

**APPENDIX G:**

**PROJECT  
NARRATIVES**

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## PROJECT NARRATIVES

The following accomplishment narratives describe the projects that were implemented, in whole or in part, during the Fiscal Year (FY) 2013/Fourth Program Year reporting period (July 1, 2012, through June 30, 2013) using CDBG, HOME, ESG, and HOPWA funds. Each project is identified by one or more unique numbers assigned by the Integrated Disbursement & Information System (IDIS) of the United States Department of Housing and Urban Development. The tables in Appendix F sort the projects into various groupings to facilitate analysis.

### CDBG-Funded Projects (FY 2013 Funding)

**IDIS #6267 City Fair Housing Services (\$523,869):** To further address the impediments to fair housing identified in the 2011 update of the Analysis of Impediments to Fair Housing Choice, the City engaged two fair housing service providers for a multi-year contract: the Housing Opportunities Collaborative and Legal Aid Society of San Diego, Inc. The Housing Opportunities Collaborative continued to offer services in the areas of general community outreach and education to historically underrepresented communities; technical training opportunities for housing provider, lender, and insurance industries; maintenance of a fair housing discrimination intake process; and collaborations and/or linkages with other entities, which further strengthen fair housing activities in the City. The Legal Aid Society of San Diego, Inc., continued to offer services in the component areas of technical training opportunities for fair housing testers; complaint-based and random testing; education for homebuyers and tenants on fair housing rights; maintenance of a fair housing discrimination investigation and enforcement process and collaborations and/or linkages with other entities, which further strengthen fair housing activities in the City. The following list highlights some of the actions taken in FY 2013 to address impediments to fair housing choice:

- 6,609 multilingual information brochures were distributed;
- 252 fair housing inquiries were received;
- 124 unduplicated housing discrimination complaints were received;
- 42 unduplicated investigations were implemented;
- 30 unduplicated investigations were resolved;
- 133 random, paired fair housing tests were conducted;
- 42 new fair housing testers were trained;
- 10 fair housing workshops were conducted for home seekers, homebuyers and tenants;
- 8 fair housing workshops were conducted for property managers and landlords;
- 22 fair housing training sessions were conducted for non-profit agencies and CDBG program staff; and
- 44 public/community events were attended.

**IDIS #6268 Casa Familiar, Inc. – Social Service Center (\$300,619):** This project was funded to provide facility upgrades that included enhancing Americans with Disabilities Act (ADA) accessibility, installing ENERGY STAR appliances, dual-pane windows and doors, and replacing flooring, cabinetry, lighting fixtures,

and restroom upgrades, and replacing the heating, ventilation, and air conditioning (HVAC) system and ceiling grid. The project site had been in service since 1968 and provides direct services to clients, most of which are at or below 50 percent of the area median income (AMI). Services provided include: health services, income tax assistance, translations/interpretations, supportive counseling, referral services, advocacy, housing services, consumer education, financial assistance, employment services, and emergency services. A total of 1,000 clients are to benefit from the upgrades completed through this project. At FY 2013 year-end, the bidding process was completed, and construction activities were implemented. The following were completed: (a) interior walls and finishes were demolished and new wall framing and drywall installed; (b) exterior trees and bushes were cleared to make way for a new ADA sidewalk/entry; (c) existing mechanical, electrical, and plumbing systems were removed and replaced with new systems; (d) new doors, frames, and ADA hardware were installed; (e) new acoustical ceiling tile and grid were installed; (f) new interior and exterior windows were installed; and g) new interior and exterior paint was completed. This project is scheduled to be completed by December 31, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6269 City of San Diego Park & Recreation Department – Gompers Neighborhood Park ADA Upgrades (\$690,000):** This project was funded to provide for ADA-accessible upgrades and improvements to the children's play area and the comfort station building within Gompers Neighborhood Park to comply with state and federal safety and accessibility guidelines. The project also included ADA/Title 24 upgrades to the path of travel to the park amenities from the adjacent public street. At FY 2013 year-end, the following activities were completed: demolition of existing playground equipment; installation of grading and sub-drain pipeline; restroom plumbing, drainage, and fixtures were modified for accessibility upgrades; and subsurface concrete placement in the children's play area. Installation of playground equipment, resilient surface, irrigation, and landscapes was in progress. This project is scheduled to be completed by December 31, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6270 City of San Diego Park & Recreation Department – Linda Vista Community Park Picnic Shelter (\$100,000):** This project was funded to provide an accessible, shaded picnic area in the Linda Vista Community Park. The improvements were to include a shade structure with tile roof, lighting and concrete pad with four picnic tables, supplemental perimeter paving with six tables, two barbecues, one hot coal receptacle, two trash receptacles, a drinking fountain, ADA parking modifications and accessible walkways, grading, turf, and irrigation system adjustments. At FY 2013 year-end, construction began in March 2013. The concrete pad was completed. Work on picnic shade structure, picnic tables, barbecues, hot coal receptacles and trash receptacles was also completed. The initial walk-through was performed and items identified in the walk-through addressed. At FY 2013 year-end, the following improvements were completed: a shade structure with tile roof, lighting and concrete pad with four picnic tables, supplemental perimeter paving with six tables, two barbecues, one hot coal receptacle, two trash receptacles, drinking fountain, ADA parking modifications and accessible

walkways, grading, turf, and irrigation system adjustments. All CDBG project activities were completed approximately five months ahead of schedule.

**IDIS #6271 City of San Diego Park & Recreation Department – Memorial Pool Improvements (\$1,661,000):** This project, located in Memorial Community Park in Southeastern San Diego, was funded for the construction of the pool and children’s wet play area. It included the construction of an 8-lane, 25-yard by 25-meter swimming pool, with a covered spectator area to allow multiple programming, community swim lessons, recreational swimming, competitive high school swim meets, and water polo matches. A children’s wet play area with permanent adjacent umbrellas for shade, a separate fenced, shaded picnic area, new security lights, an equipment storage area, and more energy-efficient pool mechanical equipment was also to be included. In FY 2013, lack of interested contractors during the City’s formal bidding process caused delays and the need for a second formal bidding process. A contractor was selected in May 2013. This project is scheduled to be completed by December 31, 2013. The additional activities conducted during FY 2014 will be reported in the City’s FY 2014 CAPER.

**IDIS #6273 La Maestra Family Clinic, Inc. – La Maestra Heart of the Community Campaign (\$110,249):** This project consisted of completing improvements to 1,260 square feet of shell space on the first floor of La Maestra’s Leadership in Energy and Environmental Design (LEED) Gold-Certified City Heights Clinic building that would result in increased access to dental services by adding five dental chairs and equipment. At FY 2013 year-end, CDBG funds were expended for the construction of the dental suite on the first floor of La Maestra’s City Heights Health Center. Construction, which utilized environmentally sustainable materials and practices, was completed in March 2013. Dental equipment had been purchased with other funding sources to be installed in July 2013. Client demographics will be reported in FY 2014, once the licensing inspection has been completed and dental services are made available to the low-income residents of San Diego. Final project accomplishments will be reported in the City’s FY 2014 CAPER.

**IDIS #6274 Pro Kids Golf Academy, Inc. – Netting Enclosure of Driving Range (\$47,000):** This project consisted of constructing a netting enclosure around a multi-purpose athletic field to create a fully enclosed driving range at Pro Kids’ facility in City Heights. Pro Kids delivers golf and life skills programming to inner-city kids. The facility’s Learning Center offers afterschool tutoring and an adult-monitored computer lab; service opportunities; vocational, cultural, and educational workshops; and field trips. The College Prep Program provides academic support (tutoring, SAT prep), mentoring, college visits, and financial aid counseling to kids pursuing higher education. The Scholars Program provides academic scholarships and adult mentors to students attending community college, university, trade school, and graduate school. Many of the kids served aspire to be the first in their families to attend college. A total of 400 clients were to benefit from the facility improvements upon completion. At FY 2013 year-end, a fully enclosed driving range was installed, which greatly increased capacity to attract, retain and impact low/moderate-income (LMI) clients. Professional Golfers’ Association (PGA) member and apprentices were able to deliver one-on-one small group instruction on the driving range. Having access to a driving range encouraged beginners to continue with the game and enabled more experienced members

to prepare to play regulation courses, which in turn helped them become more competitive and allowed them to take advantage of more off-campus playing opportunities. Staff also used the space to engage kids in athletic conditioning exercises, increasing their cardiovascular health, agility, and general well-being. A total of 405 unduplicated youth benefited from the improvements completed with CDBG funds.

**IDIS #6275 San Diego Center for Children – Campus Improvements FY 2013 (\$199,840):** This project consisted of two elements: (1) The Disaster Planning element that included acquiring and installing a generator and water storage system for emergencies that will ensure children have electricity, lighting, and access to safe food, clean drinking water, and temperature-controlled prescription medications for three days; and (2) The Exterior Lighting element that involved replacing four parking lot lights and 16 exterior building lights to illuminate walkways and play areas. The center provides services to children and teens with special needs. A total of 212 clients are to benefit from the facility improvements upon completion. At FY 2013 year-end, the Notice to Proceed was pending. This project is scheduled to be completed by December 31, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6276 San Ysidro Health Center – SDCDC Expansion Project (\$1,459,180):** This project involved increasing assignable clinic space from the existing 1,200 square feet to approximately 5,000 square feet, expanding the San Diego Children's Dental Clinic from a 5-chair dental clinic to a 12-chair clinic, and providing additional space to accommodate patient- and family-occupied areas, such as a reception area, waiting room, and patient bathroom. At FY 2013 year-end, the bidding process was completed. This project is scheduled to be completed by December 31, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6277 Union of Pan Asian Communities – UPAC Seismic Retrofit (\$295,635):** This project consisted of seismic strengthening, security enhancement, ADA compliance, and water infiltration elimination into the basement (community room). UPAC's facility serves a diverse population of children, adolescents, and adults who are LMI, and many are limited English-proficient. Services are provided in the following areas: Adult Mental Health; Child & Adolescent Mental Health; Health Promotion & Disease Prevention; Child & Youth Development; Senior Care; Community Development; and Economic Development. A total of 3,100 clients are to benefit from the facility improvements upon completion. At FY 2013 year-end, project activities were implemented in April 2013. The exterior waterproofing was done, and concrete had been poured and was in the process of curing. This project is scheduled to be completed by December 31, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6278 Urban Corps of San Diego County – Campus Safety and Security Enhancement (\$352,901):** This project consisted of the acquisition and installation of security cameras and additional external lighting needed to ensure the cameras work effectively, parking lot repair and improvements, rooftop garden waterproof membrane repair, and fencing to enable a secure campus. This project will result in the improvement of two distinct facilities within the campus. A total of 400 clients are to benefit from the

