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Bob Filner
Mayor

Sherri Lightner
Council President Pro Tem
District 1

Kevin Faulconer
Councilmember
District 2

Todd Gloria
Council President
District 3

Vacant
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Lorie Zapf
Councilmember
District 6

Scott Sherman
Councilmember
District 7

David Alvarez
Councilmember
District 8

Marti Emerald
Councilmember
District 9

Scott Chadwick
Interim
Chief Operating Officer

Jan Goldsmith
City Attorney

2014

PROPOSED BUDGET



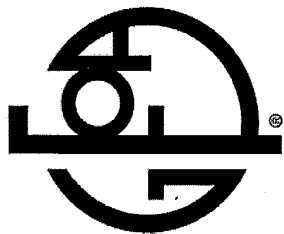
City of San Diego

VOLUME 1

Budget Overview and Schedules



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The Government Finance Officers Association
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CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION

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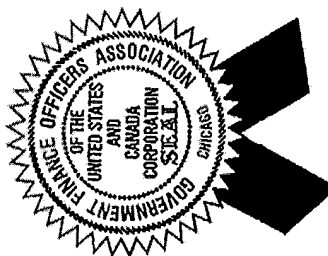
City of San Diego
City of San Diego, California

The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

Date

January 07, 2013



Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2012-2013

Presented to the

City of San Diego

For meeting the criteria established to achieve the Operating Budget Excellence Award.

February 6, 2013

Laura Nomura

***Laura Nomura
CSMFO President***

Scott Catlett

***Scott Catlett, Chair
Professional Standards and
Recognition Committee***



Dedicated Excellence in Municipal Financial Reporting

*California Society of
Municipal Finance Officers*

Certificate of Award

***Capital Budget Excellence Award
Fiscal Year 2012-2013***

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For meeting the criteria established to achieve the Capital Budget Excellence Award.

February 6, 2013



Laura Nomura

**Laura Nomura
CSMFO President**

Scott Catlett

**Scott Catlett, Chair
Professional Standards and
Recognition Committee**

Dedicated Excellence in Municipal Financial Reporting



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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Residents of San Diego:

Please accept this Fiscal Year 2014 Proposed Budget, my first as the Mayor of this great City. In January of this year I gave my first State of the City Address where I started to lay out my vision for the future of the City. In my address, I discussed the great pride that San Diegans take in the character and diversity of their neighborhoods. My first budget begins to address my vision for the City with a focus on our neighborhoods while also incorporating other critical needs.

The implementation of my vision is limited by the current fiscal realities facing our City. Despite the many service cuts our residents have experienced over the years, this budget required solving an inherited \$38.4 million General Fund budget deficit thus limiting my ability to fully implement my vision. In addition, changing the culture and priorities of a multibillion dollar organization requires more than a few months. As a result, this is a transitional budget.

The Fiscal Year 2014 Proposed Budget totals \$2.75 billion and includes \$1.20 billion for General Fund operations and \$1.55 billion for the City's Enterprise Funds and other City Funds. The General Fund is balanced using a combination of both ongoing and one-time resources while still maintaining strong reserve levels. This budget includes service enhancements related to our neighborhoods and critical public safety needs.

I have had to use some one-time resources to balance this budget. This is appropriate when the economy is anticipated to improve and our current economic indicators show a bright future for San Diego. In addition, in preparation for the Fiscal Year 2015 Proposed Budget, I will review all of the City's operations to more closely align them with my vision and focus on replacing one-time resources used in the Fiscal Year 2014 budget with ongoing solutions.

One significant ongoing solution to mitigate future budget deficits is the implementation of five-year agreements with our labor organizations. These agreements will stabilize the City's budget over the long-term and significantly lower the annual required contribution to the pension fund. I encourage the City Council to support me as I negotiate a long-term agreement that will implement Proposition B's aim to freeze pensionable pay for all City workers and bring stability to our City's finances.

I look forward to working with the City Council and the residents of San Diego as they consider my budget in the upcoming months.

A handwritten signature in blue ink that reads "Bob Filner".

MAYOR BOB FILNER





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City Officials



Mayor Bob Filner



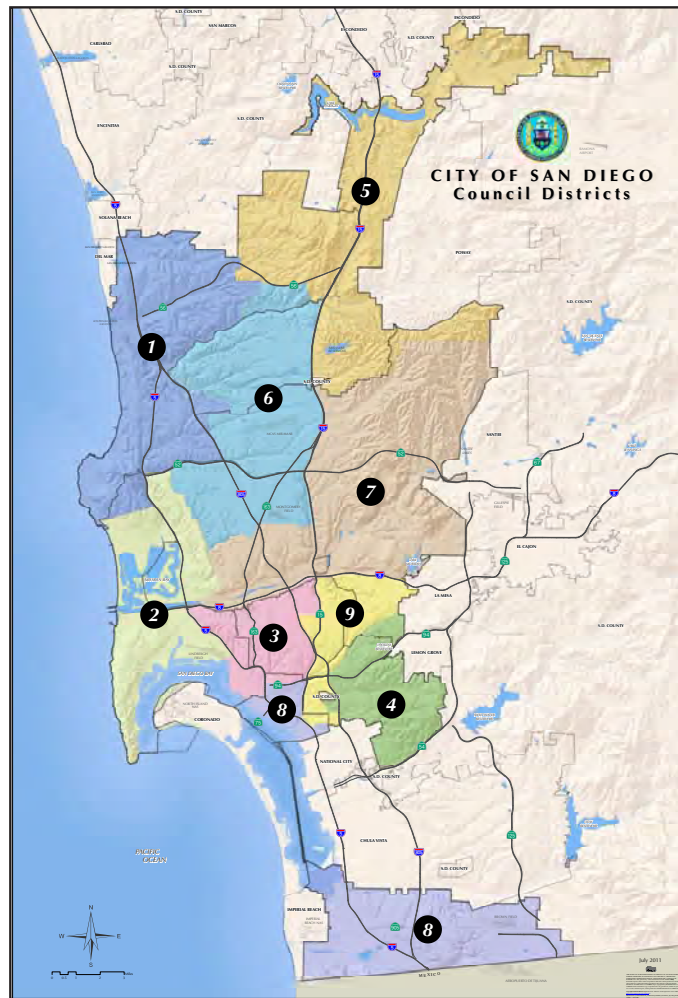
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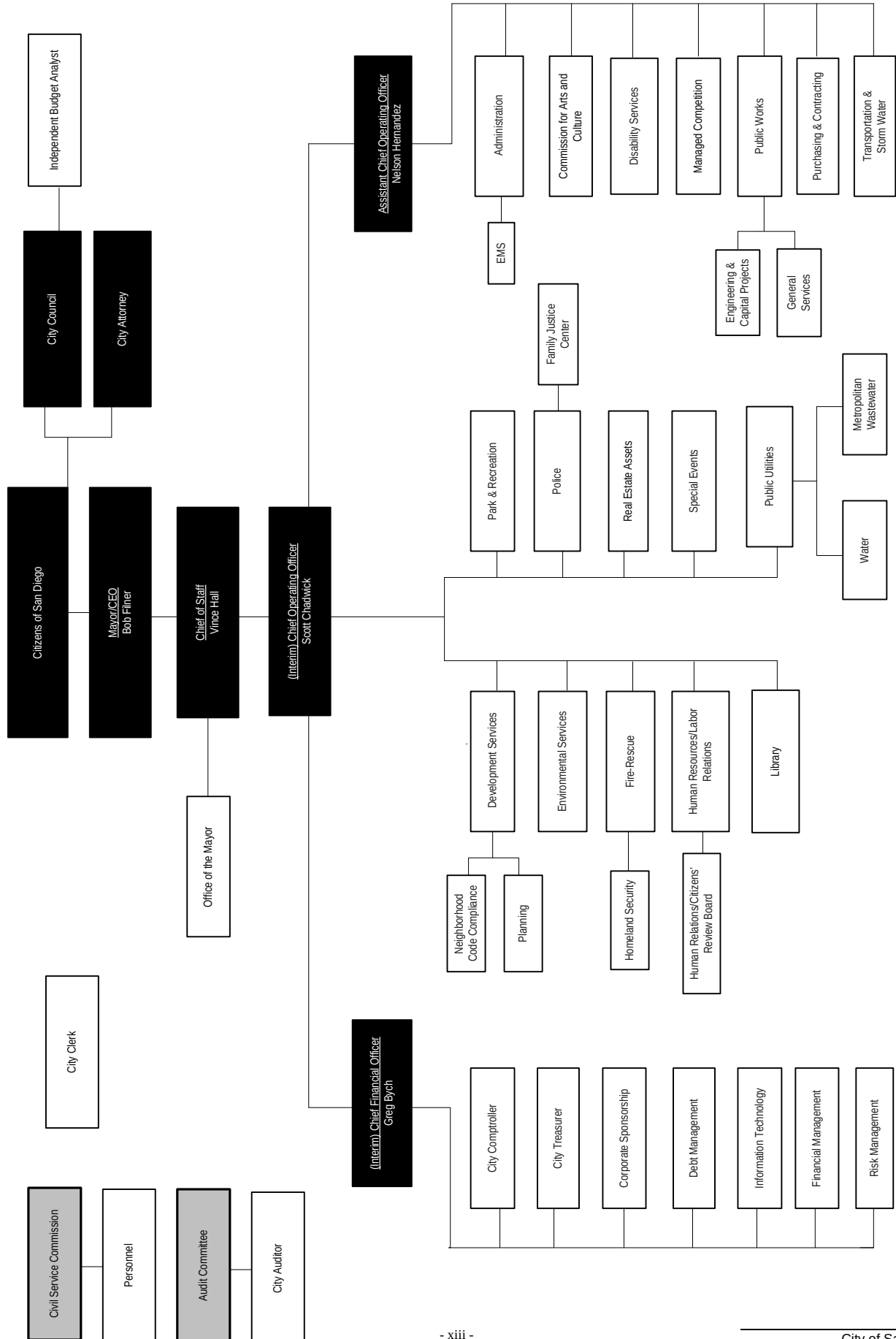
Jan Goldsmith
City Attorney



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Citywide Organizational Structure

CITY OF SAN DIEGO ORGANIZATION (All City Functions)



Vision Statement

SAN DIEGO
"America's Finest City"



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America's Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

ONE CITY

we work as a team across all boundaries to achieve more

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

OPENNESS

we are honest and open as we do our work

2014

PROPOSED BUDGET



City of San Diego

City Profile

San Diego at a Glance

The City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class family attractions. The City is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination.¹ As the eighth largest city in the nation and the second largest city in California, the City of San Diego's total population is approximately 1.3 million as of August 2010.² The City's population has grown by approximately 7 percent between 2000 and 2010 for an average increase of 8,400 annually.²

The City covers 342.5 square miles and stretches nearly 40 miles from north to south. There are 93 miles of shoreline including bays, lagoons and the Pacific Ocean. The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad in La Jolla and Cowles Mountain in the eastern part of the City which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to mid to upper 80s in the inland areas. Rainfall averages only 10 inches per year.³

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University (SDSU), the University of San Diego (USD), and the University of California at San Diego (UCSD) are three major universities in the City. UCSD is home to the Scripps Institution of Oceanography, one of the largest and most important centers for ocean and earth science research in the world.⁴ The City is also served by many community colleges offering academic courses and vocational training, with the vocational courses often customized to meet the special needs of area employers. Within the San Diego Unified School District, there are 226 public schools including 118 elementary schools, 44 charter schools, and 64 middle, high school, and other schools.⁵

Economic Diversity

The City's economic base, which in the past was reliant on federal defense spending, has undergone a transformation in recent years. A result of this transformation is a new economic foundation that is not solely based on defense spending, but includes an increase in international trade, high-tech manufacturing and research, and a strong tourism industry. The City also benefits from a stable economic foundation composed of basic manufacturing, health services, and local government.

International Trade

San Diego's emergence as a center for international trade is partially due to the Port of San Diego. The Port of San Diego offers world class maritime facilities built around one of the world's great natural harbors. International trade activity has also been helped by the City's immediate proximity to Mexico, a major U.S. trading partner. Mexico's economy is largely dependent on U.S. manufactured

¹ National University System Institute for Policy Research. Web. 2012. February 20, 2013.

² Based on 2010 Census estimates.

³ Western Regional Climate Center. Web, 2013. March 22, 2013.

⁴ Scripps Institution of Oceanography, UC San Diego. Web, 2013. February 20, 2013.

⁵ San Diego Unified School District. About Us. Web, 2013. February 20, 2013.

City Profile

products to support development of its growing industrial base. Reflecting the San Diego-Mexico connection is the growth of the City's industrial complex located in the Otay Mesa area next to the international border. Many of these facilities are twin plants, or maquiladoras, with operations both in the U.S. and Mexico. The commitment to creating new channels of cross border collaboration mechanisms to work together with our neighbors to the South was symbolized by the official joint opening in February 2013 of the City of San Diego's office of Binational Affairs in Tijuana by Mayor Bob Filner and Mayor of Tijuana Carlos Bustamante.¹

According to the U.S. Census Bureau, exports passing through the San Diego Customs District in 2010 totaled approximately \$16.2 billion, a 15.7 percent increase over the 2009 total exports of approximately \$14 billion. In 2010, San Diego Custom District imports totaled \$32.4 billion, a 6.6 percent increase over the 2009 total imports of approximately \$30.4 billion. Imports and exports totaled \$48.6 billion within the San Diego Customs District in 2010.²

Innovation

The San Diego region is known for having one of the highest concentrations of high-tech companies in the United States including the following industries: wireless communications, biotech/life sciences, cleantech, software, and maritime technology. This group accounts for more than 172,700 jobs in the region and brings in approximately \$5 billion a year in research funding from Washington, D.C. San Diego County's military and defense economy employs a workforce of 142,000, and is the home port to more than 60 percent of the US Navy Pacific. Because San Diego is a leader in U.S. defense and homeland security efforts, companies such as the Space and Naval Warfare System Center (SPAWAR), Science Applications International Corporation (SAIC), Goodrich, Northrop Grumman, NASSCO (National Steel and Ship Building Company), and General Atomics Aeronautical Systems make San Diego home.

Tourism

According to the San Diego Tourism Authority, San Diego is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination generating \$18.3 billion in total economic benefit in 2012, a 6.6 percent increase from 2011. In 2012, 32.3 million total visitors, a 3.6 percent increase over 2011, came from all over the world to experience San Diego's great weather, miles of sandy beaches, and special attractions spending a total of \$8 billion, an increase of 6.6 percent over 2011.³

San Diego is home to the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. However, San Diego also offers other activities for visitors seeking cultural and recreational experiences. For example, Balboa Park, a 1,200-acre park with approximately 14 million people visiting the park each year, offers more than 80 cultural, conservation, and recreation organizations. In addition, San Diego's downtown historic Gaslamp Quarter offers premier shopping, dining, and entertainment with over 100 restaurants, bars, nightclubs and lounges, and countless boutiques, art galleries and shops to peruse.

The San Diego Convention Center (Convention Center) is one of San Diego's strongest economic engines. The Convention Center has generated over \$21.6 billion in economic impact since opening in 1989 and continues to support about 12,500 jobs county-wide.⁴ In fiscal year 2012, the Convention Center hosted 180 events that generated \$1.5 billion in regional economic impact and

¹ City of San Diego. News Advisory. Web 2013. February 21, 2013.

² Based on 2010 Census estimates.

³ San Diego Tourism Authority. Web 2013. February 27, 2013.

⁴ San Diego Convention Center. Community/Public. Web. 2012. February 29, 2012.

\$22.1 million in hotel room and sales tax revenues. In 2013, the Convention Center is forecasting to surpass \$1.3 billion in economic impact and \$19.5 million in tax revenue. San Diego is home to Comic-Con International for the past 40 years, an expo showcasing comic books, science fiction/fantasy, film/television, and other pop culture elements. With an annual attendance of approximately 126,000, Comic-Con is the leader in generating revenue for the Convention Center, and projected to have an economic impact on the City of approximately \$175 million in calendar year 2013.¹ Other top major conventions that generate revenue for the City are the Society for Neuroscience, American Society of Hematology, Environmental Systems Research Institute, and International Society for Technology in Education. A planned expansion of the Convention Center is targeted to be completed by Fiscal Year 2017. The proposed expansion is anticipated to increase the projected number of annual conventions, create nearly 7,000 new, permanent jobs, and generate an increased economic impact of nearly \$700 million and new tax revenues of \$13.5 million annually.²

Major Events

Besides the many permanent attractions available to visitors, San Diego has also been the host to several major sporting events. According to Golf Digest, San Diego is considered one of the top 50 golf destinations in the world and is home to the annual Farmers Insurance Open (formerly known as the Buick Invitational).³ In addition, San Diego hosted the U.S. Open at Torrey Pines in 2008, which resulted in the second highest attendance in U.S. Open history, generating \$73.6 million of economic impact to the County.⁴

The City has also hosted three Super Bowl games, two Major League Baseball All-Star Games in 1976 and 1992, the 1998 Major League Baseball World Series, the 1999 Major League Soccer All-Star Game, and the 1992 America's Cup. The City was also the proud host of the 1996 Republican National Convention. San Diego is home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft with a demonstration by the legendary Blue Angels. In 2007, the Miramar Air Show was voted the "World's Best Military Air Show" by the International Council of Air Shows.

Transportation

Underlying all components of the San Diego economy is a modern and well-maintained transportation system. This complex system of freeways and surface streets makes it possible to go from one end of the City to the other in less than 30 minutes. Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field, a major commercial airport that serves about 17 million people each year and brings approximately \$10 billion in revenue to the region.⁵

Besides its system of freeways and surface streets, the City, in cooperation with the San Diego Metropolitan Transit Development Board (MTDB), has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. A 43-mile Coaster Commuter rail line from Oceanside to downtown San Diego came into service in 1995. This line links communities along the coast from Oceanside to downtown San Diego and is operated by San Diego Northern Railway on behalf of the North County Transit District.

¹ San Diego Convention Center Corporation. San Diego Convention Center 2013 Forecast. January 2013.

² San Diego Convention Center Expansion. FAQs. Web. 2010. February 20, 2013.

³ San Diego Tourism Authority. The San Diego Golfer's Guide 2012. Web. February 25, 2013.

⁴ San Diego State University Center for Hospitality and Tourism Research. 2008 U.S. Open Economic Impact Analysis.

⁵ San Diego County Regional Airport Authority; Economic Impact. Web. 2011. February 25, 2013.

City Profile

The Coaster and Amtrak trains provide passenger rail service to the City along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego with stations in the City at Sorrento Valley, Old Town, and the Santa Fe Depot. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo, which is the second most heavily traveled intercity passenger rail corridor in the nation.

The City's high quality of life, educational opportunities, and diversified economy will enable San Diego to continue in its role as a regional and national leader in the 21st century.

Basic Data

General Information ¹	
Area of City (square miles)	342.5
Population Projection Estimate for 2012 (estimated by California Department of Finance)	1,321,315
Median Age	34.1
Housing Units	518,137
2010 Median Household Income ²	\$68,674
Ethnicity-Persons	
Hispanic	29%
Non-Hispanic	71%
White	45%
Black	6%
American Indian	< 1%
Asian	16%
Hawaiian & Pacific Islander	< 1%
Other	< 1%
Multi-Racial	3%

¹ SANDAG, August 2012, unless otherwise noted.

² Not adjusted for inflation (current 2011 \$).

Park & Recreation ¹	
Acres of Park Land (excluding water acres)	35,462
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails)	13,615
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881
Number of Recreation Centers	56
Golf Courses	3
Swimming Pools	13
Tennis Courts	32
Seniors Centers	11
Skate Parks	5

¹ Estimates through February 2013.

City of San Diego, Park & Recreation Department.

Libraries ¹	
Number of Libraries	36
Library Books and Audio-Visual Materials	3,738,381
Government Documents	1,644,119
Items Checked-Out (Circulation)	6,973,727

¹ Fiscal Year 2013.
City of San Diego, Library Department.

Public Safety ¹	
Fire Equipment	
Number of Fire Stations	47
Type I Engines	47
Truck Companies	12
Crash Rescue (Airport)	6
Type II Engines	11
Water Tenders	2
Water Fire Hydrants	25,098
Lifeguard Equipment ²	
4-wheel Drive Vehicles	34
Surf Rescue Patrol Vessels	7
Fire Boats	3
Personal Watercraft for Rescue and Patrol	12
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
All-terrain Vehicle	13
Police Equipment ³	
Police Vehicles	1,297
Motorcycles and Scooters	110
Dogs	30
Aircraft	6
Police Stations	10

¹ Estimates through March 2012.
² City of San Diego, Fire Department.
³ City of San Diego, Police Department.

Public Utilities ¹	
Miles of Water Mains	3,277
Number of Meters in Service	276,478
Total City Water Consumption, including South Bay Area (Millions of Gallons) Per Year	60,944
Number of Impounding Dams and Reservoirs	9
Number of Water Treatment Plants	3
Miles of Municipal Sewer Mains	3,017
Millions of Gallons of Sewage Treated Per Day	170

¹ Estimates through March 2012.
City of San Diego, Public Utilities Department.



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2014

PROPOSED BUDGET



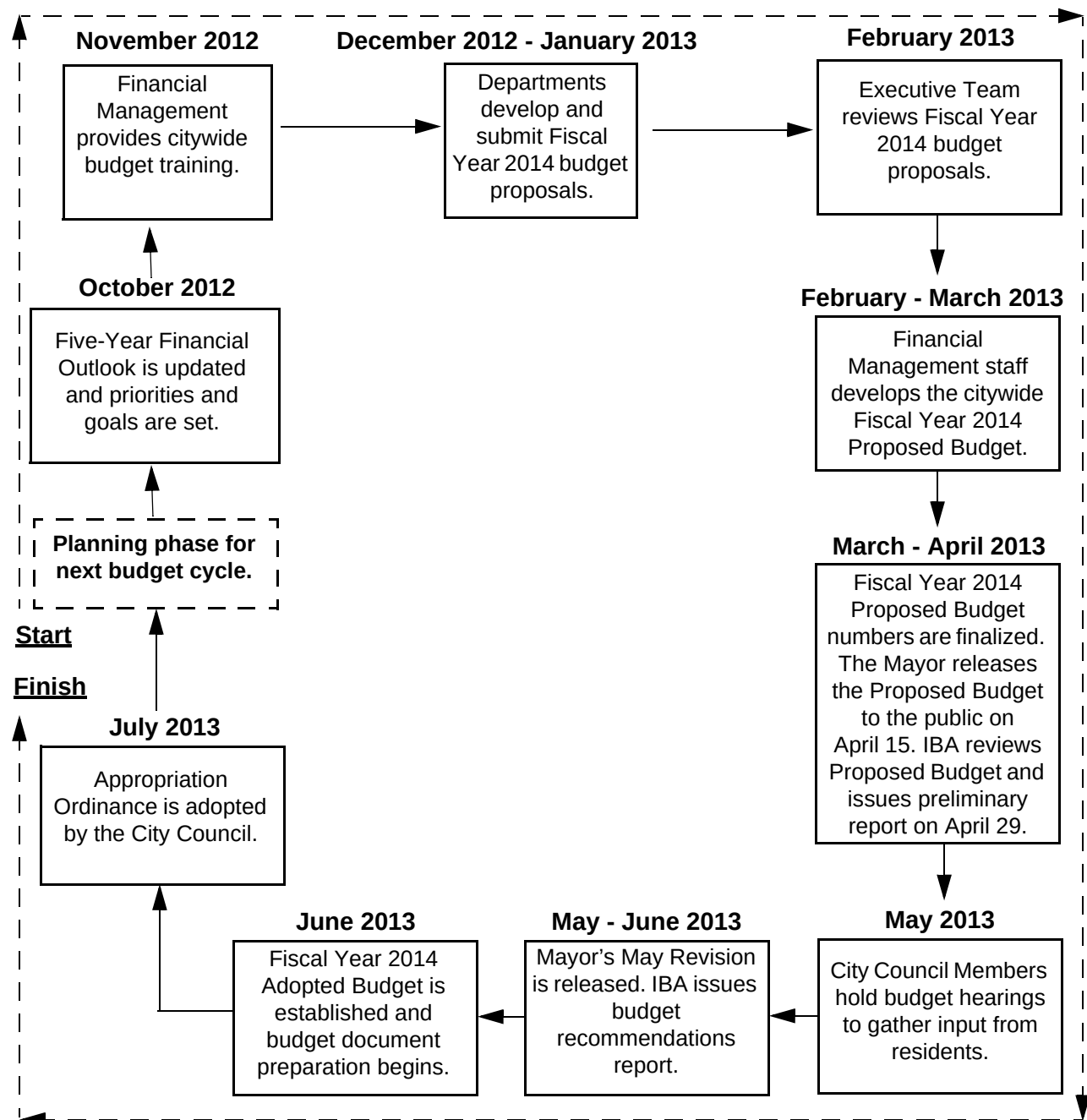
City Budget Process Overview



City of San Diego

City Budget Process Overview

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2014. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



City Budget Process Overview

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

October 2012: Fiscal Planning

The Five-Year Financial Outlook for Fiscal Years 2014 through 2018 was released on October 24, 2012 and served as the framework for the development of the Fiscal Year 2014 Proposed Budget by incorporating a variety of economic assumptions and newly mandated expenditure requirements into the budget document.

November 2012: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2014 Proposed Budget.

December 2012- January 2013: Budget Submission

Departments developed and submitted their proposed budget requests for the coming fiscal year. In order to manage the variance between forecasted revenues and expenses, direction was given to General Fund departments and non-general funds which affect the General Fund to limit the budget requests to those that were considered mandated. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

February 2013: Budget Meetings

The EBRs took place throughout the month of February. In these meetings, department directors and their support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, and the Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.

February - March 2013: Budget Development

Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

City Budget Process Overview

March - April 2013: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, any remaining changes to the non-general funds were made, and the Fiscal Year 2014 Proposed Budget numbers were finalized. The budget document (document was recorded onto CD) was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2014 Proposed Budget to the public on April 15, 2013 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor will present the Proposed Budget to the City Council on April 16, 2013. The Office of the Independent Budget Analyst (IBA) will review the Proposed Budget and issue a preliminary report on April 29, 2013.

Budget Review

May 2013: City Council Budget Hearings

During the month of May, the City Council is scheduled to hold a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members will use the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2014 Proposed Budget.

May - June 2013: Mayor's/IBA Recommended Revision Reports

On May 21, 2013, the Mayor's May Revision to the Fiscal Year 2014 Proposed Budget is scheduled to be released. In this report, the Mayor will recommend changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2013 year-end expenditure and revenue projections. In June 2013, the IBA is anticipated to issue a report of budget recommendations to the City Council based on the Fiscal Year 2014 Proposed Budget and the Mayor's May Revision report.

Budget Adoption

May - June 2013: Adopted Budget

On May 22, 2013, the City Council is scheduled to hold the first public hearing on the Fiscal Year 2014 Proposed Budget. The final modifications to the budget will be presented to the City Council during the second public hearing on June 10, 2013. The Mayor's veto period will begin on June 12, 2013 and end on June 18, 2013.

June 2013: Adopted Budget Finalized

At the end of June, the final changes to the Fiscal Year 2014 budget will be implemented. Once these changes are made, preparation of the Fiscal Year 2014 Adopted Budget will be completed. The Change Letter will be created to summarize the May Revision and Council Action changes to the Fiscal Year 2014 Proposed Budget by department.

City Budget Process Overview

July 2013: Appropriation Ordinance

On July 22, 2013, the Fiscal Year 2014 Appropriation Ordinance is scheduled to be presented and is anticipated to be adopted by the City Council, codifying the Fiscal Year 2014 Adopted Budget into law.

2014

PROPOSED BUDGET



Executive Summary



City of San Diego

Executive Summary



Introduction

In October of 2012, the prior administration released an update to the Mayor's Fiscal Year 2014-2018 Five-Year Financial Outlook (Outlook), which projected a General Fund surplus of \$4.9 million in Fiscal Year 2014. Subsequent to this release, a revised General Fund deficit of \$38.4 million was projected as a result of the estimated increase of \$29.0 million in the City's Annual Required Contribution (ARC) payment towards the City's retirement system for Fiscal Year 2014 primarily due to the implementation of Proposition B. This was in addition to the loss of \$14.3 million in debt service support for PETCO Park and the Convention Center Phase II Expansion due to the dissolution of the redevelopment agency. This

deficit has been addressed in the Fiscal Year 2014 Proposed Budget through the fiscal measures and corrective actions described in this section.

This Fiscal Year 2014 Proposed Budget begins to address Mayor Filner's priorities which were limited by the inherited General Fund deficit as well as the length of time required to change the culture and priorities of the organization.

Neighborhood services is a top priority, which includes the revitalization of our neighborhood infrastructure. This budget includes \$3.2 million to address Operational and Maintenance (O&M) needs related to the deferred capital backlog, which will increase O&M funding to approximately \$49.0 million in Fiscal Year 2014; a third bond issuance planned for early calendar year 2014 to further address the deferred capital backlog; and \$2.0 million in funding for debt service payments related to the bonds expected to be issued in June of 2013 to fund \$35.0 million in capital improvement projects.

This Fiscal Year 2014 Proposed Budget also includes \$950,000 to support the newly-created Civic and Urban Initiatives Program; \$2.4 million for the new Central Library; \$878,992 for new Park & Recreation facilities scheduled to open in Fiscal Year 2014; \$1.3 million to fund the operations of the Emergency Winter Shelter year-round; \$500,000 for tree trimming services; \$1.6 million to support the Penny for the Arts; \$831,074 in funding to continue community plan updates and special projects; \$226,000 for the replacement of public use computers at all branch libraries; \$300,000 to support the Traffic Management Plan at Balboa Park; and \$385,545 for the 2015 Balboa Park Centennial Celebration.

Public safety needs are among Mayor Filner's top priorities. This budget begins to address this priority with the planned replacement of the Computer-Aided Dispatch (CAD) system. In addition, 16 Police sworn positions have been added which will increase our four existing police academies from 30 to 34 recruits, as well as additional funding of \$1.1 million to replace Police equipment. For the Fire-Rescue Department, funding of \$442,897 for hourly lifeguards, \$500,000 for a Lifeguard cliff

Executive Summary

rescue vehicle, a \$502,700 decrease in vacancy savings, and 2.00 full-time equivalent (FTE) Fire Dispatcher positions are included in the Fiscal Year 2014 Proposed Budget.

Finally, other significant adjustments such as \$2.6 million for storm water permit compliance; \$200,000 for student bus passes; and \$1.9 million (\$1.4 million in the General Fund) to support the pay-go costs for the continued funding of the supplemental cost of living adjustment (COLA) benefit for those retirees who left City service prior to 1982 are included in this budget. Also, in order to address solar initiatives, the estimated fund balance of \$2.8 million in the Energy Conservation Program Fund will be used as a funding source for energy efficiency projects focused on solar energy.

City Budget Overview

The City of San Diego's Fiscal Year 2014 Proposed Budget of \$2.75 billion is comprised of six operating fund type categories (General Fund, Special Revenue Funds, Debt Service and Tax Funds, Capital Project Funds, Enterprise Funds, and Internal Service Funds) and the Capital Improvements Program (CIP). **Table 1** shows the change in expenditures for operations from Fiscal Year 2012 to Fiscal Year 2014 by fund type and for the CIP.

Table 1: Total City Expenditure Changes Fiscal Years 2012 - 2014 by Fund Type/Program

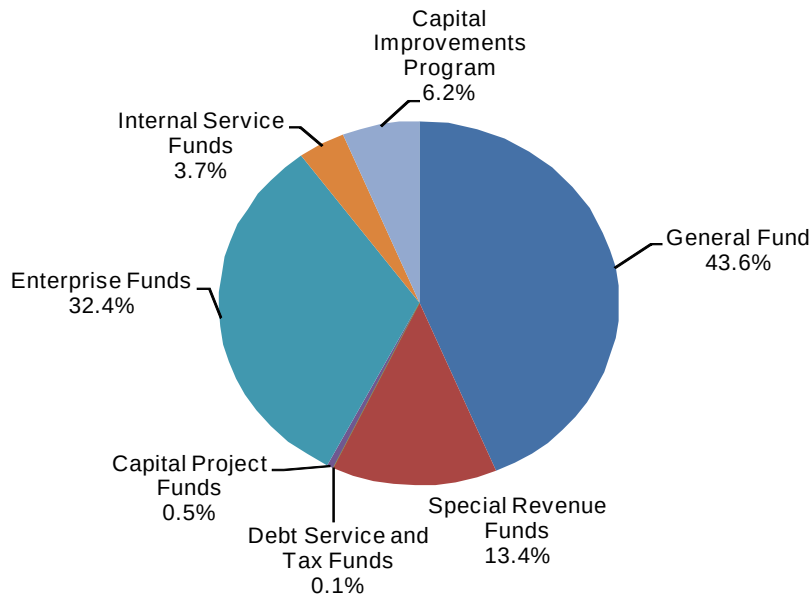
Fund Type	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change	Percent Change
General Fund ¹	\$ 1,136,532,533	\$ 1,163,942,747	\$ 1,200,367,373	\$ 36,424,626	3.1%
Special Revenue Funds	323,462,372	360,888,249	367,951,913	7,063,664	2.0%
Debt Service and Tax Funds	3,234,689	1,036,617	2,630,000	1,593,383	153.7%
Capital Project Funds	18,661,676	11,470,515	13,136,289	1,665,774	14.5%
Enterprise Funds	785,186,742	904,284,822	892,158,010	(12,126,812)	(1.3)%
Internal Service Funds	95,940,920	95,601,567	102,836,607	7,235,040	7.6%
Capital Improvements Program	363,174,117	214,917,343	171,619,599	(43,297,744)	(20.4)%
Total	\$ 2,726,193,049	\$ 2,752,141,860	\$ 2,750,699,791	\$ (1,442,069)	(0.1)%

¹ The Fiscal Year 2014 Proposed General Fund expenditures budget does not match the General Fund revenue budget primarily due to the use of fund balance: \$1.4 million for Community Projects, Programs, and Services appropriations which are budgeted in each Council District; \$0.5 million for Community Plan Updates; \$1.1 million for replacement of Police equipment; \$0.5 million for a Lifeguard cliff rescue vehicle; \$0.3 million for the Balboa Park Traffic Management Plan; and \$0.2 million for MTS student bus passes.

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Figure 1 displays the Fiscal Year 2014 Proposed Expenditure Budget by fund type or program.

Figure 1: Fiscal Year 2014 Proposed Expenditure Budget by Fund Type



Note: Numbers may not add to 100% due to rounding.

Table 2 presents the changes in revenues from Fiscal Year 2012 to Fiscal Year 2014 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2012 - 2014 by Fund Type

Fund Type	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change	Percent Change
General Fund ¹	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,196,382,283	\$ 45,167,138	3.9%
Special Revenue Funds	340,440,087	338,168,451	345,508,760	7,340,309	2.2%
Debt Service and Tax Funds	1,032,878	500,000	2,630,000	2,130,000	426.0%
Capital Project Funds	47,379,893	27,135,229	28,491,990	1,356,761	5.0%
Enterprise Funds	1,059,262,473	990,652,247	961,856,836	(28,795,411)	(2.9)%
Internal Service Funds	106,818,162	106,570,762	108,232,652	1,661,890	1.6%
Total²	\$ 2,744,040,416	\$ 2,614,241,834	\$ 2,643,102,521	\$ 28,860,687	1.1%

¹ The Fiscal Year 2014 Proposed General Fund expenditures budget does not match the General Fund revenue budget primarily due to the use of fund balance: \$1.4 million for Community Projects, Programs, and Services appropriations which are budgeted in each Council District; \$0.5 million for Community Plan Updates; \$1.1 million for replacement of Police equipment; \$0.5 million for a Lifeguard cliff rescue vehicle; \$0.3 million for the Balboa Park Traffic Management Plan; and \$0.2 million for MTS student bus passes.

² Non-General Fund operating revenues may be less than operating expenditures due to the use of fund balance.

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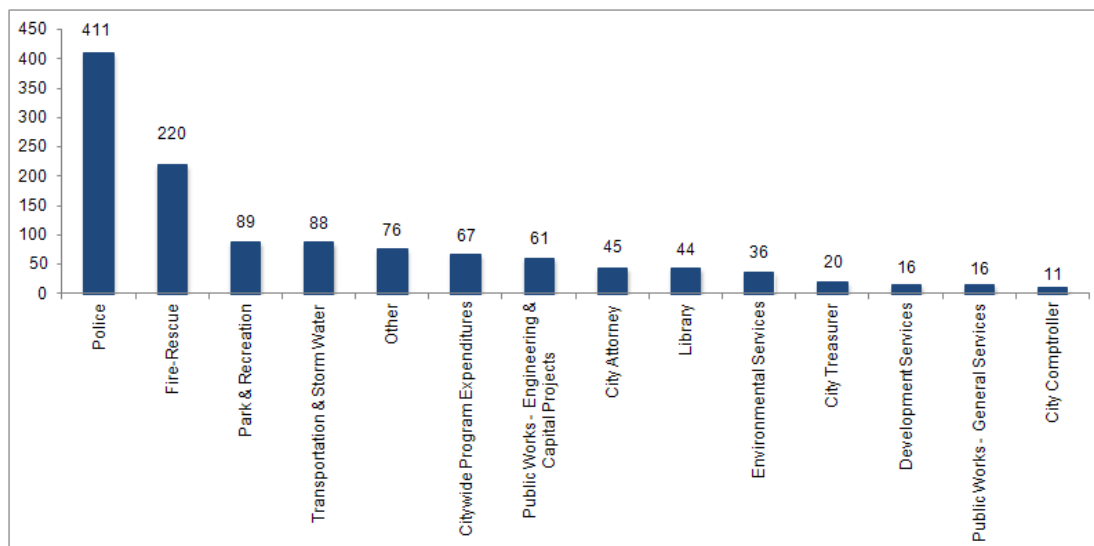
General Fund

Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees.

The City's Fiscal Year 2014 Proposed Budget reflects General Fund expenditures totaling \$1.2 billion, representing an increase of \$36.4 million or 3.1 percent over the Fiscal Year 2013 Adopted Budget. The Fiscal Year 2014 Proposed General Fund Budget includes 7,212.44 budgeted full-time equivalent (FTE) positions, a net increase of 60.29 FTE positions from the Fiscal Year 2013 Adopted General Fund Budget. The net increase in General Fund positions is primarily due to the addition of Police sworn positions over four academies as part of the five-year staffing plan, the addition of hourly Lifeguard support positions, staffing needed to maintain new Park and Recreation facilities, added positions to address deferred capital maintenance, additional positions to manage and maintain the new Central Library, added positions to support the Civic and Urban Initiatives Program, the addition of Fire dispatch positions associated with the new dispatch contracts with the cities of Coronado and National City, additional staffing to support the Balboa Park Centennial Celebration, and the addition of positions for storm water permit compliance.

Figure 2 summarizes the Fiscal Year 2014 Proposed General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over \$10.0 million are displayed. All other General Fund departments are combined in the "Other" category. For a complete review of the expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2014 Proposed General Fund Expenditures by Department (in Millions)



Note: The Other category includes: Administration, City Auditor, City Clerk, City Council, Debt Management, Department of Information Technology, Disability Services, Economic Development, Ethics Commission, Financial Management, Human Resources, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Personnel, Public Utilities, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

Debt Service and Tax Funds

The Debt Service and Tax Funds includes funding to pay for note interest and costs of issuance for the annual General Fund Tax and Revenue Anticipation Notes (TRANS) cash flow borrowing. The Fiscal Year 2014 Proposed Budget for Tax Funds totals \$2.6 million, which represents an increase of approximately \$1.6 million or 153.7 percent from the Fiscal Year 2013 Adopted Budget. This increase is due to the increased interest expense in the TRANS Fund which is offset by the note proceeds.

Debt service for all other City related financings, including General Fund lease revenue bonds and water and wastewater revenue bonds, are budgeted within the departments' operating budgets.



Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. This fiscal year's budget is comprised of the Capital Outlay Fund and TransNet Extension Fund. The Fiscal Year 2014 Proposed Budget for Capital Project Funds is \$13.1 million, which is an increase of \$1.7 million or 14.5 percent from the Fiscal Year 2013 Adopted Budget. This increase is primarily due to a \$1.3 million increase in the Capital Outlay Fund to support the debt service payments for the deferred capital bonds.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include Gas Tax and Transient Occupancy Tax (TOT). The Fiscal Year 2014 Proposed Operating Budget for Special Revenue Funds is \$368.0 million, representing a net increase of \$7.1 million or 2.0 percent from the Fiscal Year 2013 Adopted Budget. The net increase is primarily due to an additional \$10.3 million transfer to the PETCO Park Fund to fund the debt service previously paid with redevelopment funds.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2014 Proposed Operating Budget for all Enterprise Funds is \$892.2 million, representing a net decrease of \$12.1 million or 1.3 percent from the Fiscal Year 2013 Adopted Budget. This net decrease is primarily the result of the following changes:

- The Public Utilities budget includes a net expenditure decrease of \$11.1 million primarily due to the removal of one-time expenditures from the prior year, offset by increases in supplies and contract expenditures based on an analysis of prior year spending trends.
- Other Enterprise Funds decreased by \$977,330 primarily due to a decrease in the Refuse Disposal Fund related to the Landfill Operations Managed Competition Savings¹, which is

¹ Subject to the City's obligations under Meyers-Milias-Brown Act (MMBA) and City Council Policy 300-06.

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offset by an increase in the Development Services Fund as a result of the restructure of development plans review activities from the Public Utilities Department to the Development Services Department, and increases in the Golf Course Fund as a result of increased non-discretionary expenditures and the addition of hourly positions to support daily golf operations.

Internal Services Funds

The Fiscal Year 2014 Proposed Budget for Internal Service Funds totals \$102.8 million, which is an increase of \$7.2 million or 7.6 percent from the Fiscal Year 2013 Adopted Budget. The net increase of \$7.2 million is primarily due to: (1) an increase of \$3.7 million in vehicle outlay expenditures based on the Fiscal Year 2014 vehicle replacement needs in the Fleet Services Replacement Fund; (2) the increase of \$1.3 million of expenditures in the Fleet Operating Fund associated with the new citywide GPS contract for the purchase of new GPS units installed in citywide vehicles; (3) the restoration of 12.50 FTE positions and \$1.3 million in expenditures in the Fleet Operating Fund that were eliminated as part of the original fleet maintenance operations managed competition proposal but subsequently restored through the meet and confer process; and (4) the increase of \$449,445 of expenditures for the purchase of fleet vehicle tires in the Fleet Services Operating Fund.

Capital Improvements Program

The Capital Improvements Program (CIP) budget allocates available revenue to rehabilitate, restore, improve, enhance, and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), development impact fees, Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2014 Proposed CIP Budget totals \$171.6 million. This is a decrease of \$43.3 million or 20.4 percent from the \$214.9 million included in the Fiscal Year 2013 Adopted CIP Budget.

The CIP budget identifies funding that is uncertain to be received in Fiscal Year 2014. This amount is reflected as Anticipated in the CIP project pages. For Fiscal Year 2014, a total of \$167.4 million in anticipated funding for CIP projects is included but will not be appropriated through the Fiscal Year 2014 Proposed Budget. This amount includes approximately \$35.0 million of bond proceeds that is expected to be issued in June 2013. The remaining anticipated funding includes a variety of other funding sources such as donations, grants, developer funding, and Facilities Benefit Assessments, as well as a third deferred capital bond issuance anticipated to be considered by City Council in the near future.

Summary of Major General Fund Budget Changes

This section shows the major contributors to the \$45.2 million or 3.9 percent increase in revenues and the \$36.4 million or 3.1 percent increase in expenditures in the General Fund in the Fiscal Year 2014 Proposed Budget. The Fiscal Year 2014 Proposed General Fund expenditures budget does not match the General Fund revenue budget due to the use of fund balance for the Community Projects, Programs, and Services appropriations which are budgeted in each Council District, community plan updates, Police equipment, Lifeguard cliff rescue vehicle, the Balboa Park Traffic Management Plan, and MTS student bus passes.

General Fund Revenues

The General Fund's four largest revenue sources - property tax, sales tax, Transient Occupancy Tax (TOT), and franchise fees - account for approximately \$807.9 million or 67.5 percent of the total General Fund revenues. In total, these four major revenues have increased \$31.2 million in the

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Fiscal Year 2014 Proposed Budget from the Fiscal Year 2013 Adopted Budget, while all other General Fund revenues have increased \$14.0 million.

These Fiscal Year 2014 major revenue projections are based on Fiscal Year 2013 year-end projections and economic data through February 2013, the most recent information available at the time the proposed budget was prepared. Similar to Fiscal Year 2013 and as a result of the slowly improving local economy, preparation of the Fiscal Year 2014 Proposed Budget incorporates an improved economic outlook when compared to previous years, as is evidenced by the increases in property tax, sales tax and TOT. Despite the projected increases in the General Fund major revenues, there is some uncertainty related to the impacts of sequestration and the across-the-board federal spending cuts that might affect San Diego's economy. The impacts to the region's economy might be seen in a few economic sectors such as consumer spending and job growth but at the time of the publication of the proposed budget, the direct impacts to the City are uncertain. The City will continue to monitor the impacts of sequestration and its impacts to the City's General Fund budget.

For Fiscal Year 2014, property tax is budgeted at \$402.2 million, an increase of \$15.0 million or 3.9 percent from the Fiscal Year 2013 Adopted Budget. The Fiscal Year 2014 Proposed Budget for property tax revenue is based upon the assumption that the improvement local real estate market experienced in calendar year 2012 will continue. Based on this improvement in the local real estate market, the Fiscal Year 2014 proposed property tax budget assumes that the City will experience 1.5 growth in the assessed valuation. This projected increase in property tax is accompanied by forecasted increases in sales and transient occupancy taxes while being partially offset by a projected decrease in franchise fees. Sales tax is budgeted at \$248.1 million, which represents an increase of \$11.9 million or 5.0 percent from the Fiscal Year 2013 Adopted Budget. This projected growth is due to continued increases in sales tax receipts experienced throughout Fiscal Year 2013 and these increases are anticipated to continue into Fiscal Year 2014. Transient Occupancy Tax (TOT) is budgeted at \$89.2 million, an increase of \$7.5 million or 9.2 percent from the Fiscal Year 2013 Adopted Budget due to increases in local tourism and business travel. Franchise Fees are budgeted at \$68.4 million, a decrease of \$3.2 million or 4.5 percent from the Fiscal Year 2013 Adopted Budget primarily due to projected decreases in San Diego Gas & Electric (SDG&E) franchise fee payments to the City as a result of reduced natural gas prices.

In addition to the projected increases in the General Fund major revenues, the Fiscal Year 2014 Proposed Budget for all other General Fund revenues has increased \$14.0 million from the Fiscal Year 2013 Adopted Budget. As reflected below in **Table 3: General Fund Revenue Adjustment Over Fiscal Year 2013 Adopted Budget**, the increases in the General Fund's four largest revenue sources are partially offset by decreases within the fines, forfeitures and penalties, licenses and permits, and interest earnings categories. In the Fiscal Year 2014 Proposed Budget, fines, forfeitures, and penalties are budgeted at \$29.3 million, a decrease of \$2.1 million or 6.5 percent from the Fiscal Year 2013 Adopted Budget. The decrease in fines, forfeitures, and penalties is primarily due to the elimination of the red light photo enforcement program during Fiscal Year 2013. Licenses and permits are budgeted at \$31.4 million, a decrease of \$0.5 million or 1.5 percent from the Fiscal Year 2013 Adopted Budget. This decrease is primarily due to a reduction in fire false alarm penalties and police alarm permit fees. Interest earnings are budgeted at \$0.9 million, a decrease of \$0.5 million or 36.5 percent from the Fiscal Year 2013 Adopted Budget. This decrease in interest earnings is based on the assumption that interest rates will remain near all time lows throughout Fiscal Year 2014. General Fund revenues will continue to be monitored throughout Fiscal Year 2014 and, if necessary, the budget will be modified.

Table 3 displays the major changes in General Fund revenues from the Fiscal Year 2013 Adopted Budget to the Fiscal Year 2014 Proposed Budget.

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Table 3: General Fund Revenue Adjustment Over Fiscal Year 2013 Adopted Budget

Major Revenue Categories	(in millions)
Property Tax	\$ 15.0
Sales Tax	11.9
Transient Occupancy Tax	7.5
Property Transfer Tax	0.6
Franchise Fees	(3.2)
Fines, Forfeitures, & Penalties	(2.1)
Licenses & Permits	(0.5)
Interest Earnings	(0.5)
Other Revenue Adjustments	16.5
TOTAL REVENUE Adjustments¹	\$ 45.2

¹ Refer to General Fund Revenue section of this document for more detailed information regarding General Fund revenue increase.

General Fund Expenditures

The net increase in the Fiscal Year 2014 Proposed General Fund Expenditures Budget is primarily due to the following: an increase of \$33.0 million in the ARC payment to the City's retirement system; \$3.7 million increase in non-discretionary expenditures; \$3.2 million in deferred capital O&M expenditures; an increase of \$2.6 million in the General Fund transfer to the Mission Bay and Regional Park Improvements Funds; an increase of \$2.6 million for computer replacement due to the Windows 7 upgrade; a \$2.7 million increase in the Workers' Compensation pay-go reserve contribution; \$2.4 million increase in expenditures related to the new Central Library; \$2.2 million in increased funding for the storm water permit and total maximum daily load compliance; \$2.0 million increase in debt service to fund \$35.0 million in CIP projects; \$1.4 million for the supplemental cost of living adjustment (COLA); \$1.3 million for full-year funding of the Emergency Winter Shelter; \$1.2 million in expenditures for police sworn positions as part of the five-year staffing plan; \$1.1 million in police equipment; and \$1.0 million to support the Civic and Urban Initiatives Program. Partially offsetting these increases are: the removal of \$8.3 million in one-time deferred capital O&M funding in Fiscal Year 2013; a \$6.6 million reduction in General Fund contribution to the Public Liability Fund; a \$4.9 million reduction in Information Technology expenditures; and the removal of \$3.9 million in one-time General Fund Appropriated Reserve expenditures in Fiscal Year 2013.

Table 4 displays the major changes to General Fund expenditures from the Fiscal Year 2013 Adopted Budget to the Fiscal Year 2014 Proposed Budget.

Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2013 Adopted Budget

Major Expenditure Adjustments	(in millions)
ARC Payment to the City's Retirement System	\$ 33.0
Non-Discretionary Adjustments	3.7
Deferred Capital Operations & Maintenance	3.2
Workers' Compensation Contribution	2.7
Mission Bay & Regional Park Improvement Funds Transfer	2.6
PC Replacement	2.6
New Central Library	2.4
Storm Water Permit Compliance	2.2
CIP Bond Debt Service	2.0
Other Expenditure Adjustments	1.9

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Table 4: General Fund Expenditure Adjustment Over Fiscal Year 2013 Adopted Budget (Cont'd)

Major Expenditure Adjustments	(in millions)
Supplemental Cost of Living Adjustment (COLA)	1.4
Emergency Winter Shelter	1.3
Police Sworn Positions (Over Four Academies)	1.2
Police Equipment Replacement	1.1
Civic and Urban Initiatives Program Support	1.0
New Park & Recreation Facilities	0.9
Community Plan Updates and Special Projects	0.8
Lifeguard Cliff Rescue Vehicle	0.5
Palm/Shade Tree Trimming	0.5
Fire Vacancy Savings Adjustment	0.5
Lifeguard Hourly Support	0.4
Engineering Positions for Storm Water Compliance	0.4
Balboa Park Centennial Celebration 2015	0.4
Support for Fire Dispatch Contracts	0.3
Facilities Division Vacancy Adjustment	0.3
Balboa Park Traffic Management Plan	0.3
San Dieguito Regional Park Joint Powers Authority	0.3
Library Public Use Computers	0.2
MTS Bus Passes for Students	0.2
One-Time Deferred Capital O&M Funding Removal	(8.3)
Public Liability Contribution	(6.6)
Information Technology Expenditures	(4.9)
General Fund Appropriated Reserve Removal	(3.9)
Storm Water CIP Contribution Reduction	(2.9)
Transfer to Police Decentralization Fund	(1.4)
Office of the City Attorney Reduction	(1.4)
Property Tax Administration fees	(1.0)
Red Light Photo Enforcement	(0.7)
Streets and Sidewalk Maintenance Managed Competition Savings ¹	(0.6)
BID Council Reduction	(0.2)
Total Expenditure Adjustments	\$ 36.4

¹ Subject to the City's obligations under Meyers-Millas-Brown Act (MMBA) and City Council Policy 300-06.

Table 5 represents the expenditure change in the General Fund from the Fiscal Year 2012 Actual to the Fiscal Year 2014 Proposed Budget.

Table 5: General Fund Expenditure Summary Fiscal Years 2012 - 2014

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Total General Fund Budget	1,136,532,533	1,163,942,747	1,200,367,373
Percent Change from Previous Year		2.4%	3.1%

Table 6 identifies the allocation of General Fund dollars to the Police and Fire-Rescue Departments compared to the other General Fund departments. In Fiscal Year 2014, the General Fund Proposed Budget increased by approximately \$36.4 million or 3.1 percent from Fiscal Year 2013, with the Police and Fire-Rescue Departments receiving approximately 52.6 percent of the total General Fund

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expenditures and other General Fund departments receiving 47.4 percent of the total General Fund expenditures.

Table 6: General Fund Expenditure Summary Fiscal Years 2012 - 2014 by Category

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Police and Fire-Rescue Budgets	\$ 606,269,072	\$ 608,091,758	\$ 631,376,118
Percent of Total General Fund Budget	53.3%	52.2%	52.6%
Other General Fund Department Budgets	\$ 530,263,461	\$ 555,850,989	\$ 568,991,255
Percent of Total General Fund Budget	46.7%	47.8%	47.4%

Total City Personnel

The Fiscal Year 2014 Proposed Budget includes a total of 10,157.31 FTE positions with 7,212.44 or 71.0 percent of these positions budgeted within the General Fund. **Table 7** presents the change in positions from Fiscal Year 2013 to Fiscal Year 2014.

Table 7: Total City FTE Position Changes Fiscal Year 2013 - 2014

Fund Type	FY 2013 Adopted Budget	Additions	Reductions	Reorganizations	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change	Percent Change
General Fund	7,152.15	93.05	(36.01)	3.25	7,212.44	60.29	0.8%
Special Revenue Funds ¹	232.64	3.26	(4.54)	-	231.36	(1.28)	(0.6)%
Enterprise Funds	2,375.99	23.73	(42.88)	(2.65)	2,354.19	(21.80)	(0.9)%
Internal Service Funds	296.64	27.85	(28.57)	(0.60)	295.32	(1.32)	(0.4)%
Other Funds	62.00	2.00	-	-	64.00	2.00	3.2%
TOTAL	10,119.42	149.89	(112.00)	(0.00)	10,157.31	37.89	0.4%

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

The Fiscal Year 2014 Proposed Budget represents a net increase in the City's budget of 37.89 FTE positions from the Fiscal Year 2013 Adopted Budget. The net increase is a result of the addition of 149.89 FTE positions combined with the elimination of 112.00 FTE filled and vacant positions. The eliminated positions are positions that are no longer funded in the City's budget and represent a real reduction in labor costs. The net increase is primarily due to the addition of Police sworn positions over four academies as part of the five-year staffing plan, the addition of hourly Lifeguard support positions, staffing needed to maintain new Park & Recreation facilities, additional positions to manage and maintain the new Central Library, added positions to address deferred capital maintenance, additional positions to support the Civic and Urban Initiatives Program, the addition of Fire dispatch positions associated with new dispatch contracts with the cities of Coronado and National City, additional staffing to support the Balboa Park Centennial Celebration, and the addition of positions for storm water permit compliance. The reductions are primarily related to position reductions in the Office of the City Attorney and position reductions resulting from the City's

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successful bids from the Landfill Operations and Street and Sidewalk Maintenance Managed Competitions.¹

As shown in **Table 7**, of the 60.29 net FTE position change to the General Fund, a net 2.65 FTE positions were transferred from the Enterprise Funds and a net 0.60 FTE position was transferred from the Internal Service Funds, 93.05 FTE positions are new, and 36.01 FTE positions have been reduced. The 1.28 FTE position net change to the Special Revenue Funds is the result of 3.26 new FTE positions and 4.54 FTE positions being reduced. Of the 21.80 net FTE change in positions in the Enterprise Funds, a net 2.65 FTE positions were transferred to the General Fund, 23.73 FTE positions were added, and 42.88 FTE positions were reduced. In the Internal Service Funds, a net 0.60 FTE positions were transferred to the General Fund, 27.85 FTE positions have been added, and 28.57 FTE positions have been reduced. The 2.00 FTE position change to the Other Funds is the result of 2.00 new FTE positions in the City Employee's Retirement System Fund.

Table 8 further illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type. A total of \$682.2 million has been budgeted for salaries and wages, and \$477.3 million budgeted for fringe expenditures resulting in a total budget of \$1.16 billion in personnel expenditures citywide.

Table 8: Fiscal Year 2014 Proposed Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,212.44	\$ 515,993,471	\$ 358,548,636	\$ 874,542,107
Special Revenue Funds	231.36	16,877,410	11,732,474	28,609,884
Enterprise Funds	2,354.19	128,783,471	91,391,908	220,175,379
Internal Service Funds	295.32	16,018,089	12,143,159	28,161,248
Other Funds	64.00	4,560,034	3,452,101	8,012,135
Total	10,157.31	\$ 682,232,475	\$ 477,268,278	\$ 1,159,500,753

Table 9 shows the change in the number of budgeted positions in the General Fund over the last three fiscal years. In Fiscal Year 2014, General Fund positions increased by a net 60.29 FTE positions or approximately 0.8 percent from the Fiscal Year 2013 Adopted Budget. This net increase in positions is discussed on the previous page.

Table 9: General Fund FTE Position Summary Fiscal Years 2012 - 2014

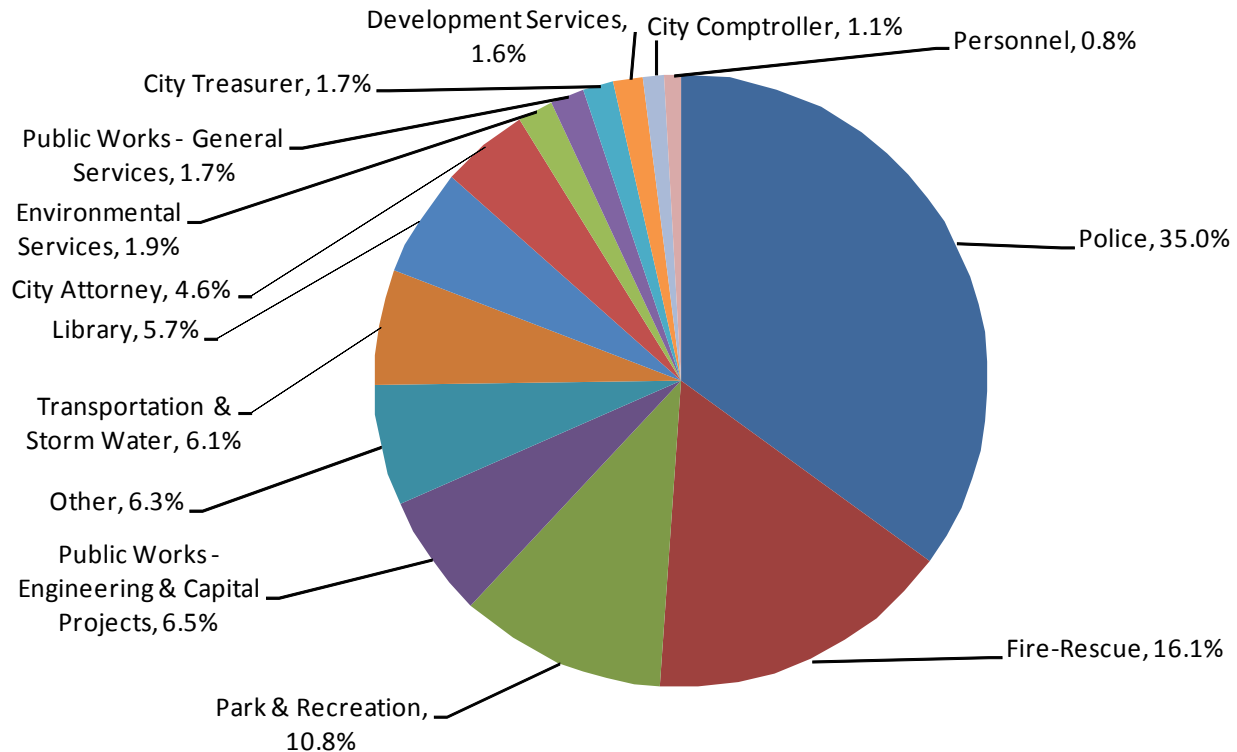
	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Total General Fund Budgeted FTE Positions	7,036.61	7,152.15	7,212.44
Percent Change from Previous Year	(0.4)%	1.6%	0.8%

¹ Subject to the City's obligations under the Meyers-Millas-Brown Act (MMBA) and City Council Policy 300-06.

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Figure 3 summarizes the Fiscal Year 2014 Proposed General Fund FTE positions by department. Only those departments with over 50 General Fund budgeted FTE positions are displayed. All other General Fund departments are combined under the "Other" category. For a detailed look at the budgeted FTE positions in the General Fund refer to the Financial Summary and Schedules section of this Volume.

Figure 3: Fiscal Year 2014 Proposed General Fund FTE Positions by Department



Note: The Other category includes: Administration, City Auditor, City Clerk, City Council, Debt Management, Department of Information Technology, Disability Services, Economic Development, Ethics Commission, Financial Management, Human Resources, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Public Works- Contracting, Purchasing & Contracting, and Real Estate Assets.

Table 10 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, Municipal Employees Association (MEA), represents 37.6 percent of General Fund positions and 43.3 percent of all City positions.

Table 10: Fiscal Year 2014 Proposed FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
MEA	2,711.20	76.00	1,440.58	133.03	39.00	4,399.81
IAFF LOCAL 145	886.00	25.00	-	-	-	911.00
AFSCME LOCAL 127	854.15	60.76	786.89	138.00	-	1,839.80
POA	1,972.02	-	-	-	-	1,972.02
Teamsters Local 911	152.52	-	-	-	-	152.52

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Table 10: Fiscal Year 2014 Proposed FTE Positions by Labor Group (Cont'd)

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
DCAA	134.55	-	-	-	-	134.55
Classified / Unrepresented	140.84	31.35	67.31	19.09	6.00	264.59
Unclassified / Unrepresented	350.16	38.25	59.41	5.20	19.00	472.02
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	7,212.44	231.36	2,354.19	295.32	64.00	10,157.31

Table 11 displays the percentage of positions in the Police and Fire-Rescue Departments compared to the remaining General Fund departments. The Fiscal Year 2014 Proposed Budgets for the Police and Fire-Rescue Departments include 3,687.31 FTE positions or approximately 51.1 percent of total General Fund FTE positions. The budgeted positions in the Police Department increased from 2,515.35 FTE positions in Fiscal Year 2013 to 2,524.79 FTE positions in the Fiscal Year 2014 Proposed Budget primarily due to the addition of Police sworn positions over four academies as part of the five-year staffing plan. In the Fire-Rescue Department, the number of FTE positions increased from 1,146.40 FTE positions to 1,162.52 FTE positions primarily due the addition of 12.00 FTE hourly seasonal lifeguard positions and 3.00 FTE positions needed to handle increased call volume and radio traffic related to the newly acquired dispatch contracts for the Cities of Coronado and National City.

Table 11: General Fund FTE Position Summary Fiscal Years 2012 - 2014 by Category

	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Police and Fire-Rescue Budgets	3,663.74	3,661.75	3,687.31
Percent of Total General Fund Budget	52.1%	51.2%	51.1%
Other General Fund Department Budgets	3,372.87	3,490.40	3,525.13
Percent of Total General Fund Budget	47.9%	48.8%	48.9%

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Annual Required Contribution (ARC), and contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$379.9 million or 79.6 percent of budgeted fringe in Fiscal Year 2014. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

Table 12 displays the citywide fringe allocation which totals \$477.3 million for Fiscal Year 2014 of which \$358.5 million or 75.1 percent is budgeted in the General Fund.

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Table 12: Fiscal Year 2014 Proposed Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Retirement ARC	\$212,677,074	\$ 6,536,099	\$ 47,919,757	\$ 6,327,506	\$ 1,981,699	\$ 275,442,135
Supplemental Pension Savings Plan	11,474,875	653,554	6,433,031	762,510	229,586	19,553,556
Retirement Offset Contribution	650,001	17,674	294,961	25,272	7,253	995,161
Retirement DROP	1,736,371	43,573	416,651	52,227	4,546	2,253,368
Employee Offset Savings	9,228,328	293,013	1,034,141	123,431	102,492	10,781,405
Workers' Compensation	25,773,558	593,138	4,883,578	635,591	128,572	32,014,437
Flexible Benefits	39,239,025	1,597,386	12,477,797	1,740,301	455,928	55,510,437
Risk Management Administration	6,885,878	233,281	2,188,819	306,250	62,068	9,676,296
Long-Term Disability	2,381,146	85,969	647,219	82,754	24,980	3,222,068
Unemployment Insurance	1,278,637	46,174	347,563	44,369	13,413	1,730,156
Medicare	5,807,561	210,763	1,581,543	203,426	65,657	7,868,950
Other Post-Employment Benefits	41,145,650	1,394,142	13,080,898	1,830,142	370,933	57,821,765
Retirement 401 Plan	213,354	21,959	68,258	7,504	3,979	315,054
Retiree Medical Trust	57,178	5,749	17,692	1,876	995	83,490
Fund Type Totals	\$ 358,548,636	\$ 11,732,474	\$ 91,391,908	\$ 12,143,159	\$ 3,452,101	\$ 477,268,278

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2014 is budgeted at \$279.0 million and is described below:

- The SDCERS ARC for Fiscal Year 2014 is \$275.4 million, representing an increase of \$44.3 million from the Fiscal Year 2013 Adopted Budget. Due to the passage of Proposition B, effective July 20, 2012, SDCERS is a closed system, except for the Police plan, which remains open. For the non-Police portion, the existing Unfunded Actuarial Accrued Liability (UAAL) layers have been collapsed into a single amount that will be amortized with level dollar amounts rather than as a level percent of pay over 15 years, in compliance with current GASB standards. The portion of the UAAL associated with the open Police plan will continue to be amortized with the existing layers as a level percentage of pay. As a result of the effects of the Proposition B plan closure and the level dollar amortization, the ARC increased by \$27.0 million. Other factors that contributed to the increase in the ARC are investment experience less than expected of \$8.3 million, liability experience loss of \$4.7 million, and other changes totaling \$4.3 million. Approximately \$212.7 million or 77.2 percent of the ARC is budgeted in the General Fund.

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- In addition, \$1.7 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits.
- Finally, \$1.9 million has been budgeted citywide (\$1.4 million in the General Fund) to support the pay-go costs for the continued funding of the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was added to the City's defined benefit pension plan by San Diego Ordinance O-18608, adopted on January 11, 1999, in order to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit, whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, SDCERS has informed the City that the reserve will be depleted in October 2013. In order to continue this benefit once the funds are depleted, the Mayor recommends that the City fund the supplemental COLA benefit on an annual basis.

The Retiree Health or Other Post Employment Benefits (OPEB) UAAL as of June 30, 2012 is approximately \$449.1 million and the ARC was determined to be \$35.3 million. This valuation assumes a 7.06 percent discount rate.

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees, regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements, which



cannot be changed until Fiscal Year 2015 at the earliest, set the City's OPEB contribution at \$57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5 percent after 2015. The City has budgeted \$57.8 million in Fiscal Year 2014 for retiree health care benefits. From the \$57.8 million, the retiree health defined contribution and pay-as-you-go payments are paid out first, with any remaining balance going to the CalPERS Employer Retiree Benefit Trust (CERBT) to pre-fund expenses related to post-employment healthcare benefits.

Under the agreements, health-eligible retirees may elect to receive certain retiree health benefits. City employees retiring after March 31, 2012, who were eligible for the prior Retiree Health Benefit, were given a choice between a reduced defined benefit and a defined contribution-style post-employment health plan. Based upon the employee benefit election results, when compared to the 2011 OPEB Valuation, the UAAL dropped from \$1.13 billion to \$449.1 million and the ARC dropped from \$94.4 million to \$35.3 million for the fiscal year valuation ending June 30, 2012.

Employee Offset Savings (EOS)

The labor negotiations in Fiscal Year 2005 resulted in the reduction of the City's Retirement Offset Contribution. These agreements specified that the savings the City realizes as a result of this reduction must be used to address the City's pension UAAL. Each City department is charged based upon its respective payroll and these funds are transferred into the EOS account. In Fiscal Year 2006, the City issued approximately \$100 million in Tobacco Securitization Bonds and transferred

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these funds to SDCERS as a contribution to the pension system above the ARC to address the UAAL. In order to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006 and to protect the programs previously supported with the Tobacco Settlement Revenues, a portion of the EOS funds is transferred each year to the General Fund. The Fiscal Year 2014 Proposed Budget includes Employee Offset Savings of \$10.8 million, which is budgeted as an expense to all City departments and revenue to the respective funds.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2014 Proposed Budget for Retirement DROP is \$2.3 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related accidents or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City of San Diego. The Workers' Compensation contribution in the Fiscal Year 2014 Proposed Budget is \$32.0 million. In Fiscal Years 2012 and 2013, operating expenses in the Workers' Compensation Fund were higher than budgeted, resulting in the reserve targets being underfunded by \$2.5 million in Fiscal Year 2012 and \$2.3 million in Fiscal Year 2013. These shortfalls are due to increasing claim costs, which have been on the rise since Fiscal Year 2012. As a result, \$4.8 million is required to achieve the targeted level in Fiscal Year 2013 in accordance with the City's Reserve Policy. The \$4.8 million will be budgeted as an on-going contribution of \$1.6 million annually for the next three years beginning in Fiscal Year 2014 to cover the previous years' shortfalls. In addition, \$5.9 million is budgeted for the Fiscal Year 2014 contribution to this reserve. The increase of approximately \$4.1 million over the Fiscal Year 2013 Adopted Budget is due to additional funding for the reserve shortfalls in Fiscal Years 2012 and 2013 and additional pay-go contributions attributable to steadily increasing claim costs during the past two years, as well as new State Workers' Compensation legislation effective on January 1, 2013 and January 1, 2014.

Long-Term Disability

The Long-Term Disability (LTD) contribution in the Fiscal Year 2014 Proposed Budget is \$3.2 million. This contribution includes funding of \$1.9 million toward the Long-Term Disability Fund Reserve to meet the targeted level in Fiscal Year 2014 as stated in the City's Reserve Policy. While this target is anticipated to be met in Fiscal Year 2014, revisions to the Policy are currently underway to reflect a new target based on the current value of the outstanding liability.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2014 Proposed Budget for Flexible Benefits is \$55.5 million.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In January 1982 the City established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to their savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must pay a mandatory 3 percent and can voluntarily contribute up to an additional 3.05 percent for employees hired after July 1, 1986, or 4.5 percent for employees hired on or before July 1, 1986. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions up to 6.05 percent and this amount is deposited into the employee's SPSP

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account. The Fiscal Year 2014 Proposed Budget for SPSP is \$19.6 million. This reflects an increase of \$0.4 million over the Fiscal Year 2013 Adopted Budget.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined retirement benefit as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll and a retiree medical trust with a mandatory employee contribution of 0.25 percent of payroll. These amounts are deducted from employees' paychecks and placed into the employees' accounts. The City matches these contributions. The Fiscal Year 2014 Proposed Budget for the City's contribution match is \$315,054 and is based on a count of 559 general members as of October 2012.

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan. New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees will be required to contribute 9.2 percent of their compensation to the plan, which will be matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions will be 11 percent of compensation. The Fiscal Year 2014 Proposed Budget for the SPSP-H Plan is \$196,696.



Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, Long-Term Disability, and Employee Assistance programs. The Fiscal Year 2014 Proposed Budget for Risk Management Administration is \$9.7 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime and other employee special pays. The Fiscal Year 2014 Proposed Budget for Medicare is \$7.9 million.

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Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2014 Proposed Budget for Unemployment Insurance is \$1.7 million.

Funding of Annual Leave

In the past, the City had not completely budgeted for the additional expense of Annual Leave paid to employees who end their employment with the City with leave balances. While a portion of annual leave expense has been absorbed in departmental budgets, there will be a large number of employees with high leave balances expected to retire over the next several years. The Fiscal Year 2014 Proposed Budget includes \$6.0 million citywide and is based on anticipated retirements from the Deferred Retirement Option Plan (DROP) within the fiscal year and the projected value of the accrued annual leave balance.

Vacancy Savings

As part of the development of the Fiscal Year 2014 Proposed Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to: vacancies, attrition, extended leaves of absence, savings related to under-filled positions, and newly hired employees that may start at a lower salary than the salary of the vacated position. The development of estimated vacancy savings in the budget incorporated input from departments regarding current and anticipated staffing levels as well as information on vacant reimbursable positions. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments appropriately manage their Fiscal Year 2014 personnel expenditures to their available allocated appropriations. The Fiscal Year 2014 vacancy savings is \$31.6 million, representing a decrease of \$1.1 million or 3.4 percent from the Fiscal Year 2013 vacancy savings.

Table 13 displays the changes in budgeted vacancy savings from Fiscal Year 2012 to Fiscal Year 2014.

Table 13: Budgeted Vacancy Savings Fiscal Years 2012 - 2014

Department/Fund	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Administration	\$ 59,363	\$ 59,363	\$ 59,363
City Attorney	742,777	737,240	752,959
City Clerk	43,618	54,059	37,835
City Comptroller	185,494	162,177	159,245



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Table 13: Budgeted Vacancy Savings Fiscal Years 2012 - 2014 (Cont'd)

Department/Fund (Cont'd)	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Proposed Budget
City Treasurer	174,844	172,412	172,119
Council Administration	42,791	-	-
Council District 2	-	-	121,472
Council District 3	-	-	121,472
Council District 5	-	60,736	-
Council District 7	60,736	-	60,736
Debt Management	29,931	54,059	54,059
Development Services	105,373	187,481	186,649
Economic Development	107,932	66,768	80,454
Environmental Services	142,584	221,162	236,915
Ethics Commission	130,000	-	-
Financial Management	73,445	65,291	65,291
Fire-Rescue	3,352,885	4,864,820	4,362,120
Human Resources	-	-	59,363
Library	197,059	645,753	536,587
Multimedia Services	-	58,157	-
Office of Homeland Security	-	66,768	42,578
Office of the Assistant COO	-	-	54,059
Park & Recreation	762,859	931,673	954,762
Personnel	31,491	59,114	59,114
Police	8,803,882	8,810,215	8,718,131
Public Works - Engineering & Capital Projects	1,094,124	1,011,444	1,057,413
Public Works - General Services	597,544	514,800	189,738
Public Works- Contracting	-	-	57,866
Purchasing & Contracting	120,681	49,109	49,109
Real Estate Assets	59,363	54,059	54,059
Transportation & Storm Water	674,480	815,820	733,615
Total General Fund	\$ 17,593,256	\$ 19,722,480	\$ 19,037,083
Airports Fund	54,059	59,363	38,376
Central Stores Fund	36,067	116,688	34,611
City Employee's Retirement System Fund	345,052	343,897	271,523
Development Services Fund	7,297,648	7,546,230	7,581,521
Energy Conservation Program Fund	-	59,363	4,728
ERP Fund	65,416	65,416	-
Facilities Financing Fund	59,363	42,578	42,578

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Table 13: Budgeted Vacancy Savings Fiscal Years 2012 - 2014 (Cont'd)

Department/Fund (Cont'd)	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Fire/Emergency Medical Services Transport Program Fund	52,520	-	-
Fleet Services Operating Fund	349,105	44,366	-
Golf Course Fund	136,272	123,843	134,242
Information Technology Fund	34,611	109,855	90,126
Local Enforcement Agency Fund	60,674	60,674	60,674
Maintenance Assessment District (MAD) Management Fund	54,059	42,578	-
Publishing Services Fund	28,870	-	-
QUALCOMM Stadium Operations Fund	74,297	62,005	47,091
Recycling Fund	186,868	157,874	182,650
Redevelopment Fund	86,788	-	-
Refuse Disposal Fund	311,543	294,666	249,825
Risk Management Administration Fund	132,185	68,453	96,491
Sewer Funds	1,917,881	2,022,723	1,946,751
Water Utility Operating Fund	1,659,710	1,665,969	1,651,690
Wireless Communications Technology Fund	119,205	66,685	94,162
Total Non- General Fund	\$ 13,062,193	\$ 12,953,225	\$ 12,527,041
Total	\$ 30,655,449	\$ 32,675,705	\$ 31,564,124

Citywide Reorganization/Restructuring

The Fiscal Year 2014 Proposed Budget reflects the restructuring of several departments as a result of executive management and department-initiated reorganizations. Reorganizations includes restructuring of departments and major divisions within a department and is intended to increase the overall efficiencies and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2014 Proposed Budget.

Business Office Department

The Business Office Department has become a section within the Office of the Assistant Chief Operating Officer.

Equal Opportunity Contracting (EOC) Program

The Equal Opportunity Contracting program was transferred from the Administration Department to the Purchasing & Contracting department as a newly created division.

Multimedia Services Department

The Multimedia Services Department has become a division of the Department of Information Technology.

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Graffiti Removal

The Graffiti Removal Team was transferred from the Neighborhood Code & Compliance Division of the Development Services department to the Streets Division in the Transportation & Storm Water Department.

Water and Sewer Plans Review

The Water and Sewer Plans review function in the Public Utilities Department was transferred to the Development Services Department.

Public Works Contracting

The Public Works Contracting Division of Public Works- Engineering & Capital Projects Department has become a new department called Public Works Contracting.

Procurement Card Program

The Procurement Card Program was transferred from the Purchasing and Contracting Department to the City Comptroller Department.

Public Utilities

An Environmental Monitoring and Technology Services (EMTS) Division was created within the Public Utilities Department, and the EMTS divisions within the Muni and Metropolitan Wastewater departments were inactivated. Additionally, new divisions, Water operations construction and maintenance and Water operations - system safety operations were created in the Water department.

Fiscal Actions in the Fiscal Year 2014 Proposed Budget

The City of San Diego remains committed to sustaining the important fiscal reforms that have restored the credibility of the City, addressing its financial obligations, and meeting its responsibility to provide essential core services to San Diego residents. The Fiscal Year 2014 Proposed Budget contains funding for the full payment of the pension ARC, funding for retiree health benefits, funding for storm water obligations, and funding for deferred capital. This budget also includes funding for additional service enhancements and other adjustments, which are described in more detail in the following sections.

Funding the Pension Plan

The Fiscal Year 2014 Proposed Budget includes full funding for the City's annual pension contribution, which is a critical component of the City's long-term fiscal health and stability. For Fiscal Year 2014, the SDCERS ARC was determined by the SDCERS' actuarial valuation to be \$275.4 million as of June 30, 2012. This is an increase of \$44.3 million from the Fiscal Year 2013 Adopted Budget, \$27.0 million of which is due to the effects of Proposition B.

Maintaining Reserves

Healthy reserves help insulate City services against costs of emergencies such as natural disasters. In addition, the City's reserves are one of several factors considered by rating agencies and a strong reserve balance is an important credit feature. The City currently maintains several reserves for its operations, including the Emergency Reserve for the General Fund (established to fund unanticipated liabilities for natural disasters, catastrophic occurrences, and judgments), Development Services Reserve funds, Risk Management Reserve funds, and Public Utilities Reserves, among others.

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The City's Reserve Policy calls for: a) the maintenance of adequate reserve levels for all of its reserves including the Emergency Reserve and the Appropriated Reserve in the General Fund; b) enhanced operating reserves for Enterprise Funds such as Water and Wastewater; c) a capital reserve; and d) other types of reserves. The City's Reserve Policy currently defines a goal of having a minimum of 8.0 percent of General Fund revenues held in reserves by Fiscal Year 2012. For Fiscal Year 2014, the General Fund Reserve is projected to be \$154.3 million or 12.9 percent of General Fund Revenues, which exceeds the reserve target of 8.0 percent. The General Fund Reserve, however, could be impacted by the "claw-back provision", which gives the State Controller's Office authority to require that the City return certain payments that were previously made by the Former Redevelopment Agency or the Successor Agency to the City in 2011 or later that were subsequently invalidated by the State Department of Finance. If the State Controller's Office exercises this option, cumulative payments of up to \$28.0 million would be required from the General Fund Reserve, reducing the General Fund Reserve to \$126.3 million or 10.6 percent of Fiscal Year 2014 General Fund Revenues. **Table 14** displays a summary of projected General Fund Reserves for Fiscal Year 2014.

Table 14: FY 2014 Projected General Fund Reserves

	Amount	Percent of FY 2014 Proposed Revenues
FY 2013 Projected Budget Surplus	\$4,227,787	
Re-Budget for FY 2014 from FY 2013 Surplus ¹	(1,885,090)	
FY 2014 Projected Use of FY 2013 Surplus from FY 2013: ²		
Police Equipment	(1,100,000)	
Lifeguard Cliff Rescue Vehicle	(500,000)	
Balboa Park Traffic Management Plan	(300,000)	
MTS Student Bus Passes	(200,000)	
Remaining Balance from FY 2013 Surplus	\$242,697	
FY 2014 Projected Reserves and Fund Balance³	\$154,276,728	12.9%
Potential Use of Fund Balance for "Claw-back" Provision	\$(28,000,000)	
FY 2014 Revised Projected Reserves and Fund Balance	\$126,276,728	10.6%

¹ Includes \$1.4 million for City Council Community Projects, Programs, and Services and \$0.5 million for Community Plan Updates re-budgeted from FY 2013 budgetary surplus.

² Includes items not approved by City Council from FY 2013 Mid-Year budgetary surplus with the exception of MTS Student Bus Passes of \$0.2 million which is offset by a \$0.2 million reduction for the Mission Trails Regional Park - Kumeyaay Campground and Visitors Center.

³ The percentage of General Fund Reserves and Fund Balance is calculated based on overall General Fund revenues.

The Fiscal Year 2014 Proposed Budget includes a Workers' Compensation contribution of \$32.0 million, which includes funding of \$7.5 million in contribution to the Workers' Compensation Reserves. In Fiscal Years 2012 and 2013, operating expenses in the Workers' Compensation Fund were higher than budgeted. In Fiscal Year 2012, due to insufficient funding, the reserve target was underfunded by \$2.5 million. Again, in Fiscal Year 2013, the budget was insufficient to fund actual expenditures, resulting in an additional shortage of reserves of \$2.3 million. These shortfalls are due to increasing claim costs, which have been on the rise since Fiscal Year 2012. As a result, \$4.8 million is required to achieve the targeted level in Fiscal Year 2013 in accordance with the Reserve Policy. The plan to replenish the reserve shortfalls of \$4.8 million will be to budget \$1.6 million annually for the next three years beginning in Fiscal Year 2014. In addition, \$5.9 million is budgeted

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in Fiscal Year 2014 in accordance with the Reserve Policy. The use of General Fund reserves were not used as part of the solutions to mitigate the Fiscal Year 2014 Proposed Budget.

In addition, the Fiscal Year 2014 Proposed Budget includes a \$101,700 contribution to the Public Liability Fund Reserve, which is a reduction of \$6.0 million from the Fiscal Year 2013 Adopted Budget of \$6.1 million. An additional \$4.7 million will be contributed to the reserve from fund balance for a total reserve contribution of \$4.8 million. The Fiscal Year 2014 goal for the Public Liability Reserve is 24.0 percent of outstanding claims according to the City's Reserve Policy. This contribution to the Public Liability Reserve in Fiscal Year 2014 will increase the reserve level to a projected \$27.9 million, which would exceed the targeted level of 24.0 percent of outstanding claims by 3.0 percent in Fiscal Year 2014 based on the new actuarial valuation. In addition, the reserve contribution for Fiscal Year 2015 through Fiscal Year 2019 is now projected to be \$4.8 million annually instead of \$6.1 million as stated in the Reserve Policy. Revisions to the Reserve Policy are currently underway to reflect the updated targeted contributions.

In Fiscal Year 2012, \$27.0 million related to the wildfire settlement with SDG&E was deposited into the Public Liability Fund Reserve. Of this amount, \$21.6 million will be transferred back to the General Fund to mitigate the \$38.4 million deficit and \$5.4 million to Enterprise Funds in Fiscal Year 2014.

Retiree Health Care Costs

As noted earlier, the City's contribution for retiree health care benefits is budgeted at \$57.8 million for Fiscal Year 2014. From the \$57.8 million, the retiree health defined contribution and pay-as-you-go payments are paid out first, with any remaining balance going to the CalPERS Employer Retiree Benefit Trust (CERBT) to pre-fund expenses related to post-employment healthcare benefits.

Municipal Storm Water Permit Compliance

Compliance with the Municipal Storm Water Permit required by the California Regional Water Quality Control Board significantly impacts the City's budget. The Fiscal Year 2014 Proposed Budget includes \$36.0 million to fund programs to comply with permit requirements, which includes the addition of 2.00 FTE positions, associated personnel expenditures of \$240,033, and \$2.0 million in contractual funding for Fiscal Year 2014. These programs include storm water pollution prevention, street sweeping, and storm drain maintenance.

Deferred Capital

Based on information available in 2011, the City's backlog is estimated at \$898.0 million for deferred capital/maintenance projects for streets, building, and storm drain infrastructure funded by the General Fund. This backlog was identified by conducting extensive condition assessments. Of the \$898.0 million, \$478.0 million is related to streets, \$185.0 million is attributed to buildings, and \$235.0 million is related to storm drains. On March 20, 2012, the City Council approved a funding option which provides for bond funding totaling \$415.4 million over the five-year period, and increasing annual O&M funding from \$45.8 million in Fiscal Year 2013 to a level of \$73.8 million by Fiscal Year 2017. In addition, the City Council approved the one-time use of up to \$8.3 million of the projected \$16.5 million General Fund surplus for Fiscal Year 2012 to increase cash funding of deferred capital projects in Fiscal Year 2013, raising the O&M level from \$45.8 million to \$54.1 million. The Fiscal Year 2013 Adopted Budget included \$8.3 million in one-time funding for deferred capital projects. This was in addition to the \$75 million in bond proceeds received in Fiscal Year 2013 to address the deferred capital backlog.

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The Fiscal Year 2014 Proposed Budget includes an additional \$3.2 million in O&M funding, increasing the budgeted O&M level to \$49.0 million in Fiscal Year 2014. In addition, a third bond issuance for \$80 million is planned for early calendar year 2014 to further address the deferred capital backlog. Note that the debt service payments related to this bond issuance will begin in Fiscal Year 2015 and not in Fiscal Year 2014 as anticipated in the Outlook due to the time of the issuance.

Service Enhancements and Other Adjustments

The Fiscal Year 2014 Proposed Budget contains funding for service enhancements and other adjustments, which are described in detail below.

Neighborhood Services

Deferred Capital Maintenance Support

In order to address deferred capital maintenance, the Fiscal Year 2014 Proposed Budget includes the addition of 9.00 FTE positions and \$872,548 in expenditures in the Facilities Division of the Public Works - General Services Department, \$1.6 million in the Streets Division, and \$769,516 in the Storm Water Division of the Transportation & Storm Water Department for a total O&M funding of \$3.2 million.

\$35.0 Million CIP Bond Issuance

In March 2013, City Council authorized the issuance of \$35.0 million in lease revenue bonds to fund the following capital improvement projects.

- Concrete Streets - This project will receive \$9.75 million in bond proceeds to fund the repair and reconstruction of concrete streets.
- Fire Station No. 45 - East Mission Valley - This project will receive \$3.7 million in bond proceeds to complete updates to the Mission Valley fire station. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.
- Mission Beach Boardwalk Bulkhead - This project will receive \$1.4 million in bond proceeds for preserving the life of the historic Mission Beach bulkhead and includes replacing the concrete deck, restoring the wall backfill, and replacing the parapet.
- Mission Hills-Hillcrest Branch Library - This project will receive \$2.0 million in bond proceeds for the construction of a 20,000 square-foot library for the Mission Hills and Hillcrest neighborhoods.
- Resurfacing of City Streets - This project will receive \$5.15 million in bond proceeds to fund roadway resurfacing, repair, and reconstruction projects of City streets.
- San Ysidro Branch Library - This project will receive \$3.0 million in bond proceeds to fund the construction of a 15,000 square-foot facility to serve the San Ysidro Community.



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- Skyline Hills Library - This project will receive will receive \$5.0 million in bond proceeds to fund a 15,000 square-foot library expansion to the existing facility.
- Watershed CIP - This project will receive \$5.0 million in bond proceeds to fund the design and construction of watershed capital projects, such as addressing storm drain discharge water quality standards.

New Park & Recreation Facilities and Acreage

The Fiscal Year 2014 Proposed Budget includes the addition of a 0.75 FTE position, \$26,989 in expenditures, and \$2,500 in revenue to support the maintenance and operation of the Memorial Pool Expansion which is expected to be completed in March 2014; 0.04 FTE position and \$2,604 in expenditures to support the new 0.25 acre facility at West Maple Canyon Mini-Park; 5.00 FTE positions and \$627,643 in expenditures for maintenance and operational support of an additional 1,092 acres at North Mission Trails Regional Park; and 2.00 FTE positions, \$221,756 in expenditures, and \$49,700 in revenue to support an additional 217 open space acres.

New Central Library

The Fiscal Year 2014 Proposed Budget includes the addition of 4.50 FTE positions and \$2.4 million in expenditures to support the new Central Library, which will be offset by \$2.3 million in donations revenue from the San Diego Public Library Foundation and \$123,150 in revenue from the San Diego City School District for reimbursement of shared utility costs.

Library Public Use Computers

The Fiscal Year 2014 Proposed Budget includes the addition of \$226,000 in funding to replace the public use computers at all branch libraries. Additional funding of \$250,000 is projected from savings in the Library Department's Fiscal Year 2013 budget and \$250,000 from the Library Trust Fund.

Community Plan Updates

The Fiscal Year 2014 Proposed Budget includes an additional \$831,074 to continue work on Community Plan Updates (CPU) and special projects for a total of \$1.8 million. In Fiscal Year 2014, work will continue or conclude for the following CPUs: Mission Valley, Otay Mesa, Southeastern, Uptown, North Park, and Golden Hill.

Property Value Protection Ordinance

The Fiscal Year 2014 Proposed Budget includes the addition of 1.00 FTE position and \$75,217 in expenditures to support the administration of the Property Value Protection Ordinance, which requires lenders to register defaulted and foreclosed residential properties. These expenditures are fully offset by revenues generated from the implementation of the \$76 user registration fee.

Tree Trimming

The addition of \$500,000 in expenditures is incorporated in the Fiscal Year 2014 Proposed Budget for planned tree trimming of both palm and shade trees.

Citywide Bike Program

The addition of 1.00 FTE position and \$120,744 in expenditures is incorporated in the Fiscal Year 2014 Proposed Budget to provide support and oversight of the City's Bike Program which promotes biking as an alternative transportation option for residents.

Restoration of Winter Restroom Closures

The Fiscal Year 2014 Proposed Budget includes hourly funding of \$6,974 to reinstate restroom service during the winter months from November 1 through March 30 for half of the restrooms at South Kellogg and the North Mission Beach restroom at the Lifeguard Tower.

Executive Summary

Emergency Winter Shelter

Included in the Fiscal Year 2014 Proposed Budget is \$1.3 million to support the operations of the Emergency Winter Shelter year-round.

Civic and Urban Initiatives Program

The addition of 6.00 FTE positions, \$613,238 in associated personnel expenditures, and \$336,762 in non-personnel expenditures will be tasked with coordinating and linking fragmented urban and civic policies, research, and projects on both sides of the border to produce new platforms of collaboration between local governments, institutions, and neighborhood organizations. Over the next fiscal year, these positions will facilitate the establishment of and staff various working groups, internships, incubators, and a Council on Civic Imagination and Urban Initiatives.

Penny for the Arts

Penny for the Arts presents a plan proposed by the Commission for Arts and Culture Department to restore the arts, culture, and community festivals over a five-year period from Fiscal Year 2013 through Fiscal Year 2017 from the Transient Occupancy Tax (TOT) allocations. The Fiscal Year 2014 Proposed Budget includes \$1.6 million in funding to support Penny for the Arts.

Balboa Park Traffic Management Plan

The Fiscal Year 2014 Proposed Budget includes \$300,000 to support the Traffic Management Plan in Balboa Park for temporary improvements, which may include the following: remove wheel stops and parking signage in the Plaza de Panama; perform necessary grading and apply a temporary topping in the Plaza de Panama; purchase and install removable bollards in the Plaza de Panama consistent with the Central Mesa Precise Plan; install detectable warning tiles and truncated domes to comply with the Americans with Disabilities Act (ADA); relocate accessible parking spaces in the Alcazar Parking Lot; modify traffic flow on park roads as needed; and purchase and install new directional signage.

2015 Centennial Celebration in Balboa Park

The Fiscal Year 2014 Proposed Budget includes 3.00 FTE positions on a limited basis through Fiscal Year 2016 and \$385,545 in expenditures to support the 2015 Centennial Celebration in Balboa Park.

Public Safety

Police Academy Recruits

The Fiscal Year 2014 Proposed Budget includes the addition of 16.00 Police sworn positions (8.67 FTE positions) over four police academies, \$1.1 million in associated personnel expenditures, and \$108,500 in non-personnel expenditures as part of the five-year staffing plan. The four academies will take place in August, November, February and May of Fiscal Year 2014. Each academy will increase from 30 to 34 Police recruit positions, thereby adding 4.00 Police recruit positions per academy.

Police Equipment

The Fiscal Year 2014 Proposed Budget includes \$1.1 million to purchase replacement equipment, including gas masks, helmets, shields, shotguns and body armor vests.

Lifeguard Hourly Staff Support

Included in the Fiscal Year 2014 Proposed Budget is the addition of 12.00 FTE positions and \$442,897 in expenditures for hourly funding for seasonal lifeguards.

Executive Summary

Fire Vacancy Savings

The Fiscal Year 2014 Proposed Budget includes a decrease of \$502,700 in vacancy savings in the Fire-Rescue Department to bring the personnel expenditures budget in line with historic actuals.

Fire Dispatching

Included in the Fiscal Year 2014 Proposed Budget is the addition of 3.00 FTE positions, \$272,793 in expenditures and offsetting revenue related to the newly acquired dispatching contracts with the cities of Coronado and National City.

Lifeguard Cliff Rescue Vehicle

The Fiscal Year 2014 Proposed Budget includes \$500,000 to fund the replacement of a cliff rescue vehicle.

Other Significant Adjustments

Storm Water Compliance

The Fiscal Year 2014 Proposed Budget includes the addition of 4.00 FTE positions, \$448,899 in expenditures, and \$590,748 in offsetting revenue in the Public Works - Engineering & Capital Projects Department to maintain storm water compliance on all construction projects.

Additions within the Transportation & Storm Water Department are related to Indicator Bacteria Total Maximum Daily Load (TMDL) mandates released by the Regional Water Quality Control Board. These mandates have the potential to add significant costs for compliance, and while alternatives are currently being reviewed for cost-effective ways to comply with new mandates, some additional costs have been incorporated in the Fiscal Year 2014 Proposed Budget.

The two major cost components included in this budget to fund the compliance efforts related to TMDLs are additional positions and increased contract funding. This budget includes the addition of 2.00 FTE positions and \$240,033 in expenditures. Additionally, an increase of \$2.0 million in contract funding is included in order to implement the storm water pollution prevention controls necessary to comply with the Indicator Bacteria TMDL regulations.

Facilities Vacancy Savings

The Fiscal Year 2014 Proposed Budget includes a decrease of \$325,062 in vacancy savings in the Facilities Division of the Public Works - General Services Department. This will allow the department to hire an additional 8.00 FTE positions that are currently held vacant to work on Facilities related projects.

MTS Bus Passes for Students

The Fiscal Year 2014 Proposed Budget includes \$200,000 in funding to provide bus passes for low-income students. This program is administered by the San Diego Metropolitan Transit System (MTS).

Supplemental Cost of Living Adjustment

The Fiscal Year 2014 Proposed Budget includes \$1.9 million (\$1.4 million in the General Fund) to support the pay-go costs for the continued funding of the supplemental cost of living adjustment (COLA) benefit.

Executive Summary

Measures Incorporated in the Fiscal Year 2014 General Fund Proposed Budget to Address the Projected \$38.4 Million Deficit and to Fund Service Enhancements and Other Adjustments

The following are the corrective actions that are included in the Fiscal Year 2014 General Fund Proposed Budget to mitigate the projected deficit and fund the service enhancements and other adjustments.

Major Revenues

Based upon the most current revenue projections for Property Tax (excluding Redevelopment Property Tax Trust Fund revenues), Sales Tax, Transient Occupancy Tax, and Franchise Fees for Fiscal Year 2014, the Fiscal Year 2014 Proposed Budget includes \$800.0 million for these revenue sources. This is an increase of \$2.3 million over the Outlook's projection of \$797.7 million for these revenues in Fiscal Year 2014. More detailed information related to Major General Fund Revenues can be found in the General Fund Revenues section of this Volume.

Deferred Capital Debt Service

In addition to the two bond issuances in Fiscal Years 2009 and 2013, the Outlook projected a third bond issuance of \$80.0 million in Fiscal Year 2013 with an associated debt service payment of \$5.6 million in Fiscal Year 2014 to further address General Fund deferred capital projects. This bond issuance will be delayed until early calendar year 2014. As a result, debt service payments will begin in Fiscal Year 2015 and no debt service payment will be required for Fiscal Year 2014.

Deferred Capital Operations & Maintenance

The Outlook projected an additional \$4.2 million in O&M funding in Fiscal Year 2014 to address the deferred capital backlog. The Fiscal Year 2014 Proposed Budget includes an additional \$3.2 million in O&M funding, which is \$1.0 million less than projected in the Outlook.

SDG&E Settlement

In Fiscal Year 2012, \$27.0 million related to the wildfire settlement with SDG&E was deposited into the Public Liability Fund. Of this amount, a one-time use of \$21.6 million will be transferred back to the General Fund to mitigate the \$38.4 million deficit and \$5.4 million to Enterprise Funds in Fiscal Year 2014.

Reserve for Redevelopment Agency Impacts

The Transient Occupancy Tax (TOT) Fund Balance is projected to be \$12.2 million at the end of Fiscal Year 2013. Of this amount, a one-time use of \$5.3 million and an on-going use of \$2.3 million over the next three years beginning in Fiscal Year 2014 will be used to address the General Fund impact related to the dissolution of the redevelopment agency. This will result in a total use of \$7.6 million in Fiscal Year 2014 to address the loss of debt service support for PETCO Park and the Convention Center Phase II expansion. The remaining \$4.6 million in TOT fund balance is projected to be used in Fiscal Years 2015 and 2016.

Redevelopment Property Tax Trust Fund (RPTTF)

The Redevelopment Property Tax Trust Fund (RPTTF) is a County-administered fund that holds property taxes that would have been allocated to redevelopment agencies prior to the dissolution of redevelopment. The County disburses money from the RPTTF to the Successor to the Redevelopment Agency on a semi-annual basis to pay for items on the Recognized Obligation Payment Schedule (ROPS). The City can also receive an administrative cost allowance of up to

Executive Summary

three percent of the amount disbursed. Additional RPTTF revenue of \$3.1 million from the Outlook is included in the Fiscal Year 2014 Proposed Budget.

Property Tax Administration Fee

The Fiscal Year 2014 Proposed Budget includes a reduction of \$1.0 million in property tax administration fees, which were not projected in the Outlook.

City Attorney Office Reductions

A reduction of 13.00 FTE positions and \$1.4 million in associated personnel expenditures in the Office of the City Attorney is included in the Fiscal Year 2014 Proposed Budget. The position reductions in the City Attorney's Office reflect service level reductions experienced by other City departments over the last five years. Since 2009, total City positions (excluding the City Attorney's Office) decreased by a net 674.99 FTE positions, or 6.50 percent. During the same time period, the City Attorney's Office positions increased by a net 7.77 FTE positions, or 2.29 percent.



BID Council

Council Policy 900-15 relating to the Small Business Enhancement Program (SBEP) provides for an agreement between the City and the Business Improvement District (BID) Council to provide economic development services to the City's small business communities. Under this agreement, a total of \$485,000 was requested for this effort for Fiscal Year 2014, which includes \$315,000 to support the BID Council operations and programs, and \$170,000 in reimbursement to the BID Council for City fees and charges incurred as a result of implementing the Council-approved BID programs. Of the \$315,000, \$185,000 is related to program

support and operations of the BID Council, \$75,000 is related to grants to Micro-Districts and Commercial Neighborhoods, and \$55,000 is related to technical assistance for small businesses. As a corrective measure to mitigate the General Fund deficit, \$185,000 in General Fund support for the BID Council operations was reduced from the Fiscal Year 2014 Proposed Budget. The City will assume the administration of grants to Micro-Districts and Commercial Neighborhoods and technical assistance for small businesses.

Balboa Avenue Land Proceeds

On January 23, 2013, the 1.33-acre property on 8110 Balboa Avenue was sold by the City of San Diego to G&M Oil Company, Inc. for a net \$3.6 million. The property's original 50-year ground lease between the City of San Diego and Sandy, Inc. was due to expire in November 2014. G&M Oil Company, Inc. entered into a sublease in 1996 and opted to purchase the building when it became available for sale in 2012. The net proceeds of \$3.6 million from the sale of this property was deposited into the Capital Outlay Fund in Fiscal Year 2013. Of this amount, \$1.2 million will be budgeted on an on-going basis for the next three years beginning in Fiscal Year 2014 to offset the principal portion of the deferred capital debt service payments. The remaining \$2.4 million is projected to be used in Fiscal Years 2015 and 2016.

Executive Summary

World Trade Center Proceeds

Of the \$7.6 million in net proceeds received from the sale of the World Trade Center in Fiscal Year 2012, \$6.5 million was supposed to be expended by the end of Fiscal Year 2014. It is proposed that the remaining balance in the Capital Outlay Fund of \$1.6 million is used on an on-going basis over the next three years beginning in Fiscal Year 2014 to offset the principal debt service portion of the deferred capital bonds. The remaining \$1.1 million is projected to be used in Fiscal Years 2015 and 2016.

Emergency Medical Services (EMS) Fund Balance Transfer

The \$3.0 million in estimated Emergency Medical Services (EMS) fund balance is projected to be used over the next three years beginning in Fiscal Year 2014. The Fiscal Year 2014 Proposed Budget includes a transfer to the General Fund in the amount of \$1.0 million. The remaining \$2.0 million is projected to be used in Fiscal Years 2015 and 2016.

Public Liability Reserve

Included in the Fiscal Year 2014 Proposed Budget is a General Fund contribution of \$101,700 to the Public Liability Fund reserve. An additional \$4.7 million will be contributed to the reserve from the Public Liability Fund balance for a total contribution of \$4.8 million. With this contribution, the reserve level will exceed the target of 24.0 percent of outstanding claims in Fiscal Year 2014 as stated in the Reserve Policy based on the most recent actuarial valuation.

The Outlook included a reduction of \$4.5 million in the General Fund contribution to the Public Liability Reserve as a result of depositing \$27.0 million from the SDGE wildfire settlement at the end of Fiscal Year 2012 into the Public Liability Fund. However, the Fiscal Year 2014 budget assumes that \$21.6 million will be transferred back to the General Fund and as much as \$5.4 million transferred to Enterprise Funds.

The Fiscal Year 2014 Proposed Budget also includes a General Fund reduction of \$600,000 for Public Liability pay-go expenses which was not anticipated in the Outlook.

Police Decentralization Fund Balance Transfer

The City of San Diego pays annual "booking fees" to the County of San Diego, which are fees that the City's Police Department incurs for "booking" individuals into the County's jail system. Since Fiscal Year 2010, the State of California has paid the County of San Diego \$2.0 million for these expenses, partially offsetting the City's obligation. As a result, the Police Decentralization Fund has accumulated an estimated \$4.1 million in fund balance from Fiscal Years 2012 and 2013. Of this amount, \$1.4 million will be used on an on-going basis over three years to reduce the General Fund transfer to the Police Decentralization Fund beginning in Fiscal Year 2014. The remaining \$2.7 million is projected to be used in Fiscal Years 2015 and 2016.

Use of Fiscal Year 2013 Surplus

A budgetary surplus of \$4.4 million in the General Fund is projected at the end of Fiscal Year 2013 of which \$4.0 million is budgeted in Fiscal Year 2014 as follows: rebudgeting of \$1.4 million for City Council Community Projects, Programs, and Services, and \$500,000 for community plan updates; \$1.1 million for the replacement of Police equipment (e.g. gas masks, helmets, shields, shotguns and body armor vests); \$500,000 for the replacement of a Lifeguard cliff rescue vehicle; \$300,000 to support the Balboa Traffic Management Plan; and \$200,000 for MTS student bus passes.

Executive Summary

Storm Water CIP General Fund Contribution

The \$35.0 million in deferred capital bonds expected to be issued in June 2013 includes \$5.0 million to fund the design and construction of Storm Water's watershed capital projects. Including the \$5.0 million in the bond issuance frees up \$2.9 million in General Fund contributions to CIP in Fiscal Year 2014.

One-Time Resources and Uses

The Fiscal Year 2014 Proposed Budget includes \$34.8 million in one-time resources as displayed in **Table 15: Fiscal Year 2014 One-Time Resources**.

Table 15: Fiscal Year 2014 One-Time Resources

One-Time Resources	Amount
Proceeds from SDG&E Settlement	\$21,600,000
Use of Transient Occupancy Tax (TOT) Fund Balance	5,300,000
Reduction in Storm Water CIP Contribution	2,850,000
Use of Fiscal Year 2013 Surplus	3,985,090
Reimbursement of Appropriated Reserve Used in Fiscal Year 2013 for Convention Center Phase III Expansion	1,000,000
Total	\$34,735,090

This compares to approximately \$8.9 million in one-time uses as displayed in **Table 16: Fiscal Year 2014 One-Time Uses**.

Table 16: Fiscal Year 2014 One-Time Uses

One-Time Uses	Amount
Information Technology Discretionary Expenditures	\$4,688,405
Community, Projects, Programs, and Services	\$1,385,090
Replacement of Police Equipment	1,100,000
Community Plan Updates and Special Projects	500,000
Lifeguard Cliff Rescue Vehicle	500,000
Balboa Park Traffic Management Plan	300,000
MTS Student Bus Passes	200,000
Support for New Open Space and Park Acreage	165,000
Children's Pool Permit Processing	25,000
Total	\$8,863,495

Net Use of One-Time Resources	\$25,871,595

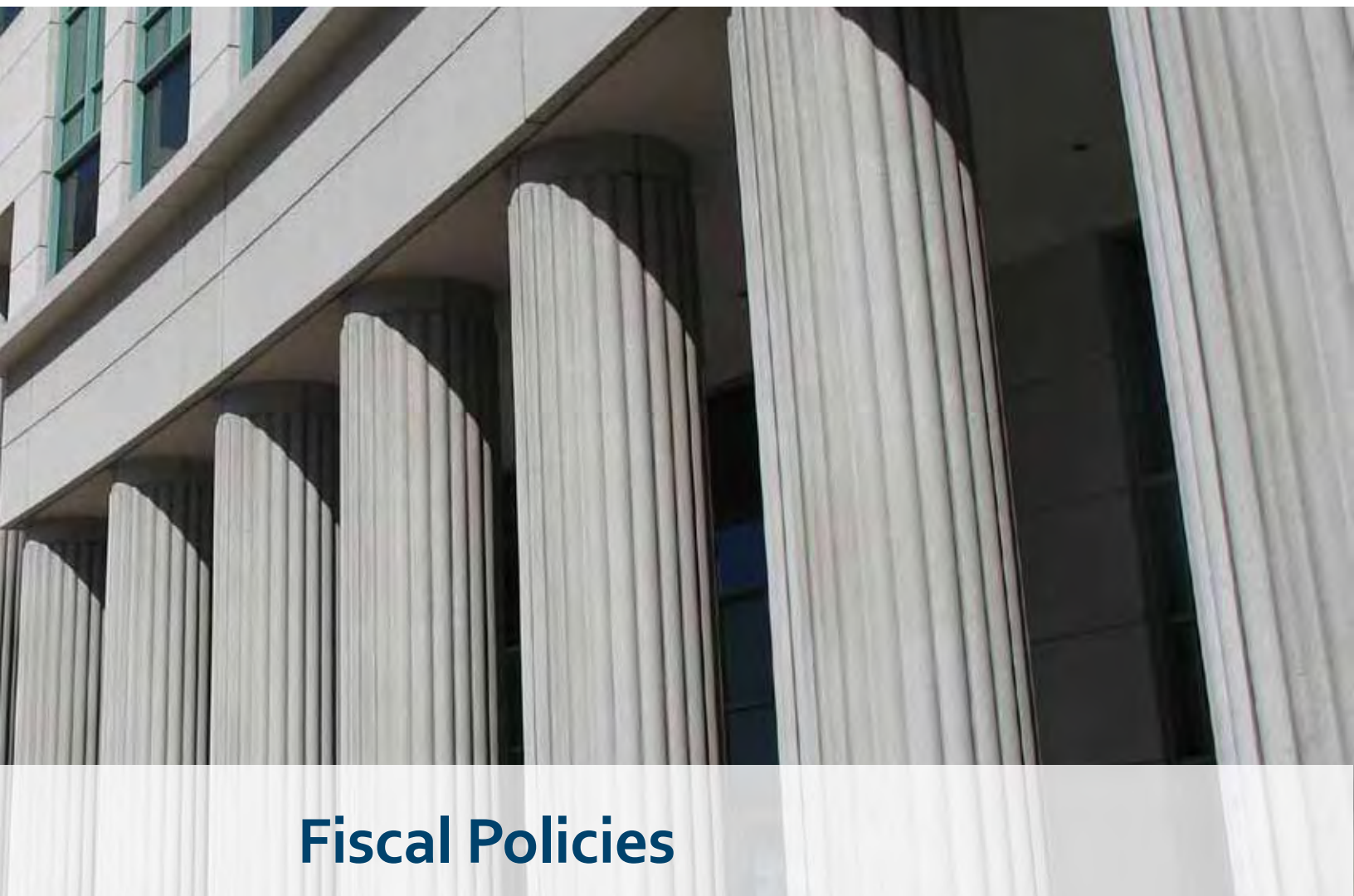
The information shown in the tables above reflect that approximately \$25.9 million in one-time resources were used to balance the Fiscal Year 2014 Proposed General Fund Budget. This approach can be undertaken with the assumption that the economy continues to show improvement. In addition, the possibility exists that, should the City reach agreement with each of its labor organizations over a five-year agreement which freezes pensionable pay, the impact of such an agreement will lower the City's ARC pension payment.



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2014

PROPOSED BUDGET



Fiscal Policies



City of San Diego

Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning and to develop the adopted budget. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investor Services, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.



The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority

The City Council will pass an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

– *Charter Section 71*

Planning – Five-Year Financial Outlook

The practice of developing the Five-Year Financial Outlook (Outlook) for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in October 2012 and continues to present a comprehensive examination of the City's long-range fiscal condition. The Outlook has proven to be an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the Adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, the City's strengths, and the challenges that remain in achieving a balanced General Fund budget and improved fiscal health.

Fiscal Policies



Interim Financial Reporting

The City Comptroller provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

– *Charter Sections 39 and 89*

Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

– *Council Policy 000-02*

Budget Policy

The City developed a Budgetary Policy in Fiscal Year 2010 which assists the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The policy serves to guide the creation of the City's budget and outline standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). This document shall be reviewed on a regular basis to reflect the highest standards of fiscal management and the City's budgetary goals.

– *Council Policy 000-02*

Balanced Budget

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

– *Charter Sections 69 and 265*

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Proprietary Funds, which are comprised of Enterprise Funds and Internal Service Funds, shall also be prepared on the modified accrual basis of accounting with the exception that revenues are recognized when they are earned.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments, and proceeds from capital leases.

Mid-Year Budget Adjustments

During any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, provided that (1) the City Council may budget and appropriate up to the total amount recommended by the Mayor, or (2) if the Mayor recommends budgeting less than \$5.0 million of the projected surplus amount, the City Council may only increase the adopted General Fund budget by up to \$5.0 million or not more than 50 percent of any projected surplus, whichever total dollar amount is less.

- *Ordinance 20084*



Fiscal Policies

Community Projects, Programs, and Services

The City developed a policy, initially adopted on July 7, 2011 and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Councilmember during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for Community Projects, Programs, and Services for each Council Office will be included each year in the Mayor's Proposed Budget. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances, and prior year results for the General Fund and reserves.

- Council Policy 100-06

Capital Improvements Program (CIP) Prioritization

An objective process for evaluating CIP projects with respect to the overall needs of the City will be established through the ranking of CIP projects. The ranking of projects will be used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

– Council Policy 800-14

CIP Transparency

The Capital Improvement Program Transparency Policy establishes the standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's Website. This policy was initiated as part of the CIP streamlining process.

– Council Policy 000-31

Capital Outlay

All proceeds received from the sale of city-owned real property are deposited in the Capital Outlay Fund. This fund is used exclusively for capital improvements.

– Charter Section 77

Debt Management

An appropriation for the repayment of the debt of the municipality is to be included in the Adopted budget and in each annual Appropriation Ordinance passed by the Council. The inclusion of this appropriation in the annual Appropriation Ordinance will facilitate accurate and timely payment of debt obligations.

– Charter Section 74

No bonds shall be issued on the credit of the City, which will increase the City's bonded indebtedness beyond 10 percent of the assessed valuation of all taxable real and personal City property, as shown by the last preceding valuation for City taxes. Bonds regarded as exceptions are those issued by a two-thirds vote of Council for the purpose of acquiring, constructing, or completing improvements for the development, conservation, and furnishing of water. These bonds can increase the bonded indebtedness to 15 percent of the assessed valuation of City property.

– *Charter Section 90*

The City's Debt Policy, adopted by the City Council in Fiscal Year 2008, documents the procedures and goals for the use of various debt instruments to finance City needs and sound management of the existing debt obligations.

The Debt Policy established guidelines to address the following: purpose and need for financing; creditworthiness objectives; types of debt; affordability targets; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.



Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also included in the Debt Policy are policies for the City's Industrial Development Bond Program and San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program. The Debt Policy is reviewed and updated annually. The most recent update was approved by City Council in April 2012.

– *City Debt Policy (Amended by Resolution 307375 in April 2012)*

Investment

The City's Pooled Investment Fund is comprised of a core and liquidity portfolio. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the Budget and Finance Committee and then the City Council. The City Treasurer's Investment Policy was re-certified by the Association of Public Treasurers of the United States and Canada in August 2012 and by the California Municipal Treasurers Association in November 2012.

– *City Treasurer's Investment Policy*

Fiscal Policies

Financial Reserves

The City Reserve Policy, amended by City Council on December 15, 2011, defines the City's reserves and sets policy targets for reserve balances intended to be the foundation for ensuring that strong fiscal management guides future City decisions.

General Fund Reserves

General Fund Reserves, which include the Emergency Reserve, the Appropriated Reserve, and the Unassigned General Fund Balance, are set at a minimum of 8 percent of annual General Fund revenues. The City Reserve Policy states that the City shall reach this level by Fiscal Year 2012. This 8 percent reserve target has been met and is expected to be exceeded based on the Fiscal Year 2013 year-end revenue projection and the Fiscal Year 2014 General Fund adopted revenue budget.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. Until the City reaches a reserve level in excess of 8 percent of annual General Fund revenues, for purposes of calculating the City's General Fund Reserve level, the City shall combine the balance in the Emergency Reserve with the balances in the Appropriated Reserve and the Unassigned General Fund Balance in order to achieve the targeted reserve balance percentages. At no time shall the balance in the General Fund Emergency Reserve fall below 5 percent unless specifically waived by the City Council because of an unforeseen emergency as defined in the Reserve Policy.

Appropriated Reserve

An Appropriated Reserve may be maintained with the purpose of paying for unanticipated operational needs that arise during the fiscal year but not anticipated during the budget process. Funds appropriated to this Reserve will be identified and appropriated to a single account within the General Fund Adopted budget. There shall be no maximum or minimum amount appropriated to this Reserve in any given year. Any funds that are not expended in a given fiscal year will revert back to the General Fund Unassigned Fund Balance and may then be re-appropriated in the subsequent year, consistent with the Reserve Policy. Recommendations to use these funds would be brought forward by the Mayor and would require approval by a majority of the City Council.

Unassigned General Fund Balance

The General Fund Unassigned Fund Balance includes all amounts not restricted, committed, or assigned for a certain purpose. Unassigned amounts are available for any governmental purpose and can be appropriated in the event of an unanticipated requirement for additional funds where the use of the Emergency Reserve would not be appropriate. Should the funds in the Appropriated Reserve be exhausted in a fiscal year, the Unassigned General Fund Balance may be used. Recommendations to appropriate these funds would be brought forward by the Mayor and would require approval by a majority of the City Council.

Workers' Compensation Fund Reserve Policy

The City shall maintain Dedicated Reserves equal to 50 percent of the value of the outstanding claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The target is to reach the 50 percent reserve level by Fiscal Year 2019.

Public Liability Reserve Policy

The City shall maintain Dedicated Reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The target is to reach the 50 percent reserve level by Fiscal Year 2019.

Long-Term Disability Fund Reserve Policy

The Reserve Policy currently states that the reserve level in this fund shall be established to equal \$12.0 million by Fiscal Year 2014 as identified in the Long-Term Disability Actuarial report. While this target is anticipated to be met in Fiscal Year 2014, revisions to the Policy are currently underway to reflect a new target based on the current value of the outstanding liability. The City is evaluating the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self insurance.

– *City Reserve Policy (Ordinance 19679)*

User Fees

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees. The City Council approved the User Fee Policy in Fiscal Year 2009.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2012 and all approved fee changes were implemented on July 1, 2012 with the commencement of Fiscal Year 2013.

- *Council Policy 100-05 (Resolution 307482)*

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.



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2014

PROPOSED BUDGET



**Reengineering and
Competitive Government**



City of San Diego

Reengineering and Competitive Government

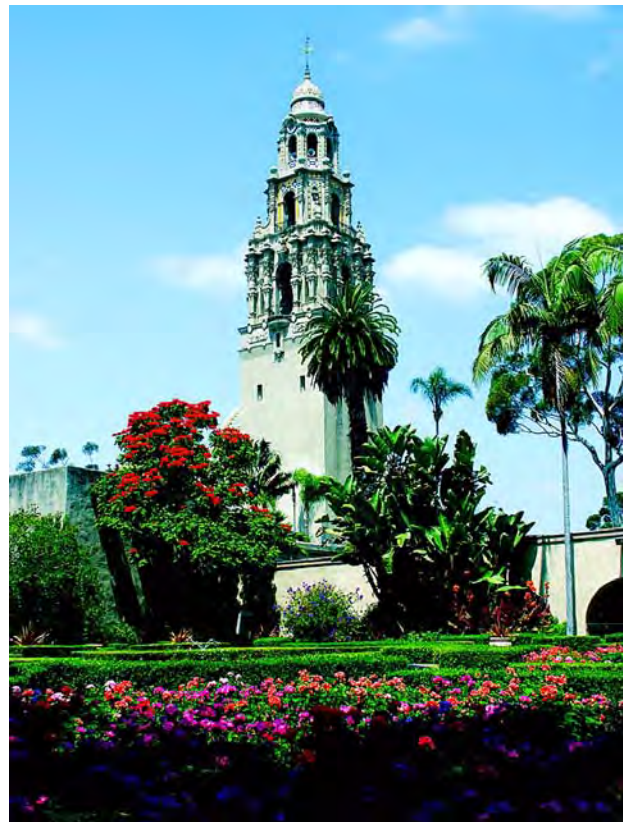
Through the Reengineering Program, the Business Office provides the City of San Diego with internal consulting services that center on supporting management reforms and making efficiency improvements. This is primarily done by conducting efficiency and business process reengineering (BPR) studies.

Efficiency studies aim to improve efficiency and effectiveness, but are flexible in their approach to problem solving. The Reengineering Program staff serves as in-house consultants to review practices and policies to determine the most efficient way to conduct business, to help multiple departments determine how to consolidate the delivery of redundant services, and to realize the maximum potential of new technologies that the City has implemented.

Business process reengineering studies involve the redesign of work processes (activities, services, or functions) for substantial improvement. In the City, these work processes occur within or between divisions and departments, and BPR studies are conducted in accordance with the BPR Guide. Business process reengineering focuses on rethinking from the ground up, finding more efficient ways of working, and eliminating work that is unnecessary.

Accomplishments

The City has completed, or is in the process of completing, 27 BPR studies and 20 efficiency studies. From Fiscal Year 2007 to date, reengineering has resulted in reductions of over 415 full-time equivalent (FTE) positions and produced annually recurring savings of over \$40.3 million in personnel and non-personnel expenditures. In addition, reengineering has resulted in over \$6.1 million in cost avoidance (effectiveness savings), which-while not actual budget reductions-are efficiencies that permit staff to focus on other productive work.



In the course of conducting these studies, City employees have researched industry benchmarks, conducted internal and external customer surveys, mapped existing processes, and proposed organizational structures that streamline processes, deliver better service, and save money.

The following paragraphs describe a few of the more recent accomplishments that have resulted from the Reengineering Program:

- The Delivery BPR examined departmentally-operated functions that deliver mail, library materials, and supplies throughout the City. Recently implemented, this BPR centralized the

Reengineering and Competitive Government

City's delivery functions from Central Stores/Mail Room, Fire-Rescue Department, Police Department, Library Department, and Publishing Services into a single delivery organization under Central Stores and co-located with the Central Stores operations at 20th and B Streets. This BPR yielded several hundred thousands of dollars in annual savings starting in Fiscal Year 2013.

- The Fleet Warehouse Efficiency Study examined state-of-the-art parts management practices and resulted in a confidential report that was provided to the Fleet Services Employee Proposal Team for its use during their Managed Competition.
- The City-wide Park Maintenance Efficiency Study brought together representatives from the Citywide Park Maintenance function and from its internal Park & Recreation Department customers to review processes and procedures and to make recommendations for efficiency improvements.

The above-mentioned reengineering efforts are intended to improve efficiencies, reduce the cost of City government, and maximize the services offered to residents and customers.

Competitive Government

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, and benchmarking. The voters expressed their enthusiasm for competitive government within the City through their approval of Proposition C in November 2006, which authorized a managed competition process. Accordingly, the City is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible.

Managed competition is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed in the Classified Service while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

Accomplishments

Since 2006, the City negotiated with several labor unions regarding the Proposition C implementing ordinance and corresponding policies and procedures known as the Managed Competition Guide. In Fiscal Year 2011, the City and labor organizations reached agreement, and the City Council approved the Proposition C implementing ordinance and Managed Competition Guide which permitted the re-start of Managed Competition Activities.

During Fiscal Year 2008, the Managed Competition Independent Review Board (MCIRB) was established. The MCIRB reviews proposals received through competitive procurements and advises the Mayor on the proposal that will provide services economically and efficiently while maintaining service quality and protecting the public interest. The Mayor accepts or rejects the recommendation of the MCIRB; if it results in award to an outside contractor, the Mayor's recommendation will be taken to Council for its acceptance or rejection.

Reengineering and Competitive Government

Publishing Services

The first competition was won by the Publishing Service Employee Proposal Team and was officially implemented on July 1, 2011. This competition has resulted in approximately \$1.0 million in annual savings starting in Fiscal Year 2012.

Fleet Services

Fleet Services Operations was awarded to the Fleet Services Employee Proposal Team with an implementation date originally scheduled for January 1, 2012. Due to the time required to carry out mandated processes such as meet and confer, procurement, reduction-in-force, and other necessary processes to implement the proposal, the revised estimated completion date is September 1, 2013. Initial annual savings were projected to be up to \$5.3 million beginning in Fiscal Year 2013. As a result of a negotiated agreement with the impacted labor organizations in July 2012, 12.50 FTE positions and \$1.3 million in expenditures have been added back to the Fleet Services Fiscal Year 2014 Proposed Budget resulting in an updated annual savings of \$4.0 million as it relates to the Employee Proposal Team's Alternate Proposal. The processes stated above remain ongoing at the time of this publication and could impact the projected savings and will be revised appropriately.

Street Sweeping

The third competition was won by the Street Sweeping Employee Proposal Team. The implementation began December 1, 2012. The employees' proposal has already begun to result in cost savings for Fiscal Year 2013 and will continue to yield \$0.5 million in annual savings in subsequent years.

Landfill Operations

Landfill Operations was awarded to the Landfill Operations Employee Proposal Team with an implementation date scheduled for July 1, 2013 pending the outcome of required processes such as the meet and confer obligations with the impacted labor organizations. Upon full implementation, the Employees' Proposal will result in \$3.5 million in annual savings planned to commence in Fiscal Year 2014.

Street & Sidewalk Maintenance

The fifth competition was won by the Street & Sidewalk Maintenance Employee Proposal Team. The implementation will be in Fiscal Year 2014 pending the outcome of meet-and-confer and will result in \$0.8 million in annual savings.

Future Expectations

The managed competition process as currently written and implemented by the previous administration is a decidedly slow process. In Fiscal Year 2014, the Mayor will be soliciting input on process improvements to the Managed Competition Guide from various stakeholders. Based on the results of the review, the Mayor will provide recommendations to the City Council which could lead to the renegotiation of the Managed Competition Guidebook. In addition to managed competition, Mayor Filner will be exploring other means to implement cost saving measures so that the taxpayer's monies are used appropriately and efficiently.



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2014

PROPOSED BUDGET



City Management Program



City of San Diego

City Management Program

About the City Management Program

The City Management Program (CMP) integrates strategic planning and performance monitoring efforts with the budget decision-making process. Its goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Founded on Balanced Scorecard principles, the CMP is designed to infuse accountability for performance into City services at every level of the organization. In addition, the CMP is intended to improve communication throughout the City, instill accountability, and support data-based decision-making.



The Strategic Planning Process

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. The CMP is intended to ensure that the City creates and adheres to its goals and priorities. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level.

The City Strategic Plan

The City Strategic Plan charts the strategic direction of the City. It contains the City's mission, vision, goals, objectives, and performance measures. The City Strategic Plan was a product of collaboration between City leadership and subject matter experts from across all departments. It defines the direction for the City and provides a strategic framework for the strategies and activities of the departments.

Goals and Objectives

The current City Strategic Plan centers on four main goals:

- Goal 1: Safe, clean, and liveable city
- Goal 2: Fiscally-sound, effective city government
- Goal 3: Sustainable growth and economic prosperity
- Goal 4: Responsive, committed, and innovative workforce

These goals are broad areas of focus for the City and are intended to be supported by each Mayoral department. Strategic objectives are more specific, mid-term achievements that will help the City achieve its goals. They appear below under each of the goals that they support.

City Management Program

Goal 1: Safe, clean, and liveable city

- Protect the quality of our oceans, bays, rivers, lakes, and groundwater
- Provide effective public safety
- Provide safe and effective infrastructure
- Protect our environmental quality of our city

Goal 2: Fiscally-sound, effective city government

- Ensure long-term financial viability
- Foster public trust through an open and ethical government
- Provide cost-effective, competitive, customer-focused services

Goal 3: Sustainable growth and economic prosperity

- Plan for smart and coordinated growth
- Cultivate CleanTech and promote base and emerging sector industries including manufacturing, international trade, and tourism, as well as support the military
- Develop fiscally-sound civic projects that enhance San Diego's quality of life
- Enhance water reliability through conservation and development of alternative sources

Goal 4: Responsive, committed, and innovative workforce

- Continue to support a diverse workforce reflective of, and responsive to, the residents, businesses, and visitors of San Diego
- Train a skilled, professional workforce
- Value innovation and entrepreneurship in service delivery

These objectives are designed to be evaluated annually and updated as necessary in order to respond to new challenges and demands of City residents, as well as to unexpected changes (e.g., economic, physical) to the environment.

For Fiscal Year 2014, the City's Strategic Plan goals and objectives have been reprinted as they were originally adopted. A complete, in-depth review of the current City Strategic Plan, department tactical plans, and all performance measures will be done during Fiscal Year 2014 for inclusion in the Fiscal Year 2015 budget. These future efforts will result in new City and department goals, objectives, and outcome-based performance measures.

Performance Measures

To measure how well these objectives are being met, the City uses performance measures as outcome-oriented indicators to show performance against expectations. These measures reside at the department level and are considered part of the City Strategic Plan.

The City Strategic Plan's measures cover such areas as finance, infrastructure, community services, human resources, economic development, environment, and technology. The performance measures appear below under each goal they support.

City Management Program

Both the City Strategic Plan-related and department-specific performance measures can be found in the 'Key Performance Indicators' section of each budget narrative contained in Volume II of this document.

During the Budget and Finance Committee meeting held on March 14, 2012, the Independent Budget Analyst presented a list of proposed performance measures which were selected to represent City Council priorities in five broad areas: Community Services, Infrastructure Maintenance and Expansion, Business and Economic Development, Environment and Sustainability, and Efficient and Effective Government. These proposed measures were reviewed by all relevant departments and those that were determined to be feasible have been included in the Fiscal Year 2014 Proposed Budget and can be seen in both Volume I and II.



NOTE: * denotes performance measure from IBA Report #12-12 REV, Attachment B, 'City Council Outcome Measures'

Goal 1: Safe, clean, and liveable city

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
1	Number of Emergency Medical Services (EMS) Compliance Monitoring Reports prepared and submitted	Administration	12	12	12
2	Percent of time the Emergency Medical Services (EMS) Provider meets the response time standard for the most serious medical incidents, Priority Level 1 and 2 calls (≤ 12 minute response requirement, 90% of the time)	Administration	97%	97%	> 90%
3	Percent of Emergency Medical Services (EMS) Provider meets the response time standard for Urgent Priority Level 3 Calls (≤ 15 minute response requirement, 90% of the time)	Administration	95%	95%	> 90%
4	Percent of Emergency Medical Services (EMS) Provider compliance for Priority Level 4 Calls (≤ 30 minute response requirement, 90% of the time)	Administration	99.5%	99.0%	> 90%

City Management Program

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
5	Number of days/year that the airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	Airports	0	0	0
6	Average number of working days to respond to an airport noise complaint	Airports	1	1	1
7	Percent of detected unauthorized intrusion attempts blocked	Department of Information Technology	100%	100%	100%
8	Percent of time that critical wireless infrastructure is available	Department of Information Technology	99.999%	99.995%	99.995%
9	Average number of busy seconds for voice radio access (per month)	Department of Information Technology	325	Less than 200	Less than 200
10	Percent of Enterprise Resource Planning (ERP)-related work requests completed on schedule	Department of Information Technology	92%	96%	95%
11	Percent of Code Enforcement cases where a Code Enforcement Action is taken within 30 days of receiving the complaint *	Development Services	N/A	80%	90%
12	Percent of annual Americans with Disabilities Act (ADA) project list completed	Disability Services	37%	37%	37%
13	Percent of Americans with Disabilities Act (ADA) complaints completed	Disability Services	39%	39%	39%
14	Amount of technical assistance provided on Americans with Disabilities Act (ADA)	Disability Services	154	160	160
15	Miles of waterline contracts awarded Notice to Proceed (NTP)	Engineering & Capital Projects	28	20	20
16	Miles of sewer lines replaced/rehabilitated Beneficial Occupancy/Beneficial Use (BO/BU)	Engineering & Capital Projects	66	60	45
17	Collection Services complaint rate (per 10,000 stops)	Environmental Services	6.7	7.0	7.0
18	Number of State Minimum Standard Notice of Violations (NOVs) received	Environmental Services	6	2	0
19	Tons of household hazardous waste diverted from the Miramar Landfill*	Environmental Services	453	430	430
20	Cost/Loss Index (budget per capita + fire loss per capita)	Fire-Rescue	\$150	\$157	\$150

City Management Program

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
21	Percent of time that a multiple-unit response of at least 17 personnel arrives (within 10:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to confine fires near the room of origin, keep wildland fires to under 3 acres when noticed promptly, and to treat up to 5 medical patients at once*	Fire-Rescue	69%	64%	90%
22	Percent of time the first-due unit arrives (within 7:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to treat medical patients and control small fires*	Fire-Rescue	63%	68%	90%
23	Percent of time ambulance response time complies with the citywide standards*	Fire-Rescue	90.9%	96.7%	90%
24	Percent of time First Responder response time complies with the Emergency Medical Services (EMS) contract standard citywide	Fire-Rescue	91%	87%	90%
25	Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)*	Fire-Rescue	0:20M	0:80M	0:20M
26	Sworn firefighters per 1,000 population*	Fire-Rescue	0.64	0.65	0.63
27	Lifeguards per 1,000 population*	Fire-Rescue	0.14	0.11	0.14
28	Average number of facility work orders completed per month	General Services (Facilities)	682	800	700
29	Average time to respond to an after-hours emergency facility work request	General Services (Facilities)	44 min	50 min	50 min
30	Percent of fleet that is over age and/or mileage	General Services (Fleet)	15%	15%	20%
31	Percent of Non-Safety Light Duty fleet vehicles classified as Low Emissions Vehicles II	General Services (Fleet)	73%	73%	61%
32	Percent reduction of carbon footprint of City's fleet (Green Fleet initiative)*	General Services (Fleet)	0.07%	0.07%	0.07%
33	Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 60 days of assignment to Review Team	Human Resources	45%	45%	50%
34	Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	Park & Recreation	Standards developed	Inspections to begin in the spring	TBD

City Management Program

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
35	Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations)	Park & Recreation	0	0	0
36	Average response time to priority E calls (in minutes)*	Police	6.3	7.0	7.0
37	Average response time to priority 1 calls (in minutes)*	Police	11.8	14.0	14.0
38	Average response time to priority 2 calls (in minutes)*	Police	25.2	27.0	27.0
39	Average response time to priority 3 calls (in minutes) *	Police	61.9	70.0	68.0
40	Average response time to priority 4 calls (in minutes) *	Police	67.4	70.0	70.0
41	Clearance rates for violent crimes (homicide, sexual assault, robbery, aggravated assault)	Police	53.7%	50.0%	50.0%
42	Violent crimes per 1,000 (homicide, sexual assault, robbery, aggravated assault)*	Police	4.18	4.50	4.50
43	Sworn officers per 1,000 population*	Police	1.49	1.48	1.48
44	Average number of days to respond to and resolve customer-initiated service investigations	Public Utilities	6.48	10.00	7.00
45	Miles of sewer mains replaced, repaired, and rehabilitated	Public Utilities	70.4	54.6	45.0
46	Miles of water mains replaced	Public Utilities	28.3	20.0	30.0
47	Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	Public Utilities	0	0	0
48	Number of sanitary sewer overflows (SSOs)*	Public Utilities	36	38	38
49	Number of water main breaks*	Public Utilities	93	115	113
50	Number of acute sewer main defects identified	Public Utilities	45	51	51
51	Average time to repair identified acute sewer main defects*	Public Utilities	98	50	50
52	Average time to repair water main breaks (in hours)*	Public Utilities	9.69	9.00	8.62

City Management Program

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
53	Average time to repair a pothole*	Transportation & Storm Water - Street Division	42% w/in 3 days 55% w/in 6 days (average of 9 days)	50% w/in 3 days 50% w/in 6 days (average of 8 days)	50% w/in 3 days 50% w/in 6 days (average of 8 days)
54	Average time to respond to a sidewalk tripping hazard	Transportation & Storm Water - Street Division	68% w/in 40 hours 95% w/in 48 hours	60% w/in 40 hours 71% w/in 48 hours	65% w/in 40 hours 75% w/in 48 hours
55	Average time to repair a street light*	Transportation & Storm Water - Street Division	12 days	14 days	14 days
56	Percent of streets overlaid*	Transportation & Storm Water - Street Division	2.4% 65 miles	2.8% 75 miles	3.0% 80 miles
57	Percent of streets slurry-sealed*	Transportation & Storm Water - Street Division	8.8% 235 miles	3.4% 90 miles	4.7% 125 miles
58	Miles of streets swept annually	Transportation & Storm Water - Storm Water Division	88,957	104,000	104,000
59	Lineal feet of storm drain pipes cleaned annually	Transportation & Storm Water - Storm Water Division	15,011	8,000	8,000
60	Percent of storm drain structures cleaned annually*	Transportation & Storm Water - Storm Water Division	97.5%	95.0%	100%
61	Percent of dry weather monitoring sample follow-ups that are conducted in two working days	Transportation & Storm Water - Storm Water Division	98%	95%	95%
62	Percent of streets swept at permit-required levels*	Transportation & Storm Water - Storm Water Division	98%	95%	95%
63	Percent of traffic operations requests responded to within assigned 30/60/90 day turnaround timeframes	Transportation & Storm Water - Transportation Engineering Operations	88%	95%	90%
64	Miles of overhead utilities relocated underground	Transportation & Storm Water - Transportation Engineering Operations	15	15	15

City Management Program

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
65	Percent of potholes repaired in 3 days or less*	Transportation & Storm Water - Street Division	42%	42%	33%
66	Number of failed pipes*	Transportation & Storm Water - Storm Water Division	4	0	0

Goal 2: Fiscally-sound, effective city government

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
1	Percent of Public Record Act requests completed within mandated timeline	Administration	82%	82%	85%
2	Percent compliance with federal, State, and local equal opportunity employment and contracting laws	Administration	100%	100%	100%
3	Percent of total revenue derived from aviation-related activities	Airports	33%	33%	33%
4	Percent deviation between cost of services at City airports and other similar regional airports	Airports	10%	10%	10%
5	Cumulative number of reengineering and efficiency studies and audit recommendation implementations completed	Business Office	46	47	53
6	Cumulative cost savings achieved from reengineering and efficiency studies and audit recommendation implementations	Business Office	\$40.0M	\$40.3M	\$42.0M
7	Amount of cost savings resulting from Managed Competition*	Business Office	\$1.0M	\$1.5M	\$12.2M
8	Percent of audit recommendations management agrees to implement	City Auditor	84%	98%	95%
9	Ratio of City's monetary benefits from audit activities to operational audit costs*	City Auditor	17:1	6:1	4:1
10	Amount of City's measurable monetary benefits from audit activities	City Auditor	\$45.4M	\$9.7M	\$10.8M
11	Percent of audit work plan completed during the fiscal year	City Auditor	84%	85%	90%
12	Level of City Clerk public outreach achieved	City Clerk	98%	95%	95%
13	Percent of current legislative and election-related records made viewable online within a specified timeframe	City Clerk	97%	97%	95%
14	Percent of historical legislative and election-related records made viewable online within a fiscal year	City Clerk	95%	99%	99%
15	Number of completed internal control Process Narrative documents and Process Flow diagrams completed and posted to the City Internal Controls Document Repository	City Comptroller	262	300	350

City Management Program

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
16	Number of citywide internal and external audit recommendations identified during the fiscal year	City Comptroller	84	60	60
17	Number of audit recommendations completed by management during the fiscal year	City Comptroller	189	50	50
18	Number of outstanding audit recommendations remaining to be completed by management at the fiscal year-end (cumulative)	City Comptroller	125	120	100
19	Percent of Charter 39 reports issued on time*	City Comptroller	50%	100%	100%
20	Percentage of satisfied customers from City Treasury lobby surveys	City Treasurer	95%	95%	93%
21	Number of basis points the Core and Liquidity Investment Portfolios out-performed their benchmarks on a rolling 3-year basis. (Core Portfolio benchmark: Bank of America Merrill Lynch 1-3 year Treasury Index; Liquidity Portfolio benchmark: Bank of America Merrill Lynch 3-6 month Treasury Bill Index)	City Treasurer	Core: 6 bps Liquidity: 35 bps	Core: 7 bps Liquidity: 26 bps	Core: 7 bps Liquidity: 25 bps
22	Transient occupancy, tax, lease, and franchise audits within budgeted hours	City Treasurer	93%	95%	98%
23	Percentage of delinquent account referrals collected	City Treasurer	80%	80%	80%
24	Contractor satisfaction rating as 'Very Good' or 'Excellent' on the Commission for Arts & Culture's overall performance	Commission for Arts & Culture	99%	99%	99%
25	Contractor satisfaction rating as 'Very Good' or 'Excellent' on the Commission for Arts & Culture's overall responsiveness	Commission for Arts & Culture	99%	99%	99%
26	Percent of debt payments made to bond trustees on time	Debt Management	100%	100%	100%
27	Percent of bond offering disclosures that were reviewed by the City's Disclosure Practices Working Group (DPWG) and received a certification of the DPWG	Debt Management	100%	100%	100%
28	Percent accomplishment of the professional development and training goals established by the Department to develop skilled employees and promote the highest ethical standards	Debt Management	83%	100%	100%
29	Percent of the City's Investor Information website page updated with the City financial disclosures required to be submitted to the designated electronic repository for municipal securities within two (2) business days	Debt Management	88%	100%	100%
30	Percent of City bond offerings priced similarly to comparable credits priced within the same timeframe	Debt Management	100%	100%	100%

City Management Program

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
31	Percent of outstanding City bond issuances actively monitored and reported for compliance with bond covenants	Debt Management	100%	100%	100%
32	Percent increase in visits to City's public website	Department of Information Technology	6.55%	8.48%	7.00%
33	Percent of managed IT Service Level Agreement measures that are achieved	Department of Information Technology	95.6%	98.0%	93.0%
34	Total amount of CIP Project funding expensed in projects managed by Public Works-Engineering & Capital Projects (PW-E&CP)	Engineering & Capital Projects	\$305M	\$300M	\$305M
35	Percentage of Capital Improvements Program (CIP) projects that are within 66 working days of their baseline schedule	Engineering & Capital Projects	N/A	85%	85%
36	Satisfaction rate of environmental education and outreach survey	Environmental Services	99%	99%	100%
37	Percent variance between actual General Fund expenditures and revised budget at year-end	Financial Management	3.0%	TBD	<3.0%
38	Percent variance between actual General Fund revenue and revised budget at year-end	Financial Management	1.4%	TBD	<3.0%
39	General Fund reserves (as a % of total General Fund revenues) compared to goal*	Financial Management	14.0%	TBD	8.0%
40	Percent of Publishing customer satisfaction rates	General Services - Publishing	97%	99%	98%
41	Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	Office of Homeland Security	87%	85%	90%
42	Amount of grant dollars awarded	Office of the Chief Financial Officer	\$53.5M	\$35.6M	TBD
43	Number of grants applied for (citywide)	Office of the Chief Financial Officer	38	38	TBD
44	Results of customer survey on overall satisfaction with Park & Recreation facilities	Park & Recreation	94.6%	95.8%	94.1%
45	Public Utility bond ratings: * ▪ Water ▪ Wastewater	Public Utilities	AA- A+	AA- A+	AA- A+
46	Average calendar days from bid opening to construction contract award	Public Works – Contracting Group	75	90	90
47	Average calendar days from proposal receipt to consultant/vendor selection/ contract award	Public Works – Contracting Group	120	126	120
48	Number of construction contracts awarded Limited Notice to Proceed (LNTP)	Public Works – Contracting Group	194	180	160
49	Cost savings/cost avoidance achieved via strategic purchase processes	Purchasing & Contracting	\$456,142	\$435,000	\$450,000
50	Percent of departments that complete procurement (p-card) reconciliations on time	Purchasing & Contracting	49%	45%	N/A

City Management Program

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
51	Number of central warehouse items supplies to client departments annually	Purchasing & Contracting	64,004	55,000	58,000
52	Number of supplier education outreach conducted annually	Purchasing & Contracting	11	11	12
53	Number of supplier workshops conducted annually	Purchasing & Contracting	4	4	4
54	Number of vendor reviews and conferences completed annually	Purchasing & Contracting	24	20	20
55	Percent of purchase orders issued against established price/outline agreements	Purchasing & Contracting	N/A	41%	41%
56	Amount of revenue collected from leases	Real Estate Assets	\$72.2M	\$72.3M	\$72.4M
57	Amount of revenue received from telecommunication/antenna facilities located on City-owned property	Real Estate Assets	\$3.5M	\$3.6M	\$3.7M
58	Amount of Workers' Compensation costs	Risk Management	\$24.2M	\$24.3M	\$25.3M
59	Number of new Workers' Compensation claims filed during the fiscal year	Risk Management	1,592	1,654	1,654
60	Number of Workers' Compensation claims per adjuster	Risk Management	219	223	223
61	Amount of Public Liability claim costs	Risk Management	\$11.2M	\$22.9M	\$14.5M
62	Reserve balance in millions (and percentage of reserve goals) end of fiscal year for Public Liability*	Risk Management	\$17.1M (29%)	\$23.2M (45%)	\$27.9M (54%)
63	Reserve balance in millions (and percentage of reserve goals) end of fiscal year for Workers' Compensation*	Risk Management	\$31.9M (42%)	\$37.8M (50%)	\$46.2M (61%)

Goal 3: Sustainable growth and economic prosperity

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
1	Percent achievement of annual Small Local Business Enterprise (SLBE) aspirational goal	Administration	100%	100%	100%
2	Dollar value of awards to certified disadvantaged, minority, women, and disabled veteran enterprises	Administration	\$37.8M	\$40.0M	N/A
3	Percent of total spend dollars awarded to certified disadvantaged, minority, women, and disabled veteran owned businesses*	Administration	13%	13%	15%
4	Number of active contracts with arts and culture organizations managed by the Commission for Arts & Culture	Commission for Arts & Culture	106	120	125
5	Number of recommendations in the 2004 Public Art Master Plan implemented (e.g., public art project management and collections management activities)	Commission for Arts & Culture	20	20	40
6	Percent of plan reviews completed in two cycles or less*	Development Services	87.9%	86.0%	80.0%
7	Percent of development inspections completed within next working day of request *	Development Services	90.5%	92.0%	90.0%

City Management Program

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
8	Percent of plan reviews achieved within stakeholder group-established turnaround times*	Development Services	87%	88%	80%
9	Percent of community plans equal to or less than: 5 years old 10 years old 15 years old 20 years old 25 years old 30 years old	Development Services	0% 4% 21% 38% 66% 83%	0% 2% 15% 29% 46% 69%	0% 2% 15% 29% 46% 69%
10	Number of Public Facilities Financing Plans updated/amended	Development Services	1	6	6
11	Number of jobs retained or created from projects assisted via Council Policy 900-12	Economic Development	1,120	2,800	1,100
12	Amount of net new tax revenue generated from projects assisted via Council Policy 900-12	Economic Development	N/A	N/A	\$1.0M
13	Number of business projects assisted via Council Policy 900-12	Economic Development	15	20	20
14	Number of new manufacturing jobs created via Council Policy 900-12*	Economic Development	N/A	500	600
15	Private capital invested as a result of economic development programs via Council Policy 900-12*	Economic Development	\$407M	\$500M	\$300M
16	Private sector dollars leveraged for capital improvements through Community Development programs	Economic Development	\$2.6M	\$1.3M	\$1.1M
17	Number of Storefront Improvement Program projects designed	Economic Development	17	12	20
18	Number of Enterprise Zone Hiring Credit Voucher Certificates issued*	Economic Development	9,310	9,000	9,500
19	Number of Enterprise Zone businesses issued Hiring Credit Vouchers	Economic Development	424	425	425
20	Number of households provided with CDBG housing assistance	Economic Development	N/A	N/A	250
21	Number of program participants in existing CDBG programs	Economic Development	N/A	N/A	2,000
22	Number of persons educated on Fair Housing through outreach	Economic Development	N/A	N/A	380
23	Number of homeless persons assisted through Community Development Block Grant (CDBG) and Emergency Shelter Grant (ESG) programs	Economic Development	N/A	N/A	2,000
24	Number of existing or aspiring small businesses assisted via office walk-in, phone call, or email by Office of Small Business (OSB) staff and Small Business Ambassador	Economic Development	5,891	5,000	5,000

City Management Program

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
25	Number of customers provided with general business assistance by the Small Business Ambassador through outreach activities	Economic Development	755	1,000	1,000
26	Number of participants assisted by the Small Business Ambassador through the Small Business Development Program	Economic Development	105	100	100
27	Annual Library circulation per capita*	Library	5.28	5.30	5.40
28	Total library hours per week:*		44	49	49
	§ Central Library	Library			
	§ Branch Libraries		1,276	1,564	1,564
29	Number of developed/underdeveloped park acreage (includes water and joint use acreage) managed	Park & Recreation	40,509	41,439	41,656
30	Number of hours of operation of recreation centers*	Park & Recreation	126,060	128,848	128,492
31	Number of acres of parks and open space per 1,000 population*	Park & Recreation	31.13	31.84	32.01
32	Average daily water production (in millions of gallons)	Public Utilities	172.4	175.2	175.6
33	Number of recycled water use site inspections and shutdown tests conducted	Public Utilities	1,035	1,100	1,200
34	Number of major civic and community events that received permitting, technical, and/or promotional assistance	Special Events	1,220	1,200	1,200

Goal 4: Responsive, committed, and innovative workforce

	Performance Measure	Department	Actual FY2012	Estimated FY2013	Target FY2014
1	Number of hours of training provided to City staff within the fiscal year	City Clerk	336	216	253
2	Percent of professional workforce attending trainings, conferences, and continuing education programs	City Treasurer	82%	85%	90%
3	Percent accomplishment of the professional development and training goals established by the Department to develop skilled employees and promote the highest ethical standards	Debt Management	83%	100%	100%
4	Number of trainings/presentations planned and provided	Disability Services	12	10	10
5	Average number of training hours per employee	Environmental Services	10.8	10.0	10.0
6	Number of training hours conducted	Human Resources	1,160	900	1,100
7	Number of financial training sessions held for City Council that are developed and coordinated by the Office of the Independent Budget Analyst (IBA)	Office of the IBA	1	3	2
8	Number of client department educational workshops conducted annually	Purchasing & Contracting	14	12	10

City Management Program

Department Tactical Plans

Another part of the overall strategic planning process involves the development and maintenance of department tactical plans for all Mayoral departments. These plans include the following elements: mission and vision statements, goals, objectives, performance measures, and targets. Tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables departments to determine the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction and departments' resource requests. This annual review of department tactical plans did not occur as part of development of the Fiscal Year 2014 Proposed Budget due to the recent change in Mayoral administration.

The City Strategic Plan, department tactical plans, and the performance measure development processes will be evaluated during the course of Fiscal Year 2014 for inclusion in the Fiscal Year 2015 budget to reflect the new administration's priorities and areas of focus.

Features of the Budget

As a result of the City's strategic planning efforts, excerpts from the departmental plans are included in the departments' budget narratives (found in Volume II). The original budget format was designed to help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments. Budget narratives typically include goals, objectives, and performance measures for every Mayoral department. In addition, baseline and target data is provided for each performance measure, along with sizing and workload information to put the budget into context.

For Fiscal Year 2014, budget narratives will include only the following sections: department description, Fiscal Year 2013 goals and objectives, key performance indicators, and service efforts and accomplishments for every Mayoral department. The City intends to update the City Strategic Plan, department tactical plans, and their corresponding performance measures for the Fiscal Year 2015 budget. These future efforts will result in new City and department goals, objectives, and outcome-based performance measures. This content is presented as part of the budget narrative sections described below:

Department Description

This is a brief overview of the department that describes its history and the services it provides. It also includes the department's mission statement. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals. For Fiscal Year 2014, Fiscal Year 2013 goals and objectives have been reprinted as they were originally adopted. As mentioned earlier, an effort is planned to update the City's Strategic Plan goals and objectives, which may also alter the departments' objectives, strategies, and performance expectations for Fiscal Year 2014 and beyond.

Key Performance Indicators

This section lists the key performance measures chosen by the department. Each indicator was selected based on one or more of the following reasons: it reflects the priorities of the department; it is considered useful in achieving the City's Strategic Plan goals and objectives; it shows department responsibilities highlighted as a result of Mayoral responses to audit, Grand Jury, and IBA reports or Council action; or it best reflects the results or outcomes of the department's primary responsibilities

City Management Program

rather than workload or volume of work performed. Actual figures for Fiscal Year 2012, estimated figures for Fiscal Year 2013, as well as targets for Fiscal Year 2014 have been included for each performance indicator.

Service Efforts and Accomplishments

This is a narrative describing major efforts and achievements of a department. Programs, grants, and other major activities not included in the tactical plan are included at the discretion of the department. This area is appropriate for describing milestones met, services provided, accomplishments, as well as awards and special recognitions the department has received. This section can be found in the budget narratives contained in Volume II.



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2014

PROPOSED BUDGET



General Fund Revenues



City of San Diego

General Fund Revenues

The Fiscal Year 2014 General Fund revenue budget is \$1.20 billion, which represents an increase of \$45.2 million or 3.9 percent from the Fiscal Year 2013 Adopted Budget. General Fund revenues pay for essential City services including police, fire, refuse collection, library services, and park and recreation programs.

Table 1 illustrates the components of the \$45.2 million or 3.9 percent increase in General Fund annual revenue for Fiscal Year 2014.

Table 1: Fiscal Year 2014 General Fund Revenue Change

	Percent Change from FY 2013 Adopted Budget	Change (in millions)
Major Revenues	4.0%	\$ 31.2
Other Revenue Sources	3.7%	14.0
Total	3.9%	\$ 45.2

The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page, including background information describing growth trends, economic factors, and methods of allocation affecting each revenue source. This information provides insight into the formulation of the Fiscal Year 2014 Proposed Budget for the General Fund revenues.

The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees account for 67.5 percent of the City's General Fund revenue in the Fiscal Year 2014 Proposed Budget. Changes in the local, State, and national economies can impact each of these revenue sources and trends, and the possible effects on the City's finances in Fiscal Year 2014 are outlined below. Other General Fund revenue sources are influenced by these same economic conditions as well as various other non-economic events, such as a fee change or the implementation of a new policy in an existing program.

These Fiscal Year 2014 major revenue projections are based on Fiscal Year 2013 year-end projections and economic data through February 2013, the most recent information available at the time the proposed budget was prepared. Similar to Fiscal Year 2013 and as a result of the slowly improving local economy, preparation of the Fiscal Year 2014 Proposed Budget incorporated an improved economic outlook when compared to previous years, as is evidenced by the increases in property tax, sales tax and TOT. Despite the projected increases in the General Fund major revenues, there is some uncertainty related to the impacts of sequestration and the across-the-board federal spending cuts that might affect San Diego's economy. The impacts to the region's economy might be seen in a few economic sectors such as consumer spending and job growth but at the time of the publication of the

Economic Environment

Property Tax

Sales Tax

Safety Sales Taxes

General Fund Transient Occupancy Tax (TOT)

Property Transfer Tax

Franchise Fees

Licenses and Permits

Fines, Forfeitures, and Penalties

Revenue from Money and Property

- Rents and
Concessions
- Interest Earnings

Revenue from Other Agencies

- Motor Vehicle License
Fees
- Revenue from Federal
& Other Agencies

Charges for Current Services

Other Financial Sources & Uses

Other Revenue

Redevelopment Agencies

State of California Budget Impacts

Annual Tax Appropriation Limit (Gann Limit)

General Fund Revenues

proposed budget, the direct impacts to the City are uncertain. The City will continue to monitor the impacts of sequestration and its impacts to the City's General Fund budget.

Volume II details the budgeted revenues that are generated by departments. Each revenue source generated by individual General Fund departments also fall under one of the revenue categories listed on the previous page and is discussed in this section of the budget document.

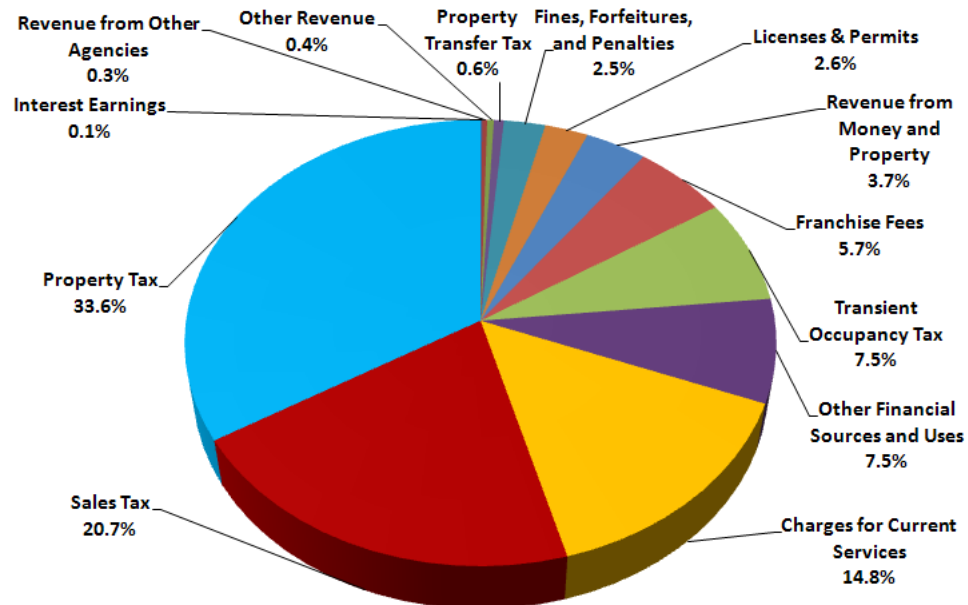
Table 2: Fiscal Year 2014 General Fund Revenues - \$1.20 Billion (in millions)

Revenue Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change	Percent Change	% of Total General Fund Revenue
Property Tax ¹	\$ 408.8	\$ 387.1	\$ 402.2	\$ 15.0	3.9%	33.6%
Sales Tax	220.3	236.3	248.1	11.9	5.0%	20.7%
Transient Occupancy Tax	78.3	81.7	89.2	7.5	9.2%	7.5%
Franchise Fees	69.1	71.7	68.4	(3.2)	(4.5)%	5.7%
Property Transfer Tax	5.7	6.4	7.0	0.6	9.6%	0.6%
Licenses & Permits	31.1	31.9	31.4	(0.5)	(1.5)%	2.6%
Fines, Forfeitures, and Penalties	62.4	31.4	29.3	(2.1)	(6.5)%	2.5%
Revenue from Money and Property	45.9	41.2	44.1	2.9	6.9%	3.7%
Interest Earnings	2.6	1.4	0.9	(0.5)	(36.5)%	0.1%
Revenue from Other Agencies	2.7	3.5	4.1	0.6	16.8%	0.3%
Charges for Current Services	164.7	181.4	177.5	(3.9)	(2.1)%	14.8%
Other Financial Sources and Uses	92.2	73.4	89.1	15.7	21.4%	7.5%
Other Revenue	5.3	3.8	4.9	1.1	28.3%	0.4%
Total	\$ 1,189.1	\$ 1,151.2	\$ 1,196.4	\$ 45.2	3.9%	100.0%

¹ As a result of the dissolution of the City's Redevelopment Agency, FY 2012 Actual and FY 2014 Proposed Budget amounts include pass-through and residual tax sharing payments from the Redevelopment Property Tax Trust Fund (RPTTF).

General Fund Revenues

Figure 1: Fiscal Year 2014 General Fund Revenues - \$1.20 Billion



San Diego's Economic Environment¹

Development of the Fiscal Year 2014 Proposed Budget incorporated an improved economic outlook when compared to prior annual budgets based on the continuing trend of increases in consumer spending, a return of tourism and business travel, and reduced unemployment. The City first began seeing improvement within these three areas late in Fiscal Year 2011 and the trend has continued in Fiscal Year 2013.

The recent nation-wide recession dramatically impacted State and local revenues due to the unprecedented pace and scope of declines in economic drivers such as unemployment, housing, and consumer confidence. Consumer spending began to rebound in late Fiscal Year 2011 and this trend continued into Fiscal Year 2013, resulting in increased transient occupancy and sales tax revenues. Additionally, during calendar year 2012 the local real estate market began showing signs of improvement, as is evident by the increases in home sales and median price, resulting in a projected increase in property tax receipts for Fiscal Year 2014.

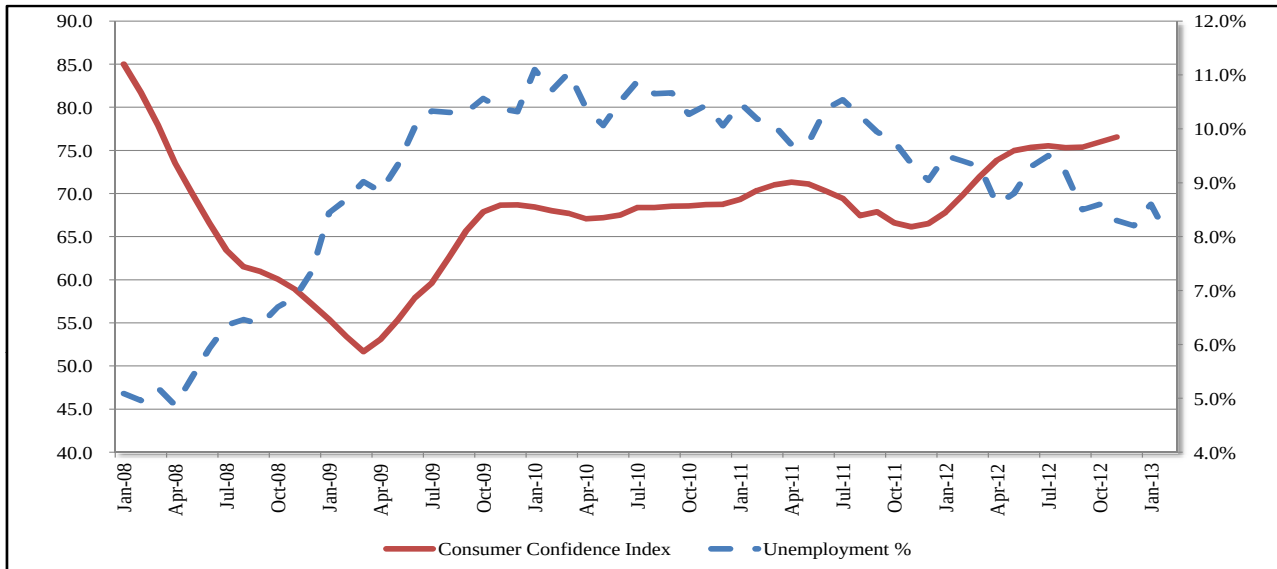
The main economic drivers that contributed to the General Fund revenue decreases from Fiscal Year 2008 through Fiscal Year 2010 were declining consumer discretionary spending and the overall decline in the housing market (home sales and prices). Consumer discretionary spending is greatly influenced by levels of unemployment and consumer confidence. At the onset of the economic

¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, DataQuick Information Systems, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics.

General Fund Revenues

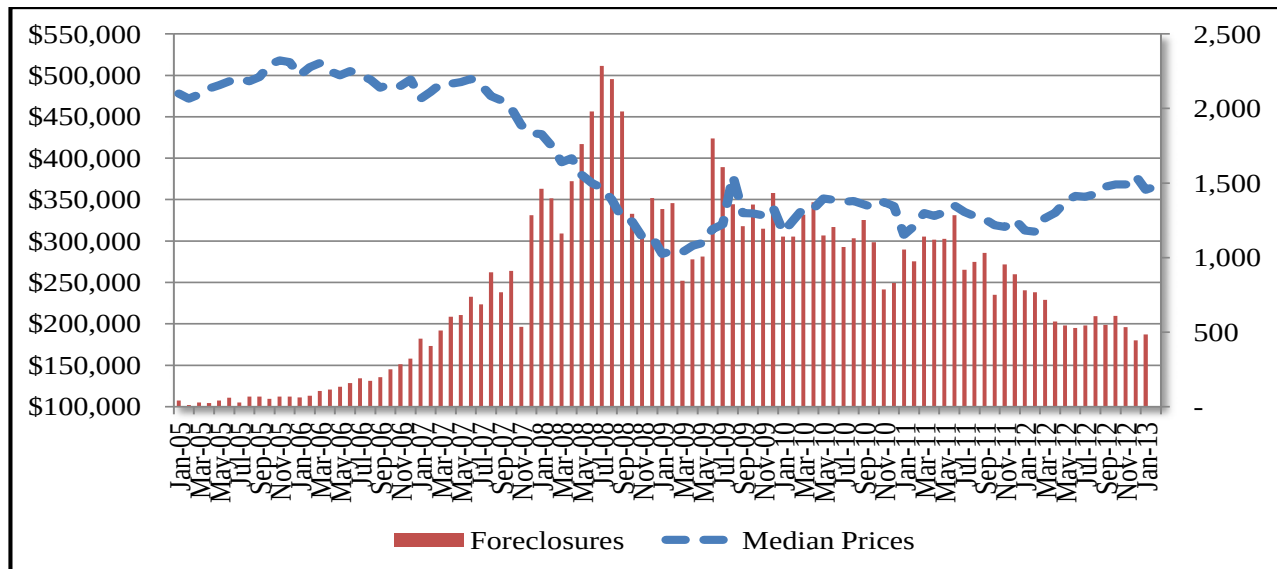
recession in December 2007, the City's unemployment level was 4.8 percent, and increased rapidly to 11.1 percent in January 2010. Although still above average historical levels, the unemployment rate has decreased to 8.0 percent as of February 2013. Local consumer confidence declined 41.2 percent from the December 2007 index level of 87.8, to the lowest level of 51.7 in March 2009. Subsequently, consumer confidence has increased 48.2 percent to an index level of 76.6 as of November 2012.

Figure 2: San Diego Consumer Confidence and Unemployment



Source: California Employment Development Department, USD Index of Leading Economic Indicators

Figure 3: County of San Diego Monthly Median Home Price and Foreclosures



Source: DataQuick Information Systems, San Diego County Assessor/Recorder/Clerk

Countywide median home prices have increased from low levels in Fiscal Year 2009 and after stabilizing for several months have increased 17.7 percent from February 2012 to February 2013.

General Fund Revenues

The San Diego median home price as of December 2007 was \$495,000, which decreased to a low of \$284,435 in January 2009, and has subsequently increased to \$366,366 as of February 2013.

Development of the Fiscal Year 2014 General Fund revenue budget considers and incorporates a wide variety of economic data in an effort to accurately forecast revenue amounts. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2014 Proposed Budget for the General Fund. In most cases, the indicators used to prepare the Fiscal Year 2014 Proposed Budget were as of February 2013. Updated indicators are presented below where available:

- The Index of Leading Economic Indicators for San Diego County has increased 5.7 percent over the last twelve months (as of November 2012) from an index level of 116.2 to 122.8 (University of San Diego, Index of Leading Economic Indicators).
- San Diego County's consumer confidence index has increased 17.0 percent over the past twelve months (as of November 2012) from an index level of 63.59 to 76.56 (University of San Diego, Index of Leading Economic Indicators).
- Consumer spending in the City of San Diego on taxable items for the prior twelve months, as of September 2012, increased 5.2 percent when compared to the prior year (MuniServices).
- San Diego's unemployment rate was 8.0 percent as of February 2013, a decrease of 1.4 percent from the 9.4 percent as of February 2012.
- Home sales in San Diego for the twelve month period (March 2012 - February 2013) totaled 41,158, which is an increase of 14.7 percent from the 35,883 home sales from the prior twelve month period (March 2011 - February 2012). (San Diego County Assessor/Recorder/Clerk's Office).
- The median countywide home price as of February 2013 was \$366,366 which is an increase of 17.7 percent from the February 2012 median home price of \$311,285 (DataQuick Information Systems).
- Countywide foreclosures for the twelve month period (March 2012 - February 2013) totaled 6,464 which is a decline of 44.9 percent from the previous twelve month period (March 2011 - February 2012) total of 11,734. Notices of default, an indicator of potential future foreclosure levels, totaled 14,812 for the twelve month period (March 2012 - February 2013), a decline of 30.7 percent from the 21,388 experienced from March 2011 to February 2012 (San Diego County Assessor/Recorder/Clerk's Office).
- The City's median income is forecasted to grow 4.9 percent from approximately \$50,000 to \$52,500 from calendar year 2010 to 2015 (San Diego Association of Governments).
- The County of San Diego consumer price index (CPI) increased 1.6 percent in calendar year 2012 (United States Bureau of Labor Statistics).

General Fund Revenues

Property Tax

Background

Property tax revenue is the City's largest revenue source, representing 33.6 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

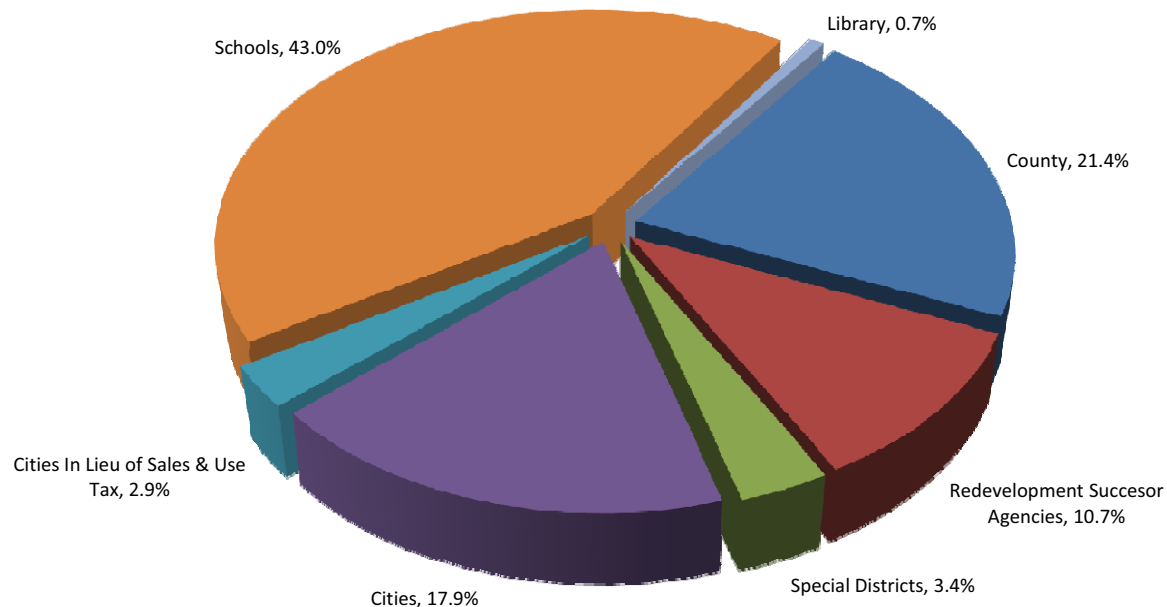
Total City Budget
\$427.5 million

General Fund Budget
\$402.2 million

Percent of General Fund
33.6 percent

The 1.0 percent property tax levy is collected and distributed to a number of agencies, including the County, the City, school districts, and special districts. For every \$100 collected, the allocation to the cities in San Diego County total \$17.90 (with an additional \$2.90 going to cities for the sales tax "triple-flip" outlined in the sales tax section), which includes offsets for Motor Vehicle License Fees, according to the County of San Diego Assessor's Office. Property tax revenue is also collected in other (non-General) funds per City Charter requirement. Those include a special tax levy of \$0.005 per \$100 of assessed value for funding zoological exhibits in Balboa Park.

Figure 4: Fiscal Year 2014 Countywide Property Tax Distribution



Source: County of San Diego Assessor's Office

Since the early 1990s, many factors have contributed to changes in the amount of revenue the City has received from property tax:

- In Fiscal Year 1993, the State of California faced a serious deficit and, in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted legislation that shifted partial financial responsibility for funding education to local

General Fund Revenues

governments. These revenue shifts were otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts.

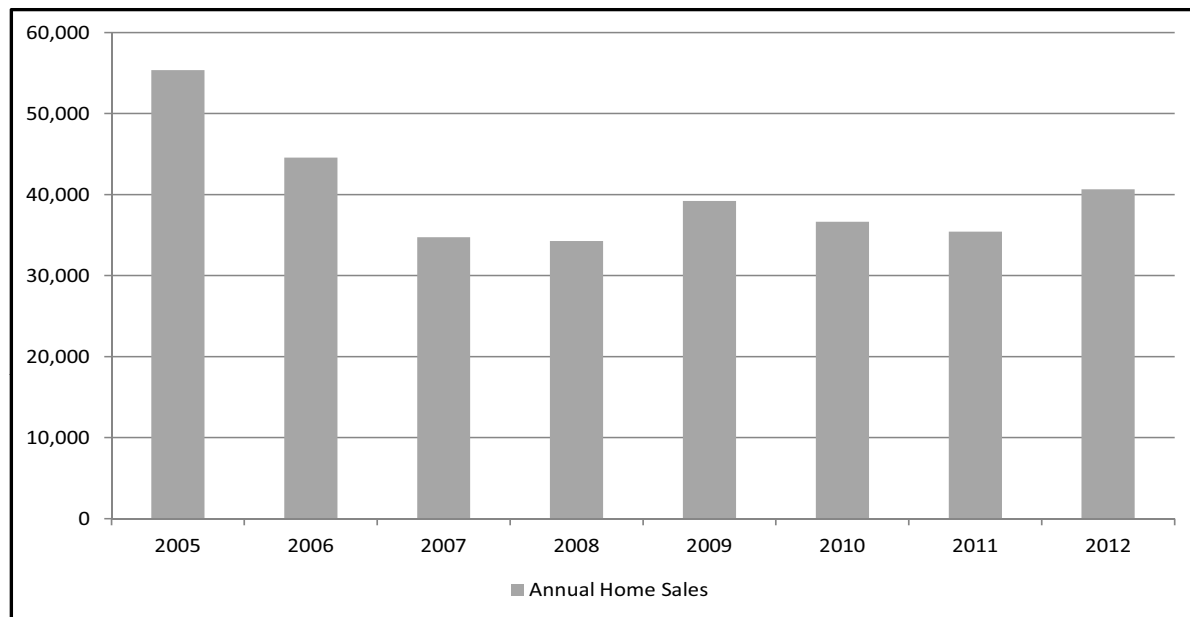
- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2014, the property tax administration fee for the City is estimated to be \$4.1 million which is a reduction of \$1.0 million from the Fiscal Year 2013 Adopted Budget of \$5.1 million. The anticipated reduction for Fiscal Year 2014 is a result of the City of Alhambra v. County of Los Angeles court ruling which determined the imposition of property tax administration fees on the City's Motor Vehicle License Fees backfill to be unlawful.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLFF) rate was reduced from 2.0 percent to 0.65 percent resulting in less revenue received by the City, which was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase.
- Redevelopment agencies were dissolved statewide in California in Fiscal Year 2012. As a result, the distribution of property tax revenues to the former San Diego Redevelopment Agency has not occurred since Fiscal Year 2012. Funding for continuing obligations as approved by the State Department of Finance will be distributed to the City's Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Property tax funds remaining after the former redevelopment agencies' obligations are met will be distributed per existing allocation formulas. These amounts are estimated to be \$7.9 million in FY 2014.

Economic Trends

The economic recession that began late in calendar year 2007, had a significant negative impact on median home prices, home sales, and foreclosures leading to a decline in property tax revenue. However, improvement in the foreclosure rate and the number of notices of default has taken place. Countywide foreclosures from March 2012 to February 2013 totaled 6,464, a decline of 44.9 percent over the prior twelve month period total of 11,734. Notices of default totaled 14,812 over the same time period, a decline of 30.7 percent from 21,388, indicating that future foreclosure levels should potentially be lower and increase property tax revenue collection rates. Although the home sales price has increased for the County, the current sales price is still well below the market peak of \$518,000 in November 2005. Home Sales in San Diego County also increased and as of February 2013, the County recorded 2,802 sales, a 5.38 percent increase over the February 2012 home sales total of 2,659. As of February 2013, the median countywide home price was \$366,366, which is an increase of 17.7 percent from the February 2012 median home price of \$311,285. It is anticipated that the median home price in San Diego will continue to improve during Fiscal Year 2014 as the number of foreclosed properties continues to decrease.

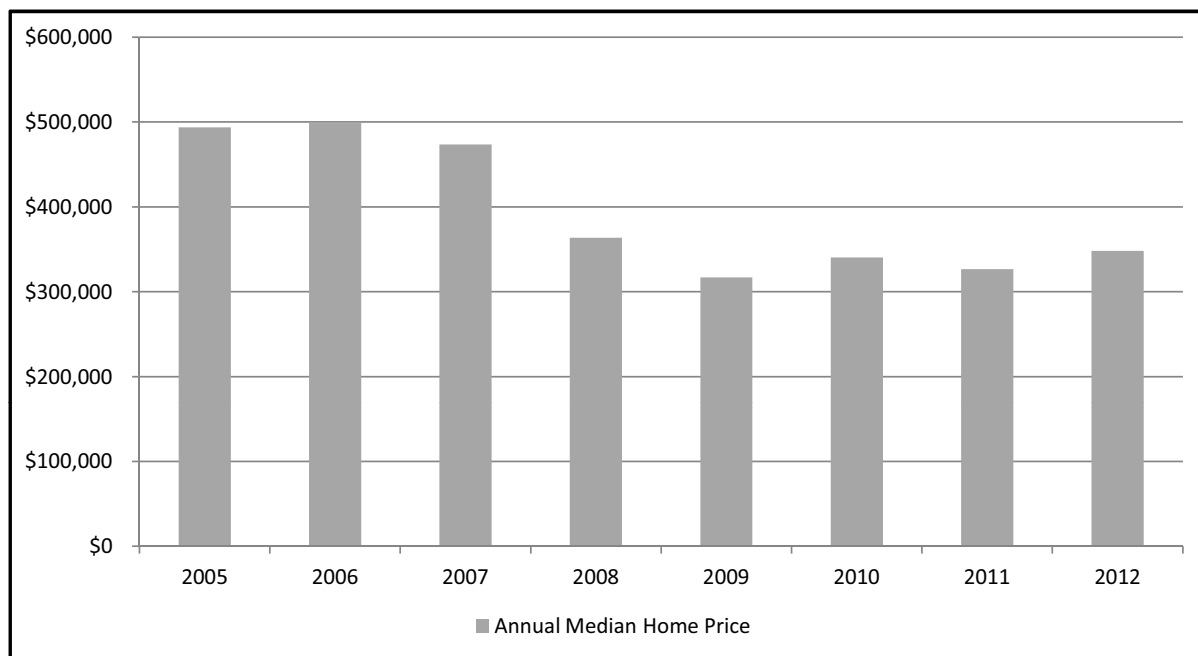
General Fund Revenues

Figure 5: San Diego County Home Sales (calendar year)



Source: DataQuick Information Systems

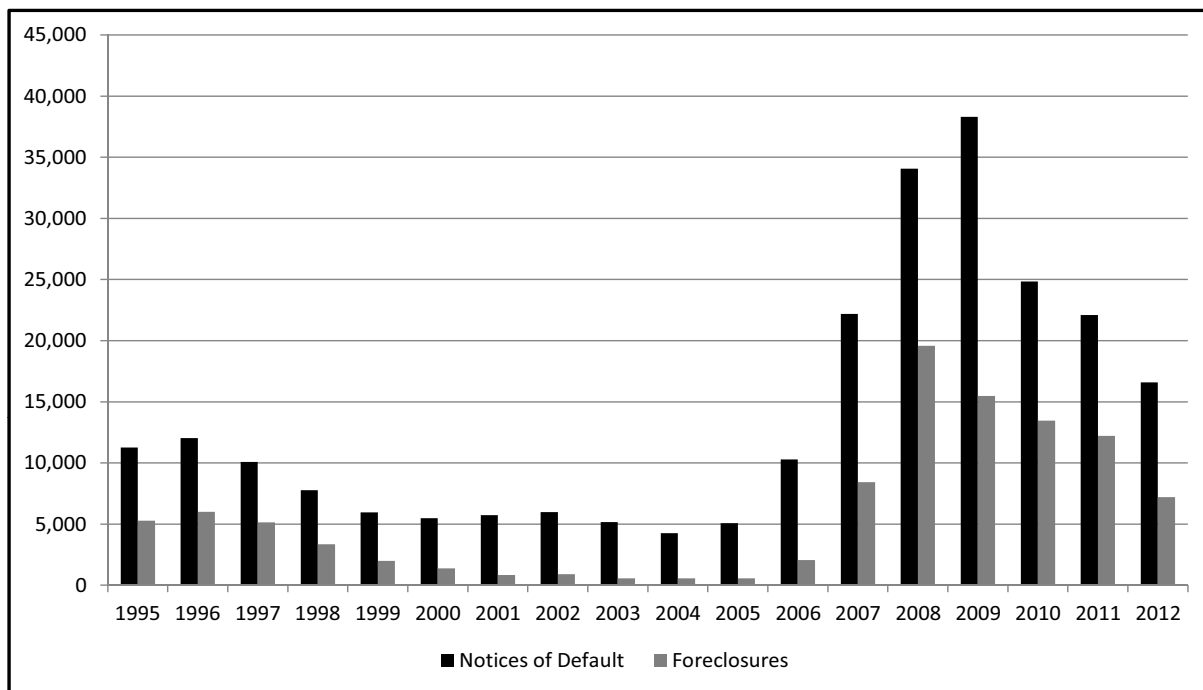
Figure 6: San Diego County Annual Median Home Price (calendar year)



Source: DataQuick Information Systems

General Fund Revenues

Figure 7: San Diego Home Foreclosures (calendar year)



Source: San Diego County Assessor/Recorder/County Clerk

In addition to the local residential market continuing to slowly improve, the local commercial real estate market is showing signs of improvement. According to CB Richard Ellis, the overall vacancy rate during the fourth quarter of calendar 2012 showed improvement in all three of the commercial real estate markets over the same period in 2011. The vacancy rates in the industrial, office, and retail markets declined 1.3 percent to 9.4 percent, 1.4 percent to 15.2 percent, and 0.3 percent to 7.1 percent, respectively.

High unemployment levels are forecasted to continue for the region and may temper further improvement in the local real estate market. San Diego's unemployment rate improved to 8.0 percent as of February 2013, a decline of 3.1 percent from the January 2010 high of 11.1 percent. The State of California's unemployment rate was 9.7 percent as of February 2013.

Fiscal Year 2014 Proposed Budget

While the local residential housing market has experienced improvement in Fiscal Year 2013, this does not greatly impact the growth rate for the Fiscal Year 2014 Adopted Budget due to a lag between the time assessed valuation is set by the County Assessor's Office (reflecting the entire calendar year) and property tax revenue is received by the City. Property tax is a lagging revenue source and, therefore, does not depict recent market activity. Fiscal Year 2014 property tax revenue projections reflect housing market activity from calendar year 2012.

The Fiscal Year 2014 Proposed Budget for property tax is \$402.2 million which assumes 1.5 percent growth over March 2013 receipts of base property tax (Proposition 13) and "in-lieu of motor vehicle license fee" payment. The \$402.2 million property tax budget consists of an estimated \$288.6 million in base property tax (Proposition 13), \$105.7 "in-lieu of motor vehicle license fee" payment, \$2.6 million in tax sharing pass-through payments from the former RDA, and \$5.3 million in anticipated residual property tax payments. As a result of the dissolution of the Redevelopment Agency (RDA),

General Fund Revenues

the tax sharing pass-through payments (which were previously budgeted in Other Financial Sources & Uses) will be received as part of the Recognized Obligations Payment Schedule (ROPS) and therefore will be recognized as property tax revenue. The residual property tax payments are the City's proportionate share of funds remaining in the Redevelopment Property Tax Trust Fund (RPTTF) after ROPS requirements have been met.

The 1.5 percent growth rate projected for Property Tax in Fiscal Year 2014 is based on strong home sales, increases in median home price, and a positive California CPI in calendar year 2012. This positive growth rate is also attributed to a projected decrease in property tax refunds related to an anticipated reduction in the number of property value reassessments during Fiscal Year 2014. All of these factors combined create a positive growth rate and forecast for property tax revenues.

Table 3: Fiscal Year 2014 Proposed Property Tax Budget

(in millions)		
Base Property Tax	\$	288.6
Property Tax "In-Lieu" of MVLFF		105.7
Tax Sharing Distribution		2.6
Residual Tax Sharing		5.3
Total Property Tax	\$	402.2

Sales Tax

Background

Sales tax is the City's second largest General Fund revenue source, representing 20.7 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total Statewide sales tax levied on each dollar of taxable sales.

**Total City Budget
\$285.0 million**

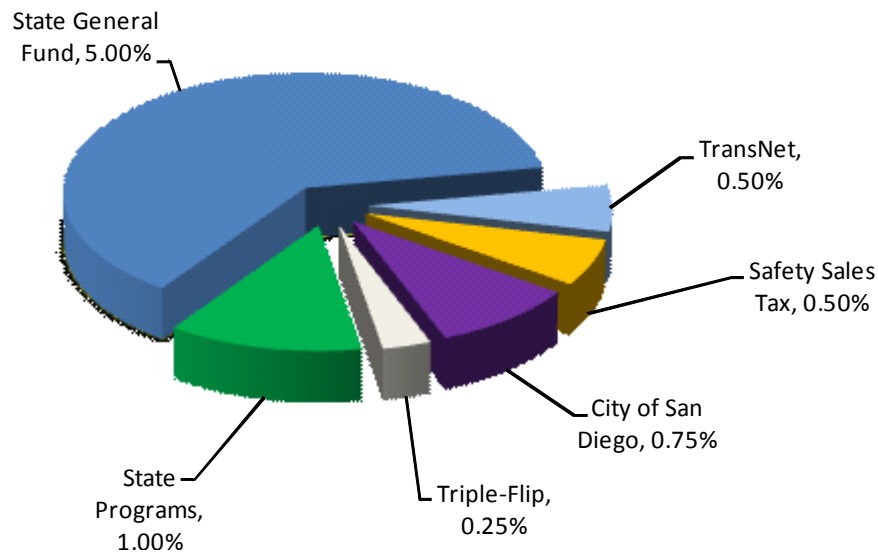
**General Fund Budget
\$248.1 million**

**Percent of General Fund
20.7 percent**

The total citywide sales tax rate in San Diego is 8.0 percent. Included in the 8.0 percent sales tax rate are three voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet), safety sales tax, and Proposition 30. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section. Finally in November 2012, California voters approved Proposition 30, a quarter-cent increase in the State sales tax rate from which revenue collected is deposited in the State's Education Protection Account to support school districts, county offices of education, charter schools, and community college districts.

General Fund Revenues

Figure 8: City of San Diego Sales Tax Rate (8.0 percent)



Source: State Board of Equalization

Economic Trends

The City of San Diego saw a steady increase in sales tax revenue throughout Fiscal Year 2012 and this continued throughout Fiscal Year 2013, in all sectors of taxable sales. As shown in Table 4: City of San Diego Calendar Year Sales Tax Revenue, moderate growth was reported in the general retail, food products, transportation, business to business, and construction sectors.

