

Park & Recreation



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Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 41,000 acres of parks, open space, and aquatic areas available throughout the City. This includes over 22,000 acres of open space that are managed in compliance with the Multiple Species Conservation Program (MSCP), a 1996 agreement between the City of San Diego, the United States Fish and Wildlife Service, and the California Department of Fish and Game. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings. Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect sensitive habitat and cultural history and provide educational opportunities in a natural setting. The Park and Recreation Department administers 49 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds. The Department also operates Mount Hope Cemetery which opened in 1869. It contains historically significant monuments to some of San Diego's most notable citizens.

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Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior activities, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Instill community pride and ownership

It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youths, and young adults in the park system

Goal 2: Invest in environmentally-sensitive programs and practices

It is the Department's duty to ensure that future San Diegans enjoy the rich environment available today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

Goal 3: Maintain public safety and quality park maintenance

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City park conditions through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives:

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)
- Work to ensure that the public is safe in parks and surrounding areas

Goal 4: Provide high quality services

In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

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Goal 5: Deliver innovative, responsive programs

With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

Goal 6: Develop and retain committed, valued employees

Part of achieving excellence in any organization is the development of its employees. The Department strives for a more efficient and effective organization and works toward accomplishing this goal by focusing on developing its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

Key Performance Indicators

Performance Measure	Actual FY2012	Actual FY2013	Target FY2014
1. Results of customer satisfaction survey on Park & Recreation program activities	94.5%	95.3%	93.3% ¹
2. Results of customer survey on overall satisfaction with Park & Recreation facilities	94.6%	95.8%	94.1% ¹
3. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	Standards developed	Baseline data under development	90%
4. Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations)	0	0	0
5. Number of developed/undeveloped park acreage (includes water and joint use acreage) managed	40,509	41,439	41,656
6. Number of aquatic users	304,900	308,025	300,000 ²
7. Number of hours of operation of recreation centers	126,060	128,767	128,492
8. Number of acres of parks and open spaces per 1,000 population ³	31.13	31.84	32.01

1. Five-year average

2. Includes the closure of Memorial Pool for approximately nine months due to project expansion

3. SANDAG population estimate of 1,301,617 used

Service Efforts and Accomplishments

In Fiscal Year 2013, Therapeutic Recreation and Senior Citizen Services provided a variety of programs to seniors and persons with disabilities such as adaptive sports, dance, fitness, community outings, social events, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants. All programs address the specific needs of each population and work on increasing independence, teaching recreation skills, and enhancing the overall quality of life. Senior Citizen Services also provides a popular senior lounge in Balboa Park

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with over 2,000 visitors monthly and Therapeutic Recreation Services also provides access to City beaches through a motorized beach wheelchair program at Mission Beach.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at 31 recreation centers located in urban, low-income communities throughout the City. The Program served more than 80,000 lunches and 50,000 snacks to children ages 2 through 18 years of age. Beginning in spring 2012, meal programs were offered at 12 recreation centers which served over 8,600 lunches and 8,100 snacks. During the winter break, over 3,400 lunches and 3,300 snacks were served.

In partnership with the San Diego Police Department, the Park and Recreation Department received nearly \$151,000 in grant funds from the State of California in an effort to reduce crimes related to gang activity and curb gang membership. The grant funds were used to increase recreational program hours at Dolores Magdaleno Memorial, Mountain View, Southcrest, Encanto, and City Heights recreation centers from 6:00 p.m. to 9:00 p.m. on Friday evenings, providing a safe evening environment and an alternative to participation in gangs. While the CalGrip Grant ended in October 2012, the City Council allocated \$40,000 to the Community Parks II Division in order to keep the Friday Night Teen program operating for three hours per night at the same five sites listed above for eight weeks in May and June 2013.

Public usage of the Balboa Park trails has continued to increase resulting in visitors to areas of Balboa Park which were previously under-utilized. Staff continues to plant native and non-native ornamental plant material to assist in water conservation and beautification.

Capital Improvement Projects underway in Balboa Park include HVAC equipment replacement at Casa de Balboa, elevator upgrades at six locations, Municipal Gymnasium roof replacement, and ADA upgrades at five buildings.

Over 3,500 volunteers donated over 22,000 hours in both one-time group projects and year-round volunteer programs to improve and enhance Balboa Park. Support from philanthropic organizations aided in a variety of efforts including: re-forestation, restoring Botanical Building (exterior) fountains, Inez Grant Parker Memorial Rose Garden irrigation renovation, and Lily Pond Restoration.