improvements once completed. At FY 2013 year-end, the bidding process was completed with construction activities scheduled to begin in July 2013. This project is scheduled to be completed by December 31, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6279 Access, Inc. – Microenterprise Development (\$50,000):** This project provided classes covering capital development, small business management, and other topics. The target population served was immigrants, immigrant victims of domestic violence, and high-risk youth. Orientations were given regarding entrepreneurship and microenterprise development to select potential microentrepreneurs. Clients received ongoing consultation, once their microenterprise business was established. These clients received group and one-on-one instruction in the basics of business development, and each one developed a business plan. At FY 2013 year-end, a total of 29 microenterprise businesses (24 new businesses; five expanding businesses) were assisted, and a total of 43 unduplicated LMI clients were served. Most of the clients served established a small business in house cleaning services and were single mothers. Others started a business in alteration services, landscaping, jumper rentals, auto detailing, and non-store retailers. The total number of businesses assisted in prior years that were still open as of June 30, 2013 was as follows: FY 2012→3 businesses; FY 2011→1 business; FY 2010→1 business; and FY 2009→6 businesses.

**IDIS #6280 ACCIÓN San Diego – Microlending Program (\$234,222):** This project provided access to business support services and loans ranging from \$300 to \$35,000 to both start-up and existing business owners who historically lack access to traditional sources of financing and training. The target population served was LMI small business owners residing within the City of San Diego. This project focused on teaching clients business skills and provided capital (non-CDBG funding sources), encouraging their success and creating employment and financial accountability. The program worked with clients individually, providing one-on-one technical assistance. At FY 2013 year-end, a total of 60 microenterprise businesses were assisted (24 new businesses; 36 existing businesses), and a total of 60 unduplicated LMI clients were served. Acción San Diego staff also continued to manage and provide one-on-one technical assistance to LMI clients assisted with CDBG funds in prior years. The total number of businesses assisted in prior years that were still open as of June 30, 2013, was as follows: FY 2012→38 businesses; FY 2011→33 businesses; FY 2010→26 businesses; and FY 2009→21 businesses.

**IDIS #6281 Horn of Africa Community – San Diego Micro-Enterprise Project (\$148,746):** This project assisted low-income women in starting new or expanding existing home-based child care businesses. This industry provided an opportunity for low-income women who face formidable barriers to success, while providing invaluable services to other community members. Comprehensive business trainings and one-to-one business counseling was provided to traditionally underserved women throughout the City. At FY 2013 year-end, a total of 42 microenterprise businesses were assisted (37 new businesses; five existing businesses), and a total of 103 unduplicated LMI clients were served. Assistance was provided for preparation of the home inspections and background checks conducted by the State. The existing businesses were assisted with applying for a license to serve more children.

**IDIS #6282 International Rescue Committee, Inc. – IRC CDBG Microenterprise Program (\$130,362):** This project offered microenterprise technical assistance, classroom trainings and workshops, loan underwriting (non-CDBG funding sources), and packaging assistance to low-income entrepreneurs to help them build profitable small businesses that create jobs. This project focused on two highly popular and potentially lucrative business sectors: food/farming and childcare. General business development services, including business planning, marketing, promotion, advertising, and licensing assistance, was provided to entrepreneurs involved in a variety of other industries as needed, including: taxi and sedan services, arts and craft vendors, retail stores, beauty and hair salons, and vehicle maintenance and repair businesses. At FY 2013 year-end, a total of 27 microenterprise businesses were assisted (11 new businesses; 16 existing businesses), and a total of 73 unduplicated clients were served. One-on-one technical assistance, classroom training and business loan underwriting (utilizing another funding source) were provided to clients. Of the 16 existing expanding businesses assisted, a total of seven continued to receive assistance after the close of the fiscal year to meet their expansion objectives.

**IDIS #6283 San Diego Housing Commission – Microenterprise Training and Development (\$60,000):** This project provided training, business plan development, and technical assistance. Three sections of a 10- to 12-week curriculum were delivered every four months. The target population served included Section 8/public housing residents, returning veterans, disabled veterans, and other populations meeting HUD guidelines. At FY 2013 year-end, a total of 26 microenterprise businesses were assisted (new businesses), and a total of 60 unduplicated clients were served. Three separate program sessions were conducted. Each class period was three hours long, meeting once per week and was conducted at the San Diego Housing Commission Achievement Academy. The following topics were covered: Program Administrative Details, Business Planning, Marketing, Administration and Control, Financing, Small Business Taxes, Microloan Programs, Quickbooks Training, and Small Business as the Employer. A subcontractor was utilized to conduct the trainings. Each participant received the option for individual counseling throughout each 10- to 12-week session, including follow-up after the program concluded to allow for business plan development, technical assistance, or any additional assistance required.

**IDIS #6284 Union of Pan Asian Communities – Multicultural Economic Development Program (\$128,000):** This project provided culturally competent outreach, education, and technical assistance to potential entrepreneurs who are interested in establishing new micro-businesses, and to existing micro-entrepreneurs hoping to expand their businesses. Through small business development workshops, prospective entrepreneurs increased their understanding of: (1) small business principles; (2) business planning and development; (3) fiscal management; (4) marketing; (5) financial requirements and responsibilities; (6) access to capital, taxes, licensing, and permits; and (7) other support services. At FY 2013 year-end, a total of 52 microenterprise businesses were assisted (35 new businesses; 17 existing businesses), and a total of 85 unduplicated clients were served. There were eight small business development workshops provided, in which participants were trained on the following topics: How to Start a Business; How to Write a Business Plan; How to Lease, to Buy, and to Sell a Business; Business



Licenses and Permits; Business Tax and Bookkeeping; and How to Borrow Money for a Business. Business counselors conducted individual follow-ups, providing one-on-one technical assistance to clients. The businesses assisted were primarily beauty/nail salon or booth, barber shop, on-line and home-based business, mobile food service, child care, and taxi service. The total number of businesses assisted in prior years that were still open as of June 30, 2013 was as follows: FY 2012 → 39 businesses; FY 2011 → 20 businesses; FY 2010 → 13 businesses; and FY 2009 → 11 businesses.

**IDIS #6285 Burn Institute – Senior Smoke Alarm Program (\$51,931):** This project received funding to help reduce burn injuries and death among seniors, 62 years and older, by installing smoke alarms free of charge to benefit seniors who own their home, have an LMI level, and do not have working smoke alarms. Dual smoke alarms (ionization and photoelectric) and carbon monoxide detectors were installed, as well as the 10-year lithium batteries that made the devices operable. At FY 2013 year-end, a total of 183 housing units were improved. Groups of volunteers were utilized to install smoke alarms and carbon monoxide detectors in the homes of the seniors. The installations took place during the week and on weekends to accommodate client availability. A total of 454 smoke alarms, 145 carbon monoxide detectors, 783 10-year lithium batteries, and 230 9-volt batteries were installed. As a result, the senior households were made significantly safer since working smoke alarms reduce the likelihood by death by fire by 50 percent.

**IDIS #6286 City Heights Community Development Corporation – City Heights Neighborhood Rehabilitation Project (\$720,711):** This project provided comprehensive rehabilitation to deteriorating single-family homes. The rehabilitation focused on primary (ADA improvements; lead assessment and remediation; electrical; plumbing; mechanical; seismic; and structural, including roofs and windows), secondary (weatherization; mold/mildew remediation; water conservation elements; safety components; installation of safety doors and lighting; and minor health and safety hazards), and tertiary systems (fencing; specialty painting of interior/exterior), as well as ENERGY STAR and healthy homes upgrades. At FY 2013 year-end, a total of nine housing units were improved. The LMI households were assisted with correcting major health and safety concerns (e.g. HVAC, lead-based paint, roofing, structural issues, leaking window). This project is scheduled to be completed by December 31, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6287 City Heights Community Development Corporation – Sycamore Court Rehabilitation Project (\$725,399):** This project received funding to rehabilitate the Sycamore Court Apartments, a multi-unit affordable housing property located in the Colina Park area of City Heights serving very low-income residents. The focus was on comprehensive interior and exterior rehabilitation, ADA improvements, and lead paint assessment and remediation to bring the property into compliance with current building codes and regulations. At FY 2013 year-end, a total of six housing units were improved (new flooring, kitchen cabinets, range hood, interior painting, tub surround, bathroom fan, medicine cabinet, wall heater cover, door hardware, and smoke/carbon monoxide detector). Additionally, new roofing had been installed. The lead and asbestos in each apartment had been abated. This

project is scheduled to be completed by December 31, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6288 City of San Diego Environmental Services Department – Safe and Healthy Homes Project FY 2013 (\$226,5569):** This project targeted highly vulnerable residents (low-income or very low-income families that house children less than 18 years of age, pregnant women, or elderly persons over the age of 62 years). Comprehensive housing assessments were performed, and all identified housing problems corrected to provide occupants with a safe and healthy home environment. At FY 2013 year-end, a total of 67 residential units were remediated of health and safety hazards. Each of these households housed low-income or very low-income families that either had a child less than 18 years of age, a pregnant woman, or an elderly person over the age of 62. In addition to the CDBG-funded rehabilitation, various households were enrolled in programs administered by partner agencies to maximize the benefit each household received. Confirmation of final expenditures was pending. This project will be closed out in FY 2014.