Table 4: City of San Diego Calendar Year Sales Tax Revenue (in millions)

Economic Category	Calendar Year 2011	Calendar Year 2012	% Change
General Retail	\$ 42.3	\$ 42.8	1.3%
Food Products	\$ 33.3	\$ 35.9	7.9%
Transportation	\$ 30.1	\$ 31.8	5.6%
Business to Business	\$ 25.0	\$ 26.3	5.2%
Construction	\$ 10.9	\$ 10.9	0.6%

Source: MuniServices, LLC

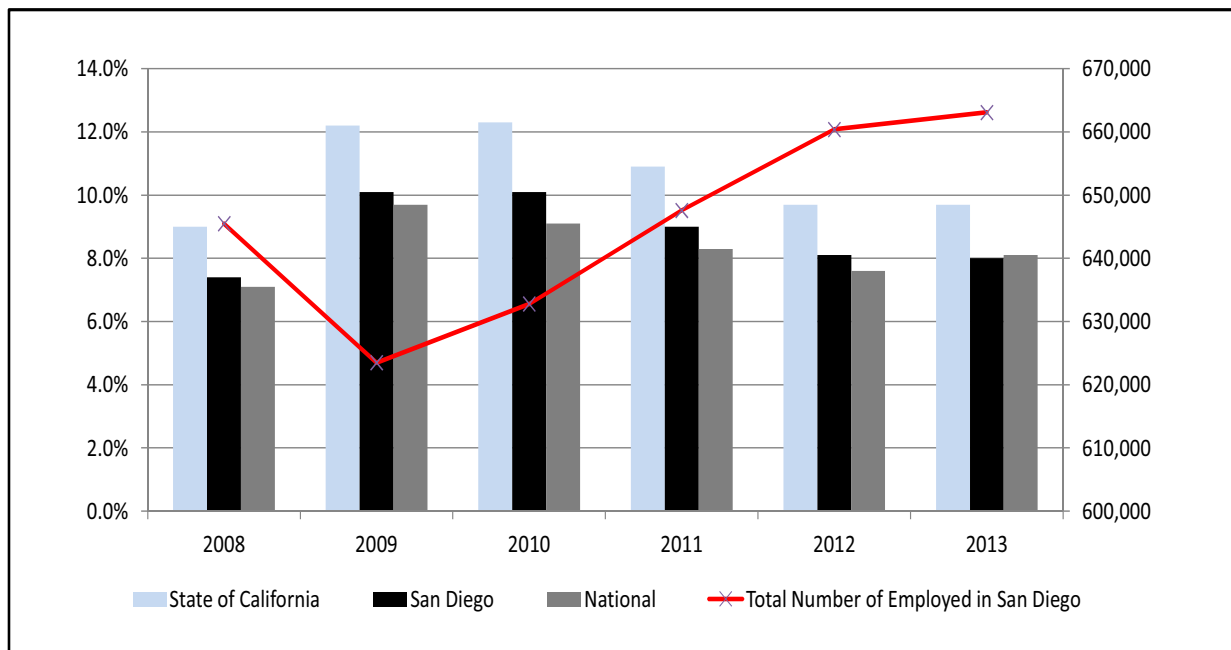
The City's sales tax consultant, MuniServices, LLC (MuniServices), indicated consumer spending jumped from the previous quarters helping to stimulate the economy resulting in moderate growth into the second quarter of Fiscal Year 2013, thus continuing a favorable balance of sales tax receipts above projected revenue amounts. Based on current consumer confidence reports, it is projected that spending will continue into Fiscal Year 2014 with taxable sales increasing in the areas of department store retail, automobile sales, and service stations.

According to the most recent (February 2013) forecast from the State Board of Equalization, State-wide taxable sales are forecasted to have an average growth of 6.9 percent in the remaining quarters of Fiscal Year 2013. Despite the State's projection for the remainder of Fiscal Year 2013, the City is forecasting a more moderate 5.5 percent growth rate for Fiscal Year 2014 based on uncertainties in the local economy. In February 2013, the California Employment Development

General Fund Revenues

Department reported San Diego's unemployment rate at 8.0 percent and the State of California's unemployment rate at 9.7 percent, as shown in Figure 9: Unemployment Rates. This marks the first time in four years the City of San Diego's unemployment rate is less than the national unemployment rate which was 8.1 percent as of February 2013. With the unemployment rate for the City dropping below the national unemployment rate but the State of California unemployment rate remaining above, a 5.5 percent growth rate for sales tax is being used for the Fiscal Year 2014 Proposed Budget.

Figure 9: Unemployment Rates (December 2012)



Source: State of California, Employment Development Department

Fiscal Year 2014 Proposed Budget

The Fiscal Year 2014 Proposed sales tax budget of \$248.1 million is based on the Fiscal Year 2013 year-end projection and assumes 5.5 percent growth for Fiscal Year 2014. The Fiscal Year 2014 Proposed Budget for sales tax revenue also includes the property tax reimbursement that the City receives as a result of the triple-flip (triple-flip is the shift enacted by the State in Fiscal Year 2005 whereby local governments were required to shift one-quarter of one cent of the Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax). Once the State's Economic Recovery Bonds are paid off, local governments will no longer receive the property tax reimbursement, but will instead regain the quarter-cent sales tax that was diverted to the State by the triple-flip. The State's Economic Recovery Bonds are expected to be paid in full by Fiscal Year 2017 unless retired prior to maturity.

General Fund Revenues

Table 5: Fiscal Year 2014 Proposed Sales Tax Budget

	(in millions)
Sales Tax Revenue	182.2
Triple Flip Property Tax Reimbursement	66.0
Total Sales Tax	\$ 248.1

As a destination city for visitors and tourists around the globe, San Diego has historically been economically stronger than the State of California in aggregate. However, even though it is evident that economic recovery is occurring, it has been slow and tentative State-wide, with adverse affects of the recession still apparent in California's cities. In order to continue to generate increased sales tax revenues in the future there must be an improvement in job growth which in turn will support further increases in the local real estate market and consumer confidence.

Safety Sales Taxes

Background

Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Safety sales tax revenues are used to support local public safety needs. The State Board of Equalization collects the one-half cent and the State Controller's Office allocates the monies to each county based on its proportionate share of statewide taxable sales. In accordance with the California Government Code, the City of San Diego receives approximately 3.2 percent from the San Diego County's Public Safety Augmentation Fund on a monthly basis.

**Total City Budget
\$8.4 million**

**General Fund Budget
\$7.1 million**

**Percent of General Fund
0.6 percent**

In an effort to increase transparency, the Public Safety Needs and Debt Service Fund was created in Fiscal Year 2012 as a special revenue fund with the purpose of tracking expenditures for public safety needs. Debt service for the Fire and Lifeguard Facilities Fund will be paid first from this fund and the remainder will be distributed equally between the Police and Fire-Rescue Departments.

Economic Trends

Safety sales tax receipts generally follow the same economic trends that determine sales tax receipts such as per capita income levels, employment rates, consumer savings, and discretionary spending. However, safety sales tax revenue also depends on the County's share of total statewide taxable sales and allocations to the City do not entirely depend on taxable sales within the City.

Fiscal Year 2014 Proposed Budget

Safety sales tax revenue is budgeted and collected in the special revenue fund, Public Safety Needs and Debt Service. The Fiscal Year 2014 Proposed Budget for safety sales tax of \$8.5 million is based on the Fiscal Year 2013 year-end projection and assumes a 5.5 percent growth rate for Fiscal Year 2014. In Fiscal Year 2014, approximately \$1.4 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on facility improvements, while the remaining \$7.1 million will be equally distributed between Police and Fire-Rescue Departments' budgets to support public safety needs.

General Fund Revenues

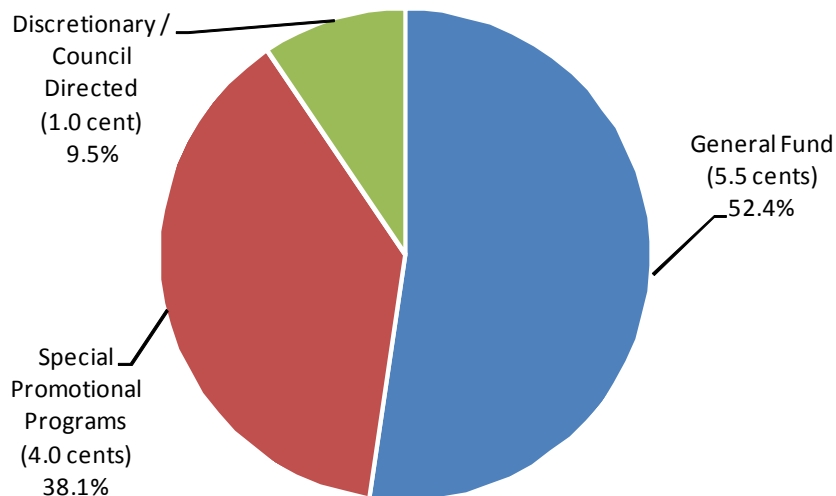
General Fund Transient Occupancy Tax (TOT)

Background

Transient occupancy tax (TOT) makes up 7.5 percent of the General Fund revenue budget and is levied at 10.5 cents per dollar of the daily room price of hotels and motels used by visitors staying in San Diego for less than 30 consecutive days. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents shall be applied toward general government purposes, 4.0 cents shall be applied toward promoting the City as a tourist destination, and the remaining 1.0 cent shall be allocated for any purposes approved by the City Council.

Total City Budget \$170.4 million
General Fund Budget \$89.2 million
Percent of General Fund 7.5 percent

Figure 10: City of San Diego Transient Occupancy Tax Allocation



Economic Trends

Locally, tourism performed well in calendar year 2012 and this is expected to continue through calendar years 2013 and 2014, according to the December 2012 Quarterly Travel Forecast from the San Diego Tourism Authority (SDTA), formerly the San Diego Convention and Visitors Bureau (CONVIS). Overall, visitor growth in the San Diego region during calendar years 2013 and 2014 is projected at 1.7 percent and 2.4 percent, respectively, with overnight visitor growth of 1.8 percent and 2.1 percent during the same periods. Growth in room demand is projected to be 1.7 percent and 2.4 percent for calendar years 2013 and 2014, respectively. Very little expansion in room supply occurred during the recession and as a result, the average daily rate of hotel rooms is expected to continue to improve with positive growth in room demand and only a slight increase in the room supply. The average daily rate (ADR) is expected to reach \$135.33 for calendar year 2013, a 3.1 percent increase over calendar year 2012, and \$142.42 in calendar year 2014, an increase of 5.2 percent over calendar year 2013 projections. The overall hotel occupancy rate is anticipated to increase to 71.8 percent in calendar year 2013, from 71.1 percent in calendar year 2012. This exceeds the occupancy rate in calendar year 2008 of 69.2 percent which was prior to the start of the

General Fund Revenues

economic recession. Total occupancy is also projected to increase to 72.9 percent in calendar year 2014.¹

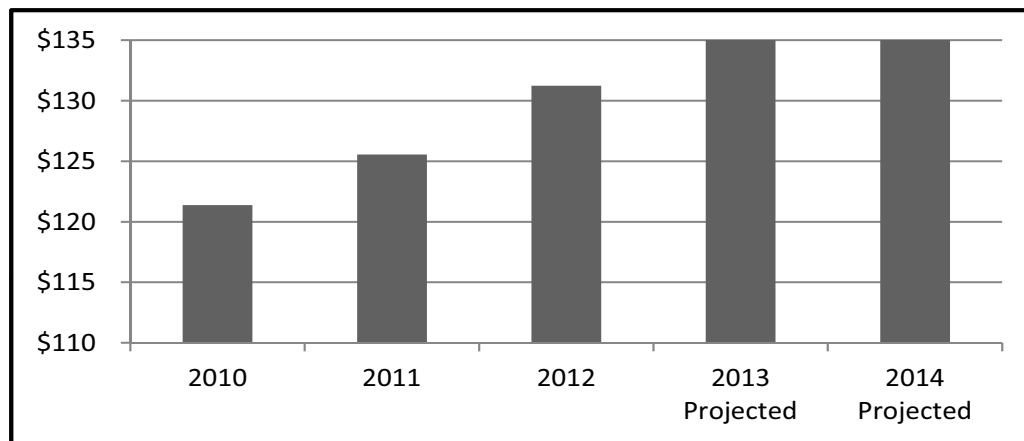
Table 6 illustrates hotel performance in San Diego since calendar year 2010 and projections for calendar years 2013 and 2014.

Table 6: 2010 - 2014 San Diego County Tourism

	CY 2010	CY 2011	CY 2012	Projected CY 2013	Projected CY 2014	% Change '09-'10	% Change '10-'11	% Change '11-'12	Projected % Change '12-'13	Projected % Change '13-'14
Total Visitors (in millions)	29.9	31.1	32.3	33.0	34.0	1.0%	4.0%	3.9%	2.2%	3.0%
Overnight (in millions)	15.1	15.8	16.2	16.4	16.7	4.9%	4.6%	2.5%	1.2%	1.8%
Day (in millions)	14.8	15.4	16.1	16.6	17.3	-2.6%	4.1%	4.5%	3.1%	4.2%
Room Supply	21.1	21.2	21.2	21.3	21.5	1.0%	0.5%	0.0%	0.5%	2.6%
Room Demand	14.0	14.5	15.1	15.3	15.7	6.9%	3.6%	4.1%	1.3%	2.6%
Average Occupancy	66.4%	68.7%	71.1%	71.8%	72.9%	5.7%	3.5%	3.5%	1.0%	1.5%
Average Daily Rate	\$ 121.3	\$ 125.5	\$ 131.2	\$ 135.33	\$ 142.4	-2.3%	3.4%	4.5%	3.1%	5.2%

Source: San Diego Tourism Authority Quarterly Travel Forecast, December 2012

Figure 11: San Diego Hotel Average Daily Rate (calendar year)

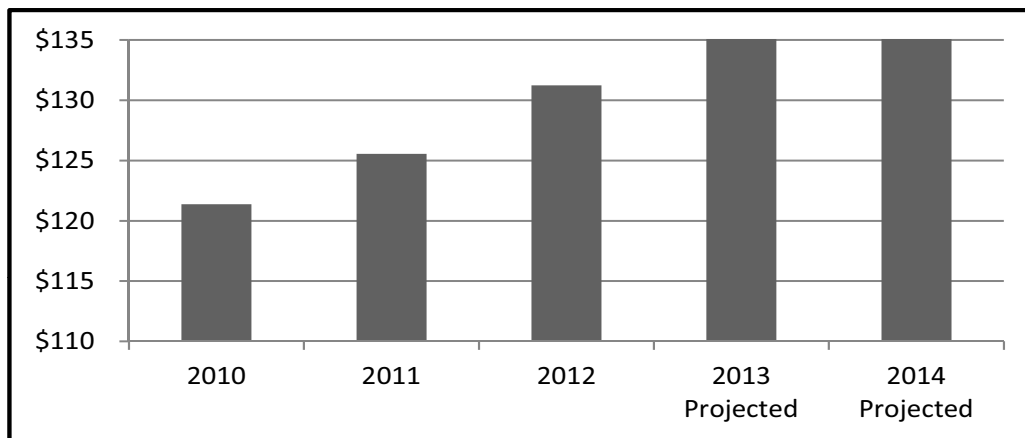


Source: Source: San Diego Tourism Authority Quarterly Travel Forecast, December 2012

¹ San Diego Tourism Authority Quarterly Travel Forecast, December 2012

General Fund Revenues

Figure 12: San Diego Hotel Occupancy Rate (calendar year)



Source: Source: SDTA Quarterly Travel Forecast, December 2012

Fiscal Year 2014 Proposed Budget

The Fiscal Year 2014 total proposed transient occupancy tax budget for the City of San Diego is \$170.4 million, which incorporates a 6.0 percent growth rate over the Fiscal Year 2013 year-end projection. Of the \$170.4 million, \$89.2 million will be allocated to the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and TOT allocated for reimbursement of General Fund tourism related expenditures.

The TOT revenue estimate for Fiscal Year 2014 is based on the growth in receipts experienced over the past two calendar years and projections for continued increases in overnight visitors from the San Diego Tourism Authority. As a result, growth in TOT receipts is expected to continue through the remainder of calendar year 2013 and into 2014.

Property Transfer Tax

Background

Property transfer tax makes up 0.6 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

**Total City Budget
\$7.0 million**

**General Fund Budget
\$7.0 million**

**Percent of General Fund
0.6 percent**

General Fund Revenues

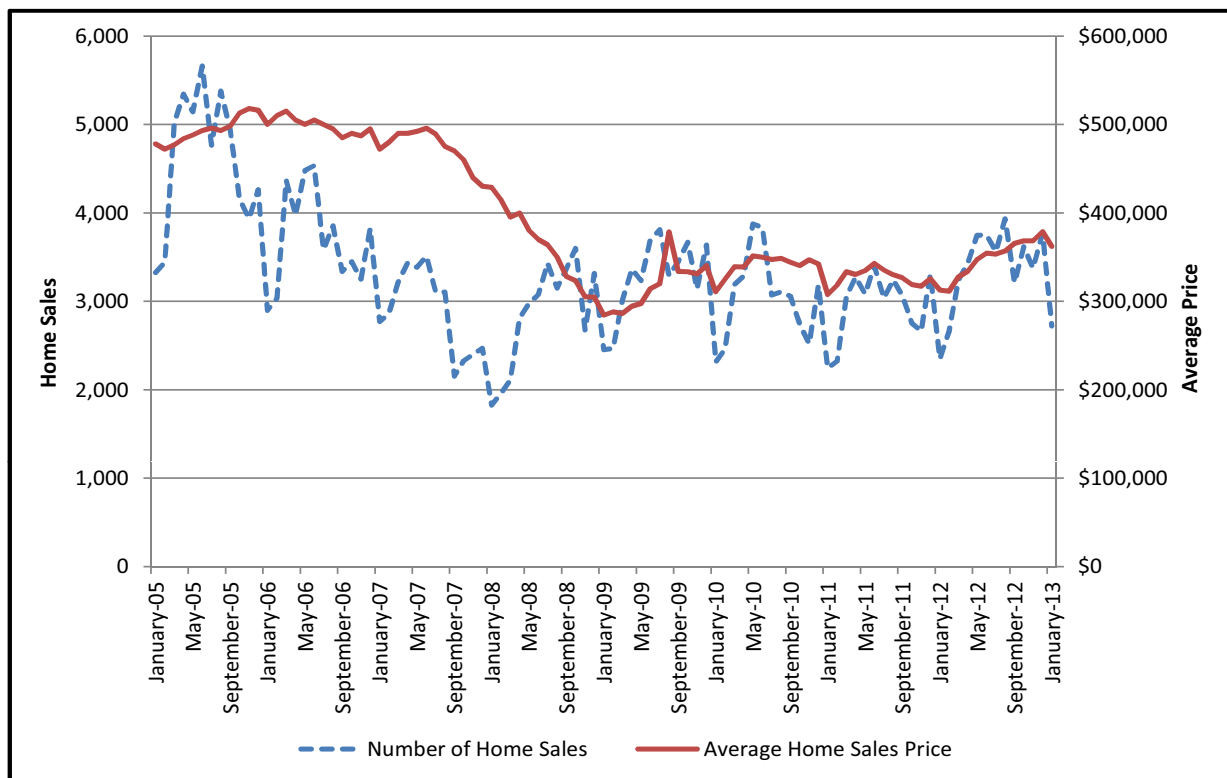
Economic Trends

The Fiscal Year 2014 Proposed Budget for property transfer tax reflects the market conditions and trends as of February 2013. Home sales in San Diego for the twelve month period totaled 41,158, which is an increase of 14.7 percent from the 35,883 home sales from the prior twelve month period. The annual median countywide home price for February 2013 was \$366,366 which is an increase of 17.7 percent from the February 2012 home price of \$311,285.¹ It is anticipated that the positive indicators will continue in Fiscal Year 2014 and have a positive impact on property transfer tax revenue.

Fiscal Year 2014 Proposed Budget

The Fiscal Year 2014 Proposed property transfer tax budget of \$7.0 million is based on the Fiscal Year 2013 year-end projection and assumes 8.0 percent growth for Fiscal Year 2014. The positive growth rate is based on anticipated growth in home sales and median home prices.

Figure 13: San Diego County Home Sales



Source: DataQuick Information Systems

¹ DataQuick Information Systems

General Fund Revenues

Franchise Fees

Background

Franchise fee revenue makes up 5.7 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T are the franchises that pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

Total City Budget
\$129.4 million

General Fund Budget
\$68.7 million

Percent of General Fund
5.7 percent

SDG&E, the single largest generator of franchise fee revenue in the General Fund, remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego, which is split between the General Fund (75.0 percent) and the Environmental Growth Fund (25.0 percent), according to the City Charter. In addition, the City receives a 3.5 percent surcharge on SDG&E's electricity sales for the undergrounding of electric utility lines that was approved by the California Public Utilities Commission in December 2002 (this revenue is placed in a special revenue fund). The City also generates revenue by collecting 5.0 percent of gross revenues from Cox Communications, Time Warner Cable, and AT&T.

Refuse hauler franchise fees are imposed on private refuse haulers depending on tonnage per year. There are Class I haulers (less than or equal to 75,000 tons per year) or Class II haulers (more than 75,000 tons per year).

Fiscal Year 2014 Proposed Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2014 Proposed Budget for SDG&E franchise fee revenue of \$47.4 million is based on the Fiscal Year 2013 year-end projection of actual receipts and assumes a 2.0 percent growth rate for Fiscal Year 2014. The projected growth rate of 2.0 percent is based on the average growth of actual receipts in previous years.

In accordance with the City Charter, 25.0 percent of revenue received from SDG&E or \$11.9 million is to be deposited into the Environmental Growth Fund (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. The remaining revenue balance of approximately \$35.6 million received from SDG&E franchise fees is allocated to the General Fund.

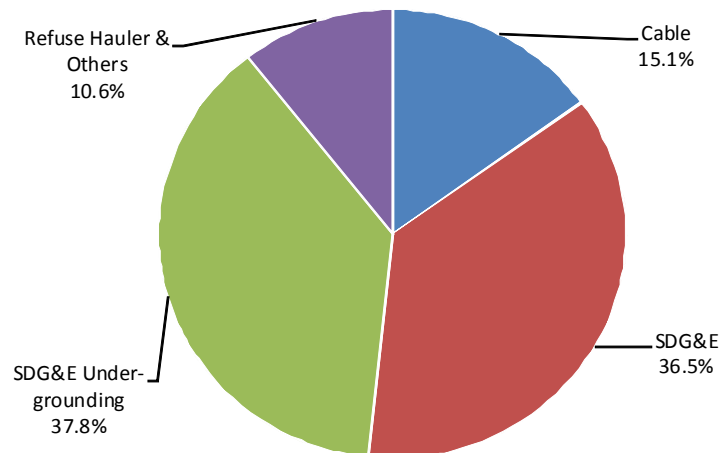
CABLE COMPANIES. The Fiscal Year 2014 Proposed Budget for cable franchise fee revenue of \$19.4 million is based on the Fiscal Year 2013 year-end revenue projection and assumes a 4.0 percent growth rate for Fiscal Year 2014. The projected growth rate of 4.0 percent is based on the average growth of actual receipts in previous years.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2014 Proposed Budget for refuse hauler franchise fee revenue from private refuse haulers is \$9.1 million, a decrease of \$0.9 million over the Fiscal Year 2013 year-end revenue projection. The decrease in Fiscal Year 2014 is due to the removal of a one-time penalty payment that was received during Fiscal Year 2013. The City also anticipates an additional \$2.9 million in franchise fees from the EDCO and Sycamore Landfill facilities, \$1.6 million in revenue related to the Police Department vehicle tow program, and \$0.2 million from other franchise fee sources.

General Fund Revenues

UNDERGROUNDING UTILITY FEE. The Fiscal Year 2014 Proposed Budget for SDG&E undergrounding utility fee revenue of \$48.8 million is based on the current Fiscal Year 2013 revenue projection and assumes a 2.0 percent growth rate for Fiscal Year 2014. This revenue is budgeted in the Underground Surcharge Fund.

Figure 14: Franchise Fee Revenue Breakdown



Licenses and Permits

Background

The Licenses and Permits revenue category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business license taxes, rental unit taxes, parking meter collections, and alarm permit fees.

Fiscal Year 2014 Proposed Budget

The Fiscal Year 2014 Proposed Budget for licenses and permits is \$31.4 million or 2.6 percent of the General Fund revenue budget. The proposed budget is also \$0.5 million or 1.5 percent less than the Fiscal Year 2013 Adopted Budget. The decrease in revenue is due to a \$0.7 million reduction in fire false alarm penalty revenues and a \$1.4 million decrease in Police revenues, which includes a \$0.1 million reduction in card room licenses, \$0.4 million reduction in alarm permit fees, and a \$0.8 million reduction due to the redistribution of revenues within the Police Department. The decrease is then offset by a \$0.5 million increase from additional parking meters and the Parking Meter Utilization Program, a \$0.8 million increase from the implementation of a new Rental Unit Business Tax billing system, and a \$0.3 million increase in General Plan Maintenance Fees to reflect current activity levels.

**Total City Budget
\$58.5 million**

**General Fund Budget
\$31.4 million**

**Percent of General Fund
2.6 percent**

General Fund Revenues

Fines, Forfeitures, and Penalties

Background

The Fines, Forfeitures, and Penalties revenue category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2014 Proposed Budget

The Fiscal Year 2014 Proposed Budget for fines, forfeitures, and penalties revenue is \$29.3 million or 2.5 percent of the General Fund revenue budget. The proposed budget is also \$2.1 million or 6.5 percent less than the Fiscal Year 2013 Adopted Budget.

The decrease in the Fiscal Year 2014 Proposed Budget for fines, forfeitures, and penalties is primarily due to a \$1.7 million reduction as a result of the discontinuation of the City's red light photo enforcement program, \$0.3 million reduction of interest on collections revenue, \$0.3 million removal of one-time revenue related to the Parking Amnesty Program, \$0.2 million reduction in Redevelopment Agency (RDA) Code Enforcement as a result of the dissolution of the RDA, and \$0.1 reduction in one-time litigation settlement revenues. These decreases are partially offset by a projected \$0.7 million increase in citation revenue due to the Police Department's increased enforcement of red light violations.

Total City Budget
\$31.1 million

General Fund Budget
\$29.3 million

Percent of General Fund
2.5 percent

Revenue from Money and Property

Rents and Concessions

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rents and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the Rents and Concessions category is revenue from leases for City Pueblo lands.

The threshold amount of Mission Bay rents and concession revenues that are to be placed into the General Fund for use in any municipal purpose without restriction is set by the City Charter at \$23.0 million. This threshold amount will remain at the same level until Fiscal Year 2015, at which time it will be reduced to \$20.0 million. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvement Fund and the Mission Bay Park Improvement Fund. The San Diego Regional Park Improvement Fund is to receive 25.0 percent of revenues in excess of the threshold amount or \$2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Park Improvement Fund.

Fiscal Year 2014 Proposed Budget

The Fiscal Year 2014 Proposed Budget for rents and concessions revenue is \$44.1 million or 3.7 percent of the General Fund revenue budget. This represents a \$2.9 million or 6.9 percent increase from the Fiscal Year 2013 Adopted Budget. The positive increase in revenue is primarily attributable to increased revenue generated from rents and concessions from Mission Bay Park of \$2.6 million.

Total City Budget
\$70.6 million

General Fund Budget
\$44.1 million

Percent of General Fund
3.7 percent

General Fund Revenues

Offsetting the \$2.6 million is an anticipated \$0.2 million decrease of lease revenue received from Pueblo Lands.

Mission Bay Park rents and concessions are projected to generate \$28.6 million in Fiscal Year 2014, as compared to the Fiscal Year 2013 Adopted Budget of \$26.0 million, which is an increase of \$2.6 million. In Fiscal Year 2014, pursuant to the City Charter, the excess above the threshold will be budgeted in the San Diego Regional Park Fund and Mission Bay Park Improvement Fund in the amounts of \$2.5 million and \$3.1 million, respectively.

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the actual average amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest Earnings Trends

Interest rates have remained historically low since the financial crisis of 2008. The federal funds rate has remained at a target of 0.00 to 0.25 percent during the entire period even as economic activity has been through several stops and starts. Recent economic figures have been showing signs of moderate strength. The Federal Open Market Committee (FOMC) has stated that the exceptionally low level of rates "will be appropriate at least as long as the unemployment rate remains above 6-1/2 percent, inflation between one and two years ahead is projected to be no more than a half percentage point above the Committee's 2 percent longer-run goal, and longer-term inflation expectations continue to be well anchored." This is a change from the previous time-based guidance of 2015.

Interest Earnings Outlook

Recently, the Federal Reserve moved from time-based rate guidance to guidance based on achieving certain economic benchmarks. Based on their own forecasts for these economic numbers, the result should be continued low interest earnings for Fiscal Year 2014 and beyond. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from our outlook.

General Fund Revenues

Motor Vehicle License Fees

Background

Motor vehicle license fees (MVLFF) are levied as a percentage of an automobile's purchase price, subject to depreciation, and are paid annually to the California Department of Motor Vehicles as part of the owner's registration.

Fiscal Year 2014 Proposed Budget

The Fiscal Year 2014 Proposed Budget does not include a budget for motor vehicle license fees due to the elimination of MVLFF allocations to cities as the result of the adoption of State Bill 89 passed in June 2011. The revenue previously allocated to cities has been be redirected to fund State public safety grants.

Total City Budget
\$0.0 million

General Fund Budget
\$0.0 million

Percent of General Fund
0.0 percent

Revenue from Federal & Other Agencies

Background

Revenues from federal and other agencies include federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2014 Proposed Budget

The Fiscal Year 2014 Proposed Budget for revenue from federal and other agencies is \$4.1 million or 0.3 percent of the General Fund revenue budget. This represents an approximate \$0.6 million or 16.8 percent increase from the Fiscal Year 2013 Adopted Budget. The net revenue increase from the Fiscal Year 2013 Adopted Budget to the Fiscal Year 2014 Proposed Budget is primarily attributable to an increase of \$0.4 million in reimbursement revenue to the Police Department's and an increase of \$0.1 million in reimbursement revenue from the State for Peace Officer Standards & Training (POST).

Total City Budget
\$47.2 million

General Fund Budget
\$4.1 million

Percent of General Fund
0.3 percent

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-General Fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments.

Total City Budget
\$1,170.3 million

General Fund Budget
\$177.5 million

Percent of General Fund
14.8 percent

Fiscal Year 2014 Proposed Budget

The Fiscal Year 2014 Proposed Budget for charges for current services revenue is \$177.5 million or 14.8 percent of the General Fund revenue budget. This represents a net decrease of \$3.9 million or

General Fund Revenues

2.1 percent from the Fiscal Year 2013 Adopted Budget, which is primarily attributable to decreased reimbursements from other funds.

Other Financial Sources & Uses

Background

The Other Financial Sources & Uses revenue category includes revenues received by the General Fund from other non-General Fund City funds such as the transient occupancy tax (TOT) 1.0 cent transfer, Safety Sales Tax transfer, and Gas Tax revenue.

Fiscal Year 2014 Proposed Budget

The Fiscal Year 2014 Proposed Budget for other financial sources & uses is \$89.1 million or 7.5 percent of the General Fund revenue budget. This represents an approximate \$15.7 million or 21.4 percent increase from the Fiscal Year 2013 Adopted Budget. Other financial sources & uses revenue is mainly generated from the Transfers from Other Funds category. Transfer from Other Funds category consist of a one-time revenue increases of \$21.6 million related to the SDG&E Fire Settlement and a reimbursement of \$1.0 million in expenses incurred in Fiscal Year 2013 for the San Diego Convention Center Phase III Expansion project. Partially offsetting the increases is a decrease of \$2.5 million as a result of the cooperative agreement between the City and the Centre City Development Corporation (CCDC) not being eligible for reimbursement on the former Redevelopment Agency's Recognized Obligations Payment Schedule (ROPS). Additionally, there is a decrease of \$2.3 million in disaster recovery reimbursement funds and the reduction of a one-time transfer of \$0.5 million from the Public Safety Communication Bonds fund.

**Total City Budget
\$184.0 million**

**General Fund Budget
\$89.1 million**

**Percent of General Fund
7.5 percent**

Other Revenue

Fiscal Year 2014 Proposed Budget

The Fiscal Year 2014 Proposed Budget for other revenue is \$4.9 million or 0.4 percent of the General Fund revenue budget. This represents an approximate \$1.1 million or a 28.3 percent increase from the Fiscal Year 2013 Adopted Budget. Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, and other miscellaneous revenues. The increase in revenue is mainly attributable to the anticipated increase in revenue generated from library donations for Fiscal Year 2014.

**Total City Budget
\$22.9 million**

**General Fund Budget
\$4.9 million**

**Percent of General Fund
0.4 percent**

Redevelopment Agencies

As the result of Assembly Bill x1 26 (AB 26) enacted by the State Legislature in June 2011 and a decision issued by the California Supreme Court in December 2011, each redevelopment agency in California dissolved as of February 1, 2012 at which time a successor agency assumed responsibility for winding down its operations. In June 2012, the State Legislature enacted Assembly Bill 1484 (AB 1484), seeking to clarify and modify certain aspects of AB 26. Among other things, AB1484 clarified that each successor agency is a separate public entity from the public agency that provides for its governance, and that the liabilities of each former redevelopment agency shall not be transferred to its sponsoring entity (in this case, the City). AB 1484 imposed several new requirements and deadlines on successor agencies and established a new set of potential civil penalties on successor agencies and their sponsoring entities for noncompliance as well as a new

General Fund Revenues

set of potential rewards for compliance. AB 1484 was mainly designed to extract excess cash reserves from each successor agency in a prompt fashion.

On January 10, 2012, the City Council designated the City to serve as the "Successor Agency" to the former Redevelopment Agency (Former RDA) and as the "Successor Housing Entity" to the Former RDA. As the Successor Agency, the City is responsible for winding down the Former RDA's operations. State law limits the "administrative cost allowance" available to the Successor Agency, although other funding sources may be used to pay for certain administrative expenses. Any costs to the Successor Agency beyond those allowed by law would impact the City's General Fund. The City's Fiscal Year 2013 Adopted Budget included payments to the City under agreements entered into by the Former RDA to support the City's outstanding debt service obligations for Petco Park and for the Convention Center, among other loans and obligations. The Former RDA's agreements with respect to Petco Park and the Convention Center totaled \$13.8 million in debt service support for both obligations for Fiscal Year 2013. Total annual payments under these agreements were scheduled to increase through Fiscal Year 2026, capping at \$20.3 million, and then decline in later years.

During Fiscal Year 2013, these agreements between the City and the Former RDA have been determined to be invalid by the State of California Department of Finance resulting in a negative impact to the General Fund. Furthermore, should the State Controller seek to exercise its rights under so-called "claw-back" provisions in AB 26 and AB 1484 to compel the City to reimburse the Successor Agency for certain prior payments made to the City under invalidated agreements the negative impact to the General Fund would be further increased. The level of funds available to the Successor Agency is not known and may vary based on determinations by the San Diego County Auditor-Controller (County Auditor), the Oversight Board that supervises the Successor Agency (Oversight Board), the State Department of Finance, and the State Controller regarding administrative cost allowances and enforceable obligations, among other matters. Costs to the City related to the Successor Agency may be offset, in part, by increased property tax revenues distributed to the City as general property tax revenue to the extent such property tax revenue (formerly known as tax increment revenue) is not needed to pay the Successor Agency's enforceable obligations. For Fiscal Year 2014, it is estimated that the City will receive an additional \$5.3 million in property tax revenues as result of the dissolution of the redevelopment agencies.

State of California Budget Impacts

On January 10, 2013, Governor Brown proposed a budget for Fiscal Year 2013-14 (the "2013-14 Governor's Budget"), which stated that the budget is projected to be balanced, but without an adequate reserve. This balanced budget projection incorporates increased funding as a result of the approval of Proposition 30 in November 2012, implementing temporary increases in personal income and sales taxes to fund the State's Proposition 98 funding requirements for education. Furthermore, in order to create a \$1.0 billion reserve, the 2013-14 Governor's Budget proposes to suspend four newly identified mandates, extend the hospital quality assurance fee, extend the gross premiums tax on Medi-Cal managed care plans and continue the use of miscellaneous state highway account revenues to pay for transportation bond debt service. No fiscal impact to the City is expected from these State budget actions. Other actions in the 2013-14 Governor's Budget that will impact the City are described below.

Gasoline Taxes

The Fiscal Year 2014 Proposed Budget includes \$15.2 million to be received in Proposition 42

General Fund Revenues

'replacement revenue'¹ and \$20.5 million in Highway Users Tax Account (HUTA) gas tax. The State's restructuring of gasoline taxes allows both HUTA and the Proposition 42 replacement revenues' to be redirected back to the State's general fund at any time if the State's legislature votes in majority to do so. The 2013-14 Governor's Budget does not include redirection of these local revenue sources.

Fiscal measures taken by the State continue to be monitored by the City for their potential effects on General Fund revenues and expected cash flows. If necessary, changes to projected revenues included in the Fiscal Year 2013 Adopted Budget due to actions taken by the State will be addressed in the City's Fiscal Year 2014 Adopted Budget.

Booking Fees

Under a 1994 Memorandum of Understanding, the City is annually required to pay to the County of San Diego \$5.2 million for debt service on the County jail. This payment is in-lieu of booking fees for individuals arrested and booked for misdemeanor violations. In some years, the County receives an offset payment from the State of California which is estimated at \$2.3 million for Fiscal Year 2014. Therefore, the City has budgeted \$2.9 million for these in-lieu booking fees. Additionally, the City has budgeted \$1.2 million to pay the per-diem expenses for male and female misdemeanants.

Citizens' Option for Public Safety

The City is expected to receive funding from the State restricted for Citizens' Option for Public Safety (COPS). The Fiscal Year 2014 Proposed Budget includes \$2.1 million in COPS revenue.

Annual Tax Appropriation Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIIIB to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIIIB. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the fiscal years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIIIB. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution in June 2012 that established the Tax Appropriations Limit for Fiscal Year 2013 at \$1,625,638,150. Using the Fiscal Year 2013 Adopted Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt and qualified capital outlays) were calculated to be \$793.9 million, which was \$831.7 million lower than the Gann Limit.

The Fiscal Year 2014 Gann Limit calculation will be presented to City Council in June 2013. Adjustment factors used for the computation are released by the California Department of Finance in

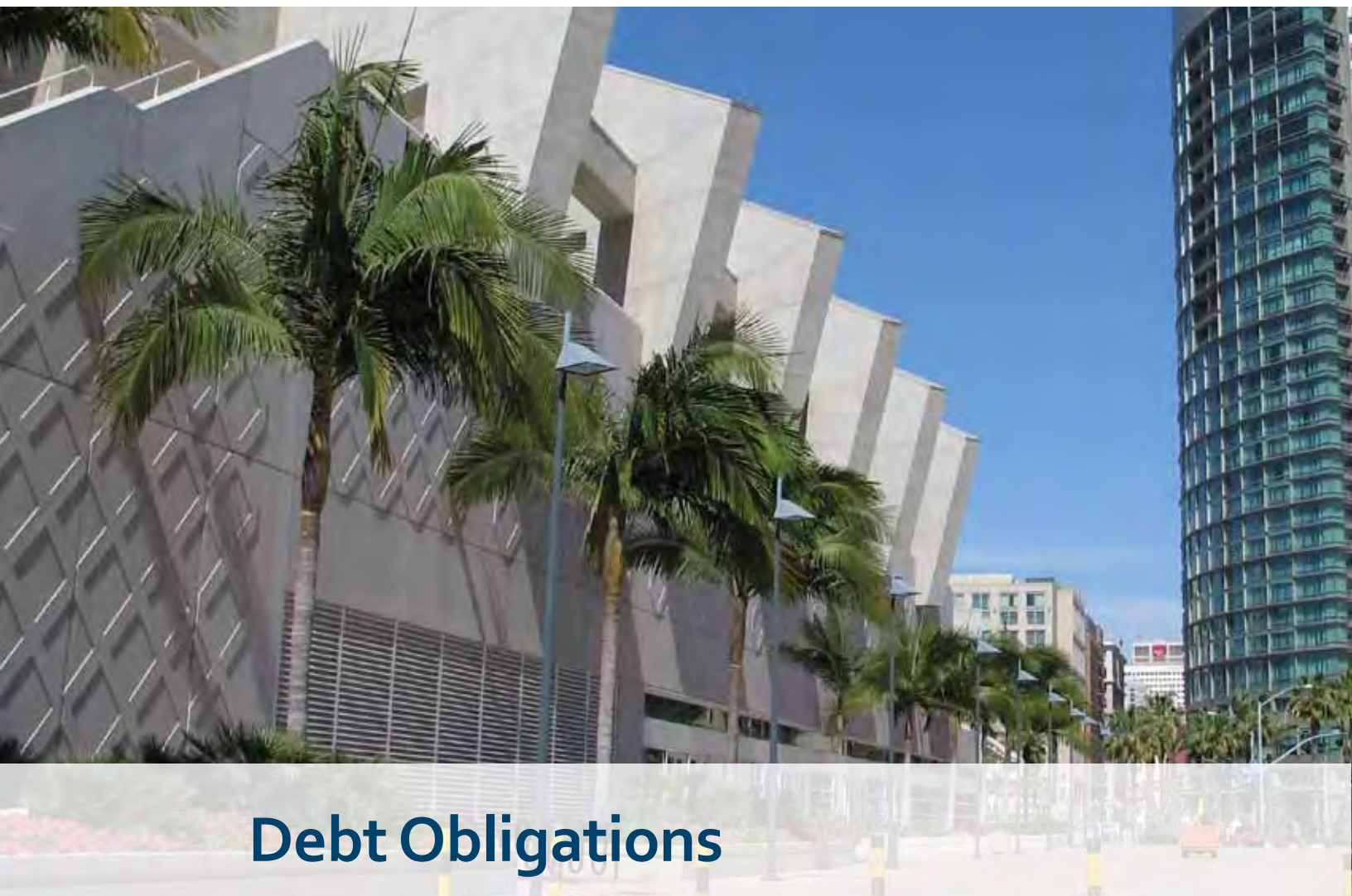
¹ Generated from flat 17.3 cent per gallon tax, which replaced the 6.0 percent tax that generated Proposition 42 revenue prior to Fiscal Year 2011.

General Fund Revenues

late May 2013. Therefore, the Fiscal Year 2014 Gann Limit will not be established before the release of the Fiscal Year 2014 Proposed Budget.

2014

PROPOSED BUDGET



Debt Obligations



City of San Diego

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on bond instruments is an equitable means of financing projects and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's existing long term debt obligations¹

Projected Outstanding Principal as of June 30, 2013

- General Fund backed Lease-Revenue Obligations: \$579.7 million
- Public Utilities - Water System Obligations: \$776.3 million
- Public Utilities - Wastewater System Obligations: \$1.07 billion

Issuer Rating/General Fund Lease Obligations Ratings as of March 2013

- Standard & Poor's: AA-/A+, Stable Outlook
- Fitch Ratings: AA-/A+, Stable Outlook
- Moody's Investors Service: Aa3/A2, Stable Outlook

Public Utilities - Water and Wastewater Bond Ratings as of March 2013

Water (Senior/Subordinate)

- Standard & Poor's: AA-/A+, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Wastewater

- Standard & Poor's: A+, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

Lease Revenue Bonds and Certificates of Participation are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds or Certificates of Participation. These obligations do not constitute indebtedness under the State constitutional debt limitation, and therefore are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

¹ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

Revenue Bonds are payable solely from net or gross non-ad valorem tax revenues derived from General Fund revenues, tax increment revenues, rates or tolls, fees, charges, or rents paid by users of the facility constructed with the proceeds of the bond issue.

Table 1 summarizes the City's projected outstanding long-term bond obligations as of June 30, 2013, and the projected debt/lease payment for each outstanding issuance for Fiscal Year 2014.

Table 1: Summary of Debt Obligations

		Projected Principal Outstanding 6/30/2013	Projected FY 2014 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Lease Revenue Obligations					
Certificates of Participation					
2003	1993 Balboa Park/Mission Bay Park Improvements Program Refunding Certificates of Participation	\$ 6,745,000	\$ 752,559	FY 2024	Transient Occupancy Tax
Lease Revenue Bonds					
2003	1993 City/MTDB Authority Refunding - Old Town Trolley Extension	\$ 9,280,000	\$ 1,152,299	FY 2023	Transient Occupancy Tax
2007A	Ballpark Refunding Bonds	\$ 134,090,000	\$ 11,315,750	FY 2032	Transient Occupancy Tax
2010A	Master Refunding Bonds ¹	\$ 160,275,000	\$ 12,999,675	FY 2040	General Fund, Stadium, Transient Occupancy Tax, & Capital Outlay
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project) ²	\$ 11,636,182	\$ 1,490,060	FY 2026	Street Light Energy and Maintenance Cost Savings
2012A	Convention Center Expansion Financing Authority Lease Revenue Refunding Bonds	\$ 133,030,000	\$ 12,557,450	FY 2028	Transient Occupancy Tax, Port Authority Contribution, General Fund
2012A	Deferred CIP Lease Revenue Bonds	\$ 71,410,000	\$ 4,595,375	FY 2042	General Fund & Capital Outlay
2012B	Fire & Life Safety Refunding Bonds ³	\$ 18,405,000	\$ 1,380,219	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds ⁴	\$ 34,780,000	\$ 2,000,000	FY 2043	General Fund
Total General Fund Lease Revenue Obligations		\$ 579,651,182	\$ 48,243,387		
Public Utilities - Wastewater and Water System Obligations⁵					
Wastewater System Obligations					
2009A	Sewer Revenue Bonds	\$ 410,240,000	\$ 36,280,481	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	\$ 502,185,000	\$ 57,701,738	FY 2025	Net Wastewater System Revenues
2010A	Sewer Revenue Refunding Bonds	\$ 161,930,000	\$ 8,501,325	FY 2029	Net Wastewater System Revenues

Debt Obligations

Table 1: Summary of Debt Obligations

		Projected Principal Outstanding 6/30/2013	Projected FY 2014 Debt/Lease Payment	Final Maturity	Primary Funding Source
Total Wastewater System Obligations		\$ 1,074,355,000	\$ 102,483,544		
Water System Obligations					
2009A	Water Revenue Bonds	\$ 152,735,000	\$ 8,680,375	FY 2039	Net Water System Revenues
2009B	Water Revenue Bonds	\$ 311,870,000	\$ 21,734,356	FY 2040	Net Water System Revenues
2010A	Water Revenue Bonds	\$ 123,075,000	\$ 6,310,475	FY 2029	Net Water System Revenues
2012A	Subordinated Water Revenue Bonds	\$ 188,610,000	\$ 25,394,350	FY 2033	Net Water System Revenues
Total Water System Obligations		\$ 776,290,000	\$ 62,119,556		
McGuigan Settlement					
2010	McGuigan Settlement Modification	\$ 17,001,411	\$ 8,993,762	FY 2015	General Fund and Misc. Special Funds

¹ The 2010A Master Refunding Bonds refunded the 2009A Deferred CIP Bonds, the 1996B Balboa Park/Mission Bay Park Refunding COPs and the 1996A Qualcomm Stadium Bonds.

² Lease payments for the Qualified Energy Conservation Bonds are partially offset by direct cash subsidy payments from the federal government annually over the life of the bonds. The FY 2014 subsidy is assumed to be \$399,350 resulting in a net lease payment of \$1,090,710 after accounting for the subsidy. The assumed FY 2014 subsidy amount reflects a reduction from the original expected subsidy amount of 8.7%, as realized in FY 2013 as a result of the federal sequestration on tax credit bond payments.

³ The 2002B Fire and Life Safety Facilities Project Bonds were refunded with the issuance of the 2012B Fire and Life Safety Facilities Refunding Bonds on July 3, 2012.

⁴ Estimates; subject to City Council approval, the 2013A General Fund CIP Lease Revenue Bonds are expected to be issued in June 2013 to fund \$35 million in new CIP projects.

⁵ In addition to bonds, the Water and Wastewater Systems have outstanding State Revolving Fund (SRF) loan obligations. The Water System SRF loans have a projected outstanding principal loan balance as of June 30, 2013 of approximately \$79.6 million. The Wastewater System SRF loans have a projected outstanding principal loan balance as of June 30, 2013 of approximately \$156.6 million.

In addition to long-term debt obligations, annually the City issues Tax and Revenue Anticipation Notes (TRANS) to meet General Fund cash flow needs for the following fiscal year in anticipation of the receipt of property tax revenues later in the fiscal year. On July 2, 2012, the City issued \$100.7 million in Tax and Revenue Anticipation Notes to meet the cash flow needs of Fiscal Year 2013.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The term of the lease purchases are typically over a three- to ten-year term and based on useful life expectancy of the equipment. As of June 30, 2013, the projected outstanding principal for various lease purchase obligations is estimated at \$73.7 million. These purchases span various lease terms and cover a variety of essential purpose assets. Examples of the equipment include: fire trucks, refuse packers, service trucks, IT Equipment, Automated Water Meter Infrastructure, GPS equipment, fire and police helicopters, and the City's Enterprise Resource Planning System.

State Revolving Fund (SRF) Loans is a low interest loan program for the construction of water and wastewater infrastructure projects. SRF debt service payments are factored into debt service coverage ratios as defined by applicable water and wastewater bond indentures. Compared to traditional bond financings, the City may realize substantial savings from lower interest rates and shorter repayment terms of the SRF Loans. The loans are administered by the benefiting department. The Public Utilities Department actively utilizes the SRF loan program to fund capital improvements in addition to traditional tax-exempt bond offerings.

Debt Obligations

Special Assessment and Community Facilities (Mello-Roos) Districts

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities (Mello-Roos) Districts**. Such districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the benefiting properties. These bonds are not the fiscal obligations of the City.

2014

PROPOSED BUDGET



Financial Summary and Schedules



City of San Diego

Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.

Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department.



Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2014 Proposed Financial Summary and Schedules* may not add exactly due to rounding.



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Financial Summary and Schedules

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Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Administration	\$ 773,242	\$ 571,690	\$ 403,761
City Attorney	8,548,692	4,656,169	4,656,169
City Auditor	225,656	-	-
City Clerk	27,240	18,404	18,404
City Comptroller	2,261,681	2,716,760	2,361,760
City Council	140	-	-
City Treasurer	25,852,203	25,046,475	25,563,475
Citywide Other/Special Funds	9,752,791	-	-
Debt Management	793,675	660,645	548,645
Department of Information Technology	2,104	-	113,300
Development Services	2,934,011	3,291,864	3,412,712
Disability Services	18,050	15,415	15,116
Economic Development	2,562,314	4,232,349	3,978,485
Environmental Services	1,300,085	1,264,100	1,259,829
Ethics Commission	23,000	-	-
Financial Management	5,398	5,000	5,000
Fire-Rescue	29,678,437	27,673,921	23,850,734
Library	1,079,551	1,543,719	4,125,753
Major Revenues	865,252,542	846,121,194	892,643,527
Multimedia Services	-	113,300	-
Office of Homeland Security	787,924	1,028,515	930,957
Office of the Chief Financial Officer	596,267	600,000	450,000
Office of the IBA	150	-	-
Office of the Mayor	1,145,441	308,400	308,400
Park & Recreation	32,297,040	37,280,754	34,079,108
Personnel	9,431	6,000	6,000
Police	42,143,695	42,860,136	44,102,071
Public Utilities	1,102,319	989,819	940,000
Public Works - Contracting	-	-	1,053,393
Public Works - Engineering & Capital Projects	56,724,451	56,188,544	56,409,139
Public Works - General Services	3,852,498	4,001,183	3,881,596
Purchasing & Contracting	1,277,449	529,500	659,554
Real Estate Assets	42,615,033	41,049,418	43,344,297
Transportation & Storm Water	55,464,415	48,441,871	47,261,098
Total General Fund Revenues	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,196,382,283

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Administration	\$ 2,147,053	\$ 2,931,271	\$ 1,793,637
Business Office	914,217	1,122,992	-
City Attorney	41,808,843	43,602,031	44,528,987
City Auditor	3,430,892	3,809,105	3,742,214
City Clerk	4,495,422	4,809,806	5,231,613
City Comptroller	10,053,547	10,195,223	10,884,743
City Council	9,869,586	12,741,895	13,029,057
City Treasurer	17,497,382	19,648,529	20,369,902
Citywide Program Expenditures	80,708,512	66,937,965	67,436,863
Debt Management	2,104,192	2,356,856	2,432,299
Department of Information Technology	193,067	500,000	3,785,632
Development Services	13,977,146	14,243,885	15,927,522
Disability Services	1,964,677	575,749	625,153
Economic Development	3,989,992	6,821,730	7,964,811
Environmental Services	32,782,915	34,492,606	36,021,213
Ethics Commission	780,875	928,923	973,967
Financial Management	3,759,755	4,209,030	4,077,084
Fire-Rescue	207,856,112	201,562,113	220,200,974
General Fund Appropriated Reserve	-	3,928,250	-
Human Resources	1,781,057	2,404,564	2,531,164
Library	33,478,074	39,291,642	43,597,121
Multimedia Services	-	423,014	-
Office of Homeland Security	1,545,500	1,744,465	1,731,406
Office of the Assistant COO	310,409	314,036	1,287,220
Office of the Chief Financial Officer	511,398	841,996	991,960
Office of the Chief Operating Officer	519,990	538,024	564,154
Office of the IBA	1,563,431	1,701,668	1,768,233
Office of the Mayor	5,181,464	4,102,579	3,524,705
Park & Recreation	82,462,143	85,971,850	89,157,063
Personnel	6,388,781	6,546,590	6,921,841
Police	398,412,960	406,529,645	411,175,144
Public Utilities	1,264,629	1,706,193	1,969,446
Public Works - Contracting	-	-	2,097,465
Public Works - Engineering & Capital Projects	57,675,894	61,086,289	61,467,955
Public Works - General Services	14,899,918	15,191,845	15,711,325
Purchasing & Contracting	5,067,265	3,166,747	4,474,793
Real Estate Assets	3,782,067	4,541,750	4,829,744
Transportation & Storm Water	83,353,365	92,421,891	87,540,963
Total General Fund Expenditures	\$ 1,136,532,533	\$ 1,163,942,747	\$ 1,200,367,373

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
General Fund			
General Fund	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,196,382,283
Total General Fund	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,196,382,283
Special Revenue Funds			
Automated Refuse Container Fund	\$ 887,453	\$ 500,000	\$ 700,000
Concourse and Parking Garages Operating Fund	2,929,939	2,683,220	2,704,844
Convention Center Expansion Administration Fund	24,179	14,172,763	14,000,000
Convention Center Expansion Project Fund	15,111,314	-	-
Environmental Growth 1/3 Fund	4,154,196	4,246,484	3,945,786
Environmental Growth 2/3 Fund	8,315,363	8,439,470	7,898,572
Facilities Financing Fund	1,843,589	2,067,150	2,099,947
Fire and Lifeguard Facilities Fund	1,632,449	1,630,125	1,380,219
Fire/Emergency Medical Services Transport Program Fund	12,382,920	10,750,000	10,750,000
GIS Fund	1,408,717	1,616,274	1,616,274
Gas Tax	22,299,613	20,920,006	20,738,091
HUD Programs Administration Fund	3,112	-	-
Information Technology Fund	5,508,809	7,818,160	9,089,850
Junior Lifeguard Program Fund	633,961	567,716	595,618
Local Enforcement Agency Fund	704,492	795,693	795,693
Los Penasquitos Canyon Preserve Fund	172,311	186,000	186,000
Maintenance Assessment District (MAD) Funds	19,799,734	20,343,609	20,766,014
Major Events Revolving Fund	245,916	-	-
Mission Bay Improvements Fund	2,452,535	503,095	3,114,678
Mission Bay/Balboa Park Improvement	1,509,207	1,600,000	2,060,000
New Convention Facility Fund	3,408,911	3,400,000	3,280,000
OneSD Support Fund	21,404,040	25,638,857	21,101,243
PETCO Park Fund	18,154,699	17,397,100	16,494,163
Police Decentralization Fund	1,824,648	5,124,648	3,749,765
Prop 42 Replacement - Transportation Relief Fund	18,512,872	15,248,190	15,248,190
Public Art Fund	182,405	-	-
Public Safety Needs & Debt Service	7,379,141	7,781,541	8,396,967
QUALCOMM Stadium Operations Fund	15,126,849	14,922,801	16,477,809
Redevelopment Fund	2,933,493	-	-
Regional Park Improvements Fund	2,553,336	2,500,000	2,500,000
Seized & Forfeited Assets Fund	(10,079)	-	-
Seized Assets - California Fund	28	10,000	10,000
Seized Assets - Federal DOJ Fund	648,150	900,000	900,000
Seized Assets - Federal Treasury Fund	47	100,000	100,000

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Serious Traffic Offenders Program Fund	129,186	-	-
Storm Drain Fund	5,928,649	5,446,746	5,700,000
Transient Occupancy Tax Fund	70,645,976	74,432,640	81,281,361
Trolley Extension Reserve	1,220,714	278,716	1,171,284
Underground Surcharge Fund	48,408,419	49,444,555	49,091,916
Wireless Communications Technology Fund	9,799,769	8,621,354	7,534,476
Zoological Exhibits	10,169,022	8,081,538	10,030,000
Total Special Revenue Funds	\$ 340,440,087	\$ 338,168,451	\$ 345,508,760

Debt Service and Tax Funds

Public Safety Communication Bonds	\$ 92,515	\$ -	\$ -
Tax and Revenue Anticipation Notes	940,363	500,000	2,630,000
Total Debt Service and Tax Funds	\$ 1,032,878	\$ 500,000	\$ 2,630,000

Capital Project Funds

Capital Outlay Fund	\$ 10,401,837	\$ -	\$ -
TransNet ARRA Exchange Fund	12,050,649	-	-
TransNet Extension Administration & Debt Fund	457,568	271,352	284,244
TransNet Extension Congestion Relief Fund	11,963,092	18,804,714	19,698,102
TransNet Extension Maintenance Fund	12,506,747	8,059,163	8,509,644
Total Capital Project Funds	\$ 47,379,893	\$ 27,135,229	\$ 28,491,990

Enterprise Funds

Airports Fund	\$ 4,603,804	\$ 4,690,580	\$ 4,690,334
Development Services Fund	40,186,024	45,586,082	45,581,357
Golf Course Fund	17,699,864	16,558,714	18,371,747
Metropolitan Sewer Utility Fund	82,242,873	78,633,992	92,163,000
Municipal Sewer Revenue Fund	329,548,873	331,666,586	316,974,000
Recycling Fund	21,667,214	18,826,994	17,777,651
Refuse Disposal Fund	26,907,628	27,674,497	29,368,747
Sewer Utility - AB 1600 Fund	8,298,532	-	-
Water Utility - AB 1600 Fund	8,119,481	-	-
Water Utility Operating Fund	519,988,178	467,014,802	436,930,000
Total Enterprise Funds	\$ 1,059,262,473	\$ 990,652,247	\$ 961,856,836

Internal Service Funds

Central Stores Fund	\$ 9,933,671	\$ 13,342,058	\$ 13,341,496
ERP Fund	27,493	-	-
Energy Conservation Program Fund	3,241,247	3,926,679	2,319,443
Fleet Services Operating Fund	52,366,873	48,098,089	51,647,391
Fleet Services Replacement Fund	27,968,157	27,702,628	27,545,583
Publishing Services Fund	3,819,835	3,773,269	3,413,041

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Risk Management Administration Fund	9,460,886	9,728,039	9,965,698
Total Internal Service Funds	\$ 106,818,162	\$ 106,570,762	\$ 108,232,652
Total Combined Budget Revenues	\$ 2,744,040,416	\$ 2,614,241,834	\$ 2,643,102,521

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
General Fund			
General Fund	\$ 1,136,532,533	\$ 1,163,942,747	\$ 1,200,367,373
Total General Fund	\$ 1,136,532,533	\$ 1,163,942,747	\$ 1,200,367,373
Special Revenue Funds			
Automated Refuse Container Fund	\$ 777,545	\$ 800,000	\$ 800,000
Concourse and Parking Garages Operating Fund	2,906,789	2,641,944	2,665,835
Convention Center Expansion Administration Fund	21,938	14,140,038	13,977,450
Convention Center Expansion Project Fund	14,867,554	-	-
Environmental Growth 1/3 Fund	3,985,678	4,408,198	3,962,339
Environmental Growth 2/3 Fund	8,078,081	8,078,081	8,229,966
Facilities Financing Fund	1,913,839	2,067,150	2,099,947
Fire and Lifeguard Facilities Fund	1,578,736	1,676,337	1,426,431
Fire/Emergency Medical Services Transport Program Fund	15,906,484	14,995,600	11,106,765
GIS Fund	1,175,614	1,640,459	1,679,327
Gas Tax	20,512,146	20,920,006	20,738,091
Information Technology Fund	4,529,707	9,085,716	9,858,715
Junior Lifeguard Program Fund	464,303	567,716	595,618
Local Enforcement Agency Fund	751,980	851,056	876,910
Los Penasquitos Canyon Preserve Fund	196,417	201,804	219,902
Maintenance Assessment District (MAD) Funds	21,030,452	33,371,900	34,516,193
Major Events Revolving Fund	448,299	-	-
Mission Bay/Balboa Park Improvement	1,404,967	2,059,694	2,069,234
New Convention Facility Fund	3,405,278	3,405,000	3,405,000
OneSD Support Fund	20,235,237	25,678,944	21,171,869
PETCO Park Fund	16,562,371	17,466,309	17,404,050
Police Decentralization Fund	3,415,147	7,242,553	5,120,000
Prop 42 Replacement - Transportation Relief Fund	18,966,739	15,248,190	15,248,190
Public Art Fund	9,493	56,300	102,814
Public Safety Needs & Debt Service	7,383,838	7,781,541	8,396,967
QUALCOMM Stadium Operations Fund	16,211,071	16,549,074	17,064,700
Redevelopment Fund	3,538,669	-	-
Seized & Forfeited Assets Fund	(4,254)	-	-
Seized Assets - California Fund	4,967	10,000	10,000
Seized Assets - Federal DOJ Fund	992,306	1,389,093	1,392,812
Seized Assets - Federal Treasury Fund	-	100,000	100,000
Serious Traffic Offenders Program Fund	121,595	-	-
Storm Drain Fund	5,723,207	5,446,746	5,700,000
Transient Occupancy Tax Fund	70,532,814	74,432,640	88,857,671

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Trolley Extension Reserve	1,170,113	1,180,374	1,179,299
Underground Surcharge Fund	35,296,835	49,444,555	49,091,916
Wireless Communications Technology Fund	9,366,095	9,869,693	8,853,902
Zoological Exhibits	9,980,324	8,081,538	10,030,000
Total Special Revenue Funds	\$ 323,462,372	\$ 360,888,249	\$ 367,951,913
Debt Service and Tax Funds			
Public Safety Communication Bonds	\$ 2,314,480	\$ 536,617	\$ -
Tax and Revenue Anticipation Notes	920,209	500,000	2,630,000
Total Debt Service and Tax Funds	\$ 3,234,689	\$ 1,036,617	\$ 2,630,000
Capital Project Funds			
Capital Outlay Fund	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001
TransNet ARRA Exchange Fund	6,186,847	-	-
TransNet Extension Administration & Debt Fund	261,131	271,352	284,244
TransNet Extension Congestion Relief Fund	1,718,406	1,200,000	1,200,000
TransNet Extension Maintenance Fund	7,825,619	8,059,163	8,442,044
Total Capital Project Funds	\$ 18,661,676	\$ 11,470,515	\$ 13,136,289
Enterprise Funds			
Airports Fund	\$ 3,023,180	\$ 5,882,910	\$ 5,776,257
Development Services Fund	38,682,799	44,139,126	45,724,915
Golf Course Fund	14,215,390	14,757,337	15,623,529
Metropolitan Sewer Utility Fund	187,873,424	216,332,977	204,501,167
Municipal Sewer Revenue Fund	122,761,303	128,400,200	131,725,936
Recycling Fund	17,873,679	23,300,027	23,218,191
Refuse Disposal Fund	29,041,740	34,548,056	31,307,234
Water Utility Operating Fund	371,715,227	436,924,189	434,280,781
Total Enterprise Funds	\$ 785,186,742	\$ 904,284,822	\$ 892,158,010
Internal Service Funds			
Central Stores Fund	\$ 10,180,979	\$ 13,342,058	\$ 13,341,496
ERP Fund	5,554	-	-
Energy Conservation Program Fund	1,989,582	2,361,424	2,343,675
Fleet Services Operating Fund	52,360,307	48,036,589	51,647,391
Fleet Services Replacement Fund	19,261,068	18,943,165	22,461,956
Publishing Services Fund	3,679,647	3,388,151	3,300,066
Risk Management Administration Fund	8,463,782	9,530,180	9,742,023
Total Internal Service Funds	\$ 95,940,920	\$ 95,601,567	\$ 102,836,607
Total Combined Budget Expenditures	\$ 2,363,018,931	\$ 2,537,224,517	\$ 2,579,080,192

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Special Revenue Funds			
Antenna Lease Revenue Fund	\$ (12,749)	\$ -	\$ -
CCDC Contributions	1,723,906	-	-
CH RDA Contribution To CIP	29,087	-	-
CI-RDA Contributions to CIP Fund	162,413	-	-
Centre City Contribution to City Tax Increment	33,088,268	-	-
Concourse and Parking Garages Operating Fund	42,400	-	-
Convention Center Exp Surety	1,337,611	-	-
Crossroads Redevelopmen CIP Contributions Fund	841,543	-	-
Del Mar Terrace CIP Fund	4,433	-	-
EGF CIP Fund 1/3	40,477	-	126,885
Energy Conservation Program CIP Fund	61,348	1,800,000	-
Environmental Growth 2/3 Fund	39,997	-	-
Fiesta Island Sludge Mitigation Fund	11,089	-	-
First SD River Imp. Project CIP Fund	41,304	-	-
Gas Tax	8,533	-	-
Library System Improvement Fund	278	-	-
Maintenance Assessment District (MAD) Funds	493,334	590,000	1,064,919
Mid-City CIP Fund	17,236	-	150,000
Mission Bay Improvements Fund	83,081	503,095	3,114,678
Mission Trails Regional Park Fund	379,452	-	-
Monetary Conditions Placed on Future Deposits	-	1,405,326	-
NP - Redevelopment CIP Contributions Fund	48,360	-	-
NTC RdA Contribution to CIP	9,930	-	-
North Bay Redevelopment CIP Contribution Fund	15,955	-	-
North Park CIP Fund	29,034	-	-
OneSD Support Fund	-	1,100,000	-
Park Village CIP Fund	37,625	-	-
Prop 42 Replacement - Transportation Relief Fund	(2,006)	-	-
Public/Private Partnership Fund	1,610	-	-
QUALCOMM Stadium Operations CIP Fund	97,229	-	750,000
RDA Contribution to San Ysidro Project Fund	32,799	-	-
RDA Contributions to City Heights Project Fund	241	-	-
Regional Park Improvements Fund	1,397,332	2,500,000	2,500,000
SC-RDA Contribution to CIP Fund	191,400	-	-
Sea World Traffic Mitigation Fund	1,359	-	-
Section 108 MLK Senior Center Fund	97,420	-	-
Sunset Cliffs Natural Park	31,433	-	-
TOT Coastal Infrastructure CIP Fund	628	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Talmadge CIP Fund	377,115	-	110,000
Unappropriated Reserve - Balboa Park CIP Fund	18,741	-	-
Underground Surcharge CIP Fund	4,389,787	-	-
Total Special Revenue Funds	\$ 45,169,033	\$ 7,898,421	\$ 7,816,482

Enterprise Funds

Balboa Park Golf Course CIP Fund	\$ 1,154,922	\$ 700,000	\$ 1,755,000
Brown Field Special Aviation	287,382	1,500,000	-
Development Services Fund	886	-	-
EDCD Community Fund	31,343	-	-
Metro Sewer Utility - CIP Funding Source	16,232,190	26,516,895	16,384,816
Mission Bay Golf Course CIP Fund	48,618	300,000	1,200,000
Montgomery Field Special Aviation	287,669	900,000	-
Muni Sewer Utility - CIP Funding Source	88,718,438	44,220,222	53,504,911
Municipal Sewer Revenue Fund	(391,239)	-	-
Recycling Fund CIP Fund	344	-	-
Refuse Disposal CIP Fund	335,853	2,778,000	605,000
Sewer Contribution to CIP	5,951	-	-
Torrey Pines Golf Course CIP Fund	3,581	-	1,100,000
Water Contributions To CIP	5,159	-	-
Water Utility - CIP Funding Source	65,478,578	90,866,506	49,836,598
Water Utility Operating Fund	(1,534,097)	-	-
Total Enterprise Funds	\$ 170,665,577	\$ 167,781,623	\$ 124,386,325

Capital Project Funds

Barrio Logan	\$ -	\$ 860,000	\$ 475,000
Belmont/Mission Beach Develop	223,631	-	-
Black Mountain Ranch FBA	12,281	-	500,000
C.O.-Pueblo Land/Pol. Decentra	306,940	-	-
CIP Contributions from General Fund	2,219,053	11,550,000	400,000
CITY-MH-Tax Increment for Capital	27,053	-	-
Capital Outlay Fund	5,848,026	-	-
Capital Outlay-Sales Tax	11,870	-	-
Carmel Mt East-Major District	-	29,384	-
Carmel Valley Consolidated FBA	376,631	-	-
Carmel Valley South FBA	(30,133)	-	-
Chollas - Major District	-	20,695	-
Clairemont Mesa - Urban Comm	80,023	175,000	75,000
College Area	192,276	390,000	570,000
Deferred Maint Revenue 2009A-Project	34,469,287	-	-
Del Mar Mesa FBA	9,434	-	-
ERP-Capital Project Fund	(7,000)	-	-
Energy Upgrades CEC Loan #3 Fund	2,987,655	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Energy Upgrades CEC Loan Fund	3,548	-	-
Equipment Division CIP Fund	1,162	-	-
FY09 Sunset Cliffs Natural Par	3,169	-	-
Gen Dyna-Community Improvement	18,840	-	-
Golden Hill Urban Comm	28,939	-	395,000
Highland/Landis(East SD)-Major	4,242	5,673	-
Infrastructure Improvement - CD 5	45,715	-	-
Infrastructure Improvement - Mayor	11,576	-	-
Kearny Mesa-Urban Comm	300,984	-	-
La Jolla Urban Comm	25,128	350,000	135,000
Lake Murray/Del Cerro-Maj Dist	-	454	-
Linda Vista Urban Comm	18,389	500,000	70,000
Linda Vista-Major District	-	965	-
Loma Portal - Major District	-	38,287	-
Memorial(Southeast SD)Maj Dist	-	10,657	-
Mid City Urban Comm	-	140,000	52,000
Mid-City - Park Dev Fund	94,040	-	1,200,000
Midway/Pacific Hwy Urban Comm	33,468	1,570,000	300,000
Mira Mesa - FBA	2,340,065	-	-
Mira Mesa East-Major District	-	3,100	-
Mission Bay - Major District	-	9,057	-
Mission Beach - Urban Comm	-	100,000	-
Mission Valley-Urban Comm.	251,263	-	-
Mitigation Funds for Carroll Canyon Road	413,279	-	-
Montgomery/Waller-Major Dist	421	1,801	-
Navajo Urban Comm	89,811	-	-
New Central Library Contributions	966,146	-	-
North Park - Major District	-	39,274	-
North Park Urban Comm	24,836	300,000	200,000
North University City-FBA	17,634,412	-	-
Ocean Beach - Major District	-	2,913	-
Old San Diego - Urban Comm	-	100,000	-
Otay Mesa-East (From 39062)	162,068	-	-
Otay Mesa-West (From 39067)	1,663,518	-	-
Otay Mesa/Nestor Urb Comm	80,319	350,000	190,000
PFFA-FLSF 2002B-Const.	471,787	-	-
PV Est-Other P & R Facilities	50,196	50,000	-
Pacific Beach Urban Comm	108,551	-	-
Pacific Beach-Major District	-	12,712	-
Pacific Highlands Ranch FBA	2,901,840	-	2,000,000
Park North-East - Park Dev Fd	74,273	122,500	2,198,675
Penasquitos East Trust	6,013	-	-
Penasquitos North-Major Dist	-	14,374	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Penasquitos South-Major Dist	-	49,833	-
Peninsula Urban Comm	124,629	725,000	-
Pk/Rec Bldg Permit Fee Dist C	-	10,335	-
Pk/Rec Bldg Permit Fee Dist E	-	34,523	-
Pk/Rec Bldg Permit Fee Dist-A	-	5,547	-
Pk/Rec Bldg Permit Fee Dist-B	-	253	-
Pk/Rec Bldg Permit Fee Dist-D	-	21,041	-
Point Loma - Major District	-	5,594	-
Presidio - Major District	-	7,086	-
Private & Others Contrib-CIP	3,558,854	-	-
Prop A-(Bikeway)	174,431	-	-
R.H.-Endowment Comm.Youth	-	78,051	-
Rancho Bernardo-Fac Dev Fund	90,835	320,000	-
Rancho Encantada	15,957	-	-
Rancho Penasquitos FBA	128,085	-	-
Rose & Tecolote Creek Water Quality	116,685	-	-
S.E. San Diego Urban Comm	453,803	300,000	-
SC Open Sp Acg/Rec Ctr PhI	-	37,716	-
SC Open Sp Acg/Rec Ctr PhII	-	34,233	-
SD Unified School Dist-Cap Out	17,479,991	-	-
SR 209 & 274 Coop with State	35,049	-	-
SR-56 Participation Agree.	7,709	-	-
Sabre Springs-FBA	78,927	-	-
San Andres Cost Reim. Dist.	-	-	952,749
San Ysidro - Major District	-	5,876	-
San Ysidro Urban Comm	97,879	800,000	900,000
San Ysidro-Sub Dist	-	3,299	-
Scripps Miramar Ranch FBA	364,644	-	-
Scripps/Miramar Misc	-	165,000	-
Scripps/Miramar Traffic	697	-	-
Serra Mesa - Urban Community	49,147	-	-
Skyline/Paradise Urb Comm	18,609	-	-
South Bay - Major District	-	-	156,300
Southcrest - Major District	-	59,686	-
Southcrest Sub Dist	-	9,900	-
Spring Cnyn Rd Improvments	193,788	-	-
Sub Area-2	-	950,000	-
Tierrasanta - DIF	59,344	90,000	-
Tierrasanta(Elliott West)Maj D	-	3,876	-
Torrey Corner Mitigation Fund	6,795	-	-
Torrey Highlands	1,152,602	-	5,274,824
Torrey Pines - Urban Community	1,110	-	-
TransNet (Prop A 1/2% Sales Tax)	3,080,478	-	1,200,000

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
TransNet ARRA Exchange Fund	4,295,425	-	-
TransNet Extension Congestion Relief Fund	12,718,984	17,607,604	20,622,244
TransNet Extension Major Corri	25,316	-	-
TransNet Extension RTCI Fee	11,502	-	750,000
University City So.-Urban Comm	-	300,000	-
Uptown Urban Comm	931,734	866,000	800,000
Total Capital Project Funds	\$ 119,828,034	\$ 39,237,299	\$ 39,416,792
Grant Enterprise Funds			
Grant Fund-Enterprise-Federal	\$ 286,698	\$ -	\$ -
Total Grant Enterprise Funds	\$ 286,698	\$ -	\$ -
Grant Government Funds			
Grant Fund - Federal	\$ 10,680,282	\$ -	\$ -
Grant Fund - Other	309,344	-	-
Grant Fund - State	16,235,150	-	-
Total Grant Government Funds	\$ 27,224,776	\$ -	\$ -
Total Capital Budget Expenditures	\$ 363,174,117	\$ 214,917,343	\$ 171,619,599
Total Combined Operating and Capital Budget Expenditures	\$ 2,726,193,049	\$ 2,752,141,860	\$ 2,750,699,791

Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Administration	18.45	22.95	12.00
Business Office	7.25	7.75	–
City Attorney	343.35	345.99	332.86
City Auditor	19.50	20.00	20.00
City Clerk	45.39	45.12	45.00
City Comptroller	79.75	79.75	81.75
City Council	91.89	98.13	102.30
City Treasurer	116.63	118.63	119.63
Debt Management	18.00	18.00	19.00
Department of Information Technology	–	–	5.00
Development Services	100.54	111.07	113.75
Disability Services	3.00	4.38	4.37
Economic Development	33.30	44.42	46.00
Environmental Services	129.80	135.01	137.69
Ethics Commission	6.00	5.00	5.00
Financial Management	31.12	31.03	30.00
Fire-Rescue	1,148.89	1,146.40	1,162.52
Human Resources	12.75	16.00	16.00
Library	359.23	408.06	410.93
Multimedia Services	–	4.00	–
Office of Homeland Security	13.40	13.39	13.40
Office of the Assistant COO	1.00	1.00	8.00
Office of the Chief Financial Officer	3.00	3.75	5.00
Office of the Chief Operating Officer	2.00	2.00	2.00
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	38.17	24.16	26.16
Park & Recreation	741.21	769.15	782.06
Personnel	59.05	59.04	60.36
Police	2,514.85	2,515.35	2,524.79
Public Works - Contracting	–	–	19.00
Public Works - Engineering & Capital Projects	469.03	479.67	469.88
Public Works - General Services	112.00	116.00	123.00
Purchasing & Contracting	39.39	30.39	39.59
Real Estate Assets	27.00	28.00	28.00
Transportation & Storm Water	441.68	438.56	437.40
Total Budget FTE Positions	7,036.61	7,152.15	7,212.44



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Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Proposed Budget
General Fund			
General Fund	7,036.61	7,152.15	7,212.44
Total General Fund	7,036.61	7,152.15	7,212.44
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Facilities Financing Fund	16.00	15.89	15.35
Fire/Emergency Medical Services Transport Program Fund	33.00	33.00	29.00
GIS Fund	—	2.00	2.00
Information Technology Fund	26.00	32.00	39.00
Junior Lifeguard Program Fund	—	1.00	1.00
Local Enforcement Agency Fund	6.00	6.00	6.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Funds	23.75	23.75	23.75
OneSD Support Fund	20.00	18.00	17.50
PETCO Park Fund	1.00	1.00	1.00
QUALCOMM Stadium Operations Fund	37.35	37.00	37.00
Redevelopment Fund	31.50	—	—
Transient Occupancy Tax Fund	9.00	9.00	9.00
Underground Surcharge Fund	2.00	2.00	2.00
Wireless Communications Technology Fund	50.00	48.00	44.76
Total Special Revenue Funds	259.60	232.64	231.36
Enterprise Funds			
Airports Fund	18.00	18.00	18.00
Development Services Fund	402.75	419.75	430.75
Golf Course Fund	97.05	97.00	98.00
Metropolitan Sewer Utility Fund	443.98	450.89	447.01
Municipal Sewer Revenue Fund	421.64	415.19	407.08
Recycling Fund	108.23	108.34	107.33
Refuse Disposal Fund	160.91	158.38	150.02
Water Utility Operating Fund	718.87	708.44	696.00
Total Enterprise Funds	2,371.43	2,375.99	2,354.19
Internal Service Funds			
Central Stores Fund	23.00	26.35	23.34
Energy Conservation Program Fund	12.85	12.85	12.60
Fleet Services Operating Fund	249.00	168.50	169.50
Publishing Services Fund	14.33	10.00	10.00
Risk Management Administration Fund	79.44	78.94	79.88

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2012 Adopted Budget	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Total Internal Service Funds	378.62	296.64	295.32
Other Funds			
City Employee's Retirement System Fund	62.00	62.00	64.00
Total Other Funds	62.00	62.00	64.00
Total Budget FTE Positions	10,108.26	10,119.42	10,157.31

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 408,776,679	\$ 387,134,682	\$ 402,168,856
Property Taxes	408,776,679	387,134,682	402,168,856
Sales Tax	\$ 220,276,730	\$ 236,258,330	\$ 248,138,819
Sales Tax	220,276,730	236,258,330	248,138,819
Transient Occupancy Tax	\$ 78,268,079	\$ 81,710,904	\$ 89,244,498
Transient Occupancy Taxes	78,268,079	81,710,904	89,244,498
Other Local Taxes	\$ 74,817,686	\$ 78,037,621	\$ 75,398,956
Property Transfer Taxes	5,746,796	6,359,105	6,968,111
SDG&E	37,220,033	37,736,863	35,553,223
CATV	18,595,892	19,365,448	19,441,622
Refuse Collection Franchise	9,087,505	9,950,000	9,100,000
Other Franchises	4,167,459	4,626,205	4,336,000
Licenses and Permits	\$ 31,117,140	\$ 31,899,632	\$ 31,426,763
Business Tax	7,564,869	6,613,129	6,613,129
Rental Unit Tax	6,980,380	5,925,000	6,725,000
Parking Meters	7,929,613	7,879,891	8,369,891
Refuse Collector Business Tax	636,775	660,000	660,000
Other Licenses and Permits	8,005,503	10,821,612	9,058,743
Fines Forfeitures and Penalties	\$ 62,419,257	\$ 31,405,844	\$ 29,349,993
Parking Citations	18,667,528	18,000,054	18,298,430
Municipal Court	8,547,600	8,454,924	6,945,761
Negligent Impound	357,346	-	-
Other Fines & Forfeitures	34,846,783	4,950,866	4,105,802
Rev from Money and Prop	\$ 48,471,919	\$ 42,570,288	\$ 44,938,792
Interest and Dividends	2,560,691	1,354,233	859,389
Mission Bay	27,949,147	26,003,095	28,614,678
Pueblo Lands	4,260,590	4,818,228	4,818,228
Other Rents and Concessions	13,701,490	10,394,732	10,646,497
Rev from Federal Agencies	\$ 1,607,711	\$ 2,931,478	\$ 2,974,720
Revenue from Federal Agencies	1,607,711	2,931,478	2,974,720
Rev from Other Agencies	\$ 1,131,873	\$ 594,100	\$ 1,142,800
Revenue from Other Agencies	1,131,873	594,100	1,142,800
Charges for Services	\$ 164,697,104	\$ 181,413,372	\$ 177,529,858
Charges for Current Services	164,697,104	181,413,372	177,529,858
Other Revenue	\$ 5,296,948	\$ 3,837,765	\$ 4,922,778
Other Revenue	5,296,948	3,837,765	4,922,778

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Transfers In	\$ 92,225,799	\$ 73,421,129	\$ 89,145,450
Transfers In	92,225,799	73,421,129	89,145,450
Total General Fund	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,196,382,283
Total General Fund	\$ 1,189,106,924	\$ 1,151,215,145	\$ 1,196,382,283

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 10,501	\$ -	\$ -
Interest and Dividends	10,501	-	-
Charges for Services	\$ 876,951	\$ 500,000	\$ 700,000
Charges for Current Services	876,951	500,000	700,000
Total Automated Refuse Container Fund	\$ 887,453	\$ 500,000	\$ 700,000
Concourse and Parking Garages Operating Fund			
Fines Forfeitures and Penalties	\$ -	\$ 843	\$ -
Other Fines & Forfeitures	-	843	-
Rev from Money and Prop	\$ 2,929,939	\$ 2,682,377	\$ 2,704,844
Other Rents and Concessions	2,929,939	2,682,377	2,704,844
Total Concourse and Parking Garages Operating Fund	\$ 2,929,939	\$ 2,683,220	\$ 2,704,844
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 4,179	\$ -	\$ -
Interest and Dividends	4,179	-	-
Rev from Other Agencies	\$ -	\$ 4,500,000	\$ 4,500,000
Revenue from Other Agencies	-	4,500,000	4,500,000
Transfers In	\$ 20,000	\$ 9,672,763	\$ 9,500,000
Transfers In	20,000	9,672,763	9,500,000
Total Convention Center Expansion Administration Fund	\$ 24,179	\$ 14,172,763	\$ 14,000,000
Convention Center Expansion Project Fund			
Rev from Money and Prop	\$ 1,314	\$ -	\$ -
Interest and Dividends	1,314	-	-
Rev from Other Agencies	\$ 4,500,000	\$ -	\$ -
Revenue from Other Agencies	4,500,000	-	-
Transfers In	\$ 10,610,000	\$ -	\$ -
Transfers In	10,610,000	-	-
Total Convention Center Expansion Project Fund	\$ 15,111,314	\$ -	\$ -
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 4,144,944	\$ 4,192,984	\$ 3,936,786
SDG&E	4,135,559	4,192,984	3,936,786
Other Franchises	9,384	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2012 Actual		FY 2013 Adopted Budget		FY 2014 Proposed Budget
Rev from Money and Prop	\$	9,253	\$	53,500	\$	9,000
Interest and Dividends		9,253		53,500		9,000
Total Environmental Growth 1/3 Fund	\$	4,154,196	\$	4,246,484	\$	3,945,786
Environmental Growth 2/3 Fund						
Other Local Taxes	\$	8,290,172	\$	8,385,970	\$	7,873,572
SDG&E		8,271,119		8,385,970		7,873,572
Other Franchises		19,053		-		-
Rev from Money and Prop	\$	25,191	\$	53,500	\$	25,000
Interest and Dividends		25,191		53,500		25,000
Total Environmental Growth 2/3 Fund	\$	8,315,363	\$	8,439,470	\$	7,898,572
Facilities Financing Fund						
Licenses and Permits	\$	40,300	\$	18,000	\$	18,000
Other Licenses and Permits		40,300		18,000		18,000
Rev from Money and Prop	\$	3,335	\$	2,100	\$	2,100
Interest and Dividends		3,335		2,100		2,100
Charges for Services	\$	1,799,954	\$	2,047,050	\$	2,079,847
Charges for Current Services		1,799,954		2,047,050		2,079,847
Total Facilities Financing Fund	\$	1,843,589	\$	2,067,150	\$	2,099,947
Fire and Lifeguard Facilities Fund						
Rev from Money and Prop	\$	3,124	\$	-	\$	-
Interest and Dividends		3,124		-		-
Transfers In	\$	1,629,325	\$	1,630,125	\$	1,380,219
Transfers In		1,629,325		1,630,125		1,380,219
Total Fire and Lifeguard Facilities Fund	\$	1,632,449	\$	1,630,125	\$	1,380,219
Fire/Emergency Medical Services Transport Program Fund						
Rev from Money and Prop	\$	130,969	\$	-	\$	-
Interest and Dividends		130,969		-		-
Rev from Other Agencies	\$	2,054,716	\$	-	\$	-
Revenue from Other Agencies		2,054,716		-		-
Charges for Services	\$	9,630,843	\$	10,750,000	\$	10,750,000
Charges for Current Services		9,630,843		10,750,000		10,750,000
Other Revenue	\$	566,391	\$	-	\$	-
Other Revenue		566,391		-		-
Total Fire/Emergency Medical Services Transport Program Fund	\$	12,382,920	\$	10,750,000	\$	10,750,000
GIS Fund						
Rev from Money and Prop	\$	1,010	\$	-	\$	-
Interest and Dividends		1,010		-		-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2012 Actual		FY 2013 Adopted Budget		FY 2014 Proposed Budget
Other Revenue	\$	-	\$	195,303	\$	195,303
Other Revenue		-		195,303		195,303
Transfers In	\$	1,407,707	\$	1,420,971	\$	1,420,971
Transfers In		1,407,707		1,420,971		1,420,971
Total GIS Fund	\$	1,408,717	\$	1,616,274	\$	1,616,274

Gas Tax Fund

Other Local Taxes	\$	20,234,352	\$	20,671,486	\$	20,489,571
Other Local Tax		20,234,352		20,671,486		20,489,571
Rev from Money and Prop	\$	246,938	\$	248,520	\$	248,520
Interest and Dividends		115,896		100,000		100,000
Other Rents and Concessions		131,041		148,520		148,520
Other Revenue	\$	1,818,324	\$	-	\$	-
Other Revenue		1,818,324		-		-
Total Gas Tax Fund	\$	22,299,613	\$	20,920,006	\$	20,738,091

HUD Programs Administration Fund

Rev from Money and Prop	\$	3,112	\$	-	\$	-
Interest and Dividends		3,112		-		-
Total HUD Programs Administration Fund	\$	3,112	\$	-	\$	-

Information Technology Fund

Rev from Money and Prop	\$	6,460	\$	-	\$	-
Interest and Dividends		6,460		-		-
Charges for Services	\$	30,535	\$	-	\$	-
Charges for Current Services		30,535		-		-
Other Revenue	\$	81,736	\$	-	\$	-
Other Revenue		81,736		-		-
Transfers In	\$	5,390,078	\$	7,818,160	\$	9,089,850
Transfers In		5,390,078		7,818,160		9,089,850
Total Information Technology Fund	\$	5,508,809	\$	7,818,160	\$	9,089,850

Junior Lifeguard Program Fund

Charges for Services	\$	615,961	\$	567,716	\$	595,618
Charges for Current Services		615,961		567,716		595,618
Transfers In	\$	18,000	\$	-	\$	-
Transfers In		18,000		-		-
Total Junior Lifeguard Program Fund	\$	633,961	\$	567,716	\$	595,618

Local Enforcement Agency Fund

Licenses and Permits	\$	512,651	\$	501,830	\$	501,830
Other Licenses and Permits		512,651		501,830		501,830

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2012 Actual		FY 2013 Adopted Budget		FY 2014 Proposed Budget
Rev from Money and Prop	\$	7,849	\$	20,000	\$	20,000
Interest and Dividends		7,849		20,000		20,000
Charges for Services	\$	183,992	\$	273,863	\$	273,863
Charges for Current Services		183,992		273,863		273,863
Total Local Enforcement Agency Fund	\$	704,492	\$	795,693	\$	795,693

Los Penasquitos Canyon Preserve Fund

Rev from Money and Prop	\$	35,277	\$	36,000	\$	36,000
Other Rents and Concessions		35,277		36,000		36,000
Transfers In	\$	137,034	\$	150,000	\$	150,000
Transfers In		137,034		150,000		150,000
Total Los Penasquitos Canyon Preserve Fund	\$	172,311	\$	186,000	\$	186,000

Maintenance Assessment District (MAD) Funds

Rev from Money and Prop	\$	198,354	\$	106,277	\$	120,198
Interest and Dividends		198,354		106,277		120,198
Charges for Services	\$	2,994,917	\$	12,000	\$	48,118
Charges for Current Services		2,994,917		12,000		48,118
Transfers In	\$	2,526,872	\$	5,343,878	\$	5,295,971
Transfers In		2,526,872		5,343,878		5,295,971
Property Tax Revenue	\$	13,237,272	\$	14,873,354	\$	15,282,627
Property Taxes		13,237,272		14,873,354		15,282,627
Special Assessments	\$	680,784	\$	3,000	\$	3,000
Special Assessments		680,784		3,000		3,000
Other Revenue	\$	161,535	\$	5,100	\$	16,100
Other Revenue		161,535		5,100		16,100
Total Maintenance Assessment District (MAD) Funds	\$	19,799,734	\$	20,343,609	\$	20,766,014

Major Events Revolving Fund

Transfers In	\$	245,916	\$	-	\$	-
Transfers In		245,916		-		-
Total Major Events Revolving Fund	\$	245,916	\$	-	\$	-

Mission Bay Improvements Fund

Rev from Money and Prop	\$	3,387	\$	-	\$	-
Interest and Dividends		3,387		-		-
Transfers In	\$	2,449,147	\$	503,095	\$	3,114,678
Transfers In		2,449,147		503,095		3,114,678
Total Mission Bay Improvements Fund	\$	2,452,535	\$	503,095	\$	3,114,678

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Mission Bay/Balboa Park Improvement Fund			
Transfers In	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000
Transfers In	1,509,207	1,600,000	2,060,000
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000
New Convention Facility Fund			
Rev from Money and Prop	\$ 3,609	\$ -	\$ -
Interest and Dividends	3,609	-	-
Transfers In	\$ 3,405,302	\$ 3,400,000	\$ 3,280,000
Transfers In	3,405,302	3,400,000	3,280,000
Total New Convention Facility Fund	\$ 3,408,911	\$ 3,400,000	\$ 3,280,000
OneSD Support Fund			
Rev from Money and Prop	\$ 90,744	\$ -	\$ -
Interest and Dividends	90,744	-	-
Charges for Services	\$ 590,133	\$ 11,110,905	\$ 8,614,866
Charges for Current Services	590,133	11,110,905	8,614,866
Other Revenue	\$ 219	\$ -	\$ -
Other Revenue	219	-	-
Transfers In	\$ 20,722,945	\$ 14,527,952	\$ 12,486,377
Transfers In	20,722,945	14,527,952	12,486,377
Total OneSD Support Fund	\$ 21,404,040	\$ 25,638,857	\$ 21,101,243
PETCO Park Fund			
Rev from Money and Prop	\$ 1,021,090	\$ 945,850	\$ 1,048,413
Interest and Dividends	35,967	50,000	50,000
Other Rents and Concessions	985,123	895,850	998,413
Rev from Other Agencies	\$ 4,410	\$ 11,321,250	\$ -
Revenue from Other Agencies	4,410	11,321,250	-
Other Revenue	\$ 967,199	\$ 930,000	\$ 930,000
Other Revenue	967,199	930,000	930,000
Transfers In	\$ 16,162,000	\$ 4,200,000	\$ 14,515,750
Transfers In	16,162,000	4,200,000	14,515,750
Total PETCO Park Fund	\$ 18,154,699	\$ 17,397,100	\$ 16,494,163
Police Decentralization Fund			
Transfers In	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765
Transfers In	1,824,648	5,124,648	3,749,765
Total Police Decentralization Fund	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Prop 42 Replacement - Transportation Relief Fund			
Other Local Taxes	\$ 18,334,537	\$ 15,248,190	\$ 15,248,190
Other Local Tax	18,334,537	15,248,190	15,248,190
Rev from Money and Prop	\$ 178,336	\$ -	\$ -
Interest and Dividends	178,336	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 18,512,872	\$ 15,248,190	\$ 15,248,190
Public Art Fund			
Other Revenue	\$ 182,405	\$ -	\$ -
Other Revenue	182,405	-	-
Total Public Art Fund	\$ 182,405	\$ -	\$ -
Public Safety Needs & Debt Service Fund			
Sales Tax	\$ 7,372,511	\$ 7,781,541	\$ 8,396,967
Safety Sales Tax	7,372,511	7,781,541	8,396,967
Rev from Money and Prop	\$ 6,630	\$ -	\$ -
Interest and Dividends	6,630	-	-
Total Public Safety Needs & Debt Service Fund	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967
QUALCOMM Stadium Operations Fund			
Licenses and Permits	\$ 8,750	\$ 8,000	\$ 8,000
Other Licenses and Permits	8,750	8,000	8,000
Fines Forfeitures and Penalties	\$ -	\$ 6,492	\$ -
Other Fines & Forfeitures	-	6,492	-
Rev from Money and Prop	\$ 6,126,731	\$ 6,235,500	\$ 6,177,000
Interest and Dividends	38,045	20,000	20,000
Other Rents and Concessions	6,088,686	6,215,500	6,157,000
Charges for Services	\$ 186,387	\$ 48,809	\$ 48,809
Charges for Current Services	186,387	48,809	48,809
Other Revenue	\$ 224,982	\$ 44,000	\$ 44,000
Other Revenue	224,982	44,000	44,000
Transfers In	\$ 8,580,000	\$ 8,580,000	\$ 10,200,000
Transfers In	8,580,000	8,580,000	10,200,000
Total QUALCOMM Stadium Operations Fund	\$ 15,126,849	\$ 14,922,801	\$ 16,477,809
Redevelopment Fund			
Rev from Money and Prop	\$ (1,163)	\$ -	\$ -
Interest and Dividends	(1,163)	-	-
Charges for Services	\$ 2,934,583	\$ -	\$ -
Charges for Current Services	2,934,583	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Other Revenue	\$ 74	\$ -	\$ -
Other Revenue	74	-	-
Total Redevelopment Fund	\$ 2,933,493	\$ -	\$ -
Regional Park Improvements Fund			
Rev from Money and Prop	\$ 53,336	\$ -	\$ -
Interest and Dividends	53,336	-	-
Transfers In	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Transfers In	2,500,000	2,500,000	2,500,000
Total Regional Park Improvements Fund	\$ 2,553,336	\$ 2,500,000	\$ 2,500,000
Seized & Forfeited Assets Fund			
Rev from Money and Prop	\$ (10,079)	\$ -	\$ -
Interest and Dividends	(10,079)	-	-
Total Seized & Forfeited Assets Fund	\$ (10,079)	\$ -	\$ -
Seized Assets - California Fund			
Rev from Money and Prop	\$ 28	\$ -	\$ -
Interest and Dividends	28	-	-
Rev from Federal Agencies	\$ -	\$ 10,000	\$ 10,000
Revenue from Federal Agencies	-	10,000	10,000
Total Seized Assets - California Fund	\$ 28	\$ 10,000	\$ 10,000
Seized Assets - Federal DOJ Fund			
Rev from Money and Prop	\$ 8,765	\$ -	\$ -
Interest and Dividends	8,765	-	-
Rev from Federal Agencies	\$ 639,386	\$ 900,000	\$ 900,000
Revenue from Federal Agencies	639,386	900,000	900,000
Total Seized Assets - Federal DOJ Fund	\$ 648,150	\$ 900,000	\$ 900,000
Seized Assets - Federal Treasury Fund			
Rev from Money and Prop	\$ 47	\$ -	\$ -
Interest and Dividends	47	-	-
Rev from Federal Agencies	\$ -	\$ 100,000	\$ 100,000
Revenue from Federal Agencies	-	100,000	100,000
Total Seized Assets - Federal Treasury Fund	\$ 47	\$ 100,000	\$ 100,000
Serious Traffic Offenders Program Fund			
Fines Forfeitures and Penalties	\$ 124,910	\$ -	\$ -
Other Fines & Forfeitures	124,910	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2012 Actual		FY 2013 Adopted Budget		FY 2014 Proposed Budget
Rev from Money and Prop	\$	4,276	\$	-	\$	-
Interest and Dividends		4,276		-		-
Total Serious Traffic Offenders Program Fund	\$	129,186	\$	-	\$	-
Storm Drain Fund						
Charges for Services	\$	5,928,649	\$	5,446,746	\$	5,700,000
Charges for Current Services		5,928,649		5,446,746		5,700,000
Total Storm Drain Fund	\$	5,928,649	\$	5,446,746	\$	5,700,000
Transient Occupancy Tax Fund						
Transient Occupancy Tax	\$	70,526,546	\$	74,282,640	\$	81,131,361
Transient Occupancy Taxes		70,526,546		74,282,640		81,131,361
Licenses and Permits	\$	56,220	\$	50,000	\$	50,000
Other Licenses and Permits		56,220		50,000		50,000
Rev from Money and Prop	\$	(2)	\$	-	\$	-
Interest and Dividends		(2)		-		-
Charges for Services	\$	62,069	\$	100,000	\$	100,000
Charges for Current Services		62,069		100,000		100,000
Other Revenue	\$	1,144	\$	-	\$	-
Other Revenue		1,144		-		-
Total Transient Occupancy Tax Fund	\$	70,645,976	\$	74,432,640	\$	81,281,361
Trolley Extension Reserve Fund						
Rev from Money and Prop	\$	6,793	\$	-	\$	-
Interest and Dividends		6,793		-		-
Other Revenue	\$	288,921	\$	-	\$	-
Other Revenue		288,921		-		-
Transfers In	\$	925,000	\$	278,716	\$	1,171,284
Transfers In		925,000		278,716		1,171,284
Total Trolley Extension Reserve Fund	\$	1,220,714	\$	278,716	\$	1,171,284
Underground Surcharge Fund						
Other Local Taxes	\$	48,051,392	\$	48,944,555	\$	48,791,916
SDG&E		48,051,392		48,944,555		48,791,916
Rev from Money and Prop	\$	357,027	\$	500,000	\$	300,000
Interest and Dividends		357,027		500,000		300,000
Total Underground Surcharge Fund	\$	48,408,419	\$	49,444,555	\$	49,091,916
Wireless Communications Technology Fund						
Fines Forfeitures and Penalties	\$	-	\$	373	\$	-
Other Fines & Forfeitures		-		373		-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2012 Actual		FY 2013 Adopted Budget		FY 2014 Proposed Budget
Rev from Money and Prop	\$	27,317	\$	-	\$	-
Interest and Dividends		27,317		-		-
Rev from Other Agencies	\$	3,667	\$	-	\$	-
Revenue from Other Agencies		3,667		-		-
Charges for Services	\$	680,226	\$	450,000	\$	456,000
Charges for Current Services		680,226		450,000		456,000
Other Revenue	\$	8,341	\$	-	\$	-
Other Revenue		8,341		-		-
Transfers In	\$	9,080,218	\$	8,170,981	\$	7,078,476
Transfers In		9,080,218		8,170,981		7,078,476
Total Wireless Communications Technology Fund	\$	9,799,769	\$	8,621,354	\$	7,534,476
Zoological Exhibits Fund						
Property Tax Revenue	\$	10,106,193	\$	8,081,538	\$	10,030,000
Property Taxes		10,106,193		8,081,538		10,030,000
Rev from Other Agencies	\$	275	\$	-	\$	-
Revenue from Other Agencies		275		-		-
Charges for Services	\$	62,554	\$	-	\$	-
Charges for Current Services		62,554		-		-
Total Zoological Exhibits Fund	\$	10,169,022	\$	8,081,538	\$	10,030,000
Total Special Revenue Funds	\$	340,440,087	\$	338,168,451	\$	345,508,760

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Debt Service and Tax Funds			
Public Safety Communication Bonds Fund			
Property Tax Revenue	\$ 89,862	\$ -	\$ -
Property Taxes	89,862	-	-
Rev from Money and Prop	\$ 2,653	\$ -	\$ -
Interest and Dividends	2,653	-	-
Total Public Safety Communication Bonds Fund	\$ 92,515	\$ -	\$ -
Tax and Revenue Anticipation Notes Fund			
Other Revenue	\$ -	\$ -	\$ 2,316,000
Other Revenue	-	-	2,316,000
Transfers In	\$ 940,363	\$ 500,000	\$ 314,000
Transfers In	940,363	500,000	314,000
Total Tax and Revenue Anticipation Notes Fund	\$ 940,363	\$ 500,000	\$ 2,630,000
Total Debt Service and Tax Funds	\$ 1,032,878	\$ 500,000	\$ 2,630,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
Other Revenue	\$ 10,251,837	\$ -	\$ -
Other Revenue	10,251,837	-	-
Transfers In	\$ 150,000	\$ -	\$ -
Transfers In	150,000	-	-
Total Capital Outlay Fund	\$ 10,401,837	\$ -	\$ -
TransNet ARRA Exchange Fund			
Sales Tax	\$ 12,082,570	\$ -	\$ -
Sales Tax	12,082,570	-	-
Rev from Money and Prop	\$ (31,921)	\$ -	\$ -
Interest and Dividends	(31,921)	-	-
Total TransNet ARRA Exchange Fund	\$ 12,050,649	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 457,568	\$ 271,352	\$ 284,244
Sales Tax	457,568	271,352	284,244
Total TransNet Extension Administration & Debt Fund	\$ 457,568	\$ 271,352	\$ 284,244
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 12,014,987	\$ 18,804,714	\$ 19,698,102
Sales Tax	12,014,987	18,804,714	19,698,102
Rev from Money and Prop	\$ (51,895)	\$ -	\$ -
Interest and Dividends	(51,895)	-	-
Total TransNet Extension Congestion Relief Fund	\$ 11,963,092	\$ 18,804,714	\$ 19,698,102
TransNet Extension Maintenance Fund			
Sales Tax	\$ 12,533,217	\$ 8,059,163	\$ 8,509,644
Sales Tax	12,533,217	8,059,163	8,509,644
Rev from Money and Prop	\$ (26,470)	\$ -	\$ -
Interest and Dividends	(26,470)	-	-
Total TransNet Extension Maintenance Fund	\$ 12,506,747	\$ 8,059,163	\$ 8,509,644
Total Capital Project Funds	\$ 47,379,893	\$ 27,135,229	\$ 28,491,990

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Enterprise Funds			
Airports Fund			
Fines Forfeitures and Penalties	\$ -	\$ 246	\$ -
Other Fines & Forfeitures	-	246	-
Rev from Money and Prop	\$ 4,091,495	\$ 4,120,388	\$ 4,206,388
Interest and Dividends	132,492	200,000	200,000
Other Rents and Concessions	3,959,003	3,920,388	4,006,388
Charges for Services	\$ 510,700	\$ 569,946	\$ 483,946
Charges for Current Services	510,700	569,946	483,946
Other Revenue	\$ 1,609	\$ -	\$ -
Other Revenue	1,609	-	-
Total Airports Fund	\$ 4,603,804	\$ 4,690,580	\$ 4,690,334
Development Services Fund			
Licenses and Permits	\$ 26,873,739	\$ 23,521,184	\$ 26,457,554
Other Licenses and Permits	26,873,739	23,521,184	26,457,554
Fines Forfeitures and Penalties	\$ 691,577	\$ 6,731	\$ 652,006
Other Fines & Forfeitures	691,577	6,731	652,006
Rev from Money and Prop	\$ 121,649	\$ 877,072	\$ 127,072
Interest and Dividends	121,649	877,072	127,072
Charges for Services	\$ 11,603,610	\$ 20,394,980	\$ 17,478,610
Charges for Current Services	11,603,610	20,394,980	17,478,610
Other Revenue	\$ 883,450	\$ 786,115	\$ 866,115
Other Revenue	883,450	786,115	866,115
Transfers In	\$ 12,000	\$ -	\$ -
Transfers In	12,000	-	-
Total Development Services Fund	\$ 40,186,024	\$ 45,586,082	\$ 45,581,357
Golf Course Fund			
Fines Forfeitures and Penalties	\$ -	\$ 1,650	\$ -
Other Fines & Forfeitures	-	1,650	-
Rev from Money and Prop	\$ 1,442,376	\$ 1,296,426	\$ 1,395,100
Interest and Dividends	229,133	300,811	230,000
Other Rents and Concessions	1,213,243	995,615	1,165,100
Charges for Services	\$ 16,241,238	\$ 15,260,638	\$ 16,976,647
Charges for Current Services	16,241,238	15,260,638	16,976,647
Other Revenue	\$ 16,251	\$ -	\$ -
Other Revenue	16,251	-	-
Total Golf Course Fund	\$ 17,699,864	\$ 16,558,714	\$ 18,371,747

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Metropolitan Sewer Utility Fund			
Fines Forfeitures and Penalties	\$ -	\$ 333,992	\$ -
Other Fines & Forfeitures	-	333,992	-
Rev from Money and Prop	\$ 37,187	\$ -	\$ -
Interest and Dividends	(36,647)	-	-
Other Rents and Concessions	73,834	-	-
Rev from Federal Agencies	\$ 59,476	\$ 80,000	\$ -
Revenue from Federal Agencies	59,476	80,000	-
Rev from Other Agencies	\$ 8,326,235	\$ 9,800,000	\$ 22,947,000
Revenue from Other Agencies	8,326,235	9,800,000	22,947,000
Charges for Services	\$ 72,239,652	\$ 68,420,000	\$ 69,216,000
Charges for Current Services	72,239,652	68,420,000	69,216,000
Other Revenue	\$ 1,580,323	\$ -	\$ -
Other Revenue	1,580,323	-	-
Total Metropolitan Sewer Utility Fund	\$ 82,242,873	\$ 78,633,992	\$ 92,163,000
Municipal Sewer Revenue Fund			
Fines Forfeitures and Penalties	\$ -	\$ 5,586	\$ -
Other Fines & Forfeitures	-	5,586	-
Rev from Money and Prop	\$ 5,416,634	\$ 5,050,000	\$ 1,223,000
Interest and Dividends	5,306,050	4,900,000	1,200,000
Other Rents and Concessions	110,584	150,000	23,000
Rev from Other Agencies	\$ 3,324,975	\$ 23,650,000	\$ 10,747,000
Revenue from Other Agencies	3,324,975	23,650,000	10,747,000
Charges for Services	\$ 309,105,171	\$ 302,711,000	\$ 304,754,000
Charges for Current Services	309,105,171	302,711,000	304,754,000
Other Revenue	\$ 11,702,092	\$ 250,000	\$ 250,000
Other Revenue	11,702,092	250,000	250,000
Total Municipal Sewer Revenue Fund	\$ 329,548,873	\$ 331,666,586	\$ 316,974,000
Recycling Fund			
Fines Forfeitures and Penalties	\$ 1,470,105	\$ 501,000	\$ 1,000,000
Other Fines & Forfeitures	1,470,105	501,000	1,000,000
Rev from Money and Prop	\$ 372,249	\$ 428,000	\$ 371,100
Interest and Dividends	199,946	270,000	160,000
Other Rents and Concessions	172,303	158,000	211,100
Rev from Other Agencies	\$ 1,273,169	\$ -	\$ -
Revenue from Other Agencies	1,273,169	-	-
Charges for Services	\$ 17,484,063	\$ 17,860,074	\$ 16,368,631
Charges for Current Services	17,484,063	17,860,074	16,368,631

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2012 Actual		FY 2013 Adopted Budget		FY 2014 Proposed Budget
Other Revenue	\$	203,996	\$	37,920	\$	37,920
Other Revenue		203,996		37,920		37,920
Transfers In	\$	863,631	\$	-	\$	-
Transfers In		863,631		-		-
Total Recycling Fund	\$	21,667,214	\$	18,826,994	\$	17,777,651

Refuse Disposal Fund

Fines Forfeitures and Penalties	\$	45,269	\$	32,850	\$	32,500
Other Fines & Forfeitures		45,269		32,850		32,500
Rev from Money and Prop	\$	1,699,353	\$	1,240,000	\$	850,000
Interest and Dividends		891,919		1,240,000		850,000
Other Rents and Concessions		807,434		-		-
Charges for Services	\$	24,421,729	\$	24,152,073	\$	25,999,813
Charges for Current Services		24,421,729		24,152,073		25,999,813
Other Revenue	\$	741,277	\$	442,140	\$	679,000
Other Revenue		741,277		442,140		679,000
Transfers In	\$	-	\$	1,807,434	\$	1,807,434
Transfers In		-		1,807,434		1,807,434
Total Refuse Disposal Fund	\$	26,907,628	\$	27,674,497	\$	29,368,747

Sewer Utility - AB 1600 Fund

Rev from Money and Prop	\$	(991,365)	\$	-	\$	-
Interest and Dividends		(991,365)		-		-
Charges for Services	\$	9,289,896	\$	-	\$	-
Charges for Current Services		9,289,896		-		-
Total Sewer Utility - AB 1600 Fund	\$	8,298,532	\$	-	\$	-

Water Utility - AB 1600 Fund

Rev from Money and Prop	\$	116,150	\$	-	\$	-
Interest and Dividends		116,150		-		-
Charges for Services	\$	8,003,332	\$	-	\$	-
Charges for Current Services		8,003,332		-		-
Total Water Utility - AB 1600 Fund	\$	8,119,481	\$	-	\$	-

Water Utility Operating Fund

Fines Forfeitures and Penalties	\$	-	\$	7,802	\$	-
Other Fines & Forfeitures		-		7,802		-
Rev from Money and Prop	\$	8,392,695	\$	6,500,000	\$	6,775,000
Interest and Dividends		2,209,772		2,200,000		1,000,000
Other Rents and Concessions		6,182,923		4,300,000		5,775,000
Rev from Federal Agencies	\$	1,217,725	\$	850,000	\$	-
Revenue from Federal Agencies		1,217,725		850,000		-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Rev from Other Agencies	\$ 271,894	\$ 367,000	\$ 7,831,000
Revenue from Other Agencies	271,894	367,000	7,831,000
Charges for Services	\$ 401,334,935	\$ 420,560,000	\$ 421,999,000
Charges for Current Services	401,334,935	420,560,000	421,999,000
Other Revenue	\$ 70,770,928	\$ 38,730,000	\$ 325,000
Other Revenue	70,770,928	38,730,000	325,000
Transfers In	\$ 38,000,000	\$ -	\$ -
Transfers In	38,000,000	-	-
Total Water Utility Operating Fund	\$ 519,988,178	\$ 467,014,802	\$ 436,930,000
Total Enterprise Funds	\$ 1,059,262,473	\$ 990,652,247	\$ 961,856,836

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Internal Service Funds			
Central Stores Fund			
Fines Forfeitures and Penalties	\$ -	\$ 1,465	\$ -
Other Fines & Forfeitures	-	1,465	-
Rev from Money and Prop	\$ 745	\$ -	\$ -
Interest and Dividends	745	-	-
Charges for Services	\$ 9,715,891	\$ 13,220,593	\$ 13,221,496
Charges for Current Services	9,715,891	13,220,593	13,221,496
Other Revenue	\$ 217,036	\$ 120,000	\$ 120,000
Other Revenue	217,036	120,000	120,000
Total Central Stores Fund	\$ 9,933,671	\$ 13,342,058	\$ 13,341,496
ERP Fund			
Rev from Money and Prop	\$ (19)	\$ -	\$ -
Interest and Dividends	(19)	-	-
Transfers In	\$ 27,512	\$ -	\$ -
Transfers In	27,512	-	-
Total ERP Fund	\$ 27,493	\$ -	\$ -
Energy Conservation Program Fund			
Fines Forfeitures and Penalties	\$ -	\$ 23	\$ -
Other Fines & Forfeitures	-	23	-
Rev from Money and Prop	\$ 16,528	\$ -	\$ -
Interest and Dividends	16,528	-	-
Charges for Services	\$ 686,221	\$ 320,353	\$ 363,140
Charges for Current Services	686,221	320,353	363,140
Other Revenue	\$ 141,590	\$ 1,850,000	\$ 200,000
Other Revenue	141,590	1,850,000	200,000
Transfers In	\$ 2,396,908	\$ 1,756,303	\$ 1,756,303
Transfers In	2,396,908	1,756,303	1,756,303
Total Energy Conservation Program Fund	\$ 3,241,247	\$ 3,926,679	\$ 2,319,443
Fleet Services Operating Fund			
Fines Forfeitures and Penalties	\$ -	\$ 26,045	\$ 20,000
Other Fines & Forfeitures	-	26,045	20,000
Rev from Money and Prop	\$ 8,433	\$ -	\$ -
Interest and Dividends	8,433	-	-
Charges for Services	\$ 51,124,677	\$ 46,884,093	\$ 50,439,440
Charges for Current Services	51,124,677	46,884,093	50,439,440
Other Revenue	\$ 340,813	\$ 295,000	\$ 295,000
Other Revenue	340,813	295,000	295,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2012 Actual		FY 2013 Adopted Budget		FY 2014 Proposed Budget
Transfers In	\$	892,951	\$	892,951	\$	892,951
Transfers In		892,951		892,951		892,951
Total Fleet Services Operating Fund	\$	52,366,873	\$	48,098,089	\$	51,647,391
Fleet Services Replacement Fund						
Charges for Services	\$	23,538,742	\$	22,583,138	\$	22,426,093
Charges for Current Services		23,538,742		22,583,138		22,426,093
Other Revenue	\$	2,797,303	\$	2,000,000	\$	2,000,000
Other Revenue		2,797,303		2,000,000		2,000,000
Transfers In	\$	1,632,112	\$	3,119,490	\$	3,119,490
Transfers In		1,632,112		3,119,490		3,119,490
Total Fleet Services Replacement Fund	\$	27,968,157	\$	27,702,628	\$	27,545,583
Publishing Services Fund						
Fines Forfeitures and Penalties	\$	-	\$	1,055	\$	-
Other Fines & Forfeitures		-		1,055		-
Rev from Money and Prop	\$	514	\$	-	\$	-
Interest and Dividends		514		-		-
Charges for Services	\$	3,788,540	\$	3,772,214	\$	3,413,041
Charges for Current Services		3,788,540		3,772,214		3,413,041
Other Revenue	\$	30,781	\$	-	\$	-
Other Revenue		30,781		-		-
Total Publishing Services Fund	\$	3,819,835	\$	3,773,269	\$	3,413,041
Risk Management Administration Fund						
Rev from Federal Agencies	\$	9,020,018	\$	9,448,637	\$	-
Revenue from Federal Agencies		9,020,018		9,448,637		-
Charges for Services	\$	44,448	\$	279,402	\$	289,402
Charges for Current Services		44,448		279,402		289,402
Other Revenue	\$	396,420	\$	-	\$	9,676,296
Other Revenue		396,420		-		9,676,296
Total Risk Management Administration Fund	\$	9,460,886	\$	9,728,039	\$	9,965,698
Total Internal Service Funds	\$	106,818,162	\$	106,570,762	\$	108,232,652
Total Combined Budget Revenues	\$	2,744,040,416	\$	2,614,241,834	\$	2,643,102,521



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Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
General Fund			
General Fund			
PERSONNEL	\$ 813,713,828	\$ 832,608,050	\$ 874,542,107
Personnel Cost	502,430,111	511,515,098	515,993,471
Fringe Benefits	311,283,717	321,092,953	358,548,636
NON-PERSONNEL	\$ 322,818,705	\$ 331,334,697	\$ 325,825,266
Supplies	22,137,357	21,389,768	23,244,051
Contracts	156,207,881	136,794,037	144,235,125
Information Technology	30,812,812	42,897,399	38,956,570
Energy and Utilities	31,203,552	42,754,883	43,014,758
Other	5,595,499	6,939,709	10,406,687
Appropriated Reserve	-	3,928,250	-
Transfers Out	70,462,770	68,439,515	58,961,478
Capital Expenditures	825,044	2,438,008	2,083,940
Debt	5,573,790	5,753,128	4,922,657
Total General Fund	\$ 1,136,532,533	\$ 1,163,942,747	\$ 1,200,367,373

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 777,545	\$ 800,000	\$ 800,000
Supplies	688,378	750,000	710,000
Contracts	85,064	50,000	90,000
Other	4,103	-	-
Total Automated Refuse Container Fund	\$ 777,545	\$ 800,000	\$ 800,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 206,885	\$ 204,850	\$ 182,430
Personnel Cost	126,155	119,884	119,884
Fringe Benefits	80,730	84,966	62,546
NON-PERSONNEL	\$ 2,699,904	\$ 2,437,094	\$ 2,483,405
Supplies	68,855	123,422	123,422
Contracts	1,465,129	1,520,100	1,556,500
Information Technology	36,846	48,326	56,318
Energy and Utilities	57,314	70,949	71,704
Other	2,085	2,474	3,801
CIP Contingency	-	25,000	25,000
Transfers Out	1,069,675	646,823	646,660
Total Concourse and Parking Garages Operating Fund	\$ 2,906,789	\$ 2,641,944	\$ 2,665,835
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 21,938	\$ 14,140,038	\$ 13,977,450
Contracts	21,938	1,420,000	1,420,000
Transfers Out	-	12,720,038	12,557,450
Total Convention Center Expansion Administration Fund	\$ 21,938	\$ 14,140,038	\$ 13,977,450
Convention Center Expansion Project Fund			
NON-PERSONNEL	\$ 14,867,554	\$ -	\$ -
Contracts	1,166,866	-	-
Transfers Out	13,700,688	-	-
Total Convention Center Expansion Project Fund	\$ 14,867,554	\$ -	\$ -

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339
Supplies	133	78,123	78,123
Contracts	76,052	211,036	211,036
Information Technology	7,732	13,412	700
Energy and Utilities	2,032,198	1,688,335	1,972,133
Other	329	1,075	1,690
Transfers Out	1,869,234	2,416,217	1,698,657
Total Environmental Growth 1/3 Fund	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966
Transfers Out	8,078,081	8,078,081	8,229,966
Total Environmental Growth 2/3 Fund	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966
Facilities Financing Fund			
PERSONNEL	\$ 1,501,436	\$ 1,620,364	\$ 1,700,902
Personnel Cost	992,199	1,026,884	1,012,859
Fringe Benefits	509,237	593,480	688,043
NON-PERSONNEL	\$ 412,404	\$ 446,786	\$ 399,045
Supplies	3,765	9,385	12,011
Contracts	335,079	298,583	286,590
Information Technology	51,279	108,890	69,134
Energy and Utilities	1,283	1,858	1,756
Other	971	6,682	8,911
Transfers Out	20,026	21,238	20,493
Capital Expenditures	-	150	150
Total Facilities Financing Fund	\$ 1,913,839	\$ 2,067,150	\$ 2,099,947
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431
Contracts	33,771	46,212	46,212
Transfers Out	1,544,966	1,630,125	1,380,219
Total Fire and Lifeguard Facilities Fund	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 5,704,697	\$ 4,839,778	\$ 4,914,152
Personnel Cost	3,511,991	2,977,636	2,815,543
Fringe Benefits	2,192,706	1,862,142	2,098,609
NON-PERSONNEL	\$ 10,201,788	\$ 10,155,822	\$ 6,192,613
Supplies	41,542	41,450	41,450
Contracts	896,630	914,113	1,013,951
Information Technology	89,327	183,407	165,378
Other	38,323	52,734	53,607
Transfers Out	9,117,821	8,730,818	4,684,927
Capital Expenditures	18,145	233,300	233,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 15,906,484	\$ 14,995,600	\$ 11,106,765
GIS Fund			
PERSONNEL	\$ -	\$ 179,160	\$ 217,967
Personnel Cost	-	118,615	116,819
Fringe Benefits	-	60,545	101,148
NON-PERSONNEL	\$ 1,175,614	\$ 1,461,299	\$ 1,461,360
Contracts	603,176	687,523	687,523
Information Technology	572,436	773,776	773,837
Other	2	-	-
Total GIS Fund	\$ 1,175,614	\$ 1,640,459	\$ 1,679,327
Gas Tax Fund			
NON-PERSONNEL	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091
Contracts	4,874,602	4,928,928	4,928,928
Energy and Utilities	2,514	-	-
Other	1,004	-	-
Transfers Out	15,634,026	15,991,078	15,809,163
Total Gas Tax Fund	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Information Technology Fund			
PERSONNEL	\$ 2,730,052	\$ 4,365,438	\$ 5,230,769
Personnel Cost	1,841,498	2,722,880	3,127,946
Fringe Benefits	888,554	1,642,558	2,102,823
NON-PERSONNEL	\$ 1,799,655	\$ 4,720,278	\$ 4,627,946
Supplies	5,166	6,528	23,828
Contracts	974,833	782,637	1,253,831
Information Technology	733,620	3,327,727	2,523,627
Energy and Utilities	15,458	18,070	17,484
Other	6,912	11,700	11,700
Transfers Out	63,665	573,616	94,307
Debt	-	-	703,169
Total Information Technology Fund	\$ 4,529,707	\$ 9,085,716	\$ 9,858,715
Junior Lifeguard Program Fund			
PERSONNEL	\$ -	\$ 118,047	\$ 126,871
Personnel Cost	-	69,607	69,607
Fringe Benefits	-	48,440	57,264
NON-PERSONNEL	\$ 464,303	\$ 449,669	\$ 468,747
Supplies	54,049	22,043	43,043
Contracts	410,420	425,632	425,632
Information Technology	(167)	-	-
Energy and Utilities	-	-	72
Other	-	1,994	-
Total Junior Lifeguard Program Fund	\$ 464,303	\$ 567,716	\$ 595,618
Local Enforcement Agency Fund			
PERSONNEL	\$ 614,981	\$ 580,212	\$ 616,607
Personnel Cost	368,617	338,662	335,911
Fringe Benefits	246,364	241,550	280,696
NON-PERSONNEL	\$ 137,000	\$ 270,844	\$ 260,303
Supplies	914	12,500	12,500
Contracts	107,833	213,903	213,027
Information Technology	15,875	26,256	15,544
Energy and Utilities	3,822	3,421	2,847
Other	2,216	8,420	10,043
Transfers Out	6,341	6,344	6,342
Total Local Enforcement Agency Fund	\$ 751,980	\$ 851,056	\$ 876,910

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 186,596	\$ 189,356	\$ 202,399
Personnel Cost	112,035	109,430	109,430
Fringe Benefits	74,562	79,926	92,969
NON-PERSONNEL	\$ 9,820	\$ 12,448	\$ 17,503
Supplies	1,560	4,125	4,125
Contracts	5,296	6,000	11,000
Information Technology	753	33	-
Other	-	77	165
Transfers Out	2,211	2,213	2,213
Total Los Penasquitos Canyon Preserve Fund	\$ 196,417	\$ 201,804	\$ 219,902
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 2,324,289	\$ 2,399,377	\$ 2,668,075
Personnel Cost	1,486,776	1,443,260	1,483,556
Fringe Benefits	837,513	956,117	1,184,519
NON-PERSONNEL	\$ 18,706,162	\$ 30,972,523	\$ 31,848,118
Supplies	89,351	364,260	353,025
Contracts	11,388,603	15,090,087	16,069,960
Information Technology	45,348	91,235	53,680
Energy and Utilities	2,951,405	2,844,621	2,689,145
Other	3,244,724	3,331,750	3,517,098
CIP Contingency	32,886	9,150,351	9,068,075
Transfers Out	953,846	96,219	93,135
Capital Expenditures	-	4,000	4,000
Total Maintenance Assessment District (MAD) Funds	\$ 21,030,452	\$ 33,371,900	\$ 34,516,193
Major Events Revolving Fund			
NON-PERSONNEL	\$ 448,299	\$ -	\$ -
Contracts	448,299	-	-
Total Major Events Revolving Fund	\$ 448,299	\$ -	\$ -
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234
Contracts	312,595	380,000	380,000
Transfers Out	1,092,372	1,679,694	1,689,234
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2012 Actual		FY 2013 Adopted Budget		FY 2014 Proposed Budget
New Convention Facility Fund						
NON-PERSONNEL	\$	3,405,278	\$	3,405,000	\$	3,405,000
Contracts		3,405,278		3,405,000		3,405,000
Total New Convention Facility Fund	\$	3,405,278	\$	3,405,000	\$	3,405,000
OneSD Support Fund						
PERSONNEL	\$	2,382,622	\$	2,666,289	\$	2,754,151
Personnel Cost		1,584,839		1,716,620		1,745,320
Fringe Benefits		797,783		949,669		1,008,831
NON-PERSONNEL	\$	17,852,615	\$	23,012,655	\$	18,417,718
Supplies		9,335		17,500		20,314
Contracts		401,135		416,865		422,859
Information Technology		10,529,271		15,169,078		11,762,415
Energy and Utilities		11,921		18,290		18,847
Other		834,270		1,291,772		94,133
Transfers Out		27,512		-		-
Capital Expenditures		22		60,000		60,000
Debt		6,039,149		6,039,150		6,039,150
Total OneSD Support Fund	\$	20,235,237	\$	25,678,944	\$	21,171,869
PETCO Park Fund						
PERSONNEL	\$	144,541	\$	172,921	\$	142,132
Personnel Cost		96,089		106,701		111,548
Fringe Benefits		48,452		66,220		30,584
NON-PERSONNEL	\$	16,417,829	\$	17,293,388	\$	17,261,918
Supplies		974		5,890		5,890
Contracts		4,957,291		5,782,617		5,786,956
Information Technology		130,181		167,473		140,004
Energy and Utilities		11,226		13,796		10,541
Other		1,501		197		612
Transfers Out		11,316,656		11,323,415		11,317,915
Total PETCO Park Fund	\$	16,562,371	\$	17,466,309	\$	17,404,050
Police Decentralization Fund						
NON-PERSONNEL	\$	3,415,147	\$	7,242,553	\$	5,120,000
Contracts		3,415,147		7,242,553		5,120,000
Total Police Decentralization Fund	\$	3,415,147	\$	7,242,553	\$	5,120,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 18,966,739	\$ 15,248,190	\$ 15,248,190
Supplies	473	-	-
Contracts	18,966,266	15,248,190	15,248,190
Total Prop 42 Replacement - Transportation Relief Fund	\$ 18,966,739	\$ 15,248,190	\$ 15,248,190
Public Art Fund			
NON-PERSONNEL	\$ 9,493	\$ 56,300	\$ 102,814
Supplies	1,134	-	2,814
Contracts	8,359	56,300	100,000
Total Public Art Fund	\$ 9,493	\$ 56,300	\$ 102,814
Public Safety Needs & Debt Service Fund			
NON-PERSONNEL	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967
Transfers Out	7,383,838	7,781,541	8,396,967
Total Public Safety Needs & Debt Service Fund	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967
QUALCOMM Stadium Operations Fund			
PERSONNEL	\$ 3,079,320	\$ 3,246,889	\$ 3,411,225
Personnel Cost	2,041,774	2,048,248	2,045,756
Fringe Benefits	1,037,546	1,198,641	1,365,469
NON-PERSONNEL	\$ 13,131,752	\$ 13,302,185	\$ 13,653,475
Supplies	721,634	851,641	1,063,175
Contracts	5,990,499	5,900,813	6,002,625
Information Technology	154,112	203,976	149,717
Energy and Utilities	1,308,873	1,436,649	1,523,640
Other	548	3,358	6,785
Transfers Out	4,908,125	4,828,237	4,830,022
Capital Expenditures	47,960	48,000	48,000
Debt	-	29,511	29,511
Total QUALCOMM Stadium Operations Fund	\$ 16,211,071	\$ 16,549,074	\$ 17,064,700

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Redevelopment Fund			
PERSONNEL	\$ 2,639,279	\$ -	\$ -
Personnel Cost	1,622,126	-	-
Fringe Benefits	1,017,153	-	-
NON-PERSONNEL	\$ 899,390	\$ -	\$ -
Supplies	5,701	-	-
Contracts	159,553	-	-
Information Technology	60,212	-	-
Energy and Utilities	3,662	-	-
Other	9,216	-	-
Transfers Out	661,045	-	-
Total Redevelopment Fund	\$ 3,538,669	\$ -	\$ -
Seized & Forfeited Assets Fund			
NON-PERSONNEL	\$ (4,254)	\$ -	\$ -
Supplies	(480)	-	-
Contracts	(3,709)	-	-
Energy and Utilities	(66)	-	-
Total Seized & Forfeited Assets Fund	\$ (4,254)	\$ -	\$ -
Seized Assets - California Fund			
NON-PERSONNEL	\$ 4,967	\$ 10,000	\$ 10,000
Contracts	4,925	10,000	10,000
Other	42	-	-
Total Seized Assets - California Fund	\$ 4,967	\$ 10,000	\$ 10,000
Seized Assets - Federal DOJ Fund			
NON-PERSONNEL	\$ 992,306	\$ 1,389,093	\$ 1,392,812
Contracts	595,691	1,384,317	1,388,732
Energy and Utilities	393,551	4,776	4,080
Other	3,064	-	-
Total Seized Assets - Federal DOJ Fund	\$ 992,306	\$ 1,389,093	\$ 1,392,812
Seized Assets - Federal Treasury Fund			
NON-PERSONNEL	\$ -	\$ 100,000	\$ 100,000
Contracts	-	100,000	100,000
Total Seized Assets - Federal Treasury Fund	\$ -	\$ 100,000	\$ 100,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Serious Traffic Offenders Program Fund			
NON-PERSONNEL	\$ 121,595	\$ -	\$ -
Supplies	805	-	-
Contracts	120,790	-	-
Total Serious Traffic Offenders Program Fund	\$ 121,595	\$ -	\$ -
Storm Drain Fund			
NON-PERSONNEL	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000
Contracts	60,066	65,000	65,000
Transfers Out	5,663,141	5,381,746	5,635,000
Total Storm Drain Fund	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,073,689	\$ 1,066,290	\$ 1,177,711
Personnel Cost	641,313	626,507	651,528
Fringe Benefits	432,376	439,783	526,183
NON-PERSONNEL	\$ 69,459,125	\$ 73,366,350	\$ 87,679,960
Supplies	5,190	4,600	9,428
Contracts	25,484,386	29,891,161	30,728,881
Information Technology	169,331	314,758	316,026
Energy and Utilities	3,702	4,369	4,194
Other	26,853	22,061	39,006
Transfers Out	43,769,663	43,129,401	56,582,425
Total Transient Occupancy Tax Fund	\$ 70,532,814	\$ 74,432,640	\$ 88,857,671
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299
Contracts	16,541	27,000	27,000
Transfers Out	-	1,153,374	1,152,299
Debt	1,153,572	-	-
Total Trolley Extension Reserve Fund	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Underground Surcharge Fund			
PERSONNEL	\$ 266,046	\$ 265,437	\$ 286,788
Personnel Cost	165,410	161,524	162,946
Fringe Benefits	100,636	103,913	123,842
NON-PERSONNEL	\$ 35,030,789	\$ 49,179,118	\$ 48,805,128
Supplies	6,237	19,787	19,787
Contracts	3,860,521	1,577,693	5,189,485
Information Technology	415,803	633,297	460,223
Energy and Utilities	3,392	6,861	1,720
Other	30,731,324	46,899,459	43,092,528
Transfers Out	13,512	7,829	7,193
Capital Expenditures	-	34,192	34,192
Total Underground Surcharge Fund	\$ 35,296,835	\$ 49,444,555	\$ 49,091,916
Wireless Communications Technology Fund			
PERSONNEL	\$ 4,660,217	\$ 5,089,871	\$ 4,977,705
Personnel Cost	2,967,412	3,135,937	2,968,757
Fringe Benefits	1,692,805	1,953,934	2,008,948
NON-PERSONNEL	\$ 4,705,878	\$ 4,779,822	\$ 3,876,197
Supplies	283,127	573,922	608,351
Contracts	637,759	642,077	832,297
Information Technology	444,562	295,101	214,978
Energy and Utilities	167,277	216,837	236,153
Other	69,889	40,378	193,270
Transfers Out	59,528	50,528	50,513
Capital Expenditures	121,511	38,752	38,752
Debt	2,922,226	2,922,227	1,701,883
Total Wireless Communications Technology Fund	\$ 9,366,095	\$ 9,869,693	\$ 8,853,902
Zoological Exhibits Fund			
NON-PERSONNEL	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000
Contracts	9,980,324	8,081,538	10,030,000
Total Zoological Exhibits Fund	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Special Revenue Funds			
PERSONNEL	\$ 27,514,649	\$ 27,004,279	\$ 28,609,884
Personnel Cost	17,558,233	16,722,395	16,877,410
Fringe Benefits	9,956,416	10,281,884	11,732,474
NON-PERSONNEL	\$ 295,947,723	\$ 333,883,970	\$ 339,342,029
Supplies	1,987,842	2,885,176	3,131,286
Contracts	101,267,006	106,805,878	113,051,215
Information Technology	13,456,523	21,356,745	16,701,581
Energy and Utilities	6,967,534	6,328,832	6,554,316
Other	34,977,376	51,674,131	47,033,349
CIP Contingency	32,886	9,175,351	9,093,075
Transfers Out	126,955,971	126,248,575	134,885,100
Capital Expenditures	187,638	418,394	418,394
Debt	10,114,947	8,990,888	8,473,713
Total Special Revenue Funds	\$ 323,462,372	\$ 360,888,249	\$ 367,951,913

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Debt Service and Tax Funds			
Public Safety Communication Bonds Fund			
NON-PERSONNEL	\$ 2,314,480	\$ 536,617	\$ -
Transfers Out	-	536,617	-
Debt	2,314,480	-	-
Total Public Safety Communication Bonds Fund	\$ 2,314,480	\$ 536,617	\$ -
Tax and Revenue Anticipation Notes Fund			
NON-PERSONNEL	\$ 920,209	\$ 500,000	\$ 2,630,000
Contracts	134,463	165,000	130,000
Debt	785,746	335,000	2,500,000
Total Tax and Revenue Anticipation Notes Fund	\$ 920,209	\$ 500,000	\$ 2,630,000
Debt Service and Tax Funds			
NON-PERSONNEL	\$ 3,234,689	\$ 1,036,617	\$ 2,630,000
Contracts	134,463	165,000	130,000
Transfers Out	-	536,617	-
Debt	3,100,226	335,000	2,500,000
Total Debt Service and Tax Funds	\$ 3,234,689	\$ 1,036,617	\$ 2,630,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
PERSONNEL	\$ (4,548)	\$ -	\$ -
Personnel Cost	(2,987)	-	-
Fringe Benefits	(1,561)	-	-
NON-PERSONNEL	\$ 2,674,221	\$ 1,940,000	\$ 3,210,001
Contracts	184,221	-	-
Transfers Out	2,490,000	1,940,000	3,210,001
Total Capital Outlay Fund	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001
TransNet ARRA Exchange Fund			
NON-PERSONNEL	\$ 6,186,847	\$ -	\$ -
Contracts	136,447	-	-
Transfers Out	6,050,400	-	-
Total TransNet ARRA Exchange Fund	\$ 6,186,847	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 261,131	\$ 271,352	\$ 284,244
Contracts	261,131	271,352	284,244
Total TransNet Extension Administration & Debt Fund	\$ 261,131	\$ 271,352	\$ 284,244
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 1,718,406	\$ 1,200,000	\$ 1,200,000
Contracts	1,718,406	1,200,000	1,200,000
Total TransNet Extension Congestion Relief Fund	\$ 1,718,406	\$ 1,200,000	\$ 1,200,000
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 7,825,619	\$ 8,059,163	\$ 8,442,044
Transfers Out	7,825,619	8,059,163	8,442,044
Total TransNet Extension Maintenance Fund	\$ 7,825,619	\$ 8,059,163	\$ 8,442,044

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Capital Project Funds			
PERSONNEL	\$ (4,548)	\$ -	\$ -
Personnel Cost	(2,987)	-	-
Fringe Benefits	(1,561)	-	-
NON-PERSONNEL	\$ 18,666,224	\$ 11,470,515	\$ 13,136,289
Contracts	2,300,205	1,471,352	1,484,244
Transfers Out	16,366,019	9,999,163	11,652,045
Total Capital Project Funds	\$ 18,661,676	\$ 11,470,515	\$ 13,136,289

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 1,560,366	\$ 1,432,759	\$ 1,529,997
Personnel Cost	803,814	868,666	950,231
Fringe Benefits	756,551	564,093	579,766
NON-PERSONNEL	\$ 1,462,814	\$ 4,450,151	\$ 4,246,260
Supplies	56,501	256,401	263,290
Contracts	1,145,275	3,834,969	3,694,031
Information Technology	94,814	134,928	80,906
Energy and Utilities	150,040	186,733	160,625
Other	2,117	6,627	13,416
Transfers Out	14,066	14,160	17,659
Capital Expenditures	-	15,577	15,577
Debt	-	756	756
Total Airports Fund	\$ 3,023,180	\$ 5,882,910	\$ 5,776,257
Development Services Fund			
PERSONNEL	\$ 28,964,049	\$ 32,275,940	\$ 34,531,815
Personnel Cost	17,844,935	20,106,989	20,638,776
Fringe Benefits	11,119,115	12,168,951	13,893,039
NON-PERSONNEL	\$ 9,718,750	\$ 11,863,186	\$ 11,193,100
Supplies	245,270	317,274	498,490
Contracts	6,423,355	6,593,098	5,967,088
Information Technology	1,874,029	2,766,788	2,154,588
Energy and Utilities	434,291	524,889	585,135
Other	384,407	594,703	842,193
Appropriated Reserve	-	341,774	341,774
Transfers Out	351,483	422,607	501,779
Capital Expenditures	5,915	302,053	302,053
Total Development Services Fund	\$ 38,682,799	\$ 44,139,126	\$ 45,724,915

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Golf Course Fund			
PERSONNEL	\$ 6,244,767	\$ 6,912,318	\$ 7,244,685
Personnel Cost	3,894,112	4,039,439	4,109,916
Fringe Benefits	2,350,655	2,872,879	3,134,769
NON-PERSONNEL	\$ 7,970,623	\$ 7,845,019	\$ 8,378,844
Supplies	1,172,309	998,426	1,227,653
Contracts	4,505,943	4,559,999	4,795,980
Information Technology	250,258	401,316	352,286
Energy and Utilities	1,653,715	1,385,798	1,483,038
Other	25,503	44,546	47,632
Transfers Out	52,009	62,284	79,605
Capital Expenditures	310,886	392,650	392,650
Total Golf Course Fund	\$ 14,215,390	\$ 14,757,337	\$ 15,623,529
Metropolitan Sewer Utility Fund			
PERSONNEL	\$ 46,353,652	\$ 45,043,695	\$ 46,630,326
Personnel Cost	27,753,498	27,909,909	27,546,855
Fringe Benefits	18,600,155	17,133,786	19,083,471
NON-PERSONNEL	\$ 141,519,772	\$ 171,289,282	\$ 157,870,841
Supplies	30,347,523	22,842,154	20,390,282
Contracts	28,282,502	54,264,928	49,271,214
Information Technology	7,104,351	7,563,241	6,698,956
Energy and Utilities	12,446,029	15,613,172	13,790,648
Other	716,838	628,593	1,007,624
CIP Contingency	-	554,809	-
Appropriated Reserve	-	3,500,000	3,500,000
Transfers Out	56,286,633	64,835,408	61,949,885
Capital Expenditures	868,636	1,486,977	1,246,977
Debt	5,467,260	-	15,255
Total Metropolitan Sewer Utility Fund	\$ 187,873,424	\$ 216,332,977	\$ 204,501,167

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Municipal Sewer Revenue Fund			
PERSONNEL	\$ 36,458,155	\$ 37,550,807	\$ 38,934,519
Personnel Cost	21,970,192	23,018,458	22,789,109
Fringe Benefits	14,487,963	14,532,349	16,145,410
NON-PERSONNEL	\$ 86,303,147	\$ 90,849,393	\$ 92,791,417
Supplies	3,991,816	4,372,934	4,678,035
Contracts	26,037,613	31,138,734	31,552,559
Information Technology	4,948,921	8,334,812	7,291,682
Energy and Utilities	4,231,542	6,154,436	5,441,660
Other	454,977	1,218,917	856,942
CIP Contingency	-	35,793	-
Transfers Out	45,607,906	39,050,593	42,017,867
Capital Expenditures	369,127	543,174	583,174
Debt	661,247	-	369,498
Total Municipal Sewer Revenue Fund	\$ 122,761,303	\$ 128,400,200	\$ 131,725,936
Recycling Fund			
PERSONNEL	\$ 8,634,307	\$ 9,673,454	\$ 9,801,287
Personnel Cost	5,161,864	5,738,607	5,599,456
Fringe Benefits	3,472,443	3,934,847	4,201,831
NON-PERSONNEL	\$ 9,239,373	\$ 13,626,573	\$ 13,416,904
Supplies	578,049	1,857,410	1,536,894
Contracts	7,768,473	8,213,328	8,470,380
Information Technology	579,496	717,079	631,497
Energy and Utilities	142,705	1,697,071	1,763,364
Other	59,340	42,960	98,420
Appropriated Reserve	-	480,000	480,000
Transfers Out	111,310	106,331	123,955
Capital Expenditures	-	512,394	312,394
Total Recycling Fund	\$ 17,873,679	\$ 23,300,027	\$ 23,218,191

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Refuse Disposal Fund			
PERSONNEL	\$ 14,042,608	\$ 14,543,779	\$ 14,400,293
Personnel Cost	8,594,711	8,660,535	8,117,174
Fringe Benefits	5,447,898	5,883,244	6,283,119
NON-PERSONNEL	\$ 14,999,131	\$ 20,004,277	\$ 16,906,941
Supplies	525,558	571,762	782,679
Contracts	10,679,554	15,047,105	10,954,636
Information Technology	1,032,378	1,315,137	1,082,780
Energy and Utilities	1,513,931	1,696,113	1,509,696
Other	133,391	161,003	180,616
Appropriated Reserve	-	920,000	920,000
Transfers Out	1,008,741	150,268	1,175,368
Capital Expenditures	105,578	126,633	284,910
Debt	-	16,256	16,256
Total Refuse Disposal Fund	\$ 29,041,740	\$ 34,548,056	\$ 31,307,234
Water Utility Operating Fund			
PERSONNEL	\$ 64,607,675	\$ 64,799,366	\$ 67,102,457
Personnel Cost	39,285,407	39,326,153	39,031,954
Fringe Benefits	25,322,268	25,473,213	28,070,503
NON-PERSONNEL	\$ 307,107,552	\$ 372,124,823	\$ 367,178,324
Supplies	160,775,873	196,121,093	202,392,258
Contracts	58,464,112	72,069,313	68,003,701
Information Technology	10,617,574	14,490,543	12,703,260
Energy and Utilities	9,874,062	10,902,614	11,699,078
Other	2,912,321	3,456,109	3,362,597
CIP Contingency	-	4,758,255	-
Appropriated Reserve	-	3,500,000	3,500,000
Transfers Out	66,837,674	64,940,916	63,073,061
Capital Expenditures	188,070	1,845,307	2,067,834
Debt	(2,562,135)	40,673	376,535
Total Water Utility Operating Fund	\$ 371,715,227	\$ 436,924,189	\$ 434,280,781

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Enterprise Funds			
PERSONNEL	\$ 206,865,580	\$ 212,232,118	\$ 220,175,379
Personnel Cost	125,308,533	129,668,756	128,783,471
Fringe Benefits	81,557,047	82,563,361	91,391,908
NON-PERSONNEL	\$ 578,321,162	\$ 692,052,704	\$ 671,982,631
Supplies	197,692,900	227,337,454	231,769,581
Contracts	143,306,827	195,721,474	182,709,589
Information Technology	26,501,821	35,723,844	30,995,955
Energy and Utilities	30,446,315	38,160,826	36,433,244
Other	4,688,893	6,153,458	6,409,440
CIP Contingency	-	5,348,857	-
Appropriated Reserve	-	8,741,774	8,741,774
Transfers Out	170,269,822	169,582,567	168,939,179
Capital Expenditures	1,848,212	5,224,765	5,205,569
Debt	3,566,372	57,685	778,300
Total Enterprise Funds	\$ 785,186,742	\$ 904,284,822	\$ 892,158,010

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,160,252	\$ 1,569,774	\$ 1,592,953
Personnel Cost	700,383	846,199	811,398
Fringe Benefits	459,869	723,575	781,555
NON-PERSONNEL	\$ 9,020,727	\$ 11,772,284	\$ 11,748,543
Supplies	8,360,291	11,030,736	11,031,621
Contracts	376,745	425,334	423,792
Information Technology	279,271	160,725	129,331
Energy and Utilities	68,655	136,101	139,385
Other	(75,803)	7,816	12,845
Transfers Out	11,568	11,572	11,569
Total Central Stores Fund	\$ 10,180,979	\$ 13,342,058	\$ 13,341,496
ERP Fund			
NON-PERSONNEL	\$ 5,554	\$ -	\$ -
Transfers Out	5,554	-	-
Total ERP Fund	\$ 5,554	\$ -	\$ -
Energy Conservation Program Fund			
PERSONNEL	\$ 1,446,022	\$ 1,400,625	\$ 1,600,917
Personnel Cost	907,020	870,941	940,848
Fringe Benefits	539,002	529,684	660,069
NON-PERSONNEL	\$ 543,560	\$ 960,799	\$ 742,758
Supplies	12,504	16,334	14,807
Contracts	231,756	481,042	480,772
Information Technology	221,069	366,359	130,778
Energy and Utilities	14,361	12,727	15,795
Other	48,941	32,346	49,565
Transfers Out	14,930	21,991	21,041
Capital Expenditures	-	30,000	30,000
Total Energy Conservation Program Fund	\$ 1,989,582	\$ 2,361,424	\$ 2,343,675

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Fleet Services Operating Fund			
PERSONNEL	\$ 22,263,599	\$ 15,562,479	\$ 16,468,063
Personnel Cost	13,115,602	9,496,612	9,423,422
Fringe Benefits	9,147,997	6,065,867	7,044,641
NON-PERSONNEL	\$ 30,096,708	\$ 32,474,110	\$ 35,179,328
Supplies	8,157,795	7,508,867	8,365,799
Contracts	4,005,155	6,402,757	7,345,469
Information Technology	802,952	1,343,802	1,207,851
Energy and Utilities	16,890,970	16,881,005	17,312,943
Other	45,660	53,100	249,376
Transfers Out	178,615	175,326	175,274
Capital Expenditures	15,560	107,620	107,620
Debt	-	1,633	414,996
Total Fleet Services Operating Fund	\$ 52,360,307	\$ 48,036,589	\$ 51,647,391
Fleet Services Replacement Fund			
NON-PERSONNEL	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956
Supplies	843,946	-	-
Other	1,516,454	-	-
Contracts	838,483	-	-
Capital Expenditures	8,891,220	10,271,555	13,989,241
Debt	7,170,965	8,671,610	8,472,715
Total Fleet Services Replacement Fund	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956
Publishing Services Fund			
PERSONNEL	\$ 935,160	\$ 816,315	\$ 848,962
Personnel Cost	548,424	460,099	460,352
Fringe Benefits	386,736	356,216	388,610
NON-PERSONNEL	\$ 2,744,487	\$ 2,571,836	\$ 2,451,104
Supplies	293,563	256,892	366,507
Contracts	2,078,779	2,080,257	1,890,775
Information Technology	223,389	121,877	73,753
Energy and Utilities	70,484	81,278	89,348
Other	62,290	15,834	15,026
Transfers Out	15,981	11,206	11,203
Debt	-	4,492	4,492
Total Publishing Services Fund	\$ 3,679,647	\$ 3,388,151	\$ 3,300,066

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Risk Management Administration Fund			
PERSONNEL	\$ 6,870,040	\$ 7,242,320	\$ 7,650,353
Personnel Cost	4,197,178	4,396,686	4,382,069
Fringe Benefits	2,672,862	2,845,634	3,268,284
NON-PERSONNEL	\$ 1,593,742	\$ 2,287,860	\$ 2,091,670
Supplies	92,485	77,121	78,662
Contracts	475,964	943,047	951,225
Information Technology	810,999	1,056,557	799,547
Energy and Utilities	16,517	11,272	10,853
Other	139,410	140,813	193,016
Transfers Out	58,366	58,385	58,367
Capital Expenditures	-	665	-
Total Risk Management Administration Fund	\$ 8,463,782	\$ 9,530,180	\$ 9,742,023
Internal Service Funds			
PERSONNEL	\$ 32,675,072	\$ 26,591,513	\$ 28,161,248
Personnel Cost	19,468,607	16,070,537	16,018,089
Fringe Benefits	13,206,466	10,520,976	12,143,159
NON-PERSONNEL	\$ 63,265,847	\$ 69,010,054	\$ 74,675,359
Supplies	17,760,585	18,889,950	19,857,396
Contracts	8,006,881	10,332,437	11,092,033
Information Technology	2,337,680	3,049,320	2,341,260
Energy and Utilities	17,060,988	17,122,383	17,568,324
Other	1,736,952	249,909	519,828
Transfers Out	285,015	278,480	277,454
Capital Expenditures	8,906,781	10,409,840	14,126,861
Debt	7,170,965	8,677,735	8,892,203
Total Internal Service Funds	\$ 95,940,920	\$ 95,601,567	\$ 102,836,607

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,080,764,582	\$ 1,098,435,960	\$ 1,151,488,618
Personnel Cost	664,762,496	673,976,786	677,672,441
Fringe Benefits	416,002,085	424,459,174	473,816,177
NON-PERSONNEL	\$ 1,263,655,653	\$ 1,438,788,557	\$ 1,427,591,574
Supplies	238,734,738	270,502,348	278,002,314
Contracts	410,503,343	451,290,178	452,702,206
Information Technology	73,108,836	103,027,308	88,995,366
Energy and Utilities	85,678,389	104,366,924	103,570,642
Other	45,482,266	65,017,207	64,369,304
CIP Contingency	32,886	14,524,208	9,093,075
Appropriated Reserve	-	12,670,024	8,741,774
Transfers Out	384,339,596	375,084,917	374,715,256
Capital Expenditures	3,420,264	18,491,007	21,834,764
Debt	22,355,335	23,814,436	25,566,873
Total Operating Budget Expenditures	\$ 2,344,420,235	\$ 2,537,224,517	\$ 2,579,080,192
Total Capital Budget Expenditures	\$ 363,174,117	\$ 214,917,343	\$ 171,619,599
Total Combined Operating and Capital Budget Expenditures	\$ 2,726,193,049	\$ 2,752,141,860	\$ 2,750,699,791



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Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/13	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund					
General Fund	\$ 158,261,818	\$1,196,382,283	\$1,354,644,101	\$ -	\$1,200,367,373
Total General Fund	\$ 158,261,818	\$1,196,382,283	\$1,354,644,101	\$ -	\$1,200,367,373
Debt Service & Tax Funds					
Tax and Revenue Anticip. Notes	\$ -	\$ 2,630,000	\$ 2,630,000	\$ -	\$ 2,630,000
Total Debt Srvc & Tax Funds	\$ -	\$ 2,630,000	\$ 2,630,000	\$ -	\$ 2,630,000
Special Revenue Funds					
Automated Refuse Container	\$ 1,257,632	\$ 700,000	\$ 1,957,632	\$ -	\$ 800,000
Concourse and Parking Garages	721,311	2,704,844	3,426,155	-	2,665,835
Convention Center Expansion	350,139	14,000,000	14,350,139	-	13,977,450
Environmental Growth 1/3	879,594	3,945,786	4,825,380	126,885	3,962,339
Environmental Growth 2/3	2,040,673	7,898,572	9,939,245	-	8,229,966
Facilities Financing	253,647	2,099,947	2,353,594	-	2,099,947
Fire and Lifeguard Facilities	199,219	1,380,219	1,579,438	-	1,426,431
Fire/EMS Transport Program	3,046,585	10,750,000	13,796,585	-	11,106,765
GIS	575,967	1,616,274	2,192,241	-	1,679,327
Gas Tax	13,251,131	20,738,091	33,989,222	-	20,738,091
Information Technology	1,172,874	9,089,850	10,262,724	-	9,858,715
Junior Lifeguard Program	855,156	595,618	1,450,774	-	595,618
Local Enforcement Agency	793,397	795,693	1,589,090	-	876,910
Los Penasquitos Canyon Preserve	71,244	186,000	257,244	-	219,902
Maintenance Assessment Districts	17,650,069	20,766,014	38,416,083	1,324,919	34,516,193
Mission Bay Improvements	4,445,921	3,114,678	7,560,599	3,114,678	-
Mission Bay/Balboa Park Improv.	90,130	2,060,000	2,150,130	-	2,069,234
New Convention Facility	135,726	3,280,000	3,415,726	-	3,405,000
OneSD Support	1,452,426	21,101,243	22,553,669	-	21,171,869
PETCO Park	1,925,919	16,494,163	18,420,082	-	17,404,050
Police Decentralization	4,118,157	3,749,765	7,867,922	-	5,120,000
Prop 42 - Transportation Relief	15,035,000	15,248,190	30,283,190	-	15,248,190
Public Art	102,814	-	102,814	-	102,814
Public Safety Needs & Debt Svc	-	8,396,967	8,396,967	-	8,396,967
QUALCOMM Stadium	1,497,525	16,477,809	17,975,334	750,000	17,064,700
Regional Park Improvements	6,854,567	2,500,000	9,354,567	2,500,000	-
Seized Assets	1,424,060	1,010,000	2,434,060	-	1,502,812
Serious Traffic Offenders Program	467,386	-	467,386	-	-
Storm Drain	976,089	5,700,000	6,676,089	-	5,700,000
Transient Occupancy Tax	11,824,558	81,281,361	93,105,919	-	88,857,671
Trolley Extension Reserve	14,448	1,171,284	1,185,732	-	1,179,299

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/14	Fund Type/Title
General Fund				
\$ 1,200,367,373	\$ -	\$ 95,710,583	\$ 58,566,145	General Fund
\$ 1,200,367,373	\$ -	\$ 95,710,583	\$ 58,566,145	Total General Fund
Debt Service & Tax Funds				
\$ 2,630,000	\$ -	\$ -	\$ -	Tax and Revenue Anticip. Notes
\$ 2,630,000	\$ -	\$ -	\$ -	Total Debt Srvc & Tax Funds
Special Revenue Funds				
\$ 800,000	\$ -	\$ -	\$ 1,157,632	Automated Refuse Container
2,665,835	-	500,452	259,868	Concourse and Parking Garages
13,977,450	-	-	372,689	Convention Center Expansion
4,089,224	-	479,874	256,282	Environmental Growth 1/3
8,229,966	-	1,296,124	413,155	Environmental Growth 2/3
2,099,947	-	-	253,647	Facilities Financing
1,426,431	-	-	153,007	Fire and Lifeguard Facilities
11,106,765	-	400,000	2,289,820	Fire/EMS Transport Program
1,679,327	-	-	512,914	GIS
20,738,091	-	11,791,467	1,459,664	Gas Tax
9,858,715	-	-	404,009	Information Technology
595,618	-	-	855,156	Junior Lifeguard Program
876,910	-	-	712,180	Local Enforcement Agency
219,902	-	-	37,342	Los Penasquitos Canyon Preserve
35,841,112	-	-	2,574,971	Maintenance Assessment Districts
3,114,678	-	3,439,462	1,006,459	Mission Bay Improvements
2,069,234	-	-	80,896	Mission Bay/Balboa Park Improv.
3,405,000	-	-	10,726	New Convention Facility
21,171,869	-	1,100,000	281,800	OneSD Support
17,404,050	-	-	1,016,032	PETCO Park
5,120,000	-	-	2,747,922	Police Decentralization
15,248,190	-	12,020,001	3,014,999	Prop 42 - Transportation Relief
102,814	-	-	-	Public Art
8,396,967	-	-	-	Public Safety Needs & Debt Svc
17,814,700	-	460,340	(299,706)	QUALCOMM Stadium
2,500,000	-	6,854,400	167	Regional Park Improvements
1,502,812	-	9,650	921,598	Seized Assets
-	-	-	467,386	Serious Traffic Offenders Program
5,700,000	-	-	976,089	Storm Drain
88,857,671	-	-	4,248,248	Transient Occupancy Tax
1,179,299	-	-	6,433	Trolley Extension Reserve

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/13	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Underground Surcharge	46,344,787	49,091,916	95,436,703	-	49,091,916
Wireless Comm. Technology	1,716,824	7,534,476	9,251,300	-	8,853,902
Zoological Exhibits	371,565	10,030,000	10,401,565	-	10,030,000
Monetary Conditions Placed on Future Deposits	10,635,747	-	10,635,747	-	-
Total Special Revenue Funds	\$ 152,552,287	\$ 345,508,760	498,061,047	\$ 7,816,482	\$ 367,951,913

Enterprise Funds

Airports	\$ 10,830,190	\$ 4,690,334	\$ 15,520,524	\$ -	\$ 5,776,257
Development Services	6,768,679	45,581,357	52,350,036	-	45,724,915
Golf Course	24,043,104	18,371,747	42,414,851	4,055,000	15,623,529
Recycling	15,514,349	17,777,651	33,292,000	-	23,218,191
Refuse Disposal	84,740,889	29,368,747	114,109,636	605,000	31,307,234
Sewer	940,440,469	409,137,000	1,349,577,469	69,889,727	336,227,103
Water Utility	225,409,430	436,930,000	662,339,430	49,836,598	434,280,781
Total Enterprise Funds	\$ 1,307,747,110	\$ 961,856,836	2,269,603,946	\$ 124,386,325	\$ 892,158,010

Capital Project Funds

Capital Outlay	\$ 14,281,710	\$ -	\$ 14,281,710	\$ -	\$ 3,210,001
Fleet Services (Capital) ¹	982,695	-	982,695	-	-
TransNet Extension	47,628,586	28,491,990	76,120,576	22,572,244	9,926,288
Other Capital Project Funds	16,844,548	-	16,844,548	16,844,548	-
Total Capital Project Funds	\$ 79,737,539	\$ 28,491,990	108,229,529	\$ 39,416,792	\$ 13,136,289

Internal Service Funds

Central Stores	\$ (2,056,551)	\$ 13,341,496	\$ 11,284,945	\$ -	\$ 13,341,496
Energy Conservation Program	3,903,824	2,319,443	6,223,267	-	2,343,675
Fleet Services (Operating) ¹	2,769,429	51,647,391	54,416,820	-	51,647,391
Fleet Services Replacement	45,240,751	27,545,583	72,786,334	-	22,461,956
Publishing Services	125,020	3,413,041	3,538,061	-	3,300,066
Risk Management	(1,206,895)	9,965,698	8,758,803	-	9,742,023
Total Internal Service Funds	\$ 48,775,578	\$ 108,232,652	157,008,230	\$ -	\$ 102,836,607
Total Combined Budget	\$1,747,074,332	\$2,643,102,521	4,390,176,853	\$ 171,619,599	\$2,579,080,192

¹ Combined under one Revenue & Expense Statement in Volume II of the Fiscal Year 2014 budget document.

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/14	Fund Type/Title
49,091,916	3,000,000	43,176,467	168,320	Underground Surcharge
8,853,902	-	-	397,398	Wireless Comm. Technology
10,030,000	-	-	371,565	Zoological Exhibits
-	-	-	10,635,747	Monetary Conditions Placed on Future Deposits
\$ 375,768,395	\$ 3,000,000	\$ 81,528,237	\$ 37,764,415	Total Special Revenue Funds
Enterprise Funds				
\$ 5,776,257	\$ -	\$ 8,064,956	\$ 1,679,311	Airports
45,724,915	-	2,074,634	4,550,487	Development Services
19,678,529	-	8,198,024	14,538,298	Golf Course
23,218,191	-	1,440,450	8,633,359	Recycling
31,912,234	-	77,532,553	4,664,849	Refuse Disposal
406,116,830	-	170,559,970	772,900,669	Sewer
484,117,379	-	134,910,583	43,311,468	Water Utility
\$ 1,016,544,335	\$ -	\$ 402,781,170	\$ 850,278,441	Total Enterprise Funds
Capital Project Funds				
\$ 3,210,001	\$ -	\$ 15,702,517	\$ (4,630,808)	Capital Outlay
-	-	982,695	-	Fleet Services (Capital) ¹
32,498,532	-	43,409,546	212,498	TransNet Extension
16,844,548	-	-	-	Other Capital Project Funds
\$ 52,553,081	\$ -	\$ 60,094,758	\$ (4,418,310)	Total Capital Project Funds
Internal Service Funds				
\$ 13,341,496	\$ -	\$ -	\$ (2,056,551)	Central Stores
2,343,675	-	1,121,737	2,757,855	Energy Conservation Program
51,647,391	-	982,695	1,786,734	Fleet Services (Operating) ¹
22,461,956	-	-	50,324,378	Fleet Services Replacement
3,300,066	-	-	237,995	Publishing Services
9,742,023	-	-	(983,220)	Risk Management
\$ 102,836,607	\$ -	\$ 2,104,432	\$ 52,067,191	Total Internal Service Funds
\$ 2,750,699,791	\$ 3,000,000	\$ 642,219,180	\$ 994,257,882	Total Combined Budget



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Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2014 Proposed Budget
Adams Avenue MAD Fund	—	\$ —	\$ 53,194	\$ 53,194
Bay Terraces - Honey Drive MAD Fund	—	—	31,228	31,228
Bay Terraces - Parkside MAD Fund	—	—	136,726	136,726
Bird Rock MAD Fund	—	—	227,830	227,830
Black Mountain Ranch North MAD Fund	—	—	607,497	607,497
Black Mountain Ranch South MAD Fund	—	—	810,907	810,907
C&ED MAD Management Fund	—	—	225,000	225,000
Calle Cristobal MAD Fund	—	—	362,140	362,140
Camino Santa Fe MAD Fund	—	—	160,154	160,154
Campus Point MAD Fund	—	—	48,664	48,664
Carmel Mountain Ranch MAD Fund	—	—	571,917	571,917
Carmel Valley MAD Fund	—	—	3,309,211	3,309,211
Carmel Valley NBHD #10 MAD Fund	—	—	461,831	461,831
Central Commercial MAD Fund	—	—	333,497	333,497
City Heights MAD Fund	—	—	303,303	303,303
College Heights Enhanced MAD Fund	—	—	435,118	435,118
Coral Gate MAD Fund	—	—	202,094	202,094
Coronado View MAD Fund	—	—	35,727	35,727
Del Mar Terrace MAD Fund	—	—	97,606	97,606
Eastgate Technology Park MAD Fund	—	—	306,238	306,238
El Cajon Boulevard MAD Fund	—	—	588,784	588,784
First SD River Imp. Project MAD Fund	—	—	383,151	383,151
Gateway Center East MAD Fund	—	—	295,904	295,904
Genesee/North Torrey Pines Road MAD Fund	—	—	549,602	549,602
Greater Golden Hill MAD Fund	—	—	667,829	667,829
Hillcrest Commercial Core MAD Fund	—	—	138,182	138,182
Hillcrest MAD Fund	—	—	37,794	37,794
Kings Row MAD Fund	—	—	15,604	15,604
La Jolla Village Drive MAD Fund	—	—	84,821	84,821
Liberty Station/NTC MAD Fund	—	—	211,063	211,063
Linda Vista Community MAD Fund	—	—	291,196	291,196
Little Italy MAD Fund	—	—	878,743	878,743
Maintenance Assessment District (MAD) Management Fund	23.75	2,668,075	1,192,635	3,860,710
Mira Mesa MAD Fund	—	—	1,547,458	1,547,458
Miramar Ranch North MAD Fund	—	—	1,866,835	1,866,835
Mission Boulevard MAD Fund	—	—	116,965	116,965

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2014 Proposed Budget
Mission Hills Special Lighting MAD Fund	—	—	130,449	130,449
Newport Avenue MAD Fund	—	—	59,895	59,895
North Park MAD Fund	—	—	673,021	673,021
Ocean View Hills MAD Fund	—	—	864,934	864,934
Otay International Center MAD Fund	—	—	490,838	490,838
Pacific Highlands Ranch MAD Fund	—	—	437,476	437,476
Park Village MAD Fund	—	—	612,219	612,219
Penasquitos East MAD Fund	—	—	522,670	522,670
Rancho Bernardo MAD Fund	—	—	869,592	869,592
Rancho Encantada MAD Fund	—	—	370,805	370,805
Remington Hills MAD Fund	—	—	62,076	62,076
Robinhood Ridge MAD Fund	—	—	157,600	157,600
Sabre Springs MAD Fund	—	—	371,859	371,859
Scripps/Miramar Ranch MAD Fund	—	—	1,699,664	1,699,664
Stonecrest Village MAD Fund	—	—	1,019,512	1,019,512
Street Light District #1 MAD Fund	—	—	605,351	605,351
Talmadge MAD Fund	—	—	295,144	295,144
Tierrasanta MAD Fund	—	—	2,194,702	2,194,702
Torrey Highlands MAD Fund	—	—	859,024	859,024
Torrey Hills MAD Fund	—	—	1,683,589	1,683,589
University Heights MAD Fund	—	—	80,139	80,139
Washington Street MAD Fund	—	—	125,499	125,499
Webster-Federal Boulevard MAD Fund	—	—	75,612	75,612
Total Combined Budget	23.75	\$ 2,668,075	\$ 31,848,118	\$ 34,516,193

2014

PROPOSED BUDGET



Capital Improvements Program



City of San Diego

Capital Improvements Program

The Fiscal Year 2014 Proposed Capital Improvements Program (CIP) Budget is \$171.6 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$6.26 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore the Proposed CIP budget is constrained by the availability of funds. The Fiscal Year 2014 Proposed CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and facilities benefit assessments. Further details on these funding sources and the specific projects included in the Proposed CIP Budget can be found in Volume III of the Fiscal Year 2014 Proposed Budget.



Table 1: Fiscal Year 2014 Proposed CIP Budget

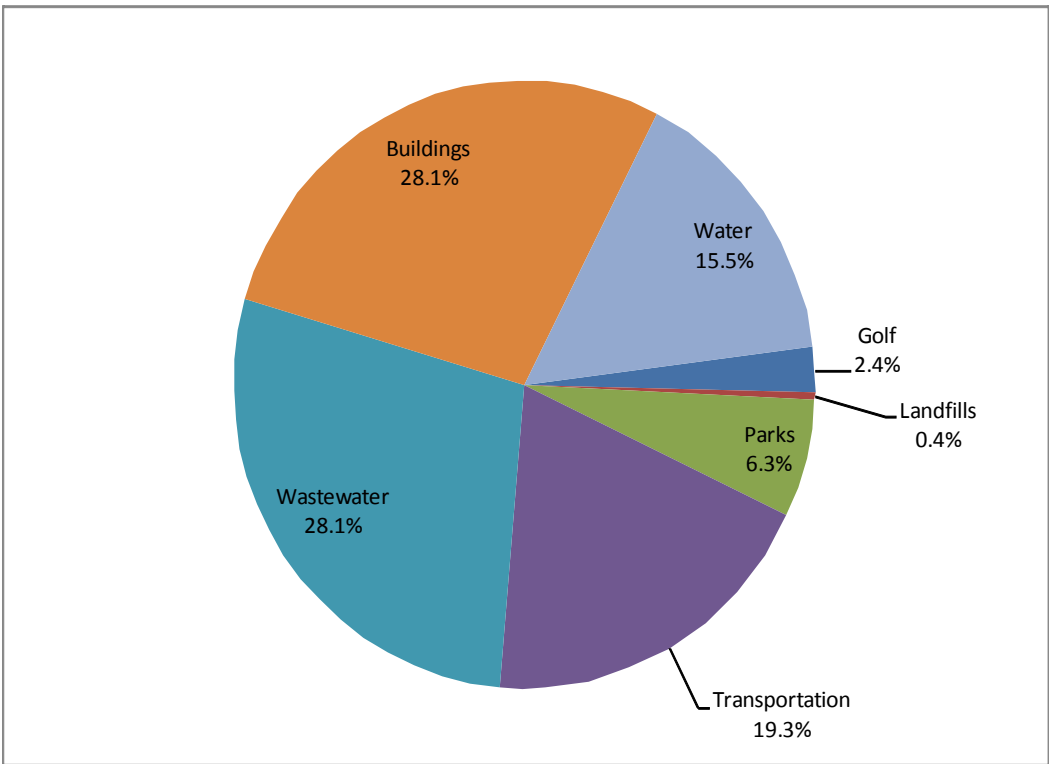
Funding Source	FY 2014 Proposed Budget	Percent of Total CIP Budget
Developer Funding	\$ 952,749	0.6%
Development Impact Fees	7,560,675	4.4%
Environmental Growth Funds	126,885	0.1%
Facilities Benefit Assessments	7,774,824	4.5%
General Fund	400,000	0.2%
Golf Course Enterprise Fund	4,055,000	2.4%
Maintenance Assessment Districts	1,324,919	0.8%
Mission Bay Improvements Fund	3,114,678	1.8%
Park Service District Funds	156,300	0.1%
QUALCOMM Stadium Fund	750,000	0.4%
Refuse Disposal Fund	605,000	0.4%
Regional Park Improvements Fund	2,500,000	1.5%
Sewer Funds	69,889,727	40.7%
TransNet Funds	22,572,244	13.2%
Water Fund	49,836,598	29.0%
Total	\$ 171,619,599	

Capital Improvements Program

An additional \$167.4 million of funding is anticipated to be received during Fiscal Year 2014. This anticipated funding is not included in the Proposed Budget amount of \$171.6 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request the City Council approval to appropriate when the funds have been received. Anticipated funding of \$167.4 million includes \$35.0 million of bond proceeds that is expected to be issued in June 2013. The remaining anticipated funding includes a variety of other funding such as donations, grants, developer funding, and Facilities Benefit Assessments, as well as a third deferred capital bond issuance anticipated to be considered by City Council in the near future.

The Fiscal Year 2014 Proposed CIP Budget of \$171.6 million will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 81 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2014 Proposed CIP Budget by Project Type



Capital Improvements Program

The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2014 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$119.7 million, or 69.7 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$31.8 million, or 18.5 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Years	FY2014 Proposed	Future Years	Total
Airports	\$ 15,800,349	\$ -	\$ 15,840,140	\$ 31,640,489
Department of Information Technology	2,000,000	-	-	2,000,000
Environmental Services	95,781,622	605,000	2,295,000	98,681,622
Fire-Rescue	42,629,701	200,000	77,498,014	120,327,715
Library	217,326,691	1,135,000	84,407,095	302,868,786
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	165,148,837	16,141,457	203,806,541	385,096,835
Police	3,310,949	-	9,159,636	12,470,585
Public Utilities	1,330,808,352	119,726,325	1,046,976,129	2,497,510,806
Public Works - General Services	76,050,344	1,227,000	138,002,981	215,280,325
QUALCOMM Stadium	1,500,000	750,000	3,750,000	6,000,000
Special Promotional Programs	2,732,728	-	-	2,732,728
Transportation & Storm Water	1,048,631,553	31,834,817	1,499,894,972	2,580,361,343
Grand Total	\$ 3,002,721,125	\$ 171,619,599	\$ 3,081,630,508	\$ 6,255,971,232

The Fiscal Year 2014 Proposed CIP Budget will add \$171.6 million to the City's \$6.26 billion multi-year CIP. City Council previously approved \$3.00 billion towards projects that are continuing from previous fiscal years. An estimated \$3.08 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.



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2014

PROPOSED BUDGET



City Agencies



City of San Diego

City Agencies

The Fiscal Year 2014 Proposed Budget includes summary budget information as developed and reported by five City agencies: Civic San Diego, San Diego Housing Commission (SDHC), San Diego City Employees' Retirement System (SDCERS), the San Diego Data Processing Corporation (SDDPC), and the San Diego Convention Center Corporation (SDCCC).

All agency budgets are considered final upon receipt of approval from their respective governing boards. Civic San Diego, SDHC, SDCERS, SDDPC, and SDCCC budgets are all pending approval at this time.

Table 1 summarizes the Fiscal Year 2014 budgets for the City agencies.

Table 1: Fiscal Year 2014 Proposed Budget

	FY 2014 Proposed Budget (in millions)	Positions
Civic San Diego	\$ 6.1	32.00
San Diego Housing Commission	\$ 304.3	266.00
San Diego City Employees' Retirement System ¹	\$ Pending	Pending
San Diego Data Processing Corporation	\$ 1.9	13.00
San Diego Convention Center Corporation	\$ 33.2	328.52

¹ The Fiscal Year 2014 budget figures were unavailable at the time of this publication since SDCERS' budget will be presented to the Board of Administration on April 12, 2013.

Civic San Diego

Mission Statement

To assist the City of San Diego ("City") in its capacity as the designated successor agency to the former Redevelopment Agency of the City ("Successor Agency") in performing its obligations of implementing and monitoring enforceable obligations and winding down the former Redevelopment Agency obligations. Civic San Diego also manages public improvement and public-private partnership projects, continues to provide land use, permitting and planning functions, manages the downtown parking district, and employs economic development strategies in the downtown and southeastern areas of the City.

Civic San Diego encompasses the merged functions of the former Centre City Development Corporation ("CCDC") and the Southeastern Economic Development Corporation ("SEDC"). This merger was primarily in response to the California Supreme Court's decision to uphold the constitutionality of AB 26, the legislation eliminating redevelopment. In order to streamline the two corporations, improve efficiencies and minimize cost, a new corporate structure for the City's two non-profit corporations (SEDC and CCDC) was formed and named Civic San Diego.

The Fiscal Year 2014 budget is approximately \$6.1 million, an increase of \$23,000 from the Fiscal Year 2013 Budget.

City Agencies

Table 2: Civic San Diego Summary

	FY 2012 Actual ¹	FY 2013 Revised Budget ²	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
Positions	58.75	32.00	32.00	-
Personnel Expense	\$ 5,710,832	\$ 3,980,000	\$ 3,980,000	\$ -
Non-Personnel Expense	1,928,069	2,085,000	2,108,000	23,000
TOTAL	\$ 7,638,900	\$ 6,065,000	\$ 6,088,000	\$ 23,000

¹ Represents the combined administrative budgets for the Southeastern Economic Development Corporation and the Centre City Development Corporation

² FY 2013 Budget numbers do not match the Fiscal Year 2013 Adopted Budget Publication due to the fact that it reflects the budget increase of \$170,000 as authorized by San Diego City Council Resolution R-307659.

Table 3: Civic San Diego Expenditures

	FY 2012 Actual ¹	FY 2013 Revised Budget ²	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
PERSONNEL				
Salaries & Wages	\$ 3,821,172	\$ 2,800,000	\$ 2,800,000	\$ -
Fringe Benefits	1,889,660	1,180,000	1,180,000	-
SUBTOTAL PERSONNEL	\$ 5,710,832	\$ 3,980,000	\$ 3,980,000	\$ -
NON-PERSONNEL				
Rent - Offices	\$ 876,506	\$ 870,000	\$ 925,000	\$ 55,000
Rent - Equipment	37,971	8,000	8,000	-
Leasehold Improvements	4,982	92,000	25,000	(67,000)
Telephone/Communications	40,488	38,000	38,000	-
Office/Graphics/Computer Programs & Supplies	81,775	55,000	55,000	-
Postage	33,530	38,000	34,000	(4,000)
Publications	1,088	2,000	2,000	-
Reproduction Expenses	66,087	58,000	64,000	6,000
Advertising/Relocation/ Recruiting	6,742	25,000	20,000	(5,000)
Business Expenses	18,718	30,000	30,000	-
Travel-Board/Corporate	400	5,000	5,000	-
Auto Expenses	9,326	4,000	4,000	-
Repairs & Maintenance	30,933	10,000	10,000	-
Memberships	15,048	8,000	8,000	-
Professional Development/ Travel	20,538	35,000	35,000	-
Insurance	39,488	142,000	160,000	18,000

Table 3: Civic San Diego Expenditures (Cont'd)

	FY 2012 Actual ¹	FY 2013 Revised Budget ²	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
Equal Opportunity Expense	1,524	-	-	-
Communication Materials/ Events	22,628	-	-	-
FF&E/Computer Equipment	9,332	40,000	40,000	-
Directors/Board Expenses	4,419	5,000	5,000	-
Legal/Audit/Computer/Website & Other Consultants	606,545	620,000	630,000	10,000
Other	-	-	10,000	10,000
SUBTOTAL NON-PERSON- NEL	\$ 1,928,069	\$ 2,085,000	\$ 2,108,000	\$ 23,000
TOTAL	\$ 7,638,900	\$ 6,065,000	\$ 6,088,000	\$ 23,000

¹ Represents the combined administrative budgets for the Southeastern Economic Development Corporation and the Centre City Development Corporation

² FY 2013 Budget numbers do not match the Fiscal Year 2013 Adopted Budget Publication due to the fact that it reflects the budget increase of \$170,000 as authorized by San Diego City Council Resolution R-307659.

Table 4: Civic San Diego Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
Salaries and Benefits Adjustments			
Non-Personnel Expenditure Adjustments			
Overhead Expenditures increased primarily due to an increase Rent-Office due to rent escalation per lease agreement plus the anticipated buyout of the Downtown Information Center (DIC); Insurance Cost increasing overall by 5-20% depending on type of insurance policy.	-	\$ -	\$ 23,000
TOTAL EXPENSE ADJUSTMENTS	-	\$ -	\$ 23,000
Revenue Adjustments			
Successor Agency Reimbursement from the City of San Diego for the Administration and Project Management Functions related to the wind down of the former redevelopment agency. Decrease as a result of a reduction in staff time programmed to work toward this function.	-	\$ (828,611)	\$ -
City elected to become the Housing Successor Agency. Housing Successor Agency reimbursement from the City of San Diego for the administration and management of the properties held by the Housing Successor Agency and implementing the DDA's & OPA's for properties held by the Housing Successor Agency.	-	407,766	-
Permit Processing Revenue - Corporation collects permit application fees to offset costs which are based on the estimated amount of time employees spend on this function as well as its allocable share of associated non-personnel expenses.	-	31,619	-

City Agencies

Table 4: Civic San Diego Budget Adjustments (Cont'd)

Significant Budget Adjustments	Position	Revenue	Expenses
Parking District Revenue - reimbursement from the City from parking meter revenues and other associated parking revenues.	-	27,115	-
Economic Development/Other Revenue-Corporation will seek grants and other revenue sources such as FAR Bonus fees, seeking reimbursement from the City General Fund, DIF funds or other funds the City may make available.	-	385,111	-
TOTAL REVENUE ADJUSTMENTS	-	\$ 23,000	\$ -

Table 5: Civic San Diego Revenue

	FY 2012 Actual ¹	FY 2013 Revised Budget ²	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
Redevelopment Agency Reimbursements	\$ 7,471,066	\$ -	\$ -	\$ -
Successor Agency Reimbursements	-	4,495,349	3,666,738	(828,611)
Housing Successor Agency Reimbursements	-	-	407,766	407,766
Permit Processing Fees	-	961,529	993,148	31,619
Parking District Reimbursements	-	358,050	385,165	27,115
Economic Dev./ New Market Tax Credit	536,903	250,072	635,183	385,111
TOTAL	\$ 8,007,969	\$ 6,065,000	\$ 6,088,000	\$ 23,000

¹ Represents the combined administrative budgets for the Southeastern Economic Development Corporation and the Centre City Development Corporation

² FY 2013 Budget numbers do not match the Fiscal Year 2013 Adopted Budget Publication due to the fact that it reflects the budget increase of \$170,000 as authorized by San Diego City Council Resolution R-307659.

Table 6: Civic San Diego Salary Schedule

Position Title	FY 2013 Revised Budget ¹					FY 2014 Proposed Budget				
	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits ²	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits ²
President & CEO	1.00	\$ 175,000	\$ -	\$ 175,000	\$ 76,875	1.00	\$ 175,000	\$ -	\$ 175,000	\$ 55,147
CFO & COO	1.00	135,000	4,966	139,966	62,486	1.00	150,000	-	150,000	51,810
Vice President	1.00	138,000	5,077	143,077	63,764	-	-	-	-	-
Assistant Vice President	3.00	318,000	11,699	329,699	150,412	4.00	467,000	-	467,000	188,610
Senior Project Manager	7.00	693,700	25,520	719,220	295,394	5.00	556,500	-	556,500	206,307
Associate/Assistant Project Manager	3.00	182,640	1,569	184,209	75,657	3.00	210,000	-	210,000	100,164

Table 6: Civic San Diego Salary Schedule (Cont'd)

Position Title	FY 2013 Revised Budget ¹					FY 2014 Proposed Budget				
	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits ²	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits ²
Managers: Marketing, IT, Contracting	1.00	85,000	3,127	88,127	36,195	2.00	160,000	-	160,000	70,886
Planner	4.00	304,561	11,204	315,765	129,689	4.00	317,000	-	317,000	141,141
Specialist: Marketing, EEO, Asset & Contracting	-	-	-	-	-	1.00	46,000	-	46,000	28,456
Accountants & Financial Analysts	7.00	419,350	8,989	428,339	175,925	6.00	379,850	-	379,850	192,077
Administrative Service Mngr./Clerk of the Board	1.00	76,000	2,796	78,796	32,363	1.00	80,000	-	80,000	35,443
Administrative Assistant	2.00	95,200	3,502	98,702	40,538	3.00	132,203	-	132,203	84,176
Clerical Support	1.00	33,000	1,214	34,214	14,052	1.00	33,000	-	33,000	25,784
Overtime/Interns	-	30,000	-	30,000	12,321	-	30,000	-	30,000	-
Contingency ³	-	34,885	-	34,885	14,328	-	63,447	-	63,447	-
TOTAL	32.00	\$ 2,720,336	\$ 79,664	\$ 2,800,000	\$ 1,180,000	32.00	\$ 2,800,000	\$ -	\$ 2,800,000	\$ 1,180,000

¹ FY 2013 Budget numbers do not match the Fiscal Year 2013 Adopted Budget Publication due to the fact that it reflects the budget increase of \$170,000 as authorized by San Diego City Council Resolution R-307659.

² Fringe benefits have been allocated proportionately based on the percentage of position base salary to total base salary in order to comply with the City's budget template. Civic SD does not budget fringe benefits by position or job classification but overall for the Corporation, based on the total base salary.

³ Contingency is a provision for pay out of accrued vacation for any potential attrition. In addition, it includes a provision for any additional needs when hiring and/or for a special circumstances such as a severance package or a retention adjustment.

San Diego Housing Commission

Mission Statement

To provide quality affordable housing opportunities in the City of San Diego.

The San Diego Housing Commission (SDHC) is a public agency that provides affordable housing programs and services for extremely low- and moderate-income individuals and families in the City of San Diego. SDHC assists close to 14,000 low-income households pay a portion of their rent through the federal Housing Choice Voucher program. More than half are senior citizens and disabled individuals. SDHC plays a major role in supporting temporary and permanent housing to address homelessness among families, senior citizens, individuals and veterans. SDHC is also a lender and developer of affordable multi-family housing developments, including loans to first time homebuyers.

In Fiscal Year 2014, SDHC will further focus on the following programs and activities:

- Preserving and creating affordable rental housing
- Collaborating with service providers to prevent and resolve homelessness for families, seniors, individuals, and veterans

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- Providing policy advice to the San Diego City Council by initiating, monitoring, or implementing municipal ordinances that address the City's housing needs and protect existing housing stock, such as Inclusionary Zoning, Density Bonuses, Single Room Occupancy Preservation, and the Housing Impact Fee

The \$304.3 million proposed Fiscal Year 2014 Budget would enable SDHC to:

- Continue to assist more than 14,000 low-income households by paying a portion of their rent through federal assistance
- Assist approximately 80 households to become first-time homebuyers
- Support the financing or completion of 460 affordable housing units
- Rehabilitate 335 homes and apartments for low-income families
- Manage 2,314 units of SDHC-owned housing
- Support shelter for more than 5,300 and day-services for 3,600 persons affected by homelessness
- Assist 700 families receiving federal rental assistance to work toward self-sufficiency through SDHC's Achievement Academy

The Fiscal Year 2014 Proposed Budget will be presented to the City's Budget Review Committee in early May 2013 for their review, and it will then be forwarded to the Housing Authority of the City of San Diego for their review and approval in late May or June 2013.

SDHC's Activity Based Budget is composed of four activity groups or divisions: Rental Assistance, Real Estate, Housing Innovations, and Operations Support. Following is a brief overview of each group.

Rental Assistance division expenditures are budgeted at \$161.6 million. This division provides direct housing assistance and supportive services to SDHC's primary clients. Rental Assistance program activities provide eligible families with monthly federal rental assistance and promote self-sufficiency and economic stability through the SDHC Achievement Academy, which focuses on improving job skills and career planning. Additionally, this division monitors projects and homeowners for compliance with federal, state and local occupancy and affordability restrictions.

Real Estate division expenditures are budgeted at \$70.6 million. The Real Estate division creates housing opportunities by developing affordable housing and by owning, managing and maintaining affordable housing of SDHC-owned assets. This division also lends funds to other developers of affordable housing, supports low- and moderate-income first-time homebuyers, preserves existing affordable housing, and provides programs that revitalize communities.

Housing Innovations division expenditures are budgeted at \$7.9 million. This group provides activities that address homelessness and the housing needs of those with extremely low incomes. This division provides transitional housing, interim, emergency and permanent supportive housing and services.

Operations Support division expenditures are budgeted at \$14.2 million. This division provides support services to carry out the SDHC mission and goals of providing affordable housing opportunities. Included are: 1) Board & Executive Functions, which provide strategic planning, leadership, and management to implement housing programs; 2) Community Relations & Communications, which serves to increase awareness and perform community outreach among all audiences for and about SDHC's goals, programs, and accomplishments; 3) Public Policy & Legislative Services, which is responsible for providing effective program related policy direction to

City Agencies

SDHC and the Housing Authority; and 4) Other Support Services, such as Human Resources, Finance, Information Technology, Procurement, Section 3 and Outreach, Special Programs and the Reinvestment Task Force.

Funds allocated for Reserves are budgeted at \$49.9 million. These funds contain three types of reserves: 1) Program and Property Reserves to provide for future personnel, services and supplies, housing programs, and property replacement expenditures; 2) Contingency Reserves to provide for potential litigation and uninsured losses; and 3) Unobligated Reserves, which include amounts available for any unanticipated housing purpose.

Table 7: San Diego Housing Commission Summary

	FY 2012 Actual	FY 2013 Budget ¹	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
Positions	268.50	266.00	266.00	-
Personnel Expense	\$ 21,683,265	\$ 23,881,510	\$ 24,931,870	\$ 1,050,360
Non-Personnel Expense	328,320,893	306,348,772	279,327,144	(27,021,628)
TOTAL	\$ 350,004,158	\$ 330,230,282	\$ 304,259,014	\$ (25,971,268)

¹ FY 2013 Budget numbers do not match the Fiscal Year 2013 Adopted Budget Publication because SDHC revised their budget to reflect audited beginning balance numbers as well as a restatement of Fiscal Year 2013 revenue amounts to GAAP reporting basis.

Table 8: San Diego Housing Commission Expenditures

	FY 2012 Actual	FY 2013 Budget ¹	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
PERSONNEL				
Salaries & Wages	\$ 16,215,052	\$ 17,383,085	\$ 18,371,799	\$ 988,714
Overtime	-	144,690	-	(144,690)
Fringe Benefits (pension)	2,057,085	2,287,714	2,402,433	114,719
Fringe Benefits (health)	2,258,065	2,537,509	2,555,055	17,546
Fringe Benefits (Life, LTD, Medicare, Workers Comp, SUI, and 457)	1,153,063	1,528,512	1,602,583	74,071
SUBTOTAL PERSONNEL	\$ 21,683,265	\$ 23,881,510	\$ 24,931,870	\$ 1,050,360
NON-PERSONNEL				
Housing Assistance Payments	\$ 147,823,240	\$ 172,375,759	\$ 154,136,344	\$ (18,239,415)
Grants	5,879,572	-	6,561,598	6,561,598
Property Expenses	14,857,402	13,847,789	11,437,229	(2,410,560)
Professional Services	4,048,027	6,753,460	4,489,770	(2,263,690)
Services, Supplies, Other	5,819,423	5,374,210	7,649,768	2,275,558
Loans/Other	6,618,024	25,214,705	22,809,199	(2,405,506)
Debt Principal Payments	23,849,282	3,125,639	3,105,613	(20,026)
Capital Expenditures	8,588,153	41,945,441	19,205,023	(22,740,418)

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Table 8: San Diego Housing Commission Expenditures (Cont'd)

	FY 2012 Actual	FY 2013 Budget ¹	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
Reserves	110,837,770	37,711,769	49,932,600	12,220,831
SUBTOTAL NON-PERSONNEL	\$ 328,320,893	\$ 306,348,772	\$ 279,327,144	\$ (27,021,628)
TOTAL	\$ 350,004,158	\$ 330,230,282	\$ 304,259,014	\$ (25,971,268)

¹ FY 2013 Budget numbers do not match the Fiscal Year 2013 Adopted Budget Publication because SDHC revised their budget to reflect audited beginning balance numbers as well as a restatement of Fiscal Year 2013 revenue amounts to GAAP reporting basis.