Mission Bay Park Grounds Maintenance staff and the Support Crew installed 80 doggie bag dispensers replacing outdated wooden box containers; 111 picnic tables and all 28 comfort stations were power-washed; 400 yards of mulch was spread; and all red and yellow curbs within park property were repainted. New upgraded irrigation systems were installed at Dana Landing/Perez Cove and Hospitality Point near the jetty to comply with Best Management Practices (BMP). French drains were installed at Ski Beach, Bonita Cove, and DeAnza Cove to prevent ponds and comply with BMP. At Santa Clara Point, South DeAnza Cove, Belmont Park, Playa Pacifica III, and Sunset Point, 1,100 parking stalls were re-stripped. Sixty tons of silica sand was replenished at North De Anza Cove and North Tecolote Shores playgrounds. Twelve wooden permit boxes were constructed and installed at gazebos for reservation schedules.

The West Shore Crew assisted lifeguards in removing invasive plant material from lifeguard facilities to improve the area. Mission Bay Park Rangers coordinated with volunteer enhancement projects (9,103 volunteer hours) throughout Mission Bay Park and Famosa Slough. Park rangers worked with the San Diego County Probation Department and the California Conservation Corps spending over 500 hours on a variety of projects including: trash and debris removal; enhancing the safety of bike paths by pruning vegetation; removal of invasive plants; maintaining native plant garden trails, California Least Tern sites, and Famosa Slough.

The Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay and Shoreline Parks. The Beach Mechanized Crew continues to provide support to Lifeguard Services by moving portable lifeguard towers to storage in the winter and back to their summer locations in the spring. Mechanized Beach Maintenance staff has also kept beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park. Shoreline Parks supervisors continue to work to improve the area parks by helping manage the various projects

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including the construction of a new comfort station at Palisades Park and the new lifeguard towers at the Children's Pool and Ellen Browning Scripps Park. The Shoreline Parks maintenance staff continues to provide clean and safe parks, comfort stations, and piers for visitors to enjoy on a daily basis.

Golf Operations hosted several major events including the Callaway Junior World Golf Championship and the Men's, Senior Men's, and Women's City Amateur Golf Championship. In January 2013, Torrey Pines Golf Course hosted the highly-publicized event, the Professional Golfers Association (PGA) Tour's Farmers Insurance Open.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
FTE Positions (Budgeted)	840.26	868.15	882.84	14.69
Personnel Expenditures	\$ 56,972,984	\$ 58,711,505	\$ 62,726,845	\$ 4,015,340
Non-Personnel Expenditures	51,964,724	54,705,765	55,324,777	619,012
Total Department Expenditures	\$ 108,937,708	\$ 113,417,270	\$ 118,051,622	\$ 4,634,352
Total Department Revenue	\$ 62,638,775	\$ 66,711,422	\$ 63,309,476	\$ (3,401,946)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Administrative Services	\$ 2,106,288	\$ 2,254,732	\$ 2,637,403	\$ 382,671
Community Parks I	19,347,056	20,546,140	21,211,451	665,311
Community Parks II	21,687,782	21,387,139	21,189,110	(198,029)
Developed Regional Parks	31,073,212	33,356,203	35,117,576	1,761,373
Open Space	8,247,805	8,427,636	9,812,440	1,384,804
Total	\$ 82,462,143	\$ 85,971,850	\$ 89,967,980	\$ 3,996,130

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Administrative Services	15.00	15.00	15.53	0.53
Community Parks I	153.90	162.19	162.43	0.24
Community Parks II	219.86	230.57	230.76	0.19
Developed Regional Parks	299.82	309.14	313.87	4.73
Open Space	52.63	52.25	60.25	8.00
Total	741.21	769.15	782.84	13.69