**IDIS #6289 GRID Alternatives – San Diego Solar Affordable Homes Program (\$186,000):** This project installed solar electric systems for low-income homeowners. Each solar installation resulted in long-term financial benefits for low-income families struggling to keep up with monthly expenses. CDBG funds were used to finance the cost of solar materials and supplies. At FY 2013 year-end, a total of 43 housing units were improved. The solar installations were anticipated to result in household savings averaging \$655 per year for the next 25 years. GRID Alternatives leveraged the CDBG funding allocation with more than \$676,000 in private and in-kind contributions, as well as solar incentives for a total investment of nearly \$810,000. GRID Alternatives utilized 8–12 community volunteers and job trainees for each solar installation, providing them with hands-on experience that will assist them to find employment in the solar industry. This project is scheduled to be completed by September 30, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6290 St. Paul's Episcopal Homes, Inc. – St. Paul's Emergency Generator (\$375,493):** This project consisted of purchasing and installing a generator that will sustain services over at least a 72-hour period. Sustained services would include: uninterrupted elevator service; power to rooms where several residents rely on life-sustaining devices, such as oxygen respirators, wound pumps, and feeding tubes; dining services; laundry services; and heating/cooling. St. Paul's Villa is an assisted-living/memory-care residential community for those at least 62 years of age. The current average age is 86 years. The majority of residents have difficulty ambulating and need assistance with basic living activities (e.g., dressing, bathing, toileting, etc.). A total of 130 households will benefit from the facility improvements to be completed. At FY 2013 year-end, the generator had been purchased. The installation of the generator was pending. This project is scheduled to be completed by December 31, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6291 Townspeople – Low-Income Housing Solar Power (\$137,401):** This project consisted of purchasing and installing a solar electric system for an

affordable housing development property that served only LMI people. Many of the residents have had histories of homelessness, and the majority is disabled, including those with HIV/AIDS and mental issues. A total of 34 housing units will benefit from the facility improvements to be completed. At FY 2013 year-end, construction activities were pending implementation. This project is scheduled to be completed by December 31, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6292 Community HousingWorks – HomeOwnership Center (\$250,000):** This project helps LMI households purchase a home in San Diego through classes and coaching programs and the financing of downpayment/closing cost assistance loans and first mortgages (with non-CDBG funds). Homebuyer classes were offered twice a month, and low-income families were able to work one-on-one with a financial coach and loan officer in an ongoing relationship until they found and obtained the financing assistance programs that best meet their individual needs. At FY 2013 year-end, a total of 55 LMI households were provided with housing counseling and assisted in becoming first-time homebuyers. Of those, Community HousingWorks originated the first mortgage for 27 first-time homebuyers who purchased in the City of San Diego, and six of these homebuyers received down-payment assistance. Additionally, 26 HomeBuyer Education (HBE) Classes were held in the City of San Diego, and 139 families successfully graduated from the HUD-approved HBE program.

**IDIS #6293 Catholic Charities – Rachel's Women's Center (\$75,000):** The target population served were homeless women in downtown San Diego. CDBG funds were utilized to cover the costs of 1.75 full-time-equivalent case workers, part of a team of eight who make up the staff team of Rachel's Women's Center. The program served homeless adult women not accompanied by children, many of whom are living with co-occurring mental illness and drug or alcohol addiction. Nearly all women served have experienced multiple traumatic event, such as domestic violence, sexual assault, and physical and sexual abuse in childhood. Given this history, Rachel's Women's Center participants must overcome multiple, complex barriers in their journey from homelessness to obtaining and remaining in stable housing. The day center helped women gain information and shepherds them to systems in which they could sign up for shelter or housing, medical and/or mental health services, and work training. Showers, a hot meal, replacement clothing, medical screening, recovery support, health information, and education were offered. At FY 2013 year-end, CDBG funds were utilized to increase emphasis on connecting program participants with housing and the complementary services necessary to maintain housing. A total of 438 unduplicated homeless women were assisted in finding and securing some form of shelter. A total of 336 women stayed at Rachel's Night Shelter, the project's sister program funded by another source. Women were also sheltered in programs operated by one or more other agencies. A total of 44 women obtained housing and case management services through Vulnerability Index VI2 Twenty beds, a project based on each applicant's vulnerability score with people scoring highest given first priority. The barriers homeless women had to overcome prior to obtaining housing included their lack of basic identification or copies of their social security cards or birth certificate to obtain them. In many instances, these documents had to be

requested from other states and always cost money. Navigating these systems, which would be challenging for anyone, was especially difficult for women living with untreated mental illness or addictions. Documents finally obtained were frequently lost or stolen while the women were living on the street, requiring them to go through this process over and over again. CDBG-funded staff was instrumental in assisting women in navigating these systems to obtain identification as an essential step in the process of obtaining housing. Staff also connected women with obtaining various sources of income, either through public benefits or employment, and educational programs to acquire skills necessary for employment. They were frequently without health insurance and lacked access to the transportation necessary to obtain services. Bus tokens, funded by CDBG, provided a valuable service by enabling women without bus or trolley fare to connect to resources. CDBG funds also assisted women in accessing Homeless Court where they can resolve outstanding legal matters, which often presented another barrier to housing or services.

**IDIS #6294 Family Health Centers of San Diego – Safe Point San Diego (\$75,255):**

This project utilized CDBG funds to operate the region's only Clean Syringe Exchange Program, a proven strategy for reducing the risk of HIV/AIDS among injection drug users and preventing improper disposal of dirty syringes in parks, sidewalks, and beaches. Specifically, CDBG funds helped pay for a portion of program operations, including harm reduction materials/information, case management services, and referrals to detoxification and treatment services, as well as for one-for-one exchange of up to 30 clean syringes for dirty syringes. At FY 2013 year-end, a total of 1,058 unduplicated clients were served. A total of 162,825 dirty syringes were exchanged for clean syringes, preventing syringes from being shared, re-used or improperly disposed of in the community and presenting an increased risk for the spread of HIV/AIDS. Additionally, a total of 2,465 harm reduction, hygiene supply kits, and educational materials were distributed to promote harm reduction strategies and reduce risk of spreading or contracting HIV and Hepatitis C virus. A total of 615 program participants were referred to social, medical and treatment services, which helped improve their quality of life and supported the end or reduction of their injection drug use.

**IDIS #6295 Interfaith Shelter Network of San Diego – Rotational Shelter Program (\$60,000):**

This project provided for the operation of a seasonal night-time emergency shelter for homeless families and individuals using existing faith-based facilities rotating every two to four weeks in the Clairemont, Beaches, Inland, Rancho Bernardo and South San Diego areas of the City. Shelter was provided from October to April. The Interfaith Shelter Network coordinated the efforts of participating congregations, social services agencies, and governmental programs to provide shelter and food, safety, case management, and supportive services for homeless families and individuals to move them toward self-sufficiency. At FY 2013 year-end, a total of 123 unduplicated homeless persons were sheltered for a total of 3,680 bed nights. More than 990 volunteers participated. Guests received guidance from one of three case management agencies. Shelter was provided in various locations that included La Jolla, Pacific Beach, Nestor, East San Diego, Southeast San Diego, Mission Hills, and Rancho Bernardo. In addition to a bed at night, volunteers provided a hot evening family-style meal, beverages, snacks, and breakfast. Guests left each day with a sack lunch. The participant population

breakdown was as follows: single men (42 percent); single women (11 percent); couples without children (9 percent); and families (38 percent). Families consisted of 11 single mothers, four couples with children, and one single father. Outcomes included: (1) 63 percent of the guests left the program for permanent or transitional housing after being in the Network; (2) 24 percent of all adult guests were employed upon leaving the Network; and (3) 54 percent of adult guests left with either a job or income to which they were entitled.

**IDIS #6296 Mama’s Kitchen – Home-Delivered Meal Service (\$100,000):** This project provided improved access to nutritious food through home-delivered meals to people disabled by AIDS or cancer, homebound, and vulnerable to hunger. Each delivery contained three meals per day until the next delivery, plus snacks. Three deliveries were made per week. At FY 2013 year-end, a total of 415 unduplicated clients were served. A total of 240,672 home delivered meals were provided to clients affected by AIDS or cancer.

**IDIS #6297 San Diego Housing Commission – Cortez Hill Family Center (\$205,902):** This project was a transitional housing program that operated continuously, 24 hours a day, all year for homeless families. A total of 150 beds were available. Transitional housing is provided to 45 homeless families at a time for up to 120 days, along with cafeteria-style meals and ongoing case management to determine and address their needs. This project was administered by the YWCA of San Diego County, through an agreement between the agency and the San Diego Housing Commission (SDHC). At FY 2013 year-end, a total of 489 unduplicated homeless persons were served (184 adults; 305 children). Overall, a total of 144 families were provided with transitional shelter. Of those, 46 families moved to permanent housing, and 46 families moved to transitional housing within 120 days. A total of 105 families achieved at least three of their goals. The following were also completed: 57 Family Assessments; 134 individual sessions with adults; 129 individual sessions with minors; 35 Parenting Classes were conducted; and 50 Teen Groups were conducted.

**IDIS #6298 San Diego Housing Commission – Homeless Shelter Program (\$562,176):** This project consisted of a temporary sprung shelter for 150 male and female veterans at a time, operated by Veterans Village of San Diego, and interim housing beds for 150 homeless adults at a time within the new One-Stop facility for homeless individuals, operated by Alpha Project pursuant to a contract with Connections Housing Downtown, the facility’s owner. Utilizing CDBG funds and other funding sources, the Veterans Shelter was in operation for 120 days between December 2012 and June 2013, and the Adult Shelter was in operation from January 2013 through June 2013. Both facilities operated 24 hours per day, seven days per week. At FY 2013 year-end, a total of 907 unduplicated homeless persons were served (299 Interim Housing Program; 608 Veterans Emergency Shelter Program). Of the 299 served, 41 clients (14 percent) were reported to be veterans, 157 clients (53 percent) were disabled, and 75 clients (25 percent) were disabled physically. The Interim Housing Program provided 134 interim beds (30–90 day beds managed by Alpha Project) and 16 Special Needs single-room occupancy (SRO) 6-month beds (managed by PATH). Additionally, the program provided two meals daily, professionally cleaned linens, personal hygiene kits, undergarments, and any available donated clean clothing to

those in need. The program offered weekly at no cost access to onsite laundry machines, including detergent, onsite access to skill building groups, recovery supports, numerous onsite community agencies, and intensive case management services. The primary goal of the Interim Housing Program was to move the individual from homelessness to permanent housing. A total of 15,618 bed nights were provided (13,842 Interim and 1,776 SRO) for men and women. Out of the 151 who exited the program, 50 percent moved to either longer-term or permanent housing. A total of 30 clients phased directly from the Interim Program into the Permanent Supportive Housing units at Connections. A total of 30 clients increased their income who had some sort of income at entry, 10 clients who were employable (not disabled) reported securing employment while in the program, and 23 clients gained income who had no income upon entrance to the program. The Veterans Emergency Shelter Program provided temporary housing for veteran men and women. The shelter accommodated 150 veterans at any given time. In addition to shelter, a variety of services were provided on a weekly basis through service providers. The veterans in the program were able to get connected to appropriate resources and access services that they found to be beneficial. Breakfast, lunch and dinner were prepared and served daily to the residents. Clothing, undergarments and other hygiene products, transportation and bus tokens were also provided to the residents.

