

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Goals and Objectives
- Service Efforts and Accomplishments
- Budget Dollars at Work: Performance Expectations
- Budget Dollars at Work: Sizing and Workload Data
- Department Summary
- Department Staffing
- Department Expenditures
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Salary Schedule
- Revenue and Expense Statement

The Financial Management Information System (FMIS), which is used to develop the City of San Diego budget, rounds numbers to two decimal places. Consequently, an insignificant difference (plus or minus one dollar) may appear in total dollar amounts throughout these sections.

Department Description

This is a brief overview of the department that describes its history and the services the department provides. It also includes the department's mission statement.

Goals and Objectives

This is a new section of the budget which describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Service Efforts and Accomplishments

This is a narrative describing major efforts and accomplishments. Programs, grants, and other major activities not included in the tactical plan were included at the discretion of the department. This section is appropriate for describing milestones met, services provided, accomplishments, awards and special recognitions.

Budget Dollars at Work: Performance Expectations

This is a new section of the budget that presents the performance measures that will be used to set expectations for performance against goals.

To help put the performance measures into context, baseline information, current fiscal year estimates, and target information has also been included. Baseline information (Fiscal Year 2007 actual and Fiscal Year 2008 estimated) helps the budget reader understand how the department is currently performing. Target information shows what the department aspires to accomplish in the next fiscal year.

Guide to the Budget

Volume II

Budget Dollars at Work: Sizing and Workload Data

This is a newly-enhanced section that expands on existing sizing data and includes workload statistics. This section is presented in a multi-year format and highlights five fiscal years worth of information spanning across Fiscal Year 2005 through Fiscal Year 2007, with estimates for Fiscal Year 2008, and targets for Fiscal Year 2009. This information helps the public understand a department's resources, as well as the scope and volume of work effort being produced.

This new budget format and its additional elements will help budget readers effectively evaluate City services and enable the City of San Diego to accurately quantify service levels for all departments.

Department Summary

The Department Summary table summarizes positions and expenses. Grant funds are not included.

Department Summary				
	FY XXXX	FY XXXX	FY XXXX	FY XX-XX CHANGE
Positions	1,058.72	1,054.72	1,046.72	(8.00)
Personnel Expense	\$ 71,630,398	\$ 79,102,851	\$ 86,203,334	\$ 7,100,483
Non-Personnel Expense	\$ 375,236,142	\$ 385,892,974	\$ 374,193,330	\$ (11,699,644)
TOTAL	\$ 446,866,540	\$ 464,995,825	\$ 460,396,664	\$ (4,599,161)

Department Staffing and Expenditures

The Department Staffing and Expenditures section displays positions and expenditures by fund.

Department Staffing	FY XXXX	FY XXXX	FY XXXX
Division Administration	2.00	2.00	2.00
Division Support Services	16.00	16.00	16.00
Engineering Services	16.00	16.00	16.00
FEWD	18.00	18.00	18.00
Main Cleaning & Stoppage Removal	140.00	140.00	140.00
Planning/Scheduling Services	6.00	6.00	6.00
Sewer Lateral Maint & Install	19.05	19.05	19.05
Sewer Main & Manhole Rep/Maint	67.95	67.95	67.95
Sewer Pump Station Ops & Maint	58.00	58.00	58.00
Total	343.00	343.00	343.00

Department Expenditures	FY XXXX	FY XXXX	FY XXXX
Corrosion Control Services	\$ 70,001	\$ -	\$ -
Division Administration	\$ 259,162	\$ 972,888	\$ 972,888
Division Support Services	\$ 10,442,023	\$ 20,552,161	\$ 20,552,161
Engineering Services	\$ 5,492,905	\$ 3,346,940	\$ 3,346,940
FEWD	\$ 1,532,251	\$ 1,506,010	\$ 1,506,010
Main Cleaning & Stoppage Removal	\$ 14,212,796	\$ 11,826,404	\$ 11,826,404
Planning/Scheduling Services	\$ 462,125	\$ 501,504	\$ 501,504
Sewer Lateral Maint & Install	\$ 1,983,612	\$ 2,290,271	\$ 2,290,271
Sewer Main & Manhole Rep/Maint	\$ 8,499,958	\$ 14,759,109	\$ 14,759,109
Sewer Pump Station Ops & Maint	\$ 7,306,009	\$ 7,177,366	\$ 7,177,366
Total	\$ 50,260,842	\$ 62,932,653	\$ 62,932,653

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding.