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(0.18)	\$ 2,537,835	\$ -
Support For Additional North Mission Trails Regional Park Acreage Addition of 4.00 Park Rangers and 1.00 Pesticide Applicator and associated non-personnel expenditures to support the maintenance and operations of the new West Sycamore acreage in Mission Trails Regional Park.	5.00	628,468	-
Balboa Park Centennial Celebration 2015 Addition of 1.00 Program Manager, 1.00 District Manager, and 1.00 Clerical Assistant 2 on a limited basis through Fiscal Year 2016 and associated non-personnel expenditures to support the Balboa Park Centennial Celebration 2015.	3.00	384,508	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	364,266	-
Balboa Park Traffic Management Plan Addition of non-personnel expenditures for the Balboa Park Traffic Management Plan.	0.00	300,000	-
Park Assets Condition/Needs Assessment Addition of a 0.53 Management Intern - Hourly and non-personnel expenditures to begin a condition/needs assessment of park assets.	0.53	263,909	-
Support for Additional Open Space Acreage Addition of 1.00 Principal Drafting Aide and 1.00 Park Ranger and associated non-personnel expenditures and revenue to support the maintenance and operations of new open space acreage.	2.00	221,739	49,700
General Benefit Contribution to Maintenance Assessment Districts State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	123,122	-
Support for Brush Management Addition of 1.00 Biologist 3 to oversee the work of a new contractor for brush management.	1.00	110,710	-
Operation of Seal Cam Addition in non-personnel expenditures related to the operation of the Seal Cam.	0.00	50,000	-
Portable Pool Program Addition of one-time non-personnel expenditures toward the Portable Pool Program for 2013 summer operations.	0.00	44,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	2.08	26,490	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	25,200	-
Children's Pool Permit Processing Addition of non-personnel expenditures for permit processing to close the beach at Children's Pool during the seals' birthing season.	0.00	25,000	-
Restoration of Winter Restroom Service Addition of a 0.22 Grounds Maintenance Worker - Hourly to reinstate restroom service in the winter months for restrooms located at South Kellogg and North Mission Beach.	0.22	6,974	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Additional West Maple Canyon Mini-Park Acreage Addition of a 0.04 Grounds Maintenance Worker 2 - Hourly and associated non-personnel expenditures to support the maintenance and operations of the West Maple Canyon Mini-Park.	0.04	2,604	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(159,995)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(958,700)	(742,982)
Reduction in Transient Occupancy Tax (TOT) Transfer Reduction in reimbursements for tourism-related expenditures from TOT revenue as a result of lower TOT receipts in Fiscal Year 2013.	0.00	-	(1,169,237)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(2,510,864)
Total	13.69	\$ 3,996,130	\$ (4,373,383)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 31,155,980	\$ 30,907,451	\$ 31,608,020	\$ 700,569
Fringe Benefits	19,385,641	20,702,380	23,623,835	2,921,455
PERSONNEL SUBTOTAL	\$ 50,541,621	\$ 51,609,831	\$ 55,231,855	\$ 3,622,024
NON-PERSONNEL				
Supplies	\$ 3,809,261	\$ 4,116,451	\$ 4,199,725	\$ 83,274
Contracts	13,936,697	13,904,215	14,314,195	409,980
Information Technology	1,704,207	2,271,466	1,950,421	(321,045)
Energy and Utilities	10,759,853	12,102,151	12,171,115	68,964
Other	144,308	210,861	311,250	100,389
Transfers Out	1,277,645	176,763	842,120	665,357
Capital Expenditures	288,552	1,457,692	674,843	(782,849)
Debt	-	122,420	272,456	150,036
NON-PERSONNEL SUBTOTAL	\$ 31,920,522	\$ 34,362,019	\$ 34,736,125	\$ 374,106
Total	\$ 82,462,143	\$ 85,971,850	\$ 89,967,980	\$ 3,996,130

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Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 20,081,847	\$ 34,722,257	\$ 30,990,656	\$ (3,731,601)
Fines Forfeitures and Penalties	29,881	27,395	27,395	-
Licenses and Permits	1,004,524	707,220	707,220	-
Other Revenue	321,050	13,800	13,800	-
Rev from Money and Prop	450,332	465,300	465,300	-
Transfers In	10,409,405	1,344,782	703,000	(641,782)
Total	\$ 32,297,040	\$ 37,280,754	\$ 32,907,371	\$ (4,373,383)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	4.00	\$31,491 - \$37,918	\$ 141,995
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	78,445
20000024	Administrative Aide 2	3.00	3.00	4.00	42,578 - 51,334	149,834
20000753	Aquatics Technician 1	2.00	2.00	2.00	39,499 - 47,091	47,091
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	197,848
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	53,486
20000040	Area Manager 2	21.00	21.00	21.00	52,749 - 63,918	1,182,241
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	102,856
20000108	Assistant Recreation Center Director	1.00	1.00	1.00	30,056 - 36,317	33,711
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	79,448
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	258,064
20000162	Associate Planner	1.00	1.00	1.00	56,722 - 68,536	64,737
20000649	Biologist 3	2.00	2.00	3.00	62,005 - 75,067	207,466
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	47,139
20000234	Carpenter	1.00	1.00	1.00	43,451 - 52,000	43,451
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	51,505
20000237	Cemetery Manager	1.00	1.00	1.00	54,246 - 65,520	64,701
90000574	Clerical Assistant 1 - Hourly	0.13	0.00	0.00	24,918 - 29,931	-
20000539	Clerical Assistant 2	5.00	6.00	7.00	29,931 - 36,067	243,627
90000539	Clerical Assistant 2 - Hourly	0.00	0.13	0.05	29,931 - 36,067	1,497
90000352	Custodian 1 - Hourly	2.72	2.72	2.94	24,045 - 28,725	70,692
20000354	Custodian 2	12.50	12.50	12.50	26,250 - 31,242	292,424
20000355	Custodian 3	4.00	4.00	4.00	28,725 - 33,966	135,864
20001168	Deputy Director	3.75	3.75	3.75	46,966 - 172,744	429,804
20000395	District Manager	14.00	14.00	15.00	62,358 - 75,234	804,991
20000426	Equipment Operator 1	11.00	11.00	11.00	37,690 - 45,115	494,093
20000430	Equipment Operator 2	9.00	9.00	9.00	41,350 - 49,462	441,255
20000418	Equipment Technician 1	10.00	10.00	9.00	36,005 - 43,139	338,005
20000423	Equipment Technician 2	5.00	5.00	5.00	39,499 - 47,091	235,455
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,008
20000675	Grounds Maintenance Manager	9.00	8.00	8.00	51,459 - 62,358	492,624