**IDIS #6299 San Diego LGBT Community Center – Behavioral Health Services (\$100,000):** This project provided counseling services to primarily low-income homeless young adults, lesbian, gay, bisexual and transgender (LGBT) youth, vulnerable seniors and families, as well as those struggling with HIV disease, substance abuse, or domestic violence issues. Services included individual, couple, family, and crisis counseling, including the operation of a 24-hour crisis hotline and a court-approved domestic violence program that specializes in serving same-sex couples. At FY 2013 year-end, a total of 102 unduplicated clients were served. A total of 102 unduplicated clients were served, and 1,581 sessions of counseling were provided. The clients served struggled with a wide variety of mental health issues. Of the clients served, 89 clients had completed at least six sessions of counseling. Of those, 91 percent (81/89) had shown symptom improvement, and 71 percent (63/89) were engaged in primary care.

**IDIS #6300 San Diego Second Chance Program – Job Readiness Training for Unemployed (\$199,951):** This project provided job readiness training via 160 hours of thorough and rigorous classroom training in which participants learned the skills necessary to gain employment, including attitude, punctuality, dedication, teamwork, and commitment. The participants represented a large and growing population of residents who are living in poverty. At FY 2013 year-end, a total of 131 unduplicated clients were served. Second Chance's training curriculum and instructional approach incorporated the following five pillars that lead to attitudinal change and the development of positive workplace attributes: (1) breaking through egos and emotional barriers; (2) building trusting relationships; (3) dealing with emotional "baggage"; (4) engaging in critical self-reflection; and (5) building self-esteem for the future. Of the 131 clients served, a total of 81 clients were successfully placed into jobs. Additionally, Second Chance's 4-week Job Readiness Training Program provided a set of Mental Health Services that were made available on a voluntary basis. The Mental Health Psychotherapy

Services included: Individual, Couple, Family, and Group Psychotherapy. Clients that were referred to existing community psychiatry resource as needed. Of the 131 clients served, a total of 51 clients received Mental Health Services.

**IDIS #6301 San Diego Volunteer Lawyer Program, Inc. – Safe and Secure Families Project (\$205,255):** This project provided free legal services to victims of domestic violence. Direct representation was provided in restraining order hearings, child custody disputes, child and spousal support hearings, paternity actions, dissolutions, and other civil legal services as needed. At FY 2013 year-end, a total of 190 unduplicated clients were served. Of the 190 clients served, staff attorneys appeared at 161 court hearings to represent the clients in their various family court matters. Representation included preparing Domestic Violence Restraining Order (DVRO) paperwork for 138 clients. Safety planning services were provided to 144 clients. A total of 109 clients received legal advice and counsel for a variety of legal issues pertaining to their family court matter. A total of 124 clients received assistance with child custody, visitation, and paternity issues. A total of 36 clients received assistance with their divorces, and 30 clients also received assistance with child and spousal support issues. A total of two clients were assisted with their requests to renew existing DVROs that were about to expire. A total of two clients were represented in matters where their abusers had filed motions to set aside an existing DVRO. One client was assisted with her appeal of a DVRO issue.

**IDIS #6302 Senior Community Centers of San Diego – Senior Nutrition Program (\$128,140):** This project provided nutritious meals to seniors. Meals were offered seven days a week at the downtown Wellness Center and five days a week at nine congregate meal sites. Daily meals were also provided to homebound seniors. Each meal provided one-third of the seniors' Recommended Dietary Allowance of calories, protein, fiber, and vitamins/minerals and was often the only source of nutrition for seniors who otherwise would have gone hungry. At FY 2013 year-end, a total of 3,225 unduplicated seniors were served. The seniors served were among those of the lowest income, highest risk, and most vulnerable of populations. Most were single with no familial support and lived alone in nearby apartments, SRO hotels, or on the streets. Meals were served at project sites in the following locations: 525 14<sup>th</sup> Street, San Diego, CA 92101; 1525 4<sup>th</sup> Avenue, San Diego, CA 92102; 4065 43<sup>rd</sup> Street, San Diego, CA 92105; 945 18<sup>th</sup> Street, San Diego, CA 92154; 106 West Park Boulevard, San Diego, CA 92173; and 8460 Mira Mesa Boulevard, San Diego, CA 92126. The project provided nutritious meals that were offered seven days a week at 1525 4<sup>th</sup> Avenue and five days a week at the remaining sites. Daily meals were also provided to homebound seniors. A total of 426,937 meals were served.

**IDIS #6303 St. Vincent de Paul Village, Inc. – Family Living Program and Child Development Center (\$375,452):** The Family Living Program (FLP) provided case-managed transitional housing for homeless families with children. The FLP offered 248 beds. The housing program was available 24 hours a day, seven days a week. The maximum length of stay was 24 months, but each family's individual stay was determined by their unique needs as outlined in their case plan. Residents were offered a comprehensive range of supportive services in addition to housing and meals, including

medical care, individual and group therapy and addiction services, case management for parents and teens, education and job skills training, licensed therapeutic child care, parent education, and afterschool care. The new Village Child Development Center opened in January 2012, doubling the capacity of the existing center, thereby allowing all parents in need of child care the opportunity to secure employment, attend classes, keep appointments, and pursue other economically empowering activities to promote self-sufficiency and a transition out of homelessness. At FY 2013 year-end, a total of 774 unduplicated homeless persons were served. Of those, 763 were residents that received wrap-around services (Transformational Teams; Addiction Treatment and Education; Career and Education; Case Management; Medical Services; Mental Health; Residential Support; Wellness Services) throughout the year. The Village Development Center served 411 unduplicated children (400 residents; 11 community children) that received wrap-around services (Therapeutic Childcare; Family Unity Night; Parent and Children Together Time; Parent Advisory Board) throughout the year.

**IDIS #6304 The Angel's Depot – The Angel's Depot/Senior Food for a Week (\$91,246):** This project provided 21-Meal Emergency Boxes to impoverished seniors 65 years and older. These food boxes contained non-perishable, nutritious foods that make 21 easily prepared meals designed especially for low-income seniors and were packed with high protein, high fiber, and moderate sugar food choices. At FY 2013 year-end, a total of 422 unduplicated seniors were served. A total of 3,972 Emergency Meal Boxes containing 83,412 meals were distributed at eight (8) collaborating Partner Distribution Sites: Housing Opportunities Collaborative (District 2), City Heights Wellness (District 9), Fourth District Seniors Resource Center (District 4), Mira Mesa Senior Center (District 6), Salvation Army (Kearney Mesa, District 7), Bayside Community Center (Linda Vista, District 7), Joan and Ray Kroc Center (District 9), and Hearts and Hands Working Together (San Ysidro, District 8).

**IDIS #6305 City of San Diego Environmental Services Department – Lead Safety Enforcement Program (\$120,560):** The primary focus of this project was proactive code enforcement in targeted neighborhoods with the highest percentage of low-income rental housing units. Properties built prior to 1978 with deteriorated paint were issued a "Notice to Comply" requiring the owner to remediate the lead hazards or demonstrate no hazard exists via a certified inspection. If the owner elected not to remediate or have the property inspected, the City's Lead Safety and Healthy Homes Program (LSHHP) conducted the inspection. A "Notice of Violation" requiring the owner remediate the hazard was issued if the inspection determined lead hazards existed. Citizen complaints were also responded to. Property owners with limited resources were referred to a network of program partners for available grants and loans. Penalties were typically not issued with violation notices. Failure-to-comply penalties were issued to those who did not make a good faith effort to comply, and were waived for responsible LMI property owners unable to comply due to economic hardship. In such cases, the case may have been closed without remediation after recording the violation with the County Assessor's Office. At FY 2013 year-end, work was completed on a total of 57 cases. Of those 10 cases resulted in no lead hazard findings and were closed. A total of 47 cases resulted in lead hazards findings. Code



violation notices were issued to 100 housing units, and 37 cases impacting 73 housing units were cleared of lead hazards. One case was cleared of lead hazards without a violation notice being issued. Of the 100 housing units that received violations, code violations were corrected by the owner for 69 housing units and by other funds for 4 housing units. The housing units were located in the following Census Tracts: 9.00 (BG4); 10.00 (BG2); 11.00 (BG1, BG2); 12.00 (BG2, BG3); 16.00 (BG3); 17.00 (BG1, BG2); 18.00 (BG1, BG2, BG5); 22.01 (BG1, BG3); 23.02 (BG1, BG2, BG3); 24.01 (BG1, BG2); 24.02 (BG2, BG6); 25.01 (BG4); 25.02 (BG2); 26.01 (BG1, BG2); 27.03 (BG3); 27.07 (BG1); 30.04 (BG2); 33.01 (BG1); 35.02 (BG2); 44.00 (BG1, BG3, BG4); 45.02 (BG1); 47.00 (BG1); 49.00 (BG1); 53.00 (BG4); 75.01 (BG1, BG3, BG4). Over 60 percent of all housing units were rental units. This project is scheduled to be completed by September 30, 2013. The additional activities conducted during FY 2014 will be reported in the City's FY 2014 CAPER.