Table 9: San Diego Housing Commission Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
Salaries and Benefits Adjustments			
Salaries & Wages - COLA, reclassifications, 2 direct hire contractor additions	-	\$ -	\$ 988,714
Overtime - Overtime not budgeted in FY 2014	-	-	(144,690)
Fringe Benefits (pension) - Due to increase in salaries	-	-	114,719
Fringe Benefits (health) - 2 direct hire contractor additions	-	-	17,546
Fringe Benefits (Life, LTD, Medicare, Workers Comp, SUI, and 457) - Due to increase in salaries	-	-	74,071
Non-Personnel Expenditure Adjustments			
Housing Assistance Payments - Budget now represents actual payments, not all awarded amounts	-	\$ -	\$ (18,239,415)
Grants - Combined as "Loans and Grants" in FY 2013	-	-	6,561,598
Property Expenses - Reclassified Admin Property Expenses to Services, Supplies and Other in FY 14	-	-	(2,410,560)
Professional Services - Reduction in various Consultant Services, including Yardi Consultants	-	-	(2,263,690)
Services, Supplies, Other - Reclassified Admin Property Expenses to Services, Supplies and Other in FY 14	-	-	2,275,559
Loans/Other - Combined as "Loans and Grants" in FY 2013, net increase due to utilization of available HOME funds awarded in prior year	-	-	(2,405,506)
Debt Principal Payments	-	-	(20,026)
Capital Expenditures - Lower activity level due to utilization of prior year reserves	-	-	(22,740,418)
Reserves - FY 2014 includes Program Reserves previously budgeted as program costs	-	-	12,220,831
TOTAL EXPENSE ADJUSTMENTS	-	\$ -	\$ (25,971,268)
Revenue Adjustments			
Section 8/MTW - Use of carryover funds for development in FY 2013 and decreased Section 8 funding	-	\$ (11,834,946)	\$ -
HOME - Draw down of awarded funds in FY 2014	-	5,632,838	-

Table 9: San Diego Housing Commission Budget Adjustments (Cont'd)

Significant Budget Adjustments	Position	Revenue	Expenses
Housing Innovation Funds - Applying for additional funds	-	739,491	-
Rehabilitation Funds - Applying for additional funds	-	319,102	-
CDBG - Applying for additional funds	-	457,064	-
Other Federal Funds	-	(71,429)	-
SDHC Real Estate - Use of public housing conversion funds for development in FY 2013	-	(9,325,902)	-
Unrestricted Funds - Used carryover funds in FY 13 and budgeted for a \$3M loan for State Sites in FY 13	-	(6,177,740)	-
RDA - Higher carryover into FY 2013 than budgeted	-	625,199	-
Affordable Housing Fund - Use of carryover for program loans in FY 2013	-	(5,103,735)	-
Other Local Funds - Use of carryover for program costs in FY 2013	-	(613,472)	-
State - Not expecting new CalHOME funds in FY 2014	-	(617,738)	-
TOTAL REVENUE ADJUSTMENTS	-	\$ (25,971,268)	\$ -

Table 10: San Diego Housing Commission Reimbursements to Departments/Entities

Departments/Entities	FY 2012 Actual	FY 2013 Budget	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
Housing Innovations Team - Water Man Check In Center	\$ 45,000	\$ -	\$ -	\$ -
TOTAL	\$ 45,000	\$ -	\$ -	\$ -

Table 11: San Diego Housing Commission Revenue

	FY 2012 Actual	FY 2013 Budget ¹	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
FEDERAL				
Section 8/MTW	\$ 161,162,656	\$ 207,933,330	\$ 196,098,384	\$ (11,834,946)
HOME	7,975,802	5,581,562	11,214,400	5,632,838
Housing Innovation Funds	4,036,433	3,550,368	4,289,859	739,491
Rehabilitation Funds	2,710,027	2,751,976	3,071,078	319,102
CDBG	2,469,350	2,469,564	2,926,628	457,064
Other Federal Funds	241,174	184,735	113,306	(71,429)
LOCAL				
SDHC Real Estate	25,082,830	62,524,482	53,198,580	(9,325,902)
Unrestricted Funds	6,491,814	18,437,374	12,259,634	(6,177,740)
RDA	1,368,636	604,280	1,229,479	625,199

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Table 11: San Diego Housing Commission Revenue (Cont'd)

	FY 2012 Actual	FY 2013 Budget ¹	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
Affordable Housing Fund	6,122,277	21,583,546	16,479,811	(5,103,735)
Other Local Funds	1,984,842	1,859,304	1,245,832	(613,472)
STATE	\$ 1,635,373	\$ 2,749,761	\$ 2,132,023	\$ (617,738)
TOTAL	\$ 221,281,215	\$ 330,230,282	\$ 304,259,014	\$ (25,971,268)

¹ FY 2013 Budget numbers do not match the Fiscal Year 2013 Adopted Budget Publication because SDHC revised their budget to reflect audited beginning balance numbers as well as a restatement of Fiscal Year 2013 revenue amounts to GAAP reporting basis.

Table 12: San Diego Housing Commission Salary Schedule

Position Title	FY 2013 Budget ¹					FY 2014 Proposed Budget				
	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits ³	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.) ²	Salary Total	Fringe Benefits ³
Accountant	-	\$ -	\$ -	\$ -	\$ -	2.00	\$ 106,538	\$ 6,269	\$ 112,806	\$ 43,069
Accounting Assistant	1.00	36,462	-	36,462	17,090	1.00	34,798	2,048	36,846	17,261
Accounting Supervisor	2.00	146,370	853	147,223	50,243	1.00	74,090	5,263	79,352	26,549
Accounting Technician	3.00	125,902	-	125,902	54,841	3.00	126,880	7,466	134,346	56,984
Administrative Assistant	4.00	181,065	853	181,918	76,625	3.00	137,446	8,087	145,534	59,429
Budget Analyst	1.00	58,011	-	58,011	21,748	1.00	60,944	3,586	64,530	23,310
Business Analyst	4.00	274,290	-	274,290	96,126	5.00	351,042	21,636	372,678	127,483
Client Services Receptionist	2.00	69,534	853	70,387	34,097	2.00	70,387	5,045	75,432	34,902
Communications Manager	1.00	81,661	-	81,661	27,360	-	-	-	-	-
Community Liaison	1.00	74,090	853	74,943	25,409	1.00	74,090	5,263	79,352	26,549
Compliance Monitoring Specialist	2.00	102,668	1,706	104,374	40,980	2.00	106,558	8,077	114,636	43,468
Contract Analyst	1.00	55,245	-	55,245	20,299	1.00	59,467	3,499	62,966	22,968
Developer / Database Administrator	1.00	85,800	-	85,800	27,754	1.00	77,730	4,574	82,303	27,694
Director	13.00	1,160,696	-	1,160,696	380,092	15.00	1,373,357	80,808	1,454,165	459,696
Executive Assistant to the President & CEO	1.00	74,090	-	74,090	25,582	1.00	74,090	4,359	78,449	26,479
Executive Business Analyst	-	-	-	-	-	1.00	72,259	4,252	76,511	24,589
Executive Vice President & COs	1.00	160,644	-	160,644	49,960	1.00	160,000	9,414	169,414	51,529
Financial Analyst	1.00	52,623	-	52,623	20,585	1.00	55,245	3,251	58,495	21,991
Financial Specialist	1.00	75,878	853	76,731	25,796	1.00	75,878	5,368	81,246	26,963
Housing Assistant II	32.00	1,395,502	14,251	1,409,753	604,594	30.00	1,332,720	95,534	1,428,255	588,374

Table 12: San Diego Housing Commission Salary Schedule (Cont'd)

Position Title	FY 2013 Budget ¹					FY 2014 Proposed Budget				
	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits ³	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.) ²	Salary Total	Fringe Benefits ³
Housing Construction Manager	1.00	83,699	1,061	84,760	26,223	1.00	85,800	6,298	92,098	28,223
Housing Construction Specialist	11.00	763,275	2,767	766,042	256,215	11.00	769,725	48,220	817,945	267,096
Housing Construction Supervisor	2.00	153,733	-	153,733	49,280	2.00	155,626	9,157	164,783	51,543
Housing Inspector	9.00	464,962	2,767	467,729	178,704	9.00	467,126	30,415	497,541	182,897
Housing Programs Manager	1.00	97,803	-	97,803	29,341	-	-	-	-	-
Housing Specialist	8.00	416,621	1,914	418,535	162,437	9.00	479,336	31,624	510,960	192,488
Housing Supervisor	10.00	640,682	1,914	642,596	231,125	10.00	651,290	39,225	690,515	234,501
Human Resources Analyst	2.00	124,966	-	124,966	45,430	2.00	126,485	7,442	133,927	47,684
Human Resources Manager	1.00	90,090	-	90,090	29,183	1.00	90,090	5,301	95,391	30,554
Information Technology Analyst	1.00	67,184	-	67,184	23,730	1.00	60,882	5,389	66,270	23,690
Information Technology Assistant	2.00	67,892	-	67,892	33,092	-	-	-	-	-
Information Technology Manager	1.00	95,000	-	95,000	30,244	1.00	95,045	5,592	100,637	31,700
Information Technology Manager	1.00	95,045	-	95,045	30,254	-	-	-	-	-
Information Technology Project Manager	1.00	77,771	-	77,771	26,019	1.00	83,699	4,925	88,624	28,575
Information Technology Specialist	1.00	51,334	-	51,334	20,306	3.00	137,072	8,065	145,137	58,391
Information Technology System Services Manager	-	-	-	-	-	1.00	95,000	5,590	100,590	31,690
Legislative Coordinator	1.00	50,107	-	50,107	20,040	1.00	52,603	3,095	55,698	20,406
Loan Production Specialist	1.00	50,170	-	50,170	20,054	1.00	43,306	2,548	45,854	19,229
Loan Services Manager	1.00	85,800	-	85,800	28,255	1.00	85,800	5,048	90,848	29,561
Loan Servicing Specialist	2.00	116,148	-	116,148	43,528	2.00	116,148	6,834	122,982	45,292
Maintenance Supervisor	1.00	48,942	-	48,942	27,304	1.00	48,942	2,880	51,822	27,410
Maintenance Technician	13.00	529,319	1,706	531,025	319,246	13.00	514,634	33,004	547,638	312,061
Multimedia Designer	1.00	72,280	-	72,280	24,834	1.00	74,090	4,359	78,449	24,979

City Agencies

Table 12: San Diego Housing Commission Salary Schedule (Cont'd)

Position Title	FY 2013 Budget ¹					FY 2014 Proposed Budget				
	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits ³	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.) ²	Salary Total	Fringe Benefits ³
New Media Writer	1.00	68,806	-	68,806	23,021	1.00	68,806	4,049	72,855	25,129
Office Assistant II	9.00	300,831	3,828	304,659	150,590	8.00	272,667	23,437	296,103	138,377
On-Site Property Manager	12.00	423,550	4,265	427,815	196,385	14.00	508,934	35,483	544,418	238,365
Payroll Specialist	1.00	58,074	-	58,074	21,764	1.00	58,074	3,417	61,491	22,646
President & Chief Executive Officer	1.00	252,000	-	252,000	92,025	1.00	252,000	14,828	266,828	94,676
Principal Information Technology Analyst	1.00	77,771	-	77,771	26,019	1.00	79,706	4,690	84,395	27,651
Program Analyst	5.00	270,330	29,493	299,823	110,854	4.00	239,678	18,250	257,929	93,199
Program Manager - Need Reclass Form	-	-	-	-	-	1.00	81,616	4,802	86,418	27,081
Project Manager	5.00	375,688	-	375,688	127,248	5.00	375,981	23,246	399,227	131,959
Purchasing Supervisor	1.00	68,806	-	68,806	23,021	1.00	62,400	3,672	66,072	23,647
Quality Assurance Coordinator	1.00	58,074	-	58,074	21,764	1.00	58,074	3,417	61,491	22,646
Quality Assurance Manager	1.00	85,800	-	85,800	28,254	1.00	85,800	5,048	90,848	29,561
Real Estate Manager	3.00	217,050	-	217,050	71,202	3.00	228,072	13,420	241,492	76,172
Resident Initiatives Coordinator	2.00	105,414	853	106,267	41,387	-	-	-	-	-
Risk Management Analyst	1.00	64,022	-	64,022	23,048	-	-	-	-	-
Senior Accountant	1.00	62,400	-	62,400	22,697	1.00	63,960	3,763	67,723	24,008
Senior Accounting Technician	2.00	98,009	1,061	99,070	39,831	2.00	100,422	7,032	107,454	41,899
Senior Administrative Assistant	12.00	582,004	1,914	583,918	236,965	11.00	527,217	31,657	558,874	223,425
Senior Budget Analyst	2.00	144,602	-	144,602	49,193	-	-	-	-	-
Senior Housing Assistant	16.00	776,586	7,864	784,450	320,619	16.00	781,933	53,659	835,592	329,939
Senior Information Technology Analyst	1.00	65,520	853	66,373	23,556	1.00	70,574	4,153	74,727	25,538
Senior Maintenance Technician	2.00	83,512	-	83,512	49,731	2.00	78,582	4,624	83,206	47,642
Senior Office Assistant	7.00	268,360	6,595	274,955	124,824	7.00	277,326	22,838	300,164	130,055
Senior Principal Information Technology Analyst	1.00	79,664	-	79,664	26,428	1.00	79,664	4,687	84,351	28,142
Senior Program Analyst	18.00	1,260,438	1,914	1,262,352	436,495	19.00	1,317,722	80,786	1,398,508	479,299
Senior Resident Initiatives Coordinator	3.00	178,485	1,061	179,546	64,631	-	-	-	-	-
Senior Storekeeper	2.00	82,618	-	82,618	35,002	2.00	82,618	4,861	87,479	36,003

Table 12: San Diego Housing Commission Salary Schedule (Cont'd)

Position Title	FY 2013 Budget ¹					FY 2014 Proposed Budget				
	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits ³	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.) ²	Salary Total	Fringe Benefits ³
Senior Vice President	2.00	250,000	-	250,000	72,708	2.00	280,000	16,475	296,475	82,016
Supervising Project Manager	1.00	98,010	-	98,010	30,882	1.00	79,664	4,687	84,351	26,665
Supervising Resident Initiatives Coordinator	2.00	136,094	853	136,947	45,908	-	-	-	-	-
Vice President	6.00	765,668	1,693	767,361	221,289	8.00	994,598	58,522	1,053,120	301,371
Work Readiness Specialist	-	-	-	-	-	6.00	382,387	24,999	407,386	141,968
0.5% Vacancy Factor ⁴	-	-	-	(79,538)	-	-	-	-	-	-
Overtime	-	-	-	144,690	-	-	-	-	-	-
Provision For Performance Incentives	-	-	369,376	369,376	80,243	-	-	-	-	-
Direct Hire Contractors	-	1,187,109	-	1,187,109	262,126	-	1,197,792	-	1,197,792	293,731
TOTAL	266.00	\$ 16,998,649	\$ 463,974	\$17,527,775	\$ 6,353,735	266.00	\$ 17,342,484	\$ 1,029,315	\$18,371,799	\$ 6,560,071

¹ FY 2013 Budget numbers do not match the Fiscal Year 2013 Adopted Budget Publication because SDHC revised their budget to reflect audited beginning balance numbers as well as a restatement of Fiscal Year 2013 revenue amounts to GAAP reporting basis.

² Salary Increases include provisions for COLA and performance incentives (PI).

³ Fringe Benefits include provisions for 14% Defined Contribution Pension, 2.5% 457 contribution, Life Insurance, Long Term Disability Insurance, Workers' Compensation, Medicare, State Unemployment Insurance, and Flex Plan benefits.

⁴ A Vacancy Factor of 0.5% was incorporated into the Fiscal Year 2013 Budget to provide for vacant positions.

San Diego City Employees' Retirement System

Mission Statement

To deliver accurate and timely benefits to its members, retirees, and beneficiaries, and to ensure the Trust Fund's safety, integrity, and growth.

The San Diego City Employees' Retirement System (SDCERS) invests, manages, and administers the retirement pension plans for general members, safety members, and legislative officers of the City. In addition, the employees of the San Diego Unified Port District and the San Diego County Regional Airport Authority are members of SDCERS by virtue of contractual agreements.

The Fiscal Year 2014 Proposed Budget will be presented to the SDCERS Board of Administration on April 12, 2013 and again for approval on May 17, 2013.

City Agencies

Table 13: San Diego City Employees' Retirement System Summary

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget ¹	FY 2013 - FY 2014 Change
Positions	62.00	62.00	-	-
Personnel Expense	\$ 7,074,215	\$ 7,426,223	\$ -	\$ -
Non-Personnel Expense	27,133,967	38,091,402	-	-
TOTAL	\$ 34,208,182	\$ 45,517,625	\$ -	\$ -

¹ Fiscal Year 2014 Proposed Budget figures were unavailable at the time of this publication.

Table 14: San Diego City Employees' Retirement System Expenditures

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget ¹	FY 2013 - FY 2014 Change
PERSONNEL				
Salaries & Wages	\$ 4,176,047	\$ 4,496,394	\$ -	\$ -
Overtime	84,981	41,500	-	-
Fringe Benefits	2,813,187	2,888,328	-	-
SUBTOTAL PERSONNEL	\$ 7,074,215	\$ 7,426,223	\$ -	\$ -
NON-PERSONNEL				
Data Processing & Special Projects	\$ 1,708,541	\$ 1,960,000	\$ -	\$ -
Legal/External	888,057	1,924,500	-	-
General Operations	3,800,222	3,349,908	-	-
Investment Management Expenses	20,737,147	30,856,994	-	-
SUBTOTAL NON-PERSONNEL	\$ 27,133,967	\$ 38,091,402	\$ -	\$ -
TOTAL	\$ 34,208,182	\$ 45,517,625	\$ -	\$ -

¹ Fiscal Year 2014 Proposed Budget figures were unavailable at the time of this publication.

Table 15: San Diego City Employees' Retirement System Revenue

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget ¹	FY 2013 - FY 2014 Change
City of San Diego ²	\$ 523,494	\$ 454,640	\$ -	\$ -
TOTAL	\$ 523,494	\$ 454,640	\$ -	\$ -

¹ Fiscal Year 2014 Proposed Budget figures were unavailable at the time of this publication.

² Revenues from the City to reimburse SDCERS for health insurance administrative expenses were budgeted in Fiscal Years 2012 and 2013 but not included in the respective adopted budget publications.

Table 16: San Diego City Employees' Retirement System Salary Schedule

Position Title	FY 2013 Adopted Budget					FY 2014 Proposed Budget ¹				
	Positions	Base Salary Subtotal ²	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits
Accountant 3	1.00	\$ 71,665	\$ -	\$ 71,665	\$ 23,325	-	\$ -	\$ -	\$ -	\$ -
Accountant 4	1.00	76,386	-	76,386	28,486	-	-	-	-	-
Administrative Aide 2	2.00	42,578	-	42,578	33,575	-	-	-	-	-
Assoc Counsel	1.00	119,360	-	119,360	36,820	-	-	-	-	-
Assoc Mgmt Analyst	8.00	500,005	-	500,005	320,454	-	-	-	-	-
Assoc Mgmt Analyst (Ret Fncl Spec 2)	3.00	187,293	-	187,293	133,040	-	-	-	-	-
Asst Investment Ofcr	2.00	234,255	-	234,255	155,102	-	-	-	-	-
Asst Retirement Administrator	1.00	184,300	-	184,300	96,374	-	-	-	-	-
Asst Retirement General Counsel	1.00	-	-	-	-	-	-	-	-	-
Asst to the Director	1.00	-	-	-	-	-	-	-	-	-
Benefits Rep 1	1.00	36,970	-	36,970	19,122	-	-	-	-	-
Clerical Asst 2	2.00	76,077	-	76,077	51,693	-	-	-	-	-
Executive Secretary	1.00	51,349	-	51,349	39,368	-	-	-	-	-
Info Sys Analyst 3	1.00	73,692	-	73,692	49,602	-	-	-	-	-
Info Sys Analyst 4	1.00	92,000	-	92,000	58,172	-	-	-	-	-
Investment Officer	1.00	184,300	-	184,300	112,753	-	-	-	-	-
Legal Secretary 2	1.00	48,306	-	48,306	20,601	-	-	-	-	-
Medical Review Officer	1.00	91,811	-	91,811	62,675	-	-	-	-	-
Paralegal (Ret Paralegal)	2.00	129,660	-	129,660	87,882	-	-	-	-	-
Payroll Audit Spec 2	2.00	93,734	-	93,734	74,258	-	-	-	-	-
Payroll Spec 1	1.00	38,836	-	38,836	33,475	-	-	-	-	-
Principal Accountant	2.00	256,399	-	256,399	168,912	-	-	-	-	-
Program Coordinator	4.00	366,400	-	366,400	229,145	-	-	-	-	-
Program Manager	1.00	148,500	-	148,500	81,423	-	-	-	-	-
Public Info Clerk	3.00	112,806	-	112,806	96,556	-	-	-	-	-
Retirement Administrator	1.00	206,001	-	206,001	114,545	-	-	-	-	-
Retirement Assistant	8.00	359,378	-	359,378	266,782	-	-	-	-	-
Retirement General Counsel	1.00	200,500	-	200,500	101,258	-	-	-	-	-
Sr Mgmt Analyst (Ret Fncl Spec 3)	2.00	133,339	-	133,339	70,545	-	-	-	-	-
Sr Paralegal	1.00	67,675	-	67,675	24,506	-	-	-	-	-
Sr Public Info Ofcr	1.00	75,000	-	75,000	45,847	-	-	-	-	-
Supv Mgmt Analyst	3.00	237,819	-	237,819	182,672	-	-	-	-	-
Fringe - POB Allocation	-	-	-	-	49,360	-	-	-	-	-
Overtime	-	41,500	-	41,500	-	-	-	-	-	-

City Agencies

Table 16: San Diego City Employees' Retirement System Salary Schedule (Cont'd)

Position Title	FY 2013 Adopted Budget					FY 2014 Proposed Budget ¹				
	Positions	Base Salary Subtotal ²	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits
Recognition Program	-	-	-	-	20,000	-	-	-	-	-
TOTAL	62.00	\$ 4,537,894	\$ -	\$ 4,537,894	\$ 2,888,328	-	\$ -	\$ -	\$ -	\$ -

¹ Fiscal Year 2014 Proposed Budget figures were unavailable at the time of this publication.

² Includes vacation pay in lieu.

San Diego Data Processing Corporation

Mission Statement

To provide reliable, secure and cost effective IT services to all customers in a transparent manner.

San Diego Data Processing Corporation (SDDPC) was formed in 1979 by the City of San Diego to realize the benefit of privatizing its information technology (IT) functions.

As a partner of the City, SDDPC has been committed to delivering cost-effective, efficient, and high-quality IT services. The services provided by SDDPC have impacted virtually every aspect of City life. Whether it is public safety, fire, utilities, parks, libraries, or any of the other departments of City government, the residents of San Diego have received quality IT services for the last 33 years. SDDPC remains extraordinarily proud of the role it has played in providing a cost-effective and secure resource for the City of San Diego.

As a result of the City's Request for Proposals (RFP) and subsequent decision to outsource the functions of SDDPC, the agency is entirely focused on supporting the City's transition to the new vendors. The Fiscal Year 2013 budget was a transition budget, which anticipated terminating operational activities in June of 2013. To date, SDDPC has successfully transitioned the networking and applications towers to Xerox and CGI respectively, and is in the process of transitioning Data Center operations to ATOS.

Assuming this transition phase is completed according to the City's plan (completion by June 30, 2013), SDDPC will begin the decommissioning of operations and the dissolution process for closing down the entity. This Fiscal Year 2014 budget submission provides for a core staff to perform the required tasks and facilitate the final audits over a period of three months. It also provides for a few key individuals to oversee the corporate entity wind-down and dissolution activities as prescribed by law. It is anticipated that these final activities will be completed before the end of the calendar year of 2013.

At the conclusion of these activities, SDDPC will turn over all of the remaining assets with a final accounting summary to the City, as set forth in the SDDPC Bylaws and the Master Services Agreement between the City and SDDPC, and in accordance with all legal requirements.

Table 17: San Diego Data Processing Corporation Summary

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
Positions	167.00	90.08	13.00	(77.08)
Personnel Expense	\$ 22,318,701	\$ 9,640,872	\$ 646,466	\$ (8,994,406)
Non-Personnel Expense	12,941,939	6,451,783	1,269,720	(5,182,063)
TOTAL	\$ 35,260,640	\$ 16,092,655	\$ 1,916,186	\$ (14,176,469)
Procured Services ¹	\$ 19,132,202	\$ 515,972	\$ -	\$ (515,972)
Capital Expenditures ²	394,237	240,000	-	(240,000)

¹ Procured Services: These figures represent the dollar value of goods and services procured by San Diego Data Processing Corporation (SDDPC) at the request of their customers. These amounts are funded by customers and therefore not part of the annual SDDPC Operating Budget.

² Capital Expenditures: These figures represent the dollar value of capital investments by SDDPC. The depreciation associated with Capital Expenditures is included in the Agency expenses as a line item on Table 18.

Table 18: San Diego Data Processing Corporation Expenditures

	FY 2012 Actual	FY 2013 Adopted Budget ¹	FY 2014 Proposed Budget ¹	FY 2013 - FY 2014 Change
PERSONNEL				
Salaries & Wages	\$ 16,745,247	\$ 6,831,196	\$ 428,465	\$ (6,402,731)
Overtime	232,888	102,607	16,252	(86,355)
Fringe Benefits ²	5,340,566	2,707,069	201,749	(2,505,320)
SUBTOTAL PERSONNEL	\$ 22,318,701	\$ 9,640,872	\$ 646,466	\$ (8,994,406)
NON-PERSONNEL				
Data/Voice Circuits & Lines	\$ 3,862,606	\$ 843,351	\$ -	\$ (843,351)
Professional Services	1,392,372	1,981,799	749,540	(1,232,259)
Equipment & Software Maintenance	3,440,911	2,441,478	-	(2,441,478)
Depreciation	2,873,611	-	-	-
Facilities	890,975	840,958	514,180	(326,778)
Supplies & Other	481,464	344,197	6,000	(338,197)
SUBTOTAL NON-PERSONNEL	\$ 12,941,939	\$ 6,451,783	\$ 1,269,720	\$ (5,182,063)
TOTAL	\$ 35,260,640	\$ 16,092,655	\$ 1,916,186	\$ (14,176,469)

¹ Transition, Depreciation, Accrued Vacation, and Amortization (prepaid equipment/software) are not included in the FY 2013 and FY 2014 budgets.

² Other Fringe Benefits include Payroll Taxes, Benefit Allowance, Tuition, Recognition, and Recruiting.

City Agencies

Table 19: San Diego Data Processing Corporation Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
Salaries and Benefits Adjustments			
Decrease in expense as a result of transition to other third party vendors for City and Non-City customers.	(77.08)	\$ -	\$ (8,994,406)
Non-Personnel Expenditure Adjustments			
Data/Voice Circuits & Lines decrease in expense as a result of transition to other third party vendors for City and Non-City customers.	-	\$ -	\$ (843,351)
Facilities decrease in expense as a result of transition to other third party vendors for City and Non-City customers.	-	-	(326,778)
Professional Services decrease in expense as a result of transition to other third party vendors for City and Non-City customers.	-	-	(1,232,259)
Equipment & Software Maintenance decrease in expense as a result of transition to other third party vendors for City and Non-City customers.	-	-	(2,441,478)
Supplies & other decrease in expense as a result of transition to other third party vendors for City and Non-City customers.	-	-	(338,197)
TOTAL EXPENSE ADJUSTMENTS	(77.08)	\$ -	\$ (14,176,469)
Revenue Adjustments			
City of San Diego decrease in revenue as a result of transition to other third party vendors by city customer.	-	\$ (12,850,222)	\$ -
All Other Customers (includes ARJIS, County, SDCERS, and Other Customers) decrease in revenue as a result of transition to other third party vendors by non-city customers.	-	(1,326,247)	-
TOTAL REVENUE ADJUSTMENTS	-	\$ (14,176,469)	\$ -

Table 20: San Diego Data Processing Corporation Revenue

	FY 2012 Actual	FY 2013 Adopted Budget	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
City of San Diego	\$ 31,867,580	\$ 14,766,408	\$ 1,916,186	\$ (12,850,222)
San Diego City Employees' Retirement System (SDCERS)	1,303,376	251,677	-	(251,677)
Automated Regional Justice Information System (ARJIS)	2,875,450	913,170	-	(913,170)
County of San Diego	123,263	58,314	-	(58,314)
All Other	538,122	103,086	-	(103,086)
TOTAL	\$ 36,707,791	\$ 16,092,655	\$ 1,916,186	\$ (14,176,469)

Table 21: San Diego Data Processing Corporation Salary Schedule

Position Title	FY 2013 Adopted Budget					FY 2014 Proposed Budget				
	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits
Account Manager	2.07	\$ 223,162	\$ -	\$ 223,162	\$ 87,126	-	\$ -	\$ -	\$ -	\$ -
Business Analyst	0.33	29,061	-	29,061	11,346	-	-	-	-	-
Buyer	1.00	39,000	-	39,000	15,226	-	-	-	-	-
Chief Financial Officer	1.00	140,000	-	140,000	54,658	1.00	69,755	-	69,755	31,645
Corporate Legal Assistant	1.00	52,000	-	52,000	20,302	1.00	29,895	-	29,895	13,562
Data Center Operations Analyst	1.00	67,865	-	67,865	26,496	-	-	-	-	-
Data Center Operator	4.00	192,524	-	192,524	75,165	-	-	-	-	-
Database Administrator	1.41	132,188	-	132,188	51,608	-	-	-	-	-
Desktop Support Analyst	8.00	431,258	-	431,258	168,370	-	-	-	-	-
Division Director	1.58	228,222	-	228,222	89,102	2.00	75,000	-	75,000	34,025
Executive Assistant	1.00	55,973	-	55,973	21,853	-	-	-	-	-
Financial Analyst	2.00	132,453	-	132,453	51,712	2.00	33,214	-	33,214	15,068
Help Desk Specialist	1.00	44,971	-	44,971	17,557	-	-	-	-	-
Human Resources Rep	1.00	60,000	-	60,000	23,425	1.00	15,045	-	15,045	6,825
Information Security Specialist	1.00	87,000	-	87,000	33,966	-	-	-	-	-
Inventory Control Specialist	1.00	36,092	-	36,092	14,091	-	-	-	-	-
Mail Systems Administrator	3.17	218,302	-	218,302	85,228	-	-	-	-	-
Maintenance	1.00	34,840	-	34,840	13,602	1.00	8,735	-	8,735	3,963
Network Administrator	4.83	338,238	-	338,238	132,054	-	-	-	-	-
Network Svcs. Tech	0.16	8,301	-	8,301	3,241	-	-	-	-	-
Network Control Tech	4.00	271,005	-	271,005	105,805	-	-	-	-	-
Payroll Specialist	1.00	51,500	-	51,500	20,106	1.00	14,169	-	14,169	6,428
Executive Director	1.00	210,000	-	210,000	81,987	1.00	104,633	-	104,633	47,466
Principal Analyst	12.47	1,122,499	-	1,122,499	438,242	-	-	-	-	-
Prod Control Analyst	4.00	175,377	-	175,377	68,470	-	-	-	-	-
Program Manager	0.91	86,950	-	86,950	33,947	-	-	-	-	-
Programmer Analyst	5.15	368,718	-	368,718	143,954	-	-	-	-	-
Project Manager	0.25	24,320	-	24,320	9,495	-	-	-	-	-
Receptionist	0.33	12,726	-	12,726	4,969	-	-	-	-	-
Resource Manager	4.75	470,075	-	470,075	183,525	2.00	44,120	-	44,120	20,015
Service Delivery Analyst	4.99	298,686	-	298,686	116,612	-	-	-	-	-
Sr. Accountant	1.00	68,037	-	68,037	26,563	1.00	33,899	-	33,899	15,379
Sr. Technical Specialist	3.08	334,900	-	334,900	130,750	-	-	-	-	-

City Agencies

Table 21: San Diego Data Processing Corporation Salary Schedule (Cont'd)

Position Title	FY 2013 Adopted Budget					FY 2014 Proposed Budget				
	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits
Supervisor Operations	3.00	175,652	-	175,652	68,577	-	-	-	-	-
Systems Programmer	6.25	595,073	-	595,073	232,326	-	-	-	-	-
Technical Support Analyst	0.33	14,228	-	14,228	5,555	-	-	-	-	-
Overtime	-	102,607	-	102,607	40,059	-	16,252	-	16,252	7,373
TOTAL	90.08	\$ 6,933,803	\$ -	\$ 6,933,803	\$ 2,707,069	13.00	\$ 444,717	\$ -	\$ 444,717	\$ 201,749

San Diego Convention Center Corporation

Mission Statement

To generate significant economic benefits for the greater San Diego region by hosting international and national conventions and trade shows in our world-class facility.

The San Diego Convention Center Corporation (SDCCC) is a non-profit public benefit corporation created by the City of San Diego to manage, market and operate the San Diego Convention Center. A nine-member board of directors comprised of business and community leaders establishes policy for the SDCCC.

The Convention Center opened in November 1989 and an expansion, which doubled the size of the original building, opened in September 2001. The current 2.6 million square foot award-winning facility is not only one of the region's strongest economic engines, but is a favorite among meeting planners for its bayside location, flexible meeting space and five-star service.

The Fiscal Year 2014 Proposed Budget will be presented to the SDCCC Board of Directors for approval.

Table 22: San Diego Convention Center Corporation Summary

	FY 2012 Actual ¹	FY 2013 Revised Budget	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
Positions	351.89	327.40	328.52	1.12
Personnel Expense	\$ 22,817,494	\$ 19,239,405	\$ 19,596,519	\$ 357,114
Non-Personnel Expense	12,371,087	13,929,101	13,622,101	(307,000)
TOTAL	\$ 35,188,581	\$ 33,168,506	\$ 33,218,620	\$ 50,114

¹ Positions reflect those budgeted in the Convention Center's Fiscal Year 2012 Adopted Budget .

Table 23: San Diego Convention Center Corporation Expenditures

	FY 2012 Actual	FY 2013 Revised Budget	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
PERSONNEL				
Salaries & Wages	\$ 17,585,268	\$ 14,700,295	\$ 15,108,200	\$ 407,905
Overtime	163,021	139,366	156,072	16,706
Fringe Benefits (health)	1,721,685	1,605,118	1,512,510	(92,608)
Fringe Benefits (pension) ¹	2,647,552	2,196,201	2,272,575	76,374
Fringe Benefits (other) ²	699,968	598,425	547,162	(51,263)
SUBTOTAL PERSONNEL	\$ 22,817,494	\$ 19,239,405	\$ 19,596,519	\$ 357,114
NON-PERSONNEL				
General Expenses	\$ 1,451,444	\$ 1,174,770	\$ 787,939	\$ (386,831)
Repair & Maintenance	1,833,811	1,722,314	1,867,796	145,482
Utilities	2,969,255	2,589,939	2,967,829	377,890
Contracted Services	551,557	462,361	519,332	56,971
Travel & Transportation	104,652	32,159	81,653	49,494
Insurance	642,640	659,807	607,838	(51,969)
Telecommunications	104,448	79,599	51,915	(27,684)
Sales & Marketing	320,540	86,099	104,200	18,101
Supplies	517,973	473,945	453,924	(20,021)
Depreciation	2,000,860	2,119,910	1,951,910	(168,000)
Capital Asset Disposal Loss	141,179	-	-	-
Marketing Contract Payment	-	1,900,000	1,900,000	-
Deferred Capital & Maintenance	-	2,628,198	2,327,765	(300,433)
Unspent Loan Transferred to City	1,732,728	-	-	-
SUBTOTAL NON-PERSONNEL	\$ 12,371,087	\$ 13,929,101	\$ 13,622,101	\$ (307,000)
TOTAL	\$ 35,188,581	\$ 33,168,506	\$ 33,218,620	\$ 50,114

¹ Social Security costs included under pension benefits.

² Other Fringe Benefits include Unemployment Insurance, Worker's Compensation Insurance/Claims, Life Insurance, Long-Term Disability Insurance, and Public Transportation Reimbursement.

City Agencies

Table 24: San Diego Convention Center Corporation Budget Adjustments

Significant Budget Adjustments	Position	Revenue	Expenses
Salaries and Benefits Adjustments			
Budget reflects a net increase of 1.12 positions. Increase includes a net increase of 3.95 part time positions partially offset by a net decrease of 2.83 full time positions. The increase in expenses primarily results from an increase in salaries & wages, partially offset by a small net decrease in fringe benefits.	1.12	\$ -	\$ 357,114
Non-Personnel Expenditure Adjustments			
Budgeted decrease in non-personnel expenditures of \$307,000 primarily results from decreases in general expenses, deferred capital & maintenance and depreciation, partially offset by increases in utilities and repair & maintenance.	-	\$ -	\$ (307,000)
TOTAL EXPENSE ADJUSTMENTS	1.12	\$ -	\$ 50,114
Revenue Adjustments			
City of San Diego - adjustment to reflect actual revenues received.	-	\$ (278)	\$ -
Building Rent - net decrease of \$92,997 is due primarily to an increase in use of rental credits, particularly for convention & trade show events, partially offset by an increase in rent, again primarily for convention & trade show events.	-	(92,997)	-
Food & Beverage - increase of \$702,096 is due primarily to an increase in commissions from catered food & beverage services for convention & trade show events.	-	702,096	-
Ancillary Services - decrease of \$379,474 is due primarily to a decrease in parking revenues from the temporary parking lot at the Phase III Expansion site, partially offset by an increase in commissions from utility services for convention & trade show events.	-	(379,474)	-
Interest & Other - decrease of \$179,233 is due primarily to the one-time occurrence of a rebate during Fiscal Year 2013 associated with an energy efficiency project.	-	(179,233)	-
TOTAL REVENUE ADJUSTMENTS	-	\$ 50,114	\$ -

Table 25: San Diego Convention Center Corporation Revenue

	FY 2012 Actual	FY 2013 Revised Budget	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
Building Rent ¹	\$ 8,481,364	\$ 9,121,223	\$ 9,028,226	\$ (92,997)
Food and Beverage	10,139,317	8,728,880	9,430,976	702,096
Ancillary Services ²	12,015,128	11,633,711	11,254,237	(379,474)
Interest and Other	124,729	279,414	100,181	(179,233)

Table 25: San Diego Convention Center Corporation Revenue (Cont'd)

	FY 2012 Actual	FY 2013 Revised Budget	FY 2014 Proposed Budget	FY 2013 - FY 2014 Change
City of San Diego	3,405,278	3,405,278	3,405,000	(278)
TOTAL	\$ 34,165,816	\$ 33,168,506	\$ 33,218,620	\$ 50,114

¹ Includes event rental credits.

² Includes revenues from Event, Utilities, Telecommunications, and Audio Visual services.

Table 26: San Diego Convention Center Corporation Salary Schedule

Position Title	FY 2013 Revised Budget					FY 2014 Proposed Budget				
	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits	Positions	Base Salary Subtotal	Salary Increases (Merit, Bonus, etc.)	Salary Total	Fringe Benefits
President & CEO	1.00	\$ 294,336	\$ 8,830	\$ 303,166	\$ 60,432	1.00	\$ 300,223	\$ 9,007	\$ 309,230	\$ 61,179
Vice President	3.00	567,806	15,587	583,393	144,861	3.00	584,841	16,055	600,896	148,725
Director	12.00	1,233,951	47,443	1,281,394	318,130	12.00	1,273,200	52,963	1,326,163	336,227
Manager	6.00	438,673	10,152	448,825	149,841	5.00	384,882	10,456	395,338	151,088
Supervisor	23.83	1,301,552	35,923	1,337,475	431,022	24.00	1,337,939	40,014	1,377,953	476,987
Non-Supervisor - Salaried	36.00	2,203,397	102,389	2,305,786	699,819	37.00	2,307,797	115,059	2,422,856	731,813
Non-Supervisor - Hourly Full Time	137.00	5,129,942	148,595	5,278,537	1,951,202	134.00	5,067,037	221,917	5,288,954	1,962,389
Non-Supervisor - Hourly Part Time	108.57	3,131,359	58,541	3,189,900	315,863	112.52	3,305,914	102,523	3,408,437	337,133
Other Personnel Costs ¹	-	-	-	111,185	328,574	-	-	-	134,445	126,706
TOTAL	327.40	\$ 14,301,016	\$ 427,460	\$14,839,661	\$4,399,744	328.52	\$ 14,561,833	\$ 567,994	\$ 15,264,272	\$ 4,332,247

¹ Other Personnel Costs include Vacation Expense, Full-Time Overtime, Workers' Comp Claim Expense, Public Transportation Reimbursement and estimated Full-Time position vacancy expense credits



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2014

PROPOSED BUDGET



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City of San Diego

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ACCOUNTING PERIOD – The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ADOPTED BUDGET – The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM – In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL REQUIRED CONTRIBUTION (ARC) – The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ARC is considered a fixed fringe benefit.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATED RESERVE – A budgeted reserve within the General Fund and enterprise funds to provide for unanticipated needs that arise during the fiscal year. Funds left unexpended in a given fiscal year will return to the unassigned balance and may then be re-appropriated in the subsequent fiscal year.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE) – Revenues and assets in excess of the expenditure and reserve obligations of a fund.

BALANCED BUDGET – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

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BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY) – A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP) – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE – This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

CITY MANAGEMENT PROGRAM (CMP) – A program designed to integrate strategic planning and performance monitoring efforts with the budget decision-making process.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on commercial paper does not exceed nine months (270 days) and averages about 30 days. However, the TransNet Commercial Paper Program has a longer maturation period.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI) – An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS – This expenditure category consists of contractual agreement expenses for services provided.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP) – A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a

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maximum of five years. In exchange, members have access to a lump sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS – Funds actually expended.

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION – An organizational component of a department, possibly sub-divided into sections and groups.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. City Council authorization is necessary to expend these funds.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP) – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY – Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES – Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE – Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Annual Required Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS - An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES – Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL GOVERNMENT SERVICES BILLING (GGSB) – A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund

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departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT – A contribution by a government or other organization to support a particular function.

GROWTH RATE – The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS – Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM) – HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION – A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE – This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT – A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF) – Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY – Non-discretionary expenditures are expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OneSD – A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. When fully implemented, OneSD applications will be used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES – Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES – Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB) – Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

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PERFORMANCE MEASURE – An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output- or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING – A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT – The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF) – The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION – Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT – The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES – The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES – The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA) – A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SIZING AND WORKLOAD DATA – Data used to provide context for work being performed and to convey the volume or breadth of work performed (e.g., number of facilities, number of City residents, number of customers served, number of work orders completed).

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STATEMENT OF WORK (SOW) – A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be

Glossary

done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS – Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES – Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS – Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES – This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS – Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S) – Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNASSIGNED GENERAL FUND BALANCE – Includes all amounts not restricted, committed, or assigned for a certain purpose. These amounts are available for any governmental purpose and can be appropriated in the event of an unanticipated requirement for additional funds where the Emergency Reserve would not be appropriate.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL) – A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE – A charge for services provided by the City to residents and businesses.

VACANCY SAVINGS – Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE – Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT – A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION – State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING – Method of budgeting in which all expenses must be justified in complete detail starting from a zero base.

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.



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Bob Filner
Mayor

Sherri Lightner
Council President Pro Tem
District 1

Lorie Zapf
Councilmember
District 6

Scott Chadwick
Interim
Chief Operating Officer

Kevin Faulconer
Councilmember
District 2

Scott Sherman
Councilmember
District 7

Todd Gloria
Council President
District 3

Vacant
Councilmember
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Councilmember
District 5

Marti Emerald
Councilmember
District 9

Jan Goldsmith
City Attorney

2014

PROPOSED BUDGET



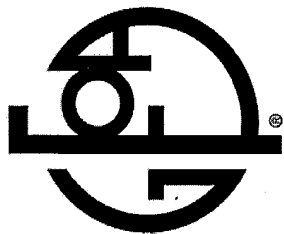
City of San Diego

VOLUME 2

Department Detail



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The Government Finance Officers Association
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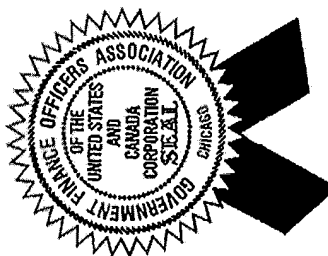
City of San Diego
City of San Diego, California

The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

Date

January 07, 2013



Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Operating Budget Excellence Award Fiscal Year 2012-2013

Presented to the

City of San Diego

For meeting the criteria established to achieve the Operating Budget Excellence Award.

February 6, 2013

Laura Nomura

***Laura Nomura
CSMFO President***

Scott Catlett

***Scott Catlett, Chair
Professional Standards and
Recognition Committee***



Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Residents of San Diego:

Please accept this Fiscal Year 2014 Proposed Budget, my first as the Mayor of this great City. In January of this year I gave my first State of the City Address where I started to lay out my vision for the future of the City. In my address, I discussed the great pride that San Diegans take in the character and diversity of their neighborhoods. My first budget begins to address my vision for the City with a focus on our neighborhoods while also incorporating other critical needs.

The implementation of my vision is limited by the current fiscal realities facing our City. Despite the many service cuts our residents have experienced over the years, this budget required solving an inherited \$38.4 million General Fund budget deficit thus limiting my ability to fully implement my vision. In addition, changing the culture and priorities of a multibillion dollar organization requires more than a few months. As a result, this is a transitional budget.

The Fiscal Year 2014 Proposed Budget totals \$2.75 billion and includes \$1.20 billion for General Fund operations and \$1.55 billion for the City's Enterprise Funds and other City Funds. The General Fund is balanced using a combination of both ongoing and one-time resources while still maintaining strong reserve levels. This budget includes service enhancements related to our neighborhoods and critical public safety needs.

I have had to use some one-time resources to balance this budget. This is appropriate when the economy is anticipated to improve and our current economic indicators show a bright future for San Diego. In addition, in preparation for the Fiscal Year 2015 Proposed Budget, I will review all of the City's operations to more closely align them with my vision and focus on replacing one-time resources used in the Fiscal Year 2014 budget with ongoing solutions.

One significant ongoing solution to mitigate future budget deficits is the implementation of five-year agreements with our labor organizations. These agreements will stabilize the City's budget over the long-term and significantly lower the annual required contribution to the pension fund. I encourage the City Council to support me as I negotiate a long-term agreement that will implement Proposition B's aim to freeze pensionable pay for all City workers and bring stability to our City's finances.

I look forward to working with the City Council and the residents of San Diego as they consider my budget in the upcoming months.

A handwritten signature in blue ink that reads "Bob Filner".

MAYOR BOB FILNER





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City Officials



Mayor Bob Filner



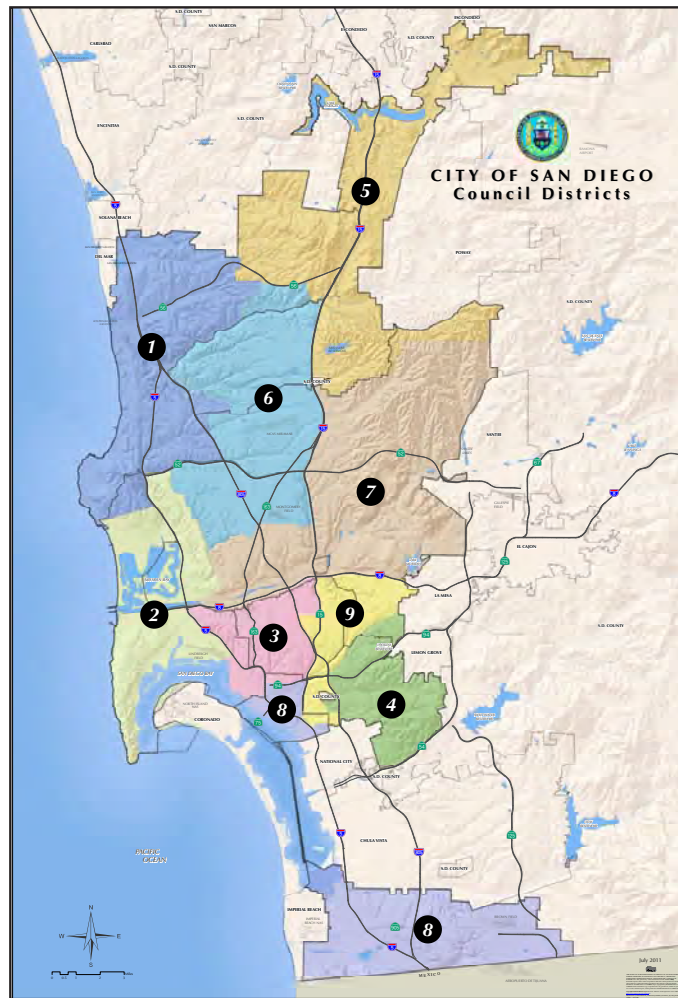
Sherri Lightner
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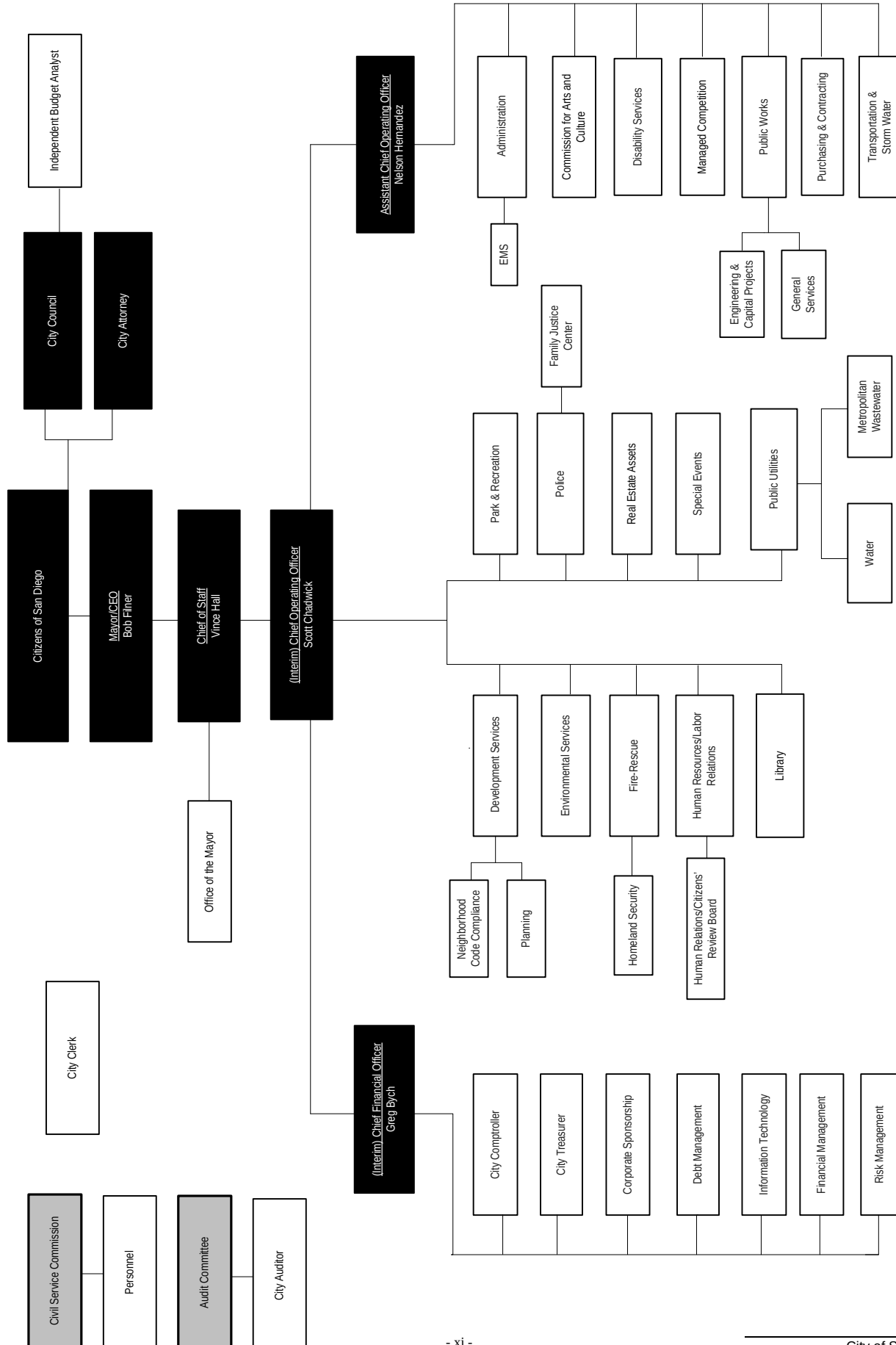
Jan Goldsmith
City Attorney



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Citywide Organizational Structure

CITY OF SAN DIEGO ORGANIZATION (All City Functions)



Vision Statement

SAN DIEGO
"America's Finest City"



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America's Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

ONE CITY

we work as a team across all boundaries to achieve more

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

OPENNESS

we are honest and open as we do our work

Guide to the Budget

Volume II

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Goals and Objectives
- Service Efforts and Accomplishments
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This is a brief overview of the department that describes its history and the services it provides. It also includes the department's mission statement. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section describes the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals. For Fiscal Year 2014, Fiscal Year 2013 goals and objectives have been reprinted and, in some cases, updated to reflect budget reductions, department restructures, and new City mandates. Additionally, an effort is planned to update the City's Strategic Plan goals and objectives, which may also alter the City's objectives, strategies, and performance expectations for Fiscal Year 2013 and beyond.

Key Performance Indicators

This section lists the key performance measures chosen by the department. Each indicator was selected based on one or more of the following reasons: it reflects the priorities of the department; it is considered useful in achieving the City's Strategic Plan goals and objectives; it shows department responsibilities highlighted as a result of Mayoral responses to audit, IBA reports, or Council action; or it best reflects the results or outcomes of the department's primary responsibilities rather than workload or volume of work performed. While the performance indicators listed in this section may reflect multiple department goals and objectives, those that are most closely identified by the indicator are identified in parentheses. Actual figures for Fiscal Year 2012 and Fiscal Year 2013 have been included for each performance indicator, as well as estimated target Fiscal Year 2014 information.

Guide to the Budget

Volume II

Service Efforts and Accomplishments

This is a narrative describing major efforts and achievements of a department. Programs, grants, and other major activities not included in the tactical plan are included at the discretion of the department. This area is appropriate for describing milestones met, services provided, accomplishments, as well as awards and special recognitions that the department has received.

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
FTE Positions (Budgeted)	26.00	100.00	108.26	8.26
Personnel Expenditures	\$ 2,730,052	\$ 12,300,758	\$ 13,753,119	\$ 1,452,361
Non-Personnel Expenditures	3,168,337	34,474,054	31,596,326	(2,877,728)
Total Department Expenditures	\$ 5,898,389	\$ 46,774,812	\$ 45,349,445	\$ (1,425,367)
Total Department Revenue	\$ 6,919,630	\$ 43,694,645	\$ 39,455,143	\$ (4,239,502)

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Financial & Support Services	\$ 193,067	\$ 500,000	\$ 3,100,000	\$ 2,600,000
Multimedia Services	-	-	685,632	685,632
Total	\$ 193,067	\$ 500,000	\$ 3,785,632	\$ 3,285,632

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Multimedia Services	0.00	0.00	5.00	5.00
Total	0.00	0.00	5.00	5.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding.

Guide to the Budget

Volume II

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	\$ 2,618,312	\$ -
Multimedia Services Transfer Transfer of the Multimedia Services Division and associated revenue to the Department of Information Technology.	4.00	555,300	113,300
Addition of Multimedia Coordinator Addition of 1.00 Multimedia Coordinator to meet expanding video production needs and support for daily operations of CityTV.	1.00	90,330	-

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 321,203	\$ 321,203
Fringe Benefits	-	-	251,324	251,324
PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 572,527	\$ 572,527
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 12,178	\$ 12,178
Contracts	-	-	68,525	68,525
Information Technology	193,067	500,000	3,123,765	2,623,765
Energy and Utilities	-	-	5,037	5,037
Other	-	-	3,600	3,600
NON-PERSONNEL SUBTOTAL	\$ 193,067	\$ 500,000	\$ 3,213,105	\$ 2,713,105
Total	\$ 193,067	\$ 500,000	\$ 3,785,632	\$ 3,285,632

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Charges for Services	\$ -	\$ -	\$ 113,300	\$ 113,300
Other Revenue	2,104	-	-	-
Total	\$ 2,104	\$ -	\$ 113,300	\$ 113,300

Guide to the Budget

Volume II

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	0.00	0.00	1.00	\$58,157 - \$69,742	\$ 69,742
20000170	Multimedia Production Coordinator	0.00	0.00	3.00	48,901 - 59,197	164,335
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	77,601
	Overtime Budgeted					9,525
FTE, Salaries, and Wages Subtotal		0.00	0.00	5.00		\$ 321,203
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ -	\$ -	\$ 4,073	\$ 4,073	
	Flexible Benefits	-	-	28,300	28,300	
	Long-Term Disability	-	-	1,713	1,713	
	Medicare	-	-	4,596	4,596	
	Other Post-Employment Benefits	-	-	31,435	31,435	
	Retirement ARC	-	-	151,736	151,736	
	Retirement Offset Contribution	-	-	670	670	
	Risk Management Administration	-	-	5,260	5,260	
	Supplemental Pension Savings Plan	-	-	14,062	14,062	
	Unemployment Insurance	-	-	920	920	
	Workers' Compensation	-	-	8,559	8,559	
Fringe Benefits Subtotal		\$ -	\$ -	\$ 251,324	\$ 251,324	
Total Personnel Expenditures					\$ 572,527	

Guide to the Budget

Volume II

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2012 Actual	FY2013 [*] Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 341,542	\$ 317,609	\$ 575,967
TOTAL BALANCE AND RESERVES	\$ 341,542	\$ 317,609	\$ 575,967
REVENUE			
Transfer In	\$ 1,408,717	\$ 1,420,971	\$ 1,420,971
Reimbursement From Other Agencies	—	195,303	195,303
TOTAL REVENUE	\$ 1,408,717	\$ 1,616,274	\$ 1,616,274
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,750,259	\$ 1,933,883	\$ 2,192,241
OPERATING EXPENSE			
Personnel Expense	\$ —	\$ 179,160	\$ 217,967
Non-Personnel Expense	1,175,614	1,461,299	1,461,360
TOTAL OPERATING EXPENSE	\$ 1,175,614	\$ 1,640,459	\$ 1,679,327
TOTAL EXPENSE	\$ 1,175,614	\$ 1,640,459	\$ 1,679,327
BALANCE	\$ 574,645	\$ 293,424	\$ 512,914
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,750,259	\$ 1,933,883	\$ 2,192,241

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Administration



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Department Description

The Administration Department implements the City's approved Labor Compliance, Living Wage, Equal Benefits, Title VI, and non-discrimination Programs. Department staff manages the Emergency Medical Services contracts, and supports the Citizens' Assistance, Commission on Gang Prevention and Intervention, and Senior Affairs Advisory Boards. The Department coordinates the appropriate dissemination of, and responses to, all Public Records Act requests and Grand Jury reports whose timelines are mandated by law, and also manages the review and update of administrative regulations, operational policies and procedures and the citizen information system. For Fiscal Year 2013, two divisions were added to the Department - the Docket Office and Citywide Grant Coordination.

The Department is responsible for monitoring City contracts for compliance with the mandates of both the Living Wage and Equal Benefits Ordinances, and responding to/resolving complaints from employees of contracted firms.

Citizens' Assistance operates the City Information Center in the lobby of the City Administration Building, maintains an Internet information resource database, schedules use of the City Administration Building lobby for displays, produces bilingual resource documents, administers the citywide Route Slip Tracking System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials, and performs as-needed ombudsman services for customers.

The Emergency Medical Services (EMS) Program provides administration and oversight of all contracts which regulate EMS delivery in the City of San Diego including the County Contract, the EMS Medical Director consultant contract, the ambulance services contract, and various other regional agreements. The EMS Program Manager works with internal and external stakeholders to ensure the City's EMS system is in compliance with State and County regulations and that the City's contractors are meeting the contractual obligations such as ambulance response time standards. The City's EMS Medical Director provides clinical review and oversight of the clinical aspects of the 911/EMS services (such as dispatch protocols, and quality assurance, and training programs) and personnel. The Paramedic Records and Subpoena Desk handles inquiries from the public, law enforcement, and the law firms seeking records and information about specific 911 calls and also handles witness subpoenas for City Fire and ambulance contractor crews.

Administration

The City's Commission on Gang Prevention and Intervention is tasked with developing a strategic, coordinated, and collaborative effort between the City, law enforcement agencies, social service providers, and the general public with the objective of significantly curtailing gang involvement and its negative impact in the City of San Diego.

The Department staffs both the Senior Affairs Advisory Board (SAAB) whose purpose and intent is to serve in an advisory capacity to the Mayor and City Council on matters which directly impact the elderly and the Citizens Equal Opportunity Commission who monitors and evaluates the Equal Opportunity Program of the City. Both Commissions report at least annually to the Mayor and City Council.

The Docket Office ensures that City department requests for Council Action are prepared, reviewed, and submitted for docketing. Citywide Grants identifies, coordinates, and provides assistance with citywide grant opportunities.

The Department's mission is:

To provide guidance, support, and coordination of administrative activities for the City and its departments to promote responsive and efficient City government, and to ensure economic opportunities in public contracting are provided to City residents and businesses through effective policies, procedures, and compliance efforts

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively manage current citywide policies and procedures to promote responsive and efficient City government

It is imperative that the Department ensures that citywide administrative regulations and operational policies are current. These regulations and policies make certain that City operations reflect the current business environment. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure administrative regulations and operational policies are current and applicable
- Streamline the internal customer complaint notification process

Goal 2: Utilize systems and methods for delivering efficient, effective, and responsive administrative services

One of the Department's most important goals is to ensure the satisfaction of its customers. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide comprehensive and innovative administrative services
- Effectively manage the City's Emergency Medical Services contract

Goal 3: Ensure Public Records Act requests and Grand Jury Reports are responded to as required by law

Staying compliant with federal and State law and promoting open and transparent government is another important goal for the Department. The Department will move toward accomplishing this goal by focusing on the following objective:

- Effectively collaborate with City departments, the Independent Budget Analyst, City Council, and the City Attorney to respond to Public Records Act requests and Grand Jury reports

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Percent of Public Record Act requests completed within mandated timeline ¹	82%	82%	85%
2. Number of EMS compliance monitoring reports prepared and submitted	12	12	12
3. Percent of time EMS Provider meets the response time standard for the most serious medical incidents, Priority Level 1 & 2 Calls (contract requirement is to arrive in <12 minutes, 90% of the time)	97%	97%	>90%
4. Percent of time the EMS Provider meets the response time standard for Urgent Priority Level 3 Calls (contract requirement is to arrive in <15 minutes, 90% of the time) ²	95%	95%	>90%
5. Percent of time the EMS Provider meets the response time standard for non-emergency Priority Level 4 Calls (contract requirement is to arrive in <30 minutes, 90% of the time) ²	99.5%	99.0%	>90%
6. Percent achievement of annual SLBE aspirational goal	100%	100%	100%

1. This is a citywide performance measure. The Department continues to explore ways to facilitate improvement in this area.
2. Previous ambulance response time compliance statistics combined all dispatch levels. The new measures reflect a breakdown by each of the four Priority Dispatch Levels as stated in the current EMS Agreement.

Service Efforts and Accomplishments

Under general administration efforts, the Department handled approximately 11,603 telephone inquiries, processed 963 formal citizen inquiries, performed 36 document searches related to City Attorney investigations, processed and scheduled 16 administrative hearings, and facilitated responses to 860 Public Record Act requests.

The City has begun the competitive bid process for a new ambulance contract to begin in July 2014. In addition, the City's EMS Medical Director and EMS Program Manager represented the City's EMS System on a variety of collaborative efforts to improve EMS delivery and public health including case managing of frequent users and disaster planning. The Records and Subpoena Desk also processed approximately 70 records requests and 30 witness subpoenas per month.

The Living Wage & Equal Benefits Program administered the Living Wage Ordinance (LWO) during its eighth year and the Equal Benefits Ordinance (EBO) during its third year since enactment. The Program provided oversight of requirements on all applicable contracts, maintained records, assisted contractors in achieving compliance, conducted outreach, and resolved complaints.

The Commission continues to facilitate collaborative community initiatives. Working with San Diego County Health and Human Services Agency, Jenna Druck Foundation, Harmonium, UC San Diego Health Services, the Peace Coalition, Youth Voice, San Ysidro Health Clinic, Jonathan Villafuerte, and Motivating the Teen Spirit, the Commission held the first ever community-focused Trauma Informed Care Conference which was held on October 13, 2012 at the Malcolm X Library. The Conference focused on families impacted by gang related violence, what they go through, and what help is needed for them. The Conference was attended by 164 residents, professionals, and agency staff.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	18.45	22.95	12.00	(10.95)
Personnel Expenditures	\$ 1,722,775	\$ 2,435,902	\$ 1,402,795	\$ (1,033,107)
Non-Personnel Expenditures	424,278	495,369	390,842	(104,527)
Total Department Expenditures	\$ 2,147,053	\$ 2,931,271	\$ 1,793,637	\$ (1,137,634)
Total Department Revenue	\$ 773,242	\$ 571,690	\$ 403,761	\$ (167,929)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	\$ 1,744,788	\$ 2,517,013	\$ 1,362,775	\$ (1,154,238)
Emergency Medical Services	402,265	414,258	430,862	16,604
Total	\$ 2,147,053	\$ 2,931,271	\$ 1,793,637	\$ (1,137,634)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	17.45	21.95	11.00	(10.95)
Emergency Medical Services	1.00	1.00	1.00	0.00
Total	18.45	22.95	12.00	(10.95)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 130,711	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
EMS Medical Director Contract	0.00	7,950	7,201
Addition of non-personnel expenditures and associated revenue for the EMS Medical Director Contract.			
Non-Discretionary Adjustment	0.00	6,241	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Standard Hour Personnel Funding	(0.70)	(18,392)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Position Transfer	(0.25)	(35,278)	-
Transfer of 0.25 Supervising Management Analyst to the Office of the Assistant Chief Operating Officer.			

Administration

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(46,456)	-
Program Manager Transfer Transfer of 1.00 Program Manager from the Administration Department to the Office of the Chief Financial Officer.	(1.00)	(192,015)	-
Equal Opportunity Contracting (EOC) Program Transfer Transfer of the EOC Program from the Administration Department to the Purchasing & Contracting Department.	(9.00)	(990,395)	(175,054)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(76)
Total	(10.95)	\$ (1,137,634)	\$ (167,929)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,086,925	\$ 1,480,758	\$ 779,269	\$ (701,489)
Fringe Benefits	635,850	955,144	623,526	(331,618)
PERSONNEL SUBTOTAL	\$ 1,722,775	\$ 2,435,902	\$ 1,402,795	\$ (1,033,107)
NON-PERSONNEL				
Supplies	\$ 8,493	\$ 11,217	\$ 10,694	\$ (523)
Contracts	321,847	352,487	288,461	(64,026)
Information Technology	72,432	116,381	70,909	(45,472)
Energy and Utilities	16,546	3,868	3,914	46
Other	4,928	11,416	16,864	5,448
Transfers Out	32	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 424,278	\$ 495,369	\$ 390,842	\$ (104,527)
Total	\$ 2,147,053	\$ 2,931,271	\$ 1,793,637	\$ (1,137,634)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 773,242	\$ 571,690	\$ 403,761	\$ (167,929)
Total	\$ 773,242	\$ 571,690	\$ 403,761	\$ (167,929)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	4.00	5.00	1.00	\$54,059 - \$65,333	\$ 63,700
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	130,224
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	87,300
20000924	Executive Secretary	0.50	1.00	1.00	43,555 - 52,666	51,349
90001073	Management Intern - Hourly	0.70	0.70	0.00	24,274 - 29,203	-
20001255	Mayor Representative 2	1.00	2.00	1.00	19,323 - 151,840	38,818
20001196	Paramedic Coordinator	1.00	1.00	1.00	23,005 - 137,904	87,300

Administration

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20001222	Program Manager	1.00	2.00	1.00	46,966 - 172,744	104,445
20000779	Public Information Specialist	2.00	2.00	2.00	32,968 - 39,811	77,632
20000895	Senior Legislative Recorder	0.00	1.00	1.00	48,090 - 58,032	56,581
20000015	Senior Management Analyst	4.00	4.00	1.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	1.25	1.25	1.00	66,768 - 80,891	76,037
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					1,456
	Exceptional Performance Pay-Unclassified					1,671
	Overtime Budgeted					2,756
FTE, Salaries, and Wages Subtotal		18.45	22.95	12.00		\$ 779,269
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 15,561	\$ 30,030	\$ 18,842	\$ (11,188)	
	Flexible Benefits	122,357	168,313	91,763	(76,550)	
	Insurance	284	-	-	-	
	Long-Term Disability	6,279	8,740	4,311	(4,429)	
	Medicare	16,094	20,798	11,577	(9,221)	
	Other Post-Employment Benefits	43,070	134,387	69,157	(65,230)	
	Retiree Medical Trust	292	252	-	(252)	
	Retirement 401 Plan	1,142	1,010	-	(1,010)	
	Retirement ARC	347,510	463,580	344,140	(119,440)	
	Retirement DROP	3,054	5,599	2,467	(3,132)	
	Retirement Offset Contribution	2,153	2,930	1,022	(1,908)	
	Risk Management Administration	15,922	22,081	11,572	(10,509)	
	Supplemental Pension Savings Plan	45,672	65,003	44,802	(20,201)	
	Unemployment Insurance	3,608	4,523	2,314	(2,209)	
	Workers' Compensation	12,853	27,898	21,559	(6,339)	
Fringe Benefits Subtotal		\$ 635,850	\$ 955,144	\$ 623,526	\$ (331,618)	
Total Personnel Expenditures					\$ 1,402,795	



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Airports



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Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating two general aviation airports, Montgomery Field and Brown Field, within the City of San Diego. General aviation includes all aviation activities except scheduled airline and military flights. The City's two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of general aviation aircraft. Aviation lessees at the Airports include Fixed Base Operators (FBOs) that sell fuel and provide airplane and helicopter maintenance, storage facilities, flight schools, Fire-Rescue helicopter operations, the San Diego Police Air Support Unit, and several hundred individual aircraft owners. The majority of the Airports' revenues are derived from non-aviation lessees that include a hotel, a business park, restaurants, Fire Station 43, City Field Engineering, U.S. Border Patrol, office space tenants, and other individual lessees. City staff has the responsibility of maintaining the Airports in conformance with Federal Aviation Administration (FAA) regulations, guidelines, and administering the various revenue-producing leases.

The Division's mission is:

To operate, maintain, and develop Montgomery and Brown Field Airports to meet the general aviation needs of the San Diego region in a safe, efficient, economically self-sufficient, environmentally-sensitive, and professional manner in accordance with federal, State, and local regulations to ensure that the Airports provide access to the National Air Transportation System while respecting the concerns of the community and stakeholders

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Ensure City Airports are operated safely and efficiently and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

It is necessary to maintain the airport runways, taxiways, lighting, navigational aids, obstruction clearances, and other airport components in good condition to meet the level of safety required by federal regulations. Maintaining a

Airports

minimum level of safety is a requirement of eligibility for federal grants. The Division will move toward accomplishing this goal by focusing on the following objective:

- Maintain the Airports as safe and reliable components of the Regional and National Air Transportation Systems in conformance with all applicable federal, State, and local regulations

Goal 2: Develop the City Airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

As an enterprise fund, it is the goal of the Airports Division to have sufficient revenues to operate independently of the City's General Fund. Federal regulations require the airport operator to spend its revenues on the maintenance and upkeep of the airport. By creating economic activity and maximizing aviation uses, the Division can generate the revenues necessary to meet the aviation needs of the region and remain self-sufficient. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Maintain the Airports as a self-sufficient, economically-viable enterprise
- Provide for the needs of general aviation and provide conditions for viable aviation businesses
- Provide a facility that offers necessary services to support airport business, local area business, and visitors at reasonable prices

Goal 3: Provide highly-trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Key airport staff members need to interact on a daily basis with the FAA, California Department of Transportation (CALTRANS) Division of Aeronautics, airport users, tenants, and members of the community. It is necessary that staff have a working knowledge of, and proficiency in, the application of federal regulations so that they can be viewed as knowledgeable professionals in their field. A close and cooperative relationship with the Airports Advisory Committee involves airport users and the nearby communities in the operation of the airport, and enhances dialogue among the different stakeholders. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Involve the Airports Advisory Committee, users, residents, and other beneficiaries in the operation, utilization, and development of the Airports
- Recruit and retain experienced professionals versed in airport management and provide training to maintain readiness

Goal 4: Be responsive to citizen complaints and encourage pilots to practice a good neighbor policy

A dedicated Noise Abatement Officer responds to citizen complaints, enforces airport noise rules established by the City Council, provides noise abatement information to pilots, and participates in local planning group meetings. This effort has been shown to reduce community opposition to airport operations. The Division will move toward accomplishing this goal by focusing on the following objective:

- Minimize the negative impacts of the Airports' operations

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Percent adherence to Federal Aviation Administration (FAA) grant requirements	100%	100%	100%
2. Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0
3. Average number of working days to respond to a noise complaint	1	1	1
4. Percent of total revenue derived from aviation-related activities	33%	33%	33%
5. Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%

Service Efforts and Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2013:

Support from Brown Field (SDM)

- Supported a multi-agency task force, which analyzed the threat of terrorists, crossing the U.S.-Mexican border
- Accommodated the History Channel and Discovery Channel to film the Airport for upcoming productions
- Commended by the U.S. Navy for the City's continued support and use of Brown Field
- Served as one of the primary San Diego locations for U.S. Customs/Border Patrol for K-9 training operations

Brown Field Development Project

- Assisted U.S. Customs in their design of a facility upgrade
- Completed self-funded paving project of airport access roads and parking lots
- Assisted FAA in their water line installation to the Air Traffic Control Tower
- Commenced design for Americans with Disabilities Act (ADA) terminal restroom and access upgrade
- Received \$731,500 FAA grant for the Runway 8L/26R Rehabilitation Design Project
- Continue to negotiate the new development project in Brown Field at a value of \$700.0 million

Montgomery Field (MYF)

- Completed the FAA grant-funded, \$4.2 million, Runway 10L/28R Rehabilitation Project
- Installed wireless, solar-powered runway edge lights and threshold lights on Runway 10R/28L
- Completed a 90% design for the Taxiway C Rehabilitation Project
- Completed the design of the Runway 05/23 and Taxiway G Rehabilitation Project which will diminish runway incursions and deviations
- Reduced Vehicle/Pedestrian Deviations by installing chain link fences at strategic locations
- Assisted in the design of the FAA grant-funded Access Control Project
- Repaired the approach end of Runway 05 and part of the aircraft apron
- Rehabilitated the Airport's streets, sidewalks, and parking lots



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
FTE Positions (Budgeted)	18.00	18.00	18.00	0.00
Personnel Expenditures	\$ 1,560,366	\$ 1,432,759	\$ 1,529,997	\$ 97,238
Non-Personnel Expenditures	1,462,814	4,450,151	4,246,260	(203,891)
Total Department Expenditures	\$ 3,023,180	\$ 5,882,910	\$ 5,776,257	\$ (106,653)
Total Department Revenue	\$ 4,603,804	\$ 4,690,580	\$ 4,690,334	\$ (246)

Airports Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Airports	\$ 3,023,180	\$ 5,882,910	\$ 5,776,257	\$ (106,653)
Total	\$ 3,023,180	\$ 5,882,910	\$ 5,776,257	\$ (106,653)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Airports	18.00	18.00	18.00	0.00
Total	18.00	18.00	18.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Maintenance Support	0.00	\$ 1,200,000	\$ -
Addition of expenditures to support the maintenance of facilities, runways, and taxiways for Montgomery Field and Brown Field Airports.			
Heating, Ventilating, and Air Conditioning (HVAC) Expenditures	0.00	200,000	-
Addition of expenditures to replace the HVAC system for Montgomery Field offices.			
Salary and Benefit Adjustments	0.00	97,238	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Supplemental Cost of Living Adjustment (COLA)	0.00	3,504	-
Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.			
New Global Positioning System (GPS) Contract	0.00	648	-
Addition of expenditures for data/service plan associated with new GPS contract.			
Non-Discretionary Adjustment	0.00	(31,546)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Airports

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology	0.00	(34,497)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
One-Time Reductions and Annualizations	0.00	(1,542,000)	(246)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (106,653)	\$ (246)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 803,814	\$ 868,666	\$ 950,231	\$ 81,565
Fringe Benefits	756,551	564,093	579,766	15,673
PERSONNEL SUBTOTAL	\$ 1,560,366	\$ 1,432,759	\$ 1,529,997	\$ 97,238
NON-PERSONNEL				
Supplies	\$ 56,501	\$ 256,401	\$ 263,290	\$ 6,889
Contracts	1,145,275	3,834,969	3,694,031	(140,938)
Information Technology	94,814	134,928	80,906	(54,022)
Energy and Utilities	150,040	186,733	160,625	(26,108)
Other	2,117	6,627	13,416	6,789
Transfers Out	14,066	14,160	17,659	3,499
Capital Expenditures	-	15,577	15,577	-
Debt	-	756	756	-
NON-PERSONNEL SUBTOTAL	\$ 1,462,814	\$ 4,450,151	\$ 4,246,260	\$ (203,891)
Total	\$ 3,023,180	\$ 5,882,910	\$ 5,776,257	\$ (106,653)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 510,700	\$ 569,946	\$ 483,946	\$ (86,000)
Fines Forfeitures and Penalties	-	246	-	(246)
Other Revenue	1,609	-	-	-
Rev from Money and Prop	4,091,495	4,120,388	4,206,388	86,000
Total	\$ 4,603,804	\$ 4,690,580	\$ 4,690,334	\$ (246)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 43,420
20000036	Airport Manager	2.00	2.00	2.00	51,272 - 61,797	118,834
20000034	Airport Noise Abatement Officer	1.00	1.00	1.00	54,059 - 65,333	63,700
20000035	Airport Operations Assistant	3.00	3.00	3.00	34,944 - 41,642	123,305
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	63,700
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	108,099
20000426	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	45,115

Airports

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	31,762 - 37,773	37,773
20000768	Property Agent	1.00	1.00	0.00	59,363 - 71,760	-
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	38,376 - 45,802	45,802
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,426
20001003	Supervising Property Agent	0.00	0.00	1.00	66,768 - 80,891	76,442
20001053	Utility Worker 2	2.00	2.00	2.00	33,322 - 39,666	78,139
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	36,970
	Bilingual - Regular					2,912
	Exceptional Performance Pay-Classified					2,714
	Overtime Budgeted					26,380
	Termination Pay Annual Leave					34,500
FTE, Salaries, and Wages Subtotal		18.00	18.00	18.00	\$	950,231
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
Employee Offset Savings	\$	2,579	\$ 7,146	\$ 8,043	\$	897
Flexible Benefits		93,054	104,994	103,899		(1,095)
Long-Term Disability		4,585	4,844	4,885		41
Medicare		10,861	10,663	11,448		785
Other Post-Employment Benefits		35,544	107,559	106,879		(680)
Retiree Health Contribution		321,027	-	-		-
Retiree Medical Trust		88	94	396		302
Retirement 401 Plan		351	378	1,587		1,209
Retirement ARC		203,124	227,301	231,771		4,470
Retirement DROP		7,996	7,385	8,782		1,397
Retirement Offset Contribution		1,196	1,478	1,837		359
Risk Management Administration		15,527	17,714	17,884		170
Supplemental Pension Savings Plan		39,945	41,666	42,111		445
Unemployment Insurance		2,581	2,466	2,623		157
Workers' Compensation		18,093	30,405	37,621		7,216
Fringe Benefits Subtotal	\$	756,551	\$ 564,093	\$ 579,766	\$	15,673
Total Personnel Expenditures				\$	1,529,997	

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,493,910	\$ 6,558,540	\$ 2,765,234
Continuing Appropriation - CIP	3,945,616	3,945,615	6,539,956
Federal Aviation Administration Reserve	—	850,000	850,000
Reserved Fund Balance	—	675,000	675,000
TOTAL BALANCE AND RESERVES	\$ 14,439,526	\$ 12,029,155	\$ 10,830,190
REVENUE			
Aviation Leasing	\$ 1,381,273	\$ 1,534,293	\$ 1,370,931
City Field Engineering Lease - Montgomery Field	235,250	235,250	235,250
City Fire Station #43 Lease - Brown Field	97,800	48,900	53,718
City SDPD Eastern Division Leases - Montgomery Field	493,385	204,020	497,840
Commercial Leasing	1,719,067	1,892,925	1,843,649
Flowage Fees	239,856	293,385	207,385
Interest Earnings	132,492	200,000	200,000
Landing Fees	31,545	50,000	50,000
Monthly Aircraft Parking	173,876	140,000	140,000
Misc Revenue	(13,028)	41,300	—
Reimbursable Utilities (Crownair & Casa Machado)	14,253	14,256	14,256
Transient Aircraft Parking	38,069	24,251	24,251
Vehicle Airport Parking	10,397	12,000	12,000
Lease Penalties	28,629	—	5,000
Other Revenues	20,940	—	36,054
TOTAL REVENUE	\$ 4,603,804	\$ 4,690,580	\$ 4,690,334
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,043,330	\$ 16,719,735	\$ 15,520,524
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 575,051	\$ 2,400,000	\$ —
TOTAL CIP EXPENSE	\$ 575,051	\$ 2,400,000	\$ —
OPERATING EXPENSE			
Personnel Expense	\$ 1,560,366	\$ 1,432,759	\$ 1,529,997
Non-Personnel Expense	1,462,814	4,450,151	4,246,260
TOTAL OPERATING EXPENSE	\$ 3,023,180	\$ 5,882,910	\$ 5,776,257
TOTAL EXPENSE	\$ 3,598,231	\$ 8,282,910	\$ 5,776,257
RESERVES			
Continuing Appropriation - CIP	\$ 6,539,956	\$ 3,945,615	\$ 6,539,956
Federal Aviation Administration Reserve	850,000	850,000	850,000
Reserved Fund Balance	675,000	675,000	675,000
TOTAL RESERVES	\$ 8,064,956	\$ 5,470,615	\$ 8,064,956
BALANCE	\$ 7,380,144	\$ 2,966,210	\$ 1,679,311
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,043,330	\$ 16,719,735	\$ 15,520,524

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Capital Outlay Fund



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Fund Description

The Capital Outlay Fund was established by City Charter, Article VII, Section 77 for revenue from the sale of City-owned property. The Capital Outlay Fund is to be used exclusively for "the acquisition, construction, and completion of permanent public improvements." Capital projects benefiting from this fund are typically managed and maintained by the General Fund.



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Capital Outlay Fund

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	2,669,673	1,940,000	3,210,001	1,270,001
Total Department Expenditures	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001	\$ 1,270,001
Total Department Revenue	\$ 10,401,837	\$ -	\$ -	\$ -

Capital Outlay Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Capital Outlay Fund	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001	\$ 1,270,001
Total	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001	\$ 1,270,001

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 1,270,001	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 1,270,001	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ -	\$ -
Fringe Benefits	-	-	-	-
PERSONNEL SUBTOTAL	\$ -	\$ -	\$ -	\$ -
NON-PERSONNEL				
Contracts	\$ 179,673	\$ -	\$ -	\$ -
Transfers Out	2,490,000	1,940,000	3,210,001	1,270,001
NON-PERSONNEL SUBTOTAL	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001	\$ 1,270,001
Total	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001	\$ 1,270,001

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Revenue	\$ 10,251,837	\$ -	\$ -	\$ -
Transfers In	150,000	-	-	-
Total	\$ 10,401,837	\$ -	\$ -	\$ -

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

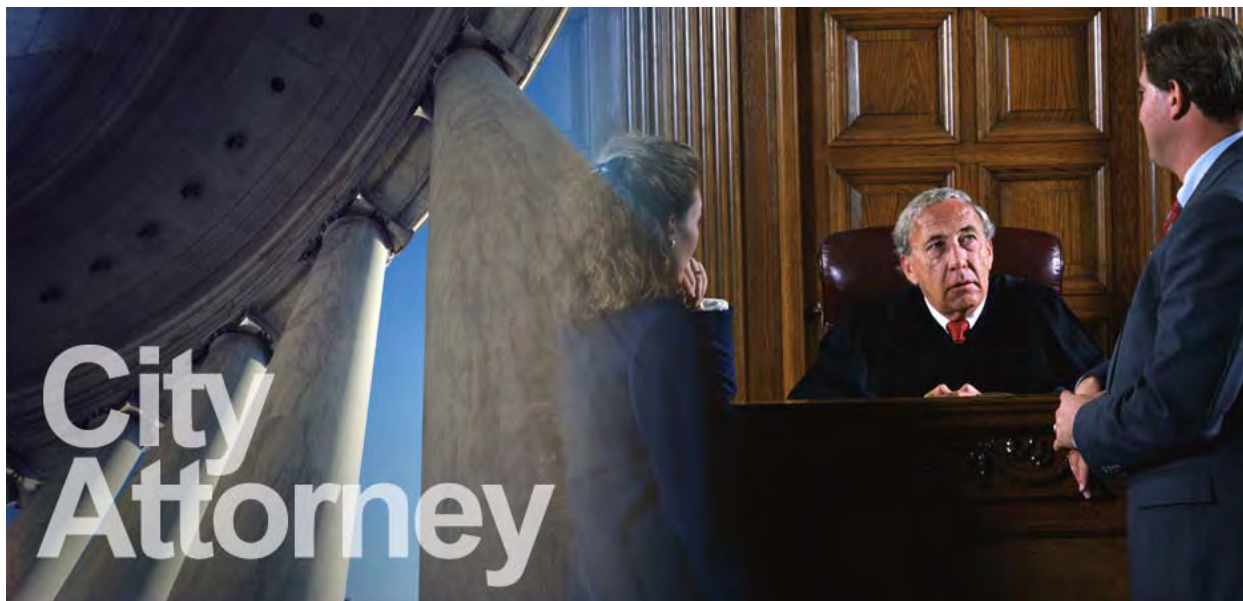
Capital Outlay Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (20,752,667)	\$ (18,650,830)	\$ (4,630,808)
Continuing Appropriation - CIP	33,708,096	28,918,142	12,186,711
Reserve for Future Bond Principal Payments	—	5,510,000	6,725,807
TOTAL BALANCE AND RESERVES	\$ 12,955,429	\$ 15,777,312	\$ 14,281,710
REVENUE			
Property Sales	\$ 10,251,837	\$ —	\$ —
Other Revenue	150,000	—	—
TOTAL REVENUE	\$ 10,401,837	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 23,357,266	\$ 15,777,312	\$ 14,281,710
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 5,848,026	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 5,848,026	\$ —	\$ —
OPERATING EXPENSE			
Bond Principal Payments - Deferred Capital	\$ 1,900,000	\$ 1,940,000	\$ 3,210,001
Bond Principal Payments - Mission Bay/Balboa Improvements	590,000	—	—
Miscellaneous Expenditures	179,673	—	—
TOTAL OPERATING EXPENSE	\$ 2,669,673	\$ 1,940,000	\$ 3,210,001
TOTAL EXPENSE	\$ 8,517,699	\$ 1,940,000	\$ 3,210,001
RESERVES			
Continuing Appropriation - CIP	\$ 15,359,843	\$ 28,918,142	\$ 12,186,711
Reserve for Future Bond Principal Payments	5,065,134	3,570,000	3,515,806
TOTAL RESERVES	\$ 20,424,977	\$ 32,488,142	\$ 15,702,517
BALANCE	\$ (5,585,410)	\$ (18,650,830)	\$ (4,630,808)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 23,357,266	\$ 15,777,312	\$ 14,281,710

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

City Attorney



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Department Description

The Office of the City Attorney is among the region's largest law firms and handles a diverse caseload. The City Attorney's Office advises the Mayor, the City, and all its departments; prosecutes or defends lawsuits or cases to which the City may be a party; and receives approximately 35,000 criminal cases per year involving persons charged with violations of State laws occurring within City limits for misdemeanor offenses.

City Attorney Jan Goldsmith, an attorney since 1976, specializes in business litigation. He was appointed San Diego Superior Court Judge in 1998 and retired in December 2008 to assume the office of San Diego City Attorney. Mr. Goldsmith spent his first six years on the bench handling criminal and civil trials and his final years assigned to an independent civil calendar.

Executive Assistant City Attorney Andrew Jones holds the number two management position in the office. In December 2008, Mr. Jones was appointed Assistant City Attorney and led the Civil Litigation Division. In November 2009, Mr. Jones was tasked to lead the Criminal Division. In January 2011, Mr. Jones was appointed Executive Assistant City Attorney. Mr. Jones was sworn in as a Deputy City Attorney in 1997 and has over 14 years of trial experience. His civil practice includes civil rights, torts, inverse condemnation, unlawful detainers, and breach of contract. He also prosecuted misdemeanor violations and abusers in domestic violence and child abuse cases.

The Office of the City Attorney is divided into four divisions: Civil Advisory, Civil Litigation, Criminal, and Community Justice. These divisions are subdivided into units which allow the attorneys to specialize in areas of practice.

Civil Advisory Division: The Civil Advisory Division advises the City and each of its departments including the City Council and Mayor. The Civil Advisory Division is divided into five units: Government Affairs and Finance, Real Property and Economic Development, Public Works, Public Safety, and Employment Services. This division is under the direction of Assistant City Attorney Mary Jo Lanzafame who has over 22 years of experience as a municipal lawyer in areas of practice including the California Environmental Quality Act (CEQA), planning and zoning, conflict of interest, the Brown Act, real estate, and public works.

Civil Litigation Division: The Civil Litigation Division prosecutes or defends civil lawsuits in which the City is a party. The Civil Litigation Division is divided into five units: Civil Prosecution, Workers' Compensation, Land Use Litigation, General Litigation, and Special Litigation. Executive Assistant City Attorney Andrew Jones and Assistant

City Attorney

City Attorney Don Worley head this division. Mr. Worley has over 30 years in private practice in land use, real estate, and business litigation.

Criminal Division: The Criminal Division prosecutes criminal misdemeanors and infractions committed within City limits. The Criminal Division is divided into five units: Case Issuance, General Trial, Appellate, Neighborhood Prosecution, and Domestic Violence. This division is under the direction of Division Chiefs Angie Reddish-Day and Marlea Dell'Anno. Collectively, they have more than 30 years of experience in criminal prosecution and leadership roles.

Community Justice Division: The Community Justice Division prosecutes cases that the community has identified as important to quality of life. Prosecutors work with the community, police, and other law enforcement agencies to establish and maintain security, ensure fair business dealing, and promote justice. The Community Justice Division is divided into two units: Code Enforcement and Consumer and Environmental Protection. This division is under the direction of Assistant City Attorney Tricia Pummill who brings over 27 years of experience as a criminal prosecutor specializing in white collar crime and consumer protection.

The Office of the City Attorney is built upon the senior partner, junior partner, and associate model used in private law firms. The division leaders, along with City Attorney Jan Goldsmith, have more than 130 years of combined experience.

The Department's mission statement is:

Integrity matters! We can best help our city by maintaining our integrity and providing timely, accurate, and high quality legal representation to the City of San Diego. We will be firm, independent, and professional, stopping illegalities while suggesting solutions. We will never forget that we are accountable to the people of San Diego and that we represent the City of San Diego.

Goals and Objectives

The Civil Litigation Division will continue to accept cases that were previously sent to outside counsel, thereby reducing expenses and gaining experience in areas it did not traditionally have experience in. The Civil Litigation Division is working expeditiously on finalizing large settlements of long-standing cases.

The Civil Advisory Division will produce legal opinions and memoranda of law on a wide variety of issues such as pension reform, retiree health, budget matters, and a variety of miscellaneous issues including items of interest as requested by the Mayor, City Council, or City departments.

The Community Justice Division will be responsive to community groups and council representatives when they identify criminal conduct that is impacting their communities, and find creative ways within legal parameters to remove those conditions.

Both the Criminal Division and the Neighborhood Prosecution Unit will increase participation of misdemeanor offenders in community courts. This removes some of the work from the court system and leads to additional community service by offenders which improves neighborhoods at no expense to taxpayers. Additionally, they will expand programs that are alternatives to placing people in jail for low-level offenses, preferably programs that deter future criminal conduct and return some benefit to the community.

The attorneys in the Domestic Violence Unit are active members of the San Diego Domestic Violence Council and the Domestic Violence Fatality Review Team. Chief Marlea Dell'Anno co-chairs the High Risk Team (HRT) created by the District Attorney's Office. HRT is an innovative partnership of domestic violence experts from law enforcement, prosecution agencies, victim advocacy groups, and other community partners whose main objective is

to identify victims at high risk of extreme violence or death and gather resources immediately to protect victims and their family members.

The Neighborhood Prosecution Unit will increase collaborative work with community groups, the San Diego Police Department, the courts, and the defense bar to address the problems of chronic violators of the law. These include individuals suffering from mental illness and homeless individuals who commit misdemeanors.

Service Efforts and Accomplishments

The City Attorney's Office has developed credibility and a solid reputation in the legal community. It communicates effectively with its client and wins cases. Each of its divisions has instituted changes which have resulted in more productivity and a higher quality of legal services. The Office works diligently as reflected in the positive feedback that it receives from the legal community about its attorneys and staff.

The Civil Advisory Division provided legal opinions and analyses concerning core municipal functions relating to the City Charter, San Diego Municipal Code, and the Strong Mayor form of government that included conflict of interest codes for all City departments, boards and commissions, and agencies, as well as several issues relating to the City's budget and finances.

The Civil Litigation Division achieved several significant accomplishments this year including prevailing on motions for summary judgment and demurrers, winning at trial, and defeating plaintiffs' motions for preliminary injunction. Additionally, the Civil Litigation Division has settled many claims against the City and received revenue recoveries or settlements owed to the City resulting in millions of dollars to the General Fund, enterprise funds, or Public Liability Fund (as appropriate).

The Criminal Division will continue to handle criminal cases timely and competently, and bring them to a just conclusion. It will continue to safeguard the rights of victims of crimes by obtaining restitution (when appropriate) and protect the community by bringing individuals who have committed crimes to court and obtaining the appropriate penalties.

The Code Enforcement Unit vigilantly pursues closing marijuana dispensaries that are in violation of federal and local laws and the rehabilitation of vacant or nuisance properties by their owners. The Code Enforcement Unit also evaluates reports of 'slumlords' in a timely manner and assists the tenants to secure safe housing which hold the 'slumlord' accountable.

The Department's Consumer and Environmental Protection Unit (CEPU) provided information to the public on ways to avoid becoming victims of identity theft, illegal tows, job scams, loan sharks, investment frauds, and other white collar crimes. The Unit will continue to provide service to the public in the areas of consumer and environmental protection by staffing the Consumer Hotline with an informed employee who properly assesses complaints and provides referrals where appropriate. CEPU will continue to investigate and prosecute cases that no other agency prosecutes that involve consumer fraud or environmental crimes including individuals who practice law without a license, abusive debt collectors, or false/misleading advertising.

The Neighborhood Prosecution Unit is a team of deputy city attorneys who are liaisons to the police commands and to the communities they serve. They attend community meetings and events to relay information on quality-of-life crime problems to the San Diego Police Department (SDPD) and to the City Attorney's Office.

The Domestic Violence Unit consists of 13 prosecutors, three investigators, three victim services coordinators, and nine support staff. In addition to domestic violence cases, the Unit also handles all elder abuse, child abuse, and sex crimes cases. The Unit is efficient in managing its significantly increased caseload. The average amount of time from the filing of a case until disposition is 24 days which reflects a cost benefit to the taxpayers of the community. Most importantly, victims are not subjected to a lengthy and drawn out criminal process that can be both emotionally and financially debilitating.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	343.35	345.99	332.86	(13.13)
Personnel Expenditures	\$ 38,538,637	\$ 40,180,235	\$ 41,309,238	\$ 1,129,003
Non-Personnel Expenditures	3,270,206	3,421,796	3,219,749	(202,047)
Total Department Expenditures	\$ 41,808,843	\$ 43,602,031	\$ 44,528,987	\$ 926,956
Total Department Revenue	\$ 8,548,692	\$ 4,656,169	\$ 4,656,169	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	\$ 4,192,239	\$ 5,286,544	\$ 4,583,223	\$ (703,321)
Civil Advisory	10,622,640	11,060,702	12,238,315	1,177,613
Civil Litigation	10,932,389	10,235,734	11,138,998	903,264
Community Justice	4,458,148	4,844,529	4,585,781	(258,748)
Criminal Litigation	11,603,427	12,174,522	11,982,670	(191,852)
Total	\$ 41,808,843	\$ 43,602,031	\$ 44,528,987	\$ 926,956

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	26.00	28.00	20.36	(7.64)
Civil Advisory	72.42	74.19	74.18	(0.01)
Civil Litigation	81.38	80.14	81.00	0.86
Community Justice	39.21	39.02	38.95	(0.07)
Criminal Litigation	124.34	124.64	118.37	(6.27)
Total	343.35	345.99	332.86	(13.13)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 2,561,894	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	15,630	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Standard Hour Personnel Funding	(0.13)	337	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
New Global Positioning System (GPS) Contract	0.00	216	-
Addition of expenditures for data/service plan associated with new GPS contract.			

City Attorney

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology	0.00	(217,893)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Position Reductions	(13.00)	(1,433,228)	-
Reductions to positions reflect service level reductions experienced by other City Departments over the last five years.			
Total	(13.13)	\$ 926,956	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 23,765,720	\$ 24,529,692	\$ 24,024,837	\$ (504,855)
Fringe Benefits	14,772,917	15,650,543	17,284,401	1,633,858
PERSONNEL SUBTOTAL	\$ 38,538,637	\$ 40,180,235	\$ 41,309,238	\$ 1,129,003
NON-PERSONNEL				
Supplies	\$ 254,797	\$ 301,892	\$ 293,156	\$ (8,736)
Contracts	585,287	662,619	673,395	10,776
Information Technology	1,477,401	2,177,021	1,864,570	(312,451)
Energy and Utilities	61,610	88,624	86,551	(2,073)
Other	117,474	191,640	302,077	110,437
Transfers Out	773,637	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 3,270,206	\$ 3,421,796	\$ 3,219,749	\$ (202,047)
Total	\$ 41,808,843	\$ 43,602,031	\$ 44,528,987	\$ 926,956

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 3,039,692	\$ 2,638,292	\$ 2,638,292	\$ -
Fines Forfeitures and Penalties	5,436,613	1,650,000	1,650,000	-
Licenses and Permits	4,090	3,500	3,500	-
Other Revenue	82	-	-	-
Rev from Other Agencies	68,215	364,377	364,377	-
Total	\$ 8,548,692	\$ 4,656,169	\$ 4,656,169	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,970
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	82,392
20001076	Assistant City Attorney	4.00	6.00	5.00	73,008 - 291,595	774,542
21000179	Assistant Dispute Resolution Officer	0.00	0.00	1.00	44,470 - 54,059	52,708
20000049	Assistant Management Analyst	1.00	1.00	0.00	44,470 - 54,059	-
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	126,947
20000171	Auto Messenger 1	2.00	2.00	1.00	26,208 - 31,491	30,704

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20001070	City Attorney	1.00	1.00	1.00	193,648 - 193,648	193,648
20000610	City Attorney Investigator	21.00	21.00	21.00	58,219 - 70,429	1,370,895
90000610	City Attorney Investigator - Hourly	1.00	0.46	0.40	58,219 - 70,429	23,288
20000539	Clerical Assistant 2	26.00	23.00	20.00	29,931 - 36,067	550,578
90000539	Clerical Assistant 2 - Hourly	0.00	0.19	0.00	29,931 - 36,067	-
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	16,827 - 105,518	79,566
20000351	Court Support Clerk 1	17.00	19.00	19.00	31,491 - 37,918	694,082
90000351	Court Support Clerk 1 - Hourly	0.00	0.20	0.00	31,491 - 37,918	-
20000353	Court Support Clerk 2	12.00	13.00	13.00	32,968 - 39,811	501,117
90000353	Court Support Clerk 2 - Hourly	0.00	0.00	0.10	32,968 - 39,811	3,297
20001117	Deputy City Attorney	135.75	136.75	133.75	17,805 - 204,214	13,478,818
90001117	Deputy City Attorney - Hourly	0.47	0.72	0.80	17,805 - 204,214	88,808
20001258	Deputy City Attorney - Unrepresented	5.00	5.00	6.00	17,805 - 204,214	721,413
20001168	Deputy Director	1.00	1.00	0.00	46,966 - 172,744	-
20000392	Dispute Resolution Officer	1.00	1.00	1.00	54,059 - 65,333	63,700
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	63,373
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	69,607
20000377	Information Systems Technician	2.00	2.00	0.00	42,578 - 51,334	-
90001128	Legal Intern - Hourly	0.96	1.00	1.00	39,000 - 47,424	39,000
90000335	Legal Secretary 1 - Hourly	0.06	0.00	0.00	36,067 - 43,514	-
20000587	Legal Secretary 2	35.25	35.25	33.25	43,555 - 52,666	1,608,760
90000587	Legal Secretary 2 - Hourly	0.00	0.00	0.10	43,555 - 52,666	4,356
20000911	Librarian 3	1.00	1.00	1.00	55,266 - 67,101	65,424
20000614	Paralegal	20.00	20.00	20.00	52,374 - 63,190	1,086,003
90000172	Payroll Specialist 1 - Hourly	0.40	0.00	0.00	33,093 - 39,832	-
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	73,063
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	26,395 - 160,430	75,878
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	70,221 - 85,051	82,925
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	48,430
20000380	Principal Legal Secretary	1.00	1.00	1.00	50,398 - 60,736	59,218
20000063	Principal Paralegal	1.00	1.00	1.00	63,586 - 76,502	74,589
20001222	Program Manager	2.00	2.00	1.00	46,966 - 172,744	86,575
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	-
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	75,381
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	63,794 - 77,314	226,143
90000933	Senior City Attorney Investigator - Hourly	0.00	0.14	0.10	63,794 - 77,314	6,379
20000927	Senior Clerk/Typist	8.00	8.00	8.00	36,067 - 43,514	295,773
20001144	Senior Legal Intern	1.00	1.00	1.00	47,466 - 57,658	55,928
20000843	Senior Legal Secretary	6.00	6.00	6.00	48,006 - 57,845	338,394

City Attorney

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range		Total
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 -	71,760	69,966
20000845	Senior Paralegal	5.00	5.00	5.00	57,658 -	69,410	203,025
90001146	Student Intern - Hourly	0.46	0.28	0.36	18,616 -	22,318	6,702
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 -	80,891	78,464
20001057	Victim Services Coordinator	4.00	4.00	4.00	36,962 -	44,533	172,344
20000756	Word Processing Operator	5.00	5.00	5.00	31,491 -	37,918	71,053
	Bilingual - Regular						20,384
	Master Library Degree						3,355
	Overtime Budgeted						10,512
	Termination Pay Annual Leave						80,360
FTE, Salaries, and Wages Subtotal		343.35	345.99	332.86			\$ 24,024,837
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits							
Employee Offset Savings		\$ 439,010		\$ 567,664	\$ 562,094		\$ (5,570)
Flexible Benefits		2,081,278		2,166,108	2,110,150		(55,958)
Long-Term Disability		138,884		142,619	131,942		(10,677)
Medicare		343,262		347,652	343,233		(4,419)
Other		(1,291)		-	-		-
Other Post-Employment Benefits		829,532		2,073,637	1,966,261		(107,376)
Retiree Health Contribution		858,380		-	-		-
Retiree Medical Trust		6,062		5,842	7,402		1,560
Retirement 401 Plan		24,557		24,085	30,313		6,228
Retirement ARC		8,289,068		8,269,704	9,752,423		1,482,719
Retirement DROP		34,574		30,712	44,740		14,028
Retirement Offset Contribution		30,574		34,999	33,199		(1,800)
Risk Management Administration		328,465		341,451	329,013		(12,438)
Supplemental Pension Savings Plan		1,059,711		1,150,169	1,161,485		11,316
Unemployment Insurance		76,042		72,715	70,869		(1,846)
Unused Sick Leave		(11)		-	-		-
Workers' Compensation		234,819		423,186	741,277		318,091
Fringe Benefits Subtotal		\$ 14,772,917		\$ 15,650,543	\$ 17,284,401		\$ 1,633,858
Total Personnel Expenditures					\$ 41,309,238		

City Auditor



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Department Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations, achieves stated goals and objectives, reports financial and performance information (reliability), efficiently and effectively uses resources, and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Department's mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Department reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs

City Auditor

identified in the annual citywide risk assessment model. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Reduce costs and increase revenues
- Utilize audits to identify opportunities for improved efficiency and the effective use of resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Department intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Department will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated. The Department will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Percent of audit recommendations management agrees to implement	84%	98%	95%
2. Ratio of City's monetary benefits from audit activities to operational audit costs ¹	17:1	6:1	4:1
3. Amount of City's measurable monetary benefits from audit activities ²	\$45.5M	\$9.7M	\$10.8M
4. Percent of audit workplan completed during the fiscal year	84%	85%	90%
5. Percent of hotline investigation recommendations management agrees to implement	100%	100%	90%

1. The ratio of the monetary benefits are calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a five year period that will occur if audit recommendations are implemented compared to the City's annual operational costs.
2. Measurable monetary benefits are calculated by considering the potential estimated cost savings, enhanced revenues, and/or monetized efficiencies over a five year period that will occur if audit recommendations are implemented.

Service Efforts and Accomplishments

The City Auditor will propose an annual audit workplan that will identify the planned audits to be undertaken during the fiscal year. The annual workplan will be based on the results of the comprehensive citywide risk assessment and identify required audits such as the annual inventory audit, close-out audits, and hotline investigations. The goal will be to complete the required audit workplan and increase the economy, efficiency, and effectiveness of City operations through these audits and their recommendations.

Additionally, the City Auditor will conduct testing of internal controls during each performance audit that is conducted, report on control weaknesses that are identified, and make recommendations for corrective action that should be taken. The City Auditor will perform follow-up work on all audit recommendations that are made to determine if proper actions have been taken by management.

The City Auditor will provide regular updates to the Audit Committee regarding the activities and accomplishments of the Office including producing an annual report and information on management's implementation of audit recommendations.

The Office of the City Auditor has established a national reputation earning two Knighton Awards for best performance audit in the large audit shop category. The audit reports were judged on several key elements such as the potential for significant impact, the persuasiveness of the conclusions, the focus on improving government efficiency and effectiveness, and its clarity, conciseness, and innovation. A number of released audits identified significant opportunities to improve operations, such as but not limited to, reductions in response times to emergency medical calls, increasing utility values maintained, improving capital asset management, and reframing the City's role in economic development.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	19.50	20.00	20.00	0.00
Personnel Expenditures	\$ 2,337,730	\$ 2,567,720	\$ 2,570,724	\$ 3,004
Non-Personnel Expenditures	1,093,162	1,241,385	1,171,490	(69,895)
Total Department Expenditures	\$ 3,430,892	\$ 3,809,105	\$ 3,742,214	\$ (66,891)
Total Department Revenue	\$ 225,656	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
City Auditor	\$ 3,430,892	\$ 3,809,105	\$ 3,742,214	\$ (66,891)
Total	\$ 3,430,892	\$ 3,809,105	\$ 3,742,214	\$ (66,891)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
City Auditor	19.50	20.00	20.00	0.00
Total	19.50	20.00	20.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 6,164	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	3,004	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
One-Time Reductions and Annualizations	0.00	(25,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Equipment/Support for Information Technology	0.00	(51,059)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ (66,891)	\$ -

City Auditor

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 1,664,031	\$ 1,758,631	\$ 1,687,864	\$ (70,767)
Fringe Benefits	673,700	809,089	882,860	73,771
PERSONNEL SUBTOTAL	\$ 2,337,730	\$ 2,567,720	\$ 2,570,724	\$ 3,004
NON-PERSONNEL				
Supplies	\$ 11,379	\$ 15,708	\$ 23,272	\$ 7,564
Contracts	991,067	1,047,480	1,022,230	(25,250)
Information Technology	80,605	159,830	103,795	(56,035)
Energy and Utilities	2,476	5,518	871	(4,647)
Other	7,635	12,849	21,322	8,473
NON-PERSONNEL SUBTOTAL	\$ 1,093,162	\$ 1,241,385	\$ 1,171,490	\$ (69,895)
Total	\$ 3,430,892	\$ 3,809,105	\$ 3,742,214	\$ (66,891)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Charges for Services	\$ 225,653	\$ -	\$ -	\$ -
Other Revenue	2	-	-	-
Total	\$ 225,656	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	2.00	2.00	1.00	\$34,694 - \$207,210	\$ 126,100
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	57,948
20001252	City Auditor	1.00	1.00	1.00	59,155 - 224,099	162,960
20001135	Principal Auditor	15.50	16.00	17.00	19,323 - 151,840	1,340,856
FTE, Salaries, and Wages Subtotal		19.50	20.00	20.00		\$ 1,687,864
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 16,566	\$ 54,087	\$ 52,043	\$ (2,044)	
	Flexible Benefits	161,928	174,465	174,465	-	
	Insurance	355	-	-	-	
	Long-Term Disability	9,375	10,278	9,366	(912)	
	Medicare	25,063	26,143	25,156	(987)	
	Other Post-Employment Benefits	53,376	126,540	125,740	(800)	
	Retiree Medical Trust	2,673	2,753	2,745	(8)	
	Retirement 401 Plan	10,588	11,007	10,972	(35)	
	Retirement ARC	340,032	334,603	382,745	48,142	
	Risk Management Administration	19,651	20,840	21,040	200	
	Supplemental Pension Savings Plan	21,999	25,115	26,720	1,605	
	Unemployment Insurance	5,447	5,227	5,028	(199)	
	Unused Sick Leave	(8)	-	-	-	
	Workers' Compensation	6,655	18,031	46,840	28,809	
Fringe Benefits Subtotal		\$ 673,700	\$ 809,089	\$ 882,860	\$ 73,771	
Total Personnel Expenditures				\$ 2,570,724		

City Clerk



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Department Description

The Office of the City Clerk has built on core services in order to expand its role of providing public access infrastructure. The Department offers residents of San Diego a vital access-point to local government. Legislative documents, such as City Council agendas, are available both in the office and online with all back-up or exhibit material included for ease of access. The Summary Sheet, Results, and Minutes that capture the actions by the legislative body are also available online and organized by Council meeting. In addition, campaign finance disclosure, lobbyist reports, and statements of economic interests are retained and available for public inspection. The City Clerk is the filing officer for the City and administers municipal elections, coordinates public hearings, and disseminates information regarding legislative actions and policy decisions to City departments, other agencies, and the public. As official record keeper, the City Clerk maintains custody of City records.

The Department's mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide support to the Mayor and City Council as they work to serve the residents of San Diego

Every division within the Office of the City Clerk strives to support the Mayor and City Council as they work to serve the citizens of San Diego. One important way of accomplishing this is by providing public access infrastructure to information relating to the legislative process. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives:

- Prepare and distribute docket materials in a timely, efficient, and streamlined manner with an emphasis on electronic access initiatives that increase information availability while reducing cost where possible
- Transition to a near-paperless docket and away from printed, hard-copy binders of Council item backup materials by utilizing iPads and the docket-notation application iLegislate

City Clerk

- Effectively coordinate and administer public hearings, the resolutions and ordinances database, and Proposition 218 protest processes

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego

Proper administration of the election process serves the people's right to exercise their vote by ensuring an expeditious, complete process. The timely and accurate handling of disclosure documents provides another example of the ways in which the Office of the City Clerk acts as a critical, foundational source for information. Over the next one to two years, the Department will continue to accomplish this goal by focusing on the following objectives:

- Effectively administer and coordinate municipal elections
- Serve as filing officer by processing the City's campaign finance disclosure reports, statements of economic interests, and lobbyist registrations and reports
- Effectively support the election/appointment process for board and commission members

Goal 3: Provide access to the City's official record and legislative documents in as many different media as possible in order to reach the broadest possible customer base

The Office of the City Clerk provides the foundation for access to information in the City of San Diego. To this end, the Department is dedicated to seeking out and incorporating best practices with regard to information storage and retrieval. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and preserve City Council proceedings and related documents (e.g., minutes, result sheets, resolutions/ordinances, contracts/agreements, leases/deeds/change orders)
- Expand electronic filing options within the City of San Diego where appropriate
- Apply technology effectively to provide increased and improved access to materials online
- Utilize the social media outlets of Twitter and Facebook to provide timely updates on Council actions; improve access to City-related information by placing forms and important filing deadlines online through the Office of the City Clerk website; and expand the number of followers tracking City actions

Goal 4: Support the City's records management program

A viable records management program ensures that each department can maximize its operational goals by making information more readily available for service delivery. Over the next one to two years, the Department will move toward accomplishing the goal by focusing on the following objectives:

- Work closely with department directors to update their records disposition schedules in order to assist them in retaining and organizing records for optimal operation and access by the public
- Expand and develop a citywide records management training program to support department records coordinators

Goal 5: Manage Public Access Infrastructure and epitomize effective customer service

The Office of the City Clerk is an independent department known for its impartiality, integrity, and exceptional customer service based on its ever-increasing ability to provide the public access to municipal government in an efficient, timely, professional, and courteous manner via the latest technology available. Over the next one or two years, the Department will move toward accomplishing this goal by focusing on the following objectives:

- Utilize best business practices for effective service delivery and apply flexibility to resource allocation across divisions
- Apply technology effectively to provide increased and improved access to materials online and increase staff's ability to respond quickly and accurately to customer requests
- Realize efficiencies by coordinating activities and standardizing processes across the City
- Ensure a high level of integrity and honesty in performance of work duties
- Improve public access to pertinent City information by expanding outreach efforts including utilizing social media outlets such as Twitter and Facebook

Goal 6: Train for improved inter-departmental communication and efficiencies

The Office of the City Clerk has a hand in almost every aspect of City business bridging the legislative and executive sides of government. Over the next one to two years, the Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate training to both executive and legislative entities in the areas of records management, conflict of interest code update, statements of economic interests, and accessing online legislative resources provided by the Department
- Communicate effectively across the City utilizing Cable 24 to televise Council Docket information, records management training videos, and group presentations on a variety of topics to reach the largest audience in the most efficient manner

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Level of public outreach achieved	98%	95%	95%
2. Percent of current legislative and election-related records made viewable online within a specified timeframe	97%	97%	95%
3. Percent of historical legislative and election-related records made viewable online within a fiscal year	95%	99%	99%
4. Number of hours of training provided to City staff within the fiscal year	336	216	253

Service Efforts and Accomplishments

With an emphasis on customer service, Legislative Services continues to work toward a long-standing departmental goal of emphasizing electronic access initiatives in order to increase information availability to its customers. Improvements have been made to the service delivery of a variety of legislative documents including the City Council Docket. With the next phase of the six-year Paperless Docket Initiative underway, it is hoped that the use of iPads by Councilmembers as an alternative to the voluminous Council item backup material binders produced weekly will result in further efficiencies. Additionally, with late-arriving (SB343) docket material slated to be added retroactively to the searchable docket exhibit material available online, access to historical docket information will be at the most transparent and complete level of accessibility in the City's history. Having reduced the number of docket binders from 21 to 13, the Legislative Services Division continues to seek out best practice measures for further service delivery improvements. This progress is the result of years of access improvements that have built on early successes guided by customer feedback. In keeping with an emphasis on transparency, there has been a significant reduction in the time it takes to post the results of City Council actions online and to docket the minutes for Council approval.

Reflecting the breadth of City Clerk responsibilities, multiple citizen petitions were accepted and processed through the Elections & Information Services Division. The November general election and inauguration, were administered in addition to the special election to fill a vacancy in the District 4 Council seat. The latter task included providing orientation to a dozen candidates for public office, nine of whom ultimately qualified for the primary ballot. Echoing the Department's goal of enhanced access, online filing for the City's lobbying firms and organization lobbyists was finalized and training was provided for dozens of City staff serving as department, agency, and board or commission liaisons for the annual filing of economic interests statements, as well as for the biennial conflict of interest code updates. With an emphasis on public access, campaign disclosure statements and lobbyist registrations and reports were posted online. Historical sample ballots from 1960 forward were also uploaded. Over 2,000 requests for

City Clerk

information came to the Department from a variety of sources and helped focus core services and resource allocations.

Providing accurate information and greater access to municipal government starts with a viable Records Management program which helps to facilitate the efficient administration of City records. In an effort to promote the importance of records management, best practices and awareness, the section of the Municipal Code that outlines the City's records management program was updated with references to current technology to help create a better tool for managing records and to serve as a clearer guide to internal and external customers. Improving processes that provide value to end users is at the forefront of quality customer service. With this principle in mind, the Records Division has embarked on the transition from the current department-specific records disposition schedules to building a more streamlined Master Records Retention Schedule. Records training is a vital part of ensuring that City staff, department Records Coordinators, Council and Mayoral office staff are informed about new records technologies, and best practices. With the goal of expanding training availability, the use of webinars is being explored as an effective method for reducing cost, leveraging limited staff and reaching a wider audience citywide.

In addition, the public's access to historical records has been enhanced with the addition of over 70,000 documents online for public viewing. Building on this success, the next phase of this access project will focus on scanning and uploading additional resolutions, ordinances and minutes (1965 and 1966) and is expected to be completed in Fiscal Year 2014.

Finally, the City Clerk continues to look for creative and cost-effective ways of improving service. The Department has a robust volunteer program, benefitting from over 5,500 hours of volunteer service each year, which is almost equivalent to three full-time staff members. In addition, the Department took further steps to partner with the U.S. Department of State to become a Passport Acceptance Facility. As part of this effort, the Department sought alternative funding to kick-start the program and won a grant from the Southern California City Clerks Association for the purchase of a passport camera system.

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
FTE Positions (Budgeted)	45.39	45.12	45.00	(0.12)
Personnel Expenditures	\$ 3,847,372	\$ 3,854,102	\$ 4,104,488	\$ 250,386
Non-Personnel Expenditures	648,050	955,704	1,127,125	171,421
Total Department Expenditures	\$ 4,495,422	\$ 4,809,806	\$ 5,231,613	\$ 421,807
Total Department Revenue	\$ 27,240	\$ 18,404	\$ 18,404	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
City Clerk	\$ 991,307	\$ 1,248,570	\$ 1,575,497	\$ 326,927
Elections & Information Management	917,346	1,003,251	941,875	(61,376)
Legislative Services	1,754,518	1,777,538	1,760,802	(16,736)
Records Management	832,250	780,447	953,439	172,992
Total	\$ 4,495,422	\$ 4,809,806	\$ 5,231,613	\$ 421,807

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
City Clerk	3.39	3.12	4.00	0.88
Elections & Information Management	13.00	12.00	12.00	0.00
Legislative Services	19.00	20.00	19.00	(1.00)
Records Management	10.00	10.00	10.00	0.00
Total	45.39	45.12	45.00	(0.12)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 174,772	\$ -
Addition of Information Systems Analyst 3 Addition of 1.00 Information Systems Analyst 3 to support daily information technology operations and to continue the department's various paperless initiatives.	1.00	131,485	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	129,895	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	41,526	-

City Clerk

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	10,000	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Non-Standard Hour Personnel Funding	(0.12)	(4,839)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Reduction of Clerical Assistant II	(1.00)	(61,032)	-
Reduction of 1.00 Clerical Assistant II from the Legislative Services Division.			
Total	(0.12)	\$ 421,807	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 2,205,031	\$ 2,217,607	\$ 2,305,564	\$ 87,957
Fringe Benefits	1,642,341	1,636,495	1,798,924	162,429
PERSONNEL SUBTOTAL	\$ 3,847,372	\$ 3,854,102	\$ 4,104,488	\$ 250,386
NON-PERSONNEL				
Supplies	\$ 27,165	\$ 49,258	\$ 50,611	\$ 1,353
Contracts	112,564	153,688	151,531	(2,157)
Information Technology	372,155	625,381	742,220	116,839
Energy and Utilities	83,721	91,118	107,115	15,997
Other	28,395	32,378	70,409	38,031
Transfers Out	5,947	3,881	5,239	1,358
Capital Expenditures	18,102	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 648,050	\$ 955,704	\$ 1,127,125	\$ 171,421
Total	\$ 4,495,422	\$ 4,809,806	\$ 5,231,613	\$ 421,807

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 20,565	\$ 12,302	\$ 12,302	\$ -
Fines Forfeitures and Penalties	760	2,802	2,802	-
Licenses and Permits	5,915	3,300	3,300	-
Total	\$ 27,240	\$ 18,404	\$ 18,404	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$36,962 - \$44,533	\$ 43,420
20000024	Administrative Aide 2	3.00	3.00	3.00	42,578 - 51,334	149,958
20000119	Associate Management Analyst	6.00	6.00	6.00	54,059 - 65,333	368,545
20001106	City Clerk	1.00	1.00	1.00	34,694 - 207,210	133,860
20000539	Clerical Assistant 2	2.00	2.00	0.00	29,931 - 36,067	-
90000539	Clerical Assistant 2 - Hourly	0.19	0.06	0.00	29,931 - 36,067	-

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000370	Deputy City Clerk 1	17.00	17.00	18.00	32,968 - 39,811	685,798
20000371	Deputy City Clerk 2	2.00	2.00	2.00	37,835 - 45,781	44,636
20001168	Deputy Director	3.00	3.00	3.00	46,966 - 172,744	306,458
20000293	Information Systems Analyst 3	0.00	0.00	1.00	59,363 - 71,760	71,760
20000347	Legislative Recorder 2	5.00	5.00	5.00	43,618 - 52,770	254,780
90000347	Legislative Recorder 2 - Hourly	0.20	0.06	0.00	43,618 - 52,770	-
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	38,836
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,426
20000950	Stock Clerk	2.00	2.00	1.00	30,056 - 36,275	35,368
20000955	Storekeeper 1	0.00	0.00	1.00	34,611 - 41,517	39,761
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	36,970
	Bilingual - Regular					17,472
	Overtime Budgeted					20,116
	Termination Pay Annual Leave					15,400
FTE, Salaries, and Wages Subtotal		45.39	45.12	45.00		\$ 2,305,564
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 27,966	\$ 31,237	\$ 33,713	\$ 2,476	
	Flexible Benefits	276,461	280,822	284,873	4,051	
	Insurance	291	-	-	-	
	Long-Term Disability	12,796	12,748	12,494	(254)	
	Medicare	30,520	30,136	30,546	410	
	Other Post-Employment Benefits	110,394	278,388	276,628	(1,760)	
	Retiree Health Contribution	188,878	-	-	-	
	Retiree Medical Trust	89	96	99	3	
	Retirement 401 Plan	357	384	398	14	
	Retirement ARC	801,482	777,323	890,263	112,940	
	Retirement DROP	6,458	4,862	13,331	8,469	
	Retirement Offset Contribution	7,173	7,129	7,132	3	
	Risk Management Administration	44,954	45,848	46,288	440	
	Supplemental Pension Savings Plan	97,620	101,335	116,171	14,836	
	Unemployment Insurance	7,294	6,488	6,702	214	
	Workers' Compensation	29,606	59,699	80,286	20,587	
Fringe Benefits Subtotal		\$ 1,642,341	\$ 1,636,495	\$ 1,798,924	\$ 162,429	
Total Personnel Expenditures					\$ 4,104,488	



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City Comptroller



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Department Description

The Office of the City Comptroller performs the general accounting and financial reporting function for the City of San Diego. The Department has ten primary sections that service the financial accounting needs of the City. Included within its scope of responsibility are the following: financial reporting including the Consolidated Annual Financial Report (CAFR); governmental accounting for all funds including the General Fund; payroll accounting and processing for all City employees; disbursements of all City obligations including vendor invoice payments and contract debts; Successor Agency accounting and reporting; Public Utility, other enterprise, and internal service fund accounting; long-term debt accounting and reporting, grant management, and accounting for all City grants; fixed asset accounting; construction-in-progress (CIP) accounting that includes all ongoing building projects; and internal controls over financial reporting and operations.

The Department's mission is:

To provide timely and accurate financial services and information to City management, elected officials, and the public in order to effectively manage public resources

Goals and Objectives

The following are the strategic goals and objectives for the Department:

Goal 1: Provide accurate and timely accounting services to the City

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Organize accounting sections to provide the right level of service to each of the Department's internal customers
- Work closely with the Department of IT to identify system risks and enhancements that improve the Department's operational effectiveness
- Work with customer department management and staff to help develop more streamlined transaction processing workflows

City Comptroller

Goal 2: Provide high quality financial reports in a timely manner

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop comparative interim period actual-to-budget summary financial reports for public presentation
- Develop a set of SAP summary and detail financial reports for management
- Continue to develop key metric databases and reports and push key metric reports out to management in a timely manner to allow them to gauge department performance and make real-time decisions that affect operational efficiency

Goal 3: Engage in continuous improvement of the City's internal controls over financial reporting and operations

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop process narratives and workflow documents to further define transactional processes across all operations and the key internal control elements within each process
- Lead the version upgrade implementation of the SAP Governance, Risk, and Compliance (GRC) tool; develop automated and manual testing routines of key controls within GRC; and begin testing material key internal control elements
- Encourage active participation and ownership of internal control processes and monitor progress
- Maintain and monitor an audit recommendation database to ensure that all agreed-to audit recommendations get implemented across City department operations

Goal 4: Hire, retain, and develop a skilled professional workforce

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively monitor employee performance and set individual and group target goals
- Cross-train employees to create a flexible workforce within the Department
- Promote training and professional development to keep employee skill sets current with technical accounting issues and technology

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Percentage of invoices paid on time citywide according to the terms established with each vendor	77%	80%	80%
2. Percentage of Charter 39 reports issued on time	50%	100%	100%
3. Number of completed internal control process narrative documents and process flow diagrams completed and posted to the City Internal Controls Document Repository (cumulative)	262	300	350
4. Number of citywide internal and external audit recommendations identified during the fiscal year	84	60	60
5. Number of audit recommendations completed by management during the fiscal year	189	50	50
6. Number of outstanding audit recommendations remaining to be completed by management at the fiscal year-end (cumulative)	125	120	100

Service Efforts and Accomplishments

In Fiscal Year 2013, the Office of the City Comptroller was current with its annual audits, financial reports, and monthly financial closings. The Office of the City Comptroller completed and issued the Fiscal Year 2012 CAFR on November 30, 2012 and had an independent audit report that indicated no material or significant audit findings. Financial operations were normalized for the first time in almost a decade. This allowed us to initiate and support process improvement projects within other city departments to improve overall financial operations.

The Department continued to develop key metric reports which were distributed to City management on a monthly basis. These reports featured key performance metrics and executive management-set target achievement goals for all City departments. The Department also continued to report and monitor key citywide operational statistics regarding on-time payment of vendor invoices and on-time employee payroll submission and approval. The Office of the City Comptroller also took the lead in directing the development of a comprehensive series of financial analysis and operational reports from our SAP system.

The Department's efforts in internal controls continued in Fiscal Year 2013. The Department developed process narratives and workflow documents and managed a comprehensive Master Audit Database that catalogs all open and completed audit recommendations from both external and internal audits. Monthly reports measuring the timeliness of City management's progress in implementing agreed-to audit recommendations were distributed to management and reported to the Audit Committee on a regular basis. New automated and manual internal control tests were developed and implemented through the SAP GRC tool to measure if specific key material internal controls are operating as designed. The Department also substantially completed work on upgrading the SAP GRC tool to version GRC 10.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	79.75	79.75	81.75	2.00
Personnel Expenditures	\$ 9,211,557	\$ 9,326,022	\$ 10,099,090	\$ 773,068
Non-Personnel Expenditures	841,990	869,201	785,653	(83,548)
Total Department Expenditures	\$ 10,053,547	\$ 10,195,223	\$ 10,884,743	\$ 689,520
Total Department Revenue	\$ 2,261,681	\$ 2,716,760	\$ 2,361,760	\$ (355,000)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
City Comptroller	\$ 10,053,547	\$ 10,195,223	\$ 10,884,743	\$ 689,520
Total	\$ 10,053,547	\$ 10,195,223	\$ 10,884,743	\$ 689,520

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
City Comptroller	79.75	79.75	81.75	2.00
Total	79.75	79.75	81.75	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 561,877	\$ -
Transfer of Procurement Card (P-Card) Program Transfer of 1.00 Administrative Aide 2 and 1.00 Associate Management Analyst and associated revenue and expenditures, as a result of the transfer of the P-Card Program from the Purchasing & Contracting Department to the Office of the City Comptroller.	2.00	211,191	70,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,360)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(79,188)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(175,000)

City Comptroller

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	(250,000)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	2.00	\$ 689,520	\$ (355,000)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 5,564,629	\$ 5,518,089	\$ 5,638,651	\$ 120,562
Fringe Benefits	3,646,928	3,807,933	4,460,439	652,506
PERSONNEL SUBTOTAL	\$ 9,211,557	\$ 9,326,022	\$ 10,099,090	\$ 773,068
NON-PERSONNEL				
Supplies	\$ 63,340	\$ 106,495	\$ 101,462	\$ (5,033)
Contracts	243,564	109,236	108,175	(1,061)
Information Technology	417,910	536,930	434,603	(102,327)
Energy and Utilities	52,954	47,161	54,429	7,268
Other	61,333	65,544	82,500	16,956
Transfers Out	2,888	1,835	2,484	649
Capital Expenditures	-	2,000	2,000	-
NON-PERSONNEL SUBTOTAL	\$ 841,990	\$ 869,201	\$ 785,653	\$ (83,548)
Total	\$ 10,053,547	\$ 10,195,223	\$ 10,884,743	\$ 689,520

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 2,247,111	\$ 2,691,760	\$ 2,266,760	\$ (425,000)
Other Revenue	14,567	25,000	95,000	70,000
Rev from Money and Prop	3	-	-	-
Total	\$ 2,261,681	\$ 2,716,760	\$ 2,361,760	\$ (355,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000010	Account Audit Clerk	7.00	7.00	7.00	\$33,114 - \$39,832	\$ 227,294
20000866	Accountant 2	21.00	21.00	21.00	54,059 - 65,333	1,249,824
20000007	Accountant 3	14.00	14.00	14.00	59,363 - 71,760	908,965
20000102	Accountant 4	12.75	12.75	12.75	66,768 - 88,982	1,014,167
20000024	Administrative Aide 2	2.00	2.00	3.00	42,578 - 51,334	150,153
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	63,700
20001105	Comptroller	1.00	1.00	1.00	34,694 - 207,210	154,786
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20001172	Financial Operations Manager	4.00	4.00	4.00	25,376 - 148,200	538,940
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	39,686 - 48,069	234,335
20000936	Payroll Audit Supervisor-Auditor	1.00	1.00	1.00	47,986 - 57,949	56,500
20001182	Principal Accountant	8.00	8.00	8.00	19,323 - 151,840	808,044
20000054	Senior Account Audit Clerk	3.00	3.00	3.00	37,877 - 45,677	133,605

City Comptroller

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
	Bilingual - Regular					1,456
	Overtime Budgeted					35,000
	Termination Pay Annual Leave					10,533
FTE, Salaries, and Wages Subtotal		79.75	79.75	81.75		\$ 5,638,651
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
Employee Offset Savings		\$ 105,109	\$ 108,682	\$ 109,360		\$ 678
Flexible Benefits		581,141	577,442	584,612		7,170
Insurance		337	-	-		-
Long-Term Disability		31,831	32,084	31,045		(1,039)
Medicare		88,505	81,636	83,386		1,750
Other Post-Employment Benefits		222,887	485,597	495,102		9,505
Retiree Health Contribution		43,258	-	-		-
Retiree Medical Trust		560	314	694		380
Retirement 401 Plan		2,207	1,259	2,776		1,517
Retirement ARC		2,132,952	2,021,477	2,567,649		546,172
Retirement DROP		2,832	2,821	4,588		1,767
Retirement Offset Contribution		12,156	12,034	12,624		590
Risk Management Administration		80,587	79,973	82,845		2,872
Supplemental Pension Savings Plan		297,163	312,360	312,886		526
Unemployment Insurance		18,217	16,322	16,672		350
Workers' Compensation		27,188	75,932	156,200		80,268
Fringe Benefits Subtotal		\$ 3,646,928	\$ 3,807,933	\$ 4,460,439		\$ 652,506
Total Personnel Expenditures				\$ 10,099,090		



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City Council



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Department Description

San Diego City Charter Article XV, Section 270(a):

“The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City.”

San Diego City Charter Article III, Section 11:

“All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State.”

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget, and the Council President is also responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the community areas of Carmel Valley, Del Mar Heights, La Jolla, La Jolla Village, Pacific Highlands Ranch, Sorrento Valley, Torrey Hills, Torrey Pines, Torrey Pines Preserve, and University City.

City Council - District 2

The second Council district includes the community areas of Bay Ho, Bay Park, La Jolla, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma Heights, Roseville/Fleet Ridge, Sunset Cliffs, and Wooded Area.

City Council - District 3

The third Council district includes the community areas of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council

City Council - District 4

The fourth Council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, Mount Hope, Mountain View, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Ridgeview, Rolando Park, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, Webster, and Willie Henderson Area.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the community areas of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7

The seventh Council district includes the community areas of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, US/Mexico Border, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean Crest, Otay Mesa, Otay Mesa West, Palm City, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9

The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Bayridge, Castle, Cherokee Point, Chollas Creek, Colina Park, College Area, College View, Corridor, El Cerrito, Fairmont Park, Fairmont Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, and Teralta.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices including the preparation of budgets, payroll, personnel benefits, and liaison with other departments and governmental agencies. Council committee consultants provide consultation to seven standing committees of the City Council: Audit; Budget and Finance; Infrastructure; Land Use and Housing; Natural Resources and Culture; Public Safety and Neighborhood Services; and Rules and Economic Development.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	91.89	98.13	102.30	4.17
Personnel Expenditures	\$ 7,550,463	\$ 9,604,690	\$ 10,228,496	\$ 623,806
Non-Personnel Expenditures	2,319,124	3,137,205	2,800,561	(336,644)
Total Department Expenditures	\$ 9,869,586	\$ 12,741,895	\$ 13,029,057	\$ 287,162
Total Department Revenue	\$ 160	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Council District 1	\$ 859,322	\$ 1,038,595	\$ 1,034,909	\$ (3,686)
Council District 1 - CPPS	148,483	141,498	109,614	(31,884)
Council District 2	725,389	1,011,772	1,011,772	-
Council District 2 - CPPS	135,500	241,735	143,509	(98,226)
Council District 3	916,037	1,126,508	1,115,399	(11,109)
Council District 3 - CPPS	99,056	161,248	129,615	(31,633)
Council District 4	849,281	1,101,562	1,090,604	(10,958)
Council District 4 - CPPS	63,903	234,393	274,069	39,676
Council District 5	734,474	1,041,206	1,105,967	64,761
Council District 5 - CPPS	32,700	257,699	237,010	(20,689)
Council District 6	911,316	1,085,830	1,075,405	(10,425)
Council District 6 - CPPS	55,000	104,411	113,779	9,368
Council District 7	994,016	1,109,533	1,088,534	(20,999)
Council District 7 - CPPS	103,100	108,767	199,377	90,610
Council District 8	849,146	1,122,604	1,143,796	21,192
Council District 8 - CPPS	274,090	214,081	116,958	(97,123)
Council District 9	-	629,826	1,083,298	453,472
Council District 9 - CPPS	-	-	61,159	61,159
Council Administration	2,118,772	2,010,627	1,894,283	(116,344)
Total	\$ 9,869,586	\$ 12,741,895	\$ 13,029,057	\$ 287,162

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	9.00	9.00	9.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	0.00	5.83	10.00	4.17
Council Administration	12.89	13.30	13.30	0.00
Total	91.89	98.13	102.30	4.17

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 148,053	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(37)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(20,514)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Adjustment to Council Districts' Expenditures	0.00	(131,188)	-
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Proposed Budgets at the approved levels.			
Total	0.00	\$ (3,686)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 477,025	\$ 441,068	\$ 434,589	\$ (6,479)
Fringe Benefits	314,970	442,067	465,411	23,344
PERSONNEL SUBTOTAL	\$ 791,995	\$ 883,135	\$ 900,000	\$ 16,865
NON-PERSONNEL				
Supplies	\$ 1,331	\$ 13,197	\$ 12,897	\$ (300)
Contracts	6,107	50,920	50,920	-
Information Technology	49,306	69,187	45,772	(23,415)
Energy and Utilities	2,278	1,123	1,035	(88)
Other	8,305	20,033	23,285	3,252
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 67,327	\$ 155,460	\$ 134,909	\$ (20,551)
Total	\$ 859,322	\$ 1,038,595	\$ 1,034,909	\$ (3,686)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 84,874
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	73,124
20001165	Council Representative 1	6.00	5.00	5.00	16,640 - 104,832	199,198
20001166	Council Representative 2A	2.00	3.00	3.00	16,640 - 104,832	208,581

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
Adjust Budget To Approved Levels						(131,188)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 434,589
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
Employee Offset Savings	\$	10,419	\$ 18,204	\$ 17,418	\$	(786)
Flexible Benefits		78,318	98,637	94,044		(4,593)
Long-Term Disability		2,769	3,459	3,135		(324)
Medicare		7,070	8,799	8,421		(378)
Other Post-Employment Benefits		20,706	63,270	62,870		(400)
Retiree Medical Trust		284	284	467		183
Retirement 401 Plan		1,071	1,135	1,413		278
Retirement ARC		171,496	211,207	224,314		13,107
Risk Management Administration		8,344	10,420	10,520		100
Supplemental Pension Savings Plan		9,002	13,604	25,449		11,845
Unemployment Insurance		1,588	1,761	1,684		(77)
Workers' Compensation		3,903	11,287	15,676		4,389
Fringe Benefits Subtotal	\$	314,970	\$ 442,067	\$ 465,411	\$	23,344
Total Personnel Expenditures					\$	900,000

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 109,614	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(141,498)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (31,884)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 9,483	\$ 141,498	\$ 109,614	\$ (31,884)
Transfers Out	139,000	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 148,483	\$ 141,498	\$ 109,614	\$ (31,884)
Total	\$ 148,483	\$ 141,498	\$ 109,614	\$ (31,884)

City Council

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 61,504	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	259	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(22,252)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Adjustment to Council Districts' Expenditures	0.00	(39,511)	-
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Proposed Budgets at the approved levels.			
Total	0.00	\$ -	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 447,580	\$ 449,971	\$ 496,676	\$ 46,705
Fringe Benefits	199,512	362,597	337,885	(24,712)
PERSONNEL SUBTOTAL	\$ 647,092	\$ 812,568	\$ 834,561	\$ 21,993
NON-PERSONNEL				
Supplies	\$ 5,308	\$ 12,706	\$ 12,406	\$ (300)
Contracts	11,510	91,468	91,468	-
Information Technology	49,628	69,073	43,920	(25,153)
Energy and Utilities	1,230	2,781	3,011	230
Other	10,621	20,176	23,406	3,230
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	\$ 78,297	\$ 199,204	\$ 177,211	\$ (21,993)
Total	\$ 725,389	\$ 1,011,772	\$ 1,011,772	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 111,553
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	6.00	16,640 - 104,832	184,347
20001166	Council Representative 2A	2.00	2.00	2.00	16,640 - 104,832	164,901

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
Adjust Budget To Approved Levels						(39,511)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 496,676
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
Employee Offset Savings	\$	6,639	\$ 18,891	\$ 16,514	\$	(2,377)
Flexible Benefits		61,114	90,281	67,401		(22,880)
Insurance		158	-	-		-
Long-Term Disability		2,598	3,589	2,973		(616)
Medicare		6,795	9,132	7,982		(1,150)
Other Post-Employment Benefits		18,504	63,270	50,296		(12,974)
Retiree Medical Trust		573	574	476		(98)
Retirement 401 Plan		2,273	2,290	1,510		(780)
Retirement ARC		79,823	136,239	147,082		10,843
Risk Management Administration		7,401	10,420	8,416		(2,004)
Supplemental Pension Savings Plan		9,345	14,479	21,884		7,405
Unemployment Insurance		1,487	1,827	1,596		(231)
Workers' Compensation		2,801	11,605	11,755		150
Fringe Benefits Subtotal	\$	199,512	\$ 362,597	\$ 337,885	\$	(24,712)
Total Personnel Expenditures					\$	834,561

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 143,509	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(241,735)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (98,226)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 79,584	\$ 241,735	\$ 143,509	\$ (98,226)
Transfers Out	55,916	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 135,500	\$ 241,735	\$ 143,509	\$ (98,226)
Total	\$ 135,500	\$ 241,735	\$ 143,509	\$ (98,226)

City Council

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Proposed Budgets at the approved levels.	0.00	\$ 60,709	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	465	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(21,015)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(51,268)	-
Total	0.00	\$ (11,109)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 492,479	\$ 541,286	\$ 557,431	\$ 16,145
Fringe Benefits	352,169	463,674	456,970	(6,704)
PERSONNEL SUBTOTAL	\$ 844,648	\$ 1,004,960	\$ 1,014,401	\$ 9,441
NON-PERSONNEL				
Supplies	\$ 1,865	\$ 8,162	\$ 8,162	\$ -
Contracts	3,223	24,577	24,277	(300)
Information Technology	51,820	69,144	45,228	(23,916)
Energy and Utilities	542	348	660	312
Other	13,939	18,317	21,671	3,354
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 71,390	\$ 121,548	\$ 100,998	\$ (20,550)
Total	\$ 916,037	\$ 1,126,508	\$ 1,115,399	\$ (11,109)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 90,227
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	5.00	16,640 - 104,832	183,178
20001166	Council Representative 2A	3.00	3.00	3.00	16,640 - 104,832	147,931

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget Proposed	FY2014 Salary Range	Total
Adjust Budget To Approved Levels					60,709
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00	\$ 557,431
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits					
Employee Offset Savings	\$	14,678	\$ 18,276	\$ 15,293	\$ (2,983)
Flexible Benefits		62,182	83,252	60,832	(22,420)
Insurance		158	-	-	-
Long-Term Disability		2,845	3,473	2,752	(721)
Medicare		7,456	8,834	7,391	(1,443)
Other Post-Employment Benefits		20,706	63,270	50,296	(12,974)
Retirement ARC		217,936	246,726	269,576	22,850
Risk Management Administration		8,344	10,420	8,416	(2,004)
Supplemental Pension Savings Plan		12,787	16,403	27,174	10,771
Unemployment Insurance		1,635	1,767	1,479	(288)
Workers' Compensation		3,441	11,253	13,761	2,508
Fringe Benefits Subtotal	\$	352,169	\$ 463,674	\$ 456,970	\$ (6,704)
Total Personnel Expenditures				\$ 1,014,401	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 129,615	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(161,248)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (31,633)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 67,556	\$ 161,248	\$ 129,615	\$ (31,633)
Transfers Out	31,500	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 99,056	\$ 161,248	\$ 129,615	\$ (31,633)
Total	\$ 99,056	\$ 161,248	\$ 129,615	\$ (31,633)

City Council

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 248,643	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	1,184	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(23,250)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Adjustment to Council Districts' Expenditures	0.00	(237,535)	-
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Proposed Budgets at the approved levels.			
Total	0.00	\$ (10,958)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 436,978	\$ 470,171	\$ 448,840	\$ (21,331)
Fringe Benefits	287,609	492,151	524,590	32,439
PERSONNEL SUBTOTAL	\$ 724,587	\$ 962,322	\$ 973,430	\$ 11,108
NON-PERSONNEL				
Supplies	\$ 6,491	\$ 4,160	\$ 4,160	\$ -
Contracts	50,056	36,190	36,190	-
Information Technology	54,321	72,771	46,620	(26,151)
Energy and Utilities	4,573	4,806	4,872	66
Other	9,253	20,313	24,332	4,019
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 124,694	\$ 139,240	\$ 117,174	\$ (22,066)
Total	\$ 849,281	\$ 1,101,562	\$ 1,090,604	\$ (10,958)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 150	\$ -	\$ -	\$ -
Total	\$ 150	\$ -	\$ -	\$ -

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 108,648
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	6.00	16,640 - 104,832	400,473
20001166	Council Representative 2A	2.00	2.00	2.00	16,640 - 104,832	101,868
Adjust Budget To Approved Levels						(237,535)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 448,840
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
Employee Offset Savings		\$ 11,679	\$ 19,661	\$ 20,989	\$ 1,328	
Flexible Benefits		50,079	88,102	91,560	3,458	
Insurance		158	-	-	-	
Long-Term Disability		2,510	3,735	3,778	43	
Medicare		6,633	9,503	10,145	642	
Other Post-Employment Benefits		13,888	63,270	62,870	(400)	
Retiree Medical Trust		-	-	188	188	
Retirement 401 Plan		-	-	750	750	
Retirement ARC		178,333	263,908	268,173	4,265	
Risk Management Administration		5,826	10,420	10,520	100	
Supplemental Pension Savings Plan		14,168	19,663	34,698	15,035	
Unemployment Insurance		1,431	1,901	2,030	129	
Workers' Compensation		2,904	11,988	18,889	6,901	
Fringe Benefits Subtotal		\$ 287,609	\$ 492,151	\$ 524,590	\$ 32,439	
Total Personnel Expenditures					\$ 973,430	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 274,069	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(234,393)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ 39,676	\$ -

City Council

Expenditures by Category

		FY2012 Actual		FY2013 Budget		FY2014 Proposed		FY2013–2014 Change
NON-PERSONNEL								
Contracts	\$	60,903	\$	234,393	\$	274,069	\$	39,676
Transfers Out		3,000		-		-		-
NON-PERSONNEL SUBTOTAL	\$	63,903	\$	234,393	\$	274,069	\$	39,676
Total	\$	63,903	\$	234,393	\$	274,069	\$	39,676

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 86,761	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Adjustment to Council Districts' Expenditures	0.00	1,382	-
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Proposed Budgets at the approved levels.			
Non-Discretionary Adjustment	0.00	1,303	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(24,685)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ 64,761	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 478,027	\$ 643,800	\$ 597,726	\$ (46,074)
Fringe Benefits	165,492	200,841	335,058	134,217
PERSONNEL SUBTOTAL	\$ 643,518	\$ 844,641	\$ 932,784	\$ 88,143
NON-PERSONNEL				
Supplies	\$ 6,393	\$ 14,500	\$ 14,500	\$ -
Contracts	22,843	92,251	91,951	(300)
Information Technology	51,825	66,574	39,277	(27,297)
Energy and Utilities	532	514	825	311
Other	9,363	20,226	24,130	3,904
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	\$ 90,956	\$ 196,565	\$ 173,183	\$ (23,382)
Total	\$ 734,474	\$ 1,041,206	\$ 1,105,967	\$ 64,761

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 110,585
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	6.00	16,640 - 104,832	349,637
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	60,736

City Council

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total			
Adjust Budget To Approved Levels						1,382			
FTE, Salaries, and Wages Subtotal		9.00	9.00	9.00	\$	597,726			
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change				
Fringe Benefits									
Employee Offset Savings	\$	3,587	\$	14,416	\$	18,261	\$	3,845	
Flexible Benefits		59,641		59,799		79,582		19,783	
Long-Term Disability		2,790		2,741		3,287		546	
Medicare		7,239		6,966		8,826		1,860	
Other Post-Employment Benefits		21,030		50,616		56,583		5,967	
Retiree Medical Trust		774		802		1,019		217	
Retirement 401 Plan		3,442		3,611		2,310		(1,301)	
Retirement ARC		50,400		40,455		112,767		72,312	
Risk Management Administration		8,422		8,336		9,468		1,132	
Supplemental Pension Savings Plan		3,636		3,016		24,756		21,740	
Unemployment Insurance		1,598		1,394		1,766		372	
Workers' Compensation		2,934		8,689		16,433		7,744	
Fringe Benefits Subtotal		\$	165,492	\$	200,841	\$	335,058	\$	134,217
Total Personnel Expenditures					\$	932,784			

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 237,010	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(257,699)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (20,689)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 15,200	\$ 257,699	\$ 237,010	\$ (20,689)
Transfers Out	17,500	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 32,700	\$ 257,699	\$ 237,010	\$ (20,689)
Total	\$ 32,700	\$ 257,699	\$ 237,010	\$ (20,689)

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures	0.00	\$ 25,243	\$ -
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Proposed Budgets at the approved levels.			
Non-Discretionary Adjustment	0.00	696	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	(16,483)	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Equipment/Support for Information Technology	0.00	(19,881)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ (10,425)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 572,461	\$ 650,055	\$ 632,938	\$ (17,117)
Fringe Benefits	250,993	341,752	367,629	25,877
PERSONNEL SUBTOTAL	\$ 823,454	\$ 991,807	\$ 1,000,567	\$ 8,760
NON-PERSONNEL				
Supplies	\$ 3,915	\$ 3,400	\$ 1,800	\$ (1,600)
Contracts	18,545	8,629	9,429	800
Information Technology	47,442	66,381	43,599	(22,782)
Energy and Utilities	3,673	988	2,082	1,094
Other	14,288	14,625	17,928	3,303
NON-PERSONNEL SUBTOTAL	\$ 87,862	\$ 94,023	\$ 74,838	\$ (19,185)
Total	\$ 911,316	\$ 1,085,830	\$ 1,075,405	\$ (10,425)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Licenses and Permits	\$ 10	\$ -	\$ -	\$ -
Total	\$ 10	\$ -	\$ -	\$ -

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 108,668
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	423,641
Adjust Budget To Approved Levels						25,243
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00	\$	632,938
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
Employee Offset Savings		\$ 3,253	\$ 17,009	\$ 18,669	\$	1,660
Flexible Benefits		89,204	86,812	94,606		7,794
Insurance		158	-	-		-
Long-Term Disability		3,317	3,233	3,361		128
Medicare		8,549	8,221	9,023		802
Other Post-Employment Benefits		25,025	63,270	62,870		(400)
Retiree Medical Trust		811	810	782		(28)
Retirement 401 Plan		3,180	3,235	3,120		(115)
Retirement ARC		97,732	132,277	134,436		2,159
Risk Management Administration		10,200	10,420	10,520		100
Supplemental Pension Savings Plan		4,683	4,561	11,635		7,074
Unemployment Insurance		1,884	1,646	1,805		159
Workers' Compensation		2,999	10,258	16,802		6,544
Fringe Benefits Subtotal		\$ 250,993	\$ 341,752	\$ 367,629	\$	25,877
Total Personnel Expenditures					\$	1,000,567

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 113,779	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(104,411)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ 9,368	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 8,000	\$ 104,411	\$ 113,779	\$ 9,368

City Council

Expenditures by Category (Cont'd)

		FY2012 Actual		FY2013 Budget		FY2014 Proposed		FY2013-2014 Change
Transfers Out		47,000		-		-		-
NON-PERSONNEL SUBTOTAL	\$	55,000	\$	104,411	\$	113,779	\$	9,368
Total	\$	55,000	\$	104,411	\$	113,779	\$	9,368

City Council

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Proposed Budgets at the approved levels.	0.00	\$ 204,810	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	202	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(21,271)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(204,740)	-
Total	0.00	\$ (20,999)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 543,983	\$ 473,010	\$ 716,745	\$ 243,735
Fringe Benefits	357,636	456,428	212,763	(243,665)
PERSONNEL SUBTOTAL	\$ 901,619	\$ 929,438	\$ 929,508	\$ 70
NON-PERSONNEL				
Supplies	\$ 6,199	\$ 28,610	\$ 28,310	\$ (300)
Contracts	15,976	48,789	48,789	-
Information Technology	49,580	70,201	46,029	(24,172)
Energy and Utilities	2,865	2,230	2,502	272
Other	17,776	25,265	28,396	3,131
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	\$ 92,397	\$ 180,095	\$ 159,026	\$ (21,069)
Total	\$ 994,016	\$ 1,109,533	\$ 1,088,534	\$ (20,999)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 95,070
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	7.00	7.00	16,640 - 104,832	265,819
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	75,660

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget Proposed	FY2014 Salary Range	Total
Adjust Budget To Approved Levels					204,810
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00	\$ 716,745
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits					
Employee Offset Savings	\$	11,652	\$ 18,358	\$ 15,762	\$ (2,596)
Flexible Benefits		63,145	83,879	65,905	(17,974)
Insurance		158	-	-	-
Long-Term Disability		3,165	3,487	2,836	(651)
Medicare		8,288	8,873	7,619	(1,254)
Other Post-Employment Benefits		21,896	63,270	50,296	(12,974)
Retiree Medical Trust		119	100	1,200	1,100
Retirement 401 Plan		467	400	2,770	2,370
Retirement ARC		218,165	235,541	19,585	(215,956)
Risk Management Administration		9,014	10,420	9,468	(952)
Supplemental Pension Savings Plan		17,042	19,178	22,855	3,677
Unemployment Insurance		1,828	1,774	1,524	(250)
Workers' Compensation		2,698	11,148	12,943	1,795
Fringe Benefits Subtotal	\$	357,636	\$ 456,428	\$ 212,763	\$ (243,665)
Total Personnel Expenditures				\$ 929,508	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 199,377	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(108,767)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ 90,610	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 16,000	\$ 108,767	\$ 199,377	\$ 90,610
Transfers Out	87,100	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 103,100	\$ 108,767	\$ 199,377	\$ 90,610
Total	\$ 103,100	\$ 108,767	\$ 199,377	\$ 90,610

City Council

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Proposed Budgets at the approved levels.	0.00	\$ 65,780	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	236	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(20,229)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(24,595)	-
Total	0.00	\$ 21,192	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 514,162	\$ 656,634	\$ 655,241	\$ (1,393)
Fringe Benefits	252,338	338,494	381,072	42,578
PERSONNEL SUBTOTAL	\$ 766,501	\$ 995,128	\$ 1,036,313	\$ 41,185
NON-PERSONNEL				
Supplies	\$ 3,776	\$ 12,463	\$ 4,963	\$ (7,500)
Contracts	18,057	19,432	26,632	7,200
Information Technology	50,777	70,096	46,966	(23,130)
Energy and Utilities	862	414	660	246
Other	9,173	20,071	23,262	3,191
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	\$ 82,646	\$ 127,476	\$ 107,483	\$ (19,993)
Total	\$ 849,146	\$ 1,122,604	\$ 1,143,796	\$ 21,192

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$20,426 - \$149,323	\$ 95,836
20001071	Council Member	1.00	1.00	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	8.00	16,640 - 104,832	418,239

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget Proposed	FY2014 Salary Range	Total
Adjust Budget To Approved Levels					65,780
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00	\$ 655,241
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits					
Employee Offset Savings	\$	-	\$ 16,715	\$ 18,103	\$ 1,388
Flexible Benefits		74,594	87,845	81,443	(6,402)
Insurance		158	-	-	-
Long-Term Disability		2,963	3,176	3,258	82
Medicare		7,702	8,080	8,752	672
Other Post-Employment Benefits		24,352	63,270	62,870	(400)
Retiree Medical Trust		764	806	922	116
Retirement 401 Plan		3,037	3,221	3,684	463
Retirement ARC		121,610	129,038	164,100	35,062
Risk Management Administration		9,301	10,420	10,520	100
Supplemental Pension Savings Plan		3,580	4,151	9,377	5,226
Unemployment Insurance		1,723	1,616	1,749	133
Workers' Compensation		2,554	10,156	16,294	6,138
Fringe Benefits Subtotal	\$	252,338	\$ 338,494	\$ 381,072	\$ 42,578
Total Personnel Expenditures				\$ 1,036,313	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 116,958	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
One-Time Reductions and Annualizations	0.00	(214,081)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (97,123)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 128,305	\$ 214,081	\$ 116,958	\$ (97,123)
Transfers Out	145,785	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 274,090	\$ 214,081	\$ 116,958	\$ (97,123)
Total	\$ 274,090	\$ 214,081	\$ 116,958	\$ (97,123)

City Council

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	4.17	\$ 444,587	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
One-Time Reductions and Annualizations	0.00	38,716	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Non-Discretionary Adjustment	0.00	7,747	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	2,007	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Adjustment to Council Districts' Expenditures	0.00	(39,585)	-
Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2014 Proposed Budgets at the approved levels.			
Total	4.17	\$ 453,472	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 248,588	\$ 517,233	\$ 268,645
Fringe Benefits	-	296,036	432,393	136,357
PERSONNEL SUBTOTAL	\$ -	\$ 544,624	\$ 949,626	\$ 405,002
NON-PERSONNEL				
Supplies	\$ -	\$ 7,087	\$ 12,150	\$ 5,063
Contracts	-	35,740	60,968	25,228
Information Technology	-	30,586	40,544	9,958
Energy and Utilities	-	1,289	2,010	721
Other	-	8,750	15,000	6,250
Capital Expenditures	-	1,750	3,000	1,250
NON-PERSONNEL SUBTOTAL	\$ -	\$ 85,202	\$ 133,672	\$ 48,470
Total	\$ -	\$ 629,826	\$ 1,083,298	\$ 453,472

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	0.00	0.58	1.00	\$20,426 - \$149,323	\$ 90,227
20001071	Council Member	0.00	0.58	1.00	75,386 - 75,386	75,386
20001165	Council Representative 1	0.00	4.67	8.00	16,640 - 104,832	391,205
Adjust Budget To Approved Levels						(39,585)
FTE, Salaries, and Wages Subtotal		0.00	5.83	10.00	\$	517,233
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
Employee Offset Savings		\$ -	\$ 11,454	\$ 17,040	\$	5,586
Flexible Benefits		-	59,068	84,655		25,587
Long-Term Disability		-	2,520	3,066		546
Medicare		-	5,537	8,235		2,698
Other Post-Employment Benefits		-	37,066	62,870		25,804
Retiree Medical Trust		-	-	528		528
Retirement 401 Plan		-	-	1,180		1,180
Retirement ARC		-	154,503	204,762		50,259
Risk Management Administration		-	6,078	10,520		4,442
Supplemental Pension Savings Plan		-	11,645	22,558		10,913
Unemployment Insurance		-	1,108	1,647		539
Workers' Compensation		-	7,057	15,332		8,275
Fringe Benefits Subtotal		\$ 0	\$ 296,036	\$ 432,393	\$	136,357
Total Personnel Expenditures					\$ 949,626	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 61,159	\$ -
Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2013 as reported in the Fiscal Year 2013 Mid-Year Monitoring Report, including any requested appropriation adjustments.			
Total	0.00	\$ 61,159	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 61,159	\$ 61,159
NON-PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 61,159	\$ 61,159
Total	\$ -	\$ -	\$ 61,159	\$ 61,159

City Council

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 40,532	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Standard Hour Personnel Funding	0.00	43	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Non-Discretionary Adjustment	0.00	(15,639)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(21,944)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
One-Time Reductions and Annualizations	0.00	(119,336)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (116,344)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 879,993	\$ 999,140	\$ 927,233	\$ (71,907)
Fringe Benefits	527,056	636,927	730,073	93,146
PERSONNEL SUBTOTAL	\$ 1,407,050	\$ 1,636,067	\$ 1,657,306	\$ 21,239
NON-PERSONNEL				
Supplies	\$ 31,212	\$ 23,136	\$ 22,538	\$ (598)
Contracts	75,537	100,494	83,188	(17,306)
Information Technology	41,290	75,073	50,184	(24,889)
Energy and Utilities	50,628	63,617	65,433	1,816
Other	9,375	7,411	9,981	2,570
Transfers Out	503,681	102,329	3,153	(99,176)
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	\$ 711,723	\$ 374,560	\$ 236,977	\$ (137,583)
Total	\$ 2,118,772	\$ 2,010,627	\$ 1,894,283	\$ (116,344)

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
90000544	Clerical Assistant 2 - Hourly	0.00	0.30	0.30	\$29,931 - \$36,067	\$ 8,979
20001203	Committee Consultants Secretary	1.00	1.00	1.00	16,640 - 104,832	50,944
20001164	Council Committee Consultant	6.50	7.00	7.00	19,323 - 151,840	520,852
20001165	Council Representative 1	3.00	2.00	2.00	16,640 - 104,832	117,692
20001166	Council Representative 2A	1.00	2.00	2.00	16,640 - 104,832	138,337
20001167	Council Representative 2B	1.00	1.00	1.00	19,323 - 151,840	90,429
90001074	Management Intern-Mayor/ Council - Hourly	0.39	0.00	0.00	24,274 - 29,203	-
FTE, Salaries, and Wages Subtotal		12.89	13.30	13.30		\$ 927,233
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
Employee Offset Savings	\$	18,449	\$	29,260	\$ 28,207	\$ (1,053)
Flexible Benefits		91,140		104,151	109,407	5,256
Long-Term Disability		5,014		5,653	5,124	(529)
Medicare		13,196		14,273	13,765	(508)
Other Post-Employment Benefits		29,066		82,235	81,731	(504)
Retiree Medical Trust		188		188	258	70
Retirement 401 Plan		753		750	1,030	280
Retirement ARC		322,597		339,818	407,988	68,170
Risk Management Administration		11,987		13,530	13,676	146
Supplemental Pension Savings Plan		24,543		27,576	40,509	12,933
Unemployment Insurance		2,853		2,895	2,751	(144)
Workers' Compensation		7,270		16,598	25,627	9,029
Fringe Benefits Subtotal		\$ 527,056	\$	636,927	\$ 730,073	\$ 93,146
Total Personnel Expenditures					\$ 1,657,306	



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City Treasurer



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City Treasurer



Department Description

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue including banking, tax administration, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds totaling \$2.42 billion on June 30, 2012, and the reinvestment of debt proceeds of the City and its affiliated agencies. In addition, the City Treasurer serves as a member of the Funds Commission and trustee for the SPSP/401(k) Plans.

The major programs of the Office of the City Treasurer are as follows:

Accounting

The Accounting Program is responsible for the administration of the City's Accounts Receivable process, the Transient Occupancy Tax (TOT), and Tourism Marketing District (TMD) assessment; the collection of citywide payments including fees, fines, permits, and taxes; oversight of the citywide deposit process including approving daily deposits and reconciling the City's bank accounts; and accounting for investments in the Mount Hope Cemetery Perpetuity, Los Penasquitos Canyon Preserve, Jane Cameron, G.E. Peters, Effie Sergeant, and Edwin A. Benjamin Memorial Trust Funds. The Accounting Program also provides cash handling guidance and training to City departments accepting cash on behalf of the City Treasurer.

Business and Rental Unit Business Tax

The Business and Rental Unit Business Tax Program administers the collection of the City's Business Tax and Rental Unit Business Tax assessments and fees, compliance enforcement, collects Business Improvement District fees, and maintains the regulatory clearance review data for businesses operating within the City of San Diego.

Investments

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating, capital improvement, and project financing funds in order to safely preserve principal, provide adequate liquidity, and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City Agencies, and Joint Power Authorities; provides cash management services including maintenance of banking relationships and reviewing new banking legislation; and assists in the

City Treasurer

development and implementation of new payment and collection systems for the City which includes participating in the review, implementation, and monitoring of all electronic banking services, e-commerce systems, and third-party payment-processing services.

Revenue Audit

The Revenue Audit Program conducts audits of Transient Occupancy Tax and Tourism Marketing District assessment operators, lessees, waste hauler and cable franchisees, and other special audit requests to ensure revenue due to the City is remitted accurately and on time. The Program also administers appeal hearings conducted by the City Treasurer.

Revenue Collections

The Revenue Collections Division administers the Delinquent Accounts and Parking programs. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts referred to the City Treasurer by other City departments and agencies. The Program also represents the City in small claims court actions on delinquent accounts. The Parking Administration section handles parking citation customer service functions, issues residential parking permits, and reviews and processes parking citation appeals. The Parking Meter Operations section collects parking meter coins and installs, maintains, and enforces City parking meters.

The Department's mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

Goals and Objectives

The following are the strategic goals and objectives for the Department:

Goal 1: Safeguard all City monies through the use of strong internal controls

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continue to ensure safe and secure working facilities
- Maintain a secure data environment that safeguards information collected by the Department
- Effectively manage banking services to safeguard City assets
- Properly account for all City revenue
- Effectively manage City investments

Goal 2: Engage in continuous improvement to effectively manage resources

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Evaluate business processes to identify areas for improvement
- Utilize technology to continue enhancing the services provided

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure compliance with legal and regulatory requirements
- Provide training, educational, and networking opportunities to ensure that employees are aware of changes to applicable laws and regulations
- Maintain compliance with internal and external audit reviews
- Effectively perform revenue auditing in order to maintain compliance
- Effectively administer all City taxes to ensure tax compliance

City Treasurer

Goal 4: Provide world-class customer service to both internal and external customers

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Assist the public in understanding the services that the Department provides
- Effectively provide accurate and timely information to customers and stakeholders

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide necessary equipment, training, and resources to support employees
- Create an environment where employees are celebrated and recognized for outstanding performance

Goal 6: Promote the highest ethical standards and behavior among employees

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct management review of standards and ethical practices with staff on a regular basis

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Fully comply with the City Treasurer's Investment Policy, as well as with all applicable California Government Code
- Preserve principal, ensure liquidity, and achieve a reasonable yield for the City's Pooled Investment Fund
- Annually update the City Treasurer's Investment Policy to reflect new legislative changes and prudent investment practices

Key Performance Indicators

Performance Measure	Actual FY20102	Estimated FY2013	Target FY2014
1. Percentage of bank reconciliations completed within 45 days of month-end	100%	100%	100%
2. Percentage of satisfied customers from Treasury lobby surveys	95%	95%	93%
3. Number of basis points the Core and Liquidity Investment Portfolios out-performed their benchmarks on a rolling 3-year basis (Core Portfolio benchmark: Bank of America Merrill Lynch 1-3 year Treasury Index; Liquidity Portfolio benchmark: Bank of America Merrill Lynch 3-6 month Treasury Bill Index)	Core: 6 bps Liquidity: 35 bps	Core: 7 bps Liquidity: 26 bps	Core: 7 bps Liquidity: 25 bps
4. Transient Occupancy Tax, lease, and franchise audits completed within budgeted hours	93%	95%	98%
5. Percent of professional workforce attending trainings, conferences, and continuing education programs	82%	85%	90%
6. Percentage of delinquent account referrals collected	80%	80%	80%

City Treasurer

Service Efforts and Accomplishments

Accounting

In Fiscal Year 2012, the Accounting Program implemented a new web-based TOT system. In addition to enhanced reporting, this new system created numerous efficiencies including automating the recording of daily deposits and the revenue distribution processes. The Accounting Program continues to reap the benefits of the online TOT/TMD assessment payment application implemented in Fiscal Year 2011; the online payment application has decreased the amount of revenue manually processed by approximately 39 percent. In addition, the creation and modification of Accounts Receivable (AR) master data was centralized to strengthen controls and create efficiencies.

In Fiscal Year 2012, the Accounting Program processed over \$174.0 million in TOT/TMD and over \$440.0 million in AR payments. In addition, the Cashiering section processed over 44,400 transactions totaling more than \$385.0 million. The Accounting Program also posted over 21,000 deposit documents totaling more than \$1.3 billion.

Administration

In Fiscal Year 2012, the City Treasurer's Information Technology (IT) staff led the TOT/TMD legacy system replacement project that was completed in October 2011. The IT staff also identified and completed all the work necessary to meet the City's initiative to retire its enterprise mainframe system.

IT staff anticipates the completion of a number of major system enhancements related to the Business Regulatory Consolidation project and the implementation of the Convention Center Facilities District Special Tax in Fiscal Year 2013. Staff will also continue to implement self-service functions to streamline processes and enhance customer service.

Business and Rental Unit Business Tax

The Business Tax Program implemented the Employee Count Verification Program that ensures businesses accurately report their employee count to the City and pay the correct tax and Business Improvement District assessments.

The Business Tax Program also implemented various enhancements to the Rental Unit Business Tax billing system. The enhancements have led to increased revenue including the automated referral of accounts to the City's Delinquent Accounts Program and improvements to the system billing data.

The Business Tax Program is managing the City's Business Regulatory Consolidation project. The overall objective of this project is to eliminate redundancy, optimize regulatory and tax revenue collection, and improve overall service to the business community.

In Fiscal Year 2012, the Business Tax Program processed 12,400 Business Tax applications and 168,000 Business Tax renewals totaling \$14.3 million in revenue while assisting 64,000 customers over the phone and 8,500 in the Treasury lobby.

Investments

In Fiscal Year 2012, the Investments Division invested an average of \$2.2 billion in operating and capital improvement funds, reinvested an average of \$147.7 million in construction fund debt proceeds, and realized approximately \$21.6 million in interest earnings on the City Treasurer's Pooled Investment Fund that yielded approximately 0.95 percent. The Investments Division continues to work with the Debt Management Department to provide timely investment services for the City's ongoing maintenance of its existing bond issue reserve funds.

As required by Government Code, the City Treasurer's 2012 Investment Policy was presented to, and accepted by, the City Council in November 2011. The Division upgraded its bond analytic software system adding new functionality

City Treasurer

and improved efficiencies. In its role as a fiduciary charged with the prudent investment of City funds, the Investments Division continues to work to ensure that exemplary internal controls and safeguards are in place.

The City's Banking Services Request for Proposal (RFP) was released in Fiscal Year 2012. This will provide the City with the opportunity to implement new banking services and products to enhance its banking processes and offer more payment solutions to the public.

Revenue Audit

In Fiscal Year 2012, 129 revenue audits of TOT and TMD assessment operators, lessees, business taxes, and franchisees were completed resulting in deficiencies of \$4.1 million.

Revenue Collections

The Delinquent Accounts Program maintains a net collection rate of 87 percent on delinquent receivables. Due to the Program's aggressive stance on collections and the resulting success, the Program is often contacted by other cities interested in establishing delinquent account collection programs.

In Fiscal Year 2012, the Delinquent Accounts Program responded to 122,616 calls and collected \$44.6 million in delinquent account revenue, \$0.6 million of which is through participation in the State's Interagency Intercept Collections Program with the Franchise Tax Board.

In Fiscal Year 2013, the Parking Administration Program expects to process 432,000 parking citations totaling \$25.0 million in revenue, review and process 30,000 citation appeals, and assist 75,000 parking customers over the phone.

In Fiscal Year 2013, the Parking Meter Operations Program projects it will collect 380,000 pounds of coin totaling \$8.0 million in parking meter revenue.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	116.63	118.63	119.63	1.00
Personnel Expenditures	\$ 9,737,291	\$ 10,851,296	\$ 11,398,506	\$ 547,210
Non-Personnel Expenditures	7,760,091	8,797,233	8,971,396	174,163
Total Department Expenditures	\$ 17,497,382	\$ 19,648,529	\$ 20,369,902	\$ 721,373
Total Department Revenue	\$ 25,852,203	\$ 25,046,475	\$ 25,563,475	\$ 517,000

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	\$ 2,554,366	\$ 2,775,185	\$ 3,143,268	\$ 368,083
Revenue Collections	10,377,479	11,620,793	11,987,155	366,362
Treasury Operations	4,565,537	5,252,551	5,239,479	(13,072)
Total	\$ 17,497,382	\$ 19,648,529	\$ 20,369,902	\$ 721,373

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	11.63	12.63	14.63	2.00
Revenue Collections	64.00	64.00	63.00	(1.00)
Treasury Operations	41.00	42.00	42.00	0.00
Total	116.63	118.63	119.63	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 391,772	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Parking Meter Utilization Plan	0.00	390,000	390,000
Adjustment to revenue and transfer out expenditures due to higher projected parking meter revenues related to the Parking Meter Utilization Plan.			
Financial Operations Manager Transfer	1.00	155,363	-
Transfer of 1.00 Financial Operations Manager from the Financial Management Department to the Office of the City Treasurer.			
Installation of New Parking Meters and Parking Meter Sensors	0.00	147,000	100,000
Addition of expenditures and revenue associated with the installation of 1,000 single-head parking meters and 200 parking meter sensors.			

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	145,332	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	75	-
Credit Rating Services Reduction of expenditures for credit rating services which will be paid directly from the Public Utilities Department.	0.00	(3,600)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(67,000)	(250,000)
Bank of America Services Contract Adjustment reflects the reduction of expenditures for reduced costs associated with the Bank of America service contract, including a one-time loyalty credit.	0.00	(169,406)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(268,163)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	277,000
Total	1.00	\$ 721,373	\$ 517,000

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 5,931,751	\$ 6,351,178	\$ 6,407,106	\$ 55,928
Fringe Benefits	3,805,540	4,500,118	4,991,400	491,282
PERSONNEL SUBTOTAL	\$ 9,737,291	\$ 10,851,296	\$ 11,398,506	\$ 547,210
NON-PERSONNEL				
Supplies	\$ 603,548	\$ 525,069	\$ 498,148	\$ (26,921)
Contracts	1,224,527	1,819,257	1,682,543	(136,714)
Information Technology	2,187,016	2,685,271	2,472,161	(213,110)
Energy and Utilities	24,931	47,801	45,319	(2,482)
Other	295,523	268,822	449,508	180,686
Transfers Out	3,424,547	3,427,263	3,816,967	389,704
Capital Expenditures	-	23,750	6,750	(17,000)
NON-PERSONNEL SUBTOTAL	\$ 7,760,091	\$ 8,797,233	\$ 8,971,396	\$ 174,163
Total	\$ 17,497,382	\$ 19,648,529	\$ 20,369,902	\$ 721,373

City Treasurer

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 763,348	\$ 999,938	\$ 867,938	\$ (132,000)
Fines Forfeitures and Penalties	2,087,694	2,927,800	2,286,800	(641,000)
Licenses and Permits	23,000,490	21,118,737	22,408,737	1,290,000
Other Revenue	670	-	-	-
Total	\$ 25,852,203	\$ 25,046,475	\$ 25,563,475	\$ 517,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	5.00	5.00	\$31,491 - \$37,918	\$ 176,960
20000866	Accountant 2	4.00	4.00	4.00	54,059 - 65,333	220,324
20000007	Accountant 3	4.00	4.00	4.00	59,363 - 71,760	275,911
20000102	Accountant 4	1.00	1.00	1.00	66,768 - 88,982	80,704
20000024	Administrative Aide 2	5.00	5.00	5.00	42,578 - 51,334	240,219
20001208	Assistant Investment Officer	2.00	2.00	2.00	23,005 - 137,904	169,750
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	127,400
20000266	Cashier	2.00	2.00	2.00	31,491 - 37,918	73,940
20000540	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
20000539	Clerical Assistant 2	10.00	8.00	7.00	29,931 - 36,067	236,808
20000267	Collections Investigator 1	17.00	16.00	16.00	40,186 - 48,526	740,874
20000268	Collections Investigator 1	2.00	2.00	1.00	40,186 - 48,526	47,313
20000269	Collections Investigator 2	3.00	3.00	4.00	45,198 - 54,558	159,582
20000270	Collections Investigator 3	4.00	5.00	5.00	49,712 - 60,070	292,840
20000287	Collections Manager	1.00	0.00	0.00	66,768 - 80,891	-
20001168	Deputy Director	1.00	2.00	2.00	46,966 - 172,744	250,261
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	47,413
20001172	Financial Operations Manager	1.00	1.00	2.00	25,376 - 148,200	191,550
20000290	Information Systems Analyst 2	1.00	0.00	0.00	54,059 - 65,333	-
20000293	Information Systems Analyst 3	0.00	1.00	1.00	59,363 - 71,760	69,607
20000998	Information Systems Analyst 4	0.00	0.00	1.00	66,768 - 80,891	65,099
20000377	Information Systems Technician	1.00	1.00	1.00	42,578 - 51,334	50,051
20001194	Investment Officer	1.00	1.00	1.00	34,694 - 207,210	135,801
90001073	Management Intern - Hourly	0.63	0.63	0.63	24,274 - 29,203	15,292
20000678	Parking Meter Supervisor	2.00	2.00	2.00	47,341 - 56,597	102,523
20000674	Parking Meter Technician	11.00	11.00	11.00	41,330 - 49,400	516,573
20000680	Payroll Specialist 2	0.00	0.00	1.00	34,611 - 41,787	37,592
20001182	Principal Accountant	3.00	3.00	3.00	19,323 - 151,840	285,181
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	51,349
20001222	Program Manager	3.00	4.00	4.00	46,966 - 172,744	395,148
20000783	Public Information Clerk	16.00	17.00	18.00	31,491 - 37,918	609,919
20000869	Senior Account Clerk	4.00	4.00	3.00	36,067 - 43,514	120,225
20000927	Senior Clerk/Typist	4.00	4.00	4.00	36,067 - 43,514	127,278
20000015	Senior Management Analyst	2.00	3.00	2.00	59,363 - 71,760	69,966

City Treasurer

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range		Total
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	43,472 -	51,792	43,472
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 -	80,891	78,464
20001148	Treasurer	1.00	1.00	1.00	31,741 -	173,971	150,352
	Bilingual - Regular						23,296
	Overtime Budgeted						128,069
FTE, Salaries, and Wages Subtotal		116.63	118.63	119.63			\$ 6,407,106
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change		
Fringe Benefits							
Employee Offset Savings		\$ 78,288	\$ 92,991	\$ 95,697	\$ 2,706		
Flexible Benefits		683,260	736,459	750,421	13,962		
Insurance		320	-	-	-		
Long-Term Disability		33,581	36,391	34,700	(1,691)		
Medicare		85,817	86,833	87,475	642		
Other Post-Employment Benefits		278,852	721,154	723,005	1,851		
Retiree Medical Trust		962	955	1,961	1,006		
Retirement 401 Plan		3,816	3,820	7,530	3,710		
Retirement ARC		2,056,520	2,127,076	2,520,278	393,202		
Retirement DROP		12,687	9,929	14,975	5,046		
Retirement Offset Contribution		13,808	16,166	15,956	(210)		
Risk Management Administration		108,896	118,660	120,980	2,320		
Supplemental Pension Savings Plan		276,012	294,130	303,830	9,700		
Unemployment Insurance		19,226	18,644	18,636	(8)		
Workers' Compensation		153,494	236,910	295,956	59,046		
Fringe Benefits Subtotal		\$ 3,805,540	\$ 4,500,118	\$ 4,991,400	\$ 491,282		
Total Personnel Expenditures					\$ 11,398,506		

Citywide Program Expenditures



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Citywide Program Expenditures



Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. The General Fund portion of programs or activities whose funding is divided among the General Fund and the non-General funds, and/or programs or activities that are generally not attributable to any single City department, are allocated to this budget. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.



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Citywide Program Expenditures

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ 36,692	\$ -	\$ -	\$ -
Non-Personnel Expenditures	80,671,820	66,937,965	67,436,863	498,898
Total Department Expenditures	\$ 80,708,512	\$ 66,937,965	\$ 67,436,863	\$ 498,898
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Assessments to Public Property	\$ 839,894	\$ 463,235	\$ 504,200	\$ 40,965
Business Cooperation Program	225,915	350,000	350,000	-
Citywide Elections	2,488,506	1,800,000	1,800,000	-
Corporate Master Lease Rent	9,739,023	10,683,503	11,213,803	530,300
Deferred Capital Debt Service	-	8,877,870	10,699,819	1,821,949
Employee Personal Property Claims	(34)	5,000	5,000	-
Insurance	1,166,960	1,281,700	1,562,879	281,179
McGuigan Settlement	7,970,716	7,973,053	8,007,675	34,622
Memberships	692,030	630,000	630,000	-
Preservation of Benefits	1,001,753	1,700,000	1,700,000	-
Property Tax Administration	5,597,018	5,102,711	4,084,720	(1,017,991)
Public Liab. Claims Transfer-Claims Fund	41,506,208	12,206,208	14,506,208	2,300,000
Public Liab. Claims Transfer-Reserves	-	6,100,000	101,700	(5,998,300)
Public Use Leases	-	1,502,488	1,582,144	79,656
Redistricting Commission	155,491	-	-	-
Special Consulting Services	1,846,380	4,300,000	2,700,000	(1,600,000)
Supplemental COLA Benefit	-	-	1,400,858	1,400,858
TRANS Interest Expense-Transfer Fund	940,363	500,000	314,000	(186,000)
Transfer to Capital Improvements Program	1,130,040	-	-	-
Transfer to Park Improvement Funds	4,949,147	3,003,095	5,614,678	2,611,583
Transportation Subsidy	459,102	459,102	659,179	200,077
Total	\$ 80,708,512	\$ 66,937,965	\$ 67,436,863	\$ 498,898

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Mission Bay and Regional Park Improvement Funds	0.00	\$ 2,611,583	\$ -
Adjustment to the expenditure transfer to the improvement funds based on projected Mission Bay rent and concession revenue per the Mission Bay Ordinance.			
Addition for Deferred Capital Projects	0.00	2,000,000	-
Adjustment to reflect the addition of expenditures related to the \$35 million Capital Improvement Projects Bond Debt Service.			

Citywide Program Expenditures

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	1,550,000	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	1,400,858	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	668,127	-
Student Bus Passes Funding to provide bus passes for low-income students. This program is administered by the San Diego Metropolitan Transit System (MTS).	0.00	200,000	-
Addition for Public Use Leases Adjustment reflect the addition of expenditures related to public use leases.	0.00	79,656	-
Addition to Assessments to Public Property Adjustment reflects the addition of expenditures related to assessments to public property.	0.00	40,965	-
Reduction of Interest Expenditures Adjustment to Tax and Revenue Anticipation Notes (TRANS) interest expenditures for Fiscal Year 2014.	0.00	(186,000)	-
Transfer of Neighborhood Redevelopment Initiatives Adjustment to reflect the transfer of expenditures from the Citywide Program Expenditures Department to the Economic Development Department to establish special assessment districts and to support redevelopment initiatives.	0.00	(250,000)	-
Reduction of Public Liability Fund Transfer Adjustment to reflect the reduction of the Public Liability Fund transfer from the General Fund.	0.00	(600,000)	-
Reduction to Property Tax Administration Fees Adjustment to reflect the reduction of expenditures related to the readjusted property tax administration fees by the County of San Diego.	0.00	(1,017,991)	-
Reduction for Public Liability Reserve Contribution Adjustment to reflect the reduction of expenditures related to the contribution to the Public Liability Fund Reserve.	0.00	(5,998,300)	-
Total	0.00	\$ 498,898	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 29,277	\$ -	\$ -	\$ -
Fringe Benefits	7,416	-	-	-
PERSONNEL SUBTOTAL	\$ 36,692	\$ -	\$ -	\$ -

Citywide Program Expenditures

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 825	\$ -	\$ -	\$ -
Contracts	36,719,017	23,999,717	22,654,647	(1,345,070)
Information Technology	6,620	-	-	-
Energy and Utilities	12,350	11,819	758	(11,061)
Other	1,942,036	2,513,235	3,955,058	1,441,823
Transfers Out	41,990,972	40,413,194	40,826,400	413,206
NON-PERSONNEL SUBTOTAL	\$ 80,671,820	\$ 66,937,965	\$ 67,436,863	\$ 498,898
Total	\$ 80,708,512	\$ 66,937,965	\$ 67,436,863	\$ 498,898

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
FTE, Salaries, and Wages Subtotal		0.00	0.00	0.00	\$	-
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
Flexible Benefits		\$ 2,547	\$ -	\$ -		\$ -
Long-Term Disability		144	-	-		-
Medicare		444	-	-		-
Other Post-Employment Benefits		1,271	-	-		-
Retiree Medical Trust		63	-	-		-
Retirement 401 Plan		251	-	-		-
Retirement ARC		2,229	-	-		-
Risk Management Administration		331	-	-		-
Unemployment Insurance		89	-	-		-
Workers' Compensation		46	-	-		-
Fringe Benefits Subtotal		\$ 7,416	\$ -	\$ -	\$	-
Total Personnel Expenditures				\$ -		



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Commission for Arts & Culture



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Commission for Arts & Culture



Department Description

The City of San Diego Commission for Arts and Culture (Commission) was established in 1988. As a direct report to the Mayor's Office, the Commission is responsible for making all recommendations for City funding pertaining to arts and culture through its two competitive application programs. In addition, the Commission provides and/or supports professional development opportunities to the non-profit arts and culture sector in such areas as grant writing, non-profit management, marketing, and arts education. The Commission also administers the Public Art Program which oversees the commission of new artworks in capital improvement projects, the installation of art in private development projects, and the management of the City's art collection. Working with local, regional and national partners, the Commission also strives to market San Diego as a preferred destination for cultural tourists.

The Commission is the only public arts agency in San Diego County supporting artists and non-profit arts and culture organizations to ensure that meaningful and relevant programs and services are accessible to all and are of the highest quality. Through effective public policy, advocacy, strategic partnerships, professional development, and funding, the Commission supports and strengthens artists, non-profit arts organizations, arts and culture programs in local neighborhoods, arts education, and public art, all of which contribute to the quality of life, the local economy, and the vibrancy of San Diego.

The Department's mission is:

To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination

Goals and Objectives

The following goals and objectives represent the action plan for the Commission:

Goal 1: Efficiently and effectively administer the arts and culture programs through the work of a high-performing team

Commission for Arts & Culture

It is imperative that all government agencies operate at the highest levels of professional, fiscal, and ethical conduct. The Commission will accomplish this goal by focusing on the following objectives:

- Complete a scope of work guided by a performance-based work plan
- Maintain/increase budget through effective advocacy efforts and strategic public/private partnerships
- Provide opportunities for community members to share input and expertise in the function of Commission programs

Goal 2: Maintain a system to conduct effective and accurate internal and external communications and provide opportunities for critical feedback and data-sharing

Maintaining accurate, current data and sharing it with staff and constituents is critical for developing a vibrant and competitive arts and culture sector. The Commission will accomplish this goal by focusing on the following objectives:

- Annually survey contractors and develop programs and services to serve their needs
- Ensure Commission staff, contractors, and partners effectively use all available technologies to improve data collection and communications

Goal 3: Advance the development of, and access to, arts and culture activity in San Diego by administering the allocation of public funds and leveraging those funds for programs and services to broad-based sectors of the San Diego community

The City is committed to serving the full diversity of its residents and visitors. The arts and culture sector can play a critical role in increasing access to services. The Commission will accomplish this goal by focusing on the following objectives:

- Partner with other California arts funders to manage a universal online application system that contractors can use to easily leverage additional resources
- Develop improved resources for applicants that will strengthen the capacity of current contractors and encourage applications from under-served parts of the City

Goal 4: Provide meaningful aesthetic and cultural experiences for San Diego's residents and visitors through the collection of artworks according to the Commission's established collecting mission

The installation of art in the public realm contributes to the fulfillment of the City's commitment to honor the heritage of San Diego and to celebrate the diversity of its residents. San Diegans expect the Public Art Program and the Civic Art Collection to play a significant role in the City's efforts to protect and elevate their quality of life, earn their affection, and inspire their civic pride. The Commission will accomplish this goal by focusing on the following objectives:

- Implement three policies-the art donation policy, the public art policy, and the civic enhancement fund expenditure policy-to support the development and maintenance of the Public Art Program and the Civic Art Collection according to the City's collecting mission
- Implement new methods for providing broad public access to selected works from the Civic Art Collection

Goal 5: Serve as a leader in the arts and culture community through innovative partnerships, resource sharing opportunities, and the seeding of new initiatives

Tourism is the third largest industry in the City of San Diego and one of the major draws for tourists is arts and culture. Therefore, it is imperative that the City do all it can to develop arts and cultural activities. The Commission will accomplish this goal by focusing on the following objectives:

- Provide leadership to the tourism industry including the San Diego Convention and Visitors Bureau, National Endowment for the Arts, San Diego Grantmakers, 2015 Balboa Park Celebration Inc., California Arts Council, Americans for the Arts, and the San Diego Foundation among others
- Provide a leadership role in developing and implementing strategic public/private partnerships

Commission for Arts & Culture

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Contractor satisfaction rating as "Very Good" or "Excellent" on the Commission's overall performance	99%	99%	99%
2. Contractor satisfaction rating of staff as "Very Good" or "Excellent" on the Commission's responsiveness	99%	99%	99%
3. Number of workshops for the arts and culture sector presented or sponsored by the Commission	40	40	50
4. Percentage of Organizational Support Program applications reviewed and verified by the California Cultural Data Project	100%	100%	100%
5. Number of active contracts with arts and culture organizations managed by the Commission	106	120	125
6. Number of recommendations in the 2004 Public Art Master Plan implemented (e.g., public art project management and collections management activities)	20	20	40

Service Efforts and Accomplishments

The Commission's Fiscal Year 2013 Allocations Programs received and reviewed 130 applications from San Diego non-profit organizations, 82 applications through the Organizational Support Program (OSP) and 48 applications through the Creative Communities San Diego (CCSD) Program. In 2012, OSP-funded organizations spent more than \$176 million and supported almost 2,000 full-time equivalent jobs. These organizations represent annual operating incomes ranging from \$27,000 to more than \$22.0 million. In addition, more than 800 full-time equivalent volunteers and 1,000 part-time volunteer board members donated time and talent to these organizations.

