bank – Warehouse Capital Improvements and Expansion (\$1,402,094):** This project was allocated CDBG funds to provide for the repair, upgrade, and expansion of the Jacobs & Cushman San Diego Food Bank. Work included construction of a mezzanine for volunteer activities, expansion of cooler capacity, upgrade of cooler technology, and development of an onsite recycling center (that may generate CDBG income). At FY 2014 year-end, approximately 40,820 square feet of existing asphalt on the south side of the facility was demolished and replaced with concrete paving to provide trucks access to the receiving docks. Replacement of existing asphalt on the west side was also completed to allow access for commercial truck parking. The cooler was expanded by 36,000 cubic feet to further accommodate an increase in fresh produce storage. A new 5,961-square foot Recycling Center was constructed featuring a new loading dock, roll-up doors, concrete foundation and retaining walls, stucco, gypsum board, and fire-treated wood stud construction, as well as electrical, heating/cooling, and plumbing upgrades. This project is scheduled to be completed by December 31, 2014. Additional project activities completed and confirmation of LMI benefit will be reported in the City’s FY 2015 CAPER.
- IDIS #6525 La Maestra Family Clinic Inc. – La Maestra X-Ray/Radiology Expansion (\$201,250):** This project provided for the expansion of the La Maestra Family Clinic with the construction of a General and ER Radiology Room. Currently, only ultrasounds can be administered on site and more intensive radiological needs require the patient to travel elsewhere. At FY 2014 year-end, CDBG funds were utilized to build out a 650-square foot space for new radiographic and ultrasound equipment (purchased separately by Agency) at the La Maestra City Heights Health Center. The build-out included all new lead-shielded walls and doors, structural bracing, plumbing, cabinets, work counters, and lighting/electrical systems. The project also required alterations to the existing fire alarm, sprinkler, and mechanical systems to accommodate the new X-Ray facility. New transaction windows and privacy screens were installed in an expanded Reception Office and Waiting Area. Sustainable flooring and finishes were installed to match the existing facility, which is the first LEED Gold Level-certified community health center of its kind in the U.S. This new, state-of-the-art, lead-walled general and ER radiology room is anticipated to be operational by the end of August and will enable the clinic to safely provide comprehensive radiology services on-site, which are currently unavailable to the target population in the service area. This project is scheduled to be fully completed by December 31, 2014. Additional project activities

completed and confirmation of LMI benefit will be reported in the City's FY 2015 CAPER.

- IDIS #6526 San Diego Second Chance Program – San Diego Second Chance Program Headquarters (\$113,532):** This project utilizes CDBG funds for the installation of security equipment throughout the agency's headquarters, including video systems, exterior lighting, and driveway gates. At FY 2014 year-end, the construction bidding process was implemented and the General Contractor selection was pending Board approval. This project is scheduled to be completed by December 31, 2014. Additional project activities completed and confirmation of LMI benefit will be reported in the City's FY 2015 CAPER.
- IDIS #6527 Senior Community Centers – Low-Income Senior Housing Improvement Project (\$110,676):** This project utilizes CDBG funds to complete improvements to the Potiker Family Senior Residence, a 200-unit low-income senior housing facility. Improvements will include the installation of an auxiliary power source for the elevator, two energy-efficient power boiler units, security cameras, and a monitoring system. At FY 2014 year-end, no CDBG funds had been expended and the bidding process was pending completion. This project is scheduled to be completed by December 31, 2014. Additional project activities completed and confirmation of LMI benefit will be reported in the City's FY 2015 CAPER.
- IDIS #6528 St. Vincent de Paul Village – Joan Kroc Center Rehabilitation (\$260,912):** This project utilizes CDBG funds to complete renovations, upgrades, and repairs to address health, safety, and energy deficiencies. The project scope includes: bathroom renovations; replacement of kitchen, dining room, celebration room and courtyard playground floors; cooling and heating coil replacements; and replacement of the hot water system's storage tanks. The Joan Kroc Center provides transitional housing (81 dormitory rooms with 313 beds) for a wide homeless population (ranging from newborns to seniors); access to public bathrooms and showers; and mental health services, as well as general support and counseling. At FY 2014 year-end, the bidding process was pending completion. This project is scheduled to be completed by December 31, 2014. Additional project activities completed and confirmation of LMI benefit will be reported in the City's FY 2015 CAPER.
- IDIS #6529 St. Vincent de Paul Village – Paul Mirabile Center Rehabilitation Project (\$200,274):** This project utilizes CDBG funds to complete renovations, upgrades, and repairs to address health, safety, and energy deficiencies at the Paul Mirabile Center. The center provides transitional housing (350 beds for single men and single women); access to public bathrooms and showers; integrated behavioral and physical health care; and general support and counseling. The rehabilitation project involves a lighting retrofit and the replacement of 50 water source heat pumps, as well as dining room, kitchen, and health center floors. At FY 2014 year-end, the bidding process was pending completion. This project is scheduled to be completed by December 31, 2014. Additional project activities completed

and confirmation of LMI benefit will be reported in the City's FY 2015 CAPER.

**IDIS #6530 YMCA of San Diego County – New Copley-Price Family YMCA Facility in Mid-City San Diego (\$300,000):** This project was funded to complete construction of a community demonstration kitchen in a new YMCA facility. The newly-proposed YMCA (53.4 thousand square feet on a 3.7 acre site) intended to replace a much smaller one currently serving 8,000 community members. The agency has released the CDBG funds awarded and requested termination of their agreement with the City of San Diego. This project has been canceled.

**IDIS #6531 YWCA of San Diego County – Security & Surveillance Renovation Project (\$216,790):** This project utilizes CDBG funds to complete an upgrade to the YWCA's cable infrastructure and networking system; a new building access control system, video surveillance, in-house security alert, and Wi-Fi system will be installed. The modernized security and surveillance system will increase the safety and security of the vulnerable population that use the facility. At FY 2014 year-end, the bidding process was pending completion. Construction is anticipated to begin in August 2014. This project is scheduled to be completed by December 31, 2014. Additional project activities completed and confirmation of LMI benefit will be reported in the City's FY 2015 CAPER.

**IDIS #6532 Access – Access Microenterprise Development Project (\$50,001):** This project provided classes covering capital development, small business management, and other topics. The target population served were immigrants, immigrant victims of domestic violence, and high-risk youth. Orientations were given regarding entrepreneurship and microenterprise development to select potential microentrepreneurs. Clients received ongoing consultation once their microenterprise business was established. These clients received group and one-on-one instruction in the basics of business development, and each one developed a business plan. This project served 100 percent LMI City residents. At FY 2014 year-end, a total of 25 new microenterprise businesses were established and one existing microenterprise business expanding was assisted. A microenterprise is a business having five or fewer employees, inclusive of the owner. A total of 26 jobs were established and an additional 23 were retained. The total number of businesses assisted in prior years that were still open as of June 30, 2014, was as follows: 12 businesses (FY 2013); 3 businesses (FY 2012); 1 business (FY 2011); and 1 business (FY 2010). A total of 26 LMI City residents were served by this project.

**IDIS #6533 Acción San Diego – Microlending Program (\$218,550):** This project provided access to business support services and loans ranging from \$300 to \$35,000 to both start-up and existing microenterprise business owners who historically lacked access to traditional sources of financing and training. (NOTE: CDBG funds were not used to provide loans.) The target population served was LMI microenterprise business owners residing within the City of San Diego. This project focused on teaching clients business skills and provided capital (non-CDBG funding sources), encouraging their

success and creating employment and financial accountability. The program worked with clients individually, providing one-on-one technical assistance. At FY 2014 year-end, Acción San Diego's Microlending Program's goal executed 76 micro-business loans paid by other non-CDBG funding sources, resulting in the establishment of 22 new businesses and expansion assistance to 54 existing microenterprise businesses. (A microenterprise is a business having five or fewer employees, one of whom owns the business.) A total of 29 jobs were created and 110 jobs retained. Accion San Diego staff also continued to manage and provide one-on-one technical assistance to LMI clients assisted in prior years. The total number of businesses assisted in prior years that were still open as of June 30, 2014, was as follows: 56 businesses (FY 2013); 38 businesses (FY 2012); 33 businesses (FY 2011); 26 businesses (FY 2010); and 19 businesses (FY 2009). A total of 76 LMI City residents were served by this project.

**IDIS #6535 Union of Pan Asian Communities – Multicultural Economic Development (\$154,894):** This project provided culturally-competent outreach, education, and technical assistance to potential entrepreneurs interested in establishing new microenterprise businesses, and to existing microenterprise businesses hoping to expand their businesses. Through small business development workshops, clients served increased their understanding of: (1) small business principles; (2) business planning and development; (3) fiscal management; (4) marketing; (5) financial requirements and responsibilities; (6) access to capital, taxes, licensing, and permits; and (7) other support services. At FY 2014 year-end, a total of 51 new microenterprise businesses were established and 16 existing microenterprise businesses expanding were assisted. A microenterprise is a business having five or fewer employees, inclusive of the owner. A total of 67 jobs new jobs were established. The total number of businesses assisted in prior years that were still open as of June 30, 2014, was as follows: 32 businesses (FY 2013); 36 businesses (FY 2012); 21 businesses (FY 2011); and 14 businesses (FY 2010). A total of 104 LMI City residents were served by this project.