### **CDBG-Funded Projects (FY 2012 Funding)**

#### **IDIS #6113 Balboa Park Cultural Partnership – Balboa Park ADA Upgrades**

**(\$412,000):** This project was allocated CDBG funds to complete ADA improvements to the following facilities: San Diego History Center, Museum of Photographic Arts, San Diego Model Railroad Museum, Reuben H. Fleet Science Center, Mingei International Museum, San Diego Museum of Man, and Timken Museum of Art. Implementation of project activities was delayed due to issues with contract scope negotiations and site control documentation. At FY 2012 year-end, the CDBG agreements were pending execution. At FY 2013 year-end, the following activities were completed: power door operators were installed in the Mingei International Museum restrooms; power door operator were also installed in the main entrance of the San Diego Museum of Photographic Art; the ticketing counter was lowered in the San Diego Model Railroad Museum; new plumbing fixtures were installed in the Reuben H. Fleet Science Center; the countertop was lowered, bathroom partitions corrected to meet ADA standards, a new ADA handrail and hardware were installed, a new water fountain installed, and new tile installed in the Museum of Man; and floor closer and new counter top were installed in the San Diego History Center. All project activities were completed by December 31, 2012.

#### **IDIS #6114 Boys and Girls Club of Greater San Diego – Clairemont Boys and Girls Club Resource and Training Center (\$650,000):**

This project was allocated CDBG funds to construct a 2,500-square-foot Resource and Training Center in its existing Boys and Girls Club site in Clairemont. The new facility features four classrooms for multiple purposes, such as providing space for nutrition and education classes. The structure was constructed immediately south of the existing structure. A total of 400 unduplicated at-risk youth and low-income youth are anticipated to benefit from the facility improvements. The Notice to Proceed was issued in March 2012. At FY 2012 year-end, the building permit was pulled and mobilization completed. At FY 2013 year-end, the activities completed included: excavation of soil at the south end of the property; plumbing and electrical undergrounds; the building slab was poured, and the block wall work was completed; the roof trusses were installed and the roof sheeted; roofing, insulation, rough plumbing, rough electrical were completed; drywall was hung, taped, and textured; the

building interior finishes were installed; interior painting was completed; interior plumbing and electrical finish were installed; the storm drain system was installed; site grading was completed; and asphalt was installed. The construction of the building was completed in December 2012. The final building inspection was performed and the signed certificate of occupancy received in February 2013. The new 2,500-square-foot Clairmont Resource & Training Center was opened on March 13, 2013. The new facility is the home of the Club's curriculum and training program, and is home to monthly trainings in core program areas, fundamentals of Club work, basic training, and specialized training. The five core program areas offered at the project site are: Smart Moves—helps young people resist alcohol, tobacco and drug use; Power Hour—encompasses an engaging homework help and tutoring program; Junior Leaders—assists middle school members in exploring careers; and Planet Health—helping youth improve their health through physical activity and teaching good nutrition. A total of 391 unduplicated clients benefited from the improvements upon completion.

**IDIS #6115 Center for Community Solutions – Project H.E.A.L. (\$168,572):** This project was allocated CDBG funds to complete renovations and improvements to the existing Center for Community Solutions site. CDBG funds spent at the end of FY 2012 totaled \$6,000. The scope of the project included repair and renovation of the kitchen, conference room, family therapy deck, legal clinic offices, and other portions of the building used for therapy, education, and counseling purposes. The project aims to serve 8,000 unduplicated LMI clients through the facility improvements. At FY 2012 year-end, carpet replacement and painting were completed in 10 rooms/halls; demolition of existing doors/frames were completed in three rooms; a new platform was built and a shed relocated; demolition of abandoned electrical conduit and metal chase on the deck where new patio doors are to be installed were completed; and new cabinets were purchased. A total of 3,701 unduplicated clients had benefitted from the improvements through June 30, 2012. At FY 2013 year-end, improvements to meeting and other client spaces (counseling rooms, kitchen, conference rooms, waiting room, and outside deck) were completed; these included replacement and/or installation of windows, cabinets, wood framing, countertops, doors, and keyless entry system. An additional total of 8,127 unduplicated clients were reported as benefiting from the improvements completed with CDBG funds. It should be noted that a portion of the clients reported received services as callers and/or were provided services by project staff at offsite locations.

**IDIS #6116 City of San Diego Park & Recreation Department – Park Security Lights Upgrade—Ten Locations (\$152,000):** This project was allocated CDBG funds for the replacement of lighting at neighborhood and community parks to enhance security and facilitate law enforcement activities. Facilities targeted for improvements included: Kennedy, Mountain View, Encanto, Henderson Sports, Skyline, Chicano, Grant Hill, Howard Lane, Larsen Field, and San Ysidro parks. At FY 2012 year-end, the project had not been implemented. Park & Recreation Department staff worked with Public Works Department staff to coordinate the implementation of project activities. At FY 2013 year-end, security lights were installed at the following ten parks: Kennedy Park, Mountain View Park, Encanto Park, Skyview Park, Howard Lane, Larson Fiel, Chicano Park, Grant Hill Park, Willie Henderson, and San Ysidro. The project included the replacement of the light bulb, ballast,

refractors, and wiring improvements when necessary. The importance of the quartz or high pressure sodium light bulbs is that the light produced by these upgrades enhances building and landscape appearance and reveals truer colors which will assist law enforcement in the identification of clothing color and skin tones. The brighter light also provides a better sense of security for park patrons by reducing shadows, increasing legibility of shapes, and more clearly defining paths for travel. This added security also extends the hours of park use during winter months when it becomes dark earlier in the evening.

**IDIS #6117 City of San Diego Park & Recreation Department – Recreation Center Gymnasium Floor Replacement—Three Locations (\$330,000):** This project was allocated CDBG funds for the replacement of wooden floors in the gymnasiums at the Colina Del Sol, North Park, and Encanto recreation centers. The original floors were estimated to be over 20 years old and were uneven, damaged, and not possible to refinish again in a satisfactory manner. The safety and playability of the floors were in question. These gymnasiums serve as the core facilities within their respective neighborhoods for recreational programs for youth, adults, and seniors. At FY 2012 year-end, the project had not been completed. Park & Recreation Department staff worked with Public Works Department staff to coordinate the implementation of project activities. At FY 2013 year-end, full gymnasium floors were replaced at the Colina del Sol, Encanto, and North Park recreation centers, totaling approximately 13,500 square feet of wood flooring. The project included demolition and disposal of the original wood flooring and wall base, cleaning and preparation of the underlying sub-floor, all materials, installation of the new hardwood floor and game post sleeves, painting stripes and logos, and final finishing. Residents from census tracts 27.08, 30.03, and 13.00 benefited from this project.

**IDIS #6118 City of San Diego Park & Recreation Department – Views West Neighborhood Park ADA Upgrades (\$305,100):** This project was allocated CDBG funds to improve access to park facilities for people with disabilities. It included ADA upgrades to the comfort station and concession stand, the addition of four accessible parking spaces, and an accessible path of travel from the public right of way to the picnic shelter. At FY 2012 year-end, the project had not been implemented. At FY 2013 year-end, all improvements and upgrades at the Views West Neighborhood Park were related to improving access to the park's facilities for people with disabilities. The project provided an accessible path of travel (approximately 200 feet) from the park's parking lot to the upper baseball/multi-purpose field via a new pedestrian ramp and improved walkway cross slopes at the bleachers along the first base sideline. The drinking fountain was replaced with an accessible hi-lo model, four new accessible parking spaces were added to the parking lot and curb ramps in the parking lot now meet current standards. This project also included ADA work upgrades to the comfort station and concession stand, such as adjusting the height of the serving counter, toilets, hand dryers, and flush valves. Hardware was also added to the comfort station stalls when necessary. In addition, this project provided a path of travel from the public right-of-way to the picnic shelter; removal and placement of uplifted walkway panels; accessible BBQs; companion seating at the backstop bleachers; and contrasting paint stripes on the existing stairs. 100 percent of all ADA compliance work had been completed.

**IDIS #6120 Family Health Centers of San Diego – City Heights Family Health Center Women’s Clinic (\$383,397):** This project was allocated CDBG funds to complete tenant improvements to the City Heights Family Health Center and establish a separate women’s clinic on the second floor of the medical facility. An agreement was executed in January 2012. The scope of work included interior walls, flooring, electrical, lighting, and HVAC improvements. At FY 2012 year-end, the competitive bid process had been completed, and a contractor had been selected. The necessary permits were issued in May 2012. At FY 2013 year-end, tenant improvements completed with CDBG funds included all aspects of construction to turn an empty shell into a functioning dedicated women’s clinic within the City Heights Family Health Center. That construction included setting metal stud partitions, drywall, and paint to create exam rooms, a trauma room, restrooms, an autoclave room, a provider room, offices, nurses’ station, and a patient services representative area. Construction also included installing painted wood doors, ADA-compliant handicap building entry/exit door, new flooring, lay-in ceiling tile, lighting, electrical receptacles, and exit signage, as well as all plumbing, electrical, and HVAC to accommodate the space. The completion of the project resulted in improved access to specialized, integrated, and culturally appropriate medical care that encourages women to seek medical care on a timely basis, improving their quality of life and reducing health care costs. It was estimated that the women’s clinic would serve approximately 3,700 women in the first full year of operation. During the first two full months of operation post-construction, the clinic saw 805 unduplicated women, a pace that would meet or exceed the original annual goal.

**IDIS #6121 Harmonium, Inc. – San Diego Regional Teen Center Public Facility Improvements (\$100,000):** This project was allocated CDBG funds to complete improvements to a City-owned facility leased by Harmonium, Inc. to provide services to LMI youth. Improvements included repair of existing damaged sewer lines caused by aging, calcification, and root damage, as well as replacement of the approximately 2,000-square-foot flat roof at the center, which leaked during inclement weather. A total of 600 unduplicated LMI clients are projected to benefit from the improvements. At FY 2012 year-end, the lease renewal process delayed the project, but was eventually resolved. At FY 2013 year-end, the entire roof was primed and hydrostop foundation was applied to the cured primer. Polyester scrim was embedded in uncured foundation membrane on the entire roof. Two coats of white finish were applied to the entire roof. The blower moter and belts were replaced in the HVAC system. The old main sewer line had been removed, and a new sewer line installed. The trench for the new sewer line was backfilled and compacted. New concrete was poured, and dowels were set into the new foundation. New tile and grout were installed in the men’s bathroom. New tiles were installed at the main sewer line location and hallway to the men’s bathroom. As a result of the improvements completed, there have been no problems with the sewer system, and rain no longer shuts down the facility. A total of 659 unduplicated clients benefited from this project upon completion.