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and staffing changes by fund. Position classifications are provided and impacts of adjustments are described. There may be a difference between dollar amounts in transfers due to rounding calculations and required retirement contributions.

Department	Positions	Cost
Salary and Benefit Adjustments	0.00	\$ 2,511,928
Adjustments to reflect the annualization of the Fiscal Year 2003 negotiated salary compensation schedule, average salaries, fringe benefits and other personnel expense adjustments.		
Support for Sewer Main Televising	0.00	\$ 7,227,285
Provides for the televising and condition assessment of selected sewer mains and manholes.		
Support for Assurance Program Reserve	0.00	\$ 4,000,000
Provides for the establishment of an Assurance Program Reserve as a requirement of Bid to Goal to be offset by savings.		
Support for Optimization Initiative	0.00	\$ 1,800,000
Addition of engineering and consultant services to assist the Department in optimizing its cleaning efforts in the cleaning and construction of sewer mains, as mandated by the Environmental Protection Agency.		
Support for Flow Metering Program	0.00	\$ 605,392
Provides for meter acquisition and associated maintenance costs.		

Expenditures by Category

The Expenditures by Category table represents how a department budget is distributed within major expenditure categories.

	FY XXXX	FY XXXX	FY XXXX
PERSONNEL			
Salaries & Wages	\$ 54,427,996	\$ 56,138,090	\$ 56,138,090
Fringe Benefits	\$ 17,202,402	\$ 22,964,761	\$ 22,964,761
SUBTOTAL PERSONNEL	\$ 71,630,398	\$ 79,102,851	\$ 79,102,851
NON-PERSONNEL			
Supplies & Services	\$ 335,599,936	\$ 346,231,388	\$ 346,231,388
Information Technology	\$ 18,573,148	\$ 18,253,919	\$ 18,253,919
Energy/Utilities	\$ 17,300,790	\$ 18,323,548	\$ 18,323,548
Equipment Outlay	\$ 3,762,268	\$ 3,084,119	\$ 3,084,119
SUBTOTAL NON-PERSONNEL	\$ 375,236,142	\$ 385,892,974	\$ 385,892,974
TOTAL	\$ 446,866,540	\$ 464,995,825	\$ 464,995,825

Revenues by Category

The Revenues by Category table displays information for General Fund divisions and departments.

	FY XXXX	FY XXXX	FY XXXX
Revenue from Money & Property	\$0	\$14,576,400	\$14,576,400
Revenue from Other Agencies	\$0	\$22,282,446	\$4,201,237
Charges for Current Services	\$0	\$258,538,323	\$298,855,911
Other Revenues	\$0	\$214,387,989	\$220,399,111
Transfers from Other Funds	\$0	\$4,110,000	\$5,200,000
TOTAL	\$0	\$513,895,158	\$543,232,659

Guide to the Budget

Volume II

Salary Schedule

The Salary Schedule displays the number of budgeted positions, salary amounts by job classification, and supplemental personnel expenses, such as registration pay for engineers, temporary help, special assignment pay, and vacancy factor, if applicable.