**IDIS #6536 City of San Diego Environmental Services Department – Safe and IDIS #6751 Healthy Homes Project FY 2014 (\$300,012=\$229,252 Single Family Units + \$70,760 Multi-Family Units):** This project targeted highly vulnerable residents (low-income or very low-income families housing children less than 18 years of age, pregnant women, or elderly persons over the age of 62 years). Comprehensive housing assessments were performed, and identified housing problems were corrected to provide occupants with a safe and healthy home environment. At FY 2014 year-end, a total of 56 LMI households were provided with health and safety housing rehabilitation services. Of the 56 LMI households, 12 households resided in multi-family units. This project is scheduled to be completed by September 30, 2014. Additional project activities completed and confirmation of LMI benefit will be reported in the City's FY 2015 CAPER.

**IDIS #6537 Community HousingWorks – Las Serenas Rehab and Repair (\$1,108,285):** This project was allocated CDBG funds to provide for the rehabilitation of Las Serenas Apartments, a 108-unit rental apartment

housing complex dedicated to providing affordable housing to LMI City residents (maximum income at or below 60 percent of the area median income [AMI]). Upgrades and repairs address code violations, improved energy efficiency, and ensures a healthier and safer living environment. At FY 2014 year-end, CDBG funds were utilized for a CASp Certified accessibility report. This project is scheduled to be completed by December 31, 2014. Additional project activities completed and confirmation of LMI benefit will be reported in the City's FY 2015 CAPER.

- IDIS #6538 GRID Alternatives – San Diego Solar Affordable Homes Program (\$192,000):** This project installed photovoltaic solar systems in homes owned by LMI households (maximum income at or below 80 percent of the AMI). Each solar installation resulted in long-term financial benefits for low-income families struggling to keep up with monthly expenses. At FY 2014 year-end, CDBG funds had been used to cover the cost of solar materials and supplies. GRID leveraged CDBG funds through a combination of solar incentives, corporate and foundation grants, individual contributions and in-kind donations. On average, GRID clients in the City of San Diego saved \$550 per year on their energy bill. A total of 60 unduplicated LMI households were assisted through this project during the period of September 1, 2013 through June 30, 2014.
- IDIS #6539 Rebuilding Together San Diego (RTSD) – RTSD Roof Replacement (\$150,000):** This project was allocated CDBG funds to address the critical need of roof repair or replacement for LMI homeowners. The RTSD Roof Replacement program mainly assisted elderly City residents. At FY 2014 year-end, a total of 14 housing units were improved throughout the provision of free roof repair/replacement services. Homeowners commented on feeling safe and secure in their homes since the roofs were replaced.
- IDIS #6540 San Diego Community Housing Corporation – Hacienda Townhomes Affordable Housing (\$158,598):** This project was allocated CDBG funding to complete improvements addressing safety and energy-efficiency needs at the Hacienda Townhomes facility. However, the agency released the awarded funds during the contract negotiations process. This project has been canceled.
- IDIS #6541 Urban Corps of San Diego County –WEER/Green Streets (\$236,285):** This project was allocated CDBG funds and targeted LMI homeowners for improvements aimed at increasing the safety and energy efficiency of their residences. The project also provided minor repairs and weatherization for LMI homeowners. At FY 2014 year-end, the project provided minor residential rehabilitation services to 103 LMI households. Over 265 smoke & carbon monoxide alarms were installed, 60 toilets were replaced with newer, water-conserving low-flush models, over 10 low-flow shower heads were installed, 6 deteriorated water heaters were removed and replaced with newer, more energy efficient units; over 65 aged water faucets were replaced with high-performing, water-efficient fixtures; 14 outdated stove hoods were removed and replaced with more energy efficient models; light bulbs were replaced with LEDs; mold and mildew issues were addressed; windows were removed and replaced; rain gutters and exterior security



lights were installed; 49 security doors were installed and 13 more were repaired. This project is scheduled to be completed by September 30, 2014. Additional project activities completed and confirmation of LMI benefit will be reported in the City's FY 2015 CAPER.

- IDIS #6542 Community HousingWorks – Homeownership Promotion (\$250,000):** This project provided homeownership education and financing opportunities for individuals. Services provided included: HUD-certified homebuyer classes; pre-purchase one-on-one counseling sessions; down payment and first-mortgage assistance (including closing costs and access to loan programs); and post-purchase coaching/workshops. At FY 2014 year-end, the project assisted 78 LMI households in becoming first-time homebuyers. CDBG funds were utilized to provide LMI households with direct staff assistance on their home loan process, and were ineligible for downpayment or closing costs. In addition, a total of 120 LMI households completed the 8-hour HUD Approved Homebuyer Class.
- IDIS #6543 San Diego Housing Commission (SDHC) – Direct Homeownership Assistance (\$300,000):** This project provided deferred loans and closing cost assistance to assist LMI families in becoming first time homebuyers. CDBG funds provided financial assistance towards buyers' applicable closing costs only, and did not cover buyers' down payment costs or sellers' closing costs. At FY 2014 year-end, the Direct Homeownership Assistance project assisted 31 LMI households in becoming first-time homebuyers. Initially, 34 financial packages were assigned for the closing costs grants; however, three of these packages were not completed as the homebuyers were either ineligible or a closing cost assistance grant was not pursued.
- IDIS #6544 Casa Cornelia Legal Services, Inc. (dba Casa Cornelia Law Center or CCLC) – Legal Services for Immigrant Victims of Domestic Violence (\$79,835):** This project was allocated CDBG funding to provide quality pro bono legal services to immigrant victims of domestic violence. Services included: legal representation; assistance/referrals to social services, including housing, health, food, and employment; and assistance in securing psychological and medical evaluations. At FY 2014 year-end, the project provided legal representation to 76 female victims of domestic violence, allowing them to safely remain in their homes in City Heights or other areas of the City of San Diego. Clients were also assisted with securing Visa and Work Authorization documents, which led to greater financial stability for families and fewer disruptions in their children's educations. This project also trained 63 volunteer attorneys that provided legal screenings and direct legal representation to victims.
- IDIS #6545 Casa Familiar, Inc. – Casa Familiar Senior Services (\$85,146):** This project was allocated CDBG funding to provide accessible and bilingual assistance to LMI seniors with: forms preparation (Section 8, SSI, disability, citizenship, housing, etc.); pre-employment preparation (applications and résumés); and other support services (basic technology classes, intergenerational volunteer opportunities, and arts and cultural classes/workshops). At FY 2014 year-end, a total of 692 unduplicated seniors were served. The following were provided: 1) direct social service

assistance by experienced Community Workers & Advocates; 2) access to several computer labs; and 3) educational classes, fitness and nutrition classes, arts and culture classes and activities.

**IDIS #6546 Catholic Charities – Rachel’s Women’s Center (\$96,150):** The target population served for this project were homeless women in downtown San Diego. CDBG funds were utilized to cover the costs of 2 additional staff, part of a team of eight at Rachel’s Women’s Center. Rachel’s Women’s Center serves homeless adult women unaccompanied by children. Many of the women served live with co-occurring mental illnesses and/or addiction, and nearly all have experienced multiple traumatic events, such as domestic violence, sexual assault, and physical and sexual abuse in childhood. Given this history, Rachel’s Women’s Center participants must overcome multiple, complex barriers in their journey from homelessness to obtaining and remaining in stable housing. The day center helped women gain information and directed them to systems in which they could sign up for shelter or housing, medical and/or mental health services, and work training. Showers, a hot meal, replacement clothing, medical screening, recovery support, health information, and education were also offered. At FY 2014 year-end, a total of 605 unduplicated homeless women were served. 456 unduplicated clients attended housing resource group sessions offered by the Resource Specialist. The group sessions provided information on housing options ranging from shelters to permanent housing, eligibility criteria for various programs and the steps involved in obtaining the necessary documents required of housing providers. A total of 475 unduplicated women had a total of 2,412 service contacts with staff to obtain information and establish housing goals. At least 30 women received information in individual appointments with the Resource Specialist. A total of 349 unduplicated women accessed shelter through the efforts of the CDBG-funded staff and 180 were re-housed in the same period, accounting for 529 total housing placements.

**IDIS #6547 Family Health Centers of San Diego – Safe Point San Diego (\$75,255):** This project was allocated CDBG funds to operate the region’s only Clean Syringe Exchange Program, a proven strategy for reducing the risk of HIV/AIDS among injection drug users and preventing improper disposal of dirty syringes in parks, sidewalks, and beaches. CDBG funds helped pay for the primary project -- one-for-one syringe exchange of up to 30 clean syringes per client per visit -- as well as a portion of the program operations (which included harm-reduction materials, case management services, and referrals to detoxification and rehabilitation services). At FY 2014 year-end, a total of 1,491 unduplicated clients were served at 102 program sessions. Services were provided from a small mobile unit during two- and three-hour intervals each week in Downtown San Diego and North Park. These locations were selected using epidemiological, police, and community input.

**IDIS #6548 Meals-on-Wheels Greater San Diego County, Inc. – Home-Delivered Meals for Seniors (\$100,000):** This project was allocated CDBG funds to provide home delivery of up to two meals a day to LMI homebound seniors age 62 and over. In addition to receiving meals, recipients received wellness checks (with further assessment/referrals made as needed), as well as much-needed outside social contact. At FY 2014 year-end, a total of 660 seniors were served and 12,305 meals provided.