**IDIS #6123 Metropolitan Area Advisory Committee – 5471 PJAM Safety Improvements (\$103,099):** This project was allocated CDBG funds for the provision of improvements at President John Adams Manor (PJAM). The PJAM improvements included fence repairs/replacement, and security through

camera/video surveillance. These improvements are part of an effort to reduce criminal activity and provide vital community and resident services. At FY 2012 year-end, bids were being reviewed, and the RFP process was pending completion. At FY 2013 year-end, a 40-HD camera CCTV surveillance monitoring system was installed. The improvement provided a great benefit to the residents within property. The exterior ground areas were able to be monitored on a 24/7 scheduled basis. Of the 300 units, 297 were affordable housing. The three remaining units were used by staff and considered exempt. A total of 287 units were occupied upon completion of project activities, with ten units remaining vacant.

**IDIS #6124 PATH Ventures – Connections Housing (\$950,000):** This project was allocated CDBG funds for the development of the Connections Housing improvement project. This facility is a long-term supportive housing facility, as well as a one-stop place for the provision of social services. The housing targets homeless individuals. At FY 2012 year-end, no CDBG activities were implemented. Work on project site, which included lead and asbestos abatement, were completed with funds from other sources. At FY 2013 year-end, the final stages of construction was completed, including final punch list items with the Certificate of Occupancy granted on December 28, 2012, under agreement with Turner Construction. Construction of the second and third floors and the kitchen in the sub-basement was partially funded by CDBG, as well as installation of a new HVAC system. A total of 108 homeless individuals benefited upon completion of the CDBG improvements.

**IDIS #6125 City of San Diego Commission for Arts & Culture – Aztec Brewery Historic Rathskeller Restoration (\$414,763):** This project was allocated CDBG funds for the restoration of the Aztec Brewery Rathskeller and is an element of the Mercado del Barrio Project co-sponsored by HUD through the Section 108 Loan and Economic Development Initiative Grant programs. The historic Rathskeller artifacts will be permanently open for public display. At FY 2012 year-end, no CDBG activities were implemented. In July 2012, the City Council approved the reprogramming of FY 2012 CDBG funding for this project, changing the awardee from the former Redevelopment Agency to the City of San Diego Commission for Arts and Culture. Artworks San Diego completed three months of storage at the close of the fiscal year, provided room rental for examination of artwork by Balboa Art Conservation Center, and transported artwork to and from storage, Balboa Art Conservation Center, and Sculpture Conservation Studio on multiple occasions. Balboa Art Conservation Center completed conservation treatment of the painted doors, Eugene Taylor paintings, painted beams, and Moya del Pino murals; completed storage; completed reports; and was in the process of treating one frame. Sculpture Conservation Studio completed restoration of the door, bar, beam caps, and door surround panels, and was in the process of restoring the stained glass windows. The conservation/restoration portion of the project was proceeding as anticipated. A few select Aztec Brewery objects were put on public exhibit at the San Diego History Center's exhibition of "Bottled & Kegged: San Diego Craft Beer Culture" through January 2014. The installation and construction management portion of the project were pending the developer securing a tenant for the Mercado del Barrio restaurant space in the Barrio Logan neighborhood of San Diego. Additional activities to be completed in FY 2014 will be reported in the City's FY 2014 CAPER.

**IDIS #6126 San Diego Center for Children – Campus Improvements Project to Meet Capacity, Safety, Security, and Compliance 2012 (\$496,872):**

This project was allocated CDBG funds for the construction of tenant improvements. An agreement was executed in January 2012 and the scope of work included site preparation for the installation of four modular classrooms and a permanent shade structure, as well as ADA/Section 504 compliant handrails and signage for an accessible path of travel from the parking lot to the new classrooms. At FY 2012 year-end, the Notice to Proceed was issued in June 2012. Demolition, grading, underground utilities, and foundation forms were completed. ADA pathways, canopy footings, and other finish work were in progress. At FY 2013 year-end, the project resulted in the installation of four new modular classrooms, a new shade structure, and new ADA-compliant pathways. The campus improvements assisted the Center in their mission to promote the well-being of children, youth, families, and communities by providing proven and effective mental health, educational services, and social services. A total of 197 unduplicated clients benefited upon completion of the facility improvements.

**IDIS #6127 San Diego Food Bank Corporation – Warehouse Docks, Roadway Improvements; Storing Room/Clean Repack Room Addition & New Racking System (\$620,000):**

This project was allocated CDBG funds to complete improvements to allow San Diego Food Bank to increase yearly food distribution from 15 million to 25 million pounds by 2015. An agreement was executed in December 2011. The improvements included masonry and asphalt, retrofitting of docks, installation of racks, and the construction of a sorting/repack room. At FY 2012 year-end, the bidding process was completed, construction documents were prepared, and permits and plan check fees were paid. At FY 2013 year-end, the vehicle ramp to the Non-Profit Food Center was demolished and replaced with a wider, safer access ramp to accommodate more member agency vehicles and resulted in an increase in the amount of product distributed to agencies by 30 percent. A new access to four unused loading docks was created by demolition of a larger barrier wall and construction of a new driveway to accommodate more delivery trucks. The loading docks were remodeled by reframing the dock openings and installing new dock doors, dock shelters, and hydraulic dock levelers. The newly retrofitted loading docks allowed for an increase in received food product (2,000,000 pounds more food during the same period in the prior year). The outside storage room was demolished, and a new 1,000-square-foot clean repack room was constructed to ensure proper sanitation. A new roll-up inside the warehouse was installed to allow access to the new repack room. The new repack room was constructed to accommodate a new repack machine that allowed for an increase in the amount of product (rice, beans, and oatmeal) repackaged for distribution to agencies by 48,091 pounds. A total of 422,381 unduplicated clients benefited from the improvements upon completion.

**IDIS #6128 Sherman Heights Community Center Corporation – Main Building and Yellow House Revitalization (\$100,000):**

This project was allocated CDBG funds to complete facility improvements in the Main building (MB) and historic "Yellow House" building (YH). The center serves the community and offers programs in education, health, personal development, and culture. The project provides for improvements to client-serving areas. At FY 2012 year-end, an agreement had been executed, but activities were yet to be

implemented. At FY 2013 year-end, the following activities were completed: (1) the front door was replaced (YH); (2) the french doors in the conference room was installed (YH); (3) old carpeting was removed and replaced (YH); (4) the kitchenette was replaced (YH); (5) the wood flooring was refinished (MB and YH); (6) the walls, door, and trim were painted (YH); (7) the water heater was installed; (8) broken windows were repaired (YH); (9) all screens were repaired (YH) or replaced (MB); (10) fence improvements were completed (MB and YH); (11) the wood decks were sealed (MB); (12) plumbing improvements were completed (MB and YH); (13) flooring was installed in the multi-purpose room and offices used to serve clients (MB); (14) the kitchenette, flooring, cabinets, stove and microwave were installed (MB); and (15) electrical work was completed, and ceiling fans and new lighting were installed (MB). This project served residents from census tracts 39.02 (BG1; BG2; BG3; BG4), 40.00 (BG1; BG2; BG3; BG4), and 47.00 (BG1; BS2). The majority of the clients served were LMI residents that included seniors and youth in the communities of Sherman Heights, Logan Heights, Stockton, Grant Hill, and Memorial.

**IDIS #6133 Southwestern Community College District – Small Business Development Center Micro-Enterprise Technical Assistance Program (\$150,000):** This project was allocated CDBG funds to provide services to low-income clients working toward developing microenterprise businesses for the first time or working to expand existing ones. At FY 2012 year-end, an agreement was executed and activities began as of April 1, 2012. At FY 2013 year-end, a total of 10 businesses were assisted (one new business; nine existing businesses), and a total of 23 unduplicated clients were served.

**IDIS #6135 Burn Institute – Senior Smoke Alarm Program (\$100,938):** This project was allocated CDBG funds to provide free installation of smoke alarms in LMI households owned and occupied by seniors. At FY 2012 year-end, a total of 453 unduplicated seniors were provided with free installation of smoke alarms and carbon monoxide detectors. At FY 2013 year-end, an additional 77 unduplicated seniors were assisted through August 31, 2012. Overall, a total of 530 unduplicated seniors were provided with installation of smoke alarms (1,866), strobe smoke alarms (5), carbon monoxide detectors (700), and/or batteries (1,440) during the period of October 2011 through August 2012.

**IDIS #6136 City Heights Community Development Corporation – Village View Home Apartments Rehabilitation and Renew—Rebuild City Heights (\$906,082):** FY 2012 CDBG funds were allocated for the rehabilitation of 30 residential units at the Village View Home Apartments Complex in City Heights. The rehabilitation activities included mitigating conditions of deferred maintenance on the exterior, address code compliance issues, and improve energy efficiency. At FY 2012 year-end, rehabilitation activities completed included staircases, railings, painting, and stucco repair, as well as installation of new lighting and a tot lot. Improvements were completed on 30 units, of which one is a Section 504 accessible unit. At FY 2013 year-end, final project expenditures were completed and household demographics reported on the 29 housing units that were occupied and benefited from this project upon completion.

**IDIS #6137 GRID Alternatives – San Diego Solar Affordable Homes Program (\$170,227):** This project was allocated CDBG funds to provide free

installation of photovoltaic solar systems in LMI households. At FY 2012 year-end, a total of 37 housing units were improved through the provision of free solar installations. At FY 2013 year-end, an additional 19 housing units were improved through September 30, 2013. Overall, a total of 56 housing units were improved through this project.

**IDIS #6139 Rebuilding Together San Diego – RTSD Safe at Home, Minor Home Repair Program (\$275,000):** This project was allocated CDBG funds for the implementation of needed improvements, inclusive of ADA improvements, targeting the homes of elderly, disabled, and low-income homeowners. At FY 2012 year-end, a total of 122 housing units were improved. Eight of the 124 units benefited from termite treatments, new kitchen cabinets, and new carpeting and flooring to accommodate disabled individuals. At FY 2013 year-end, an additional 892 housing units were improved through September 30, 2013. The improvements completed included home access ramp, sink and faucet replacement, weatherization, installation of smoke detectors and carbon monoxide detectors, installation of grab bars, and installation of outdoor safety lights. Overall, a total of 1,014 housing units were improved through this project.