<i>Class</i>	<i>Position Title</i>	<i>FY XXXX</i>	<i>FY XXXX</i>	<i>Salary</i>	<i>Total</i>
		<i>Positions</i>	<i>Positions</i>		
1104	Account Clerk	1.00	1.00	\$ 34,768	\$ 34,768
1105	Administrative Aide I	1.00	1.00	\$ 40,043	\$ 40,043
1106	Sr Management Analyst	1.00	1.00	\$ 66,198	\$ 66,198
1107	Administrative Aide II	3.00	3.00	\$ 46,229	\$ 138,686
1153	Asst Engineer-Civil	11.00	10.00	\$ 63,507	\$ 635,066
1218	Assoc Management Analyst	2.00	2.00	\$ 58,745	\$ 117,490
1221	Assoc Engineer-Civil	9.00	8.00	\$ 73,768	\$ 590,147
1227	Assoc Planner	2.00	1.00	\$ 61,286	\$ 61,286
1293	Cement Finisher	1.00	1.00	\$ 49,714	\$ 49,714
1376	Wastewater Pretreatment Inspector III	1.00	1.00	\$ 66,317	\$ 66,317
1423	Sr Drafting Aide	1.00	1.00	\$ 48,668	\$ 48,668
1436	Equipment Technician I	19.00	23.00	\$ 39,450	\$ 907,347
1438	Equipment Technician II	11.00	11.00	\$ 43,406	\$ 477,470

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

	<i>FY XXXX</i>	<i>FY XXXX</i>	<i>FY XXXX</i>
BEGINNING BALANCES AND RESERVES			
Balance from Prior Year	\$ 99,458,164	\$ 54,237,963	\$ 53,260,624
Prior Year Continuing Appropriations	178,106,148	168,828,852	106,722,351
Prior Year Encumbrances Canceled	11,399,869	-	-
Balance from 45 Day Operating Reserve	19,819,496	22,180,965	25,551,917
Prior Year Balance Adjustment	28,170,787	-	-
TOTAL BALANCE	\$ 336,954,464	\$ 245,247,780	\$ 185,534,892

Table of Contents

Volume II – Department Detail

Volume II Department Detail

City Planning and Development	
City Planning and Development - Summary	1
City Planning and Development	3
City Planning and Community Investment	7
Development Services	27
Mission Bay Improvements Fund	49
PETCO Park	53
QUALCOMM Stadium	59
Real Estate Assets	67
Regional Park Improvement Fund	77
Community & Legislative Services	
Community & Legislative Services - Summary	81
Community & Legislative Services	83
Commission for Arts and Culture	91
Special Events	99
Special Promotional Programs	107
Community Services	
Community Services - Summary	121
Community Services	123
Customer Services	127
Environmental Services	135
Library	169
Park and Recreation	183
Non-Mayoral	
Non-Mayoral - Summary	215
City Attorney	217
City Clerk	227
City Council	237
City Retirement System	249
Ethics Commission	255
Office of the IBA	261
Personnel	269
Office of the Chief Financial Officer	
Office of the Chief Financial Officer - Summary	275
Office of the Chief Financial Officer	277
City Comptroller	281
City Treasurer	291
Citywide Program Expenditures	303
Debt Management	309
Financial Management	321
Purchasing & Contracting	329
Risk Management	341

Table of Contents

Volume II – Department Detail

Office of Ethics & Integrity	
Office of Ethics & Integrity	351
Office of the Mayor and COO	
Office of the Mayor and COO - Summary	359
Office of the Mayor and COO	361
Administration	363
Business Office	371
City Auditor	379
Labor Relations	387
Office of the CIO	395
Other	
Other - Summary	407
Balboa/Mission Bay Improvement	409
Bond Interest and Redemption	415
Convention Center	419
ERP Fund	425
Gas Tax	431
Storm Drain Fund	437
Tax Anticipation Notes	441
TransNet	445
Trolley Extension Reserve	453
Zoological Exhibits	459
Public Safety and Homeland Security	
Public Safety and Homeland Security - Summary	463
Public Safety	465
Family Justice Center	469
Fire-Rescue	477
Office of Homeland Security	495
Police	505
Public Utilities	
Public Utilities - Summary	523
Metropolitan Wastewater	525
Water	549
Public Works	
Public Works - Summary	565
Public Works	567
Airports	571
Engineering and Capital Projects	581
General Services	609
Storm Water	645