**IDIS #6549 National Family Justice Center Alliance – Safety to Self-Sufficiency (\$143,773):** This project was allocated CDBG funds to increase accessibility to services promoting safety and self-sufficiency among domestic violence victims in San Diego. This was accomplished through four core services: client case management, civil legal services through the Family Justice Center Legal Network, counseling/psychological services, and workforce development education. At FY 2014 year-end, a total of 661 unduplicated clients were served. The Client Services program met with all 661 clients and provided the initial intake and comprehensive case management, which included performing a Danger Assessment, intensive safety planning, and assessing clients' short-term and long-term needs (i.e. emergency housing, legal assistance, counseling, employment services). Follow-up case management services were provided to all 661 clients via phone or in person. The case management program provided ongoing support to survivors of domestic violence through weekly check-ins, ensuring referrals made during intake were attended to and clients' needs were being met. The FJC Legal Network held a total of 1,024 meetings with 450 unduplicated clients seeking legal assistance. The FJC Legal Network prepared and filed 348 temporary restraining orders, conducted 56 court prep services, provided 176 court support/accompaniment services, and represented 41 clients for permanent restraining order hearings. Dress for Success San Diego, a project subcontractor, met with 338 clients and provided assistance with employment services and assistance with court suiting. The Center for Hope and Strength, a secondary project subcontractor, provided 48 hours of free counseling services to survivors of domestic violence at the San Diego Family Justice Center. Through individual and group therapy, clients gained insight regarding abusive behaviors and bettered their recognition of unhealthy situations.

**IDIS #6550 San Diego Housing Commission – Cortez Hill Family Center (\$205,902 in CDBG & \$362,816 in ESG funds):** This project was a transitional housing program that operated continuously, 24 hours a day, all year for homeless families. A total of 150 beds were available. Transitional housing was provided to 45 homeless families at a time for up to 120 days, along with cafeteria-style meals and ongoing case management to determine and address their needs. This project was administered by the YWCA of San Diego County, through an agreement between the agency and the San Diego Housing Commission (SDHC). SDHC also provided funding to support this project. At FY 2014 year-end, a total of 558 unduplicated homeless persons were served (221 adults; 337 children) utilizing CDBG funds, ESG funds and other funding sources. Overall, a total of 176 families were provided with transitional shelter. Of those, 36 families moved to permanent housing, and 68 families moved to transitional housing within

120 days. A total of 84 families achieved at least three of their goals. The following were also completed: 101 Family Assessments; 127 adults and 24 minors were provided with individual counseling sessions; 71 Parenting Classes were conducted; and 35 Teen Groups were conducted. The project provided 46,700 bed nights.

**IDIS #6551 San Diego Housing Commission – Homeless Emergency Winter Shelter Programs (\$562,176 from CDBG & \$156,007 from ESG):**

**Connections Housing:** Beginning in FY 2013, Connections Housing began outreach to the homeless in downtown San Diego. This program offered interim and permanent housing for homeless individuals, as well as onsite services and healthcare. There are 150 interim beds at this site for homeless individuals who can stay approximately 90 days to allow them stabilize and get assistance to connect to services and permanent housing. At FY 2014 year-end, a total of 586 unduplicated homeless persons received interim housing assistance utilizing CDBG funds, ESG funds and other funding sources. The Interim Housing Program provided 134 interim beds (30–90 day beds managed by Alpha Project) and 16 Special Needs single-room occupancy (SRO) 6-month beds (managed by PATH). Additionally, the program provided two meals daily, professionally cleaned linens, personal hygiene kits, undergarments, and any available donated clean clothing to those in need. The program offered weekly at no cost access to onsite laundry machines, including detergent, onsite access to skill building groups, recovery supports, numerous onsite community agencies, and intensive case management services. The primary goal of the Interim Housing Program was to move the individual from homelessness to permanent housing. A total of 54,750 bed nights were provided for men and women. Out of the 407 who exited the program, 314 (77%) moved to either longer-term or permanent housing. Of these 314 placements, 147 (36%) moved to longer term housing and 167 (41%) moved to permanent housing. A total of 30 clients phased directly from the Interim Program into the Permanent Supportive Housing units at Connections. A total of 304 clients reported a positive change in their income. Of those 304 clients, 183 gained income (for those who had no income at entrance to the program), 121 clients increased their income (for those who had some type of income at entrance to the program), and 50 clients who gained employment (for those who had no employment at entrance and who employable; not permanently disabled, as defined in the Social Security Act, and have, or are eligible to receive Social Security benefits).

**Veterans Shelter:** Veterans Village of San Diego operated the Veterans Shelter, which provided 150 beds to 380 unduplicated homeless veterans during the period of July 1, 2013-June 30, 2014. In addition to basic services (shelter, food, showers, and laundry), the veterans received medical and mental health services, substance abuse counseling, referrals to employment training, legal and housing assistance, and other supportive services. At FY 2014 year-end, a total of 824 unduplicated homeless Veterans received emergency shelter assistance utilizing CDBG funds, ESG funds, City General Funds and other funding sources. The Veterans

Emergency Shelter Program provided temporary housing for veteran men and women. The shelter accommodated 150 veterans at any given time. In addition to shelter, a variety of services were provided on a weekly basis through service providers. The veterans in the program were able to get connected to appropriate resources and access services that they found to be beneficial. Breakfast, lunch and dinner were prepared and served daily to the residents. Clothing, undergarments and other hygiene products, transportation and bus tokens were also provided to the clients. Enhanced services provided included bi-weekly case management, completion of an abbreviated mental health assessment, cognitive based life skills groups, onsite AA/NA meetings, employment services, VA benefits and healthcare, access to local transitional housing programs and rapid re-housing assistance leading to permanent housing.

**IDIS #6552 San Diego Housing Commission – Neil Good Day Center (\$550,000 CDBG):** The Neil Good Day Center (NGDC) is a day shelter that provides the homeless population a place in downtown San Diego to check in during the day for showers, laundry, and mail, and to meet with service providers for mental health and substance abuse referrals, case management, job referral services, medical referrals, benefits assistance and IDs, and shelter and housing referrals. NGDC is open daily year-round. At FY 2014 year-end, a total of 2,502 unduplicated clients were served at NGDC. Shower services, laundry services, telephone access, message services, personal storage and mail services were provided to clients. Services accessed at the Center include restrooms, showers (53,186 showers provided), laundry (4,163 laundry services provided), mail services (1,985 unduplicated clients), message services (1,056), personal storage (155 unduplicated clients), shelter referrals (1,187 referrals provided), access to the resource room/computer lab for job postings, photocopy, fax, employment resources (2,853 clients), job seeking services (805 clients) and case management assessment & individual plans (1,414 clients). A total of 9 clients were placed in jobs, 545 clients were referred to medical services, 178 clients were referred to psychiatric services, 79 clients were referred to recovery services, 325 clients accessed transportation services, 474 clients were assisted with public entitlement and benefit representation (i.e. SSI, SSDI, Medi-Cal, VA), 571 clients were assisted with personal records (i.e. birth certificates, CA ID), 18 clients were placed in residential treatment programs, 30 clients were placed in permanent supportive housing, 1,590 clients were placed in housing/transitional programs, and 2,096 clients were referred to other housing placements (i.e. group home, sober living, board & care, domestic violence).

**IDIS #6553 San Diego Second Chance Program – Job Readiness Training Program (\$219,945):** This project provided job readiness training via rigorous classroom instruction in which participants learned the skills necessary to gain employment, including attitude, punctuality, dedication, teamwork, and commitment. The participants represented a large and growing population of residents who are living in poverty. At FY 2014 year-end, an intensive four-week, 160-hour training was provided to 124 men and women facing barriers to employment and self-sufficiency. Participants acquired critical job skills to help them find and retain employment. Classes

focused on attitudinal changes, professional disciplines, computer literacy, financial literacy and job placement. Emphasis was placed on personal responsibility, proper workplace demeanor and a strong work ethic. Participants included ex-offenders returning to the community and other low-income adults with barriers to successful employment, including substance abuse, low education equivalencies, lack of employment history and behavioral treatment needs. Participants completed a series of essays, tests, mock interviews and resume critiques to accurately evaluate, assess and improve upon their competency levels and job skills in group and individual settings. Upon graduation, eligible participants received support in implementing the strategies presented in the classroom to secure and retain employment. All graduates gain full access to the use of Second Chance's facilities, including the computer lab, which offers free internet access and printing services to help participants with ongoing job search needs. A total of 46 clients obtained employment.