In addition to selling more than 2.9 million admissions, OSP organizations provided more than 2 million admissions free-of-charge. The impact of OSP-funded arts and culture organizations, however, extends far beyond the number of tickets sold. Criteria within the Commission's funding guidelines encourage these organizations to reach San Diego's youth and under-served communities resulting in almost 900,000 children served.

The arts and cultural organizations funded by the Commission through OSP serve approximately 2 million visitors annually. According to the San Diego Visitor Profile Study conducted by CIC Research, tourists who participated in an arts and culture activity are likely to have a longer stay (3.8 versus 1.8 days for all visitors) and nearly 60 percent of these visitors use hotel accommodations. In addition, these visitors spend \$561 per trip compared with the average tourist's \$235.

In Fiscal Year 2013, the Commission administered the 2004 Public Art Master Plan (Council Policy 900-11) that stipulates that 2 percent of the budget of eligible construction projects with eligible project funds in excess of \$250,000 be used for the Public Art Program, and Ordinance 19280 that stipulates that 1 percent of the project budget of eligible private and commercial development is to be used for art or cultural enhancement. Further policies and procedures for the management of the City's art collection are under development in collaboration with other City departments. The intended net effect of these inter-linked collections, management policies, and procedures, is an increase in the quality, value, safety, and condition of the City's art assets.

Often in collaboration with partner organizations such as the San Diego Foundation, the Balboa Park Cultural Partnership, and the Jacobs Center for Neighborhood Innovation, the Commission presented or sponsored a number of educational workshops for arts and culture organizations. These included workshops for emerging arts and culture leaders as well as experienced marketing, financial management, development, human resources and arts education

Commission for Arts & Culture

professionals. Other workshops focused on how to reach new audiences and how to apply for, and receive, funding from the Commission.

The Commission continued to manage and evolve its regional marketing campaign for the arts and culture industry, designed to drive traffic to the San Diego Convention and Visitor Bureau's website, as well as to develop business support for the arts. In its second year, the Fall for the Arts (FFA) Campaign expanded from a one-day arts and culture exposition on the Broadway Pier to a month-long celebration of arts and culture in conjunction with the Convention and Visitor Bureau's "Kids Go Free" campaign. In October, the Commission partnered with the NTC Foundation's Liberty Station to present the kick-off to this celebration which attracted over 1,200 people to enjoy visual art installations, live music, dance, and theatrical performances. This event involved the collaboration of 70 arts groups and resulted in over 24,000 visits to sites promoting the campaign and doubled the Museum Council's web traffic, through which over 10,000 children received free museum tickets. These efforts were enhanced with support from a National Endowment for the Arts (NEA) grant, one of two competitive NEA grants that the Commission managed. The second NEA grant, the prestigious "Our Town" grant, supported a community planning process that resulted in the Jacobs Center for Neighborhood Innovation's plan to transform 60 acres of blighted land into a vibrant arts and cultural environment.

Finally, during Fiscal Year 2012, the Commission continued the successful collection and management of financial and other quantitative forms of data from its Organizational Support Program applications for funding through participation in the California Cultural Data Project (CA-CDP). In addition to creating an online mechanism for applicants to report their data, the CA-CDP provides applicants access to certified public accountants to help with financial reporting questions, as well as access to automated financial reports which contractors may submit in lieu of their own internally-produced financial reports as part of their year-end requirements.

All applications, requests for payment, and final reporting forms have been converted to Microsoft Word and/or PDF-fillable documents so organizations can complete them and save them onto their own computers and are available from the Commission's website. Contract and payment monitoring is now done using a Microsoft Access database which enables staff to efficiently notify applicants and contractors of omissions, errors, and deadlines in a timely manner. The Commission is currently researching the integration of these various transactions within a single web-based environment.

Commission for Arts & Culture

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	6.00	6.00	6.00	0.00
Personnel Expenditures	\$ 669,487	\$ 710,222	\$ 783,692	\$ 73,470
Non-Personnel Expenditures	166,792	295,046	340,494	45,448
Total Department Expenditures	\$ 836,279	\$ 1,005,268	\$ 1,124,186	\$ 118,918
Total Department Revenue	\$ 185,345	\$ -	\$ -	\$ -

Public Art Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Public Art	\$ 9,493	\$ 56,300	\$ 102,814	\$ 46,514
Total	\$ 9,493	\$ 56,300	\$ 102,814	\$ 46,514

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Funding for Cultural Assets	0.00	\$ 43,700	\$ -
Adjustment to reflect the addition of funding for the maintenance, conservation, and restoration of cultural assets to support the Balboa Park 2015 Centennial Celebration.			
Non-Discretionary Adjustment	0.00	2,814	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 46,514	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 1,134	\$ -	\$ 2,814	\$ 2,814
Contracts	8,359	56,300	100,000	43,700
NON-PERSONNEL SUBTOTAL	\$ 9,493	\$ 56,300	\$ 102,814	\$ 46,514
Total	\$ 9,493	\$ 56,300	\$ 102,814	\$ 46,514

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Revenue	\$ 182,405	\$ -	\$ -	\$ -
Total	\$ 182,405	\$ -	\$ -	\$ -

Commission for Arts & Culture

Transient Occupancy Tax Fund

Department Expenditures

		FY2012 Actual		FY2013 Budget		FY2014 Proposed		FY2013-2014 Change
Commission for Arts & Culture	\$	688,858	\$	818,553	\$	881,004	\$	62,451
Public Art		137,929		130,415		140,368		9,953
Total	\$	826,786	\$	948,968	\$	1,021,372	\$	72,404

Department Personnel

		FY2012 Budget		FY2013 Budget		FY2014 Proposed		FY2013-2014 Change
Commission for Arts & Culture		5.00		5.00		5.00		0.00
Public Art		1.00		1.00		1.00		0.00
Total		6.00		6.00		6.00		0.00

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Salary and Benefit Adjustments		0.00	\$	73,470	\$	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.						
Non-Discretionary Adjustment		0.00		2,546		-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.						
Equipment/Support for Information Technology		0.00		(3,612)		-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.						
Total		0.00	\$	72,404	\$	-

Expenditures by Category

		FY2012 Actual		FY2013 Budget		FY2014 Proposed		FY2013-2014 Change
PERSONNEL								
Personnel Cost	\$	432,947	\$	416,591	\$	431,883	\$	15,292
Fringe Benefits		236,539		293,631		351,809		58,178
PERSONNEL SUBTOTAL	\$	669,487	\$	710,222	\$	783,692	\$	73,470
NON-PERSONNEL								
Supplies	\$	3,953	\$	2,600	\$	2,600	\$	-
Contracts		129,339		194,900		195,426		526
Information Technology		20,654		34,918		31,306		(3,612)
Energy and Utilities		1,549		1,958		1,834		(124)
Other		1,805		4,370		6,514		2,144
NON-PERSONNEL SUBTOTAL	\$	157,299	\$	238,746	\$	237,680	\$	(1,066)
Total	\$	826,786	\$	948,968	\$	1,021,372	\$	72,404

Commission for Arts & Culture

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 2,941	\$ -	\$ -	\$ -
Total	\$ 2,941	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total

FTE, Salaries, and Wages

20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 50,051
20000132	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	63,700
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	109,855
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20000778	Public Art Program Administrator	2.00	2.00	2.00	66,768 - 80,891	156,928
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00		\$ 431,883

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 6,572	\$ 9,472	\$ 9,843	\$ 371
Flexible Benefits	37,744	41,125	40,552	(573)
Long-Term Disability	2,429	2,443	2,381	(62)
Medicare	6,907	6,215	6,394	179
Other Post-Employment Benefits	15,526	37,962	37,722	(240)
Retirement ARC	133,468	159,396	211,050	51,654
Retirement DROP	1,944	-	-	-
Retirement Offset Contribution	757	677	677	-
Risk Management Administration	5,906	6,252	6,312	60
Supplemental Pension Savings Plan	21,479	23,006	23,384	378
Unemployment Insurance	1,396	1,244	1,280	36
Workers' Compensation	2,410	5,839	12,214	6,375
Fringe Benefits Subtotal	\$ 236,539	\$ 293,631	\$ 351,809	\$ 58,178

Total Personnel Expenditures	\$ 783,692			

Commission for Arts & Culture

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 197,367	\$ 143,211	\$ 102,814
Civic Enhancement Reserve	—	227,061	—
TOTAL BALANCE AND RESERVES	\$ 197,367	\$ 370,272	\$ 102,814
REVENUE			
Civic Enhancement	\$ 182,405	\$ —	\$ —
TOTAL REVENUE	\$ 182,405	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 379,772	\$ 370,272	\$ 102,814
OPERATING EXPENSE			
Operating Expense	\$ 9,493	\$ 56,300	\$ 102,814
Developer Fees (Non TOT)	—	—	—
TOT Allocation Within Fund Balance	—	—	—
Administrative Charges	—	—	—
TOTAL OPERATING EXPENSE	\$ 9,493	\$ 56,300	\$ 102,814
TOTAL EXPENSE	\$ 9,493	\$ 56,300	\$ 102,814
RESERVES			
Civic Enhancement Reserve	\$ —	\$ 227,061	\$ —
TOTAL RESERVES	\$ —	\$ 227,061	\$ —
BALANCE	\$ 370,279	\$ 86,911	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 379,772	\$ 370,272	\$ 102,814

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Convention Center



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Convention Center



Fund Description

This fund provides partial funding for the operation and maintenance of the Convention Center and provides lease revenue bond financing payments related to the Convention Center Expansion Project. This fund is administered by the Financial Management Department.



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Convention Center

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	18,294,770	17,545,038	17,382,450	(162,588)
Total Department Expenditures	\$ 18,294,770	\$ 17,545,038	\$ 17,382,450	\$ (162,588)
Total Department Revenue	\$ 18,544,405	\$ 17,572,763	\$ 17,280,000	\$ (292,763)

Convention Center Expansion Administration Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Convention Center Expansion Administration Fund	\$ 21,938	\$ 14,140,038	\$ 13,977,450	\$ (162,588)
Total	\$ 21,938	\$ 14,140,038	\$ 13,977,450	\$ (162,588)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (162,588)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(172,763)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ (162,588)	\$ (172,763)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 21,938	\$ 1,420,000	\$ 1,420,000	\$ -
Transfers Out	-	12,720,038	12,557,450	(162,588)
NON-PERSONNEL SUBTOTAL	\$ 21,938	\$ 14,140,038	\$ 13,977,450	\$ (162,588)
Total	\$ 21,938	\$ 14,140,038	\$ 13,977,450	\$ (162,588)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Rev from Money and Prop	\$ 4,179	\$ -	\$ -	\$ -
Rev from Other Agencies	-	4,500,000	4,500,000	-
Transfers In	20,000	9,672,763	9,500,000	(172,763)
Total	\$ 24,179	\$ 14,172,763	\$ 14,000,000	\$ (172,763)

Convention Center

Convention Center Expansion Project Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Convention Center Expansion Project Fund	\$ 14,867,554	\$ -	\$ -	\$ -
Total	\$ 14,867,554	\$ -	\$ -	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 1,166,866	\$ -	\$ -	\$ -
Transfers Out	13,700,688	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 14,867,554	\$ -	\$ -	\$ -
Total	\$ 14,867,554	\$ -	\$ -	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Rev from Money and Prop	\$ 1,314	\$ -	\$ -	\$ -
Rev from Other Agencies	4,500,000	-	-	-
Transfers In	10,610,000	-	-	-
Total	\$ 15,111,314	\$ -	\$ -	\$ -

New Convention Facility Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
New Convention Facility Fund	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000	\$ -
Total	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ (120,000)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ -	\$ (120,000)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000	\$ -
NON-PERSONNEL SUBTOTAL	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000	\$ -
Total	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000	\$ -

Convention Center

Revenues by Category

	FY2012 Actual		FY2013 Budget		FY2014 Proposed	FY2013-2014 Change
Rev from Money and Prop	\$	3,609	\$	-	\$	-
Transfers In		3,405,302		3,400,000	3,280,000	(120,000)
Total	\$	3,408,911	\$	3,400,000	\$ 3,280,000	\$ (120,000)

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 111,671	\$ 10,521	\$ 350,139
TOTAL BALANCE AND RESERVES	\$ 111,671	\$ 120,521	\$ 350,139
REVENUE			
Port District Contribution	\$ 4,500,000	\$ 4,500,000	\$ 4,500,000
Transfer from Transient Occupancy Tax Fund	10,635,493	9,672,763	9,500,000
TOTAL REVENUE	\$ 15,135,493	\$ 14,172,763	\$ 14,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 15,247,164	\$ 14,293,284	\$ 14,350,139
OPERATING EXPENSE			
Administrative Expense	\$ 22,938	\$ 20,000	\$ 20,000
De-Watering Expense	1,036,426	1,200,000	1,200,000
Debt Service Lease Payment	13,700,688	12,720,038	12,557,450
Insurance	129,440	200,000	200,000
TOTAL OPERATING EXPENSE	\$ 14,889,492	\$ 14,140,038	\$ 13,977,450
TOTAL EXPENSE	\$ 14,889,492	\$ 14,140,038	\$ 13,977,450
RESERVES			
Reserved Fund Balance	\$ 109,732	\$ 110,000	\$ —
TOTAL RESERVES	\$ 109,732	\$ 110,000	\$ —
BALANCE	\$ 247,940	\$ 43,246	\$ 372,689
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 15,247,164	\$ 14,293,284	\$ 14,350,139

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 137,498	\$ 136,870	\$ 135,726
TOTAL BALANCE AND RESERVES	\$ 137,498	\$ 136,870	\$ 135,726
REVENUE			
Transfer from Transient Occupancy Tax Fund	\$ 3,408,911	\$ 3,400,000	\$ 3,280,000
TOTAL REVENUE	\$ 3,408,911	\$ 3,400,000	\$ 3,280,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,546,409	\$ 3,536,870	\$ 3,415,726
OPERATING EXPENSE			
City Expense in Support of Facility	\$ 50,000	\$ 50,000	\$ 50,000
Convention Center Corporation Allocation	3,355,278	3,355,000	3,355,000
TOTAL OPERATING EXPENSE	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000
TOTAL EXPENSE	\$ 3,405,278	\$ 3,405,000	\$ 3,405,000
BALANCE	\$ 141,131	\$ 131,870	\$ 10,726
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,546,409	\$ 3,536,870	\$ 3,415,726

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Debt Management



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Department Description

Debt Management conducts planning, structuring, and issuance activities for short-term and long-term financings to meet the City's cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects. The Department also monitors outstanding bond issuances for refunding opportunities, and performs, coordinates, and monitors certain post-issuance administrative functions. The Department maintains the City's Investor page to provide outreach to current and prospective investors on bond disclosure, ratings, and the calendar of upcoming bond issuances. Debt Management works with the Office of the City Attorney, outside counsel, and other departments to administer debt service payments, monitor the City's compliance with existing bond covenants, coordinate the filing of annual continuing disclosure reports, and respond to requests for information related to outstanding bonds.

Debt Management performs as-needed financial analyses for the Mayor and City departments. The Department also works with the Public Utilities Department to develop financial plans and identify infrastructure funding based on the public utilities' rate analyses, projections, and federal, State, and local mandates.

Debt Management is organized into the following functional areas:

General Fund Financing and Administration

General Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's General Fund and performs or coordinates various post-bond issuance administrative functions including continuing disclosure filings.

Enterprise Fund Financing and Administration

Enterprise Fund Financing and Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's enterprise funds and performs or coordinates various post-bond issuance administrative functions including continuing disclosure filings.

Debt Management

Special Districts Financing and Administration

Special Districts Financing and Administration coordinates Community Facilities District and 1913/1915 Act Assessment District formation procedures and related bond issuances and performs or coordinates various post-bond issuance administrative functions including the calculation and enrollment of special taxes and assessments and continuing disclosure filings.

Equipment and Vehicle Financing Program (EVFP)

EVFP Administration coordinates the City's lease purchase of essential vehicles and equipment typically over a three-to ten-year term based on the useful life expectancy of the equipment. Examples include, fire trucks, refuse packers, service trucks, fire and police helicopters and the City's Enterprise Resource Planning system. Various post-issuance administrative functions are performed annually related to the vehicle lease purchase program.

The Department's mission is:

To provide comprehensive and innovative debt management administration to meet the financing needs of the City in a cost-effective manner, taking into account City priorities as well as legal, financial, and structural considerations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Structure and implement the City's capital financing plans

Structuring and implementing financings to provide funding in a timely manner for various essential projects is integral to the City's capital plan. The Department accomplishes this goal by focusing on the following objectives:

- Implement and execute financings with sound structuring consistent with the City's Debt Policy
- Ensure that the financings implemented are cost-effective

Goal 2: Use best practices

Use of best practices is vital to improving and maintaining an efficient and effective Debt Management administration. For example, strong disclosure practices improve the process of providing timely and accurate financial reporting to stakeholders. The Department accomplishes this goal by focusing on the following objectives:

- Ensure active investor outreach through the City Investor Information Page
- Implement and execute financings that adhere to the City's model disclosure practices
- Conduct annual review of the City's Debt Policy to ensure the City meets and adheres to industry standards

Goal 3: Manage post-issuance compliance

Post-issuance compliance is an important process necessary for maintaining the tax exemption of interest on outstanding bond issues and in ensuring the City's compliance with federal securities laws. The Department accomplishes this goal by focusing on the following objectives:

- Ensure that ongoing covenant compliance monitoring, including making timely debt service payments, is conducted for all outstanding bond issuances
- Optimize returns from bond funds while ensuring needed liquidity and conforming to various bond covenants and requirements
- Perform timely reporting

Debt Management

Goal 4: Hire, retain, and develop skilled employees and promote highest standards and ethical behavior

The Department accomplishes this goal by focusing on the following objectives:

- Promote and develop excellence through financial training in model bond issuance practices and expand skills through cross-training
- Facilitate the review of standards and ethical practices on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Percent of Debt Payments made to bond trustees on time	100%	100%	100%
2. Percent of bond offering disclosures that were reviewed by the City's Disclosure Practices Working Group (DPWG) and received certification	100%	100%	100%
3. Percent of professional development and training goals met by the Department to maintain skilled employees and promote the highest ethical standards	83%	100%	100%
4. Percent of the City's Investor Information Page updated with City financial disclosures ¹ required to be submitted to the designated electronic repository for municipal securities within two business days ²	88%	100%	100%
5. Percent of outstanding City bond issuances actively monitored and reported for compliance with bond covenants	100%	100%	100%
6. Percent of City public bond offerings priced similarly to comparable credits within the same timeframe	100%	100%	100%

1. Financial disclosures are material event notices (defined by SEC Rule 15c 2-12) such as bond calls and rating changes, continuing disclosure annual reports, and comprehensive annual financial reports.
2. Starting in Fiscal Year 2012, this target was enhanced to require updates to occur within two business days compared to five business days in previous fiscal years.

Service Efforts and Accomplishments

In Fiscal Year 2013, Debt Management conducted the Capital Improvement Projects Lease Revenue Bonds, Series 2012A (2012A Bonds), funding \$75.0 million of proceeds for capital improvement projects for streets, storm drains, and facilities and completed the economic refunding of the Fire and Life Safety Public Facilities Financing Authority Lease Revenue Bonds, Series 2002B (2002B Bonds). The refunding generated 11.6 percent in net present value savings or approximately \$4.4 million in gross cumulative cash flow savings in Fiscal Years 2013-2031 for the General Fund. Debt Management also implemented the Fiscal Year 2013 Tax and Revenue Anticipation Note financing in an amount of \$100.7 million to fund the Fiscal Year 2013 General Fund temporary cash flow needs.

The Department facilitated the enrollment of \$15.5 million of special taxes and special assessments on 8,472 parcels of land to provide for debt service on approximately \$135.0 million of outstanding special tax and special assessment bonds issued to finance public infrastructure improvements in Fiscal Year 2013. In addition, in February 2013, Debt Management facilitated the issuance of the Community Facilities District No. 3 (Liberty Station) Special Tax Refunding Bonds Series 2013, to refund the previously issued CFD No. 3 (Liberty Station) Special Tax Bonds Series A of 2006 and Series A of 2008. The 2006 and 2008 bonds were issued to finance various public facilities within or serving the district. With a par issue size of \$15.8 million, the refunding generated 13.7 percent in net present value

Debt Management

savings or approximately \$5.9 million in gross cumulative cash flow savings for Fiscal Years 2014-2036 benefiting the property owners in the District.

In Fiscal Year 2013, the EVFP program facilitated the financing of citywide essential fleet and equipment needs in an amount up to \$28.9 million. This included funding for annual fleet replacement needs, the new Global Positioning System (GPS) equipment, the Water Advanced Metering Infrastructure (AMI) project, lifeguard vessels, and certain information technology (IT) replacement needs. In Fiscal Year 2013, the Department has funded vehicles and equipment totaling approximately \$3.5 million (as of February 2013) and managed an outstanding lease purchase portfolio of 110 leases with an outstanding principal of approximately \$72.0 million.

Debt Management completed the formation of Convention Center Facilities District No. 2012-1 in Fiscal Year 2012 to provide a primary financing mechanism for the San Diego Convention Center Phase III Expansion Project based on the legal framework authorized under the Mello-Roos Community Facilities Act of 1982. In the fall of 2012, City Council approved the Special Tax Ordinance for the District which facilitates the levy of special taxes within the district, subject to a successful judicial validation of the special tax and California Coastal Commission approval of the project.

In addition to the completed financings described above, the Department is currently working on a range of other financing projects including the Fiscal Year 2014 TRANS, financial planning for the General Fund deferred capital improvement projects and other capital priorities, a special districts refunding, and the annual Master Lease Agreement to establish funding option for Fiscal Year 2014 equipment and vehicle replacement needs.

In Fiscal Year 2013, Debt Management managed an outstanding debt portfolio of approximately \$2.8 billion, including all General Fund, Enterprise Fund, and Special District outstanding bonds. The activities conducted in managing the portfolio included coordination and preparation of continuing disclosure reports in conformance with federal and State laws and the payment of debt service. The Department continues to review and enhance its formal centralized monitoring framework for post-issuance compliance. For example, in Fiscal Year 2013, the Department expanded its monitoring of document retention requirements related to bond proceeds and bond financed facilities consistent with Internal Revenue Service guidelines. The Department also continues to maintain an investor webpage to provide outreach to current and prospective investors on bond disclosure, ratings, and the calendar of upcoming financings. In Fiscal Year 2013, in accordance with new guidelines established by the Municipal Securities Regulatory Board (MSRB), the Investor Webpage was expanded to include the City's outstanding private bank loan obligations.

Debt Management

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	18.00	18.00	19.00	1.00
Personnel Expenditures	\$ 1,968,597	\$ 2,141,051	\$ 2,250,002	\$ 108,951
Non-Personnel Expenditures	135,596	215,805	182,297	(33,508)
Total Department Expenditures	\$ 2,104,192	\$ 2,356,856	\$ 2,432,299	\$ 75,443
Total Department Revenue	\$ 793,675	\$ 660,645	\$ 548,645	\$ (112,000)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Debt Management	\$ 2,104,192	\$ 2,356,856	\$ 2,432,299	\$ 75,443
Total	\$ 2,104,192	\$ 2,356,856	\$ 2,432,299	\$ 75,443

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Debt Management	18.00	18.00	19.00	1.00
Total	18.00	18.00	19.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Coordinator Addition of 1.00 Program Coordinator to perform post-issuance administration and credit support for the former Redevelopment Agency bond program.	1.00	\$ 160,466	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,035	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(37,543)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(51,515)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(112,000)
Total	1.00	\$ 75,443	\$ (112,000)

Debt Management

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,261,676	\$ 1,333,884	\$ 1,354,740	\$ 20,856
Fringe Benefits	706,921	807,167	895,262	88,095
PERSONNEL SUBTOTAL	\$ 1,968,597	\$ 2,141,051	\$ 2,250,002	\$ 108,951
NON-PERSONNEL				
Supplies	\$ 15,187	\$ 23,556	\$ 25,090	\$ 1,534
Contracts	21,892	49,105	48,781	(324)
Information Technology	75,014	116,638	73,873	(42,765)
Energy and Utilities	15,233	13,608	15,764	2,156
Other	7,409	11,351	17,051	5,700
Transfers Out	862	547	738	191
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 135,596	\$ 215,805	\$ 182,297	\$ (33,508)
Total	\$ 2,104,192	\$ 2,356,856	\$ 2,432,299	\$ 75,443

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 793,675	\$ 660,645	\$ 548,645	\$ (112,000)
Total	\$ 793,675	\$ 660,645	\$ 548,645	\$ (112,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	3.00	3.00	3.00	\$54,059 - \$65,333	\$ 142,941
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	56,377
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	31,634
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	145,499
20001234	Program Coordinator	6.00	6.00	7.00	23,005 - 137,904	583,989
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	216,335
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	139,031
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	35,165
	Overtime Budgeted					3,769
FTE, Salaries, and Wages Subtotal		18.00	18.00	19.00		\$ 1,354,740

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 22,451	\$ 31,393	\$ 33,524	\$ 2,131
Flexible Benefits	112,885	122,915	130,616	7,701
Insurance	317	-	-	-
Long-Term Disability	7,292	7,706	7,542	(164)
Medicare	16,828	16,997	17,642	645
Other Post-Employment Benefits	42,280	107,559	113,166	5,607
Retiree Medical Trust	376	348	652	304
Retirement 401 Plan	1,395	1,394	2,197	803
Retirement ARC	425,492	426,870	453,114	26,244

Debt Management

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Retirement DROP	2,756	2,745	5,490	2,745
Retirement Offset Contribution	1,783	1,834	1,675	(159)
Risk Management Administration	17,044	17,714	18,936	1,222
Supplemental Pension Savings Plan	42,904	46,751	67,713	20,962
Unemployment Insurance	4,154	3,920	4,050	130
Workers' Compensation	8,962	19,021	38,945	19,924
Fringe Benefits Subtotal	\$ 706,921	\$ 807,167	\$ 895,262	\$ 88,095
Total Personnel Expenditures			\$ 2,250,002	



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Department of Information Technology



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Department of Information Technology



Department Description

The Department of Information Technology (DoIT) is responsible for providing strategic technology direction, managing and implementing IT governance processes in support of the cross-departmental IT Business Leadership Group (ITBLG), developing and implementing IT operational policies and standards, managing contracts for IT services with various service providers, providing support for citywide technologies and applications (e.g. SAP, websites, public safety radio communications) and coordinating major citywide activities including IT customer relationship management, IT procurement, and the citywide IT budget.

The Department's vision is to provide value through innovation to City departments and staff.

For Fiscal Year 2014, the Multimedia Services Division is merging with DoIT. This merger will facilitate consistency in the application of IT and communications strategies under a unified IT leadership structure.

Some key areas of the Department include:

IT Contract Management

In May and June of 2012, the City Council approved long-term IT Service Contracts totaling approximately \$185.0 million for the delivery of Application Services, Computing Infrastructure, and Data and Voice Networking Services. The Department of IT is responsible for managing the contracts with three separate vendors and integrating the delivery of these services for the City of San Diego.

IT Governance

The City of San Diego's Information Technology Governance team develops and manages policies, procedures, IT standards, and work processes that add value to the procurement of IT services and assets. IT governance includes review and approval for new IT initiatives, procurement, and the management and support of existing IT systems. IT Governance staff also provide citywide training and guidance on City of San Diego IT procurement practices.

Department of Information Technology

IT Security

The City of San Diego Information Security team manages overall security for the City's computer systems, network and applications. Security management includes the technical administration of SAP security, Active Directory user account administration, and security governance of the City IT Sourcing vendors. The IT Security Team also develops and manages security policies, standards, technical processes, and security architecture design and approval.

Enterprise Applications

Enterprise Applications staff provides common IT services that span organizations and departments, thereby strengthening the City's technology foundation through common standards, processes, and integrated technologies. Major areas of service include:

- Management of a common enterprise Geographical Information System (GIS) environment and applications
- Management and provisioning of Sharepoint, an enterprise collaboration solution
- Support of underlying record management environments that support web access to official City documents and special event processing
- Management of the enterprise web environment (sandiego.gov and citynet)
- Management and support of the City's Enterprise Resource Planning System, SAP
- Logistical coordination and communication of IT initiatives between the Department of IT and other City departments

Communications and Network Services

Communications and Network Services manage the service delivery for communications technologies. Communications and Network Services staff engineer, install, operate, and maintain secure, regional and metropolitan-wide, wireless and wireline voice and data communications systems and equipment, and administer contracts for commercially-provided communication/network services.

Multimedia Services

Multimedia Services consists of staff dedicated to operating the City's government access television station, providing multimedia support services, and overseeing cable television regulation and policy.

CityTV is the City of San Diego's government access television channel. CityTV provides gavel-to-gavel live, televised coverage of City Council proceedings and other public meetings important to creating a greater awareness of local government, and facilitating the community's participation in local decision making. To support open and transparent communication between the City, its residents, and the media, CityTV also covers City news conferences and produces a variety of unique original programming including public service announcements, community forums, and special event coverage. The CityTV channel airs on Cox Cable 24, Time Warner Cable 24, and AT&T 99, while the City's website offers live streaming and an archive of all public meetings.

Multimedia Services offers production assistance to City departments for public outreach via cable television and the Internet such as public services announcements, documentaries, greetings and welcomes by elected officials, public event coverage, and electronic media support for groundbreakings, ribbon cuttings, and news conferences. The Division also provides video production services to aid City departments in training their skilled, professional workforce conveniently and efficiently across multiple platforms.

The Cable Office provides cable television regulation and enforcement for all cable television service customers within the San Diego city limits. The City of San Diego maintains a non-exclusive cable television franchise with Time Warner Cable Inc. and monitors the State franchises held by Cox Communications and AT&T. The Cable Office oversees the Public, Education, and Government (PEG) fees ensuring that state-of-the-art technologies are deployed to provide the public's continued access to the airwaves.

Department of Information Technology

The Department's mission is:

To provide responsive and dependable delivery of information technology and communications services to the City organization in order to support a fiscally-sound and effective government, and to provide greater access to local government through CityTV, provide video services to City departments, and to monitor and mitigate cable television service complaints for City residents

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively manage the delivery of citywide technology and communications services

Delivering and supporting core technology services is vital to every organization as it provides the workforce with the necessary resources needed in order for the organization to operate effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Centralize citywide IT functions, where applicable, to deliver core infrastructure services efficiently
- Facilitate the deployment and support of a common communications and technology infrastructure that meets the organization's business needs
- Forecast and budget the delivery of central IT services required to support City processes
- Manage the Department's budget effectively

Goal 2: Guide technology decision-making to ensure consistency with the citywide business direction

The technology investments and commitments made on behalf of the organization must reflect its overall strategic priorities. The governance process supports collaborative decision-making and accountability to prioritize scarce IT resources. Failure to perform this process may result in equipment, services, and systems that do not effectively support the workforce or that result in redundancy and a lack of interoperability. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement and maintain effective IT governance processes
- Ensure IT investments are aligned with the City's Strategic Plan, identified business priorities, and IT standards

Goal 3: Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business-critical technologies

Developing a trained and skilled workforce is essential to the success of the Department. Ensuring that the Department's employees are trained and proficient in the latest technologies and have access to the necessary resources will create a higher performing organization that operates more effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote training and development
- Hire and retain highly qualified, responsive, and innovative employees

Goal 4: Provide high quality customer service

Ensuring that the Department's customers are provided excellent service is paramount to the organization as a whole. The Department must be able to deliver the technology services and resources that City employees need to effectively perform their jobs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Establish and meet customer expectations in delivering core communications and central citywide technology services
- Assist departments in identifying opportunities to introduce new technology
- Ensure that all customers have access to accurate and timely City information and services via the Internet and Intranet

Department of Information Technology

- Provide an accurate and timely response to user requests
- Provide SAP knowledge empowerment to stakeholders

Goal 5: Create and maintain a sustainable, business-focused organization

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Identify and use a governance framework to provide strategic direction and prioritization of IT initiatives and process improvements
- Promote and implement best practices for SAP support
- Promote and implement IT infrastructure standards that enable business continuity
- Partner with departments and City IT Sourcing Vendors to develop a strategic technology roadmap

Goal 6: Make public proceedings and events accessible to San Diego residents

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide live gavel-to-gavel coverage of City Council meetings and other boards and commissions via cable television and Internet streaming
- Provide online archiving of all recorded public meetings
- Close caption all City Council public meetings in real time for both live and archived viewing
- Publish and distribute weekly the CityTV programming schedule via email, Internet, and Twitter feed

Goal 7: Provide multimedia services to help facilitate the goals and objectives of City departments

The Department will move toward accomplishing this goal by focusing on the following objective:

- Improve City services by enhancing and/or standardizing training of City employees through the production of video training programs

Goal 8: Represent the needs of cable television subscribers in the City of San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain the cable complaint phone line
- Log and forward complaints to appropriate cable operators
- Follow industry news pertaining to cable industry actions and trends

Department of Information Technology

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Percent increase in the number of visits to City's public web-site	6.55%	8.48%	7.00%
2. Customer satisfaction with Helpdesk/Service Desk service (scale 0-5)	4.75	4.67	4.25
3. Percent of detected unauthorized intrusion attempts blocked	100%	100%	100%
4. Percent of managed IT Service Level Agreement measures that are achieved	95.6%	98.0%	93.0%
5. Percent of ERP work requests completed on schedule	92%	96%	95%
6. Percent of time that critical wireless infrastructure is available	99.999%	99.995%	99.995%
7. Average number of busy seconds for voice radio access (per month)	325 ¹	Less than 200	Less than 200
8. Percentage of public meetings covered that requested live coverage	N/A ²	N/A ²	100%
9. Percentage of non-live meetings covered that requested coverage	N/A ²	N/A ²	75%
10. Percentage of news conferences covered that requested coverage	N/A ²	N/A ²	75%
11. Percentage of departmental videos produced that requested City TV services	N/A ²	N/A ²	50%

1. Target exceeded due to the September 2011 power outage in Southern California.
2. This is a new measure for Fiscal Year 2014 and data for previous years is not available.

Service Efforts and Accomplishments

During Fiscal Year 2013, the Department of IT continued to manage and implement citywide IT initiatives despite the fiscally-challenging environment faced by the City. The Department's efforts are focused on lowering the total cost of ownership for IT in the City via the City IT Sourcing initiative; driving innovation to create better efficiencies using limited, available resources; leveraging volume discounts and economies of scale to reduce overall costs; increasing collaboration among City departments, other agencies, and service providers using online tools such as SharePoint; and implementing new IT governance processes and controls to better manage IT procurement and projects.

Major projects and initiatives accomplished or in progress during Fiscal Year 2013 include:

- Completed the IT Sourcing service transition and transferred operations to Xerox for voice and network services within five days of contract execution
- Transitioned Application Support Services to CGI by November timeframe and is currently examining City application portfolio to reduce ongoing run-the-business costs for the City's existing applications
- Transitioning Helpdesk/Desktop Services to ATOS and is expected to be complete early in Fiscal Year 2014
- Transitioned Data Center Services to ATOS providing the City with new data center infrastructure that allows for continuity of service and disaster recovery capabilities while also shrinking the environmental footprint for computing infrastructure

Department of Information Technology

- Implementing a data loss prevention monitoring system that reduces the risk of a confidential data loss by the City
- Updating key desktop productivity products (Internet Explorer, Adobe) citywide
- Completed the City of San Diego website rebranding project that established a consistent and reusable framework for presenting content to residents
- Performed software upgrades to the City's SAP systems to maintain current technology and compliance with license agreements
- Improved overall security on City computers through the deployment of secure versions of computer software and the removal of end user administrator rights
- Transitioned IT goods and services contracts, as well as the Active Directory user account administration, from external City vendors to City staff
- Continued pursuit and receipt of grant funding for regional interoperability initiatives such as the nationally recognized Command and Control Communications (3Cs) project, and the regional implementation of a standards-based public safety land mobile radio system
- Updated the Ten-Year Strategic Plan for Communications in order to effectively meet future requirements
- Initiated the transformation of facilities to a Voice over Internet Protocol (VoIP) network that will encompass all landlines and personal computing networks used throughout the City
- Upgraded CityTV from a standard definition video signal to high definition-the first upgrade since launching the channel in 1997
- Purchased and installed state-of-the-art, high definition video equipment for the new main library including a production studio, an internal bulletin board messaging system, and robotic television cameras in the auditorium that will be capable of providing a live signal to CityTV

Department of Information Technology

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	26.00	100.00	108.26	8.26
Personnel Expenditures	\$ 2,730,052	\$ 12,300,758	\$ 13,753,119	\$ 1,452,361
Non-Personnel Expenditures	3,168,337	34,474,054	31,596,326	(2,877,728)
Total Department Expenditures	\$ 5,898,389	\$ 46,774,812	\$ 45,349,445	\$ (1,425,367)
Total Department Revenue	\$ 6,919,630	\$ 43,694,645	\$ 39,455,143	\$ (4,239,502)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Financial & Support Services	\$ 193,067	\$ 500,000	\$ 3,100,000	\$ 2,600,000
Multimedia Services	-	-	685,632	685,632
Total	\$ 193,067	\$ 500,000	\$ 3,785,632	\$ 3,285,632

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Multimedia Services	0.00	0.00	5.00	5.00
Total	0.00	0.00	5.00	5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology	0.00	\$ 2,618,312	\$ -
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Multimedia Services Transfer	4.00	555,300	113,300
Transfer of the Multimedia Services Division and associated revenue to the Department of Information Technology.			
Addition of Multimedia Coordinator	1.00	90,330	-
Addition of 1.00 Multimedia Coordinator to meet expanding video production needs and support for daily operations of CityTV.			
Non-Discretionary Adjustment	0.00	21,546	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
New Global Positioning System (GPS) Contract	0.00	144	-
Addition of expenditures for data/service plan associated with new GPS contract.			
Total	5.00	\$ 3,285,632	\$ 113,300

Department of Information Technology

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 321,203	\$ 321,203
Fringe Benefits	-	-	251,324	251,324
PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 572,527	\$ 572,527
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 12,178	\$ 12,178
Contracts	-	-	68,525	68,525
Information Technology	193,067	500,000	3,123,765	2,623,765
Energy and Utilities	-	-	5,037	5,037
Other	-	-	3,600	3,600
NON-PERSONNEL SUBTOTAL	\$ 193,067	\$ 500,000	\$ 3,213,105	\$ 2,713,105
Total	\$ 193,067	\$ 500,000	\$ 3,785,632	\$ 3,285,632

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ -	\$ -	\$ 113,300	\$ 113,300
Other Revenue	2,104	-	-	-
Total	\$ 2,104	\$ -	\$ 113,300	\$ 113,300

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	0.00	0.00	1.00	\$58,157 - \$69,742	\$ 69,742
20000170	Multimedia Production Coordinator	0.00	0.00	3.00	48,901 - 59,197	164,335
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	77,601
	Overtime Budgeted					9,525
FTE, Salaries, and Wages Subtotal		0.00	0.00	5.00		\$ 321,203
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
Employee Offset Savings	\$	-	\$ -	\$ 4,073	\$	4,073
Flexible Benefits		-	-	28,300		28,300
Long-Term Disability		-	-	1,713		1,713
Medicare		-	-	4,596		4,596
Other Post-Employment Benefits		-	-	31,435		31,435
Retirement ARC		-	-	151,736		151,736
Retirement Offset Contribution		-	-	670		670
Risk Management Administration		-	-	5,260		5,260
Supplemental Pension Savings Plan		-	-	14,062		14,062
Unemployment Insurance		-	-	920		920
Workers' Compensation		-	-	8,559		8,559
Fringe Benefits Subtotal	\$	-	\$ -	\$ 251,324	\$	251,324
Total Personnel Expenditures				\$ 572,527		

Department of Information Technology

GIS Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
GIS Fund	\$ 1,175,614	\$ -	\$ -	\$ -
Information Technology	-	1,640,459	1,679,327	38,868
Total	\$ 1,175,614	\$ 1,640,459	\$ 1,679,327	\$ 38,868

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Information Technology	0.00	2.00	2.00	0.00
Total	0.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 38,807	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Equipment/Support for Information Technology	0.00	61	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ 38,868	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 118,615	\$ 116,819	\$ (1,796)
Fringe Benefits	-	60,545	101,148	40,603
PERSONNEL SUBTOTAL	\$ -	\$ 179,160	\$ 217,967	\$ 38,807
NON-PERSONNEL				
Contracts	\$ 603,176	\$ 687,523	\$ 687,523	\$ -
Information Technology	572,436	773,776	773,837	61
Other	2	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 1,175,614	\$ 1,461,299	\$ 1,461,360	\$ 61
Total	\$ 1,175,614	\$ 1,640,459	\$ 1,679,327	\$ 38,868

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Revenue	\$ -	\$ 195,303	\$ 195,303	\$ -
Rev from Money and Prop	1,010	-	-	-
Transfers In	1,407,707	1,420,971	1,420,971	-
Total	\$ 1,408,717	\$ 1,616,274	\$ 1,616,274	\$ -

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000175	Applications Programmer 2	0.00	1.00	1.00	\$66,768 - \$80,891	\$ 66,768
20000377	Information Systems Technician	0.00	1.00	1.00	42,578 - 51,334	50,051
FTE, Salaries, and Wages Subtotal		0.00	2.00	2.00	\$	116,819
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
Employee Offset Savings	\$	-	\$ 2,853	\$ 2,516	\$	(337)
Flexible Benefits		-	13,776	16,201		2,425
Long-Term Disability		-	704	638		(66)
Medicare		-	1,790	1,712		(78)
Other Post-Employment Benefits		-	12,654	12,574		(80)
Retirement ARC		-	15,835	56,524		40,689
Retirement DROP		-	2,467	-		(2,467)
Retirement Offset Contribution		-	170	205		35
Risk Management Administration		-	2,084	2,104		20
Supplemental Pension Savings Plan		-	6,193	5,142		(1,051)
Unemployment Insurance		-	358	343		(15)
Workers' Compensation		-	1,661	3,189		1,528
Fringe Benefits Subtotal		\$ 0	\$ 60,545	\$ 101,148	\$	40,603
Total Personnel Expenditures					\$ 217,967	

Information Technology Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Financial & Support Services	\$ 1,754,620	\$ 1,699,003	\$ 2,364,446	\$ 665,443
IT Services Sourcing	-	3,004,449	2,221,351	(783,098)
Information Technology	2,615,838	4,382,264	5,272,918	890,654
Project Management Office	159,249	-	-	-
Total	\$ 4,529,707	\$ 9,085,716	\$ 9,858,715	\$ 772,999

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Financial & Support Services	11.00	6.00	10.00	4.00
IT Services Sourcing	0.00	11.00	6.00	(5.00)
Information Technology	14.00	15.00	23.00	8.00
Project Management Office	1.00	0.00	0.00	0.00
Total	26.00	32.00	39.00	7.00

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 686,326	\$ -
Administrative Positions Transfer Transfer of 1.00 FTE position from the OneSD Support Fund and 5.00 FTE positions and associated expenditures in the Wireless Communications Fund to the Information Technology Fund.	6.00	487,602	-
Funding for Added Facility Adjustment reflects the addition of half-year funding for operational expenditures associated with maintaining the added facility formerly belonging to San Diego Data Processing Corporation.	0.00	450,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	281,255	-
Addition of Information System Analyst III Addition of 1.00 Information System Analyst III to support Mayor and Council Customer Relationship Management System.	1.00	111,788	-
Windows 7 Consulting Services Adjustment reflects the addition of funding for consulting services related to the Microsoft upgrade of Windows 7.	0.00	30,000	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(472,900)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(801,072)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	1,271,690
Total	7.00	\$ 772,999	\$ 1,271,690

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,841,498	\$ 2,722,880	\$ 3,127,946	\$ 405,066
Fringe Benefits	888,554	1,642,558	2,102,823	460,265
PERSONNEL SUBTOTAL	\$ 2,730,052	\$ 4,365,438	\$ 5,230,769	\$ 865,331
NON-PERSONNEL				
Supplies	\$ 5,166	\$ 6,528	\$ 23,828	\$ 17,300
Contracts	974,833	782,637	1,253,831	471,194

Department of Information Technology

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Information Technology	733,620	3,327,727	2,523,627	(804,100)
Energy and Utilities	15,458	18,070	17,484	(586)
Other	6,912	11,700	11,700	-
Transfers Out	63,665	573,616	94,307	(479,309)
Debt	-	-	703,169	703,169
NON-PERSONNEL SUBTOTAL	\$ 1,799,655	\$ 4,720,278	\$ 4,627,946	\$ (92,332)
Total	\$ 4,529,707	\$ 9,085,716	\$ 9,858,715	\$ 772,999

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 30,535	\$ -	\$ -	\$ -
Other Revenue	81,736	-	-	-
Rev from Money and Prop	6,460	-	-	-
Transfers In	5,390,078	7,818,160	9,089,850	1,271,690
Total	\$ 5,508,809	\$ 7,818,160	\$ 9,089,850	\$ 1,271,690

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total

FTE, Salaries, and Wages

20000011	Account Clerk	0.00	0.00	2.00	\$31,491 - \$37,918	\$ 73,940
20000175	Applications Programmer 2	1.00	0.00	0.00	66,768 - 80,891	-
20000539	Clerical Assistant 2	0.00	0.00	1.00	29,931 - 36,067	35,165
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	149,865
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20000487	Graphic Designer	0.00	1.00	1.00	43,264 - 51,979	50,680
20000290	Information Systems Analyst 2	2.17	3.00	3.00	54,059 - 65,333	117,432
20000293	Information Systems Analyst 3	5.00	5.00	6.00	59,363 - 71,760	405,532
20000998	Information Systems Analyst 4	3.00	3.00	3.00	66,768 - 80,891	232,965
20000180	Information Systems Manager	1.00	1.00	1.00	84,427 - 102,253	99,185
20000377	Information Systems Technician	1.00	0.00	0.00	42,578 - 51,334	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	40,742
20001222	Program Manager	8.83	15.00	15.00	46,966 - 172,744	1,635,617
20000927	Senior Clerk/Typist	0.00	0.00	1.00	36,067 - 43,514	-
20000015	Senior Management Analyst	1.00	1.00	2.00	59,363 - 71,760	129,329
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	78,054
	Overtime Budgeted					4,091
	Termination Pay Annual Leave					24,000
FTE, Salaries, and Wages Subtotal		26.00	32.00	39.00		\$ 3,127,946

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 27,852	\$ 77,773	\$ 87,464	\$ 9,691
Flexible Benefits	186,543	288,377	317,962	29,585
Insurance	314	-	-	-

Department of Information Technology

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Long-Term Disability	10,612	16,144	17,144	1,000
Medicare	26,335	38,753	44,546	5,793
Other Post-Employment Benefits	51,255	196,241	232,619	36,378
Retiree Medical Trust	1,301	849	1,742	893
Retirement 401 Plan	5,122	3,397	5,926	2,529
Retirement ARC	468,816	845,626	1,125,636	280,010
Retirement DROP	8,262	6,127	6,523	396
Retirement Offset Contribution	785	873	1,558	685
Risk Management Administration	21,855	32,270	38,924	6,654
Supplemental Pension Savings Plan	62,246	94,644	125,769	31,125
Unemployment Insurance	5,989	8,033	9,212	1,179
Workers' Compensation	11,268	33,451	87,798	54,347
Fringe Benefits Subtotal	\$ 888,554	\$ 1,642,558	\$ 2,102,823	\$ 460,265
Total Personnel Expenditures			\$ 5,230,769	

OneSD Support Fund¹

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Enterprise Resource Planning	\$ -	\$ 25,678,944	\$ 21,171,869	\$ (4,507,075)
Total	\$ -	\$ 25,678,944	\$ 21,171,869	\$ (4,507,075)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Enterprise Resource Planning	0.00	18.00	17.50	(0.50)
Total	0.00	18.00	17.50	(0.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 219,333	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Standard Hour Personnel Funding	0.50	16,018	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Administrative Position Transfer	(1.00)	(147,489)	-
Transfer of 1.00 FTE position from the OneSD Support Fund and associated expenditures to the Information Technology Fund.			

¹The OneSD Support Fund was budgeted in the Enterprise Resource Planning Department in Fiscal Year 2012.

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,188,274)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(3,406,663)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(4,537,614)
Total	(0.50)	\$ (4,507,075)	\$ (4,537,614)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 1,716,620	\$ 1,745,320	\$ 28,700
Fringe Benefits	-	949,669	1,008,831	59,162
PERSONNEL SUBTOTAL	\$ -	\$ 2,666,289	\$ 2,754,151	\$ 87,862
NON-PERSONNEL				
Supplies	\$ -	\$ 17,500	\$ 20,314	\$ 2,814
Contracts	-	416,865	422,859	5,994
Information Technology	-	15,169,078	11,762,415	(3,406,663)
Energy and Utilities	-	18,290	18,847	557
Other	-	1,291,772	94,133	(1,197,639)
Capital Expenditures	-	60,000	60,000	-
Debt	-	6,039,150	6,039,150	-
NON-PERSONNEL SUBTOTAL	\$ -	\$ 23,012,655	\$ 18,417,718	\$ (4,594,937)
Total	\$ -	\$ 25,678,944	\$ 21,171,869	\$ (4,507,075)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ -	\$ 11,110,905	\$ 8,614,866	\$ (2,496,039)
Transfers In	-	14,527,952	12,486,377	(2,041,575)
Total	\$ -	\$ 25,638,857	\$ 21,101,243	\$ (4,537,614)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	0.00	2.00	3.00	\$59,467 - \$71,864	\$ 205,612
20001246	Business Systems Analyst 3	0.00	3.00	2.00	65,416 - 79,061	150,947
90000541	Clerical Assistant 2 - Hourly	0.00	0.00	0.50	29,931 - 36,067	14,966
20001168	Deputy Director	0.00	1.00	1.00	46,966 - 172,744	140,651
20001261	Information Systems Administrator	0.00	3.00	3.00	73,466 - 88,982	258,936
20001222	Program Manager	0.00	8.00	8.00	46,966 - 172,744	974,208

Department of Information Technology

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000970	Supervising Management Analyst	0.00	1.00	0.00	66,768 - 80,891	-
FTE, Salaries, and Wages Subtotal		0.00	18.00	17.50		\$ 1,745,320
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change	
Fringe Benefits						
Employee Offset Savings	\$	-	\$	52,540	\$	53,517 \$ 977
Flexible Benefits		-		179,768		190,118 10,350
Long-Term Disability		-		10,112		9,712 (400)
Medicare		-		25,394		26,084 690
Other Post-Employment Benefits		-		107,527		106,879 (648)
Retiree Medical Trust		-		1,462		2,190 728
Retirement 401 Plan		-		5,845		8,757 2,912
Retirement ARC		-		480,107		496,550 16,443
Risk Management Administration		-		17,682		17,884 202
Supplemental Pension Savings Plan		-		46,508		43,610 (2,898)
Unemployment Insurance		-		5,210		5,215 5
Workers' Compensation		-		17,514		48,315 30,801
Fringe Benefits Subtotal		\$	0	\$	949,669	\$ 1,008,831 \$ 59,162
Total Personnel Expenditures					\$	2,754,151

Wireless Communications Technology Fund¹

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Communications	\$ -	\$ 9,869,693	\$ 8,853,902	\$ (1,015,791)
Total	\$ -	\$ 9,869,693	\$ 8,853,902	\$ (1,015,791)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Communications	0.00	48.00	44.76	(3.24)
Total	0.00	48.00	44.76	(3.24)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Radio Equipment	0.00	\$ 250,000	\$ -
Adjustment reflects the addition of one-time expenditures to replace aging radio communications equipment.			
Salary and Benefit Adjustments	0.00	143,735	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

¹The Wireless Communication Technology Fund was budgeted in the Public Works - General Services Department in Fiscal Year 2012.

Department of Information Technology

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.76	68,898	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	936	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(61,137)	-
Administrative Positions Transfer Transfer of 5.00 FTE positions and associated expenditures in the Wireless Communications Fund to the Information Technology Fund.	(5.00)	(340,113)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,078,110)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(373)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(1,086,505)
Total	(3.24)	\$ (1,015,791)	\$ (1,086,878)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 3,135,937	\$ 2,968,757	\$ (167,180)
Fringe Benefits	-	1,953,934	2,008,948	55,014
PERSONNEL SUBTOTAL	\$ -	\$ 5,089,871	\$ 4,977,705	\$ (112,166)
NON-PERSONNEL				
Supplies	\$ -	\$ 573,922	\$ 608,351	\$ 34,429
Contracts	-	642,077	832,297	190,220
Information Technology	-	295,101	214,978	(80,123)
Energy and Utilities	-	216,837	236,153	19,316
Other	-	40,378	193,270	152,892
Transfers Out	-	50,528	50,513	(15)
Capital Expenditures	-	38,752	38,752	-
Debt	-	2,922,227	1,701,883	(1,220,344)
NON-PERSONNEL SUBTOTAL	\$ -	\$ 4,779,822	\$ 3,876,197	\$ (903,625)
Total	\$ -	\$ 9,869,693	\$ 8,853,902	\$ (1,015,791)

Department of Information Technology

Revenues by Category

		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Charges for Services	\$	-	\$ 450,000	\$ 456,000	\$ 6,000
Fines Forfeitures and Penalties		-	373	-	(373)
Transfers In		-	8,170,981	7,078,476	(1,092,505)
Total	\$	-	\$ 8,621,354	\$ 7,534,476	\$ (1,086,878)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	2.00	0.00	\$31,491 - \$37,918	\$ -
20000139	Associate Communications Engineer	0.00	4.00	4.00	66,622 - 80,454	313,772
20000539	Clerical Assistant 2	0.00	1.00	0.00	29,931 - 36,067	-
20000403	Communications Technician	0.00	20.00	20.00	58,157 - 69,742	1,308,694
20000405	Communications Technician Supervisor	0.00	2.00	2.00	66,685 - 80,600	157,170
20001168	Deputy Director	0.00	1.00	1.00	46,966 - 172,744	114,460
20000419	Equipment Technician 1	0.00	5.00	5.00	36,005 - 43,139	212,583
20000418	Equipment Technician 1	0.00	1.00	1.00	36,005 - 43,139	-
90000419	Equipment Technician 1 - Hourly	0.00	0.00	1.76	36,005 - 43,139	63,368
20000425	Equipment Technician 2	0.00	2.00	2.00	39,499 - 47,091	94,182
20000178	Information Systems Administrator	0.00	1.00	1.00	73,466 - 88,982	86,009
20000927	Senior Clerk/Typist	0.00	1.00	0.00	36,067 - 43,514	-
20000288	Senior Communications Engineer	0.00	1.00	1.00	76,794 - 92,851	87,744
20000897	Senior Communications Technician	0.00	4.00	4.00	61,048 - 73,216	292,864
20000402	Senior Communications Technician Supervisor	0.00	1.00	1.00	76,710 - 92,602	90,287
20000015	Senior Management Analyst	0.00	1.00	0.00	59,363 - 71,760	-
20000955	Storekeeper 1	0.00	1.00	1.00	34,611 - 41,517	40,479
	Overtime Budgeted					24,003
	Reg Pay For Engineers					48,272
	Termination Pay Annual Leave					34,870
FTE, Salaries, and Wages Subtotal		0.00	48.00	44.76		\$ 2,968,757

		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Fringe Benefits					
Employee Offset Savings	\$	-	\$ 14,548	\$ 13,302	\$ (1,246)
Flexible Benefits		-	270,370	240,513	(29,857)
Long-Term Disability		-	17,465	15,599	(1,866)
Medicare		-	40,619	38,641	(1,978)
Other Post-Employment Benefits		-	297,369	257,767	(39,602)
Retiree Medical Trust		-	-	332	332
Retirement 401 Plan		-	-	1,329	1,329
Retirement ARC		-	1,017,477	1,141,484	124,007

Department of Information Technology

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Retirement DROP	-	11,436	11,436	-
Retirement Offset Contribution	-	3,334	2,839	(495)
Risk Management Administration	-	48,974	43,132	(5,842)
Supplemental Pension Savings Plan	-	165,861	154,849	(11,012)
Unemployment Insurance	-	8,875	8,370	(505)
Workers' Compensation	-	57,606	79,355	21,749
Fringe Benefits Subtotal	\$ 0	\$ 1,953,934	\$ 2,008,948	\$ 55,014
Total Personnel Expenditures			\$ 4,977,705	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 341,542	\$ 317,609	\$ 575,967
TOTAL BALANCE AND RESERVES	\$ 341,542	\$ 317,609	\$ 575,967
REVENUE			
Transfer In	\$ 1,408,717	\$ 1,420,971	\$ 1,420,971
Reimbursement From Other Agencies	–	195,303	195,303
TOTAL REVENUE	\$ 1,408,717	\$ 1,616,274	\$ 1,616,274
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,750,259	\$ 1,933,883	\$ 2,192,241
OPERATING EXPENSE			
Personnel Expense	\$ –	\$ 179,160	\$ 217,967
Non-Personnel Expense	1,175,614	1,461,299	1,461,360
TOTAL OPERATING EXPENSE	\$ 1,175,614	\$ 1,640,459	\$ 1,679,327
TOTAL EXPENSE	\$ 1,175,614	\$ 1,640,459	\$ 1,679,327
BALANCE	\$ 574,645	\$ 293,424	\$ 512,914
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,750,259	\$ 1,933,883	\$ 2,192,241

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 901,889	\$ 1,523,878	\$ 1,172,874
TOTAL BALANCE AND RESERVES	\$ 901,889	\$ 1,523,878	\$ 1,172,874
REVENUE			
Reimbursement Between Funds/Departments	\$ 30,535	\$ 7,818,160	\$ 9,089,850
Reimbursement From Other Agencies	81,736	—	—
Interest and Dividends	6,460	—	—
Transfers In	5,390,078	—	—
TOTAL REVENUE	\$ 5,508,809	\$ 7,818,160	\$ 9,089,850
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,410,698	\$ 9,342,038	\$ 10,262,724
OPERATING EXPENSE			
Personnel Expense	\$ 2,730,052	\$ 4,365,438	\$ 5,230,769
Non-Personnel Expense	1,799,655	4,720,278	4,627,946
TOTAL OPERATING EXPENSE	\$ 4,529,707	\$ 9,085,716	\$ 9,858,715
TOTAL EXPENSE	\$ 4,529,707	\$ 9,085,716	\$ 9,858,715
BALANCE	\$ 1,880,991	\$ 256,322	\$ 404,009
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,410,698	\$ 9,342,038	\$ 10,262,724

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 866,365	\$ 1,224,363	\$ 352,426
Continuing Appropriation - CIP	—	—	1,100,000
TOTAL BALANCE AND RESERVES	\$ 866,365	\$ 1,224,363	\$ 1,452,426
REVENUE			
Services to the General Fund	\$ 8,882,182	\$ 11,110,905	\$ 8,614,866
Services to Other Funds	12,521,858	14,527,952	12,486,377
TOTAL REVENUE	\$ 21,404,040	\$ 25,638,857	\$ 21,101,243
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 22,270,405	\$ 26,863,220	\$ 22,553,669
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ —	\$ 1,100,000	\$ —
TOTAL CIP EXPENSE	\$ —	\$ 1,100,000	\$ —
OPERATING EXPENSE			
Personnel Expense	\$ 2,382,622	\$ 2,666,289	\$ 2,754,151
Non-Personnel Expense	17,852,615	23,012,655	18,417,718
TOTAL OPERATING EXPENSE	\$ 20,235,237	\$ 25,678,944	\$ 21,171,869
TOTAL EXPENSE	\$ 20,235,237	\$ 26,778,944	\$ 21,171,869
RESERVES			
Continuing Appropriation - CIP	\$ —	\$ —	\$ 1,100,000
TOTAL RESERVES	\$ —	\$ —	\$ 1,100,000
BALANCE	\$ 2,035,168	\$ 84,276	\$ 281,800
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 22,270,405	\$ 26,863,220	\$ 22,553,669

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,365,651	\$ 2,510,901	\$ 1,716,824
TOTAL BALANCE AND RESERVES	\$ 2,365,651	\$ 2,510,901	\$ 1,716,824
REVENUE			
Transfers from Other Funds	\$ 7,497,122	\$ 6,673,195	\$ 5,919,019
Transfers from Proprietary Funds	1,583,096	1,410,358	1,159,457
Other Revenue	719,551	537,801	456,000
TOTAL REVENUE	\$ 9,799,769	\$ 8,621,354	\$ 7,534,476
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,165,420	\$ 11,132,255	\$ 9,251,300
OPERATING EXPENSE			
Personnel Expense	\$ 4,660,217	\$ 5,089,871	\$ 4,977,705
Non-Personnel Expense	4,705,878	4,779,822	3,876,197
TOTAL OPERATING EXPENSE	\$ 9,366,095	\$ 9,869,693	\$ 8,853,902
TOTAL EXPENSE	\$ 9,366,095	\$ 9,869,693	\$ 8,853,902
BALANCE	\$ 2,799,325	\$ 1,262,562	\$ 397,398
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,165,420	\$ 11,132,255	\$ 9,251,300

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Development Services



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Department Description

The Development Services Department (DSD) provides review, permit, inspection, planning, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department is responsible for the management of the City's resources through planning and implementation that includes balancing the preservation and enhancement of the quality of life for the City's neighborhoods, promoting a solid economic base, suitable design, and safe building construction. The Department's major functions include Entitlements, Building Construction and Safety, Current and Long Range Planning, Facilities Financing, and Neighborhood Code Enforcement, which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City.

The Department's mission is:

To provide healthy, safe, and livable neighborhoods and enhance San Diegans' quality of life through superior development, effective community planning, timely and effective management of development and compliance processes, and quality customer service

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the public's health, safety, and welfare

The purpose of any development regulation is to protect the health, safety, and welfare of the public. The Department strives to assure that this is the primary focus of all its activities. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement and enforce established policies, regulations, standards, and codes
- Provide regulation reviews
- Provide construction inspections

Development Services

Goal 2: Provide quality services at a reasonable cost

The Department strives to provide the most value to its customers for the services provided, as well as to minimize the cost of the regulatory process of development in time and actual costs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Continually review services to ensure that they are in line with expectations
- Train staff to deliver outstanding service
- Utilize efficient and effective processes in services delivery
- Develop strategies to appropriately size the Department's resources to workload/demand fluctuations

Goal 3: Develop and support the Department workforce

As a public service organization, the Department's most important resources are the knowledge and skills of its staff. The development regulation process is extremely complex and technical, thereby requiring specialized knowledge. Maintaining a highly-trained workforce is critical in providing high levels of customer service. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide a comfortable and productive office environment
- Ensure personnel remain current in their disciplines
- Ensure the safety of the workforce as they perform their duties
- Stabilize staffing levels and reduce turnover

Goal 4: Serve the City by balancing the diverse desires and needs of its stakeholder groups

The City's development policies and regulations are designed to balance the needs of the community with the rights of the individual. The Department has a very wide range of stakeholders whose needs and desires constantly change. Staying in tune with these changes and balancing them is a never-ending challenge. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Enforce regulations/ensure compliance
- Provide excellent customer service
- Remain sensitive and responsive to public interest
- Identify solutions that holistically support the City's long-term interests, thereby ensuring that any future implications of development (e.g., maintenance) are appropriately considered
- Continually update regulations and processes to align with the City's overall goals

Goal 5: Ensure the financial health of the Department

Workload, technology, and costs can rapidly change due to the development industry's ties to economic trends. The Department needs to be able to manage costs and maintain adequate reserves to respond to these changes. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Utilize efficient and effective processes in the delivery of services
- Associate resources requested and received with the workload to assure full cost recovery and the maintenance of adequate reserves

Goal 6: Create visionary plans that are achievable and support the success of neighborhoods

The development and implementation of effective plans requires coordination and collaboration in order to guide development within a community and provide a foundation for fair and predictable land use decisions. Community plans are a means to maintain and improve the quality of life and respect the essential character of San Diego's communities. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Update community plans to reflect a community's vision of the future, reflect changes that have taken place since the community plan was last updated, and proactively anticipate community needs in the future
- Prepare community plans according to a predictable process and schedule
- Employ the collaborative use of multi-disciplinary teams
- Present plans in a cohesive and comprehensive way
- Monitor and revise adopted plans as needed to ensure continued relevance and effectiveness

Development Services

Goal 7: Finance public facilities

Providing adequate financing is critical to developing and maintaining public facilities (e.g., parks, libraries, fire stations, and streets) that will serve the City's current and future populations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain an effective facilities financing program to ensure that the impact of new development is mitigated through appropriate fees
- Coordinate with other departments and programs in order to pursue a broad range of funding sources to finance public facilities and infrastructure
- Invest in public infrastructure that supports and leverages private investment in communities

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Percent of plan reviews completed in two cycles or less	87.9%	86.0%	80.0%
2. Percent of development inspections completed within next working day of request	90.5%	92.0%	90.0%
3. Percent of code enforcement cases meeting required code enforcement action deadlines	N/A ¹	80%	90%
4. Percent of plan reviews achieved within stakeholder group-established turnaround times	87%	88%	80%
5. Percent of community plans equal to or less than: • 5 years old • 10 years old • 15 years old • 20 years old • 25 years old • 30 years old	0% 4% 21% 38% 66% 83%	0% 2% 15% 29% 46% 69%	0% 2% 15% 29% 46% 69%
6. Amount of Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), or other impact fees collected for public facility improvements	\$57.1M	\$30.0-35.0M	\$30.0-35.0M
7. Number of Public Facilities Financing Plans updated/amended	1	6	6

1. Please note that this is a new performance measure for this year. A new database will be developed to report on this.

Service Efforts and Accomplishments

Affordable In-Fill Housing and Sustainable Buildings Expedite Program

The Affordable/In-Fill Housing and Sustainable Buildings Expedite Program was created as part of a citywide comprehensive collaborative effort to help produce more affordable housing and sustainable buildings in the shortest possible time. Since its inception in August of 2003, a total of over 263 projects have elected to utilize the Program proposing a total of over 2,600 affordable housing units and 1,700 sustainable housing units. The Program is processing discretionary permits about twice as fast as the Department's standard permit process. Development Services is in the process of expanding the Program to incentivize buildings that exceed the mandatory requirements of the California Green Building Codes to encourage more sustainable buildings.

Development Services

Outreach via Internet

The Development Services Department website is continually updated. The newly rebranded website, which averages over 543,000 visits per year, allows customers to navigate the development review process, obtain certain types of permits, plan templates, zoning information, records requests, new updates on the Land Development Code and revised submittal forms and bulletins. It also includes the Municipal Code and all of the Planned District Ordinance updates. Other features include links to Geologic Hazards and Fault Maps, official zoning maps, Very High Fire Hazard Severity Zone Map, Accessibility Requirements, Building and Brush Management Regulations, Unreinforced Masonry (URM) Building Guidelines, Solid Waste Local Enforcement Agency (LEA) Program, Neighborhood Code Compliance (NCC) Program, Storm Water Pollution Prevention Program, Planning Commission, Environmental Services, and hearing officer meetings, agenda and reports.

Fire and Life Safety Plan Check and Inspection

Originating in 2012, the Development Services Department assumed the responsibilities for fire and life safety plan reviews and inspections that were previously performed by the Fire Prevention Bureau staff. Currently, all fire alarm systems, fire sprinkler systems, special suppression systems, and hazardous materials reviews are being completed by the newly-formed Life Safety Reviewer section of DSD. Fire alarm system inspections are now performed by the electrical inspectors, while fire sprinkler and special suppression system inspections are completed by mechanical inspectors.

Storm Water Pollution Prevention

Working with the Public Works and Transportation & Storm Water Departments to enforce the provisions of the City's National Pollutant Discharge Elimination System (NPDES) Permit, the Department added functionality to its Project Tracking System to automatically track and schedule compliance inspections of private development during construction. This simplified the Department's process for generating mandatory storm water best management practices inspections and made mandatory reporting requirements of the Regional Water Quality Control Board more efficient. The Department has also enhanced the process for inspection and tracking the installation of permanent storm water pollution control devices.

Hand-Held Computers for Inspectors

The Department has fully deployed handheld smart phones to all field inspectors that allow them to enter inspection results in real-time while still in the field. They also improved communication by providing digital cameras and access to email and portions of the Department's project tracking system. Inspectors are able to produce an inspection run sheet and schedule future re-inspections while in the field with the customer, providing a much more efficient and timely service. The program allows immediate online access to results for customers. The Department is working with the Public Works-Engineering & Capital Projects inspectors to allow access to inspection results for grading and public improvements through the project tracking system.

Public Improvements

The Department works with asset-owning departments, the City Engineer, other public agencies, and industry groups to establish and enforce standards for public improvements to assure that new development provides the necessary infrastructure to support that development while protecting Public Safety, complying with storm water and Americans with Disability Act (ADA) standards, and minimizing the operation and maintenance costs to City departments. The review of public and private water and wastewater installations was moved from the Public Utilities Department to DSD to improve efficiency, customer service, and coordination with other review functions.

Development Services

Enterprise Fund

Other than the Neighborhood Code Compliance and City Planning Divisions, the Development Services Department development review and inspection services are operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses. The Department has been balancing its revenues and expenditures since the implementation of its 2009 fee study. The Department is in the process of evaluating its options to convert engineering and mapping project review and processing fees from deposit accounts to flat fees.

Small Business Liaison

The Department has a designated small business liaison to assist small business owners through their permitting process and to evaluate regulations and processes for their impact on small business.

Code Enforcement

The Code Enforcement Section recently completed a conversion of the old M20 database into DSD's Project Tracking System. The conversion allows better coordination between Code Enforcement and Permit staff and enhances the investigation process by providing immediate case status to Code Enforcement officers and managers. The system also allows public viewing of code enforcement case data in the Customer Self-Help areas at the City's Development Services Center.

In 2011, Code Enforcement officers began working with the Public Works & Transportation and Storm Water Departments to enforce the provisions of the City's NPDES Permit on private properties. As of mid-year Fiscal Year 2013, Code Enforcement officers have achieved compliance in 170 cases involving violations of Best Management Practices. As a result of this success, these limited code enforcement activities have evolved into an ongoing enforcement program.

The Code Enforcement Section is nearing the end of a proactive enforcement program requiring privately-owned unreinforced masonry structures to be brought into conformance with codes requiring seismic retrofit. Initiated in 2008, Code Enforcement inspectors have directed seismic retrofit compliance in 209 cases in Fiscal Year 2013.

The Code Enforcement Section enforces the State of California mobile home regulations on a complaint basis. The City of San Diego contains 41 mobile home parks with 6,584 individual lots. In Calendar Year 2012, Code Enforcement officers inspected 475 mobile home lots based on complaints of alleged health and safety violations. Code Enforcement staff expect to conduct approximately 550 such inspections in Calendar Year 2013.

Local Enforcement Agency

The Local Enforcement Agency (LEA) assures a high level of regulatory compliance at all solid waste facilities including monthly inspections of the West Miramar and Sycamore landfills, four composting sites, and two transfer/processing facilities. Three limited-volume transfer operations and 29 closed disposal sites are routinely inspected. Closed disposal sites demand additional oversight responsibilities when development is planned on or adjacent to these old landfills. Proper maintenance of environmental controls at closed sites mitigates potential environmental risks such as landfill gas migration, as well as ground and surface water pollution and other public health and safety issues. The LEA will process the permit for the proposed expansion of the Sycamore landfill and anticipated changes at the West Miramar landfill and the Greenery Composting Facility. Over 470 tire-related businesses are inspected in San Diego and four other jurisdictions under the Regional Waste Tire Enforcement program which is funded by State grants from CalRecycle. Compliance with tire transportation and storage rules prevents illegal dumping, fire hazards, and mosquito breeding associated with improperly handled waste tires. The LEA continues to apply for grant funding to support projects for cleaning up trash and tires from the Tijuana River Valley that impact the environmentally-sensitive estuary and helps fund removal of waste tires collected by other City departments and state agencies. Other grant projects include two upcoming waste tire collection events where residents will be able to bring old tires removed from private property. The LEA's partnership with CalRecycle has brought funding to the City to assist with

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the remediation of solid waste sites. The LEA also has regulatory authority over more than 585 commercial solid waste vehicles including the City's trash fleet. Annually, LEA inspectors conduct over 1,230 inspections, administer four State-funded grant programs, and actively participate in two State-wide solid waste policy committees.

Public Records Services

Development Services provides public records services for most documents arising from the development process. The Department handles over 9,000 over-the-counter service requests. In addition, the Department receives approximately 15 Public Records Act (PRA) or subpoena requests every week.

Planning

San Diego's General Plan, adopted in 2008, is the blueprint for how the City of San Diego will grow and develop over the next 20 to 30 years. The General Plan is monitored annually. A package of targeted General Plan amendments to clarify certain policies and to provide current information is currently in process. Planning staff works with the San Diego Association of Governments (SANDAG) on an ongoing basis to help ensure that City and regional plans together represent a unified vision and implementation strategy. Staff also proactively pursues and secures grant funding to further General Plan implementation and leverage general fund dollars.

The Planning Division has made significant progress on ten community plan updates. The Otay Mesa, Ocean Beach, and Barrio Logan community plan updates' Environmental Impact Reports were available for public review in Fiscal Year 2013. It is anticipated that the Barrio Logan community plan update will be before the City Council for consideration in Fiscal Year 2013. The Otay Mesa and Ocean Beach community plan updates will be before the City Council for consideration in Fiscal Year 2014. Significant progress has also been made on the Uptown, North Park, Golden Hill, San Ysidro, Midway, and Old San Diego community plan updates. Preliminary phases of the Southeastern San Diego community plan update, made possible by a \$1.0 million State grant, have begun, and community kick-off will begin in Fiscal Year 2013. The Division is also working on several grant-funded projects addressing land use and transportation planning in several areas of the City. The Mobility Section completed the Affordable Housing Parking Study and is continuing work on the Pedestrian Master Plan and the Bicycle Master Plan. In addition to these efforts, the Planning Division is processing a number of community plan amendments and discretionary development reviews in order to ensure conformance with adopted community plans and related policy documents. The Division also supports San Diego's 42 recognized community planning groups by attending meetings, advising groups on operational issues, and conducting training sessions.

Park Planning staff continues to initiate and monitor the acquisition of parkland in accordance with requests from community groups and discretionary permit conditions, and to review discretionary and ministerial development proposals for impacts to existing parks and open space. These reviews have resulted in several new parks and joint-use projects in accordance with General Plan standards. Park Planning staff prepared and submitted six new park projects for the Fiscal Year 2014 Capital Improvements Program Budget. Additionally, Park Planning staff is preparing recreation elements for ten community plan updates and the associated park and recreation sections of public facilities financing plans, staff continues to manage aspects of the Torrey Pines City Park General Development Plan implementation and the Mission Trails Regional Park Master Plan Update, and is entering the public hearing phase for adoption of the San Diego River Park Master Plan.

The Historic Resources Section continues to work on a number of significant tasks in Fiscal Year 2013 including 75 new Mills Act contracts, 40 new historic nominations, and 194 inspections of historic properties receiving property tax reductions under the City's Mills Act program. During the first two quarters of Fiscal Year 2013, staff reviewed 1,026 projects for compliance with the historical resources regulations, and anticipates reviewing another 900 to 1,000 projects during the third and fourth quarters. Staff continues to add historic resources data to the online database (California Historic Resources Inventory Database or CHRID) in order to improve the public's access to this information. A new programmatic agreement to facilitate review of CDBG-funded projects involving historic properties was completed, in addition to the Annual Certified Local Government Report.

The Multiple Species Conservation Program (MSCP) section continued work on a Habitat Conservation Plan (HCP) for endangered and threatened vernal pool species and completed revisions to the Environmentally-Sensitive Lands

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regulations to provide increased protection of wetlands. During the first two quarters of Fiscal Year 2013, staff conducted 92 development project reviews for compliance with the MSCP regulations, and anticipates reviewing another 80 projects in the third and fourth quarters. Additionally, staff began work on a new strategy for addressing impacts to Burrowing Owls and their habitat and compiled the MSCP Annual Report. In accordance with the City's MSCP Implementing Agreement, 52,727 acres are required to be conserved within the City's Multi-Habitat Planning Area (MHPA). To date, approximately 94 percent of this acreage has been conserved or is obligated for future conservation.

Facilities Financing

Facilities Financing administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) Programs for the City of San Diego. A core function of this program is the preparation and updating of communities' Public Facilities Financing Plans (PFFPs) and implementing the Capital Improvement Program (CIP) budget for PFFP programmed projects. Fiscal Year 2013 PFFPs for North University City and Pacific Highlands Ranch have been approved by Council. Financing Plan updates are under way for Black Mountain Ranch, Torrey Highlands, Carmel Valley, and Scripps Ranch, with Council adoption of the plans anticipated in Fiscal Year 2013. As community plan updates are being completed, Facilities Financing staff concurrently prepares PFFP updates. Community plan updates that are undergoing preliminary PFFP updates include Otay Mesa, Barrio Logan, Ocean Beach, North Park, Golden Hill, Uptown, San Ysidro, Old Town, and Midway-Pacific Highway.

Based on current economic conditions, approximately \$30.0 million to \$35.0 million in fees are anticipated to be collected in Fiscal Year 2013 to fund community facilities identified in the PFFPs. In Fiscal Year 2012, DIF and FBA funds were estimated to be between \$25.0 million and \$30.0 million for the year.

Facilities Financing staff administers the City of San Diego Statewide Community Infrastructure Program (SCIP), the Regional Transportation Congestion Improvement Plan (RTCIP), and the Impact Fee Deferral Program (IFDP). They also monitor Development Agreements, Deferred Improvement Agreements, Reimbursement Agreements, Special Park Funds, and a variety of other special purpose funds. The group also coordinates with Park Planning on a variety of park projects and administers the Mission Bay and Regional Park Improvement Funds.

Land Development Code Updates

Land Development Code Update staff develops and takes through the approval process amendments to the Land Development Code (LDC). The two main functions of the LDC Update staff are to process updates to the LDC to increase clarity and usability of the regulations and to develop new development regulations based on direction from the Mayor, the City Council, the State, or federal government. In 2012, the LDC Update staff completed processing of the Urban Agriculture Regulations developed to accommodate new models of urban agriculture that increase access to healthy, local, and sustainable food; the Affordable Housing Parking Regulations intended to provide the appropriate number of parking spaces for affordable housing projects based on the findings of the San Diego Affordable Housing Parking Study; and the Outdoor Lighting Regulations intended to minimize light pollution and promote lighting design that provides for public safety and conserves electrical energy. Certification was obtained from the California Coastal Commission for local coastal program amendments associated with the Mission Beach Planned District Ordinance and the Regulations for Community Gardens. In addition, LDC Update staff conducted public outreach for many ongoing projects in 2012, including the 8th Update to the LDC which includes regulatory reform amendments expected to achieve cost savings for private applicants, including small businesses and residential property owners.



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Development Services

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	525.29	552.71	565.85	13.14
Personnel Expenditures	\$ 41,516,597	\$ 45,747,386	\$ 49,062,545	\$ 3,315,159
Non-Personnel Expenditures	13,809,168	15,553,831	15,566,749	12,918
Total Department Expenditures	\$ 55,325,765	\$ 61,301,217	\$ 64,629,294	\$ 3,328,077
Total Department Revenue	\$ 45,668,116	\$ 51,740,789	\$ 51,889,709	\$ 148,920

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration & Support Services	\$ 37,705	\$ -	\$ -	\$ -
City Planning	8,045,773	7,690,179	9,300,552	1,610,373
Neighborhood Code Compliance	5,893,668	6,553,706	6,626,970	73,264
Total	\$ 13,977,146	\$ 14,243,885	\$ 15,927,522	\$ 1,683,637

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration & Support Services	1.00	0.00	0.00	0.00
Administrative & Technical Services	12.76	0.00	0.00	0.00
City Planning	0.00	52.07	56.75	4.68
Neighborhood Code Compliance	53.00	59.00	57.00	(2.00)
Planning Division	22.78	0.00	0.00	0.00
Urban Form	11.00	0.00	0.00	0.00
Total	100.54	111.07	113.75	2.68

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Civic and Urban Initiatives	6.00	\$ 950,000	\$ -
Addition of 6.00 positions and associated non-personnel expenses to support the Mayor's Civic and Urban Initiatives program.			
Community Plan Updates	0.00	831,074	-
Adjustment reflects the increase in expenditures for Community Plan Updates and special projects.			
Salary and Benefit Adjustments	0.00	377,548	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Property Value Protection Ordinance	1.00	75,217	75,217
Addition of 1.00 Administrative Aide I and associated non-personnel expenditures and revenue to support the Property Value Protection Ordinance.			

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.32)	16,658	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	288	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(26,443)	-
Transfer of Graffiti Team Transfer of 2.00 Utility Worker 1, 2.00 Utility Worker 2 and associated non-personnel expenditures from the Development Services Department to the Transportation & Storm Water Department, and the transfer of 1.00 Code Compliance Officer from the Transportation & Storm Water Department to the Development Services Department to improve the efficiency of graffiti mitigation.	(3.00)	(152,810)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(177,352)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(210,543)	(226,207)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	271,838
Total	2.68	\$ 1,683,637	\$ 120,848

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 6,301,462	\$ 6,824,365	\$ 7,005,582	\$ 181,217
Fringe Benefits	4,134,670	4,446,505	5,207,639	761,134
PERSONNEL SUBTOTAL	\$ 10,436,132	\$ 11,270,870	\$ 12,213,221	\$ 942,351
NON-PERSONNEL				
Supplies	\$ 88,917	\$ 125,362	\$ 99,610	\$ (25,752)
Contracts	1,256,361	1,889,161	2,830,384	941,223
Information Technology	492,360	635,783	435,987	(199,796)
Energy and Utilities	84,453	103,172	115,522	12,350
Other	84,644	183,884	200,796	16,912
Transfers Out	1,534,279	34,823	32,002	(2,821)
Capital Expenditures	-	830	-	(830)
NON-PERSONNEL SUBTOTAL	\$ 3,541,014	\$ 2,973,015	\$ 3,714,301	\$ 741,286
Total	\$ 13,977,146	\$ 14,243,885	\$ 15,927,522	\$ 1,683,637

Development Services

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 1,314,323	\$ 1,012,665	\$ 980,216	\$ (32,449)
Fines Forfeitures and Penalties	418,252	302,000	95,000	(207,000)
Licenses and Permits	1,180,736	1,975,199	2,335,496	360,297
Other Revenue	20,699	2,000	2,000	-
Total	\$ 2,934,011	\$ 3,291,864	\$ 3,412,712	\$ 120,848

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,970
20000012	Administrative Aide 1	1.00	1.00	2.00	36,962 - 44,533	80,382
20000024	Administrative Aide 2	2.00	2.00	1.00	42,578 - 51,334	50,051
20001202	Assistant Deputy Director	0.00	0.00	1.00	23,005 - 137,904	111,533
90001155	Assistant to the Planning Director - Hourly	0.00	0.00	0.35	46,966 - 172,744	38,449
20000167	Associate Engineer-Traffic	2.00	4.00	4.00	66,622 - 80,454	301,951
20000119	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	177,451
20000162	Associate Planner	6.00	5.00	5.00	56,722 - 68,536	334,115
20000306	Code Compliance Officer	4.00	4.00	6.00	37,232 - 44,803	250,391
20000214	Combination Inspector 2	15.00	15.00	14.00	55,141 - 66,581	844,584
20000303	Community Development Specialist 4	2.00	2.00	2.00	66,768 - 80,891	156,928
20001168	Deputy Director	2.00	2.00	2.00	46,966 - 172,744	231,092
20000105	Development Project Manager 3	0.00	0.00	1.00	76,794 - 92,851	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20000461	Field Representative	1.00	1.00	0.00	32,323 - 38,917	-
20000487	Graphic Designer	0.00	1.00	1.00	43,264 - 51,979	50,680
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	63,373
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	78,464
90001073	Management Intern - Hourly	0.76	0.76	0.66	24,274 - 29,203	16,021
20001255	Mayor Representative 2	0.00	0.00	4.00	19,323 - 151,840	140,000
20000669	Park Designer	2.00	2.00	2.00	66,664 - 80,496	156,968
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	38,836
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	40,742
90001145	Planning Intern - Hourly	2.28	4.56	2.64	24,274 - 29,203	64,084
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	118,070
20001187	Principal Planner	2.00	2.00	0.00	46,966 - 172,744	-
20001222	Program Manager	2.00	2.00	5.00	46,966 - 172,744	351,850
20000763	Project Officer 2	1.00	1.00	0.00	76,794 - 92,851	-
90000763	Project Officer 2 - Hourly	0.00	0.00	0.35	76,794 - 92,851	26,878
20000783	Public Information Clerk	2.00	2.00	3.00	31,491 - 37,918	110,910
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	90,530
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	84,852
20000873	Senior Combination Inspector	2.00	2.00	2.00	63,315 - 76,461	146,023

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range		Total
20000918	Senior Planner	12.50	13.75	13.75	65,354 -	79,019	1,059,354
20000919	Senior Planner	1.00	1.00	1.00	65,354 -	79,019	77,044
20000926	Senior Traffic Engineer	1.00	1.00	1.00	76,794 -	92,851	90,530
20000928	Senior Zoning Investigator	5.00	6.00	6.00	55,182 -	66,851	391,039
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 -	80,891	78,464
20001051	Utility Worker 1	0.00	2.00	0.00	30,534 -	36,296	-
20001053	Utility Worker 2	0.00	2.00	0.00	33,322 -	39,666	-
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 -	37,918	110,910
20001069	Zoning Investigator 2	15.00	15.00	15.00	50,232 -	60,757	824,232
	Bilingual - Regular						23,296
	ICBO Certification						9,724
	Landscape Architect Lic						24,148
	Overtime Budgeted						13,420
	Reg Pay For Engineers						51,992
	Termination Pay Annual Leave						7,902
FTE, Salaries, and Wages Subtotal		100.54	111.07	113.75			\$ 7,005,582
		FY2012 Actual		FY2013 Budget	FY2014 Proposed		FY2013–2014 Change
Fringe Benefits							
	Employee Offset Savings	\$ 70,427	\$ 85,423	\$ 93,720	\$ 8,297		
	Flexible Benefits	608,945	658,043	711,318	53,275		
	Long-Term Disability	36,138	39,288	38,080	(1,208)		
	Medicare	81,740	87,030	93,413	6,383		
	Other	3,511	-	-	-		
	Other Post-Employment Benefits	253,420	645,432	678,996	33,564		
	Retiree Health Contribution	343,027	-	-	-		
	Retiree Medical Trust	246	240	1,190	950		
	Retirement 401 Plan	991	960	4,188	3,228		
	Retirement ARC	2,174,108	2,267,818	2,848,268	580,450		
	Retirement DROP	26,221	21,994	19,743	(2,251)		
	Retirement Offset Contribution	19,446	22,124	22,676	552		
	Risk Management Administration	98,005	106,198	113,616	7,418		
	Supplemental Pension Savings Plan	320,132	347,529	361,768	14,239		
	Unemployment Insurance	20,731	20,014	20,439	425		
	Unused Sick Leave	(1)	-	-	-		
	Workers' Compensation	77,584	144,412	200,224	55,812		
Fringe Benefits Subtotal		\$ 4,134,670	\$ 4,446,505	\$ 5,207,639	\$ 761,134		
Total Personnel Expenditures					\$ 12,213,221		

Development Services

Development Services Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration & Support Services	\$ 17,180,551	\$ 16,660,801	\$ 15,951,750	\$ (709,051)
Building & Safety	13,346,459	14,892,946	18,028,246	3,135,300
Entitlements	8,155,789	12,585,379	11,744,919	(840,460)
Total	\$ 38,682,799	\$ 44,139,126	\$ 45,724,915	\$ 1,585,789

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration & Support Services	114.50	115.50	119.50	4.00
Building & Safety	140.75	154.75	185.75	31.00
Entitlements	147.50	149.50	125.50	(24.00)
Total	402.75	419.75	430.75	11.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Utilities Development Plan Review Transfer Transfer of the development plan review function from the Public Utilities Department to the Development Services Department.	12.00	\$ 1,408,172	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	988,066	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	80,223	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	72	-
Development Project Manager 2 Transfer Transfer of 1.00 Development Project Manager 2 from the Development Services Fund to the Community Development Block Grant (CDBG) Division of the Economic Development Department.	(1.00)	(140,363)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(218,149)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(532,232)	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	-	(4,725)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	11.00	\$ 1,585,789	\$ (4,725)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 17,844,935	\$ 20,106,989	\$ 20,638,776	\$ 531,787
Fringe Benefits	11,119,115	12,168,951	13,893,039	1,724,088
PERSONNEL SUBTOTAL	\$ 28,964,049	\$ 32,275,940	\$ 34,531,815	\$ 2,255,875
NON-PERSONNEL				
Supplies	\$ 245,270	\$ 317,274	\$ 498,490	\$ 181,216
Contracts	6,423,355	6,593,098	5,967,088	(626,010)
Information Technology	1,874,029	2,766,788	2,154,588	(612,200)
Energy and Utilities	434,291	524,889	585,135	60,246
Other	384,407	594,703	842,193	247,490
Appropriated Reserve	-	341,774	341,774	-
Transfers Out	351,483	422,607	501,779	79,172
Capital Expenditures	5,915	302,053	302,053	-
NON-PERSONNEL SUBTOTAL	\$ 9,718,750	\$ 11,863,186	\$ 11,193,100	\$ (670,086)
Total	\$ 38,682,799	\$ 44,139,126	\$ 45,724,915	\$ 1,585,789

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 11,603,610	\$ 20,394,980	\$ 17,478,610	\$ (2,916,370)
Fines Forfeitures and Penalties	691,577	6,731	652,006	645,275
Licenses and Permits	26,873,739	23,521,184	26,457,554	2,936,370
Other Revenue	883,450	786,115	866,115	80,000
Rev from Money and Prop	121,649	877,072	127,072	(750,000)
Transfers In	12,000	-	-	-
Total	\$ 40,186,024	\$ 45,586,082	\$ 45,581,357	\$ (4,725)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	3.00	3.00	\$31,491 - \$37,918	\$ 110,910
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	43,420
20000024	Administrative Aide 2	4.00	4.00	4.00	42,578 - 51,334	143,522
20000249	Apprentice 1-Electrician (4 Yr)	1.00	1.00	0.00	32,427 - 43,243	-
20001202	Assistant Deputy Director	4.00	4.00	5.00	23,005 - 137,904	552,895
20001075	Assistant Development Services Director	0.00	0.00	1.00	31,741 - 173,971	-
20000074	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	135,958
20000070	Assistant Engineer-Civil	16.00	16.00	24.00	57,866 - 69,722	863,501

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000077	Assistant Engineer-Electrical	0.00	0.00	2.00	57,866 - 69,722	57,866
20000116	Assistant Engineer-Traffic	8.00	8.00	8.00	57,866 - 69,722	268,998
20000148	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	-
20000143	Associate Engineer-Civil	7.00	7.00	9.00	66,622 - 80,454	549,113
20000150	Associate Engineer-Electrical	2.00	3.00	3.00	66,622 - 80,454	152,058
20000154	Associate Engineer-Mechanical	3.00	3.00	6.00	66,622 - 80,454	351,583
20000167	Associate Engineer-Traffic	6.00	6.00	6.00	66,622 - 80,454	470,658
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	242,958
20000162	Associate Planner	38.00	38.00	38.00	56,722 - 68,536	1,202,814
20000110	Auto Messenger 2	1.00	1.00	1.00	29,931 - 36,067	-
20000648	Biologist 3	1.00	1.00	0.00	62,005 - 75,067	-
20000649	Biologist 3	0.00	0.00	1.00	62,005 - 75,067	-
20001156	Building Inspection Supervisor	2.00	2.00	0.00	23,005 - 137,904	-
20000266	Cashier	3.00	3.00	3.00	31,491 - 37,918	73,940
20000539	Clerical Assistant 2	26.00	22.00	23.00	29,931 - 36,067	210,990
20000214	Combination Inspector 2	33.00	33.00	33.00	55,141 - 66,581	1,059,925
20001168	Deputy Director	2.00	2.00	3.00	46,966 - 172,744	242,487
20000103	Development Project Manager 1	10.00	10.00	9.00	57,866 - 69,722	326,010
20000104	Development Project Manager 2	13.50	13.50	13.50	66,622 - 80,454	980,537
20000105	Development Project Manager 3	9.00	9.00	9.00	76,794 - 92,851	633,710
20001100	Development Services Director	1.00	1.00	1.00	59,155 - 224,099	160,050
20000082	Electrical Inspector 2	8.00	8.00	9.00	55,141 - 66,581	515,334
20000408	Electrician	0.00	0.00	1.00	47,091 - 56,534	-
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	-
20000475	Fire Prevention Inspector 2	0.00	6.00	0.00	61,589 - 74,464	-
20000476	Fire Prevention Inspector 2-Civilian	0.00	3.00	0.00	61,589 - 74,464	-
20000477	Fire Prevention Supervisor	0.00	1.00	0.00	70,970 - 85,904	-
20000178	Information Systems Administrator	1.00	1.00	1.00	73,466 - 88,982	86,312
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	63,373
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	78,464
20000556	Junior Engineering Aide	1.00	1.00	1.00	38,688 - 46,571	-
20001018	Land Surveying Assistant	8.00	8.00	8.00	57,866 - 69,722	405,738
20001019	Land Surveying Associate	1.00	1.00	1.00	66,622 - 80,454	78,443
20000346	Legislative Recorder 1	1.00	1.00	1.00	41,558 - 50,232	48,381
20000093	Mechanical Inspector 2	6.00	6.00	9.00	55,141 - 66,581	407,542
20000669	Park Designer	1.00	1.00	1.00	66,664 - 80,496	78,484
20000680	Payroll Specialist 2	4.00	4.00	4.00	34,611 - 41,787	79,578
20000692	Plan Review Specialist 3	33.75	33.75	33.75	50,294 - 60,694	1,797,724
20000693	Plan Review Specialist 4	6.00	6.00	6.00	55,162 - 66,456	129,590
20000743	Principal Engineering Aide	2.00	1.00	1.00	50,003 - 60,549	-
20001222	Program Manager	3.00	3.00	2.00	46,966 - 172,744	203,718
20000783	Public Information Clerk	17.00	22.00	22.00	31,491 - 37,918	714,276

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range		Total
20000869	Senior Account Clerk	1.00	0.00	0.00	36,067 -	43,514	-
20000864	Senior Cashier	1.00	1.00	1.00	36,067 -	43,514	-
20000885	Senior Civil Engineer	2.00	4.00	5.00	76,794 -	92,851	271,590
20000927	Senior Clerk/Typist	7.00	7.00	7.00	36,067 -	43,514	84,465
20000873	Senior Combination Inspector	6.00	6.00	6.00	63,315 -	76,461	292,889
20000400	Senior Drafting Aide	5.00	5.00	5.00	44,429 -	53,706	-
20000083	Senior Electrical Inspector	1.00	1.00	2.00	63,315 -	76,461	74,550
20000453	Senior Engineer-Fire Protection	1.00	1.00	1.00	76,794 -	92,851	87,744
20000900	Senior Engineering Aide	1.00	1.00	1.00	44,429 -	53,706	-
20000830	Senior Engineering Geologist	1.00	1.00	1.00	76,794 -	92,851	-
20001014	Senior Land Surveyor	0.00	1.00	1.00	76,794 -	92,851	-
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 -	71,760	69,966
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 -	92,851	90,530
20000094	Senior Mechanical Inspector	1.00	1.00	1.00	63,315 -	76,461	74,550
20000918	Senior Planner	15.00	15.00	15.00	65,354 -	79,019	1,063,694
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 -	65,333	63,700
20000099	Senior Structural Inspector	2.00	2.00	2.00	63,315 -	76,461	145,390
20000926	Senior Traffic Engineer	0.00	2.00	2.00	76,794 -	92,851	90,530
20000166	Structural Engineering Associate	17.00	17.00	17.00	66,622 -	80,454	941,316
20000923	Structural Engineering Senior	7.00	7.00	7.00	76,794 -	92,851	619,974
20000098	Structural Inspector 2	12.00	12.00	12.00	55,141 -	66,581	454,412
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 -	80,891	78,464
20001002	Supervising Plan Review Specialist	8.00	9.00	9.00	60,653 -	73,112	569,493
20001021	Supervising Public Information Officer	1.00	1.00	1.00	59,363 -	71,760	-
20000756	Word Processing Operator	13.50	13.50	13.50	31,491 -	37,918	195,063
	Bilingual - Regular						50,960
	Engineering Geologist Pay						20,916
	ICBO Certification						67,202
	Landscape Architect Lic						12,074
	Overtime Budgeted						1,051,558
	Reg Pay For Engineers						499,419
	Structural Registration						4,643
	Termination Pay Annual Leave						142,824
FTE, Salaries, and Wages Subtotal		402.75	419.75	430.75			\$ 20,638,776
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits							
Employee Offset Savings		\$ 159,821	\$ 220,983	\$ 223,371	\$ 2,388		
Flexible Benefits		1,531,691	1,729,946	1,793,822	63,876		
Long-Term Disability		94,673	106,480	104,279	(2,201)		
Medicare		232,369	229,531	253,313	23,782		
Other Post-Employment Benefits		667,378	1,746,315	1,798,082	51,767		

Development Services

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Retiree Health Contribution	1,268,842	-	-	-
Retiree Medical Trust	1,250	875	4,131	3,256
Retirement 401 Plan	4,967	3,501	14,346	10,845
Retirement ARC	5,565,067	6,234,686	7,539,907	1,305,221
Retirement DROP	76,281	73,077	78,724	5,647
Retirement Offset Contribution	62,367	67,840	71,202	3,362
Risk Management Administration	252,557	287,602	300,872	13,270
Supplemental Pension Savings Plan	960,728	1,034,064	1,062,521	28,457
Unemployment Insurance	53,980	54,158	55,988	1,830
Unused Sick Leave	(94)	-	-	-
Workers' Compensation	187,235	379,893	592,481	212,588
Fringe Benefits Subtotal	\$ 11,119,115	\$ 12,168,951	\$ 13,893,039	\$ 1,724,088
Total Personnel Expenditures			\$ 34,531,815	

Facilities Financing Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Facilities Financing Program	\$ 1,913,839	\$ 2,067,150	\$ 2,099,947	\$ 32,797
Total	\$ 1,913,839	\$ 2,067,150	\$ 2,099,947	\$ 32,797

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Facilities Financing Program	16.00	15.89	15.35	(0.54)
Total	16.00	15.89	15.35	(0.54)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 109,659	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(14,206)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Standard Hour Personnel Funding	(0.54)	(29,121)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Equipment/Support for Information Technology	0.00	(33,535)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	32,797
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	(0.54)	\$ 32,797	\$ 32,797

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 992,199	\$ 1,026,884	\$ 1,012,859	\$ (14,025)
Fringe Benefits	509,237	593,480	688,043	94,563
PERSONNEL SUBTOTAL	\$ 1,501,436	\$ 1,620,364	\$ 1,700,902	\$ 80,538
NON-PERSONNEL				
Supplies	\$ 3,765	\$ 9,385	\$ 12,011	\$ 2,626
Contracts	335,079	298,583	286,590	(11,993)
Information Technology	51,279	108,890	69,134	(39,756)
Energy and Utilities	1,283	1,858	1,756	(102)
Other	971	6,682	8,911	2,229
Transfers Out	20,026	21,238	20,493	(745)
Capital Expenditures	-	150	150	-
NON-PERSONNEL SUBTOTAL	\$ 412,404	\$ 446,786	\$ 399,045	\$ (47,741)
Total	\$ 1,913,839	\$ 2,067,150	\$ 2,099,947	\$ 32,797

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 1,799,954	\$ 2,047,050	\$ 2,079,847	\$ 32,797
Licenses and Permits	40,300	18,000	18,000	-
Rev from Money and Prop	3,335	2,100	2,100	-
Total	\$ 1,843,589	\$ 2,067,150	\$ 2,099,947	\$ 32,797

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ -
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	127,400
20001168	Deputy Director	0.00	0.00	1.00	46,966 - 172,744	121,237
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	118,070
20001222	Program Manager	1.00	1.00	0.00	46,966 - 172,744	-
20000015	Senior Management Analyst	6.00	6.00	6.00	59,363 - 71,760	409,193
90000015	Senior Management Analyst - Hourly	1.00	0.52	0.00	59,363 - 71,760	-
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	154,501
90000970	Supervising Management Analyst - Hourly	0.00	0.37	0.35	66,768 - 80,891	28,312
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	31,491 - 37,918	36,970
						1,456

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total			
Overtime Budgeted						15,720			
FTE, Salaries, and Wages Subtotal		16.00	15.89	15.35	\$	1,012,859			
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change				
Fringe Benefits									
Employee Offset Savings	\$	6,701	\$	15,145	\$	15,685	\$	540	
Flexible Benefits		95,897		99,371		101,539		2,168	
Long-Term Disability		5,709		5,932		5,523		(409)	
Medicare		10,793		10,704		11,743		1,039	
Other		2,088		-		-		-	
Other Post-Employment Benefits		46,694		88,578		88,018		(560)	
Retiree Medical Trust		273		267		312		45	
Retirement 401 Plan		1,050		1,070		1,250		180	
Retirement ARC		260,759		278,492		358,043		79,551	
Retirement DROP		6,390		4,314		4,314		-	
Retirement Offset Contribution		2,660		2,830		2,830		-	
Risk Management Administration		13,839		14,588		14,728		140	
Supplemental Pension Savings Plan		44,609		50,300		52,218		1,918	
Unemployment Insurance		3,246		3,043		2,967		(76)	
Workers' Compensation		8,530		18,846		28,873		10,027	
Fringe Benefits Subtotal		\$	509,237	\$	593,480	\$	688,043	\$	94,563
Total Personnel Expenditures					\$	1,700,902			

Local Enforcement Agency Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Solid Waste Local Enforcement Agency	\$ 751,980	\$ 851,056	\$ 876,910	\$ 25,854
Total	\$ 751,980	\$ 851,056	\$ 876,910	\$ 25,854

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Solid Waste Local Enforcement Agency	6.00	6.00	6.00	0.00
Total	6.00	6.00	6.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 36,395	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

Development Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	144	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	27	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(10,712)	-
Total	0.00	\$ 25,854	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 368,617	\$ 338,662	\$ 335,911	\$ (2,751)
Fringe Benefits	246,364	241,550	280,696	39,146
PERSONNEL SUBTOTAL	\$ 614,981	\$ 580,212	\$ 616,607	\$ 36,395
NON-PERSONNEL				
Supplies	\$ 914	\$ 12,500	\$ 12,500	\$ -
Contracts	107,833	213,903	213,027	(876)
Information Technology	15,875	26,256	15,544	(10,712)
Energy and Utilities	3,822	3,421	2,847	(574)
Other	2,216	8,420	10,043	1,623
Transfers Out	6,341	6,344	6,342	(2)
NON-PERSONNEL SUBTOTAL	\$ 137,000	\$ 270,844	\$ 260,303	\$ (10,541)
Total	\$ 751,980	\$ 851,056	\$ 876,910	\$ 25,854

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 183,992	\$ 273,863	\$ 273,863	\$ -
Licenses and Permits	512,651	501,830	501,830	-
Rev from Money and Prop	7,849	20,000	20,000	-
Total	\$ 704,492	\$ 795,693	\$ 795,693	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000539	Clerical Assistant 2	1.00	1.00	1.00	\$29,931 - \$36,067	\$ 35,165
20000520	Hazardous Materials Inspector 1	1.00	0.00	0.00	46,634 - 56,555	-
20000522	Hazardous Materials Inspector 2	0.00	1.00	1.00	55,078 - 66,768	65,099
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	-
20000550	Hazardous Materials Inspector 3	2.00	2.00	2.00	60,674 - 73,507	132,343
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	101,848

Development Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget Proposed	FY2014 Salary Range	Total
	Bilingual - Regular				1,456
FTE, Salaries, and Wages Subtotal		6.00	6.00	6.00	\$ 335,911
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits					
Employee Offset Savings		\$ 5,701	\$ 5,424	\$ 5,521	\$ 97
Flexible Benefits		36,872	36,594	36,594	-
Long-Term Disability		2,167	1,969	1,848	(121)
Medicare		5,630	5,009	4,959	(50)
Other Post-Employment Benefits		15,266	31,635	31,435	(200)
Retirement ARC		149,071	129,008	164,384	35,376
Retirement DROP		2	-	-	-
Retirement Offset Contribution		1,203	987	948	(39)
Risk Management Administration		5,660	5,210	5,260	50
Supplemental Pension Savings Plan		20,720	19,816	18,871	(945)
Unemployment Insurance		1,278	1,002	992	(10)
Workers' Compensation		2,793	4,896	9,884	4,988
Fringe Benefits Subtotal		\$ 246,364	\$ 241,550	\$ 280,696	\$ 39,146
Total Personnel Expenditures				\$ 616,607	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 42,887	\$ 6,510,430	\$ 6,499,656
Continuing Appropriation - CIP	11,390	17,899	—
Contingency Reserve	—	50,000	3,363
Appropriated Reserve	1,389,695	1,180,756	1,728,784
TOTAL BALANCE AND RESERVES	\$ 1,443,972	\$ 7,759,085	\$ 8,231,803
REVENUE			
Affordable Housing Expedite Program	\$ 224,285	\$ 536,244	\$ 226,244
Building Plan Check Fees	9,936,311	11,106,487	9,736,197
Commercial, Multi-Family & Industrial Building Permits	3,162,453	2,256,860	3,306,308
Deposit Accounts	444,402	27,987	462,987
Engineering Permits	747	587,310	7,772
Fire Plan Check and Inspection	2,172,169	1,177,440	2,117,809
Interest - Revenue from Money and Property	1,482,305	877,072	127,072
Land Development Review Fees	9,825,869	1,979,390	1,832,147
Mechanical, Plumbing & Electrical Permits	5,098,049	4,719,673	5,731,518
Other Revenues	1,428,977	990,101	1,870,088
Records Fees	1,928,122	786,115	866,115
Reimbursement Between Funds	63,166	14,268,408	14,268,408
Single Family /Duplex Permits	(854)	4,184,758	2,855,671
Services to Other Agencies and Departments	866,319	715,685	—
Submittal and Issuance	2,854,539	775,872	1,476,341
Zoning and Sign Permits	699,166	596,680	696,680
TOTAL REVENUE	\$ 40,186,024	\$ 45,586,082	\$ 45,581,357
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 41,629,996	\$ 53,345,167	\$ 53,813,160
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 886	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 886	\$ —	\$ —
OPERATING EXPENSE			
Personnel Expense	\$ 28,964,148	\$ 32,275,940	\$ 34,531,815
Non-Personnel Expense	9,718,651	11,863,186	11,193,100
TOTAL OPERATING EXPENSE	\$ 38,682,799	\$ 44,139,126	\$ 45,724,915
TOTAL EXPENSE	\$ 38,683,685	\$ 44,139,126	\$ 45,724,915
RESERVES			
Continuing Appropriation - CIP	\$ 17,013	\$ 17,899	\$ —
Contingency Reserve	11,390	50,000	—
Appropriated Reserve	1,389,695	2,370,336	2,057,621
TOTAL RESERVES	\$ 1,418,098	\$ 2,438,235	\$ 2,057,621
BALANCE	\$ 1,528,213	\$ 6,767,806	\$ 6,030,624
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 41,629,996	\$ 53,345,167	\$ 53,813,160

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Development Services

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 325,151	\$ —	\$ 253,647
TOTAL BALANCE AND RESERVES	\$ 325,151	\$ —	\$ 253,647
REVENUE			
Licenses & Permits	\$ 40,300	\$ 18,000	\$ 18,000
Interest Earnings	3,335	2,100	2,100
Charges for Current Services	1,799,954	2,047,050	2,079,847
TOTAL REVENUE	\$ 1,843,589	\$ 2,067,150	\$ 2,099,947
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,168,740	\$ 2,067,150	\$ 2,353,594
OPERATING EXPENSE			
Personnel	\$ 992,199	\$ 1,026,884	\$ 1,012,859
Fringe	509,237	593,480	688,043
Supplies	3,765	9,385	9,385
Contracts	335,079	322,960	289,216
Information Technology	51,279	90,701	74,581
Energy & Utilities	1,283	1,858	1,756
Other/Transfers Out	20,997	21,732	23,957
Capital Exp-Equipment	—	150	150
TOTAL OPERATING EXPENSE	\$ 1,913,839	\$ 2,067,150	\$ 2,099,947
TOTAL EXPENSE	\$ 1,913,839	\$ 2,067,150	\$ 2,099,947
BALANCE	\$ 254,901	\$ —	\$ 253,647
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,168,740	\$ 2,067,150	\$ 2,353,594

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 655,093	\$ 616,413	\$ 543,397
Contingency Reserve	250,000	250,000	250,000
TOTAL BALANCE AND RESERVES	\$ 905,093	\$ 866,413	\$ 793,397
REVENUE			
Facility Fees	\$ 258,970	\$ 236,830	\$ 294,126
Interest Earnings	7,849	20,000	5,059
Licenses and Permits	1,340	5,000	7,800
Services to Other Funds	183,992	273,863	231,474
Tonnage Fees	252,341	260,000	257,234
TOTAL REVENUE	\$ 704,492	\$ 795,693	\$ 795,693
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,609,585	\$ 1,662,106	\$ 1,589,090
OPERATING EXPENSE			
Personnel Expense	\$ 614,981	\$ 580,212	\$ 616,607
Non-Personnel Expense	136,999	270,844	260,303
TOTAL OPERATING EXPENSE	\$ 751,980	\$ 851,056	\$ 876,910
TOTAL EXPENSE	\$ 751,980	\$ 851,056	\$ 876,910
RESERVES			
Contingency Reserve	\$ 250,000	\$ 250,000	\$ 250,000
TOTAL RESERVES	\$ 250,000	\$ 250,000	\$ 250,000
BALANCE	\$ 607,604	\$ 561,050	\$ 462,180
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,609,585	\$ 1,662,106	\$ 1,589,090

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Disability Services



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Department Description

The City's Disability Services Program was established in 1991 per the Americans with Disabilities Act (ADA) of 1990. Under Title II of the ADA, all State and local governments must be accessible to, and usable by, people with disabilities. The basic principles of the ADA are equal opportunity, integration, and inclusion.

The Department's mission is:

To ensure that every facility, program, service, and activity operated or funded by the City is fully accessible and usable by people with disabilities in accordance with the Americans with Disabilities Act (ADA), as well as other federal, State, and local access codes and disability rights laws

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Ensure ADA compliance citywide

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Monitor, track, and oversee ADA compliance efforts
- Prioritize and initiate the annual ADA projects in collaboration with the Mayor, Capital Improvement Program Review and Advisory Committee (CIPRAC), City Council, and other City departments
- Receive, evaluate, coordinate, and track all disability-related complaints citywide
- Support the Mayor's Committee on Disability
- Educate and provide technical assistance on ADA and disability issues to residents, stakeholders, and City departments
- Provide program management for the ADA annual allocation

Disability Services

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Percent of annual ADA project list completed	37%	37%	37%
2. Number of ADA complaints received	99	100	100
3. Percent of ADA complaints completed	39%	39%	39%
4. Number of trainings/presentations planned and provided	10	10	10
5. Number instances where technical assistance was provided on ADA	154	160	160

Disability Services

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	3.00	4.38	4.37	(0.01)
Personnel Expenditures	\$ 382,825	\$ 488,540	\$ 540,195	\$ 51,655
Non-Personnel Expenditures	1,581,853	87,209	84,958	(2,251)
Total Department Expenditures	\$ 1,964,677	\$ 575,749	\$ 625,153	\$ 49,404
Total Department Revenue	\$ 18,050	\$ 15,415	\$ 15,116	\$ (299)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Disability Services	\$ 1,964,677	\$ 575,749	\$ 625,153	\$ 49,404
Total	\$ 1,964,677	\$ 575,749	\$ 625,153	\$ 49,404

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Disability Services	3.00	4.38	4.37	(0.01)
Total	3.00	4.38	4.37	(0.01)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 51,601	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	965	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Standard Hour Personnel Funding	(0.01)	54	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Equipment/Support for Information Technology	0.00	(3,216)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
One-Time Reductions and Annualizations	0.00	-	(15,415)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			

Disability Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	15,116
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	(0.01)	\$ 49,404	\$ (299)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 238,578	\$ 296,891	\$ 306,141	\$ 9,250
Fringe Benefits	144,247	191,649	234,054	42,405
PERSONNEL SUBTOTAL	\$ 382,825	\$ 488,540	\$ 540,195	\$ 51,655
NON-PERSONNEL				
Supplies	\$ 3,243	\$ 5,180	\$ 5,180	\$ -
Contracts	20,298	18,603	23,603	5,000
Information Technology	19,310	28,235	25,512	(2,723)
Energy and Utilities	3,799	6,601	6,541	(60)
Other	4,058	27,516	23,022	(4,494)
Transfers Out	1,531,145	74	100	26
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 1,581,853	\$ 87,209	\$ 84,958	\$ (2,251)
Total	\$ 1,964,677	\$ 575,749	\$ 625,153	\$ 49,404

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 17,998	\$ 15,415	\$ 15,116	\$ (299)
Transfers In	52	-	-	-
Total	\$ 18,050	\$ 15,415	\$ 15,116	\$ (299)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
90000012	Administrative Aide 1 - Hourly	0.00	0.38	0.37	\$36,962 - \$44,533	\$ 13,676
20000024	Administrative Aide 2	0.00	1.00	1.00	42,578 - 51,334	50,051
20001214	Disability Services Coordinator	1.00	0.00	0.00	23,005 - 137,904	-
20001220	Executive Director	0.00	1.00	1.00	46,966 - 172,744	82,449
20000760	Project Assistant	1.00	1.00	1.00	57,866 - 69,722	67,979
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	90,530
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		3.00	4.38	4.37		\$ 306,141

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,002	\$ 4,594	\$ 4,689	\$ 95
Flexible Benefits	15,622	22,725	22,725	-
Long-Term Disability	1,387	1,780	1,687	(93)
Medicare	5,835	4,401	3,186	(1,215)

Disability Services

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Post-Employment Benefits	7,078	25,335	25,148	(187)
Retirement ARC	92,475	107,719	143,754	36,035
Retirement Offset Contribution	592	818	855	37
Risk Management Administration	2,953	4,168	4,208	40
Supplemental Pension Savings Plan	11,565	15,333	17,903	2,570
Unemployment Insurance	803	891	906	15
Workers' Compensation	1,934	3,885	8,993	5,108
Fringe Benefits Subtotal	\$ 144,247	\$ 191,649	\$ 234,054	\$ 42,405
Total Personnel Expenditures			\$ 540,195	



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Economic Development



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Division Description

Economic Development is organized into two sections consisting of Economic Growth Services and Community Development. Economic Growth Services implements economic development programs for the City in order to create and retain jobs and taxable investment in the City of San Diego. Economic Growth Services consists of four focused work units: the Business Expansion, Attraction, and Retention (BEAR) Team, the Government Incentives (GI) Team, Business Finance (BF), and the Successor Agency transition team.

The BEAR, GI, and BF teams work directly with businesses, business organizations, and City departments to facilitate new investment and to create a business-friendly environment and a stable economy. Economic growth, energy independence, and revenue enhancement are accomplished by attracting new companies, retaining and/or expanding existing companies, and making San Diego competitive in emerging markets. The Business Finance unit administers two revolving loan fund programs funded by federal Economic Development Administration grants. With the dissolution of the former Redevelopment Agency on February 1, 2012, (per AB 1X 26 and upheld by the State Supreme Court), the Successor Agency was formed to implement the wind down of the former Redevelopment Agency. In addition, Civic San Diego was formed in the summer of 2012, to serve as a consultant to the City and replace Centre City Development Corporation (CCDC) and Southeastern Economic Development Corporation (SEDC) and take the lead role in the wind down of contracts, enforceable obligations, and projects on behalf of the former Redevelopment Agency. The Successor Agency transition team within the Economic Development Section administers the contract with Civic San Diego and assists with the transition process.

Community Development is organized into two work units: the Office of Small Business (OSB) and the Department of Housing and Urban Development (HUD) Programs Administration (HPA) work unit. The Office of Small Business, in partnership with the business community and economic development agencies, administers several programs for small business development, and retention and revitalization of older business communities to create a more healthy economy and stable neighborhoods. The HUD Programs Administration work unit oversees federally-funded grant programs including Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), HOME Investment Partnership, and Home Ownership for Persons with AIDS (HOPWA).

Economic Development

The Division's mission is:

To improve the quality of life in core urban neighborhoods, create economic opportunities for unemployed or underemployed residents, provide community development services to those areas in greatest need, and to generate new revenues

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Foster economic development

Encouraging community revitalization and promoting economic opportunity for all segments of the population is a key component in ensuring a high quality of life. It is essential to retain, attract, and maintain the type of businesses that contribute positively to the local economy and communities. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Leverage public incentives and assistance to promote community revitalization
- Promote economic development efforts to attract and induce investment in local businesses
- Support and encourage local businesses to provide private sector revitalization solutions

Goal 2: Foster economic development in economically-distressed communities

Encouraging community revitalization and promoting economic opportunity for all segments of the population is a key component in ensuring a high quality of life. It is essential to support local businesses which contribute to the economic stability and well-being of San Diego's communities. The Division will move toward accomplishing this goal by focusing on the following:

- Leverage federally-funded grant programs to improve the safety and livability of neighborhoods, increase access to quality facilities and services, and revitalize deteriorating neighborhoods
- Leverage public funds to support public-private partnerships that enhance commercial neighborhoods and develop local businesses
- Seek alternative financing methods/mechanisms to replace previous programs (i.e., Redevelopment Agency) and supplement existing programs
- Collaborate with community-based organizations (e.g., Business Improvement Districts)
- Educate the business community to make them aware of incentives that are offered by the City (large and small)
- Attract new businesses to economically distressed communities

Goal 3: Attract, retain, and expand businesses to create jobs, increase tax revenue, and enhance economic stability

The Division will move toward accomplishing this goal by focusing on the following:

- Maintain and develop new effective partnerships with businesses, trade associations, universities, and community-based organizations
- Provide effective, tailored technical assistance and incentives to key businesses
- Promote the City of San Diego as a business-friendly city and global market place
- Develop policy initiatives and strategic plans that support job development and economic stability
- Support appropriate, streamlined regulations
- Maintain a fair and appropriate tax base
- Support a diversity of industries to encourage economic stability

Goal 4: Focus on expanding industry clusters

The Division will move toward accomplishing this goal by focusing on the following:

Economic Development

- Stimulate demand for CleanTech and Food & Beverage manufacturing and distribution products
- Provide advocacy for State and local policies conducive to the growth of these industries
- Establish connections to related trade organizations and new businesses
- Support "Buy San Diego" campaigns
- Market the Foreign Trade Zone Program regionally to all potential new users
- Support enhancing facilities at the U.S./Mexico border and the Port's 10th Avenue Marine Terminal to increase International Trade & Logistics jobs

Economic Development

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Number of jobs retained or created from projects assisted via Council Policy 900-12 ¹	1,120	2,800	1,100
2. Amount of net new tax revenue generated from projects assisted via Council Policy 900-12	N/A	N/A	\$1M
3. Number of business projects assisted via Council Policy 900-12	15	20	20
4. Number of new manufacturing jobs created via Council Policy 900-12	N/A	1,500	600
5. Private capital invested as a result of economic development programs via Council Policy 900-12	\$407M	\$500M	\$300M
6. Private sector dollars leveraged for capital improvements through Community Development programs	\$2.6M	\$1.3M	\$1.1M
7. Number of Storefront Improvement Program projects designed	17	12	20
8. Number of Enterprise Zone Hiring Credit Voucher Certificates issued	9,310	9,000	9,500
9. Number of Enterprise Zone businesses issued Hiring Credit Vouchers	424	425	425
10. Number of households provided with CDBG housing assistance ²	N/A	N/A	250
11. Number of program participants in existing CDBG Programs ²	N/A	N/A	2,000
12. Number of persons educated on Fair Housing through outreach ²	N/A	N/A	380
13. Number of homeless persons assisted through CDBG and ESG programs ²	N/A	N/A	2,000
14. Number of existing or aspiring small businesses assisted via office walk in, phone call, or email by OSB Staff and Small Business Ambassador	5,891	5,000	5,000
15. Number of customers provided with general business assistance by the Small Business Ambassador through outreach activities	755	1,500	1,000
16. Number of participants assisted by the Small Business Ambassador through the Small Business Development Program	105	100	100

1. Council Policy 900-12 is entitled the Business and Industry Incentive Program. Its purpose is to provide an incentive program to attract and retain major revenue and/or job creating projects.

2. This is a new performance measure which will be tracked starting in Fiscal Year 2014.

Service Efforts and Accomplishments

Office of Small Business (OSB)

The Office of Small Business (OSB) staff provides information and referrals to thousands of aspiring and existing entrepreneurs who walk in, call, or email. The Small Business Ambassador, with assistance from other OSB staff as needed, participates in outreach events citywide and provides information and services to numerous individuals and businesses. OSB staff also provides project and annual contract management services to more than 40 non-profit organizations and other outside vendors through 70+ agreements for the promotion of tourism, development of economic opportunities, and for clean and safe programs which benefit more than 12,000 businesses and 17,600 property owners in 20 neighborhoods. The Small Business Development and Outreach Pilot Program was implemented in Fiscal Year 2010 and enhanced in Fiscal Year 2011 to assess and then create specific services to assist small businesses in developing competencies to increase participation in City contracts. In Fiscal Year 2012, 105 vendors (Goods and Service Providers) participated in the 10 month long program which started in the third quarter, with five of the participants receiving City contracts totaling \$231,728. In Fiscal Year 2013, 103 participants started the program in the third quarter.

Through the Storefront Improvement Program, the Division continued to provide design assistance and incentive payments to small businesses and property owners with small business tenants, in order to encourage commercial revitalization of storefronts in a variety of San Diego commercial neighborhoods. The Community Parking District program facilitates development of local solutions to mitigate parking-related impacts and OSB staff continued to assist the new board of the Uptown Community Parking District in addition to providing project and contract management services through three agreements to the other two Community Parking Districts.

HUD Programs Administration (HPA)

The Department of Housing and Urban Development (HUD) Programs Administration (HPA) work unit is responsible for grant compliance and the overall administration of the City's CDBG entitlements. Each year, the City is obligated to follow a HUD-defined "consolidated planning" process to ensure community involvement, project eligibility, and a strategic approach to utilizing CDBG funds. The City is required to submit both a five-year strategic plan and annual action plans (which are subject to HUD approval) in order to be approved for funding. The HPA section administered over \$14.5 million for Fiscal Year 2013 CDBG projects that serve the low to moderate-income communities of the City of San Diego.

In addition, the City is a grantee of the HOME Investment Partnership (HOME), Emergency Solutions Grant (ESG), and Housing Opportunities for persons with AIDS (HOPWA) all of which are entitlements awarded by HUD. The HOME and ESG programs are administered by the San Diego Housing Commission while the HOPWA program is administered by the County of San Diego. HPA staff oversees these programs to ensure grant compliance, coordinates with the County and the Housing Commission for the submission of required annual plans, and reports to HUD regarding all entitlement programs. Fiscal Year 2013 entitlement amounts are as follows: CDBG \$14,545,222, HOME \$4,452,630 ESG \$1,177,964, and HOPWA \$2,883,128 for a total of \$23,058,944 in federal entitlement funding. It is estimated that the same amount of funding will be available in Fiscal Year 2014.

The HPA unit also administered three stimulus grants awarded to the City under programs authorized by the Housing and Economic Recovery Act of 2008 and the American Recovery and Reinvestment Act of 2009. The City's grants for the Neighborhood Stabilization Program (NSP), Community Development Block Grant Recovery (CDBG-R) program, and the Homelessness Prevention and Rapid Re-Housing Program (HPRP), collectively totaled \$19.7 million. The HPA unit facilitated the timely implementation of these grants. As a result of its efforts and those of the City's stimulus grant sub-recipients, the City has met the NSP 100% expenditure deadline and expended over 99% of its HPRP and CDBG-R funds. Ongoing expenditure of NSP Program Income will continue throughout Fiscal Year 2014 with a focus on the acquisition and rehabilitation of foreclosed homes for subsequent resale to eligible low, moderate, and middle-income first-time homebuyers.

Economic Development

Economic Growth Services (EGS)

In Fiscal Year 2013, Economic Growth Services (EGS) began operating within the Development Services Department (DSD). Economic Growth Services consists of four (4) work units, the Business Expansion, Attraction and Retention (BEAR) team, the Government Incentives (GI) team, the Business Finance (BF) team, and the Successor Agency transition team. BEAR, GI, and BF work closely with other City departments to facilitate the expansion, attraction, and retention of several major business establishments throughout the City.

Hess Brewing Company represents a recent example of a project that was brought to fruition through direct business assistance from several of these programs. Hess Brewing received advance due diligence assistance via the Business & Industry Incentive Program prior to executing a lease for a 12,000 square foot vacant retail building in North Park. The project's building permits and licensing was expedited through this same program as well. The project received financial assistance from the City's Business Finance Program with a \$250,000 gap loan with additional debt financing provided by the CDC Small Business Finance Corporation, a City partner agency. Once the project becomes fully operational, Hess Brewing will be able to substantially reduce, if not eliminate, its California Franchise Income Tax liabilities by accessing tax credits through the San Diego Regional Enterprise Zone Program for its new processing equipment and new employees eligible for the hiring tax credit. As a result of the City's efforts and in collaboration with other partnering agencies, Hess Brewing's investment will increase property value and will create/retain more than a dozen jobs.

Additionally, EGS was successful in seeking authorization from the State of California to expand the Enterprise Zone to include 2,300 acres of heavy commercial areas and industrial parks in the central and north City areas. Economic Growth Services will identify additional industrial business parks identified as Prime Industrial Land in the City's 2010 General Plan for future Enterprise Zone expansions to enhance and support the economic development tools the City has to offer to assist in business expansion and attraction efforts.

Industry clusters were also targeted for expansion and attraction efforts with several successes including:

- **Biotech:** Shire Regenerative Medicine, Dart Neurosciences, Ambit Biosciences, Genomatica, and Prognosys
- **Food and Beverage Production:** St. Archer Brewing, Benchmark Brewing, Modern Times Brewing, Hess Brewing, and Jensen Meats
- **Electronics and Telecommunications:** Qualcomm, and Gamma Scientific
- **General Manufacturing:** Culligan Water

In Fiscal Year 2014, the BEAR Team will work with a number of large manufacturing, energy, and service sector businesses contemplating expansion or relocation to the City of San Diego. Economic Growth Services will continue to organize and collaborate with other organizations to conduct workshops throughout the year to promote the various local, State, and federal business programs and to educate businesses on the technical assistance available. Working with the South County Economic Development Council and the several regional chambers of commerce, EGS will continue to organize workshops targeting accounting/tax professionals and job developers on the benefits of the incentive program with updates provided by an expert panel of speakers from the Franchise Tax Board and the Internal Revenue Service, as well as explore new opportunities to educate businesses on the Enterprise Zone Program.

The City's administration of the federal Foreign-Trade Zone (FTZ) Program (FTZ No. 153) was reorganized in Fiscal Year 2011 and the Service Area now includes the entire county of San Diego and the southwest corner of Riverside County. The City launched a marketing/educational campaign in Fiscal Years 2012 and 2013 targeting companies that could utilize the FTZ benefits. Those efforts have resulted in a marked increase in interest in the FTZ Program. In Fiscal Year 2013, one company was approved to operate as an FTZ facility for a current total of nine (9) FTZ facilities. Another company is pending approval by the City, U.S. Customs and Border Protection, and the U.S. Department of Commerce/FTZ Board to operate an FTZ facility with at least eight other companies expressing a strong interest or in various stages of the application process.

Economic Development

The Business Finance section manages the Small Business Micro Revolving Loan Fund and the San Diego Regional Revolving Loan Fund. The revolving loan programs (RLF) were funded by the Department of Commerce, Economic Development Administration, and local matching dollars to total \$4.6 million. Since the City's RLF inception in 1993, the combined loan programs have provided 90 gap financing loans to local small business owners expanding in the area. This financing tool in collaboration with Accion San Diego, CDC Small Business Corporation and other local lenders have resulted in the RLF investment of \$11.2 million leveraged with \$63.8 million of other funds over the life of the programs. To date, this \$75 (\$11.2 + \$63.8) million investment has resulted in 274 private sector jobs retained and 237 new jobs created. During Fiscal Year 2013, Business Finance provided assistance and referral information to 200 inquiries, distributed program information via other partner programs; conducted nine Business Outreach Presentations, received, approved, and funded one loan application for a total of \$0.25 million, resulting in \$1.2 million of private investment leveraged and 11 jobs created.

The Successor Agency transition team during Fiscal Year 2013 worked with Civic San Diego, the Office of the Mayor and other City departments on implementing redevelopment dissolution laws AB1X26 and AB1484, managing the Oversight Board for the City of San Diego Successor Agency, managing enforceable contracts/agreements, maintaining existing Successor Agency assets, and keeping former neighborhood redevelopment project area stakeholders informed of ongoing projects and dissolution activities.



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Economic Development

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	33.30	44.42	46.00	1.58
Personnel Expenditures	\$ 3,019,917	\$ 4,645,836	\$ 5,093,918	\$ 448,082
Non-Personnel Expenditures	970,075	2,175,894	2,870,893	694,999
Total Department Expenditures	\$ 3,989,992	\$ 6,821,730	\$ 7,964,811	\$ 1,143,081
Total Department Revenue	\$ 2,562,314	\$ 4,232,349	\$ 3,978,485	\$ (253,864)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
BID & Commercial MAD	\$ -	\$ -	\$ 16,363	\$ 16,363
Economic Development	515,634	1,114,876	1,925,297	810,421
Economic Growth Services	-	1,474,359	1,627,725	153,366
HUD Programs	1,629,869	1,810,148	2,127,359	317,211
Small Business & Neighborhoods	1,844,490	2,422,347	2,268,067	(154,280)
Total	\$ 3,989,992	\$ 6,821,730	\$ 7,964,811	\$ 1,143,081

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
BID & Commercial MAD	0.00	0.00	0.62	0.62
Economic Development	3.00	3.00	3.00	0.00
Economic Growth Services	0.00	11.16	12.38	1.22
HUD Programs	20.54	20.50	20.50	0.00
Small Business & Neighborhoods	9.76	9.76	9.50	(0.26)
Total	33.30	44.42	46.00	1.58

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Emergency Winter Shelter Adjustment to reflect the addition of expenditures to support the operations of the Emergency Winter Shelter year-round.	0.00	\$ 1,300,000	\$ -
Transfer of Neighborhood Redevelopment Initiatives Adjustment reflects the transfer of expenditures to establish special assessment districts and to support redevelopment initiatives from the Citywide Program Expenditures Department to the Economic Development Department.	0.00	250,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	235,010	-

Economic Development

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Development Project Manager 2 Transfer Transfer of 1.00 Development Project Manager 2 from the Development Services Fund to the Community Development Block Grant (CDBG) Division of the Economic Development Department.	1.00	140,363	-
Enterprise Zone Hiring Tax Credit Program Addition of 1.00 Administrative Aide II and associated revenue to support the Enterprise Zone Hiring Tax Credit Programs.	1.00	80,640	76,012
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.42)	(7,931)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(20,769)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(99,232)	-
Reduction of BID Council Support Adjustment reflects the reduction in the contribution to support the operations of the Business Improvement District (BID) Council.	0.00	(185,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(550,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(329,876)
Total	1.58	\$ 1,143,081	\$ (253,864)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,899,561	\$ 2,860,088	\$ 2,876,449	\$ 16,361
Fringe Benefits	1,120,356	1,785,748	2,217,469	431,721
PERSONNEL SUBTOTAL	\$ 3,019,917	\$ 4,645,836	\$ 5,093,918	\$ 448,082
NON-PERSONNEL				
Supplies	\$ 23,112	\$ 72,157	\$ 63,026	\$ (9,131)
Contracts	577,278	1,332,199	833,483	(498,716)
Information Technology	39,653	180,092	92,544	(87,548)
Energy and Utilities	5,457	25,330	4,087	(21,243)
Other	7,088	14,560	12,125	(2,435)
Transfers Out	317,487	550,928	1,865,000	1,314,072
Capital Expenditures	-	628	628	-
NON-PERSONNEL SUBTOTAL	\$ 970,075	\$ 2,175,894	\$ 2,870,893	\$ 694,999

Economic Development

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Total	\$ 3,989,992	\$ 6,821,730	\$ 7,964,811	\$ 1,143,081

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 2,562,064	\$ 2,178,871	\$ 3,978,485	\$ 1,799,614
Other Revenue	250	-	-	-
Rev from Federal Agencies	-	2,053,478	-	(2,053,478)
Total	\$ 2,562,314	\$ 4,232,349	\$ 3,978,485	\$ (253,864)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total

FTE, Salaries, and Wages

20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,970
20000866	Accountant 2	1.00	1.00	1.00	54,059 - 65,333	54,059
20000102	Accountant 4	1.00	1.00	1.00	66,768 - 88,982	83,643
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	86,840
20000024	Administrative Aide 2	2.00	3.00	4.00	42,578 - 51,334	185,258
20001202	Assistant Deputy Director	0.00	0.00	1.00	23,005 - 137,904	-
20000119	Associate Management Analyst	1.00	1.00	0.00	54,059 - 65,333	-
90000539	Clerical Assistant 2 - Hourly	0.00	0.00	0.38	29,931 - 36,067	11,374
20000295	Community Development Coordinator	2.00	5.00	5.00	76,731 - 92,893	447,743
20000300	Community Development Specialist 2	8.00	10.00	11.00	54,059 - 65,333	681,418
20000301	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	73,393
20000303	Community Development Specialist 4	5.00	7.00	8.00	66,768 - 80,891	630,139
20001168	Deputy Director	1.00	1.00	0.00	46,966 - 172,744	-
20000104	Development Project Manager 2	0.00	0.00	1.00	66,622 - 80,454	78,443
90001073	Management Intern - Hourly	3.80	4.92	4.12	24,274 - 29,203	100,009
20001222	Program Manager	1.00	2.00	2.00	46,966 - 172,744	158,004
20000015	Senior Management Analyst	2.00	2.00	1.00	59,363 - 71,760	69,966
20000918	Senior Planner	0.00	1.00	1.00	65,354 - 79,019	65,354
20000926	Senior Traffic Engineer	1.00	1.00	1.00	76,794 - 92,851	76,794
20000756	Word Processing Operator	0.50	0.50	0.50	31,491 - 37,918	18,485
	Bilingual - Regular					5,824
	Overtime Budgeted					3,835
	Termination Pay Annual Leave					8,898

FTE, Salaries, and Wages Subtotal	33.30	44.42	46.00	\$ 2,876,449

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 30,500	\$ 54,304	\$ 55,443	\$ 1,139

Economic Development

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Flexible Benefits	180,405	287,846	293,774	5,928
Long-Term Disability	11,056	16,699	15,816	(883)
Medicare	26,619	38,411	39,080	669
Other Post-Employment Benefits	91,897	246,807	257,767	10,960
Retiree Medical Trust	134	350	-	(350)
Retirement 401 Plan	528	1,401	-	(1,401)
Retirement ARC	643,249	935,085	1,263,982	328,897
Retirement DROP	5,110	4,280	5,547	1,267
Retirement Offset Contribution	3,977	5,711	5,809	98
Risk Management Administration	26,975	40,638	43,132	2,494
Supplemental Pension Savings Plan	81,038	105,773	145,776	40,003
Unemployment Insurance	6,413	8,436	8,488	52
Workers' Compensation	12,455	40,007	82,855	42,848
Fringe Benefits Subtotal	\$ 1,120,356	\$ 1,785,748	\$ 2,217,469	\$ 431,721
Total Personnel Expenditures			\$ 5,093,918	

Environmental Services



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Environmental Services



Department Description

The Environmental Services Department ensures that all residents of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally-sound landfill management to meet the City's long-term disposal needs, oversees the management of the City's energy use and programs, explores innovative options to increase energy independence, and works to advance more sustainable practices within the City and community.

The Collection Services Division provides weekly residential refuse collection, bi-weekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts. The Division also procures, delivers, and maintains City-owned automated refuse, recycling, and greenery containers.

The Energy, Sustainability, and Environmental Protection Division manages the City's energy demand and conservation programs, supports regulatory compliance at City facilities, provides low income families assistance in achieving safe and healthy homes and works to advance more sustainable practices within the City and community. This is accomplished through technical assistance and project implementation for energy conservation and renewable energy, hazardous materials management, underground storage tank engineering, lead and asbestos compliance, household hazardous waste collection, and the San Diego Sustainable Community Program.

The Waste Reduction and Disposal Division provide waste reduction education, technical assistance, and waste reduction and recycling programs to residents and business owners within the City of San Diego. The Division enforces solid waste and recycling codes, conducts illegal dump abatements and community cleanups, operates a full-service landfill and organic recycling facility for public use, enforces hazardous substance regulations at the Miramar Landfill, and maintains eight closed landfills and eight inactive burn sites.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, human resources and training, information system management, customer service, and safety programs focusing on accident and injury prevention.

Environmental Services

The Department's mission is:

To provide reliable solid waste management, resource conservation and environmental protection to preserve public health and ensure sustainable communities for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the environment and preserve natural resources

The City of San Diego's Environmental Services Department provides solid waste services to all eligible residents and manages environmental programs designed to enhance the community and preserve the quality of life for future generations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Preserve the capacity of the Miramar landfill and reduce the waste stream
- Reduce greenhouse gas emissions
- Provide services to the community that will increase protection of human health and the environment

Goal 2: Promote fiscal integrity

It is a priority of the Department to utilize its allocated resources efficiently and provide its customers with cost effective services to improve the community in which we live. The Department will move toward accomplishing this goal by focusing on the following objective:

- Ensure that systems are in place and utilized to protect and enhance fiscal resources

Goal 3: Ensure excellence in service delivery

It is a priority of the Department to provide exceptional customer service to those it serves. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain high customer satisfaction and respond to customer service requests in a timely manner
- Manage Environmental Education and Outreach contracts serving local schools and the community

Goal 4: Maintain a responsive, safe, and innovative work force

It is a priority of the Department to ensure that all employees, especially those working in the community, are provided sufficient training to ensure that they are operating safely throughout San Diego's neighborhoods. The Department values employee ideas and supports a culture of enhancing productivity and innovation. The Department will move toward accomplishing this goal by focusing on the following objective:

- Build a sustainable organization through learning and training opportunities

Environmental Services

Key Performance Indicators

Performance Measure	Actual FY 2012	Estimated FY 2013	Target FY 2014
1. Collection Services complaint rate (per 10,000 stops)	6.7	7.0	7.0
2. Diversion rate of recycled materials from disposal	65%	65%	65%
3. Number of State Minimum Standard Notice of Violations (NOVs) received	6	2	0
4. Tons of household hazardous waste diverted from the Miramar Landfill	453	430	430
5. Average number of training hours per employee	10.80	10.00	10.00
6. Satisfaction rate of environmental education and outreach survey	99%	99%	100%

Managed Competition Performance Measures - Landfill

Performance Measure	Actual FY 2012	Estimated FY 2013	Target FY 2014
1. Airspace utilization factor	.58	.59	.50
2. Tons of waste disposed	886,372	850,000	909,484 ¹
3. Tons of material processed ²	102,326	102,000	103,203 ²
4. Total commodity sales	\$653,080	\$580,000	\$450,071 ²
5. Number of violations received ³	3	0	1
6. Number of State Minimum Standard Notice of Violations (NOVs) received	3	2	1
7. Tons of hazardous waste diverted from the Miramar Landfill	15.0	16.5	19.1 ²
8. Number of solid waste inspections conducted	5,464	5,400	6,600
9. Number of customers served at the fee booth ⁴	313,763	312,000	350,305 ²
10. Number of customers served per fee booth employee	26,147	26,000	21,894 ²
11. Total revenue collected (Fee Booth) ⁵	\$28.9M	\$28.5M	\$31.0 M ²
12. Percent of extraction wells sampled annually	100%	100%	100%
13. Percent of surface water sampling and reporting for National Pollutant Discharge Elimination System (NPDES) permits complete	100%	100%	100%
14. Percent of landfill gas emission and monitoring performed quarterly	100%	100%	100%

Environmental Services

15. Percent of groundwater well sampling and reporting completed as required under Regional Water Quality Control Board (RWQCB) Order 97-11	100%	100%	100%

1. This service level is not a true indicator of performance as it's impacted by factors outside the City's control and should not be used to evaluate performance.
2. Represents tons of material received at the Miramar Greenery for processing into recycled landscape products such as mulch, compost, and wood chips.
3. This data represents a portion of the information summarized in Key Performance Indicator #3. The 'Number of violations received' (Managed Competition Performance Measure #5) and the 'Number of State Minimum Standard Notice of Violations (NOVs) received' (Managed Competition Performance Measure #6) equal the total 'Number of State Minimum Standard Notice of Violations (NOVs) received' (Key Performance Indicator #3).
4. Number of customers served equals number of transactions.
5. Represents all cash, check, and deferred payment account revenue processed. Revenues also include special fees collected including the AB939 and Refuse Collectors Business Tax.

Service Efforts and Accomplishments

In Fiscal Year 2013, the Department presented the first 5-Year Financial Outlook to the City Council outlining the health of the two major enterprise funds that support solid waste management in the City of San Diego. The Department also presented the Long Term Resource Management Options Strategic Plan to the City Council that identified several alternatives for managing the City's waste stream while maximizing recycling and diversion options through 2045.

In Fiscal Year 2012, the Collection Services Division collected and disposed of 325,000 tons of refuse and 97,100 tons of recyclables and yard waste from city residences. In total, City employees made 26.3 million collection stops.

The Energy, Sustainability and Environmental Protection Division applied for and received approval for approximately \$4.0 million in grant funding from the State and federal governments to be used over the next three years to enhance programs for lead abatement, energy efficiency and renewable energy, used oil recycling, and climate mitigation and adaptation. The Division performed approximately 50 benchmarks and energy audits of City facilities to identify future opportunities for energy efficiency improvement projects. The Division's Household Hazardous Waste Transfer Facility at the Miramar Landfill received the 2012 Best Private/Public Partnership Award from CalRecycle for increasing community awareness of used oil and oil filter recycling. The Tank Engineering and Environmental Management Program continue to provide comprehensive compliance services and support for 32 City-owned underground storage tank facilities. The Lead Safety and Healthy Homes program enrolled, inspected and completed work on 74 single family and multi-family low income homes to eliminate asthma triggers, indoor contamination, and safety problems improving the quality of San Diego's housing stock through grant funding. The Asbestos Lead Management Program performed inspection and mitigation for asbestos, lead and mold for 219,246 square feet of City facilities and projects.

The Waste Reduction and Disposal Division expects to maintain a 65 percent diversion rate of recycled materials from disposal and continues to implement innovative programs focused on increasing the City's diversion rate and achieving the State mandated 75 percent by 2020. An example of these programs includes the implementation of a public litter route pilot program designed to increase the amount of recycling and decrease the amount of litter in the surrounding communities. The Division has also worked to increase the volume and variety of food waste diversion throughout the City. Another significant achievement was the successful employee bid in response to the Managed Competition, Landfill Operations and Maintenance Request for Proposal which could result in an estimated annual savings of \$5.6M to the Disposal Fund. Striving for continuous improvement, the Division expects to increase the compaction rate (Airspace Utilization Factor) at the Miramar Landfill to .59 in Fiscal Year 2013 extending the landfill's life. Also, as a result of employee efforts, the site has not received an operational violation¹ from regulatory agencies since July 2009.

¹ Operational violation refers only to the activities associated with the burial and compaction of waste and landfill drainage.

Environmental Services

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	411.79	414.58	407.64	(6.94)
Personnel Expenditures	\$ 36,207,644	\$ 38,178,388	\$ 39,163,587	\$ 985,199
Non-Personnel Expenditures	46,257,818	57,323,726	54,526,726	(2,797,000)
Total Department Expenditures	\$ 82,465,462	\$ 95,502,114	\$ 93,690,313	\$ (1,811,801)
Total Department Revenue	\$ 54,003,628	\$ 52,192,270	\$ 51,425,670	\$ (766,600)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Collection Services	\$ 29,822,888	\$ 31,052,263	\$ 32,179,824	\$ 1,127,561
Energy Sustain. & Environ. Protection	1,714,935	1,868,327	2,137,912	269,585
Office of the Director	1,245,092	1,572,017	1,703,477	131,460
Total	\$ 32,782,915	\$ 34,492,606	\$ 36,021,213	\$ 1,528,607

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Collection Services	103.53	105.49	105.92	0.43
Energy Sustain. & Environ. Protection	14.50	14.50	16.75	2.25
Office of the Director	11.77	15.02	15.02	0.00
Total	129.80	135.01	137.69	2.68

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 668,191	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	609,752	-
Position Restructure and Reallocation Transfer of the Hazardous Substance Enforcement Team and associated revenue within the Refuse Disposal Fund and the reallocation of positions between multiple funds.	2.25	196,629	34,229
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	49,655	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	10,200	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding	0.43	(5,820)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Revised Revenue	0.00	-	(38,500)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	2.68	\$ 1,528,607	\$ (4,271)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 7,393,176	\$ 7,582,251	\$ 7,716,248	\$ 133,997
Fringe Benefits	4,691,531	4,978,279	5,644,842	666,563
PERSONNEL SUBTOTAL	\$ 12,084,707	\$ 12,560,529	\$ 13,361,090	\$ 800,561
NON-PERSONNEL				
Supplies	\$ 100,209	\$ 327,729	\$ 268,639	\$ (59,090)
Contracts	19,728,014	17,857,719	18,466,462	608,743
Information Technology	621,306	760,673	772,335	11,662
Energy and Utilities	143,509	2,892,931	3,002,187	109,256
Other	67,484	56,604	114,755	58,151
Transfers Out	37,687	25,466	24,790	(676)
Capital Expenditures	-	10,955	10,955	-
NON-PERSONNEL SUBTOTAL	\$ 20,698,208	\$ 21,932,077	\$ 22,660,123	\$ 728,046
Total	\$ 32,782,915	\$ 34,492,606	\$ 36,021,213	\$ 1,528,607

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 966,018	\$ 971,100	\$ 939,829	\$ (31,271)
Fines Forfeitures and Penalties	13,410	5,000	10,000	5,000
Licenses and Permits	100,804	118,000	110,000	(8,000)
Other Local Taxes	127,585	120,000	125,000	5,000
Other Revenue	92,268	50,000	75,000	25,000
Total	\$ 1,300,085	\$ 1,264,100	\$ 1,259,829	\$ (4,271)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.35	1.23	1.23	\$31,491 - \$37,918	\$ 45,477
20000012	Administrative Aide 1	0.50	0.50	0.60	36,962 - 44,533	24,800
20000860	Area Refuse Collection Supervisor	4.35	4.63	4.63	50,835 - 60,694	273,999
90000860	Area Refuse Collection Supervisor - Hourly	0.23	0.19	0.37	50,835 - 60,694	18,809
20000037	Asbestos Program Manager	1.00	1.00	1.00	72,966 - 88,546	86,332
20000038	Asbestos and Lead Program Inspector	5.00	5.00	5.00	55,078 - 66,768	308,507

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000088	Assistant Engineer-Mechanical	0.00	0.60	0.60	57,866 - 69,722	40,787
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	31,741 - 173,971	44,808
20000119	Associate Management Analyst	0.85	1.85	2.05	54,059 - 65,333	66,869
20000302	Community Development Specialist 3	1.00	1.00	1.00	62,254 - 75,275	73,393
20000354	Custodian 2	0.35	0.35	0.35	26,250 - 31,242	10,934
20001168	Deputy Director	1.13	1.13	1.58	46,966 - 172,744	178,313
90001168	Deputy Director - Hourly	0.35	0.35	0.00	46,966 - 172,744	-
20000863	District Refuse Collection Supervisor	2.00	1.20	1.20	59,654 - 71,448	41,808
20001149	Environmental Services Director	0.35	0.35	0.35	59,155 - 224,099	48,647
20000924	Executive Secretary	0.35	0.35	0.35	43,555 - 52,666	17,965
20000521	Hazardous Materials Inspector 2	3.00	3.00	3.00	55,078 - 66,768	195,297
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	71,669
20000178	Information Systems Administrator	0.28	0.38	0.38	73,466 - 88,982	32,805
20000290	Information Systems Analyst 2	1.10	1.52	1.52	54,059 - 65,333	72,255
20000293	Information Systems Analyst 3	0.23	0.38	0.38	59,363 - 71,760	26,446
20000998	Information Systems Analyst 4	0.46	0.76	0.76	66,768 - 80,891	59,651
20000680	Payroll Specialist 2	0.96	0.96	0.96	34,611 - 41,787	35,986
20001222	Program Manager	0.15	0.15	0.40	46,966 - 172,744	37,018
20000783	Public Information Clerk	2.80	5.04	5.04	31,491 - 37,918	175,910
20000784	Public Information Officer	0.70	0.70	0.70	43,514 - 52,707	35,956
20000776	Public Works Dispatcher	1.20	1.20	1.20	35,755 - 43,098	50,445
90000776	Public Works Dispatcher - Hourly	0.00	0.00	0.56	35,755 - 43,098	20,023
20000847	Safety Officer	0.35	0.35	0.35	57,907 - 69,930	23,860
20000854	Safety Representative 2	0.35	0.35	0.35	50,461 - 61,027	19,825
20001042	Safety and Training Manager	0.36	0.36	0.36	66,768 - 80,891	28,394
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	429,027
20000857	Sanitation Driver 2	72.00	72.00	72.00	45,261 - 53,331	3,823,754
90000857	Sanitation Driver 2 - Hourly	0.00	0.70	0.74	45,261 - 53,331	33,493
20000851	Sanitation Driver 3	9.00	9.00	9.00	47,528 - 55,952	447,616
20000869	Senior Account Clerk	0.35	0.23	0.23	36,067 - 43,514	9,757
20000885	Senior Civil Engineer	1.00	1.00	1.00	76,794 - 92,851	90,530
20000927	Senior Clerk/Typist	0.30	0.30	0.60	36,067 - 43,514	25,478
20000015	Senior Management Analyst	0.35	0.35	0.35	59,363 - 71,760	24,491
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	78,848
20000970	Supervising Management Analyst	0.35	0.85	1.05	66,768 - 80,891	82,387
20001053	Utility Worker 2	1.00	1.00	1.00	33,322 - 39,666	39,238
20000756	Word Processing Operator	0.35	0.35	1.10	31,491 - 37,918	12,935
	Bilingual - Regular					5,575
	Overtime Budgeted					391,183

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
	Reg Pay For Engineers					13,928
	Termination Pay Annual Leave					41,020
FTE, Salaries, and Wages Subtotal		129.80	135.01	137.69		\$ 7,716,248
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 24,900	\$ 33,454	\$ 37,096	\$	3,642
	Flexible Benefits	710,741	733,293	739,431		6,138
	Insurance	106	-	-		-
	Long-Term Disability	40,066	41,257	39,641		(1,616)
	Medicare	94,249	92,015	96,973		4,958
	Other Post-Employment Benefits	325,100	817,978	825,432		7,454
	Retiree Health Contribution	238,968	-	-		-
	Retiree Medical Trust	557	483	1,152		669
	Retirement 401 Plan	1,879	1,930	4,544		2,614
	Retirement ARC	2,422,415	2,359,615	2,996,421		636,806
	Retirement DROP	21,082	19,945	19,318		(627)
	Retirement Offset Contribution	6,384	7,564	7,657		93
	Risk Management Administration	129,384	134,693	138,117		3,424
	Supplemental Pension Savings Plan	401,257	402,251	408,158		5,907
	Unemployment Insurance	22,857	21,078	21,374		296
	Unused Sick Leave	0	-	-		-
	Workers' Compensation	251,584	312,722	309,528		(3,194)
Fringe Benefits Subtotal		\$ 4,691,531	\$ 4,978,279	\$ 5,644,842	\$	666,563
Total Personnel Expenditures				\$ 13,361,090		

Automated Refuse Container Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Collection Services	\$ 777,545	\$ 800,000	\$ 800,000	\$ -
Total	\$ 777,545	\$ 800,000	\$ 800,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 200,000
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ -	\$ 200,000

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 688,378	\$ 750,000	\$ 710,000	\$ (40,000)
Contracts	85,064	50,000	90,000	40,000

Environmental Services

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other	4,103	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 777,545	\$ 800,000	\$ 800,000	\$ -
Total	\$ 777,545	\$ 800,000	\$ 800,000	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 876,951	\$ 500,000	\$ 700,000	\$ 200,000
Rev from Money and Prop	10,501	-	-	-
Total	\$ 887,453	\$ 500,000	\$ 700,000	\$ 200,000

Energy Conservation Program Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Energy Sustain. & Environ. Protection	\$ 1,989,582	\$ 2,361,424	\$ 2,343,675	\$ (17,749)
Total	\$ 1,989,582	\$ 2,361,424	\$ 2,343,675	\$ (17,749)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Energy Sustain. & Environ. Protection	12.85	12.85	12.60	(0.25)
Total	12.85	12.85	12.60	(0.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 200,447	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Standard Hour Personnel Funding	0.35	41,806	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Non-Discretionary Adjustment	0.00	17,190	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Position Restructure and Reallocation	(0.60)	(41,961)	42,787
Transfer of the Hazardous Substance Enforcement Team and associated revenue within the Refuse Disposal Fund and the reallocation of positions between multiple funds.			

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(235,231)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(23)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(1,650,000)
Total	(0.25)	\$ (17,749)	\$ (1,607,236)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 907,020	\$ 870,941	\$ 940,848	\$ 69,907
Fringe Benefits	539,002	529,684	660,069	130,385
PERSONNEL SUBTOTAL	\$ 1,446,022	\$ 1,400,625	\$ 1,600,917	\$ 200,292
NON-PERSONNEL				
Supplies	\$ 12,504	\$ 16,334	\$ 14,807	\$ (1,527)
Contracts	231,756	481,042	480,772	(270)
Information Technology	221,069	366,359	130,778	(235,581)
Energy and Utilities	14,361	12,727	15,795	3,068
Other	48,941	32,346	49,565	17,219
Transfers Out	14,930	21,991	21,041	(950)
Capital Expenditures	-	30,000	30,000	-
NON-PERSONNEL SUBTOTAL	\$ 543,560	\$ 960,799	\$ 742,758	\$ (218,041)
Total	\$ 1,989,582	\$ 2,361,424	\$ 2,343,675	\$ (17,749)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 686,221	\$ 320,353	\$ 363,140	\$ 42,787
Fines Forfeitures and Penalties	-	23	-	(23)
Other Revenue	141,590	1,850,000	200,000	(1,650,000)
Rev from Money and Prop	16,528	-	-	-
Transfers In	2,396,908	1,756,303	1,756,303	-
Total	\$ 3,241,247	\$ 3,926,679	\$ 2,319,443	\$ (1,607,236)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.00	0.40	\$36,962 - \$44,533	\$ 16,539
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	43,420
20000119	Associate Management Analyst	3.00	3.00	3.20	54,059 - 65,333	203,833
20001168	Deputy Director	0.85	0.85	0.35	46,966 - 172,744	38,443
90001168	Deputy Director - Hourly	0.00	0.00	0.35	46,966 - 172,744	38,449

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20001222	Program Manager	1.00	1.00	1.50	46,966 - 172,744	147,175
20000761	Project Officer 1	2.00	2.00	2.00	66,622 - 80,454	153,653
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	90,530
20000927	Senior Clerk/Typist	0.00	0.00	0.15	36,067 - 43,514	6,360
20000015	Senior Management Analyst	1.00	1.00	0.90	59,363 - 71,760	62,969
20000970	Supervising Management Analyst	2.00	2.00	1.60	66,768 - 80,891	125,549
20000756	Word Processing Operator	1.00	1.00	0.15	31,491 - 37,918	-
	Reg Pay For Engineers					13,928
FTE, Salaries, and Wages Subtotal		12.85	12.85	12.60		\$ 940,848
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 10,809	\$ 16,061	\$ 15,571	\$ (490)	
	Flexible Benefits	80,430	82,549	86,980		4,431
	Long-Term Disability	4,964	5,007	5,186		179
	Medicare	13,006	12,733	13,787		1,054
	Other Post-Employment Benefits	37,628	74,977	76,068		1,091
	Retiree Health Contribution	42,559	-	-		-
	Retiree Medical Trust	238	237	260		23
	Retirement 401 Plan	956	950	1,040		90
	Retirement ARC	281,255	263,034	371,478		108,444
	Retirement DROP	2,794	3,264	1,909		(1,355)
	Retirement Offset Contribution	2,200	2,058	2,372		314
	Risk Management Administration	11,849	12,348	12,742		394
	Supplemental Pension Savings Plan	41,414	39,913	42,909		2,996
	Unemployment Insurance	2,814	2,542	2,745		203
	Workers' Compensation	6,086	14,011	27,022		13,011
Fringe Benefits Subtotal		\$ 539,002	\$ 529,684	\$ 660,069	\$ 130,385	
Total Personnel Expenditures					\$ 1,600,917	

Recycling Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Collection Services	\$ 13,144,340	\$ 17,333,341	\$ 16,856,577	\$ (476,764)
Energy Sustain. & Environ. Protection	1,203,789	1,741,760	1,788,085	46,325
Office of the Director	2,104,064	2,625,897	2,648,921	23,024
Waste Reduction & Disposal	1,421,487	1,599,029	1,924,608	325,579
Total	\$ 17,873,679	\$ 23,300,027	\$ 23,218,191	\$ (81,836)

Environmental Services

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Collection Services	81.47	82.36	82.65	0.29
Energy Sustain. & Environ. Protection	5.05	5.05	5.38	0.33
Office of the Director	11.15	10.37	10.37	0.00
Waste Reduction & Disposal	10.56	10.56	8.93	(1.63)
Total	108.23	108.34	107.33	(1.01)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Purchase of Automated Yard Waste Containers Adjustment reflects an increase in expenditures to purchase automated yard waste containers.	0.00	\$ 510,000	\$ -
Recycling/Outreach Projects Adjustment reflects the addition of expenditures for public space recycling projects, recycling education and outreach programs.	0.00	500,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	241,575	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	191,814	-
Position Restructure and Reallocation Transfer of the Hazardous Substance Enforcement Team and associated revenue within the Refuse Disposal Fund and the reallocation of positions between multiple funds.	0.30	33,718	8,557
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	19,732	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	7,560	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.31)	747	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(48,536)	-
Efficiency Savings Adjustment reflects the reduction of 1.00 Recycling Specialist 2 and associated non-personnel expenditures due to department efficiencies.	(1.00)	(138,445)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(1,400,000)	(1,000)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Revised Revenue	0.00	-	(1,056,900)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	(1.01)	\$ (81,835)	\$ (1,049,343)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 5,161,864	\$ 5,738,607	\$ 5,599,456	\$ (139,151)
Fringe Benefits	3,472,443	3,934,847	4,201,831	266,984
PERSONNEL SUBTOTAL	\$ 8,634,307	\$ 9,673,454	\$ 9,801,287	\$ 127,833
NON-PERSONNEL				
Supplies	\$ 578,049	\$ 1,857,410	\$ 1,536,894	\$ (320,516)
Contracts	7,768,473	8,213,328	8,470,380	257,052
Information Technology	579,496	717,079	631,497	(85,582)
Energy and Utilities	142,705	1,697,071	1,763,364	66,293
Other	59,340	42,960	98,420	55,460
Appropriated Reserve	-	480,000	480,000	-
Transfers Out	111,310	106,331	123,955	17,624
Capital Expenditures	-	512,394	312,394	(200,000)
NON-PERSONNEL SUBTOTAL	\$ 9,239,373	\$ 13,626,573	\$ 13,416,904	\$ (209,669)
Total	\$ 17,873,679	\$ 23,300,027	\$ 23,218,191	\$ (81,836)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 17,484,063	\$ 17,860,074	\$ 16,368,631	\$ (1,491,443)
Fines Forfeitures and Penalties	1,470,105	501,000	1,000,000	499,000
Other Revenue	203,996	37,920	37,920	-
Rev from Money and Prop	372,249	428,000	371,100	(56,900)
Rev from Other Agencies	1,273,169	-	-	-
Transfers In	863,631	-	-	-
Total	\$ 21,667,214	\$ 18,826,994	\$ 17,777,651	\$ (1,049,343)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.71	0.71	0.71	\$31,491 - \$37,918	\$ 26,254
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	50,051
20000860	Area Refuse Collection Supervisor	3.31	3.16	3.16	50,835 - 60,694	186,998
90000860	Area Refuse Collection Supervisor - Hourly	0.60	0.51	0.37	50,835 - 60,694	18,809
20000088	Assistant Engineer-Mechanical	1.00	0.40	0.40	57,866 - 69,722	27,192

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	31,741 - 173,971	39,696
20000119	Associate Management Analyst	2.66	1.66	1.66	54,059 - 65,333	105,524
90000119	Associate Management Analyst - Hourly	0.42	0.35	0.39	54,059 - 65,333	21,083
20000266	Cashier	1.00	1.00	1.00	31,491 - 37,918	32,548
20000354	Custodian 2	0.31	0.31	0.31	26,250 - 31,242	9,686
20001168	Deputy Director	0.89	0.89	0.99	46,966 - 172,744	111,168
20000863	District Refuse Collection Supervisor	0.00	0.80	0.80	59,654 - 71,448	27,876
20001149	Environmental Services Director	0.31	0.31	0.31	59,155 - 224,099	43,079
20000924	Executive Secretary	0.31	0.31	0.31	43,555 - 52,666	15,924
90000548	Hazardous Material Inspector 3 - Hourly	0.35	0.35	0.38	60,674 - 73,507	23,056
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.50	55,078 - 66,768	79,130
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	60,674 - 73,507	71,669
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	37,565 - 45,302	37,565
20000178	Information Systems Administrator	0.20	0.28	0.28	73,466 - 88,982	24,167
20000290	Information Systems Analyst 2	0.82	1.12	1.12	54,059 - 65,333	53,211
20000293	Information Systems Analyst 3	0.22	0.28	0.28	59,363 - 71,760	19,499
20000998	Information Systems Analyst 4	0.44	0.56	0.56	66,768 - 80,891	43,921
90001073	Management Intern - Hourly	2.89	2.89	2.26	24,274 - 29,203	54,859
20000680	Payroll Specialist 2	0.72	0.72	0.72	34,611 - 41,787	27,057
20001222	Program Manager	0.35	0.35	0.10	46,966 - 172,744	9,252
20000783	Public Information Clerk	2.47	1.28	1.28	31,491 - 37,918	44,651
20000784	Public Information Officer	0.62	0.62	0.62	43,514 - 52,707	31,876
20000776	Public Works Dispatcher	0.70	0.70	0.70	35,755 - 43,098	29,414
20001032	Public Works Supervisor	1.00	1.00	1.00	49,525 - 59,966	58,467
20000557	Recycling Program Manager	0.38	0.38	0.38	76,731 - 92,893	34,247
20000562	Recycling Specialist 2	3.96	3.96	2.96	54,059 - 65,333	176,156
20000565	Recycling Specialist 3	0.23	0.23	0.23	59,363 - 71,760	16,085
20000847	Safety Officer	0.31	0.31	0.31	57,907 - 69,930	21,146
20000854	Safety Representative 2	0.31	0.31	0.31	50,461 - 61,027	17,550
20001042	Safety and Training Manager	0.31	0.31	0.31	66,768 - 80,891	24,457
20000859	Sanitation Driver 1	12.00	12.00	12.00	36,920 - 44,158	484,870
20000857	Sanitation Driver 2	50.00	52.00	52.00	45,261 - 53,331	2,587,748
90000857	Sanitation Driver 2 - Hourly	0.00	0.35	0.74	45,261 - 53,331	33,492
20000851	Sanitation Driver 3	5.00	5.00	5.00	47,528 - 55,952	279,760
20000869	Senior Account Clerk	0.31	0.31	0.31	36,067 - 43,514	13,154
20000927	Senior Clerk/Typist	1.43	1.43	1.48	36,067 - 43,514	62,772
20000015	Senior Management Analyst	0.31	0.31	0.41	59,363 - 71,760	28,686
20000970	Supervising Management Analyst	1.31	0.81	1.01	66,768 - 80,891	79,245
20001051	Utility Worker 1	1.00	1.00	1.00	30,534 - 36,296	36,296

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range		Total
20001053	Utility Worker 2	3.50	3.50	3.50	33,322 -	39,666	79,332
20000756	Word Processing Operator	0.76	0.76	0.86	31,491 -	37,918	28,102
	Bilingual - Regular						6,795
	Exceptional Performance Pay-Classified						792
	Overtime Budgeted						261,821
	Termination Pay Annual Leave						3,268
FTE, Salaries, and Wages Subtotal		108.23	108.34	107.33			\$ 5,599,456
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013–2014 Change	
Fringe Benefits							
	Employee Offset Savings	\$ 22,107	\$ 25,942	\$ 26,610	\$ 668		
	Flexible Benefits	530,807	581,143	577,763	(3,380)		
	Insurance	94	-	-	-		
	Long-Term Disability	27,974	31,645	29,015	(2,630)		
	Medicare	70,284	74,683	74,177	(506)		
	Other Post-Employment Benefits	249,560	638,438	628,171	(10,267)		
	Retiree Health Contribution	241,418	-	-	-		
	Retiree Medical Trust	272	119	948	829		
	Retirement 401 Plan	1,187	475	3,799	3,324		
	Retirement ARC	1,728,138	1,879,296	2,205,057	325,761		
	Retirement DROP	10,223	8,276	9,161	885		
	Retirement Offset Contribution	4,923	5,023	4,985	(38)		
	Risk Management Administration	94,437	105,096	105,118	22		
	Supplemental Pension Savings Plan	261,830	294,460	281,871	(12,589)		
	Unemployment Insurance	15,814	16,201	15,568	(633)		
	Unused Sick Leave	(2)	-	-	-		
	Workers' Compensation	213,376	274,050	239,588	(34,462)		
Fringe Benefits Subtotal		\$ 3,472,443	\$ 3,934,847	\$ 4,201,831	\$ 266,984		
Total Personnel Expenditures					\$ 9,801,287		

Refuse Disposal Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Collection Services	\$ 750,052	\$ 1,018,089	\$ 956,975	\$ (61,114)
Energy Sustain. & Environ. Protection	942,805	1,116,660	1,475	(1,115,185)
Office of the Director	3,064,414	3,754,728	4,150,922	396,194
Waste Reduction & Disposal	24,284,469	28,658,579	26,197,862	(2,460,717)
Total	\$ 29,041,740	\$ 34,548,056	\$ 31,307,234	\$ (3,240,822)

Environmental Services

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Collection Services	6.10	6.10	6.10	0.00
Energy Sustain. & Environ. Protection	7.95	7.95	0.00	(7.95)
Office of the Director	16.43	13.92	13.96	0.04
Waste Reduction & Disposal	130.43	130.41	129.96	(0.45)
Total	160.91	158.38	150.02	(8.36)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Post Closure Fund Transfer Adjustment reflects an increase in expenditures for the transfer from the Refuse Disposal Fund to the Miramar Post-Closure Fund.	0.00	\$ 1,000,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	815,005	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	255,428	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	29,692	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	11,280	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.41)	(7,293)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(148,095)	-
Position Restructure and Reallocation Transfer of the Hazardous Substance Enforcement Team and associated revenue within the Refuse Disposal Fund and the reallocation of positions between multiple funds.	(1.95)	(188,385)	(85,573)
Regulatory Fees Reduction Adjustment to reflect the reduction of expenditures as a result of revised fees paid to regulatory agencies for the tons of refuse disposed at the Miramar Landfill.	0.00	(1,505,525)	-
Managed Competition for Landfill Operations Adjustments to reflect planned savings from the Managed Competition winning bid.	(6.00)	(3,502,929)	-

Environmental Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	1,780,173
Adjustment to reflect Fiscal Year 2014 revenue projections.			
One-Time Reductions and Annualizations	0.00	-	(350)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	(8.36)	\$ (3,240,822)	\$ 1,694,250

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 8,594,711	\$ 8,660,535	\$ 8,117,174	\$ (543,361)
Fringe Benefits	5,447,898	5,883,244	6,283,119	399,875
PERSONNEL SUBTOTAL	\$ 14,042,608	\$ 14,543,779	\$ 14,400,293	\$ (143,486)
NON-PERSONNEL				
Supplies	\$ 525,558	\$ 571,762	\$ 782,679	\$ 210,917
Contracts	10,679,554	15,047,105	10,954,636	(4,092,469)
Information Technology	1,032,378	1,315,137	1,082,780	(232,357)
Energy and Utilities	1,513,931	1,696,113	1,509,696	(186,417)
Other	133,391	161,003	180,616	19,613
Appropriated Reserve	-	920,000	920,000	-
Transfers Out	1,008,741	150,268	1,175,368	1,025,100
Capital Expenditures	105,578	126,633	284,910	158,277
Debt	-	16,256	16,256	-
NON-PERSONNEL SUBTOTAL	\$ 14,999,131	\$ 20,004,277	\$ 16,906,941	\$ (3,097,336)
Total	\$ 29,041,740	\$ 34,548,056	\$ 31,307,234	\$ (3,240,822)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 24,421,729	\$ 24,152,073	\$ 25,999,813	\$ 1,847,740
Fines Forfeitures and Penalties	45,269	32,850	32,500	(350)
Other Revenue	741,277	442,140	679,000	236,860
Rev from Money and Prop	1,699,354	1,240,000	850,000	(390,000)
Transfers In	-	1,807,434	1,807,434	-
Total	\$ 26,907,629	\$ 27,674,497	\$ 29,368,747	\$ 1,694,250

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.94	2.06	2.06	\$31,491 - \$37,918	\$ 76,172
20000012	Administrative Aide 1	1.50	1.50	1.00	36,962 - 44,533	43,420
20000024	Administrative Aide 2	0.00	0.00	1.00	42,578 - 51,334	42,578
20000860	Area Refuse Collection Supervisor	1.34	1.21	1.21	50,835 - 60,694	71,607
90001140	Assistant Department Director - Hourly	0.35	0.00	0.00	31,741 - 173,971	-

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000070	Assistant Engineer-Civil	2.00	2.00	2.00	57,866 - 69,722	125,845
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	31,741 - 173,971	43,536
90001092	Assistant Environmental Services Director - Hourly	0.00	0.31	0.35	31,741 - 173,971	35,999
20000143	Associate Engineer-Civil	5.00	5.00	3.00	66,622 - 80,454	235,329
20000119	Associate Management Analyst	2.49	2.49	2.09	54,059 - 65,333	128,324
20000649	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	73,190
20000306	Code Compliance Officer	16.00	16.00	16.00	37,232 - 44,803	655,245
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	42,890
20000354	Custodian 2	0.34	0.34	0.34	26,250 - 31,242	10,622
20001168	Deputy Director	1.13	1.13	1.08	46,966 - 172,744	120,914
20000389	Disposal Site Representative	10.00	10.00	5.00	32,968 - 39,811	194,080
20000390	Disposal Site Supervisor	4.00	3.00	2.00	52,104 - 62,982	122,814
20001149	Environmental Services Director	0.34	0.34	0.34	59,155 - 224,099	47,244
20000420	Equipment Mechanic	2.00	2.00	1.00	44,366 - 53,206	53,206
20000426	Equipment Operator 1	5.00	5.00	1.00	37,690 - 45,115	-
20000430	Equipment Operator 2	5.00	5.00	7.00	41,350 - 49,462	330,011
20000439	Equipment Service Writer	1.00	1.00	1.00	47,715 - 57,158	57,158
20000418	Equipment Technician 1	0.00	0.00	1.00	36,005 - 43,139	36,005
20000423	Equipment Technician 2	0.00	0.00	1.00	39,499 - 47,091	39,499
20000924	Executive Secretary	0.34	0.34	0.34	43,555 - 52,666	17,461
20001049	General Utility Supervisor	1.00	2.00	3.00	59,342 - 71,760	129,308
20000521	Hazardous Materials Inspector 2	5.00	5.00	5.00	55,078 - 66,768	315,474
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,906
20000178	Information Systems Administrator	0.52	0.34	0.34	73,466 - 88,982	29,351
20000290	Information Systems Analyst 2	2.08	1.36	1.36	54,059 - 65,333	64,656
20000293	Information Systems Analyst 3	0.55	0.34	0.34	59,363 - 71,760	23,662
20000998	Information Systems Analyst 4	1.10	0.68	0.68	66,768 - 80,891	53,356
20000590	Laboratory Technician	1.00	1.00	0.00	40,622 - 49,067	-
20000589	Laborer	8.00	8.00	12.00	29,182 - 34,757	389,211
20001018	Land Surveying Assistant	0.00	0.00	1.00	57,866 - 69,722	57,866
20001019	Land Surveying Associate	1.00	1.00	0.00	66,622 - 80,454	-
20000580	Landfill Equipment Operator	20.00	20.00	18.00	47,528 - 56,846	994,379
90001073	Management Intern - Hourly	2.10	2.08	1.63	24,274 - 29,203	39,566
20000680	Payroll Specialist 2	1.32	1.32	1.32	34,611 - 41,787	53,606
20000518	Principal Survey Aide	1.00	1.00	0.00	50,003 - 60,549	-
20001222	Program Manager	1.50	1.50	2.00	46,966 - 172,744	197,000
20000761	Project Officer 1	1.00	1.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	1.00	1.00	0.00	76,794 - 92,851	-
20000783	Public Information Clerk	2.73	1.68	1.68	31,491 - 37,918	58,621
20000784	Public Information Officer	0.68	0.68	0.68	43,514 - 52,707	34,946
20000776	Public Works Dispatcher	0.10	0.10	0.10	35,755 - 43,098	4,207

Environmental Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20001032	Public Works Supervisor	2.00	2.00	2.00	49,525 - 59,966	116,934
20000557	Recycling Program Manager	0.62	0.62	0.62	76,731 - 92,893	55,859
20000562	Recycling Specialist 2	5.54	5.54	5.54	54,059 - 65,333	346,092
20000565	Recycling Specialist 3	1.77	1.77	2.77	59,363 - 71,760	183,211
20000847	Safety Officer	0.34	0.34	0.34	57,907 - 69,930	23,176
20000854	Safety Representative 2	0.34	0.34	0.34	50,461 - 61,027	19,251
20001042	Safety and Training Manager	0.33	0.33	0.33	66,768 - 80,891	26,029
20000869	Senior Account Clerk	0.34	0.46	0.46	36,067 - 43,514	19,515
20000885	Senior Civil Engineer	2.00	2.00	1.00	76,794 - 92,851	90,530
20000927	Senior Clerk/Typist	1.27	1.27	0.77	36,067 - 43,514	32,668
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	47,174 - 56,618	55,203
20000907	Senior Disposal Site Representative	2.00	2.00	2.00	36,067 - 43,638	85,094
20000015	Senior Management Analyst	0.34	0.34	0.34	59,363 - 71,760	23,786
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	76,794 - 92,851	90,530
20000918	Senior Planner	1.00	1.00	1.00	65,354 - 79,019	77,044
20000989	Supervising Disposal Site Representative	0.00	0.00	2.00	39,686 - 47,965	79,373
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	66,685 - 80,870	78,848
20000970	Supervising Management Analyst	1.34	1.34	1.34	66,768 - 80,891	105,139
20001051	Utility Worker 1	9.00	9.00	9.00	30,534 - 36,296	288,829
20001053	Utility Worker 2	11.00	11.00	11.00	33,322 - 39,666	356,994
20000756	Word Processing Operator	1.89	1.89	1.89	31,491 - 37,918	64,394
	Bilingual - Regular					9,470
	Confined Space Pay					12,689
	Exceptional Performance Pay-Classified					926
	Overtime Budgeted					641,678
	Reg Pay For Engineers					27,856
	Termination Pay Annual Leave					21,792

FTE, Salaries, and Wages Subtotal	160.91	158.38	150.02	\$ 8,117,174

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 57,063	\$ 65,129	\$ 62,747	\$ (2,382)
Flexible Benefits	849,682	914,568	860,190	(54,378)
Insurance	103	-	-	-
Long-Term Disability	43,744	46,073	40,588	(5,485)
Medicare	117,008	108,042	102,170	(5,872)
Other Post-Employment Benefits	365,772	961,385	897,123	(64,262)
Retiree Health Contribution	345,906	-	-	-
Retiree Medical Trust	173	87	145	58
Retirement 401 Plan	1,035	836	632	(204)
Retirement ARC	2,758,815	2,807,053	3,373,226	566,173
Retirement DROP	17,790	14,095	11,720	(2,375)

Environmental Services

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Retirement Offset Contribution	16,320	17,729	15,893	(1,836)
Risk Management Administration	144,519	158,361	150,102	(8,259)
Supplemental Pension Savings Plan	449,745	426,996	397,731	(29,265)
Unemployment Insurance	24,822	23,460	21,776	(1,684)
Unused Sick Leave	(3)	-	-	-
Workers' Compensation	255,403	339,431	349,076	9,645
Fringe Benefits Subtotal	\$ 5,447,898	\$ 5,883,244	\$ 6,283,119	\$ 399,875
Total Personnel Expenditures			\$ 14,400,293	

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 946,519	\$ 1,017,841	\$ 1,257,632
TOTAL BALANCE AND RESERVES	\$ 946,519	\$ 1,017,841	\$ 1,257,632
REVENUE			
Automated Refuse Container Sales	\$ 876,951	\$ 500,000	\$ 700,000
Interest Earnings	10,502	—	—
TOTAL REVENUE	\$ 887,453	\$ 500,000	\$ 700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,833,972	\$ 1,517,841	\$ 1,957,632
OPERATING EXPENSE			
Automated Refuse Container Purchases	\$ 687,199	\$ 800,000	\$ 710,000
Non-Personnel Expense	90,346	—	90,000
TOTAL OPERATING EXPENSE	\$ 777,545	\$ 800,000	\$ 800,000
TOTAL EXPENSE	\$ 777,545	\$ 800,000	\$ 800,000
BALANCE	\$ 1,056,427	\$ 717,841	\$ 1,157,632
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,833,972	\$ 1,517,841	\$ 1,957,632

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,319,885	\$ 2,194,180	\$ 2,782,087
Continuing Appropriation - CIP	1,150,000	1,135,154	1,121,737
TOTAL BALANCE AND RESERVES	\$ 2,469,885	\$ 3,329,334	\$ 3,903,824
REVENUE			
Charges for Current Services	\$ 686,221	\$ 320,353	\$ 363,140
Transfer In	2,396,908	1,756,303	1,756,303
Revenue from Money and Property	16,528	—	—
Rebates	—	1,850,000	200,000
Litigation Awards - Miscellaneous	—	23	—
Other Revenues	141,590	—	—
TOTAL REVENUE	\$ 3,241,247	\$ 3,926,679	\$ 2,319,443
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,711,132	\$ 7,256,013	\$ 6,223,267
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 61,348	\$ 1,800,000	\$ —
TOTAL CIP EXPENSE	\$ 61,348	\$ 1,800,000	\$ —
OPERATING EXPENSE			
Personnel Expense	\$ 1,446,022	\$ 1,400,625	\$ 1,600,917
Non-Personnel Expense	543,560	960,799	742,758
TOTAL OPERATING EXPENSE	\$ 1,989,582	\$ 2,361,424	\$ 2,343,675
TOTAL EXPENSE	\$ 2,050,930	\$ 4,161,424	\$ 2,343,675
RESERVES			
Continuing Appropriation - CIP	\$ 1,121,737	\$ 1,135,154	\$ 1,121,737
TOTAL RESERVES	\$ 1,121,737	\$ 1,135,154	\$ 1,121,737
BALANCE	\$ 2,538,465	\$ 1,959,435	\$ 2,757,855
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,711,132	\$ 7,256,013	\$ 6,223,267

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,370,645	\$ 11,722,556	\$ 14,073,899
Continuing Appropriation - CIP	517,985	1,220	450
Operating Reserve	480,000	960,000	1,440,000
TOTAL BALANCE AND RESERVES	\$ 12,368,630	\$ 12,683,776	\$ 15,514,349
REVENUE			
Curbside Recycling Revenue	\$ 4,991,612	\$ 5,000,000	\$ 4,000,000
Interest Revenue	199,946	270,000	160,000
Other Revenue	3,264,199	696,920	1,241,100
Recycling Fees (AB939)	11,183,318	11,100,000	10,750,000
Service to Other Departments	1,164,508	960,074	976,551
State Grants	—	—	—
Transfer of Exempt Tonnage Subsidy	863,631	800,000	650,000
TOTAL REVENUE	\$ 21,667,214	\$ 18,826,994	\$ 17,777,651
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 34,035,844	\$ 31,510,770	\$ 33,292,000
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 344	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 344	\$ —	\$ —
OPERATING EXPENSE			
Collection Services Division	\$ 13,144,339	\$ 17,333,341	\$ 16,856,577
Energy, Sustainability, and Environmental Protection Division	1,203,789	1,741,760	1,788,085
Office of the Director	2,104,064	2,145,897	2,648,921
Waste Reduction and Disposal Division	1,421,487	1,599,029	1,444,608
Appropriated Reserve	—	480,000	480,000
TOTAL OPERATING EXPENSE	\$ 17,873,679	\$ 23,300,027	\$ 23,218,191
TOTAL EXPENSE	\$ 17,874,023	\$ 23,300,027	\$ 23,218,191
RESERVES			
Continuing Appropriation - CIP	\$ 5,667	\$ 1,220	\$ 450
Operating Reserve	960,000	1,440,000	1,440,000
TOTAL RESERVES	\$ 965,667	\$ 1,441,220	\$ 1,440,450
BALANCE	\$ 15,196,154	\$ 6,769,523	\$ 8,633,359
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 34,035,844	\$ 31,510,770	\$ 33,292,000

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Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 15,381,267	\$ 12,867,766	\$ 8,708,336
Continuing Appropriation - CIP	32,423,675	30,789,661	27,118,553
Operating Reserve	920,000	1,840,000	2,760,000
Restricted Reserve	43,676,294	43,676,294	46,154,000
TOTAL BALANCE AND RESERVES	\$ 92,401,236	\$ 89,173,721	\$ 84,740,889
REVENUE			
Disposal Fees	\$ 22,091,837	\$ 21,600,000	\$ 23,103,313
General Fund Repayment of Loan for Operations Station	807,434	807,434	807,434
Greens/Wood Fees	1,631,854	1,600,000	2,030,000
Interest Revenue and Other Revenue	891,920	3,667,063	1,850,000
Other Revenue	1,484,584	—	1,578,000
TOTAL REVENUE	\$ 26,907,629	\$ 27,674,497	\$ 29,368,747
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 119,308,865	\$ 116,848,218	\$ 114,109,636
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 335,853	\$ 2,778,000	\$ 605,000
TOTAL CIP EXPENSE	\$ 335,853	\$ 2,778,000	\$ 605,000
OPERATING EXPENSE			
Collection Services Division	\$ 750,052	\$ 1,018,089	\$ 956,975
Energy, Sustainability, and Environmental Protection Division	942,805	1,116,660	1,475
Office of the Director	3,064,414	2,834,728	3,230,922
Transfer of Military/Other Exempt Tonnage Subsidy to Recycling Fund	863,631	800,000	1,000,000
Transfer to Landfill Closure Fund	691,053	2,000,000	1,000,000
Waste Reduction and Disposal Division	22,729,785	25,858,579	24,197,862
Appropriated Reserve	—	920,000	920,000
TOTAL OPERATING EXPENSE	\$ 29,041,740	\$ 34,548,056	\$ 31,307,234
TOTAL EXPENSE	\$ 29,377,593	\$ 37,326,056	\$ 31,912,234
RESERVES			
Continuing Appropriation - CIP	\$ 30,847,002	\$ 30,789,661	\$ 27,118,553
Operating Reserve	1,840,000	2,760,000	2,760,000
Restricted Reserve	44,654,211	43,676,000	47,654,000
TOTAL RESERVES	\$ 77,341,213	\$ 77,225,661	\$ 77,532,553
BALANCE	\$ 12,590,059	\$ 2,296,501	\$ 4,664,849
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 119,308,865	\$ 116,848,218	\$ 114,109,636

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Ethics Commission



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Department Description

The Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws which include the City's campaign and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Department's mission is:

To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide prompt informal advice via telephone and email
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets
- Conduct live and online training courses on the Ethics Ordinance for City officials
- Conduct live training courses on the Election Campaign Control Ordinance for City candidates
- Conduct live training courses on the Lobbying Ordinance for lobbyists

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

The Department will move toward accomplishing this goal by focusing on the following objectives:

Ethics Commission

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Service Efforts and Accomplishments

The Ethics Commission received a total of 81 complaints during Calendar Year 2011 and approved 44 of these matters for formal investigation. The investigations conducted by Commission staff resulted in 17 stipulated settlement agreements involving fines totaling \$35,000. With respect to its audit program, the Commission completed audits of the seven remaining candidate and ballot measure committees from the 2008 election cycle, as well as two candidate committees from the 2010 election cycle.

During Fiscal Year 2012, the Commission continued to make education and outreach a priority. The Commission staff conducted numerous live training sessions for City officials, candidates, and lobbyists; responded to hundreds of requests for informal advice; and updated various educational materials including fact sheets and manuals for candidates and lobbyists.

The Ethics Commission staff continued to work with the City's outside counsel defending a lawsuit brought by several plaintiffs (Phil Thalheimer, et al.) challenging the City's campaign laws. On January 20, 2012, the District Court issued a ruling on the parties' cross-motions for summary judgment. As soon as the appeal process is concluded, the Commission will prepare amendments to the Municipal Code to correspond to the Court's ruling and will submit them to the City Council for approval.

Ethics Commission

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
FTE Positions (Budgeted)	6.00	5.00	5.00	0.00
Personnel Expenditures	\$ 639,162	\$ 653,356	\$ 703,786	\$ 50,430
Non-Personnel Expenditures	141,714	275,567	270,181	(5,386)
Total Department Expenditures	\$ 780,875	\$ 928,923	\$ 973,967	\$ 45,044
Total Department Revenue	\$ 23,000	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Ethics Commission	\$ 780,875	\$ 928,923	\$ 973,967	\$ 45,044
Total	\$ 780,875	\$ 928,923	\$ 973,967	\$ 45,044

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Ethics Commission	6.00	5.00	5.00	0.00
Total	6.00	5.00	5.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 50,430	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(157)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(5,229)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ 45,044	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 392,263	\$ 389,489	\$ 401,050	\$ 11,561
Fringe Benefits	246,899	263,867	302,736	38,869
PERSONNEL SUBTOTAL	\$ 639,162	\$ 653,356	\$ 703,786	\$ 50,430

Ethics Commission

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 2,298	\$ 5,817	\$ 8,631	\$ 2,814
Contracts	115,401	228,317	228,317	-
Information Technology	19,624	32,096	23,763	(8,333)
Energy and Utilities	299	209	180	(29)
Other	4,090	7,663	7,825	162
Capital Expenditures	-	1,465	1,465	-
NON-PERSONNEL SUBTOTAL	\$ 141,714	\$ 275,567	\$ 270,181	\$ (5,386)
Total	\$ 780,875	\$ 928,923	\$ 973,967	\$ 45,044

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fines Forfeitures and Penalties	\$ 23,000	\$ -	\$ -	\$ -
Total	\$ 23,000	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000867	Accountant 2	1.00	1.00	1.00	\$54,059 - \$65,333	\$ 63,700
20000024	Administrative Aide 2	0.00	1.00	1.00	42,578 - 51,334	44,448
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	116,641
20000924	Executive Secretary	1.00	0.00	0.00	43,555 - 52,666	-
20001153	General Counsel	1.00	0.00	0.00	17,805 - 204,214	-
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	100,880
20000933	Senior City Attorney Investigator	1.00	1.00	1.00	63,794 - 77,314	75,381
FTE, Salaries, and Wages Subtotal		6.00	5.00	5.00		\$ 401,050
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
Employee Offset Savings	\$	8,071	\$ 8,279	\$ 8,623	\$	344
Flexible Benefits		35,266	36,052	36,052		-
Insurance		238	-	-		-
Long-Term Disability		2,169	2,277	2,235		(42)
Medicare		6,237	5,792	6,002		210
Other Post-Employment Benefits		11,619	31,635	31,435		(200)
Retiree Medical Trust		18	-	118		118
Retirement 401 Plan		69	-	470		470
Retirement ARC		155,379	148,567	178,920		30,353
Retirement Offset Contribution		830	740	758		18
Risk Management Administration		4,870	5,210	5,260		50
Supplemental Pension Savings Plan		19,113	19,313	20,204		891
Unemployment Insurance		1,256	1,157	1,200		43
Workers' Compensation		1,764	4,845	11,459		6,614
Fringe Benefits Subtotal		\$ 246,899	\$ 263,867	\$ 302,736	\$	38,869
Total Personnel Expenditures				\$ 703,786		

Financial Management



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Department Description

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter each year. During the fiscal year, Financial Management monitors the City's expenditures and revenue receipts, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program (CIP). In addition, the Department develops and updates the Mayor's Five-Year Financial Outlook.