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000472	Grounds Maintenance Supervisor	8.00	8.00	8.00	37,814 - 45,490	359,368
20000467	Grounds Maintenance Worker 1	57.00	9.00	9.00	28,683 - 33,987	256,250
90000467	Grounds Maintenance Worker 1 - Hourly	15.24	15.60	15.82	28,683 - 33,987	453,768
20000468	Grounds Maintenance Worker 2	192.18	245.18	246.00	31,762 - 37,773	9,058,406
90000468	Grounds Maintenance Worker 2 - Hourly	0.00	0.23	0.55	31,762 - 37,773	17,468
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	36,234 - 43,160	249,777
20000503	Horticulturist	3.00	3.00	3.00	53,061 - 64,147	184,605
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	70,863
20000497	Irrigation Specialist	1.00	1.00	1.00	37,814 - 45,261	45,261
20000589	Laborer	9.00	9.00	9.00	29,182 - 34,757	301,663
20000608	Light Equipment Operator	9.00	12.00	12.00	34,694 - 41,350	406,317
90001073	Management Intern - Hourly	0.00	0.00	0.78	24,274 - 29,203	18,933
20000660	Nursery Gardener	4.00	5.00	5.00	31,949 - 38,064	190,320
20000661	Nursery Supervisor	1.00	1.00	1.00	37,814 - 45,490	37,814
20000669	Park Designer	1.00	1.00	1.00	66,664 - 80,496	79,490
20000666	Park Ranger	21.25	21.00	26.00	41,059 - 49,878	1,207,723
20001138	Park and Recreation Director	1.00	1.00	1.00	59,155 - 224,099	141,477
20000680	Payroll Specialist 2	4.50	4.50	4.50	34,611 - 41,787	185,692
20000676	Pesticide Applicator	7.00	7.00	8.00	39,458 - 47,050	306,574
20000677	Pesticide Supervisor	1.00	1.00	1.00	40,851 - 49,150	48,536
90001015	Pool Guard 2 - Hourly	30.80	32.24	32.24	27,394 - 32,968	883,158
20000740	Principal Drafting Aide	0.00	0.00	1.00	50,003 - 60,549	50,003
20001222	Program Manager	1.00	1.00	2.00	46,966 - 172,744	213,542
20000763	Project Officer 2	2.00	2.00	2.00	76,794 - 92,851	180,098
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	74,888
90000798	Recreation Aide - Hourly	6.10	6.29	4.60	18,616 - 22,318	85,634
20000921	Recreation Center Director 1	9.13	9.00	9.00	36,962 - 44,533	367,041
20000802	Recreation Center Director 2	14.00	14.00	14.00	39,770 - 47,819	632,203
20000751	Recreation Center Director 3	32.00	32.00	32.00	42,640 - 51,293	1,523,621
20000569	Recreation Leader 1	0.50	0.50	0.50	24,918 - 30,035	14,830
90000569	Recreation Leader 1 - Hourly	59.49	75.30	77.24	24,918 - 30,035	1,924,696
20000530	Recreation Leader 2	1.00	1.00	1.00	28,725 - 34,632	34,200
90000534	Recreation Leader 2 - Hourly	4.14	3.60	4.60	28,725 - 34,632	132,134
90000533	Recreation Leader 2 - Hourly	3.74	3.91	4.08	28,725 - 34,632	117,196
90000530	Recreation Leader 2 - Hourly	8.50	8.57	8.56	28,725 - 34,632	245,884
20000817	Recreation Specialist	0.50	0.50	0.50	42,640 - 51,293	21,320
20000811	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	50,652
20000807	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	50,652
20000804	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	50,652
20000806	Recreation Specialist	4.00	4.00	4.00	42,640 - 51,293	121,469
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	79,880
20000927	Senior Clerk/Typist	3.00	3.00	2.00	36,067 - 43,514	85,940