**IDIS #6554 City of San Diego Environmental Services Department – Lead Safety Enforcement Program (\$135,674):** The primary focus of this project was proactive code enforcement activities in targeted neighborhoods with the highest percentages of low-income rental housing units. Properties built prior to 1978 with deteriorated paint were issued a "Notice to Comply" requiring the owner to remediate the lead hazards and demonstrate no hazard exists via a certified inspection. If the owner elected not to remediate or have the property inspected, the City's Lead Safety and Healthy Homes Program (LSSHP) conducted the inspection. A "Notice of Violation" requiring the owner remediate the hazard was issued if the inspection determined lead hazards existed. Citizen complaints were also responded to. Property owners with limited resources were referred to a network of program partners for available grants and loans. Penalties were typically not issued with violation notices. Failure-to-comply penalties were issued to those who did not make a good faith effort to comply, and were waived for responsible LMI property owners unable to comply due to economic hardship. At FY 2014 year-end, a total of 228 residential units were served through 50 code enforcement cases. There were 33 cases impacting 130 residential units that were cleared of lead hazards. Code violation notices were issued to 32 properties impacting 117 units. Notices issued to 12 of these properties were secondary violations on properties that had already received an initial notice. Property owners needing financial assistance were referred to the San Diego Housing Commission's *Home Safe Home* Program, which provides financial assistance through a HUD-funded Lead Hazard Control grant as well as other low-interest loan programs. For 31 of the cleared cases impacting 127 units, the lead hazard remediations were funded by the property owner. The other 2 remediations impacting 3 units were done through enrollment in the *Home Safe Home* Program. As of June 30, 2014, there were 7 active cases impacting 29 residential units. This project is scheduled to be completed by September 30, 2014. Additional project activities completed and confirmation of LMI benefit will be reported in the City's FY 2015 CAPER.

**IDIS #6555 Local Initiatives Support Corporation (LISC) – Nonprofit Financial Capacity Building (\$105,000):** This project was allocated CDBG funds to

help local nonprofits improve their internal financial controls, strengthen their internal organizational infrastructure, and enhance their organizational capacity to apply for/manage private and public sources of funding. This was achieved through a 3-part integrated program that involves: a current fiscal health and outlook evaluation; development of a corrective action plan; and mitigation through direct technical assistance in the implementation of the corrective action plan. LISC's goal was to increase the capacity of 10 non-profit organizations. The project's constituency were emerging non-profits serving the LMI population citywide. At FY 2014 year-end, focused training series were conducted on financial management and related best practices and 45 nonprofit organizations serving LMI City of San Diego residents attended. Of those, a total of 10 organizations reported increased capacity as a result of project services provided. A total of 6 organizations received one-on-one technical assistance, of which 3 successfully addressed organizational capacity gaps as a result of assistance provided by the project.

**IDIS #6633 City Heights Community Development Corporation – Owner Occupied Housing (\$742,934):** This project was allocated CDBG funds to provide comprehensive rehabilitation to deteriorating single family homes occupied by and benefiting LMI in census tracts 27.07, 27.08, 26.01 and various others in a cluster format, in collaboration with Urban Corps of San Diego County's Green Build program. Notice to Proceed was issued on April 22, 2014, and at FY 2014 year-end, work was in-progress on three homes. Work included lead-based paint abatement, energy efficiency upgrades, HVAC, electrical, roofing and other health and safety issues specific to the home's scope of work. This project is scheduled to be completed by December 31, 2014. Additional rehabilitation activities and household benefit will be reported in the City's FY 2015 CAPER.

**IDIS #6634 Rebuilding Together San Diego – RTSD Minor Residential Rehabilitation Project (\$325,000):** This project was allocated CDBG funds to provide minor home repair and safety/energy-efficient modifications for low-income elderly and disabled homeowners. At FY 2014 year-end, 13 home assessments were completed with rehabilitation activities pending. This project is scheduled to be completed by December 31, 2014. Additional rehabilitation activities and household benefit will be reported in the City's FY 2015 CAPER.

**IDIS #6635 Senior Community Centers of San Diego – Food for Seniors in Poverty Program (\$55,658):** This project provided nutritious meals to seniors. Each meal provided one-third of the seniors' Recommended Dietary Allowance of calories, protein, fiber, and vitamins/minerals and was often the only source of nutrition for seniors who otherwise would have gone hungry. At FY 2014 year-end, a total of 2,824 unduplicated seniors were served. The seniors served were among those of the lowest income, highest risk, and most vulnerable of populations. Most were single with no familial support and lived alone in nearby apartments, SRO hotels, or on the streets. Meals were served at project sites in the following locations: 252 14<sup>th</sup> St, San Diego, CA 92101; 1545 4<sup>th</sup> Avenue, San Diego, CA 92101; 4065 43<sup>rd</sup> Street, San Diego, CA 92105; 945 18<sup>th</sup> Street, San Diego, CA

92154; 106 West Park Boulevard, San Diego, CA 92173; and 8460 Mira Mesa Boulevard, San Diego, CA 92126. Meals were offered seven days a week at the downtown Wellness Center (1545 4<sup>th</sup> Avenue) and five days a week at the nine remaining congregate meal sites. Daily meals were also provided to homebound seniors. A total of 216,509 meals were served during the period of January 1-June 30, 2014.

### **CDBG-Funded Projects (FY 2013 Funding)**

- IDIS #6268 Casa Familiar – Social Service Center (\$300,619):** This project was funded to provide facility upgrades including: enhanced *Americans with Disabilities Act* (ADA) accessibility, installation of Energy Star appliances, dual-pane windows and doors, and replacement of flooring, cabinetry, lighting fixtures, and restroom upgrades, and replacement of heating, ventilation, air conditioning (HVAC) systems, and ceiling grid. The project site had been in service since 1968 and provides direct services to clients, most of which are at or below 50 percent of the area median income (AMI). Services provided include: health services, income tax assistance, translations/interpretations, supportive counseling, referral services, advocacy, housing services, consumer education, financial assistance, employment services, and emergency services. At FY 2014 year-end, the following were completed: (a) interior walls and finishes were demolished and new wall framing and drywall installed; (b) exterior trees and bushes were cleared to make way for a new ADA sidewalk/entry; (c) existing mechanical, electrical, and plumbing systems were removed and replaced with new systems; (d) new doors, frames, and ADA hardware were installed; (e) new acoustical ceiling tile and grid were installed; (f) new interior and exterior windows were installed; and (g) interior and exterior painted.
- IDIS #6269 City of San Diego Park and Recreation Department – Gompers Neighborhood Park ADA Upgrades (\$690,000):** This project was funded to provide ADA/Title 24 upgrades and improvements to the children’s play area and the comfort station building within Gompers Neighborhood Park in compliance with state and federal safety and accessibility guidelines. At FY 2014 year-end, all improvements and upgrades at the Gompers Neighborhood Park were completed. This project created a path of travel to the major park amenities from the adjacent street, removed architectural barriers in and around the comfort station, and created an exciting, challenging and universally-accessible play area for children and their families to enjoy. The universally-accessible playground improvements included two separate play areas – one area for children 2-5 years old and another play area for 6-12 years old.
- IDIS #6271 City of San Diego Park and Recreation Department – Memorial Pool Improvements (\$1,661,000):** This project, located in Memorial Community Park in Southeastern San Diego, included the construction of an 8-lane, 25-yard by 25-meter swimming pool, with a covered spectator area to allow multiple programming, community swim lessons, recreational



swimming, competitive high school swim meets, and water polo matches. At FY 2014 year-end, all project activities were completed. The new facility also provided a children's wet play area with permanent adjacent umbrellas for shade, and a separate fenced and shaded picnic area. New security lights, an equipment storage area, and energy-efficient pool mechanical equipment were also added.

**IDIS #6273 La Maestra Family Clinic, Inc. – La Maestra Heart of the Community Campaign (\$110,249):** This project consisted of completing improvements to 1,260 square feet of shell space on the first floor of La Maestra's Leadership in Energy and Environmental Design (LEED) Gold-Certified City Heights Clinic building, which increased access to dental services by adding five dental chairs and equipment. At FY 2013 year-end, CDBG funds were expended for the construction of the dental suite on the first floor of La Maestra's City Heights Health Center. Construction, which utilized environmentally sustainable materials and practices, was completed in March 2013. Dental equipment purchased with other funding sources was installed in July 2013. At FY 2014 year-end, submittal of client demographics was pending. The full scope of preventive, restorative and treatment dental services was scheduled to be available to clients by the end of July 2014. Confirmation of LMI benefit will be reported in the City's FY 2015 CAPER.

**IDIS #6275 San Diego Center for Children – Campus Improvements FY 2013 (\$199,840):** This project consisted of two elements: (1) The Disaster Planning element, which included acquiring and installing a generator and water storage system for emergencies, ensuring children have electricity, lighting, access to safe food and clean drinking water, and temperature-controlled prescription medications for three days; and (2) The Exterior Lighting element, which involved replacing four parking lot lights and 16 exterior building lights to illuminate walkways and play areas. The center provides services to children and teens with special needs. At FY 2014 year-end, project activities had been completed. The following three objectives were completed: 1) renovation of an aged two-classroom building, consisting of new exterior stucco, new roof, new HVAC system, two new ADA-compliant bathrooms, flooring and Title 24 insulation, plumbing, lighting and double pane window systems; 2) acquisition and installation of an online pressurized 800-gallon potable water tank to provide a minimum of 72 hours of drinking water and electrical upgrades for the forty-plus year old Dietary Kitchen building (which included new electrical distribution panel tied into a new emergency generator transfer switch and associated quick connect hardware; and 3) installation of new parking lot lights.

**IDIS #6276 San Ysidro Health Center – SDCDC Expansion Project (\$1,459,180):** This project involved increasing assignable clinic space from the existing 1,200 square feet to approximately 5,000 square feet, expanding the San Diego Children's Dental Clinic from a 5-chair dental clinic to a 12-chair clinic, and providing additional space to accommodate patient- and family-occupied areas, such as a reception area, waiting room, and patient bathroom. At FY 2013 year-end, the bidding process was completed. At FY

2014 year-end, project activities had been completed in early December 2013. The newly expanded clinic encompasses 4,562 square feet of space in Rady Children's Hospital Building 28. This newly completed expansion resulted in 10 new dental operatories in addition to 3 quiet rooms, a new panoramic x-ray, waiting room, recovery room, and a new medical gas system design to provide services for medically-fragile children. In addition to the new CDBG-funded clinical space, San Ysidro Health Center funded a resident office, sterilization room, dental lab, staff lounge, and a training room which supports the delivery of clinical dental care services and education of the pediatric dental residents. A total of 292 City of San Diego LMI clients benefited from the improvements upon completion.