Financial Management is organized into the following functions:

Budget Development and Public Budget Formulation (PBF)

The Budget Development staff coordinates and manages the development and implementation of a responsible and balanced budget. The staff works to streamline the year-long budget process by maintaining and improving budgeting system software that includes the development and implementation of a new budgeting application, Public Budget Formulation; working with City departments; seeking expenditure savings; and implementing Mayoral objectives.

Economic Analysis and Financial Planning

The Economic Analysis and Financial Planning staff develops and updates the Mayor's Five-Year Financial Outlook, seeks to identify new revenue sources, and forecasts revenues citywide. Revenue monitoring and forecasting are focused on the major revenue sources such as property tax, sales tax, and Transient Occupancy Tax. This is achieved by reviewing current year and historical revenue receipts and factoring in economic trends.

Budget Monitoring

The Budget Monitoring staff monitors the City's annual operating budget. Quarterly reports are produced and presented to City Council to forecast year-end results and aid in adjusting the budget throughout the year to accommodate unforeseen changes in revenues and expenditures. At the beginning of the fiscal year, staff also develops monthly revenue and expenditure plans for each City department as a tool for benchmarking actual expenditures and revenues which encourages departments to adhere to their annual budgets.

Financial Management

Capital Budget

The Capital Budget staff develops and monitors the City's Capital Improvements Program (CIP) Budget which supports construction projects such as the development of park land, installation of traffic signals, and the construction and remodeling of City facilities. In addition, requests for Council actions are reviewed for their CIP impact.

The Department's mission is:

To develop and monitor the City's annual budget and comprehensive long-range financial forecast through a collective effort, to provide sound fiscal analysis of operating and capital revenues and expenditures, to provide superior customer service, and to adhere to the highest professional standards

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Produce a balanced annual budget

Having a balanced annual budget is mandated by City law. A budget is considered balanced when expenditures are equal to available resources (fund balance and/or revenues). The Department will accomplish this goal by focusing on the following objectives:

- Implement a more efficient budget development application
- Publish the City's Proposed and Annual Budget

Goal 2: Provide long-range fiscal planning

The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support City services. The Department will accomplish this goal by focusing on the following objectives:

- Analyze actual revenue receipts and economic trends to forecast major revenues
- Forecast expenditure trends in City departments

Goal 3: Monitor spending citywide

Budget monitoring is an essential business practice to identify variances in the spending plan and to control overspending. The Department will accomplish this goal by focusing on the following objective:

- Adjust budgets throughout the year to accommodate unforeseen changes in revenues and expenditures

Goal 4: Provide superior customer service

Providing excellent customer service is a goal of every City department whether the customer is a resident, visitor, outside agency, or a City employee from another department. The Department will accomplish this goal by focusing on the following objectives:

- Provide internal training
- Provide accurate and timely fiscal analysis, review, and consultation for Council and Mayoral actions

Goal 5: Build a sustainable organization through learning and improvement

A key part of building a sustainable organization is to develop a trained workforce and high performing teams. The Department will accomplish this goal by focusing on the following objective:

- Support professional growth and development

Financial Management

Goal 6: Promote the highest ethical standards

Adhering to a stringent ethical standard is the cornerstone of any governmental organization. City residents must be assured that their interests are always the primary concern of department staff. The Department will accomplish this goal by focusing on the following objectives:

- Provide ethics training for management and staff
- Management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2012 ¹	Estimated FY2013 ²	Target FY2014
1. Percent variance between actual General Fund expenditures and the revised budget at year-end (G3/O1)	3.0%	TBD	<3.0%
2. Percent variance between actual General Fund revenue and the revised budget at year-end (G3/O1)	1.4%	TBD	<3.0%
3. General Fund reserves (as a percent of total General Fund revenues) compared to goal (G3/O2)	14.0%	TBD	8.0%

1. Numbers based on audited actuals for Fiscal Year 2013.

2. Numbers are to be based on audited actuals which are not available at the time of publication.

Service Efforts and Accomplishments

Budget Development

For Fiscal Year 2012, Financial Management developed a balanced budget of \$2.80 billion. In addition, Financial Management issued the Mayor's Fiscal Year 2013 to 2017 Five-Year Financial Outlook which serves as a guide for long-range planning and provides the framework for the development of the annual budget. The Outlook incorporated a variety of economic assumptions and new expenditure requirements affecting the City's General Fund revenues and expenditures.

Budget Monitoring

Beginning in Fiscal Year 2007, the Department has established monthly revenue and expenditure plans for each of the City's budgeted departments to benchmark actual expenditures and revenues. In addition, the Department routinely compares actual results to projections and incorporates this data and accompanying relevant analysis into quarterly reports to the City Council. The Fiscal Year 2012 Mid-Year Budget Monitoring Report reflects General Fund projections within two percent of budget.

Fiscal Planning

Beginning in Fiscal Year 2007, the Department has prepared the Five-Year Financial Outlook prior to the start of the budget cycle. Five new editions have been issued with the latest edition released in October 2011 covering Fiscal Years 2013 through 2017. The Department will continue to issue annual updated editions of the Financial Outlook at the beginning of each budget cycle to set the framework for the upcoming budget.

Financial Management

User Fees

In Fiscal Year 2009, the Department developed (and Council adopted) a comprehensive Citywide User Fee Policy which defined the method by which fees and charges are set and the extent to which they cover the cost of the services provided. The purpose of this policy is to provide guidelines for the review of City fees and to incorporate best practices to ensure that the City adequately recovers costs for services it provides to the public. The Fiscal Year 2013 General Fund budget contains an additional \$1.1 million in revenues resulting from the user fee study conducted in Fiscal Year 2012. A master schedule for all General Fund user fees is posted online for the public. The Department will continue to monitor user fees and ensure appropriate cost recovery levels are met.

Public Budget Formulation

The City has partnered with SAP to develop and implement the Public Budget Formulation module of SAP's Enterprise Resource Planning. This application is now used to prepare all proposed and annual budgets and develop the quarterly monitoring reports. PBF is an integrated system that has allowed the City to move from disconnected data systems to a connected chain of functions and activities. This improved platform enhances Financial Management's budget development, execution, and administration abilities.

Capital Budget

During Fiscal Year 2012, the Financial Management Department assisted the Public Works Department in implementing streamlining reforms for the City's CIP contracting process and improving the transparency of CIP information available to the City Council and the public.

As a result of these efforts, the Fiscal Year 2013 Proposed CIP budget document has been revised to include new information such as the listing of projects that will move forward to bid and award of a construction contract in the upcoming fiscal year.

Financial Management

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	31.12	31.03	30.00	(1.03)
Personnel Expenditures	\$ 3,427,762	\$ 3,730,600	\$ 3,712,867	\$ (17,733)
Non-Personnel Expenditures	331,994	478,430	364,217	(114,213)
Total Department Expenditures	\$ 3,759,755	\$ 4,209,030	\$ 4,077,084	\$ (131,946)
Total Department Revenue	\$ 5,398	\$ 5,000	\$ 5,000	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Financial Management	\$ 3,759,755	\$ 4,209,030	\$ 4,077,084	\$ (131,946)
Total	\$ 3,759,755	\$ 4,209,030	\$ 4,077,084	\$ (131,946)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Financial Management	31.12	31.03	30.00	(1.03)
Total	31.12	31.03	30.00	(1.03)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 138,301	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	25,367	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Non-Standard Hour Personnel Funding	(0.03)	(671)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Equipment/Support for Information Technology	0.00	(139,580)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Financial Operations Manager Transfer	(1.00)	(155,363)	-
Transfer of 1.00 Financial Operations Manager from the Financial Management Department to the Office of the City Treasurer.			
Total	(1.03)	\$ (131,946)	\$ -

Financial Management

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 2,189,279	\$ 2,353,866	\$ 2,204,700	\$ (149,166)
Fringe Benefits	1,238,483	1,376,734	1,508,167	131,433
PERSONNEL SUBTOTAL	\$ 3,427,762	\$ 3,730,600	\$ 3,712,867	\$ (17,733)
NON-PERSONNEL				
Supplies	\$ 13,254	\$ 12,795	\$ 10,589	\$ (2,206)
Contracts	48,919	75,894	81,178	5,284
Information Technology	225,014	350,045	201,761	(148,284)
Energy and Utilities	20,122	20,100	23,208	3,108
Other	23,400	18,782	46,382	27,600
Transfers Out	1,285	814	1,099	285
NON-PERSONNEL SUBTOTAL	\$ 331,994	\$ 478,430	\$ 364,217	\$ (114,213)
Total	\$ 3,759,755	\$ 4,209,030	\$ 4,077,084	\$ (131,946)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 5,398	\$ 5,000	\$ 5,000	\$ -
Total	\$ 5,398	\$ 5,000	\$ 5,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	1.00	1.00	\$42,578 - \$51,334	\$ 43,420
20001035	Associate Budget Development Analyst	12.00	11.00	10.00	59,467 - 71,864	598,512
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	150,000
20001168	Deputy Director	0.00	0.00	2.00	46,966 - 172,744	267,720
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20001172	Financial Operations Manager	3.00	3.00	0.00	25,376 - 148,200	-
90001073	Management Intern - Hourly	1.12	1.03	1.00	24,274 - 29,203	24,274
20000680	Payroll Specialist 2	1.00	0.00	0.00	34,611 - 41,787	-
20001036	Senior Budget Development Analyst	9.00	10.00	10.00	65,291 - 78,936	673,353
20001037	Supervising Budget Development Analyst	3.00	3.00	4.00	73,445 - 88,982	331,072
	Overtime Budgeted					65,000
FTE, Salaries, and Wages Subtotal		31.12	31.03	30.00		\$ 2,204,700

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 28,775	\$ 38,482	\$ 37,137	\$ (1,345)
Flexible Benefits	196,006	198,965	198,516	(449)
Insurance	326	-	-	-
Long-Term Disability	12,467	13,358	11,870	(1,488)
Medicare	33,538	33,925	31,883	(2,042)

Financial Management

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Post-Employment Benefits	74,201	183,483	176,036	(7,447)
Retiree Medical Trust	887	682	1,115	433
Retirement 401 Plan	3,482	2,727	4,458	1,731
Retirement ARC	755,491	751,997	858,778	106,781
Retirement Offset Contribution	5,802	6,191	5,619	(572)
Risk Management Administration	28,927	30,218	29,456	(762)
Supplemental Pension Savings Plan	81,442	83,534	86,762	3,228
Unemployment Insurance	7,184	6,804	6,373	(431)
Workers' Compensation	9,956	26,368	60,164	33,796
Fringe Benefits Subtotal	\$ 1,238,483	\$ 1,376,734	\$ 1,508,167	\$ 131,433
Total Personnel Expenditures			\$ 3,712,867	



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Fire-Rescue



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Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.3 million, Fire-Rescue includes 47 fire stations, an air operations base, a communications center, a training facility, nine permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department includes fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Department's mission is:

To serve the community of San Diego by providing the highest level of emergency/rescue services, hazard prevention, and safety education, ensuring the protection of life, property, and the environment

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain the resources necessary for rapid response in emergency situations

Essential to the effective delivery of the many fire-rescue, emergency medical, and lifeguard services demanded by the community are the abilities to quickly and efficiently process requests for service, identify the appropriate response units, notify them of the need to respond, and ensure their delivery to the emergency scene in time to provide the maximum benefit possible. This requires that performance measures be developed and monitored to ensure response time goals are met and the anticipated beneficial outcomes of a rapid response are achieved. In addition, with respect to the prevention of fires and the mitigation of their severity, it is also essential that the inspection of target hazard occupancies and brush management parcels be conducted frequently to identify and

Fire-Rescue

correct fire code violations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Quickly and safely respond to all requests for emergency service
- Put the resources in place to be able to save lives, property, and preserve the environment
- Provide fire prevention services and other support in order to ensure the continued safe and effective delivery of fire and rescue services

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services

In order to provide effective emergency service delivery, it is imperative that the number and type of resources necessary to provide that service be identified, procured, maintained, and replaced as needed. This requires regular monitoring of service demand levels and the Department's ability to effectively and efficiently meet those demands. A vigorous and ongoing program of needs assessment, the development and communication of budgetary priorities, and fiscally-sound practices to manage all resources allocated to the Department must be provided by the Fire Chief and the Department's leadership team. The Department will move toward accomplishing this goal by focusing on the following objective:

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

It is widely recognized that the Fire-Rescue Department exists as an organization for the sole purpose of delivering exceptional emergency and non-emergency services to the community. Absent this mission and focus, there would be no justification for the expense associated with Department operations. In order to meet customer service expectations, it is essential that service needs be identified, programs be developed to meet these needs, and that monitoring of performance is conducted. The Department will move toward accomplishing this goal by focusing on the following objective:

- Exceed customer expectations by treating each customer transaction with responsiveness, competency, and respect

Goal 4: Develop and maintain a skilled fire-rescue workforce

As with any organization, the Fire-Rescue Department's success relies heavily upon the development and maintenance of a highly skilled and dedicated workforce. To ensure the ability to accurately identify the needs of, and provide exceptional service to, all segments of this diverse community, the Department must reflect the makeup of the community as a whole. Moreover, once employees join its workforce, they must be provided adequate training and health and safety programs to ensure their competency and availability for assignment. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide a comprehensive safety services program for employees in order to reduce the incidence and severity of occupational injury and illness, reduce cost to taxpayers, and maintain mission readiness
- Recruit and retain a workforce that is qualified and mirrors the diversity of the community served

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Cost/Loss Index (budget per capita + fire loss per capita)	\$150	\$157	\$150
2. Percent of time that a multiple-unit response of at least 17 personnel arrives (within 10:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to confine fires near the room of origin, keep wildland fires to under 3 acres when noticed promptly, and to treat up to 5 medical patients at once	69%	64%	90%
3. Percent of time the first-due unit arrives (within 7:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to treat medical patients and control small fires	63%	68%	90%
4. Percent of time ambulance response time complies with the citywide standards	91%	97%	90%
5. Percent of time First Responder response time complies with the EMS contract standard citywide	91%	87%	90%
6. Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:20M	0:80M	0:20M
7. Sworn firefighters per 1,000 population	0.64	0.65	0.63
8. Lifeguards per 1,000 population	0.14	0.11	0.14

Service Efforts and Accomplishments

Given the struggle to keep service levels high while coping with diminished revenues, there is pride and ongoing effort by Fire-Rescue employees to deliver the best customer service with currently available resources. Fires are being suppressed, beach rescues are being accomplished, and medical calls are being answered with excellent patient care.

Fire-Rescue resources responded to 125,222 emergency incidents in Fiscal Year 2013. Emergency incident types include fires, medical aids and transports, lifeguard medical responses, and boat and water rescues.

In Fiscal Year 2013, the Fire-Rescue Department continued to make progress with the Five Year Implementation Plan adopted by Council to address the findings and recommendations of the Citygate Standards of Response Coverage Deployment Study. This study determined that additional fire-rescue resources were needed to meet the service delivery goals set by Council. The first year of the plan outlined ten recommendations. Of those ten, four have been implemented, four are in process, and the remaining two are not implemented pending funding.

The Personnel Department and Fire-Rescue Training Division have been actively recruiting new firefighters. This fiscal year, the Department will graduate two 30-member academies. This was possible due to the provision of funds to address a shortage of firefighters that accrued during three years of constrained budgets.

For Fiscal Year 2013, the San Diego Fire-Rescue Department managed a grant portfolio of approximately \$4.0 million. Specific activity for Fiscal Year 2013 includes the application and award of a \$1.2 million grant to support a cooperative agreement with the Federal Emergency Management Agency (FEMA) to fund search and rescue efforts as part of the National Urban Search and Rescue (US&R) response and to develop an interoperable communications network for public safety. Moreover, the Lifeguard Division managed an Urban Area Security Initiative (UASI) grant

Fire-Rescue

of \$385,000 to install a regional secure public safety video surveillance system for Mission Bay. The Lifeguard Division also applied for and received a grant from the California Department of Boating and Waterways (DBW) for \$80,000 to help replace one surf rescue/patrol boat as well as an additional Federal grant to hire one Lifeguard Sergeant position as the Regional Maritime Emergency Response Planner to help address maritime disaster readiness. The Department has also received Federal grant funds to provide equipment and training for a total of about \$750,000 and to manage a contract for the development of "Digital Target Hazard Pre-Plans" for nearly \$300,000.

In Fiscal Year 2013, San Diego Fire-Rescue took delivery of eight Type I engines, four 105' truck companies, a foam tender, and various staff and support vehicles. Major equipment accomplishments include the bid award and receipt of new, state-of-the-art personal protective 'turnout' clothing and boots, a new 'crossover' boot for station/wildland use, and an improved hydraulic rescue tool. Major facility related infrastructure accomplishments for Fiscal Year 2013 include the coordination of numerous minor and major construction projects, along with ongoing design and preparation of construction drawings for the remodel of Fire Stations 5, 17, 38 and Lifeguard Stations at La Jolla Children's Pool, La Jolla Cove, and South Mission Beach. Building ministerial permits are currently in process in preparation of bid documents for Fire Stations 45 and 22 and the La Jolla Cove Lifeguard Station. Capital improvement projects under construction include Mission Beach and La Jolla Shores Lifeguard Stations. Systems upgrade and commissioning to the existing Fire Communications Center's HVAC were implemented for optimum performance. Fire Station 4 received the historic preservation award from the San Diego Historical Resource Board, recognizing the rehabilitation that brought back the station's original 1936 exterior design. The Lifeguard Headquarters ADA improvement project was completed. Fire Stations 9 and 38 completed their HVAC and roof replacements to extend the life of these facilities. Several department-wide capital improvement projects were initiated such as Fire Stations 8, 15, future North University City, made possible with various funds such as Facilities Benefit Assessment (FBA), Development Impact Fees (DIF) and other deferred capital and capital outlay funds. Ongoing progress of interim updates, amendments are in process for various Community Plans, Public Facilities Financing Plans, General Plan, and the California Environmental Quality Act proposed developments, which aid in identifying future Capital Improvement Projects, helping to implement the Department's Citygate Study and its Five Year Implementation Plan.

Fire-Rescue continued to achieve significant information technology improvements in Fiscal Year 2013. The grant-funded regional public safety mapping project continues with pre-fire planning activities in many of the County's critical infrastructure buildings. In-person inspections and creation of digitized pre-fire plans continue with confirmed funding for at least two more years. GIS information from the entire region remains available to all emergency responders and will continue to improve as the project progresses. The Regional Computer Aided Dispatch (CAD) Interoperability Project (RCIP) continues to be enhanced. This interface links the Fire-Rescue Communications Center to four other Fire Dispatch Centers, AMR Ambulance Company and San Diego Gas and Electric. Funds have also been identified to replace an outdated and aging Fire Station Alerting System. The RFP for this system is currently out for advertisement and a vendor is anticipated to be selected by the end of the fiscal year. Grant funding was accepted from the Assistance to Firefighter's Grant (AFG) which will replace the outdated low speed Mobile Data Computer (MDC) modems with advanced high speed modems. Installation in all emergency response vehicles will begin in March 2013 and will significantly improve the speed with which CAD information is transmitted to responding units. SDFD will participate in the RFP process for 911 CAD replacements in conjunction with the San Diego Police Department. This project, currently underway, will help to develop CAD specifications for both departments and is expected to have a three to five year implementation timeframe.

In the first half of Fiscal Year 2013, over 12 million people visited City beaches. Lifeguards performed 3,116 water rescues; 3,470 medical aids; over 158,000 preventative actions; 25 cliff rescues; and responded to 324 boating-related incidents. Most importantly, there was no drowning in lifeguarded areas.

The Lifeguard Division is moving forward with a Request for Proposal for a new multi-purpose Rescue Vessel (Fire Boat). Completion of the RFP will occur at the end of the fiscal year and the vessel will be built during Fiscal Year 2014. The contract with Toyota to provide 34 emergency vehicles in exchange for certain specified marketing rights and benefits is due to expire during Fiscal Year 2014; however, the Department is optimistic that both the City and Toyota will agree to exercise its option to extend the contract for two additional years. The Lifeguard Division is also seeking replacement of Rescue 44. This vehicle is used for certain cliff rescue operations and supports the Lifeguard

Fire-Rescue

River Rescue Team when responding to swiftwater/flood emergencies. In Fiscal Year 2013, the Lifeguard Division is working to further develop and implement the first aspects of a Five Year Plan to restore certain positions lost during previous budget reductions and move forward with the addition of more positions that will further enhance public safety in the beach and maritime environment.

The Lifeguard Division worked with the City's Director of Strategic Partnerships to complete a contract with LMNO Productions on the second season of the television show "Lifeguard!" which appears on the Weather Channel. This contract provides \$25,000 to the City. Additionally, the Junior Lifeguard/Outreach Section exceeded all expectations by reaching over 5,000 youth with the "Waterproofing San Diego" initiative, Learn-to-Swim-for-Free and Bridge to the Beach/Pool Programs. The first ever Lifeguard Water Safety Awareness Night was held in partnership with the San Diego Padres and Toyota. All these efforts provided citywide publicity for our aquatic outreach, education and drowning prevention efforts.

The Fire Prevention Bureau's primary focus was to update the Division's Strategic Plan. To that end, the mission, goals and objectives were reviewed and modified. Revised performance measures were established and automated reporting mechanisms created. Implementation of the new plan is scheduled for July 2013. As a result of the Efficiency Study recommendation to increase staffing and cost recovery, the Bureau conducted Fire Prevention Inspector interviews and intends to hire a minimum of eight Fire Prevention Inspector IIs to fulfill staffing recommendations. Over 45,000 brush parcels were downloaded to the FireRMS inspection database. With this previously manual process becoming automated, it has improved brush inspection productivity. Increased efficiencies in the Fire Company Inspection Program (FCIP) resulted in 98% of the annual inspections being performed. This is a significant increase from last year, and is expected to continue, along with inspections of new occupancies that are anticipated. With the input of stakeholders, revised fees were adopted by Council in Fiscal Year 2012. Those fees were implemented and businesses have been charged accordingly, however, it has taken the course of a year for customers to be acclimated to the revised fees. Adoption of a new CA Fire Code occurs every three years and is State-mandated. This requires extensive SDFD participation in State and local code review and development meetings, as well as coordination with Development Services and the City Attorney. Adoption of the new CA Fire Code is necessary to ensure all State and local codes, regulations, and ordinances have been included for enforcement.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	1,181.89	1,180.40	1,192.52	12.12
Personnel Expenditures	\$ 177,859,282	\$ 175,322,192	\$ 193,475,149	\$ 18,152,957
Non-Personnel Expenditures	47,946,353	43,479,574	39,854,639	(3,624,935)
Total Department Expenditures	\$ 225,805,635	\$ 218,801,766	\$ 233,329,788	\$ 14,528,022
Total Department Revenue	\$ 44,327,767	\$ 40,621,762	\$ 36,576,571	\$ (4,045,191)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administrative Operations	\$ 6,876,809	\$ 7,094,608	\$ 7,197,630	\$ 103,022
Communications	14,291,405	11,166,301	11,966,575	800,274
Emergency Medical Services-Fire	1,258,238	588,517	615,957	27,440
Emergency Operations	156,781,559	150,887,724	167,520,032	16,632,308
Fire Prevention	6,026,416	6,768,154	7,249,822	481,668
Lifeguard Services	17,127,347	17,926,479	18,441,577	515,098
Logistics	3,859,372	5,260,092	5,216,374	(43,718)
Special Operations	1,634,965	1,870,238	1,993,007	122,769
Total	\$ 207,856,112	\$ 201,562,113	\$ 220,200,974	\$ 18,638,861

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administrative Operations	31.00	35.00	36.00	1.00
Communications	49.00	49.00	52.00	3.00
Emergency Medical Services-Fire	2.00	3.00	3.00	0.00
Emergency Operations	847.00	841.00	842.00	1.00
Fire Prevention	54.00	51.00	49.00	(2.00)
Lifeguard Services	143.89	145.40	158.52	13.12
Logistics	11.00	11.00	11.00	0.00
Special Operations	11.00	11.00	11.00	0.00
Total	1,148.89	1,146.40	1,162.52	16.12

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 17,664,025	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Lifeguard Cliff Rescue Vehicle	0.00	500,000	-
Addition of expenditures for the lease/purchase of one lifeguard cliff rescue vehicle.			
Addition for Hourly Lifeguard Support	12.00	442,897	-
Addition of funding for hourly seasonal lifeguards.			

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	388,126	-
Addition for Fire Dispatch Contracts Addition of 2.00 Fire Dispatchers, 1.00 Information Systems Analyst II, and associated revenue to handle increased call volume and radio traffic from the newly acquired dispatch contracts with the cities of Coronado and National City.	3.00	272,793	272,793
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	12,672	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.12	8,710	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(52,964)	-
Transfer of Emergency Medical Services Revenue Transfer of Emergency Medical Services revenue from the Fire/Emergency Medical Services Transport Program Fund.	0.00	-	1,000,000
Safety Sales Tax Revenue Adjustment to reflect an increase in Safety Sales Tax Revenue.	0.00	-	330,666
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(601,250)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(597,398)	(4,825,396)
Total	16.12	\$ 18,638,861	\$ (3,823,187)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 110,760,326	\$ 108,428,449	\$ 110,923,950	\$ 2,495,501
Fringe Benefits	61,394,260	61,935,918	77,510,176	15,574,258
PERSONNEL SUBTOTAL	\$ 172,154,585	\$ 170,364,367	\$ 188,434,126	\$ 18,069,759
NON-PERSONNEL				
Supplies	\$ 2,270,081	\$ 2,535,727	\$ 2,313,259	\$ (222,468)
Contracts	15,106,605	13,305,550	13,100,703	(204,847)
Information Technology	3,462,589	4,799,871	4,449,985	(349,886)
Energy and Utilities	5,875,084	5,156,975	5,886,402	729,427
Other	258,764	365,833	630,547	264,714
Transfers Out	6,640,213	3,298,112	3,293,895	(4,217)
Capital Expenditures	342,191	287,459	784,449	496,990

Fire-Rescue

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Debt	1,746,000	1,448,219	1,307,608	(140,611)
NON-PERSONNEL SUBTOTAL	\$ 35,701,527	\$ 31,197,746	\$ 31,766,848	\$ 569,102
Total	\$ 207,856,112	\$ 201,562,113	\$ 220,200,974	\$ 18,638,861

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 16,295,345	\$ 21,854,374	\$ 18,635,703	\$ (3,218,671)
Licenses and Permits	426,782	1,151,382	448,700	(702,682)
Other Revenue	977,358	1,019,957	1,019,957	-
Rev from Federal Agencies	-	218,000	218,000	-
Rev from Money and Prop	1,695	-	-	-
Rev from Other Agencies	-	20,000	20,000	-
Transfers In	11,977,257	3,410,208	3,508,374	98,166
Total	\$ 29,678,437	\$ 27,673,921	\$ 23,850,734	\$ (3,823,187)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total

FTE, Salaries, and Wages

20000011	Account Clerk	3.00	3.00	1.00	\$31,491 - \$37,918	\$ 36,970
20000012	Administrative Aide 1	0.00	1.00	1.00	36,962 - 44,533	43,420
20000024	Administrative Aide 2	7.00	6.00	6.00	42,578 - 51,334	286,202
20000065	Air Operations Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20001119	Assistant Fire Chief	2.00	2.00	2.00	31,741 - 173,971	292,810
20000075	Assistant Fire Marshal	2.00	1.00	1.00	82,722 - 100,110	-
20000076	Assistant Fire Marshal-Civilian	0.00	1.00	1.00	82,722 - 100,110	100,110
20001188	Assistant to the Fire Chief	1.00	1.00	1.00	46,966 - 172,744	110,690
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	54,059 - 65,333	115,810
20000119	Associate Management Analyst	2.00	2.00	3.00	54,059 - 65,333	191,100
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	-
20000224	Building Service Technician	1.00	1.00	1.00	33,322 - 39,666	33,322
20000539	Clerical Assistant 2	13.00	13.00	13.00	29,931 - 36,067	446,677
20000306	Code Compliance Officer	7.00	7.00	7.00	37,232 - 44,803	304,412
20000617	Construction Estimator	2.00	2.00	2.00	53,706 - 64,958	64,958
20001189	Deputy Fire Chief	8.00	8.00	8.00	46,966 - 172,744	820,658
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20000446	Fire Battalion Chief	26.00	26.00	26.00	82,722 - 100,110	2,602,881
20000449	Fire Captain	209.00	209.00	209.00	70,970 - 85,904	17,686,521
20000452	Fire Captain	1.00	1.00	1.00	70,970 - 85,904	85,904
20000450	Fire Captain-Metro Arson Strike Team	3.00	3.00	3.00	70,970 - 85,904	242,778
20001125	Fire Chief	1.00	1.00	1.00	59,155 - 224,099	156,748
20001242	Fire Dispatch Administrator	1.00	1.00	1.00	57,782 - 69,784	68,039
20000510	Fire Dispatch Supervisor	6.00	6.00	6.00	47,424 - 57,262	331,909

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000460	Fire Dispatcher	33.00	33.00	35.00	41,246 - 49,795	1,636,171
20000454	Fire Engineer	198.00	198.00	198.00	61,589 - 74,464	13,097,148
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	61,589 - 74,464	223,389
20000457	Fire Fighter 2	354.00	339.00	339.00	52,520 - 63,378	18,502,957
20001245	Fire Fighter 3	51.00	66.00	66.00	55,141 - 66,539	4,268,045
20000066	Fire Helicopter Pilot	6.00	6.00	6.00	70,970 - 85,904	257,712
20000475	Fire Prevention Inspector 2	14.00	16.00	16.00	61,589 - 74,464	1,101,299
20000476	Fire Prevention Inspector 2-Civilian	14.00	11.00	11.00	61,589 - 74,464	806,229
20000477	Fire Prevention Supervisor	5.00	3.00	2.00	70,970 - 85,904	156,874
20000478	Fire Prevention Supervisor-Civilian	1.00	2.00	3.00	70,970 - 85,904	242,778
20000178	Information Systems Administrator	1.00	0.00	0.00	73,466 - 88,982	-
20000290	Information Systems Analyst 2	4.00	4.00	4.00	54,059 - 65,333	234,864
20000292	Information Systems Analyst 2	0.00	0.00	1.00	54,059 - 65,333	54,059
20000293	Information Systems Analyst 3	2.00	2.00	2.00	59,363 - 71,760	139,214
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	78,464
20000536	Intermediate Stenographer	1.00	1.00	1.00	32,094 - 38,813	37,843
90000603	Lifeguard 1 - Hourly	48.22	46.40	59.52	33,758 - 40,560	2,009,301
20000606	Lifeguard 2	55.67	59.00	59.00	49,150 - 59,488	3,377,558
20000619	Lifeguard 3	13.00	13.00	13.00	54,184 - 65,541	830,739
20001232	Lifeguard Chief	1.00	1.00	1.00	46,966 - 172,744	120,461
20000604	Lifeguard Sergeant	16.00	17.00	17.00	59,363 - 71,739	1,167,901
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	44,366
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	71,552 - 86,403	336,972
20000445	Motive Service Technician	1.00	1.00	1.00	34,195 - 40,976	40,976
20000630	Organization Effectiveness Specialist 3	1.00	0.00	0.00	59,363 - 71,760	-
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	122,226
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	46,867
20001222	Program Manager	2.00	2.00	2.00	46,966 - 172,744	191,653
20000761	Project Officer 1	1.00	1.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	0.00	0.00	1.00	76,794 - 92,851	85,102
20000783	Public Information Clerk	1.00	0.00	0.00	31,491 - 37,918	-
20000784	Public Information Officer	1.00	1.00	1.00	43,514 - 52,707	51,389
20000869	Senior Account Clerk	0.00	0.00	1.00	36,067 - 43,514	40,567
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	78,493
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	139,932
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	63,700
20000955	Storekeeper 1	1.00	1.00	1.00	34,611 - 41,517	-
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	78,464

Fire-Rescue

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000970	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	156,928
20000756	Word Processing Operator	2.00	2.00	2.00	31,491 - 37,918	73,940
	'D' Div Pay					48,108
	Air Operations Pay					79,144
	Airport Transfer					72,632
	Annual Pump Testing					90,905
	Battalion Medical Off					87,291
	Bilingual - Dispatcher					11,648
	Bilingual - Regular					20,384
	Bilingual Pay Fire					142,475
	Breathing Apparatus Rep					39,888
	Cliff Rescue Inst Pay					35,483
	Dispatcher Training					1,872
	Dive Team Pay					80,794
	EMS Speciality Pay					83,441
	Emergency Medical Tech					5,573,841
	Explosive Ord Sqd					89,020
	Fire Admin Assign					671,243
	Hazardous Mat. Squad					201,729
	Hose Repair					89,937
	K-9 Handler Fire					8,018
	Ladder Repair					89,937
	Metro Arson Strike Team					19,759
	Night Shift Pay					79,089
	Overtime Budgeted					23,736,840
	Paramedic Pay					2,128,512
	Paramedic Splty Pay					487,870
	Small Eq Repair					51,086
	Star Team Paramedic					47,530
	Termination Pay Annual Leave					2,544,640
	Urban Search & Rescue					242,875

FTE, Salaries, and Wages Subtotal	1,148.89	1,146.40	1,162.52	\$ 110,923,950

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 1,761,293	\$ 1,966,958	\$ 1,963,758	\$ (3,200)
Flexible Benefits	6,376,911	6,510,940	7,383,868	872,928
Insurance	743	-	-	-
Long-Term Disability	431,762	418,457	398,365	(20,092)
Medicare	1,329,428	886,386	940,259	53,873
Other	75	-	-	-
Other Post-Employment Benefits	2,629,883	6,427,860	6,463,036	35,176
Retiree Health Contribution	2,940,578	-	-	-
Retiree Medical Trust	282	107	536	429
Retirement 401 Plan	108,877	426	2,144	1,718

Fire-Rescue

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Retirement ARC	39,056,432	37,996,376	51,882,501	13,886,125
Retirement DROP	432,740	353,223	416,104	62,881
Retirement Offset Contribution	155,797	147,268	151,581	4,313
Risk Management Administration	1,032,665	1,058,288	1,081,456	23,168
Supplemental Pension Savings Plan	900,570	710,759	753,896	43,137
Unemployment Insurance	233,888	213,736	214,023	287
Unused Sick Leave	(138)	-	-	-
Workers' Compensation	4,002,473	5,245,134	5,858,649	613,515
Fringe Benefits Subtotal	\$ 61,394,260	\$ 61,935,918	\$ 77,510,176	\$ 15,574,258
Total Personnel Expenditures			\$ 188,434,126	

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fire and Lifeguard Facilities Fund	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431	\$ (249,906)
Total	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431	\$ (249,906)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (249,906)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(249,906)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ (249,906)	\$ (249,906)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 33,771	\$ 46,212	\$ 46,212	\$ -
Transfers Out	1,544,966	1,630,125	1,380,219	(249,906)
NON-PERSONNEL SUBTOTAL	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431	\$ (249,906)
Total	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431	\$ (249,906)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Rev from Money and Prop	\$ 3,124	\$ -	\$ -	\$ -
Transfers In	1,629,325	1,630,125	1,380,219	(249,906)
Total	\$ 1,632,449	\$ 1,630,125	\$ 1,380,219	\$ (249,906)

Fire-Rescue

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Emergency Medical Services	\$ 15,906,484	\$ 14,995,600	\$ 11,106,765	\$ (3,888,835)
Total	\$ 15,906,484	\$ 14,995,600	\$ 11,106,765	\$ (3,888,835)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Emergency Medical Services	33.00	33.00	29.00	(4.00)
Total	33.00	33.00	29.00	(4.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Emergency Medical Services Revenue Transfer Addition to transfer Emergency Medical Services revenue from the Fire/Emergency Medical Services Transport Program Fund to the General Fund.	0.00	1,000,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	505,673	-
Emergency Medical Services Operations Study Addition of expenditures related to the Emergency Medical Services Operations study.	0.00	100,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	16,117	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(33,440)	-
Reduction of Paramedic 2 Reduction of 4.00 Paramedic 2 in the Emergency Medical Services division.	(4.00)	(431,299)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(5,045,886)	-
Total	(4.00)	\$ (3,888,835)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 3,511,991	\$ 2,977,636	\$ 2,815,543	\$ (162,093)

Fire-Rescue

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits	2,192,706	1,862,142	2,098,609	236,467
PERSONNEL SUBTOTAL	\$ 5,704,697	\$ 4,839,778	\$ 4,914,152	\$ 74,374
NON-PERSONNEL				
Supplies	\$ 41,542	\$ 41,450	\$ 41,450	\$ -
Contracts	896,630	914,113	1,013,951	99,838
Information Technology	89,327	183,407	165,378	(18,029)
Other	38,323	52,734	53,607	873
Transfers Out	9,117,821	8,730,818	4,684,927	(4,045,891)
Capital Expenditures	18,145	233,300	233,300	-
NON-PERSONNEL SUBTOTAL	\$ 10,201,788	\$ 10,155,822	\$ 6,192,613	\$ (3,963,209)
Total	\$ 15,906,484	\$ 14,995,600	\$ 11,106,765	\$ (3,888,835)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 9,630,843	\$ 10,750,000	\$ 10,750,000	\$ -
Other Revenue	566,391	-	-	-
Rev from Money and Prop	130,969	-	-	-
Rev from Other Agencies	2,054,716	-	-	-
Total	\$ 12,382,920	\$ 10,750,000	\$ 10,750,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001189	Deputy Fire Chief	1.00	1.00	1.00	\$46,966 - \$172,744	\$ 133,281
20000509	Emergency Medical Technician	1.00	1.00	1.00	26,437 - 31,907	31,907
20000446	Fire Battalion Chief	1.00	1.00	1.00	82,722 - 100,110	100,110
20000449	Fire Captain	4.00	4.00	4.00	70,970 - 85,904	343,616
20000457	Fire Fighter 2	14.00	14.00	14.00	52,520 - 63,378	887,292
20000496	Paramedic 2	9.00	9.00	5.00	44,970 - 54,288	271,444
20001126	Quality Management Coordinator	2.00	2.00	2.00	23,005 - 137,904	196,989
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	71,760
	Bilingual Pay Fire					1,117
	EMS Speciality Pay					4,295
	Emergency Medical Tech					136,205
	Fire Admin Assign					55,060
	Overtime Budgeted					439,002
	Paramedic Pay					44,344
	Paramedic Recert Bonus					6,425
	Paramedic Tring Off					13,935
	Termination Pay Annual Leave					78,761
FTE, Salaries, and Wages Subtotal		33.00	33.00	29.00		\$ 2,815,543

Fire-Rescue

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 61,122	\$ 66,562	\$ 60,046	\$ (6,516)
Flexible Benefits	211,246	227,127	211,151	(15,976)
Long-Term Disability	13,473	12,915	11,064	(1,851)
Medicare	40,550	28,136	24,988	(3,148)
Other	239,018	-	-	-
Other Post-Employment Benefits	112,772	208,791	182,323	(26,468)
Retiree Health Contribution	102,676	-	-	-
Retirement ARC	1,156,781	1,013,569	1,348,568	334,999
Retirement DROP	16,852	14,707	11,113	(3,594)
Retirement Offset Contribution	278	287	287	-
Risk Management Administration	34,084	34,386	30,508	(3,878)
Supplemental Pension Savings Plan	41,666	33,035	22,351	(10,684)
Unemployment Insurance	7,617	6,571	5,943	(628)
Unused Sick Leave	3	-	-	-
Workers' Compensation	154,570	216,056	190,267	(25,789)
Fringe Benefits Subtotal	\$ 2,192,706	\$ 1,862,142	\$ 2,098,609	\$ 236,467
Total Personnel Expenditures			\$ 4,914,152	

Junior Lifeguard Program Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Junior Lifeguard Program Fund	\$ 464,012	\$ -	\$ -	\$ -
Lifeguard Services	291	567,716	595,618	27,902
Total	\$ 464,303	\$ 567,716	\$ 595,618	\$ 27,902

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Lifeguard Services	0.00	1.00	1.00	0.00
Total	0.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Scholarships for the Junior Lifeguard Program	0.00	\$ 21,000	\$ 27,902
Adjustment reflects the addition of funding for 120 scholarships and associated revenue for students participating in the Junior Lifeguard Program.			
Salary and Benefit Adjustments	0.00	8,824	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

Fire-Rescue

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	72	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,994)	-
Total	0.00	\$ 27,902	\$ 27,902

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 69,607	\$ 69,607	\$ -
Fringe Benefits	-	48,440	57,264	8,824
PERSONNEL SUBTOTAL	\$ -	\$ 118,047	\$ 126,871	\$ 8,824
NON-PERSONNEL				
Supplies	\$ 54,049	\$ 22,043	\$ 43,043	\$ 21,000
Contracts	410,421	425,632	425,632	-
Information Technology	(167)	-	-	-
Energy and Utilities	-	-	72	72
Other	-	1,994	-	(1,994)
NON-PERSONNEL SUBTOTAL	\$ 464,303	\$ 449,669	\$ 468,747	\$ 19,078
Total	\$ 464,303	\$ 567,716	\$ 595,618	\$ 27,902

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 615,961	\$ 567,716	\$ 595,618	\$ 27,902
Transfers In	18,000	-	-	-
Total	\$ 633,961	\$ 567,716	\$ 595,618	\$ 27,902

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000630	Organization Effectiveness Specialist 3	0.00	1.00	1.00	\$59,363 - \$71,760	\$ 69,607
FTE, Salaries, and Wages Subtotal		0.00	1.00	1.00		\$ 69,607

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 2,153	\$ 2,153	\$ -
Flexible Benefits	-	7,701	7,701	-
Long-Term Disability	-	409	387	(22)
Medicare	-	1,041	1,041	-
Other Post-Employment Benefits	-	6,327	6,287	(40)
Retirement ARC	-	26,688	34,344	7,656

Fire-Rescue

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Risk Management Administration	-	1,042	1,052	10
Supplemental Pension Savings Plan	-	2,153	2,153	-
Unemployment Insurance	-	208	208	-
Workers' Compensation	-	718	1,938	1,220
Fringe Benefits Subtotal	\$ -	\$ 48,440	\$ 57,264	\$ 8,824
Total Personnel Expenditures			\$ 126,871	

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 176,510	\$ 146,451	\$ 199,219
TOTAL BALANCE AND RESERVES	\$ 176,510	\$ 146,451	\$ 199,219
REVENUE			
Safety Sales Tax	\$ 1,629,325	\$ 1,630,125	\$ 1,380,219
Interest and Dividends	3,124	—	—
TOTAL REVENUE	\$ 1,632,449	\$ 1,630,125	\$ 1,380,219
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,808,959	\$ 1,776,576	\$ 1,579,438
OPERATING EXPENSE			
Administrative Services	\$ 33,770	\$ 46,212	\$ 46,212
Lease Payments	1,544,966	1,630,125	1,380,219
TOTAL OPERATING EXPENSE	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431
TOTAL EXPENSE	\$ 1,578,736	\$ 1,676,337	\$ 1,426,431
BALANCE	\$ 230,223	\$ 100,239	\$ 153,007
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,808,959	\$ 1,776,576	\$ 1,579,438

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,214,963	\$ 8,087,703	\$ 2,646,585
Continuing Appropriation - CIP	400,000	400,000	400,000
TOTAL BALANCE AND RESERVES	\$ 11,614,963	\$ 8,487,703	\$ 3,046,585
REVENUE			
EMS SD Airport Agreement	\$ 840,540	\$ 750,000	\$ 750,000
Revenue From Other Agencies	9,356,694	10,000,000	10,000,000
San Diego Medical Services Enterprise Profit	2,054,717	—	—
Interest on Pooled Investments	130,969	—	—
TOTAL REVENUE	\$ 12,382,920	\$ 10,750,000	\$ 10,750,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 23,997,883	\$ 19,237,703	\$ 13,796,585
OPERATING EXPENSE			
Emergency Medical Services Operations	\$ —	\$ 14,995,600	\$ —
Personnel Expenses	5,704,697	—	4,914,152
Non-Personnel Expenses	1,065,822	—	1,292,209
Transfer Out	9,117,821	—	4,667,104
Capital Expenses	18,145	—	233,300
TOTAL OPERATING EXPENSE	\$ 15,906,484	\$ 14,995,600	\$ 11,106,765
TOTAL EXPENSE	\$ 15,906,484	\$ 14,995,600	\$ 11,106,765
RESERVES			
Continuing Appropriation - CIP	\$ 400,000	\$ 400,000	\$ 400,000
TOTAL RESERVES	\$ 400,000	\$ 400,000	\$ 400,000
BALANCE	\$ 7,691,399	\$ 3,842,103	\$ 2,289,820¹
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 23,997,883	\$ 19,237,703	\$ 13,796,585

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹ Of the \$2.3 million in fund balance, \$1.0 million is anticipated to be used in Fiscal Year 2015 and another \$1.0 million in Fiscal Year 2016.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 683,425	\$ 776,447	\$ 855,156
TOTAL BALANCE AND RESERVES	\$ 683,425	\$ 776,447	\$ 855,156
REVENUE			
Junior Lifeguard Program Tuition	\$ 633,961	\$ 567,716	\$ 595,618
TOTAL REVENUE	\$ 633,961	\$ 567,716	\$ 595,618
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,317,386	\$ 1,344,163	\$ 1,450,774
OPERATING EXPENSE			
Personnel Expense	\$ —	\$ 118,047	\$ 126,871
Non Personnel Expense	464,303	449,669	468,747
TOTAL OPERATING EXPENSE	\$ 464,303	\$ 567,716	\$ 595,618
TOTAL EXPENSE	\$ 464,303	\$ 567,716	\$ 595,618
BALANCE	\$ 853,083	\$ 776,447	\$ 855,156
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,317,386	\$ 1,344,163	\$ 1,450,774

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Gas Tax



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Fund Description

The Gas Tax Fund is revenue resulting from tax on the sale of gasoline. The current total tax on fuel is 18 cents per gallon. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and marking including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way.

For Fiscal Year 2014, gas tax revenues have been allocated to four departments and divisions: Transportation & Storm Water, Park & Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering. The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Park & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Park & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation, although it can include some mixed-use MADs. In addition, the City Comptroller Department is reimbursed for costs related to administrative oversight of the Fund and for project financial reporting.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	20,512,146	20,920,006	20,738,091	(181,915)
Total Department Expenditures	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091	\$ (181,915)
Total Department Revenue	\$ 22,299,613	\$ 20,920,006	\$ 20,738,091	\$ (181,915)

Gas Tax

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Gas Tax	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091	\$ (181,915)
Total	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091	\$ (181,915)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Gas Tax Allocations	0.00	\$ (181,915)	\$ (181,915)
Adjustment to Gas Tax revenue and department transfers for Fiscal Year 2014 due to State of California Gas Tax projections. Departments that are primarily affected by the revenue adjustment are Transportation & Storm Water and Park & Recreation.			
Total	0.00	\$ (181,915)	\$ (181,915)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 4,874,602	\$ 4,928,928	\$ 4,928,928	\$ -
Energy and Utilities	2,514	-	-	-
Other	1,004	-	-	-
Transfers Out	15,634,026	15,991,078	15,809,163	(181,915)
NON-PERSONNEL SUBTOTAL	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091	\$ (181,915)
Total	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091	\$ (181,915)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Local Taxes	\$ 20,234,352	\$ 20,671,486	\$ 20,489,571	\$ (181,915)
Other Revenue	1,818,324	-	-	-
Rev from Money and Prop	246,938	248,520	248,520	-
Total	\$ 22,299,613	\$ 20,920,006	\$ 20,738,091	\$ (181,915)

Gas Tax

Revenue and Expense Statement (Non-General Fund)

Gas Tax	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,889,624	\$ 1,928,774	\$ 1,459,664
Continuing Appropriation - CIP	–	11,791,583	5,180,796
TOTAL BALANCE AND RESERVES	\$ 11,889,624	\$ 13,720,357	\$ 6,640,460
REVENUE			
Gas Tax - Section 2105	\$ 6,326,820	\$ 6,651,677	\$ 6,493,113
Gas Tax - Section 2106	4,544,794	4,453,732	4,309,267
Gas Tax - Section 2107	9,342,738	9,546,077	9,667,191
Gas Tax - Section 2107.5	20,000	20,000	20,000
Interest Earnings	115,896	100,000	100,000
Lease Revenue - Gas Tax	41,841	28,450	28,450
Other Land/Building Leases	87,805	120,070	120,070
Miscellaneous	1,819,719	–	–
TOTAL REVENUE	\$ 22,299,613	\$ 20,920,006	\$ 20,738,091
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 34,189,237	\$ 34,640,363	\$ 27,378,551
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 8,533	\$ –	\$ –
TOTAL CIP EXPENSE	\$ 8,533	\$ –	\$ –
OPERATING EXPENSE			
Administration - Comptroller	\$ 40,694	\$ 95,000	\$ 95,000
Economic Development - MADs	12,478	46,933	24,961
Park & Recreation - MADs	1,279,795	1,268,498	1,081,957
Park & Recreation - Street Median Maintenance Program	437,212	774,382	774,382
Transportation & Storm Water - Street Division	14,341,753	14,675,647	14,702,245
Transportation & Storm Water - Transp. Eng. Operations Division	4,400,214	4,059,546	4,059,546
TOTAL OPERATING EXPENSE	\$ 20,512,146	\$ 20,920,006	\$ 20,738,091
TOTAL EXPENSE	\$ 20,520,679	\$ 20,920,006	\$ 20,738,091
RESERVES			
Continuing Appropriation - CIP	\$ 11,791,467	\$ 11,791,583	\$ 5,180,796
TOTAL RESERVES	\$ 11,791,467	\$ 11,791,583	\$ 5,180,796
BALANCE	\$ 1,877,091	\$ 1,928,774	\$ 1,459,664
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 34,189,237	\$ 34,640,363	\$ 27,378,551

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Human Resources



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Department Description

The Human Resources Department is composed of various independent programs and activities that include Labor Relations, Employee Learning and Development, the Citizens' Review Board on Police Practices, the City's Volunteer Program, and the Human Relations Commission.

The Labor Relations Office (LRO) provides guidance and policy advice to the Mayor and management on labor and employment issues such as the meet-and-confer process with labor organizations, grievance resolution, disciplinary actions and appeals, leave provisions, federal and State labor laws, and rewards and recognition programs. This office serves as the primary point-of-contact for the City's six recognized labor organizations and negotiates on behalf of the City with regard to wages, hours, and terms and conditions of employment. LRO handles all unclassified position recruitments, reasonable accommodations interactive processes, prepares the annual Salary Ordinance, and develops and presents training for employment-related matters, diversity awareness, and other various employee relation issues.

The Employee Learning and Development (ELD) section of the Department delivers relevant training to enhance organizational and employee excellence. Courses facilitated by ELD include New Employee Orientation, Supervisors Academy, Rewards and Recognition, Sexual Harassment Prevention, and requested OneSD trainings. ELD is also the administrator for the Learning Solutions Module which manages and tracks all training activities citywide.

The Citizens' Review Board on Police Practices (CRB) seeks to increase public confidence in, and the effectiveness of, the San Diego Police Department through review of serious complaints brought by members of the public against officers to evaluate discipline arising from such events. The Board also reviews officer-involved shootings and in custody deaths.

The Human Relations Commission (HRC) was adopted into the Municipal Code in 1991. It conducts and promotes activities that foster mutual respect and understanding, and protect basic human and civil rights. In addition, the Commission helps create an atmosphere that promotes amicable relations among all members of the San Diego community. Three major strategies - community collaborations, community education, and advice to the Mayor and City Council - are at the core of the Human Relations Commission's activities.

Human Resources

The City's Volunteer Program involves numerous activities spanning several City departments that support a variety of community projects and City services and include serving special populations. The Human Resources Department's oversight of the program allows for greater outreach and communication efforts citywide to the public and provides necessary information and training for City staff.

The Department's mission is:

To provide a connection between management and employees in an effort to enhance morale and productivity, limit job turnover, support a responsive and innovative workforce, and help the City deliver services in a fiscally-sound, efficient manner

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively represent the interests of the City in all bargaining matters while establishing and promoting collaborative and effective labor-management relationships in the City in order to maintain a responsive and innovative workforce

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate tools to each City department to assist in their exercise of due diligence to prevent and detect misconduct
- Complete negotiations of Memoranda of Understanding (MOUs) by agreed-upon target dates
- Effectively manage the meet-and-confer process
- Maintain awareness of changes to, and trends in, labor codes and employment law
- Promote effective dispute resolution
- Foster positive relationships through open communication between unions and management
- Support adherence to labor-related policies and procedures through continued training of employees and supervisors
- Encourage management to use Labor Relations for assistance with relevant issues
- Support cultural proficiency and inclusive leadership
- Assist with the reconciliation of diversity-related problems in departments

Goal 2: Promote continuous improvement in the responsiveness and innovativeness of employees through relevant, effective employee learning and development offerings

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide City employees with the training and skills needed to deliver excellent service
- Heighten awareness of employee learning and development opportunities
- Deliver training in an efficient and cost-effective manner
- Support accountability for inclusive leadership

Goal 3: Promote human and civil rights, cultural proficiency, community connectedness, and acceptance of all persons

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Encourage and support relationships between different organizations and sectors (public, private, and community)
- Provide regular, organized information on social justice issues of concern in underserved communities to the Mayor and City Council
- Promote understanding and inclusion, sensitize the community to social justice issues, and enhance civic engagement

Human Resources

Goal 4: Effectively review and evaluate serious complaints made against the Police Department

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide timely and effective reviews of officer-related citizen complaints and officer-involved shootings
- Coordinate hearings for Police-regulated occupations and businesses
- Raise visibility and awareness of the Citizens' Review Board on Police Practices (CRB) with the public, City officials, and community organizations

Goal 5: Maximize the appropriate use of volunteers throughout the City through effective public outreach and staff training efforts

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure to Maintain and update the City's Volunteer Manual for City departments
- Provide annual trainings for departmental volunteer supervisors
- Provide timely and effective coordination of volunteer interests and City opportunities
- Develop positive partnerships with local volunteer organizations

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 60 days of assignment to Review Team	45%	45%	50%
2. Number of community events and educational forums that promote understanding and inclusion which the Human Relations Commission hosted or was actively involved	102	110	120
3. Frequency of Labor Management Committee meetings held annually	8:1	6:1	4:1
4. Percent of Step V grievances resolved within 45 days (unless extension agreed upon by both parties)	90%	100%	100%
5. Percent of training courses evaluated that receive a 4.5 (out of 5.0) or better from attendees	100%	100%	100%
6. Number of hours in which training was conducted	1,160	900	1,000
7. Percent of unclassified recruitments Department responsibilities completed within 45 days	N/A	100%	100%
8. Percent of invoices paid on time Department-wide according to vendor net payment terms	N/A	90%	100%
9. Number of volunteers	30,000	30,000	35,000

Service Efforts and Accomplishments

In Fiscal Year 2013, the Human Resources' programs and activities facilitated meetings between City management and employees, provided employee trainings, and performed community outreach as highlighted below.

Labor Relations Office

- Reached formal agreements with all six labor organizations on successor MOUs for Fiscal Year 2013
- Successfully processed over 50 unclassified recruitments citywide
- Successfully led several meet-and-confer meetings citywide

Human Resources

- Established a Reasonable Accommodations Office to train departments and participate in all inter-active processes
- Launched a public website that promotes open government by providing labor agreements and other employment benefits information¹

Human Relations Commission

- Co-sponsored an awareness event during Disability Employment Awareness Month for City management, City board members and commissioners, and the public
- Co-sponsored several community events, screenings, and discussions focusing on race relations, hate motivated behavior, poverty, and hunger
- Received, reviewed and investigated discrimination complaints, and provided referral resources as needed
- Helped guide policy and implementation of new CalFresh processes for increased effectiveness of the County's program to address hunger
- Co-sponsored a third community forum on hate crimes and public safety with a law enforcement and criminal justice panel discussion

Citizens' Review Board on Police Practices

- Performed outreach, screening, and provided extensive orientation to seat new class of members.
- Held Open Session Meetings in community rooms around the City to encourage public participation.
- Recommended increased video camera coverage, and storage of video recordings which was implemented at Police Headquarters. Additional coverage and storage time are in progress
- Provided training on sobering and detox procedures in coordination with a visit to the Volunteers of America Sobering Center
- Updated administration of discipline procedures
- Introduced creation of new quarterly reports, including case statistics and action items

Employee Learning & Development

- Introduced a series of short (two-hour) courses on a variety of topics, available to employees in all City departments. Subjects include Customer Service, Time Management and Change Management
- In association with the Office of the Mayor, introduced a new course designed to enhance the skills of high-level staff members who make presentations before City Council
- Delivered a four-course series of customer service classes to over 300 employees in the Development Services Department
- Continue to provide training coordination and data entry support for more than 20 City Departments that do not have dedicated training staff
- Will begin rollout of the bi-annual California State-mandated Sexual Harassment Prevention training for all City supervisors, leads, and unclassified staff. Employees must complete the two-hour online training by December of 2013

City Volunteer Program

- Filled Citywide Volunteer Coordinator who will streamline outreach efforts, maintain an updated citywide volunteer manual, and produce an annual status report
- Established a Citywide Volunteer Committee to develop a citywide manual, provide training, and increase outreach efforts

Human Resources

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	12.75	16.00	16.00	0.00
Personnel Expenditures	\$ 1,600,563	\$ 2,195,983	\$ 2,318,630	\$ 122,647
Non-Personnel Expenditures	180,495	208,581	212,534	3,953
Total Department Expenditures	\$ 1,781,057	\$ 2,404,564	\$ 2,531,164	\$ 126,600
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Human Resources	\$ 1,781,057	\$ 2,404,564	\$ 2,531,164	\$ 126,600
Total	\$ 1,781,057	\$ 2,404,564	\$ 2,531,164	\$ 126,600

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Human Resources	12.75	16.00	16.00	0.00
Total	12.75	16.00	16.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 117,847	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Addition of Non-Personnel Expenditures	0.00	18,000	-
Addition of expenditures for supplies, contracts, and energy and utility costs.			
Non-Discretionary Adjustment	0.00	16,958	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(26,205)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ 126,600	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,009,035	\$ 1,334,168	\$ 1,350,909	\$ 16,741

Human Resources

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits	591,527	861,815	967,721	105,906
PERSONNEL SUBTOTAL	\$ 1,600,563	\$ 2,195,983	\$ 2,318,630	\$ 122,647
NON-PERSONNEL				
Supplies	\$ 32,291	\$ 31,200	\$ 43,942	\$ 12,742
Contracts	48,021	48,502	43,000	(5,502)
Information Technology	76,784	100,099	75,865	(24,234)
Energy and Utilities	7,811	6,903	19,490	12,587
Other	15,588	18,877	30,237	11,360
Capital Expenditures	-	3,000	-	(3,000)
NON-PERSONNEL SUBTOTAL	\$ 180,495	\$ 208,581	\$ 212,534	\$ 3,953
Total	\$ 1,781,057	\$ 2,404,564	\$ 2,531,164	\$ 126,600

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 47,956
20000137	Associate Management Analyst	1.00	1.00	0.00	54,059 - 65,333	-
20000119	Associate Management Analyst	0.00	1.00	0.00	54,059 - 65,333	-
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	138,710
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,280
20001220	Executive Director	1.00	1.00	1.00	46,966 - 172,744	101,520
90001073	Management Intern - Hourly	0.75	0.00	0.00	24,274 - 29,203	-
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	66,768 - 80,891	78,464
20001234	Program Coordinator	0.00	1.00	1.00	23,005 - 137,904	72,750
20001222	Program Manager	4.00	6.00	6.00	46,966 - 172,744	578,316
20001253	Secretary to Labor Relations	1.00	1.00	1.00	16,827 - 105,518	63,050
20000312	Senior Department Human Resources Analyst	0.00	0.00	1.00	59,363 - 71,760	59,363
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	-
21000177	Trainer	0.00	0.00	1.00	54,059 - 65,333	63,700
	Vacation Pay In Lieu					26,800
FTE, Salaries, and Wages Subtotal		12.75	16.00	16.00		\$ 1,350,909

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,678	\$ 35,376	\$ 38,588	\$ 3,212
Flexible Benefits	89,979	128,062	124,185	(3,877)
Insurance	302	-	-	-
Long-Term Disability	5,669	7,898	7,359	(539)
Medicare	14,783	18,165	17,959	(206)
Other Post-Employment Benefits	30,873	101,168	94,305	(6,863)
Retiree Medical Trust	242	280	288	8
Retirement 401 Plan	969	1,120	1,154	34
Retirement ARC	353,822	472,337	553,386	81,049
Retirement DROP	1,330	-	3,294	3,294

Human Resources

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Retirement Offset Contribution	761	951	458	(493)
Risk Management Administration	12,134	16,576	15,780	(796)
Supplemental Pension Savings Plan	49,997	60,204	70,681	10,477
Unemployment Insurance	3,358	4,105	3,954	(151)
Workers' Compensation	4,628	15,573	36,330	20,757
Fringe Benefits Subtotal	\$ 591,527	\$ 861,815	\$ 967,721	\$ 105,906
Total Personnel Expenditures			\$ 2,318,630	



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Library



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Department Description

The San Diego Public Library system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.3 million books, including e-books and audio-visual materials, 3,313 periodical subscriptions, 1.6 million government documents, and over 269,282 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of over 1.3 million residents of the City of San Diego which encompasses an area of 342 square miles. The Library System consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Create welcoming environments that encourage discovery and are a source of civic pride

Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority for the Department. The Department wants all libraries to have a welcoming environment that encourages use by all members of the community. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Provide an appropriately-sized library system
- Improve library facilities and their accessibility

Library

Goal 2: Provide free and open access to materials and resources that meet the needs of San Diego's vibrant communities

Having a well-managed library collection ensures that a diverse range of books and other media are readily available to patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Assure collection meets the needs of customers
- Improve access to library materials

Goal 3: Engage the community through innovative and inspiring library programs and services

Providing quality programs and services allows the Library to meet the various needs of its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Develop and offer programs that address the needs and interests of the community
- Improve the delivery of information and reader advisory services
- Preserve total operating hours and facilities

Goal 4: Leverage resources and partnerships to develop and sustain a thriving library system

Maintaining the necessary funding and resources is essential to the operation of a library system capable of supporting one of the largest cities in the United States. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Maintain and expand external revenue sources through the San Diego Library Foundation and other sources
- Incorporate state-of-the-art technology to optimize efficiency

Goal 5: Foster an organizational culture that supports teamwork, creativity, and innovation

Building and developing a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are trained and have access to the necessary resources the Library needs will create a higher performing organization that operates more efficiently and effectively. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Create a learning organization structure for the Department
- Encourage career development and advancement

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Annual circulation per capita	5.28	5.30	5.40
2. Annual attendance at adult programs	105,320	103,197	125,000
3. Annual attendance at juvenile programs	204,231	202,108	225,000
4. Number of patrons signed up to use the Internet on a Library computer	1,707,384	1,677,468	2,000,000
5. Percent of satisfaction with staff customer service delivery	91%	92%	92%
6. Number of annual operating hours	68,640	83,876 ¹	83,876
7. Annual Library circulation per 1,000 residents	5,280	5,300	5,400 ²
8. Total Library hours per week:			
- Central Library	44	49	49
- Branch Libraries	1,276	1,564	1,564

1. While permission was given to restore hours, mitigating factors prohibited hiring until the second quarter.
2. New Central Library is expected to bring in more people. This factor is reflected in the Department's estimate, but it is difficult to accurately quantify until the Department has actual data.

Service Efforts and Accomplishments

The Library is a popular destination and is heavily used due to the variety of innovative and stimulating programs and services offered. In Fiscal Year 2012 the San Diego Public Library system had 6.9 million items loaned, almost 1.3 million reference questions answered, 1.7 million Internet signups, 3.4 million online database searches conducted, and 5.6 million visitors. More than 105,000 adults attended programs, more than 204,000 juveniles attended programs, and there were almost 8 million virtual visits through the Library website. Library hours added at the end of Fiscal Year 2012 and additional hours added in Fiscal Year 2013 are allowing the Library to better serve the multiple needs of the community and provide more access to the City's cultural resources that enrich people's lives. Fiscal Year 2013 usage is on track to meet or exceed the use in the last fiscal year on most of the Department's measurable parameters.

READ/San Diego

In San Diego County, approximately 450,000 adults cannot read or write well enough to cope with daily and work-related challenges. READ/San Diego Adult Literacy Program, which serves as a model for the country, is transforming the lives of adult learners by giving them the skills and love of reading that will serve them for a lifetime. In Fiscal Year 2012, the Program had 337 volunteers serving 398 adult learners, 88 families, 122 children, and 167 children in the English Language Literacy Intensive Program. READ also delivered 3,143 books to FFL families, 821 during outreach and gave 542 to participants in our English Language Literacy Intensive program at Horton Elementary. One of the highlights of the year was the READ/San Diego's 25th Annual Recognition Dinner and Awards event. A total of 325 guests celebrated the accomplishments of the learners and the generosity of the volunteers.

Library

Adult Programming

For the last seven years the Library has partnered with KPBS on One Book, One San Diego which encourages residents to join others in the shared experience of reading the same book. The program encourages participation in related events, discussions of the ideas raised by One Book, One San Diego and examination of how these ideas connect with our daily lives.

In 2012, under the theme “Around the World with One Book,” the One Book, One San Diego citywide reading program expanded to feature three books: *Sky of Red Poppies* by Zoe Ghahremani, *Moloka'i* by Alan Brennert, and *Into the Beautiful North* by best-selling author Luis Alberto Urrea. A variety of programs are scheduled throughout the library system. The three book selections had 1585 attendees at nine author presentations and over 4,100 people attend 66 other related programs, lectures, and exhibits. The 2013 One Book selection is currently underway and scheduled to be announced in May 2013.

The 47th year of the Local Authors Exhibit produced the largest turnout ever for the fifth consecutive year with over 332 local authors and 112 co-authors furnishing 398 titles reflecting the diversity of San Diego's population and equally diverse scope of interest. The Exhibit's online component featured more than 200 participants and offers additional information about the authors and their works. The subjects range from biography, business, fiction, poetry, immigrant stories, and San Diego history. The Central Library and several branch libraries are hosting numerous book talks featuring participating local authors who shared their work with larger audiences of readers.

Educational exhibits of note included the “Girl Scouts Exhibit” co-sponsored with Girl Scout San Diego commemorating the 100th anniversary of Girl Scouting in the U.S and the national traveling photographic exhibit “Veil(s): Perceptions of the Veil from the 19th Century to the Present Worn by Christian, Muslim, Jewish and Druze Women,” sponsored by the Lebanese American University's (LAU) Institute for Women's Studies in the Arab World (IWSAW).

Children's Programming

The Library's popular Summer Reading Program, now in its 90th year, has encouraged more than one million children and teens to discover and cultivate reading as a recreational activity. The theme for the 2012 Summer Reading Program was “Dream Big, Read!” and the results mirrored that theme. By the end of the summer, the number of registrants included 2,659 babies and toddlers, 19,981 children, and 4,022 teens. Participants read more than 300,000 books. The 26,000 participating children and teens read for a total of more than 265,000 hours (the equivalent of 11,000 days). Additionally, more than 43,000 people attended nearly 1,000 Summer Reading events, an increase of more than 28 percent over the previous summer.

“MobileStories: Teen Citizen Journalists in Action,” was a 2011 grant for \$76,988 sponsored by Library Services and Technology Act (LSTA) in partnership with the Media Arts Center of San Diego. In 2012 and 2013, this innovative program brought together 129 under-served teens to use mobile cell phone technology to deliver stories for and about their families and community in positive ways using this technology. The youth learned how to use library resources, interview techniques, and technology to create journalistic videos about topics of importance to them. Many of their videos were posted online and shared with others which taught the students the power of civic engagement, the value of community awareness, and how to effectively share their unique perspective using technology. A compilation of youth videos created during this program was archived and screened at a March 2012 Latino Film Festival to share with a broader audience.

In 2013, the San Diego Public Library joined forces with the San Diego Unified School District on an innovative Raising a Reader Program to increase the literacy and educational success of students. The Program includes providing librarians to speak at Parent Teacher Groups at thirteen elementary schools. At those meetings, the librarians highlight the Library's services and resources for students including Got Homework! We've Got Help free online tutoring and research assistance and the READ/San Diego Adult and Family Literacy Services. For Kindergarten through second grade students, librarians developed a Library Graded Book List in English and targeted languages (based on school demographics). Also included in the program is a Library Card Campaign for

kindergarten students in 11 participating elementary schools and class visits to the Central Library and five select branch libraries.

The San Diego Public Library received a \$50,000 grant from Target to support early childhood reading and literacy skills. The Ready to Learn Program helps the Library, through all of its 36 locations, respond to growing demand for after-school educational resources for young readers. The Program is designed to foster the love of reading in young children which sets them up for success at all key points in their educational and personal development. The grant allows the library to provide year-round engaging literacy programming such as Tales to Tails and Literature Comes to Life. It is also funding the expansion of the Early Reader Children's Collections and Early Literacy Stations which feature more than 50 top-rated educational and literacy software programs to complement classroom instruction. As a result of this grant, the Central Library and five branch libraries have been able to offer Target Parent Learning Nights @ the Library which has touched the lives of over 1,000 families with young readers.

Grants

The San Diego Public Library received several additional grants during the current fiscal year that are stretching Department resources and allowing the Library to better serve City residents with improved services and programs. The San Diego Public Library received a \$100,000 grant from the American Library Association and the Financial Industry Regulatory Authority (FINRA) Foundation for SmartInvesting@yourLibrary. This program provides active duty military, veterans, and their families with access to effective, unbiased financial education resources. It also empowers them to make smart financial decisions, both for long-term investing and day-to-day money matters. Programs will be held near military installations and housing. Resource fairs will also be held.

The California State Library has funded a pilot program to offer a Veterans Resource Center stationed at the Point Loma/Hervey Branch Library. The San Diego Public Library was one of three library systems in California chosen to pilot the program. The goal of the center is to connect veterans to their benefits including health care, education, training, legal assistance, financial assistance, California Department of Veteran Affairs (CALVET) home loans, homeless resources, mental health services, California free waiver for dependants, resources for women and minority veterans, and veteran business ownership resources. Funding also paid for books, chromebooks, laptop and printers.

The Serra Cooperative Library System, under the leadership of staff at the San Diego Public Library, wrote and received a \$20,000 Library Services and Technology Act (LSTA) grant from the California State Library to host a bi-national library conference, Creando Enlaces, held at the Logan Heights Library in January 2012 to collaborate, discuss, and exchange ideas about different library public service approaches in Southern California and Baja California. Other partners collaborating on the planning of this two day conference included LIBROS, Reforma, San Diego State University, Friends of the Logan Heights Library, and ABIBAC (Baja California Library Association). There were 100 librarians who attended from Mexico and California. Due to the success of this conference, San Diego Public Library staff, as part of Serra Cooperative Library System, again planned to hold a second conference in 2013 at the Logan Heights Branch Library. The conference titled Seguimos Creando Enlaces will focus on international collaborations and how to successfully evaluate programming services based on community market analysis on both sides of the border. Video conferencing technology will be used to maximize the number of participants locally from other parts of the U.S. and Mexico.

The Library received an exhibition grant "Civil War 150: Exploring the War and Its Meaning through the Words of Those Who Lived It" from the Gilder Lehrman Institute of American History. This exhibit will take place in February 2015. A \$1,500 grant accompanies the exhibit for related programs.

The San Diego Public Library was selected to participate in the Bridging Cultures Bookshelf: Muslim Journeys project sponsored by the National Endowment for the Arts and the American Library Association. As part of this grant award, the Library will receive a one year free subscription of Oxford Islamic Studies Online, the best such resource of its kind, and twelve libraries, including the Central Library, and 11 branches will receive 25 sets of books and DVD titles. In addition, this grant qualified the Library to apply for a companion monetary grant of \$4,500.

Library

Library Facility Projects

The new \$185 million Central Library project broke ground in August of 2010 and is scheduled to open on time and within budget in July 2013. This state-of-the-art center for literacy and learning has been a model for public private partnerships with more than \$65 million being raised by the Library Foundation from private and corporate donors. With a charter high school, e3 Civic High, on two floors of the building, it will be the first known public library in the country to have a high school in a major city library. With stunning views, large meeting spaces, collaborative study rooms, private reading alcoves, room to browse the entire collection, and plenty of access to technology, the new Central Library will quickly become one of the prime gathering spaces in the city.

In October 2012, the City Council approved a bond issuance for General Fund Capital Improvements which includes funds for several library projects. The Skyline Hills Branch Library project was allocated \$5 million in addition to \$5 million allocated last year. This 15,000 square-foot library is an expansion to the existing facility. The total project cost is \$11 million and it is now fully funded. It is anticipated that the project will start in the coming year. The Mission Hills-Hillcrest Branch Library project was allocated \$2 million which was in addition to \$1 million previously funded from the Uptown Urban Community Fund. Approximately \$10 million has been pledged for this project which takes it closer to construction. The new San Ysidro Branch Library project was allocated \$3 million in addition to \$1.8 million previously allocated. Discussions with the San Ysidro School District and community have occurred concerning the location of the project.

There have been several branch library refurbishment projects that have been completed or are being designed or worked on this year. The North Park Branch Library parking lot is being resurfaced with \$34,519 in capital improvement project funding and \$24,000 from Council District 3. With \$113,026 in funding from EDCO, the Mountain View/Beckwourth Branch Library is receiving new furniture, carpet, and painting on the interior and exterior of the building. To meet Americans with Disabilities Act (ADA) requirements, \$126,708 in Community Development Block Grant (CDBG) funding has been allocated to several branch libraries including Scripps Miramar Ranch Branch, Skyline Hills, Paradise Hills, University Heights, and Clairemont to upgrade curb ramps, entrances, door replacements, and access routes. Through \$436,000 in Deferred Maintenance Revenue, designs are beginning this year for ADA upgrades in 2014 to the San Carlos Branch Library parking lot, entrances, restrooms, kitchen, signage, alarm, water fountain, and interior finishes.

Friends of the Library continue to support their branch libraries with funds for such projects as re-carpeting, painting, more programs, and materials for the collections. The Friends and the Library Foundation continue to meet the Matching Fund with over \$1 million per year in donations and fundraising for branch libraries.

Technology

As a 21st century library, the San Diego Public Library system uses technology to fulfill information needs to the community and help bridge the digital divide. The Library uses technology to meet increased demands of the public and improve efficiencies. In 2012, 1.7 million customers signed up to use the Internet and 3.4 million database searches were conducted in the Library's almost 90 databases. If the current trends in use of technology continue in 2013, there will be a more than 10% increase in Internet sign ups and use of online databases.

Between 2011 and 2012, there was almost a 30% increase in circulation of the library's eCollection which includes eBooks, eAudiobooks, and eVideos. To catch a groundswell of interest for the purchase of eReaders, Kindles, and other mobile devices after Christmas of 2011 a series of free eBook clinics were developed to help library users learn how to use the Library's collection of eBooks. The eBook clinics were conducted in 2012 and resulted in 27 clinics being held with 458 library patrons in attendance at library locations across the City. Based on the overwhelming positive response in 2012, the eReader clinics have continued in 2013 with 28 clinics and 448 attendees so far. New eAudiobook clinics have begun this year to assist users in downloading audio books to various devices. Recorded books have also been added to the collection this fiscal year with a strong usage of 2,171 since first being introduced in August of 2012.

Library

There have been several recent technological upgrades that have changed the online face of the Library. In 2012, the Library converted its online event calendar to a standards-based events calendar which has greatly enhanced the look and feel of the site and has given users the ability to conduct filtered searches for events of specific interest. The Library's website was revised to include a more graphical and easy to use interface. The clutter has been reduced and items have been placed in more intuitive, easy-to-find locations. Upgrades to the Library catalog have given it a more contemporary look and make searching more like Google. The catalog also highlights New York Times Best Sellers and new books.

San Diego Public Library, with the approval of the Mayor and City Council and seed funding received from City Council District 6, is in the process of joining the Circuit which will be available to the public in Fiscal Year 2013. The Circuit is a system that allows library users from participating libraries to quickly borrow books from other San Diego Circuit libraries including both academic and public libraries. Becoming an active member in the Circuit will allow the San Diego Public Library to offer its patrons access to the vast print collections of the other Circuit libraries. There is no fee for patrons opting to use this service providing that materials are returned on time and in good condition.

Volunteers

The Library has a long history of using volunteers to leverage limited resources. The volunteers are an integral part of the Library's operations that help free library staff members to provide direct service to library patrons. The volunteers play crucial roles as literacy tutors, computer lab assistants, storytime readers, docents, book shelveers, homework assistants, arts and crafts instructors, library gifts processors, display coordinators, book detailers, general program assistants, and more. In Fiscal Year 2012, there were 3,090 volunteers who donated 147,715 hours of service to the Central Library, branch libraries, and the READ/San Diego Literacy Program with a total value of \$3.2 million to the City. For 2013, volunteers continue to play a vital role in helping the Library extend our service to the community.

Community

The community recognizes the great value of their libraries and the staff that serve them as reflected by the 91 percent satisfaction rating with customer service delivery in the last customer survey. With the increase in funding for Fiscal Year 2013, the Library has been aggressively hiring to fill vacancies to restore hours to better serve the diverse needs of the community. The Library will continue to look for innovative and cost effective ways to offer quality services to the San Diego community.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	359.23	408.06	410.93	2.87
Personnel Expenditures	\$ 24,454,788	\$ 28,399,345	\$ 30,280,550	\$ 1,881,205
Non-Personnel Expenditures	9,023,285	10,892,297	13,316,571	2,424,274
Total Department Expenditures	\$ 33,478,074	\$ 39,291,642	\$ 43,597,121	\$ 4,305,479
Total Department Revenue	\$ 1,079,551	\$ 1,543,719	\$ 4,125,753	\$ 2,582,034

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Branch Libraries	\$ 15,779,223	\$ 19,407,533	\$ 20,409,597	\$ 1,002,064
Central Library	14,779,027	17,460,685	19,920,883	2,460,198
Library Administration	2,919,824	2,423,424	3,266,641	843,217
Total	\$ 33,478,074	\$ 39,291,642	\$ 43,597,121	\$ 4,305,479

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Branch Libraries	227.40	279.53	279.56	0.03
Central Library	118.83	114.53	117.37	2.84
Library Administration	13.00	14.00	14.00	0.00
Total	359.23	408.06	410.93	2.87

Significant Budget Adjustments

	FTE	Expenditures	Revenue
New Central Library Addition of 4.50 FTE positions, expenditures, donation revenue from the San Diego Public Library Foundation, and reimbursement revenue from the San Diego City School District, to support the new Central Library.	4.50	\$ 2,414,253	\$ 2,414,253
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(0.00)	1,419,443	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	694,838	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	375,000	257,401

Library

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Public Use Computers Addition of funding to replace public use computers at all branch libraries.	-	226,000	-
Addition of Library Clerk Addition of 1.00 Library Clerk offset by a decrease of non-standard hour positions.	(1.73)	5,053	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.10	927	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	216	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(830,251)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(89,620)
Total	2.87	\$ 4,305,479	\$ 2,582,034

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 14,926,929	\$ 17,053,935	\$ 17,349,617	\$ 295,682
Fringe Benefits	9,527,859	11,345,410	12,930,933	1,585,523
PERSONNEL SUBTOTAL	\$ 24,454,788	\$ 28,399,345	\$ 30,280,550	\$ 1,881,205
NON-PERSONNEL				
Supplies	\$ 2,284,992	\$ 2,352,806	\$ 2,563,767	\$ 210,961
Contracts	1,963,002	2,572,320	4,522,483	1,950,163
Information Technology	1,752,916	2,700,343	1,987,380	(712,963)
Energy and Utilities	1,474,775	1,834,626	2,480,307	645,681
Other	145,648	272,551	399,843	127,292
Transfers Out	1,285,717	1,005,575	1,193,715	188,140
Capital Expenditures	9,058	-	15,000	15,000
Debt	107,178	154,076	154,076	-
NON-PERSONNEL SUBTOTAL	\$ 9,023,285	\$ 10,892,297	\$ 13,316,571	\$ 2,424,274
Total	\$ 33,478,074	\$ 39,291,642	\$ 43,597,121	\$ 4,305,479

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 1,070,903	\$ 1,301,120	\$ 1,395,500	\$ 94,380
Fines Forfeitures and Penalties	2,469	-	3,000	3,000
Other Revenue	292	242,599	2,089,253	1,846,654
Rev from Money and Prop	1	-	638,000	638,000
Transfers In	5,886	-	-	-
Total	\$ 1,079,551	\$ 1,543,719	\$ 4,125,753	\$ 2,582,034

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	3.00	\$31,491 - \$37,918	106,116
20000024	Administrative Aide 2	4.00	4.00	4.00	42,578 - 51,334	190,556
20000048	Assistant Management Analyst	4.00	4.00	4.00	44,470 - 54,059	155,678
20000132	Associate Management Analyst	1.00	1.00	2.00	54,059 - 65,333	138,497
20000171	Auto Messenger 1	6.00	0.00	0.00	26,208 - 31,491	-
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	72,927
20000205	Building Service Supervisor	0.00	0.00	1.00	45,718 - 55,286	45,718
20000224	Building Service Technician	3.00	3.00	3.00	33,322 - 39,666	118,998
20001108	City Librarian	1.00	1.00	1.00	31,741 - 173,971	139,680
20000539	Clerical Assistant 2	0.00	0.00	1.00	29,931 - 36,067	32,593
20000354	Custodian 2	2.00	2.00	2.00	26,250 - 31,242	62,484
20001174	Deputy Library Director	2.00	2.00	2.00	46,966 - 172,744	108,648
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20000290	Information Systems Analyst 2	0.00	0.00	1.00	54,059 - 65,333	59,363
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	69,607
20000377	Information Systems Technician	2.00	2.00	2.00	42,578 - 51,334	100,102
20000594	Librarian 2	44.50	44.50	44.50	49,899 - 60,091	2,359,096
90000594	Librarian 2 - Hourly	3.30	9.63	9.41	49,899 - 60,091	469,552
20000910	Librarian 3	24.00	24.00	24.00	55,266 - 67,101	1,483,165
20000596	Librarian 4	25.00	25.50	26.00	60,736 - 73,757	1,801,504
20000600	Library Aide	45.00	36.00	35.00	20,925 - 25,106	680,953
90000600	Library Aide - Hourly	35.64	63.78	61.95	20,925 - 25,106	1,296,287
20000597	Library Assistant	28.50	30.00	30.00	40,851 - 49,254	1,391,766
90000597	Library Assistant - Hourly	2.31	9.35	9.37	40,851 - 49,254	382,777
20000602	Library Clerk	92.00	93.50	95.50	32,094 - 38,834	3,484,164
90000602	Library Clerk - Hourly	1.98	21.80	21.20	32,094 - 38,834	680,403
20000772	Library Technician	8.00	8.00	8.00	32,968 - 39,811	310,528
20000770	Literacy Program Administrator	1.00	1.00	1.00	72,779 - 88,150	85,505
20000680	Payroll Specialist 2	2.00	2.00	2.00	34,611 - 41,787	81,264
20000741	Principal Clerk	1.00	1.00	1.00	43,555 - 52,666	51,349
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	97,006
20000927	Senior Clerk/Typist	3.00	2.00	2.00	36,067 - 43,514	42,426
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	69,607
20000773	Senior Library Technician	1.00	1.00	1.00	37,835 - 45,781	44,636
20000015	Senior Management Analyst	2.00	2.00	2.00	59,363 - 71,760	139,932
20000916	Senior Public Information Officer	1.00	1.00	1.00	54,059 - 65,333	63,700
20000992	Supervising Librarian	5.00	5.00	5.00	70,283 - 84,864	413,710
20000756	Word Processing Operator	1.00	1.00	0.00	31,491 - 37,918	-
	Bilingual - Regular					42,224
	Master Library Degree					313,986
	Overtime Budgeted					57,910

Library

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
	Termination Pay Annual Leave					53,851
FTE, Salaries, and Wages Subtotal		359.23	408.06	410.93		\$ 17,349,617
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
Employee Offset Savings		\$ 121,466	\$ 151,947	\$ 155,307		\$ 3,360
Flexible Benefits		1,818,941	2,040,840	2,131,516		90,676
Insurance		304	-	-		-
Long-Term Disability		84,142	98,204	93,153		(5,051)
Medicare		210,686	228,992	239,263		10,271
Other Post-Employment Benefits		766,925	2,106,945	2,181,589		74,644
Retiree Health Contribution		492,808	-	-		-
Retiree Medical Trust		714	720	2,927		2,207
Retirement 401 Plan		2,817	2,882	11,435		8,553
Retirement ARC		4,702,910	4,954,886	6,208,170		1,253,284
Retirement DROP		29,021	22,924	22,760		(164)
Retirement Offset Contribution		48,988	52,353	54,315		1,962
Risk Management Administration		308,048	346,986	365,044		18,058
Supplemental Pension Savings Plan		686,611	780,541	806,344		25,803
Unemployment Insurance		41,343	50,972	50,030		(942)
Unused Sick Leave		(164)	-	-		-
Workers' Compensation		212,299	506,218	609,080		102,862
Fringe Benefits Subtotal		\$ 9,527,859	\$ 11,345,410	\$ 12,930,933		\$ 1,585,523
Total Personnel Expenditures					\$ 30,280,550	

Mission Bay/Balboa Park Improvement



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Mission Bay/Balboa Park Improvement



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.



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Mission Bay/Balboa Park Improvement

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,404,967	2,059,694	2,069,234	9,540
Total Department Expenditures	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234	\$ 9,540
Total Department Revenue	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000	\$ 460,000

Mission Bay/Balboa Park Improvement

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Mission Bay/Balboa Park Improvement	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234	\$ 9,540
Total	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234	\$ 9,540

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 9,540	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	460,000
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ 9,540	\$ 460,000

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 312,595	\$ 380,000	\$ 380,000	\$ -
Transfers Out	1,092,372	1,679,694	1,689,234	9,540
NON-PERSONNEL SUBTOTAL	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234	\$ 9,540
Total	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234	\$ 9,540

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Transfers In	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000	\$ 460,000
Total	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000	\$ 460,000

Mission Bay/Balboa Park Improvement

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 445,583	\$ 468,211	\$ 90,130
TOTAL BALANCE AND RESERVES	\$ 445,583	\$ 468,211	\$ 90,130
REVENUE			
Transfer From Transient Occupancy Tax Fund	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000
TOTAL REVENUE	\$ 1,509,207	\$ 1,600,000	\$ 2,060,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,954,790	\$ 2,068,211	\$ 2,150,130
OPERATING EXPENSE			
Balboa Park Tram	\$ 299,749	\$ 350,000	\$ 350,000
Operating Expense	12,846	30,000	30,000
Debt Service Expense	1,092,372	1,679,694	1,689,234
TOTAL OPERATING EXPENSE	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234
TOTAL EXPENSE	\$ 1,404,967	\$ 2,059,694	\$ 2,069,234
BALANCE	\$ 549,823	\$ 8,517	\$ 80,896
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,954,790	\$ 2,068,211	\$ 2,150,130

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Mission Bay Improvements Fund



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Mission Bay Improvements Fund



Fund Description

The Mission Bay Improvements Fund is used for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that three-quarters of all lease revenues collected from Mission Bay in excess of \$23.0 million (or the remainder of those revenues if less than 75 percent is available after the allocation to the San Diego Regional Parks Improvements Fund has been made) be allocated to the Mission Bay Improvements Fund to solely benefit the Mission Bay Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.



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Mission Bay Improvements Fund

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	\$ -
Total Department Revenue	\$ 2,452,535	\$ 503,095	\$ 3,114,678	\$ 2,611,583

Mission Bay Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 2,611,583
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ -	\$ 2,611,583

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Transfers In	\$ 2,452,535	\$ 503,095	\$ 3,114,678	\$ 2,611,583
Total	\$ 2,452,535	\$ 503,095	\$ 3,114,678	\$ 2,611,583

Mission Bay Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Improvements Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (3,225,409)	\$ (3,230,538)	\$ 1,827,100
Continuing Appropriation - CIP	4,298,822	4,219,714	2,618,821
TOTAL BALANCE AND RESERVES	\$ 1,073,413	\$ 989,176	\$ 4,445,921
REVENUE			
Transfer from General Fund - Mission Bay Park Rents	\$ 2,449,147	\$ 503,095	\$ 3,114,678
Interest and Dividends	3,387	—	—
TOTAL REVENUE	\$ 2,452,535	\$ 503,095	\$ 3,114,678
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,525,948	\$ 1,492,271	\$ 7,560,599
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 83,081	\$ 503,095	\$ 3,114,678
TOTAL CIP EXPENSE	\$ 83,081	\$ 503,095	\$ 3,114,678
TOTAL EXPENSE	\$ 83,081	\$ 503,095	\$ 3,114,678
RESERVES			
Continuing Appropriation - CIP	\$ 3,439,463	\$ 4,219,714	\$ 2,618,821
TOTAL RESERVES	\$ 3,439,463	\$ 4,219,714	\$ 2,618,821
BALANCE	\$ 3,404	\$ (3,230,538)	\$ 1,827,100
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,525,948	\$ 1,492,271	\$ 7,560,599

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Office of the Assistant COO



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Office of the Assistant COO



Department Description

The Office of the Assistant COO (Chief Operating Officer) oversees the following departments: the Office of the Assistant COO, Administration, Commission for Arts and Culture, Library, Public Works, Purchasing & Contracting, and Transportation and Storm Water. The Assistant COO also manages special projects on behalf of the Chief Operating Officer and the Mayor's Office.

The Office of the Assistant COO Department consists of the Assistant Chief Operating Officer who reports directly to the Chief Operating Officer. The Assistant COO is supported by one executive secretary.

The former Business Office staff now resides in the Office of the Assistant COO and manages three major programs that support the improvement of City operations: Reengineering, Competitive Government, and the City Management Program (CMP). As such, the Business Office works with all of the Mayoral departments within the City to improve the efficiency and effectiveness of the City's service delivery practices and management structures.

Through the Reengineering Program, the Office of the Assistant COO provides the City with internal consulting services that center on supporting management reforms and making effectiveness improvements. This is primarily done by conducting both efficiency and Business Process Reengineering (BPR) studies.

Efficiency studies aim to improve efficiency and effectiveness and are more flexible in their approach to problem solving. The Reengineering Program staff serves as in-house consultants to review department practices and policies to determine the most efficient way to conduct business, to help multiple departments determine how to consolidate the delivery of redundant services, and to realize the maximum potential of new technologies that the City has implemented.

Business Process Reengineering studies involve the redesign of work processes (activities, services, or functions) for substantial improvement. In the City of San Diego, these work processes occur within or between divisions and departments, and BPR studies are conducted in accordance with the BPR Guide. Business Process Reengineering focuses on rethinking from the ground up, finding more efficient ways of working and eliminating work that is unnecessary.

The Reengineering Program helps identify efficiency gains to maximize the level of services that can be provided with existing resources.

Office of the Assistant COO

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, and benchmarking processes. The voters expressed their support for competitive government within the City of San Diego through their approval of Proposition C in November 2006. Accordingly, the City of San Diego is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible.

Managed Competition is a structured process that allows public sector employees to compete openly and fairly with independent contractors (normally private sector firms) for the right to deliver services. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses while still being compatible with public sector realities.

The City Management Program is designed to integrate strategic planning, performance monitoring efforts, and decision-making processes in order to create more accountability for performance and transparency in City government.

The Department's mission is:

To support the City's mission to provide a fiscally-sound city government that provides effective services to our residents and visitors

Goals and Objectives

The following goals and objectives represent the action plan for the Office of the Assistant COO:

Goal 1: Assist City groups in identifying opportunities for improvement and in implementing best business practices and business reform to move toward accomplishing the City's goal of a fiscally-sound, effective City government

As the City continues its management reform efforts, it must ensure that all opportunities for improvement are identified and that best business practices are utilized. This goal is vital to the improved efficiency and effectiveness of City services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Support the Mayor's top priorities in management reform
- Execute the City's Managed Competition program successfully
- Implement an impactful reengineering program
- Promote efficiencies through regional service delivery

Goal 2: Improve organizational effectiveness and cultivate a responsive and innovative workforce

Improving organizational effectiveness and workforce responsiveness are important goals in any organization. In order to be effective, the City must plan, budget, and hold personnel and departments accountable for performance. It is of the utmost importance to continually improve and strive to become the most efficient and effective organization possible. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Consistently and reliably achieve results from the reengineering program to support continuous improvement in the City
- Assist in developing strategic direction for the City
- Institute accountability for performance citywide

Goal 3: Deliver quality support efficiently and effectively

As the Business Office focuses its efforts on management reform, it is important to recognize its internal needs. Investing its resources effectively and supporting its employees will ensure a high-performing Business Office team. The team will move toward accomplishing this goal by focusing on the following objectives:

- Communicate programs and projects effectively

Office of the Assistant COO

- Invest its resources effectively
- Set Business Office performance standards and evaluate for accountability
- Support training and professional growth to maintain a high-performing team

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Cumulative number of reengineering and efficiency studies and audit recommendation implementations completed	46	47	53
2. Cumulative cost savings achieved from reengineering and efficiency studies and audit recommendation implementations	\$40.0M	\$40.3M	\$42.0M
3. Amount of cost savings resulting from Managed Competition	\$1.0M	\$1.5M	\$12.2M ¹

1. Projected Fiscal Year 2014 savings result from the implementation of five functions: Publishing Services, Fleet Services, Street Sweeping, Landfill Operations, and Street and Sidewalk Maintenance.

Service Efforts and Accomplishments

Reengineering Program

The City has completed, or is in the process of completing, 27 BPR studies and 20 efficiency studies. From Fiscal Year 2007 to date, reengineering has resulted in reductions of over 415¹ full-time equivalent (FTE) positions and produced annually recurring savings of over \$40.3 million in personnel and non-personnel expenditures. In addition, reengineering has resulted in over \$6.1 million in cost avoidance (effectiveness savings), which-while not actual budget reductions-are efficiencies that permit staff to focus on other productive work.

In the course of conducting these studies, City employees have researched industry benchmarks, conducted internal and external customer surveys, mapped existing processes, and proposed organizational structures that streamline processes, deliver better service, and save money.

- The Delivery BPR examined departmentally-operated functions that deliver mail, library materials, and supplies throughout the City. Recently implemented, this BPR centralized the City's delivery functions from Central Stores/Mail Room, Fire-Rescue Department, Police Department, Library Department, and Publishing Services into a single delivery organization under Central Stores and co-located with the Central Stores operations at 20th and B Streets. This BPR will yield several hundred thousands of dollars in annual savings starting in Fiscal Year 2013.
- The Fleet Warehouse Efficiency Study examined state-of-the-art parts management practices and resulted in a confidential report that was provided to the Fleet Services Employee Proposal Team for its use during their Managed Competition.
- The City-wide Park Maintenance Efficiency Study brought together representatives from the Citywide Park Maintenance function and from its internal Park & Recreation Department customers to review processes and procedures and to make recommendations for efficiency improvements.

The above-mentioned reengineering efforts are intended to improve efficiencies, reduce the cost of City government, and maximize the services offered to residents and customers.

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1. Many reductions involved vacant positions; others resulted in retirements and placement of personnel elsewhere at the City.

Office of the Assistant COO

Competitive Government

Competitive government is defined as a government with processes in place to validate that service quality and costs are as good as, or superior to, any legitimate provider available. This may be achieved via direct outsourcing, managed competition, or benchmarking. The voters expressed their enthusiasm for competitive government within the City through their approval of Proposition C in November 2006 which authorized a managed competition process. Accordingly, the City is committed to delivering quality services to taxpayers, residents, and visitors in the most economical and efficient way possible.

Managed Competition is a process to determine when City services can be provided more economically and efficiently by an independent contractor than by persons employed in the Classified Service while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses while still being compatible with public sector realities.

Since 2006, the City negotiated with several labor unions regarding the Proposition C implementing ordinance and corresponding policies and procedures known as the Managed Competition Guide. In Fiscal Year 2011, the City and labor organizations reached agreement, and the City Council approved the Proposition C implementing ordinance and Managed Competition Guide which permitted the re-start of Managed Competition activities.

During Fiscal Year 2008, the Managed Competition Independent Review Board (MCIRB) was established. The MCIRB reviews proposals received through competitive procurements and advises the Mayor on the proposal that will provide services economically and efficiently while maintaining service quality and protecting the public interest. The Mayor accepts or rejects the recommendation of the MCIRB; if it results in award to an outside contractor, the Mayor's recommendation will be taken to Council for its acceptance or rejection.

Publishing Services

The first competition was won by the Publishing Service Employee Proposal Team and was officially implemented on July 1, 2011. This competition has resulted in approximately \$1.0 million in annual savings starting in Fiscal Year 2012.

Fleet Maintenance

Fleet Maintenance Operations was awarded to the Fleet Maintenance Employee Proposal Team with an implementation date originally scheduled for January 1, 2012. Due to the time required to carry out mandated processes such as meet and confer, procurement, reduction-in-force, and other necessary processes to implement the proposal, the revised estimated completion date is September 1, 2013. Initial annual savings were projected to be up to \$5.3 million beginning in Fiscal Year 2013. As a result of a negotiated agreement with the impacted labor organizations in July 2012, 12.50 FTE positions and \$1.3 million in expenditures have been added back to the Fleet Services Fiscal Year 2014 Proposed Budget resulting in an updated annual savings of \$4.0 million as it relates to the Employee Proposal Team's Alternate Proposal. The processes stated above remain ongoing at the time of this publication and could impact the projected savings and will be revised appropriately.

Street Sweeping

The third competition was won by the Street Sweeping Employee Proposal Team. The implementation began December 1, 2012. The employees' proposal has already begun to result in cost savings for Fiscal Year 2013 and will continue to yield \$0.5 million in annual savings in subsequent years.

Office of the Assistant COO

Landfill Operations

Landfill Operations was awarded to the Landfill Operations Employee Proposal Team with an implementation date scheduled for July 1, 2013 pending the outcome of required processes such as the meet and confer obligations with the impacted labor organizations. Upon full implementation, the Employees' Proposal will result in \$3.5 million in annual savings planned to commence in Fiscal Year 2014.

Street & Sidewalk Maintenance

The fifth competition was won by the Street & Sidewalk Maintenance Employee Proposal Team. The implementation will be in Fiscal Year 2014 pending the outcome of meet-and-confer and will result in \$0.8 million in annual savings.

Future Expectations

The managed competition process as currently written and implemented by the previous administration is a decidedly slow process. In Fiscal Year 2014, the Mayor will be soliciting input on process improvements to the Managed Competition Guide from various stakeholders. Based on the results of the review, the Mayor will provide recommendations to the City Council which could lead to the renegotiation of the Managed Competition Guidebook. In addition to managed competition, Mayor Filner will be exploring other means to implement cost saving measures so that the taxpayer's monies are used appropriately and efficiently.

City Management Program

The City Management Program (CMP) integrates strategic planning and performance monitoring efforts with the budget decision-making process. Its goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. Founded on Balanced Scorecard principles, the CMP is designed to infuse accountability for performance into City services at every level of the organization. In addition, the CMP is intended to improve communication throughout the City, instill accountability, and support data-based decision-making. The Strategic Planning Process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level.

The Strategic Planning Process

Being strategic and proactive in its approach to governance is integral to achieving the City's goals. The CMP is intended to ensure that the City creates and adheres to its goals and priorities. The use of strategic planning enables the City to map its goals and manage the tools and resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the department level.

The City Strategic Plan

The City Strategic Plan charts the strategic direction of the City. It contains the City's mission, vision, goals, objectives, and performance measures. The City Strategic Plan was a product of collaboration between City leadership and subject matter experts from across all departments. It defines the direction for the City and provides a strategic framework for the strategies and activities of the departments.

For Fiscal Year 2014, the City's Strategic Plan goals and objectives have been reprinted as they were originally adopted. A complete, in-depth review of the current City Strategic Plan, department tactical plans, and all performance measures will be done during Fiscal Year 2014 for inclusion in the Fiscal Year 2015 budget. These future efforts will result in new City and department goals, objectives, and outcome-based performance measures.

Office of the Assistant COO

Department Tactical Plans

Another part of the overall strategic planning process involves the development and maintenance of department tactical plans for all Mayoral departments. These plans include the following elements: mission and vision statements, goals, objectives, performance measures, and targets. Tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables departments to determine the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction and departments' resource requests. This annual review of department tactical plans did not occur as part of development of the Fiscal Year 2014 Proposed Budget due to the recent change in Mayoral administration.

The City Strategic Plan, department tactical plans, and the performance measure development processes will be evaluated during the course of Fiscal Year 2014 for inclusion in the Fiscal Year 2015 budget to reflect the new administration's priorities and areas of focus.

For Fiscal Year 2014, Volume II of the Proposed Budget continues to feature the section entitled 'Key Performance Indicators'. These performance measures include ones handpicked by each department based on one or more of the following reasons: they reflect the priorities of the department; they are considered useful in achieving the City's Strategic Plan goals and objectives; they demonstrate department responsibilities highlighted as a result of Mayoral responses to audit, Grand Jury, and Independent Budget Analyst (IBA) reports or Council action; or they best reflect the results or outcomes of the department's primary responsibilities.

In addition, there are Managed Competition-related measures that represent the performance standards outlined in the Preliminary Statements of Work (PSOWs) approved by City Council.

Actual figures for Fiscal Year 2012, estimates for Fiscal Year 2013, as well as targets for Fiscal Year 2014 have been included for each performance indicator. This performance data enables the reader to understand how each department is using the resources it has been given. Having this type of information available for budget readers is a result of the work achieved through the City Management Program.

All of the above-mentioned efforts have improved the transparency of the City's budget, the ease of communication around budget issues, and internal accountability.

Office of the Assistant COO

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	1.00	1.00	8.00	7.00
Personnel Expenditures	\$ 297,517	\$ 286,190	\$ 1,038,864	\$ 752,674
Non-Personnel Expenditures	12,892	27,846	248,356	220,510
Total Department Expenditures	\$ 310,409	\$ 314,036	\$ 1,287,220	\$ 973,184
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Office of the Assistant COO	\$ 310,409	\$ 314,036	\$ 1,287,220	\$ 973,184
Total	\$ 310,409	\$ 314,036	\$ 1,287,220	\$ 973,184

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Office of the Assistant COO	1.00	1.00	8.00	7.00
Total	1.00	1.00	8.00	7.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Department Restructure	6.75	\$ 931,502	\$ -
Transfer of the Business Office to the Office of the Assistant Chief Operating Officer.			
Assistant to the Director	1.00	96,910	-
Addition of 1.00 Assistant to the Director position in the Office of the Assistant Chief Operating Officer.			
Position Transfer	0.25	35,278	-
Transfer of 0.25 Supervising Management Analyst from the Administration Department.			
Non-Discretionary Adjustment	0.00	33,807	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	17,063	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Salary and Benefit Adjustments	0.00	(59,454)	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			

Office of the Assistant COO

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Executive Secretary	(1.00)	(81,922)	-
Reduction of 1.00 Executive Secretary transferred from the Business Office.			
Total	7.00	\$ 973,184	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 195,230	\$ 185,001	\$ 627,298	\$ 442,297
Fringe Benefits	102,287	101,189	411,566	310,377
PERSONNEL SUBTOTAL	\$ 297,517	\$ 286,190	\$ 1,038,864	\$ 752,674
NON-PERSONNEL				
Supplies	\$ 253	\$ 4,130	\$ 8,594	\$ 4,464
Contracts	3,518	8,000	179,017	171,017
Information Technology	2,896	4,209	31,577	27,368
Energy and Utilities	506	4,477	18,973	14,496
Other	5,719	5,600	8,355	2,755
Transfers Out	-	1,430	1,840	410
NON-PERSONNEL SUBTOTAL	\$ 12,892	\$ 27,846	\$ 248,356	\$ 220,510
Total	\$ 310,409	\$ 314,036	\$ 1,287,220	\$ 973,184

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	\$73,008 - \$291,595	\$ 179,451
20001233	Assistant to the Director	0.00	0.00	1.00	46,966 - 172,744	50,000
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	-
20001222	Program Manager	0.00	0.00	2.00	46,966 - 172,744	179,451
20000015	Senior Management Analyst	0.00	0.00	2.00	59,363 - 71,760	139,932
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 - 80,891	78,464
FTE, Salaries, and Wages Subtotal		1.00	1.00	8.00		\$ 627,298

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,571	\$ 5,550	\$ 16,463	\$ 10,913
Flexible Benefits	7,731	7,701	49,879	42,178
Long-Term Disability	1,086	1,055	3,479	2,424
Medicare	2,962	2,682	9,345	6,663
Other Post-Employment Benefits	2,591	6,327	44,009	37,682
Retiree Medical Trust	-	-	462	462
Retirement ARC	74,571	68,802	219,874	151,072
Retirement Offset Contribution	-	-	574	574
Risk Management Administration	1,043	1,042	7,364	6,322
Supplemental Pension Savings Plan	5,388	5,643	40,848	35,205
Unemployment Insurance	618	537	1,869	1,332

Office of the Assistant COO

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Workers' Compensation	726	1,850	17,400	15,550
Fringe Benefits Subtotal	\$ 102,287	\$ 101,189	\$ 411,566	\$ 310,377
Total Personnel Expenditures			\$ 1,038,864	



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Office of the Chief Financial Officer



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Office of the Chief Financial Officer



Department Description

The Office of the Chief Financial Officer (CFO) Department includes the Chief Financial Officer, the Corporate Partnerships Director, and an Executive Secretary.

The CFO is responsible for the City's internal controls over financial reporting and oversees the development and implementation of internal control policies and procedures in all City departments. In addition, the CFO oversees the Office of the City Comptroller, City Treasurer, Debt Management, Risk Management, Financial Management, Department of Information Technology, and Corporate Partnerships. A position has been added to the Fiscal Year 2013 budget to identify, coordinate, and provide assistance with citywide grant opportunities. It is anticipated that the position is to be filled by the end of Fiscal Year 2013.

The Department's mission is:

To provide the City of San Diego with the highest quality public services in the areas of financial management, budgeting, fiscal planning, financial reporting, and enterprise resource planning support to ensure financial integrity, fiscal transparency to the public, and to promote accountability in government

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Grant dollars awarded	\$53.5M	\$35.6M	TBD ¹
2. Number of grants applied for (citywide)	38	38	TBD ¹

1. A position has been added to the Fiscal Year 2013 budget to identify, coordinate, and provide assistance with citywide grant opportunities. This position will help determine targets for future fiscal years.



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Office of the Chief Financial Officer

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	3.00	3.75	5.00	1.25
Personnel Expenditures	\$ 467,035	\$ 583,833	\$ 758,149	\$ 174,316
Non-Personnel Expenditures	44,363	258,163	233,811	(24,352)
Total Department Expenditures	\$ 511,398	\$ 841,996	\$ 991,960	\$ 149,964
Total Department Revenue	\$ 596,267	\$ 600,000	\$ 450,000	\$ (150,000)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Office of the Chief Financial Officer	\$ 511,398	\$ 841,996	\$ 991,960	\$ 149,964
Total	\$ 511,398	\$ 841,996	\$ 991,960	\$ 149,964

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Office of the Chief Financial Officer	3.00	3.75	5.00	1.25
Total	3.00	3.75	5.00	1.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Program Manager Transfer Transfer of 1.00 Program Manager from the Administration Department to the Office of the Chief Financial Officer.	1.00	\$ 192,015	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(911)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,049)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.38)	(9,853)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.38	(29,238)	-
Addition of Associate Management Analyst Addition of 0.25 Associate Management Analyst offset by a decrease in non-personnel expenditures.	0.25	-	-

Office of the Chief Financial Officer

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	(150,000)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	1.25	\$ 149,964	\$ (150,000)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 328,953	\$ 384,353	\$ 456,802	\$ 72,449
Fringe Benefits	138,082	199,480	301,347	101,867
PERSONNEL SUBTOTAL	\$ 467,035	\$ 583,833	\$ 758,149	\$ 174,316
NON-PERSONNEL				
Supplies	\$ 1,615	\$ 6,041	\$ 7,041	\$ 1,000
Contracts	28,155	222,496	197,652	(24,844)
Information Technology	7,614	15,493	14,222	(1,271)
Energy and Utilities	2,612	4,538	4,864	326
Other	4,251	8,521	8,932	411
Transfers Out	116	74	100	26
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 44,363	\$ 258,163	\$ 233,811	\$ (24,352)
Total	\$ 511,398	\$ 841,996	\$ 991,960	\$ 149,964

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 6,357	\$ -	\$ -	\$ -
Other Revenue	589,910	600,000	450,000	(150,000)
Total	\$ 596,267	\$ 600,000	\$ 450,000	\$ (150,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total

FTE, Salaries, and Wages

20000119	Associate Management Analyst	0.00	0.37	1.00	\$54,059 - \$65,333	\$ 54,059
20001099	Chief Financial Officer	1.00	1.00	1.00	59,155 - 224,099	141,627
20001220	Executive Director	0.00	0.00	1.00	46,966 - 172,744	99,912
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
90001073	Management Intern - Hourly	0.00	0.38	0.00	24,274 - 29,203	-
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	109,855
20001195	Resource Development Officer	1.00	1.00	0.00	23,005 - 137,904	-
FTE, Salaries, and Wages Subtotal		3.00	3.75	5.00		\$ 456,802

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,745	\$ 10,121	\$ 11,702	\$ 1,581
Flexible Benefits	13,541	18,112	36,963	18,851
Insurance	290	-	-	-
Long-Term Disability	1,762	2,278	2,490	212

Office of the Chief Financial Officer

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Medicare	5,209	5,729	6,689	960
Other Post-Employment Benefits	8,464	22,129	31,498	9,369
Retiree Medical Trust	249	258	258	-
Retirement 401 Plan	991	1,030	1,030	-
Retirement ARC	84,106	113,105	178,721	65,616
Retirement Offset Contribution	236	292	427	135
Risk Management Administration	2,770	3,631	5,271	1,640
Supplemental Pension Savings Plan	11,558	16,852	12,506	(4,346)
Unemployment Insurance	1,099	1,173	1,339	166
Workers' Compensation	3,062	4,770	12,453	7,683
Fringe Benefits Subtotal	\$ 138,082	\$ 199,480	\$ 301,347	\$ 101,867
Total Personnel Expenditures			\$ 758,149	



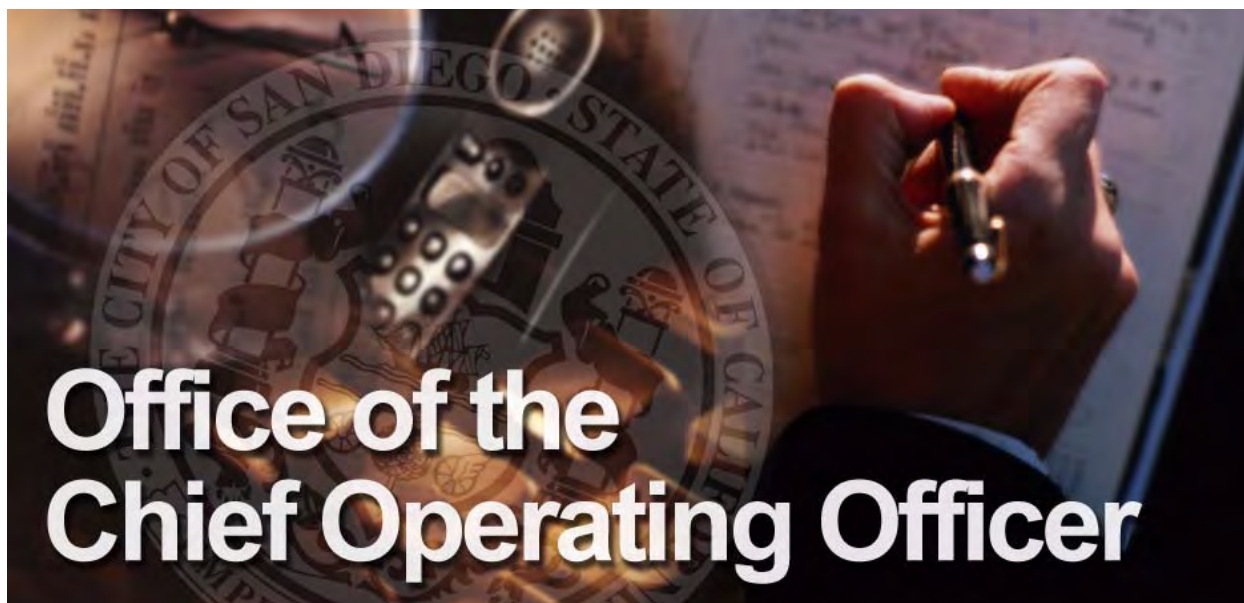
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Office of the Chief Operating Officer



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Office of the Chief Operating Officer



Department Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer reports directly to the Mayor who serves as the head of the executive branch of City government and is responsible for managing the City's daily operations and implementing initiatives and objectives.

The Office of the Chief Operating Officer consists of the Chief Operating Officer and the Chief Operating Officer's executive assistant.

The Department's mission is:

To ensure that City operations further the City's mission to provide a fiscally-sound, effective government that is responsive and dependable; a safe, well-maintained, and healthy environment; and abundant opportunities so residents and visitors can enjoy the highest quality of life



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Office of the Chief Operating Officer

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
FTE Positions (Budgeted)	2.00	2.00	2.00	0.00
Personnel Expenditures	\$ 478,135	\$ 479,112	\$ 511,070	\$ 31,958
Non-Personnel Expenditures	41,855	58,912	53,084	(5,828)
Total Department Expenditures	\$ 519,990	\$ 538,024	\$ 564,154	\$ 26,130
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Office of the Chief Operating Officer	\$ 519,990	\$ 538,024	\$ 564,154	\$ 26,130
Total	\$ 519,990	\$ 538,024	\$ 564,154	\$ 26,130

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Office of the Chief Operating Officer	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 31,958	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Equipment/Support for Information Technology	0.00	(2,435)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Non-Discretionary Adjustment	0.00	(3,393)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 26,130	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 318,975	\$ 317,914	\$ 308,313	\$ (9,601)
Fringe Benefits	159,160	161,198	202,757	41,559
PERSONNEL SUBTOTAL	\$ 478,135	\$ 479,112	\$ 511,070	\$ 31,958

Office of the Chief Operating Officer

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 4,000	\$ 4,000	\$ -
Contracts	8,221	20,953	15,445	(5,508)
Information Technology	12,193	10,290	7,275	(3,015)
Energy and Utilities	11,138	10,785	12,391	1,606
Other	9,702	11,487	12,435	948
Transfers Out	602	397	538	141
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	\$ 41,855	\$ 58,912	\$ 53,084	\$ (5,828)
Total	\$ 519,990	\$ 538,024	\$ 564,154	\$ 26,130

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001109	Chief Operating Officer	1.00	1.00	1.00	\$73,008 - \$291,595	\$ 242,501
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	16,827 - 105,518	65,812
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 308,313
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
Employee Offset Savings		\$ 7,529	\$ 9,600	\$ 9,600		\$ -
Flexible Benefits		21,480	21,398	21,398		-
Insurance		528	-	-		-
Long-Term Disability		1,866	1,824	1,728		(96)
Medicare		5,020	4,640	4,640		-
Other Post-Employment Benefits		5,081	12,654	12,574		(80)
Retirement ARC		100,772	92,975	119,650		26,675
Retirement DROP		2,144	2,135	2,135		-
Risk Management Administration		2,086	2,084	2,104		20
Supplemental Pension Savings Plan		10,339	9,760	19,360		9,600
Unemployment Insurance		1,061	928	928		-
Workers' Compensation		1,255	3,200	8,640		5,440
Fringe Benefits Subtotal		\$ 159,160	\$ 161,198	\$ 202,757		\$ 41,559
Total Personnel Expenditures				\$ 511,070		

Office of Homeland Security



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Office of Homeland Security



Department Description

The San Diego Office of Homeland Security (SD-OHS) oversees the City's Homeland Security, Disaster Preparedness, Emergency Management, and Recovery/Mitigation Programs. The primary focus is to ensure that comprehensive emergency preparedness, training, response, recovery, and mitigation services are concentrated to minimize the adverse effects to life, property, the environment, and the City's economic base from natural, technological, and man-made disasters.

SD-OHS is responsible for securing and managing federal Homeland Security grant funds for the region through the Urban Area Security Initiative (UASI) grant program. These grants are intended to address the needs of high-threat, high-density urban areas to assist in building enhanced and sustainable capacity to prevent, protect against, respond to, and recover from acts of terrorism. The UASI program focuses on enhancing preparedness through regional collaboration and development of integrated regional systems. SD-OHS also manages and administers other federal grant programs that are awarded directly to the City to improve its homeland security and emergency management capabilities.

Disaster Preparedness efforts ensure that the City is prepared for major disasters by coordinating planning efforts and the training of City employees; assisting with the integration of the City's emergency plans in a collaborative environment both internally and externally; interfacing with County, State, and federal jurisdictions; and ensuring the flow of information to the public and business community to assist in emergency preparation and response.

Under the Emergency Management Program, SD-OHS maintains the operational readiness of the City's Emergency Operations Center (EOC) and alternate EOC, ensures assigned staff is fully trained and capable of carrying out their responsibilities during activations, and manages the EOC during responses to multi-department and City-wide emergencies to support incident response activities and maintain City-wide response capabilities. This program oversees the opening of shelters and provision of mass care during a disaster, as well as establishing the local disaster assistance centers to provide assistance to the public following a disaster.

SD-OHS coordinates Recovery and Mitigation Programs for the City by collecting timely disaster-related data and coordinating applications for State and federal grant programs related to disaster response, recovery, and mitigation. These grant programs provide a vital source of revenue to offset the costs of natural and man-made disasters and to implement preventive measures to mitigate risks.

Office of Homeland Security

The Department's mission is:

To mitigate, prepare for, respond to, and recover from natural and man-made disasters

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Build a sustainable organization

Homeland security, disaster preparedness, and emergency management are core functions of a municipal government. To build a sustainable organization, a trained and skilled workforce focused on the Department's mission and goals is needed to ensure effectiveness and stability. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop a trained and skilled workforce
- Promote process improvement and innovation
- Maintain an environment that recognizes and rewards high performing teams
- Establish a culture that encourages employee participation and growth

Goal 2: Establish a robust, integrated, and comprehensive emergency preparedness and response capability

A comprehensive emergency preparedness and response program requires developed plans that are trained to and exercised on a regular basis. Effective plans require a collaborative and coordinated approach in partnership with regional stakeholders and key City departments. The Department will move toward accomplishing this goal by focusing on the following objective:

- Collaborate and coordinate in the development of program components

Goal 3: Coordinate internal and external resources (people, equipment, and services) in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters

The success of any disaster preparedness and emergency management program is contingent upon the development and fostering of collaborative working relationships with key stakeholders. These relationships strengthen cooperative efforts, facilitate effective response activities, and ensure information sharing. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Establish and maintain key inter-agency and jurisdictional working relationships
- Expand the development and use of contracts, agreements, and Memoranda of Understanding
- Maintain operational readiness of the EOC

Goal 4: Establish sound fiscal practices

To effectively manage and administer financial programs, sound fiscal practices are required. The goal of SD-OHS ensures the integrity of its grant program and General Fund budget through the development and implementation of internal control principles and controls, the certification of staff in grant management principles, and the development of protocols and procedures for the monitoring and auditing of grant sub-recipients. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively manage and administer grant programs
- Effectively manage and administer the SD-OHS General Fund budget

Office of Homeland Security

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	87%	85%	90%
2. Percent of recommendations from after-action reports on exercises and/or disasters that have been addressed and/or implemented	100%	100%	100%

Service Efforts and Accomplishments

The City is the sub-grantee of the federal Department of Homeland Security's Homeland Security Grant Program (HSGP) funds under the Urban Area Security Initiative (UASI) Grant Program. SD-OHS administers and manages the UASI grant funds for the San Diego Urban Area which includes 18 incorporated cities, unincorporated County areas, and all political subdivisions. Additionally, the City receives grant funds as a sub-recipient under the State Homeland Security Grant Program and the Emergency Management Performance Grant. SD-OHS currently manages and administers \$30.3 million under active grants and will manage an additional \$9.2 million (projected) under the Fiscal Year 2013 UASI grant funds which will be released in mid-Fiscal Year 2014. Additionally, SD-OHS manages \$118.1 million in unaudited, inactive grant programs for the region and oversees \$3.1 million in funds directly allocated to the City under various grant programs for prevention, emergency planning, training, and specialized equipment for the City's first responders.

Under the City's Recovery/Mitigation Program, SD-OHS currently manages \$67 million in projects obligated under State and federal public assistance programs. The Department continues to work with the California Emergency Management Agency (CalEMA), the Federal Emergency Management Agency (FEMA), and the Federal Highway Administration (FHWA) on disaster recovery efforts for prior disasters.

- The severe winter storms in late Calendar Year 2004 and early Calendar Year 2005 (DR 1577 and DR 1585) resulted in an estimated \$16.1 million in damages to public land and facilities caused by flooding, debris flows, mudslides, and sinkholes. Gubernatorial proclamations and presidential declarations for these two major disasters in California allowed the City to apply for State and federal assistance including Public Assistance and FHWA funds. To date, the City has recovered \$10.4 million for project and administration costs for two storm periods from December 27, 2004 through January 11, 2005, and February 16, 2005 through February 23, 2005. The City of San Diego has submitted all the required project close-out documentation for these disasters.
- The Soledad Mountain Landslide disaster (CDAA 200712 and ER 46x1) that occurred on October 3, 2007 resulted in an estimated cost of \$27.3 million in response efforts and damages to public land and facilities. The City of San Diego recovered \$19.1 million in funding from CalEMA and the FHWA for eligible project costs and administration efforts. The City of San Diego has submitted all the required project close-out documentation for this disaster.
- The Southern California Wildfire disaster that began on October 21, 2007 (DR 1731), resulted in an estimated \$22.4 million in response efforts and damages to public land and facilities. A gubernatorial proclamation and presidential declaration allowed the City to apply for \$18.7 million in State and federal assistance for eligible project costs. To date, SD-OHS has recovered \$16.4 million in project costs and administrative efforts under the Public Assistance Program and California Disaster

Office of Homeland Security

Assistance Act and recovered \$3.1 million in private property insurance reimbursements. The City of San Diego has submitted all the required project close-out documentation for this disaster.

- The 2010 December Winter Storm disaster (DR 1952) began on December 18, 2010 and resulted in a gubernatorial emergency proclamation for San Diego County. A presidential emergency declaration was issued on January 26, 2011. Estimated costs for this disaster totaled \$4.9 million. To date, the City of San Diego has recovered \$3.3 million in funding from CalEMA and FEMA for eligible project costs and administrative efforts. The City of San Diego has submitted the required close-out documentation for all but one of the projects which is in process.

The Recovery/Mitigation Program leads the City's efforts in administering the City's elements of the San Diego County Multi-Jurisdictional Hazard Mitigation Plan. This program also participated in administrative efforts for the Pre-Disaster Mitigation Seismic Retrofit Water Line Project, the Pre-Disaster Flood Mitigation Grant Program Flood Plan, and the Hazard Mitigation Grant Programs for Open Space Brush Management.

Under the Emergency Management Program, SD-OHS coordinated the City's involvement in seven emergency management training events for the City's EOC staff and local partner agencies/organizations during this period, to include a first-time, cooperative public-private venture between OHS and the City's Department of Information Technology (DoIT) which focused on Cyber-security training and readiness. The SD-OHS Emergency Management staff also coordinated and oversaw City-wide annual training and reporting requirements associated with FEMA's National Incident Management System (NIMS); compliance with NIMS training and implementation guidelines is a prerequisite for the City to receive HSGP funds. Additionally, SD-OHS staff further developed the City's Mega Shelter Guide, updated the EOC Manual and Urban Area Working Group (UAWG) Charter, completed the Departmental Continuity of Operations (COOP) Plan annexes, revised the San Diego Urban Area Homeland Security Strategy, and created the region's first Threat and Hazard Identification and Risk Assessment (THIRA) document. Both of these latter documents were approved unanimously by the San Diego Unified Disaster Council (UDC) and then submitted to the Department of Homeland Security (DHS) following their review by the CalEMA. All of these training, exercise, and policy initiatives included a focus on whole community engagement while appropriately addressing the requirements of those individuals with access and functional needs (AFN).

Office of Homeland Security

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	13.40	13.39	13.40	0.01
Personnel Expenditures	\$ 1,274,119	\$ 1,307,453	\$ 1,406,347	\$ 98,894
Non-Personnel Expenditures	271,381	437,012	325,059	(111,953)
Total Department Expenditures	\$ 1,545,500	\$ 1,744,465	\$ 1,731,406	\$ (13,059)
Total Department Revenue	\$ 787,924	\$ 1,028,515	\$ 930,957	\$ (97,558)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Office of Homeland Security	\$ 1,545,500	\$ 1,744,465	\$ 1,731,406	\$ (13,059)
Total	\$ 1,545,500	\$ 1,744,465	\$ 1,731,406	\$ (13,059)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Office of Homeland Security	13.40	13.39	13.40	0.01
Total	13.40	13.39	13.40	0.01

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 96,827	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Standard Hour Personnel Funding	0.01	2,067	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
One-Time Reductions and Annualizations	0.00	(530)	(129,066)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Non-Discretionary Adjustment	0.00	(8,186)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(103,237)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			

Office of Homeland Security

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	31,508
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.01	\$ (13,059)	\$ (97,558)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 897,484	\$ 842,196	\$ 863,265	\$ 21,069
Fringe Benefits	376,635	465,257	543,082	77,825
PERSONNEL SUBTOTAL	\$ 1,274,119	\$ 1,307,453	\$ 1,406,347	\$ 98,894
NON-PERSONNEL				
Supplies	\$ 21,066	\$ 33,902	\$ 35,014	\$ 1,112
Contracts	119,960	103,864	106,761	2,897
Information Technology	65,706	221,551	116,169	(105,382)
Energy and Utilities	36,504	51,624	37,533	(14,091)
Other	11,329	11,715	16,563	4,848
Transfers Out	16,815	14,356	13,019	(1,337)
NON-PERSONNEL SUBTOTAL	\$ 271,381	\$ 437,012	\$ 325,059	\$ (111,953)
Total	\$ 1,545,500	\$ 1,744,465	\$ 1,731,406	\$ (13,059)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 787,924	\$ 1,028,515	\$ 930,957	\$ (97,558)
Total	\$ 787,924	\$ 1,028,515	\$ 930,957	\$ (97,558)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	2.00	2.00	2.00	\$42,578 - \$51,334	\$ 47,425
90000024	Administrative Aide 2 - Hourly	0.35	0.35	0.35	42,578 - 51,334	14,902
20000119	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	122,535
90001232	Lifeguard Chief - Hourly	0.35	0.34	0.35	46,966 - 172,744	38,449
90000724	Police Sergeant - Hourly	0.35	0.35	0.35	76,274 - 92,206	26,696
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	90,234
90001222	Program Manager - Hourly	0.35	0.35	0.35	46,966 - 172,744	38,449
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	69,966
20000023	Senior Management Analyst	4.00	4.00	4.00	59,363 - 71,760	267,108
20000986	Supervising Management Analyst	2.00	2.00	2.00	66,768 - 80,891	145,232
	Advanced Post Certificate					2,269
FTE, Salaries, and Wages Subtotal		13.40	13.39	13.40		\$ 863,265
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 5,828	\$ 11,087	\$ 12,429	\$ 1,342

Office of Homeland Security

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Flexible Benefits	64,587	69,874	67,726	(2,148)
Long-Term Disability	4,843	5,014	4,752	(262)
Medicare	10,564	10,376	12,056	1,680
Other Post-Employment Benefits	34,289	69,597	69,157	(440)
Retiree Medical Trust	385	381	412	31
Retirement 401 Plan	1,540	1,527	1,648	121
Retirement ARC	198,965	230,088	297,192	67,104
Retirement DROP	2,308	-	-	-
Retirement Offset Contribution	1,832	2,245	2,082	(163)
Risk Management Administration	10,496	11,462	11,572	110
Supplemental Pension Savings Plan	29,702	35,768	36,431	663
Unemployment Insurance	2,825	2,603	2,550	(53)
Workers' Compensation	8,469	15,235	25,075	9,840
Fringe Benefits Subtotal	\$ 376,635	\$ 465,257	\$ 543,082	\$ 77,825
Total Personnel Expenditures			\$ 1,406,347	

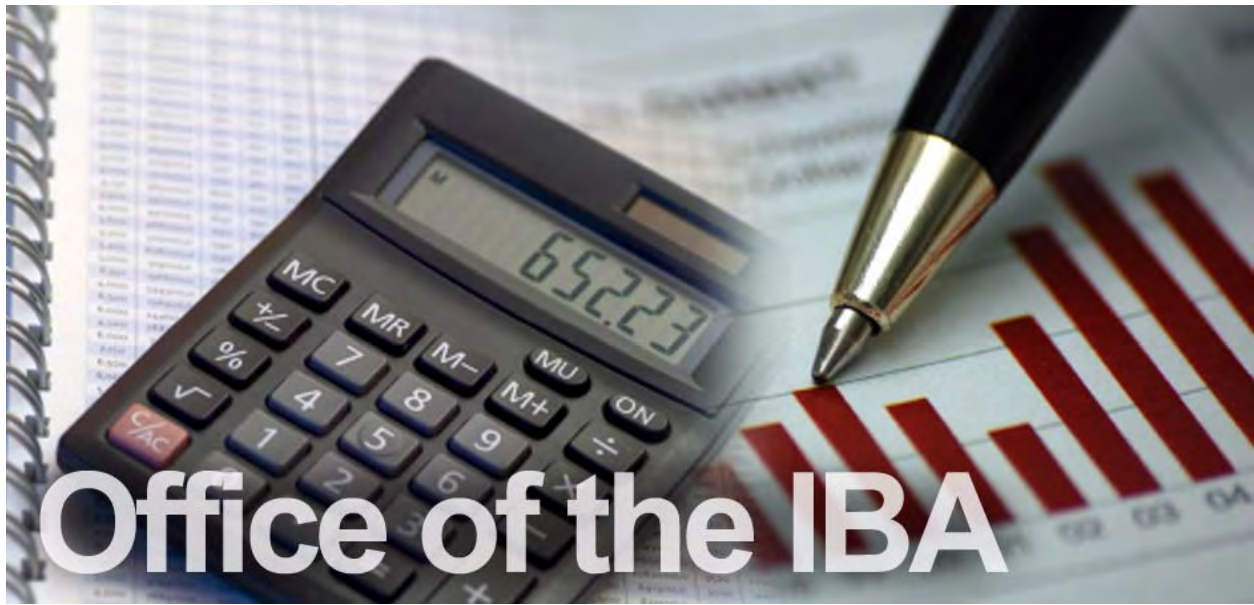


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Office of the IBA



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Department Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F which provided for a change in the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and to determine the powers of the office and its manager by ordinance. The Office of the IBA was established January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C which amended the City Charter related to the Chief Financial Officer, City Auditor, Independent Budget Analyst, City Treasurer, and Audit Committee and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the IBA regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "the Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "there is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

The Department's mission is:

To provide clear, objective, and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego

Goals and Objectives

In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement "good government principles," by ensuring the public has access to information and ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping

Office of the IBA

important policy discussions through its research, analysis, outreach to authoritative resources, and preparation of well-developed recommendations.

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Total number of City Council docket items reviewed	680	675	675
2. Total number of IBA reports	67	61	61
3. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	1 ¹	3	2
4. Percent of City Council who find the Financial Trainings useful and informative	93%	90%	90%

1. Training was originally scheduled for June of Fiscal Year 2012, was rescheduled for July of Fiscal Year 2013.

Service Efforts and Accomplishments

In its eighth year, the Office of the IBA continues to provide information, analyses, and recommendations throughout the annual budget process, as well as for all financial and policy items submitted throughout the year for City Council, Housing Authority, and Council Committee consideration.

Each fiscal year, the IBA reviews and evaluates the Mayor's Proposed Budget and Five-Year Financial Outlook and issues preliminary and final reports on recommended changes to the City Council for consideration. The IBA participates in the City Council's seven standing committees, ad-hoc committees, and other committees such as the Managed Competition Independent Review Board. The IBA also participates on behalf of the City Council in the labor negotiation process and is responsible for coordinating City Council responses to Grand Jury reports.

The IBA contributes significantly to the ongoing development and implementation of financial and budgetary reforms, principles and policies. The IBA has been vital in the establishment and success of the City's first independent Audit Committee and their policies and procedures. The IBA coordinates the City Council financial training program and has been integral to the City's ongoing reform in other areas such as managed competition, equal opportunity contracting, Community Development Block Grants, pension and health care benefits reform, capital improvement program financing and streamlining, and redevelopment dissolution.

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 1,499,328	\$ 1,605,665	\$ 1,676,738	\$ 71,073
Non-Personnel Expenditures	64,103	96,003	91,495	(4,508)
Total Department Expenditures	\$ 1,563,431	\$ 1,701,668	\$ 1,768,233	\$ 66,565
Total Department Revenue	\$ 150	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Office of the IBA	\$ 1,563,431	\$ 1,701,668	\$ 1,768,233	\$ 66,565
Total	\$ 1,563,431	\$ 1,701,668	\$ 1,768,233	\$ 66,565

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 71,073	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	4,137	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(8,645)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ 66,565	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
PERSONNEL				
Personnel Cost	\$ 978,004	\$ 1,017,552	\$ 1,001,047	\$ (16,505)
Fringe Benefits	521,324	588,113	675,691	87,578
PERSONNEL SUBTOTAL	\$ 1,499,328	\$ 1,605,665	\$ 1,676,738	\$ 71,073

Office of the IBA

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 3,416	\$ 6,100	\$ 6,100	\$ -
Contracts	15,998	26,427	35,797	9,370
Information Technology	32,395	48,130	36,584	(11,546)
Energy and Utilities	6,417	7,691	2,474	(5,217)
Other	5,877	7,655	10,540	2,885
NON-PERSONNEL SUBTOTAL	\$ 64,103	\$ 96,003	\$ 91,495	\$ (4,508)
Total	\$ 1,563,431	\$ 1,701,668	\$ 1,768,233	\$ 66,565

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 150	\$ -	\$ -	\$ -
Total	\$ 150	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total

FTE, Salaries, and Wages

20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$19,323 - \$151,840	\$ 612,922
20001166	Council Representative 2A	1.00	1.00	1.00	16,640 - 104,832	69,930
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	114,478
20001110	Independent Budget Analyst	1.00	1.00	1.00	59,155 - 224,099	203,717
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 1,001,047

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 24,439	\$ 30,782	\$ 30,961	\$ 179
Flexible Benefits	72,989	77,680	81,700	4,020
Insurance	444	-	-	-
Long-Term Disability	5,595	5,850	5,572	(278)
Medicare	20,432	14,876	14,963	87
Other Post-Employment Benefits	23,032	63,270	62,870	(400)
Retiree Medical Trust	394	237	616	379
Retirement 401 Plan	1,555	948	2,463	1,515
Retirement ARC	341,202	352,636	393,433	40,797
Risk Management Administration	9,684	10,420	10,520	100
Supplemental Pension Savings Plan	13,897	17,458	41,737	24,279
Unemployment Insurance	3,190	2,976	2,993	17
Workers' Compensation	4,472	10,980	27,863	16,883
Fringe Benefits Subtotal	\$ 521,324	\$ 588,113	\$ 675,691	\$ 87,578

Total Personnel Expenditures	\$ 1,676,738			

Office of the Mayor



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Department Description

The Office of the Mayor consists of staff dedicated to the areas of Policy, Open Government, Communications and Press, Community Outreach, Constituent Affairs, Council Affairs, Appointments to Boards and Commissions, Special Projects and Legal Affairs, Intergovernmental Relations, Bi-National Affairs, Energy and Climate Sustainability, Housing and Homeless, Veterans Affairs, and Protocol.

The Policy team assists the Mayor in formulating and implementing public policy decisions within the City. In doing so, the team interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, community representatives, and other public stakeholders. This team implements the Mayor's policy priorities for the benefit of the City and its residents.

The Open Government staff enhances the engagement of the community with City government by identifying better ways to provide information and notification about City services, improving the way the public and City Hall interact, implementing the open government provisions of ballot measures such as Propositions A and B and council-approved open government ordinances, and working to ensure more meaningful public participation in development and deliberation of public policy.

The Communications and Press team maintains open and transparent communication between the City, and its residents on behalf of the Mayor. The team proactively provides information regarding the Mayor's policies and initiatives, department operations, and other City information. The team establishes citywide communication policies, and provides oversight of public information efforts.

The Community Outreach team directs the Mayor's community outreach strategy, staff, and operations. This team focuses time and effort on creating, fostering, and strengthening relationships in the community, attending functions on the Mayor's behalf, and providing a line of communication between the community and the Mayor.

The Constituent Affairs group responds to and resolves community concerns regarding the delivery of public services including the maintenance and improvement of infrastructure, allocation and provision of personnel and fiscal resources, and the development and administration of policy initiatives. This group provides citizens the opportunity to raise emerging issues and seek timely and effective solutions.

Office of the Mayor

Council Affairs serves as the liaison to the City Council and the IBA to answer questions, respond to requests, resolve issues associated with actions proposed for City Council consideration, and facilitate resolution of issues affecting each Council district.

Appointments to Boards and Commissions is responsible for directing and facilitating appointments to City boards and commissions and related policy initiatives. Staff assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. Staff also manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by-law modifications. The staff is also responsible for managing and ensuring the timely response to all Public Records Act requests received by the Mayor's Office.

Special Projects and Legal Affairs is responsible for assisting and advising in the framing and execution of policy matters including the integration of operations policy and public outreach. Special Projects also provides the Mayor with timely analysis and interpretation of questions involving ordinance, policy, and regulatory matters.

Intergovernmental Relations secures passage of federal and State funding and supports legislative measures that enhance the City's capacity to provide essential community services and those that broaden or protect the City's legal authority in land use planning, taxation, and employee policies. Intergovernmental Relations also opposes measures that decrease the City's legal authority to provide essential services or reduce revenue sources required to maintain services or mandate additional costs on the City without providing reimbursement. Intergovernmental Relations assists City officials in negotiations with other governmental entities and helps identify and pursue grant funds to assist programs conducted by the City.

Bi-National Affairs staff maintains relationships with the Mexican government at all levels, including operation of an office of the Mayor of San Diego in the city of Tijuana. The connections established by this office facilitate cross-border communications, help to anticipate and resolve prospective intergovernmental issues, and provide a vehicle through which business opportunities and international investment can be promoted.

The Energy and Climate Sustainability office coordinates adoption of City policies and programs to conserve energy resources, pursue utilization of alternative energy sources, and promote City and private efforts to prepare the community for the demands arising from global climate change.

The Housing and Homeless team coordinates with service providers to create new overnight accommodations for the homeless, as well as establish counseling services and sanitary and storage facilities. The office also focuses City efforts on expanding the number and distribution of affordable housing opportunities available in the larger community.

Veterans Affairs directs the provision of City services and coordinates with State and federal agencies and non-profit organizations to increase the ability of military veterans to receive assistance with housing, employment, and social services.

Protocol manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and celebrities. The staff also manages consular relations and military/protocol relations, oversees protocol responsibilities at the State of the City address, and serves as liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. The staff also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

Initial Priorities of the Office

- Restore the City's fiscal health.
- Work with the City Council and a new Neighborhood Infrastructure Financing Team to fund neighborhood infrastructure needs.
- Increase funding for public safety services.
- Solar power all public buildings.
- Expand the neighborhood revitalization model established by Neighborhood San Diego (formerly Civic San Diego) throughout the city's communities.
- Restore a vigorous and independent urban planning voice in a new Department of Livable Neighborhoods.
- Create a new model for preparation of community plans updates which ensures they are completed timely and on a predictable schedule.
- Establish a regulatory and permitting process with greater certainty including firm processing deadlines and fixed fees.
- Complete a substantive Climate Action Plan.
- Restore the city's urban forestry program.
- Plan, in conjunction with the County Water Authority, for a program to increase reliance on local rather than imported water sources.
- Ensure that appointments to City boards and commissions reflect the diversity of neighborhoods, cultures, and interests reflected in the city at large.
- Create employment opportunities for all veterans.
- Use public and private institutions to create Citywide after-school programs.
- Cooperate with the Port for infrastructure development to enhance freight movement, including from the border through the seaport and airport.
- Break ground on expansion of the Convention Center.
- Establish and expand the scope of the City's office in Tijuana to promote information sharing, economic development, international investment, and implementation of a bi-regional vision.
- Create additional housing locations and facilities and services to serve the homeless.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
FTE Positions (Budgeted)	38.17	24.16	26.16	2.00
Personnel Expenditures	\$ 4,478,707	\$ 3,271,045	\$ 2,790,393	\$ (480,652)
Non-Personnel Expenditures	702,757	831,534	734,312	(97,222)
Total Department Expenditures	\$ 5,181,464	\$ 4,102,579	\$ 3,524,705	\$ (577,874)
Total Department Revenue	\$ 1,145,441	\$ 308,400	\$ 308,400	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
CityTV	\$ 481,710	\$ -	\$ -	\$ -
Economic Growth Services	1,028,155	-	-	-
Intergovernmental Relations	561,845	666,331	-	(666,331)
Mayor/Community & Legislative Services	2,965,062	3,284,006	3,524,705	240,699
Protocol	144,692	152,242	-	(152,242)
Total	\$ 5,181,464	\$ 4,102,579	\$ 3,524,705	\$ (577,874)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
CityTV	3.00	0.00	0.00	0.00
Economic Growth Services	9.00	0.00	0.00	0.00
Intergovernmental Relations	2.00	2.00	0.00	(2.00)
Mayor/Community & Legislative Services	22.67	20.16	26.16	6.00
Protocol	1.50	2.00	0.00	(2.00)
Total	38.17	24.16	26.16	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Director of Open Government Addition of 1.00 Mayor Representative 2 (Director of Open Government) to lead the City's efforts for increased government transparency.	1.00	\$ 104,980	\$ -
Addition of Community Affairs Representative Addition of 1.00 Mayor Representative 2 (Community Affairs Representative).	1.00	65,132	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(340)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(24,956)	-

Office of the Mayor

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(73,021)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(119,852)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(529,817)	-
Total	2.00	\$ (577,874)	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 2,879,565	\$ 2,120,158	\$ 1,868,401	\$ (251,757)
Fringe Benefits	1,599,142	1,150,887	921,992	(228,895)
PERSONNEL SUBTOTAL	\$ 4,478,707	\$ 3,271,045	\$ 2,790,393	\$ (480,652)
NON-PERSONNEL				
Supplies	\$ 61,202	\$ 48,067	\$ 51,636	\$ 3,569
Contracts	368,679	464,813	459,367	(5,446)
Information Technology	186,226	220,830	119,644	(101,186)
Energy and Utilities	60,510	57,689	64,777	7,088
Other	22,920	32,919	30,964	(1,955)
Transfers Out	3,219	2,006	2,714	708
Capital Expenditures	-	5,210	5,210	-
NON-PERSONNEL SUBTOTAL	\$ 702,757	\$ 831,534	\$ 734,312	\$ (97,222)
Total	\$ 5,181,464	\$ 4,102,579	\$ 3,524,705	\$ (577,874)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 1,144,811	\$ 308,400	\$ 308,400	\$ -
Other Revenue	630	-	-	-
Total	\$ 1,145,441	\$ 308,400	\$ 308,400	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
90000539	Clerical Assistant 2 - Hourly	1.00	0.00	0.00	\$29,931 - \$36,067	\$ -
20000295	Community Development Coordinator	2.00	0.00	0.00	76,731 - 92,893	-
20000300	Community Development Specialist 2	3.00	0.00	0.00	54,059 - 65,333	-

Office of the Mayor

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000303	Community Development Specialist 4	2.00	0.00	0.00	66,768 - 80,891	-
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	16,640 - 104,832	70,000
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	59,155 - 224,099	158,110
90000924	Executive Secretary - Hourly	0.17	0.00	0.00	43,555 - 52,666	-
90001073	Management Intern - Hourly	1.00	1.16	0.00	24,274 - 29,203	-
90001074	Management Intern-Mayor/ Council - Hourly	0.00	0.00	1.16	24,274 - 29,203	28,157
20001072	Mayor	1.00	1.00	1.00	100,464 - 100,464	97,450
20001255	Mayor Representative 2	21.00	20.00	21.00	19,323 - 151,840	1,413,228
91000196	Mayor Representative 2-Provisional	0.00	0.00	1.00	19,323 - 151,840	100,000
20000170	Multimedia Production Coordinator	2.00	0.00	0.00	48,901 - 59,197	-
20001222	Program Manager	1.00	0.00	0.00	46,966 - 172,744	-
20000895	Senior Legislative Recorder	1.00	0.00	0.00	48,090 - 58,032	-
20000918	Senior Planner	1.00	0.00	0.00	65,354 - 79,019	-
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		38.17	24.16	26.16		\$ 1,868,401
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 60,173	\$ 59,716	\$ 53,642	\$ (6,074)	
	Flexible Benefits	288,234	200,656	178,006	(22,650)	
	Insurance	317	-	-	-	
	Long-Term Disability	16,500	11,534	10,349	(1,185)	
	Medicare	43,057	28,154	27,788	(366)	
	Other Post-Employment Benefits	99,041	145,521	150,889	5,368	
	Retiree Health Contribution	45,316	-	-	-	
	Retiree Medical Trust	1,181	910	3,165	2,255	
	Retirement 401 Plan	4,651	3,638	5,090	1,452	
	Retirement ARC	903,652	594,706	321,109	(273,597)	
	Retirement DROP	2,012	-	-	-	
	Retirement Offset Contribution	1,519	-	-	-	
	Risk Management Administration	35,002	23,966	25,248	1,282	
	Supplemental Pension Savings Plan	77,712	55,734	89,887	34,153	
	Unemployment Insurance	8,274	5,883	5,559	(324)	
	Unused Sick Leave	0	-	-	-	
	Workers' Compensation	12,503	20,469	51,260	30,791	
Fringe Benefits Subtotal		\$ 1,599,142	\$ 1,150,887	\$ 921,992	\$ (228,895)	
Total Personnel Expenditures					\$ 2,790,393	



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Park & Recreation



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Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 41,000 acres of parks, open space, and aquatic areas available throughout the City. This includes over 22,000 acres of open space that are managed in compliance with the Multiple Species Conservation Program (MSCP), a 1996 agreement between the City of San Diego, the United States Fish and Wildlife Service, and the California Department of Fish and Game. The Department provides a wide variety of opportunities for San Diegans to renew mind, body, and spirit in healthy outdoor settings. Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect sensitive habitat and cultural history and provide educational opportunities in a natural setting. The Park and Recreation Department administers 49 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds. The Department also operates Mount Hope Cemetery, which opened in 1869, and contains historically significant monuments to some of San Diego's most notable citizens.

Park & Recreation

Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior activities, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Instill community pride and ownership

It is in the community where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services it provides is paramount. The Department must improve avenues for community input and feedback in order to produce the most effective and valuable services. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youths, and young adults in the park system

Goal 2: Invest in environmentally-sensitive programs and practices

It is the Department's duty to ensure that future San Diegans enjoy the rich environment available today. As a result, the Department strives to take part in environmentally-sensitive practices that promote protection and preservation. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

Goal 3: Maintain public safety and quality park maintenance

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City park conditions through scheduled maintenance and responsive repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives:

- Maintain grounds in good condition
- Maintain facilities in good repair (maintenance and management)
- Work to ensure that the public is safe in parks and surrounding areas

Goal 4: Provide high quality services

In order to keep pace with the demands of the ever-changing community, the Department is committed to enhancing the quality of the services it provides. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

Park & Recreation

Goal 5: Deliver innovative, responsive programs

With the changing environment and conditions in our diverse City, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop recreation programs that are responsive to community needs
- Improve relationships with community service organizations

Goal 6: Develop and retain committed, valued employees

Part of achieving excellence in any organization is the development of its employees. The Department strives for a more efficient and effective organization and works toward accomplishing this goal by focusing on developing its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Results of customer satisfaction survey on Park & Recreation program activities	94.5%	95.3%	93.3% ¹
2. Results of customer survey on overall satisfaction with Park & Recreation facilities	94.6%	95.8%	94.1% ¹
3. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	Standards developed	Inspections to begin in the spring	TBD
4. Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations)	0	0	0
5. Number of developed/undeveloped park acreage (includes water and joint use acreage) managed	40,509	41,439	41,656
6. Number of aquatic users	304,900	327,030	315,000 ²
7. Number of hours of operation of recreation centers	126,060	128,848	128,492
8. Number of acres of parks and open spaces per 1,000 population ³	31.13	31.84	32.01

1. Five-year average

2. Includes the closure of Memorial Pool for approximately nine months due to project expansion

3. SANDAG population estimate of 1,301,617 used

Service Efforts and Accomplishments

In Fiscal Year 2013, Therapeutic Recreation and Senior Citizen Services provided a variety of programs to seniors and persons with disabilities such as adaptive sports, dance, fitness, community outings, social events, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants. All programs address the specific needs of each population and work on increasing independence, teaching recreation skills, and

Park & Recreation

enhancing the overall quality of life. Senior Citizen Services also provides a popular senior lounge in Balboa Park with over 2,000 visitors monthly and Therapeutic Recreation Services also provides access to City beaches through a motorized beach wheelchair program at Mission Beach.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at 31 recreation centers located in urban, low-income communities throughout the City. The Program served more than 80,000 lunches and 50,000 snacks to children ages 2 through 18 years of age. Beginning in Spring 2012, meal programs were offered at 12 recreation centers which served over 8,600 lunches and 8,100 snacks. During the winter break, over 3,400 lunches and 3,300 snacks were served.

In partnership with the San Diego Police Department, the Park and Recreation Department received nearly \$151,000 in grant funds from the State of California in an effort to reduce crimes related to gang activity and curb gang membership. The grant funds were used to increase recreational program hours at Dolores Magdaleno Memorial, Mountain View, Southcrest, Encanto, and City Heights recreation centers from 6:00 p.m. to 9:00 p.m. on Friday evenings, providing a safe evening environment and an alternative to participation in gangs. While the CalGrip Grant ended in October 2012, City Council allocated \$40,000 to the Community Parks II Division in order to keep the Friday Night Teen program operating for three hours per night at the same five sites listed above for eight weeks in May and June 2013.

Public usage of the Balboa Park trails has continued to increase resulting in visitors to areas of Balboa Park which were previously under-utilized. Staff continues to plant native and non-native ornamental plant material to assist in water conservation and beautification.

Capital Improvement Projects underway in Balboa Park include HVAC equipment replacement at Casa de Balboa, elevator upgrades at six locations, Municipal Gymnasium roof replacement, and ADA upgrades at five buildings.

Over 3,500 volunteers donated over 22,000 hours in both one-time group projects and year-round volunteer programs to improve and enhance Balboa Park. Support from philanthropic organizations aided in a variety of efforts including: re-forestation, restoring Botanical Building (exterior) fountains, Inez Grant Parker Memorial Rose Garden irrigation renovation, and Lily Pond Restoration.

Mission Bay Park Grounds Maintenance staff and the Support Crew installed 80 doggie bag dispenser replacing outdated wooden box containers; 111 picnic tables and all 28 comfort stations were power-washed; 400 yards of mulch was spread; and all red and yellow curbs within park property were repainted. New upgraded irrigation systems were installed at Dana Landing/Perez Cove and Hospitality Point near the jetty to comply with Best Management Practices (BMP). French drains were installed at Ski Beach, Bonita Cove and DeAnza Cove to prevent ponds and comply with BMP. At Santa Clara Point, South DeAnza Cove, Belmont Park, Playa Pacifica III and Sunset Point, 1,100 parking stalls were restriped. Sixty tons of silica sand was replenished at North De Anza Cove and North Tecolote Shores playgrounds. Twelve wooden permit boxes were constructed and installed at gazebos for reservation schedules.

The West Shore Crew assisted Lifeguards in removing invasive plant material from lifeguard facilities to improve the area. Mission Bay Park Rangers coordinated with volunteer enhancement projects (9,103 volunteer hours) throughout Mission Bay Park and Famosa Slough. Park rangers worked with the San Diego County Probation Department and the California Conservation Corps spending over 500 hours on a variety of projects including: trash and debris removal; enhancing the safety of bike paths by pruning vegetation; removal of invasive plants; maintaining native plant garden trails, California Least Tern sites, and Famosa Slough.

The Beach Maintenance Waste Stream Diversion Program continued to separate reusable materials, recyclable greens, and metals from the debris and illegally-dumped materials found in Mission Bay and Shoreline Parks. The Beach Mechanized Crew continues to provide support to Lifeguard Services by moving portable lifeguard towers to storage in the winter and back to their summer locations in the spring. Mechanized Beach Maintenance staff has also kept beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park.

Park & Recreation

Shoreline Parks supervisors continue to work to improve the area parks by helping manage the various projects including the construction of a new comfort station at Palisades Park and the new lifeguard towers at the Children's Pool and Ellen Browning Scripps Park. The Shoreline Parks maintenance staff continues to provide clean and safe parks, comfort stations, and piers for visitors to enjoy on a daily basis.

Golf Operations hosted several major events including the Callaway Junior World Golf Championship and the Men's, Senior Men's, and Women's City Amateur Golf Championship. In January 2013, Torrey Pines Golf Course hosted the highly-publicized event, the Professional Golfers' Association (PGA) Tour's Farmers Insurance Open.



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Park & Recreation

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	840.26	868.15	882.06	13.91
Personnel Expenditures	\$ 56,972,984	\$ 58,711,505	\$ 62,207,035	\$ 3,495,530
Non-Personnel Expenditures	51,964,724	54,705,765	54,985,764	279,999
Total Department Expenditures	\$ 108,937,708	\$ 113,417,270	\$ 117,192,799	\$ 3,775,529
Total Department Revenue	\$ 62,638,775	\$ 66,711,422	\$ 64,481,213	\$ (2,230,209)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administrative Services	\$ 2,106,288	\$ 2,254,732	\$ 2,367,288	\$ 112,556
Community Parks I	19,347,056	20,546,140	21,136,926	590,786
Community Parks II	21,687,782	21,387,139	21,100,774	(286,365)
Developed Regional Parks	31,073,212	33,356,203	34,886,977	1,530,774
Open Space	8,247,805	8,427,636	9,665,098	1,237,462
Total	\$ 82,462,143	\$ 85,971,850	\$ 89,157,063	\$ 3,185,213

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administrative Services	15.00	15.00	15.00	0.00
Community Parks I	153.90	162.19	162.43	0.24
Community Parks II	219.86	230.57	231.51	0.94
Developed Regional Parks	299.82	309.14	313.87	4.73
Open Space	52.63	52.25	59.25	7.00
Total	741.21	769.15	782.06	12.91

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	(0.18)	\$ 2,168,301	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Support For Additional North Mission Trails Regional Park Acreage	5.00	627,643	-
Addition of 4.00 Park Rangers and 1.00 Pesticide Applicator and associated non-personnel expenditures to support the maintenance and operations of the new West Sycamore acreage in Mission Trails Regional Park.			
Balboa Park Centennial Celebration 2015	3.00	385,545	-
Addition of 1.00 Program Manager, 1.00 District Manager, and 1.00 Clerical Assistant 2 on a limited basis through Fiscal Year 2016 and associated non-personnel expenditures to support the Balboa Park Centennial Celebration 2015.			

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	364,266	-
Balboa Park Traffic Management Plan Addition of non-personnel expenditures for the Balboa Park Traffic Management Plan.	0.00	300,000	-
Support for Additional Open Space Acreage Addition of 1.00 Principal Drafting Aide and 1.00 Park Ranger and associated non-personnel expenditures and revenue to support the maintenance and operations of new open space acreage.	2.00	221,756	49,700
General Benefit Contribution to Maintenance Assessment Districts State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	123,122	-
Support for Memorial Pool Expansion Addition of 0.75 Pool Guard 2 - Hourly and associated non-personnel expenditures and revenue to support the maintenance and operations of the Memorial Pool expansion.	0.75	26,989	2,500
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	2.08	26,508	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	25,200	-
Children's Pool Permit Processing Addition of funding for permit processing expenditures to close the beach at Children's Pool during the seals' birthing season.	0.00	25,000	-
Restoration of Winter Restroom Service Addition of 0.22 Grounds Maintenance Worker - Hourly to reinstate restroom service in the winter months for restrooms located at South Kellogg and North Mission Beach.	0.22	6,974	-
Support For Additional West Maple Canyon Mini-Park Acreage Addition of 0.04 Grounds Maintenance Worker 2 - Hourly and associated non-personnel expenditures to support the maintenance and operations of the West Maple Canyon Mini-Park.	0.04	2,604	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(159,995)	-

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(958,700)	(742,982)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Revised Revenue	0.00	-	(2,510,864)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	12.91	\$ 3,185,213	\$ (3,201,646)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 31,155,980	\$ 30,907,451	\$ 31,388,553	\$ 481,102
Fringe Benefits	19,385,641	20,702,380	23,371,398	2,669,018
PERSONNEL SUBTOTAL	\$ 50,541,621	\$ 51,609,831	\$ 54,759,951	\$ 3,150,120
NON-PERSONNEL				
Supplies	\$ 3,809,261	\$ 4,116,451	\$ 4,155,775	\$ 39,324
Contracts	13,936,697	13,904,215	14,014,182	109,967
Information Technology	1,704,207	2,271,466	1,950,421	(321,045)
Energy and Utilities	10,759,853	12,102,151	12,176,065	73,914
Other	144,308	210,861	311,250	100,389
Transfers Out	1,277,645	176,763	842,120	665,357
Capital Expenditures	288,552	1,457,692	674,843	(782,849)
Debt	-	122,420	272,456	150,036
NON-PERSONNEL SUBTOTAL	\$ 31,920,522	\$ 34,362,019	\$ 34,397,112	\$ 35,093
Total	\$ 82,462,143	\$ 85,971,850	\$ 89,157,063	\$ 3,185,213

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 20,081,847	\$ 34,722,257	\$ 32,162,393	\$ (2,559,864)
Fines Forfeitures and Penalties	29,881	27,395	27,395	-
Licenses and Permits	1,004,524	707,220	707,220	-
Other Revenue	321,050	13,800	13,800	-
Rev from Money and Prop	450,332	465,300	465,300	-
Transfers In	10,409,405	1,344,782	703,000	(641,782)
Total	\$ 32,297,040	\$ 37,280,754	\$ 34,079,108	\$ (3,201,646)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	4.00	\$31,491 - \$37,918	\$ 140,596
20000012	Administrative Aide 1	2.00	2.00	2.00	36,962 - 44,533	77,920
20000024	Administrative Aide 2	3.00	3.00	4.00	42,578 - 51,334	147,938
20000753	Aquatics Technician 1	2.00	2.00	2.00	39,499 - 47,091	47,091
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	197,848
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	52,809

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000040	Area Manager 2	21.00	21.00	21.00	52,749 - 63,918	1,167,274
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	102,856
20000108	Assistant Recreation Center Director	1.00	1.00	1.00	30,056 - 36,317	33,114
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	78,443
20000119	Associate Management Analyst	4.00	4.00	4.00	54,059 - 65,333	254,800
20000162	Associate Planner	1.00	1.00	1.00	56,722 - 68,536	63,918
20000649	Biologist 3	2.00	2.00	2.00	62,005 - 75,067	143,591
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	46,543
20000234	Carpenter	1.00	1.00	1.00	43,451 - 52,000	43,451
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	51,505
20000237	Cemetery Manager	1.00	1.00	1.00	54,246 - 65,520	63,882
90000574	Clerical Assistant 1 - Hourly	0.13	0.00	0.00	24,918 - 29,931	-
20000539	Clerical Assistant 2	5.00	6.00	7.00	29,931 - 36,067	240,921
90000539	Clerical Assistant 2 - Hourly	0.00	0.13	0.05	29,931 - 36,067	1,497
90000352	Custodian 1 - Hourly	2.72	2.72	2.94	24,045 - 28,725	70,692
20000354	Custodian 2	12.50	12.50	12.50	26,250 - 31,242	292,424
20000355	Custodian 3	4.00	4.00	4.00	28,725 - 33,966	135,864
20001168	Deputy Director	3.75	3.75	3.75	46,966 - 172,744	415,227
20000395	District Manager	14.00	14.00	15.00	62,358 - 75,234	795,586
20000426	Equipment Operator 1	11.00	11.00	11.00	37,690 - 45,115	494,093
20000430	Equipment Operator 2	9.00	9.00	9.00	41,350 - 49,462	441,255
20000418	Equipment Technician 1	10.00	10.00	9.00	36,005 - 43,139	338,005
20000423	Equipment Technician 2	5.00	5.00	5.00	39,499 - 47,091	235,455
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20000675	Grounds Maintenance Manager	9.00	8.00	8.00	51,459 - 62,358	486,392
20000472	Grounds Maintenance Supervisor	8.00	8.00	8.00	37,814 - 45,490	354,824
20000467	Grounds Maintenance Worker 1	57.00	9.00	9.00	28,683 - 33,987	256,250
90000467	Grounds Maintenance Worker 1 - Hourly	15.24	15.60	15.82	28,683 - 33,987	453,768
20000468	Grounds Maintenance Worker 2	192.18	245.18	246.00	31,762 - 37,773	9,058,406
90000468	Grounds Maintenance Worker 2 - Hourly	0.00	0.23	0.55	31,762 - 37,773	17,468
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	36,234 - 43,160	249,777
20000503	Horticulturist	3.00	3.00	3.00	53,061 - 64,147	182,245
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	69,607
20000497	Irrigation Specialist	1.00	1.00	1.00	37,814 - 45,261	45,261
20000589	Laborer	9.00	9.00	9.00	29,182 - 34,757	301,663
20000608	Light Equipment Operator	9.00	12.00	12.00	34,694 - 41,350	406,317
90001073	Management Intern - Hourly	0.00	0.00	0.25	24,274 - 29,203	6,068
20000660	Nursery Gardener	4.00	5.00	5.00	31,949 - 38,064	190,320
20000661	Nursery Supervisor	1.00	1.00	1.00	37,814 - 45,490	37,814
20000669	Park Designer	1.00	1.00	1.00	66,664 - 80,496	78,484

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000666	Park Ranger	21.25	21.00	26.00	41,059 - 49,878	1,194,952
20001138	Park and Recreation Director	1.00	1.00	1.00	59,155 - 224,099	138,970
20000680	Payroll Specialist 2	4.50	4.50	4.50	34,611 - 41,787	183,340
20000676	Pesticide Applicator	7.00	7.00	8.00	39,458 - 47,050	306,574
20000677	Pesticide Supervisor	1.00	1.00	1.00	40,851 - 49,150	47,921
90001015	Pool Guard 2 - Hourly	30.80	32.24	32.99	27,394 - 32,968	903,703
20000740	Principal Drafting Aide	0.00	0.00	1.00	50,003 - 60,549	50,003
20001222	Program Manager	1.00	1.00	2.00	46,966 - 172,744	211,705
20000763	Project Officer 2	2.00	2.00	2.00	76,794 - 92,851	177,819
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	73,940
90000798	Recreation Aide - Hourly	6.10	6.29	4.60	18,616 - 22,318	85,634
20000921	Recreation Center Director 1	9.13	9.00	9.00	36,962 - 44,533	362,382
20000802	Recreation Center Director 2	14.00	14.00	14.00	39,770 - 47,819	624,157
20000751	Recreation Center Director 3	32.00	32.00	32.00	42,640 - 51,293	1,504,803
20000569	Recreation Leader 1	0.50	0.50	0.50	24,918 - 30,035	14,643
90000569	Recreation Leader 1 - Hourly	59.49	75.30	77.24	24,918 - 30,035	1,924,696
20000530	Recreation Leader 2	1.00	1.00	1.00	28,725 - 34,632	33,766
90000534	Recreation Leader 2 - Hourly	4.14	3.60	4.60	28,725 - 34,632	132,134
90000533	Recreation Leader 2 - Hourly	3.74	3.91	4.08	28,725 - 34,632	117,196
90000530	Recreation Leader 2 - Hourly	8.50	8.57	8.56	28,725 - 34,632	245,884
20000817	Recreation Specialist	0.50	0.50	0.50	42,640 - 51,293	21,320
20000811	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	50,011
20000807	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	50,011
20000804	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	50,011
20000806	Recreation Specialist	4.00	4.00	4.00	42,640 - 51,293	120,187
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	78,869
20000927	Senior Clerk/Typist	3.00	3.00	2.00	36,067 - 43,514	84,852
20000015	Senior Management Analyst	3.00	3.00	3.00	59,363 - 71,760	209,898
20000844	Senior Park Ranger	7.00	7.00	7.00	51,459 - 62,358	418,895
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	228,761
20001046	Senior Utility Supervisor	1.00	1.00	1.00	47,216 - 57,138	53,971
20000194	Seven-Gang Mower Operator	8.00	8.00	8.00	37,690 - 45,115	352,095
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	223,696
20001010	Supervising Recreation Specialist	2.00	2.00	2.00	49,067 - 59,467	115,960
20001007	Supervising Recreation Specialist	4.00	4.00	4.00	49,067 - 59,467	223,007
90000959	Swimming Pool Manager 1 - Hourly	5.04	5.13	5.13	31,450 - 37,835	161,337
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	256,643
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	333,746
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	37,856
20001045	Utility Supervisor	5.00	5.00	5.00	43,472 - 51,979	247,230
20001044	Utility Supervisor	2.00	4.00	4.00	43,472 - 51,979	194,530
20001051	Utility Worker 1	9.00	8.00	8.00	30,534 - 36,296	248,310

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20001053	Utility Worker 2	4.00	4.00	4.00	33,322 - 39,666	112,654
20000756	Word Processing Operator	4.00	4.00	3.00	31,491 - 37,918	73,940
90001067	Work Service Aide - Hourly	0.00	0.50	0.50	16,765 - 20,488	8,382
20001069	Zoning Investigator 2	1.00	1.00	1.00	50,232 - 60,757	59,238
	Bilingual - Regular					32,032
	Geographic Info Cert Pay					2,500
	Landscape Architect Lic					12,074
	Night Shift Pay					4,686
	Overtime Budgeted					339,851
	Pesticide App Licens					2,600
	Reg Pay For Engineers					25,996
	Termination Pay Annual Leave					146,758
FTE, Salaries, and Wages Subtotal		741.21	769.15	782.06		\$ 31,388,553
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 119,529	\$ 151,138	\$ 155,368	\$ 4,230	
	Flexible Benefits	3,218,413	3,422,929	3,500,869		77,940
	Insurance	303	-	-		-
	Long-Term Disability	175,161	178,863	168,294		(10,569)
	Medicare	405,166	397,056	415,442		18,386
	Other Post-Employment Benefits	1,455,135	3,753,477	3,805,207		51,730
	Retiree Health Contribution	1,400,999	-	-		-
	Retiree Medical Trust	2,462	2,527	4,230		1,703
	Retirement 401 Plan	9,736	10,113	16,941		6,828
	Retirement ARC	9,163,422	9,042,335	11,633,203		2,590,868
	Retirement DROP	50,727	51,280	41,727		(9,553)
	Retirement Offset Contribution	45,024	47,022	47,790		768
	Risk Management Administration	580,567	618,043	636,723		18,680
	Supplemental Pension Savings Plan	1,486,251	1,516,164	1,507,858		(8,306)
	Unemployment Insurance	95,409	93,004	90,490		(2,514)
	Unused Sick Leave	(96)	-	-		-
	Workers' Compensation	1,177,435	1,418,429	1,347,256		(71,173)
Fringe Benefits Subtotal		\$ 19,385,641	\$ 20,702,380	\$ 23,371,398	\$ 2,669,018	
Total Personnel Expenditures					\$ 54,759,951	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Environmental Growth 1/3	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)
Total	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)

Park & Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Capital Improvement Program (CIP) Transfer Adjustment to reflect the addition of non-personnel expenditures for the transfer to CIP projects.	0.00	\$ 402,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	284,413	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(12,712)	-
Mandatory General Benefit Contribution to Maintenance Assessment Districts Reduction of State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	(16,475)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(301,200)	-
Reduction of Transfer to General Fund Reduction of the transfer to the General Fund to support Developed Regional Parks maintenance activities.	0.00	(801,885)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(300,698)
Total	0.00	\$ (445,859)	\$ (300,698)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 133	\$ 78,123	\$ 78,123	\$ -
Contracts	76,052	211,036	211,036	-
Information Technology	7,732	13,412	700	(12,712)
Energy and Utilities	2,032,198	1,688,335	1,972,133	283,798
Other	329	1,075	1,690	615
Transfers Out	1,869,234	2,416,217	1,698,657	(717,560)
NON-PERSONNEL SUBTOTAL	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)
Total	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339	\$ (445,859)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Local Taxes	\$ 4,144,944	\$ 4,192,984	\$ 3,936,786	\$ (256,198)
Rev from Money and Prop	9,253	53,500	9,000	(44,500)
Total	\$ 4,154,196	\$ 4,246,484	\$ 3,945,786	\$ (300,698)

Park & Recreation

Environmental Growth 2/3 Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Environmental Growth 2/3	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885
Total	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Increase of Transfer to General Fund	0.00	\$ 151,885	\$ -
Addition of the transfer to the General Fund to support Developed Regional Parks maintenance activities.			
Revised Revenue	0.00	-	(540,898)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ 151,885	\$ (540,898)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Transfers Out	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885
NON-PERSONNEL SUBTOTAL	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885
Total	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966	\$ 151,885

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Local Taxes	\$ 8,290,172	\$ 8,385,970	\$ 7,873,572	\$ (512,398)
Rev from Money and Prop	25,191	53,500	25,000	(28,500)
Total	\$ 8,315,363	\$ 8,439,470	\$ 7,898,572	\$ (540,898)

Golf Course Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Golf Operations	\$ 14,215,390	\$ 14,757,337	\$ 15,623,529	\$ 866,192
Total	\$ 14,215,390	\$ 14,757,337	\$ 15,623,529	\$ 866,192

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Golf Operations	97.05	97.00	98.00	1.00
Total	97.05	97.00	98.00	1.00

Park & Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 321,508	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	228,090	-
Increase in Chemical Fertilizer Applications Addition of expenditures for the increase in chemical fertilizer applications to enhance golf course turf quality.	0.00	150,000	-
Addition of Senior Public Information Officer Addition of 1.00 Senior Public Information Officer and associated non-personnel expenditures and revenue to implement a marketing plan to increase golf play at City-operated courses.	1.00	102,445	200,000
Golf Course Greens Maintenance Addition of non-personnel expenditures to enhance and maintain putting greens and bunkers.	0.00	50,000	-
Supplemental Cost of Living Adjustment Benefit Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental Cost of Living Adjustment (COLA) Benefit.	0.00	17,336	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	5,832	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	576	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(9,595)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	1,614,683
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(1,650)
Total	1.00	\$ 866,192	\$ 1,813,033

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 3,894,112	\$ 4,039,439	\$ 4,109,916	\$ 70,477

Park & Recreation

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits	2,350,655	2,872,879	3,134,769	261,890
PERSONNEL SUBTOTAL	\$ 6,244,767	\$ 6,912,318	\$ 7,244,685	\$ 332,367
NON-PERSONNEL				
Supplies	\$ 1,172,309	\$ 998,426	\$ 1,227,653	\$ 229,227
Contracts	4,505,943	4,559,999	4,795,980	235,981
Information Technology	250,258	401,316	352,286	(49,030)
Energy and Utilities	1,653,715	1,385,798	1,483,038	97,240
Other	25,503	44,546	47,632	3,086
Transfers Out	52,009	62,284	79,605	17,321
Capital Expenditures	310,886	392,650	392,650	-
NON-PERSONNEL SUBTOTAL	\$ 7,970,623	\$ 7,845,019	\$ 8,378,844	\$ 533,825
Total	\$ 14,215,390	\$ 14,757,337	\$ 15,623,529	\$ 866,192

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 16,241,238	\$ 15,260,638	\$ 16,976,647	\$ 1,716,009
Fines Forfeitures and Penalties	-	1,650	-	(1,650)
Other Revenue	16,251	-	-	-
Rev from Money and Prop	1,442,376	1,296,426	1,395,100	98,674
Total	\$ 17,699,864	\$ 16,558,714	\$ 18,371,747	\$ 1,813,033

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,970
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	94,091
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	50,051
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	-
20000354	Custodian 2	1.00	0.00	0.00	26,250 - 31,242	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	120,182
20000426	Equipment Operator 1	1.00	2.00	3.00	37,690 - 45,115	126,366
20000418	Equipment Technician 1	1.00	2.00	2.00	36,005 - 43,139	82,591
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	138,871
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	134,647
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	187,629
20000479	Golf Starter	16.00	16.00	14.00	29,931 - 36,067	487,571
90000479	Golf Starter - Hourly	6.05	6.00	6.00	29,931 - 36,067	184,143
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	394,498
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	133,059
20000467	Grounds Maintenance Worker 1	25.00	26.00	26.00	28,683 - 33,987	823,508
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	128,336
20000608	Light Equipment Operator	4.00	4.00	3.00	34,694 - 41,350	124,050
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	38,836

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range		Total
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 -	47,050	93,535
20000687	Plant Technician 1	1.00	0.00	0.00	37,814 -	45,261	-
20000818	Recreation Specialist	2.00	2.00	4.00	42,640 -	51,293	190,786
20000916	Senior Public Information Officer	0.00	0.00	1.00	54,059 -	65,333	54,059
20000194	Seven-Gang Mower Operator	3.00	2.00	2.00	37,690 -	45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 -	80,891	78,464
	Grds/Greenskpr Eq Op						19,107
	Overtime Budgeted						246,523
FTE, Salaries, and Wages Subtotal		97.05	97.00	98.00			\$ 4,109,916
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits							
	Employee Offset Savings	\$ 13,323	\$ 22,671	\$ 22,563	\$ 22,563	\$ (108)	
	Flexible Benefits	503,536		546,132	553,282		7,150
	Long-Term Disability	20,324		21,860	20,997		(863)
	Medicare	56,054		53,026	53,511		485
	Other Post-Employment Benefits	214,148		588,411	597,265		8,854
	Retiree Medical Trust	1,423		1,082	1,984		902
	Retirement 401 Plan	5,400		4,326	7,943		3,617
	Retirement ARC	1,186,722		1,226,407	1,439,335		212,928
	Retirement DROP	509		-	1,261		1,261
	Retirement Offset Contribution	4,950		5,444	5,399		(45)
	Risk Management Administration	88,744		96,906	99,940		3,034
	Supplemental Pension Savings Plan	167,718		171,673	159,208		(12,465)
	Unemployment Insurance	11,584		11,206	11,287		81
	Workers' Compensation	76,219		123,735	160,794		37,059
Fringe Benefits Subtotal		\$ 2,350,655	\$ 2,872,879	\$ 3,134,769	\$ 3,134,769	\$ 261,890	
Total Personnel Expenditures					\$ 7,244,685		

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Los Penasquitos Reserve	\$ 196,417	\$ 201,804	\$ 219,902	\$ 18,098
Total	\$ 196,417	\$ 201,804	\$ 219,902	\$ 18,098

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Park & Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 13,043	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Addition of Funding for Non-Native Plant Removal	0.00	5,000	-
Addition of non-personnel expenditures for non-native plant removal.			
Non-Discretionary Adjustment	0.00	88	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(33)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ 18,098	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 112,035	\$ 109,430	\$ 109,430	\$ -
Fringe Benefits	74,562	79,926	92,969	13,043
PERSONNEL SUBTOTAL	\$ 186,596	\$ 189,356	\$ 202,399	\$ 13,043
NON-PERSONNEL				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	5,296	6,000	11,000	5,000
Information Technology	753	33	-	(33)
Other	-	77	165	88
Transfers Out	2,211	2,213	2,213	-
NON-PERSONNEL SUBTOTAL	\$ 9,820	\$ 12,448	\$ 17,503	\$ 5,055
Total	\$ 196,417	\$ 201,804	\$ 219,902	\$ 18,098

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Rev from Money and Prop	\$ 35,277	\$ 36,000	\$ 36,000	\$ -
Transfers In	137,034	150,000	150,000	-
Total	\$ 172,311	\$ 186,000	\$ 186,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 48,631

Park & Recreation

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range		Total		
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 -	62,358	60,799		
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00	\$		109,430		
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013–2014 Change			
Fringe Benefits									
Employee Offset Savings		\$	1,127	\$	1,123	\$	1,123	\$	-
Flexible Benefits			12,183		12,150		12,150		-
Long-Term Disability			655		639		606		(33)
Medicare			1,498		1,627		1,627		-
Other Post-Employment Benefits			5,155		12,654		12,574		(80)
Retirement ARC			45,247		41,741		53,717		11,976
Retirement Offset Contribution			495		449		449		-
Risk Management Administration			2,084		2,084		2,104		20
Supplemental Pension Savings Plan			4,312		4,888		4,888		-
Unemployment Insurance			373		326		326		-
Workers' Compensation			1,433		2,245		3,405		1,160
Fringe Benefits Subtotal		\$	74,562	\$	79,926	\$	92,969	\$	13,043
Total Personnel Expenditures					\$				202,399

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 973,942	\$ 1,119,387	\$ 672,318
Continuing Appropriation - CIP	449,461	414,214	368,984
Contingency Reserve	123,823	182,084	111,194
TOTAL BALANCE AND RESERVES	\$ 1,547,226	\$ 1,715,685	\$ 1,152,496
REVENUE			
SDGE Franchise Fees	\$ 4,135,559	\$ 4,192,984	\$ 3,936,786
Interest Earnings	9,253	53,500	9,000
Other	9,384	—	—
TOTAL REVENUE	\$ 4,154,196	\$ 4,246,484	\$ 3,945,786
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,701,422	\$ 5,962,169	\$ 5,098,282
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 40,477	\$ —	\$ 126,885
TOTAL CIP EXPENSE	\$ 40,477	\$ —	\$ 126,885
OPERATING EXPENSE			
Assessment Reserve	\$ —	\$ 32,326	\$ 32,326
MAD Reimbursements	318,118	283,436	266,961
Regional Park/Open Space Maintenance	2,116,444	1,991,981	2,263,682
Reimbursement of Eligible Open Space Maint.	688,000	688,000	688,000
Reimbursement of Eligible Park Maint.	863,116	1,377,455	676,370
Transfer to Los Penasquitos Canyon Preserve Fund	—	35,000	35,000
TOTAL OPERATING EXPENSE	\$ 3,985,678	\$ 4,408,198	\$ 3,962,339
TOTAL EXPENSE	\$ 4,026,155	\$ 4,408,198	\$ 4,089,224
RESERVES			
Continuing Appropriation - CIP	\$ 408,984	\$ 414,214	\$ 368,984
Contingency Reserve	—	182,084	182,084
TOTAL RESERVES	\$ 408,984	\$ 596,298	\$ 551,068
BALANCE	\$ 1,266,283	\$ 957,673	\$ 457,990
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,701,422	\$ 5,962,169	\$ 5,098,282

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 822,441	\$ 1,004,732	\$ 744,549
Continuing Appropriation - CIP	1,348,990	1,314,951	1,296,124
TOTAL BALANCE AND RESERVES	\$ 2,171,431	\$ 2,319,683	\$ 2,040,673
REVENUE			
SDGE Franchise Fees	\$ 8,271,119	\$ 8,385,970	\$ 7,873,572
Interest Earnings	25,191	53,500	25,000
Other Revenue	19,053	—	—
TOTAL REVENUE	\$ 8,315,363	\$ 8,439,470	\$ 7,898,572
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,486,794	\$ 10,759,153	\$ 9,939,245
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 39,997	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 39,997	\$ —	\$ —
OPERATING EXPENSE			
Park Maintenance Reimbursement	\$ 7,728,081	\$ 7,728,081	\$ 7,879,966
Open Space Maintenance	350,000	350,000	350,000
TOTAL OPERATING EXPENSE	\$ 8,078,081	\$ 8,078,081	\$ 8,229,966
TOTAL EXPENSE	\$ 8,118,078	\$ 8,078,081	\$ 8,229,966
RESERVES			
Continuing Appropriation - CIP	\$ 1,308,993	\$ 1,314,951	\$ 1,296,124
TOTAL RESERVES	\$ 1,308,993	\$ 1,314,951	\$ 1,296,124
BALANCE	\$ 1,059,723	\$ 1,366,121	\$ 413,155
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,486,794	\$ 10,759,153	\$ 9,939,245

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Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year ¹	\$ 12,628,614	\$ 13,047,151	\$ 19,700,662
Continuing Appropriation - CIP	8,799,439	8,314,969	4,781,847
Operating Reserve	—	1,745,561	1,770,880
TOTAL BALANCE AND RESERVES	\$ 21,428,053	\$ 23,107,681	\$ 26,253,389
REVENUE			
Concessions	\$ 1,213,243	\$ 1,001,276	\$ 1,170,700
Golf Cart Rental	94,213	94,767	112,000
Golf Driving Range	398,185	364,974	425,000
Golf Fees	15,748,840	14,705,236	16,434,047
Interest Earnings	229,132	300,811	230,000
Miscellaneous Revenue	16,251	91,650	—
TOTAL REVENUE	\$ 17,699,864	\$ 16,558,714	\$ 18,371,747
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 39,127,917	\$ 39,666,395	\$ 44,625,136
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,207,121	\$ 1,000,000	\$ 4,055,000
TOTAL CIP EXPENSE	\$ 1,207,121	\$ 1,000,000	\$ 4,055,000
OPERATING EXPENSE			
Land Use Payment	\$ 2,422,473	\$ 2,314,634	\$ 2,378,725
Operating Expense	11,792,917	12,442,703	13,244,804
TOTAL OPERATING EXPENSE	\$ 14,215,390	\$ 14,757,337	\$ 15,623,529
TOTAL EXPENSE	\$ 15,422,511	\$ 15,757,337	\$ 19,678,529
RESERVES			
Continuing Appropriation - CIP	\$ 6,148,657	\$ 8,314,969	\$ 4,781,847
Operating Reserve ²	1,781,858	1,770,880	1,874,823
TOTAL RESERVES	\$ 7,930,515	\$ 10,085,849	\$ 6,656,670
BALANCE	\$ 15,774,891	\$ 13,823,209	\$ 18,289,937
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 39,127,917	\$ 39,666,395	\$ 44,625,136

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Balance available for Capital Improvements Program projects.

²Operating Reserve is approximately 12.0 percent of budgeted operating expenses.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 114,628	\$ 67,578	\$ 71,244
TOTAL BALANCE AND RESERVES	\$ 114,628	\$ 67,578	\$ 71,244
REVENUE			
Concession Leases	\$ 35,277	\$ 36,000	\$ 36,000
Transfer from Environmental Growth 1/3 Fund	—	35,000	35,000
Transfer from Other Funds	137,034	115,000	115,000
TOTAL REVENUE	\$ 172,311	\$ 186,000	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 286,939	\$ 253,578	\$ 257,244
OPERATING EXPENSE			
Personnel Expense	\$ 186,596	\$ 189,356	\$ 202,399
Non-Personnel Expense	9,821	12,448	17,503
TOTAL OPERATING EXPENSE	\$ 196,417	\$ 201,804	\$ 219,902
TOTAL EXPENSE	\$ 196,417	\$ 201,804	\$ 219,902
BALANCE	\$ 90,522	\$ 51,774	\$ 37,342
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 286,939	\$ 253,578	\$ 257,244

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

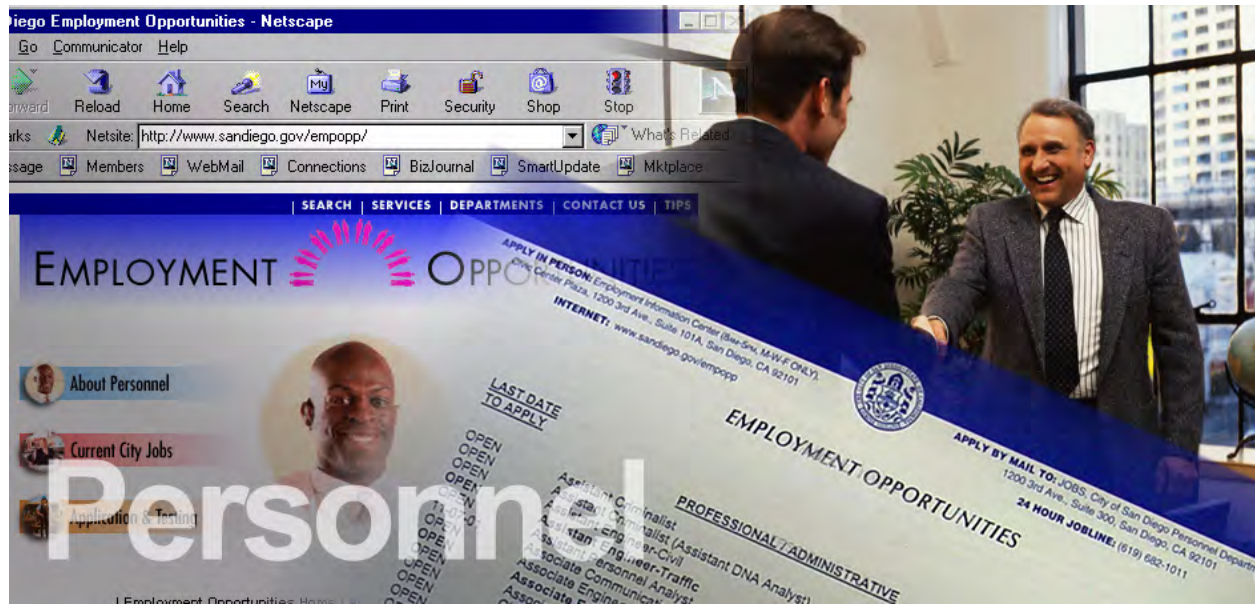


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Personnel



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Department Description

The Personnel Department is governed by the Civil Service Commission which is appointed by the Mayor and confirmed by the City Council. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees, and to maintain a competitive merit system that provides equal opportunity for all applicants.

The Department's mission is:

To provide excellence in personnel services

Goals and Objectives

The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers in order to bring about a diverse and productive workforce, a merit system that provides equal opportunity employment, and the ethical and uniform application of Civil Service Commission policies. The Personnel Department will also ensure the consistent and accurate application of policies for Exam Management and Recruiting, Classification, Backgrounds, Records/Payroll, Equal Employment Investigations Office fact findings and tracking, Appointing Authority Interview Training, Employee Performance Review Program, and other personnel practices.

Service Efforts and Accomplishments

Liaison Section

The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues that require the knowledge and interpretation of the City Charter, Civil Service Commission Rules and Regulations, Council Policy, Memorandums of Understanding, Attorney's opinions, and

Personnel

applicable federal and State law. This section also administers the pre-employment medical evaluation and random drug testing program for safety classes. During Fiscal Year 2013, the Liaison Section administered 290 Department of Motor Vehicle Medical examinations, administered pre-employment medical processes for 376 employees to ensure that all mandated requirements are met before candidates are cleared to begin work, and performed 1,228 random drug testing procedures by reviewing and evaluating results for Fire, Police, and other safety employees.