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
20000015	Senior Management Analyst	3.00	3.00	3.00	59,363 - 71,760	212,589
20000844	Senior Park Ranger	7.00	7.00	7.00	51,459 - 62,358	424,262
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	231,722
20001046	Senior Utility Supervisor	1.00	1.00	1.00	47,216 - 57,138	54,663
20000194	Seven-Gang Mower Operator	8.00	8.00	8.00	37,690 - 45,115	352,095
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	226,528
20001010	Supervising Recreation Specialist	2.00	2.00	2.00	49,067 - 59,467	117,448
20001007	Supervising Recreation Specialist	4.00	4.00	4.00	49,067 - 59,467	225,239
90000959	Swimming Pool Manager 1 - Hourly	5.04	5.13	5.13	31,450 - 37,835	161,337
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	259,930
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	338,030
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	37,856
20001045	Utility Supervisor	5.00	5.00	5.00	43,472 - 51,979	250,400
20001044	Utility Supervisor	2.00	4.00	4.00	43,472 - 51,979	197,024
20001051	Utility Worker 1	9.00	8.00	8.00	30,534 - 36,296	248,310
20001053	Utility Worker 2	4.00	4.00	4.00	33,322 - 39,666	112,654
20000756	Word Processing Operator	4.00	4.00	3.00	31,491 - 37,918	74,888
90001067	Work Service Aide - Hourly	0.00	0.50	0.50	16,765 - 20,488	8,382
20001069	Zoning Investigator 2	1.00	1.00	1.00	50,232 - 60,757	59,998
	Bilingual - Regular					32,032
	Geographic Info Cert Pay					2,500
	Landscape Architect Lic					12,074
	Night Shift Pay					4,686
	Overtime Budgeted					339,851
	Pesticide App Licens					2,600
	Reg Pay For Engineers					25,996
	Termination Pay Annual Leave					146,758
FTE, Salaries, and Wages Subtotal		741.21	769.15	782.84		\$ 31,608,020

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 119,529	\$ 151,138	\$ 155,989	\$ 4,851
Flexible Benefits	3,218,413	3,422,929	3,983,560	560,631
Insurance	303	-	-	-
Long-Term Disability	175,161	178,863	167,016	(11,847)
Medicare	405,166	397,056	416,230	19,174
Other Post-Employment Benefits	1,455,135	3,753,477	3,783,606	30,129
Retiree Health Contribution	1,400,999	-	-	-
Retiree Medical Trust	2,462	2,527	4,230	1,703
Retirement 401 Plan	9,736	10,113	16,941	6,828
Retirement ARC	9,163,422	9,042,335	11,599,534	2,557,199
Retirement DROP	50,727	51,280	41,727	(9,553)
Retirement Offset Contribution	45,024	47,022	-	(47,022)
Risk Management Administration	580,567	618,043	574,116	(43,927)

Park & Recreation

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Supplemental Pension Savings Plan	1,486,251	1,516,164	1,509,461	(6,703)
Unemployment Insurance	95,409	93,004	88,639	(4,365)
Unused Sick Leave	(96)	-	-	-
Workers' Compensation	1,177,435	1,418,429	1,282,786	(135,643)
Fringe Benefits Subtotal	\$ 19,385,641	\$ 20,702,380	\$ 23,623,835	\$ 2,921,455
Total Personnel Expenditures			\$ 55,231,855	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Environmental Growth 1/3	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)
Total	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Capital Improvement Program (CIP) Transfer Adjustment to reflect the addition of non-personnel expenditures for the transfer to CIP projects.	0.00	\$ 402,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	284,413	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(12,712)	-
Mandatory General Benefit Contribution to Maintenance Assessment Districts Reduction of State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	(16,475)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(301,200)	-
Transfer to General Fund Adjustment to reflect the reduction of the transfer to the General Fund to support Developed Regional Parks maintenance activities.	0.00	(801,885)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(300,698)
Total	0.00	\$ (445,859)	\$ (300,698)

Park & Recreation

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Supplies	\$ 133	\$ 78,123	\$ 78,123	\$ -
Contracts	76,052	211,036	211,036	-
Information Technology	7,732	13,412	700	(12,712)
Energy and Utilities	2,032,198	1,688,335	1,972,133	283,798
Other	329	1,075	1,690	615
Transfers Out	1,869,234	2,416,217	1,698,657	(717,560)
NON-PERSONNEL SUBTOTAL	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)
Total	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Local Taxes	\$ 4,144,944	\$ 4,192,984	\$ 3,936,786	\$ (256,198)
Rev from Money and Prop	9,253	53,500	9,000	(44,500)
Total	\$ 4,154,196	\$ 4,246,484	\$ 3,945,786	\$ (300,698)

Environmental Growth 2/3 Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Environmental Growth 2/3	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885
Total	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to General Fund	0.00	\$ 151,885	\$ -
Adjustment to reflect the increase in the transfer to the General Fund to support Developed Regional Parks maintenance activities.			
Revised Revenue	0.00	-	(540,898)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ 151,885	\$ (540,898)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
NON-PERSONNEL				
Transfers Out	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885
NON-PERSONNEL SUBTOTAL	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885
Total	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885