**IDIS #6277 Union of Pan Asian Communities (UPAC) – UPAC Seismic Retrofit (\$295,635):** This project consisted of seismic strengthening, security enhancements, ADA compliance, and basement (which serves as the community room) leakage remediation. UPAC's facility serves a diverse population of children, adolescents, and adults who are LMI, and many are limited English-proficient. Services are provided in the following areas: Adult Mental Health; Child & Adolescent Mental Health; Health Promotion & Disease Prevention; Child & Youth Development; Senior Care; Community Development; and Economic Development. At FY 2013 year-end, project activities were implemented in April 2013. The exterior waterproofing was done, and concrete had been poured and was in the process of curing. At FY 2014 year-end, project activities had been completed. The existing foundation, footing, and structural beams were fixed and/or replaced to bring the building foundation up to current California Seismic and structural codes. The ramp to the conference and storage room was retrofitted and a chair lift installed to allow disability access. A security camera for the front waiting room and the front sidewalk entrance was installed. A cement wall was built for the waterproofing membrane at the basement storage room wall. A total of 3,990 clients benefited from the facility improvements upon completion.

**IDIS #6278 Urban Corps of San Diego County – Campus Safety and Security Enhancement (\$352,901):** This project consisted of acquisition and installation of security cameras and additional external lighting needed for camera functionality, parking lot repair and improvements, rooftop garden waterproof membrane repair, and fencing to secure the campus. This project resulted in the improvement of two distinct facilities within the campus. At FY 2013 year-end, the bidding process was completed with construction activities scheduled to begin in July 2013. At FY 2014 year-end, project activities had been completed. Project completion included demolition and replacement of an unsafe parking lot, improvements to surrounding facility fencing to two locations (Jefferson Street & Moore Street) for additional campus security, replacement of a cracked and unstable roof-top waterproof membrane and the addition of much needed external lighting & installation of security camera systems to provide a more secure campus. These improvements have and will continue to help underserved and under-employed young adults who have not yet attained a high school diploma. The project has improved access to services for low/moderate-income clients in the interest of creating a suitable living

environment. A total of 584 unduplicated City of San Diego clients benefited from the improvements upon completion.

**IDIS #6286 City Heights Community Development Corporation – City Heights Neighborhood Rehabilitation Project (\$720,711):** This project provided comprehensive rehabilitation to deteriorating single-family homes. At FY 2013 year-end, a total of nine housing units were improved. At FY 2014 year-end, a total of 26 homes (including the 9 from 2013) were improved and all project activities have been completed. The program targeted a home's significant structural (inc. mechanical and seismic) and health/safety issues while providing emergency upgrades. Among the 26 homes improved during the period of 02/01/13-12/31/13, renovation work included HVAC repairs, plumbing, exterior/interior painting, roof and electrical repairs, roof/window replacement, Energy Star/green and Healthy Homes upgrades, kitchen renovations, ADA upgrades and other health/safety issues, as well as weatherization, mold/mildew remediation, lead abatement, exterior lighting, safety doors, fencing and other quality of life concerns. The low- and moderate-income property owners, many of whom were elderly or disabled, have expressed how much the physical improvements have positively impacted their quality of life.

**IDIS #6287 City Heights Community Development Corporation – Sycamore Court Rehabilitation Project (\$725,399):** This project received funding to rehabilitate the Sycamore Court Apartments, a multi-unit affordable housing property located in the Colina Park area of City Heights serving very low-income residents. The focus was on comprehensive interior and exterior rehabilitation, ADA improvements, and lead paint assessment and remediation to bring the property into compliance with current building codes and regulations. At FY 2013 year-end, a total of six housing units were improved (new flooring, kitchen cabinets, range hood, interior painting, tub surround, bathroom fan, medicine cabinet, wall heater cover, door hardware, and smoke/carbon monoxide detector). At FY 2014 year-end, rehabilitation on 17 apartments serving low-income families in two buildings were completed. Work consisted of new kitchen cabinets, countertops, range hoods, and Energy Star-rated stoves. In the bathrooms, new tub surrounds with hand hold backings, medicine cabinets and sinks were installed. Existing flooring throughout the rooms was replaced with high-grade laminate to abate asbestos and create a cleaner environment. The wall-mounted furnace covers were replaced. All apartments were painted throughout. Each apartment received new entry doors with new lock sets. New phone and cable jacks were installed. New wall-mounted fixtures were installed. New smoke/CO detectors were installed. Low-E windows were installed as needed in selected apartments that had not received prior window replacements. A two-bedroom apartment was completely remodeled to ensure full ADA compliance. In the common spaces, the community building was reconfigured to enlarge the resident services computer lab, with a new fully accessible bathroom. In the laundry section of the building, new washers and dryers were installed. On the exterior, both buildings received new roofs. The stucco was repaired as needed. An ADA-compliant parking area was created at the property's rear entrance with a ramp accessing the common area. The ADA path of travel from the

rear ramp to the community/laundry building was adjusted to allow ADA full access with railings in place. In the front, the parking area was re-stripped with a new ADA-compliant parking space. At project completion, 13 units were occupied and 4 vacant.

**IDIS #6288 City of San Diego Environmental Services Department – Safe and Healthy Homes Project FY 2013 (\$226,569):** This project targeted highly vulnerable residents, specifically: low-income / very low-income families housing children less than 18 years of age, pregnant women, and elderly persons over the age of 62 years. Comprehensive housing assessments were performed, and all identified housing problems were corrected to provide occupants with a safe and healthy home environment. At FY 2013 year-end, a total of 67 residential units were remediated of health and safety hazards. In addition to the CDBG-funded rehabilitation, various households were enrolled in programs administered by partner agencies to maximize the benefit each household received. Confirmation of final expenditures was pending. This project was closed out in FY 2014 with no additional project activities conducted.

**IDIS #6289 GRID Alternatives – San Diego Solar Affordable Homes Program (\$186,000):** This project installed solar electric systems for low income homeowners. Each solar installation resulted in long-term financial benefits for low-income families struggling to keep up with monthly expenses. CDBG funds were used to finance the cost of solar materials and supplies. At FY 2013 year-end, a total of 43 housing units had been improved. The solar installations were anticipated to result in household savings averaging \$655 per year for the next 25 years. GRID Alternatives utilized 8–12 community volunteers and job trainees for each solar installation, providing them with hands-on experience as an avenue to finding employment in the solar industry. This project is scheduled to be completed by September 30, 2013. At FY 2014 year-end, CDBG funds were used to cover the cost of solar materials and supplies. GRID Alternatives leveraged the CDBG funding allocation with more than \$676,000 in private and in-kind contributions (inc. corporate/foundation grants and individual contributions), as well as solar incentives for a total investment of nearly \$810,000. On average, GRID clients in the City of San Diego saved \$550 per year on their energy bill. A total of 60 distinct LMI Households were assisted by this project during the period of January 1, 2013 through August 31, 2013.

**IDIS #6290 St. Paul’s Episcopal Homes, Inc. – St. Paul’s Emergency Generator (\$375,493):** This project consisted of purchasing and installing a generator that will sustain services over at least a 72-hour period. Sustained services would include: uninterrupted elevator service; power to rooms where several residents rely on life-sustaining devices, such as oxygen respirators, wound pumps, and feeding tubes; dining services; laundry services; and heating/cooling. St. Paul’s Villa is an assisted-living/memory-care residential facility for those at least 62 years of age. The current average age is 86 years. The majority of residents have difficulty ambulating and need assistance with basic living activities (e.g., dressing, bathing, toileting, etc.). A total of 130 clients will benefit from the facility improvements to be completed. At FY 2013 year-end, the generator had been purchased. The

installation of the generator was pending. FY 2014 year-end, CDBG funds provided for a backup generator that powers St. Paul's senior living facilities located at 2340 Fourth Avenue. A total of 133 seniors benefited from the improvements upon completion.

**IDIS #6291 Townspeople – Low-Income Housing Solar Power (\$137,401):** This project consisted of purchasing and installing a solar electric system for an affordable housing development property serving LMI clients exclusively. Many of the residents have histories of homelessness, and the majority is disabled, including those with HIV/AIDS and mental illness. At FY 2013 year-end, construction activities were pending implementation. At FY 2014 year-end, all installation of electrical and solar equipment was completed and inspected by the City of San Diego. In November 2013, the Net Energy Metering contract between SDG&E and Townspeople was signed and SDG&E issued the authorization to operate the solar-electric system. The system was powered up and running on November 12, 2013. At the time of completion, 31 units were occupied and 3 units were vacant. In January 2014, those 3 units were occupied; thus, a total of 34 housing units benefitted from the facility improvements.