Certification, Records, and Payroll Sections

The Certification, Records, and Payroll Sections processed the City-wide payroll for 10,796 full-time, half-time, three-quarter time, hourly, and limited employees on a bi-weekly basis while maintaining accurate employment, medical, and conviction records of all City employees. These sections also processed 6,532 employee performance evaluations to monitor compliance with employee performance evaluation regulations.

Services Section

The Services Section provides budget and administrative support services to all other divisions in the Department and coordinates the Civil Service Commission monthly meetings. During Fiscal Year 2013, the Services Section responded to 14,509 contacts from the public, City employees, and managers who called or visited the Department for a variety of inquiries including job opportunities, Civil Service meetings and hearings, and general personnel information.

Employee Background Records Check Section

The Employee Background Records Check Section administers the fingerprint program to ensure compliance with the City and the State Department of Justice's regulations, as well as reviews and evaluates criminal records in relation to job duties. The Section fingerprinted and evaluated the background records of 1,082 new and current employees and volunteers during Fiscal Year 2013.

Classification Section

The Classification Section conducts classification and maintenance studies requested by City departments, employees, unions, and initiated by staff pursuant to Civil Service Rules and Policies. This section also performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Classification Section conducted over 235 classification and compensation studies and completed 105 surveys.

Exam Management and Recruiting Section

The Exam Management and Recruiting Section promotes City of San Diego employment opportunities through serving patrons at the Employment Information Counter; posting job announcements on the Personnel Department website, which received 364,812 hits, and Governmentjobs.com and other websites; distribution to community groups including veteran organizations; and attending job fairs, community forums and events sponsored by educational institutions. For the first half of Fiscal Year 2013, 19,445 applications were received, reviewed and processed and 120 recruitments were initiated. The Exam Management and Recruiting Section also provides reports on the status of the City's Equal Employment Opportunity Program and in response to federal Equal Employment Opportunity Commission (EEOC) EEO-4 reporting requirements.

Equal Employment Investigations Office

The Equal Employment Investigations Office investigates complaints and charges of discrimination made by City employees, applicants, and others regarding age, disability, gender, national origin, race, religion, retaliation, sexual harassment, and sexual orientation. The Equal Employment Investigations Office investigated and resolved 19 internal and 3 external discrimination complaints filed with federal and State compliance agencies.

Organizational Management and Personnel Administration Sections

The Organizational Management (OM) module in SAP/Human Capital Management (HCM) manages positions and the organizational structure of the City of San Diego. The Organizational Management Section provides ongoing support and training for the use of the OM module and also reviews and processes requests to add, delete, and move positions and organizational units within the City SAP System. The Personnel Administration (PA) Section maintains the central repository for all employees' master data and assists the Records and Payroll Sections in processing requests for personnel actions. These sections work closely with departments City-wide to ensure the integrity of positions and employee data used in preparing the City's Proposed and Adopted Budgets and Salary Ordinance.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	59.05	59.04	60.36	1.32
Personnel Expenditures	\$ 5,700,962	\$ 5,772,251	\$ 6,221,113	\$ 448,862
Non-Personnel Expenditures	687,819	774,339	700,728	(73,611)
Total Department Expenditures	\$ 6,388,781	\$ 6,546,590	\$ 6,921,841	\$ 375,251
Total Department Revenue	\$ 9,431	\$ 6,000	\$ 6,000	\$ -

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Classification & Liaison	\$ 2,276,335	\$ 2,329,457	\$ 2,337,586	\$ 8,129
Personnel	2,484,212	2,694,684	2,618,281	(76,403)
Recruiting & Exam Management	1,628,234	1,522,449	1,965,974	443,525
Total	\$ 6,388,781	\$ 6,546,590	\$ 6,921,841	\$ 375,251

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Classification & Liaison	22.00	21.54	20.00	(1.54)
Personnel	20.05	20.50	20.50	0.00
Recruiting & Exam Management	17.00	17.00	19.86	2.86
Total	59.05	59.04	60.36	1.32

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 323,060	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Addition of Associate Personnel Analyst	1.00	104,095	-
Addition of 1.00 Associate Personnel Analyst and associated non-personnel expenditures to assist with safety examination processes.			
Addition of Test Monitor II	0.50	28,192	-
Addition of 0.50 Test Monitor II to assist with technology changes associated with the NEOGOV online application system.			
New Employee Examination & Testing Program	0.00	25,000	-
Addition of non-personnel expenditures to support the New Employee Medical Examination & Random Drug Testing Program.			

Personnel

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,960	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.18)	(5,485)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(103,571)	-
Total	1.32	\$ 375,251	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 3,715,019	\$ 3,549,326	\$ 3,609,863	\$ 60,537
Fringe Benefits	1,985,943	2,222,925	2,611,250	388,325
PERSONNEL SUBTOTAL	\$ 5,700,962	\$ 5,772,251	\$ 6,221,113	\$ 448,862
NON-PERSONNEL				
Supplies	\$ 40,980	\$ 54,925	\$ 48,374	\$ (6,551)
Contracts	325,188	327,024	359,029	32,005
Information Technology	297,536	344,902	224,938	(119,964)
Energy and Utilities	8,535	3,858	5,354	1,496
Other	15,466	43,556	62,933	19,377
Transfers Out	116	74	100	26
NON-PERSONNEL SUBTOTAL	\$ 687,819	\$ 774,339	\$ 700,728	\$ (73,611)
Total	\$ 6,388,781	\$ 6,546,590	\$ 6,921,841	\$ 375,251

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 9,449	\$ 6,000	\$ 6,000	\$ -
Rev from Money and Prop	(18)	-	-	-
Total	\$ 9,431	\$ 6,000	\$ 6,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$34,694 - \$207,210	\$ 122,200
20001233	Assistant to the Director	1.00	1.00	1.00	46,966 - 172,744	79,890
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	63,700
20000158	Associate Personnel Analyst	12.00	12.00	13.00	53,893 - 65,104	681,675
90000544	Clerical Assistant 2 - Hourly	2.55	2.54	2.36	29,931 - 36,067	70,638
20001184	Deputy Personnel Director	2.00	2.00	2.00	25,376 - 148,200	232,330

Personnel

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	19,323 - 151,840	109,931
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	69,290
20000665	Offset Press Operator	0.50	0.50	0.50	33,405 - 39,770	19,885
20000679	Payroll Audit Specialist 1	8.00	8.00	0.00	37,877 - 45,718	-
20000681	Payroll Audit Specialist 2	0.00	0.00	8.00	39,686 - 48,069	367,193
20000936	Payroll Audit Supervisor-Auditor	0.00	0.00	2.00	47,986 - 57,949	112,134
20000694	Payroll Audit Supervisor-Personnel	2.00	2.00	0.00	43,638 - 52,707	-
20000697	Personnel Assistant 2	0.00	1.00	1.00	42,578 - 51,334	49,660
20001131	Personnel Director	1.00	1.00	1.00	34,694 - 207,210	174,600
20000738	Principal Test Administration Specialist	0.00	0.00	1.00	45,677 - 55,162	53,783
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	111,551
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	31,491
20000682	Senior Personnel Analyst	8.00	8.00	9.00	59,114 - 71,510	537,164
20000881	Senior Test Administration Specialist	2.00	1.00	0.00	39,666 - 48,027	-
20001000	Supervising Personnel Analyst	4.00	4.00	3.00	66,539 - 80,579	234,486
20000396	Test Administration Specialist	5.00	5.00	5.00	36,046 - 43,514	209,731
21000181	Test Monitor 2	0.00	0.00	0.50	29,931 - 36,067	18,034
20000756	Word Processing Operator	4.00	4.00	4.00	31,491 - 37,918	147,880
	Bilingual - Regular					13,104
	Overtime Budgeted					18,212
	Termination Pay Annual Leave					29,952
FTE, Salaries, and Wages Subtotal		59.05	59.04	60.36		\$ 3,609,863
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 55,858	\$ 79,598	\$ 80,623	\$ 1,025	
	Flexible Benefits	390,518	400,589	418,200	17,611	
	Long-Term Disability	20,342	20,518	19,733	(785)	
	Medicare	52,954	45,830	51,746	5,916	
	Other Post-Employment Benefits	144,011	354,312	358,422	4,110	
	Retiree Medical Trust	819	784	1,544	760	
	Retirement 401 Plan	3,276	3,134	6,173	3,039	
	Retirement ARC	1,045,939	1,003,987	1,318,483	314,496	
	Retirement DROP	17,743	17,266	9,534	(7,732)	
	Retirement Offset Contribution	4,448	5,028	5,254	226	
	Risk Management Administration	57,004	58,352	59,975	1,623	
	Supplemental Pension Savings Plan	150,029	157,088	161,645	4,557	
	Unemployment Insurance	11,614	10,471	10,591	120	
	Unused Sick Leave	5	-	-	-	

Personnel

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Workers' Compensation	31,384	65,968	109,327	43,359
Fringe Benefits Subtotal	\$ 1,985,943	\$ 2,222,925	\$ 2,611,250	\$ 388,325
Total Personnel Expenditures			\$ 6,221,113	

PETCO Park



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Description

The PETCO Park management has the role of monitoring and maintaining the relationship between the City and the parties that use PETCO Park facilities, specifically the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA).

In May 2012, the City Council approved a proposal to change the share of the City's revenues from non-baseball events from 70 percent City/30 percent Padres to 70 percent Padres/30 percent City. This provides an incentive for the Padres to conduct more special events and generate more revenue for the City. In exchange for the higher split, the Padres guarantee that the City will receive at least \$300,000 in special event revenue annually and increase their annual payment into the Ballpark Capital Expenditure Fund from \$250,000 to \$1.0 million.

During Fiscal Year 2012, Special Event Revenue was greater than expected primarily as a result of the Sales and Marketing staff booking more events than originally projected. Actual Special Event revenue was \$136,025 more than was budgeted, a 68 percent increase. With the success in getting 'Cavalia', an equestrian ballet, at PETCO (which started on November 1, 2012), local businesses will enjoy a projected \$10.0 million in new revenue with 200 new jobs and 7,000 hotel room nights. On June 13, 2012, the Padres held the Cisco Systems Customer Appreciation Event. This was the largest non-Padre event ever held at PETCO both in terms of attendance and revenue.

The City expects the Special Event Revenue to continue to increase over the coming years due to both a perceived economic recovery on the horizon, as well as the continued efforts being made by the Sales and Marketing staff at PETCO.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 144,541	\$ 172,921	\$ 142,132	\$ (30,789)
Non-Personnel Expenditures	16,417,829	17,293,388	17,261,918	(31,470)
Total Department Expenditures	\$ 16,562,371	\$ 17,466,309	\$ 17,404,050	\$ (62,259)
Total Department Revenue	\$ 18,154,699	\$ 17,397,100	\$ 16,494,163	\$ (902,937)

PETCO Park Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PETCO Park	\$ 16,562,371	\$ 17,466,309	\$ 17,404,050	\$ (62,259)
Total	\$ 16,562,371	\$ 17,466,309	\$ 17,404,050	\$ (62,259)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Landscaping Expenditures Addition of expenditures as a result of an increased contractual obligation for landscaping services.	0.00	\$ 2,339	\$ -
Addition of Security Expenditures Addition of expenditures as a result of an increased contractual obligation for security services at PETCO Park events.	0.00	2,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(2,207)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(30,789)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(33,602)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(902,937)
Total	0.00	\$ (62,259)	\$ (902,937)

PETCO Park

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 96,089	\$ 106,701	\$ 111,548	\$ 4,847
Fringe Benefits	48,452	66,220	30,584	(35,636)
PERSONNEL SUBTOTAL	\$ 144,541	\$ 172,921	\$ 142,132	\$ (30,789)
NON-PERSONNEL				
Supplies	\$ 974	\$ 5,890	\$ 5,890	\$ -
Contracts	4,957,291	5,782,617	5,786,956	4,339
Information Technology	130,181	167,473	140,004	(27,469)
Energy and Utilities	11,226	13,796	10,541	(3,255)
Other	1,501	197	612	415
Transfers Out	11,316,656	11,323,415	11,317,915	(5,500)
NON-PERSONNEL SUBTOTAL	\$ 16,417,829	\$ 17,293,388	\$ 17,261,918	\$ (31,470)
Total	\$ 16,562,371	\$ 17,466,309	\$ 17,404,050	\$ (62,259)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Revenue	\$ 967,199	\$ 930,000	\$ 930,000	\$ -
Rev from Money and Prop	1,021,090	945,850	1,048,413	102,563
Rev from Other Agencies	4,410	11,321,250	-	(11,321,250)
Transfers In	16,162,000	4,200,000	14,515,750	10,315,750
Total	\$ 18,154,699	\$ 17,397,100	\$ 16,494,163	\$ (902,937)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20001222	Program Manager	1.00	1.00	1.00	\$46,966 - \$172,744	\$ 111,548
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 111,548

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,361	\$ 3,300	\$ 3,450	\$ 150
Flexible Benefits	6,028	7,701	4,500	(3,201)
Long-Term Disability	549	627	621	(6)
Medicare	1,467	1,595	1,668	73
Other Post-Employment Benefits	2,112	6,327	6,287	(40)
Retiree Medical Trust	44	-	288	288
Retirement 401 Plan	177	-	1,150	1,150
Retirement ARC	31,917	40,909	8,130	(32,779)
Risk Management Administration	919	1,042	1,052	10
Supplemental Pension Savings Plan	2,190	3,300	-	(3,300)
Unemployment Insurance	326	319	333	14
Workers' Compensation	363	1,100	3,105	2,005
Fringe Benefits Subtotal	\$ 48,452	\$ 66,220	\$ 30,584	\$ (35,636)
Total Personnel Expenditures			\$ 142,132	

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (31,736)	\$ 1,151,678	\$ 1,925,919
TOTAL BALANCE AND RESERVES	\$ (31,736)	\$ 1,151,678	\$ 1,925,919
REVENUE			
Interest Earnings	\$ 35,967	\$ 50,000	\$ 50,000
Padres Rental Payment	570,850	570,850	598,413
Reimbursement from Padres for Police Services/Costs	967,199	930,000	930,000
Special Event Revenues	414,273	325,000	400,000
Transfer from Other Funds	4,410	4,200,000	14,515,750
Redevelopment Agency Loan Repayment	16,162,000	11,321,250	—
TOTAL REVENUE	\$ 18,154,699	\$ 17,397,100	\$ 16,494,163
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 18,122,963	\$ 18,548,778	\$ 18,420,082
OPERATING EXPENSE			
Administrative and Project Costs	\$ 288,542	\$ 360,277	\$ 299,179
Debt Service Payment (Bond)	11,316,656	11,323,415	11,317,915
Landscaping Contract	56,870	77,980	80,319
Security Service Contract	13,654	15,000	17,000
Operations & Maintenance (Joint Ballpark Operating Expenses Contract)	3,882,527	4,314,637	4,314,637
Police Services	1,004,122	1,375,000	1,375,000
TOTAL OPERATING EXPENSE	\$ 16,562,371	\$ 17,466,309	\$ 17,404,050
TOTAL EXPENSE	\$ 16,562,371	\$ 17,466,309	\$ 17,404,050
BALANCE	\$ 1,560,593	\$ 1,082,469	\$ 1,016,032
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 18,122,963	\$ 18,548,778	\$ 18,420,082

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Police



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Department Description

For 124 years, the San Diego Police Department (SDPD) has served the residents of this City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 123 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem-solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Improve quality of life for all

The Police Department's highest priority is to ensure that San Diego is safe for all of its residents. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Reduce violent crime through the prevention, identification, and apprehension of criminal offenders
- Maintain priority call response times
- Ensure effective policing by addressing command and community priorities

Police

Goal 2: Strive for continuous improvement in efficiency and effectiveness

In the pursuit of operational excellence, it is important to continuously seek ways in which to operate as efficiently and effectively as possible. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively utilize and manage resources
- Efficiently manage staffing levels
- Ensure continuous improvement of operations by identifying best practices in policing
- Pursue funding sources for new technology and equipment

Goal 3: Ensure accountability to high standards of performance, ethics, and professional conduct

High standards of integrity, professional conduct, and performance are vital to the success of the Police Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce
- Encourage sound decision-making
- Promote professional and ethical behavior by employees

Key Performance Indicators

Performance Measure	Actual CY2012	Estimated CY2013	Target CY2014
1. Average response time to priority E calls (in minutes)	6.3	7.0	7.0
2. Average response time to priority 1 calls (in minutes)	11.8	14.0	14.0
3. Average response time to priority 2 calls (in minutes)	25.2	27.0	27.0
4. Average response time to priority 3 calls (in minutes)	61.9	70.0	68.0
5. Average response time to priority 4 calls (in minutes)	67.4	70.0	70.0
6. Clearance rates for violent crimes (homicide, sexual assault, robbery, aggravated assault)	53.7%	50.0%	50.0%
7. Violent crimes per 1,000 (homicide, sexual assault, robbery, aggravated assault)	4.18	4.50	4.50
8. Sworn officers per 1,000 population	1.49	1.48	1.48

Service Efforts and Accomplishments

Crime Rates

The total number of index crimes in San Diego increased 6.9% in 2012 compared to 2011. This was the first increase in overall crime since 2005, when crime went up 1.1%. Index crimes include murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft. Information on these crime types is collected and measured nationwide by the Department of Justice Uniform Crime Reporting program. Despite an increase in the overall crime rate, the 2012 crime rate of 28.2 per thousand residents is comparable to rates experienced in the early 1960s.

Clearances

Overall, clearance rates remained relatively constant when comparing 2011 and 2012.

Public Safety Realignment (AB109)

The Public Safety Realignment plan resulting from AB 109 was implemented regionally in October 2011. This realignment shifted the sentences of some non-violent offenders from serving time in state prison to local jail and created a new offender status called Post Release Offender (PRO), who are supervised by County Probation rather than State Parole. In response to these changes, the Department is proactively monitoring PROs released within the City. Many commands are providing additional training on probation and parole procedures, so officers understand the available tools and release conditions. Additionally, officers are expected to monitor PROs in their commands and conduct periodic compliance checks to ensure subjects are not re-offending.

Central Division

Officers recently received a community policing award from the International Association of Chiefs of Police (IACP) for their successful project focused on a problem location downtown. The building was the source of many disturbances associated with large rave parties involving drug use, underage drinking, noise and other illegal activities. Officers gathered intelligence and eventually SWAT executed a search warrant which resulted in a quieter and safer neighborhood.

Mid-City Division

In response to increasing gang and other violence, Mid-City began the Violence Reduction Project which was a multifaceted approach using traditional policing methods in conjunction with intelligence-led policing and predictive analysis to more efficiently address hot spots and those most likely to offend. Targeted enforcement was conducted based on information developed regarding active gang members, probationers and parolees. Additionally, high visibility patrols were deployed in identified high crime areas, especially on active weekends.

Mid-City is working closely with families on 44th Street following a triple shooting that resulted in two gang-related homicides last June. Division staff regularly meets and assists family members who are becoming important community leaders as they mobilize their neighbors to reject violence.

On days with overlapping squads, officers have been tasked with spending at least a portion of their day out on foot. Business owners are contacted during business hours while violence prone areas of Mid-City are canvassed after hours.

Northeastern Division

Northeastern implemented an 80/20 program similar to a program previously established in Eastern Division. The principle is based on the idea that 80% of crimes are committed by 20% of the population. Since probationers and parolees are more likely to be part of the 20% offender group, each officer has been assigned responsibility to focus additional attention on the activities and compliance of several identified individuals.

In recent months, there has been a renewed increase in metal theft, mostly involving copper. Northeastern is participating on a County-wide task force that was initiated to address this type of theft. The task force consists of law enforcement agencies throughout the County, as well as several large businesses such as AT&T and Cox Communications, and the Naval Criminal Investigative Service.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	2,514.85	2,515.35	2,524.79	9.44
Personnel Expenditures	\$ 341,640,608	\$ 343,407,383	\$ 348,986,050	\$ 5,578,667
Non-Personnel Expenditures	61,302,112	71,863,908	68,811,906	(3,052,002)
Total Department Expenditures	\$ 402,942,720	\$ 415,271,291	\$ 417,797,956	\$ 2,526,665
Total Department Revenue	\$ 44,735,677	\$ 48,994,784	\$ 48,861,836	\$ (132,948)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	\$ 25,787,984	\$ 30,057,343	\$ 26,019,990	\$ (4,037,353)
Administrative Services	37,863,655	43,253,495	44,790,236	1,536,741
Centralized Investigations	67,376,913	63,658,671	64,972,627	1,313,956
Family Justice Center	603,695	610,518	633,156	22,638
Neighborhood Policing	42,674,280	42,853,479	49,116,535	6,263,056
Patrol Operations	224,106,433	226,096,139	225,642,600	(453,539)
Total	\$ 398,412,960	\$ 406,529,645	\$ 411,175,144	\$ 4,645,499

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	75.10	75.10	80.00	4.90
Administrative Services	254.25	258.75	260.72	1.97
Centralized Investigations	406.50	410.00	407.00	(3.00)
Family Justice Center	4.00	4.00	4.00	0.00
Neighborhood Policing	267.00	267.50	333.07	65.57
Patrol Operations	1,508.00	1,500.00	1,440.00	(68.00)
Total	2,514.85	2,515.35	2,524.79	9.44

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	2.50	\$ 4,554,659	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Police Academy Recruits	8.67	1,181,396	-
Addition of 16 Police Officer 2 positions and associated non-personnel expenditures to support an increase in Police Academy recruits from 30 to 34 for each of the four academies held throughout Fiscal Year 2014 as part of the five-year staffing plan.			
Equipment for Sworn Personnel	0.00	1,100,000	-
Addition of non-personnel expenditures to replace equipment for sworn personnel as part of the five-year staffing plan.			

Police

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	635,041	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.73)	(48,888)	-
Reduction of Police Decentralization Fund Transfer Adjustment to reflect a decrease in the transfer to the Police Decentralization Fund due to the use of fund balance.	0.00	(1,374,883)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(1,401,826)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	700,000
Parking Citation Revenue Adjustment to reflect an increase in revenue for parking enforcement activities.	0.00	-	618,769
Safety Sales Tax Revenue Adjustment to reflect an increase in Safety Sales Tax revenue.	0.00	-	330,666
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(407,500)
Total	9.44	\$ 4,645,499	\$ 1,241,935

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 206,489,324	\$ 209,814,459	\$ 209,828,030	\$ 13,571
Fringe Benefits	135,151,284	133,592,924	139,158,020	5,565,096
PERSONNEL SUBTOTAL	\$ 341,640,608	\$ 343,407,383	\$ 348,986,050	\$ 5,578,667
NON-PERSONNEL				
Supplies	\$ 4,598,301	\$ 3,654,109	\$ 5,042,016	\$ 1,387,907
Contracts	30,923,692	21,658,938	26,022,129	4,363,191
Information Technology	10,053,246	14,994,620	12,880,480	(2,114,140)
Energy and Utilities	6,154,068	11,806,223	11,163,029	(643,194)
Other	825,531	967,810	1,676,224	708,414
Transfers Out	2,063,806	7,678,143	3,854,307	(3,823,836)
Capital Expenditures	12,996	200,246	200,246	-
Debt	2,140,713	2,162,173	1,350,663	(811,510)
NON-PERSONNEL SUBTOTAL	\$ 56,772,352	\$ 63,122,262	\$ 62,189,094	\$ (933,168)
Total	\$ 398,412,960	\$ 406,529,645	\$ 411,175,144	\$ 4,645,499

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 10,191,999	\$ 10,994,162	\$ 10,862,285	\$ (131,877)
Fines Forfeitures and Penalties	20,493,348	19,335,427	20,124,996	789,569
Licenses and Permits	4,510,743	5,843,262	4,428,760	(1,414,502)
Other Local Taxes	1,206,467	1,551,205	1,256,000	(295,205)
Other Revenue	371,217	640,000	190,364	(449,636)
Rev from Federal Agencies	1,607,711	660,000	2,756,720	2,096,720
Rev from Money and Prop	-	216,149	216,149	-
Rev from Other Agencies	884,953	209,723	758,423	548,700
Transfers In	2,877,257	3,410,208	3,508,374	98,166
Total	\$ 42,143,695	\$ 42,860,136	\$ 44,102,071	\$ 1,241,935

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$31,491 - \$37,918	\$ 146,075
90000011	Account Clerk - Hourly	1.10	1.10	1.00	31,491 - 37,918	31,492
20000007	Accountant 3	1.00	1.00	1.00	59,363 - 71,760	69,966
20000024	Administrative Aide 2	10.00	11.00	11.00	42,578 - 51,334	489,418
20000050	Assistant Management Analyst	1.00	1.00	1.00	44,470 - 54,059	45,570
20001190	Assistant Police Chief	4.00	4.00	4.00	46,966 - 172,744	543,870
20001216	Assistant to the Police Chief-Civilian	1.00	0.00	0.00	23,005 - 137,904	-
20000311	Associate Department Human Resources Analyst	0.75	2.00	2.00	54,059 - 65,333	126,746
20000134	Associate Management Analyst	2.00	2.00	2.00	54,059 - 65,333	127,400
20000119	Associate Management Analyst	13.00	13.00	13.00	54,059 - 65,333	797,003
20000171	Auto Messenger 1	3.00	0.00	0.00	26,208 - 31,491	-
20000201	Building Maintenance Supervisor	1.00	1.00	1.00	61,859 - 74,797	72,927
20000224	Building Service Technician	3.00	3.00	3.00	33,322 - 39,666	118,998
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	93,086
20000231	Cal-ID Technician	12.00	12.00	12.00	36,275 - 43,722	487,563
90000231	Cal-ID Technician - Hourly	0.89	0.89	0.97	36,275 - 43,722	35,187
20000540	Clerical Assistant 2	1.00	1.00	0.00	29,931 - 36,067	-
20000539	Clerical Assistant 2	6.75	7.00	7.00	29,931 - 36,067	240,921
90000539	Clerical Assistant 2 - Hourly	2.76	2.76	2.61	29,931 - 36,067	78,120
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	16,827 - 105,518	60,680
20001175	Crime Laboratory Manager	1.00	1.00	1.00	46,966 - 172,744	109,296
20000441	Crime Scene Specialist	8.00	8.00	8.00	50,274 - 60,715	468,641
20000348	Criminalist 2	11.00	10.00	11.00	74,942 - 90,542	703,055
20000349	Criminalist 2	13.00	14.00	13.00	74,942 - 90,542	1,108,603
20000391	DNA Technical Manager	1.00	1.00	1.00	78,686 - 95,077	92,700
20000386	Dispatcher 2	72.00	72.00	73.00	37,440 - 45,178	3,038,760
90000386	Dispatcher 2 - Hourly	1.36	1.36	1.38	37,440 - 45,178	51,667
20000398	Documents Examiner 3	2.00	2.00	2.00	68,016 - 82,118	160,130

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	56,534
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	59,155 - 224,099	149,860
20000924	Executive Secretary	2.00	2.00	2.00	43,555 - 52,666	98,544
20000178	Information Systems Administrator	2.00	2.00	2.00	73,466 - 88,982	86,312
20000290	Information Systems Analyst 2	9.00	6.00	6.00	54,059 - 65,333	316,865
20000293	Information Systems Analyst 3	2.00	6.00	6.00	59,363 - 71,760	348,035
20000998	Information Systems Analyst 4	2.00	2.00	2.00	66,768 - 80,891	156,061
20000180	Information Systems Manager	1.00	0.00	0.00	84,427 - 102,253	-
20000377	Information Systems Technician	0.50	0.50	1.00	42,578 - 51,334	50,051
20000536	Intermediate Stenographer	1.00	1.00	0.00	32,094 - 38,813	-
20000730	Interview and Interrogation Specialist 3	2.00	2.00	2.00	62,254 - 75,067	146,380
20000590	Laboratory Technician	1.00	1.50	2.00	40,622 - 49,067	40,622
20000577	Latent Print Examiner 2	11.00	11.00	11.00	59,634 - 72,072	752,004
90001073	Management Intern - Hourly	0.76	0.76	0.75	24,274 - 29,203	18,205
20000672	Parking Enforcement Officer 1	39.50	40.00	40.00	35,630 - 42,848	1,623,211
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	39,104 - 47,091	819,642
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	43,077 - 51,750	295,357
20000680	Payroll Specialist 2	6.00	6.00	6.00	34,611 - 41,787	232,195
20000173	Payroll Supervisor	1.00	1.00	1.00	39,686 - 48,069	46,867
20000722	Police Agent	4.00	4.00	2.00	65,874 - 79,664	154,230
20000717	Police Captain	14.00	14.00	14.00	115,877 - 138,778	1,760,647
20001133	Police Chief	1.00	1.00	1.00	59,155 - 224,099	172,928
20000308	Police Code Compliance Officer	7.00	7.00	7.00	43,014 - 51,709	252,080
20000309	Police Code Compliance Supervisor	1.00	1.00	1.00	49,462 - 59,446	57,960
20000719	Police Detective	330.50	330.50	330.00	65,998 - 79,747	22,460,863
20000111	Police Dispatch Administrator	2.00	2.00	2.00	61,630 - 74,880	146,016
20000987	Police Dispatch Supervisor	11.00	11.00	11.00	54,746 - 66,040	708,279
20000729	Police Dispatcher	54.00	55.00	55.00	45,240 - 54,538	2,547,012
90000729	Police Dispatcher - Hourly	1.30	1.30	1.38	45,240 - 54,538	62,431
20000696	Police Lead Dispatcher	10.00	10.00	10.00	49,774 - 60,029	584,952
20000718	Police Lieutenant	50.00	52.00	52.00	97,594 - 116,813	5,049,191
20000721	Police Officer 2	1,274.00	1,274.00	1,284.67	62,837 - 75,941	92,584,135
20000723	Police Officer 3	7.00	7.00	7.00	65,998 - 79,747	396,183
20000734	Police Property and Evidence Clerk	13.50	13.50	12.50	34,611 - 41,517	462,575
20000735	Police Records Clerk	24.00	24.00	24.00	32,968 - 39,811	877,194
20000582	Police Records Data Specialist	8.00	8.00	9.00	32,074 - 38,834	289,157
20000585	Police Records Data Specialist Supervisor	1.00	1.50	2.00	38,834 - 46,675	84,342
20000724	Police Sergeant	284.00	282.00	282.00	76,274 - 92,206	23,181,835
20000329	Police Service Officer 2	6.00	6.00	6.00	39,187 - 47,133	275,730

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000331	Police Service Officer 2	2.00	2.00	2.00	39,187 - 47,133	91,910
20001222	Program Manager	5.00	5.00	5.00	46,966 - 172,744	489,025
20000759	Programmer Analyst 3	1.00	1.00	1.00	54,059 - 65,333	63,700
20000760	Project Assistant	1.00	1.00	0.00	57,866 - 69,722	-
20000761	Project Officer 1	0.00	0.00	1.00	66,622 - 80,454	75,958
20000952	Property and Evidence Supervisor	2.00	2.50	3.00	42,682 - 51,397	131,865
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	72,135
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,426
20000927	Senior Clerk/Typist	12.00	12.00	12.00	36,067 - 43,514	500,214
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	59,363 - 71,760	69,607
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	59,363
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	52,603 - 63,398	52,603
20000882	Senior Police Records Clerk	3.00	3.00	3.00	37,835 - 45,781	131,259
90000882	Senior Police Records Clerk - Hourly	0.93	0.93	0.88	37,835 - 45,781	33,295
20000958	Senior Property & Evidence Supervisor	1.00	0.00	0.00	54,059 - 65,333	-
20000957	Senior Property & Evidence Supervisor	0.00	1.00	1.00	54,059 - 65,333	-
20000966	Senior Refrigeration Mechanic	1.00	1.00	1.00	49,462 - 59,384	59,384
20001012	Special Event Traffic Control Supervisor	3.00	3.00	3.00	39,042 - 46,925	137,256
20001013	Special Event Traffic Controller 1	0.50	0.50	0.50	33,946 - 40,810	19,895
90001013	Special Event Traffic Controller 1 - Hourly	32.00	32.00	30.40	33,946 - 40,810	1,031,946
20001022	Supervising Academy Instructor	1.00	1.00	0.00	65,998 - 80,059	-
20001006	Supervising Cal-ID Technician	3.00	3.00	3.00	41,600 - 50,253	139,594
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	68,224 - 82,493	80,431
20000892	Supervising Criminalist	3.00	3.00	4.00	86,195 - 104,125	399,346
20000893	Supervising Criminalist	1.00	1.00	1.00	86,195 - 104,125	101,522
20000313	Supervising Department Human Resources Analyst	1.00	1.00	1.00	66,768 - 80,891	78,464
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	73,008 - 88,275	86,068
20000970	Supervising Management Analyst	4.00	4.00	4.00	66,768 - 80,891	313,856
20000756	Word Processing Operator	37.75	36.75	38.75	31,491 - 37,918	1,411,653
	2-Wheel Motorcycle (POA)					104,420
	2nd Watch Shift					1,299,709
	3-Wheel Motorcycle (MEA)					108,576
	3rd Watch Shift					1,573,387
	Acct Recon Pay					90,052
	Admin Assign Pay					41,490

Police

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
	Advanced Post Certificate					8,298,669
	Air Support Trainer					11,201
	Bilingual - Dispatcher					43,680
	Bilingual - POA					922,460
	Bilingual - Regular					69,888
	Canine Care					113,493
	Comm Relations					29,238
	Core Instructor Pay					14,997
	Detective Pay					451,780
	Dispatch Cert Pay					344,544
	Dispatcher Training					175,605
	Emergency Negotiator					58,861
	Field Training Pay					616,978
	Flight Pay					71,735
	Intermediate Post Certificate					1,360,295
	Latent Print Exam Cert					30,646
	Overtime Budgeted					17,087,779
	Split Shift Pay					374,678
	Swat Team Pay					313,933
	Termination Pay Annual Leave					2,004,644
	Vacation Pay In Lieu					1,900,158
FTE, Salaries, and Wages Subtotal		2,514.85	2,515.35	2,524.79		\$ 209,828,030
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 4,947,667	\$ 4,695,574	\$ 4,783,596	\$ 88,022	
	Flexible Benefits	12,208,249	12,501,443	11,961,314	(540,129)	
	Insurance	373	-	-	-	
	Long-Term Disability	985,250	992,139	938,340	(53,799)	
	Medicare	2,509,849	2,161,971	2,213,197	51,226	
	Other Post-Employment Benefits	5,963,653	14,890,680	14,847,797	(42,883)	
	Retiree Health Contribution	12,383,397	-	-	-	
	Retiree Medical Trust	2,799	2,516	4,824	2,308	
	Retirement 401 Plan	11,693	10,066	19,307	9,241	
	Retirement ARC	81,287,558	80,570,305	86,051,370	5,481,065	
	Retirement DROP	890,775	817,393	922,928	105,535	
	Retirement Offset Contribution	113,458	94,126	90,845	(3,281)	
	Risk Management Administration	2,390,274	2,452,326	2,484,472	32,146	
	Supplemental Pension Savings Plan	1,442,886	1,370,031	1,331,062	(38,969)	
	Unemployment Insurance	553,330	504,792	503,495	(1,297)	
	Unused Sick Leave	(19)	-	-	-	
	Workers' Compensation	9,460,092	12,529,562	13,005,473	475,911	
Fringe Benefits Subtotal		\$ 135,151,284	\$ 133,592,924	\$ 139,158,020	\$ 5,565,096	
Total Personnel Expenditures				\$ 348,986,050		

Police Decentralization Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000	\$ (2,122,553)
Total	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000	\$ (2,122,553)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of General Fund Transfer	0.00	\$ (2,122,553)	\$ (1,374,883)
Adjustment to reflect a decrease in the transfer to the Police Decentralization Fund from the General Fund due to the use of fund balance.			
Total	0.00	\$ (2,122,553)	\$ (1,374,883)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000	\$ (2,122,553)
NON-PERSONNEL SUBTOTAL	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000	\$ (2,122,553)
Total	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000	\$ (2,122,553)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Transfers In	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765	\$ (1,374,883)
Total	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765	\$ (1,374,883)

Seized & Forfeited Assets Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	\$ (4,254)	\$ -	\$ -	\$ -
Total	\$ (4,254)	\$ -	\$ -	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ (480)	\$ -	\$ -	\$ -
Contracts	(3,709)	-	-	-
Energy and Utilities	(66)	-	-	-
NON-PERSONNEL SUBTOTAL	\$ (4,254)	\$ -	\$ -	\$ -
Total	\$ (4,254)	\$ -	\$ -	\$ -

Police

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Rev from Money and Prop	\$ (10,079)	\$ -	\$ -	\$ -
Total	\$ (10,079)	\$ -	\$ -	\$ -

Seized Assets - California Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	\$ 4,967	\$ 10,000	\$ 10,000	\$ -
Total	\$ 4,967	\$ 10,000	\$ 10,000	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 4,925	\$ 10,000	\$ 10,000	\$ -
Other	42	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 4,967	\$ 10,000	\$ 10,000	\$ -
Total	\$ 4,967	\$ 10,000	\$ 10,000	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Rev from Federal Agencies	\$ -	\$ 10,000	\$ 10,000	\$ -
Rev from Money and Prop	28	-	-	-
Total	\$ 28	\$ 10,000	\$ 10,000	\$ -

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	\$ 992,306	\$ 1,389,093	\$ 1,392,812	\$ 3,719
Total	\$ 992,306	\$ 1,389,093	\$ 1,392,812	\$ 3,719

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 3,719	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 3,719	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ 595,691	\$ 1,384,317	\$ 1,388,732	\$ 4,415
Energy and Utilities	393,551	4,776	4,080	(696)
Other	3,064	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 992,306	\$ 1,389,093	\$ 1,392,812	\$ 3,719
Total	\$ 992,306	\$ 1,389,093	\$ 1,392,812	\$ 3,719

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Rev from Federal Agencies	\$ 639,386	\$ 900,000	\$ 900,000	\$ -
Rev from Money and Prop	8,765	-	-	-
Total	\$ 648,150	\$ 900,000	\$ 900,000	\$ -

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Administration	\$ -	\$ 100,000	\$ 100,000	\$ -
Total	\$ -	\$ 100,000	\$ 100,000	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
NON-PERSONNEL				
Contracts	\$ -	\$ 100,000	\$ 100,000	\$ -
NON-PERSONNEL SUBTOTAL	\$ -	\$ 100,000	\$ 100,000	\$ -
Total	\$ -	\$ 100,000	\$ 100,000	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Rev from Federal Agencies	\$ -	\$ 100,000	\$ 100,000	\$ -
Rev from Money and Prop	47	-	-	-
Total	\$ 47	\$ 100,000	\$ 100,000	\$ -

Serious Traffic Offenders Program Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013–2014 Change
Administration	\$ 121,595	\$ -	\$ -	\$ -
Total	\$ 121,595	\$ -	\$ -	\$ -

Police

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 805	\$ -	\$ -	\$ -
Contracts	120,790	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 121,595	\$ -	\$ -	\$ -
Total	\$ 121,595	\$ -	\$ -	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fines Forfeitures and Penalties	\$ 124,910	\$ -	\$ -	\$ -
Rev from Money and Prop	4,276	-	-	-
Total	\$ 129,186	\$ -	\$ -	\$ -

Revenue and Expense Statement (Non-General Fund)

Police Decentralization Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 5,708,656	\$ 2,551,621	\$ 4,118,157
TOTAL BALANCE AND RESERVES	\$ 5,708,656	\$ 2,551,621	\$ 4,118,157
REVENUE			
Transfer from General Fund	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765
TOTAL REVENUE	\$ 1,824,648	\$ 5,124,648	\$ 3,749,765
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,533,304	\$ 7,676,269	\$ 7,867,922
OPERATING EXPENSE			
Fund Administration	\$ —	\$ 276,820	\$ 195,000
County Jail Required Debt Service	2,557,426	5,340,733	3,300,000
County Jail Per Diem for Female Misdemeanants	185,321	500,000	500,000
County Jail Per Diem for Male Misdemeanants	492,060	700,000	700,000
San Diego Sheriff Custodianship for CMH Detainees	120,340	225,000	225,000
Detox Center Agreement	60,000	200,000	200,000
TOTAL OPERATING EXPENSE	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000
TOTAL EXPENSE	\$ 3,415,147	\$ 7,242,553	\$ 5,120,000
BALANCE	\$ 4,118,157	\$ 433,716	\$ 2,747,922¹
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,533,304	\$ 7,676,269	\$ 7,867,922

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹ Of the \$2.7 million in fund balance, \$1.4 million is anticipated to be used in Fiscal Year 2015 and another \$1.4 million in Fiscal Year 2016.

Police

Revenue and Expense Statement (Non-General Fund)

Seized & Forfeited Assets Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 161,533	\$ (138,286)	\$ 1,414,410
Reserved Fund Balance	—	—	9,650
TOTAL BALANCE AND RESERVES	\$ 161,533	\$ (138,286)	\$ 1,424,060
REVENUE			
Seized Assets	\$ 638,147	\$ 1,010,000	\$ 1,010,000
TOTAL REVENUE	\$ 638,147	\$ 1,010,000	\$ 1,010,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 799,680	\$ 871,714	\$ 2,434,060
OPERATING EXPENSE			
Elementary School Safety Program	\$ 20,000	\$ 20,000	\$ 20,000
Helicopter Fuel	393,485	500,000	—
Helicopter Unit Operations	576,907	979,093	—
Supplies, Services, and Outlay	2,627	—	—
Training	—	—	500,000
Police Information Technology Equipment	—	—	500,000
Police Equipment	—	—	482,812
TOTAL OPERATING EXPENSE	\$ 993,019	\$ 1,499,093	\$ 1,502,812
TOTAL EXPENSE	\$ 993,019	\$ 1,499,093	\$ 1,502,812
RESERVES			
Reserved Fund Balance	\$ 9,650	\$ —	\$ 9,650
TOTAL RESERVES	\$ 9,650	\$ —	\$ 9,650
BALANCE	\$ (202,989)	\$ (627,379)	\$ 921,598
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 799,680	\$ 871,714	\$ 2,434,060

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Revenue and Expense Statement (Non-General Fund)

Serious Traffic Offenders Program Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 461,161	\$ 689,981	\$ 467,386
TOTAL BALANCE AND RESERVES	\$ 461,161	\$ 689,981	\$ 467,386
REVENUE			
Unlicensed Driver Impound Fees	\$ 124,910	\$ —	\$ —
Interest Earnings	4,276	—	—
TOTAL REVENUE	\$ 129,186	\$ —¹	\$ —¹
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 590,347	\$ 689,981	\$ 467,386
OPERATING EXPENSE			
Supplies and Services	\$ 121,595	\$ —	\$ —
TOTAL OPERATING EXPENSE	\$ 121,595	\$ —¹	\$ —¹
TOTAL EXPENSE	\$ 121,595	\$ —	\$ —
BALANCE	\$ 468,753	\$ 689,981	\$ 467,386
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 590,347	\$ 689,981	\$ 467,386

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Fund has been closed as a result of the redirecting of resources.



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Public Safety Needs & Debt Service



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Public Safety Needs & Debt Service



Fund Description

The Public Safety Needs & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Needs & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund will be paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue Departments.



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Public Safety Needs & Debt Service

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	7,383,838	7,781,541	8,396,967	615,426
Total Department Expenditures	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426
Total Department Revenue	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967	\$ 615,426

Public Safety Needs & Debt Service

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Public Safety Needs & Debt Service	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426
Total	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Safety Sales Tax Allocation	0.00	\$ 615,426	\$ 615,426
Adjustment to reflect an increase in projected revenue and expenditures for public safety needs.			
Total	0.00	\$ 615,426	\$ 615,426

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Transfers Out	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426
NON-PERSONNEL SUBTOTAL	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426
Total	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967	\$ 615,426

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Sales Tax	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967	\$ 615,426
Total	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967	\$ 615,426

Public Safety Needs & Debt Service

Revenue and Expense Statement (Non-General Fund)

Public Safety Needs & Debt Service	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ —	\$ —	\$ —
TOTAL BALANCE AND RESERVES	\$ —	\$ —	\$ —
REVENUE			
Safety Sales Tax - Property Tax 1/2 Cent	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967
TOTAL REVENUE	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967
OPERATING EXPENSE			
Transfer to General Fund - Fire-Rescue Department	\$ 2,877,257	\$ 3,450,708	\$ 3,508,374
Transfer to General Fund - Police Department	2,877,257	3,450,708	3,508,374
Transfer to Fire and Lifeguard Facilities Fund	1,629,325	880,125	1,380,219
TOTAL OPERATING EXPENSE	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967
TOTAL EXPENSE	\$ 7,383,838	\$ 7,781,541	\$ 8,396,967
BALANCE	\$ (4,697)	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,379,141	\$ 7,781,541	\$ 8,396,967

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Utilities



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Department Description

Public Utilities is composed of four branches: Business Support, Water Quality, Distribution and Collection, and Strategic Programs. Each branch performs distinct functions as outlined below.

The Business Support Branch is comprised of the following divisions:

Long-Range Planning and Water Resources – This division provides long-range water resources planning and development, watershed and resources protection, water and wastewater legislation and policy analysis, and management of the City's recycled water and water conservation programs. The Division is also responsible for the management of the Water Purification Demonstration Project, a test project examining the use of water purification technology to provide safe, reliable water.

Finance and Information Technology – This division provides administrative support for the Water and Wastewater Enterprise Funds including Information Systems, Budget Development and Monitoring, Accounts Payable, Rate Setting and Finance, and the Administration of Contracts, Grants, and State Revolving Fund (SRF) Loans.

Customer Support – This division provides high quality customer-focused care and service to Public Utility Department patrons. The Division handles and responds to customer phone calls and emails including account/billing inquiries, water conservation information, water waste complaints, and general water/sewer utility information. In addition, the Division is responsible for customer billing and payment processing, meter reading and code enforcement, ensuring customer compliance with State backflow device requirements, and providing public information.

Engineering and Program Management – This division provides engineering services for Water, Wastewater, and Reclaimed Water Systems to ensure new facilities, repairs, and upgrades are planned and implemented in a fiscally-sound manner to meet regulatory and environmental standards. This division also provides long-range master planning, development review, condition assessment, water and sewer modeling, planning and pre-design for infrastructure, energy management, environmental support, and oversight of the implementation of the Water, Wastewater, and Reclaimed Water System's Capital Improvement Program.

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The Water Quality Branch is comprised of the following divisions:

Wastewater Treatment and Disposal – This division operates and maintains a wastewater treatment plant, two water reclamation plants, a bio-solids processing facility, and eight large wastewater pump stations. With these facilities, the Division provides regional wastewater treatment and disposal services to the City of San Diego, as well as 15 surrounding cities and special districts.

Water System Operations – This division operates and maintains the City's raw water supply system, potable water treatment and distribution system, and the recycled water distribution system. This division also manages the recreational program at the City's raw water reservoirs (lakes). Major facilities include nine raw water reservoirs (lakes), three water treatment plants, a recycled water distribution system with four pump stations and three reservoirs/tanks, and a complex and vast potable water distribution system with over 130 pressure zones, 49 pump stations, 29 tanks/reservoirs, and more than 950 pressure regulators. In addition, the Division provides corrosion engineering support and water supply operations management for the Department.

Environmental Monitoring and Technical Services – This division provides permit compliance and monitoring services for the Water and Wastewater Systems to ensure water quality standards are maintained to meet regulatory and environmental standards. This Division also administers the Industrial Wastewater Control Program which permits and monitors industrial businesses to minimize toxic discharges into the sewer system.

The Collection and Distribution Branch is comprised of the following divisions:

Wastewater Collection – This division provides efficient operations and maintenance of the wastewater collection system which consists of 3,019 miles of sewer mains and 75 sewer pump stations, as well as the Mission Bay and Coastal Low-flow system consisting of 24 interceptor pump stations and 50 diversion structures. The Division also administers the Food Establishment Wastewater Discharge Permitting Program which permits and monitors food establishments to minimize the discharge of fats, oils, and grease into the wastewater collection system.

Water Construction and Maintenance – This division provides construction, maintenance, and emergency response for the potable water system. The Division maintains approximately 278,557 metered service connections, approximately 25,000 fire hydrants, and more than 47,000 isolation valves. The Division performs construction activities for the recycled distribution system citywide and provides 24-hour emergency response, water main repair, Capital Improvement Program (CIP) support, and the maintenance, installation, and replacement of water meters throughout the City.

The Strategic Programs Branch responsibilities are as follows:

Employee Services and Quality Assurance – This division provides employee and management services in the areas of human resources management, payroll, safety, security, training and quality assurance. It also provides administrative support to the Independent Rates Oversight Committee and is involved in various internal business support services including contract formulation and administration, internal quality assurance audit support, management of Public Records Act requests, and records management.

Asset Management – This section coordinates Department activities that contribute to a unified methodology for asset management providing oversight, direction, and integration of activities to promote Public Utilities' goal of providing cost-effective water, recycled water, and wastewater services. This section is responsible for the management of the Department's GIS system and its data and is also leading the implementation of an SAP-based Enterprise Asset Management system.

Strategic Support Services – This section coordinates the development of the Public Utilities Department five-year strategic business plan and coordinates the development and tracking of the annual initiatives throughout the Department. Quarterly progress reports are coordinated and a final report is published for stakeholders and ratepayers. This team assists with, and tracks progress on, various consolidation and efficiency initiatives throughout the Department. Progress reports are coordinated and a final report is published for stakeholders and ratepayers. The

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Section also conducts benchmarking studies for the Department and administers a Leadership Development Program and an Employee Opinion Survey to all Public Utilities employees.

Qversight

The Independent Rates Oversight Committee (IROC) was established by ordinance in 2007 to serve as an official advisory body to the Mayor, City Council, and Department management on policy issues related to the oversight of Public Utilities Department operations including, but not limited to, rate structures, cost effectiveness, resource management, planned expenditures, service delivery methods, public awareness and outreach efforts, and efforts to achieve high quality, affordable utility services.

There are 11 voting members on the IROC, all of whom are appointed by the Mayor and confirmed by the City Council. The membership of IROC consists of representatives of each rate class and professional experts in such fields as finance, engineering, construction, and the environment. IROC meets monthly to review budgets, expenditures, performance activities, and issues for the Public Utilities Department. In addition, IROC has three sub-committees focused on finance, infrastructure and operations, and outreach and communication.

The Department's mission is:

To ensure quality, reliability, and sustainability of water, wastewater, and recycled water services for the benefit of the ratepayers and citizens served

Goals and Objectives

The following goals and initiatives represent the Public Utilities Department's Fiscal Year 2013 Strategic Plan:

Goal 1: Safe, reliable and efficient, water, wastewater, and recycled water services

The Public Utilities Department is dedicated to its public health responsibilities of providing safe and reliable water and efficient wastewater and recycled water services. The Department strives to exceed all federal and State water quality standards, maintain and build needed infrastructure, and deliver water and wastewater services to customers efficiently and reliably. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Develop a user-friendly SAP Enterprise Asset Management consultant-assisted solution
- Implement a programmatic 10-year CIP model
- Complete major milestones associated with five condition assessment contracts
- Complete a master plan for system-wide asbestos concrete pipeline replacement program
- Expand Partnership for Safe Water Program to Alvarado Water Treatment Plant (WTP) and continue the Program at Otay WTP, Miramar WTP, and the Potable Water Distribution System
- Develop a system-wide Emergency Response Plan
- Conduct system-wide (Water/Wastewater) operational optimization study

Goal 2: Fiscally-sound and effective public utility

The Public Utilities Department utilizes strategic financial planning to ensure financial viability to operate and maintain the water and wastewater systems. The Department provides a fiscally-sound, efficient organization that is responsive and dependable enhancing its long-term viability, accountability, ethics, and transparency as cornerstones upon which to build trust with customers. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Develop a Department plan to improve stakeholder understanding and support
- Review field staff customer service strategy and training and implement effective programs

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- Develop and implement a collaborative partnering system for inter- and intra-divisional teams and pilot in high priority areas
- Enhance the customer survey program and feedback process
- Seek opportunities for additional service level optimization efforts
- Develop a retail water cost policy
- Complete the study to evaluate the applicability of a water budget-based billing methodology and proceed with budget-based tier rate analysis if approved by Mayor and Council
- Identify and document key risks affecting the Water and Wastewater system and the costs associated with them
- Develop and implement a plan to reduce "unaccounted for water" to less than or equal to the best management practice of 5% from the current 9%
- Review service fees to assess opportunities for improved cost recovery

Goal 3: Sustainable growth and economic viability

The Department recognizes that water supplies are critical to preserving the quality of life, economic prosperity, and growth of the City. The Department identifies, evaluates, and plans short- and long-term water demand and supply reliability options. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Explore local water supply diversification
- As directed by Mayor and City Council, pursue next steps associated with Indirect Potable Reuse/Reservoir Augmentation at San Vicente Reservoir
- Reduce energy commodity consumption and peak demand by 5% (from Fiscal Year 2013 to Fiscal Year 2015); increase renewable energy produced from PUD sites by 10%; and reduce the green house gas produced at the PLWTP site by 15%
- Develop and implement actions to ensure options are preserved for meeting the long-term regulatory requirements for wastewater discharges

Goal 4: Responsive, safe, committed and innovative workforce

The Public Utilities Department is proud of its professional, technically-proficient, and diverse workforce. The Department is dedicated to ensuring its employees have the training and equipment necessary to provide safe, reliable water, wastewater, and recycled services in a customer-friendly manner. The Department will continue to meet its goal of being a service-oriented and innovative utility through strategic workforce planning and by providing employees the knowledge, skills, and abilities necessary to perform their jobs safely. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Create a health and safety awareness plan that responds to injury trends
- Implement efficiency studies
- Design and pilot a formal program to document and retain institutional knowledge for preparedness in key function turnover
- Develop a Department-wide and division-specific communication plan
- Assess and prioritize the technical training gaps in Department classifications and develop plans and trainings to address them
- Perform follow-up on the Employee Opinion Survey (EOS) by addressing the high priority issues identified in the Fiscal Year 2012 EOS

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Average number of days to respond to and resolve customer-initiated service investigations	6.48	10.00	7.00
2. Miles of sewer mains replaced, repaired, and rehabilitated	70.4	54.6	45.0
3. Miles of water mains replaced ¹	28.3	20.0	30.0
4. Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	0	0	0
5. Number of sanitary sewer overflows (SSOs)	36	38	38
6. Number of water main breaks	93	115	113
7. Number of acute sewer main defects identified	45	51	51
8. Average time to repair identified acute sewer main defects (days)	98	50	50
9. Average time to repair water main breaks (hours)	9.69	9.00	8.62
10. Average daily water production (millions of gallons)	172.4	175.2	175.6
11. Number of recycled water use site inspections and shutdown tests conducted	1,035	1,100	1,200
12. Water utility bond rating ²	AA-	AA-	AA-
13. Wastewater utility bond rating ²	A+	A+	A+

1. Reflects miles of water main awarded, consistent with the requirements under the DPH Compliance Order.

2. Reflects the rating from S&P which represents the lowest rating from all three rating agencies.

Service Efforts and Accomplishments

Asset Management

The Asset Management Program has begun developing a Statement of Work for the system implementer Request for Proposal for the SAP Enterprise Asset Management (EAM) solution. This SAP implementation will replace legacy maintenance management systems and provide the Department with a consolidated and integrated software tool to maximize the efficient management of our infrastructure through its full lifecycle. The Citywide Governance Committee for this project has been formed and project staffing is underway. The Program has also engaged consultant support to convert the legacy GIS system to the City standard, an effort that will bring greater collaboration and information management to the Department.

Strategic Support Services

The Strategic Support Services Section coordinated the development of the Public Utilities Department Fiscal Year 2013 strategic planning process and monitoring of Fiscal Year 2012 Strategic Initiatives. This section conducted and

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coordinated Department benchmarking efficiency studies, managed a Leadership Development Program, and administered an Employee Opinion Survey to all Public Utilities employees.

Long-Range Planning and Water Resources

Water Conservation. The Water Conservation Section provides commercial and residential customer rebates through its "Outdoor Water Conservation Rebates" grant project. This grant provides eligible customers with three different rebates to promote outdoor water conservation: Smart Controllers, Micro-Irrigation, and Sustainable Landscape-Turf Replacement. The ongoing goal is to conserve potable water while also reducing pollutant-laden dry weather urban runoff flows into streams, rivers, bays, etc. Through January 2013, the grant project has issued 328 rebates totaling \$284,000 for smart controllers and micro-irrigation systems, as well as the replacement of high water use turf areas with sustainable low water use landscapes. Annual water savings generated from this program in Fiscal Year 2012 was estimated to be more than 7.7 million gallons.

The Water Conservation Section is continuing its partnership with the Storm Water Division on a rain barrel rebate program. Rain barrels capture and store rainfall for later use when connected to a roof downspout. Temporarily storing rainwater in rain barrels reduces storm water runoff and conserves potable water. Every 1,000 square feet of roof surface captures approximately 625 gallons of water for every inch of rain that falls. Through January 2013, the Water Conservation Section has rebated 203 rain barrels with an average size of 160 gallons for a total rebate amount of \$16,292.

Water Planning. The City of San Diego's Water Purification Demonstration Project has been completed and the Project Report will be presented to the City Council in Spring 2013. The Demonstration Project examined the use of advanced water purification technology on high quality recycled wastewater and will determine the feasibility of a full-scale reservoir augmentation project which would diversify San Diego's water supply, reduce its dependence on imported water and provide a safe source of drinking water for residents.

Demonstration Project tasks included a 12 month testing period of the Advanced Water Purification Facility (AWP Facility) and results revealed that the purified water quality is exceptional, approaching distilled water quality. Regulatory acceptance of the Demonstration Project was validated through a concept approval letter from the California Department of Public Health and a letter of concurrence from the San Diego Regional Water Quality Control Board. A 2012 public opinion poll indicated that public acceptance of purified water continues to remain on the upswing.

The Demonstration Project's public outreach and education program continues to engage residents throughout the City. Since the inception of the tour program in July 2011, more than 3,200 visitors have toured the AWP Facility. Major project milestones in Fiscal Year 2013 include the 2012 WaterReuse Association Small Project of the Year Award, the Best in Blue award recognition for excellence in communications, and two in-depth television interviews on local CBS and PBS affiliate stations. Next steps include a revised communication plan, the dissemination of report findings, and targeted community outreach.

Recycled Water Program. Recycled water meter connections reached 560 (556 retail and 4 wholesale) by December 2012, a gain of 28 new meters in the past 12 months. Recycled Water Program staff actively market the commodity to potential customers in close proximity to the existing distribution system including schools, businesses, and homeowner associations, as well as encourages existing commercial irrigation customers to consider using recycled water for industrial purposes in an effort to increase year-round demand.

Sales of recycled water resulted in more than \$2.6 million in financial savings toward imported water purchases in Fiscal Year 2012. During the first six months of Fiscal Year 2013, over \$1.7 million in incentives have been recorded. These financial incentives are the result of local water resource development agreements with the Metropolitan Water District of Southern California and the Water Authority.

The Recycled Water Study was completed by Recycled Water Program staff and the Water Planning Section in July 2012. The primary objective of the Study was to find ways to maximize reuse and minimize flows to the Point Loma

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Wastewater Treatment Plant (Point Loma WTP). The Study included five alternatives through which 135 million gallons per day could be diverted upstream of the Point Loma WTP and reused. The alternatives emphasized potable reuse options and options to increase non-potable reuse by bringing new customers online who can be served from existing pipelines. The City Council unanimously accepted this study as satisfying the terms of the Cooperative Agreement with San Diego Coastkeeper and Surfrider Foundation. The Study was presented to the California Coastal Commission in October 2012.

Next steps in the Study include performing detailed studies of proposed reuse facility sites, determining an appropriate water-wastewater cost sharing framework, and performing reservoir modeling. Results from the concurrent Water Purification Demonstration Project are also critical to factor into future reuse plans.

Water Reliability. The Water Reliability Section plans to present the 2012 Long-Range Water Resources Plan (2012 Plan) to the City Council in Spring 2013. Work began on updating this plan from the previous 2002 Plan in April 2011 and the City convened an 11-member stakeholder committee that provided guidance and input on alternative strategies for meeting San Diego's water needs through 2035. The 2012 Plan addresses population growth, water resource diversification, climate change, and other issues affecting water reliability.

Watershed Resources and Protection Team. The Watershed Resources and Protection Team is working jointly with Department and SANDAG personnel to develop two wetlands mitigation banks; one on 72 acres at Otay Reservoir and the other on 462 acres in San Pasqual Valley. SANDAG is funding all implementation costs, the City is contributing the land, and the two agencies will share the mitigation credits. The market value of the City's share of the mitigation credits is estimated to be \$50 million once the project is complete.

Financial and Information Technology

This year, the IT Program led the implementation of a new Enterprise Daily Operations Reporting System which contains plant operational data from the Distributed Control System and Laboratory Information System. The IT Program, in conjunction with the Budget Section, developed and implemented the Vendor Invoice Tracking System (VITS) which routes and tracks accounts payable vouchers in order to streamline the invoice payment process. The IT Program is partnering with the Department Asset Management Program to have a GIS assessment performed to summarize the current GIS usage and requirements and develop a roadmap to migrate to the City standard, ESRI.

The Budget Section continues to provide service to other Public Utilities Department divisions and programs, as well as the Independent Rates Oversight Committee and Finance Sub-committee. The Section has refined financial reporting practices and continually monitors the budget to assist in identifying opportunities to achieve Department savings. The Section also developed Five-Year Operation and Maintenance projections in support of the 2013 Cost of Service Study.

Based on prior fully executed agreements with federal, State and local agencies, the Grants & Loans Section anticipates receiving low interest State Revolving Fund (SRF) Loan funding totaling approximately \$41 million and \$4 million in grant funding in Fiscal Year 2013. This year, the Section also obtained fully executed agreements to secure more SRF Loan funding as follows: \$20.5 million of the \$80 million Sewer Pipeline Rehabilitation project, \$12 million for Metropolitan Biosolids Center (MBC) Dewatering Centrifuge Replacement, \$7.2 million for MBC Storage Silos, \$6.8 million for MBC Odor Control Facility Upgrades, and \$5.2 million for MBC Chemical Systems Improvement Phase II. By actively pursuing low interest SRF Loans, the Public Utilities Department and ratepayers will recognize significant savings when compared to traditional 30 year bond funding.

Customer Support

The Customer Support Division responded to more than 404,000 water and sewer utility customer phone calls in the past year. Customer contacts included inquiries regarding customer billing and payment, service turn-on/turn-off, emergency services and repairs, water conservation, and general utility service questions. The Division also produced and sent 1.8 million water/sewer utility bills and processed 1.7 million customer payments totaling \$723.0 million.

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The Division read more than 274,000 monthly/bi-monthly water meters, performed 56,000 shut-offs and service restorations, and continued rigorous efforts to protect the public water system by adding more than 1,000 maintained backflow devices to its monitoring and annual testing program.

The Department is moving forward with a project to streamline meter reading and customer service operations, reduce non-revenue water, and enhance customer service by obtaining near real-time wireless electronic access to water meter information using Advanced Metering Infrastructure (AMI) technology. The planned AMI implementation will include approximately 11,000 of the total meter population including all monthly read meters, all meters three inches and above, and one bi-monthly read route. Large meters that can no longer be maintained reliably will be replaced with newer meters fitted with AMI compatible registers. Once implemented, the Department can continue adding new devices in a steady, cost-effective manner. This project is scheduled to be completed within 18 months.

Employee Services and Quality Assurance

The Human Resources team continued to support and lead the Department in four major service areas: performance management, employee health and wellness, hiring, and payroll. This section also implemented improvements to the departmental occupational health management program so that injured employees were transitioned back to productive work appropriately and expediently.

The Training Section was awarded reaccreditation status by the International Association for Continuing Education and Training (IACCET). This status allows the Public Utilities Department to offer continuing education units (CEU's) for all department employees who maintain professional certifications.

The Quality Assurance Section coordinated department responses to the "Public Utilities Valve Maintenance Program" audit which was performed by the Office of the City Auditor. This section continues to track and monitor audit recommendations from this, as well as previous internal and external audits to ensure recommendations are implemented in a timely manner and satisfy the audit recommendations. This section also continues to support the Independent Rates Oversight Committee through meeting preparation, coordination of information requests, and facilitating the interface of the Committee and the City.

Water Construction and Maintenance

The Water Operations Branch continues to reduce the use of the Miramar Landfill through recycling and reusing material wherever possible in an effort to replicate the success of Fiscal Year 2010 when the Public Utilities Department was selected by the City of San Diego's Environmental Services Department as one of the recipients of Recycler of the Year for Waste Reduction and Recycling Awards Program. The Capital Improvement Programs Construction Section completed thirteen water group jobs throughout the City. In addition, in an effort to support the Department's new Automated Metering Infrastructure (AMI) project, the Meter Shop Section has installed and retrofitted approximately 3,000 meters.

Water System Operations

The Water System Operations Division continues to improve the water quality delivered to the Department's customers through both water treatment plant and potable water distribution system optimization and improvements. Throughout this past year, all three water treatment plants have delivered safe and reliable potable water.

The Division continues to actively participate with the American Water Works Association's (AWWA) Partnership for Safe Water Program (Partnership Program). The Partnership Program's mission is to improve the quality of drinking water delivered to customers of public water supplies by optimizing system operations. The City's Otay Water Treatment Plant received the Director's Award of Recognition for the fifth consecutive year for Calendar Year 2012 from the Partnership Program. This award was obtained while treating more challenging source water quality from local reservoirs and is recognition of outstanding performance by the plant staff team. The City's Miramar Water Treatment Plant received the Director's Award of Recognition in 2012 for its efforts related to its first year of Partnership Program participation and the City's Alvarado Water Treatment Plant began its first year of active

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Partnership Program participation in Fiscal Year 2013 and has already implemented several optimizing projects. In addition, the City's Potable Water Distribution System Section began active participation with the Partnership Program in Fiscal Year 2011 and continues working towards improving water quality through optimized and customized performance improvements. Overall, Water System Operations staff continues to optimize the water treatment plants and water distribution system while providing drinking water quality that surpasses the required federal standards. This is an indicator of the staff's commitment to excellence in treatment and distribution system process optimization.

The Water System Operations Division also continues to work closely with the San Diego County Water Authority (SDCWA) on a variety of projects, programs, and agreements involving and/or impacting City water supply operations and water storage facilities. For example, SDCWA's San Vicente Dam Raise Project, which will raise the City's existing dam by 117 feet and increase local water storage in San Vicente by over 150,000 acre feet, requires critical coordination and review to ensure that City water supply operations are not impacted during construction. The Division's operations and engineering staff will be challenged to continue this effort as construction ends this year and the new facilities become operational.

Engineering and Program Management

The Engineering and Program Management (EPM) Division continued its support of the efforts of the Department to reduce sewer spills and water main breaks and meet the requirements of the Final Consent Decree with the Environmental Protection Agency for the sewer system and the Compliance Order with the State Department of Public Health for the water system.

Sewer Modeling. The Division assessed the capacity of 123 trunk sewers and completed hydraulic modeling of 293 miles of the small diameter mains. The Division also completed Closed Circuit Television inspection of 54.20 miles of sewer mains and 1,509 manholes, and completed condition assessment of 56.46 miles of sewer mains and 752 manholes to determine the upgrade and maintenance plans. In addition, the Division analyzed 157 flow meters to identify the potential sources of rainwater inflows and infiltrations to plan for effective sewer system operations.

Water Modeling. The Division completed the Water and Recycled Water Model update and calibration; updated over 24,000 fire hydrant data in System Status Advisor (SSA); continued updating and troubleshooting the online model; enhanced the hydraulic water model capabilities to perform cost saving analysis through energy optimization; enhanced SSA capabilities and the online model for distribution network to monitor water quality; completed the 2015 City of San Diego Water Demand Forecast Report; completed 70-80 miles of AC pipe sizing studies for the Public Works Department; and provided as-needed water system operations and security modeling support.

Water and Sewer Development Review. The Division reviews all water, sewer, and recycled water discretionary and ministerial development projects submitted through the Development Services Department. At the end of the development review process when new water meters are issued, the associated water, sewer, and/or recycled water capacity charges are collected from the developers. In addition, as part of the condition of approval for the project, new water, sewer, and/or recycled infrastructure is constructed by the developer. Upon operational acceptance of the new infrastructure, the ownership is transferred to the City and the City begins its operation and maintenance responsibilities for the facility.

Program Management. The Division worked with the Public Works-Engineering Department to oversee the completion of 35.1 replacement/rehabilitation/repair sewer miles and the replacement of 8.3 miles of water mains between July 1, 2012 and December 31, 2012. In addition, the Division oversaw the construction completion of the Penasquitos Foremain Embankment repair; completed the plans and specifications for two Operations & Maintenance-funded contracts, Rose Canyon/Barnett Avenue Structure Rehabilitation and MBC Receiving Tank Cleaning; and prepared four pipeline rehabilitation packages, U-1, V-1, W-1 and Y-1, with a total of 32.4 miles.

Water Master Planning and 10% Design. The Division completed the Asbestos Cement (AC) Water Main Replacement Planning Study Phase I of the AC Pipe Replacement Program which will guide the AC main replacement projects from Fiscal Year 2017 to Fiscal Year 2019. In addition, the Division is in the process of hiring

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a consultant to develop Phase II of the AC Replacement Program which will assess 2,100 miles of AC pipeline. The Division also proposes to hire a consultant to conduct aged water reservoirs. The Division is in the process of updating the Water CIP Prioritization List, last updated in December 2009, to include all new projects. The Division also completed the Draft Miramar North City Focus Area Master Plan and four 10% design reports.

Wastewater Master Planning and Condition Assessment. The Division is managing condition assessment studies performed by consultants for several major water pipelines. The Miramar Phase III and IV Potable Water Pipeline Re-inspection and Condition Assessment Report 2011 was completed. The El Monte Raw Water Pipeline Condition Assessment Project has been initiated. Two additional projects, the Three Water Transmission Pipeline Condition Assessment and the Programmatic Water Transmission Pipeline Condition Assessment have been developed to cover the sections of the water transmission system that has been in service for more than 50 years. The Division, in partnership with San Diego Gas and Electric (SDG&E), is performing water pump efficiency testing at a number of water pump stations. Condition assessment of Municipal Sewer Pump Station 77A/77B and Metro Sewer Pump Station 64 are to be completed in Fiscal Year 2013. In addition, the Division has prepared Metropolitan Wastewater Plan and Municipal Wastewater Master Plan in the last year. Subsequent to these master plans, an annual wastewater facilities CIP project prioritization was recently completed based on the Council Policy 800-14. The purpose of this annual prioritization effort is for the Department to plan and execute the Capital Improvement Program effectively.

Environmental and Canyon Access. The Division has successfully completed the mitigation program and mitigation projects in compliance with local, State, and federal environmental regulations allowing the Public Utilities Department to use these sites as mitigation for water and sewer projects. The Division has initiated and completed various habitat re-vegetation projects associated with operations and maintenance for the pipeline and long-term access projects related to the Canyon Sewer and Long Term Access Program. Two Long-Term Access projects have been designed and constructed to facilitate access for sewer maintenance and provide convenient access for the public in local canyons. The Division continues to obtain easements, access rights, and is in the design and contracts phase for six new Long-Term Access projects. The Division continues to provide environmental, biological, and permitting support to other Public Utilities divisions.

Energy Management. The Division successfully completed numerous activities related to energy conservation and renewable energy. The Alvarado Water Treatment Plant Energy and Climate Protection Audit will be completed in June 2013. The Department broke ground on its 1.6MW landfill gas fuels renewable energy power plant at the North City Water Reclamation Plant and its start up is expected in the spring of 2013. The Miramar Energy project located at Metro Biosolids Center, owned by the firm of Fortistar, began production of 3.2 MW renewable energy and generates revenues for the City of approximately \$200,000 per year. A 6 kW wind turbine, on loan from SDG&E, started operations and is expected to save Sewer Pump Station 53 on Harbor Island approximately \$1,000 during its one year test period. The Division has been working on the installation of seven 2,000 kW emergency generators at major sewer pump stations and facilities.

Environmental Monitoring and Technical Services

The Division completed the application to renew the National Pollution Discharge Elimination System (NPDES) permit for the South Bay Water Reclamation Plant and Ocean Outfall. This ensures that all requirements have been met to allow continued operation of this valuable regional asset into the future. A new NPDES permit was adopted by the San Diego Regional Water Quality Control Board on February 13, 2013 with an effective date of April 4, 2013. It expires on April 3, 2018.

The Division successfully executed the NPDES-mandated ocean-monitoring program for the Point Loma and South Bay ocean outfall regions which encompasses a coastal water area greater than 340 square miles and includes the collection and analysis of thousands of samples of ocean water, sediments, and marine life, and required more than 200 days of boat operations. The program also provides ocean-monitoring services to the International Boundary and Water Commission, and is expected to recover approximately \$1.0 million in Fiscal Year 2013.

The Division completed work on the execution of a scientific grant project with the Scripps Institution of Oceanography (SIO) to develop models of ocean circulation and wastewater plume dispersion off Point Loma (Point

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Loma Ocean Outfall Plume Behavior Study). The project was funded by a federal grant from the National Oceanic and Atmospheric Administration (NOAA) worth approximately \$0.8 million; a final report was completed by SIO and the City, and submitted to and accepted by NOAA in November 2012. The Division also completed the third year of a four year agreement with the SIO to monitor the health of the San Diego region's kelp forest ecosystem. This long-term project is critical in order to achieve the City's enhanced ocean monitoring objectives to ensure the protection of San Diego's coastal marine environment.

The State of California re-certified the Marine Microbiology laboratory to perform microbiological analysis of drinking water. The Department now has two separate facilities certified which allows the Department to be better prepared to handle public health or natural disaster emergencies impacting the drinking water system. The Division also maintained U.S. Environmental Protection Agency certification for Cryptosporidium Analysis (a microscopic parasite that causes the diarrheal disease). The staff and laboratory continues to be one of only four in Southern California and the only laboratory in the San Diego area with this certification.

The Division oversees storm water and air quality regulatory compliance duties for all water and wastewater operations. This combined effort helps the Department better comply with the complex air quality regulations without increasing staffing costs.

The Division successfully executed EPA and CDPH-required regulatory monitoring of San Diego's source waters, water filtration plants, and drinking water distribution system. Stage 2 Disinfection Byproduct Monitoring was implemented at sixteen sites in the distribution system. Enhanced monitoring of impound reservoirs in the distribution system was extended and expanded to support the department's Nitrification Action Plan.

The Division also maintains an active in-house monitoring program of its nine drinking source water reservoirs for the quagga mussel, an invasive species first seen in California in 2007. Proactive monitoring assists the Department with optimizing maintenance and control efforts designed to minimize the impact to the raw water delivery and treatment infrastructure, as well as the reservoir recreation facilities.

The Division regulates sewer discharges not originating from metered potable water connections. Cost of conveyance and treatment of these flows, such as seawater and extracted groundwater from remediation and construction projects, would otherwise be borne by sewer ratepayers. The Division recovered approximately \$2.1 million in Fiscal Year 2013. Additionally, the EMTS Division recovered approximately \$2.2 million in Fiscal Year 2013 from the continued operation of the dump site for hauled liquid waste from septic systems and specifically permitted industrial liquid wastes. This highly valued service provided to the San Diego area is the only industrial liquid waste dump station in San Diego County.

Wastewater Collection

The Division continued its success as the leader among large cities in the nation in reducing the number of sanitary sewer overflows (SSOs). There were 36 SSOs in Fiscal Year 2012, a 10 percent reduction from the 40 SSOs that occurred in Fiscal Year 2011, and an 89 percent reduction from the level experienced in Fiscal Year 2001. This represents a ratio of 1.19 SSOs per 100 miles of sewer main, well below the industry standard of two SSOs per 100 miles of main.

The Division is projecting 38 SSOs in Fiscal Year 2013. While continued reduction in SSOs is a daunting objective when current SSO levels are at nearly half of the industry standard, the Division is determined that there are still efficiencies to be gained, both in cleaning techniques and in proactive attention to infrastructure defects that can help achieve this goal.

For Fiscal Year 2012, the Main Cleaning Section cleaned a total of 2,062 miles of sewer main, compared to 1,964 miles of sewer main cleaned in Fiscal Year 2011, which represents a five percent increase in productivity with the same staffing levels as in Fiscal Year 2011.

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The Division is on target to complete more than 2,200 miles of main cleaning in Fiscal Year 2013. Again, ongoing improvements in maintenance planning and cleaning techniques are expected to provide opportunities for continued performance improvement for the foreseeable future.

The Division also successfully completed International Standardization Organization (ISO) audits with no major non-conformities, thus retaining its ISO 14001 certification.

A notable accomplishment during 2012 was the Division's recognition as the regional Large Collection System of the Year by the California Water Environment Association. This award exemplifies the Division's status as a statewide and national leader in the wastewater collection industry.

Wastewater Treatment and Disposal

The Division continues software upgrades to the Distributed Control System at the wastewater treatment plants, water reclamation plants, and major pump stations. The upgrades, which have been completed at the Point Loma Wastewater Treatment Plant (PLWTP) and Metropolitan Biosolids Center (MBC), are set to continue at North City Water Reclamation Plant (NCWRP) and will enhance the reliability of the treatment system and improve the efficiency of plant operations staff.

The Division now has seven, 2,000 kW emergency generators which were delivered to Pump Station 1, Pump Station 64, Pump Station 65, Penasquitos Pump Station and NCWRP to ensure power is available if a regional outage occurs. The Division's electrical staff is working diligently with necessary personnel in the City, as well as outside agencies such as SDG&E and Air Pollution Control District, to develop a plan on the implementation of permanent installation of these generators while adhering to the National Electric Code.

The Division continues to generate revenue through its renewable energy portfolio. Three co-generation facilities at wastewater treatment plants generate electric energy fueled by digester gas and landfill gas. These efforts save the Department approximately \$5.0 million each year in operating costs. The Beneficial Use of Digester Gas project at the PLWTP will generate projected revenue of \$260,000/year via the sale of excess digester gas. This excess gas will be used by South Bay Fuel Cell (SBFC) to provide electric energy at the South Bay Water Reclamation Plant (SBWRP). The 1.4 MW SBFC project was completed in October 2011 and is saving the SBWRP approximately \$75,000 per year.

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	1,584.49	1,574.52	1,550.09	(24.43)
Personnel Expenditures	\$ 147,419,483	\$ 147,393,867	\$ 152,667,302	\$ 5,273,435
Non-Personnel Expenditures	536,195,100	635,969,691	619,810,028	(16,159,663)
Total Department Expenditures	\$ 683,614,582	\$ 783,363,558	\$ 772,477,330	\$ (10,886,228)
Total Department Revenue	\$ 949,300,256	\$ 878,305,199	\$ 847,007,000	\$ (31,298,199)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Water	\$ 1,264,629	\$ 1,706,193	\$ 1,969,446	\$ 263,253
Total	\$ 1,264,629	\$ 1,706,193	\$ 1,969,446	\$ 263,253

Significant Budget Adjustments

	FTE	Expenditures	Revenue
San Dieguito River Park JPA	0.00	\$ 254,100	\$ -
Addition of funding for the San Dieguito River Park Joint Powers Authority (JPA).			
Non-Discretionary Adjustment	0.00	9,153	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(49,819)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ 263,253	\$ (49,819)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 87,217	\$ -	\$ 37,300	\$ 37,300
Contracts	1,169,184	1,706,193	1,927,146	220,953
Energy and Utilities	6,416	-	5,000	5,000
Other	1,812	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 1,264,629	\$ 1,706,193	\$ 1,969,446	\$ 263,253
Total	\$ 1,264,629	\$ 1,706,193	\$ 1,969,446	\$ 263,253

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 1,069,697	\$ 989,819	\$ 940,000	\$ (49,819)
Other Revenue	32,622	-	-	-
Total	\$ 1,102,319	\$ 989,819	\$ 940,000	\$ (49,819)

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Metropolitan Sewer Utility Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Metropolitan Wastewater - Metro	\$ 93,177,820	\$ 104,814,616	\$ 87,712,008	\$ (17,102,608)
Public Utilities	94,695,604	111,518,361	116,789,159	5,270,798
Total	\$ 187,873,424	\$ 216,332,977	\$ 204,501,167	\$ (11,831,810)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Metropolitan Wastewater - Metro	353.24	356.84	255.90	(100.94)
Public Utilities	90.74	94.05	191.11	97.06
Total	443.98	450.89	447.01	(3.88)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Repair and Maintenance Expenditures	0.00	\$ 7,580,000	\$ -
Addition of funding for one-time repair and maintenance expenditures at various wastewater facilities.			
Refunds to Participating Agencies	0.00	1,922,185	-
Addition to reflect refunds to Participating Agencies that were overbilled.			
Salary and Benefit Adjustments	(0.19)	1,791,014	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
State Revolving Fund (SRF) Adjustment	0.00	836,387	-
Addition of funding for SRF loan repayments and reserves.			
Water Purification Demonstration Project	0.00	687,320	-
Adjustment to reflect an increase in contract expenditures for the ongoing monitoring and evaluation of the Water Purification Demonstration Project.			
Laboratory Supplies and Maintenance	0.00	627,922	-
Addition of expenditures for laboratory supplies and facility maintenance.			
Enterprise Asset Management (EAM) Project	0.50	444,308	-
Addition of funding and support staff for the Public Utilities EAM Project.			
Support for COMNET	1.00	192,015	-
Addition of 1.00 Program Manager to coordinate activities and provide oversight for the Computerized Neighborhood Environment Tracking (COMNET) System at all wastewater treatment facilities.			
Recycled Water Master Plan	0.00	175,000	-
Adjustment reflects an increase in contractual expenditures for the 2015 Recycled Water Master Plan Update.			

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Supplemental COLA Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental Cost of Living Adjustment (COLA) Benefit.	0.00	85,018	-
Contractual Services Expenditures Adjustment to reflect an increase in expenditures for contractual services.	0.00	51,150	-
External Affairs Adjustment reflects an increase of non-personnel expenditures related to External Affairs.	0.00	10,560	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.11)	(33,036)	-
Public Utilities Development Plan Review Transfer Transfer of the development plan review function from the Public Utilities Department to the Development Services Department.	(1.54)	(212,252)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(433,354)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	(3.54)	(4,535,553)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,687,310)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(16,333,177)	(333,992)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	13,863,000
Total	(3.88)	\$ (11,831,803)	\$ 13,529,008

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 27,753,498	\$ 27,909,909	\$ 27,546,855	\$ (363,054)
Fringe Benefits	18,600,155	17,133,786	19,083,471	1,949,685
PERSONNEL SUBTOTAL	\$ 46,353,652	\$ 45,043,695	\$ 46,630,326	\$ 1,586,631
NON-PERSONNEL				
Supplies	\$ 30,347,523	\$ 22,842,154	\$ 20,390,282	\$ (2,451,872)
Contracts	28,282,502	54,264,928	49,271,214	(4,993,714)
Information Technology	7,104,351	7,563,241	6,698,956	(864,285)

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Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Energy and Utilities	12,446,029	15,613,172	13,790,648	(1,822,524)
Other	716,838	628,593	1,007,624	379,031
CIP Contingency	-	554,809	-	(554,809)
Appropriated Reserve	-	3,500,000	3,500,000	-
Transfers Out	56,286,633	64,835,408	61,949,885	(2,885,523)
Capital Expenditures	868,636	1,486,977	1,246,977	(240,000)
Debt	5,467,260	-	15,255	15,255
NON-PERSONNEL SUBTOTAL	\$ 141,519,772	\$ 171,289,282	\$ 157,870,841	\$ (13,418,441)
Total	\$ 187,873,424	\$ 216,332,977	\$ 204,501,167	\$ (11,831,810)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 72,239,652	\$ 68,420,000	\$ 69,216,000	\$ 796,000
Fines Forfeitures and Penalties	-	333,992	-	(333,992)
Other Revenue	1,580,323	-	-	-
Rev from Federal Agencies	59,476	80,000	-	(80,000)
Rev from Money and Prop	37,187	-	-	-
Rev from Other Agencies	8,326,235	9,800,000	22,947,000	13,147,000
Total	\$ 82,242,873	\$ 78,633,992	\$ 92,163,000	\$ 13,529,008

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.13	4.51	4.51	\$31,491 - \$37,918	\$ 164,678
20000007	Accountant 3	0.38	0.57	0.57	59,363 - 71,760	26,582
20000102	Accountant 4	0.38	0.38	0.38	66,768 - 88,982	32,805
20000012	Administrative Aide 1	0.38	0.38	0.49	36,962 - 44,533	16,513
20000024	Administrative Aide 2	5.71	6.28	5.85	42,578 - 51,334	291,429
20000057	Assistant Chemist	28.00	27.00	26.00	53,789 - 65,333	1,646,289
90000057	Assistant Chemist - Hourly	0.00	0.00	0.35	53,789 - 65,333	18,826
20001140	Assistant Department Director	0.33	0.33	0.33	31,741 - 173,971	33,938
20001202	Assistant Deputy Director	1.00	0.00	0.00	23,005 - 137,904	-
20000070	Assistant Engineer-Civil	9.59	9.68	8.86	57,866 - 69,722	536,479
20000087	Assistant Engineer-Mechanical	0.33	0.33	0.61	57,866 - 69,722	41,470
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	39,587
20000041	Assistant Management Analyst	0.00	0.33	0.33	44,470 - 54,059	17,400
20001228	Assistant Metropolitan Wastewater Director	0.33	0.33	0.33	31,741 - 173,971	44,807
90001228	Assistant Metropolitan Wastewater Director - Hourly	0.12	0.00	0.00	31,741 - 173,971	-
20000114	Assistant Wastewater Plant Operator	1.00	0.00	0.00	45,240 - 53,830	-
20000140	Associate Chemist	8.00	8.00	7.25	62,005 - 75,067	518,122
90000140	Associate Chemist - Hourly	0.00	1.05	0.00	62,005 - 75,067	-

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000311	Associate Department Human Resources Analyst	1.65	1.65	1.65	54,059 - 65,333	97,114
20000143	Associate Engineer-Civil	8.80	10.21	9.44	66,622 - 80,454	718,614
20000145	Associate Engineer-Civil	1.09	1.09	0.90	66,622 - 80,454	70,609
90000143	Associate Engineer-Civil - Hourly	0.00	0.50	0.35	66,622 - 80,454	23,318
20000150	Associate Engineer-Electrical	2.33	2.33	2.61	66,622 - 80,454	204,742
20000154	Associate Engineer-Mechanical	0.45	0.45	0.61	66,622 - 80,454	47,857
20000134	Associate Management Analyst	0.38	0.38	0.38	54,059 - 65,333	24,206
20000132	Associate Management Analyst	0.00	0.00	0.25	54,059 - 65,333	13,515
20000119	Associate Management Analyst	11.45	11.68	11.76	54,059 - 65,333	733,963
20000137	Associate Management Analyst	1.98	1.98	0.00	54,059 - 65,333	-
20000162	Associate Planner	0.11	0.32	0.66	56,722 - 68,536	44,115
20000655	Biologist 2	6.00	6.00	6.00	53,726 - 65,333	382,200
20000648	Biologist 3	1.00	1.00	1.00	62,005 - 75,067	73,190
20000649	Biologist 3	0.00	0.00	0.24	62,005 - 75,067	-
20000195	Boat Operator	1.00	1.00	1.00	43,493 - 51,896	51,896
20000205	Building Service Supervisor	1.00	2.00	1.34	45,718 - 55,286	66,145
20000224	Building Service Technician	2.00	2.00	2.00	33,322 - 39,666	72,988
20000539	Clerical Assistant 2	9.84	9.46	8.96	29,931 - 36,067	292,648
20001168	Deputy Director	3.09	3.14	2.60	46,966 - 172,744	299,457
90001168	Deputy Director - Hourly	0.14	0.46	0.35	46,966 - 172,744	38,449
20000924	Executive Secretary	0.33	0.33	0.33	43,555 - 52,666	16,945
20000461	Field Representative	0.11	0.48	0.81	32,323 - 38,917	30,708
20000184	Fleet Parts Buyer	1.00	1.00	1.00	44,637 - 54,059	-
90000819	Golf Course Manager - Hourly	0.00	0.06	0.09	59,488 - 71,760	5,354
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	37,565 - 45,302	135,906
20000178	Information Systems Administrator	0.34	0.34	0.34	73,466 - 88,982	28,441
20000290	Information Systems Analyst 2	3.06	3.40	3.06	54,059 - 65,333	193,299
20000293	Information Systems Analyst 3	2.38	2.38	2.38	59,363 - 71,760	162,156
20000999	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	78,464
20000998	Information Systems Analyst 4	1.70	1.70	1.36	66,768 - 80,891	106,700
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	56,410
20000515	Instrumentation and Control Technician	7.00	6.00	6.00	51,896 - 62,296	363,376
20000497	Irrigation Specialist	0.33	0.48	0.81	37,814 - 45,261	36,648
20000551	Junior Engineer-Civil	0.00	0.00	-0.25	50,003 - 60,549	-
20000590	Laboratory Technician	16.00	17.00	17.00	40,622 - 49,067	661,657
20000618	Machinist	5.00	5.00	4.00	46,134 - 55,266	221,064
20001073	Management Intern	0.00	0.00	0.48	24,274 - 29,203	11,652
90001073	Management Intern - Hourly	2.86	3.17	3.37	24,274 - 29,203	81,805
20000625	Marine Biologist 2	0.00	0.00	1.00	53,726 - 65,333	52,272
20000624	Marine Biologist 2	18.00	18.00	17.00	53,726 - 65,333	1,002,421

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000626	Marine Biologist 3	5.00	5.00	5.00	62,005 - 75,067	365,950
20000165	Multimedia Production Specialist	0.11	0.16	0.27	43,264 - 51,979	13,678
20000634	Organization Effectiveness Specialist 2	0.33	1.04	0.99	54,059 - 65,333	61,729
20000627	Organization Effectiveness Specialist 3	0.33	0.33	0.33	59,363 - 71,760	22,966
20000639	Organization Effectiveness Supervisor	0.33	0.33	0.33	66,768 - 80,891	25,090
20000667	Painter	3.00	3.00	3.00	41,600 - 49,962	99,924
20000680	Payroll Specialist 2	3.30	3.30	3.30	34,611 - 41,787	134,424
20000173	Payroll Supervisor	0.66	0.66	0.66	39,686 - 48,069	30,932
20000701	Plant Process Control Electrician	17.00	17.16	17.00	51,896 - 62,296	1,018,365
20000705	Plant Process Control Supervisor	7.66	7.66	7.33	56,410 - 68,224	351,202
20000703	Plant Process Control Supervisor	3.00	3.00	3.00	56,410 - 68,224	199,554
20000687	Plant Technician 1	20.00	20.00	20.00	37,814 - 45,261	858,406
20000688	Plant Technician 2	24.00	24.00	24.00	41,454 - 49,504	1,180,046
20000689	Plant Technician 3	12.00	12.00	13.00	45,490 - 54,434	680,044
20000706	Plant Technician Supervisor	7.00	7.00	7.00	52,666 - 62,837	428,862
20000732	Power Plant Operator	2.00	2.00	4.00	49,712 - 59,342	208,478
20000733	Power Plant Supervisor	3.00	3.00	2.00	55,141 - 66,581	127,835
90000733	Power Plant Supervisor - Hourly	0.00	0.11	0.35	55,141 - 66,581	19,299
21000184	Prin Backflow & Cross Connection Specialist	0.00	0.00	0.27	50,003 - 60,549	15,829
20000740	Principal Drafting Aide	1.32	1.32	0.99	50,003 - 60,549	55,453
21000100	Principal Engineering Aide	0.00	0.16	0.00	50,003 - 60,549	-
20000743	Principal Engineering Aide	2.66	2.40	1.99	50,003 - 60,549	117,035
20000707	Principal Plant Technician Supervisor	2.00	2.00	2.00	63,024 - 76,045	148,288
20001222	Program Manager	1.65	2.02	3.14	46,966 - 172,744	339,438
20000760	Project Assistant	0.00	0.00	0.12	57,866 - 69,722	8,159
20000761	Project Officer 1	0.00	0.00	0.24	66,622 - 80,454	17,411
90000761	Project Officer 1 - Hourly	0.04	0.06	0.09	66,622 - 80,454	5,996
20000766	Project Officer 2	0.22	0.32	0.54	76,794 - 92,851	48,882
20000763	Project Officer 2	0.00	0.33	0.73	76,794 - 92,851	66,101
20000783	Public Information Clerk	1.14	1.14	1.03	31,491 - 37,918	38,084
20000784	Public Information Officer	0.11	0.00	0.00	43,514 - 52,707	-
20001150	Public Utilities Director	0.33	0.33	0.33	59,155 - 224,099	56,099
20000319	Pump Station Operator	10.00	10.00	10.00	43,493 - 51,917	464,833
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	55,466
20000560	Recycling Program Manager	0.33	0.33	0.33	76,731 - 92,893	-
20000559	Recycling Program Manager	0.33	0.16	0.27	76,731 - 92,893	24,336
20000850	Safety Officer	0.33	0.00	0.00	57,907 - 69,930	-
20000847	Safety Officer	0.66	0.66	0.66	57,907 - 69,930	45,006

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000854	Safety Representative 2	3.97	3.97	3.31	50,461 - 61,027	196,307
90000854	Safety Representative 2 - Hourly	0.12	0.00	0.00	50,461 - 61,027	-
20001042	Safety and Training Manager	0.66	0.99	0.99	66,768 - 80,891	74,102
20000869	Senior Account Clerk	0.76	0.76	0.76	36,067 - 43,514	32,238
21000183	Senior Backflow & Cross Connection Specialist	0.00	0.00	1.62	44,429 - 53,706	83,999
20000828	Senior Biologist	1.11	1.16	0.77	71,760 - 86,466	64,912
20000196	Senior Boat Operator	1.00	1.00	1.00	47,840 - 57,117	57,117
90000222	Senior Building Maintenance Supervisor - Hourly	0.00	0.25	0.00	76,918 - 93,018	-
20000883	Senior Chemist	2.00	2.00	1.45	71,739 - 86,466	122,238
20000885	Senior Civil Engineer	3.64	2.98	3.35	76,794 - 92,851	302,276
90000885	Senior Civil Engineer - Hourly	0.00	0.41	0.35	76,794 - 92,851	26,878
20000927	Senior Clerk/Typist	1.44	1.33	1.33	36,067 - 43,514	56,431
20000312	Senior Department Human Resources Analyst	0.33	0.33	0.33	59,363 - 71,760	22,966
20000400	Senior Drafting Aide	4.31	3.69	3.69	44,429 - 53,706	192,847
20000906	Senior Electrical Engineer	1.00	0.00	0.00	76,794 - 92,851	-
20000905	Senior Electrical Engineer	1.00	1.00	1.00	76,794 - 92,851	-
20000900	Senior Engineering Aide	0.33	0.00	0.00	44,429 - 53,706	-
20000902	Senior Engineering Aide	1.05	0.80	0.00	44,429 - 53,706	-
20000015	Senior Management Analyst	5.14	5.23	4.92	59,363 - 71,760	337,169
90000015	Senior Management Analyst - Hourly	0.12	0.11	0.00	59,363 - 71,760	-
20000880	Senior Marine Biologist	1.00	1.00	1.00	71,760 - 86,466	84,304
20000856	Senior Mechanical Engineer	0.33	0.00	0.00	76,794 - 92,851	-
20000918	Senior Planner	0.11	0.16	0.39	65,354 - 79,019	30,038
20000920	Senior Planner	0.11	0.48	0.81	65,354 - 79,019	59,380
20000708	Senior Plant Technician Supervisor	8.66	8.66	7.33	60,070 - 72,467	517,901
20000968	Senior Power Plant Supervisor	1.00	1.00	0.00	63,357 - 76,440	-
90000968	Senior Power Plant Supervisor - Hourly	0.00	0.00	0.35	63,357 - 76,440	22,175
20000916	Senior Public Information Officer	0.66	0.82	0.93	54,059 - 65,333	37,866
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	70,699 - 85,530	497,786
20000055	Senior Wastewater Plant Operator	1.00	1.00	1.00	56,534 - 67,621	67,621
20000914	Senior Water Utility Supervisor	0.44	0.00	0.00	47,216 - 57,138	-
20000950	Stock Clerk	5.00	6.00	5.34	30,056 - 36,275	183,553
20000955	Storekeeper 1	5.00	6.00	3.34	34,611 - 41,517	135,198
20000956	Storekeeper 2	0.00	0.00	2.00	37,835 - 45,718	89,150
20000954	Storekeeper 3	1.00	1.00	1.00	39,811 - 47,882	46,685
90000964	Student Engineer - Hourly	0.14	0.32	0.00	26,707 - 32,011	-
90001146	Student Intern - Hourly	0.00	0.00	0.26	18,616 - 22,318	4,840

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
90000967	Student Worker - Hourly	0.12	0.00	0.00	20,925 - 24,918	-
20000313	Supervising Department Human Resources Analyst	0.33	0.33	0.33	66,768 - 80,891	25,894
20000995	Supervising Economist	0.41	0.41	0.41	66,768 - 80,891	32,170
20000990	Supervising Field Representative	0.00	0.16	0.27	35,651 - 42,890	11,291
20000985	Supervising Management Analyst	0.11	0.16	0.27	66,768 - 80,891	21,180
20000970	Supervising Management Analyst	3.34	3.33	3.69	66,768 - 80,891	289,556
20001021	Supervising Public Information Officer	0.11	0.16	0.99	59,363 - 71,760	69,258
21000177	Trainer	0.00	0.00	1.98	54,059 - 65,333	114,189
20001041	Training Supervisor	0.33	0.33	0.33	59,363 - 71,760	23,078
20000937	Wastewater Operations Supervisor	24.00	24.00	24.00	64,667 - 77,293	1,789,869
20000941	Wastewater Plant Operator	39.00	40.00	40.00	53,830 - 64,397	1,903,768
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	81,578 - 98,675	384,832
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	106,412
20000756	Word Processing Operator	4.86	5.42	6.10	31,491 - 37,918	227,632
	Bilingual - Regular					3,832
	Exceptional Performance Pay-Classified					927
	Exceptional Performance Pay-Unclassified					1,045
	Geographic Info Cert Pay					2,827
	Night Shift Pay					74,188
	Overtime Budgeted					1,383,667
	Plant/Tank Vol Cert Pay					107,112
	Reg Pay For Engineers					167,703
	Split Shift Pay					30,391
	Termination Pay Annual Leave					163,988
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		443.98	450.89	447.02		\$ 27,546,855
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	

Fringe Benefits

Employee Offset Savings	\$ 173,194	\$ 228,155	\$ 224,251	\$ (3,904)
Flexible Benefits	2,411,801	2,530,968	2,508,047	(22,921)
Long-Term Disability	146,549	151,730	141,009	(10,721)
Medicare	373,394	341,655	342,807	1,152
Other Post-Employment Benefits	1,056,328	2,678,234	2,639,660	(38,574)
Retiree Health Contribution	3,429,138	-	-	-
Retiree Medical Trust	2,808	2,677	3,836	1,159
Retirement 401 Plan	11,446	10,714	15,277	4,563
Retirement ARC	8,440,375	8,350,844	10,063,898	1,713,054
Retirement DROP	112,726	102,122	118,478	16,356
Retirement Offset Contribution	59,100	66,982	65,121	(1,861)
Risk Management Administration	419,931	441,613	441,697	84
Supplemental Pension Savings Plan	1,472,850	1,443,411	1,428,037	(15,374)

Public Utilities

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Unemployment Insurance	78,459	77,134	75,768	(1,366)
Unused Sick Leave	(67)	-	-	-
Workers' Compensation	412,124	707,546	1,015,585	308,039
Fringe Benefits Subtotal	\$ 18,600,155	\$ 17,133,786	\$ 19,083,471	\$ 1,949,685
Total Personnel Expenditures			\$ 46,630,326	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Metropolitan Wastewater - Muni	\$ 51,080,776	\$ 52,460,406	\$ 49,046,136	\$ (3,414,270)
Public Utilities	71,680,527	75,939,794	82,679,800	6,740,006
Total	\$ 122,761,303	\$ 128,400,200	\$ 131,725,936	\$ 3,325,736

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Metropolitan Wastewater - Muni	297.00	285.00	242.00	(43.00)
Public Utilities	124.64	130.19	165.08	34.89
Total	421.64	415.19	407.08	(8.11)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 2,385,744	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
State Revolving Fund (SRF) Adjustment	0.00	2,169,684	-
Addition of funding for SRF loan repayments and reserves.			
Salary and Benefit Adjustments	(0.11)	1,764,737	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Enterprise Asset Management (EAM) Project	0.72	639,802	-
Addition of funding and support staff for the Public Utilities EAM Project.			
Repair and Maintenance Expenditures	0.00	400,000	-
Addition of funding for one-time repair and maintenance expenditures at various wastewater facilities.			
Laboratory Supplies and Maintenance	0.00	209,922	-
Addition of expenditures for laboratory supplies and facility maintenance.			

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Support for Distribution and Collection Addition of 1.00 Program Manager to support the newly established Distribution and Collection branch.	0.50	96,007	-
Supplemental COLA Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental Cost of Living Adjustment (COLA) Benefit.	0.00	77,641	-
Water Billing Study Addition of funding for contractual services expenditures to complete the Water Budget-Based Billing study.	0.00	32,500	-
Contractual Services Expenditures Adjustment to reflect an increase in expenditures for contractual services.	0.00	27,895	-
External Affairs Adjustment reflects an increase of non-personnel expenditures related to External Affairs.	0.00	5,760	-
Credit Rating Services Addition of expenditures for credit rating services which were previously paid by the City Treasurer Department.	0.00	1,800	-
Inter-Agency Agreements Adjustment in funding for annual payments for the Hale Avenue Treatment Facility and Municipal Transportation Agreements.	0.00	(97,500)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(3.42)	(137,777)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(295,083)	-
Public Utilities Development Plan Review Transfer Transfer of the development plan review function from the Public Utilities Department to the Development Services Department.	(3.42)	(350,736)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	(2.38)	(525,296)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(3,079,368)	(5,586)
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(14,687,000)
Total	(8.11)	\$ 3,325,732	\$ (14,692,586)

Public Utilities

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 21,970,192	\$ 23,018,458	\$ 22,789,109	\$ (229,349)
Fringe Benefits	14,487,963	14,532,349	16,145,410	1,613,062
PERSONNEL SUBTOTAL	\$ 36,458,155	\$ 37,550,807	\$ 38,934,519	\$ 1,383,712
NON-PERSONNEL				
Supplies	\$ 3,991,816	\$ 4,372,934	\$ 4,678,035	\$ 305,101
Contracts	26,037,613	31,138,734	31,552,559	413,825
Information Technology	4,948,921	8,334,812	7,291,682	(1,043,130)
Energy and Utilities	4,231,542	6,154,436	5,441,660	(712,776)
Other	454,977	1,218,917	856,942	(361,975)
CIP Contingency	-	35,793	-	(35,793)
Transfers Out	45,607,906	39,050,593	42,017,867	2,967,274
Capital Expenditures	369,127	543,174	583,174	40,000
Debt	661,247	-	369,498	369,498
NON-PERSONNEL SUBTOTAL	\$ 86,303,147	\$ 90,849,393	\$ 92,791,417	\$ 1,942,024
Total	\$ 122,761,303	\$ 128,400,200	\$ 131,725,936	\$ 3,325,736

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 309,105,171	\$ 302,711,000	\$ 304,754,000	\$ 2,043,000
Fines Forfeitures and Penalties	-	5,586	-	(5,586)
Other Revenue	11,702,092	250,000	250,000	-
Rev from Money and Prop	5,416,634	5,050,000	1,223,000	(3,827,000)
Rev from Other Agencies	3,324,975	23,650,000	10,747,000	(12,903,000)
Total	\$ 329,548,873	\$ 331,666,586	\$ 316,974,000	\$ (14,692,586)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.38	2.60	2.60	\$31,491 - \$37,918	\$ 94,944
20000007	Accountant 3	0.22	0.33	0.83	59,363 - 71,760	45,084
20000102	Accountant 4	0.22	0.22	0.22	66,768 - 88,982	18,984
20000012	Administrative Aide 1	1.22	1.22	1.22	36,962 - 44,533	52,511
20000024	Administrative Aide 2	5.91	4.07	4.40	42,578 - 51,334	217,710
20000057	Assistant Chemist	10.00	10.00	10.00	53,789 - 65,333	573,300
20001140	Assistant Department Director	0.18	0.18	0.18	31,741 - 173,971	18,516
90001202	Assistant Deputy Director - Hourly	1.00	0.00	0.00	23,005 - 137,904	-
20000070	Assistant Engineer-Civil	11.57	10.25	10.14	57,866 - 69,722	650,247
20000087	Assistant Engineer-Mechanical	0.18	0.18	0.16	57,866 - 69,722	10,883
20000080	Assistant Laboratory Technician	1.00	1.00	1.00	33,696 - 40,602	39,587
20000041	Assistant Management Analyst	0.00	0.18	0.18	44,470 - 54,059	9,493
20001228	Assistant Metropolitan Wastewater Director	0.18	0.18	0.18	31,741 - 173,971	24,454
90001228	Assistant Metropolitan Wastewater Director - Hourly	0.06	0.00	0.00	31,741 - 173,971	-

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000140	Associate Chemist	4.00	4.00	4.50	62,005 - 75,067	329,325
20000311	Associate Department Human Resources Analyst	0.90	0.90	0.90	54,059 - 65,333	52,980
20000145	Associate Engineer-Civil	0.62	0.62	0.51	66,622 - 80,454	40,009
20000143	Associate Engineer-Civil	9.08	8.26	8.37	66,622 - 80,454	653,876
90000143	Associate Engineer-Civil - Hourly	0.00	0.06	0.00	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	0.18	0.18	0.16	66,622 - 80,454	12,551
20000154	Associate Engineer-Mechanical	0.25	0.25	0.16	66,622 - 80,454	12,551
20000119	Associate Management Analyst	7.10	6.54	6.73	54,059 - 65,333	422,351
20000137	Associate Management Analyst	1.08	1.58	0.00	54,059 - 65,333	-
20000134	Associate Management Analyst	0.22	0.22	0.22	54,059 - 65,333	14,017
20000132	Associate Management Analyst	0.00	0.00	0.36	54,059 - 65,333	19,461
90000119	Associate Management Analyst - Hourly	0.70	0.00	0.00	54,059 - 65,333	-
20000162	Associate Planner	1.00	1.00	0.67	56,722 - 68,536	44,765
20000649	Biologist 3	2.00	2.00	1.34	62,005 - 75,067	-
20000205	Building Service Supervisor	0.00	0.00	0.33	45,718 - 55,286	15,875
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	86,954
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
90000836	Claims and Insurance Manager - Hourly	0.17	0.00	0.00	73,445 - 88,837	-
20000539	Clerical Assistant 2	3.56	3.34	3.06	29,931 - 36,067	107,037
20000306	Code Compliance Officer	1.50	1.50	0.50	37,232 - 44,803	18,610
20000307	Code Compliance Supervisor	0.50	0.50	0.00	42,890 - 51,334	-
20000829	Compliance and Metering Manager	0.50	1.00	1.00	73,445 - 88,837	86,173
20000801	Customer Information and Billing Manager	0.50	0.50	0.50	73,445 - 88,837	43,081
90000801	Customer Information and Billing Manager - Hourly	0.00	0.17	0.00	73,445 - 88,837	-
20000369	Customer Services Representative	17.50	17.50	16.75	32,968 - 39,811	631,035
90000369	Customer Services Representative - Hourly	0.00	4.00	2.50	32,968 - 39,811	82,420
20000366	Customer Services Supervisor	2.00	2.00	2.00	57,782 - 69,784	136,065
20001168	Deputy Director	2.04	2.04	2.37	46,966 - 172,744	274,351
90001168	Deputy Director - Hourly	1.17	0.23	0.00	46,966 - 172,744	-
20000414	Engineering Trainee	0.00	0.00	0.50	32,011 - 38,605	-
20000426	Equipment Operator 1	1.00	0.00	0.00	37,690 - 45,115	-
20000428	Equipment Operator 1	1.00	1.00	1.00	37,690 - 45,115	45,115
20000429	Equipment Operator 1	29.00	30.00	30.00	37,690 - 45,115	1,352,354
20000430	Equipment Operator 2	12.00	12.00	12.00	41,350 - 49,462	569,208
20000436	Equipment Operator 3	2.00	2.00	2.00	43,160 - 51,667	103,334
20000418	Equipment Technician 1	13.00	11.00	11.00	36,005 - 43,139	474,529
20000423	Equipment Technician 2	11.00	10.00	10.00	39,499 - 47,091	423,819

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000924	Executive Secretary	0.18	0.18	0.18	43,555 - 52,666	9,241
20000461	Field Representative	16.50	15.50	14.50	32,323 - 38,917	546,943
90000461	Field Representative - Hourly	0.00	3.25	3.25	32,323 - 38,917	105,051
20000483	General Water Utility Supervisor	4.00	4.00	4.00	59,342 - 71,760	276,589
20000502	Heavy Truck Driver 1	2.00	2.00	2.00	36,234 - 43,160	86,320
20000178	Information Systems Administrator	0.19	0.19	0.19	73,466 - 88,982	15,889
20000290	Information Systems Analyst 2	2.21	2.40	2.71	54,059 - 65,333	170,342
20000293	Information Systems Analyst 3	1.33	1.33	1.33	59,363 - 71,760	90,618
20000998	Information Systems Analyst 4	0.95	0.95	0.76	66,768 - 80,891	59,660
20000515	Instrumentation and Control Technician	2.00	2.00	2.00	51,896 - 62,296	124,592
20000551	Junior Engineer-Civil	0.00	0.00	0.09	50,003 - 60,549	-
20000590	Laboratory Technician	9.00	9.00	9.00	40,622 - 49,067	362,606
90001073	Management Intern - Hourly	0.06	1.18	0.27	24,274 - 29,203	6,555
20000634	Organization Effectiveness Specialist 2	0.18	0.58	0.54	54,059 - 65,333	33,660
20000627	Organization Effectiveness Specialist 3	0.18	0.18	0.18	59,363 - 71,760	12,528
20000639	Organization Effectiveness Supervisor	0.18	0.18	0.18	66,768 - 80,891	13,691
20000680	Payroll Specialist 2	1.80	1.80	1.80	34,611 - 41,787	73,395
20000173	Payroll Supervisor	0.36	0.36	0.36	39,686 - 48,069	16,872
20000701	Plant Process Control Electrician	12.00	10.00	10.00	51,896 - 62,296	622,960
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	66,518
20000705	Plant Process Control Supervisor	7.36	5.36	5.18	56,410 - 68,224	332,645
20000687	Plant Technician 1	2.00	2.00	2.00	37,814 - 45,261	90,522
20000688	Plant Technician 2	2.00	2.00	2.00	41,454 - 49,504	99,008
20000689	Plant Technician 3	1.00	1.00	1.00	45,490 - 54,434	54,434
20000706	Plant Technician Supervisor	1.00	1.00	1.00	52,666 - 62,837	52,666
90000733	Power Plant Supervisor - Hourly	0.00	0.06	0.00	55,141 - 66,581	-
20000740	Principal Drafting Aide	0.72	0.72	0.54	50,003 - 60,549	30,254
20000743	Principal Engineering Aide	8.91	9.27	9.69	50,003 - 60,549	512,167
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	52,000 - 62,837	113,266
20001222	Program Manager	1.85	2.03	2.53	46,966 - 172,744	276,404
20000760	Project Assistant	1.00	1.00	0.67	57,866 - 69,722	45,551
20000761	Project Officer 1	2.00	2.00	1.34	66,622 - 80,454	97,186
20000763	Project Officer 2	1.00	1.18	0.83	76,794 - 92,851	75,155
20000783	Public Information Clerk	0.66	0.66	0.44	31,491 - 37,918	16,272
20001150	Public Utilities Director	0.18	0.18	0.18	59,155 - 224,099	30,610
20000319	Pump Station Operator	5.00	5.00	5.00	43,493 - 51,917	259,585
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	47,674 - 56,888	55,466

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000559	Recycling Program Manager	0.18	0.00	0.00	76,731 - 92,893	-
20000560	Recycling Program Manager	0.18	0.18	0.18	76,731 - 92,893	-
20000847	Safety Officer	0.36	0.36	0.36	57,907 - 69,930	24,556
20000850	Safety Officer	0.18	0.00	0.00	57,907 - 69,930	-
20000854	Safety Representative 2	1.62	1.62	1.95	50,461 - 61,027	115,670
90000854	Safety Representative 2 - Hourly	0.12	0.00	0.00	50,461 - 61,027	-
20001042	Safety and Training Manager	0.36	0.54	0.54	66,768 - 80,891	40,394
20000869	Senior Account Clerk	0.44	0.44	0.44	36,067 - 43,514	18,674
20000883	Senior Chemist	1.00	1.00	1.30	71,739 - 86,466	109,600
20000885	Senior Civil Engineer	2.62	2.56	2.28	76,794 - 92,851	206,403
20000927	Senior Clerk/Typist	0.18	0.18	0.18	36,067 - 43,514	7,645
20000898	Senior Customer Services Representative	3.00	3.00	3.00	37,835 - 45,781	133,889
90000898	Senior Customer Services Representative - Hourly	0.00	0.17	0.00	37,835 - 45,781	-
20000312	Senior Department Human Resources Analyst	0.18	0.18	0.18	59,363 - 71,760	12,527
20000400	Senior Drafting Aide	1.26	1.48	1.48	44,429 - 53,706	77,281
20000902	Senior Engineering Aide	2.50	3.00	0.00	44,429 - 53,706	-
20000900	Senior Engineering Aide	10.18	10.00	10.00	44,429 - 53,706	525,140
20000015	Senior Management Analyst	3.76	3.69	4.32	59,363 - 71,760	295,588
90000015	Senior Management Analyst - Hourly	0.06	0.06	0.00	59,363 - 71,760	-
20000856	Senior Mechanical Engineer	0.18	0.00	0.00	76,794 - 92,851	-
20000918	Senior Planner	1.00	1.00	0.67	65,354 - 79,019	51,615
20000708	Senior Plant Technician Supervisor	0.36	0.36	0.18	60,070 - 72,467	12,720
20000916	Senior Public Information Officer	0.36	0.36	0.36	54,059 - 65,333	11,483
20000914	Senior Water Utility Supervisor	13.18	14.00	14.00	47,216 - 57,138	668,520
20000950	Stock Clerk	0.00	0.00	0.33	30,056 - 36,275	11,666
20000955	Storekeeper 1	0.00	0.00	0.33	34,611 - 41,517	13,353
90000964	Student Engineer - Hourly	0.00	0.09	0.00	26,707 - 32,011	-
90000967	Student Worker - Hourly	0.46	0.00	0.00	20,925 - 24,918	-
20000313	Supervising Department Human Resources Analyst	0.18	0.18	0.18	66,768 - 80,891	14,123
20000995	Supervising Economist	0.23	0.23	0.23	66,768 - 80,891	18,047
20000990	Supervising Field Representative	1.00	0.50	0.50	35,651 - 42,890	20,913
20000970	Supervising Management Analyst	2.76	2.74	2.60	66,768 - 80,891	204,003
20000997	Supervising Meter Reader	1.00	1.00	1.00	37,253 - 44,720	43,613
90000997	Supervising Meter Reader - Hourly	0.00	0.17	0.00	37,253 - 44,720	-
20001021	Supervising Public Information Officer	0.50	0.50	0.54	59,363 - 71,760	37,778
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.00	3.00	66,685 - 80,870	236,544

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range		Total
21000177	Trainer	0.00	0.00	1.58	54,059 -	65,333	94,153
20001041	Training Supervisor	0.18	0.18	0.18	59,363 -	71,760	12,596
20001051	Utility Worker 1	46.00	46.00	46.00	30,534 -	36,296	1,587,404
20000323	Wastewater Pretreatment Inspector 2	8.00	8.00	8.00	55,078 -	66,768	450,344
20000325	Wastewater Pretreatment Inspector 3	5.00	5.00	5.00	60,674 -	73,507	343,627
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	72,966 -	88,546	86,332
20001063	Water Utility Supervisor	14.00	14.00	14.00	43,472 -	51,979	543,064
20001065	Water Utility Worker	32.00	31.00	31.00	33,322 -	39,666	1,070,982
20000756	Word Processing Operator	7.08	5.58	5.41	31,491 -	37,918	200,037
	Bilingual - Regular						20,747
	Exceptional Performance Pay-Classified						7,275
	Exceptional Performance Pay-Unclassified						570
	Geographic Info Cert Pay						1,537
	Night Shift Pay						18,866
	Overtime Budgeted						2,436,091
	Plant/Tank Vol Cert Pay						87,444
	Reg Pay For Engineers						92,013
	Split Shift Pay						24,341
	Termination Pay Annual Leave						53,265
FTE, Salaries, and Wages Subtotal		421.64	415.19	407.08			\$ 22,789,109
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits							
Employee Offset Savings	\$	130,020	\$	162,186	\$	161,251	\$ (935)
Flexible Benefits		2,143,698		2,257,495		2,252,903	(4,592)
Long-Term Disability		110,476		117,754		110,130	(7,624)
Medicare		290,385		272,426		273,492	1,066
Other Post-Employment Benefits		807,089		2,427,994		2,410,057	(17,937)
Retiree Health Contribution		1,837,286		-		-	-
Retiree Medical Trust		1,038		1,090		1,661	571
Retirement 401 Plan		3,870		4,300		6,569	2,269
Retirement ARC		6,852,085		6,833,906		8,285,509	1,451,603
Retirement DROP		64,089		55,350		75,307	19,957
Retirement Offset Contribution		43,441		47,859		46,636	(1,223)
Risk Management Administration		377,467		400,266		403,576	3,310
Supplemental Pension Savings Plan		1,151,431		1,112,473		1,112,329	(144)
Unemployment Insurance		63,231		60,016		59,388	(628)
Unused Sick Leave		0		-		-	-
Workers' Compensation		612,358		779,233		946,602	167,369
Fringe Benefits Subtotal		\$ 14,487,963	\$	14,532,349	\$	16,145,410	\$ 1,613,062
Total Personnel Expenditures					\$ 38,934,519		

Public Utilities

Sewer Utility - AB 1600 Fund

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 9,289,896	\$ -	\$ -	\$ -
Rev from Money and Prop	(991,365)	-	-	-
Total	\$ 8,298,532	\$ -	\$ -	\$ -

Water Utility - AB 1600 Fund

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 8,003,332	\$ -	\$ -	\$ -
Rev from Money and Prop	116,150	-	-	-
Total	\$ 8,119,481	\$ -	\$ -	\$ -

Water Utility Operating Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Public Utilities	\$ 120,737,506	\$ 145,108,335	\$ 137,151,553	\$ (7,956,782)
Water	250,977,720	291,815,854	297,129,228	5,313,374
Total	\$ 371,715,227	\$ 436,924,189	\$ 434,280,781	\$ (2,643,408)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Public Utilities	253.87	252.86	279.15	26.29
Water	465.00	455.58	416.85	(38.73)
Total	718.87	708.44	696.00	(12.44)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Water Purchases Adjustment to reflect an increase in water purchases due to water rate increases by the Metropolitan Water District and San Diego County Water Authority.	0.00	\$ 3,826,121	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(0.20)	3,082,487	-
Repair and Maintenance Expenditures Addition of funding for one-time repair and maintenance expenditures at various facilities.	0.00	2,754,800	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Water Infrastructure Expenditures Adjustment to reflect an increase in funding for water infrastructure support and supplies expenditures.	0.00	1,560,000	-
Enterprise Asset Management (EAM) Project Addition of funding and support staff for the Public Utilities EAM Project.	0.78	693,118	-
Water Programs Adjustment reflects an increase in contractual expenditures for the Memorandum of Understanding (MOU) with the County of San Diego and the San Diego County Water Authority, watershed and land management protection plans, and the commercial rebate program.	0.00	417,060	-
Laboratory Supplies and Maintenance Addition of expenditures for laboratory supplies and facility maintenance.	0.00	398,358	-
Proposition 218 Notification Mailing Adjustment reflects funding for mailing Proposition 218 notifications.	0.00	223,200	-
State Revolving Fund (SRF) Adjustment Addition of funding for SRF loan repayments and reserves.	0.00	197,178	-
Recycled Water Master Plan Adjustment reflects an increase in contractual expenditures for the 2015 Recycled Water Master Plan Update.	0.00	175,000	-
Supplemental COLA Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental Cost of Living Adjustment (COLA) Benefit.	0.00	130,201	-
Support for Distribution and Collection Addition of 1.00 Program Manager to support the newly established Distribution and Collection branch.	0.50	96,007	-
External Affairs Adjustment reflects an increase of non-personnel expenditures related to External Affairs.	0.00	14,700	-
Credit Rating Services Addition of expenditures for credit rating services which were previously paid by the City Treasurer Department.	0.00	1,800	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(4.15)	(183,960)	-
Public Utilities Development Plan Review Transfer Transfer of the development plan review function from the Public Utilities Department to the Development Services Department.	(6.04)	(740,754)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(891,947)	-

Public Utilities

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,707,854)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	(2,805,435)	(7,802)
Contribution to Operating Reserve Adjustment reflects a decrease in expenditures for the annual contribution to the Operating Reserve.	0.00	(4,754,520)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures as well as an adjustment due to efficiencies realized.	(3.33)	(5,128,976)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(30,077,000)
Total	(12.44)	\$ (2,643,416)	\$ (30,084,802)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 39,285,407	\$ 39,326,153	\$ 39,031,954	\$ (294,199)
Fringe Benefits	25,322,268	25,473,213	28,070,503	2,597,290
PERSONNEL SUBTOTAL	\$ 64,607,675	\$ 64,799,366	\$ 67,102,457	\$ 2,303,091
NON-PERSONNEL				
Supplies	\$ 160,775,873	\$ 196,121,093	\$ 202,392,258	\$ 6,271,165
Contracts	58,464,112	72,069,313	68,003,701	(4,065,612)
Information Technology	10,617,574	14,490,543	12,703,260	(1,787,283)
Energy and Utilities	9,874,062	10,902,614	11,699,078	796,464
Other	2,912,321	3,456,109	3,362,597	(93,512)
CIP Contingency	-	4,758,255	-	(4,758,255)
Appropriated Reserve	-	3,500,000	3,500,000	-
Transfers Out	66,837,674	64,940,916	63,073,061	(1,867,855)
Capital Expenditures	188,070	1,845,307	2,067,834	222,527
Debt	(2,562,135)	40,673	376,535	335,862
NON-PERSONNEL SUBTOTAL	\$ 307,107,552	\$ 372,124,823	\$ 367,178,324	\$ (4,946,499)
Total	\$ 371,715,227	\$ 436,924,189	\$ 434,280,781	\$ (2,643,408)

Public Utilities

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 401,334,935	\$ 420,560,000	\$ 421,999,000	\$ 1,439,000
Fines Forfeitures and Penalties	-	7,802	-	(7,802)
Other Revenue	70,770,928	38,730,000	325,000	(38,405,000)
Rev from Federal Agencies	1,217,725	850,000	-	(850,000)
Rev from Money and Prop	8,392,695	6,500,000	6,775,000	275,000
Rev from Other Agencies	271,894	367,000	7,831,000	7,464,000
Transfers In	38,000,000	-	-	-
Total	\$ 519,988,178	\$ 467,014,802	\$ 436,930,000	\$ (30,084,802)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.49	4.89	4.89	\$31,491 - \$37,918	\$ 178,539
20000007	Accountant 3	1.40	1.60	1.10	59,363 - 71,760	57,663
20000102	Accountant 4	0.40	0.40	0.40	66,768 - 88,982	34,523
20000012	Administrative Aide 1	0.40	0.40	0.29	36,962 - 44,533	17,366
20000024	Administrative Aide 2	12.38	9.65	9.75	42,578 - 51,334	466,379
20000057	Assistant Chemist	12.00	12.00	12.00	53,789 - 65,333	686,235
20001140	Assistant Department Director	1.49	1.49	1.49	31,741 - 173,971	50,402
20000072	Assistant Engineer-Civil	1.00	1.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	31.84	31.07	24.00	57,866 - 69,722	1,548,240
21000176	Assistant Engineer-Corrosion	0.00	0.00	1.00	57,866 - 69,722	67,979
20000087	Assistant Engineer-Mechanical	0.49	0.49	0.23	57,866 - 69,722	15,626
20000041	Assistant Management Analyst	0.00	0.49	0.49	44,470 - 54,059	25,826
20001228	Assistant Metropolitan Wastewater Director	0.49	0.49	0.49	31,741 - 173,971	66,540
90001228	Assistant Metropolitan Wastewater Director - Hourly	0.17	0.00	0.00	31,741 - 173,971	-
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	34,944 - 41,662	319,750
20000140	Associate Chemist	4.00	4.00	4.25	62,005 - 75,067	277,487
90000140	Associate Chemist - Hourly	0.00	0.00	0.35	62,005 - 75,067	21,702
20000311	Associate Department Human Resources Analyst	2.45	2.45	2.45	54,059 - 65,333	144,179
20000143	Associate Engineer-Civil	21.12	19.53	18.19	66,622 - 80,454	1,329,808
20000145	Associate Engineer-Civil	1.29	1.29	1.09	66,622 - 80,454	85,502
90000143	Associate Engineer-Civil - Hourly	0.00	0.17	0.00	66,622 - 80,454	-
20000350	Associate Engineer-Corrosion	2.00	2.00	2.00	66,622 - 80,454	156,886
20000150	Associate Engineer-Electrical	0.49	0.49	0.23	66,622 - 80,454	18,048
20000154	Associate Engineer-Mechanical	1.30	0.30	0.23	66,622 - 80,454	18,036
20000134	Associate Management Analyst	0.40	0.40	0.40	54,059 - 65,333	25,489
20000132	Associate Management Analyst	0.00	0.00	0.39	54,059 - 65,333	21,083
20000119	Associate Management Analyst	19.20	18.53	18.51	54,059 - 65,333	1,155,333
20000137	Associate Management Analyst	3.94	3.44	0.00	54,059 - 65,333	-

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
90000119	Associate Management Analyst - Hourly	0.72	0.00	0.00	54,059 - 65,333	-
20000162	Associate Planner	0.89	1.68	1.67	56,722 - 68,536	111,589
20000655	Biologist 2	8.00	8.00	8.00	53,726 - 65,333	435,926
20000648	Biologist 3	2.00	2.00	2.00	62,005 - 75,067	140,075
20000649	Biologist 3	0.00	0.00	0.42	62,005 - 75,067	-
20000205	Building Service Supervisor	1.00	0.00	0.33	45,718 - 55,286	15,872
20000234	Carpenter	2.00	2.00	2.00	43,451 - 52,000	52,000
20000266	Cashier	2.50	2.50	2.50	31,491 - 37,918	86,938
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
90000836	Claims and Insurance Manager - Hourly	0.18	0.00	0.00	73,445 - 88,837	-
20000539	Clerical Assistant 2	8.60	8.20	7.98	29,931 - 36,067	283,477
20000306	Code Compliance Officer	1.50	1.50	2.50	37,232 - 44,803	62,305
20000307	Code Compliance Supervisor	0.50	0.50	1.00	42,890 - 51,334	-
20000829	Compliance and Metering Manager	1.50	1.00	1.00	73,445 - 88,837	86,171
20000801	Customer Information and Billing Manager	0.50	0.50	0.50	73,445 - 88,837	43,091
90000801	Customer Information and Billing Manager - Hourly	0.00	0.17	0.00	73,445 - 88,837	-
20000369	Customer Services Representative	17.50	17.50	18.25	32,968 - 39,811	689,138
90000369	Customer Services Representative - Hourly	0.00	4.00	2.50	32,968 - 39,811	82,420
20000366	Customer Services Supervisor	3.00	2.00	2.00	57,782 - 69,784	136,091
20001168	Deputy Director	4.87	4.82	5.03	46,966 - 172,744	580,296
90001168	Deputy Director - Hourly	0.18	0.34	0.00	46,966 - 172,744	-
20000434	Electronics Technician	1.00	0.00	0.00	47,091 - 56,534	-
20000414	Engineering Trainee	0.00	0.00	-0.50	32,011 - 38,605	-
20000430	Equipment Operator 2	11.00	11.00	11.00	41,350 - 49,462	544,082
20000418	Equipment Technician 1	23.00	22.00	18.00	36,005 - 43,139	776,502
20000423	Equipment Technician 2	3.00	3.00	2.00	39,499 - 47,091	94,182
20000924	Executive Secretary	0.49	0.49	0.49	43,555 - 52,666	25,165
20000461	Field Representative	16.39	17.02	16.69	32,323 - 38,917	630,193
90000461	Field Representative - Hourly	0.00	3.25	3.25	32,323 - 38,917	105,051
20000822	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	136,044
90000819	Golf Course Manager - Hourly	0.00	0.29	0.26	59,488 - 71,760	15,467
20000501	Heavy Truck Driver 2	2.00	2.00	2.00	37,565 - 45,302	45,302
20000513	Hydrography Aide	1.00	1.00	1.00	42,536 - 51,251	49,970
20000178	Information Systems Administrator	0.47	0.47	0.47	73,466 - 88,982	39,313
20000290	Information Systems Analyst 2	4.73	5.20	5.23	54,059 - 65,333	329,542
20000293	Information Systems Analyst 3	3.29	3.29	3.29	59,363 - 71,760	224,232
20000998	Information Systems Analyst 4	2.35	2.35	1.88	66,768 - 80,891	147,500

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000514	Instrumentation and Control Supervisor	0.00	1.00	1.00	56,410 - 68,224	-
20000515	Instrumentation and Control Technician	7.00	8.00	8.00	51,896 - 62,296	489,786
21000150	Invalid Job	0.00	1.00	0.00	77,293 - 93,517	-
20000497	Irrigation Specialist	2.67	2.52	2.19	37,814 - 45,261	99,135
20000551	Junior Engineer-Civil	0.00	0.00	0.16	50,003 - 60,549	-
20000590	Laboratory Technician	9.00	9.00	9.00	40,622 - 49,067	430,560
90000589	Laborer - Hourly	6.00	2.94	3.00	29,182 - 34,757	87,548
20000579	Lake Aide 1	0.00	1.00	1.00	23,483 - 27,768	27,074
90000579	Lake Aide 1 - Hourly	16.00	7.84	8.00	23,483 - 27,768	187,866
20000564	Lake Aide 2	13.00	13.00	13.00	27,602 - 32,677	344,014
20000616	Lakes Program Manager	1.00	1.00	1.00	73,466 - 88,941	86,718
90001073	Management Intern - Hourly	2.65	5.44	4.77	24,274 - 29,203	115,787
20000622	Marine Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
20000165	Multimedia Production Specialist	0.89	0.84	0.73	43,264 - 51,979	37,002
20000634	Organization Effectiveness Specialist 2	0.49	1.38	1.47	54,059 - 65,333	91,691
20000627	Organization Effectiveness Specialist 3	0.49	0.49	0.49	59,363 - 71,760	34,113
20000639	Organization Effectiveness Supervisor	0.49	0.49	0.49	66,768 - 80,891	37,256
20000680	Payroll Specialist 2	4.90	4.90	4.90	34,611 - 41,787	199,601
20000173	Payroll Supervisor	0.98	0.98	0.98	39,686 - 48,069	45,930
20000701	Plant Process Control Electrician	5.00	4.84	4.00	51,896 - 62,296	249,184
20000705	Plant Process Control Supervisor	0.98	0.98	0.49	56,410 - 68,224	27,636
20000703	Plant Process Control Supervisor	1.00	1.00	1.00	56,410 - 68,224	66,518
90000733	Power Plant Supervisor - Hourly	0.00	0.17	0.00	55,141 - 66,581	-
21000184	Prin Backflow & Cross Connection Specialist	0.00	0.00	0.73	50,003 - 60,549	42,777
20000740	Principal Drafting Aide	1.96	1.96	2.47	50,003 - 60,549	141,401
21000100	Principal Engineering Aide	0.00	0.84	0.00	50,003 - 60,549	-
20000743	Principal Engineering Aide	7.43	6.33	6.32	50,003 - 60,549	371,740
20000746	Principal Engineering Aide	1.00	1.00	1.00	50,003 - 60,549	59,035
20001222	Program Manager	4.00	4.45	4.84	46,966 - 172,744	516,799
20000760	Project Assistant	0.00	0.00	0.21	57,866 - 69,722	14,269
20000761	Project Officer 1	0.00	0.00	0.42	66,622 - 80,454	30,468
90000761	Project Officer 1 - Hourly	0.31	0.29	0.25	66,622 - 80,454	16,656
20000766	Project Officer 2	1.78	1.68	1.46	76,794 - 92,851	132,178
20000763	Project Officer 2	0.00	0.49	0.44	76,794 - 92,851	39,815
20000783	Public Information Clerk	2.20	2.20	2.53	31,491 - 37,918	93,524
20000784	Public Information Officer	0.89	0.00	0.00	43,514 - 52,707	-
20001150	Public Utilities Director	0.49	0.49	0.49	59,155 - 224,099	83,290
20000373	Ranger/Diver 1	3.00	3.00	3.00	42,494 - 51,272	142,270

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
90000373	Ranger/Diver 1 - Hourly	0.00	0.35	0.35	42,494 - 51,272	14,873
20000375	Ranger/Diver 2	2.00	2.00	2.00	46,634 - 56,347	101,572
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	53,726 - 64,958	63,334
20000560	Recycling Program Manager	0.49	0.49	0.49	76,731 - 92,893	-
20000559	Recycling Program Manager	0.49	0.84	0.73	76,731 - 92,893	65,770
20000840	Reservoir Keeper	8.00	8.00	8.00	40,019 - 47,819	376,086
20000850	Safety Officer	0.49	0.00	0.00	57,907 - 69,930	-
20000847	Safety Officer	0.98	0.98	0.98	57,907 - 69,930	66,802
20000854	Safety Representative 2	4.41	4.41	4.74	50,461 - 61,027	281,211
90000854	Safety Representative 2 - Hourly	0.48	0.00	0.00	50,461 - 61,027	-
20001042	Safety and Training Manager	0.98	1.47	1.47	66,768 - 80,891	110,010
20000869	Senior Account Clerk	0.80	0.80	0.80	36,067 - 43,514	33,940
21000183	Senior Backflow & Cross Connection Specialist	0.00	0.00	10.38	44,429 - 53,706	538,736
20000828	Senior Biologist	0.89	0.84	1.23	71,760 - 86,466	103,696
20000883	Senior Chemist	1.00	1.00	1.25	71,739 - 86,466	105,087
20000885	Senior Civil Engineer	6.09	6.46	4.37	76,794 - 92,851	390,433
90000885	Senior Civil Engineer - Hourly	0.00	0.29	0.00	76,794 - 92,851	-
20000927	Senior Clerk/Typist	1.38	0.49	0.49	36,067 - 43,514	20,787
21000185	Senior Corrosion Specialist	0.00	0.00	1.00	76,794 - 92,851	90,530
20000898	Senior Customer Services Representative	5.00	3.00	3.00	37,835 - 45,781	133,927
90000898	Senior Customer Services Representative - Hourly	0.00	0.17	0.00	37,835 - 45,781	-
20000312	Senior Department Human Resources Analyst	0.49	0.49	0.49	59,363 - 71,760	34,114
20000400	Senior Drafting Aide	3.43	3.83	3.83	44,429 - 53,706	200,002
20000906	Senior Electrical Engineer	0.00	1.00	0.00	76,794 - 92,851	-
20000900	Senior Engineering Aide	1.49	1.00	1.00	44,429 - 53,706	26,187
20000902	Senior Engineering Aide	7.45	7.20	0.00	44,429 - 53,706	-
20000015	Senior Management Analyst	9.35	10.33	10.51	59,363 - 71,760	716,128
90000015	Senior Management Analyst - Hourly	0.17	0.17	0.00	59,363 - 71,760	-
20000856	Senior Mechanical Engineer	0.49	0.00	0.00	76,794 - 92,851	-
20000918	Senior Planner	0.89	0.84	0.94	65,354 - 79,019	72,435
20000920	Senior Planner	0.89	2.52	2.19	65,354 - 79,019	160,638
20000708	Senior Plant Technician Supervisor	0.98	0.98	0.49	60,070 - 72,467	34,620
20000916	Senior Public Information Officer	0.98	1.82	1.71	54,059 - 65,333	76,779
21000178	Senior Water Distribution Operations Supervisor	0.00	0.00	1.00	77,293 - 93,517	87,875
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	77,293 - 93,517	270,732
20000914	Senior Water Utility Supervisor	1.38	0.00	0.00	47,216 - 57,138	-
20000950	Stock Clerk	1.00	0.00	0.33	30,056 - 36,275	11,677

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000955	Storekeeper 1	1.00	0.00	0.33	34,611 - 41,517	13,365
90000964	Student Engineer - Hourly	1.24	1.04	0.00	26,707 - 32,011	-
90001146	Student Intern - Hourly	0.00	0.49	0.70	18,616 - 22,318	13,032
90000967	Student Worker - Hourly	1.07	0.00	0.00	20,925 - 24,918	-
20000313	Supervising Department Human Resources Analyst	0.49	0.49	0.49	66,768 - 80,891	38,447
20000995	Supervising Economist	0.36	0.36	0.36	66,768 - 80,891	28,247
20000990	Supervising Field Representative	2.00	1.34	1.23	35,651 - 42,890	51,432
20000985	Supervising Management Analyst	0.89	0.84	0.73	66,768 - 80,891	57,284
20000970	Supervising Management Analyst	4.90	4.93	4.71	66,768 - 80,891	367,129
20000997	Supervising Meter Reader	2.00	2.00	2.00	37,253 - 44,720	87,193
90000997	Supervising Meter Reader - Hourly	0.00	0.17	0.00	37,253 - 44,720	-
20001021	Supervising Public Information Officer	2.39	2.34	1.47	59,363 - 71,760	102,862
21000177	Trainer	0.00	0.00	3.44	54,059 - 65,333	201,384
20001041	Training Supervisor	0.49	0.49	0.49	59,363 - 71,760	34,292
20001051	Utility Worker 1	8.00	0.00	0.00	30,534 - 36,296	-
20000317	Water Distribution Operations Supervisor	1.00	1.00	1.00	54,766 - 65,374	63,740
20000316	Water Distribution Operator	6.00	6.00	6.00	47,632 - 56,867	333,839
20001059	Water Operations Supervisor	3.00	3.00	3.00	68,037 - 81,307	237,822
20001061	Water Plant Operator	24.00	24.00	24.00	59,134 - 70,699	1,637,385
20000932	Water Production Superintendent	2.00	2.00	2.00	81,578 - 98,675	184,775
20000006	Water Systems District Manager	3.00	3.00	3.00	62,504 - 75,130	216,777
20000003	Water Systems Technician 3	137.00	152.00	157.00	41,454 - 49,504	6,316,995
20000004	Water Systems Technician 4	54.00	54.00	54.00	47,632 - 56,867	2,787,891
20000005	Water Systems Technician Supervisor	17.00	17.00	16.00	54,766 - 65,374	1,004,990
20001065	Water Utility Worker	6.00	0.00	0.00	33,322 - 39,666	-
20001058	Welder	2.00	2.00	2.00	44,366 - 53,206	106,412
20000756	Word Processing Operator	18.06	16.00	15.49	31,491 - 37,918	452,327
	AWWA WDP Cert Pay					31,096
	Backflow Cert					6,240
	Bilingual - Regular					27,837
	Cross Connection Cert					8,320
	Emergency Medical Tech					22,839
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					7,217
	Night Shift Pay					13,168
	Overtime Budgeted					2,489,779
	Plant/Tank Vol Cert Pay					29,714
	Reg Pay For Engineers					258,375

Public Utilities

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget Proposed	FY2014 Salary Range	Total
	Split Shift Pay				90,598
	Termination Pay Annual Leave				124,624
	Vacation Pay In Lieu				165,000
	Welding Certification				7,280
FTE, Salaries, and Wages Subtotal		718.86	708.44	696.00	\$ 39,031,954
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits					
	Employee Offset Savings	\$ 263,618	\$ 315,769	\$ 305,305	\$ (10,464)
	Flexible Benefits	3,730,250	3,903,726	3,827,891	(75,835)
	Long-Term Disability	204,994	212,704	196,316	(16,388)
	Medicare	510,538	473,511	470,625	(2,886)
	Other	(80)	-	-	-
	Other Post-Employment Benefits	1,650,972	4,090,420	4,003,661	(86,759)
	Retiree Health Contribution	2,716,021	-	-	-
	Retiree Medical Trust	3,189	2,602	4,591	1,989
	Retirement 401 Plan	11,541	10,445	18,105	7,660
	Retirement ARC	12,501,268	12,292,849	14,781,054	2,488,205
	Retirement DROP	103,968	93,575	113,218	19,643
	Retirement Offset Contribution	84,352	85,748	83,888	(1,860)
	Risk Management Administration	639,110	674,091	669,630	(4,461)
	Supplemental Pension Savings Plan	2,028,629	1,984,400	1,949,223	(35,177)
	Unemployment Insurance	111,374	108,650	105,165	(3,485)
	Unused Sick Leave	(158)	-	-	-
	Workers' Compensation	762,683	1,224,723	1,541,831	317,108
Fringe Benefits Subtotal		\$ 25,322,268	\$ 25,473,213	\$ 28,070,503	\$ 2,597,290
Total Personnel Expenditures				\$ 67,102,457	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Funds	FY2012 [#] Actual	FY2013 [*] Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 56,005,213	\$ 120,529,612	\$ 137,532,272
Continuing Appropriations - CIP	260,584,469	214,492,888	173,233,225
Dedicated Reserve (DRES)	36,272,893	27,722,827	28,901,377
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	33,925,808	35,335,444	43,723,781
Rate Stabilization Reserve	21,300,000	21,300,000	21,300,000
Employee Efficiency Incentive Reserve	5,991,030	5,991,030	5,418,562
TOTAL BALANCE AND RESERVES	\$ 419,079,413	\$ 430,371,801	\$ 415,109,217
REVENUE			
Bond Proceeds	\$ 17,519,420	\$ —	\$ —
Capacity Charges	9,289,896	6,500,000	9,000,000
Electrical Cogeneration	1,874,384	1,250,000	1,406,000
Grant Receipts	276,143	80,000	—
Interest Earnings	4,278,038	4,900,000	1,200,000
Land & Building Rentals	181,217	150,000	23,000
Other Revenue	1,227,139	310,000	310,000
Services Rendered to Others	7,355,187	10,272,578	8,795,000
Sewage Treatment Plant Services	67,937,450	65,000,000	65,000,000
Sewer Service Charges	297,066,839	288,388,000	289,709,000
State Revolving Fund Proceeds	11,619,289	33,450,000	33,694,000
TOTAL REVENUE	\$ 418,625,002	\$ 410,300,578	\$ 409,137,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 837,704,415	\$ 840,672,379	\$ 824,246,217
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 104,280,026	\$ 70,737,117	\$ 69,889,727
TOTAL CIP EXPENSE	\$ 104,280,026	\$ 70,737,117	\$ 69,889,727
OPERATING EXPENSE			
Debt Service	\$ 100,519,521	\$ 102,487,695	\$ 102,483,544
Department Expenditures & Encumbrances	202,644,116	232,078,892	224,678,273
State Revolving Fund Loan Expense	6,031,138	10,166,590	9,065,286
TOTAL OPERATING EXPENSE	\$ 309,194,775	\$ 344,733,177	\$ 336,227,103
TOTAL EXPENSE	\$ 413,474,801	\$ 415,470,294	\$ 406,116,830
RESERVES			
Continuing Appropriation	\$ 212,412,636	\$ 170,559,970	\$ 121,602,962
Dedicated Reserve (DRES)	28,681,368	27,722,827	28,901,377
Employee Efficiency Incentive Reserve	5,418,562	5,991,030	5,418,562
Capital Reserve (Emergency Reserve)	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	39,531,010	43,730,646	42,417,751
Rate Stabilization Reserve	21,300,000	21,300,000	21,300,000
TOTAL RESERVES	\$ 312,343,576	\$ 274,304,473	\$ 224,640,652

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Funds	FY2012 [#] Actual	FY2013 [*] Budget	FY2014 Proposed
BALANCE	\$ 111,886,038	\$ 150,897,612	\$ 193,488,735
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 837,704,415	\$ 840,672,379	\$ 824,246,217

^{*} At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

[#] Fiscal Year 2012 Actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2012 [#] Actual	FY2013 [*] Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (108,977,506)	\$ 52,063,243	\$ 25,606,792
Continuing Appropriations - CIP	251,211,644	145,757,464	167,966,927
Dedicated Reserve (DRES)	13,972,678	36,392,908	20,626,477
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	29,922,568	29,651,212	29,492,988
Rate Stabilization Reserve	20,500,000	35,300,000	38,500,000
Secondary Purchase Reserve	11,262,502	12,503,886	12,314,908
Employee Efficiency Incentive Reserve	1,820,045	7,995,544	1,820,045
TOTAL BALANCE AND RESERVES	\$ 224,711,931	\$ 324,664,257	\$ 301,328,137
REVENUE			
Capacity Charges	\$ 8,002,286	\$ 5,500,000	\$ 8,152,000
Financing Proceeds	68,294,249	38,500,000	—
Grants Receipts	41,134,284	1,217,000	644,000
Interest Earnings	2,586,668	2,200,000	1,000,000
Land and Building Rentals	6,217,486	4,334,000	5,809,000
New Water Service	661,756	550,000	300,000
Other Revenue	6,815,165	1,102,802	636,000
Reclaimed Water	4,819,201	3,650,000	4,850,000
Sale of Water	384,352,725	404,900,000	400,900,000
Service Charges	1,285,569	1,161,000	1,216,000
Services Rendered to Others	6,629,151	3,900,000	6,236,000
State Revolving Fund Loan Proceeds	38,000,000	—	7,187,000
TOTAL REVENUE	\$ 568,798,540	\$ 467,014,802	\$ 436,930,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 793,510,471	\$ 791,679,059	\$ 738,258,137
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 64,079,282	\$ 90,866,506	\$ 49,836,598
TOTAL CIP EXPENSE	\$ 64,079,282	\$ 90,866,506	\$ 49,836,598
OPERATING EXPENSE			
Debt Service	\$ 62,981,564	\$ 64,002,731	\$ 62,119,556
Department Expenditures	138,456,157	162,063,119	158,371,522
State Revolving Fund Loan Expense	2,402,976	5,609,866	4,715,109
Water Purchases (Commodity)	147,033,781	180,398,811	184,682,097
Water Purchases (Fixed Charges)	23,329,696	24,849,662	24,392,497
TOTAL OPERATING EXPENSE	\$ 374,204,174	\$ 436,924,189	\$ 434,280,781
TOTAL EXPENSE	\$ 438,283,456	\$ 527,790,695	\$ 484,117,379
RESERVES			
Continuing Appropriation	\$ 147,106,317	\$ 134,910,583	\$ 126,005,885
Dedicated Reserve (DRES)	21,392,908	36,392,908	20,626,477

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2012 [#] Actual	FY2013 [*] Budget	FY2014 Proposed
Employee Efficiency Incentive Reserve	1,820,045	7,995,544	1,820,045
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve/Contingency	29,556,542	29,496,823	29,701,388
Rate Stabilization Reserve	50,300,000	23,500,000	20,500,000
Secondary Purchase Reserve	12,503,886	12,826,971	12,544,476
TOTAL RESERVES	\$ 267,679,698	\$ 250,122,829	\$ 216,198,271
BALANCE	\$ 87,547,317	\$ 13,765,535	\$ 37,942,487
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 793,510,471	\$ 791,679,059	\$ 738,258,137

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Fiscal Year 2012 Actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.

Public Works



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Department Description

The Public Works Department is a department comprised of the Contracting, Engineering & Capital Projects (E&CP) and General Services Divisions.

E&CP provides a full range of engineering services for the City's capital investment in its various types of infrastructure. E&CP is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way; and surveying and materials testing.

The core mission of General Services is to provide the most efficient and effective direct support to other City departments, enabling the provision of critical public services. City staff relies on General Services for a range of basic tasks including vehicle maintenance, facilities repair, and publishing services.



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Public Works - Contracting



Division Description

The Public Works-Contracting Group (PW-CG) is responsible for the City's procurement of the Capital Improvements Program's (CIP) construction and associated professional consulting services contract management functions to ensure that contracts are meeting the City's CIP needs. The Group manages the centralized advertising and award of CIP-related construction contracts and professional services necessary to support the City's operational and administrative functions. Procurement professionals carry on the advertisement and award of the City's construction and professional services requirements in conformance with the City Charter and Municipal Code.

The PW-CG's mission is:

To support the Strategic Plan goals and objectives of centralized procurement for the City's Capital Improvement Plan construction, professional architectural/engineering, and related professional services by providing superior services supporting the City's departments (internal customers) and the specialized construction and professional services community (external customers) supplying the services

Goals and Objectives

The following goals and objectives represent the action plan of the Department:

Goal 1: Procure high quality construction and related professional services at the best value possible for the City while promoting a fiscally-sound and efficient government

It is important to provide the highest quality construction contracts and consulting services at the best value to meet the various operational needs of the City. The PW-CG continues to move toward accomplishing this goal by focusing on the following objectives:

- Standardize procurement operations
- Streamline procurement measures
- Review and implement improvements to procurement measures to maximize existing technology.
- Evaluate new opportunities to establish strong service provider community relations with the City
- Implement strategic sourcing
- Support diversity and local businesses

Goal 2: Effectively manage contracts and related data, and promote a fiscally-sound and efficient City government

Having well-managed contracts, agreements, and supporting documents aids in the effective operation of the PW-CG and the City as a whole, and will result in more efficient and timely receipt of construction and consulting professional services. The Division moves toward accomplishing this goal by focusing on the following objectives:

- Implement integrated technical solutions for comprehensive contract management
- Provide customers with increased outreach on bid opportunities
- Improve staff contract administration training
- Streamline the internal customer complaint notification process
- Resolve contractor issues in a timely manner

Public Works - Contracting

Goal 3: Provide excellent customer service

Ensuring that customers are provided excellent service is paramount to the organization. PW-CG will work to ensure that it is able to deliver accurate and timely customer service to enable City employees to perform their jobs more effectively. The Division moves toward accomplishing this goal by focusing on the following objectives:

- Improve guidance and resources available for internal and external customers
- Provide basic customer service training for staff
- Enhance teamwork
- Solicit customer feedback and use it to improve service delivery

Goal 4: Pursue workforce learning to ensure critical, high quality skill sets, and a responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the success of PW-CG. Ensuring that its employees are adequately trained, that they continue to pursue professional development/education, and take advantage of development opportunities helps to create a high performing organization that operates more efficiently and effectively. The Division moves toward accomplishing this goal by focusing on the following objectives:

- Participate in professional organizations and regional contracting efforts
- Support professional development and training
- Implement team rotations and cross-training

Goal 5: Promote the highest ethical standards and behaviors among employees to promote public trust and confidence in City government

PW-CG moves toward accomplishing this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Provide management review of standards and ethical practices to staff on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Average calendar days from bid opening to construction contract award	75	90	90
2. Average calendar days from proposal receipt to consultant/vendor selection/contract award	120	126	120
3. Percent of staff attending City-wide training on ethics and general citywide codes of conduct	100%	100%	100%
4. Number of construction contracts awarded (Limited Notice to Proceed (LNTP))	194	180	160

Service Efforts and Accomplishments

Public Works-Contracting Group

- Awarded 160 contract actions for construction of capital improvements
- Awarded 60 Architecture/Engineering and Professional Contract actions
- Reduced the amount of time to award contracts to 92 days on average to match the 90 day established industry standard
- Incorporated the requirements for construction contracts listing mandated by Proposition A

Public Works - Contracting

- Eliminated the backlog of procurement protests
- Answered 16 Public Records Act (PRA) Requests for information on CIP and A/E contracts within the required 10-day window response time required by law
- Completed review of potential electronic bidding systems to replace existing eBidboard
- Selected (in conjunction with Purchasing & Contracts and Equal Opportunity Contracting Program) PlanetBids as the single point of vendor registration and distribution of procurement documentation for the City
- Completed major review of the City's existing Terms and Conditions
- Centralized the management of City's procurement boilerplates for construction contracts
- Hired the following positions to improve service levels and management of CIP procurement actions:
 - o Principal Contract Specialist (Vacancy [Fiscal Year 2009] fill)
 - o Senior Contract Specialist (Vacancy [Fiscal Year 2010] fill)
 - o Contract Specialist (New approved position [Fiscal Year 2013])



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Public Works - Contracting

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	19.00	19.00
Personnel Expenditures	\$ -	\$ -	\$ 1,936,549	\$ 1,936,549
Non-Personnel Expenditures	-	-	160,916	160,916
Total Department Expenditures	\$ -	\$ -	\$ 2,097,465	\$ 2,097,465
Total Department Revenue	\$ -	\$ -	\$ 1,053,393	\$ 1,053,393

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Public Works - Contracting	\$ -	\$ -	\$ 2,097,465	\$ 2,097,465
Total	\$ -	\$ -	\$ 2,097,465	\$ 2,097,465

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Public Works - Contracting	0.00	0.00	19.00	19.00
Total	0.00	0.00	19.00	19.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Contracting Team	17.00	\$ 1,843,877	\$ 470,189
Transfer of the Contracting Team from the Public Works - Engineering & Capital Projects Department's to the Public Works - Contracting Department.			
Addition of Administrative Positions	2.00	141,672	141,672
Addition of 1.00 Administrative Aide 2 and 1.00 Clerical Assistant 2 and offsetting revenue to provide administrative and budget support.			
Equipment/Support for Information Technology	0.00	88,116	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Non-Discretionary Adjustment	0.00	23,800	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	441,532
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	19.00	\$ 2,097,465	\$ 1,053,393

Public Works - Contracting

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 1,113,399	\$ 1,113,399
Fringe Benefits	-	-	823,150	823,150
PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 1,936,549	\$ 1,936,549
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 19,614	\$ 19,614
Contracts	-	-	20,300	20,300
Information Technology	-	-	108,562	108,562
Energy and Utilities	-	-	5,340	5,340
Other	-	-	7,100	7,100
NON-PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 160,916	\$ 160,916
Total	\$ -	\$ -	\$ 2,097,465	\$ 2,097,465

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ -	\$ -	\$ 1,053,393	\$ 1,053,393
Total	\$ -	\$ -	\$ 1,053,393	\$ 1,053,393

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	0.00	0.00	2.00	\$36,962 - \$44,533	\$ 86,840
20000024	Administrative Aide 2	0.00	0.00	2.00	42,578 - 51,334	92,629
20000071	Assistant Engineer-Civil	0.00	0.00	5.00	57,866 - 69,722	269,824
20000145	Associate Engineer-Civil	0.00	0.00	2.00	66,622 - 80,454	154,472
20000119	Associate Management Analyst	0.00	0.00	1.00	54,059 - 65,333	63,700
20000539	Clerical Assistant 2	0.00	0.00	2.00	29,931 - 36,067	65,096
20000545	Contracts Processing Clerk	0.00	0.00	1.00	32,968 - 39,811	32,968
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	110,580
20000890	Senior Civil Engineer	0.00	0.00	2.00	76,794 - 92,851	167,324
20000015	Senior Management Analyst	0.00	0.00	1.00	59,363 - 71,760	69,966
FTE, Salaries, and Wages Subtotal		0.00	0.00	19.00		\$ 1,113,399

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ -	\$ -	\$ 13,705	\$ 13,705
Flexible Benefits	-	-	113,974	113,974
Long-Term Disability	-	-	6,166	6,166
Medicare	-	-	16,566	16,566
Other Post-Employment Benefits	-	-	113,166	113,166
Retiree Medical Trust	-	-	375	375
Retirement 401 Plan	-	-	1,502	1,502
Retirement ARC	-	-	441,092	441,092
Retirement DROP	-	-	2,832	2,832
Retirement Offset Contribution	-	-	4,113	4,113

Public Works - Contracting

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Risk Management Administration	-	-	18,936	18,936
Supplemental Pension Savings Plan	-	-	53,212	53,212
Unemployment Insurance	-	-	3,312	3,312
Workers' Compensation	-	-	34,199	34,199
Fringe Benefits Subtotal	\$ 0	\$ 0	\$ 823,150	\$ 823,150
Total Personnel Expenditures			\$ 1,936,549	



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Public Works - Engineering & Capital Projects



Division Description

Public Works-Engineering & Capital Projects (PW-E&CP) activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. PW-E&CP provides a full range of engineering services for the City's capital investment in its various types of infrastructure. PW-E&CP is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the right-of-way (ROW); and surveying and materials testing. PW-E&CP's work covers a wide range of projects including libraries, fire, lifeguard and police stations, parks and recreation centers, lighting and traffic signals, street improvements, bikeways and other transportation projects, drainage and flood control facilities, rebuilding and expanding water and sewer pipelines, treatment plants, pump stations, and dry utilities under-grounding projects. For Fiscal Year 2014, the Contracting Group was restructured out of PW-E&CP and will be an independent division within the Public Works department. The restructure does not impact the purpose and nature of the work.

PW-E&CP is comprised of the following divisions:

Architectural Engineering & Parks

Architectural Engineering & Parks manages the implementation of non-ROW and vertical capital improvement projects. This responsibility includes the design and project management of public buildings (such as libraries, lifeguard stations, fire stations, and police stations), parks, recreation facilities, airport-related projects, water and sewer treatment plants, reservoirs, and pump station projects.

Field Engineering

Field Engineering manages construction contracts, materials testing, land surveying services, and geological assessment/support. These responsibilities include quality assurance/quality control inspection of CIP projects on City property or within the City's ROW, inspection of private land development of public infrastructure, land survey support for design mapping/construction staking, traffic engineering support during construction, and testing of construction materials in the field and at manufacturing facilities throughout the region.

Project Implementation

Project Implementation provides centralized technical, operational, and project support services to the other functions within the Public Works Department, as well as other departments in the City. These services include preliminary engineering and project controls, CIP fund management, Americans with Disabilities Act (ADA) compliance review for CIP projects, job order contracting, and as-needed consultants contract management, quality control and standards, environmental and permitting assistance, community outreach, and information technology.

ROW Design

ROW Design manages the implementation of ROW and primarily horizontal capital improvement projects. This responsibility includes the design and project management of water and sewer pipelines, transportation and street-related projects, traffic calming measures, bike and pedestrian paths, bridges, flood plains and drainage infrastructure, signals, streetlights, and utilities under-grounding projects.

Public Works - Engineering & Capital Projects

PW-E&CP's mission is:

To provide exceptional engineering services including technical and operational support, design, and construction for the Capital Improvement Program, and oversight of the development of public infrastructure and facilities in an expeditious, cost-effective manner while maintaining the highest degree of quality

Goals and Objectives

The following goals and objectives represent the action plan of the Department:

Goal 1: Provide courteous, accessible, seamless, and responsive services to foster partnerships and strengthen relationships with communities, industry, service providers, and customers

With internal/external customers being the focal point of how PW-E&CP delivers services, this goal is the starting point for achieving the Department's objectives. PW-E&CP recognizes that its customers play a crucial role in how, when, and why it delivers a product. PW-E&CP will move toward accomplishing this goal by focusing on the following objectives:

- Communicate clearly and effectively and collaborate with internal and external customers
- Manage customer expectations to achieve customer satisfaction
- Deliver services seamlessly to customers

Goal 2: Manage and utilize personnel and processes to effectively and efficiently deliver projects

PW-E&CP must ensure the delivery of an efficient and effective product or service to its customer. PW-E&CP will move toward accomplishing this by focusing on the following objectives:

- Deliver capital projects on time and in a cost-effective manner
- Deliver the overall capital program in accordance with the annual execution plans

Goal 3: Implement a uniform and objective ranking system to prioritize all CIP projects effectively and efficiently

This goal is focused on making sure that PW-E&CP is targeting its CIP resources toward the City's greatest needs. PW-E&CP will move toward accomplishing this goal by focusing on the following objective:

- Institute and maintain a project prioritization system to include all asset classes and project types

Goal 4: Continue to enhance and maintain quarterly the City's CIP Website

Maintaining a functioning CIP website that communicates CIP project schedules, location, and funding is essential in providing a fully transparent Capital Improvement Program.

- Periodically maintain the CIP website according to Council Policy guidelines

Public Works - Engineering & Capital Projects

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Miles of waterline-related contracts awarded (Limited Notice to Proceed (NTP))	28	20	20
2. Miles of sewer lines replaced/rehabilitated (Beneficial Occupancy/Beneficial Use (BO/BU))	66	60	45
3. Percentage of CIP projects that are within 66 working days of their Baseline Schedule	N/A	85%	85%
4. Total amount of CIP Project funding Expensed in projects managed by PW-ECP	\$305M	\$300M	\$305M

Service Efforts and Accomplishments

In Fiscal Year 2013, PW-E&CP's portfolio is projected to include approximately 937 active projects at the end of the second quarter of Fiscal Year 2013. There are currently 487 capital improvement projects across the City requiring design services and managed construction work that is estimated to exceed \$2.04 billion. During Fiscal Year 2013, PW-E&CP anticipates awarding a total of 158 projects in the amount of \$356 million. In addition, PW-E&CP will complete the construction of 133 City-wide projects that are estimated to total \$413.5 million. During Fiscal Year 2012, the City Council authorized PW-E&CP to begin to implement the CIP streamlining process that is critical for expediting the transitioning of projects from design phase to construction and finally, to the asset owner. The implementation of the CIP streamlining process continues to address requests made in the recent audits performed by the Office of the City Auditor by reducing the length of time it takes for contracts to get awarded.

The following is a sample of the various infrastructure improvement projects that is being undertaken from July 2012 through June 2013:

Buildings and Other Facilities:

One of the more recognizable examples of Public Works' Libraries CIP's is the new Central Library which is scheduled for completion in Fiscal Year 2013. Other new Library CIP's that Public Works is currently implementing are the new San Ysidro Library, the new Skyline Hills Library, and the new Mission Hills Hillcrest Library. Public Works is also implementing improvements to existing libraries such as the initiation of HVAC improvements design for the Rancho Penasquitos Library, and the completion of plumbing improvements at the San Diego Main Library.

Parks

Examples of new Park facilities that Public Works completed in Fiscal Year 2013 include the two new comfort stations: Ocean Beach Comfort Station, and the Mission Trails Regional Park Equestrian Center Comfort Station. Construction was also completed in Fiscal Year 2013 on the Linda Vista Community Park Picnic Area, the West Lewis Mini Park, and the Sunroad/Centrum Neighborhood Park. Construction was started in Fiscal Year 2013 on the City Heights Square Mini Park. In Fiscal Year 2013, Public Works completed the construction of playground upgrades at Walker Neighborhood Park and Del Mar Trails Park.

Americans with Disabilities Act (ADA)

Public Works also implements the design and construction of ADA improvements that bring existing City facilities up to ADA compliance. For example, in Fiscal Year 2013 Public Works initiated the ADA improvements design for the following park facilities at Balboa Park: Casa de Balboa, Museums of Man, Timken Museum, Morley Field Tennis Registration, and Balboa Park's United Nations & Hall of Nations buildings.

Public Works - Engineering & Capital Projects

Water and Sewer Facilities

PW-E&CP is projected to complete the construction of 60 miles of sewer main and trunk sewer replacements/rehabilitations, maintenance holes, sewer laterals, and related appurtenances. In addition, 20 miles of water main replacements, water services, valves, and pressure reducing stations and related appurtenances were awarded in numerous construction contracts.

A sample of the projects scheduled for completion includes the Sewer Pump Station 1 and 2 Upgrades, Sunset Cliffs Trunk Sewer, Harbor Drive Trunk Sewer, East Point Loma Trunk Sewer, Montezuma Trunk Sewer, Pacific Highway Trunk Sewer, USIU Trunk Sewer Replacement, Alvarado Trunk Sewer Phase III and IIIA, Grantville Trunk Sewer, Palm City Trunk Sewer, Balboa Terrace Trunk Sewer, Sewer Pump Station Group I, Carmel Valley Recycled Waterline, and Torrey Pines/La Jolla Blvd Phase 3. In addition, design and/or construction of the following projects is currently underway: Grit Processing at the Point Loma Wastewater Treatment Plant, Water System Improvements and Access Road Drainage Improvements at the Metro Biosolids Center, Sewer Pump Station 27-Phase 2, Scripps Miramar Pump Station Upgrades, Miramar Water Treatment Plant Contract D, Water Department Security Upgrades, Chollas Building, and the Lower Otay Reservoir Emergency Outlet Improvements.

Utilities Undergrounding

The Utilities Undergrounding program implements the removal of utility lines (electric, phone, cable) and affiliated poles from overhead to relocation underground. Approximately 67 miles are scheduled for construction with approximately 15 miles projected for completion in Fiscal Year 2013. At the end of Fiscal Year 2014, an estimated 43 miles will be in design and an estimated 25 miles will begin construction in Fiscal Year 2014 and 2015. Additionally, over 600 curb ramps will be installed throughout the City as part of the undergrounding program.

Transportation

The following projects are scheduled for completion in Fiscal Year 2013: 40th Street Promenade-Mid City Urban Trail, Carmel Country Road, various citywide installations of sidewalks, Class II bicycle lanes, curb ramps, 54th and Muir Streets Sidewalk, West Point Loma Sidewalk, traffic calming measures, signal modifications, and new streetlight and traffic signal installations.

Multiple projects are also in design or construction including: Mission Beach Boardwalk Bulkhead, Talbot Street Slope, Azalea Park Artistic Enhancement, Talmadge Series Circuit Upgrades, San Diego River Multi-Use Bicycle & Pedestrian Way, Skyline Drive Improvements, Ted Williams Pedestrian Bridge, Hillery Drive Widening, University Avenue at Alabama Bike & Pedestrian Safety, Palm Avenue Roadway Improvements, and the 25th Street Renaissance Project. Various sidewalks, curb ramps, pedestrian improvements, traffic calming measures, signal modifications, and new streetlight and traffic signal installations throughout the City were also under design or construction.

Drainage

During Fiscal Year 2013, the following storm drains will be completed: Kellogg Park Green Lot Infiltration System, Nye Street Storm Drain Replacement, Arden Way Storm Drain Replacement, 46th Slope Restoration, La Cresta Storm Drain Pipe Replacement, Judy Lee Storm Drain, Maryland Street Storm Drain Replacement, North Talmadge Drive Storm Drain Replacement, and Mount Abernathy Drive Green Street.

Projects under design and/or construction include 34th Street Storm Drain, Bannock Avenue Streetscape, Coolidge Street Storm Drain, El Camino del Teatro Storm Drain Replacement, La Jolla Ecological Reserve ASBS Low Flow Diversion, Maple Canyon Restoration - Phase I, Marindustry Osler Park Ridge Watershed, Mobley Street Storm Drain, Rue Cheaumont Storm Drain, La Jolla Alta Drive Drainage Phase II, the Avenida De la Playa Infrastructure Replacement, Hornblend Alley Storm Drain, Bonilla Drive Storm Drain Replacement, Van Dyke Ave Storm Drain Replacement, Laurelridge Court Storm Drain, Cardinal Drive Storm Drain, Norma Drive Storm Drain Replacement, Jean Drive Storm Drain Replacement, Manhasset Storm Drain, San Remo Way Storm Drain, Princess View Drive

Public Works - Engineering & Capital Projects

Storm Drain Replacement, Storm Drain Lining Group 1A, Avocado Place Storm Drain, and Fontaine Street Storm Drain.

Emergency Projects

During Fiscal Year 2013, PW-E&CP has responded to emergencies and other unplanned work on several City facilities that included the following projects: Rancho Mission Road Slope Repair, QUALCOMM Stadium Concrete Repair and continued on the 32nd and Harbor Drive MH replacement.

Equal Opportunity Contracting

PW-E&CP continues to support the Small Local Business Enterprise (SLBE) Program through a variety of delivery methods such as Job Order Contracts (JOC), Design-Build, and Design-Bid-Build, some of which are exclusive to SLBE/ELBE (Emerging Local Business Enterprise)-certified contractors. The Department continues to assist and support the Equal Opportunity Contracting team in the development of the program requirements for the construction contracts, determination of the subcontracting participation percentages, and conducting outreach for the SLBE Program that included the development of the now recognized website, www.sdsmallcontracts.com, informational workshops, and the SLBE Program's promotion at industry networking events.



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Public Works - Engineering & Capital Projects

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	469.03	479.67	469.88	(9.79)
Personnel Expenditures	\$ 52,252,935	\$ 53,653,739	\$ 54,916,303	\$ 1,262,564
Non-Personnel Expenditures	5,422,958	7,432,550	6,551,652	(880,898)
Total Department Expenditures	\$ 57,675,894	\$ 61,086,289	\$ 61,467,955	\$ 381,666
Total Department Revenue	\$ 56,724,451	\$ 56,188,544	\$ 56,409,139	\$ 220,595

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Architectural Engineering & Parks	\$ 7,485,424	\$ 7,722,711	\$ 7,862,350	\$ 139,639
Business & Support Services	3,024,089	2,793,040	338,256	(2,454,784)
Field Engineering	18,906,275	19,579,613	19,735,329	155,716
Project Implementation	12,966,977	13,594,702	17,864,338	4,269,636
Public Works-Contracting	-	1,639,187	-	(1,639,187)
Right-of-Way Design	15,293,129	15,757,036	15,667,682	(89,354)
Total	\$ 57,675,894	\$ 61,086,289	\$ 61,467,955	\$ 381,666

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Architectural Engineering & Parks	53.25	53.25	53.80	0.55
Business & Support Services	35.71	26.96	1.00	(25.96)
Field Engineering	147.30	148.30	152.25	3.95
Project Implementation	107.10	109.10	134.83	25.73
Public Works-Contracting	0.00	15.39	0.00	(15.39)
Right-of-Way Design	125.67	126.67	128.00	1.33
Total	469.03	479.67	469.88	(9.79)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	(0.25)	\$ 2,370,875	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Addition of Engineering Positions	4.00	448,899	590,784
Addition of 1.00 Senior Civil Engineer, 1.00 Associate Civil Engineer, 1.00 Assistant Civil Engineer, and 1.00 Principal Engineering Aide and offsetting revenue to support the Field Engineering Division in maintaining storm water compliance on all construction projects.			

Public Works - Engineering & Capital Projects

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Transfer of Information Systems Positions Transfer of 1.00 Information Systems Analyst 2 and 1.00 Information Systems Technician from the Public Works General Services Department to the Public Works Engineering & Capital Projects Department.	2.00	208,459	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	2.46	123,930	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	1,512	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(6,292)	-
Transfer of Grant Invoicing Transfer of 1.00 Administrative Aide 2 and associated non-personnel expenditures from the Public Works Engineering & Capital Projects Department to the Transportation & Storm Water Department to improve the efficiency of grant invoicing.	(1.00)	(95,722)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(826,118)	-
Transfer of Contracting Team Transfer of the Contracting Team from the Public Works - Engineering & Capital Projects Department to the Public Works - Contracting Department.	(17.00)	(1,843,877)	(470,189)
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	100,000
Total	(9.79)	\$ 381,666	\$ 220,595

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 32,289,685	\$ 33,189,898	\$ 32,408,426	\$ (781,472)
Fringe Benefits	19,963,251	20,463,841	22,507,877	2,044,036
PERSONNEL SUBTOTAL	\$ 52,252,935	\$ 53,653,739	\$ 54,916,303	\$ 1,262,564
NON-PERSONNEL				
Supplies	\$ 274,580	\$ 593,827	\$ 574,817	\$ (19,010)
Contracts	755,810	882,399	860,796	(21,603)
Information Technology	2,839,800	4,423,723	3,451,961	(971,762)
Energy and Utilities	328,505	394,119	364,346	(29,773)
Other	990,772	926,109	1,117,517	191,408
Transfers Out	233,491	113,545	107,016	(6,529)
Capital Expenditures	-	98,355	74,726	(23,629)

Public Works - Engineering & Capital Projects

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Debt	-	473	473	-
NON-PERSONNEL SUBTOTAL	\$ 5,422,958	\$ 7,432,550	\$ 6,551,652	\$ (880,898)
Total	\$ 57,675,894	\$ 61,086,289	\$ 61,467,955	\$ 381,666

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 56,717,329	\$ 56,188,544	\$ 56,409,139	\$ 220,595
Other Revenue	7,121	-	-	-
Total	\$ 56,724,451	\$ 56,188,544	\$ 56,409,139	\$ 220,595

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total

FTE, Salaries, and Wages

20000011	Account Clerk	4.00	4.00	4.00	\$31,491 - \$37,918	\$ 146,075
20000012	Administrative Aide 1	1.00	3.00	1.00	36,962 - 44,533	43,420
20000024	Administrative Aide 2	4.00	5.00	3.00	42,578 - 51,334	140,583
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	135,805
20000071	Assistant Engineer-Civil	0.00	4.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	133.00	134.00	134.75	57,866 - 69,722	8,362,321
90000070	Assistant Engineer-Civil - Hourly	0.78	0.78	1.67	57,866 - 69,722	96,636
20000077	Assistant Engineer-Electrical	5.00	5.00	5.00	57,866 - 69,722	335,268
20000116	Assistant Engineer-Traffic	6.00	6.00	6.00	57,866 - 69,722	407,874
20000145	Associate Engineer-Civil	0.00	2.00	0.00	66,622 - 80,454	-
20000143	Associate Engineer-Civil	83.00	82.00	83.00	66,622 - 80,454	6,394,787
90000143	Associate Engineer-Civil - Hourly	0.00	0.00	0.39	66,622 - 80,454	25,983
20000150	Associate Engineer-Electrical	2.00	2.00	2.00	66,622 - 80,454	156,886
20000154	Associate Engineer-Mechanical	1.00	1.00	1.00	66,622 - 80,454	78,443
20000167	Associate Engineer-Traffic	4.00	4.00	4.00	66,622 - 80,454	313,772
20000137	Associate Management Analyst	1.00	1.00	0.00	54,059 - 65,333	-
20000119	Associate Management Analyst	12.00	12.00	11.00	54,059 - 65,333	669,954
90000119	Associate Management Analyst - Hourly	0.00	0.00	0.39	54,059 - 65,333	21,083
20000162	Associate Planner	6.00	6.00	5.00	56,722 - 68,536	324,014
20000649	Biologist 3	0.00	0.00	1.00	62,005 - 75,067	73,190
20000539	Clerical Assistant 2	7.00	7.00	6.00	29,931 - 36,067	199,774
90000544	Clerical Assistant 2 - Hourly	0.96	0.96	0.96	29,931 - 36,067	28,734
20000545	Contracts Processing Clerk	4.00	6.00	4.00	32,968 - 39,811	155,264
20001168	Deputy Director	4.00	4.00	4.00	46,966 - 172,744	476,537
90001168	Deputy Director - Hourly	0.50	0.50	0.50	46,966 - 172,744	54,928
20000924	Executive Secretary	1.00	0.00	0.00	43,555 - 52,666	-
20000290	Information Systems Analyst 2	2.00	2.00	3.00	54,059 - 65,333	126,746
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	69,607
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	78,464

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000377	Information Systems Technician	0.00	0.00	1.00	42,578 - 51,334	50,051
20000551	Junior Engineer-Civil	1.00	0.00	0.00	50,003 - 60,549	-
90000552	Junior Engineer-Civil - Hourly	0.50	0.50	0.51	50,003 - 60,549	25,502
20000556	Junior Engineering Aide	1.00	1.00	1.00	38,688 - 46,571	45,407
20001018	Land Surveying Assistant	13.00	13.00	13.00	57,866 - 69,722	883,345
20001019	Land Surveying Associate	5.00	5.00	5.00	66,622 - 80,454	313,772
90001073	Management Intern - Hourly	4.26	4.36	5.35	24,274 - 29,203	129,862
20000669	Park Designer	4.00	4.00	4.00	66,664 - 80,496	313,936
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	122,226
20000743	Principal Engineering Aide	51.00	51.00	52.00	50,003 - 60,549	2,923,799
90000743	Principal Engineering Aide - Hourly	0.50	0.50	0.50	50,003 - 60,549	25,002
20000518	Principal Survey Aide	8.00	8.00	8.00	50,003 - 60,549	455,783
20000748	Principal Traffic Engineering Aide	1.00	1.00	1.00	50,003 - 60,549	59,035
20001222	Program Manager	0.00	2.00	1.00	46,966 - 172,744	119,310
20000760	Project Assistant	7.00	8.00	8.00	57,866 - 69,722	541,792
20000761	Project Officer 1	6.00	7.00	7.00	66,622 - 80,454	537,280
20000763	Project Officer 2	7.00	6.00	6.00	76,794 - 92,851	543,180
20000784	Public Information Officer	1.00	2.00	2.00	43,514 - 52,707	91,064
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	36,067
20000890	Senior Civil Engineer	0.00	2.00	0.00	76,794 - 92,851	-
20000885	Senior Civil Engineer	24.00	24.00	25.00	76,794 - 92,851	2,063,870
90000890	Senior Civil Engineer - Hourly	0.00	0.39	0.00	76,794 - 92,851	-
90000885	Senior Civil Engineer - Hourly	0.60	0.60	0.60	76,794 - 92,851	46,076
20000927	Senior Clerk/Typist	3.00	3.00	3.00	36,067 - 43,514	127,278
90000400	Senior Drafting Aide - Hourly	0.34	0.34	0.34	44,429 - 53,706	15,106
20000900	Senior Engineering Aide	2.00	2.00	2.00	44,429 - 53,706	101,820
20000830	Senior Engineering Geologist	1.00	1.00	1.00	76,794 - 92,851	-
90000830	Senior Engineering Geologist - Hourly	0.50	0.50	0.50	76,794 - 92,851	38,397
20001014	Senior Land Surveyor	2.00	1.00	1.00	76,794 - 92,851	-
20000015	Senior Management Analyst	9.00	8.00	7.00	59,363 - 71,760	479,159
90000015	Senior Management Analyst - Hourly	0.00	0.00	0.38	59,363 - 71,760	22,558
20000918	Senior Planner	4.00	4.00	4.00	65,354 - 79,019	308,176
20000916	Senior Public Information Officer	2.00	2.00	2.00	54,059 - 65,333	127,400
20000929	Senior Survey Aide	4.00	4.00	4.00	44,429 - 53,706	207,841
20000926	Senior Traffic Engineer	3.75	2.00	2.00	76,794 - 92,851	181,060
90000964	Student Engineer - Hourly	4.34	4.24	4.04	26,707 - 32,011	107,898
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	235,392
21000177	Trainer	0.00	0.00	1.00	54,059 - 65,333	63,700
20000756	Word Processing Operator	6.00	5.00	5.00	31,491 - 37,918	173,892
	Bilingual - Regular					1,456
	Confined Space Pay					3,486

Public Works - Engineering & Capital Projects

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
	Exceptional Performance Pay-Classified					5,486
	Landscape Architect Lic					24,148
	Overtime Budgeted					329,096
	Reg Pay For Engineers					1,539,507
	Termination Pay Annual Leave					73,063
FTE, Salaries, and Wages Subtotal		469.03	479.67	469.88		\$ 32,408,426
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
Employee Offset Savings	\$	289,608	\$ 338,291	\$ 331,786	\$	(6,505)
Flexible Benefits		2,625,589	2,766,677	2,703,322		(63,355)
Insurance		85	-	-		-
Long-Term Disability		173,935	182,477	168,644		(13,833)
Medicare		456,279	438,330	433,490		(4,840)
Other Post-Employment Benefits		1,445,427	2,834,373	2,747,419		(86,954)
Retiree Health Contribution		1,446,397	-	-		-
Retiree Medical Trust		2,920	2,418	5,339		2,921
Retirement 401 Plan		11,265	9,677	21,382		11,705
Retirement ARC		10,945,932	10,976,232	12,795,683		1,819,451
Retirement DROP		88,926	86,361	108,621		22,260
Retirement Offset Contribution		118,984	120,491	117,331		(3,160)
Risk Management Administration		440,618	466,634	459,724		(6,910)
Supplemental Pension Savings Plan		1,596,789	1,627,535	1,661,750		34,215
Unemployment Insurance		99,761	93,184	90,577		(2,607)
Unused Sick Leave		(43)	-	-		-
Workers' Compensation		220,780	521,161	862,809		341,648
Fringe Benefits Subtotal		\$ 19,963,251	\$ 20,463,841	\$ 22,507,877	\$	2,044,036
Total Personnel Expenditures				\$ 54,916,303		



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Public Works - General Services



Division Descriptions

The core mission of General Services is to provide the most efficient and effective direct support to all City departments enabling the provision of critical public services. The City relies on General Services for a range of basic tasks including vehicle maintenance, facilities repair, and publishing services.

General Services is comprised of the following functions:

- Facilities
- Fleet Services
- Publishing Services
- General Services Administration

Facilities

Facilities provides day-to-day maintenance and repair, modernization, and improvement services including preventive and scheduled maintenance, emergency repairs, deferred maintenance, and tenant improvements to over 1,600 structures. Deferred maintenance work includes re-roofing, replacing heating, ventilating, and air conditioning systems (HVAC), electrical repairs, and structural repairs.

Fleet Services

Fleet Services provides all City departments with motive equipment and comprehensive fleet management services. Support includes vehicle acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, machining, equipment rental, and operator training.

Publishing Services

Publishing Services is the City's full-service, in-house reproduction and graphics center. Publishing Services delivers full graphics services including design, offset press, high-volume copying, and product finishing. Publishing Services is responsible for the Convenience Copier Program and managing more than 560 multi-function copiers for departmental needs.

The mission of General Services is:

To proactively, systematically, and in an environmentally-responsible manner, maintain and enhance the City's capital assets, ensuring that they are safe, clean, and functional; to provide customers with safe, economical, state-of-the-art, environmentally-friendly, and reliable fleet services delivered by highly-skilled professionals; and to provide the highest quality of reprographic services to customers in the most timely manner and at the lowest possible cost

Public Works - General Services

Goals and Objectives

The following goals and objectives represent the action plan for General Services:

Goal 1: Provide preventive, corrective, and emergency maintenance to City facilities to ensure efficient and effective operations (Facilities)

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Develop and implement preventive maintenance programs for City facilities
- Provide ongoing condition assessment of facilities
- Utilize available resources effectively to maintain the City's physical assets

Goal 2: Provide quality facility services efficiently and economically (Facilities)

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Provide quality customer service at a high level of user satisfaction
- Utilize a computerized maintenance management system for work control
- Respond to emergency requests in a timely manner

Goal 3: Provide quality fleet services efficiently and economically (Fleet)

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Ensure usage rates reflect the highest level of efficiency and effectiveness
- Provide quality customer service to achieve a high level of user satisfaction

Goal 4: Minimize the environmental impact of the fleet (Fleet)

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Reduce overall vehicle emissions
- Develop and implement citywide vehicle utilization standards

Goal 5: Respond adeptly to the City's requirements for reprographic services (Publishing)

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Effectively market the services available from Publishing Services to other City departments
- Provide timely and efficient publishing services to the Division's customers
- Provide employee training and equipment to keep pace with the City of San Diego's reprographic needs

Public Works - General Services

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Average number of facility work orders completed per month	682	800	700
2. Average time to respond to an after-hours emergency facility work request	44 min	50 min	50 min
3. Percent of fleet that is over-age and/or over-mileage	15%	15%	20%
4. Percent of Non-Safety Light Duty fleet vehicles classified as Low Emissions Vehicles II	73%	73%	61%
5. Percent reduction of carbon footprint of City's fleet (Green Fleet initiative)	0.07%	0.07%	0.07%
6. Average time to complete standard printing work (business cards, memo pads, envelopes, letterhead)	8.9 days	8.9 days	9.0 days
7. Percent reduction of carbon footprint of City's fleet (Green Fleet initiative) (Fleet)	97%	99%	98%

Service Efforts and Accomplishments

Facilities

During Fiscal Year 2013, Facilities completed a range of maintenance, repair, and improvement initiatives City-wide. These included remodeling and painting at the Balboa Park Club, Ocean Beach Lifeguard Tower, Fire Station 42, and Fire Station 32, metal canopy installation at the Environmental Services Department (ESD) Hazardous Waste Transfer Facility, re-roofing and fascia projects at Pump Station 8, upgrade and improvement work at the Pamo Valley Ranch and Golden Hill Golf Course Clubhouse restrooms, maintenance work at the Mission Valley Library, Swanson Pool, Penn Athletic Center, and Martin Luther King (MLK) Recreation Center, ceiling repair at the Doyle Recreation Center Gym, and Mira Mesa ADA upgrade projects. Additionally, the Division completed other projects including lighting retrofits at various City facilities, installation of new electrical equipment at the San Ysidro Library, rekeyed locks and doors at multiple Public Utilities Department buildings and the City Administration Building, replaced boilers at Carmel Valley facilities and installed new counters in the Concourse for the City Treasurer.

Fleet Services

Fleet Services continued to complete 95 percent of preventive maintenance work within one day and maintained vehicle availability at over 95 percent. The Fleet Services Vehicle Replacement Plan procured 371 vehicles and made significant progress reducing the number of over-age and over-mileage vehicles in the City's Fleet, particularly through the replacement of critical patrol cars and heavy fire apparatus for the Police and Fire-Rescue Departments, respectively. In Fiscal Year 2012, the Fleet Service's employees successfully competed in the City's second Managed Competition process and retained vehicle maintenance and support services in-house. The Fleet employees proposed and continue to implement efficiency measures that will result in savings of approximately \$4.0 million per year over the five year agreement. The Automatic Vehicle Location/Global Positioning System (AVL/GPS) is being deployed throughout the fleet and will enhance the City's ability to maximize fleet utilization, improve communications and safety for City employees, and reduce vehicle operating costs.

Publishing Services

Publishing Services supports the City's publishing needs by managing the convenience copier program and providing quick copy, offset press, graphic services, and individual printing projects ranging from newsletters to construction

Public Works - General Services

and legislative documents. Publishing Services completes approximately 4,000 work orders per year and maintains a customer satisfaction rate in excess of 99 percent.

Managed Competition Performance Measures - Publishing

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Standard job turn-around times of approximately 80% within 10 days	8.9 days	8.9 days	9.0 days
2. Up-time for convenience copiers of 99%	99.0%	98.0%	99.0%
3. Customer satisfaction rates of 98%	97.4%	98.0%	98.0%

Public Works - General Services

Managed Competition Performance Measures - Fleet

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Percent of performance expectations in services to other departments that meet or exceed vehicle availability goals (99%)	N/A ¹	N/A ¹	99.0%
2. Percent of respondents satisfied with Fleet Services (95%)	N/A ¹	N/A ¹	95.0%
3. Percent of Non-Safety Light Duty fleet vehicles classified as Low Emissions Vehicles II (Green Fleet initiative to help reduce carbon footprint below (61% /661 vehicles)	73%	73%	61%
4. Percent of Non-Safety Medium/Heavy Duty fleet on-road diesel powered vehicles meeting CA Code Reg. Title 13 (State Law requirement) (58% /325 vehicles)	N/A ¹	N/A ²	N/A ²
5. Percent reduction of carbon footprint of City's fleet (Green Fleet initiative) (+3.5% /49.9KG)	0.07%	0.07%	0.07%
6. "A" PMs completed within one day	N/A ¹	N/A ¹	90.0%
7. 95% scheduled PMs completed	N/A ¹	N/A ¹	95.0%
8. PMs Past due at 5% or less	N/A ¹	N/A ¹	5.0%
9. Turn-around average for repairs of 75% within one day	N/A ¹	N/A ¹	75.0%
10. A vehicle availability rate of 92.5% for customer fleets overall, 90% for the Priority 1 vehicles and 95% for Priority 2 vehicles if not depreciated	N/A ¹	N/A ¹	92.5%
11. A vehicle availability rate of 85% for Priority 1 vehicles and 90%, and for Priority 2 vehicles that have depreciated or to meet established daily minimum needs as negotiated between the customer and the Division	N/A ¹	N/A ¹	85.0% (Priority 1) 90.0% (Priority 2)
12. 75% of calls will be responded to within thirty minutes for in-house duty-hour services	N/A ¹	N/A ¹	75.0%
13. 95% of calls will be responded to within one hour within the City's geographic boundaries	N/A ¹	N/A ¹	95.0%
14. Percent of time spent on preventive maintenance as opposed to unscheduled repair (>54.5%)	N/A ¹	N/A ¹	54.5%
15. Number and dollar value of possible violations and fines during Air Pollution Control District annual inspections for non-compliance to Title 13 Diesel emission standards (0/ \$0)	N/A ¹	N/A ¹	0
16. Percent of the total fleet that is over age and/or mileage (<12%)	15%	15%	13%
17. Percent of master technicians Automotive Service Excellence (ASE)/Welder certified (>38%)	N/A ¹	N/A ¹	>38%
18. Number of shops Automotive Service Excellence (ASE) certified (>2)	N/A ¹	N/A ¹	2

1.New measures based on the Fleet Maintenance RFP and subsequent employee proposal. This measure is not tracked and reported for compliance. Systems are being established to track and report the measure once the employee proposal is fully implemented.