Park & Recreation

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Other Local Taxes	\$ 8,290,172	\$ 8,385,970	\$ 7,873,572	\$ (512,398)
Rev from Money and Prop	25,191	53,500	25,000	(28,500)
Total	\$ 8,315,363	\$ 8,439,470	\$ 7,898,572	\$ (540,898)

Golf Course Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Golf Operations	\$ 14,215,390	\$ 14,757,337	\$ 15,670,084	\$ 912,747
Total	\$ 14,215,390	\$ 14,757,337	\$ 15,670,084	\$ 912,747

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Golf Operations	97.05	97.00	98.00	1.00
Total	97.05	97.00	98.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 321,508	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	276,076	-
Increase in Chemical Fertilizer Applications Addition of expenditures for the Increase in chemical fertilizer applications to enhance golf course turf quality.	0.00	150,000	-
Addition of Senior Public Information Officer Addition of 1.00 Senior Public Information Officer and associated non-personnel expenditures and revenue to implement a marketing plan to increase golf play at City-operated courses.	1.00	102,321	200,000
Golf Course Greens Maintenance Addition of non-personnel expenditures to enhance and maintain putting greens and bunkers.	0.00	50,000	-
Supplemental Cost of Living Adjustment Benefit Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental Cost of Living Adjustment (COLA) Benefit.	0.00	17,336	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	4,525	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	576	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(9,595)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	1,614,683
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(1,650)
Total	1.00	\$ 912,747	\$ 1,813,033

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 3,894,112	\$ 4,039,439	\$ 4,131,412	\$ 91,973
Fringe Benefits	2,350,655	2,872,879	3,159,828	286,949
PERSONNEL SUBTOTAL	\$ 6,244,767	\$ 6,912,318	\$ 7,291,240	\$ 378,922
NON-PERSONNEL				
Supplies	\$ 1,172,309	\$ 998,426	\$ 1,227,653	\$ 229,227
Contracts	4,505,943	4,559,999	4,795,980	235,981
Information Technology	250,258	401,316	352,286	(49,030)
Energy and Utilities	1,653,715	1,385,798	1,483,038	97,240
Other	25,503	44,546	47,632	3,086
Transfers Out	52,009	62,284	79,605	17,321
Capital Expenditures	310,886	392,650	392,650	-
NON-PERSONNEL SUBTOTAL	\$ 7,970,623	\$ 7,845,019	\$ 8,378,844	\$ 533,825
Total	\$ 14,215,390	\$ 14,757,337	\$ 15,670,084	\$ 912,747

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Charges for Services	\$ 16,241,238	\$ 15,260,638	\$ 16,976,647	\$ 1,716,009
Fines Forfeitures and Penalties	-	1,650	-	(1,650)
Other Revenue	16,251	-	-	-
Rev from Money and Prop	1,442,376	1,296,426	1,395,100	98,674
Total	\$ 17,699,864	\$ 16,558,714	\$ 18,371,747	\$ 1,813,033

Park & Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 37,444
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	95,789
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	50,692
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	-
20000354	Custodian 2	1.00	0.00	0.00	26,250 - 31,242	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	122,350
20000426	Equipment Operator 1	1.00	2.00	3.00	37,690 - 45,115	126,366
20000418	Equipment Technician 1	1.00	2.00	2.00	36,005 - 43,139	82,591
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	138,871
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	136,401
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	190,035
20000479	Golf Starter	16.00	16.00	14.00	29,931 - 36,067	493,863
90000479	Golf Starter - Hourly	6.05	6.00	6.00	29,931 - 36,067	184,143
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	394,498
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	134,763
20000467	Grounds Maintenance Worker 1	25.00	26.00	26.00	28,683 - 33,987	823,508
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	128,336
20000608	Light Equipment Operator	4.00	4.00	3.00	34,694 - 41,350	124,050
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	39,334
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 - 47,050	93,535
20000687	Plant Technician 1	1.00	0.00	0.00	37,814 - 45,261	-
20000818	Recreation Specialist	2.00	2.00	4.00	42,640 - 51,293	193,231
20000916	Senior Public Information Officer	0.00	0.00	1.00	54,059 - 65,333	54,059
20000194	Seven-Gang Mower Operator	3.00	2.00	2.00	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	79,880
	Grds/Greenskpr Eq Op					19,107
	Overtime Budgeted					246,523
FTE, Salaries, and Wages Subtotal		97.05	97.00	98.00		\$ 4,131,412
		FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 13,323	\$ 22,671	\$ 22,563	\$ (108)	
	Flexible Benefits	503,536	546,132	620,637	74,505	
	Long-Term Disability	20,324	21,860	20,807	(1,053)	
	Medicare	56,054	53,026	53,511	485	
	Other Post-Employment Benefits	214,148	588,411	592,895	4,484	
	Retiree Medical Trust	1,423	1,082	1,984	902	
	Retirement 401 Plan	5,400	4,326	7,943	3,617	
	Retirement ARC	1,186,722	1,226,407	1,431,506	205,099	
	Retirement DROP	509	-	1,261	1,261	
	Retirement Offset Contribution	4,950	5,444	-	(5,444)	
	Risk Management Administration	88,744	96,906	89,965	(6,941)	
	Supplemental Pension Savings Plan	167,718	171,673	159,208	(12,465)	