**IDIS# 6305 City of San Diego Environmental Services Department – Lead Safety Enforcement Program (\$120,560;):** The primary focus of this project was proactive code enforcement in targeted neighborhoods with the highest percentage of low-income rental housing units. Properties built prior to 1978 with deteriorated paint were issued a "Notice to Comply" requiring the owner to remediate the lead hazards or demonstrate no hazard exists via a certified inspection. If the owner elected not to remediate or have the property inspected, the City's Lead Safety and Healthy Homes Program (LSHHP) conducted the inspection. A "Notice of Violation" requiring the owner remediate the hazard was issued if the inspection determined lead hazards existed. Citizen complaints were also responded to. Property owners with limited resources were referred to a network of program partners for available grants and loans. Penalties were typically not issued with violation notices. Failure-to-comply penalties were issued to those who did not make a good faith effort to comply, and were waived for responsible LMI property owners unable to comply due to economic hardship. At FY 2013 year-end, work was completed on a total of 57 cases. Of those 10 cases resulted in no lead hazard findings and were closed. A total of 47 cases resulted in lead hazards findings. Code violation notices were issued to 100 housing units, and 37 cases impacting 73 housing units were cleared of lead hazards. One case was cleared of lead hazards without a violation notice being issued. Of the 100 housing units that received violations, code violations were corrected by the owner for 69 housing units and by other funds for 4 housing units. The housing units were located in the following Census Tracts: 9.00 (BG4); 10.00 (BG2); 11.00 (BG1, BG2); 12.00 (BG2, BG3); 16.00 (BG3); 17.00 (BG1, BG2); 18.00 (BG1, BG2, BG5); 22.01 (BG1, BG3); 23.02 (BG1, BG2, BG3); 24.01 (BG1, BG2); 24.02 (BG2, BG6); 25.01 (BG4); 25.02 (BG2); 26.01 (BG1, BG2); 27.03 (BG3); 27.07 (BG1); 30.04 (BG2); 33.01 (BG1); 35.02 (BG2); 44.00 (BG1, BG3, BG4); 45.02 (BG1); 47.00 (BG1); 49.00 (BG1); 53.00 (BG4); 75.01 (BG1, BG3, BG4). Over 60 percent of all housing units were rental units. At FY 2014

year-end, the following accomplishments were reported covering the period of 08/07/12-08/31/13: 69 cases (properties) with 231 residential units were served; 56 violation notices were issued to 56 properties impacting 132 housing units; 37 cases impacting 78 housing units were cleared of lead hazards; and 6 cases were cleared of lead hazards without a violation notice being issued.

### **CDBG-Funded Projects (FY 2012 Funding)**

**IDIS #6125 City of Commission for Arts & Culture – Aztec Brewery Historic Rathskeller Restoration (\$414,763):** This project was allocated CDBG funds for the restoration of the Aztec Brewery Rathskeller and is an element of the Mercado del Barrio Project co-sponsored by HUD through the Section 108 Loan and Economic Development Initiative Grant programs. The historic Rathskeller artifacts will be permanently open for public display. At FY 2012 year-end, no CDBG activities were implemented. In July 2012, the City Council approved the reprogramming of FY 2012 CDBG funding for this project, changing the awardee from the former Redevelopment Agency to the City of San Diego Commission for Arts and Culture. Artworks San Diego completed three months of storage at the close of the fiscal year, provided room rental for examination of artwork by Balboa Art Conservation Center, and transported artwork to and from storage, Balboa Art Conservation Center, and Sculpture Conservation Studio on multiple occasions. Balboa Art Conservation Center completed conservation treatment of the painted doors, Eugene Taylor paintings, painted beams, and Moya del Pino murals; completed storage; completed reports; and was in the process of treating one frame. Sculpture Conservation Studio completed restoration of the door, bar, beam caps, and door surround panels, and was in the process of restoring the stained glass windows. The conservation/restoration portion of the project was proceeding as anticipated. A few select Aztec Brewery objects were put on public exhibit at the San Diego History Center's exhibition of "Bottled & Kegged: San Diego Craft Beer Culture" through January 2014. At FY 2014 year-end, the conservation/restoration portion of the project was completed. Balboa Art Conservation Center completed conservation treatment of the murals, doors, frames and submitted treatment reports. Sculpture Conservation Studio completed restoration of the beam caps, door surround, stained glass windows and submitted treatment reports. A few select Aztec Brewery objects were put on public exhibit at the San Diego History Center's exhibition of "Bottled & Kegged: San Diego Craft Beer Culture" through January 20, 2014. This project is scheduled to be completed by December 31, 2014. The installation and construction management activities were pending confirmation of the installation site. The additional activities conducted during FY 2015 will be reported in the City's FY 2015 CAPER.

**IDIS #6141 San Diego Housing Commission – Rehabilitation of Picador Boulevard Apartments (\$1,231,878):** This project was allocated CDBG funds to complete the rehabilitation of a 78-unit multifamily affordable rental housing development inclusive of energy-saving improvements. The agreement was executed in December 2011, and the Notice to Proceed was

issued in March 2012. The scope of work consisted of completing baths, kitchens, and bedrooms; exterior painting and repairs; asphalt sealing and striping; and energy-saving improvements. At FY 2013 year-end, construction activities utilizing the CDBG funding was completed. A total of 75 housing units had been fully rehabilitated with CDBG and other funding, and three units remained partially incomplete. A contract solicitation was pending for completion of the three remaining units utilizing another funding source. Of the 75 housing units improved, 71 were occupied at FY 2013 year-end. All construction activities were completed in December 2013. Of the 78 units, 77 units were affordable units to be occupied by LMI households and one unit was designated for the facility manager. Two units were unoccupied at year-end. Household demographics for the 75 occupied units were reported.

**IDIS #6161 Ocean Discovery Institute – Property Acquisition to Build a “Living Lab” Facility (\$425,000):** At FY 2012 year-end, the entirety of the project’s CDBG funding was utilized to acquire property in the San Diego community of City Heights to build a “Living Lab” center serving low-income students and their families. The property was fully acquired in December 2011. At FY 2013 year-end, the schematic design of the Living Lab was completed and submitted to the City of San Diego for review, and a Site Development Permit, CEQA exemption, and a Conditional Use Permit from the City were obtained. At FY 2014 year-end, the design-development was completed and approved. The San Diego Unified School District approved an \$8 million partnership to contribute to the construction and long-term maintenance of the Living Lab. The construction document phase was implemented. In FY 2015, the agency will take steps toward utilizing the space at the Living Lab site as intended (to serve low income students, their families, and teachers). Additional activities conducted in FY 2015 will be reported in the City’s FY 2015 CAPER.

**IDIS #6254 City of San Diego Engineering & Capital Projects Department – Azalea Park Improvements (\$107,723):** This project was allocated CDBG funds for the construction and installation of signage and park enhancements in the community of Azalea Park. At FY 2012 year-end, the work completed included access ramps, sidewalk improvements, and construction of a new median with improvements for peripheral drainage. At FY 2013 year-end, the work completed included pedestrian access, safety improvements, and traffic calming. Confirmation of final expenditures was pending. This project was closed out in FY 2014 upon confirmation of final expenditures.

### **CDBG-Funded Projects (FY 2010 Funding)**

**IDIS #5482 City of San Diego Engineering & Capital Projects Department – North Ocean Beach Gateway Phase II (S-13012) (\$135,000):** This project was allocated CDBG funds toward the construction of an accessible walkway with landings that will connect the existing entry plaza to the north end of the project site adjacent to Robb Field Park. At FY 2012 year-end, no

CDBG activities were implemented. Scope and budget details were pending final negotiations and approval. At FY 2013 year-end, the design process had delayed implementation of project activities. At FY 2014 year-end, the pre-construction meeting was conducted in June 2014. This project is scheduled to be completed by December 31, 2014. Additional activities conducted during FY 2015 will be reported in the City's FY 2015 CAPER.

### **CDBG-Funded Projects (FY 2009 Funding)**

**IDIS #5437 City of San Diego Engineering & Capital Projects Department – Stockton Lights (\$165,000):** This project was allocated CDBG funds to install safety lighting in the Stockton, Memorial, and Grant Hill neighborhoods. During FY 2012, the City's Street Division installed 25 stand-alone streetlights (streetlight pole and mast arm) with no trenching required and seven pole attachments (streetlight mast arm attached to a utility pole). At FY 2012 year-end, a total of 31 street lights were installed and put into operation. Confirmation of final expenditures was pending. This project was closed out in FY 2014 upon confirmation of final expenditures.

**IDIS #5158 San Diego Housing Commission – Parker-Kier Apartments (\$1,097,478):** This project was allocated CDBG funds for the rehabilitation of a 33-unit multifamily affordable rental housing development, 32 units of which are intended to serve formerly homeless persons with mental illness and other very low-income adults. The agreement was executed in December 2010 and the Notice to Proceed was issued in June of 2011. At FY 2012 year-end, the CDBG-funded project activities were completed in March 2012 and included removal of the acoustic ceiling and installation of recessed plumbing; electrical, mechanical, and fire sprinkler line; forced electric heaters; wall exhaust ventilators; ceiling fans and light fixtures; window coverings; new flooring, kitchen cabinets and appliances; elevator repair; and the replacement of the exterior fire escape system. At FY 2013 year-end, the project was completed, and CDBG funds representing approximately one-third of the total project costs had been expended. However, the units remained unoccupied pending selection of an organization that could provide affordable housing and supportive services to income-qualified residents with such needs. At FY 2014 year-end, all lease activities were completed and all 33 restricted rental units were occupied, as well as the manager's unit.