2.This measure is no longer applicable since all vehicles have been equipped with Diesel Particulate Traps or have been replaced with vehicles with the technology included.



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Public Works - General Services

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	425.33	294.50	302.50	8.00
Personnel Expenditures	\$ 36,390,696	\$ 25,799,771	\$ 28,114,460	\$ 2,314,689
Non-Personnel Expenditures	63,176,339	59,759,979	65,006,278	5,246,299
Total Department Expenditures	\$ 99,567,035	\$ 85,559,750	\$ 93,120,738	\$ 7,560,988
Total Department Revenue	\$ 97,807,132	\$ 83,575,169	\$ 86,487,611	\$ 2,912,442

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	\$ 776,644	\$ 1,170,300	\$ 1,146,878	\$ (23,422)
Facilities	14,123,274	14,021,545	14,564,447	542,902
Total	\$ 14,899,918	\$ 15,191,845	\$ 15,711,325	\$ 519,480

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Administration	5.00	9.00	7.00	(2.00)
Facilities	107.00	107.00	116.00	9.00
Total	112.00	116.00	123.00	7.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Deferred Capital Operations & Maintenance Support Addition of 9.00 FTE positions and associated non-personnel expenditures to provide operations and maintenance support for the deferred capital backlog.	9.00	\$ 872,548	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	864,008	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	62,891	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	33,732	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	5,760	-

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Transfer of Information Systems Positions	(2.00)	(208,459)	-
Transfer of 1.00 Information Systems Analyst 2 and 1.00 Information Systems Technician from the Public Works - General Services Department to the Public Works Engineering & Capital Projects Department.			
One-Time Reductions and Annualizations	0.00	(1,111,000)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Revised Revenue	0.00	-	(119,587)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	7.00	\$ 519,480	\$ (119,587)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 5,150,603	\$ 5,668,375	\$ 6,297,599	\$ 629,224
Fringe Benefits	3,381,118	3,752,602	4,499,836	747,234
PERSONNEL SUBTOTAL	\$ 8,531,720	\$ 9,420,977	\$ 10,797,435	\$ 1,376,458
NON-PERSONNEL				
Supplies	\$ 2,024,532	\$ 1,335,196	\$ 1,491,163	\$ 155,967
Contracts	1,927,237	1,812,537	1,865,282	52,745
Information Technology	306,951	455,078	485,966	30,888
Energy and Utilities	633,431	974,727	972,210	(2,517)
Other	11,880	28,305	47,013	18,708
Transfers Out	1,351,726	1,135,025	22,256	(1,112,769)
Capital Expenditures	58,609	30,000	30,000	-
Debt	53,833	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 6,368,198	\$ 5,770,868	\$ 4,913,890	\$ (856,978)
Total	\$ 14,899,918	\$ 15,191,845	\$ 15,711,325	\$ 519,480

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 3,847,824	\$ 4,001,183	\$ 3,881,596	\$ (119,587)
Other Revenue	4,674	-	-	-
Total	\$ 3,852,498	\$ 4,001,183	\$ 3,881,596	\$ (119,587)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 31,491
20000012	Administrative Aide 1	0.00	1.00	1.00	36,962 - 44,533	42,518
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	50,051
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	57,866 - 69,722	63,690
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	77,164
20000201	Building Maintenance Supervisor	6.00	6.00	6.00	61,859 - 74,797	409,666

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000224	Building Service Technician	18.00	18.00	17.00	33,322 - 39,666	649,944
20000202	Building Supervisor	2.00	1.00	1.00	39,770 - 47,736	46,543
20000234	Carpenter	12.00	12.00	12.00	43,451 - 52,000	563,451
20000617	Construction Estimator	1.00	3.00	3.00	53,706 - 64,958	120,560
20000354	Custodian 2	9.00	9.00	9.00	26,250 - 31,242	280,153
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	155,202
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	114,460
20000408	Electrician	12.00	12.00	13.00	47,091 - 56,534	644,224
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20000499	Heating Technician	3.00	3.00	3.00	47,091 - 56,534	160,159
20000290	Information Systems Analyst 2	0.00	2.00	1.00	54,059 - 65,333	63,373
20000998	Information Systems Analyst 4	1.00	1.00	1.00	66,768 - 80,891	78,464
20000377	Information Systems Technician	0.00	2.00	1.00	42,578 - 51,334	50,051
20000613	Locksmith	2.00	2.00	2.00	44,221 - 52,853	97,074
20000667	Painter	7.00	5.00	7.00	41,600 - 49,962	312,903
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	40,742
20000709	Plasterer	0.00	0.00	2.00	45,490 - 54,538	45,490
20000711	Plumber	10.00	10.00	11.00	47,091 - 56,534	597,489
20000833	Refrigeration Mechanic	6.00	6.00	7.00	47,091 - 56,534	358,511
20000842	Roofer	4.00	4.00	6.00	39,666 - 47,528	269,443
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	57,907
20000223	Senior Building Maintenance Supervisor	1.00	1.00	1.00	76,918 - 93,018	90,693
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	76,918 - 93,018	90,693
20000312	Senior Department Human Resources Analyst	1.00	0.00	0.00	59,363 - 71,760	-
20000826	Senior Locksmith	1.00	1.00	1.00	46,446 - 55,578	55,578
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	69,966
20000966	Senior Refrigeration Mechanic	3.00	3.00	3.00	49,462 - 59,384	178,152
20000950	Stock Clerk	0.00	0.00	1.00	30,056 - 36,275	30,056
20000313	Supervising Department Human Resources Analyst	0.00	1.00	1.00	66,768 - 80,891	78,464
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	78,464
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	36,970
	Night Shift Pay					1,562
	Overtime Budgeted					132,948
	Reg Pay For Engineers					21,981
FTE, Salaries, and Wages Subtotal		112.00	116.00	123.00		\$ 6,297,599
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
Employee Offset Savings		\$ 21,054	\$ 32,016	\$ 30,253	\$ (1,763)	
Flexible Benefits		488,027	574,876	654,076	79,200	

Public Works - General Services

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Insurance	338	-	-	-
Long-Term Disability	28,280	31,763	33,404	1,641
Medicare	73,319	75,236	85,943	10,707
Other Post-Employment Benefits	257,528	658,008	748,153	90,145
Retiree Health Contribution	428,635	-	-	-
Retiree Medical Trust	1,649	1,403	2,835	1,432
Retirement 401 Plan	6,324	5,614	11,342	5,728
Retirement ARC	1,586,381	1,758,585	2,226,467	467,882
Retirement DROP	11,387	12,697	17,771	5,074
Retirement Offset Contribution	4,289	4,989	5,068	79
Risk Management Administration	93,588	108,368	125,188	16,820
Supplemental Pension Savings Plan	246,623	280,329	273,371	(6,958)
Unemployment Insurance	16,150	16,172	17,946	1,774
Workers' Compensation	117,544	192,546	268,019	75,473
Fringe Benefits Subtotal	\$ 3,381,118	\$ 3,752,602	\$ 4,499,836	\$ 747,234
Total Personnel Expenditures			\$ 10,797,435	

Fleet Services Operating Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fleet Services	\$ 52,360,307	\$ 48,036,589	\$ 51,647,391	\$ 3,610,802
Total	\$ 52,360,307	\$ 48,036,589	\$ 51,647,391	\$ 3,610,802

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fleet Services	249.00	168.50	169.50	1.00
Total	249.00	168.50	169.50	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
New Global Positioning System (GPS) Contract Addition of expenditures associated with the implementation of the new citywide GPS contract.	0.00	\$ 1,310,000	\$ -
Restoration of Automotive Parts Supplying Restoration of 12.50 FTE positions and related non-personnel expenditures associated with the Fleet Services Managed Competition Employee Proposal Team's Alternate Proposal related to automobile parts supplying, and adjustment to expenditures to reflect the approved Fiscal Year 2014 Bid level.	12.50	1,270,171	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	587,397	-

Public Works - General Services

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Increase for New Vehicle Tires Increase for purchase of new tires for the City's fleet vehicles due to the rising cost of new tires.	0.00	449,445	-
Addition of Fuel Expenditures Adjustment to reflect the increase of expenditures for gasoline and other motor fuels.	0.00	139,680	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	11,952	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(60,577)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(11.50)	(97,266)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	3,555,347
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.	0.00	-	(6,045)
Total	1.00	\$ 3,610,802	\$ 3,549,302

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 13,115,602	\$ 9,496,612	\$ 9,423,422	\$ (73,190)
Fringe Benefits	9,147,997	6,065,867	7,044,641	978,774
PERSONNEL SUBTOTAL	\$ 22,263,599	\$ 15,562,479	\$ 16,468,063	\$ 905,584
NON-PERSONNEL				
Supplies	\$ 8,157,795	\$ 7,508,867	\$ 8,365,799	\$ 856,932
Contracts	4,005,155	6,402,757	7,345,469	942,712
Information Technology	802,952	1,343,802	1,207,851	(135,951)
Energy and Utilities	16,890,970	16,881,005	17,312,943	431,938
Other	45,660	53,100	249,376	196,276
Transfers Out	178,615	175,326	175,274	(52)
Capital Expenditures	15,560	107,620	107,620	-
Debt	-	1,633	414,996	413,363
NON-PERSONNEL SUBTOTAL	\$ 30,096,708	\$ 32,474,110	\$ 35,179,328	\$ 2,705,218
Total	\$ 52,360,307	\$ 48,036,589	\$ 51,647,391	\$ 3,610,802

Public Works - General Services

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 51,124,677	\$ 46,884,093	\$ 50,439,440	\$ 3,555,347
Fines Forfeitures and Penalties	-	26,045	20,000	(6,045)
Other Revenue	340,813	295,000	295,000	-
Rev from Money and Prop	8,433	-	-	-
Transfers In	892,951	892,951	892,951	-
Total	\$ 52,366,873	\$ 48,098,089	\$ 51,647,391	\$ 3,549,302

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$31,491 - \$37,918	\$ 68,461
20000024	Administrative Aide 2	1.00	0.00	0.00	42,578 - 51,334	-
20000088	Assistant Engineer-Mechanical	1.00	1.00	1.00	57,866 - 69,722	65,887
20000154	Associate Engineer-Mechanical	1.00	1.00	1.00	66,622 - 80,454	78,443
20000119	Associate Management Analyst	0.00	1.00	1.50	54,059 - 65,333	81,089
20000193	Body and Fender Mechanic	5.00	5.00	5.00	44,366 - 53,206	266,030
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	114,460
20000420	Equipment Mechanic	112.00	83.00	70.00	44,366 - 53,206	3,715,580
20000438	Equipment Painter	2.00	2.00	2.00	44,366 - 53,206	106,412
20000417	Equipment Repair Supervisor	17.00	1.50	0.00	54,309 - 65,666	-
20000439	Equipment Service Writer	6.00	8.00	12.00	47,715 - 57,158	619,796
20000433	Equipment Trainer	1.00	1.00	1.00	47,570 - 57,533	56,095
20000062	Fleet Maintenance Supervisor	0.00	7.00	7.00	62,421 - 75,525	436,947
20000774	Fleet Manager	3.00	2.00	3.00	76,773 - 93,018	254,438
20000183	Fleet Parts Buyer	5.00	2.50	1.00	44,637 - 54,059	44,637
20000182	Fleet Parts Buyer Supervisor	1.00	0.50	1.00	51,355 - 62,442	51,355
21000195	Fleet Team Leader	0.00	0.00	8.00	50,003 - 61,402	400,025
20000290	Information Systems Analyst 2	1.00	0.00	0.00	54,059 - 65,333	-
20000377	Information Systems Technician	2.00	0.00	0.00	42,578 - 51,334	-
20000618	Machinist	2.00	1.00	1.00	46,134 - 55,266	55,266
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	54,309 - 65,666	128,048
20000445	Motive Service Technician	24.00	0.00	0.00	34,195 - 40,976	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 - 41,787	40,742
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	68,182
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	69,966
20000443	Senior Motive Service Technician	24.00	24.00	24.00	36,587 - 43,618	990,584
20000950	Stock Clerk	2.00	1.00	7.00	30,056 - 36,275	210,392
20000951	Stock Clerk	11.00	5.50	0.00	30,056 - 36,275	-
20000955	Storekeeper 1	1.00	0.50	3.00	34,611 - 41,517	103,834
20001051	Utility Worker 1	3.00	2.00	2.00	30,534 - 36,296	72,592
20001056	Vehicle and Fuel Clerk	3.00	2.00	2.00	31,491 - 37,918	73,940
20001058	Welder	12.00	9.00	9.00	44,366 - 53,206	470,014
20000756	Word Processing Operator	1.00	0.00	0.00	31,491 - 37,918	-

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
	ASE Cert					50,024
	ASE Damage Estimate					936
	ASE Master Cert					130,683
	Class B					56,160
	Collision Repair Cert					3,640
	Exceptional Performance Pay-Classified					3,000
	Night Shift Pay					77,124
	Overtime Budgeted					400,000
	Termination Pay Annual Leave					40,648
	Welding Certification					17,992
FTE, Salaries, and Wages Subtotal		249.00	168.50	169.50		\$ 9,423,422
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
	Employee Offset Savings	\$ 31,022	\$ 25,907	\$ 27,382	\$	1,475
	Flexible Benefits	1,281,384	931,960	955,164		23,204
	Long-Term Disability	68,655	50,422	46,823		(3,599)
	Medicare	171,860	112,590	115,213		2,623
	Other Post-Employment Benefits	620,638	1,059,328	1,068,790		9,462
	Retiree Health Contribution	1,624,537	-	-		-
	Retiree Medical Trust	2,665	868	602		(266)
	Retirement 401 Plan	9,898	3,473	2,409		(1,064)
	Retirement ARC	4,025,089	2,897,998	3,694,663		796,665
	Retirement DROP	46,530	35,470	33,084		(2,386)
	Retirement Offset Contribution	10,894	6,714	6,388		(326)
	Risk Management Administration	237,315	174,160	178,840		4,680
	Supplemental Pension Savings Plan	664,794	471,341	442,321		(29,020)
	Unemployment Insurance	39,352	25,872	25,116		(756)
	Unused Sick Leave	-	-	-		-
	Workers' Compensation	313,363	269,764	447,846		178,082
Fringe Benefits Subtotal		\$ 9,147,997	\$ 6,065,867	\$ 7,044,641	\$	978,774
Total Personnel Expenditures				\$ 16,468,063		

Fleet Services Replacement Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fleet Services	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956	\$ 3,518,791
Total	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956	\$ 3,518,791

Public Works - General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Vehicle Purchases Adjustment to reflect vehicle cash replacement funding estimates.	0.00	\$ 3,717,686	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(198,895)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	(157,045)
Total	0.00	\$ 3,518,791	\$ (157,045)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 843,946	\$ -	\$ -	\$ -
Contracts	\$ 838,483	\$ -	\$ -	\$ -
Other Expenses	\$ 1,516,454	\$ -	\$ -	\$ -
Capital Expenditures	8,891,220	10,271,555	13,989,241	3,717,686
Debt	7,170,965	8,671,610	8,472,715	(198,895)
NON-PERSONNEL SUBTOTAL	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956	\$ 3,518,791
Total	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956	\$ 3,518,791

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 23,538,742	\$ 22,583,138	\$ 22,426,093	\$ (157,045)
Other Revenue	2,797,303	2,000,000	2,000,000	-
Transfers In	1,632,112	3,119,490	3,119,490	-
Total	\$ 27,968,157	\$ 27,702,628	\$ 27,545,583	\$ (157,045)

Publishing Services Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Publishing Services	\$ 3,679,647	\$ 3,388,151	\$ 3,300,066	\$ (88,085)
Total	\$ 3,679,647	\$ 3,388,151	\$ 3,300,066	\$ (88,085)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Publishing Services	14.33	10.00	10.00	0.00
Total	14.33	10.00	10.00	0.00

Public Works - General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 32,647	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Publishing Services Managed Competition	0.00	2,974	-
Adjustment to non-personnel expenditures to reflect the approved Fiscal Year 2014 Bid level for the Publishing Services Managed Competition.			
Non-Discretionary Adjustment	0.00	(738)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(28,025)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Convenience Copier Contract	0.00	(94,943)	(359,173)
Adjustment to reflect the reduction in expenditures and revenue associated with the full implementation of the Sharp Convenience Copier Contract.			
One-Time Reductions and Annualizations	0.00	-	(1,055)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ (88,085)	\$ (360,228)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 548,424	\$ 460,099	\$ 460,352	\$ 253
Fringe Benefits	386,736	356,216	388,610	32,394
PERSONNEL SUBTOTAL	\$ 935,160	\$ 816,315	\$ 848,962	\$ 32,647
NON-PERSONNEL				
Supplies	\$ 293,563	\$ 256,892	\$ 366,507	\$ 109,615
Contracts	2,078,779	2,080,257	1,890,775	(189,482)
Information Technology	223,389	121,877	73,753	(48,124)
Energy and Utilities	70,484	81,278	89,348	8,070
Other	62,290	15,834	15,026	(808)
Transfers Out	15,981	11,206	11,203	(3)
Debt	-	4,492	4,492	-
NON-PERSONNEL SUBTOTAL	\$ 2,744,487	\$ 2,571,836	\$ 2,451,104	\$ (120,732)
Total	\$ 3,679,647	\$ 3,388,151	\$ 3,300,066	\$ (88,085)

Public Works - General Services

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 3,788,540	\$ 3,772,214	\$ 3,413,041	\$ (359,173)
Fines Forfeitures and Penalties	-	1,055	-	(1,055)
Other Revenue	30,781	-	-	-
Rev from Money and Prop	514	-	-	-
Total	\$ 3,819,835	\$ 3,773,269	\$ 3,413,041	\$ (360,228)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,970
20000024	Administrative Aide 2	1.00	1.00	1.00	42,578 - 51,334	42,578
20000191	Bindery Worker 2	3.00	2.00	1.00	28,870 - 34,133	34,133
20000192	Bindery Worker 3	1.00	1.00	0.00	31,782 - 37,627	-
20000539	Clerical Assistant 2	0.33	0.00	0.00	29,931 - 36,067	-
20000487	Graphic Designer	3.33	2.00	2.00	43,264 - 51,979	101,360
20000290	Information Systems Analyst 2	1.00	0.00	0.00	54,059 - 65,333	-
20000609	Lithographic Technician	0.33	0.00	0.00	40,019 - 47,674	-
20000752	Print Shop Supervisor	1.00	1.00	1.00	57,158 - 68,120	66,417
21000193	Publishing Specialist 2	0.00	0.00	1.00	31,782 - 37,627	31,782
20000912	Senior Offset Press Operator	2.33	2.00	2.00	38,106 - 45,344	90,688
21000194	Senior Publishing Specialist	0.00	0.00	1.00	36,962 - 44,533	36,962
	Overtime Budgeted					19,462
FTE, Salaries, and Wages Subtotal		14.32	10.00	10.00		\$ 460,352
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 4,898	\$ 2,549	\$ 2,526	\$ (23)	
	Flexible Benefits	68,484	58,250	58,250	-	
	Long-Term Disability	3,107	2,543	2,411	(132)	
	Medicare	6,699	5,319	5,317	(2)	
	Other Post-Employment Benefits	31,228	63,270	62,870	(400)	
	Retirement ARC	211,558	165,950	213,523	47,573	
	Retirement DROP	84	-	-	-	
	Retirement Offset Contribution	1,400	1,020	1,011	(9)	
	Risk Management Administration	11,268	10,420	10,520	100	
	Supplemental Pension Savings Plan	27,407	22,219	19,528	(2,691)	
	Unemployment Insurance	1,771	1,296	1,295	(1)	
	Workers' Compensation	18,831	23,380	11,359	(12,021)	
Fringe Benefits Subtotal		\$ 386,736	\$ 356,216	\$ 388,610	\$ 32,394	
Total Personnel Expenditures					\$ 848,962	

Public Works - General Services

Wireless Communications Technology Fund¹

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Communications	\$ 9,366,095	\$ -	\$ -	\$ -
Total	\$ 9,366,095	\$ -	\$ -	\$ -

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Communications	50.00	0.00	0.00	0.00
Total	50.00	0.00	0.00	0.00

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 2,967,412	\$ -	\$ -	\$ -
Fringe Benefits	1,692,805	-	-	-
PERSONNEL SUBTOTAL	\$ 4,660,217	\$ -	\$ -	\$ -
NON-PERSONNEL				
Supplies	\$ 283,127	\$ -	\$ -	\$ -
Contracts	637,759	-	-	-
Information Technology	444,562	-	-	-
Energy and Utilities	167,277	-	-	-
Other	69,889	-	-	-
Transfers Out	59,528	-	-	-
Capital Expenditures	121,511	-	-	-
Debt	2,922,226	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 4,705,878	\$ -	\$ -	\$ -
Total	\$ 9,366,095	\$ -	\$ -	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 680,226	\$ -	\$ -	\$ -
Other Revenue	8,341	-	-	-
Rev from Money and Prop	27,317	-	-	-
Rev from Other Agencies	3,667	-	-	-
Transfers In	9,080,218	-	-	-
Total	\$ 9,799,769	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	0.00	0.00	\$31,491 - \$37,918	\$ -

¹The Wireless Communications Technology Fund is budgeted in the Department of Information Technology in Fiscal Years 2013 and 2014.

Public Works - General Services

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000252	Apprentice 2-Communications Technician	1.00	0.00	0.00	49,962 - 63,294	-
20000139	Associate Communications Engineer	4.00	0.00	0.00	66,622 - 80,454	-
20000539	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
20000403	Communications Technician	20.00	0.00	0.00	58,157 - 69,742	-
20000405	Communications Technician Supervisor	2.00	0.00	0.00	66,685 - 80,600	-
20001168	Deputy Director	1.00	0.00	0.00	46,966 - 172,744	-
20000419	Equipment Technician 1	5.00	0.00	0.00	36,005 - 43,139	-
20000418	Equipment Technician 1	1.00	0.00	0.00	36,005 - 43,139	-
20000425	Equipment Technician 2	2.00	0.00	0.00	39,499 - 47,091	-
20000927	Senior Clerk/Typist	1.00	0.00	0.00	36,067 - 43,514	-
20000288	Senior Communications Engineer	1.00	0.00	0.00	76,794 - 92,851	-
20000897	Senior Communications Technician	6.00	0.00	0.00	61,048 - 73,216	-
20000402	Senior Communications Technician Supervisor	1.00	0.00	0.00	76,710 - 92,602	-
20000015	Senior Management Analyst	1.00	0.00	0.00	59,363 - 71,760	-
20000956	Storekeeper 2	1.00	0.00	0.00	37,835 - 45,718	-
FTE, Salaries, and Wages Subtotal		50.00	0.00	0.00	\$	-
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
Employee Offset Savings	\$	11,063	\$	-	\$	-
Flexible Benefits		248,109		-	-	-
Long-Term Disability		16,665		-	-	-
Medicare		39,677		-	-	-
Other Post-Employment Benefits		112,428		-	-	-
Retirement ARC		1,015,552		-	-	-
Retirement DROP		11,629		-	-	-
Retirement Offset Contribution		3,273		-	-	-
Risk Management Administration		45,216		-	-	-
Supplemental Pension Savings Plan		160,255		-	-	-
Unemployment Insurance		9,482		-	-	-
Workers' Compensation		19,456		-	-	-
Fringe Benefits Subtotal	\$	-	\$	-	\$	-
Total Personnel Expenditures					\$	-

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Services Operating Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,388,944	\$ 5,571,976	\$ 1,794,583
Continuing Appropriation - CIP	808,857	982,695	982,695
TOTAL BALANCE AND RESERVES	\$ 4,197,801	\$ 6,554,671	\$ 2,777,278
REVENUE			
Sale of Equipment/Material/Fuel	\$ 18,085	\$ 16,587,105	\$ 50,000
Equipment Usage Charge	46,576,620	28,071,988	31,612,655
Pool Revenue	836,416	1,200,000	1,200,000
Direct Charges for Services	1,751,105	1,075,000	—
Other	149,817	271,045	—
Transfer from Other Funds	892,951	892,951	892,951
Fuel	2,141,879	—	16,816,785
Billable Maintenance	—	—	1,075,000
TOTAL REVENUE	\$ 52,366,873	\$ 48,098,089	\$ 51,647,391
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 56,564,674	\$ 54,652,760	\$ 54,424,669
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,162	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 1,162	\$ —	\$ —
OPERATING EXPENSE			
Administration	\$ 3,782,665	\$ 4,435,275	\$ 3,563,263
Acquisition/Fitting	1,198,798	287,890	306,458
Repair/Maintenance	30,273,853	25,308,338	23,991,992
Support Services	519,991	977,120	2,612,227
Fuel, Tanks, and Fuel Systems	16,585,000	17,027,966	17,281,169
Other Expenditures	—	—	892,951
Billable Maintenance	—	—	2,742,788
Rental	—	—	256,543
TOTAL OPERATING EXPENSE	\$ 52,360,307	\$ 48,036,589	\$ 51,647,391
TOTAL EXPENSE	\$ 52,361,469	\$ 48,036,589	\$ 51,647,391
RESERVES			
Continuing Appropriation - CIP	\$ 982,695	\$ 982,695	\$ 982,695
TOTAL RESERVES	\$ 982,695	\$ 982,695	\$ 982,695
BALANCE	\$ 3,220,510	\$ 5,633,476	\$ 1,794,583
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 56,564,674	\$ 54,652,760	\$ 54,424,669

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Fleet Services Replacement Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 44,069,760	\$ 67,573,480	\$ 45,240,751
TOTAL BALANCE AND RESERVES	\$ 44,069,760	\$ 67,573,480	\$ 45,240,751
REVENUE			
Vehicle Assignment	\$ 22,702,326	\$ 22,583,138	\$ 22,426,093
Transfer for Fire Lease Payment	—	3,119,490	3,119,490
Sale of Equipment/Material/Fuel	2,790,457	2,000,000	2,000,000
Fleet Operations Pool Rental	836,416	—	—
Transfer from Governmental Funds	1,509,188	—	—
Transfer from Other Funds	122,923	—	—
Other Revenue	6,847	—	—
TOTAL REVENUE	\$ 27,968,157	\$ 27,702,628	\$ 27,545,583
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 72,037,917	\$ 95,276,108	\$ 72,786,334
OPERATING EXPENSE			
Fitting/Acquisition (includes cash payments)	\$ 10,579,412	\$ 10,271,555	\$ 13,989,241
Equipment Vehicle Financing Program (EVFP)	7,170,966	8,671,610	8,472,715
Sales Tax on New Debt	1,510,690	—	—
TOTAL OPERATING EXPENSE	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956
TOTAL EXPENSE	\$ 19,261,068	\$ 18,943,165	\$ 22,461,956
BALANCE	\$ 52,776,849	\$ 76,332,943	\$ 50,324,378
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 72,037,917	\$ 95,276,108	\$ 72,786,334

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Public Works - General Services

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,974	\$ 8,974	\$ 265,052
TOTAL BALANCE AND RESERVES	\$ 8,974	\$ 8,974	\$ 265,052
REVENUE			
Citywide Photocopy Program	\$ 1,922,102	\$ 1,613,410	\$ 1,254,237
Press Operations	1,756,365	2,158,804	2,158,804
Litigation Awards - Miscellaneous	—	1,055	—
Reimbursements between Funds / Departments	110,183	—	—
Litho Standard	(110)	—	—
Reimbursements from other Agencies	24,024	—	—
Sale of Discarded Material	6,757	—	—
Interest Pooled Investment	514	—	—
TOTAL REVENUE	\$ 3,819,835	\$ 3,773,269	\$ 3,413,041
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,828,809	\$ 3,782,243	\$ 3,678,093
OPERATING EXPENSE			
Personnel Expense	\$ 935,160	\$ 816,315	\$ 848,962
Non-Personnel Expense	2,744,487	2,571,836	2,451,104
TOTAL OPERATING EXPENSE	\$ 3,679,647	\$ 3,388,151	\$ 3,300,066
TOTAL EXPENSE	\$ 3,679,647	\$ 3,388,151	\$ 3,300,066
BALANCE	\$ 149,161	\$ 394,092	\$ 378,027
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,828,809	\$ 3,782,243	\$ 3,678,093

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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Purchasing & Contracting



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Purchasing & Contracting



Department Description

The Purchasing & Contracting Department is responsible for administering the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment (commodities), and services to meet the City's operational needs. The Department's responsibilities include the administration of procurement standards to meet or exceed its regulations, as well as the applicable requirements of federal and State when required all while maintaining excellent internal (City departments) and external (bidders and proposers) customer service.

In addition, the Department manages contracts for professional and general services necessary to support the City's Managed Competition processes including all operational, administrative, and procurement functions. Procurement professionals carry on the daily operational contracting needs of organizing, maintaining the warehousing of essential materials, supporting mail center and delivery operations City-wide, and administering internal service level agreements. Department staff are instrumental in developing City policies and procedures that reflect the City's leading edge approach to social, environmental, and economic goals.

The Equal Opportunity Contracting Program (EOC) is a new addition to the Department for Fiscal Year 2014. The Equal Opportunity Contracting Program staff serves both businesses and the labor market by working to ensure equal access to contracting opportunities with the City of San Diego. Working in partnership with City departments/agencies and other local, State, and federal agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers to:

- Enforce federal, State, and local, labor, and equal opportunity laws
- Provide mentorship opportunities and technical assistance to small and emerging local contractors
- Conduct broad outreach efforts to increase the diversity of the contracting community
- Develop partnerships with City departments, business associations, and small and emerging local businesses
- Ensure the City provides contracting opportunities to a broad cross-section of the community in order to enhance diversity and increase competition.

Purchasing & Contracting

The Department's mission is:

To support the achievement of the City's Strategic Plan goals and objectives by providing superior services and support to City departments and customers for the centralized acquisition of services and supplies

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Procure high quality products and services for the best value, promoting fiscally-sound, efficient City government

Providing the highest quality products and services at the best value is central to the City's ability to meet its operational goals and responsibilities. The Department will continue toward accomplishing this goal by focusing on these following objectives during the next fiscal year:

- Identify and evaluate opportunities to standardize and reduce unnecessary complexities of its operations focusing on organizational structure, work assignments, and policy review and revision
- Evaluate, refine, and reengineer procurement processes to optimize the use of SAP
- Continue to evaluate opportunities for strategic sourcing and institute new fiscally advantageous vendor relationships
- Initiate and develop tools to improve vendor performance measurement through the creation of vendor metrics and dashboards
- Initiate development of new processes to more readily adapt Department policies to evolving City Council mandates through effective policy development
- Initiate development of new tools and metrics to facilitate improved cost, operational, and management analysis
- Develop new criteria for incorporating sustainable practices into procurement considerations
- Increase the number and variety of diversity and local business outreach programs

Goal 2: Effectively facilitate the procurement of services and materials and manage related data leading to a fiscally-sound, efficient City government

Creating simplified, precise, and easily managed contracts, agreements, and supporting documents is necessary to improve operational cost effectiveness and will result in the efficient and timely receipt of goods and professional services. The Department will work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Develop new integrated technical solutions for contract management by increasing the use of SAP
- Develop integrated City-wide Terms and Conditions (T&Cs) to facilitate and standardize procurement documentation and processes
- Increase competitive solicitation interests through the expansion of the vendor outreach program
- Increase the number of departmental and client-oriented procurement and contract administration training opportunities
- Improve the internal customer complaint response process
- Develop a more precise program to resolve contractor and supplier issues in a timely manner
- Complete analysis of the Supplier Relationship Management (SRM) capabilities of SAP and present a formal recommendation for action
- Develop a program for reverse auctions for needed City materials and supplies

Purchasing & Contracting

Goal 3: Provide excellent customer service

Ensuring that customers are provided excellent service is paramount to the overall effectiveness of the City. The Department will provide responsive and timely customer service to enable City employees to perform their jobs most effectively. The Department will work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Provide personal support and reference resources for the use of internal and external customers
- Provide ongoing customer service training for Department staff
- Improve departmental teamwork through enhanced internal communications and increased participation in strategic meetings
- Solicit increased customer feedback to improve responsiveness and service delivery by instituting a focused Purchasing & Contracting customer survey

Goal 4: Pursue ongoing workforce learning to ensure assimilation of critical professional and technical knowledge and the development of high-performing skill sets facilitating the development of a more responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the stability and success of the Department and the overall effectiveness of client departments. Ensuring that employees are adequately trained, that they continue to pursue professional development, education, and certification; and that they take advantage of development opportunities will help create a high-performing organization that operates more efficiently and effectively. The Department will continue to work toward accomplishing this goal by focusing on the following objectives during the next fiscal year:

- Participate in professional organizations and regional contracting efforts
- Support professional development and training toward relevant professional certification
- Implement internal team rotations and employee cross-training

Goal 5: Promote highest ethical standard and behavior among employees to promote public trust and confidence in City government

The Department moves toward accomplishing this goal by focusing on the following objectives:

- Conduct an annual Department-wide review of professional standards and ethical practices
- Provide annual training on ethics standards set by National Institute of Governmental Purchasing (NIGP), the National Association of Purchasing Managers (NAPM), and/or the National Contract Management Association (NCMA)

Goal 6: Effectively administer the City's Small Local Business and Contract Compliance Programs

It is important that the City promotes economic opportunities in public contracting for City residents and businesses. Developing effective policies, procedures, and monitoring contractor compliance will ensure an effective EOC. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Ensure that all who do business with the City comply with federal, State, and local labor laws
- Foster collaborative relationships with the public, contractor organizations and subcontractors, and the City staff involved in EOC activities

Goal 7: Effectively administer State and federal equal opportunity, labor compliance, and subcontracting programs

It is important that the City and its prime subcontractors comply with federal and State Equal Employment Opportunity, labor, and subcontracting laws to continue to receive funding from these agencies. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement its approved labor compliance program
- Implement and update its Title VI Program
- Ensure federal and State requirements are included in contract specifications

Purchasing & Contracting

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Cost savings/cost avoidance achieved via strategic purchase processes	\$456,142	435,000	\$450,000
2. Percent of departments that complete procurement (P-card) reconciliations on time ¹	49%	45%	N/A ¹
3. Number of central warehouse items supplied to client departments annually	64,004	55,000	58,000
4. Number of supplier education outreach conducted annually	11	11	12
5. Number of supplier workshops conducted annually	4	6	4
6. Number of client department educational workshops conducted annually	14	12	10
7. Number of vendor reviews and conferences completed annually	24	20	20
8. Percent of purchase orders issued against established price/outline agreements	N/A	41%	41%
9. Dollar value of awards to certified disadvantaged, minority, women, and disabled veteran enterprises ²	\$37.8M ³	\$40M ⁴	N/A ⁴
10. Percent of total spent dollars awarded to certified disadvantaged, minority, women, and disabled veteran owned businesses	13%	13%	15%
11. Percent compliance with federal, State, and local equal opportunity employment and contracting laws	100%	100%	100%
12. Percent of contracts, based on total dollar value, awarded to SBLE's ³ (including minority and woman-owned businesses)	22%	15%	18%

1. The P-Card Program moved to the City Comptroller Department in February 2013. This measure will no longer be tracked in Purchasing & Contracting.
2. This is a citywide performance measure that has been realigned to track trends based on total dollars awarded for construction and Architectural & Engineering consultant projects.
3. Includes construction and consultant contracts.
4. Under Proposition 209, the Department cannot set a target for this measure.

Service Efforts and Accomplishments

The Purchasing & Contracting Department has worked to accomplish the following:

- Received the Achievement in Excellence in Procurement award for Fiscal Year 2012 representing the 12th year in a row receiving this award
- Established SAP reports for tracking and management of contracts
- Facilitated Automated Metering Infrastructure System Agreement for Public Utilities Department - Water Division leading to streamlined method to measure, collect and analyze water usage; the system will

Purchasing & Contracting

provide remote water meter reading capability and more accurate usage data which will decrease lost revenue from inaccurate meters and by early detection of potential water pipe leaks

- Facilitated Emergency Medical System Interagency agreement
- Completed first time design/build contract to develop a one of a kind fireboat to support emergency response calls along the Mission Bay and off shore San Diego's Coast Line for the San Diego Lifeguard Service Department
- Achieved a \$70,000 savings for Laboratory products via strategic use of a national cooperative agreement
- Achieved a \$100,000 savings by rebidding Sodium Hypochlorite agreement
- Earned two leadership roles (Chair and Treasurer) in the San Diego regional chapter of the California Association of Public Procurement Officials, Inc.



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Purchasing & Contracting

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	62.39	56.74	62.93	6.19
Personnel Expenditures	\$ 4,817,479	\$ 4,370,434	\$ 5,467,356	\$ 1,096,922
Non-Personnel Expenditures	10,430,764	12,138,371	12,348,933	210,562
Total Department Expenditures	\$ 15,248,243	\$ 16,508,805	\$ 17,816,289	\$ 1,307,484
Total Department Revenue	\$ 11,211,120	\$ 13,871,558	\$ 14,001,050	\$ 129,492

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Equal Opportunity Contracting	\$ -	\$ -	\$ 1,247,562	\$ 1,247,562
Purchasing & Contracting	5,067,265	3,166,747	3,227,231	60,484
Total	\$ 5,067,265	\$ 3,166,747	\$ 4,474,793	\$ 1,308,046

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Equal Opportunity Contracting	0.00	0.00	11.70	11.70
Purchasing & Contracting	39.39	30.39	27.89	(2.50)
Total	39.39	30.39	39.59	9.20

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equal Opportunity Contracting (EOC) Program Transfer Transfer of the EOC Program from the Administration Department to the Purchasing & Contracting Department.	10.00	\$ 1,084,734	\$ 175,054
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	146,844	-
Addition of Supervising Management Analyst Addition of 1.00 Supervising Management Analyst to support the Equal Opportunity Contracting (EOC) Program.	1.00	123,553	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	107,938	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	54,103	-

Purchasing & Contracting

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding	0.20	2,065	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
Transfer of Procurement Card (P-Card) Program	(2.00)	(211,191)	(70,000)
Transfer of 1.00 Administrative Aide 2 and 1.00 Associate Management Analyst and associated revenue and expenditures, as a result of the transfer of the P-Card Program from the Purchasing & Contracting Department to the Office of the City Comptroller.			
Revised Revenue	0.00	-	25,000
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	9.20	\$ 1,308,046	\$ 130,054

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 2,312,887	\$ 1,666,434	\$ 2,251,639	\$ 585,205
Fringe Benefits	1,344,340	1,134,226	1,622,764	488,538
PERSONNEL SUBTOTAL	\$ 3,657,227	\$ 2,800,660	\$ 3,874,403	\$ 1,073,743
NON-PERSONNEL				
Supplies	\$ 36,007	\$ 43,150	\$ 44,443	\$ 1,293
Contracts	92,859	69,427	148,164	78,737
Information Technology	356,831	222,049	329,840	107,791
Energy and Utilities	2,021	3,425	3,877	452
Other	22,318	21,038	74,066	53,028
Transfers Out	900,000	6,998	-	(6,998)
NON-PERSONNEL SUBTOTAL	\$ 1,410,037	\$ 366,087	\$ 600,390	\$ 234,303
Total	\$ 5,067,265	\$ 3,166,747	\$ 4,474,793	\$ 1,308,046

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 1,184,114	\$ 459,500	\$ 634,554	\$ 175,054
Other Revenue	93,335	70,000	25,000	(45,000)
Total	\$ 1,277,449	\$ 529,500	\$ 659,554	\$ 130,054

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	2.00	0.00	0.00	\$36,962 - \$44,533	\$ -
20000024	Administrative Aide 2	2.00	1.00	0.00	42,578 - 51,334	-
20000071	Assistant Engineer-Civil	2.00	0.00	0.00	57,866 - 69,722	-
20000145	Associate Engineer-Civil	2.00	0.00	0.00	66,622 - 80,454	-
20000119	Associate Management Analyst	4.00	2.00	6.00	54,059 - 65,333	336,929
20000539	Clerical Assistant 2	1.00	0.00	0.00	29,931 - 36,067	-
90000539	Clerical Assistant 2 - Hourly	0.00	1.00	0.50	29,931 - 36,067	14,966

Purchasing & Contracting

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range		Total
20000545	Contracts Processing Clerk	3.00	4.00	4.00	32,968 -	39,811	149,416
20001101	Department Director	1.00	1.00	1.00	59,155 -	224,099	129,855
20001168	Deputy Director	0.00	1.00	1.00	46,966 -	172,744	109,855
20000924	Executive Secretary	1.00	1.00	1.00	43,555 -	52,666	50,441
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 -	71,760	69,607
90001073	Management Intern - Hourly	0.00	0.00	0.70	24,274 -	29,203	16,992
20000680	Payroll Specialist 2	1.00	1.00	1.00	34,611 -	41,787	40,742
20000791	Principal Procurement Specialist	2.00	2.00	2.00	59,363 -	71,864	140,134
90000791	Principal Procurement Specialist - Hourly	0.00	0.39	0.39	59,363 -	71,864	23,152
20000227	Procurement Specialist	7.67	10.00	10.00	49,109 -	59,488	514,203
20001222	Program Manager	1.00	0.00	1.00	46,966 -	172,744	97,971
90000783	Public Information Clerk - Hourly	1.00	0.00	0.00	31,491 -	37,918	-
20000890	Senior Civil Engineer	2.00	0.00	0.00	76,794 -	92,851	-
90000890	Senior Civil Engineer - Hourly	0.39	0.00	0.00	76,794 -	92,851	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 -	43,514	42,426
20000015	Senior Management Analyst	1.00	0.00	3.00	59,363 -	71,760	209,898
20000879	Senior Procurement Specialist	1.33	2.00	2.00	53,955 -	65,270	127,276
20000970	Supervising Management Analyst	0.00	0.00	1.00	66,768 -	80,891	66,768
20000756	Word Processing Operator	2.00	2.00	3.00	31,491 -	37,918	109,552
	Bilingual - Regular						1,456
FTE, Salaries, and Wages Subtotal		39.39	30.39	39.59			\$ 2,251,639
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits							
Employee Offset Savings	\$	22,854	\$	23,035	\$	32,338	\$ 9,303
Flexible Benefits		219,545		180,401		245,346	64,945
Insurance		194		-		-	-
Long-Term Disability		12,733		9,855		12,489	2,634
Medicare		35,301		24,491		32,507	8,016
Other Post-Employment Benefits		94,125		177,063		232,619	55,556
Retiree Health Contribution		95,230		-		-	-
Retiree Medical Trust		687		143		901	758
Retirement 401 Plan		2,741		574		3,606	3,032
Retirement ARC		684,453		571,668		834,522	262,854
Retirement DROP		6,939		1,991		6,374	4,383
Retirement Offset Contribution		6,433		5,206		7,081	1,875
Risk Management Administration		35,845		29,080		38,924	9,844
Supplemental Pension Savings Plan		99,949		72,477		100,868	28,391
Unemployment Insurance		7,140		5,124		6,709	1,585
Workers' Compensation		20,173		33,118		68,480	35,362
Fringe Benefits Subtotal		\$ 1,344,340	\$	1,134,226	\$ 1,622,764	\$	488,538
Total Personnel Expenditures					\$ 3,874,403		

Purchasing & Contracting

Central Stores Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Central Stores	\$ 10,180,979	\$ 13,342,058	\$ 13,341,496	\$ (562)
Total	\$ 10,180,979	\$ 13,342,058	\$ 13,341,496	\$ (562)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Central Stores	23.00	26.35	23.34	(3.01)
Total	23.00	26.35	23.34	(3.01)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 250,509	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,438	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	792	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.01)	(2,409)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(36,971)	-
Reduction of Storekeeper 1 Reduction of 1.00 Storekeeper 1 as a result of efficiencies gained with the implementation of the SAP Inventory Management module.	(1.00)	(68,996)	-
Reduction of Procurement Specialist and Contracts Processing Clerk Reduction of 1.00 Procurement Specialist and 1.00 Contracts Processing Clerk.	(2.00)	(155,925)	-
Delivery Services Revenue Adjustment to reflect the addition of revenue associated with the internal delivery services consolidation.	0.00	-	794,748

Purchasing & Contracting

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	-	(1,465)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Revised Revenue	0.00	-	(793,845)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	(3.01)	\$ (562)	\$ (562)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 700,383	\$ 846,199	\$ 811,398	\$ (34,801)
Fringe Benefits	459,869	723,575	781,555	57,980
PERSONNEL SUBTOTAL	\$ 1,160,252	\$ 1,569,774	\$ 1,592,953	\$ 23,179
NON-PERSONNEL				
Supplies	\$ 8,360,291	\$ 11,030,736	\$ 11,031,621	\$ 885
Contracts	376,745	425,334	423,792	(1,542)
Information Technology	279,271	160,725	129,331	(31,394)
Energy and Utilities	68,655	136,101	139,385	3,284
Other	(75,803)	7,816	12,845	5,029
Transfers Out	11,568	11,572	11,569	(3)
NON-PERSONNEL SUBTOTAL	\$ 9,020,727	\$ 11,772,284	\$ 11,748,543	\$ (23,741)
Total	\$ 10,180,979	\$ 13,342,058	\$ 13,341,496	\$ (562)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 9,715,891	\$ 13,220,593	\$ 13,221,496	\$ 903
Fines Forfeitures and Penalties	-	1,465	-	(1,465)
Other Revenue	217,036	120,000	120,000	-
Rev from Money and Prop	745	-	-	-
Total	\$ 9,933,671	\$ 13,342,058	\$ 13,341,496	\$ (562)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	2.00	2.00	\$31,491 - \$37,918	\$ 73,940
20000171	Auto Messenger 1	0.00	5.00	5.00	26,208 - 31,491	145,586
20000110	Auto Messenger 2	7.00	7.00	7.00	29,931 - 36,067	238,744
90000110	Auto Messenger 2 - Hourly	0.00	0.00	0.34	29,931 - 36,067	10,177
20000545	Contracts Processing Clerk	1.00	1.00	0.00	32,968 - 39,811	-
20000227	Procurement Specialist	1.00	1.00	0.00	49,109 - 59,488	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,426
90000927	Senior Clerk/Typist - Hourly	0.00	0.35	0.00	36,067 - 43,514	-
20000950	Stock Clerk	3.00	3.00	3.00	30,056 - 36,275	105,016
20000951	Stock Clerk	1.00	1.00	1.00	30,056 - 36,275	35,368

Purchasing & Contracting

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range		Total
20000955	Storekeeper 1	3.00	3.00	2.00	34,611 -	41,517	40,479
20000956	Storekeeper 2	1.00	0.00	0.00	37,835 -	45,718	-
20000953	Storekeeper 3	1.00	1.00	1.00	39,811 -	47,882	46,685
20000538	Stores Operations Supervisor	1.00	1.00	1.00	45,573 -	55,078	53,701
	Overtime Budgeted						19,276
FTE, Salaries, and Wages Subtotal		23.00	26.35	23.34			\$ 811,398
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits							
Employee Offset Savings		\$ 5,619	\$	8,285	\$ 8,018	\$	(267)
Flexible Benefits		101,944		139,725	133,650		(6,075)
Long-Term Disability		3,705		4,810	4,384		(426)
Medicare		9,036		10,794	9,740		(1,054)
Other Post-Employment Benefits		34,961		145,521	138,314		(7,207)
Retiree Medical Trust		144		-	91		91
Retirement 401 Plan		575		-	363		363
Retirement ARC		232,539		308,013	368,812		60,799
Retirement DROP		239		-	-		-
Retirement Offset Contribution		2,560		3,312	3,205		(107)
Risk Management Administration		16,822		23,966	23,144		(822)
Supplemental Pension Savings Plan		29,160		38,815	40,669		1,854
Unemployment Insurance		2,090		2,450	2,354		(96)
Workers' Compensation		20,475		37,884	48,811		10,927
Fringe Benefits Subtotal		\$ 459,869	\$	723,575	\$ 781,555	\$	57,980
Total Personnel Expenditures					\$ 1,592,953		

Purchasing & Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (2,031,479)	\$ (2,982,694)	\$ (2,056,551)
TOTAL BALANCE AND RESERVES	\$ (2,031,479)	\$ (2,982,694)	\$ (2,056,551)
REVENUE			
Interoffice Mail Delivery	\$ 364,657	\$ 328,826	\$ 328,826
Reimbursed Material	8,832,536	11,922,746	11,128,901
Reimbursed Material Surcharge	479,888	969,021	969,021
Reimbursement Between Funds	38,809	—	—
Surplus Property Sales	71,003	30,000	30,000
Surplus Property Sales Surcharge	146,033	90,000	90,000
Interest and Dividends	745	—	—
Litigation Awards - Misc.	—	1,465	—
Internal Delivery Reimbursement	—	—	794,748
TOTAL REVENUE	\$ 9,933,671	\$ 13,342,058	\$ 13,341,496
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,902,192	\$ 10,359,364	\$ 11,284,945
OPERATING EXPENSE			
Inventory Purchases	\$ 8,313,786	\$ 10,999,427	\$ 10,999,427
Personnel and Non-Personnel Expense	1,867,193	2,342,631	2,342,069
TOTAL OPERATING EXPENSE	\$ 10,180,979	\$ 13,342,058	\$ 13,341,496
TOTAL EXPENSE	\$ 10,180,979	\$ 13,342,058	\$ 13,341,496
BALANCE	\$ (2,278,787)	\$ (2,982,694)	\$ (2,056,551)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,902,192	\$ 10,359,364	\$ 11,284,945

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



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QUALCOMM Stadium



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QUALCOMM Stadium



Description

The Qualcomm Stadium special revenue fund supports daily operations at the Stadium which has become an icon in the American sports scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 1997, wireless technology giant Qualcomm contributed \$18.0 million for the naming rights to the stadium and greatly assisted in the financing of the 1997 expansion.

Service Efforts and Accomplishments

Qualcomm Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, and is the home of the National Football League's San Diego Chargers, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl and the Poinsettia Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year.

The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 176,000 square foot turf field area, host nearly 200 days of events annually.

Stadium staff collaborated with a number of partners to host a variety of events in Fiscal Year 2013. The San Diego Convention and Visitors bureau, San Diego Hall of Champions, Major League Soccer, Feld Entertainment, and other organizations work closely with Qualcomm Stadium to develop and host events of every type.



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QUALCOMM Stadium

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	37.35	37.00	37.00	0.00
Personnel Expenditures	\$ 3,079,320	\$ 3,246,889	\$ 3,411,225	\$ 164,336
Non-Personnel Expenditures	13,131,752	13,302,185	13,653,475	351,290
Total Department Expenditures	\$ 16,211,071	\$ 16,549,074	\$ 17,064,700	\$ 515,626
Total Department Revenue	\$ 15,126,849	\$ 14,922,801	\$ 16,477,809	\$ 1,555,008

QUALCOMM Stadium Operations Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
QUALCOMM Stadium	\$ 16,211,071	\$ 16,549,074	\$ 17,064,700	\$ 515,626
Total	\$ 16,211,071	\$ 16,549,074	\$ 17,064,700	\$ 515,626

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
QUALCOMM Stadium	37.35	37.00	37.00	0.00
Total	37.35	37.00	37.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Supplies and Contracts Expenditures	0.00	\$ 363,290	\$ -
Addition of supplies and contracts expenditures as a result of increased operations and maintenance costs.			
Salary and Benefit Adjustments	0.00	164,336	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	27,231	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(39,231)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Revised Revenue	0.00	-	1,561,500
Adjustment to reflect Fiscal Year 2014 revenue projections.			
One-Time Reductions and Annualizations	0.00	-	(6,492)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ 515,626	\$ 1,555,008

QUALCOMM Stadium

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 2,041,774	\$ 2,048,248	\$ 2,045,756	\$ (2,492)
Fringe Benefits	1,037,546	1,198,641	1,365,469	166,828
PERSONNEL SUBTOTAL	\$ 3,079,320	\$ 3,246,889	\$ 3,411,225	\$ 164,336
NON-PERSONNEL				
Supplies	\$ 721,634	\$ 851,641	\$ 1,063,175	\$ 211,534
Contracts	5,990,499	5,900,813	6,002,625	101,812
Information Technology	154,112	203,976	149,717	(54,259)
Energy and Utilities	1,308,873	1,436,649	1,523,640	86,991
Other	548	3,358	6,785	3,427
Transfers Out	4,908,125	4,828,237	4,830,022	1,785
Capital Expenditures	47,960	48,000	48,000	-
Debt	-	29,511	29,511	-
NON-PERSONNEL SUBTOTAL	\$ 13,131,752	\$ 13,302,185	\$ 13,653,475	\$ 351,290
Total	\$ 16,211,071	\$ 16,549,074	\$ 17,064,700	\$ 515,626

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 186,387	\$ 48,809	\$ 48,809	\$ -
Fines Forfeitures and Penalties	-	6,492	-	(6,492)
Licenses and Permits	8,750	8,000	8,000	-
Other Revenue	224,982	44,000	44,000	-
Rev from Money and Prop	6,126,731	6,235,500	6,177,000	(58,500)
Transfers In	8,580,000	8,580,000	10,200,000	1,620,000
Total	\$ 15,126,849	\$ 14,922,801	\$ 16,477,809	\$ 1,555,008

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$42,578 - \$51,334	\$ 50,051
20000201	Building Maintenance Supervisor	0.00	0.00	1.00	61,859 - 74,797	64,652
20000224	Building Service Technician	7.00	7.00	7.00	33,322 - 39,666	277,163
20000202	Building Supervisor	2.00	2.00	2.00	39,770 - 47,736	91,654
20000234	Carpenter	1.00	1.00	0.00	43,451 - 52,000	-
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	34,083
20000354	Custodian 2	1.00	1.00	1.00	26,250 - 31,242	31,242
20000408	Electrician	1.00	1.00	1.00	47,091 - 56,534	56,534
20000420	Equipment Mechanic	1.00	1.00	1.00	44,366 - 53,206	53,206
90000420	Equipment Mechanic - Hourly	0.35	0.00	0.00	44,366 - 53,206	-
20001171	Facility Manager	1.00	1.00	1.00	46,966 - 172,744	121,250
20000467	Grounds Maintenance Worker 1	4.00	4.00	4.00	28,683 - 33,987	135,948
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	31,762 - 37,773	37,773
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	38,836
20000701	Plant Process Control Electrician	1.00	1.00	1.00	51,896 - 62,296	62,296
20000711	Plumber	2.00	2.00	2.00	47,091 - 56,534	113,068

QUALCOMM Stadium

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	96,430
20000833	Refrigeration Mechanic	2.00	2.00	2.00	47,091 - 56,534	56,534
20000015	Senior Management Analyst	1.00	1.00	1.00	59,363 - 71,760	69,966
20000944	Senior Stadium Groundskeeper	1.00	1.00	0.00	41,454 - 49,629	-
20000945	Stadium Groundskeeper	2.00	2.00	2.00	37,690 - 45,115	90,230
20000949	Stadium Maintenance Technician	4.00	4.00	5.00	37,690 - 45,115	218,150
20000943	Stadium Turf Manager	0.00	0.00	1.00	59,738 - 72,634	59,738
20000922	Stadium/Field Manager	1.00	1.00	0.00	70,491 - 85,072	-
	ASE Cert					2,288
	Bilingual - Regular					4,368
	Class B					1,040
	Night Shift Pay					1,562
	Overtime Budgeted					238,658
	Split Shift Pay					39,036
FTE, Salaries, and Wages Subtotal		37.35	37.00	37.00		\$ 2,045,756
		FY2012 Actual		FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits						
Employee Offset Savings	\$	8,899	\$	12,228	\$ 10,339	\$ (1,889)
Flexible Benefits		190,437		204,096	210,045	5,949
Long-Term Disability		9,823		10,102	9,594	(508)
Medicare		26,375		23,287	23,204	(83)
Other Post-Employment Benefits		88,695		221,445	226,332	4,887
Retiree Medical Trust		676		604	745	141
Retirement 401 Plan		2,603		2,421	2,986	565
Retirement ARC		553,115		550,542	684,114	133,572
Retirement DROP		4,622		4,213	4,144	(69)
Retirement Offset Contribution		1,002		1,177	1,442	265
Risk Management Administration		34,427		36,470	37,872	1,402
Supplemental Pension Savings Plan		86,365		76,537	85,558	9,021
Unemployment Insurance		5,642		5,144	5,157	13
Workers' Compensation		24,864		50,375	63,937	13,562
Fringe Benefits Subtotal		\$ 1,037,546	\$	1,198,641	\$ 1,365,469	\$ 166,828
Total Personnel Expenditures					\$ 3,411,225	

QUALCOMM Stadium

Revenue and Expense Statement (Non-General Fund)

QUALCOMM Stadium Operations Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,374,840	\$ 3,019,607	\$ 1,336,891
Continuing Appropriation - CIP	1,363,000	1,265,771	460,340
TOTAL BALANCE AND RESERVES	\$ 4,737,840	\$ 4,285,378	\$ 1,797,231
REVENUE			
Aztecs Reimbursements	\$ 617,304	\$ 610,000	\$ 630,000
Chargers Rent Revenue	2,513,749	2,776,309	2,563,000
Interest Earnings	38,045	20,000	20,000
Other Operating Revenue	503,547	373,492	470,000
Special Events	2,874,204	2,563,000	2,594,809
Transfer from Other Funds	8,580,000	8,580,000	10,200,000
TOTAL REVENUE	\$ 15,126,849	\$ 14,922,801	\$ 16,477,809
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,864,689	\$ 19,208,179	\$ 18,275,040
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 97,229	\$ —	\$ 750,000
TOTAL CIP EXPENSE	\$ 97,229	\$ —	\$ 750,000
OPERATING EXPENSE			
Debt Service Expense	\$ 4,790,502	\$ 4,776,670	\$ 4,772,338
General Government Service Expense	378,379	476,649	400,495
Operating Expense	11,042,190	11,295,755	11,891,867
TOTAL OPERATING EXPENSE	\$ 16,211,071	\$ 16,549,074	\$ 17,064,700
TOTAL EXPENSE	\$ 16,308,300	\$ 16,549,074	\$ 17,814,700
RESERVES			
Continuing Appropriation - CIP	\$ 1,265,771	\$ 1,265,771	\$ 460,340
TOTAL RESERVES	\$ 1,265,771	\$ 1,265,771	\$ 460,340
BALANCE	\$ 2,290,618	\$ 1,393,334	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,864,689	\$ 19,208,179	\$ 18,275,040

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Real Estate Assets



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Real Estate Assets



Department Description

The Real Estate Assets Department manages the City's real estate portfolio and directs the operations of Concourse and Parking Garages, QUALCOMM Stadium, PETCO Park, and operates the City's airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego including appraisal and acquisition of sites and easements for public facilities, parks, open space, and the right-of-way. The Division is also charged with cataloging and evaluating City assets to determine which properties are essential for the City's core mission and which can be deemed surplus and made available for disposition. The Division handles the disposition of properties that are determined to be surplus and acquires properties for City use.

The Asset Management Division is responsible for managing the City's diverse real estate portfolio. The Asset Management Division's responsibilities include the administration of over 500 of the City's existing leases, permits, operating agreements, use and occupancy agreements, and sub-leases. Another primary function is the management and administration of the redevelopment of existing leaseholds. The Division handles the negotiation of new leases and permits, renews expired leases and permits, calculates and implements rental adjustments, and ensures lease compliance.

The Valuation Division is responsible for planning and directing all the valuation on all appraisal projects for the City of San Diego. The Division also assists and supports the City's bond issuances for capital improvement projects and refinancing previously issued bonds. The Division also conducts special real estate analyses, studies and projects, and interacts with City management, City departments, tenants, and the public on real estate valuation, litigation, and arbitration issues.

The Corporate Services Division is tasked with directing, planning, organizing, and executing transactions that support all of the City's facility needs. The Division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility.

The Concourse and Parking Garage special revenue fund provides management for the rental and use of the Community Concourse facilities. In addition, the Department manages the Evan V. Jones Parkade and garage in

Real Estate Assets

order to provide parking for employees and the general public. The Community Concourse is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

The Department's mission is:

To acquire and manage real estate for the highest public use and benefit, generate maximum revenue through leasing and sales of surplus assets, and maximize the overall financial return of the City's real estate portfolio

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Professionally manage real estate assets

The City has over 500 leases that generate over \$71.8 million in annual revenue. To maximize this income stream, the City's lease portfolio requires expert management to ensure that the leaseholds continue to perform at their highest possible level. The Department accomplishes this goal by focusing on the following objectives:

- Exercise effective lease administration
- Improve the value of City-owned assets

Goal 2: Optimize the City's assets

The City owns over 3,800 properties with a total size of approximately 120,000 acres. Included in the portfolio are surplus properties that are not directly used for City services. The surplus properties are put to use either by leasing them to provide additional revenue for the City or by selling them to generate income for the Capital Improvement Fund. The money generated by the leasing and sale of the City's real estate is a vital component of the City's budget. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop new revenue sources
- Divest surplus property
- Maximize lease revenue
- Create redevelopment opportunities

Goal 3: Optimize human resources

Management of the City's real estate portfolio requires a staff with high levels of technical competency and professionalism. These skill-sets must be developed and nurtured for the City's real estate portfolio to achieve optimum performance. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Create and nurture a culture of success
- Continually improve skills
- Continuous training and education

Goal 4: Centralize management of the City's workspace resources

The City has over 10,000 employees and the implementation of an effective facility plan can reduce costs and improve efficiency City-wide. The Department accomplishes this goal by focusing on the following objectives:

- Enhance operational efficiency
- Provide a quality work environment at the best price
- Reduce occupancy costs

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Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Amount of revenue collected from leases	\$72.2M ¹	\$72.3 M ²	\$72.4 M
2. Amount of revenue received from telecommunication/ antenna facilities located on City-owned property	\$3.5M ¹	\$3.6M ²	\$3.7M
3. Number of required appraisals completed	159	220	240

1. Fiscal Year 2012 Actual figures are based on figures in REPortfolio as of July 3, 2011.

2. Fiscal Year 2013 Actual figures are based on figures in REPortfolio as of February 4, 2013.

Service Efforts and Accomplishments

The Real Estate Assets Department continuously improves the operation of its core functions to ensure that the City's real estate assets are maintained and managed to the highest standards. The Department's changes resulted in the following accomplishments:

- Completed a comprehensive Portfolio Management Plan of all of the City's properties and leases
- Implemented its state-of-the-art software system (REPortfolio) that replaced the Department's antiquated and outdated mainframe-based system
- Completed scanning paper files to an electronic format for easier access and improved security
- Sold 36 surplus properties with a total value of over \$54.7 million; \$2.8 million over appraised value
- Negotiated a 10-year lease for the Family Justice Center that saves the City \$0.5 million per year
- Negotiated a \$20.0 million lease with the school district to occupy two floors of the new Main Library
- Currently have 106 telecommunication sites generating over \$2.9 million in annual rent
- Entered into 29 new telecommunication agreements that upon execution will generate \$9.9 million in additional revenue to the City over the next 10 years
- Currently negotiating two additional telecom agreements for a DAS System at Qualcomm Stadium for \$1.5 million in revenue
- Conducted over 170 inspections of City lease sites
- Acquired possession of property required for the expansion of Carroll Canyon Road in Mira Mesa
- Acquired property in Mission Hills for the development of the Olive Street Park
- Completed 159 appraisal assignments
- Managed 25 moves, tenant improvements, or reconfigurations (including the City Auditor and Public Works Contracting Group)
- Acquired 7 land parcels to add an additional 67 acres to East Elliot/Mission Trails Park
- Acquired an 1,100 acre parcel (Sycamore Estates) for inclusion to Mission Trails Park
- Acquired 13 parcels totaling 28 acres in Otay Mesa for the City's Vernal Pool Preservation Program
- Acquired 24 Easements in conjunction with the City's Capital Improvement Program
- Sold World Trade Center Building for conversion to a homeless services center
- Negotiated new 30 year lease with Young Men's Christian Association (YMCA) of the Peninsula

Real Estate Assets

The parking garages provide parking for more than 1,100 City employees annually. During the past year, the Concourse has been the site for more than 110 events which includes the following:

- Naturalization ceremonies for immigrants becoming United States citizens
- Salvation Army holiday dinners
- Homeless Children's Christmas parties
- California State Bar exams
- Various employment job fairs
- Election Central
- National Multiple Sclerosis holiday celebration
- Over 150 City of San Diego meetings
- Cheer and dance competitions
- Martial arts competitions
- High school graduations
- Various shows and exhibitions

Real Estate Assets

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	29.00	30.00	30.00	0.00
Personnel Expenditures	\$ 3,219,066	\$ 3,333,797	\$ 3,611,501	\$ 277,704
Non-Personnel Expenditures	3,469,790	3,849,897	3,884,078	34,181
Total Department Expenditures	\$ 6,688,856	\$ 7,183,694	\$ 7,495,579	\$ 311,885
Total Department Revenue	\$ 45,544,972	\$ 43,732,638	\$ 46,049,141	\$ 2,316,503

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Real Estate Assets	\$ 3,782,067	\$ 4,541,750	\$ 4,829,744	\$ 287,994
Total	\$ 3,782,067	\$ 4,541,750	\$ 4,829,744	\$ 287,994

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Real Estate Assets	27.00	28.00	28.00	0.00
Total	27.00	28.00	28.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 300,124	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	18,425	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	(30,555)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Mission Bay Park Rents and Concessions Revenue	0.00	-	2,611,583
Adjustment to reflect revised revenue projections for Mission Bay Park rents and concessions.			
Revised Revenue	0.00	-	(316,704)
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ 287,994	\$ 2,294,879

Real Estate Assets

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 1,895,105	\$ 2,007,554	\$ 2,031,354	\$ 23,800
Fringe Benefits	1,117,076	1,121,393	1,397,717	276,324
PERSONNEL SUBTOTAL	\$ 3,012,181	\$ 3,128,947	\$ 3,429,071	\$ 300,124
NON-PERSONNEL				
Supplies	\$ 22,393	\$ 31,965	\$ 31,619	\$ (346)
Contracts	507,555	1,036,057	1,036,057	-
Information Technology	207,244	277,421	240,516	(36,905)
Energy and Utilities	7,780	13,221	10,475	(2,746)
Other	20,355	52,851	80,838	27,987
Transfers Out	4,559	1,288	1,168	(120)
NON-PERSONNEL SUBTOTAL	\$ 769,886	\$ 1,412,803	\$ 1,400,673	\$ (12,130)
Total	\$ 3,782,067	\$ 4,541,750	\$ 4,829,744	\$ 287,994

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 840,207	\$ 911,297	\$ 1,010,713	\$ 99,416
Licenses and Permits	198,531	184,771	186,789	2,018
Rev from Money and Prop	41,572,510	39,953,350	42,146,795	2,193,445
Rev from Other Agencies	3,784	-	-	-
Total	\$ 42,615,033	\$ 41,049,418	\$ 43,344,297	\$ 2,294,879

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,970
20000134	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	63,700
20000119	Associate Management Analyst	0.00	1.00	1.00	54,059 - 65,333	63,700
20000163	Associate Property Agent	2.00	2.00	2.00	54,059 - 65,333	54,059
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	116,399
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20000172	Payroll Specialist 1	1.00	0.00	0.00	33,093 - 39,832	-
20001222	Program Manager	4.00	5.00	5.00	46,966 - 172,744	458,986
20000768	Property Agent	8.00	8.00	8.00	59,363 - 71,760	553,522
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	36,970
20001137	Real Estate Assets Director	1.00	1.00	1.00	31,741 - 173,971	151,320
20000869	Senior Account Clerk	1.00	1.00	1.00	36,067 - 43,514	42,426
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	78,464
20001003	Supervising Property Agent	3.00	3.00	3.00	66,768 - 80,891	236,607
20000756	Word Processing Operator	1.00	1.00	1.00	31,491 - 37,918	36,970
	Bilingual - Regular					2,912
	Termination Pay Annual Leave					47,000
FTE, Salaries, and Wages Subtotal		27.00	28.00	28.00		\$ 2,031,354

Real Estate Assets

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fringe Benefits				
Employee Offset Savings	\$ 19,468	\$ 36,964	\$ 37,174	\$ 210
Flexible Benefits	164,995	177,446	174,818	(2,628)
Insurance	303	-	-	-
Long-Term Disability	10,996	11,721	11,043	(678)
Medicare	29,230	28,628	28,714	86
Other Post-Employment Benefits	68,581	170,798	169,749	(1,049)
Retiree Health Contribution	190,443	-	-	-
Retiree Medical Trust	417	358	356	(2)
Retirement 401 Plan	1,517	1,436	1,426	(10)
Retirement ARC	486,709	524,878	763,484	238,606
Retirement DROP	17,260	15,646	10,112	(5,534)
Retirement Offset Contribution	3,479	4,845	4,839	(6)
Risk Management Administration	26,434	28,102	28,404	302
Supplemental Pension Savings Plan	79,099	88,320	103,297	14,977
Unemployment Insurance	6,255	6,013	5,932	(81)
Workers' Compensation	11,891	26,238	58,369	32,131
Fringe Benefits Subtotal	\$ 1,117,076	\$ 1,121,393	\$ 1,397,717	\$ 276,324
Total Personnel Expenditures			\$ 3,429,071	

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Concourse & Parking Garage	\$ 2,906,789	\$ 2,641,944	\$ 2,665,835	\$ 23,891
Total	\$ 2,906,789	\$ 2,641,944	\$ 2,665,835	\$ 23,891

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Security Expenditures	0.00	\$ 26,000	\$ -
Addition of expenditures for increased security services at events held at the Concourse.			
Equipment/Support for Information Technology	0.00	14,027	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Addition of Contractual Expenditures	0.00	10,400	-
Addition of expenditures as a result of increased contractual obligations for parking management, maintenance, and pest control services.			

Real Estate Assets

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(4,116)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	(22,420)	-
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Revised Revenue	0.00	-	22,467
Adjustment to reflect Fiscal Year 2014 revenue projections.			
One-Time Reductions and Annualizations	0.00	-	(843)
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Total	0.00	\$ 23,891	\$ 21,624

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 126,155	\$ 119,884	\$ 119,884	\$ -
Fringe Benefits	80,730	84,966	62,546	(22,420)
PERSONNEL SUBTOTAL	\$ 206,885	\$ 204,850	\$ 182,430	\$ (22,420)
NON-PERSONNEL				
Supplies	\$ 68,855	\$ 123,422	\$ 123,422	\$ -
Contracts	1,465,129	1,520,100	1,556,500	36,400
Information Technology	36,846	48,326	56,318	7,992
Energy and Utilities	57,314	70,949	71,704	755
Other	2,085	2,474	3,801	1,327
CIP Contingency	-	25,000	25,000	-
Transfers Out	1,069,675	646,823	646,660	(163)
NON-PERSONNEL SUBTOTAL	\$ 2,699,904	\$ 2,437,094	\$ 2,483,405	\$ 46,311
Total	\$ 2,906,789	\$ 2,641,944	\$ 2,665,835	\$ 23,891

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Fines Forfeitures and Penalties	\$ -	\$ 843	\$ -	\$ (843)
Rev from Money and Prop	2,929,939	2,682,377	2,704,844	22,467
Total	\$ 2,929,939	\$ 2,683,220	\$ 2,704,844	\$ 21,624

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 36,970

Real Estate Assets

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20001003	Supervising Property Agent	1.00	1.00	1.00	66,768 - 80,891	78,869
	Right Of Way Cert					4,045
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00	\$	119,884
		FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change	
Fringe Benefits						
Employee Offset Savings		\$ 1,228	\$ 1,188	\$ 1,188	\$	-
Flexible Benefits		12,150	12,150	12,150		-
Long-Term Disability		694	677	642		(35)
Medicare		1,882	1,723	1,723		-
Other Post-Employment Benefits		4,675	12,654	12,574		(80)
Retirement ARC		49,313	45,690	18,148		(27,542)
Retirement DROP		-	-	2,591		2,591
Retirement Offset Contribution		541	476	476		-
Risk Management Administration		2,078	2,084	2,104		20
Supplemental Pension Savings Plan		6,796	6,032	7,170		1,138
Unemployment Insurance		396	345	345		-
Workers' Compensation		977	1,947	3,435		1,488
Fringe Benefits Subtotal		\$ 80,730	\$ 84,966	\$ 62,546	\$	(22,420)
Total Personnel Expenditures					\$	182,430

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 245,025	\$ 347,044	\$ 220,860
Continuing Appropriation - CIP	442,852	500,452	500,452
TOTAL BALANCE AND RESERVES	\$ 687,877	\$ 847,496	\$ 721,311
REVENUE			
Other Centre City Rental	\$ 245,917	\$ 241,804	\$ 238,271
Municipal Parking Garage	2,181,832	1,990,573	1,990,573
HBJ Parking Garage	(3,409)	—	—
Concourse Event Revenue	497,458	450,000	476,000
Litigation Awards	—	843	—
Lease Penalties	8,142	—	—
TOTAL REVENUE	\$ 2,929,939	\$ 2,683,220	\$ 2,704,844
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,617,816	\$ 3,530,716	\$ 3,426,155
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 42,400	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 42,400	\$ —	\$ —
OPERATING EXPENSE			
Operating Expenses	\$ 1,837,114	\$ 1,997,624	\$ 2,021,515
Transfer to the General Fund	1,069,675	644,320	644,320
TOTAL OPERATING EXPENSE	\$ 2,906,789	\$ 2,641,944	\$ 2,665,835
TOTAL EXPENSE	\$ 2,949,189	\$ 2,641,944	\$ 2,665,835
RESERVES			
Continuing Appropriation - CIP	\$ 500,452	\$ 500,452	\$ 500,452
TOTAL RESERVES	\$ 500,452	\$ 500,452	\$ 500,452
BALANCE	\$ 168,175	\$ 388,320	\$ 259,868
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,617,816	\$ 3,530,716	\$ 3,426,155

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Regional Park Improvements Fund



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Regional Park Improvements Fund



Fund Description

The City of San Diego's Regional Parks include Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvements Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that one-quarter of all lease revenues collected from Mission Bay Park in excess of \$23.0 million, or \$2.5 million (whichever is greater), be allocated to the Regional Parks Improvements Fund to solely benefit San Diego Regional Parks.



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Regional Park Improvements Fund

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	\$ -
Total Department Revenue	\$ 2,553,336	\$ 2,500,000	\$ 2,500,000	\$ -

Regional Park Improvements Fund

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Rev from Money and Prop	\$ 53,336	\$ -	\$ -	\$ -
Transfers In	2,500,000	2,500,000	2,500,000	-
Total	\$ 2,553,336	\$ 2,500,000	\$ 2,500,000	\$ -

Regional Park Improvements Fund

Revenue and Expense Statement (Non-General Fund)

Regional Park Improvements Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (2,809,043)	\$ —	\$ 167
Continuing Appropriation - CIP	8,526,833	6,758,316	6,854,400
TOTAL BALANCE AND RESERVES	\$ 5,717,790	\$ 6,758,316	\$ 6,854,567
REVENUE			
Transfer from General Fund - Mission Bay Park Rents	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000
Interest and Dividends	53,336	—	—
TOTAL REVENUE	\$ 2,553,336	\$ 2,500,000	\$ 2,500,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,271,126	\$ 9,258,316	\$ 9,354,567
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,397,332	\$ 2,500,000	\$ 2,500,000
TOTAL CIP EXPENSE	\$ 1,397,332	\$ 2,500,000	\$ 2,500,000
TOTAL EXPENSE	\$ 1,397,332	\$ 2,500,000	\$ 2,500,000
RESERVES			
Continuing Appropriation - CIP	\$ 6,854,400	\$ 6,758,316	\$ 6,854,400
TOTAL RESERVES	\$ 6,854,400	\$ 6,758,316	\$ 6,854,400
BALANCE	\$ 19,394	\$ —	\$ 167
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,271,126	\$ 9,258,316	\$ 9,354,567

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Risk Management



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Department Description

The Risk Management Department manages the City's self-insured Workers' Compensation Program, Public Liability Program, including claims against the City, insurance, and loss control measures intended to forecast and reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program (EAP).

The Department's mission is:

To effectively prevent, control, and minimize the City's financial risk while providing optimum services to the City's employees and the public through the centralized administration of healthcare, safety, loss control, employee benefit, and other risk management programs

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain good stewardship over City finances

In order for the City to operate in the most efficient and effective manner possible, the Department must serve as a good steward of the City's finances. It must promote cost effective strategies and continue to improve accountability within the Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Meet reserve policy targets
- Deliver services in a cost-effective manner

Risk Management

Goal 2: Reduce risk and loss exposure

In the past, the City focused on reacting to issues that arose. It is the Department's goal to reduce risk and loss exposure and create a more proactive culture within the City. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote and encourage behaviors that minimize loss
- Promote the importance of employee safety
- Identify and monitor loss metrics

Goal 3: Promote the highest ethical standards and behavior among employees

Promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Amount of Workers' Compensation costs	\$24.2M	\$24.3M	\$25.3M
2. Number of new Workers' Compensation claims filed during the fiscal year	1,592	1,654	1,654
3. Number of Workers' Compensation claims per adjuster	219	223	223
4. Amount of Public Liability claim costs	\$11.2M	\$22.9	\$14.5
5. Number of Public Liability claims filed during the fiscal year	1,966	1,900	1,900
6. Number of Public Liability claims per adjuster	155	155	155
7. Reserve balances in millions (and percentage of reserve goals per Council Policy 100-20) at end of fiscal year for Public Liability	\$17.1M (29%)	\$23.2 (45%)	\$27.9 (54%)
8. Reserve balances in millions (and percentage of reserve goals per Council Policy 100-20) at end of fiscal year for Workers' Compensation	\$31.9M (42%)	\$37.8M (50%)	\$46.2M (61%)

Service Efforts and Accomplishments

The Workers' Compensation claims management system (IVOS) upgrade was completed in Fiscal Year 2012. This upgrade facilitates best practice claim administration including compliance with State-mandated Workers' Compensation benefits, federal Medicare set-aside reporting requirements, and mandated employee notifications.

New State Workers' Compensation legislation took effect on January 1, 2013. This was presented as the largest Workers' Compensation reform since 2004. However, one component of this legislation increases disability benefit payments to employees while another component seeks to offset these increases by reducing other claims-related costs including medical ones. Although the net impact of the changes has not been fully determined, all analyses conducted by the State indicate that overall costs will continue to increase, albeit at a slower rate than otherwise

Risk Management

projected absent this legislation. Net cost savings for California employers may largely be dependent upon the level of cost containment strategies already utilized prior to the new cost containment mandates taking effect.

The Safety and Environmental Health Division is responsible for carrying out the Global Harmonization Standard (GHS) implementation for the City. The GHS is an international approach to hazard communication providing criteria for classification of chemical hazards and a standardized approach to label elements and safety data sheets (SDS). All City employees having any contact with hazardous materials must be trained on the new format by December 1, 2013 and re-trained once the revised SDS' and chemicals with the new labels arrive at their workplace. The Division is responsible for ensuring City employee training is completed by the deadline, as well as monitoring the purchase, intake, and distribution of hazardous materials to ensure a successful transition to the new GHS.

Public Liability Division continues to work with other City departments by making presentations on the liability claims process and revenue recovery services. In order to comply with new State mandates, the Public Liability day-to-day claims handling process includes a Medicare set-aside component.

The Benefits Division was involved with the implementation of the interim defined contribution plan for all new City employees not eligible for the defined benefit plan as mandated by Proposition B and continues to educate employees on, and processing contributions to, the three retiree medical trusts. Request for Proposals were also issued through Purchasing and Contracting for a Third-Party Administrator of the Deferred Compensation Plan and the Retiree Medical Trust. Award of this contract is expected in Fiscal Year 2014. All of the notice requirements under the Department of Labor Section 408(b)(2) fee disclosure regulation were met by the Benefits Division within the required timelines. This included inserts in statements, City Intranet notices, and changes to the plans' enrollment packets.

Discussions with the City's benefits consultant are ongoing in order to determine the impacts of the Patient Protection and Affordable Care Act (the PPACA) on the City's health care plans' structure and costs.



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Risk Management

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	79.44	78.94	79.88	0.94
Personnel Expenditures	\$ 6,870,040	\$ 7,242,320	\$ 7,650,353	\$ 408,033
Non-Personnel Expenditures	1,593,742	2,287,860	2,091,670	(196,190)
Total Department Expenditures	\$ 8,463,782	\$ 9,530,180	\$ 9,742,023	\$ 211,843
Total Department Revenue	\$ 9,460,886	\$ 9,728,039	\$ 9,965,698	\$ 237,659

Risk Management Administration Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Risk Management	\$ 8,463,782	\$ 9,530,180	\$ 9,742,023	\$ 211,843
Total	\$ 8,463,782	\$ 9,530,180	\$ 9,742,023	\$ 211,843

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Risk Management	79.44	78.94	79.88	0.94
Total	79.44	78.94	79.88	0.94

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.50	\$ 360,076	\$ -
Addition of Employee Assistance Counselor Addition of a 0.50 Employee Assistance Counselor to support the employee assistance counseling program.	0.50	50,789	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	30,219	-
Addition for Contractual Services Adjustment to reflect an increase in expenditures for contractual services.	0.00	10,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.06)	(2,832)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(236,409)	-

Risk Management

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	237,659
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.94	\$ 211,843	\$ 237,659

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 4,197,178	\$ 4,396,686	\$ 4,382,069	\$ (14,617)
Fringe Benefits	2,672,862	2,845,634	3,268,284	422,650
PERSONNEL SUBTOTAL	\$ 6,870,040	\$ 7,242,320	\$ 7,650,353	\$ 408,033
NON-PERSONNEL				
Supplies	\$ 92,485	\$ 77,121	\$ 78,662	\$ 1,541
Contracts	475,964	943,047	951,225	8,178
Information Technology	810,999	1,056,557	799,547	(257,010)
Energy and Utilities	16,517	11,272	10,853	(419)
Other	139,410	140,813	193,016	52,203
Transfers Out	58,366	58,385	58,367	(18)
Capital Expenditures	-	665	-	(665)
NON-PERSONNEL SUBTOTAL	\$ 1,593,742	\$ 2,287,860	\$ 2,091,670	\$ (196,190)
Total	\$ 8,463,782	\$ 9,530,180	\$ 9,742,023	\$ 211,843

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 44,448	\$ 279,402	\$ 289,402	\$ 10,000
Other Revenue	396,420	-	9,676,296	9,676,296
Rev from Federal Agencies	9,020,018	9,448,637	-	(9,448,637)
Total	\$ 9,460,886	\$ 9,728,039	\$ 9,965,698	\$ 237,659

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	0.00	0.00	\$36,962 - \$44,533	\$ -
20000024	Administrative Aide 2	0.00	1.00	1.00	42,578 - 51,334	50,051
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	63,700
20000188	Benefits Representative 2	9.00	8.00	8.00	32,968 - 39,811	308,682
20000277	Claims Aide	8.00	8.00	2.00	36,962 - 44,533	86,840
90000277	Claims Aide - Hourly	0.42	0.42	0.39	36,962 - 44,533	14,415
20000278	Claims Clerk	12.00	12.00	12.00	31,491 - 37,918	422,173
20000283	Claims Representative 2	9.50	10.00	1.00	52,936 - 64,022	-
20000285	Claims Representative 2	7.00	7.00	7.00	52,936 - 64,022	436,947
20000282	Claims Representative 2	2.00	2.00	1.00	52,936 - 64,022	62,421
20000836	Claims and Insurance Manager	2.00	2.00	2.00	73,445 - 88,837	172,344
20000539	Clerical Assistant 2	2.00	2.00	2.00	29,931 - 36,067	70,330
90000539	Clerical Assistant 2 - Hourly	0.50	0.50	0.50	29,931 - 36,067	14,966

Risk Management

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	109,980
20000382	Employee Assistance Counselor	0.50	0.50	1.00	52,936 - 64,022	57,519
20000411	Employee Assistance Program Manager	1.00	1.00	1.00	66,768 - 80,891	76,281
20000393	Employee Benefits Administrator	0.00	0.00	2.00	66,768 - 80,891	156,928
90000394	Employee Benefits Specialist 1 - Hourly	0.43	0.43	0.39	44,470 - 54,059	17,343
20000383	Employee Benefits Specialist 2	2.00	3.00	2.00	54,059 - 65,333	98,224
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	-
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	69,607
20000834	Rehabilitation Coordinator	1.00	0.00	0.00	58,261 - 70,429	-
20001122	Risk Management Director	1.00	1.00	1.00	31,741 - 173,971	145,500
20000847	Safety Officer	2.00	2.00	2.00	57,907 - 69,930	134,266
20000854	Safety Representative 2	4.00	4.00	4.00	50,461 - 61,027	191,712
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	78,869
20001017	Senior Claims Representative	3.00	3.00	0.00	58,261 - 70,429	-
20000927	Senior Clerk/Typist	1.00	1.00	1.00	36,067 - 43,514	42,426
21000188	Senior Workers' Compensation Claims Representative	0.00	0.00	3.00	58,261 - 70,429	206,004
20000358	Supervising Claims Representative	1.00	1.00	1.00	64,002 - 77,314	74,995
20000359	Supervising Claims Representative	3.00	3.00	0.00	64,002 - 77,314	-
90000359	Supervising Claims Representative - Hourly	0.09	0.09	0.10	64,002 - 77,314	6,400
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	78,464
21000189	Supv Workers' Compensation Claims Representative	0.00	0.00	3.00	64,002 - 77,314	222,665
21000190	Workers' Compensation Claims Aide	0.00	0.00	5.00	36,962 - 44,533	201,717
21000186	Workers' Compensation Claims Representative 2	0.00	0.00	10.50	52,936 - 64,022	635,529
	Bilingual - Regular					7,280
	Exceptional Performance Pay-Classified					4,224
	Overtime Budgeted					35,000
	Termination Pay Annual Leave					28,267
FTE, Salaries, and Wages Subtotal		79.44	78.94	79.88		\$ 4,382,069

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 54,263	\$ 67,390	\$ 69,934	\$ 2,544
Flexible Benefits	473,225	502,381	506,257	3,876
Insurance	317	-	-	-
Long-Term Disability	23,928	25,154	23,950	(1,204)
Medicare	55,943	57,684	59,369	1,685
Other Post-Employment Benefits	179,261	477,751	484,100	6,349

Risk Management

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Retiree Health Contribution	207,835	-	-	-
Retiree Medical Trust	418	322	923	601
Retirement 401 Plan	1,631	1,288	3,692	2,404
Retirement ARC	1,365,618	1,339,981	1,679,030	339,049
Retirement DROP	16,293	19,644	17,234	(2,410)
Retirement Offset Contribution	10,375	12,583	12,296	(287)
Risk Management Administration	74,122	78,681	81,004	2,323
Supplemental Pension Savings Plan	158,974	176,631	217,083	40,452
Unemployment Insurance	13,652	12,808	12,859	51
Unused Sick Leave	(1)	-	-	-
Workers' Compensation	37,007	73,336	100,553	27,217
Fringe Benefits Subtotal	\$ 2,672,862	\$ 2,845,634	\$ 3,268,284	\$ 422,650
Total Personnel Expenditures			\$ 7,650,353	

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (2,516,331)	\$ (845,527) ¹	\$ (1,468,055)
Reserved Balance	—	26,141	—
TOTAL BALANCE AND RESERVES	\$ (2,516,331)	\$ (819,386)	\$ (1,468,055)
REVENUE			
City Contributions	\$ 9,020,018	\$ 9,448,637	\$ 9,676,296
Service To Other Depts	11,101	279,402	29,402
Other Revenue	429,767	—	260,000
TOTAL REVENUE	\$ 9,460,886	\$ 9,728,039	\$ 9,965,698
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,944,555	\$ 8,908,653	\$ 8,497,643
OPERATING EXPENSE			
Operating Expense	\$ 8,463,782	\$ 9,530,180	\$ 9,742,023
TOTAL OPERATING EXPENSE	\$ 8,463,782	\$ 9,530,180	\$ 9,742,023
TOTAL EXPENSE	\$ 8,463,782	\$ 9,530,180	\$ 9,742,023
BALANCE	\$ (1,519,227)	\$ (621,527)	\$ (1,244,380)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,944,555	\$ 8,908,653	\$ 8,497,643

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹The Risk Management fringe rate will be adjusted over the next five years to mitigate the deficit caused by a change to accounting/reporting of long-term pension and OPEB liabilities.



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Special Events



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Department Description

The Office of Special Events is responsible for the overall management of events that take place on public property. It supports the significant role that events play in the development of San Diego's economic prosperity and enhancement of civic pride.

Representatives from the Office of Special Events work collaboratively with special event, filming, business, and visitor industry organizations, as well as residential leadership throughout the community to facilitate events that provide unique and memorable experiences for residents and visitors while ensuring the public's safety and reducing the risk to the City of San Diego.

The Office of Special Events provides crucial leadership to the citywide Special Events Management Team. This team is comprised of more than sixty representatives from city, county, State, and federal governmental agencies involved in the recruiting, planning, permitting review, and onsite management of special events.

The Office of Special Events also works with the tourism industry to coordinate the development of bid proposals to bring major events and conventions to San Diego. It also serves as a liaison to these events once they have been secured.

The Department's mission is:

To enhance the vitality, quality, and economic prosperity of San Diego through the support of special events

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide leadership and coordination for the management of special events in San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

Special Events

- Ensure a coordinated approach to the planning and onsite management of special events
- Manage internal reviewing authority procedures for the review of special event permit applications

Goal 2: Establish safe and enjoyable venues to support special events in San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize the City of San Diego's exposure to risk as it relates to special events
- Establish and support the implementation of best practices

Goal 3: Promote and enhance the economic strength of San Diego

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Participate in regional business development and visitor industry initiatives
- Maintain San Diego's national and international reputation as an industry leader in special event management

Goal 4: Utilize information technology (IT) solutions to support internal and external customers

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Support internal customers through the development of technology that enables multi-disciplinary and multi-agency online interaction for the review and issuance of special event permits
- Develop an online special event permit application that supports external customer needs and interfaces with the permit application review process

Key Performance Indicators

Performance Measure	Actual FY2012	Estimated FY2013	Target FY2014
1. Amount of Annual Transient Occupancy Tax (TOT) revenue generated for which Office of Special Events provided support services	\$3.8M	\$4.2M	\$4.5M
2. Number of major civic and community events that received permitting, technical, and or promotional assistance	1,220	1,200	1,200
3. Number of attendees at major civic and community events that received support services	8.0M	8.0M	8.0M
4. Number of production meetings conducted with citywide team and event organizers	161	165	165
5. Number of insurance claims paid exceeding \$1,000	0	0	0

Service Efforts and Accomplishments

In Fiscal Year 2013, the Office of Special Events provided management services for several national and international events that took place in San Diego including the Farmer's Insurance Open, Rock 'n' Roll Marathon, Comic-Con International, Surf Cup, and the Poinsettia and Holiday Bowls. In addition, the Office of Special Events provided permit, technical support, and promotional services for more than 1,200 community and major civic events dates attended by approximately 8.0 million people.

The Office of Special Events oversees the fundraising and management of Balboa Park December Nights, the largest free-of-charge festival in San Diego. An average of 0.3 million people attend San Diego's favorite kick-off to the

Special Events

holiday season which will be one of the signature events featured in the 100th anniversary celebration of Balboa Park in 2015.

The Office of Special Events works collaboratively with the visitor industry organizations such as the San Diego Tourism Marketing District, San Diego Tourism Authority, San Diego Film Commisison, San Diego Convention Center Corporation, and the San Diego Sports Commission to support events of national and international stature that each year bring hundreds of millions of dollars in economic impact along with extensive worldwide media exposure to the San Diego region. Representatives from the Office of Special Events are actively involved in the strategic planning for the Centennial Celebration of Balboa Park in 2015.

The City of San Diego continues to serve as an industry leader in the management of special events. The impact of Special Events trends ranging from Homeland Security issues to flash mobs and extreme sports/stunts have been significant to the special event industry with many agencies and organizations recognizing the potential exposure special events can bring to their municipality. Each year, dozens of municipalities, agencies, and organizations have sought best practice materials and information from the Office of Special Events to use as benchmarks in the establishment of their internal policies and operating procedures. The City of San Diego's reputation as a leader in event management complements the economic development and visitor industry initiatives to bring major national and international events and conventions to San Diego that benefit the regional economy.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	3.00	3.00	3.00	0.00
Personnel Expenditures	\$ 404,202	\$ 356,068	\$ 394,019	\$ 37,951
Non-Personnel Expenditures	236,831	366,124	392,465	26,341
Total Department Expenditures	\$ 641,033	\$ 722,192	\$ 786,484	\$ 64,292
Total Department Revenue	\$ 115,348	\$ 150,000	\$ 150,000	\$ -

Transient Occupancy Tax Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Special Events	\$ 641,033	\$ 722,192	\$ 786,484	\$ 64,292
Total	\$ 641,033	\$ 722,192	\$ 786,484	\$ 64,292

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Special Events	3.00	3.00	3.00	0.00
Total	3.00	3.00	3.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 37,951	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	21,461	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment/Support for Information Technology	0.00	4,880	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Total	0.00	\$ 64,292	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 208,366	\$ 209,916	\$ 219,645	\$ 9,729
Fringe Benefits	195,836	146,152	174,374	28,222
PERSONNEL SUBTOTAL	\$ 404,202	\$ 356,068	\$ 394,019	\$ 37,951

Special Events

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 98	\$ 2,000	\$ 6,828	\$ 4,828
Contracts	51,989	55,061	56,946	1,885
Information Technology	148,424	279,840	284,720	4,880
Energy and Utilities	2,154	2,411	2,360	(51)
Other	25,048	17,691	32,492	14,801
Transfers Out	9,118	9,121	9,119	(2)
NON-PERSONNEL SUBTOTAL	\$ 236,831	\$ 366,124	\$ 392,465	\$ 26,341
Total	\$ 641,033	\$ 722,192	\$ 786,484	\$ 64,292

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 59,128	\$ 100,000	\$ 100,000	\$ -
Licenses and Permits	56,220	50,000	50,000	-
Total	\$ 115,348	\$ 150,000	\$ 150,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total

FTE, Salaries, and Wages

20001222	Program Manager	2.00	2.00	2.00	\$46,966 - \$172,744	\$ 182,675
20000783	Public Information Clerk	1.00	1.00	1.00	31,491 - 37,918	36,970
FTE, Salaries, and Wages Subtotal		3.00	3.00	3.00		\$ 219,645

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 5,369	\$ 5,728	\$ 6,029	\$ 301
Flexible Benefits	28,605	28,495	28,495	-
Long-Term Disability	1,189	1,232	1,222	(10)
Medicare	3,265	3,135	3,281	146
Other Post-Employment Benefits	7,065	18,981	18,861	(120)
Retiree Health Contribution	58,900	-	-	-
Retirement ARC	71,868	66,307	90,132	23,825
Retirement DROP	956	1,157	1,157	-
Retirement Offset Contribution	-	152	152	-
Risk Management Administration	2,952	3,126	3,156	30
Supplemental Pension Savings Plan	13,423	14,290	14,897	607
Unemployment Insurance	675	628	657	29
Workers' Compensation	1,569	2,921	6,335	3,414
Fringe Benefits Subtotal	\$ 195,836	\$ 146,152	\$ 174,374	\$ 28,222

Total Personnel Expenditures			\$ 394,019	

Special Promotional Programs



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Special Promotional Programs



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department and its programs are funded by TOT and furthermore help to develop, maintain, and enhance visitor-related facilities, as well as support the City's cultural amenities and natural attractions.



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Special Promotional Programs

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	70,532,814	72,761,480	87,049,815	14,288,335
Total Department Expenditures	\$ 70,532,814	\$ 72,761,480	\$ 87,049,815	\$ 14,288,335
Total Department Revenue	\$ 70,643,037	\$ 74,282,640	\$ 81,131,361	\$ 6,848,721

Transient Occupancy Tax Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Arts, Culture, & Community Festivals	\$ 6,852,397	\$ 6,873,250	\$ 8,490,000	\$ 1,616,750
Discretionary Funding	30,458,110	14,493,278	15,846,272	1,352,994
Economic Development Programs	1,368,020	1,805,000	1,805,000	-
Safety & Maint - Visitor Related Facilities	30,386,468	49,589,952	60,908,543	11,318,591
Total	\$ 69,064,995	\$ 72,761,480	\$ 87,049,815	\$ 14,288,335

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support to Other Funds	0.00	\$ 12,995,555	\$ -
Adjustment to the annual allocations which support debt service payments and operating costs for Mission Bay/ Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, and the Trolley Extension Reserve.			
Penny for the Arts Funding	0.00	1,600,000	-
Adjustment to reflect the addition of expenditures for the Penny for the Arts Blueprint.			
One-Cent Discretionary	0.00	1,352,994	-
Adjustment to reflect the increase in One-Cent TOT to support the General Fund.			
Funding for Council District 9	0.00	16,750	-
Adjustment to reflect the full year discretionary Transient Occupancy Tax funding allocated to Council District 9.			
Support for Safety and Maintenance of Visitor-Related Facilities	0.00	(1,676,964)	-
Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor-related facilities.			
Revised Revenue	0.00	-	6,848,721
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ 14,288,335	\$ 6,848,721

Special Promotional Programs

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 1,138	\$ -	\$ -	\$ -
Contracts	25,303,058	29,641,200	30,476,509	835,309
Information Technology	253	-	-	-
Transfers Out	43,760,545	43,120,280	56,573,306	13,453,026
NON-PERSONNEL SUBTOTAL	\$ 69,064,995	\$ 72,761,480	\$ 87,049,815	\$ 14,288,335
Total	\$ 69,064,995	\$ 72,761,480	\$ 87,049,815	\$ 14,288,335

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Revenue	\$ 1,144	\$ -	\$ -	\$ -
Transient Occupancy Tax	70,641,893	74,282,640	81,131,361	6,848,721
Total	\$ 70,643,037	\$ 74,282,640	\$ 81,131,361	\$ 6,848,721

Special Promotional Programs

Special Promotions

Organization / Program	FY2012 Actual	FY2013 Budget	FY2014 Proposed
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
America's Finest City Dixieland Jazz Society	\$ —	\$ 19,429	\$ —
Asian Story Theater	5,729	4,499	—
Balboa Park Cultural Partnership	—	9,566	—
Bon Temps Social Club of San Diego	24,961	20,452	—
Cabrillo Festival, Inc.	3,060	3,204	—
Casa Familiar	—	8,385	—
Central Commercial District Revitalization Corp./San Diego Afterschool Strings Program	5,729	4,499	—
Centre City Development Corporation	—	4,381	—
College Area Economic Development Corporation	8,995	7,861	—
Gaslamp Quarter Association	—	7,089	—
Hillcrest Business Improvement Association	13,858	11,979	—
The Historic Old Town Community Foundation	—	13,867	—
Italian American Art and Culture Association of San Diego	10,403	11,054	—
Jacobs Center for Neighborhood Innovation	18,042	15,339	—
Kalusugan Community Services	14,323	11,248	—
Kiwanis Club of Tierrasanta, San Diego, CA	—	2,153	—
Linda Vista Multi-Cultural Fair and Parade	6,063	4,938	—
Little Italy Association	23,600	18,279	—
Media Heritage, Inc./Filmout San Diego	9,179	7,149	—
Mira Mesa Theatre Guild	—	3,592	—
Musicians for Education	—	4,499	—
North Park Organization of Businesses	7,956	7,797	—
NTC Foundation	6,334	4,678	—
Nu-Way Operation BHILD	6,595	3,952	—
Ocean Beach Merchants Association	17,028	14,004	—
Pacific Beach Community Development Corporation	13,034	9,887	—
Pacific Southwest Wildlife Arts, Inc.	9,329	6,305	—
PASACAT	3,724	2,853	—
Point Loma Foundation	9,608	—	—
Point Loma Summer Concerts	—	10,009	—
Rancho de los Penasquitos Town Council	5,005	3,469	—
Rolando Community Council	5,644	4,363	—
San Diego Armed Services YMCA	24,961	20,452	—
San Diego Audubon Society	20,052	11,575	—
San Diego Chinese Center	—	4,663	—
San Diego City College Foundation	6,510	—	—
San Diego Earth Day	21,878	15,151	—
San Diego Film Foundation	24,961	20,452	—
San Diego Fleet Week Foundation	—	9,014	—
San Diego Music Foundation	—	8,385	—
San Diego Shakespeare Society	5,967	4,502	—
Springfest Inc.	—	9,392	—
St. Madeleine Sophie's Center	—	9,408	—
Torrey Pines Kiwanis Foundation	24,348	20,452	—
Transcendance Youth Arts Project	6,120	4,806	—

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2012 Actual	FY2013 Budget	FY2014 Proposed
Write Out Loud	—	3,558	—
Creative Communities San Diego Subtotal	\$ 362,996	\$ 402,589	\$ 402,589
Organizational Support			
Actors Alliance	\$ 209,229	\$ —	\$ —
Aja Project	19,976	22,937	—
Art of Elan	3,258	8,139	—
California Ballet Association	66,195	58,060	—
Camarada	7,598	9,003	—
Center for World Music	—	14,772	—
City Ballet, Inc.	44,750	43,212	—
Classics for Kids	22,593	22,531	—
Common Ground Theatre	4,883	—	—
Culture Shock Dance Troupe	—	8,651	—
Cygnat Theater	101,461	107,418	—
Diversionary Theatre	41,524	34,986	—
Eveoke Dance Theatre	22,780	22,942	—
Fern Street Community Arts, Inc.	11,960	—	—
Finest City Performing Arts, Inc./San Diego Gay Men's Chorus	19,873	25,035	—
Japanese Friendship Garden Society of San Diego	50,114	52,243	—
La Jolla Chapter, SPEBSQSA, Inc.	—	1,156	—
La Jolla Historical Society	21,433	21,729	—
La Jolla Music Society	170,718	174,367	—
La Jolla Symphony and Chorus	30,017	29,267	—
The Library Association of La Jolla/Athenaeum Music and Arts Library	84,812	89,444	—
Mainly Mozart Festival, Inc.	83,622	82,942	—
Malashock Dance and Company	34,021	34,956	—
Maritime Museum Association of San Diego	193,213	209,483	—
Media Arts Center San Diego	57,052	72,753	—
Mingei International Museum	135,455	195,936	—
Mojalet Dance Collective	—	3,038	—
Mo'olelo Performing Arts Company	17,292	20,546	—
Moxie Theatre	—	6,816	—
Museum of Contemporary Arts, San Diego	259,234	289,799	—
Museum of Photographic Arts	99,920	99,870	—
New Children's Museum	151,833	236,361	—
Old Globe Theatre	394,382	411,721	—
Persian Cultural Center	22,540	23,081	—
PGK Project	—	5,213	—
Playwrights Project	29,424	27,316	—
Prophet World Beat Productions	26,342	23,708	—
The Putnam Foundation/Timken Museum of Art	53,984	83,111	—
Reuben H. Fleet Science Center	235,956	281,066	—
Samahan Filipino American Performing Arts and Education Center	5,362	—	—
San Diego Air and Space Museum, Inc.	252,647	250,169	—
San Diego Archaeological Center	30,211	17,285	—
San Diego Art Institute	42,293	38,302	—
San Diego Asian Film Foundation	47,294	47,510	—
San Diego Automotive Museum	39,614	37,845	—
San Diego Ballet	31,717	27,770	—

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2012 Actual	FY2013 Budget	FY2014 Proposed
San Diego Center for Jewish Culture	96,035	112,189	—
San Diego Chamber Orchestra	61,511	65,073	—
San Diego Children's Choir	23,171	21,549	—
San Diego Chinese Historical Society and Museum	15,022	16,735	—
San Diego Civic Youth Ballet	22,260	21,870	—
San Diego Dance Theater	28,387	29,166	—
San Diego Early Music Society	9,452	9,311	—
San Diego Guild of Puppetry	7,284	6,884	—
San Diego Historical Society	92,800	100,651	—
San Diego Junior Theatre	79,614	82,267	—
San Diego Master Chorale	14,556	15,165	—
San Diego Model Railroad Museum, Inc.	40,450	37,991	—
San Diego Museum Council	8,520	9,045	—
San Diego Museum of Art	244,056	283,691	—
San Diego Museum of Man	105,949	117,091	—
San Diego Opera Association	387,863	368,199	—
San Diego Repertory Theatre	138,985	128,091	—
The San Diego Society of Natural History	324,837	306,193	—
San Diego Symphony Orchestra Association, Inc.	391,934	400,344	—
San Diego Watercolor Society	42,782	22,196	—
San Diego Women's Chorus	—	1,836	—
San Diego Writers Ink	7,044	8,453	—
San Diego Young Artists Music Academy, Inc.	11,439	12,466	—
San Diego Young Artists Symphony Orchestra	11,776	13,074	—
San Diego Youth Symphony and Conservatory	56,770	62,831	—
Save Our Heritage Organisation	59,791	54,424	—
Scripps Ranch Theatre	10,227	13,168	—
Spreckels Organ Society	16,104	16,039	—
Theater and Arts Foundation of San Diego County/La Jolla Playhouse	360,839	369,007	—
Unlimited Jazz Dance Productions/Patricia Rincon Dance Collective	18,409	9,913	—
Veteran's Memorial Center	21,782	23,180	—
Villa Musica	9,145	17,626	—
Westwind Brass	8,269	9,910	—
Women's History Museum and Educational Center	8,184	10,717	—
Young Audiences of San Diego	44,175	58,577	—
Organizational Support Subtotal	\$ 5,956,004	\$ 6,107,411	\$ 6,107,411
Other			
Commission for Arts and Culture Department	\$ 826,786	\$ 948,968	\$ 1,021,372 ¹
Mayor/City Council Allocations	199,711	363,250	380,000
Penny for the Arts Blueprint	\$ —	\$ —	\$ 1,600,000
Other Subtotal	\$ 1,026,497	\$ 1,312,218	\$ 3,001,372
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 7,345,497	\$ 7,822,218	\$ 9,511,372
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 9,200,688	\$ 8,697,275	\$ 8,057,450
Mission Bay Park/Balboa Park Improvements	933,601	1,600,000	1,689,234

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2012 Actual	FY2013 Budget	FY2014 Proposed
QUALCOMM Stadium	4,797,262	4,752,882	4,748,556
Trolley Extension Reserve	925,000	278,716	1,152,299
Capital Improvements Subtotal	\$ 15,856,551	\$ 15,328,873	\$ 15,647,539
TOTAL CAPITAL IMPROVEMENTS	\$ 15,856,551	\$ 15,328,873	\$ 15,647,539

ECONOMIC DEVELOPMENT PROGRAMS

Citywide Economic Development

CleanTECH San Diego	\$ 12,150	\$ 30,000	\$ —
CommNexus San Diego	—	25,000	—
Horton Plaza Theatre Foundation	385,000	435,000	—
Mission Trails Regional Park Foundation, Inc.	36,450	40,000	—
San Diego Regional Economic Development Corporation	60,287	40,000	—
San Diego World Trade Center	204,370	—	—
Citywide Economic Development Subtotal	\$ 698,257	\$ 570,000	\$ 570,000

Economic Development and Tourism Support

Adams Avenue Business Association	\$ 24,188	\$ 43,200	\$ —
Asian Business Association	33,300	22,752	—
BID Council	25,000	40,000	—
City Heights Community Development Corporation	48,060	48,690	—
Greater Golden Hill CDC	48,396	—	—
Greater San Diego Business Association	—	39,040	—
Hostelling International-American Youth Hostels	54,000	48,690	—
Japan Society of San Diego and Tijuana	42,660	25,382	—
Old Town San Diego Chamber of Commerce	28,480	33,032	—
Otay Mesa Chamber of Commerce	47,891	48,690	—
San Diego Convention & Visitors Bureau	23,292	41,600	—
San Diego Data Processing Corporation	100,000	—	—
San Diego Diplomacy Council	48,060	25,382	—
San Diego East Visitors Bureau	19,991	26,162	—
San Diego Film Commission	100,000	—	—
San Diego Watercolor Society	19,878	—	—
South County Economic Development Council	48,060	48,690	—
Travelers Aid Society of San Diego	54,000	48,690	—
Economic Development and Tourism Support Subtotal	\$ 765,257	\$ 540,000	\$ 540,000

Other

Business Expansion, Attraction, and Retention (BEAR)	\$ 448,149	\$ 515,000	\$ —
Economic Development Program Administration	137,150	180,000	—
Other Subtotal	\$ 585,299	\$ 695,000	\$ 695,000
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 2,048,812	\$ 1,805,000	\$ 1,805,000

MAJOR EVENTS

Major Events

Major Events Revolving Fund	\$ 150,000	\$ 150,000	\$ 150,000
Major Events Subtotal	\$ 150,000	\$ 150,000	\$ 150,000
TOTAL MAJOR EVENTS	\$ 150,000	\$ 150,000	\$ 150,000

SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES

Safety and Maintenance of Visitor-Related Facilities

Discretionary Transient Occupancy Tax Support to General Fund	\$ 14,614,637	\$ 14,493,278	\$ 15,846,272

Special Promotional Programs

Special Promotions (Cont'd)

Organization / Program	FY2012 Actual	FY2013 Budget	FY2014 Proposed
Mission Bay Park/Balboa Park Improvements	575,606	—	370,766
Convention Center	4,834,612	4,375,488	4,722,550
PETCO Park	4,840,000	4,200,000	14,515,750
QUALCOMM Stadium	3,782,738	3,827,118	5,451,444
Special Events Department	641,033	722,192	786,484
Transient Occupancy Tax (TOT) Payment Audit	—	415,000	415,000
Transient Occupancy Tax Administration and Promotional Activities	15,843,328	21,293,473	19,635,494
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 45,131,954	\$ 49,326,549	\$ 61,743,760
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	\$ 45,131,954	\$ 49,326,549	\$ 61,743,760
SUMMARY			
Arts, Culture, and Community Festivals	\$ 7,345,497	\$ 7,822,218	\$ 9,511,372
Capital Improvements	15,856,551	15,328,873	15,647,539
Economic Development Programs	2,048,812	1,805,000	1,805,000
Major Events	150,000	150,000	150,000
Safety and Maintenance of Visitor-Related Facilities	45,131,954	49,326,549	61,743,760
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 70,532,814	\$ 74,432,640	\$ 88,857,671

¹This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,695,139	\$ 10,695,139	\$ 12,219,905
TOTAL BALANCE AND RESERVES	\$ 10,695,139	\$ 10,695,139	\$ 12,219,905
REVENUE			
Grant and Other Revenue ¹	\$ 115,348	\$ 150,000	\$ 150,000
Transient Occupancy Tax	70,527,689	74,282,640	81,131,361
TOTAL REVENUE	\$ 70,643,037	\$ 74,432,640	\$ 81,281,361
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 81,338,176	\$ 85,127,779	\$ 93,501,266
OPERATING EXPENSE			
Operating Expense	\$ 24,410,851	\$ 30,386,723	\$ 28,726,509
Commission for Arts and Culture Department ¹	826,786	948,968	1,021,372
Special Events Department ¹	641,033	722,192	786,484
Penny for the Arts Blueprint	—	—	1,600,000
Transfer to Convention Center Expansion Fund	9,200,688	9,672,763	9,500,000
Transfer to General Fund - One-Cent Discretionary	14,614,637	14,493,278	15,846,272
Transfer to Major Events Revolving Fund	150,000	150,000	150,000
Transfer to Mission Bay/Balboa Park Improvement Fund	1,509,207	1,600,000	2,060,000
Transfer to PETCO Park Fund	4,840,000	4,200,000	14,515,750
Transfer to QUALCOMM Stadium Fund	8,580,000	8,580,000	10,200,000
Transfer to TOT-Convention Center Fund	4,834,612	3,400,000	3,280,000
Transfer to Trolley Extension Reserve Fund	925,000	278,716	1,171,284
TOTAL OPERATING EXPENSE	\$ 70,532,814	\$ 74,432,640	\$ 88,857,671
TOTAL EXPENSE	\$ 70,532,814	\$ 74,432,640	\$ 88,857,671
BALANCE	\$ 10,805,362	\$ 10,695,139	\$ 4,643,595²
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 81,338,176	\$ 85,127,779	\$ 93,501,266

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹This statement represents the entire Transient Occupancy Tax Fund including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

²Of the \$4.6 million in fund balance, \$2.3 million is anticipated to be used in Fiscal Year 2015 and another \$2.3 million in Fiscal Year 2016 to support the PETCO Park debt service previously paid from redevelopment funds.

Storm Drain Fund



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Fund Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a small fee via the water service billing process to fund a portion of the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board, as well as support the City's Public Liability Claims Fund. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.



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Storm Drain Fund

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	5,723,207	5,446,746	5,700,000	253,254
Total Department Expenditures	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000	\$ 253,254
Total Department Revenue	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000	\$ 253,254

Storm Drain Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Storm Drain Fund	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000	\$ 253,254
Total	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000	\$ 253,254

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ 253,254	\$ 253,254
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ 253,254	\$ 253,254

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 60,066	\$ 65,000	\$ 65,000	\$ -
Transfers Out	5,663,141	5,381,746	5,635,000	253,254
NON-PERSONNEL SUBTOTAL	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000	\$ 253,254
Total	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000	\$ 253,254

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000	\$ 253,254
Total	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000	\$ 253,254

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 771,151	\$ 771,151	\$ 976,089
TOTAL BALANCE AND RESERVES	\$ 771,151	\$ 771,151	\$ 976,089
REVENUE			
Storm Drain Fee	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000
TOTAL REVENUE	\$ 5,928,649	\$ 5,446,746	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,699,800	\$ 6,217,897	\$ 6,676,089
OPERATING EXPENSE			
Storm Water	\$ 5,663,141	\$ 5,381,746	\$ 5,635,000
Public Utilities Department	60,066	65,000	65,000
TOTAL OPERATING EXPENSE	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000
TOTAL EXPENSE	\$ 5,723,207	\$ 5,446,746	\$ 5,700,000
BALANCE	\$ 976,593	\$ 771,151	\$ 976,089
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,699,800	\$ 6,217,897	\$ 6,676,089

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Tax and Revenue Anticipation Notes



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Tax and Revenue Anticipation Notes



Fund Description

The Tax Anticipation Notes fund pays for the cost of issuance and interest expense related to the issuance of tax revenue anticipation notes (TRANs). TRANs are issued for short-term borrowing to aid the City in meeting financial obligations prior to the receipt of property tax revenues. This fund is administered by the Financial Management, City Comptroller, and Debt Management departments.



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Tax and Revenue Anticipation Notes

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	920,209	500,000	2,630,000	2,130,000
Total Department Expenditures	\$ 920,209	\$ 500,000	\$ 2,630,000	\$ 2,130,000
Total Department Revenue	\$ 940,363	\$ 500,000	\$ 2,630,000	\$ 2,130,000

Tax and Revenue Anticipation Notes

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Tax and Revenue Anticipation Notes	\$ 920,209	\$ 500,000	\$ 2,630,000	\$ 2,130,000
Total	\$ 920,209	\$ 500,000	\$ 2,630,000	\$ 2,130,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 2,165,000	\$ -
Cost of Issuance Adjustment to reflect the estimated cost of issuance for Tax and Revenue Anticipation Notes in Fiscal Year 2014.	0.00	(35,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2014 revenue projections.	0.00	-	2,130,000
Total	0.00	\$ 2,130,000	\$ 2,130,000

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 134,463	\$ 165,000	\$ 130,000	\$ (35,000)
Debt	785,746	335,000	2,500,000	2,165,000
NON-PERSONNEL SUBTOTAL	\$ 920,209	\$ 500,000	\$ 2,630,000	\$ 2,130,000
Total	\$ 920,209	\$ 500,000	\$ 2,630,000	\$ 2,130,000

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Revenue	\$ -	\$ -	\$ 2,316,000	\$ 2,316,000
Transfers In	940,363	500,000	314,000	(186,000)
Total	\$ 940,363	\$ 500,000	\$ 2,630,000	\$ 2,130,000

Tax and Revenue Anticipation Notes

Revenue and Expense Statement (Non-General Fund)

Tax and Revenue Anticipation Notes	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (20,154)	\$ —	\$ —
TOTAL BALANCE AND RESERVES	\$ (20,154)	\$ —	\$ —
REVENUE			
General Fund Transfer	\$ 940,363	\$ 500,000	\$ 314,000
Other TRAN Proceeds	—	—	2,316,000
TOTAL REVENUE	\$ 940,363	\$ 500,000	\$ 2,630,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 920,209	\$ 500,000	\$ 2,630,000
OPERATING EXPENSE			
Cost of Issuance	\$ 130,000	\$ 165,000	\$ 130,000
TRANS Repayment - Interest Portion ¹	790,209	335,000	2,500,000
TOTAL OPERATING EXPENSE	\$ 920,209	\$ 500,000	\$ 2,630,000
TOTAL EXPENSE	\$ 920,209	\$ 500,000	\$ 2,630,000
BALANCE	\$ —	\$ —	\$ —
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 920,209	\$ 500,000	\$ 2,630,000

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

¹Interest portion only; principal portion is accounted for in the General Fund.

TransNet



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Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40-year extension of the TransNet program that began in April 2008. It is estimated that over the duration of the 40-year extension, TransNet will provide \$14.0 billion in transportation improvements throughout the region. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services. The City Comptroller and Public Works departments are reimbursed for administrative oversight of the Fund.



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	15,992,003	9,530,515	9,926,288	395,773
Total Department Expenditures	\$ 15,992,003	\$ 9,530,515	\$ 9,926,288	\$ 395,773
Total Department Revenue	\$ 36,978,056	\$ 27,135,229	\$ 28,491,990	\$ 1,356,761

TransNet ARRA Exchange Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
TransNet ARRA Exchange Fund	\$ 6,186,847	\$ -	\$ -	\$ -
Total	\$ 6,186,847	\$ -	\$ -	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Transfers Out	\$ 6,186,847	\$ -	\$ -	\$ -
NON-PERSONNEL SUBTOTAL	\$ 6,186,847	\$ -	\$ -	\$ -
Total	\$ 6,186,847	\$ -	\$ -	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Sales Tax	\$ 12,050,649	\$ -	\$ -	\$ -
Total	\$ 12,050,649	\$ -	\$ -	\$ -

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
TransNet Extension Administration & Debt Fund	\$ 261,131	\$ 271,352	\$ 284,244	\$ 12,892
Total	\$ 261,131	\$ 271,352	\$ 284,244	\$ 12,892

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 12,892	\$ 12,892
Adjustment to reflect an increase of Fiscal Year 2014 revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ 12,892	\$ 12,892

TransNet

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 261,131	\$ 271,352	\$ 284,244	\$ 12,892
NON-PERSONNEL SUBTOTAL	\$ 261,131	\$ 271,352	\$ 284,244	\$ 12,892
Total	\$ 261,131	\$ 271,352	\$ 284,244	\$ 12,892

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Sales Tax	\$ 457,568	\$ 271,352	\$ 284,244	\$ 12,892
Total	\$ 457,568	\$ 271,352	\$ 284,244	\$ 12,892

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
TransNet Extension Congestion Relief Fund	\$ 1,718,406	\$ 1,200,000	\$ 1,200,000	\$ -
Total	\$ 1,718,406	\$ 1,200,000	\$ 1,200,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ -	\$ 893,388
Adjustment to reflect an increase of Fiscal Year 2014 revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ -	\$ 893,388

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 1,718,406	\$ 1,200,000	\$ 1,200,000	\$ -
NON-PERSONNEL SUBTOTAL	\$ 1,718,406	\$ 1,200,000	\$ 1,200,000	\$ -
Total	\$ 1,718,406	\$ 1,200,000	\$ 1,200,000	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Rev from Money and Prop	\$ (51,895)	\$ -	\$ -	\$ -
Sales Tax	12,014,987	18,804,714	19,698,102	893,388
Total	\$ 11,963,092	\$ 18,804,714	\$ 19,698,102	\$ 893,388

TransNet Extension Maintenance Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
TransNet Extension Maintenance Fund	\$ 7,825,619	\$ 8,059,163	\$ 8,442,044	\$ 382,881
Total	\$ 7,825,619	\$ 8,059,163	\$ 8,442,044	\$ 382,881

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 382,881	\$ 450,481
Adjustment to reflect an increase of Fiscal Year 2014 revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.			
Total	0.00	\$ 382,881	\$ 450,481

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Transfers Out	\$ 7,825,619	\$ 8,059,163	\$ 8,442,044	\$ 382,881
NON-PERSONNEL SUBTOTAL	\$ 7,825,619	\$ 8,059,163	\$ 8,442,044	\$ 382,881
Total	\$ 7,825,619	\$ 8,059,163	\$ 8,442,044	\$ 382,881

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Rev from Money and Prop	\$ (26,470)	\$ -	\$ -	\$ -
Sales Tax	12,533,217	8,059,163	8,509,644	450,481
Total	\$ 12,506,747	\$ 8,059,163	\$ 8,509,644	\$ 450,481

TransNet

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance at SANDAG	\$ 5,402,851 ¹	\$ 5,003,302	\$ 4,219,040
Continuing Appropriations - O&M	2,217,777	—	—
Continuing Appropriations - CIP	38,999,869	39,323,048	43,409,546
TOTAL BALANCE AND RESERVES	\$ 46,620,497	\$ 44,326,350	\$ 47,628,586
REVENUE			
TransNet Extension Sales Tax	\$ 27,195,295	\$ 27,135,229	\$ 28,491,990
TOTAL REVENUE	\$ 27,195,295	\$ 27,135,229	\$ 28,491,990
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 73,815,792	\$ 71,461,579	\$ 76,120,576
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 17,014,255	\$ 17,607,604	\$ 20,622,244
TOTAL CIP EXPENSE	\$ 17,014,255	\$ 17,607,604	\$ 20,622,244
OPERATING EXPENSE			
Administration - Comptroller	\$ 64,305	\$ 95,000	\$ 95,000
Administration - Transportation & Storm Water	196,826	176,352	189,244
Congestion Relief - Transportation & Storm Water	1,718,406	1,200,000	1,200,000
Street Maintenance - Transportation & Storm Water	7,825,619	8,059,163	8,442,044
TransNet American Recovery Reinvestment Account Exchange	6,186,847	—	—
TOTAL OPERATING EXPENSE	\$ 15,992,003	\$ 9,530,515	\$ 9,926,288
TOTAL EXPENSE	\$ 33,006,258	\$ 27,138,119	\$ 30,548,532
RESERVES			
Continuing Appropriations - CIP	\$ 38,631,257	\$ 39,323,048	\$ 43,409,546
TOTAL RESERVES	\$ 38,631,257	\$ 39,323,048	\$ 43,409,546
BALANCE	\$ 2,178,277	\$ 5,000,412	\$ 2,162,498
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 73,815,792	\$ 71,461,579	\$ 76,120,576

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¹ Revised beginning balance being held by SANDAG per TranNet guidelines.

Transportation & Storm Water



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Transportation & Storm Water



Department Description

The Department is responsible for the operation and maintenance of streets, sidewalks, and storm drains; leads efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean; performs traffic and transportation system engineering; manages the Utilities Undergrounding program; and plans and coordinates work in the right-of-way.

The Department is comprised of four distinct divisions.

- Right-of-Way Coordination
- Storm Water
- Street
- Transportation Engineering Operations (TEO)

Right-of-Way Management Division

The Right-of-Way (ROW) Management Division provides centralized policies and coordination of activities within the City's ROW. The Division is responsible for coordination of activities within the public ROW between City departments, public and private utilities, developers, and other entities that perform work within the public ROW. The Division ensures that improvements to the ROW are reviewed, permitted, and inspected for quality assurance and conformity to policies, procedures, and standards. This task is accomplished through the utilization of agreements between the Transportation & Storm Water Department and other City departments such as the Development Services Department (that reviews work proposed within the ROW then issues permits and collects fees for permit review, inspections, and excavations) and the Public Works Department (inspects work done within the ROW). Staff enforces those sections of the Municipal Code and other regulations as they apply to the ROW, allegations of unpermitted work, work that has not been inspected, and work that has violated the Excavation Ordinance.

In addition, staff in this division work to set policies and monitor for potential conflict of activities that occur within the ROW. This task is accomplished by utilizing a state-of-the-art system which captures, manages, analyzes and displays geographically-referenced information. This application, the Interactive Mapping Coordination Action Tool (IMCAT) plots both projects and activities onto a mapping application. The Division works with the Public Works Department, the Special Events Office, Development Services Department, and private utilities to resolve any potential conflicts before they occur.

Transportation & Storm Water

Future Division efforts include the continued review of policies (the Municipal Code), procedures (Standard Operating Procedures), standards (Standard Drawings for construction), and enforcement that will further protect and enhance the condition of our streets and further our coordination efforts.

The ROW Management Division also includes the planning and management of the Utilities Undergrounding Program. The Underground Utilities Program implements the removal of utility lines (electric, phone, cable, etc.) and affiliated poles from overhead to relocation underground per the City's Utilities Undergrounding Master Plan. The Program relocates approximately 15-20 miles of overhead utility lines to underground throughout the City annually.

The Division also coordinates the programming of TransNet, Gas Tax, and transportation grant funds as part of the Transportation Funding & Grant Administration Program. It monitors and administers the funds throughout the year in order to ensure compliance with the fund requirements.

Storm Water Division

The Storm Water Division leads the City's efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean. The Division's efforts are conducted to ensure compliance with the Municipal Storm Water Permit and other surface water quality regulations issued by the State of California. The Division's priorities are to identify and abate sources of pollution through the implementation of innovative and efficient public education, watershed management, storm water development and construction regulations, enforcement, City-wide training programs, and to provide the most efficient storm drain system operation and maintenance services to San Diego's residents.

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, 15 storm water pump stations, and 26 Best Management Practices (BMPs). The Division is responsible for the inspection, maintenance, repair of storm drain systems in the public ROW and drainage easements, and ensuring that this work is conducted in compliance with all local, State, and federal environmental regulations. This work includes clearing blocked drains, removing debris from storm drain structures, cleaning and repairing damaged drain pipes and drainage structures, and conducting frequent inspection and maintenance of the permanent BMPs. In addition, the Division manages maintenance efforts for 84 miles of drainage channels and ditches located throughout the City.

The Division is also responsible for street sweeping efforts which reduce pollutants found in City roadways. The sweeping program helps remove debris that collects in gutters and can potentially clog storm drains, as well as collecting metal particles and other hazardous waste products left by passing vehicles. The City currently has over 2,700 miles of improved streets that are included in the sweeping program.

Street Division

The Street Division is responsible for a wide range of services and operations that are provided by the following sections: Roadways/Trench Restoration, Electrical/Traffic and Trees, and Asset Management/Engineering & Contracts. The Division maintains and repairs all streets, alleys, sidewalks, bridges, guardrails, and fences; manages the City's Resurfacing Program and administers annual resurfacing and slurry seal contracts; maintains and repairs street lights and traffic signals; maintains traffic pavement markings; maintains and manufactures traffic signs; and maintains street trees.

Transportation Engineering Operations (TEO) Division

The TEO Division plans and programs capital improvement projects to improve traffic flow and safety for motorists, pedestrians, and cyclists. These responsibilities include coordination traffic investigations for signs, markings, traffic control devices, speeding concerns and parking issues; accident data collection and analysis; traffic volume data collection; establishment of speed zones; traffic signal management (signal timing, installation, and modification); conducting mobility studies; and investigating and responding to the need for street lights, pedestrian safety improvements, traffic calming, and school safety improvements. In addition, the Division manages the Pedicab Program, the Bicycle Program, and the Transportation Alternatives Program that subsidizes vanpool, trolley, carpool, and coaster usage as a traffic demand management function. The Division coordinates its efforts with regional

Transportation & Storm Water

transportation agencies such as the San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (CalTrans).

The capital management function of the Division identifies needed roadway improvements and prioritizes projects based upon Council Policy 800-14: Prioritizing Transportation and Drainage CIP Projects. The Division then programs the funding and transfers the project to the Public Works Department for design and construction.

The Department's mission is:

To plan, coordinate, and perform right-of-way maintenance and improvements, and to protect and improve water quality through model storm water programs

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Ensure the safe and efficient flow of vehicles, pedestrians, and bicycles in the City ROW

It is vital to ensure public safety, preserve infrastructure, and improve quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize negative traffic impacts and repeated excavations by coordinating activities that occur within the public ROW such as road construction, utility work, and special events
- Ensure all work performed within the ROW is permitted and held to quality standards
- Ensure transportation facilities meet safety standards through proper maintenance and asset management
- Plan and program high-priority bicycle projects identified in the Bicycle Master Plan

Goal 2: Plan and deliver efficient operations, maintenance, and replacement of transportation and storm water assets

Asset maintenance and replacement will preserve infrastructure, facilitate planned maintenance, and ensure appropriate response to service requests. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide effective and efficient maintenance
- Track assets through a complete and accurate asset inventory
- Maintain updated assessments of asset conditions

Goal 3: Identify, reduce, and eliminate pollutants in urban runoff and storm water

Pollution in urban run-off has the potential to harm the region's creeks, beaches, and bays, and threatens its social and economic quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote City compliance with all storm water permits and other regulations
- Implement the construction and development of storm water regulations
- Streamline enforcement processes to deliver enhanced customer service

Goal 4: Ensure excellence in service delivery

The City is committed to providing quality and timely service to its residents. The Department will move toward accomplishing this goal by focusing on the following objective:

- Respond to customer requests in a timely manner

Goal 5: Convert every overhead utility line in San Diego to underground service

The Department will continue progress toward accomplishing this goal by focusing on the following objective:

- Implementation of the Underground Utilities Program as per the Master Plan, Municipal Code, and Council policies

Transportation & Storm Water

Key Performance Indicators

Performance Measure	Actual FY 2012	Estimated FY 2013	Target FY 2014
1. Average time to repair a pothole	42% within 3 days 55% within 6 days; (average of 9 days)	50% within 3 days 50% within 6 days (average of 8 days)	50% within 3 days 50% within 6 days (average of 8 days)
2. Average time to respond to a sidewalk tripping hazard	68% within 40 hrs 95% within 48 hrs	60% within 40 hrs 71% within 48 hrs	65% within 40 hrs 75% within 48 hrs
3. Average time to repair a street light	12 days	14 days	14 days
4. Percent of streets overlaid	2.4% 65 miles	2.8% 75 miles	3.0% 80 miles
5. Percent of streets slurry-sealed	8.8% 235 miles	3.4% 90 miles	4.7% 125 miles
6. Percent of potholes repaired in 3 days or less	42%	42%	33%
7. Miles of street swept annually	88,957	104,000	104,000
8. Lineal feet of storm drain pipes cleaned annually	15,011	8,000	8,000
9. Percent of storm drain structures cleaned annually	97.5%	95.0%	100.0%
10. Number of failed pipes	4	0	0
11. Percent of dry weather monitoring sample follow-ups that are conducted within two working days	98%	95%	100%
12. Percent of streets swept at permit-required levels	98%	95%	100%
13. Percentage of traffic operations requests responded to within assigned 30/60/90 day turnaround timeframes	88%	95%	90%
14. Miles of overhead utilities relocated underground	15	15	15

Service Efforts and Accomplishments

Right-of-Way Management (ROW) Division

In Fiscal Year 2013, the ROW Division developed a “Streets Preservation” ordinance that sets new standards for the trenching and restoration of City ROW assets. The ordinance was created in cooperation with community and business stakeholders and was approved by the City Council in December 2012. In addition, the Division was successful in transferring the management of the Utilities Undergrounding Program from its former position in the Public Works Department. The shifting of the undergrounding efforts will allow the Department to better coordinate a comprehensive approach to ROW management. This program currently has approximately 67 miles of undergrounding in active construction with approximately 15 miles targeted for completion in Fiscal Year 2014. The Utilities Undergrounding Program is targeting to complete a total of 1,439 miles within the next 54 years.

Street Division

Roadways/Trench Restoration. The Roadways/Trench Restoration Section maintains street pavement surfaces and sidewalks, responds to more than 9,000 service requests, and fills approximately 30,000 potholes annually. In

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addition, under a Service Level Agreement (SLA) with the Public Utilities Department, crews repair damaged street surfaces and sidewalks associated with water and sewer work within the street ROW.

Electrical/Traffic & Trees. The Electrical/Traffic & Trees Section maintains and operates more than 1,600 traffic signals and flashing beacons, approximately 50,000 street and park lights, and maintains traffic control devices and barriers along the City's 3,000 miles of streets and alleys including lane line striping, pavement legends, traffic signs, wooden barricades, guardrails, and pavement markers. In addition, this section responds to emergency tree trimming requests, removes fallen trees during rain and wind storms, and issues permits for planting, trimming, and the removal of trees within the public ROW. In the last year, the Section assisted with special projects such as the December Nights Festival at Balboa Park and responded to approximately 35,000 service requests.

Asset Management/Engineering & Contracts. The Asset Management/Engineering & Contracts Section plans, evaluates, and manages street resurfacing and sidewalk contracts. This section is also responsible for managing the Division's assets and evaluating overall street conditions to ensure proper maintenance of the City's street network using the allocated funding levels. In Fiscal Year 2013, 75 miles of overlay and 90 miles of slurry seal were completed throughout the City.

In Fiscal Year 2013, the Division completed a Managed Competition process for its street and sidewalk maintenance function. The Employee Proposal Team was awarded the bid to perform the work requested by the Purchasing & Contracting Department. Following the meet-and-confer process with labor organization anticipated for later this year, the Division will implement the Most Efficient Government Organization (MEGO) described in the employees' bid. The new MEGO will then coordinate its work with the Continuing Government Organization remaining in the Division.

Storm Water Division

Storm Water Infrastructure Management - Storm Water Infrastructure Management is responsible for all Storm Water Capital Improvement Projects (CIPs). The Section is currently managing 50 flood control or water quality improvement CIP projects to repair storm drains and capture or treat storm water run-off. Additionally, the Section maintains the storm drain asset inventory and manages condition assessment of critical components of the drainage system.

Construction & Development Standards. The Construction & Development Standards Section implements the construction and land development regulations in accordance with the Municipal Storm Water Permit and the State Construction General Permit by developing City-wide storm water standards. The Section provides ongoing implementation support to other City departments by conducting trainings on construction & development regulations, providing consultation on private and public design projects, and developing guidance on internal implementation procedures and processes.

The Section successfully completed the construction of the City's biofiltration basin and biofiltration planters at 43rd and Logan Avenue as part of the division's water quality pilot projects. The Construction & Development Standards Section also manages the treatment control BMP inspection program to meet the requirements of the Municipal Storm Water Permit. Additionally, the Section represents the City at the BMPs' Land Development workgroup and technical sub-work group.

Education & Outreach. Education & Outreach is responsible for maintaining and expanding the award-winning Think Blue public communication campaign and the City's outreach and education efforts that meet permit requirements at the jurisdictional, watershed, and regional levels. The Section conducts research and assessment in order to develop and implement effective communication programs through both targeted and mass-media efforts. With a mandate to inform more than 3.0 million local residents, Education & Outreach participates in community events such as December Nights, the Jazz Festival, the Filipino-American Festival, and the Science Festival. This section also conducts training for new employees, field crews, and administrative staff. It manages the Project SWELL curriculum in the San Diego Unified School District and is working to maximize storm water pollution prevention through innovative community-based social marketing efforts.

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Enforcement & Inspections. Enforcement is responsible for ensuring that San Diego residents and businesses comply with municipal storm water ordinances. In Fiscal Year 2012, the Code Compliance Officers (CCOs) conducted 206 illegal discharge investigations, resulting in 520 Notices of Violation, 146 Administrative Citations. The Section also works with the City Attorney's Office to investigate criminal illegal discharge cases. The CCOs operate under a work plan designed to achieve a 48 hour turnaround for investigation of high priority discharge projects. The Section developed an Administrative Citation fine matrix to streamline the process for classifying violations of the Municipal Code Storm Water Ordinances and implemented an integrated database system to track enforcement and inspection information.

The Inspections Unit is responsible for enforcing BMP requirements on businesses in the City of San Diego that have the potential to discharge pollutants into the storm drain system. In Fiscal Year 2012, the Storm Water inspectors inspected 668 facilities, issued 148 Notices of Violation, and 54 Administrative Citations. They are involved with the regional workgroup in order to ensure that inspections are handled in a consistent manner throughout San Diego County.

Watershed Planning. The Watershed Planning Section coordinates the implementation and compliance reporting of Jurisdictional and Watershed Urban Runoff Management Programs designed to address Municipal Storm Water Permit, Total Maximum Daily Load (TMDL), and Areas of Special Biological Significance (ASBS) regulations. As part of the Watershed Programs, the Section managed the planning or implementation of three watershed demonstration projects in Fiscal Year 2012, including monitoring the water quality benefits of a storm drain outfall repair project, a pilot targeted storm drain cleaning project, and a pilot rain barrel rebate program in partnership with the Public Utilities Department. The Watershed Planning Section also led the development of a Strategic Business Plan for the Division.

Policy Development & Monitoring. The Policy Development Section interprets and negotiates new storm water regulations and legislation that affect the City. The Section interacted with the Regional and State Water Boards, Environmental Protection Agency (EPA), and interested stakeholders to develop Cleanup and Abatement Orders, regional monitoring programs, ASBS, and TMDL regulations to improve water quality in local watersheds. Policy Development has commented on draft Basin Plan amendments and the State Water Board draft enforcement policies. The Division participates in these efforts to develop regulations that maximize the protection of water quality and improve the quality of life of San Diego residents and visitors in a cost-effective manner.

The Monitoring Section is responsible for conducting the permit-required coastal, dry weather, and Illicit Discharge Detection and Elimination (IDDE) programs. Staff visits approximately 700 sites per year as part of the dry weather program and approximately 894 sites per year as part of the coastal monitoring program. The IDDE program requires the City to investigate exceedances in water quality sampling standards within two business days.

Storm Drain Operations & Maintenance. The Storm Drain Section maintains the City's storm drain system and operates 15 storm water pump stations. The Section responds to over 10,000 service requests annually, and removes approximately 16,000 tons of debris from storm drains and channels each year. In conjunction with the Public Works Department and the City Attorney's Office, the Section issues Right-of-Entry permits needed for non-City personnel to perform work in drainage areas on public property. The Section also works closely with community groups, volunteers, and private organizations to clean and remove trash from storm drain channels.

Street Sweeping. The Street Sweeping Section cleans all improved City streets, collecting debris that can block storm water runoff which causes flooding during heavy rains. Sweeping also removes metal particles and other hazardous waste products left by passing vehicles. Although virtually invisible, these particles can be extremely harmful to fish and other wildlife if they reach creeks, rivers, beaches, and bays. Street sweeping is an effective method of removing all pollutants that accumulate on City streets. Approximately 6,000 tons of debris is collected annually from the streets, preventing it from passing into the storm drain system. The Section's staff also works closely with residents to establish efficient sweeping routes and schedules. In Fiscal Year 2012, the Street Sweeping Section was the selected to continue sweeping services under a Managed Competition bidding process. Beginning with the new fiscal year, the section has transitioned to the MEGO called out under the managed competition process.

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Transportation Engineering Operations Division

Traffic Signal Management Section. The Section manages approximately 1,500 traffic signals, both proactively through periodic retiming of coordinated signal systems and also reactively in response to requests from the public. Coordinated signal systems re-timed during Fiscal Year 2012 include North Harbor Drive, Via de la Valle, Chatsworth Boulevard, Grand Avenue, Garnet Avenue, Mission Boulevard, Coronado Avenue, West Washington Street, Camino Ruiz, Navajo Road, National Avenue, Tierrasanta Boulevard, Park Boulevard, and Rancho Penasquitos Boulevard. Over 650 requests were received from the public for traffic signal timing changes or for information on traffic signal timing.

In addition to creating capital improvement projects, the Traffic Signal Management Section manages and installs pedestrian countdown timers to promote pedestrian safety traffic signals. The Section received over 250 requests from the public for new streetlights or for streetlight shields. In coordination with Street Division, approximately 60 new street lights were installed, as well as over 40 streetlight shields.

The section continues to manage and expand the Traffic Signal Control System connecting approximately 70 more signals to the system through a mix of wireless interconnect systems, dial-up phone connections and fiber optic/copper interconnections. This has enabled communication to signals in numerous communities throughout the City.

Program Management Section. The Section manages the Pedicab Program by reviewing applications, issuing permits, conducting appeal hearings, and issuing suspensions. Approximately 290 owner permits and 470 operator permits were issued last year. Through coordination with other sections in the Division and staff in other departments, the Section proactively seeks transportation grants from regional, State and federal sources. The Section also prepares and submits grant applications for such programs as the Safe Routes to School Program (State and federal), the Highway Safety Improvements Program and the Smart Growth Incentive Program. In addition, the Program Management Section plans and coordinates with other City departments, community parking districts, the Parking Advisory Board, and the Downtown Parking Management Group to develop parking policies to improve parking City-wide.

The Section coordinates with the Development Services Department and SANDAG to develop and implement the City's Bicycle Master Plan by applying traffic engineering principles to improve bicycle facilities. This section coordinates with Caltrans on transportation issues, develops agreements on Caltrans projects affecting the City ROW and reviews Caltrans traffic studies for freeway interchange projects. In addition, this section coordinates on transportation issues related to the international border with Mexico.

Transportation Systems and Programming Section. This section provides the short and mid-range planning for the City's transportation assets. It maintains, refines, and maps the transportation needs list which currently have more than one thousand projects. This section also performs initial project investigations for scope and cost for capital improvement projects. Once funding has been identified, the Section monitors the projects transferred to the Public Works Department for design and construction. The Section also reviews traffic studies, Financing Plan updates, and Community Plan updates.

Safety Program Section. The Safety Program Section reviews, analyzes, and records 9,100 reported traffic accidents annually. The analysis of accident data identifies areas that require operational or capital improvements to increase safety. The Section also gathers the data to establish and maintain 1,500 speed zones citywide (approximately 250 speed zones are evaluated each year) and other data to support traffic requests. The Safety Program Section is also responsible for providing litigation support to the City Attorney and the Risk Management Department and responds to approximately 200 requests for information and Public Records Act requests from the public. Other functions performed include asset management, the evaluation of new sidewalks and new traffic calming projects, preparing eight mobility studies, and overseeing the Residential Permit Parking Program.

Operations Section. The Operations Section responded to approximately 6,200 requests for traffic investigation in Fiscal Year 2012. Traffic engineers gather and evaluate data and make recommendations for improving traffic safety and traffic flow on City streets. Work orders are issued to the Street Division for changes in signage, striping,

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installation of road humps, etc., which will improve the safety or flow of traffic for vehicles, bicycles, and pedestrian mobility. Recommendations for capital projects are entered onto the Transportation Unfunded Needs List. The Division's goal is to respond to Traffic Requests within 30, 60, or 90 days depending on the complexity of the request, 90 percent of the time.

Managed Competition Performance Measures - Street & Sidewalk Maintenance

Performance Measure	Actual FY 2012	Estimated FY 2013	Target FY 2014
1. Respond to and repair 67% of sidewalk tripping hazards within 40 hours	68%	60%	67%
2. Respond to and repair 100% of sidewalk tripping hazards within 48 hours	95%	71%	100%
3. Perform 33% of all pothole repairs within three days	42%	50%	33%
4. Perform 49% of all pothole repairs within six days	55%	50%	49%
5. Maintain an average time of eight days for all pothole repairs	15 day average	8 day average	8 day average
6. Perform 26% of all minor asphalt repair within three days	58%	26%	26%
7. Perform 39% of all minor asphalt repair within six days	70%	39%	39%
8. Maintain an average of 17 days for all minor asphalt repairs	11 day average	17 day average	17 day average
9. Perform 81% of weed abatement services within four days of request	86%	81%	81%
10. Perform all weed abatement services within two weeks of request	91%	91%	100%
11. Perform existing lane-line re-striping every six months for major streets	N/A	95%	100%
12. Maintain a five day average for manufacturing of signs	5 day average	5 day average	5 day average
13. Respond to requests from Risk Management's Public Liability division within 5 to 10 working days of receipt	100%	100%	100%
14. Provide personnel and equipment in emergency situations to other City departments such as Fire-Rescue, Police, and Homeland Security departments as part of the City's Search & Rescue Team within two hours of request	N/A	100%	100%
15. Perform 86% of graffiti removal requests within four days	87%	86%	86%
16. Maintain all graffiti removal within six days	92%	93%	100%
17. Maintain a five day response time for curb re-painting	12 day average	5 day average	5 day average

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Managed Competition Performance Measures - Street Sweeping

Performance Measure	Actual FY 2012	Estimated FY 2013	Target FY 2014
1. Streets will be swept to a “good” standard (a “good” standard is defined as the absence of litter, leaves, dirt, sand, debris in the streets and gutters upon the completion of the sweeping operation)	100%	98%	100%
2. Respond within one (1) business day when notified by the City to re-sweep unsatisfactory areas	100%	100%	100%
3. Emergency “on-call” status shall be maintained 24-hours per day	Yes	Yes	Yes
4. In normal circumstances, emergency “on-call” response shall result in a sweeper arriving on scene within one (1) hour of receiving request during business hours and two (2) hours during off-duty hours	100%	100%	100%
5. Response to phone or email inquiries shall be within two (2) business days	Yes	Yes	Yes
6. Any City department can request street sweeping services be done	Yes	Yes	Yes
7. Maintain and replenish City-owned equipment and supplies	Yes	Yes	Yes
8. Respond, as needed, to any disaster or emergency that may require performing work outside of the scope of the contract (i.e. Qualcomm Stadium as evacuation center)	Yes	Yes	Yes
9. Develop new routes and plans for posting of new schedules in the community along with education efforts and sign placement, as needed	Yes	Yes	Yes
10. Receive complaints and service requests and communicate to appropriate personnel	Yes	Yes	Yes
11. Allow for new pilot programs to be explored as an option to address new regulations and new technology	Yes	Yes	Yes
12. Immediate containment and subsequent cleaning of sweeper fluid leaks	Yes	Yes	Yes
13. Operate sweepers in a safe, defensive, and courteous manner	Yes	Yes	Yes
14. Provide sweeping for any other public entity as ordered by the City (i.e. emergency responses to Port Authority and Airport Authority incidents in the past)	Yes	Yes	Yes
15. Staff educational booths about storm drain pollution at community events	20 events	20 events	20 events
16. Conduct fact-findings of accident claims	Yes	Yes	Yes
17. Report areas where cars are not obeying posted sweeping schedules to supervisors	Yes	Yes	Yes
18. Monitor critical drains to the storm drain system during storm events	Yes	Yes	Yes
19. Ensure that disposal containers are not easily accessible for non-City-related use including placement of containers in secured locations	Yes	Yes	Yes



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Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	443.68	440.56	439.40	(1.16)
Personnel Expenditures	\$ 36,206,190	\$ 39,071,866	\$ 41,132,210	\$ 2,060,344
Non-Personnel Expenditures	101,410,749	118,042,770	110,748,859	(7,293,911)
Total Department Expenditures	\$ 137,616,939	\$ 157,114,636	\$ 151,881,069	\$ (5,233,567)
Total Department Revenue	\$ 122,385,706	\$ 113,134,616	\$ 111,601,204	\$ (1,533,412)

General Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Admin & Right-of-Way Coordination	\$ 1,318,393	\$ 1,296,235	\$ 1,389,164	\$ 92,929
Storm Water	31,789,358	36,474,242	34,502,894	(1,971,348)
Street	42,173,523	45,833,710	43,163,971	(2,669,739)
Transportation Engineering Operations	8,072,091	8,817,704	8,484,934	(332,770)
Total	\$ 83,353,365	\$ 92,421,891	\$ 87,540,963	\$ (4,880,928)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Admin & Right-of-Way Coordination	6.00	10.00	11.00	1.00
Storm Water	118.68	111.56	113.56	2.00
Street	257.00	258.00	252.84	(5.16)
Transportation Engineering Operations	60.00	59.00	60.00	1.00
Total	441.68	438.56	437.40	(1.16)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Deferred Capital Operations & Maintenance Addition of funding for operations and maintenance support related to street resurfacing and storm drain related capital requirements.	0.00	2,334,744	-
Storm Water Permit Compliance Addition of 1.00 Senior Civil Engineer, 1.00 Associate Planner and associated non-personnel expenditures for compliance with the Bacteria Total Maximum Daily Load (TMDL) and municipal storm water permit requirements.	2.00	\$ 2,240,033	\$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	2,075,078	-
Addition for Tree Trimming Adjustment to reflect an increase in expenditures for palm tree and shade tree trimming contracts.	0.00	500,000	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Transfer of Graffiti Team Transfer of 2.00 Utility Worker 1, 2.00 Utility Worker 2 and associated non-personnel expenditures from the Development Services Department to the Transportation & Storm Water Department, and the transfer of 1.00 Code Compliance Officer from the Transportation & Storm Water Department to the Development Services Department to improve the efficiency of graffiti mitigation.	3.00	152,810	-
Citywide Bicycle Program Addition of 1.00 Program Manager to oversee the citywide Bicycle Program.	1.00	120,744	-
Transfer of Grant Invoicing Transfer of 1.00 Administrative Aide 2 and associated non-personnel expenditures from the Public Works Engineering & Capital Projects Department to the Transportation & Storm Water Department to improve the efficiency of grant invoicing.	1.00	95,722	-
New Global Positioning System (GPS) Contract Addition of expenditures for data/service plan associated with new GPS contract.	0.00	19,896	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.01	3,632	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(468,967)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(495,874)	-
Street/Sidewalk Maintenance Managed Competition Savings Adjustment to reflect the half-year projected savings realized from the Managed Competition winning bid subject to the City's obligations under the Meyers-Milias-Brown Act (MMBA) and City Council Policy 300-06.	(8.17)	(627,334)	-
Red Light Photo Enforcement Program Adjustment to reflect a decrease in expenditures and associated revenue for the discontinued Red Light Photo Enforcement Program.	0.00	(727,020)	(1,680,000)
Storm Water CIP Reduction Adjustment to reflect the reduction of General Fund contributions to CIP, in lieu of this transfer \$5.0 million is included in the \$35 million bonds expected to be issued in June 2013.	0.00	(2,850,000)	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	(7,254,400)	-
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2013.			
Revised Revenue	0.00	-	499,227
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	(1.16)	\$ (4,880,928)	\$ (1,180,773)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 21,879,266	\$ 23,228,817	\$ 23,300,950	\$ 72,133
Fringe Benefits	14,060,877	15,577,612	17,544,472	1,966,860
PERSONNEL SUBTOTAL	\$ 35,940,144	\$ 38,806,429	\$ 40,845,422	\$ 2,038,993
NON-PERSONNEL				
Supplies	\$ 5,278,929	\$ 4,820,181	\$ 5,173,405	\$ 353,224
Contracts	26,253,076	26,816,757	28,251,198	1,434,441
Information Technology	2,680,539	2,153,112	1,559,248	(593,864)
Energy and Utilities	5,221,835	6,869,119	6,227,278	(641,841)
Other	324,409	356,704	346,645	(10,059)
Transfers Out	6,032,831	10,444,154	3,050,718	(7,393,436)
Capital Expenditures	95,537	289,668	249,668	(40,000)
Debt	1,526,066	1,865,767	1,837,381	(28,386)
NON-PERSONNEL SUBTOTAL	\$ 47,413,222	\$ 53,615,462	\$ 46,695,541	\$ (6,919,921)
Total	\$ 83,353,365	\$ 92,421,891	\$ 87,540,963	\$ (4,880,928)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 12,591,971	\$ 11,443,011	\$ 11,927,861	\$ 484,850
Fines Forfeitures and Penalties	6,907,954	7,009,393	5,150,000	(1,859,393)
Licenses and Permits	47,785	134,261	134,261	-
Other Revenue	1,979,325	854,409	812,404	(42,005)
Rev from Money and Prop	-	57,283	57,283	-
Rev from Other Agencies	56,466	-	-	-
Transfers In	33,880,913	28,943,514	29,179,289	235,775
Total	\$ 55,464,415	\$ 48,441,871	\$ 47,261,098	\$ (1,180,773)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$31,491 - \$37,918	\$ 105,431
20000024	Administrative Aide 2	3.00	3.00	4.00	42,578 - 51,334	200,204
20001202	Assistant Deputy Director	0.00	1.00	1.00	23,005 - 137,904	102,797
20000074	Assistant Engineer-Civil	0.00	1.00	0.00	57,866 - 69,722	-
20000070	Assistant Engineer-Civil	9.00	7.00	9.00	57,866 - 69,722	579,104
20000077	Assistant Engineer-Electrical	1.00	1.00	1.00	57,866 - 69,722	67,979

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000116	Assistant Engineer-Traffic	20.00	21.00	22.00	57,866 - 69,722	1,343,506
20000143	Associate Engineer-Civil	5.00	7.00	7.00	66,622 - 80,454	457,197
20000167	Associate Engineer-Traffic	13.00	12.00	12.00	66,622 - 80,454	909,048
20000119	Associate Management Analyst	2.00	2.00	1.00	54,059 - 65,333	63,700
20000162	Associate Planner	4.00	4.00	5.00	56,722 - 68,536	308,466
20000655	Biologist 2	5.00	5.00	5.00	53,726 - 65,333	225,129
20000648	Biologist 3	1.00	0.00	0.00	62,005 - 75,067	-
20000651	Biologist 3	1.00	2.00	0.00	62,005 - 75,067	-
20000236	Cement Finisher	16.00	16.00	15.42	43,451 - 52,083	785,684
20000541	Clerical Assistant 2	0.00	0.00	0.58	29,931 - 36,067	17,460
20000539	Clerical Assistant 2	4.00	5.00	5.00	29,931 - 36,067	140,660
20000306	Code Compliance Officer	7.75	6.75	5.75	37,232 - 44,803	251,177
20000307	Code Compliance Supervisor	1.00	1.00	1.00	42,890 - 51,334	50,051
20001101	Department Director	1.00	1.00	1.00	59,155 - 224,099	150,413
20001168	Deputy Director	5.00	4.00	4.00	46,966 - 172,744	449,796
20000408	Electrician	14.00	14.00	14.00	47,091 - 56,534	783,985
20000413	Electrician Supervisor	2.00	2.00	2.00	53,706 - 64,958	124,719
20000434	Electronics Technician	1.00	1.00	1.00	47,091 - 56,534	56,534
20000426	Equipment Operator 1	6.00	6.00	4.25	37,690 - 45,115	143,523
20000429	Equipment Operator 1	2.00	2.00	2.00	37,690 - 45,115	90,230
20000430	Equipment Operator 2	19.00	19.00	19.00	41,350 - 49,462	832,742
20000436	Equipment Operator 3	4.00	4.00	2.83	43,160 - 51,667	142,840
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	86,278
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	51,349
20000461	Field Representative	1.00	1.00	1.00	32,323 - 38,917	37,944
20000502	Heavy Truck Driver 1	11.00	11.00	9.25	36,234 - 43,160	396,673
20000501	Heavy Truck Driver 2	26.00	26.00	30.08	37,565 - 45,302	1,322,370
20000503	Horticulturist	1.00	1.00	1.00	53,061 - 64,147	62,543
20000290	Information Systems Analyst 2	1.00	1.00	2.00	54,059 - 65,333	61,033
20000293	Information Systems Analyst 3	2.00	1.00	1.00	59,363 - 71,760	69,607
20000998	Information Systems Analyst 4	0.00	1.00	1.00	66,768 - 80,891	66,768
20000377	Information Systems Technician	1.00	1.00	0.00	42,578 - 51,334	-
90000551	Junior Engineer-Civil - Hourly	0.00	1.00	1.00	50,003 - 60,549	50,004
90000552	Junior Engineer-Civil - Hourly	1.00	0.00	0.00	50,003 - 60,549	-
90001073	Management Intern - Hourly	2.68	2.56	2.56	24,274 - 29,203	62,141
20000658	Motor Sweeper Operator	23.00	14.00	14.00	40,498 - 48,506	614,562
20000646	Motor Sweeper Supervisor	1.00	2.00	2.00	46,571 - 55,786	93,142
20000672	Parking Enforcement Officer 1	9.00	11.00	11.00	35,630 - 42,848	445,388
20000663	Parking Enforcement Officer 2	1.00	1.00	0.00	39,104 - 47,091	-
20000670	Parking Enforcement Supervisor	0.00	0.00	1.00	43,077 - 51,750	-
20000680	Payroll Specialist 2	3.00	3.00	3.00	34,611 - 41,787	122,226
20000701	Plant Process Control Electrician	2.00	2.00	2.00	51,896 - 62,296	118,830
20000743	Principal Engineering Aide	2.00	2.00	2.00	50,003 - 60,549	118,070

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
20000748	Principal Traffic Engineering Aide	5.00	5.00	4.00	50,003 - 60,549	228,186
20001222	Program Manager	0.00	0.00	1.00	46,966 - 172,744	65,000
20000761	Project Officer 1	1.00	0.00	0.00	66,622 - 80,454	-
20000763	Project Officer 2	1.00	1.00	1.00	76,794 - 92,851	90,530
20000784	Public Information Officer	1.00	1.00	1.00	43,514 - 52,707	49,808
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	41,080 - 49,566	46,227
20000776	Public Works Dispatcher	10.25	8.50	8.50	35,755 - 43,098	351,271
90000776	Public Works Dispatcher - Hourly	0.00	1.75	1.76	35,755 - 43,098	62,929
20001050	Public Works Superintendent	3.00	3.00	3.00	70,013 - 84,531	234,849
20001032	Public Works Supervisor	19.00	18.00	17.00	49,525 - 59,966	859,121
20000847	Safety Officer	1.00	1.00	1.00	57,907 - 69,930	68,182
20000885	Senior Civil Engineer	2.00	3.00	4.00	76,794 - 92,851	257,854
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	84,852
20000900	Senior Engineering Aide	4.00	4.00	4.00	44,429 - 53,706	201,518
20000015	Senior Management Analyst	2.00	4.00	5.00	59,363 - 71,760	347,677
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	228,131
20000916	Senior Public Information Officer	2.00	2.00	2.00	54,059 - 65,333	127,400
20000926	Senior Traffic Engineer	6.00	6.00	6.00	76,794 - 92,851	531,690
20000942	Sign Painter	2.00	2.00	2.00	42,494 - 50,773	101,546
21000182	Storm Water Environmental Specialist	0.00	0.00	2.00	62,005 - 75,067	135,195
90000964	Student Engineer - Hourly	1.00	1.00	1.00	26,707 - 32,011	26,708
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	78,464
20001021	Supervising Public Information Officer	1.00	1.00	1.00	59,363 - 71,760	69,966
20001029	Traffic Signal Supervisor	2.00	2.00	2.00	61,818 - 74,797	140,454
20001031	Traffic Signal Technician 2	16.00	16.00	16.00	54,163 - 65,021	991,330
20000659	Traffic Striper Operator	4.00	4.00	4.00	40,498 - 48,506	186,016
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	36,566 - 43,576	87,152
20001039	Tree Trimmer	3.00	3.00	3.00	34,965 - 41,621	121,151
20001051	Utility Worker 1	59.00	59.00	56.92	30,534 - 36,296	1,921,189
20001053	Utility Worker 2	39.00	39.00	37.50	33,322 - 39,666	1,476,904
20000324	Wastewater Pretreatment Inspector 2	2.00	3.00	3.00	55,078 - 66,768	182,317
20000526	Wastewater Pretreatment Program Manager	3.00	3.00	3.00	72,966 - 88,546	256,336
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 - 37,918	110,910
	3-Wheel Motorcycle (MEA)					3,744
	Bilingual - Regular					14,560
	Exceptional Performance Pay-Unclassified					1,596
	Night Shift Pay					26,957
	Overtime Budgeted					998,386
	Reg Pay For Engineers					256,757

Transportation & Storm Water

Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total
	Termination Pay Annual Leave					116,784
FTE, Salaries, and Wages Subtotal		441.68	438.56	437.40		\$ 23,300,950
		FY2012 Actual	FY2013 Budget	FY2014 Proposed		FY2013-2014 Change
Fringe Benefits						
Employee Offset Savings		\$ 102,233	\$ 131,979	\$ 138,725		\$ 6,746
Flexible Benefits		2,169,004	2,400,875	2,405,414		4,539
Long-Term Disability		118,023	126,488	119,774		(6,714)
Medicare		272,105	276,708	292,687		15,979
Other Post-Employment Benefits		1,008,391	2,638,235	2,614,331		(23,904)
Retiree Health Contribution		956,267	-	-		-
Retiree Medical Trust		3,492	2,840	5,142		2,302
Retirement 401 Plan		13,820	11,883	21,098		9,215
Retirement ARC		7,051,975	7,288,274	9,133,480		1,845,206
Retirement DROP		58,177	54,849	41,980		(12,869)
Retirement Offset Contribution		38,002	42,408	42,591		183
Risk Management Administration		392,035	434,386	437,406		3,020
Supplemental Pension Savings Plan		1,068,687	1,128,984	1,080,987		(47,997)
Unemployment Insurance		67,558	64,516	64,338		(178)
Unused Sick Leave		7	-	-		-
Workers' Compensation		741,102	975,187	1,146,519		171,332
Fringe Benefits Subtotal		\$ 14,060,877	\$ 15,577,612	\$ 17,544,472		\$ 1,966,860
Total Personnel Expenditures				\$ 40,845,422		

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Street	\$ 18,966,739	\$ 15,248,190	\$ 15,248,190	\$ -
Total	\$ 18,966,739	\$ 15,248,190	\$ 15,248,190	\$ -

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Supplies	\$ 473	\$ -	\$ -	\$ -
Contracts	18,966,266	15,248,190	15,248,190	-
NON-PERSONNEL SUBTOTAL	\$ 18,966,739	\$ 15,248,190	\$ 15,248,190	\$ -
Total	\$ 18,966,739	\$ 15,248,190	\$ 15,248,190	\$ -

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Local Taxes	\$ 18,334,537	\$ 15,248,190	\$ 15,248,190	\$ -
Rev from Money and Prop	178,336	-	-	-
Total	\$ 18,512,872	\$ 15,248,190	\$ 15,248,190	\$ -

Transportation & Storm Water

Underground Surcharge Fund

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Admin & Right-of-Way Coordination	\$ 35,296,835	\$ 49,444,555	\$ 49,091,916	\$ (352,639)
Total	\$ 35,296,835	\$ 49,444,555	\$ 49,091,916	\$ (352,639)

Department Personnel

	FY2012 Budget	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Admin & Right-of-Way Coordination	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2013 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 21,351	\$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(30,552)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(149,927)	-
Revised Expenditures Adjustment to reflect a decrease in surcharge construction expenditures based on revised franchise fee projections.	0.00	(193,511)	-
Revised Revenue Adjustment to reflect a decrease in revenue based on revised franchise fee projections.	0.00	-	(352,639)
Total	0.00	\$ (352,639)	\$ (352,639)

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
PERSONNEL				
Personnel Cost	\$ 165,410	\$ 161,524	\$ 162,946	\$ 1,422
Fringe Benefits	100,636	103,913	123,842	19,929
PERSONNEL SUBTOTAL	\$ 266,046	\$ 265,437	\$ 286,788	\$ 21,351
NON-PERSONNEL				
Supplies	\$ 5,045	\$ 19,787	\$ 19,787	\$ -
Contracts	3,849,186	1,577,693	5,189,485	3,611,792

Transportation & Storm Water

Expenditures by Category (Cont'd)

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Information Technology	415,803	633,297	460,223	(173,074)
Energy and Utilities	3,392	6,861	1,720	(5,141)
Other	30,743,851	46,899,459	43,092,528	(3,806,931)
Transfers Out	13,512	7,829	7,193	(636)
Capital Expenditures	-	34,192	34,192	-
NON-PERSONNEL SUBTOTAL	\$ 35,030,789	\$ 49,179,118	\$ 48,805,128	\$ (373,990)
Total	\$ 35,296,835	\$ 49,444,555	\$ 49,091,916	\$ (352,639)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Local Taxes	\$ 48,051,392	\$ 48,944,555	\$ 48,791,916	\$ (152,639)
Rev from Money and Prop	357,027	500,000	300,000	(200,000)
Total	\$ 48,408,419	\$ 49,444,555	\$ 49,091,916	\$ (352,639)

Personnel Expenditures

Job Number	Job Title / Wages	FY2012 Budget	FY2013 Budget	FY2014 Proposed	Salary Range	Total

FTE, Salaries, and Wages

20000070	Assistant Engineer-Civil	1.00	1.00	1.00	\$57,866 - \$69,722	\$ 67,979
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	78,443
	Bilingual - Regular					1,456
	Reg Pay For Engineers					12,068
	Vacation Pay In Lieu					3,000

FTE, Salaries, and Wages Subtotal	2.00	2.00	2.00		\$ 162,946

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change

Fringe Benefits

Employee Offset Savings	\$ 1,597	\$ 1,488	\$ 1,502	\$ 14
Flexible Benefits	12,173	12,150	12,150	-
Long-Term Disability	846	848	810	(38)
Medicare	2,521	2,157	2,178	21
Other Post-Employment Benefits	5,142	12,654	12,574	(80)
Retirement ARC	64,186	60,338	78,347	18,009
Retirement Offset Contribution	725	595	601	6
Risk Management Administration	2,082	2,084	2,104	20
Supplemental Pension Savings Plan	10,028	8,998	9,087	89
Unemployment Insurance	488	431	435	4
Workers' Compensation	848	2,170	4,054	1,884

Fringe Benefits Subtotal	\$ 100,636	\$ 103,913	\$ 123,842	\$ 19,929

Total Personnel Expenditures			\$ 286,788	

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (5,297,742)	\$ 2,126,707	\$ 3,015,000
Continuing Appropriation - CIP	227,985	229,991	200,000
Continuing Appropriation - Operating	19,649,588	10,383,298	11,820,000
TOTAL BALANCE AND RESERVES	\$ 14,579,831	\$ 12,739,996	\$ 15,035,000
REVENUE			
Gas Tax - Section 2103	\$ 18,334,537	\$ 15,248,190	\$ 15,248,190
Interest Earnings	178,336	—	—
TOTAL REVENUE	\$ 18,512,872	\$ 15,248,190	\$ 15,248,190
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 33,092,703	\$ 27,988,186	\$ 30,283,190
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ (2,006)	\$ —	\$ —
TOTAL CIP EXPENSE	\$ (2,006)	\$ —	\$ —
OPERATING EXPENSE			
Street Resurfacing	\$ 18,966,739	\$ 15,248,190	\$ 15,248,190
TOTAL OPERATING EXPENSE	\$ 18,966,739	\$ 15,248,190	\$ 15,248,190
EXPENDITURE OF PRIOR YEAR FUNDS			
Expenditure of Prior Year Funds	\$ —	\$ 1,901,810	\$ —
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ —	\$ 1,901,810	\$ —
TOTAL EXPENSE	\$ 18,964,732	\$ 17,150,000	\$ 15,248,190
RESERVES			
Continuing Appropriation - CIP	\$ 229,991	\$ 229,991	\$ 200,000
Continuing Appropriation - Operating	682,849	8,481,488	11,820,000
TOTAL RESERVES	\$ 912,841	\$ 8,711,479	\$ 12,020,001
BALANCE	\$ 13,215,130	\$ 2,126,707	\$ 3,014,999
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 33,092,703	\$ 27,988,186	\$ 30,283,190

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Transportation & Storm Water

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,297,323	\$ (13,937,558)	\$ 168,320
Continuing Appropriations - CIP	38,734,575	49,440,338	46,176,467
TOTAL BALANCE AND RESERVES	\$ 40,031,898	\$ 35,502,780	\$ 46,344,787
REVENUE			
Electric Surcharge	\$ 48,051,392	\$ 48,944,555	\$ 48,791,916
Interest Earnings	357,027	500,000	300,000
TOTAL REVENUE	\$ 48,408,419	\$ 49,444,555	\$ 49,091,916
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 88,440,317	\$ 84,947,335	\$ 95,436,703
CAPITAL IMPROVEMENT PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 4,389,787	\$ —	\$ —
TOTAL CIP EXPENSE	\$ 4,389,787	\$ —	\$ —
OPERATING EXPENSE			
Personnel Expense	\$ 266,046	\$ 265,437	\$ 48,805,128
Non-Personnel Expense	35,030,789	49,179,118	286,788
TOTAL OPERATING EXPENSE	\$ 35,296,835	\$ 49,444,555	\$ 49,091,916
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditure of Prior Year Funds	\$ —	\$ 15,000,000	\$ 3,000,000
TOTAL EXPENSE	\$ 39,686,622	\$ 64,444,555	\$ 52,091,916
RESERVES			
Continuing Appropriation - CIP	\$ 49,344,788	\$ 34,440,338	\$ 43,176,467
TOTAL RESERVES	\$ 49,344,788	\$ 34,440,338	\$ 43,176,467
BALANCE	\$ (591,093)	\$ (13,937,558)	\$ 168,320
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 88,440,317	\$ 84,947,335	\$ 95,436,703

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Trolley Extension Reserve



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Trolley Extension Reserve



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.



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Trolley Extension Reserve

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	1,170,113	1,180,374	1,179,299	(1,075)
Total Department Expenditures	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299	\$ (1,075)
Total Department Revenue	\$ 1,220,714	\$ 278,716	\$ 1,171,284	\$ 892,568

Trolley Extension Reserve

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Trolley Extension Reserve	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299	\$ (1,075)
Total	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299	\$ (1,075)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (1,075)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	892,568
Adjustment to reflect Fiscal Year 2014 revenue projections.			
Total	0.00	\$ (1,075)	\$ 892,568

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 16,541	\$ 27,000	\$ 27,000	\$ -
Transfers Out	-	1,153,374	1,152,299	(1,075)
Debt	1,153,572	-	-	-
NON-PERSONNEL SUBTOTAL	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299	\$ (1,075)
Total	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299	\$ (1,075)

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Other Revenue	\$ 288,921	\$ -	\$ -	\$ -
Rev from Money and Prop	6,793	-	-	-
Transfers In	925,000	278,716	1,171,284	892,568
Total	\$ 1,220,714	\$ 278,716	\$ 1,171,284	\$ 892,568

Trolley Extension Reserve

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 667,513	\$ 964,386	\$ 14,448
TOTAL BALANCE AND RESERVES	\$ 667,513	\$ 964,386	\$ 14,448
REVENUE			
Transfer from Transient Occupancy Tax Fund	\$ 1,220,714	\$ 278,716	\$ 1,171,284
TOTAL REVENUE	\$ 1,220,714	\$ 278,716	\$ 1,171,284
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,888,227	\$ 1,243,102	\$ 1,185,732
OPERATING EXPENSE			
Administration	\$ 14,541	\$ 16,000	\$ 16,000
Annual Audit	—	6,500	6,500
Old Town Debt Service	1,153,572	1,153,374	1,152,299
Trustee Fees	2,000	4,500	4,500
TOTAL OPERATING EXPENSE	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299
TOTAL EXPENSE	\$ 1,170,113	\$ 1,180,374	\$ 1,179,299
RESERVES			
Reserved Balance	\$ —	\$ 62,728	\$ —
TOTAL RESERVES	\$ —	\$ 62,728	\$ —
BALANCE	\$ 718,114	\$ —	\$ 6,433
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,888,227	\$ 1,243,102	\$ 1,185,732

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.

Zoological Exhibits



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Zoological Exhibits



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in the San Diego Zoo which are financed from a fixed property tax levy (one-half cent per \$100 of assessed valuation) as authorized by Section 77A of the City Charter. The funding provides support for timely, educational, and interesting zoological exhibits to encourage and increase zoo attendance. This fund is administered by the Financial Management Department.



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Zoological Exhibits

Department Summary

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -
Non-Personnel Expenditures	9,980,324	8,081,538	10,030,000	1,948,462
Total Department Expenditures	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462
Total Department Revenue	\$ 10,169,022	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462

Zoological Exhibits

Department Expenditures

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Zoological Exhibits	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462
Total	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Zoological Exhibits	0.00	\$ 1,948,462	\$ 1,948,462
Adjustment to reflect an increase in projected revenue and expenditures.			
Total	0.00	\$ 1,948,462	\$ 1,948,462

Expenditures by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
NON-PERSONNEL				
Contracts	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462
NON-PERSONNEL SUBTOTAL	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462
Total	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462

Revenues by Category

	FY2012 Actual	FY2013 Budget	FY2014 Proposed	FY2013-2014 Change
Charges for Services	\$ 62,554	\$ -	\$ -	\$ -
Property Tax Revenue	10,106,193	8,081,538	10,030,000	1,948,462
Rev from Other Agencies	275	-	-	-
Total	\$ 10,169,022	\$ 8,081,538	\$ 10,030,000	\$ 1,948,462

Zoological Exhibits

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits	FY2012 Actual	FY2013* Budget	FY2014 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 762,697	\$ 182,868	\$ 371,565
TOTAL BALANCE AND RESERVES	\$ 762,697	\$ 182,868	\$ 371,565
REVENUE			
Property Tax	\$ 10,106,193	\$ 8,081,538	\$ 10,030,000
Revenue from Other Agencies	275	—	—
Charges for Current Services	62,554	—	—
TOTAL REVENUE	\$ 10,169,022	\$ 8,081,538	\$ 10,030,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,931,719	\$ 8,264,406	\$ 10,401,565
OPERATING EXPENSE			
Non-Personnel Expense	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000
TOTAL OPERATING EXPENSE	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000
TOTAL EXPENSE	\$ 9,980,324	\$ 8,081,538	\$ 10,030,000
BALANCE	\$ 951,395	\$ 182,868	\$ 371,565
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,931,719	\$ 8,264,406	\$ 10,401,565

* At the time of publication, audited financial statements for Fiscal Year 2013 were not available. Therefore, the Fiscal Year 2013 column reflects final budget amounts from the Fiscal Year 2013 Adopted Budget. As such, current fiscal year balances and reserves are estimates of carryover from the previous fiscal year.



Bob Filner
Mayor

Sherri Lightner
Council President Pro Tem
District 1

Lorie Zapf
Councilmember
District 6

Scott Chadwick
Interim
Chief Operating Officer

Kevin Faulconer
Councilmember
District 2

Scott Sherman
Councilmember
District 7

Todd Gloria
Council President
District 3

Vacant
Councilmember
District 4

David Alvarez
Councilmember
District 8

Mark Kersey
Councilmember
District 5

Marti Emerald
Councilmember
District 9

Jan Goldsmith
City Attorney

2014

PROPOSED BUDGET



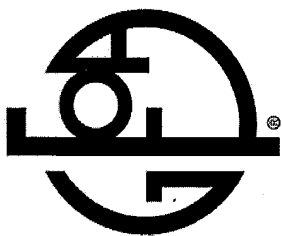
City of San Diego

VOLUME 3

Capital Improvements Program



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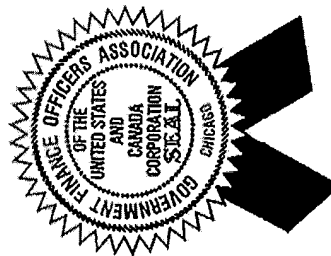
City of San Diego
City of San Diego, California

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Executive Director

Date

January 07, 2013



Budget Awards

California Society of Municipal Finance Officers

Certificate of Award

Capital Budget Excellence Award Fiscal Year 2012-2013

Presented to the

City of San Diego

For meeting the criteria established to achieve the Capital Budget Excellence Award.

February 6, 2013



Laura Nomura

**Laura Nomura
CSMFO President**

Scott Catlett

**Scott Catlett, Chair
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Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



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Mayor's Budget Message



THE CITY OF SAN DIEGO

To the Residents of San Diego:

Please accept this Fiscal Year 2014 Proposed Budget, my first as the Mayor of this great City. In January of this year I gave my first State of the City Address where I started to lay out my vision for the future of the City. In my address, I discussed the great pride that San Diegans take in the character and diversity of their neighborhoods. My first budget begins to address my vision for the City with a focus on our neighborhoods while also incorporating other critical needs.

The implementation of my vision is limited by the current fiscal realities facing our City. Despite the many service cuts our residents have experienced over the years, this budget required solving an inherited \$38.4 million General Fund budget deficit thus limiting my ability to fully implement my vision. In addition, changing the culture and priorities of a multibillion dollar organization requires more than a few months. As a result, this is a transitional budget.

The Fiscal Year 2014 Proposed Budget totals \$2.75 billion and includes \$1.20 billion for General Fund operations and \$1.55 billion for the City's Enterprise Funds and other City Funds. The General Fund is balanced using a combination of both ongoing and one-time resources while still maintaining strong reserve levels. This budget includes service enhancements related to our neighborhoods and critical public safety needs.

I have had to use some one-time resources to balance this budget. This is appropriate when the economy is anticipated to improve and our current economic indicators show a bright future for San Diego. In addition, in preparation for the Fiscal Year 2015 Proposed Budget, I will review all of the City's operations to more closely align them with my vision and focus on replacing one-time resources used in the Fiscal Year 2014 budget with ongoing solutions.

One significant ongoing solution to mitigate future budget deficits is the implementation of five-year agreements with our labor organizations. These agreements will stabilize the City's budget over the long-term and significantly lower the annual required contribution to the pension fund. I encourage the City Council to support me as I negotiate a long-term agreement that will implement Proposition B's aim to freeze pensionable pay for all City workers and bring stability to our City's finances.

I look forward to working with the City Council and the residents of San Diego as they consider my budget in the upcoming months.

A handwritten signature in blue ink that reads "Bob Filner".

MAYOR BOB FILNER





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City Officials



Mayor Bob Filner



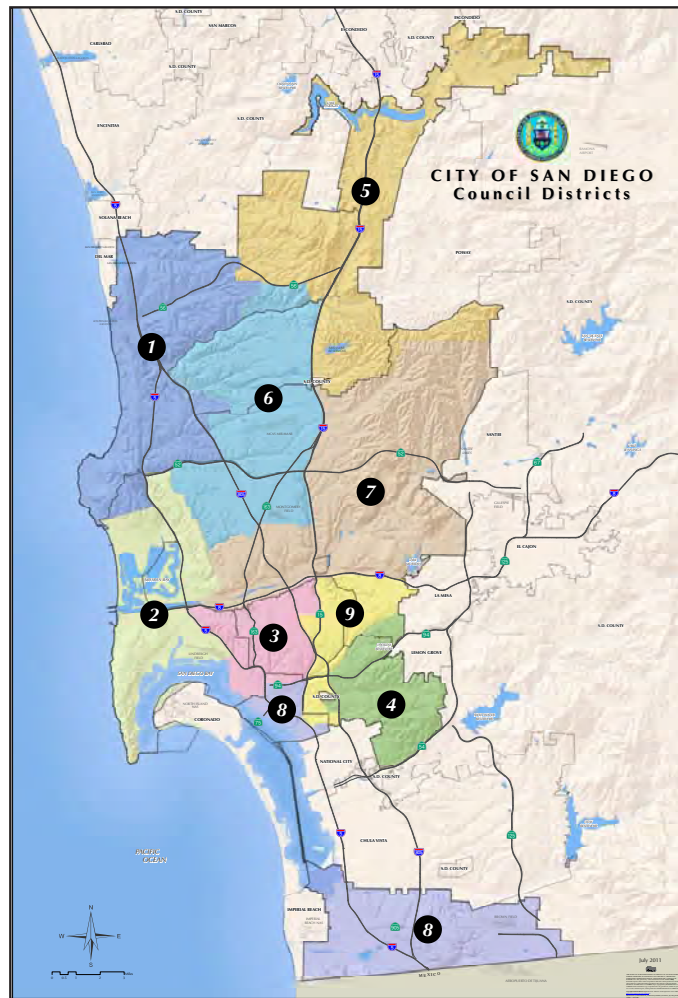
Sherri Lightner
Council President
Pro Tem
District 1



Kevin Faulconer
Councilmember
District 2



Todd Gloria
Council President
District 3



Vacant
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Lorie Zapf
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Councilmember
District 9



Scott Chadwick
Interim Chief Operating Officer



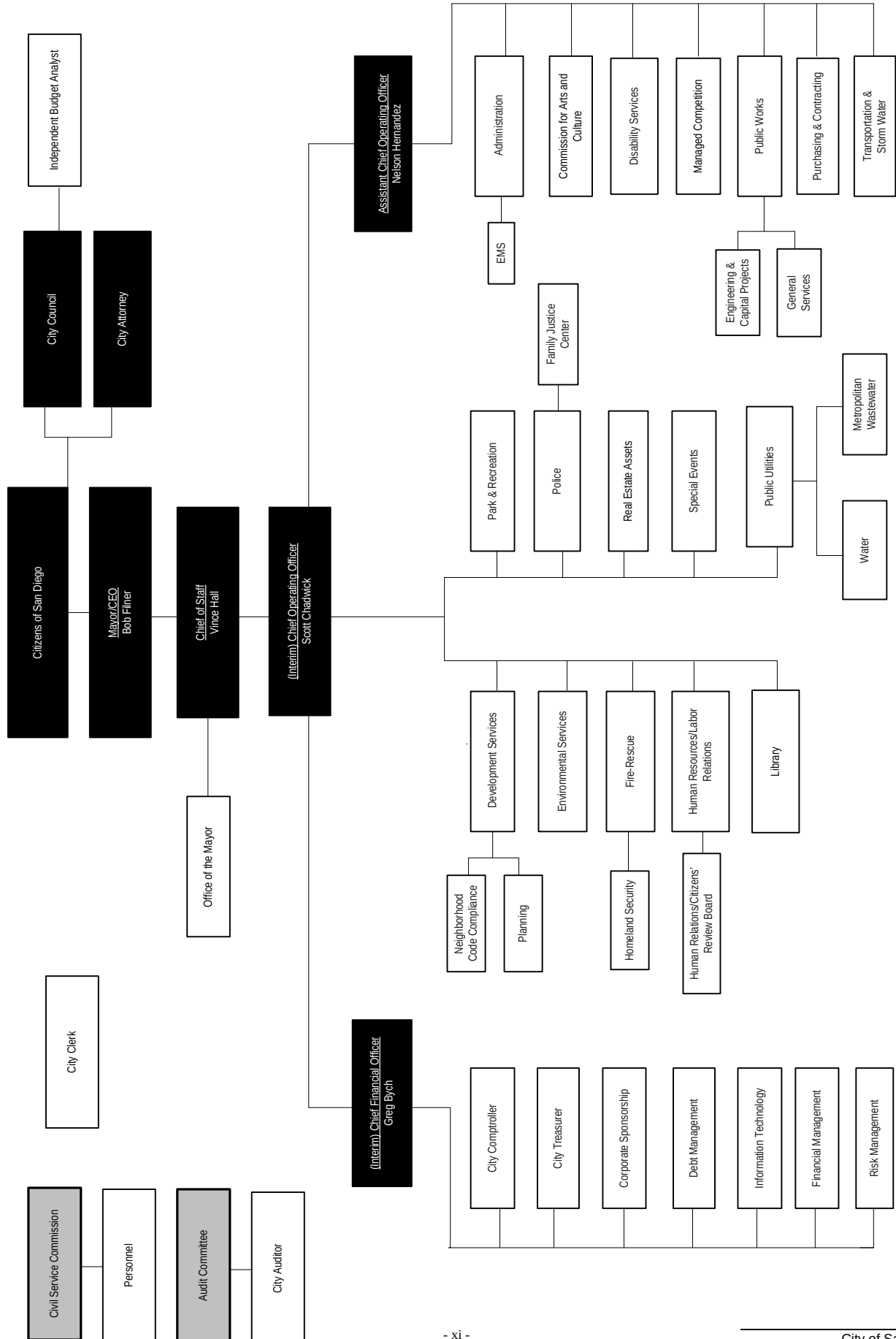
Jan Goldsmith
City Attorney



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Citywide Organizational Structure

CITY OF SAN DIEGO ORGANIZATION (All City Functions)



Vision Statement

SAN DIEGO "America's Finest City"



OUR VISION

We are a well-managed City government supporting a thriving and sustainable San Diego - America's Finest City

OUR MISSION

A fiscally-sound city government that provides effective services to our residents and visitors

OUR VALUES

DIVERSITY

we treat each person with dignity, fairness, and respect; we respect the diversity of our workforce and our community

ONE CITY

we work as a team across all boundaries to achieve more

INTEGRITY

we demonstrate honor in all we do, we do the right thing

ACCOUNTABILITY

we take responsibility for our actions and for delivering results

SERVICE

we are responsive to the needs of our community, we are proud to deliver City services with excellence

OPENNESS

we are honest and open as we do our work

Capital Improvements Program Summary

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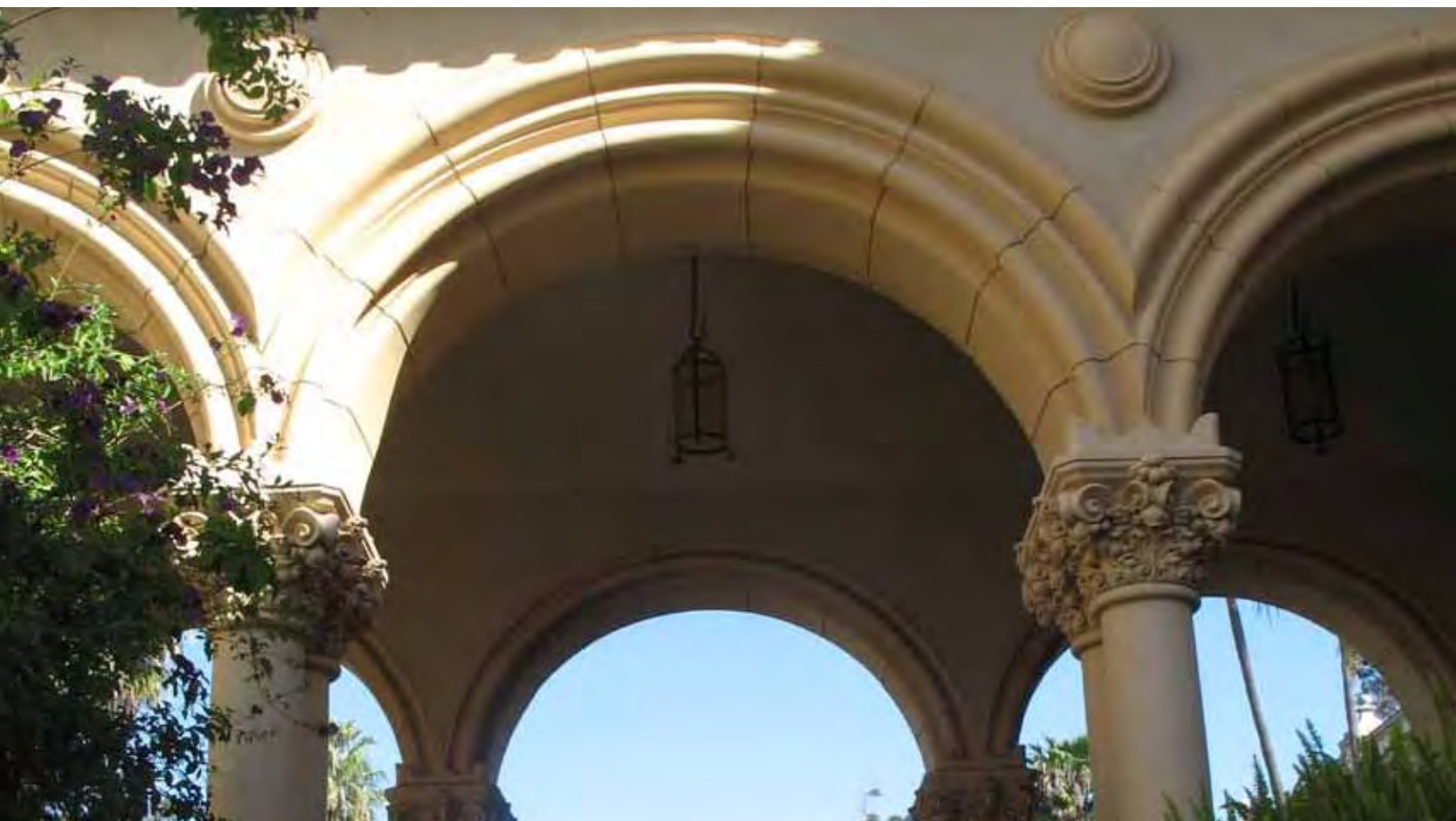
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2014

PROPOSED BUDGET



Capital Improvements Program Summary



City of San Diego

Capital Budget Introduction

In keeping with the City of San Diego's continued efforts to provide greater transparency for the general public, elected officials, and other City departments, this budget publication has been refined for Fiscal Year 2014. New information has been added or existing material has been reorganized in order to further increase clarity or to aid in locating specific content. This budget publication has been designed to provide the user with project-to-date information for the published 539 standalone and annual allocation type projects managed by 13 asset-owning departments. In order to further advance the goal of transparency, a CIP webpage (<http://www.sandiego.gov/cip/>) was developed by the Public Works - Engineering & Capital Projects Department which provides capital project information that is readily available to the public.