Park & Recreation

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Unemployment Insurance	11,584	11,206	11,041	(165)
Workers' Compensation	76,219	123,735	146,507	22,772
Fringe Benefits Subtotal	\$ 2,350,655	\$ 2,872,879	\$ 3,159,828	\$ 286,949
Total Personnel Expenditures			\$ 7,291,240	

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Los Penasquitos Reserve	\$ 196,417	\$ 201,804	\$ 221,253	\$ 19,449
Total	\$ 196,417	\$ 201,804	\$ 221,253	\$ 19,449

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 14,394	\$ -
Non-Native Plant Removal Addition of non-personnel expenditures for non-native plant removal.	0.00	5,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	88	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(33)	-
Total	0.00	\$ 19,449	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 112,035	\$ 109,430	\$ 110,832	\$ 1,402
Fringe Benefits	74,562	79,926	92,918	12,992
PERSONNEL SUBTOTAL	\$ 186,596	\$ 189,356	\$ 203,750	\$ 14,394

Park & Recreation

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	5,296	6,000	11,000	5,000
Information Technology	753	33	-	(33)
Other	-	77	165	88
Transfers Out	2,211	2,213	2,213	-
NON-PERSONNEL SUBTOTAL	\$ 9,820	\$ 12,448	\$ 17,503	\$ 5,055
Total	\$ 196,417	\$ 201,804	\$ 221,253	\$ 19,449

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
Rev from Money and Prop	\$ 35,277	\$ 36,000	\$ 36,000	\$ -
Transfers In	137,034	150,000	150,000	-
Total	\$ 172,311	\$ 186,000	\$ 186,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 49,254
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	61,578

FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 110,832
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	FY2012 Actual	FY2013 Budget	FY2014 Adopted	FY2013-2014 Change
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Fringe Benefits

Employee Offset Savings	\$ 1,127	\$ 1,123	\$ 1,123	\$ -
Flexible Benefits	12,183	12,150	13,690	1,540
Long-Term Disability	655	639	601	(38)
Medicare	1,498	1,627	1,627	-
Other Post-Employment Benefits	5,155	12,654	12,482	(172)
Retirement ARC	45,247	41,741	53,425	11,684
Retirement Offset Contribution	495	449	-	(449)
Risk Management Administration	2,084	2,084	1,894	(190)
Supplemental Pension Savings Plan	4,312	4,888	4,888	-
Unemployment Insurance	373	326	319	(7)
Workers' Compensation	1,433	2,245	2,869	624

Fringe Benefits Subtotal	\$ 74,562	\$ 79,926	\$ 92,918	\$ 12,992
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Total Personnel Expenditures			\$ 203,750	
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Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 973,942	\$ 1,119,387	\$ 688,620
Continuing Appropriation - CIP	449,461	414,214	363,960
Contingency Reserve	123,823	182,084	111,194
TOTAL BALANCE AND RESERVES	\$ 1,547,226	\$ 1,715,685	\$ 1,163,774
REVENUE			
SDGE Franchise Fees	\$ 4,135,559	\$ 4,192,984	\$ 3,936,786
Interest Earnings	9,253	53,500	9,000
Other	9,384	-	-
TOTAL REVENUE	\$ 4,154,196	\$ 4,246,484	\$ 3,945,786
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,701,422	\$ 5,962,169	\$ 5,109,560
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 40,477	\$ -	\$ 401,885
TOTAL CIP EXPENSE	\$ 40,477	\$ -	\$ 401,885
OPERATING EXPENSE			
Assessment Reserve	\$ -	\$ 32,326	\$ 32,326
MAD Reimbursements	318,118	283,436	266,961
Regional Park/Open Space Maintenance	2,116,444	1,991,981	2,263,682
Reimbursement of Eligible Open Space Maint.	688,000	688,000	688,000
Reimbursement of Eligible Park Maint.	863,116	1,377,455	274,370
Transfer to Los Penasquitos Canyon Preserve Fund	-	35,000	35,000
Transfer to EGF Capital Improvement Fund 200110	-	-	402,000
TOTAL OPERATING EXPENSE	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339
TOTAL EXPENSE	\$ 4,026,155	\$ 4,408,198	\$ 4,364,224
RESERVES			
Continuing Appropriation - CIP	\$ 408,984	\$ 414,214	\$ 363,960
Contingency Reserve	-	182,084	182,084
TOTAL RESERVES	\$ 408,984	\$ 596,298	\$ 546,044
BALANCE	\$ 1,266,283	\$ 957,673	\$ 199,292
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,701,422	\$ 5,962,169	\$ 5,109,560