**IDIS #6140 Rebuilding Together San Diego – RTSD Roof Repair/Replacement Program and ADA Home Improvements (\$200,000):** This project was allocated CDBG funds to address the critical need to repair or replace roofs on homes of LMI homeowners. At FY 2012 year-end, a total of six housing units were improved through the provision of free roof repair/replacements services. At FY 2013 year-end, an additional 17 housing units were improved through September 30, 2013. Overall, a total of 23 housing units were improved through this project.

**IDIS #6141 San Diego Housing Commission – Rehabilitation of Picador Boulevard Apartments (\$1,231,878):** This project was allocated CDBG funds to complete the rehabilitation of a 78-unit multifamily affordable rental housing development inclusive of energy-saving improvements. The agreement was executed in December 2011, and the Notice to Proceed was issued in March 2012. The scope of work consisted of completing baths, kitchens, and bedrooms; exterior work (painting and repairs); asphalt sealing and striping; and energy-saving improvements. At FY 2013 year-end, construction activities utilizing the CDBG funding was completed. A total of 75 housing units had been fully rehabilitated with CDBG and other funding, and three units remained partially incomplete. A contract solicitation was pending for completion of the three remaining units utilizing another funding source. Of the 75 housing units improved, 71 were occupied at FY 2013 year-end.

**IDIS #6142 Urban Corps of San Diego County – Urban Corps CDBG Green Streets Project (\$115,037):** This project was allocated CDBG funds and targeted qualified LMI households (homeowners and renters) for improvements aimed at increasing the safety and energy efficiency of their residences. At FY 2012 year-end, 13 housing units were improved through the provision of upgrades that included the installation of new water heaters, solar tubes, ADA ramps, low-flow toilets, and bathroom fixtures. Other improvements included porch repairs and replacement in kind of kitchen cabinets and appliances. At FY 2013, year-end, an additional 12 housing units were improved through



August 31, 2013. Overall, a total of 25 housing units were improved through this project.

**IDIS #6143 Urban Corps of San Diego County – Urban Corps WEER Project**

**(\$114,953):** This project was allocated CDBG funds to provide minor repairs and weatherization for LMI homeowners and supply "Do-It-Yourself" weatherization kits to homeowners. At FY 2012 year-end, 47 housing units were improved through the provision of assistance with mold and mildew removal, installation of low-flow showerheads, replacement of failing water fixtures and security doors, and installation of energy efficient light bulbs. Other improvements included installation of energy-efficient windows and weather stripping. At FY 2013 year-end, an additional 18 housing units were improved through September 30, 2013. Overall, a total of 65 housing units were improved through this project.

**IDIS #6160 Local Initiatives Support Corporation – Neighborhoods First II**

**(\$50,000):** This project was allocated CDBG funds to provide technical assistance to community-based organizations, community development corporations, and neighborhood-serving organizations undertaking neighborhood revitalization efforts in defined communities that are at risk of decline. At FY 2012 year-end, this project provided assistance to 14 agencies that offer services to LMI City residents with four agencies receiving one-on-one assistance. At FY 2013 year-end, an additional four agencies received one-on-one assistance. Overall, a total of eight agencies serving LMI City residents received one-on-one assistance.

**IDIS #6161 Ocean Discovery Institute – Property Acquisition to Build a “Living**

**IDIS #5520 Lab” Facility (\$425,000):** At FY 2012 year-end, all of the CDBG funding

**IDIS #5188** was utilized to acquire property in the San Diego community of City Heights to build a “Living Lab” center that will serve low-income students and their families. The property was fully acquired in December 2011. At FY 2013 year-end, the schematic design of the Living Lab was completed and submitted to the City of San Diego for review, and a Site Development Permit, CEQA exemption, and a Conditional Use Permit from the City were obtained. In FY 2014, it is anticipated that the design development and construction document will be completed and that the bidding process for the construction of the Living Lab will be implemented. The groundbreaking is scheduled to take place on December 2015 and the facility anticipated to be open to the public in January 2016. This change in timeline was due to a new partnership between Ocean Discovery and the San Diego Unified School District, which will provide the remaining funding needed (approximately \$8 million) for the construction of the Living Lab. This new partnership will result in the need to go through a longer and more thorough review process from the Department of State Architect, which will add several months to the project development timeline.

**IDIS #6254 City of San Diego Engineering & Capital Projects Department – Azalea Park Improvements (\$107,723):** This project was allocated CDBG funds

for the construction and installation of signage and park enhancement in the community of Azalea Park. At FY 2012 year-end, the work completed included access ramps, sidewalk improvements, construction of new median, and improvements to provide drainage in and around the new median. At FY 2013 year-end, the work completed included pedestrian access and safety

improvements and traffic calming. Confirmation of final expenditures was pending. This project will be closed out in FY 2014.

### **CDBG-Funded Projects (FY 2010 Funding)**

**IDIS #5470 San Diego Center for Children – Main Campus Facilities Improvements**

**IDIS #5116 (\$179,639):** This project was allocated \$26,950 in FY 2009 and \$152,689 in FY 2010 CDBG funds for a total of \$179,639. Funds were used to expand the facilities and to complete needed improvements inclusive of those required to conform to ADA standards. The purpose of the project was to enhance the residential treatment, recreation, and education options and experiences provided to low- to moderate-income youth with severe emotional and behavioral problems. Construction of the project improvements has been completed and included the demolition of ten faulty walls, floor shower pans and plumbing, and the installation of new walls, shower pans tile work, and flooring. In addition, the portion of the scope of work calling for the installation of a modular classroom has been completed. All CDBG funds had been expended as of the end of FY 2012. At FY 2013 year-end, final project accomplishments/demographics were reported on the 38 clients that benefited from this project.

**IDIS #5471 San Diego Rescue Mission – Installation-Nueva Vida Haven,**

**Recuperative Care Unit & Clinic Areas (\$85,959):** This project was allocated CDBG funds for needed improvements at their facilities. Proposed improvements included installation of ADA showers, shower bars, and water-saving devices; replacement of the flooring; retrofit of light fixtures for energy efficiency; and installation of occupancy sensors, an 8-channel network DVR, and eight video cameras in the Nueva Vida Haven, Recuperative Care Unit, and Medical Clinic Areas (120 Elm Street, San Diego, CA 92101). At FY 2012 year-end, the agreement was executed and renovation activities were underway. The restrooms/showers in the Nueva Vida Haven were renovated, and new flooring in the medical clinic area, and a moisture barrier was installed. An automated ADA-accessible door in the Recuperative Care Unit was also installed. A total of 551 unduplicated clients had benefited from this project through June 30, 2012. At FY 2013 year-end, security cameras and a security system were installed. An additional 446 unduplicated clients benefited from the facility improvements completed with CDBG funds. Overall, a total of 997 unduplicated homeless clients benefited.

**IDIS #5482 City of San Diego Engineering & Capital Projects Department – North Ocean Beach Gateway Phase II (S-13012) (\$135,000):**

This project was allocated CDBG funds toward the construction of an accessible walkway with landings that will connect the existing entry plaza to the north end of the project site that is adjacent to Robb Field Park. At FY 2012 year-end, no CDBG activities were implemented. Scope and budget details were pending final negotiations and approval. At FY 2013 year-end, the design process resulted in delays in the implementation of project activities. This project is scheduled to be implemented and completed in FY 2014. These activities will be reported in the City's FY 2014 CAPER.

**IDIS #5573 Friends of Riford Center – Riford Center (\$207,152):** This project was allocated CDBG funds for the architectural barrier removal to this City-owned facility to meet ADA access standards. The facility is used as a senior center. The Notice to Proceed was issued in April 2012. At FY 2012 year-end, construction activities completed included the installation of temporary secondary emergency exit, major demolition of existing walkway and facility, and installation of rough plumbing and four new interior footings. At FY 2013 year-end, the new improvements completed were made available to the public in November 2012. A total of 175 unduplicated seniors benefited from this project.

### CDBG-Funded Projects (FY 2009 Funding)

**IDIS #5437 City of San Diego Engineering and Capital Projects Department – Stockton Lights (\$165,000):** This project was allocated CDBG funds to install safety lighting in the Stockton, Memorial, and Grant Hill neighborhoods. During FY 2012, the City's Street Division installed 25 stand-alone streetlights (streetlight pole and mast arm) with no trenching required and seven pole attachments (streetlight mast arm attached to a utility pole). At FY 2012 year-end, review and approval of project reimbursement requests were pending. At FY 2013 year-end, a total of 31 street lights were installed and put into operation. Confirmation of final expenditures was pending. This project will be closed out in FY 2014.

**IDIS #5158 San Diego Housing Commission – Parker-Kier Apartments**

**IDIS #5156 (\$1,097,478):** This project was allocated CDBG funds for the rehabilitation of a 33-unit multifamily affordable rental housing development, 32 units of which are intended to serve formerly homeless persons with mental illness and other very low-income adults. The agreement was executed in December 2010 and the Notice to Proceed was issued in June of 2011. At FY 2012 year-end, the CDBG-funded project activities were completed in March 2012 and included removal of the acoustic ceiling and installation of recessed plumbing; electrical, mechanical, and fire sprinkler lines; forced electric heaters; wall exhaust ventilators; ceiling fans and light fixtures; window coverings; new flooring; new kitchen cabinets; new appliances; elevator repair; and the replacement of the exterior fire escape system. At FY 2013 year-end, the project was completed, and CDBG funds representing approximately one-third of the total project costs had been expended. However, the units remained unoccupied pending selection of an organization that can provide affordable housing and supportive services to income-qualified residents requiring supportive services. Project accomplishments and household demographics will be reported in the City's FY 2014 CAPER.

### HOME-Funded Projects

**Multiple IDIS Nos. San Diego Housing Commission – Community Housing Development Organizations (\$667,854):** In FY 2013, no development proposals were received from community housing development organizations. However, the HOME program CHDO requirement is based on cumulative program years' CHDO funds committed, and the cumulative program years' CHDO funds

committed remains at more than twice HUD's cumulative years' CHDO requirement level.