### **HOME-Funded Projects (FY 2014 Funding)**

**Multiple San Diego Housing Commission – Housing Production IDIS #TBD Program (\$1,287,087):** At the end of FY14, \$3,821,605 of HOME funding (including program income and prior year carryover) was expended to assist in the continued development of affordable rental units. Housing Production Program activities necessitate a multi-year effort due to their complex financial structures and the need to leverage HOME funds with substantial



amounts of third-party non-HOME funds. In FY14, no proposals were received from CHDOs. However, the CHDO funds committed and the cumulative program years' CHDO funds committed surpass HUD's cumulative years' CHDO requirement.

**Multiple IDIS #TBD San Diego Housing Commission – First-Time Homebuyer Program (\$2,180,770):** At the end of FY2014, a total of \$4,233,358 of HOME funding (including program income and prior year carryover) was expended to assist 92 first-time homebuyers. The funds help to provide shared appreciation, interest deferred loans, and closing-cost assistance grants. The average income of families utilizing the HOME funding was approximately 66 percent of the AMI.

**Multiple IDIS #TBD San Diego Housing Commission – Owner-Occupied Housing Rehabilitation (\$411,023):** At the end of FY14, a total of \$121,154 (including program income and prior year carryover) was expended to provide housing rehabilitation activities for eight low-income owner-occupied households earning up to 60 percent of the AMI.

#### HOME-Funded Projects (FY 2013 Funding)

**Multiple IDIS #TBD San Diego Housing Commission – Tenant-Based Rental Assistance (TBRA) (\$300,000):** At the end of FY14, no HOME funds were expended to fund TBRA activities. The TBRA program was on hold due to other funding priorities providing similar assistance to chronically homeless men, women, and children.

#### ESG-Funded Projects (FY 2014 Funding)

**IDIS #6516 San Diego Housing Commission – Rapid Re-Housing (\$288,902):** The SDHC Rapid Re-Housing Program helps transfer families and individuals from shelters and transitional housing into permanent housing. The goals of the program were to address the barriers preventing households from leaving temporary living situations (shelters and transitional housing) and help clients move quickly from homelessness to self-sufficiency and independent living. This program provides households with security and utility deposits, as well as short / medium term rental assistance. Rental assistance was based on the financial needs of the clients and was gradually reduced to attenuate reliance on the rental assistance. Clients also received case management targeted to gaining employment and budgeting / financial competency. For FY 2014, SDHC allocated \$17,870 of the \$288,902 to Alpha Project for the Homeless to provide Rapid Re-Housing assistance. The subcontractor also received \$77,130 in FY 2013 ESG funding and \$150,000 in FY 2012 ESG funding for their Rapid Re-Housing Program. The remaining \$271,032 balance will be allocated and utilized in FY 2015. The activities conducted with these funds will be reported in the FY 2015 CAPER. At FY 2014 year-end, Alpha Project for the Homeless assisted

138 unduplicated clients, utilizing FY 2012-FY 2014 ESG funding. Of those assisted, 65 clients successfully moved into permanent housing. This project was scheduled to be completed by July 31, 2014. Additional project activities completed will be reported in the FY 2015 CAPER. In addition, the remaining \$271,032 balance will be allocated and utilized in FY 2015. The activities conducted with these funds will also be reported in the FY 2015 CAPER.

**IDIS #6515 San Diego Housing Commission – Homeless Emergency Winter Shelter Programs (\$156,007 ESG; \$597,169 CDBG; \$1,398,013 GF; \$40,000 SDHC):**

**Connections Housing:** Connections Housing opened in March 2013 and concluded its first year of continuous operation in FY 2014. This is an integrated service and residential community whose primary goal is to help homeless individuals living on the streets; by providing them with interim shelter and services, they can rebuild their lives and find secure permanent housing. Virtually every resource an individual would need to break the cycle of homelessness is available onsite at this facility, including: individual assessments; the One-Stop Service Center; a primary care health clinic; transitional/interim housing; and permanent supportive housing. At FY 2014 year-end, a total of 586 unduplicated homeless persons received interim housing assistance utilizing CDBG funds, ESG funds and other funding sources. The Interim Housing Program provided 134 interim beds (30–90 day beds managed by Alpha Project) and 16 Special Needs single-room occupancy (SRO) 6-month beds (managed by PATH). Additionally, the program provided two meals daily, professionally-cleaned linens, personal hygiene kits, undergarments, and any available donated clean clothing to those in need. The program offered free weekly access to onsite laundry machines (including detergent), onsite access to skill-building groups, recovery supports, numerous onsite community agencies, and intensive case management services. A total of 54,750 bed nights were provided for men and women. Out of the 407 who exited the program, 314 (77%) moved to either longer-term or permanent housing. Of these 314 placements, 147 (36%) moved to longer-term housing and 167 (41%) moved to permanent housing. A total of 30 clients phased directly from the Interim Program into the Permanent Supportive Housing units at Connections. A total of 304 clients reported an increase in their income. Of those 304 clients, 183 gained a source of income (for those who had no income at entrance to the program), 121 clients increased their income (for those who had some type of income at entrance to the program), and 50 clients gained employment (for those who had no employment at entrance and who were employable; not permanently disabled, as defined in the Social Security Act, and have/are eligible to receive Social Security benefits).

**Veterans Shelter:** Veterans Village of San Diego operates the Veterans Shelter, which provides 150 beds to homeless Veterans. In FY 2014 the Shelter remained open the full fiscal year due to additional funding provided by the City of San Diego. In addition to basic services (shelter, food, showers, and laundry), the Veterans receive medical and mental health

services, substance abuse counseling, referrals to employment training, legal and housing assistance, and other supportive services. At FY 2014 year-end, a total of 824 unduplicated homeless Veterans received emergency shelter assistance utilizing CDBG funds, ESG funds, City General Funds and other funding sources. The Veterans Emergency Shelter Program provided temporary housing for veteran men and women. The shelter accommodated 150 veterans at any given time. In addition to shelter, a variety of services were provided on a weekly basis through service providers. The veterans in the program were able to get connected to appropriate resources and access services that they found to be beneficial. Breakfast, lunch and dinner were prepared and served daily to the residents. Clothing, undergarments and other hygiene products, transportation and bus tokens were also provided to the clients. Enhanced services provided included bi-weekly case management, completion of an abbreviated mental health assessment, cognitive based life skills groups, onsite AA/NA meetings, employment services, VA benefits and healthcare, access to local transitional housing programs and rapid re-housing assistance leading to permanent housing.

**IDIS #6515 San Diego Housing Commission – Cortez Hill Family Center (\$277,346 ESG; \$272,506 CDBG; \$200,000 SDHC):** The YWCA of San Diego operates the Cortez Hill Family Shelter, which provides 45 units to a minimum of 150 families year round. Families were able to stay up to 120 days (four months) and receive services helping them find work and become self-supporting. Families received basic shelter and two meals a day for the duration of their stay, as well as case management services. Upon leaving the center, families were offered counseling, career assessments, medical and legal services, and follow-up services. At FY 2014 year-end, a total of 558 unduplicated homeless persons were served (221 adults; 337 children). Overall, a total of 176 families were provided with transitional shelter. Of those, 36 families moved to permanent housing, and 68 families moved to transitional housing within 120 days. A total of 84 families achieved at least three of their goals. The following were also completed: 101 Family Assessments; 127 adults and 24 minors were provided with individual counseling sessions; 71 Parenting Classes were conducted; and 35 Teen Groups were conducted. The project provided 46,700 bed nights.

### **ESG-Funded Projects (FY 2013 Funding)**

**IDIS #6427 San Diego Housing Commission – Rapid Re-Housing Program (\$435,847):** This program helps place families and individuals exiting transitional housing programs into permanent housing. The goals of the program are to address the barriers preventing households from leaving temporary living situations (shelters and transitional housing) and help clients move quickly from homelessness to self-sufficiency and independent living. This program provided households with security and utility deposits, as well as short / medium term rental assistance. Rental assistance was based on the financial needs of the clients and was gradually reduced to attenuate reliance on the rental assistance. For FY 2014, SDHC was allocated \$150,000 (\$100,000 FY 2012; \$50,000 FY 2013) to operate the

Security Deposit Plus Program. Also, SDHC awarded funding to various subcontractors to provide additional Rapid Re-Housing Program activities. SDHC allocated \$245,000 (\$150,000 FY 2012; \$77,130 FY 2013; \$17,870 FY 2014) to Alpha Project for the Homeless (APH) and \$95,000 (\$25,211 FY 2012; \$69,789 FY 2013) to Veterans Village of San Diego (VVSD) to operate their Rapid Re-Housing Programs. In addition, SDHC awarded funding to other various subcontractors to provide additional Rapid Re-Housing Program activities. SDHC allocated \$97,648 to Interfaith Shelter Network (ISN) to operate their Rapid Re-Housing Program. ISN assisted 76 unduplicated clients utilizing FY 2013 ESG funding to provide rental assistance, financial assistance and services (i.e., housing search and placement, housing stability case management, and credit repair). Of those assisted, 29 successfully moved into permanent housing. Additionally, SDHC allocated \$96,280 to People Assisting the Homeless (PATH) to operate their Rapid Re-Housing Program. PATH assisted 52 unduplicated clients utilizing FY 2013 ESG funding to provide rental assistance, financial assistance and services (i.e., housing search and placement, housing stability case management, and credit repair). Of those assisted, 13 successfully moved into permanent housing. Lastly, SDHC allocated \$45,000 to St. Vincent de Paul Villages (SVdPV) to operate their Rapid Re-Housing Program. SVdPV assisted 56 unduplicated clients utilizing FY 2013 ESG funding to provide rental assistance, financial assistance and services (i.e., housing search and placement, housing stability case management, and credit repair). Of those assisted, 4 successfully moved into permanent housing. The three projects referenced were scheduled to be completed by July 31, 2014. Additional project activities completed will be reported in the FY 2015 CAPER.