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 822,441	\$ 1,004,732	\$ 757,182
Continuing Appropriation - CIP	1,348,990	1,314,951	1,253,543
TOTAL BALANCE AND RESERVES	\$ 2,171,431	\$ 2,319,683	\$ 2,010,725
REVENUE			
SDGE Franchise Fees	\$ 8,271,119	\$ 8,385,970	\$ 7,873,572
Interest Earnings	25,191	53,500	25,000
Other Revenue	19,053	-	-
TOTAL REVENUE	\$ 8,315,363	\$ 8,439,470	\$ 7,898,572
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,486,794	\$ 10,759,153	\$ 9,909,297
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 39,997	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 39,997	\$ -	\$ -
OPERATING EXPENSE			
Park Maintenance Reimbursement	\$ 7,728,081	\$ 7,728,081	\$ 7,879,966
Open Space Maintenance	350,000	350,000	350,000
TOTAL OPERATING EXPENSE	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966
TOTAL EXPENSE	\$ 8,118,078	\$ 8,078,081	\$ 8,229,966
RESERVES			
Continuing Appropriation - CIP	\$ 1,308,993	\$ 1,314,951	\$ 1,253,543
TOTAL RESERVES	\$ 1,308,993	\$ 1,314,951	\$ 1,253,543
BALANCE	\$ 1,059,723	\$ 1,366,121	\$ 425,788
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,486,794	\$ 10,759,153	\$ 9,909,297

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2012 Actual	FY2013* Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year ¹	\$ 12,628,614	\$ 13,047,151	\$ 20,238,051
Continuing Appropriation - CIP	8,799,439	8,314,969	4,765,986
Operating Reserve	–	1,745,561	1,770,880
TOTAL BALANCE AND RESERVES	\$ 21,428,053	\$ 23,107,681	\$ 26,774,917
REVENUE			
Concessions	\$ 1,213,243	\$ 1,001,276	\$ 1,165,100
Golf Cart Rental	94,213	94,767	112,000
Golf Driving Range	398,185	364,974	425,000
Golf Fees	15,748,840	14,705,236	16,439,647
Interest Earnings	229,132	300,811	230,000
Miscellaneous Revenue	16,251	91,650	–
TOTAL REVENUE	\$ 17,699,864	\$ 16,558,714	\$ 18,371,747
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 39,127,917	\$ 39,666,395	\$ 45,146,664
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,207,121	\$ 1,000,000	\$ 4,055,000
TOTAL CIP EXPENSE	\$ 1,207,121	\$ 1,000,000	\$ 4,055,000
OPERATING EXPENSE			
Land Use Payment	\$ 2,422,473	\$ 2,314,634	\$ 2,378,725
Operating Expense	11,792,917	12,442,703	13,291,359
TOTAL OPERATING EXPENSE	\$ 14,215,390	\$ 14,757,337	\$ 15,670,084
TOTAL EXPENSE	\$ 15,422,511	\$ 15,757,337	\$ 19,725,084
RESERVES			
Continuing Appropriation - CIP	\$ 6,148,657	\$ 8,314,969	\$ 4,765,986
Operating Reserve ²	1,781,858	1,770,880	1,880,410
TOTAL RESERVES	\$ 7,930,515	\$ 10,085,849	\$ 6,646,396
BALANCE	\$ 15,774,891	\$ 13,823,209	\$ 18,775,184
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 39,127,917	\$ 39,666,395	\$ 45,146,664

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Balance available for Capital Improvements Program projects.

²Operating Reserve is approximately 12.0 percent of budgeted operating expenses.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 114,628	\$ 67,578	\$ 73,604
TOTAL BALANCE AND RESERVES	\$ 114,628	\$ 67,578	\$ 73,604
REVENUE			
Concession Leases	\$ 35,277	\$ 36,000	\$ 36,000
Transfer from Environmental Growth 1/3 Fund	–	35,000	35,000
Transfer from Other Funds	137,034	115,000	115,000
TOTAL REVENUE	\$ 172,311	\$ 186,000	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 286,939	\$ 253,578	\$ 259,604
OPERATING EXPENSE			
Personnel Expense	\$ 186,596	\$ 189,356	\$ 203,750
Non-Personnel Expense	9,821	12,448	17,503
TOTAL OPERATING EXPENSE	\$ 196,417	\$ 201,804	\$ 221,253
TOTAL EXPENSE	\$ 196,417	\$ 201,804	\$ 221,253
BALANCE	\$ 90,522	\$ 51,774	\$ 38,351
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 286,939	\$ 253,578	\$ 259,604

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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