**Multiple IDIS Nos. San Diego Housing Commission – Housing Production Program (\$2,030,653):** At the end FY 2013, a total of \$5,647,266 of HOME funding, (including program income and prior-year carryover) was expended to assist in the continued development of affordable rental units. Housing Production Program activities necessitate multi-year effort due to their complex financial structures and the need to obtain substantial amounts of third-party non-HOME funds which serve to leverage the HOME funds.

**Multiple IDIS Nos. San Diego Housing Commission – First-Time Homebuyer Program (\$1,000,000):** At the end FY 2013, a total of \$2,262,626 of HOME funding, (including program income and prior-year carryover) was expended to assist 77 first-time homebuyers. HOME funds helped to provide shared appreciation, interest deferred loans, and downpayment and closing cost assistance grants. The average income of families who received first-time homebuyer assistance was approximately 61 percent of the area median income.

**Multiple IDIS Nos. San Diego Housing Commission – Owner-Occupied Housing Rehabilitation (\$0):** At the end FY 2013, a total of \$133,461 (including program income and prior-year carryover) was expended to provide housing rehabilitation activities for nine low-income owner-occupied households earning up to 60 percent of the area median income.

**IDIS #6213 San Diego Housing Commission – Tenant-Based Rental Assistance (\$308,860):** At the end FY 2013, a total of \$523,185 of HOME funding, (including program income and prior-year carryover) was expended for the provision of tenant-based rental assistance to 75 persons.

### ESG-Funded Projects (FY 2013 Funding)

**IDIS #6426 San Diego Housing Commission – Homeless Emergency Winter Shelter Program (\$290,954 ESG; \$511,000 CDBG; \$250,000 Private Grant; \$550,000 City of San Diego; \$282,000 SDHC):** Alpha Project for the Homeless operated the Single Adult Shelter, which provided 220 beds per night to 1,105 unduplicated homeless adults during the period of December 1, 2011, and June 30, 2013. In April 2013, the City decided to provide funding to ensure the Adult Shelter would stay open until the end of FY 2013 (June 30, 2013). Basic needs were provided for each client by social service agencies organized and coordinated by both the Seasonal Shelter Consortium and the County of San Diego. Clients received food and shelter and the opportunity to shower and do laundry. Comprehensive services (e.g., medical health, mental health, housing placement, and legal and substance abuse counseling) were also provided.

Veterans Village of San Diego operated the Veterans Shelter, which provided 150 beds to 381 unduplicated homeless veterans during the period of December 7, 2011, to April 4, 2012. The City decided to extend the operation of the Veterans Shelter to the end of FY 2013 (June 30, 2013). In addition to basic services (shelter, food, showers, and laundry), veterans received medical and mental health services, substance abuse counseling, referrals to

employment training, legal and housing assistance, and other supportive services.

In FY 2013, Connections Housing began outreach to the homeless in downtown San Diego throughout FY 2013, and the program began accepting clients starting in January 2013, ramping up until full capacity was reached several months later. This program offers interim and permanent housing for homeless individuals, as well as onsite services and healthcare. There are 150 interim beds at this site for homeless individuals who can stay approximately 90 days to allow them to stabilize and get assistance to connect to services and permanent housing. This program served 299 clients in FY 2013. The following funding was used for this program: \$276,000 CDBG; \$126,000 ESG; and \$40,000 SDHC.

For all three of these programs, a total of \$290,954 of ESG funding was expended to operate the shelters and the interim beds. A total of \$511,000 of CDBG funding was also expended to operate these programs.

**IDIS #6426 San Diego Housing Commission – Cortez Hill Family Center (\$362,816):** The YWCA of San Diego County operates the Cortez Hill Family Shelter, which provides 45 units to serve families year-round. Families can stay up to 120 days (four months) and receive services focused on helping them find work and become self-supporting. In FY 2013, Cortez Hill served 144 families, with 184 adults and 305 children. All families received basic shelter and two meals a day for up to 120 days, as well as case management services. Families were offered counseling, career assessments, medical and legal services, and follow-up services after leaving the center. A total of \$362,816 of ESG funding was expended; \$187,184 in CDBG funding for operations at Cortez Hill was also expended.

### **ESG-Funded Projects (FY 2012 Funding) → Second Allocation**

**IDIS #6395 San Diego Housing Commission – Rapid Re-Housing Program (\$317,586 FY 2012 allocation):** FY 2013 was the start-up year for this program. The SDHC extended the Security Deposit Plus Program, started initially with HPRP program funds, in FY 2012 and very early FY 2013. The Security Deposit Plus Program was designed to provide security deposits (and short-term rental assistance, if needed) for homeless individuals and families who will be receiving either a VASH voucher or a sponsor-based voucher from the SDHC. During this year, 81 homeless households were able to move into permanent housing with a security deposit from the ESG-funded rapid re-housing program.

### **HOPWA-Funded Projects**

**IDIS #6470 Being Alive San Diego – Information and Referral Program (\$38,625):** Funding for a Housing Information and Referral Services program that provides information regarding available and affordable housing that meets the needs of people with special needs, housing options for those living with HIV/AIDS with co-occurring disorders, vacancies, application procedures and

contact information for housing providers and comprehensive housing plans for persons living with HIV/AIDS to maintain housing, prevent homelessness and return unsheltered persons living with HIV/AIDS to suitable housing. During FY 2013, 1,114 contacts for information and referrals were completed via walk-ins, telephone calls, and website hits, and a total of \$38,625 of HOPWA funding was expended.

**IDIS #6471 Townspeople – Housing Operations (\$22,667):** Funding for housing operations of four permanent housing units at Wilson Avenue Apartments, three permanent units at 51<sup>st</sup> Street Apartments and five permanent housing units at 34<sup>th</sup> Street. During FY 2013, 12 households were served, and a total of \$20,141 of HOPWA funding was expended.

**IDIS #6388 St. Vincent de Paul Village, Inc. – Josue Homes I, II, III, IV, V & VI (\$599,017):** Funding for operations for a total of 44 beds in a transitional housing program for consumers who are ambulatory and self-sufficient and for recovering substance abusers and recovering substance abusers who have mental illness. During FY 2013, 119 households were served, and a total of \$599,017 of HOPWA funding was expended.

**IDIS #6386 Stepping Stone of San Diego, Inc. – Central Avenue Sober Living Transitional Housing (\$102,180):** Stepping Stone of San Diego provides 14 beds through its Central Avenue Residential Recovery Group Program. Services include group facilitation, individual one-on-ones, staff supervision, and crisis intervention. During FY 2013, 47 households were served, and a total of \$100,534 of HOPWA funding was expended.

**IDIS #6387 Stepping Stone of San Diego, Inc. – Enya House (\$168,057):** Funding for 17 beds in a transitional housing program for consumers who have 60 days of continuous sobriety and recovering substance abusers and recovering substance abusers who have mental illness. During FY 2013, 34 households were served, and a total of \$167,640 of HOPWA funding was expended.

**IDIS #6385 South Bay Community Services – Residential Services Coordinator (\$26,419):** Funding for a residential services coordinator to assist residents of 12 units at La Posada Apartments in maintaining stable housing. The residential service coordinator acts as a liaison between residents, case management, and property management to address any issues that may threaten the residents' housing stability. During FY 2013, 12 households were served, and a total of \$26,419 of HOPWA funding was expended.

**IDIS #6371 Mama's Kitchen, Inc. – HOPWA Nutrition Project (\$159,500):** Funding for a HOPWA Nutrition Project that provides home-delivered meals to 190 persons who are HIV symptomatic or living with AIDS and who are not eligible to receive meals under any other program. During FY 2013, 209 households were served, and a total of \$158,510 of HOPWA funding was expended.

**IDIS #6381 Fraternity House, Inc. – Michaele House (\$209,507):** Funding for twelve beds at Fraternity House, a Licensed Residential Care Home, for consumers who need 24-hour comprehensive care. During FY 2013, 14 households were served, and a total of \$208,590 of HOPWA funding was expended.

**IDIS #6380 Fraternity House, Inc. – Fraternity House (\$172,450):** Funding for eight beds at Fraternity House, a Licensed Residential Care Home, for consumers who need 24-hour comprehensive care. During FY 2013, 12 households were served and a total of \$171,934 of HOPWA funding was expended.

**IDIS #6382 County of San Diego Health and Human Services Agency – Case Management Program (\$252,350):** Funding for a Case Management Program sponsored by the County of San Diego Health and Human Services Agency—HIV, STD, and Hepatitis Branch. The program provides intensive case management and supportive services to 100 persons who are homeless and agree to work on substance abuse issues. During FY 2013, 82 households were served and a total of \$250,355 of HOPWA funding was expended.

**IDIS #6472 Townspeople – Emergency Housing (\$36,333):** Funding for emergency housing in the form of hotel/motel vouchers to assist 18 persons for up to 21 days. During FY 2013, 12 households were served and a total of \$36,042 of HOPWA funding was expended.

**IDIS #6379 Community HousingWorks – Residential Services Coordinator (\$32,059):** Funding for a residential services coordinator to assist residents of 14 units at Marisol and Old Grove apartments in maintaining stable housing. The residential service coordinator acts as a liaison between residents, case management, and property management to address any issues that may threaten the residents' housing stability. During FY 2013, 21 households were served and a total of \$30,981 of HOPWA funding was expended.

**IDIS #6389 County of San Diego Housing and Community Development Department – Tenant-Based Rental Assistance Program (\$875,975):** Funding for a HOPWA tenant-based rental assistance program, which provides rent subsidies/vouchers for up to 80 consumers. During FY 2013, 82 households were served and a total of \$669,080 of HOPWA funding was expended.

**IDIS #6378 Being Alive San Diego – Helping Hands Moving Services Program (\$59,560):** Funding for a moving services program to assist 78 households in an effort to promote housing stability. Services range from completely moving a participant to a new location to providing materials required to move, such as boxes and packing tape. During FY 2013, 91 households were served and a total of \$59,560 of HOPWA funding was expended.

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