**IDIS #6425 San Diego Housing Commission – Homeless Management Information System (\$10,000):** Agency entered into an agreement with the *Regional Task Force on the Homeless* to ensure that 100% of the Rapid Re-Housing providers receive the licensing, training and assistance they need to comply with HUD HMIS ESG requirements. The HMIS project will consist of the following components: a) System administration and maintenance support of the HMIS software system (Service Point); b) Coordination of system upgrades, customizations, back-ups, and repairs with Bowman Systems; c) Integration of all required data in HMIS; d) Provision for HMIS user licenses, HMIS training, and technical support; and e) ESG Program and report set-up, in accordance with HUD requirements. At FY 2014 Year-End, RTFH provided completed ESG Program assessments, determined workflow, prepared and executed Statement of Work, completed ESG Program setup and creation of reports and/or access to new users, prepared a quick guide for the end users, conducted five sessions of User Training to Case Managers and Agency administrators, provided technical assistance (ESG reporting; data entry, data cleaning; data quality), performed daily system monitoring, performed security monitoring, and completed system upgrades. Direct support was provided to the following agencies for their Rapid Re-Housing Programs: 1) Veterans Village of San Diego; 2) People Assisting the Homeless; 3) Interfaith Shelter Network; 4) Alpha Project for the Homeless; and 5) San Diego Housing Commission.

**ESG-Funded Projects (FY 2012 Funding) → Second Allocation**

**IDIS #6395 San Diego Housing Commission – Rapid Re-Housing Program (\$317,586):** The SDHC continued operation of the Security Deposit Plus Program, started initially with HPRP program funds in FY 2012. The Security Deposit Plus Program is designed to provide security deposits (and short-term rental assistance, if needed) for homeless individuals and families who receive either a VASH voucher or a sponsor-based voucher from the SDHC. A total of \$275,211 of the \$317,586 total FY 2012 remained in balance for utilization in FY 2014. For FY 2014, SDHC allocated \$150,000 (\$100,000 FY 2012; \$50,000 FY 2013) to operate the Security Deposit Plus Program. At FY 2014 year-end, SDHC assisted 141 unduplicated clients with successfully moving into permanent housing utilizing FY 2012 and FY 2013 ESG funding by providing financial assistance. In addition, SDHC awarded funding to various subcontractors to provide additional Rapid Re-Housing Program activities. SDHC allocated \$245,000 (\$150,000 FY 2012; \$77,130 FY 2013; \$17,870 FY 2014) to Alpha Project for the Homeless (APH) to operate their Rapid Re-Housing Program. APH assisted 138 unduplicated clients, utilizing FY 2012, FY 2013 and FY 2014 ESG funding to provide rental assistance, financial assistance and services (i.e., housing search and placement, housing stability case management, and credit repair). Of those assisted, 65 successfully moved into permanent housing. Additionally, SDHC allocated \$95,000 (\$25,211 FY 2012; \$69,789 FY 2013) to Vietnam Veterans of San Diego (VVSD) to operate their Rapid Re-Housing Program. At FY 2014 year-end, VVSD assisted 27 unduplicated clients, utilizing FY 2012 and FY 2013 ESG funding to provide rental assistance, financial assistance, and services (i.e., housing search and placement, housing stability case management, and credit repair). Of those assisted, 23 unduplicated clients successfully moved into permanent housing. The three projects referenced were scheduled to be completed by July 31, 2014. Additional project activities completed will be reported in the FY 2015 CAPER.

**HOPWA-Funded Projects**

**IDIS #6510 Being Alive San Diego – Information and Referral Program (\$87,657):** Funds are utilized for a Housing Information and Referral Services program that provides information regarding available and affordable housing suitable for people with special needs, housing options for those living with HIV/AIDS and co-occurring disorders, vacancies, application procedures and contact information for housing providers and comprehensive housing plans for persons living with HIV/AIDS to maintain housing, prevent homelessness, and return those who are unsheltered to permanent housing. During FY 2014, 14,787 contacts for information and referrals were completed via walk-ins, telephone calls, and website hits and a total of \$87,657 of HOPWA funding was expended.

**IDIS #6509 Mama’s Kitchen, Inc. – HOPWA Nutrition Project (\$150,823):** This is a HOPWA-funded Nutrition Project that provides home-delivered meals to 190 persons who are HIV-symptomatic / living with AIDS and are not

eligible to receive meals under any other program. During FY 2014, 155 households were served, and a total of \$150,823 of HOPWA funding was expended.

- IDIS #6508 County of San Diego Health and Human Services Agency – Case Management Program (\$238,622):** Funds provide for a Case Management Program sponsored by the County of San Diego Health and Human Services Agency – HIV, STD, and Hepatitis Branch. The program provides intensive case management and supportive services to 100 persons who are homeless and seeking help for substance abuse issues. During FY 2014, 109 households were served, and a total of \$238,495 of HOPWA funding was expended.
- IDIS #6507 Being Alive San Diego – Helping Hands Moving Services Program (\$56,320):** HOPWA funds are used for a moving services program to assist 78 households in an effort to promote housing stability. Services range from relocating participants to a new area to providing materials required, such as boxes and packing tape. During FY 2014, 84 households were served, and a total of \$56,320 of HOPWA funding was expended.
- IDIS #6506 St. Vincent de Paul Village, Inc. – Josue Homes I, II, III, V, & VI (\$566,430):** This project funds operational costs for a total of 38 beds in a transitional housing program for clients who are ambulatory and self-sufficient, and recovering substance abusers (including those with mental illness). During FY 2014, 106 persons were served, and a total of \$566,430 of HOPWA funding was expended.
- IDIS #6505 Stepping Stone of San Diego, Inc. – Enya House (\$158,915):** This project funds 17 beds in a transitional housing program for clients sober a minimum of 60 days without lapse and recovering substance abusers (including those with mental illness). During FY 2014, 22 households were served, and a total of \$135,711 of HOPWA funding was expended.
- IDIS #6504 Stepping Stone of San Diego, Inc. – Central Avenue Sober Living Transitional Housing (\$96,621):** Stepping Stone of San Diego provides 14 beds through its Central Avenue Residential Recovery Group Program. Services include group facilitation, one-on-ones, staff supervision, and crisis intervention. During FY 2014, 41 households were served, and a total of \$65,778 of HOPWA funding was expended.
- IDIS #6503 South Bay Community Services – Residential Services Coordinator (\$24,982):** Project provides funding for a residential services coordinator to assist residents of 12 units at La Posada Apartments in maintaining stable housing. The residential service coordinator acts as a liaison between residents, case management, and property management to address any issues threatening residents’ housing stability. In FY 2014, a total of \$24,982 of HOPWA funding was expended serving 12 households.
- IDIS #6502 Fraternity House, Inc. – Michaele House (\$198,110):** HOPWA funds are utilized for twelve beds at Fraternity House, a Licensed Residential Care

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Home, for clients who need 24-hour comprehensive care. In FY 2014, a total of \$198,110 of HOPWA funding was expended serving 15 households.

**IDIS #6501 Fraternity House, Inc. – Fraternity House (\$163,069):** HOPWA funds cover costs for eight beds at Fraternity House, a Licensed Residential Care Home, for clients who need 24-hour comprehensive care. In FY 2014, a total of \$163,061 of HOPWA funding was expended serving 13 households.

**IDIS #6500 County of San Diego Housing and Community Development Department – Tenant-Based Rental Assistance Program (\$732,321):** This project provides funding for a HOPWA tenant-based rental assistance program, which provides rent subsidies/vouchers for up to 80 clients. In FY 2014, a total of \$658,486 of HOPWA funding was expended serving 82 households.

**IDIS #6499 Community HousingWorks – Residential Services Coordinator (\$30,315):** This project provides funding for a residential services coordinator to assist residents of 14 units at Marisol and Old Grove apartments in maintaining stable housing. The residential service coordinator acts as a liaison between residents, case management, and property management to address any issues that may threaten the residents' housing stability. During FY 2014, 14 households were served, and a total of \$30,315 of HOPWA funding was expended.

**IDIS #6498 Townspeople – Housing Operations (\$48,226):** Through the use of HOPWA funds, this project covers costs for housing operations of four permanent housing units at Wilson Avenue Apartments, three permanent units at 51<sup>st</sup> Street Apartments, and five permanent housing units at 34<sup>th</sup> Street Apartments. During FY 2014, 12 households were served, and a total of \$47,504 of HOPWA funding was expended.

**IDIS #6497 Townspeople – Emergency Housing (\$99,761):** This project provides funding for emergency housing (via hotel/motel vouchers) to assist 45 persons up to 21 days. During FY 2014, 46 households were served, and a total of \$99,761 of HOPWA funding was expended.

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