The **Fiscal Year 2014 Proposed Budget Summary** (page 5) focuses on activity anticipated to occur in the upcoming fiscal year. This section explains how the allocation of budget is based on a fund source analysis that take into account project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Proposed CIP Budget.

The **Profile of the City of San Diego's CIP** (page 25) details the City's Budgeting Best Practices which provides an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69]. In addition to existing procedures, a new **Public Input Process** (page 27) for CIP budget development has been incorporated. Through public outreach efforts, the City worked with the Community Planning Commission to recommend 225 new projects received from Community Planning Groups.

A **Fiscal Year 2013 Budget Update** (page 45) details changes made to the CIP since the Fiscal Year 2013 Adopted Budget was published. Of note are new projects added to the Capital Improvements Program; projects closed and no longer published; a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 51), **Project Types** (page 67), **Funding Sources** (page 71), and a **Glossary** (page 739) of terms have been included. The **Community Planning** section (page 77) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 81) details areas found on each project page. Each asset-owning department's narrative and project pages follow the Guide. Finally, **Indexes** (page 743) will help guide the user to specific projects.



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Capital Improvements Program

Fiscal Year 2014 Proposed Budget Summary

The Fiscal Year 2014 Proposed Capital Improvements Program (CIP) Budget is \$171.6 million. This proposed budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$6.26 billion multi-year CIP. The proposed allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the proposed CIP budget is constrained by the availability of funds. The Fiscal Year 2014 Proposed CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees, facilities benefit assessments, and bond proceeds. Further details on these funding sources and the specific projects included in the Fiscal Year 2014 Proposed CIP Budget can be found later in this section, beginning on page 8.

Table 1: Fiscal Year 2014 Proposed CIP Budget

Funding Source	FY2014 Proposed Budget	Percent of Total CIP Budget
Developer Funding	\$ 952,749	0.6%
Development Impact Fees	7,560,675	4.4%
Environmental Growth Funds	126,885	0.1%
Facilities Benefit Assessments	7,774,824	4.5%
General Fund	400,000	0.2%
Golf Course Enterprise Funds	4,055,000	2.4%
Maintenance Assessment Districts	1,324,919	0.8%
Mission Bay Improvements Fund	3,114,678	1.8%
Park Service District Fund	156,300	0.1%
QUALCOMM Stadium Fund	750,000	0.4%
Refuse Disposal Fund	605,000	0.4%
Regional Park Improvements Fund	2,500,000	1.5%
Sewer Funds	69,889,727	40.7%
TransNet	22,572,244	13.2%
Water Fund	49,836,598	29.0%
Total	\$ 171,619,599	

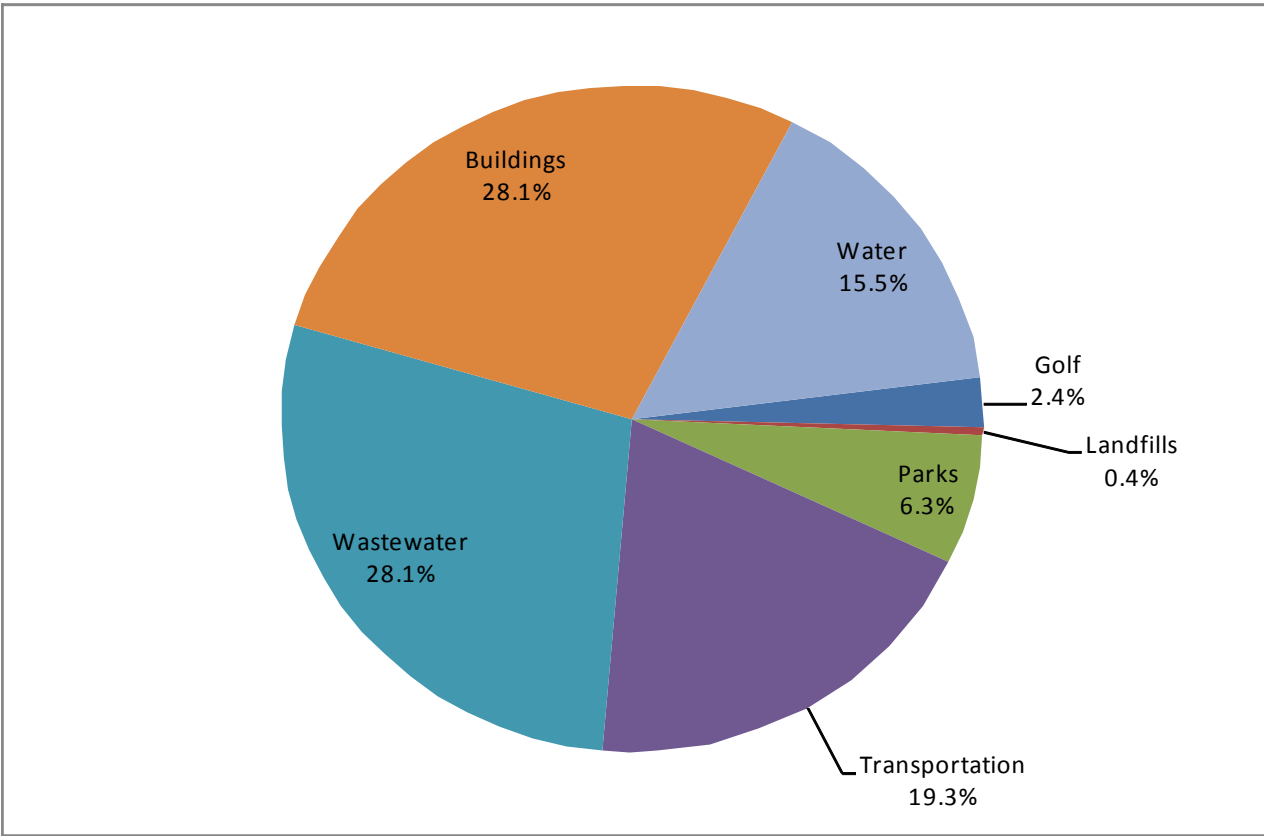
An additional \$167.4 million of funding is anticipated to be received in the later part of Fiscal Year 2013 or during Fiscal Year 2014. This anticipated funding is not included in the proposed budget amount of \$171.6 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. This additional funding is reflected as Anticipated in the CIP project pages. Anticipated funding includes an additional \$35.0 million of bond financing that is expected to be issued in June 2013. The remaining anticipated funding includes a variety of other funding such as donations, grants, developer funding, and facilities benefit assessments, as well as a third deferred capital bond issuance to be considered by City Council in the near future.

Capital Improvements Program

Fiscal Year 2014 Proposed Budget Summary

The Fiscal Year 2014 Proposed CIP Budget of \$171.6 million will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 81 percent of the Proposed CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Percent of Projects by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2014 Proposed CIP Budget is for the Public Utilities Department's projects, receiving \$119.7 million, or 69.7 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with \$31.8 million, or 18.5 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and

Capital Improvements Program

Fiscal Year 2014 Proposed Budget Summary

condition of those assets. Project pages for each asset-owning department can be found later in this volume, beginning on page 95.

Table 2: Multi-Year CIP

Department	Prior Fiscal Years	FY2014 Proposed Budget	Future Fiscal Years	Total
Airports	\$ 15,800,349	\$ -	\$ 15,840,140	\$ 31,640,489
Department of Information Technology	2,000,000	-	-	2,000,000
Environmental Services	95,781,622	605,000	2,295,000	98,681,622
Fire-Rescue	42,629,701	200,000	77,498,014	120,327,715
Library	217,326,691	1,135,000	84,407,095	302,868,786
Office of the Chief Operating Officer	1,000,000	-	-	1,000,000
Park & Recreation	165,148,837	16,141,457	203,806,541	385,096,835
Police	3,310,949	-	9,159,636	12,470,585
Public Utilities	1,330,808,352	119,726,325	1,046,976,129	2,497,510,806
Public Works-General Services	76,050,344	1,227,000	138,002,981	215,280,325
QUALCOMM Stadium	1,500,000	750,000	3,750,000	6,000,000
Special Promotional Programs	2,732,728	-	-	2,732,728
Transportation & Storm Water	1,048,631,553	31,834,817	1,499,894,972	2,580,361,342
Total	\$ 3,002,721,125	\$ 171,619,599	\$ 3,081,630,508	\$ 6,255,971,232

The Fiscal Year 2014 Proposed CIP Budget will add \$171.6 million to the City's \$6.26 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$3.00 billion towards projects that are continuing from previous fiscal years. An estimated \$3.08 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 25.

The Fiscal Year 2014 Proposed CIP Budget development process took into consideration community input from public outreach efforts conducted by the Public Works Department. In addition to existing pre-established procedures, the City worked with the Community Planning Commission to create another process for which the public could have an opportunity to recommend projects for the Fiscal Year 2014 Proposed CIP Budget. Immediately following approval of last year's CIP Budget, the Public Works Department initiated efforts to develop a process to gain community input prior to development of the City's Fiscal Year 2014 Proposed CIP Budget. The Community Planning Commission (CPC) agreed to partner with City departments in this effort. During the month of August, a core group of CPC members met with representatives from the Public Works-Engineering & Capital Projects Department, Financial Management Department, and Office of the Independent Budget Analyst to develop a plan to gather CIP project recommendations from the 42 Community Planning Groups. It was important to the CPC and each community that the project requests be made at the community level to reflect the unique needs of each community throughout the City. In September, the City hosted three training sessions providing an overview of the City's CIP processes, funding constraints, and project identification. During October and November the

Capital Improvements Program

Fiscal Year 2014 Proposed Budget Summary

Community Planning Groups held public meetings and gathered input. In November, the CPC compiled all of the input and submitted it to the City's Public Works Department. The City's Public Works Department then distributed the public's requests to each of the asset-owning departments for consideration in development of the Fiscal Year 2014 Proposed CIP Budget. As a result of this new effort, the City received input from 29 of the Community Planning Groups which included requests for 225 new projects in addition to prioritizing existing projects.

Funding Sources for the Fiscal Year 2014 Proposed CIP Budget

The Fiscal Year 2014 Proposed CIP Budget of \$171.6 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources proposed to be allocated to projects for Fiscal Year 2014 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs and priorities be evaluated within the requirements of the funding source. For more information on the more common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 71. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2014 Proposed CIP Budget includes funding for 95 projects, 12 of which are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type. Annual allocation projects and projects in construction are not scored. Refer to the Project Prioritization section on page 49 for more information on the scoring process.

Included with the description of each funding source is a list of the projects that are proposed to receive funding in Fiscal Year 2014. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2014 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2014 Proposed Budget amount.

Developer Funding

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of projects, in specific areas. For Fiscal Year 2014, \$952,749 of developer funding is proposed to be added to the CIP budget for one continuing project as shown in **Table 3**.

Table 3: Developer Funding

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Via de la Valle Widening / RD11001	726	Continuing	N/A	N/A \$	952,749
Total				\$	952,749

Development Impact Fees

Development impact fees (DIF) are assessed to mitigate the impacts of development on a community. These funds are then used to expand existing City facilities or build new facilities to

Capital Improvements Program

Fiscal Year 2014 Proposed Budget Summary

support the increased population. DIFs are assessed within a specific community and must be used for expanded or new facilities within the same community. A total of \$7.6 million in DIF funding is proposed to be added to CIP projects in Fiscal Year 2014. A summary of these amounts by community is provided in **Table 4**.

Table 4: Development Impact Fees by Community

Community	FY2014 Proposed Budget
Barrio Logan	\$ 475,000
Clairemont Mesa	75,000
College Area	570,000
Golden Hill	395,000
Greater North Park	200,000
Greater North Park SPF	2,198,675
La Jolla	135,000
Linda Vista	70,000
Mid City Park	1,200,000
Mid City	52,000
Midway/Pacific Highway	300,000
Otay Mesa/Nestor	190,000
San Ysidro	900,000
Uptown	800,000
Total	\$ 7,560,675

Available DIF funding is one of the most competitive funding sources in the CIP. The needs of most urbanized communities outweigh the availability of funds. A total of 14 projects are proposed to receive DIF funding in Fiscal Year 2014 as shown in **Table 5**. The Americans with Disabilities Improvements and Traffic Signal Modifications annual allocation projects will provide improvements throughout many different communities and, as a result, will receive funding from the various DIF communities in which the projects are taking place. The other DIF funded projects are located within individual DIF communities

Table 5: Development Impact Fees

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Americans with Disabilities Improvements / ABE00001	487	Continuing	Annual	Annual \$	1,227,000
Central Avenue Mini Park Acquisition/Development / S00992	226	Continuing	39	Low	1,200,000
Chicano Park ADA Upgrades / S13003	227	Continuing	57	Medium	300,000
Fire Station No. 08 - Mission Hills / S10029	141	Continuing	81	Medium	200,000
Mission Hills-Hillcrest Branch Library / S13022	174	New	62	Low	250,000
North Park Mini-Park and Streetscape Improvements / S10050	292	Continuing	34	Low	2,198,675
Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045	662	Continuing	66	High	300,000
San Ysidro Athletic Area & Larsen Field Lighting / S11013	320	Continuing	83	High	15,000
San Ysidro Branch Library / S00802	182	Continuing	62	Low	885,000

Capital Improvements Program

Fiscal Year 2014 Proposed Budget Summary

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	322	Continuing	74	High	130,000
Traffic Signals - Citywide / AIL00004	716	Continuing	Annual	Annual	95,500
Traffic Signals Modification / AIL00005	717	Continuing	Annual	Annual	489,500
Tubman Charter School Joint Use Improvements / S13000	345	Continuing	31	Low	200,000
West Maple Canyon Mini-Park / S00760	354	Continuing	52	Medium	70,000
Total					\$ 7,560,675

Environmental Growth Funds

A portion of franchise fee revenue from the transmission and distribution of gas, electricity, and steam is allocated to the Environmental Growth Fund in accordance with City Charter Article VII, Section 103.1a. Funds are used exclusively for the purpose of preserving and enhancing the environment of the City of San Diego. The Proposed CIP Budget for Fiscal Year 2014 is \$126,885 as shown in **Table 6**.

Table 6: Environmental Growth Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Resource-Based Open Space Parks / AGE00001	314	Continuing	Annual	Annual	\$ 126,885
Total					\$ 126,885

Facilities Benefit Assessments

A Facilities Benefit Assessment (FBA) generally provides 100 percent of funds for public facilities projects which service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Fees will be paid on the actual development when permits are issued. A total of \$7.8 million is proposed to be added to the Fiscal Year 2014 Proposed Budget as shown in **Table 7**.

Table 7: Facilities Benefit Assessments

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	562	Continuing	46	Medium	\$ 2,000,000
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	563	Continuing	55	Medium	2,420,937
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	602	New	N/A	N/A	1,000,000
Torrey Meadows Drive Overcrossing / S10015	712	Continuing	46	Medium	2,353,887
Total					\$ 7,774,824

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales, and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets

Capital Improvements Program

Fiscal Year 2014 Proposed Budget Summary

of the departments requesting these funds. For Fiscal Year 2014, \$400,000 of General Fund money has been allocated to sidewalk repair projects as shown in **Table 8**.

Table 8: General Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Sidewalk Repair and Reconstruction / AIK00003	693	Continuing	Annual	Annual \$	400,000
Total				\$	400,000

Golf Course Enterprise Funds

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. Projects for Balboa Park and Mission Bay Golf Courses are proposed to receive additional funding in Fiscal Year 2014, for a total proposed Golf Course Enterprise Funds allocation of \$4.1 million as shown in **Table 9**.

Table 9: Golf Course Enterprise Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Balboa Park Golf Course / AEA00002	207	Continuing	Annual	Annual \$	655,000
Balboa Park Golf Course # Clubhouse / S00614	208	Continuing	44	Medium	1,100,000
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	273	Continuing	60	Medium	700,000
Mission Bay Golf Course and Practice Center / AEA00003	275	Continuing	Annual	Annual	500,000
Torrey Pines Golf Course / AEA00001	343	Continuing	Annual	Annual	1,100,000
Total				\$	4,055,000

Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Listed below in **Table 10** are the \$1.3 million of MAD-funded projects requested by the respective districts for inclusion in the Fiscal Year 2014 Proposed CIP Budget.

Table 10: Maintenance Assessment Districts

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Bay Terraces Parkside-Greenbelt Lighting / S14008	210	New	48	Medium \$	74,829
Carmel Valley Landscaping and Irrigation / L14000	223	New	42	Medium	250,000
Convert RB Medians-Asphalt to Concrete / L12000	233	Continuing	50	Medium	125,000
Del Mar Terrace Street Improvements / S10038	244	Continuing	34	Low	65,000
El Cajon Boulevard Streetscape Improvements / S00826	248	Continuing	46	Medium	150,000
Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	304	Continuing	28	Low	255,090
Switzer Canyon Bridge Enhancement Prog / S10054	328	Continuing	38	Low	5,000
Talmadge Historic Gates / L12001	330	Continuing	55	Medium	100,000
Talmadge Streetscape & Lighting Zone 2W / S00977	333	Continuing	41	Medium	10,000
Tierrasanta - Median Conversion / L14001	334	New	42	Medium	250,000

Capital Improvements Program

Fiscal Year 2014 Proposed Budget Summary

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Webster Neighborhood Identification Sign / S14005	350	New	21	Low	40,000
Total				\$	1,324,919

Mission Bay Improvements Fund

The Mission Bay Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in the Mission Bay Park for capital improvements. The proposed budget of \$3.1 million is based on current projections of the revenue for Fiscal Year 2014. Once the revenue is received, the Park & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. The Proposed CIP Budget of \$3.1 million is placed in the Mission Bay Improvements annual allocation, as shown in **Table 11**, until such time as the funding is received and specific projects are identified.

Table 11: Mission Bay Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Mission Bay Improvements / AGF00004	276	Continuing	Annual	Annual \$	3,114,678
Total				\$	3,114,678

Park Service District Funds

Park Service District Funds were established to support park facilities. The funds must be used for capital improvements within the district in which the funds were collected. These funds are no longer earning revenue. Park service district funds have been replaced with development impact fees and facilities benefit assessments which include a park component in the fees. In an effort to allocate remaining funds, \$156,300 of park service district funds have been added to the Proposed CIP Budget for Fiscal Year 2014 as shown in **Table 12**.

Table 12: Park Service District Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
San Ysidro Athletic Area & Larsen Field Lighting / S11013	320	Continuing	83	High \$	156,300
Total				\$	156,300

QUALCOMM Stadium Fund

The Qualcomm Stadium Fund receives revenue from a variety of hosted events at Qualcomm Stadium. As the Stadium ages, regular upgrades and renovations are required for various components of the facility. The annual allocation for capital improvements provides for those needed improvements. The Proposed CIP Budget for Fiscal Year 2014 is \$750,000 as shown in **Table 13**.

Table 13: QUALCOMM Stadium Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
QUALCOMM Stadium / ABG00001	499	Continuing	Annual	Annual \$	750,000
Total				\$	750,000

Capital Improvements Program

Fiscal Year 2014 Proposed Budget Summary

Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's active landfill, Miramar, and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. The Proposed CIP Budget for Fiscal Year 2014 is \$605,000 as shown in **Table 14**.

Table 14: Refuse Disposal Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Environmental Services Operations Yard Improvement / AFA00003	118	Continuing	Annual	Annual \$	275,000
Minor Improvements to Landfills / AFA00001	121	Continuing	Annual	Annual	330,000
Total				\$	605,000

Regional Park Improvements Fund

The Regional Park Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. The proposed budget of \$2.5 million is based on current projections of the revenue for Fiscal Year 2014. Once the revenue is received, the Park and Recreation Department will work with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. The Proposed CIP Budget of \$2.5 million is placed in the Regional Park Improvements annual allocation, as shown in **Table 15**, until such time as the funding is received and specific projects are identified.

Table 15: Regional Park Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Regional Park Improvements / AGF00005	313	Continuing	Annual	Annual \$	2,500,000
Total				\$	2,500,000

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by a variety of sources, including sewer rates, bond financing, state revolving fund loans, and grants. A total of \$69.9 million in Sewer Funds is proposed for Fiscal Year 2014 as shown in **Table 16**. This funding will support Environmental Protection Agency (EPA) Consent Decree projects as well as projects to meet the requirements of the Clean Water Act and projects to replace and/or rehabilitate the aging sewer system infrastructure.

Table 16: Sewer Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
EAM ERP Implementation / S14000	400	New	85	High \$	3,376,800
MBC Dewatering Centrifuges Replacement / S00339	419	Continuing	83	High	3,454,160
MBC Odor Control Facility Upgrades / S00323	420	Continuing	83	High	1,022,262
Metro Treatment Plants / ABO00001	422	Continuing	Annual	Annual	1,500,000

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Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Municipal Facilities Control Systems Upgrade / L10001	432	New	72	Low	1,810,000
PS2 Power Reliability & Surge Protection / S00312	439	Continuing	90	High	351,719
Pipeline Rehabilitation / AJA00002	441	Continuing	Annual	Annual	25,306,271
Point Loma Grit Processing Improvements / S00315	443	Continuing	N/A	N/A	6,162,221
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	447	Continuing	Annual	Annual	500,000
Pump Station Restorations / ABP00001	449	Continuing	Annual	Annual	750,000
SBWR Plant Demineralization / S00310	456	Continuing	77	Medium	2,656,294
Sewer Main Replacements / AJA00001	459	Continuing	Annual	Annual	23,000,000
Total					\$ 69,889,727

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities and traffic signals. The City's transportation needs greatly outweigh the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2014 Proposed CIP Budget of \$22.6 million, as shown in **Table 17**, will add funding to 21 continuing projects, including nine annual allocation projects.

Table 17: TransNet Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
35th & 34th at Madison Avenue Improvements / S00922	523	Continuing	76	High \$	1,100,000
Cherokee Street Improvements / S00921	568	Continuing	43	Medium	1,134,005
Georgia Street Bridge Improvements / S00863	605	Continuing	51	Medium	1,850,000
Home Avenue Park / S00673	261	Continuing	49	Medium	750,000
Install T/S Interconnect Systems / AIL00002	616	Continuing	Annual	Annual	100,000
Installation of City Owned Street Lights / AIH00001	617	Continuing	Annual	Annual	734,000
Linda Vista Rd at Genesee Intersection Improvement / S00907	632	Continuing	52	Medium	50,000
Median Installation / AIG00001	635	Continuing	Annual	Annual	447,000
Minor Bike Facilities / AIA00001	637	Continuing	Annual	Annual	639,000
New Walkways / AIK00001	650	Continuing	Annual	Annual	1,509,484
Old Otay Mesa Road- Westerly / S00870	658	Continuing	66	High	3,000,000
Palm Avenue Roadway Improvements / S00913	664	Continuing	57	High	2,403,939
SR-94/Euclid Ave Interchange Improvements / S11046	682	Continuing	52	Medium	400,000
School Traffic Safety Improvements / AIK00002	689	Continuing	Annual	Annual	201,890
Sorrento Valley Road & Interstate 5 Interchange / S00914	697	Continuing	50	Medium	500,000
State Route 163/Clairemont Mesa Blvd Interchange / S00905	701	Continuing	71	High	350,000
Torrey Pines Road Slope Restoration / S00877	714	Continuing	42	Medium	2,540,000
Traffic Calming / AIL00001	715	Continuing	Annual	Annual	1,186,526
Traffic Signals - Citywide / AIL00004	716	Continuing	Annual	Annual	715,000

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Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
Traffic Signals Modification / AIL00005	717	Continuing	Annual	Annual	961,400
University Avenue Mobility Project / S00915	721	Continuing	53	Medium	2,000,000
Total					\$ 22,572,244

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources, including water rates, bond financing, state revolving fund loans, and grants. The Fiscal Year 2014 Proposed CIP Budget of \$49.8 million from the Water Fund, as shown in **Table 18**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure. This year's allocation also includes a new project for upgrades to the Reclaimed or Recycled Water System.

Table 18: Water Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2014 Proposed
69th & Mohawk Pump Station / S12011	382	Continuing	96	High	\$ 279,129
Catalina 12inch Cast Iron Mains / S12008	392	Continuing	98	High	2,539,862
Corrosion Control / AKA00001	396	Continuing	Annual	Annual	200,000
EAM ERP Implementation / S14000	400	New	85	High	2,251,200
La Jolla Scenic Drive 16inch Main / S12009	412	Continuing	82	Low	1,724,089
Lower Otay Outlet Tower / S12018	416	Continuing	90	High	131,327
Lower Otay Reservoir Emergency Outlet Improvements / S00044	417	Continuing	75	Medium	618,572
Miramar Clearwell Improvements / S11024	425	Continuing	100	High	2,400,000
Miramar Contract A Roof System Redesign / S13016	426	Continuing	90	High	4,557,000
Montezuma Pipeline/Mid-City Pipeline Phase II / S11026	429	Continuing	98	High	2,000,000
Morena Reservoir Outlet Tower Upgrade / S00041	431	Continuing	90	High	4,870,768
Otay 1st/2nd PPL Abandon East of Highland Avenue / S11027	435	Continuing	77	Low	900,000
Otay 1st/2nd PPL Abandon West of Highland Avenue / S12016	436	Continuing	91	Medium	338,051
Pacific Beach Pipeline South (W) / S12015	440	Continuing	85	Medium	900,000
Scripps Ranch Pump Station / S12019	457	Continuing	80	Medium	1,312,000
Standpipe and Reservoir Rehabilitations / ABL00001	463	Continuing	Annual	Annual	2,384,688
Tierrasanta (Via Dominique) Pump Station / S12040	464	Continuing	96	High	2,000,000
University Ave Pipeline Replacement / S11021	467	Continuing	93	High	1,000,000
Upas Street Pipeline Replacement / S11022	469	Continuing	93	High	4,300,000
Water & Sewer Group Job 816 (W) / S13015	470	Continuing	90	Medium	650,000
Water Main Replacements / AKB00003	476	Continuing	Annual	Annual	12,000,000
Water Pump Station Restoration / ABJ00001	477	Continuing	Annual	Annual	1,079,912
Water Treatment Plants / ABI00001	478	Continuing	Annual	Annual	1,400,000
Total					\$ 49,836,598

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Projects to Fund with Other Project Savings

Following, in **Table 19**, is a list of underfunded projects that are proposed to receive funding during Fiscal Year 2014, pending availability of funds from other project closures. This list is organized in priority order by project and includes the project's page number and priority score along with the phase or activity that would be funded and the amount of funding needed for that phase of the project. If approved, these projects will be eligible to receive a budget increase without returning to City Council during the fiscal year. If another project is completed and closed with budget remaining, it may be transferred to the first eligible project on this list, rather than returning the unspent money to fund balance. By receiving City Council approval for these budget transfers in advance, these projects can be accelerated as soon as funding becomes available. If the first project is not eligible for the available funding source, or if available funds exceed the amount requested for the project, the amount not allocated to the first project would move on to the next project on the list and so forth. Once the list is approved by City Council, the budgetary authority will be included in the Fiscal Year 2014 Appropriations Ordinance.

Table 19: Underfunded Projects

Project	Page No.	Priority Score	Phase	Amount
Children's Pool / S00644	137	93	Construction	\$ 50,000
Environmental Services Operations Yard Improvement / AFA00003	118	Annual	Construction	
Miramar Roof Replacement / B13XXX ¹			Construction	135,000
Miramar Employee Drainage / B13188			Construction	140,000
University Village Tot Lot / S13005	346	17	Construction	150,000
North Ocean Beach Gateway Phase II / S12041	291	35	Construction	201,000
La Jolla Cove Lifeguard Station / S00792	152	93	Construction ²	250,000
Sunset Cliffs Natural Park Hillside Improvement / S10091	327	58	Construction	300,000
Silver Wing Neighborhood Park Sports Field / S11051	322	74	Construction	600,000
Mission Bay Athletic Area Comfort Station / S10021	272	68	Construction	820,000
Old Otay Mesa Road- Westerly / S00870	658	66	Construction	2,000,000
Fire Station No. 22 - Point Loma / S00787	145	81	Design	40,000
Fire Station No. 17 - Mid-City / S00783	144	80	Design	40,000
Fire Station No. 5 - Hillcrest / S00788	140	80	Design	40,000
South Mission Beach Lifeguard Station / S00791	160	81	Design	50,000
Metro Treatment Plants / ABO00001	422	Annual	Design	200,000
AA-Corrosion / AKA00001	396	Annual	Design	401,057
69th and Mohawk Pump Station / S12011	382	96	Design	430,000
Skyline/Paradise Hills / S00687	159	81	Design	600,000
Paradise Hills No. 54 / S00785	151	81	Design	600,000
Ocean Beach Life Guard Station / S10121	157	79	Design	600,000
Water Treatment Plants / ABI00001	478	Annual	Design	900,000

¹Sublet has not yet been created

²Phase I construction only

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Developer Credits

Pursuant to the Municipal Code and City of San Diego RTCIP Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 20**.

Table 20: Developer Credit Allocations to Capital Improvements

Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2014 Credit	Future Fiscal Years Credit	Funding Source Total Credit
Black Mountain Ranch Facilities Benefit Assessment (FBA) ²					
Black Mountain Rd Widening-SR-56 South to Mercy Rd	T-57	\$ -	\$ -	993,000	\$ 993,000
Camino Del Sur-San Dieguito Road south to Carmel Valley Road	T-9	12,593,995	1,029,600	1,854,294	15,477,889
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road	T-12	-	3,726,473	-	3,726,473
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	-	-	4,314,157	4,314,157
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	1,641,119	5,545,072	-	7,186,191
Camino San Bernardo-Paseo Del Sur East to City Limit	T-47.2	1,526,117	-	1,101,711	2,627,828
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	-	-	4,816,052	4,816,052
Carmel Valley Rd East Wildlife Crossing Widening	T-27	-	-	2,269,318	2,269,318
Nicole Ridge Rd-Camino San Bernardo to Potomac Ridge Rd - 2 Lanes	T-63	-	-	826,150	826,150
North Fire Station - No. 48 ³	F-2	-	3,034,336	6,505,807	9,540,143
North Neighborhood Park (NP #2)	P-5	-	926,609	277,982	3,706,437
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	10,382,966	-	2,456,762	12,839,728
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	-	1,595,972	-	1,595,972
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	-	-	1,327,008	1,327,008
South Neighborhood Park (NP #1) ⁴	P-4	79,520	-	1,226,392	1,305,912
SR-56 at I-5 Interchange Improvements	T-58	-	-	580,000	580,000
SR-56 Bike Interchanges	T-15.2	-	-	605,168	605,168
SR-56 Widening I-5 to I-15 - Add 2 Lanes	T-54.2	-	500,000	11,591,000	12,091,000
Subarea I Transit Program	T-59	-	-	2,364,707	2,364,707

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Project	PFFP ¹ Project No. Reference	Prior Fiscal Years Credit	FY2014 Credit	Future Fiscal Years Credit	Funding Source Total Credit
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	2,176,329	5,087,582	8,615,306
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	-	-	701,450	701,450
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	-	-	2,786,591	2,786,591
Total Black Mountain Ranch FBA		\$ 27,575,112	\$18,534,391	\$ 54,186,977	\$ 100,296,480

Mission Valley Development Impact Fees (DIF) ⁵

Central Park (14.28 Acres)	P-6	-	-	1,944,471	1,944,471
Creekside Park (1.30 Acres)	P-6	-	-	901,736	901,736
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	3,161,517	3,161,517
Phyllis Place Park (1.33 Acre)	P-6	-	-	30,515,472	30,515,472
Total Mission Valley DIF		\$ -	\$ -	\$ 36,523,196	\$ 36,523,196

City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) ⁶

Friars Rd EB Ramp/Qualcomm Way	17	-	-	1,296,750	1,296,750
Friars Rd/I-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	-	653,441	1,960,322	2,613,762
Friars Road & Avenida De Las Tiendas	10	-	38,815	119,744	158,558
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Texas Street - Camino del Rio South to El Cajon Blvd	11	-	-	1,185,544	1,185,544
Total City of San Diego RTCIP		\$ -	\$ 692,255	\$ 26,855,178	\$ 27,547,433
Total		\$ 27,575,112	\$19,226,646	\$ 117,565,351	\$ 164,367,109

Note: The Credit listings above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

¹ PFFP stands for Public Facilities Financing Plan.

² A full description of each project is contained in the respective Public Facilities Financing Plans.

³ The timing of the funding for this project has been pushed back; therefore, previous FY 2013 anticipated funding has been combined into Future Years Credit.

⁴ This is a completed project with remaining FBA credits scheduled for future years.

⁵ The Mission Valley PFFP is projected to be updated during FY 2013 inclusive of project P-6.

⁶ A full description of each project is contained in the Quarry Falls Transportation Phasing Plan Project No. 49068.

Planned Construction Contracts

In late Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts

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without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts will no longer be brought before City Council prior to award, they are provided here. Following the conclusion is the list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2014 as shown in **Table 21**; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council. The list is organized by department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract.

Conclusion

The Fiscal Year 2014 Proposed CIP Budget provides a \$171.6 million increase to the City's multi-year CIP. This budget will establish 12 new projects and add funding to 95 continuing projects spanning a variety of departments and project types. The Fiscal Year 2014 Proposed CIP Budget also includes a list of underfunded projects which are proposed to receive funding if other projects have savings at project completion, and a list of projects which are anticipated to be entering into construction contracts during the fiscal year. City Council has the opportunity to review the \$171.6 million increase to the City's CIP (**Tables 3-18**), the projects to fund when other projects close (**Table 19**) and the planned construction contracts (**Table 21**) for Fiscal Year 2014.

Table 21: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Airports				
Montgomery Field / AAA00001	96		\$	\$ 13,925,662
MYF Rehab of Runway 5/23 & Taxiway G / B00910		Design Bid Build	5,303,000	
MYF Twy C Rehab & New Run-Up Pads / B11059		Design Bid Build	1,000,000	
Total Airports			\$ 6,303,000	\$ 13,925,662
Environmental Services				
Citywide Energy Improvements / ABT00003	114		\$	\$ 11,890,324
Post Top Street Light conversion / B13139		Design Build	7,000,000	
South Chollas Landfill Improvements / S00684	125	Design Build	1,500,000	6,861,702
West Miramar Landfill Phase 2 Landfill Gas System / S00774	128	Design Build	2,600,000	3,060,000
Total Environmental Services			\$ 11,100,000	\$ 21,812,026
Fire-Rescue				
Fire Station 38 Remodel / S10006 *	146	Design Bid Build	\$ 436,000	\$ 650,000
FIRE STATION #45-EAST MISSION VALLEY / S00688	148	Design Bid Build	8,309,000	10,838,692
LA JOLLA COVE STATION / S00792	152	Design Bid Build	1,130,000	2,104,627
Total Fire-Rescue			\$ 9,875,000	\$ 13,593,319
Library				
SKYLINE HILLS LIBRARY (1) / S00692	185	Design Build	\$ 11,369,000	\$ 14,754,252
Total Library			\$ 11,369,000	\$ 14,754,252
Park & Recreation				
CABRILLO HEIGHTS N'HOOD PARK IMPROV / S00763	214	Design Bid Build	\$ 650,000	\$ 843,000
HOME AVENUE PARK / S00673	261	Design Bid Build	3,310,000	5,200,150
Mission Bay Golf Course / AEA00003	275			1,400,000
Mission Bay Golf Course - Upgrades / B12020		Job Order Contract	63,000	
Mission Hills Historic St Lighting / S11008 / B00709	279	Design Bid Build	676,000	845,000

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Table 21: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
MONTGOMERY ACADEMY JOINT USE IMPRVMT / S00973	284	Design Bid Build	745,000	695,000
Mountain View Neigh Pk Area Upgrades / S11019 *	286	Design Bid Build	495,000	1,025,000
MUSEUM OF MAN Interior / S11101 *	288	Design Bid Build	300,000	2,030,976
Pomerado Rd n/o Rho Bernardo Rd Medians / S10035	304	Design Bid Build	650,000	899,840
Rancho Bernardo Comm Pk-Sports Fld Lghtg / S11012	305	Design Bid Build	581,000	870,000
Rancho Bernardo Road Streetscape / S12006 *	307	Design Bid Build	52,000	75,000
Rancho Penasquitos Skate Park / S12002 *	311	Design Build	403,000	369,305
Rancho Penasquitos Towne Centre Park Imp / S12003 *	312	Design Bid Build	50,000	75,000
Resource Based Open Space Parks / AGE00001	314			2,239,944
LOS PEN CANYON - BLK MTN RANGER STATION / B00619		Design Bid Build	1,145,000	
SD RIVER DREDGING QUALCOMM WAY TO SR163 / S00606	318	Design Bid Build	739,000	1,064,000
San Ysidro Athletic Area/Larsen Fld Lght / S11013	320	Design Bid Build	601,000	1,041,300
252 CORRIDOR PARK IMPROVEMENTS PHASE 2 / S01071	324	Design Bid Build	1,020,000	1,650,000
Torrey Highlands Park - Play Area Upgrad / S11020	338	Design Bid Build	700,000	940,377
Trail For All People / S13001 *	344	Design Bid Build	184,000	281,000
University Village Park Tot Lot / S13005 *	346	Design Build	191,000	450,253
Welcome to Rancho Bernardo - Signs / S10036 *	352	Design Bid Build	34,000	55,367
WEST MAPLE CANYON MINI / S00760 *	354	Design Bid Build	294,000	645,000
Total Park & Recreation			\$ 12,883,000	\$ 22,217,998
Police				
Police Headquarters Congeneration Repower Project / S10131	368	Design Build	\$ 800,000	\$ 983,085
Total Police			\$ 800,000	\$ 983,085
Public Utilities				
Backup Generators at SPS's, TP & EMTS / S12036	386	Design Build	\$ 4,900,000	\$ 17,745,600
Chollas Building / S11025	393	Design Build	16,200,000	17,700,000
Dams and Reservoirs / ABK00001	397			3,306,111
Scripps Ranch Rsvr Slope Rpr&Bracket Rpl / B10165 *		Design Bid Build	294,000	
Lower Otay Reservoir Emerg Outlet Improv / S00044	417	Design Bid Build	1,050,000	2,000,000
Metro Treatment Plants / ABO00001	422			29,777,965
MBC Chemical System Improvements Phase 2 / B10178		Design Bid Build	3,174,000	
MWWD Trunk Sewers / AJB00001	424			83,492,663
Rose Canyon TS (RCTS) Joint Repair / B11025		Design Build	4,711,000	
Morena Reservoir Outlet Tower Upgrade / S00041	431	Design Bid Build	4,370,000	5,680,000
NCWRP Sludge Pump Station Upgrade / S00309 *	433	Design Bid Build	361,000	707,096
Otay 1st /2nd Pipeline / S11027	435	Design Bid Build	5,091,000	7,221,721
Pipeline Rehabilitation / AJA00002	441			195,286,638
PIPELINE REHAB - PHASE F-2 (LATERALS) / B11060		Design Bid Build	3,520,000	
Pipeline Rehab - Phase I-2 (Laterals) / B11030		Design Bid Build	3,325,000	
PIPELINE REHABILITATION U-1 / B13012		Design Bid Build	7,980,000	
PIPELINE REHABILITATION V-1 / B13013		Design Bid Build	5,115,000	
PIPELINE REHABILITATION W-1 / B13014		Design Bid Build	2,653,000	
PIPELINE REHABILITATION Y-1 / B13094		Design Bid Build	5,860,000	
PS #64, 65 Penasquitos & E Mission Gorg / ABP00003	447			9,493,059
Pump Station 65 Capacity Upgrade / B00306		Design Bid Build	4,400,000	
Pump Station 33 Wall and Roof Repairs / TBD		Job Order Contract	150,000	TBD
Sewer Main Replacements / AJA00001	459			437,469,755
Water & Sewer Group 957 / B11152		Design Bid Build	633,000	
S& W GJ 814(s) / B00435		Multiple Award Construction Contract	3,462,000	
24-inch Harbor Dr Sewer Main Replacement / B13090 *		Minor Contract	250,000	
Buchanan Canyon Sewer B (UP) / B00429		Design Bid Build	3,488,000	
E St 32nd St & Nutmeg St Sewer Main Repl / B12107 *		Design Bid Build	498,000	

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Table 21: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Lytton St. 6-inch Sewer Replacement / B10209 *		Design Bid Build	395,000	
Sewer & Water GJ Crown Pt s La Playa (S) / B10210		Multiple Award Construction Contract	5,955,000	
Sewer & Water Group 693 (GP3) (05) / B00447		Design Bid Build	2,610,000	
Sewer & Water Group 694 (S) / B00448		Design Bid Build	3,401,000	
Sewer & Water Group 695 (S) / B00449		Design Bid Build	2,554,000	
Sewer & Water Group 758 / B00365		Design Bid Build	4,500,000	
Sewer & Water Group 809 (LJ) / B00416		Design Bid Build	3,209,000	
Sewer & Water Group 820 (LJ) / B00382		Design Bid Build	2,511,000	
Sewer Group 703A / B00461		Design Bid Build	2,100,000	
Sewer Group 720 / B00459		Design Bid Build	3,502,000	
Sewer Group Job 727 / B00337		Design Bid Build	2,155,000	
Sewer Group 735 / B00345		Design Bid Build	1,655,000	
Sewer Group 743 / B00353)		Multiple Award Construction Contract	2,165,000	
SEWER GROUP 808 / B00412		Design Bid Build	1,165,000	
Sewer Group 835 / B13157		Multiple Award Construction Contract	4,608,000	
SEWER PUMP STATION 77A GENERATORS (SPS77A) / B12018		Design Bid Build	682,000	
SPS 13 REHAB / B00476 *		Design Bid Build	450,000	
Swan Street Sewer Main Replacement / B11110 *		Design Bid Build	149,000	
Tecolote Canyon 8-inch CI Sewer Replacement / B11111		Job Order Contract	660,000	
Via Alicante & Crescent Dr SMR (GRC) / B12108		Design Bid Build	680,000	
Water & Sewer Group Job 934 (S) / B11136		Design Bid Build	420,000	
Standpipe & Reservoir Restorations / ABL00001	463			26,349,043
La Jolla Country Club Reservoir / B11024		Design Bid Build	4,125,000	
Tierrasanta (Via Dominique) Pump Station / S12040	464	Design Bid Build	8,200,000	11,228,000
Unscheduled Projects / AJA00003	468			19,334,593
False Bay RR Trunk Sewer / B00507		Design Bid Build	1,026,000	
Upas Street P/L Replacement Project / S11022	469	Construction Manager at Risk	15,585,000	20,196,326
Water Department Security Upgrades / S00050	472			15,564,499
WDSU - Reservoirs & Dams - Ph II / S11106		Design Build	2,200,000	
Main Replacements / AKB00003	476			471,989,455
Pescadero and Diamond Street Stairway Reconstruction / B12106 *		Design Bid Build or Job Order Contract	140,000	
Water & Sewer Group 957 / B11154		Design Bid Build	2,359,000	
S & W GJ 814(w) / B00108		Multiple Award Construction Contract	3,618,000	
Juan Street - Water Pipeline Replacement / B11101		Design Bid Build	812,000	
Rancho Santa Fe Farm Rd. Water Main / B13082 *		Job Order Contract	342,000	
Sewer & Water GJ Crown Pt s La Playa (W) / B13011		Multiple Award Construction Contract	1,781,000	
Sewer & Water Group 693 (GP3) (05)-1 / B00036		Design Bid Build	173,000	
Sewer & Water Group 694 (W) / B00035		Design Bid Build	827,000	
Sewer & Water Group 695 (W) / B00037		Design Bid Build	486,000	
Sewer & Water Group 758 / B00074		Design Bid Build	500,000	
Sewer & Water Group 809 (LJ) / B00102		Design Bid Build	1,888,000	
Sewer & Water Group 820 (LJ) / B00110		Design Bid Build	1,016,000	
Water & Sewer Group Job 934 (W) / B11004		Design Bid Build	1,004,000	
Water Group 616 / B00018		Design Bid Build	5,244,000	
Water Group 961 / B12051		Design Bid Build	894,000	
Water Group Job 936 / B11006		Design Bid Build	3,251,000	
Water Group Job 937 / B11007		Design Bid Build	1,320,000	
Water Group Job 943 / B11039 *		Design Bid Build	435,000	

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Table 21: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Water Group Job 945 / B11041		Design Bid Build	1,575,000	
Water Group Job 958 / B11137		Design Bid Build	3,960,000	
Water Group Job 959 / B11138		Design Bid Build	2,081,000	
Water Group 960 / B12016		Design Bid Build	423,000	
Water Pump Station Restoration / ABJ00001	477			47,842,633
College Ranch Hydro Pump Station / B11023		Design Bid Build	5,286,000	
Water Treatment Plants / ABI00001	478			2,000,000
Sodium Hypochlorite at Otay WTP / B11098		Design Build	1,275,000	
Total Public Utilities			\$ 198,837,000	\$ 1,424,385,157
Public Works - General Services				
Americans with Disabilities Improvements / ABE00001	487		\$	\$ 39,429,719
Casa de Balboa ADA Barrier Removal / B13018		Design Bid Build	1,113,000	
Museum of Man ADA Barrier Removal / B13021 *		Design Bid Build	279,000	
Oak Park Library - ADA Barrier Removal / B11058 *		Design Bid Build	95,000	
Timken Art Gallery ADA Barrier Removal / B13022 *		Design Bid Build	131,000	
United Nations Bldg. ADA Barrier Removal / B13017 *		Design Bid Build	62,000	
Barrio Logan Youth Facilities 2, 3 ADA Barrier Removal / B13067 *		Design Bid Build	348,000	
City Heights Youth & Community Center ADA / B13068 *		Design Bid Build	129,000	
Colina Del Sol Pool ADA Barrier Removal / B13077 *		Design Bid Build	235,000	
Morley Field Tennis Registration / B13020 *		Design Bid Build	130,000	
Sherman Heights Community Center ADA / B13079 *		Design Bid Build	180,000	
Access & Safety Upgrades at 9 Locations / B11116		Job Order Contract	471,000	
City Facility Improvements / ABT00001	489			168,763,241
SPANISH VILLAGE PLMBGREPWTRSERV / B00953 *		Design Bid Build	481,000	
CASA DEL PRADO HVAC / B00940 *		Design Bid Build	437,000	
Total Public Works - General Services			\$ 4,091,000	\$ 208,192,960
Transportation & Storm Water				
25th Street Renaissance Project / S00985	521	Design Bid Build	\$ 1,500,000	\$ 2,994,000
34th Street Storm Drain Repair / S11001 *	522	Design Bid Build	96,000	230,000
34th & 35th at Madison / S00922	523	Design Bid Build	846,000	1,430,854
38th Street Improvements / S00930	525	Design Bid Build	1,105,000	2,000,000
AVENIDA DE LA PLAYA STORM DRAIN REPLACEMENT / S13018	534	Design Bid Build	3,632,000	3,884,666
Azalea Park Neighborhood Identification / S00699	535	Design Bid Build	240,000	411,830
Bayshore Bikeway / S00944 *	540	Design Bid Build	153,000	5,582,775
Bear Drive Wall / S10093 *	542	Design Bid Build	175,000	406,886
CHEROKEE STREET IMPROVEMENTS / S00921	568	Design Bid Build	1,606,000	1,986,005
Drainage Projects / ACA00001	586			246,089,464
Avocado Place Brow Ditch Repair / B10067 *		Design Bid Build	266,000	
Bonillo Dr (4150) Storm Drain Replacemen / B12033 *		Design Bid Build	169,000	
CMP Storm Drain Pipe Lining Group 1a / B10217		Design Bid Build	1,335,000	
FONTAINE STREET STORM DRAIN / B00607		Design Bid Build	594,000	
Jean Drive Storm Drain Replacement / B11013 *		Design Bid Build	390,000	
Norma Drive Storm Drain Replacement / B11014 *		Design Bid Build	350,000	
Princess View Storm Drain / B12054		Design Bid Build	1,515,000	
El Camino Real / State Route 56 Bike Path Connector / S00981 *	590	Design Bid Build	327,000	267,500
Five Points Neighborhood Pedestrian Improvements / S00988 *	596	Design Bid Build	128,000	150,000
Florence Griffith Joyner Elem Safe Route to School / S10061	598	Design Bid Build	742,000	1,292,073
Florida Median Barrier / S11057 *	599	Design Bid Build	495,000	396,767
Fourth Avenue and Quince Street / S11055 *	600	Design Bid Build	256,000	330,000
Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056 *	601	Design Bid Build	440,000	825,000
Guard Rails / AIE00002	606			2,811,516

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Table 21: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
Guardrails at 6 Locations / B13001 / B13002 / B13003 / B13004 / B13005 / B13006		Job Order Contract	875,000	
Hillery Dr Improvements / S11064	609	Design Bid Build	2,000,000	2,500,000
Holly Dr. Street Improvements / S11033	611	Design Bid Build	1,307,000	2,000,000
Installation of City Owned Street Lights / AIH00001	617			4,585,769
Citywide Streetlights FY 2011 / B11147 *		Design Bid Build	74,000	
Fairmont N of Aldine Breakaway St. lights / B13160			150,000	
Juan Street - Concrete Street / S00602	620	Design Bid Build	5,851,000	7,229,843
KEARNY MESA COMMUNITY SIGN / S10044 *	623	Design Bid Build	41,000	60,000
Kelton Road Pedestrian Improvements / S10154 *	626	Design Bid Build	188,000	276,000
LA JOLLA MESA DRIVE SIDEWALK / S00928 *	628	Design Bid Build	133,000	326,000
LA JOLLA VILLAGE DR. & REGENTS ROAD / S00867	630	Design Bid Build	645,000	1,370,000
Manhasset Dr Storm Drain System Upgrade / S11005 *	633	Design Bid Build	123,000	185,000
Miramar Road / S00880	641	Design Bid Build	1,000,000	7,650,000
New Walkways / AIK00001	650			8,753,964
Clairemont Dr Sdwk, Morena to Burgener / B11107 *		Design Bid Build	238,000	
Racine Rd-College Grv to School d/w Sdwk / B12059 *		Design Bid Build	280,000	
North Torrey Pines Roadway & Median Enhancements / S00868	655	Design Bid Build	2,131,000	4,747,000
Pacific HWY Curb Ramp Barrier Removal / S11045 *	662	Design Bid Build	267,000	1,200,000
PALM AVENUE ROADWAY IMPROVEMENTS / S00913	664	Design Bid Build	2,843,000	4,617,209
POWAY ROAD - CLASS I BICYCLE PATH / S00943	671	Design Bid Build	1,500,000	2,400,000
REGENTS ROAD WIDENING - GENESEE TO EXECU / S00881	675	Design Bid Build	3,500,000	6,045,000
Resurfacing of City Streets / AID00005	677			510,471,854
FY13 Asphalt Overlay Group 3 / B13046		Design Bid Build	8,500,000	
FY13 Asphalt Overlay Group 4 / B13057		Design Bid Build	2,290,000	
San Diego River Multi-Use Path / S00958	686	Design Bid Build	910,000	1,819,000
San Remo Way Storm Drain / S11004 *	687	Design Bid Build	156,000	225,000
School Traffic Safety Improvements / AIK00002	689			1,218,771
Oakcrest Dr - 50th and Winona Sdwk B/S / B12081 *		Design Bid Build	105,000	
Clairemont Mesa Blvd / SR-163 Phase II Improvements / S00905	701	Design Bid Build	9,379,000	15,721,200
Torrey Pines Roadway Improvements / S00613 *	713	Design Bid Build	485,000	15,900,000
PARK BLVD @ CYPRESS AVE CONCRETE POP-OUTS & LIGHTED CROSSWALK / B00994 *		Design Bid Build	189,000	
TORREY PINES ROAD SLOPE RESTORATION / S00877	714	Design Bid Build	1,000,000	4,226,220
Traffic Signals City-wide / AIL00004 & Traffic Signals - Modify & Modernize / AIL00005	716 717			15,459,550
4th Ave & Date St Traffic Signal / B13137 *		Design Bid Build	194,000	
31ST STREET & IMPERIAL AVE TRAFFIC SIGNAL / B10021 *		Design Bid Build	188,000	
36th St & El Cajon Bl Traffic Signal / B13138 *		Design Bid Build	194,000	
Ash St @ 2nd, 3rd, 7th, 9th Ave T/S Mods / B10198 *		Design Bid Build	405,000	
Signal Mods in Barrio Logan / B13010 *		Design Bid Build	188,000	
Traffic Signal Modifications FY2011 / B11108		Design Bid Build	997,000	
2 TS, 3 Signal Mods, 21 St Lts / B00906 / B00902 / B10021 / S00841 / S00826		Design Bid Build	1,250,000	
Utilities Undergrounding Program / AID00001	725			89,669,438
Jutland, Moraga, 7CC street Lts and Cable / B00849 / B00726 / B00828		Job Order Contract	480,000	
UUP, 30th St Ph IIIA St Lt & Cable / B00719		Job Order Contract	143,000	
UUP 2T PB North, Patrick Henry Ridge Manor / B00835 / B00840 / B00833		Job Order Contract	477,000	
UUP 4Z Paradise Hills 2 and Altadena, Winona & Whiteman/ B00838 / B00850		Job Order Contract	445,000	
UUP 7A Fox Canyon and Euclid Ave / B00842 / B11131		Job Order Contract	585,000	
UUP 8B Sherman Heights 3, 30th Street Phase III C and 28th Street / B00841 / B12001 / B13143		Job Order Contract	376,000	

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Table 21: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Total Project Cost
UUP Potomac, Moraga, Sunset Cliffs, Lincoln / B12069 / B00720 / B00788 / B12066		Job Order Contract	276,000	
Washington Street Improvements Phase II / S00703	728			1,597,645
WASHINGTON ST @ INDIA ST MEDIAN IMPROVE / S00704 *		Design Bid Build	147,000	
Watershed CIP / ACC00001	729			47,842,633
Allied Gardens Park Green Lot / B11069 *		Design Bid Build	116,000	
Cabrillo Hts Pk Watershed Protection / B10025		Design Bid Build	560,000	
S Crest Pk Infiltration for Chollas Crk / B10029		Design Bid Build	2,600,000	
Bannock Ave Streetscape Enhancements / B10027		Design Bid Build	1,941,000	
Beta Street and 37th Street Green Alley / B11057 *		Design Bid Build	382,000	
Mira Mesa Library Watershed Protection / B10028 *		Design Bid Build	214,000	
Total Transportation & Storm Water			\$ 74,678,000	\$ 1,027,588,787
Total			\$ 329,936,000	\$ 2,747,423,246

*SLBE/ELBE: A City program intended to encourage Small Local Business Enterprises (SLBEs) and Emerging Local Business Enterprises (ELBEs) to participate in City contracting.

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-02), CIP descriptions clearly establish that a project is capital in nature. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects. Each capital project is represented by a City department and categorized by project type and improvement type. Project types provide a categorized breakdown of the type of facility being constructed or improved. Improvement types describe the project's impact on existing assets and may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City. Project types are discussed in greater detail beginning on page 67.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for ranking projects which then allows decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14 details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies see the Project Prioritization section on page 51.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facility benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, funding options utilizing the available resources are taken into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on most CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset-owning department. New or expanded capital projects can lead to increased programs which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may

Capital Improvements Program

Profile of the City of San Diego's CIP

reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception.

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2014 Proposed CIP Budget document includes the following information for the public, and for City Council approval.

- A list of underfunded projects which are proposed to receive funding if other projects have savings at project completion is provided on Page 16.
- A list of projects entering into construction contracts is provided on Page 19 so that City Council may review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the 2014 Proposed CIP Budget have been organized into four progress categories as shown in **Table 2** at the end of this section on page 31. The progress categories are:
 - *New*: for projects that are newly established as part of the Fiscal Year 2014 Proposed Budget
 - *Continuing*: for projects initiated in Fiscal Year 2013, or in a prior year, and are currently in progress
 - *Warranty*: for projects that are technically completed and the asset has been put into service but has not yet been closed
 - *Underfunded*: for projects that are on hold due to lack of funding
- Details of funding sources and proposed Fiscal Year 2014 allocations for City Council approval can be found in the Fiscal Year 2014 Proposed CIP Budget Summary (pages 5 - 24).

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Profile of the City of San Diego's CIP

- Department narratives have been included for each asset-owning department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) was created last year by the Public Works - Engineering & Capital Projects Department which provides project information that is readily available to the public.

New Public Input Process for CIP Budget

The Fiscal Year 2014 Proposed CIP Budget development process took into consideration community input from public outreach efforts conducted by the Public Works Department. In addition to existing pre-established procedures, the City worked with the Community Planning Commission to create another process for which the public could have an opportunity to recommend projects for the Fiscal Year 2014 Proposed CIP Budget. Immediately following approval of last year's CIP Budget, the Public Works Department initiated efforts to develop a process to gain community input prior to development of the City's Fiscal Year 2014 Proposed CIP Budget. The Community Planning Commission (CPC) agreed to partner with City departments in this effort. During the month of August, a core group of CPC members met with representatives from the Public Works-Engineering & Capital Projects Department, Financial Management Department, and Office of the Independent Budget Analyst to develop a plan to gather CIP project recommendations from the 42 Community Planning Groups. It was important to the CPC and each community that the project requests be made at the community level to reflect the unique needs of each community throughout the City. In September, the City hosted three training sessions providing an overview of the City's CIP processes, funding constraints, and project identification. During October and November the Community Planning Groups held public meetings and gathered input. In November, the CPC compiled all of the input and submitted it to the City's Public Works Department. The City's Public Works Department then distributed the public's requests to each of the asset-owning departments for consideration in development of the Fiscal Year 2014 Proposed CIP Budget. As a result of this new effort, the City received input from 29 of the Community Planning Groups which included requests for 225 new projects in addition to prioritizing existing projects.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These seven measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The percentage of available budgeted CIP funds that have been expended.
- The value of CIP contracts awarded for construction.
- The value of CIP construction work-in-place.
- The average number of days from bid opening to construction contract award for CIP projects. The target is 60 working days.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to SLBE/ELBE certified firms. The program target is to have 15 percent of all such funds awarded to SLBE/ELBE certified firms.

Capital Improvements Program

Profile of the City of San Diego's CIP

Multi-Year CIP Program

The City's multi-year CIP plan is a five-year program that incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The multi-year program serves as a planning tool for balancing anticipated funding with community needs and requests. The five-year CIP not only shows the current proposed budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example, Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan. FBA funded project budgets should mirror the project as represented in Public Facilities Financing Plans. TransNet revenue estimates are based upon sales tax projections provided by the San Diego Association of Governments (SANDAG). These estimates are utilized in preparation of the TransNet five-year program of projects as required by SANDAG for compliance with the Regional Transportation Improvement Program. These and all other revenue sources are carefully monitored throughout the year and will be adjusted as needed. The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules. Other funding sources may be included in the multi-year program. For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 1 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year.

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source		FY2014 Anticipated	FY2015	FY2016	FY2017	FY2018	Total by Source
Bond Financing ¹	\$	- \$ 115,000	\$ 81,000	\$ 90,000	\$ 84,200	\$ 84,200	\$ 454,400
Development Impact Fees		7,561	-	-	-	-	7,561
Donations and Developer Financing		953	5,392	14,000	-	3,538	23,883
Enterprise Funds		4,660	-	15,998	3,498	3,498	31,202
Enterprise Funds-Public Utilities ²		119,726	6,796	230,810	234,744	195,776	983,508
Facilities Benefit Assessments		7,775	19,026	28,886	52,671	71,256	186,169
General Fund		400	6,936	5,996	7,761	8,643	38,638
Grants		-	9,846	97,206	-	70,300	177,352
Maintenance Assessment Districts		1,325	-	220	170	480	2,260
Mission Bay & Regional Park Improvements Fund		5,615	3,800	7,395	8,117	8,856	43,397

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2014						Total by Source
	FY2014	Anticipated	FY2015	FY2016	FY2017	FY2018	
Special Revenue Funds	1,033	130	750	750	750	750	4,163
TransNet	22,572	478	20,858	13,727	16,720	750	75,105
Total by Year	\$ 171,620	\$ 167,403	\$ 503,119	\$ 411,438	\$ 464,017	\$ 310,040	\$ 2,027,637

Note: This table does not include unidentified funding of \$997.4 million or \$228.2 million of funding expected in Fiscal Year 2019 or beyond.

¹ Fiscal Year 2014 Anticipated Bond financing includes \$35.0 million in CIP bonds expected to be issued in June 2013 and a third deferred capital bond issuance of \$80.0 million to be considered in early calendar year 2014.

² Public Utilities Enterprise funding has been separated from other enterprise funding sources due to the magnitude of the sewer and water programs.

Projects within the multi-year CIP are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the annualized portion of the first year, an asset is anticipated to be put into service. Full-year projections should be provided for the balance of years in the five-year plan. Operating impacts must include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2014:

- The San Diego New Central Library will open as scheduled during the summer of 2013. This highly anticipated building will become a symbol of downtown's redevelopment and will serve the public for many years.
- The Fire Station Alerting project will replace the current 21-year old outdated system at all City fire stations. The design-build contract is anticipated to be awarded in Fiscal Year 2013.
- The expansion of the San Diego Convention Center will enable San Diego to host events requiring larger space, increase attendance and provide significant economic benefits.
- The Memorial Community Park swimming pool will be completely reconstructed in Fiscal Year 2014. The size of the pool will be enlarged to accommodate more aquatic recreation activities, including high school water polo. The project also includes a larger deck area and a children's splash play area.
- The iconic California Tower in Balboa Park will begin the first phase of seismic retrofit construction. The California Tower is one of the most photographed structures in San Diego and has been standing for almost 100 years.
- The Public Utilities Department continues to evaluate the water pipeline replacement program for the remaining 90 to 100 miles of cast iron water pipe and initiate a condition assessment program of approximately 2,100 miles of asbestos cement water pipeline to determine the replacement rate for the next 10 years.

Many programs will continue throughout the multi-year program, including:

- Resurfacing of the City's roadways
- Undergrounding of utilities
- Bond financing for deferred capital projects
- Improvements for compliance with the Americans with Disabilities Act

Capital Improvements Program

Profile of the City of San Diego's CIP

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by Public Works - Engineering & Capital Projects in coordination with City's asset-owning departments.

The CIP budget process considers project priorities and funding availability.

October - February: Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on community input and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for approval. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by Financial Management and Public Works - Engineering & Capital Projects.

February - March: In coordination with asset-owning departments, Financial Management reviews all project pages and prepares the proposed budget publication.

April: The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article XV, Section 265, Item (b) (15)].

May: During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP projects' budgets based on updated information.

June: City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget.

July: The annual Appropriations Ordinance is presented to the City Council and adopted in July authorizing expenditure of the CIP budget.

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Proposed	Project Total
New			
Bay Terraces Parkside-Greenbelt Lighting / S14008	210	\$ 74,829	\$ 74,829
Carmel Valley Landscaping and Irrigation / L14000	223	250,000	500,000
Chollas Lake Park Playground Improvements / S14002	230	-	989,000
Cowles Mountain Access Road Rehabilitation / S14001	234	-	40,000
EAM ERP Implementation / S14000	400	5,628,000	12,878,000
El Cuervo Adobe Improvements / S14006	249	-	250,000
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	602	1,000,000	152,000,000
Mission Hills-Hillcrest Branch Library / S13022	174	250,000	16,304,500
Municipal Facilities Control Systems Upgrade / L10001	432	1,810,000	1,810,000
Salk Neighborhood Park & Joint Use - Development / S14007	317	-	3,068,470
Tierrasanta - Median Conversion / L14001	334	250,000	250,000
Webster Neighborhood Identification Sign / S14005	350	40,000	55,000
Total New		\$ 9,302,829	\$ 188,219,799
Continuing			
25th Street Renaissance Project / S00985	521	\$ -	\$ 2,994,000
30th Street Pipeline Replacement / S12010	381	-	9,321,585
34th Street Storm Drain / S11001	522	-	230,000
35th & 34th at Madison Avenue Improvements / S00922	523	1,100,000	1,430,854
36th Street Landscape Maintenance / S00902	524	-	50,000
38th Street Improvements / S00930	525	-	2,000,000
50th/53rd & Meade Colina Park Sidewalks / S12023	527	-	612,000
69th & Mohawk Pump Station / S12011	382	279,129	12,616,137
Alta La Jolla Drive Drainage Repair Phase II / S10001	530	-	1,006,105
Altadena/52nd Colina Park Sidewalks / S12024	531	-	270,000
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	384	-	66,941,493
Alvarado Canyon Road Realignment / S00894	532	-	5,665,722
Alvarado Water Treatment Plant Upgrade & Expansion / S00021	385	-	133,466,828
Americans with Disabilities Improvements / ABE00001	487	1,227,000	39,429,719
Angier Elementary School Joint Use / S00762	205	-	2,207,000
Architectural Barrier Removal - DIF Funded / AII00001	533	-	51,000
Arizona Street Landfill Closure and Modifications / S00682	113	-	3,603,543
Avenida de la Playa Infrastructure - SD / S13018	534	-	3,884,666
Backup Generators at Sewer PS's, TP, & EMTS / S12036	386	-	17,745,600
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	537	-	250,000
Balboa Avenue Corridor Improvements / S00831	538	-	2,970,431
Balboa Park Golf Course / AEA00002	207	655,000	2,403,964
Balboa Park Golf Course # Clubhouse / S00614	208	1,100,000	11,738,120
Balboa Terrace Trunk Sewer / S12035	387	-	9,736,435
Barrett Flume Cover / S10013	388	-	5,992,340
Bear Drive Retaining Wall / S10093	542	-	406,886

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Proposed	Project Total
Bicycle Rings and Racks / S00968	546	-	50,000
Black Mountain Park Survey & Management Plan / S00670	213	-	140,000
Bridge Preventative Maintenance Program / S00940	547	-	252,000
Bridge Rehabilitation / AIE00001	548	-	3,014,234
Brown Field / AAA00002	95	-	12,482,905
Bus Stop Improvements / AID00007	549	-	358,463
CAD System Replacement Project / S13100	367	-	6,935,766
CIP Bond Issuance Reserve / S00342	389	-	5,000,000
CIP Emergency Reserve / ABT00006	193	-	1,000,000
Cabrillo Heights Neighborhood Park Improvements / S00763	214	-	843,000
California Tower Seismic Retrofit / L12003	215	-	2,525,612
Camino Del Sur (Bernardo Lakes / Lone Quail Rd) / RD11000	552	-	50,000
Camino Del Sur - SR-56 to Dormouse / S00872	553	-	16,885,000
Camino Del Sur-San Dieguito Rd to Carmel Valley Rd / S00710	555	-	980,020
Camino Del Sur-Santaluz to Camino Del Norte / S00842	557	-	13,901,786
Camino Santa Fe Median Improvements / S10037	216	-	240,000
Canyonside Community Park Improvements / S12004	219	-	349,833
Carmel Country Road Low Flow Channel / S00969	559	-	1,712,000
Carmel Grove Mini Park Play Area Upgrade / S00659	221	-	480,858
Carmel Mountain Road to Del Mar Mesa Road / S00846	560	-	1,800,000
Carmel Valley Neighborhood Park #8 / S00642	224	-	6,139,350
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	562	2,000,000	12,700,000
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	563	2,420,937	15,223,324
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	564	-	7,085,000
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	566	-	14,926,070
Catalina 12inch Cast Iron Mains / S12008	392	2,539,862	8,417,326
Central Avenue Mini Park Acquisition/Development / S00992	226	1,200,000	2,066,714
Cherokee Street Improvements / S00921	568	1,134,005	1,986,005
Chicano Park ADA Upgrades / S13003	227	300,000	2,502,354
Children's Pool Lifeguard Station / S00644	137	-	3,857,067
Chollas Building / S11025	393	-	17,700,000
Cielo & Woodman Pump Station / S12012	394	-	14,479,546
City Administration Building / S00819	488	-	5,198,000
City Facilities Improvements / ABT00001	489	-	168,763,241
City Heights Square Mini-Park / S01070	231	-	1,130,405
Citywide Energy Improvements / ABT00003	114	-	11,890,324
Coastal Erosion Affecting City Streets / AIF00001	569	-	19,727
Coastal Erosion and Access / AGF00006	232	-	3,314,023
Coastal Rail Trail / S00951	570	-	21,905,818
Colina Park Neighborhood Street Lights / S12025	571	-	1,935,000
Community Sign Installation at Various Locations / AID00004	572	-	26,000
Concrete Streets / AID00006	573	-	14,632,000
Consultant Services for Public Facilities / AID00008	576	-	41,219

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Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Proposed	Project Total
Convention Center Phase III Expansion / S12022	507	-	2,732,728
Convert RB Medians-Asphalt to Concrete / L12000	233	125,000	260,673
Coolidge Street Storm Drain / S11003	577	-	250,000
Cooperative Traffic Signal Projects / AIL00003	578	-	478,500
Corrosion Control / AKA00001	396	200,000	1,000,000
Crest Canyon Resource Management Plan / S10067	235	-	75,000
Crystal Pier Improvements / S11014	237	-	300,000
Dams and Reservoirs / ABK00001	397	-	3,306,111
Del Mar Heights East Segment / S12017	398	-	5,263,344
Del Mar Heights Pipeline Relocation / S00070	399	-	7,950,000
Del Mar Heights Road Flashing Beacon / S00987	580	-	35,000
Del Mar Heights Road Multi-use Trail Undercrossing / RD12004	239	-	500,000
Del Mar Mesa Acquisition / S00998	240	-	2,047,994
Del Mar Mesa Central Multi Use Trail / S00890	241	-	161,000
Del Mar Mesa Northern Hiking/Equestrian Trail / S00892	242	-	386,000
Del Mar Mesa Southern Multi-Use Trail / S00889	243	-	260,300
Del Mar Terrace Street Improvements / S10038	244	65,000	1,430,000
Del Mar Trails Park Play Area Upgrades / S11016	245	-	596,366
Del Sol Boulevard-Central / S00858	584	-	6,500,000
Dennerly Ranch Neighborhood Park / S00636	246	-	9,201,956
Dennerly Road - East / S10018	585	-	109,707
Drainage Projects / ACA00001	586	-	246,089,464
EMT&S Boat Dock and Steam Line Relocation / S00319	401	-	2,018,535
East Mission Gorge Force Main Rehabilitation / S00326	402	-	6,791,835
East Point Loma Trunk Sewer / S00329	403	-	5,930,000
El Cajon Boulevard Streetscape Improvements / S00826	248	150,000	2,449,800
El Camino Real - Half Mile to Via De La Valle / S00856	588	-	32,565,869
El Camino Real/State Route 56 Bike Path Connector / S00981	590	-	267,500
El Capitan Pipeline #2 Valves / S10005	404	-	1,314,617
El Capitan Reservoir Road Improvements / S00040	405	-	2,633,696
El Monte Pipeline #2 / S10008	406	-	3,748,000
Energy Commission Energy Efficiency Facility Imp / ABT00004	115	-	1,086,966
Enterprise Asset Management - SAP / S13013	105	-	1,100,000
Environmental Services Facilities Improvements / ABT00005	116	-	153,526
Environmental Services Operations Yard Improvement / AFA00003	118	275,000	577,754
Evans Pond Reclaimed Water Pipeline Installation / S13010	250	-	165,000
FY12 Asphalt Overlay Group I / S12030	592	-	10,000,000
FY12 Asphalt Overlay Group II / S12031	593	-	3,377,060
Fairbrook Neighborhood Park - Acquisition / S01002	251	-	420,000
Fairbrook Neighborhood Park Development / S01083	252	-	2,054,924
Famosa Slough Salt Marsh Creation / S00605	253	-	333,000
Fire Station Major Component Replacement Rehab / ABC00001	138	-	316,261
Fire Station No. 01 - Downtown / S00786	139	-	6,317,116

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Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Proposed	Project Total
Fire Station No. 05 - Hillcrest / S00788	140	-	9,020,000
Fire Station No. 08 - Mission Hills / S10029	141	200,000	863,500
Fire Station No. 15 - Expansion / S13011	143	-	400,000
Fire Station No. 17 - Mid-City / S00783	144	-	11,970,000
Fire Station No. 22 - Point Loma / S00787	145	-	5,638,000
Fire Station No. 38 - Mira Mesa Remodel / S10006	146	-	650,000
Fire Station No. 45 - East Mission Valley / S00688	148	-	10,838,692
Fire Station No. 49 - Otay Mesa / S00784	150	-	10,250,000
Fire Station No. 54 - Paradise Hills / S00785	151	-	2,295,000
Fitting Facility Expansion / S10042	490	-	1,025,000
Five Points Neighborhood Pedestrian Improvements / S00988	596	-	150,000
Five Year CIP Planning / AID00003	597	-	579,000
Florida Drive Median Improvements / S11057	599	-	396,767
Freeway Relocation / AKB00002	407	-	3,217,470
Future Waste Mgmt Disposal & Processing Facilities / S01088	119	-	19,846,171
Genesee Avenue - Widen Interstate 5 Crossing / S00839	603	-	95,300,000
Genesee Avenue-Nobel Dr to SR 52 / S00852	604	-	24,129,700
Georgia Street Bridge Improvements / S00863	605	1,850,000	11,985,042
Gompers Neighborhood Park- Play Area Upgrades / S11030	254	-	1,180,000
Gonzales Canyon Neighborhood Park / S00994	255	-	7,095,000
Gonzales Canyon Resource Management Plan / S10068	256	-	60,000
Groundwater Asset Development Program / ABM00001	408	-	8,924,277
Groundwater Monitoring Network / AKC00001	120	-	1,085,318
Guard Rails / AIE00002	606	-	2,811,516
Harbor Drive Pipelines Replacement / S12028	409	-	11,571,398
Harbor Drive Trunk Sewer Replacement / S00336	410	-	12,398,748
Hayes Ave Storm Drain / S11002	607	-	355,000
Hickman Fields / S00751	257	-	500,000
Hidden Trails Neighborhood Park / S00995	258	-	4,708,289
Hiking & Equestrian Trail Neighborhood Park #10 / S00722	259	-	620,600
Hiking & Equestrian Trails - Eastern Region / S00891	260	-	229,300
Hillery Drive Improvements / S11064	609	-	2,500,000
Holly Dr. Street Improvements / S11033	611	-	2,000,000
Home Avenue Park / S00673	261	750,000	5,200,150
I-5 / SR-56 Fiberoptic Relocation / S00708	612	-	197,104
I-5 to SR-56 Freeway Connectors / S00707	613	-	9,714,262
I-805/Home Avenue Ramp Improvements / S11042	614	-	250,000
Install T/S Interconnect Systems / AIL00002	616	100,000	898,000
Installation of City Owned Street Lights / AIH00001	617	734,000	4,585,769
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	619	-	1,651,010
Joint Use Improvements - Citywide / AGF00003	262	-	737,705
Juan Street Concrete Street / S00602	620	-	7,229,843
Kearny Mesa Community Sign / S10044	623	-	60,000

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Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Proposed	Project Total
Kearny Mesa Pipeline Upgrade / S10011	411	-	199
Kelton Road Pedestrian Improvements / S10154	626	-	276,000
Kensington/Normal Heights Library / S00795	170	-	2,421,530
Kumeyaay Lakes Berm Restoration and Dredging / S00655	263	-	10,000,000
La Jolla Cove Lifeguard Station / S00792	152	-	2,104,627
La Jolla Ecological Reserve Area of ASBS / S00607	627	-	3,310,000
La Jolla Mesa Drive Sidewalk / S00928	628	-	326,000
La Jolla Scenic Drive 16inch Main / S12009	412	1,724,089	8,932,141
La Jolla Shores Lifeguard Station / S00790	153	-	3,395,141
La Jolla Village Drive - Interstate 805 Ramps / S00857	629	-	23,974,536
La Jolla Village Drive and Regents Road / S00867	630	-	1,370,000
Larsen Field ADA Improvements Phase II / S13004	265	-	689,175
Laurel Street Bridge Over State Route 163 / S00939	631	-	720,000
Library Collection Conversion to RFID / S12000	171	-	700,000
Linda Vista Community Park Picnic Area / S01068	266	-	303,965
Linda Vista Rd at Genesee Intersection Improvement / S00907	632	50,000	1,023,188
Lindbergh Field 16" Cast Iron Main Replacement / S10055	414	-	5,977,779
Little McGonigle Ranch Road Pipeline / S00069	415	-	757,000
Lower Otay Outlet Tower / S12018	416	131,327	5,505,385
Lower Otay Reservoir Emergency Outlet Improvements / S00044	417	618,572	2,000,000
MBC Biosolids Storage Silos / S00322	418	-	8,707,993
MBC Dewatering Centrifuges Replacement / S00339	419	3,454,160	12,000,000
MBC Odor Control Facility Upgrades / S00323	420	1,022,262	6,200,000
Manhasset Drive Storm Drain System Upgrade / S11005	633	-	185,000
McKinley Elementary School Joint Use Improvements / S12001	268	-	1,702,500
Median Installation / AIG00001	635	447,000	1,632,937
Memorial Pool Improvements / S00970	269	-	4,161,000
Metro Facilities Control Systems Upgrade / L10000	421	-	8,270,388
Metro Treatment Plants / ABO00001	422	1,500,000	29,777,965
Metropolitan System Pump Stations / ABP00002	423	-	13,655,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	424	-	83,492,663
Midway Street Bluff Repair / S12005	636	-	128,883
Minor Bike Facilities / AIA00001	637	639,000	4,345,500
Minor Improvements to Landfills / AFA00001	121	330,000	3,739,937
Mira Mesa Community Park - Exp & Aquatic Complex / S00667	271	-	27,718,520
Mira Mesa Community Transit Center / S00847	639	-	692,000
Miramar Clearwell Improvements / S11024	425	2,400,000	85,000,000
Miramar Contract A Roof System Redesign / S13016	426	4,557,000	7,557,000
Miramar Road-Interstate 805 Easterly Ramps / S00880	641	-	7,650,000
Mission Bay Athletic Area Comfort Stn Modernize / S10021	272	-	1,029,057
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	273	700,000	1,400,000
Mission Bay Golf Course Renovation/Reconstruction / S11010	274	-	2,960,000
Mission Bay Golf Course and Practice Center / AEA00003	275	500,000	1,400,000

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Project Name	Page No.	FY2014 Proposed	Project Total
Mission Bay Improvements / AGF00004	276	3,114,678	30,688,194
Mission Bay/Fiesta Island Development Plan / S00624	278	-	420,000
Mission Beach Boardwalk Bulkhead / S00726	643	-	3,292,225
Mission Beach Lifeguard Station / S00793	154	-	864,400
Mission Hills Historic Street Lighting / S11008	279	-	367,486
Mission Trails Regional Park Cowles Mountain Trail / S10065	280	-	400,000
Mission Trails Regional Park Master Plan Update / S01014	281	-	884,829
Mission Trails Regional Park Trail Realignment / S10066	282	-	215,000
Mission Trails Regional Park/Mission Bay Bike Path / S00734	646	-	201,500
Montezuma Pipeline/Mid-City Pipeline Phase II / S11026	429	2,000,000	17,200,000
Montezuma Trunk Sewer / S00332	430	-	6,182,094
Montgomery Academy Joint Use Improvements / S00973	284	-	695,000
Montgomery Field / AAA00001	96	-	13,925,662
Montgomery Field Rehabilitation / S00680	97	-	5,231,922
Morena Reservoir Outlet Tower Upgrade / S00041	431	4,870,768	5,680,000
Mountain View Neighborhood Park Area Upgrades / S11019	286	-	1,025,000
Multiple Species Conservation / S01076	287	-	21,144,303
NCWRP Sludge Pump Station Upgrade / S00309	433	-	707,096
NTC Aquatic Center / S10000	289	-	1,486,726
New Walkways / AIK00001	650	1,509,484	8,753,964
Normal Heights Community Park Development / S00662	290	-	192,281
North City Reclamation System / AHC00002	434	-	17,783,332
North Ocean Beach Gateway Phase II / S12041	291	-	351,000
North Pacific Beach Lifeguard Station / S10119	155	-	6,763,347
North Park Library / S00798	175	-	700,816
North Park Mini-Park and Streetscape Improvements / S10050	292	2,198,675	2,537,949
North Park/Main Street Sidewalk Improvements / S10040	293	-	200,000
North Torrey Pines Roadway & Median Enhancements / S00868	655	-	4,747,000
North University City Fire Station / S13021	156	-	14,000,000
Old Otay Mesa Road- Westerly / S00870	658	3,000,000	8,250,000
Olive Street Park Acquisition and Development / S10051	296	-	2,201,585
Open Space Improvements / AGG00001	297	-	1,723,000
Otay 1st/2nd PPL Abandon East of Highland Avenue / S11027	435	900,000	7,221,721
Otay 1st/2nd PPL Abandon West of Highland Avenue / S12016	436	338,051	26,328,464
Otay East Library / S10025	177	-	15,885,000
Otay Mesa Truck Route Phase 4 / S11060	659	-	16,850,000
Otay Second Pipeline Improvements / S00032	437	-	2,999,869
Otay Water Treatment Plant Upgrade & Expansion / S00030	438	-	43,668,871
PS2 Power Reliability & Surge Protection / S00312	439	351,719	31,200,000
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	660	-	370,000
Pacific Beach Pipeline South (W) / S12015	440	900,000	21,073,000
Pacific Breezes (Ocean View Hills) Community Park / S00649	300	-	11,770,000
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	301	-	7,239,000

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Project Name	Page No.	FY2014 Proposed	Project Total
Pacific Highlands Traffic Signals / S01062	661	-	2,400,000
Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045	662	300,000	1,200,000
Palisades Park Comfort Station Replacement / S10026	302	-	997,712
Palm Avenue Interstate 805 Interchange / S00869	663	-	37,937,886
Palm Avenue Roadway Improvements / S00913	664	2,403,939	4,617,209
Paradise Hills Library / S00810	178	-	8,939,533
Park & Recreation Grant Match Funding / AGF00001	303	-	1,223,459
Park Boulevard and Essex Street / S11054	666	-	320,000
Pipeline Rehabilitation / AJA00002	441	25,306,271	195,286,638
Point Loma Grit Processing Improvements / S00315	443	6,162,221	34,614,085
Police Headquarters Cogeneration Repower Project / S10131	368	-	983,085
Police Range Refurbishment / S10118	369	-	4,046,734
Pomerado Pipeline #2 / S00072	444	-	20,255
Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	304	255,090	899,840
Poway Road Bicycle Path - Class I / S00943	671	-	2,400,000
Pressure Reduction Facility Upgrades / AKA00002	445	-	250,000
Public Safety Training Institute / S00816	370	-	505,000
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	447	500,000	9,493,059
Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308	448	-	12,710,452
Pump Station Restorations / ABP00001	449	750,000	29,885,274
Pump Station Upgrades Group I North County / S00303	450	-	17,116,827
QUALCOMM Stadium / ABG00001	499	750,000	6,000,000
Rancho Bernardo Community Park-Sports Field Lights / S11012	305	-	870,000
Rancho Bernardo Library / S00812	179	-	3,504,700
Rancho Bernardo Streetscape-Phase I / S12006	307	-	75,000
Rancho Encantada Park #2 / S00652	309	-	2,118,000
Rancho Penasquitos Skate Park / S12002	311	-	369,305
Rancho Penasquitos Towne Centre Park Improvements / S12003	312	-	75,000
Reclaimed Water Extension / AHC00001	451	-	1,271,031
Reclaimed Water Retrofit / AHC00003	452	-	924,022
Recycled Water System Upgrades / S10010	453	-	2,350,000
Recycled Water Systems Upgrades / AHC00004	454	-	337,422
Recycled Water Tank Modifications / S12014	455	-	900,000
Regents Road Widening-Genesee to Executive / S00881	675	-	6,045,000
Regional Park Improvements / AGF00005	313	2,500,000	19,742,279
Replace Obsolete T/S Controllers / AIL00010	676	-	240,480
Resource-Based Open Space Parks / AGE00001	314	126,885	2,239,944
Resurfacing of City Streets / AID00005	677	-	510,471,854
Ridgehaven Backup Generator Project / S10133	123	-	550,000
Riviera Del Sol Neighborhood Park / S00999	315	-	6,150,000
Roof Replacement / ABT00002	491	-	864,365
Roosevelt Middle School Improvements / S00761	316	-	1,190,000
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	678	-	1,235,119

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Proposed	Project Total
SBWR Plant Demineralization / S00310	456	2,656,294	3,279,133
SDFD Station Alerting / L12002	158	-	4,400,000
SR-94/Euclid Ave Interchange Improvements / S11046	682	400,000	1,330,000
San Carlos Branch Library / S00800	180	-	9,274,777
San Diego New Central Library / S00799	181	-	186,106,000
San Diego River Dredging-Qualcomm Way to SR163 / S00606	318	-	1,064,000
San Diego River Multi-Use Path / S00958	686	-	1,819,000
San Diego River Park Master Plan / S01001	319	-	1,802,000
San Remo Way Storm Drain / S11004	687	-	225,000
San Ysidro Athletic Area & Larsen Field Lighting / S11013	320	171,300	1,041,300
San Ysidro Branch Library / S00802	182	885,000	12,186,000
Saturn Blvd Roadway Improvements / S11028	688	-	1,673,586
School Traffic Safety Improvements / AIK00002	689	201,890	1,218,771
Scripps Miramar Ranch Library / S00811	183	-	1,126,000
Scripps Ranch Pump Station / S12019	457	1,312,000	13,079,000
Sea World Drive/Interstate 5 Interchange Imp / S00888	691	-	120,163,209
Sefton Field Improvements / S01012	321	-	1,000,000
Seismic Upgrades / AKB00004	458	-	50,000
Sewer Main Replacements / AJA00001	459	23,000,000	437,469,755
Sidewalk Repair and Reconstruction / AIK00003	693	400,000	10,381,718
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	322	130,000	1,200,609
Skyline Drive at Cardiff Improvements / S00927	695	-	25,815
Skyline Hills Library / S00692	185	-	14,754,252
Sorrento Valley Road & Interstate 5 Interchange / S00914	697	500,000	53,019,000
South Bay Reclamation System / S00018	460	-	1,499,134
South Chollas Landfill / S00776	124	-	1,776,000
South Chollas Landfill Improvements / S00684	125	-	6,861,702
South Metro Sewer Rehabilitation Phase 3B / S00317	461	-	9,214,957
South Miramar Landfill / S00779	126	-	3,610,000
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071	324	-	1,650,000
Sports Arena Blvd-Rosecrans to Midway / S00721	698	-	628,642
Standpipe and Reservoir Rehabilitations / ABL00001	463	2,384,688	26,349,043
State Route 163/Clairemont Mesa Blvd Interchange / S00905	701	350,000	15,721,200
State Route 163/Friars Road / S00851	702	-	122,650,941
State Route 56 Bike Interchanges / S00955	703	-	11,354,408
Streamview Drive Improvements / S00864	706	-	1,725,000
Street Light Circuit Upgrades / AIH00002	707	-	36,650,000
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	327	-	3,995,594
Supplier Relationship Management - SAP / S12021	106	-	900,000
Switzer Canyon Bridge Enhancement Prog / S10054	328	5,000	275,000
Talbot Street Slope Restoration / S00609	708	-	2,091,474
Talmadge Historic Gates / L12001	330	100,000	338,101
Talmadge Streetscape & Lighting Zone 2W / S00977	333	10,000	54,486

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Proposed	Project Total
Taylor Street - Bikeway / S00965	709	-	219,092
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	710	-	4,169,547
Tierrasanta (Via Dominique) Pump Station / S12040	464	2,000,000	11,228,000
Tierrasanta Community Park Sports Field Lighting / S11011	335	-	1,003,876
Torrey Highlands Community ID and Enhancement / S11009	336	-	175,000
Torrey Highlands Neighborhood Park South / S00651	337	-	8,043,527
Torrey Highlands Park Play Area Upgrades / S11020	338	-	940,377
Torrey Highlands Trail System / RD12002	339	-	667,834
Torrey Hills Neighborhood Park Development / S13007	340	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	341	-	441,000
Torrey Meadows Drive Overcrossing / S10015	712	2,353,887	9,115,000
Torrey Pines Golf Course / AEA00001	343	1,100,000	2,821,606
Torrey Pines Improvements Phase I / S00613	713	-	15,900,000
Torrey Pines Road Slope Restoration / S00877	714	2,540,000	4,226,220
Traffic Calming / AIL00001	715	1,186,526	6,325,036
Traffic Signals - Citywide / AIL00004	716	810,500	4,978,524
Traffic Signals Modification / AIL00005	717	1,450,900	10,481,026
Trail for All People / S13001	344	-	281,000
Transportation Grant Match / AID00002	718	-	430,597
Triple Pipe Crossing - Dennery Road / S10017	719	-	119,246
Tubman Charter School Joint Use Improvements / S13000	345	200,000	1,920,000
USIU Trunk Sewer / S00334	466	-	10,320,437
Underground Tank Program / AFA00002	127	-	450,560
University Ave Pipeline Replacement / S11021	467	1,000,000	15,300,000
University Avenue Mobility Project / S00915	721	2,000,000	3,680,000
University Avenue Sidewalk from 54th to 68th / S00910	722	-	2,450,000
University Village Park Tot Lot / S13005	346	-	450,253
Unscheduled Projects / AJA00003	468	-	19,334,593
Upas Street Pipeline Replacement / S11022	469	4,300,000	20,196,326
Utilities Undergrounding Program / AID00001	725	-	89,669,438
Valencia Park Acquisition and Development / S11103	347	-	682,509
Via de la Valle Widening / RD11001	726	952,749	1,002,749
Views West Neighborhood Park ADA Upgrades / S10031	348	-	930,100
Walker Neighborhood Park Playground Upgrades / S10092	349	-	313,100
Water & Sewer Group Job 816 (W) / S13015	470	650,000	10,755,363
Water CIP Reserve / S00048	471	-	5,000,000
Water Department Security Upgrades / S00050	472	-	15,564,499
Water Group 787 / S11108	473	-	9,236,125
Water Group Job 790 / S10004	474	-	8,607,045
Water Group Job 915 (3012) / S10123	475	-	16,005,121
Water Main Replacements / AKB00003	476	12,000,000	471,989,455
Water Pump Station Restoration / ABJ00001	477	1,079,912	28,142,169
Water Treatment Plants / ABI00001	478	1,400,000	2,000,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Proposed	Project Total
Watershed CIP / ACC00001	729	-	47,842,633
Wegeforth Elementary School Joint Use / S00764	351	-	3,092,000
Welcome to Rancho Bernardo Signs / S10036	352	-	55,367
West Maple Canyon Mini-Park / S00760	354	70,000	645,000
West Miramar Landfill - Phase 2 / S00774	128	-	3,060,000
West Miramar Refuse Disposal Facility - Phase 2 / S01074	129	-	39,112,334
West Mission Bay Drive Bridge Over San Diego River / S00871	730	-	118,759,654
Westerly Extension of Hazard Center Drive / RD10001	732	-	1,000,000
Wet Weather Storage Facility / S00314	479	-	7,272,127
Wightman Street Neighborhood Park / S00767	355	-	3,049,000
Windwood II Mini Park Play Area Upgrades / S11017	356	-	555,225
Total Continuing		\$ 162,306,770 \$	5,259,612,673

Warranty

43rd Street Widening / S00845	526	\$ -	9,048,223
54th Street/Euclid Avenue Bikeways / S00956	528	-	130,000
Advanced Water Treatment Demo Plant (IPR/RA) / S10127	383	-	7,200,000
Aldine Drive and Fairmount Drive Slope Restoration / S00865	529	-	6,192,045
Azalea Park Neighborhood Identification / S00699	535	-	411,830
Balboa Ave/Hathaway St Left Turn Lane Installation / S10047	536	-	4,163
Balboa Branch Library / S00808	169	-	7,702,000
Balboa Park Arcade / AGF00002	206	-	5,642,545
Balboa Park Golf Course Irrigation System / S00632	209	-	4,007,332
Balboa Park/Florida Canyon Storm Drain Repairs / S01064	539	-	1,370,000
Bayshore Bikeway / S00944	540	-	5,582,775
Beach Area Low Flow Storm Drain Diversion / S00603	541	-	7,754,755
Berger Ave Sidewalk & Curb Ramps / S11044	543	-	225,000
Bicycle Loop Detectors / S11058	544	-	83,500
Bicycle Master Plan / S00948	545	-	275,000
Bird Rock Median Lighting / S11007	212	-	229,000
CIS ERP Implementation / S11100	390	-	22,397,040
Caliente Avenue Sidewalk / S10058	550	-	100,170
Cam Del Sur Widening-San Dieguito Rd-Pso Del Sur / RD11003	551	-	23,434
Camino Del Sur-SR 56 to Carmel Valley Road / S00899	554	-	13,364,810
Camino Del Sur-Santaluz / Resort Wildlife Crossing / S00843	556	-	4,536,633
Camino Santa Fe-Del Mar Mesa Road to SR 56 / S00898	558	-	7,125,000
Canyonside Community Park / S00768	217	-	345,000
Canyonside Community Park / S00637	218	-	74,000
Carmel Country Road Median Improvements / S10039	220	-	190,000
Carmel Mountain Road Transmission Line / S00071	391	-	3,925,000
Carmel Valley Community Park South-Neighborhood8A / S00750	222	-	9,977,841
Carmel Valley Rd-Del Mar Hts to Lopelia Meadows PI / S00906	561	-	7,205,000
Carmel Valley Road Enhancement Project / S00859	565	-	9,094,641

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Proposed	Project Total
Carson Elementary School Joint Use / S00646	225	-	754,662
Central Elementary School-Safe Route to School / S00741	567	-	470,000
Chollas Creek Enhancement / S00686	229	-	1,923,799
Colony Hill Water Main Relocation / S11102	395	-	1,504,250
Congress Street Bicycle Facility / S11037	574	-	50,000
Congress Street-San Diego Avenue Bicycle Facility / S11038	575	-	50,000
Crown Point Salt Marsh / S00623	236	-	40,000
Dailard Neighborhood Park-Play Area Upgrades / S10028	238	-	410,335
Del Mar Heights Rd n/o Neighborhood 4 Park/School / S00855	579	-	859,436
Del Mar Heights Road Interconnect / S00745	581	-	184,500
Del Mar Heights Road-4/6 Lanes / S00903	582	-	9,842,000
Del Mar Mesa Public Facilities / S00893	583	-	9,405,000
Dennis V. Allen Park Tot Lot Improvements / S12033	247	-	57,101
Eastgate Mall-Towne Centre to Miramar Road / S00848	587	-	1,482,001
El Camino Real Widening / S00916	589	-	100,000
Environmental Services Operations Yard Improvement / S01085	117	-	879,628
Euclid Avenue & Home Improvements / S00886	591	-	1,012,740
Fashion Valley Road Restoration / S00610	594	-	1,876,519
Fire Station No. 10 - College Remodel / S01031	142	-	21,822
Fire Station No. 42 - Carmel Mountain Ranch / S00782	147	-	304,051
Fire Station No. 47 - Pacific Highlands Ranch / S00689	149	-	7,745,365
First Avenue Bridge Over Maple Canyon / S00862	595	-	13,540,154
Florence Griffith Joyner Elem Safe Route to School / S10061	598	-	1,292,073
Fourth Avenue and Quince Street / S11055	600	-	330,000
Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056	601	-	825,000
High Accident Locations / AIL00006	608	-	4,177
Hollister Street Widening / S00980	610	-	2,068
India Street Improvement Study / S00967	615	-	50,000
Interstate 15 Improvements / S00931	618	-	7,150,000
Judicial Drive-Golden Haven to Eastgate Mall / S00879	621	-	8,889,000
Judy Lee Place Storm Drain Replacement / S10052	622	-	560,000
Kearny Villa Road Bike Lane Improvements / S00961	624	-	300,000
Kearny Villa Road Bike Path Study / S00966	625	-	100,000
Lake Murray Community Park Play Area Expansion / S11018	264	-	212,454
Lake Murray Trunk Sewer / S00335	413	-	13,510,798
Logan Heights Branch Library / S00807	172	-	2,534,012
Maddox Neighborhood Park Playground Upgrades / S10086	267	-	546,000
Maryland Street Storm Drain Replacement / S10056	634	-	399,840
Minor Signal Improvements / AIL00007	638	-	17,155
Mira Mesa ADA / S01039	270	-	135,908
Mira Sorrento Place-Scranton to Vista Sorrento / S00878	640	-	12,460,253
Miramar Landfill Greenery Expansion / S00975	122	-	397,858
Miramar Pipeline Monitoring & Reinspection / S00083	427	-	1,487,636

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Proposed	Project Total
Miramar Water Treatment Plant Upgrade & Expansion / S00024	428	-	120,668,505
Mission Bay Park Eel Grass Mitigation / S00612	277	-	626,000
Mission Bay Sewer Interceptor System / S01095	642	-	1,317,633
Mission Beach Boardwalk Widening Project / S00860	644	-	410,500
Mission City Parkway/San Diego River / S00936	645	-	2,787,315
Mission Hills Branch Library / S00804	173	-	3,161,500
Mission Trails Regional Pk Equest Comfort Station / S01073	283	-	578,000
Montgomery Waller Community Park / S00754	285	-	1,120,000
Mount Hope/Market Street Median and Street Lights / S10088	647	-	633,637
Museum of Man Roof Replacement / S11101	288	-	2,030,976
Navajo Road Interconnect / S00746	648	-	51,000
New Heritage Road (Otay Valley Road)-Central / S00876	649	-	4,319,794
North Harbor Drive Navy Estuary Seismic Retrofit / S00728	651	-	17,584,481
North Park Lighting Improvements / S00823	652	-	487,860
North Torrey Pines Road Bridge/ Los Penasquitos / S00935	653	-	13,980,652
North Torrey Pines Road at Genesee Avenue / S00720	654	-	9,573,775
Ocean Beach Branch Library / S00806	176	-	8,011,360
Ocean Beach CDC - N Ocean Beach Revitalization / S01057	294	-	845,160
Ocean Front Walk-San Fernando to Ventura / S00875	656	-	392,032
Ocean View Hills Parkway / S00882	657	-	15,058,237
Old Mission Dam Preservation / S00611	295	-	1,577,336
Otay Valley Fenton Pond Recreation Trail / S00753	298	-	209,605
Otay Valley Regional Park-Beyer Blvd Staging Area / S00638	299	-	2,500,396
Park Blvd Bicycle Facility / S11035	665	-	75,000
Pedestrian Bridge - Ted Williams Parkway / S00938	667	-	25,000
Pipeline Rehabilitation Phase F-1 / S00341	442	-	10,260,957
Point Loma/Ocean Beach Interconnect / S00742	668	-	665,000
Pomerado Rd at Willow Creek/Ave of Nations IS / S00933	669	-	1,290,000
Port of San Diego Freeway Access / S12026	670	-	50,000
Pt Loma-South Access Road Protection Project / S00316	446	-	351,698
Rancho Bernardo Bikeway / S00962	672	-	250,000
Rancho Bernardo Recreation Center ADA / S01051	306	-	97,379
Rancho Bernardo Westwood Soundwall / S10033	308	-	100,000
Rancho Penasquitos Monument Signs / S10032	310	-	186,475
Ransom Street/Darwin Way Storm Drain Repairs / S00601	673	-	1,115,037
Regents Road Bridge / S00729	674	-	31,554,476
Rose Creek Bikeway / S00946	679	-	6,800,000
Rosecrans Street Corridor Improvements / S00830	680	-	1,448,325
Ruffin Road/Murphy Canyon Road Bikeway Project / S00959	681	-	177,200
SR2S Traffic Safety Projects Grant #1 / L00010	683	-	520,455
SR56 / I-15 Interchange / S00920	684	-	580,000
Safety in Traffic Education STEP Program / S00964	685	-	224,150
Scripps Ranch/Mira Mesa Medians Project / S00838	690	-	1,237,994

Capital Improvements Program

Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2014 Proposed	Project Total
Seismic Retrofit West Mission Bay Drive Bridge / S00937	692	-	9,941,769
Serra Mesa Branch Library / S00801	184	-	9,556,806
Skyline Drive Improvements / S00912	694	-	2,859,921
Soledad Mountain Road Emergency Repair Project / S00932	696	-	26,744,583
South Mission Valley Trunk Sewer / S00302	462	-	15,801,938
Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832	699	-	785,000
State Route 15 Bikeway Study / S00731	700	-	2,507,275
State Route 56-Carmel Country to Black Mountain / S00853	704	-	149,824,256
Stockton Street Lights / S10130	705	-	259,000
Sunroad Neighborhood Park - Development / S10048	325	-	125,326
Sunset Cliffs Natural Park Drainage Study / S00674	326	-	555,000
Talmadge Decorative Streetlight Restoration / S00978	329	-	231,800
Talmadge Street Improvements / S00820	331	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	332	-	622,923
Thorn Street Median Improvements / S00844	711	-	430,000
Torrey Pines Road/La Jolla Blvd Main Replacement / S00003	465	-	3,300,359
University Ave/Alabama Bike & Ped Safety Imp / S00960	720	-	520,000
University Avenue Streetlights / S00911	723	-	500,000
University City South Beautification / S00821	724	-	100,000
Village Loop Road / S00919	727	-	2,880,000
Washington Street Improvements Phase II / S00703	728	-	1,597,645
West Lewis and Falcon Streets Mini-Park / S00757	353	-	450,000
West San Ysidro Blvd Streetscape / S00822	731	-	589,194
Willow Elementary School-Safe Route to School / S00740	733	-	650,000
Total Warranty		\$ -	733,983,387
Underfunded			
Beyer Park Development / S00752	211	\$ -	13,212,000
Chollas Community Park / S00654	228	-	30,175,562
Ocean Beach Lifeguard Station / S10121	157	-	4,560,000
Sixth Avenue Playground Improvements / S00616	323	-	2,000,000
Skyline-Paradise Hills / S00687	159	-	9,153,325
South Mission Beach Lifeguard Station / S00791	160	-	4,600,000
Torrey Pines City Park General Development Plan / S01015	342	-	10,400,000
Total Underfunded		\$ 10,000	\$ 74,155,373



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Capital Improvements Program

Fiscal Year 2013 Budget Update

Project Changes

The Fiscal Year 2013 Adopted Capital Improvements Program CIP budget published 598 ongoing and new standalone and annual allocation projects. Since publication, 79 of these projects have been closed or cancelled and 20 projects have been initiated. The Fiscal Year 2014 Proposed Budget includes 539 standalone and annual allocation projects. **Table 1** lists the 20 new projects, including the 12 new projects for Fiscal Year 2014 and other projects which have been or will be added via City Council resolution during Fiscal Year 2013.

Table 1: Projects Added to the Fiscal Year 2014 Capital Improvements Program Budget

Project	FY14 Budget	FY14 Anticipated
Avenida de la Playa Infrastructure - SD / S13018	\$ 3,884,666	\$ -
Bay Terraces Parkside-Greenbelt Lighting / S14008 ¹	74,829	-
CAD System Replacement Project / S13100	-	6,935,766
California Tower Seismic Retrofit / L12003	1,025,612	-
Carmel Valley Landscaping and Irrigation / L14000 ¹	250,000	-
Chollas Lake Park Playground Improvements / S14002 ¹	-	989,000
Cowles Mountain Access Road Rehabilitation / S14001 ¹	-	25,000
Dennis V. Allen Park Tot Lot Improvements / S12033	57,101	-
EAM ERP Implementation / S14000 ¹	5,628,000	-
El Cuervo Adobe Improvements / S14006 ¹	-	250,000
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000 ¹	1,000,000	-
Mission Hills-Hillcrest Branch Library / S13022 ²	250,000	2,000,000
Municipal Facilities Control Systems Upgrade / L10001 ³	1,810,000	-
North Ocean Beach Gateway Phase II / S12041	150,000	-
North University City Fire Station / S13021	4,000,000	-
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	175,000	-
Port of San Diego Freeway Access / S12026	50,000	-
Salk Neighborhood Park & Joint Use - Development / S14007 ¹	-	3,068,470
Tierrasanta - Median Conversion / L14001 ¹	250,000	-
Webster Neighborhood Identification Sign / S14005 ¹	40,000	-

¹ New projects for Fiscal Year 2014.

² FY14 Anticipated Budget of \$2 million is included in the \$35 million capital bond approved by City Council in Fiscal Year 2013.

³ Newly published project receiving funding for the first time in Fiscal Year 2014.

Capital Improvements Program

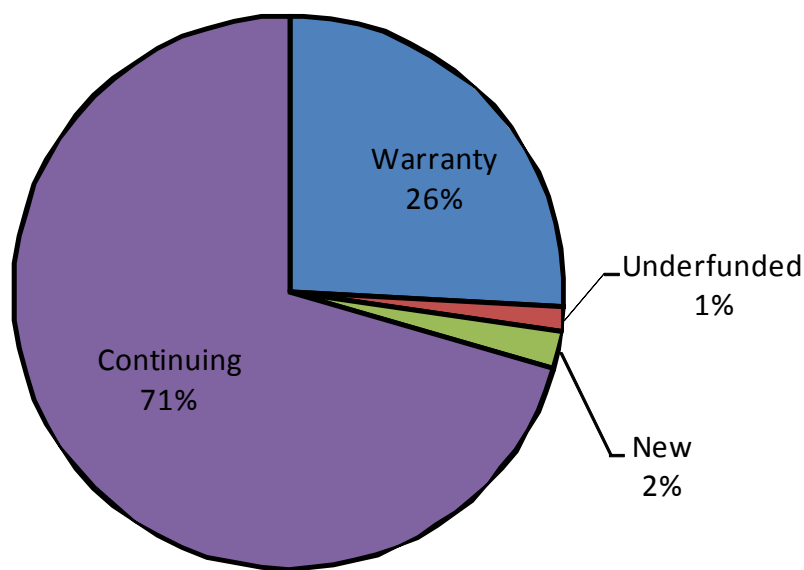
Fiscal Year 2013 Budget Update

It is important to note that although the published number of projects is 539, the total number of active projects being managed is nearly 2,000. This number includes all active sublets of annual allocations in addition to all standalone projects.

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - *New*, *Continuing*, *Completed/Warranty* or *Unfunded/Underfunded*. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 26. The current breakdown is shown below in **Figure 1**:

Figure 1: Projects by Progress Status



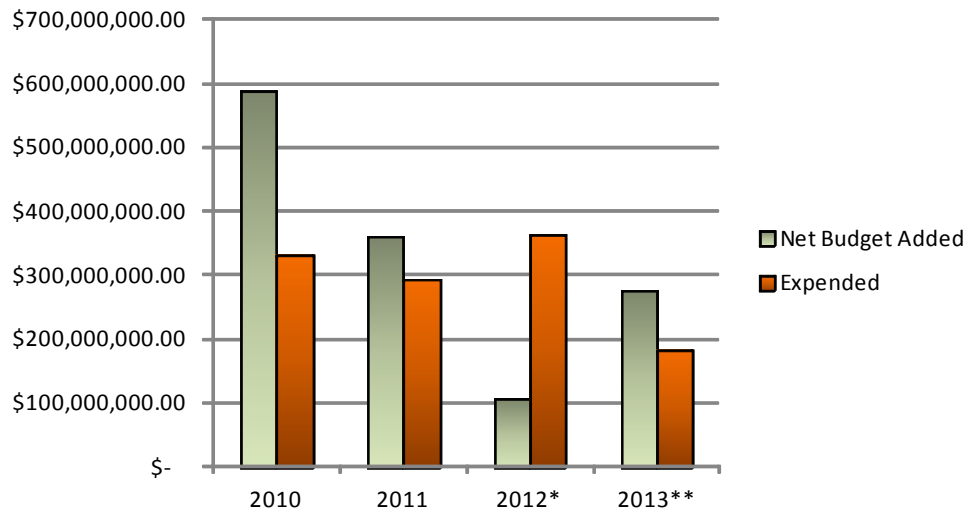
In Fiscal Year 2013, 79 projects have been closed or cancelled. Approximately \$19.2 million in a variety of sources was returned to fund balances or transferred to other projects as a result of these closures. Not all projects resulted in completed assets; some of the projects were cancelled or abandoned resulting in the budget being removed. **Table 2** at the end of this section lists the projects that are no longer published.

Project Expenditures

Since Fiscal Year 2010, \$1.33 billion dollars has been added to the Capital Improvements Program budget and \$1.17 billion has been expended. The chart below shows a significant budget surplus in Fiscal Year 2010 due in part to the addition of deferred capital bond financing. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For the first half of Fiscal Year 2013, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 95 percent of the \$181.4 million CIP expenditures during this time.

Capital Improvements Program Fiscal Year 2013 Budget Update

Figure 2: Budget Added and Expended by Year



*Fiscal Year 2012 Adopted CIP Budget has been predominantly reduced by project closures.

**Fiscal Year 2013 Expended includes only half of the fiscal year.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works-Engineering & Capital Projects Department, is responsible for the bid and award process for CIP contracts. During the first six months of Fiscal Year 2013, 71 consultant and construction contracts, totaling \$93.0 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the proposed budget, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by three to 12 months. The list of projects expecting to enter into contracts during Fiscal Year 2014 can be found on page 19.

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2013

Project	Department
04 TRAFFIC COUNT STATION-VAR. LOCATIONS / S10098	Transportation & Storm Water
ADA Mid City Community Gym / S01048	Park & Recreation
ADA Walkway & Curb Ramp at Azalea Park / S11061	Transportation & Storm Water
Azalea Neighborhood Park / S00756	Park & Recreation
Balboa Avenue Trunk Sewer / S00331	Public Utilities
Ballpark and Redevelopment Project Infrastructure / S01079	Park & Recreation
Bird Rock Coastal Traffic Improvements Phase I / S00896	Transportation & Storm Water
Camino Del Norte Sidewalk / S11047	Transportation & Storm Water
Carmel Mtn Ranch Community Pk Children's Play Area / S01072	Park & Recreation
Carmel Valley Community Park South-Rec Bldg/OcnAir / S00635	Park & Recreation
Carmel Valley Trunk Sewer / S00325	Public Utilities
Chollas Lake Fishing Pier / S10019	Park & Recreation

Capital Improvements Program

Fiscal Year 2013 Budget Update

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2013

Project	Department
Clairemont Branch Library ADA / S01041	Library
Cliffridge Park Comfort Station ADA / S01045	Park & Recreation
College Area Obstructed Curb Ramp Barrier Removal / S11050	Transportation & Storm Water
Darkwood Canyon Connector Study / S00736	Transportation & Storm Water
District Three Sidewalk Study / S00835	Transportation & Storm Water
El Cajon Blvd Commercial Revitalization / S00824	Transportation & Storm Water
El Capitan Potable Water Segment / S12007	Public Utilities
Euclid - Dwight to Isla Vista Sidewalk / S12027	Transportation & Storm Water
Evan V. Jones Parkade Parking Equipment Upgrade / S11034	Real Estate Assets
Fiesta Island Infrastructure Improvements / S00991	Park & Recreation
Fire Station No. 13 - La Jolla - ADA Improvements / S01091	Fire-Rescue
Fire Station No. 33 - Rancho Bernardo / S00789	Fire-Rescue
Fluoridation Facilities / S00074	Public Utilities
Hourglass Field House Parking Areas / S00677	Park & Recreation
Imperial Avenue Streetlights-61st to 69th / S00983	Transportation & Storm Water
Kensington Pressure Regulator / S10059	Public Utilities
Kids Copy-Tubman/Chavez Center / S01021	Park & Recreation
La Jolla Mesa Vista Project UUD / S00695	Transportation & Storm Water
La Mirada Elementary School Joint Use Phase II / S00653	Park & Recreation
Language Academy/Montezuma Elementary Joint Use / S00972	Park & Recreation
Lifeguard Station Headquarters / S00794	Fire-Rescue
Low Flow Telemetry System / S01096	Transportation & Storm Water
McAuliffe Community Park Development Phase 2 / S00664	Park & Recreation
Memorial Pool ADA Improvements / S01049	Park & Recreation
Mid City Community Clinic / S01023	Park & Recreation
Mira Mesa Community Park 3 (Hourglass) Development / S01003	Park & Recreation
Mission Beach Community Clinic - ADA Improvements / S01092	Transportation & Storm Water
Mission Valley Preserve Habitat Enhancement / S00755	Park & Recreation
MLK Jr Play Area Upgrade / S00771	Park & Recreation
Modernization of Elevators - City Admin Building / S00697	Public Works - General Services
Modernization of Elevators - Evan B. Jones Parkade / S00698	Real Estate Assets
Montclair Neighborhood Park Play Area / S10027	Park & Recreation
Nobel Athletic Area Development / S00663	Park & Recreation
North Clairemont Branch Library / S01042	Library
North Park Library / S00809	Library
North Park Obstructed Curb Ramp Barrier Removal / S11049	Transportation & Storm Water
Ocean Beach Commercial Revitalization Newport Ave / S01077	Transportation & Storm Water
Ocean Beach Recreation Center ADA Improvements / S01094	Park & Recreation
Ocean Beach/Hotel Circle Bicycle Path / S00949	Transportation & Storm Water
OneSD Capital / S09999	Department of Information Technology
Otay Mesa Truck Route Phase 3 / S00724	Transportation & Storm Water
Pacific Highway Bicycle Route / S11036	Transportation & Storm Water
Paradise Hills Community Park Picnic Shelter / S10023	Park & Recreation
Potomac Street Improvements / S00925	Transportation & Storm Water
Presidio Park Master Plan / S00993	Park & Recreation
Rancho Bernardo Street and Sidewalk Improvements / S00887	Transportation & Storm Water
San Diego 17 Flow Control Facility / S00038	Public Utilities

Capital Improvements Program

Fiscal Year 2013 Budget Update

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2013

Project	Department
San Diego River Bicycle Path / S00945	Transportation & Storm Water
Sewer Lateral Replacement for Balboa Park / S00619	Park & Recreation
Sewer Pump Station 41 Rehabilitation / S00337	Public Utilities
Skyline Hills Library ADA / S01043	Library
South Clairemont Recreation Center ADA Kitchen Upg / S10134	Park & Recreation
SR2S Sidewalk Projects Grant #2 / L00011	Transportation & Storm Water
Swanson Standley Pool ADA Improvements / S01050	Park & Recreation
Taylor Street Slope Reconstruction / S00676	Park & Recreation
Tierrasanta Skate Park / S00997	Park & Recreation
Torrey Pines Golf Course Irrigate & Fence Upgrades / S01065	Park & Recreation
Torrey Pines Golf Course-Reconstruction 18 Holes / S01082	Park & Recreation
Torrey Pines S Golf Course Restroom Improvements / S00627	Park & Recreation
Traffic Signals - DIF Funded / AIL00009	Transportation & Storm Water
Traffic Signals Mods - DIF Funded / AIL00008	Transportation & Storm Water
Treena Mesa Joint Use Sports Field / S00971	Park & Recreation
University City Library ADA / S01044	Library
Valencia Parkway Open Space Erosion Control / S13009	Park & Recreation
Villa La Jolla Drive Bicycle Route / S10014	Transportation & Storm Water
Vista Sorrento Parkway Bike Lanes / S01097	Transportation & Storm Water
Windansea Erosion Control Plan / S00656	Park & Recreation



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Capital Improvements Program

Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, CIP Prioritization, outlines the process for scoring and prioritizing projects. The intent of the Prioritization Policy is to establish an objective process for ranking CIP projects for funding. The policy was adopted for transportation projects in Fiscal Year 2007 and revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset type (project type).
- Projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Projects Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Priority Scoring

Table 1 lists, in order of importance, the prioritization factors taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Prioritization Factors

Non-Transportation Projects	Weight	Transportation Projects	Weight
Health and Safety Effects	25%	Health and Safety Effects	25%
Regulatory or Mandated Requirements	25%	Capacity and Service (Mobility)	20%
Implication of Deferring the Project	15%	Project Cost and Grant Funding Opportunity	20%
Annual Recurring Cost or Increased Longevity of the Capital Asset	10%	Revitalization, Community Support and Community Plan Compliance	15%
Community Investment	10%	Multiple Category Benefit	10%
Implementation	5%	Annual Recurring Cost or Increased Longevity of the Capital Asset	5%
Project Cost and Grant Funding Opportunity	5%	Project Readiness	5%
Project Readiness	5%		
Total	100%	Total	100%

Capital Improvements Program

Project Prioritization

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lowest one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Airport Assets				
Montgomery Field Rehabilitation / S00680	97	Continuing	100	Medium
Brown Field / AAA00002	95	Continuing	Annual	Annual
Montgomery Field / AAA00001	96	Continuing	Annual	Annual
Buildings				
Miramar Clearwell Improvements / S11024	425	Continuing	100	High
69th & Mohawk Pump Station / S12011	382	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	464	Continuing	96	High
Children's Pool Lifeguard Station / S00644	137	Continuing	93	High
La Jolla Cove Lifeguard Station / S00792	152	Continuing	93	High
Fire Station No. 45 - East Mission Valley / S00688	148	Continuing	92	High
Cielo & Woodman Pump Station / S12012	394	Continuing	90	High
Lower Otay Outlet Tower / S12018	416	Continuing	90	High
Miramar Contract A Roof System Redesign / S13016	426	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	431	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	439	Continuing	90	High
South Metro Sewer Rehabilitation Phase 3B / S00317	461	Continuing	90	High
Museum of Man Roof Replacement / S11101	288	Warranty	86	High
Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308	448	Continuing	86	High
EAM ERP Implementation / S14000	400	New	85	High
Enterprise Asset Management - SAP / S13013	105	Continuing	85	High
Fitting Facility Expansion / S10042	490	Continuing	84	High
Barrett Flume Cover / S10013	388	Continuing	83	High
MBC Dewatering Centrifuges Replacement / S00339	419	Continuing	83	High
MBC Odor Control Facility Upgrades / S00323	420	Continuing	83	High
North Pacific Beach Lifeguard Station / S10119	155	Continuing	83	High
Wet Weather Storage Facility / S00314	479	Continuing	83	High

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
NCWRP Sludge Pump Station Upgrade / S00309	433	Continuing	82	High
EMT&S Boat Dock and Steam Line Relocation / S00319	401	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	141	Continuing	81	Medium
Fire Station No. 10 - College Remodel / S01031	142	Warranty	81	Medium
Fire Station No. 22 - Point Loma / S00787	145	Continuing	81	Medium
Fire Station No. 38 - Mira Mesa Remodel / S10006	146	Continuing	81	Medium
Fire Station No. 42 - Carmel Mountain Ranch / S00782	147	Warranty	81	Medium
Fire Station No. 47 - Pacific Highlands Ranch / S00689	149	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	150	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	151	Continuing	81	Medium
Skyline-Paradise Hills / S00687	159	Underfunded	81	Medium
South Mission Beach Lifeguard Station / S00791	160	Underfunded	81	Medium
Fire Station No. 05 - Hillcrest / S00788	140	Continuing	80	Medium
Fire Station No. 17 - Mid-City / S00783	144	Continuing	80	Medium
Scripps Ranch Pump Station / S12019	457	Continuing	80	Medium
Ocean Beach Lifeguard Station / S10121	157	Underfunded	79	Medium
SDFD Station Alerting / L12002	158	Continuing	79	Medium
SBWR Plant Demineralization / S00310	456	Continuing	77	Medium
Lower Otay Reservoir Emergency Outlet Improvements / S00044	417	Continuing	75	Medium
MBC Biosolids Storage Silos / S00322	418	Continuing	74	Medium
North University City Fire Station / S13021	156	Continuing	74	Medium
Metro Facilities Control Systems Upgrade / L10000	421	Continuing	72	Low
Municipal Facilities Control Systems Upgrade / L10001	432	New	72	Low
Mission Beach Lifeguard Station / S00793	154	Continuing	71	Low
Pt Loma-South Access Road Protection Project / S00316	446	Warranty	69	Low
Chollas Building / S11025	393	Continuing	65	Low
Skyline Hills Library / S00692	185	Continuing	64	Low
Balboa Branch Library / S00808	169	Warranty	62	Low
Mission Hills Branch Library / S00804	173	Warranty	62	Low
Mission Hills-Hillcrest Branch Library / S13022	174	New	62	Low
Ocean Beach Branch Library / S00806	176	Warranty	62	Low
Paradise Hills Library / S00810	178	Continuing	62	Low
Rancho Bernardo Library / S00812	179	Continuing	62	Low
San Ysidro Branch Library / S00802	182	Continuing	62	Low
Scripps Miramar Ranch Library / S00811	183	Continuing	59	Low
NTC Aquatic Center / S10000	289	Continuing	56	Low
Kensington/Normal Heights Library / S00795	170	Continuing	49	Low
North Park Library / S00798	175	Continuing	49	Low
Library Collection Conversion to RFID / S12000	171	Continuing	46	Low
Fire Station No. 15 - Expansion / S13011	143	Continuing	44	Low
Otay East Library / S10025	177	Continuing	39	Low
El Capitan Reservoir Road Improvements / S00040	405	Continuing	14	Low
Advanced Water Treatment Demo Plant (IPR/RA) / S10127	383	Warranty	N/A	N/A

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Alvarado Water Treatment Plant Upgrade & Expansion / S00021	385	Continuing	N/A	N/A
Backup Generators at Sewer PS's, TP, & EMTS / S12036	386	Continuing	N/A	N/A
CAD System Replacement Project / S13100	367	Continuing	N/A	N/A
CIP Bond Issuance Reserve / S00342	389	Continuing	N/A	N/A
CIS ERP Implementation / S11100	390	Warranty	N/A	N/A
City Administration Building / S00819	488	Continuing	N/A	N/A
Convention Center Phase III Expansion / S12022	507	Continuing	N/A	N/A
Fire Station No. 01 - Downtown / S00786	139	Continuing	N/A	N/A
La Jolla Shores Lifeguard Station / S00790	153	Continuing	N/A	N/A
Logan Heights Branch Library / S00807	172	Warranty	N/A	N/A
Mira Mesa ADA / S01039	270	Warranty	N/A	N/A
Miramar Water Treatment Plant Upgrade & Expansion / S00024	428	Warranty	N/A	N/A
Montgomery Academy Joint Use Improvements / S00973	284	Continuing	N/A	N/A
Otay Water Treatment Plant Upgrade & Expansion / S00030	438	Continuing	N/A	N/A
Point Loma Grit Processing Improvements / S00315	443	Continuing	N/A	N/A
Police Headquarters Cogeneration Repower Project / S10131	368	Continuing	N/A	N/A
Police Range Refurbishment / S10118	369	Continuing	N/A	N/A
Public Safety Training Institute / S00816	370	Continuing	N/A	N/A
Pump Station Upgrades Group I North County / S00303	450	Continuing	N/A	N/A
Rancho Bernardo Recreation Center ADA / S01051	306	Warranty	N/A	N/A
Ridgehaven Backup Generator Project / S10133	123	Continuing	N/A	N/A
San Carlos Branch Library / S00800	180	Continuing	N/A	N/A
San Diego New Central Library / S00799	181	Continuing	N/A	N/A
Serra Mesa Branch Library / S00801	184	Warranty	N/A	N/A
Supplier Relationship Management - SAP / S12021	106	Continuing	N/A	N/A
Water Department Security Upgrades / S00050	472	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / S00774	128	Continuing	N/A	N/A
Americans with Disabilities Improvements / ABE00001	487	Continuing	Annual	Annual
CIP Emergency Reserve / ABT00006	193	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	489	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	114	Continuing	Annual	Annual
Dams and Reservoirs / ABK00001	397	Continuing	Annual	Annual
Energy Commission Energy Efficiency Facility Imp / ABT00004	115	Continuing	Annual	Annual
Environmental Services Facilities Improvements / ABT00005	116	Continuing	Annual	Annual
Fire Station Major Component Replacement Rehab / ABC00001	138	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	408	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	422	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	423	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	447	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	449	Continuing	Annual	Annual
QUALCOMM Stadium / ABG00001	499	Continuing	Annual	Annual
Roof Replacement / ABT00002	491	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	463	Continuing	Annual	Annual

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Water Pump Station Restoration / ABJ00001	477	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	478	Continuing	Annual	Annual
Drainage				
Alta La Jolla Drive Drainage Repair Phase II / S10001	530	Continuing	91	High
Avenida de la Playa Infrastructure - SD / S13018	534	Continuing	73	High
San Diego River Dredging-Qualcomm Way to SR163 / S00606	318	Continuing	69	High
34th Street Storm Drain / S11001	522	Continuing	48	High
Coolidge Street Storm Drain / S11003	577	Continuing	46	Medium
San Remo Way Storm Drain / S11004	687	Continuing	44	Medium
Manhasset Drive Storm Drain System Upgrade / S11005	633	Continuing	43	Medium
Hayes Ave Storm Drain / S11002	607	Continuing	41	Medium
Ransom Street/Darwin Way Storm Drain Repairs / S00601	673	Warranty	38	Low
Maryland Street Storm Drain Replacement / S10056	634	Warranty	37	Low
La Jolla Ecological Reserve Area of ASBS / S00607	627	Continuing	28	Low
Judy Lee Place Storm Drain Replacement / S10052	622	Warranty	21	Low
Balboa Park/Florida Canyon Storm Drain Repairs / S01064	539	Warranty	N/A	N/A
Beach Area Low Flow Storm Drain Diversion / S00603	541	Warranty	N/A	N/A
Chollas Creek Enhancement / S00686	229	Warranty	N/A	N/A
Famosa Slough Salt Marsh Creation / S00605	253	Continuing	N/A	N/A
Mission Bay Sewer Interceptor System / S01095	642	Warranty	N/A	N/A
Drainage Projects / ACA00001	586	Continuing	Annual	Annual
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	678	Continuing	Annual	Annual
Watershed CIP / ACC00001	729	Continuing	Annual	Annual
Flood Control				
Fashion Valley Road Restoration / S00610	594	Warranty	N/A	N/A
Golf				
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	273	Continuing	60	Medium
Mission Bay Golf Course Renovation/Reconstruction / S11010	274	Continuing	54	Medium
Balboa Park Golf Course # Clubhouse / S00614	208	Continuing	44	Medium
Balboa Park Golf Course Irrigation System / S00632	209	Warranty	N/A	N/A
Balboa Park Golf Course / AEA00002	207	Continuing	Annual	Annual
Mission Bay Golf Course and Practice Center / AEA00003	275	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	343	Continuing	Annual	Annual
Landfills				
Future Waste Mgmt Disposal & Processing Facilities / S01088	119	Continuing	92	High
West Miramar Refuse Disposal Facility - Phase 2 / S01074	129	Continuing	89	High
Arizona Street Landfill Closure and Modifications / S00682	113	Continuing	85	Medium
South Chollas Landfill / S00776	124	Continuing	85	Medium
South Chollas Landfill Improvements / S00684	125	Continuing	85	Medium
South Miramar Landfill / S00779	126	Continuing	74	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Miramar Landfill Greenery Expansion / S00975	122	Warranty	53	Low
Environmental Services Operations Yard Improvement / S01085	117	Warranty	N/A	N/A
Environmental Services Operations Yard Improvement / AFA00003	118	Continuing	Annual	Annual
Groundwater Monitoring Network / AKC00001	120	Continuing	Annual	Annual
Minor Improvements to Landfills / AFA00001	121	Continuing	Annual	Annual
Underground Tank Program / AFA00002	127	Continuing	Annual	Annual
Parks				
Sunroad Neighborhood Park - Development / S10048	325	Warranty	95	High
Carmel Grove Mini Park Play Area Upgrade / S00659	221	Continuing	91	High
Del Mar Trails Park Play Area Upgrades / S11016	245	Continuing	91	High
Tierrasanta Community Park Sports Field Lighting / S11011	335	Continuing	91	High
Torrey Highlands Park Play Area Upgrades / S11020	338	Continuing	90	High
Windwood II Mini Park Play Area Upgrades / S11017	356	Continuing	90	High
Maddox Neighborhood Park Playground Upgrades / S10086	267	Warranty	88	High
Dailard Neighborhood Park-Play Area Upgrades / S10028	238	Warranty	86	High
Mission Trails Regional Pk Equest Comfort Station / S01073	283	Warranty	85	High
Palisades Park Comfort Station Replacement / S10026	302	Continuing	84	High
Mountain View Neighborhood Park Area Upgrades / S11019	286	Continuing	83	High
Rancho Bernardo Community Park-Sports Field Lights / S11012	305	Continuing	83	High
San Ysidro Athletic Area & Larsen Field Lighting / S11013	320	Continuing	83	High
Gompers Neighborhood Park- Play Area Upgrades / S11030	254	Continuing	82	High
Views West Neighborhood Park ADA Upgrades / S10031	348	Continuing	82	High
Memorial Pool Improvements / S00970	269	Continuing	78	High
City Heights Square Mini-Park / S01070	231	Continuing	76	High
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	322	Continuing	74	High
Gonzales Canyon Neighborhood Park / S00994	255	Continuing	73	High
Riviera Del Sol Neighborhood Park / S00999	315	Continuing	73	High
Walker Neighborhood Park Playground Upgrades / S10092	349	Continuing	73	High
Larsen Field ADA Improvements Phase II / S13004	265	Continuing	71	High
Linda Vista Community Park Picnic Area / S01068	266	Continuing	71	High
Crystal Pier Improvements / S11014	237	Continuing	70	Medium
Mission Bay Athletic Area Comfort Stn Modernize / S10021	272	Continuing	68	Medium
Roosevelt Middle School Improvements / S00761	316	Continuing	68	Medium
Wegeforth Elementary School Joint Use / S00764	351	Continuing	67	Medium
Sixth Avenue Playground Improvements / S00616	323	Underfunded	65	Medium
Angier Elementary School Joint Use / S00762	205	Continuing	62	Medium
Cabrillo Heights Neighborhood Park Improvements / S00763	214	Continuing	62	Medium
Pacific Breezes (Ocean View Hills) Community Park / S00649	300	Continuing	62	Medium
McKinley Elementary School Joint Use Improvements / S12001	268	Continuing	61	Medium
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071	324	Continuing	59	Medium
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	327	Continuing	58	Medium
Chicano Park ADA Upgrades / S13003	227	Continuing	57	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Carmel Valley Neighborhood Park #8 / S00642	224	Continuing	55	Medium
Olive Street Park Acquisition and Development / S10051	296	Continuing	54	Medium
Trail for All People / S13001	344	Continuing	54	Medium
El Cuervo Adobe Improvements / S14006	249	New	53	Medium
Old Mission Dam Preservation / S00611	295	Warranty	53	Medium
West Maple Canyon Mini-Park / S00760	354	Continuing	52	Medium
Chollas Community Park / S00654	228	Underfunded	49	Medium
Home Avenue Park / S00673	261	Continuing	49	Medium
Wightman Street Neighborhood Park / S00767	355	Continuing	49	Medium
Cowles Mountain Access Road Rehabilitation / S14001	234	New	48	Medium
Torrey Hills Neighborhood Park Development / S13007	340	Continuing	47	Medium
Hickman Fields / S00751	257	Continuing	44	Medium
Normal Heights Community Park Development / S00662	290	Continuing	41	Low
Chollas Lake Park Playground Improvements / S14002	230	New	40	Low
Central Avenue Mini Park Acquisition/Development / S00992	226	Continuing	39	Low
North Ocean Beach Gateway Phase II / S12041	291	Continuing	35	Low
North Park Mini-Park and Streetscape Improvements / S10050	292	Continuing	34	Low
Tubman Charter School Joint Use Improvements / S13000	345	Continuing	31	Low
Kumeyaay Lakes Berm Restoration and Dredging / S00655	263	Continuing	27	Low
Sefton Field Improvements / S01012	321	Continuing	27	Low
Canyonside Community Park Improvements / S12004	219	Continuing	22	Low
Mission Trails Regional Park Cowles Mountain Trail / S10065	280	Continuing	20	Low
Mission Trails Regional Park Trail Realignments / S10066	282	Continuing	20	Low
Rancho Penasquitos Skate Park / S12002	311	Continuing	20	Low
Del Mar Mesa Central Multi Use Trail / S00890	241	Continuing	19	Low
Del Mar Mesa Northern Hiking/Equestrian Trail / S00892	242	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / S00889	243	Continuing	19	Low
Hiking & Equestrian Trail Neighborhood Park #10 / S00722	259	Continuing	19	Low
Hiking & Equestrian Trails - Eastern Region / S00891	260	Continuing	19	Low
Salk Neighborhood Park & Joint Use - Development / S14007	317	New	19	Low
University Village Park Tot Lot / S13005	346	Continuing	17	Low
Dennery Ranch Neighborhood Park / S00636	246	Continuing	16	Low
Hidden Trails Neighborhood Park / S00995	258	Continuing	16	Low
Rancho Penasquitos Towne Centre Park Improvements / S12003	312	Continuing	14	Low
Beyer Park Development / S00752	211	Underfunded	12	Low
Mira Mesa Community Park - Exp & Aquatic Complex / S00667	271	Continuing	11	Low
Fairbrook Neighborhood Park - Acquisition / S01002	251	Continuing	9	Low
Black Mountain Park Survey & Management Plan / S00670	213	Continuing	N/A	N/A
California Tower Seismic Retrofit / L12003	215	Continuing	N/A	N/A
Canyonside Community Park / S00768	217	Warranty	N/A	N/A
Canyonside Community Park / S00637	218	Warranty	N/A	N/A
Carmel Valley Community Park South-Neighborhood8A / S00750	222	Warranty	N/A	N/A
Carson Elementary School Joint Use / S00646	225	Warranty	N/A	N/A

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Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Crest Canyon Resource Management Plan / S10067	235	Continuing	N/A	N/A
Crown Point Salt Marsh / S00623	236	Warranty	N/A	N/A
Del Mar Heights Road Multi-use Trail Undercrossing / RD12004	239	Continuing	N/A	N/A
Del Mar Mesa Acquisition / S00998	240	Continuing	N/A	N/A
Dennis V. Allen Park Tot Lot Improvements / S12033	247	Warranty	N/A	N/A
Fairbrook Neighborhood Park Development / S01083	252	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / S10068	256	Continuing	N/A	N/A
Lake Murray Community Park Play Area Expansion / S11018	264	Warranty	N/A	N/A
Mission Bay Park Eel Grass Mitigation / S00612	277	Warranty	N/A	N/A
Mission Bay/Fiesta Island Development Plan / S00624	278	Continuing	N/A	N/A
Mission Trails Regional Park Master Plan Update / S01014	281	Continuing	N/A	N/A
Montgomery Waller Community Park / S00754	285	Warranty	N/A	N/A
Multiple Species Conservation / S01076	287	Continuing	N/A	N/A
Ocean Beach CDC - N Ocean Beach Revitalization / S01057	294	Warranty	N/A	N/A
Otay Valley Fenton Pond Recreation Trail / S00753	298	Warranty	N/A	N/A
Otay Valley Regional Park-Beyer Blvd Staging Area / S00638	299	Warranty	N/A	N/A
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	301	Continuing	N/A	N/A
Rancho Encantada Park #2 / S00652	309	Continuing	N/A	N/A
San Diego River Park Master Plan / S01001	319	Continuing	N/A	N/A
Sunset Cliffs Natural Park Drainage Study / S00674	326	Warranty	N/A	N/A
Torrey Highlands Neighborhood Park South / S00651	337	Continuing	N/A	N/A
Torrey Highlands Trail System / RD12002	339	Continuing	N/A	N/A
Torrey Pines City Park General Development Plan / S01015	342	Underfunded	N/A	N/A
Valencia Park Acquisition and Development / S11103	347	Continuing	N/A	N/A
West Lewis and Falcon Streets Mini-Park / S00757	353	Warranty	N/A	N/A
Balboa Park Arcade / AGF00002	206	Warranty	Annual	Annual
Coastal Erosion and Access / AGF00006	232	Continuing	Annual	Annual
Joint Use Improvements - Citywide / AGF00003	262	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	276	Continuing	Annual	Annual
Open Space Improvements / AGG00001	297	Continuing	Annual	Annual
Park & Recreation Grant Match Funding / AGF00001	303	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	313	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	314	Continuing	Annual	Annual
Reclaimed Water System				
Evans Pond Reclaimed Water Pipeline Installation / S13010	250	Continuing	40	Medium
Recycled Water Tank Modifications / S12014	455	Continuing	26	Medium
Recycled Water System Upgrades / S10010	453	Continuing	N/A	N/A
South Bay Reclamation System / S00018	460	Continuing	N/A	N/A
North City Reclamation System / AHC00002	434	Continuing	Annual	Annual
Reclaimed Water Extension / AHC00001	451	Continuing	Annual	Annual
Reclaimed Water Retrofit / AHC00003	452	Continuing	Annual	Annual
Recycled Water Systems Upgrades / AHC00004	454	Continuing	Annual	Annual

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Transportation				
54th Street/Euclid Avenue Bikeways / S00956	528	Warranty	91	High
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	537	Continuing	91	High
Kearny Villa Road Bike Lane Improvements / S00961	624	Warranty	91	High
Ruffin Road/Murphy Canyon Road Bikeway Project / S00959	681	Warranty	91	High
State Route 56 Bike Interchanges / S00955	703	Continuing	90	High
38th Street Improvements / S00930	525	Continuing	81	High
Midway Street Bluff Repair / S12005	636	Continuing	80	High
Aldine Drive and Fairmount Drive Slope Restoration / S00865	529	Warranty	78	High
Mount Hope/Market Street Median and Street Lights / S10088	647	Warranty	78	High
35th & 34th at Madison Avenue Improvements / S00922	523	Continuing	76	High
North Harbor Drive Navy Estuary Seismic Retrofit / S00728	651	Warranty	74	High
Rancho Bernardo Bikeway / S00962	672	Warranty	74	High
Sea World Drive/Interstate 5 Interchange Imp / S00888	691	Continuing	74	High
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	566	Continuing	73	High
Juan Street Concrete Street / S00602	620	Continuing	73	High
Laurel Street Bridge Over State Route 163 / S00939	631	Continuing	73	High
Coastal Rail Trail / S00951	570	Continuing	72	High
Talbot Street Slope Restoration / S00609	708	Continuing	72	High
Miramar Road-Interstate 805 Easterly Ramps / S00880	641	Continuing	71	High
State Route 163/Clairemont Mesa Blvd Interchange / S00905	701	Continuing	71	High
Bear Drive Retaining Wall / S10093	542	Continuing	70	High
West Mission Bay Drive Bridge Over San Diego River / S00871	730	Continuing	70	High
Mission Trails Regional Park/Mission Bay Bike Path / S00734	646	Continuing	69	High
Mira Mesa Community Transit Center / S00847	639	Continuing	68	High
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	619	Continuing	66	High
Old Otay Mesa Road- Westerly / S00870	658	Continuing	66	High
Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045	662	Continuing	66	High
SR2S Traffic Safety Projects Grant #1 / L00010	683	Warranty	65	High
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	660	Continuing	62	High
25th Street Renaissance Project / S00985	521	Continuing	61	High
State Route 163/Friars Road / S00851	702	Continuing	61	High
FY12 Asphalt Overlay Group I / S12030	592	Continuing	60	High
FY12 Asphalt Overlay Group II / S12031	593	Continuing	60	High
Alvarado Canyon Road Realignment / S00894	532	Continuing	59	High
Torrey Pines Improvements Phase I / S00613	713	Continuing	58	High
Palm Avenue Roadway Improvements / S00913	664	Continuing	57	High
North Torrey Pines Road Bridge/ Los Penasquitos / S00935	653	Warranty	56	High
Poway Road Bicycle Path - Class I / S00943	671	Continuing	56	High
Regents Road Widening-Genesee to Executive / S00881	675	Continuing	56	High
San Diego River Multi-Use Path / S00958	686	Continuing	56	High
Taylor Street - Bikeway / S00965	709	Continuing	56	High

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
University Ave/Alabama Bike & Ped Safety Imp / S00960	720	Warranty	56	High
43rd Street Widening / S00845	526	Warranty	55	Medium
Altadena/52nd Colina Park Sidewalks / S12024	531	Continuing	55	Medium
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	563	Continuing	55	Medium
Talmadge Historic Gates / L12001	330	Continuing	55	Medium
Mission City Parkway/San Diego River / S00936	645	Warranty	54	Medium
El Camino Real - Half Mile to Via De La Valle / S00856	588	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / S00869	663	Continuing	53	Medium
Streamview Drive Improvements / S00864	706	Continuing	53	Medium
University Avenue Mobility Project / S00915	721	Continuing	53	Medium
50th/53rd & Meade Colina Park Sidewalks / S12023	527	Continuing	52	Medium
Florence Griffith Joyner Elem Safe Route to School / S10061	598	Warranty	52	Medium
Linda Vista Rd at Genesee Intersection Improvement / S00907	632	Continuing	52	Medium
SR-94/Euclid Ave Interchange Improvements / S11046	682	Continuing	52	Medium
Bayshore Bikeway / S00944	540	Warranty	51	Medium
Carmel Valley Road Enhancement Project / S00859	565	Warranty	51	Medium
Del Sol Boulevard-Central / S00858	584	Continuing	51	Medium
Georgia Street Bridge Improvements / S00863	605	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / L12000	233	Continuing	50	Medium
Sorrento Valley Road & Interstate 5 Interchange / S00914	697	Continuing	50	Medium
Skyline Drive Improvements / S00912	694	Warranty	49	Medium
Bay Terraces Parkside-Greenbelt Lighting / S14008	210	New	48	Medium
Central Elementary School-Safe Route to School / S00741	567	Warranty	48	Medium
Five Points Neighborhood Pedestrian Improvements / S00988	596	Continuing	48	Medium
Colina Park Neighborhood Street Lights / S12025	571	Continuing	47	Medium
North Park/Main Street Sidewalk Improvements / S10040	293	Continuing	47	Medium
Berger Ave Sidewalk & Curb Ramps / S11044	543	Warranty	46	Medium
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	562	Continuing	46	Medium
El Cajon Boulevard Streetscape Improvements / S00826	248	Continuing	46	Medium
Torrey Meadows Drive Overcrossing / S10015	712	Continuing	46	Medium
First Avenue Bridge Over Maple Canyon / S00862	595	Warranty	44	Medium
Genesee Avenue - Widen Interstate 5 Crossing / S00839	603	Continuing	44	Medium
Cherokee Street Improvements / S00921	568	Continuing	43	Medium
Otay Mesa Truck Route Phase 4 / S11060	659	Continuing	43	Medium
Camino Del Sur - SR-56 to Dormouse / S00872	553	Continuing	42	Medium
Carmel Valley Landscaping and Irrigation / L14000	223	New	42	Medium
Ocean Front Walk-San Fernando to Ventura / S00875	656	Warranty	42	Medium
Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832	699	Warranty	42	Medium
Tierrasanta - Median Conversion / L14001	334	New	42	Medium
Torrey Pines Road Slope Restoration / S00877	714	Continuing	42	Medium
Bird Rock Median Lighting / S11007	212	Warranty	41	Medium
Camino Santa Fe Median Improvements / S10037	216	Continuing	41	Medium
Carmel Country Road Low Flow Channel / S00969	559	Continuing	41	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Saturn Blvd Roadway Improvements / S11028	688	Continuing	41	Medium
Talmadge Streetscape & Lighting Zone 2W / S00977	333	Continuing	41	Medium
Caliente Avenue Sidewalk / S10058	550	Warranty	40	Low
University Avenue Sidewalk from 54th to 68th / S00910	722	Continuing	39	Low
Kelton Road Pedestrian Improvements / S10154	626	Continuing	38	Low
North Park Lighting Improvements / S00823	652	Warranty	38	Low
Switzer Canyon Bridge Enhancement Prog / S10054	328	Continuing	38	Low
Willow Elementary School-Safe Route to School / S00740	733	Warranty	38	Low
Holly Dr. Street Improvements / S11033	611	Continuing	37	Low
Scripps Ranch/Mira Mesa Medians Project / S00838	690	Warranty	37	Low
Skyline Drive at Cardiff Improvements / S00927	695	Continuing	37	Low
Eastgate Mall-Towne Centre to Miramar Road / S00848	587	Warranty	36	Low
State Route 15 Bikeway Study / S00731	700	Warranty	36	Low
Talmadge Decorative Streetlight Restoration / S00978	329	Warranty	36	Low
Talmadge Street Improvements / S00820	331	Warranty	36	Low
Talmadge Streetscape & Lighting Zone 1E / S00976	332	Warranty	36	Low
Interstate 15 Improvements / S00931	618	Warranty	35	Low
Del Mar Terrace Street Improvements / S10038	244	Continuing	34	Low
La Jolla Mesa Drive Sidewalk / S00928	628	Continuing	33	Low
Washington Street Improvements Phase II / S00703	728	Warranty	33	Low
El Camino Real/State Route 56 Bike Path Connector / S00981	590	Continuing	32	Low
North Torrey Pines Roadway & Median Enhancements / S00868	655	Continuing	32	Low
Rancho Bernardo Streetscape-Phase I / S12006	307	Continuing	32	Low
Torrey Highlands Community ID and Enhancement / S11009	336	Continuing	32	Low
Welcome to Rancho Bernardo Signs / S10036	352	Continuing	32	Low
Mission Hills Historic Street Lighting / S11008	279	Continuing	30	Low
Rancho Penasquitos Monument Signs / S10032	310	Warranty	29	Low
Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	304	Continuing	28	Low
Rancho Bernardo Westwood Soundwall / S10033	308	Warranty	28	Low
Carmel Country Road Median Improvements / S10039	220	Warranty	27	Low
I-805/Home Avenue Ramp Improvements / S11042	614	Continuing	27	Low
Sports Arena Blvd-Rosecrans to Midway / S00721	698	Continuing	27	Low
Bicycle Loop Detectors / S11058	544	Warranty	24	Low
Del Mar Heights Road Flashing Beacon / S00987	580	Continuing	24	Low
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	710	Continuing	23	Low
University Avenue Streetlights / S00911	723	Warranty	23	Low
Stockton Street Lights / S10130	705	Warranty	22	Low
Kearny Mesa Community Sign / S10044	623	Continuing	21	Low
Webster Neighborhood Identification Sign / S14005	350	New	21	Low
Torrey Hills SDG&E Easement Enhancement / S11006	341	Continuing	19	Low
La Jolla Village Drive and Regents Road / S00867	630	Continuing	15	Low
Genesee Avenue-Nobel Dr to SR 52 / S00852	604	Continuing	13	Low
Balboa Avenue Corridor Improvements / S00831	538	Continuing	12	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
University City South Beautification / S00821	724	Warranty	11	Low
Thorn Street Median Improvements / S00844	711	Warranty	10	Low
36th Street Landscape Maintenance / S00902	524	Continuing	N/A	N/A
Azalea Park Neighborhood Identification / S00699	535	Warranty	N/A	N/A
Balboa Ave/Hathaway St Left Turn Lane Installation / S10047	536	Warranty	N/A	N/A
Bicycle Master Plan / S00948	545	Warranty	N/A	N/A
Bicycle Rings and Racks / S00968	546	Continuing	N/A	N/A
Bridge Preventative Maintenance Program / S00940	547	Continuing	N/A	N/A
Cam Del Sur Widening-San Dieguito Rd-Pso Del Sur / RD11003	551	Warranty	N/A	N/A
Camino Del Sur (Bernardo Lakes / Lone Quail Rd) / RD11000	552	Continuing	N/A	N/A
Camino Del Sur-SR 56 to Carmel Valley Road / S00899	554	Warranty	N/A	N/A
Camino Del Sur-San Dieguito Rd to Carmel Valley Rd / S00710	555	Continuing	N/A	N/A
Camino Del Sur-Santaluz / Resort Wildlife Crossing / S00843	556	Warranty	N/A	N/A
Camino Del Sur-Santaluz to Camino Del Norte / S00842	557	Continuing	N/A	N/A
Camino Santa Fe-Del Mar Mesa Road to SR 56 / S00898	558	Warranty	N/A	N/A
Carmel Mountain Road to Del Mar Mesa Road / S00846	560	Continuing	N/A	N/A
Carmel Valley Rd-Del Mar Hts to Lopelia Meadows Pl / S00906	561	Warranty	N/A	N/A
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	564	Continuing	N/A	N/A
Congress Street Bicycle Facility / S11037	574	Warranty	N/A	N/A
Congress Street-San Diego Avenue Bicycle Facility / S11038	575	Warranty	N/A	N/A
Del Mar Heights Rd n/o Neighborhood 4 Park/School / S00855	579	Warranty	N/A	N/A
Del Mar Heights Road Interconnect / S00745	581	Warranty	N/A	N/A
Del Mar Heights Road-4/6 Lanes / S00903	582	Warranty	N/A	N/A
Del Mar Mesa Public Facilities / S00893	583	Warranty	N/A	N/A
Dennerly Road - East / S10018	585	Continuing	N/A	N/A
El Camino Real Widening / S00916	589	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / S00886	591	Warranty	N/A	N/A
Florida Drive Median Improvements / S11057	599	Continuing	N/A	N/A
Fourth Avenue and Quince Street / S11055	600	Warranty	N/A	N/A
Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056	601	Warranty	N/A	N/A
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	602	New	N/A	N/A
Hillery Drive Improvements / S11064	609	Continuing	N/A	N/A
Hollister Street Widening / S00980	610	Warranty	N/A	N/A
I-5 / SR-56 Fiberoptic Relocation / S00708	612	Continuing	N/A	N/A
I-5 to SR-56 Freeway Connectors / S00707	613	Continuing	N/A	N/A
India Street Improvement Study / S00967	615	Warranty	N/A	N/A
Judicial Drive-Golden Haven to Eastgate Mall / S00879	621	Warranty	N/A	N/A
Kearny Villa Road Bike Path Study / S00966	625	Warranty	N/A	N/A
La Jolla Village Drive - Interstate 805 Ramps / S00857	629	Continuing	N/A	N/A
Mira Sorrento Place-Scranton to Vista Sorrento / S00878	640	Warranty	N/A	N/A
Mission Beach Boardwalk Bulkhead / S00726	643	Continuing	N/A	N/A
Mission Beach Boardwalk Widening Project / S00860	644	Warranty	N/A	N/A
Navajo Road Interconnect / S00746	648	Warranty	N/A	N/A

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Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
New Heritage Road (Otay Valley Road)-Central / S00876	649	Warranty	N/A	N/A
North Torrey Pines Road at Genesee Avenue / S00720	654	Warranty	N/A	N/A
Ocean View Hills Parkway / S00882	657	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / S01062	661	Continuing	N/A	N/A
Park Blvd Bicycle Facility / S11035	665	Warranty	N/A	N/A
Park Boulevard and Essex Street / S11054	666	Continuing	N/A	N/A
Pedestrian Bridge - Ted Williams Parkway / S00938	667	Warranty	N/A	N/A
Point Loma/Ocean Beach Interconnect / S00742	668	Warranty	N/A	N/A
Pomerado Rd at Willow Creek/Ave of Nations IS / S00933	669	Warranty	N/A	N/A
Port of San Diego Freeway Access / S12026	670	Warranty	N/A	N/A
Regents Road Bridge / S00729	674	Warranty	N/A	N/A
Rose Creek Bikeway / S00946	679	Warranty	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	680	Warranty	N/A	N/A
SR56 / I-15 Interchange / S00920	684	Warranty	N/A	N/A
Safety in Traffic Education STEP Program / S00964	685	Warranty	N/A	N/A
Seismic Retrofit West Mission Bay Drive Bridge / S00937	692	Warranty	N/A	N/A
Soledad Mountain Road Emergency Repair Project / S00932	696	Warranty	N/A	N/A
State Route 56-Carmel Country to Black Mountain / S00853	704	Warranty	N/A	N/A
Triple Pipe Crossing - Dennerly Road / S10017	719	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	726	Continuing	N/A	N/A
Village Loop Road / S00919	727	Warranty	N/A	N/A
West San Ysidro Blvd Streetscape / S00822	731	Warranty	N/A	N/A
Westerly Extension of Hazard Center Drive / RD10001	732	Continuing	N/A	N/A
Architectural Barrier Removal - DIF Funded / AI100001	533	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	548	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	549	Continuing	Annual	Annual
Coastal Erosion Affecting City Streets / AIF00001	569	Continuing	Annual	Annual
Community Sign Installation at Various Locations / AID00004	572	Continuing	Annual	Annual
Concrete Streets / AID00006	573	Continuing	Annual	Annual
Consultant Services for Public Facilities / AID00008	576	Continuing	Annual	Annual
Cooperative Traffic Signal Projects / AIL00003	578	Continuing	Annual	Annual
Five Year CIP Planning / AID00003	597	Continuing	Annual	Annual
Guard Rails / AIE00002	606	Continuing	Annual	Annual
High Accident Locations / AIL00006	608	Warranty	Annual	Annual
Install T/S Interconnect Systems / AIL00002	616	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	617	Continuing	Annual	Annual
Median Installation / AIG00001	635	Continuing	Annual	Annual
Minor Bike Facilities / AIA00001	637	Continuing	Annual	Annual
Minor Signal Improvements / AIL00007	638	Warranty	Annual	Annual
New Walkways / AIK00001	650	Continuing	Annual	Annual
Replace Obsolete T/S Controllers / AIL00010	676	Continuing	Annual	Annual
Resurfacing of City Streets / AID00005	677	Continuing	Annual	Annual
School Traffic Safety Improvements / AIK00002	689	Continuing	Annual	Annual

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Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Sidewalk Repair and Reconstruction / AIK00003	693	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	707	Continuing	Annual	Annual
Traffic Calming / AIL00001	715	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	716	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	717	Continuing	Annual	Annual
Transportation Grant Match / AID00002	718	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	725	Continuing	Annual	Annual
Wastewater				
East Mission Gorge Force Main Rehabilitation / S00326	402	Continuing	90	Medium
Harbor Drive Trunk Sewer Replacement / S00336	410	Continuing	90	Medium
Montezuma Trunk Sewer / S00332	430	Continuing	90	Medium
Balboa Terrace Trunk Sewer / S12035	387	Continuing	N/A	N/A
East Point Loma Trunk Sewer / S00329	403	Continuing	N/A	N/A
Lake Murray Trunk Sewer / S00335	413	Warranty	N/A	N/A
Pipeline Rehabilitation Phase F-1 / S00341	442	Warranty	N/A	N/A
South Mission Valley Trunk Sewer / S00302	462	Warranty	N/A	N/A
USIU Trunk Sewer / S00334	466	Continuing	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / AJB00001	424	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	441	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	459	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	468	Continuing	Annual	Annual
Water				
Catalina 12inch Cast Iron Mains / S12008	392	Continuing	98	High
Montezuma Pipeline/Mid-City Pipeline Phase II / S11026	429	Continuing	98	High
Harbor Drive Pipelines Replacement / S12028	409	Continuing	97	High
Lindbergh Field 16" Cast Iron Main Replacement / S10055	414	Continuing	97	High
El Monte Pipeline #2 / S10008	406	Continuing	96	High
30th Street Pipeline Replacement / S12010	381	Continuing	93	High
University Ave Pipeline Replacement / S11021	467	Continuing	93	High
Upas Street Pipeline Replacement / S11022	469	Continuing	93	High
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	384	Continuing	92	Medium
Otay 1st/2nd PPL Abandon West of Highland Avenue / S12016	436	Continuing	91	Medium
Otay Second Pipeline Improvements / S00032	437	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	470	Continuing	90	Medium
Colony Hill Water Main Relocation / S11102	395	Warranty	88	Medium
Pacific Beach Pipeline South (W) / S12015	440	Continuing	85	Medium
Del Mar Heights East Segment / S12017	398	Continuing	83	Medium
La Jolla Scenic Drive 16inch Main / S12009	412	Continuing	82	Low
Otay 1st/2nd PPL Abandon East of Highland Avenue / S11027	435	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / S00069	415	Continuing	70	Low
El Capitan Pipeline #2 Valves / S10005	404	Continuing	67	Low
Water Group 787 / S11108	473	Continuing	38	Low

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Torrey Pines Road/La Jolla Blvd Main Replacement / S00003	465	Warranty	31	Low
Carmel Mountain Road Transmission Line / S00071	391	Warranty	N/A	N/A
Del Mar Heights Pipeline Relocation / S00070	399	Continuing	N/A	N/A
Kearny Mesa Pipeline Upgrade / S10011	411	Continuing	N/A	N/A
Miramar Pipeline Monitoring & Reinspection / S00083	427	Warranty	N/A	N/A
Pomerado Pipeline #2 / S00072	444	Continuing	N/A	N/A
Water CIP Reserve / S00048	471	Continuing	N/A	N/A
Water Group Job 790 / S10004	474	Continuing	N/A	N/A
Water Group Job 915 (3012) / S10123	475	Continuing	N/A	N/A
Corrosion Control / AKA00001	396	Continuing	Annual	Annual
Freeway Relocation / AKB00002	407	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	445	Continuing	Annual	Annual
Seismic Upgrades / AKB00004	458	Continuing	Annual	Annual
Water Main Replacements / AKB00003	476	Continuing	Annual	Annual



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Capital Improvements Program

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Airport Assets	\$ 15,800,349	\$ -	\$ 15,840,140	\$ 31,640,489
Airport Assets Total	\$ 15,800,349	\$ -	\$ 15,840,140	\$ 31,640,489

Buildings

Buildings projects refer to the construction, expansion, or capital upgrade of any building the city owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that manages the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Buildings Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Bldg - (Water) Pump Stations	\$ 25,408,608	\$ 4,671,041	\$ 49,465,203	\$ 79,544,852
Bldg - Community Centers	97,379	-	-	97,379
Bldg - Libraries	217,326,691	1,135,000	84,407,095	302,868,786
Bldg - MWWWD - Administration Struct	3,343,324	-	4,280,501	7,623,825
Bldg - MWWWD - Laboratories	1,732,137	-	286,398	2,018,535
Bldg - MWWWD - Pump Stations	77,069,063	1,601,719	53,842,526	132,513,308
Bldg - MWWWD - Treatment Plants	75,692,378	16,604,937	26,577,206	118,874,521
Bldg - Operations Facility / Structures	24,489,499	-	9,800,000	34,289,499
Bldg - Other City Facility / Structures	122,557,812	6,855,000	152,388,747	281,801,559
Bldg - Parks - Recreation/Pool Centers	1,486,726	-	-	1,486,726
Bldg - Pub Safety - Fire Fac / Struct	31,750,627	200,000	62,232,506	94,183,133
Bldg - Pub Safety - Lifeguard Stations	10,879,075	-	15,265,508	26,144,583
Bldg - Pub Safety - Police Fac / Struct	3,310,949	-	2,223,870	5,534,819
Bldg - Stadium Facilities	1,500,000	750,000	3,750,000	6,000,000
Bldg - Water - Laboratories	7,200,000	-	-	7,200,000
Bldg - Water - Reservoirs/Dams	4,680,843	5,620,667	14,816,022	25,117,532
Bldg - Water - Standpipes	12,307,424	4,784,688	94,256,931	111,349,043
Bldg - Water - Treatment Plants	300,904,204	5,957,000	500,000	307,361,204
Bldg - Water - Wells	8,924,277	-	-	8,924,277
Buildings Total	\$ 930,661,015	\$ 48,180,052	\$ 574,092,513	\$1,552,933,580

Capital Improvements Program

Project Types

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 27,082,148	\$ -	\$ 36,301,792	\$ 63,383,940
Drainage - Channels	1,397,000	-	-	1,397,000
Drainage - Storm Drain Pipes	46,992,424	-	208,677,688	255,670,112
Drainage Total	\$ 75,471,572	\$ -	\$ 244,979,480	\$ 320,451,052

Flood Control

Flood Control projects protect against the negative effects of a flood. These assets are primarily managed by the Transportation & Storm Water Department and the Flood Control Project Types can be seen below in **Table 4**.

Table 4: Flood Control Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Flood Control Systems	\$ 1,876,519	\$ -	\$ -	\$ 1,876,519
Flood Control Total	\$ 1,876,519	\$ -	\$ -	\$ 1,876,519

Golf

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Park & Recreation Department and the Golf Project Types can be seen below in **Table 5**.

Table 5: Golf Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Golf Courses	\$ 10,676,022	\$ 4,055,000	\$ 12,000,000	\$ 26,731,022
Golf Total	\$ 10,676,022	\$ 4,055,000	\$ 12,000,000	\$ 26,731,022

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department and the Landfills Project Types can be seen below in **Table 6**. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance.

Table 6: Landfills Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Landfills	\$ 46,823,762	\$ 605,000	\$ 1,545,000	\$ 48,973,762
Landfills - Supporting Fac / Struct	32,417,044	-	550,000	32,967,044
Landfills Total	\$ 79,240,805	\$ 605,000	\$ 2,095,000	\$ 81,940,805

Capital Improvements Program

Project Types

Parks

The Park & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as a mini park (1-acre to 3-acres without a comfort station) to a community park (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 7**.

Table 7: Parks Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Parks - Community	\$ 24,724,785	\$ -	\$ 3,113,000	\$ 27,837,785
Parks - Mini Parks	5,890,489	2,268,675	524,367	8,683,531
Parks - Miscellaneous Parks	45,628,309	7,485,978	77,119,247	130,233,534
Parks - Neighborhood	42,653,782	880,000	51,270,870	94,804,652
Parks - Open Space	7,328,425	-	20,499,472	27,827,897
Parks - Resource Based	11,732,602	126,885	28,643,967	40,503,454
Parks - Trails	2,319,216	-	8,240,818	10,560,034
Parks Total	\$ 140,277,609	\$ 10,761,538	\$ 189,411,741	\$ 340,450,888

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs widely identified by their utilization of purple pipes that transport water that was once seen as waste and has undergone treatment to make the water usable for tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 8**.

Table 8: Reclaimed Water System Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 24,329,940	\$ -	\$ -	\$ 24,329,940
Reclaimed Water System - Reservoirs	791,984	-	108,016	900,000
Reclaimed Water System Total	\$ 25,121,924	\$ -	\$ 108,016	\$ 25,229,940

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in **Table 9**.

Table 9: Transportation Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 30,332,180	\$ 639,000	\$ 32,296,047	\$ 63,267,227
Trans - Bridge - Pedestrian	4,194,547	-	-	4,194,547
Trans - Bridge - Vehicular	200,967,811	4,953,887	488,868,556	694,790,254
Trans - Ped Fac - Accessibility Improve	2,522,000	300,000	220,000	3,042,000
Trans - Ped Fac - Sidewalks	26,047,516	4,345,379	6,758,850	37,151,745
Trans - Roadway	636,458,012	12,392,625	662,470,056	1,311,320,693
Trans - Roadway - Enhance/Scape/Medians	32,471,048	3,696,919	24,385,900	60,553,867

Capital Improvements Program

Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Trans - Roadway - Erosion/Slope/Ret Wall	10,461,352	2,540,000	63,883	13,065,235
Trans - Roadway - GRails/BRails/Safety	4,325,750	-	1,500,000	5,825,750
Trans - Roadway - Street Lighting	11,936,962	744,000	33,647,000	46,327,962
Trans - Signals - Calming/Speed Abatement	4,991,528	-	-	4,991,528
Trans - Signals - Interconnections	900,500	-	-	900,500
Trans - Signals - Traffic Signals	15,258,472	3,547,926	7,100,000	25,906,398
Transportation Total	\$ 980,867,678	\$ 33,159,736	\$1,257,310,292	\$2,271,337,706

Wastewater

Wastewater project types largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 10**.

Table 10: Wastewater Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	\$ 307,738,940	\$ 48,306,271	\$ 306,306,731	\$ 662,351,942
Wastewater - Collection Sys - Trunk Swr	133,332,195	-	30,832,752	164,164,947
Wastewater Total	\$ 441,071,136	\$ 48,306,271	\$ 337,139,483	\$ 826,516,890

Water

Water project types include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 11**.

Table 11: Water Project Types

Project Type	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 261,746,146	\$ 19,950,000	\$ 305,381,466	\$ 587,077,612
Water - Distribution Sys - Transmission	39,910,350	6,602,002	143,272,377	189,784,729
Water Total	\$ 301,656,495	\$ 26,552,002	\$ 448,653,843	\$ 776,862,340

Capital Improvements Program

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Bond Financing

Bond financing is a long-term borrowing tool used to meet the City's cash flow needs and to provide funds for capital projects. In Fiscal Years 2009, 2012, and 2013, the City Council approved financing to provide funding for ongoing and deferred capital projects throughout the City. The list of deferred capital projects includes improvements to City streets, buildings, and storm drains.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Development Impact Fees

Development Impact Fees (DIF) are collected to mitigate the impact of new development in urbanized communities that are near build-out. The amount of DIF is based on a portion of the financing needed for identified public facilities. Property being developed is assessed the fee(s) at the time the building permit is issued.

Donations and Developer Funding

Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed with City funds in future years.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly by fees and charges to users. These include the services provided by Public Utilities, Environmental Services, Airports, and Golf Courses. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each Enterprise Fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBA) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Capital Improvements Program

Funding Sources

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-2 (amended November 24, 2009). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Internal Service Funds

Internal Service Funds are established for the financing of goods or services provided by one City department to another City department on a cost-reimbursement basis. Examples of Internal Service Funds used in the CIP budget are the Energy Conservation Program Fund and the Fleet Services Internal Service Fund.

Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services, and activities. Certain projects requested by a district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

Mission Bay and Regional Park Improvements Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay and Regional Park Improvements Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Improvements Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the Regional Parks Improvements Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Chollas Lake Park, Balboa Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

Park Service District Funds

Park Service District Funds were established by the City of San Diego for park and recreation purposes. Proceeds from these funds are to be used for park and recreational facilities within the district areas from which the funds were collected. Funds may be used for the purchase of land and construction of facilities; purchase of previously constructed facilities; rehabilitation of existing park facilities or purchase of new equipment when such rehabilitation or purchase allows for expanded uses; and to reimburse those who have donated land or constructed improvements. Park Service District Funds no longer collect revenues and have been replaced by Facilities Benefit Assessments and Development Impact Fees which now include a park component.

Capital Improvements Program

Funding Sources

Special Revenue Funds

Special Revenue Funds account for revenue received for specifically identified purposes. Examples of Special Revenue Funds used in the CIP budget are the Environmental Growth, Fire/Emergency Medical Services Transport, QUALCOMM Stadium, and OneSD/ERP funds.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 10,643,187	\$ -	\$ 15,840,140	\$ 26,483,327
Bond Financing	2,451,000	-	35,000,000	37,451,000
Capital Outlay - Land Sales	32,215,972	-	-	32,215,972
Capital Outlay - Other	4,775,199	-	-	4,775,199
Capital Outlay - Police Decentralization Land Sales	1,822,864	-	-	1,822,864
Deferred Capital Projects Bonds	178,279,534	-	419,400,000	597,679,534
Developer Funding	5,302,922	952,749	8,196,470	14,452,141
Development Impact Fees	62,957,632	7,560,675	-	70,518,307
Donations	77,211,345	-	14,733,883	91,945,228
Energy Conservation Program Fund	2,983,085	-	200,000	3,183,085
Energy Upgrades CEC Loan Fund	4,086,966	-	-	4,086,966
Environmental Growth Funds	3,629,107	126,885	275,000	4,030,992
Facilities Benefit Assessments	350,006,545	7,774,824	223,555,165	581,336,534
Federal Grants	82,761,323	-	106,606,000	189,367,323
Fiesta Island Sludge Mitigation Fund	677,832	-	-	677,832
Fire/Emergency Medical Services Transport Fund	400,000	-	-	400,000
Fleet Services Internal Service Fund	1,025,000	-	-	1,025,000
Gas Tax Fund	13,091,163	-	-	13,091,163
General Fund	49,965,479	400,000	38,237,558	88,603,037
Golf Course Enterprise Fund	10,337,565	4,055,000	12,000,000	26,392,565

Capital Improvements Program

Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Funding Source Total
Habitat Acquisition Fund	4,064,205	-	-	4,064,205
Infrastructure Improvement Funds	629,663	-	-	629,663
Library System Improvement Fund	15,927,728	-	-	15,927,728
Maintenance Assessment Districts	7,420,278	1,324,919	935,000	9,680,197
Mission Bay Improvements Fund	3,340,966	3,114,678	23,982,550	30,438,194
Mission Trails Regional Park Fund	1,052,829	-	-	1,052,829
OneSD/ERP Funding	1,100,000	-	-	1,100,000
Other Funding	512,169,989	-	-	512,169,989
Other Grants	19,790,978	-	57,300,000	77,090,978
Park District Funds	2,981,987	156,300	(345,076)	2,793,211
Proposition 42 - Transportation Relief Fund	5,175,866	-	-	5,175,866
QUALCOMM Stadium Fund	1,500,000	750,000	3,750,000	6,000,000
Recycling Fund	6,011	-	-	6,011
Redevelopment Funding	35,531,708	-	-	35,531,708
Refuse Disposal Fund	82,013,603	605,000	1,870,000	84,488,603
Regional Park Improvements Fund	13,900,847	2,500,000	13,800,000	30,200,847
San Diego Association of Governments	39,510,877	-	-	39,510,877
San Diego Unified School District	20,206,000	-	-	20,206,000
Sea World Traffic Mitigation Fund	4,000,000	-	-	4,000,000
Sewer Funds	522,929,864	69,889,727	426,476,114	1,019,295,705
State Grants	124,133,598	-	13,445,720	137,579,318
Storm Drain Fund	556,500	-	-	556,500
TransNet - Extension Bikeways	4,722,670	-	-	4,722,670
TransNet Funds	148,970,868	22,572,244	52,533,039	224,076,151
Unidentified Funding	-	-	997,368,930	997,368,930
Utilities Undergrounding Program Fund	95,294,330	-	-	95,294,330
Water Fund	441,166,039	49,836,598	616,470,015	1,107,472,652
Total	\$ 3,002,721,125	\$ 171,619,599	\$ 3,081,630,508	\$ 6,255,971,232

Capital Improvements Program

Funding Sources

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Windwood II Mini Park Play Area Upgrades / S11017	356	90	High	\$ 5,225	0.9%
Children's Pool Lifeguard Station / S00644	137	93	High	50,000	1.3%
69th & Mohawk Pump Station / S12011	382	96	High	430,000	3.4%
West Mission Bay Drive Bridge Over San Diego River / S00871	730	70	High	8,000,000	6.7%
Genesee Avenue - Widen Interstate 5 Crossing / S00839	603	44	Medium	7,700,000	8.1%
La Jolla Cove Lifeguard Station / S00792	152	93	High	250,000	11.9%
Linda Vista Rd at Genesee Intersection Improvement / S00907	632	52	Medium	160,188	15.7%
Mountain View Neighborhood Park Area Upgrades / S11019	286	83	High	180,414	17.6%
Carmel Valley Neighborhood Park #8 / S00642	224	55	Medium	1,179,350	19.2%
Cabrillo Heights Neighborhood Park Improvements / S00763	214	62	Medium	165,000	19.6%
Old Otay Mesa Road- Westerly / S00870	658	66	High	2,000,000	24.2%
Webster Neighborhood Identification Sign / S14005	350	21	Low	15,000	27.3%
Resurfacing of City Streets / AID00005	677	Annual	Annual	156,106,910	30.6%
University Village Park Tot Lot / S13005	346	17	Low	150,000	33.3%
City Facilities Improvements / ABT00001	489	Annual	Annual	57,644,371	34.2%
Drainage Projects / ACA00001	586	Annual	Annual	87,100,719	35.4%
Cowles Mountain Access Road Rehabilitation / S14001	234	48	Medium	15,000	37.5%
Environmental Services Operations Yard Improvement / AFA00003	118	Annual	Annual	225,000	38.9%
Tierrasanta Community Park Sports Field Lighting / S11011	335	91	High	400,000	39.8%
Riviera Del Sol Neighborhood Park / S00999	315	73	High	2,600,000	42.3%
Hidden Trails Neighborhood Park / S00995	258	16	Low	2,288,289	48.6%
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	322	74	High	600,000	50.0%
Sefton Field Improvements / S01012	321	27	Low	500,000	50.0%
San Ysidro Branch Library / S00802	182	62	Low	6,185,000	50.8%
El Cajon Boulevard Streetscape Improvements / S00826	248	46	Medium	1,269,800	51.8%
Police Range Refurbishment / S10118	369	N/A	N/A	2,223,870	55.0%
Otay Mesa Truck Route Phase 4 / S11060	659	43	Medium	9,350,000	55.5%
North Ocean Beach Gateway Phase II / S12041	291	35	Low	201,000	57.3%
Del Mar Mesa Southern Multi-Use Trail / S00889	243	19	Low	150,000	57.6%
California Tower Seismic Retrofit / L12003	215	N/A	N/A	1,500,000	59.4%
State Route 56 Bike Interchanges / S00955	703	90	High	6,822,940	60.1%
El Camino Real - Half Mile to Via De La Valle / S00856	588	53	Medium	19,941,511	61.2%
State Route 163/Friars Road / S00851	702	61	High	77,086,159	62.9%
Switzer Canyon Bridge Enhancement Prog / S10054	328	38	Low	175,000	63.6%
Valencia Park Acquisition and Development / S11103	347	N/A	N/A	450,000	65.9%
34th Street Storm Drain / S11001	522	48	High	155,000	67.4%

Capital Improvements Program

Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	619	66	High	1,116,010	67.6%
University Avenue Sidewalk from 54th to 68th / S00910	722	39	Low	1,750,000	71.4%
Chicano Park ADA Upgrades / S13003	227	57	Medium	1,791,697	71.6%
Coastal Erosion and Access / AGF00006	232	Annual	Annual	2,400,000	72.4%
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	327	58	Medium	2,900,000	72.6%
Wightman Street Neighborhood Park / S00767	355	49	Medium	2,363,000	77.5%
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	602	N/A	N/A	119,000,000	78.3%
Mission Bay Athletic Area Comfort Stn Modernize / S10021	272	68	Medium	820,000	79.7%
Multiple Species Conservation / S01076	287	N/A	N/A	17,039,472	80.6%
Torrey Pines Improvements Phase I / S00613	713	58	High	13,000,000	81.8%
Fire Station No. 22 - Point Loma / S00787	145	81	Medium	4,679,839	83.0%
Mission Hills-Hillcrest Branch Library / S13022	174	62	Low	14,054,500	86.2%
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	660	62	High	320,000	86.5%
Chollas Community Park / S00654	228	49	Medium	26,343,967	87.3%
Sea World Drive/Interstate 5 Interchange Imp / S00888	691	74	High	105,438,300	87.7%
Sorrento Valley Road & Interstate 5 Interchange / S00914	697	50	Medium	47,000,000	88.6%
Skyline-Paradise Hills / S00687	159	81	Medium	8,162,149	89.2%
McKinley Elementary School Joint Use Improvements / S12001	268	61	Medium	1,523,000	89.5%
Fire Station No. 05 - Hillcrest / S00788	140	80	Medium	8,128,077	90.1%
Balboa Branch Library / S00808	169	62	Low	6,955,093	90.3%
Alvarado Canyon Road Realignment / S00894	532	59	High	5,140,000	90.7%
Coastal Rail Trail / S00951	570	72	High	19,925,629	91.0%
Street Light Circuit Upgrades / AIH00002	707	Annual	Annual	33,347,000	91.0%
North Pacific Beach Lifeguard Station / S10119	155	83	High	6,185,444	91.5%
Fire Station No. 01 - Downtown / S00786	139	N/A	N/A	5,800,000	91.8%
San Carlos Branch Library / S00800	180	N/A	N/A	8,526,582	91.9%
South Mission Beach Lifeguard Station / S00791	160	81	Medium	4,230,064	92.0%
Fire Station No. 17 - Mid-City / S00783	144	80	Medium	11,186,376	93.5%
Sixth Avenue Playground Improvements / S00616	323	65	Medium	1,880,000	94.0%
Torrey Pines City Park General Development Plan / S01015	342	N/A	N/A	9,800,000	94.2%
Fire Station No. 54 - Paradise Hills / S00785	151	81	Medium	2,211,065	96.3%
Scripps Miramar Ranch Library / S00811	183	59	Low	1,090,400	96.8%
Ocean Beach Branch Library / S00806	176	62	Low	7,864,860	98.2%
Beyer Park Development / S00752	211	12	Low	13,000,000	98.4%
Kumeyaay Lakes Berm Restoration and Dredging / S00655	263	27	Low	9,840,000	98.4%
Rancho Bernardo Library / S00812	179	62	Low	3,467,682	98.9%
Kensington/Normal Heights Library / S00795	170	49	Low	2,396,530	99.0%
Paradise Hills Library / S00810	178	62	Low	8,866,448	99.2%
Ocean Beach Lifeguard Station / S10121	157	79	Medium	4,550,000	99.8%
Total				\$ 997,368,930	

Community Planning

The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design both infill and remaining new growth development, and emphasizes the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, "toolboxes" to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources. The General Plan was structured to work in concert with the City's community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian-friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2006 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment; and,
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element

Capital Improvements Program

Community Planning

discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments.

Community Plans

The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, Neighborhood Code Compliance, facilities financing plans, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 000-02 and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

Capital Improvements Program Community Planning

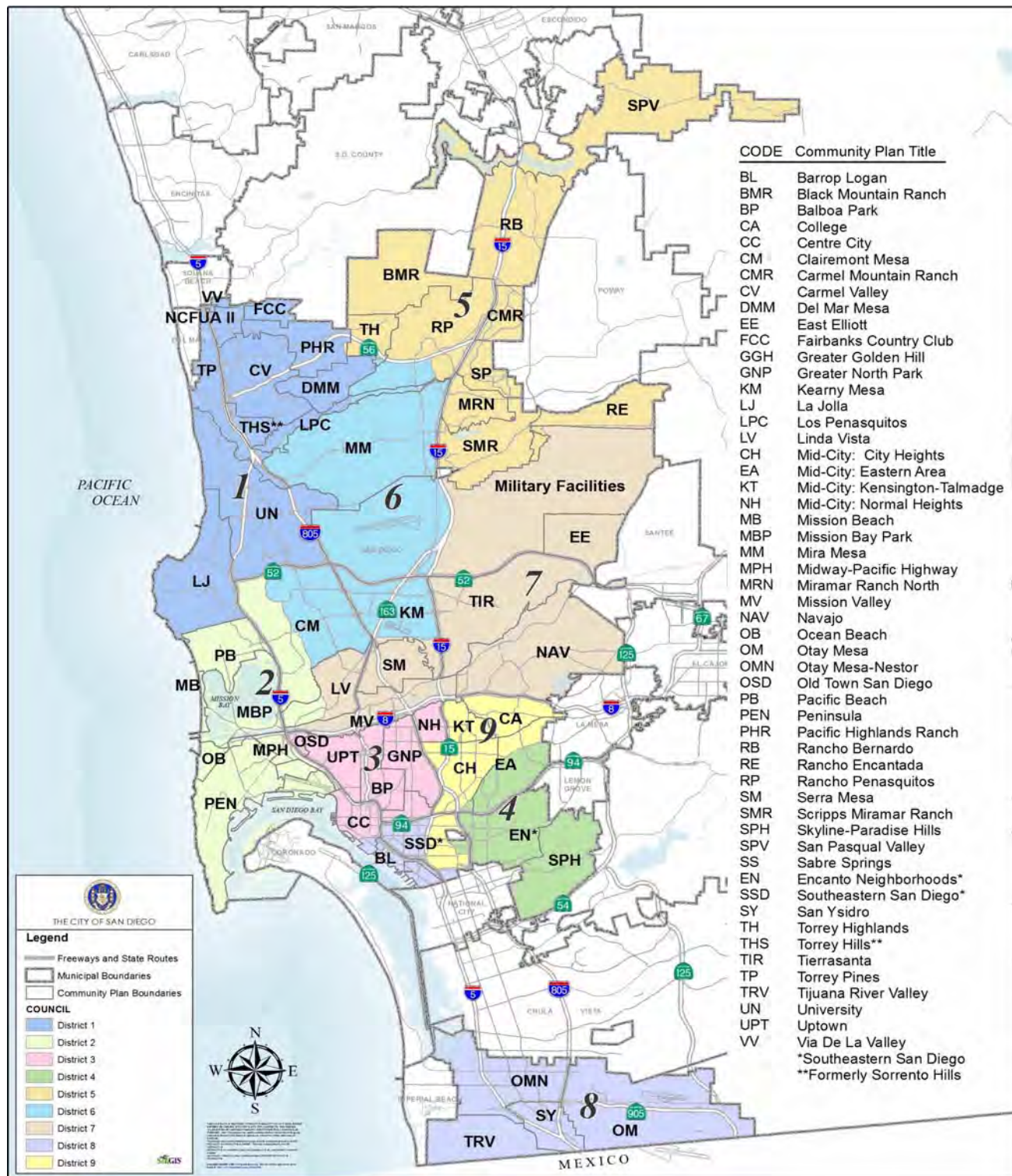
Community Planning Areas



Capital Improvements Program

Community Planning

Community Planning Areas by Council District



Capital Improvements Program

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of December 2012 are included in addition to new projects scheduled to begin in Fiscal Year 2014. Within the Capital Improvement Projects section, CIP project pages are organized by asset-owning department, then alphabetically by project title. Refer to the Indexes beginning on page 743 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2013 accomplishments and Fiscal Year 2014 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Project Attributes

Fire-Rescue

Fire Station No. 45 - East Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District:	7	Priority Score:	92
Community Plan:	Mission Valley	Priority Category:	High
Project Status:	Continuing	Contact Information:	Cetin, Elif
Duration:	1994 - 2019		619-533-4640
Improv Type:	New		ecetin@sandiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. The first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

Capital Improvements Program

Guide to the Capital Improvement Projects

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on Page 67. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. This is the first year City Council District 9 has been included. For a map of all Council Districts, refer to the Community Planning section on page 80.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section on page 79.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2014 Proposed Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2013, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as

Capital Improvements Program

Guide to the Capital Improvement Projects

Annual and are not scored. For additional information, refer to the Prioritization Policy section on page 51.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one-third (Medium), or lowest one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section on page 51.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: Staffing and maintenance costs for the temporary facility are reflected in the Fire-Rescue Department's Fiscal Year 2013 Adopted Budget. The operation of the permanent facility will require additional positions equivalent to \$1.9 million per year if the facility is fully staffed in Fiscal Year 2014. Non-personnel costs to operate a new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue budget after the project is complete.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014. Construction is anticipated be completed in Fiscal Year 2015.

Summary of Project Changes: This project will receive \$3.7 million in bond funding in Fiscal Year 2014.

Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section on page 77.

Capital Improvements Program

Guide to the Capital Improvement Projects

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2013 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section on page 71.

Expenditure by Funding Source												
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000
Mission Valley-Urban Comm.	400135	289,283	5,710,717	-	-	-	-	-	-	-	-	6,000,000
Other Bond Financing	9302	-	-	-	3,700,000	-	-	-	-	-	-	3,700,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 1,427,975	\$ 5,710,717	\$ -	\$ 3,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,838,692

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2014 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of December 2012. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2014, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through December 2012.

FY 2014 -This is the amount of funding proposed for the Fiscal Year 2014 Proposed CIP Budget. This amount, once approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2014 Anticipated - Funding that was uncertain to be received in the later part of Fiscal Year 2013 or funding that is uncertain to be received during Fiscal Year 2014 is reflected as anticipated funding. Anticipated funding may include sources, such as grants, that require additional City Council approval prior to budgeting or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2014 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Capital Improvements Program

Guide to the Capital Improvement Projects

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2014 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2014 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact								
Department - Fund		FY 2014		FY 2015	FY 2016	FY 2017	FY 2018	
Fire-Rescue - GENERAL FUND	FTEs	0.00		18.00		18.00		18.00
	Total Impact \$	- \$	2,297,476 \$		2,439,318 \$		2,467,597 \$	

Full-time Equivalent (FTE) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 75.

Capital Improvements Program

Guide to the Capital Improvement Projects

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 22 - Point Loma / S00787	\$ 5,638,000	\$ 4,679,839	83.0%	This project provides for the reconstruction of Fire Station 22, located at 1055 Catalina Boulevard in Point Loma. Construction phase is currently unfunded.
Skyline-Paradise Hills / S00687	9,153,325	8,162,149	89.2%	This project provides for a new station, in addition to the existing Fire Station 32 located at 484 Briarwood Road, to better serve the growing community of Skyline/Paradise Hills. This project is currently unfunded and on hold until funding has been identified.
Fire Station No. 05 - Hillcrest / S00788	9,020,000	8,128,077	90.1%	This project provides for an approximate 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. Construction phase is currently unfunded.
North Pacific Beach Lifeguard Station / S10119	6,763,347	6,185,444	91.5%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Chalcodony Street, which will be a year-round facility replacing the current seasonal station. Construction phase is currently unfunded.
Fire Station No. 01 - Downtown / S00786	6,317,116	5,800,000	91.8%	This project provides for asbestos removal, dormitory remodel, and a new exhaust extraction system at the fire station located at 1222 First Avenue in Downtown. The total estimated project cost of \$6.3 million includes an unfunded amount of \$5.8 million that would be used for reconstruction. Modified/Reduced remodel scope has been completed for Phase 1 and unidentified funds are still needed for a full Phase 2 remodel unless a new fire station is constructed as part of the new Civic Center.
South Mission Beach Lifeguard Station / S00791	4,600,000	4,230,064	92.0%	This project provides for a new year-round South Mission Beach Station located at 700 North Jetty Road which replaces the current station. Construction phase is currently unfunded.
Fire Station No. 17 - Mid-City / S00783	11,970,000	11,186,376	93.5%	This project provides for reconstruction of Fire Station 17, located at 4206 Chamoune Avenue in the Mid-City area. Construction phase is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	2,295,000	2,211,065	96.3%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Funding for design and construction of the facility is unidentified.
Total - Fire-Rescue	\$ 55,133,014			

2014

PROPOSED BUDGET



Capital Improvements Projects



City of San Diego

Airports



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Airports

The Real Estate Department / Airports Division manages Brown and Montgomery Fields with a combined 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 300,000 annual aircraft operations, including those of the military, U.S. Border Patrol, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, and Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. The Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of its runways, taxiways, and aircraft ramp areas. These capital improvements are funded by Federal Aviation Administration (FAA) grants and enterprise funds.

2014 CIP Goals

The annual CIP Goals of the Airports Division are to maintain public safety through continued compliance with federal, State, and local regulations and policies. To achieve this in Fiscal Year 2014, Airports Division mitigates break-fix capital issues or identifies needed capital enhancements through as-needed sublet projects on a priority basis.



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Airports

Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 5,625,250	\$ -	\$ 6,857,655	\$ 12,482,905
Montgomery Field / AAA00001	4,943,177	-	8,982,485	13,925,662
Montgomery Field Rehabilitation / S00680	5,231,922	-	-	5,231,922
Airports Total	\$ 15,800,349	\$ -	\$ 15,840,140	\$ 31,640,489



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Airports

Brown Field / AAA00002

Council District: 8	Priority Score: Annual
Community Plan: Otay Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Maria, Michael
Duration: 2002 - 2020	619-533-4688
Improv Type: Betterment	mmaria@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: There are four primary projects anticipated for the Brown Field Airport, which are: [A] the Rehabilitation of Runway 8L/26R project - The design of the Rehabilitation of 8L/26R will begin in Fiscal Year 2013 and will be completed in Fiscal Year 2014, with the construction anticipated to start in Fiscal Year 2015 and be completed in Fiscal Year 2016; [B] the Brown Field Airport's terminal building and parking lots ADA upgrades - The design of the Brown Field Airport's terminal building and parking lots ADA upgrades are scheduled to begin and will be completed in Fiscal Year 2013, with the construction starting and completed in Fiscal Year 2014; [C] the Rehabilitation of Taxiway A and Run-Up Pads - The design will start and will be completed in Fiscal Year 2014, with the construction to begin in Fiscal Year 2015 and completed in Fiscal Year 2016; and [D] the rehabilitation of the deteriorated pavement sections of the Brown Field North parking lot will begin and will be completed in Fiscal Year 2014.

Summary of Project Changes: Fiscal Year 2014 projects will be funded, on a priority basis, from the annual allocation's continuing appropriations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Airports Fund	700033	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500
Brown Field Special Aviation	700028	1,092,554	3,921,254	-	-	1,371,531	1,371,531	1,371,531	1,371,531	1,371,531	-	11,871,463
Grant Fund-Enterprise-Federal	710000	499,742	111,200	-	-	-	-	-	-	-	-	610,942
Total		\$ 1,592,296	\$ 4,032,954	\$ -	\$ -	\$ 1,371,531	\$ 1,371,531	\$ 1,371,531	\$ 1,371,531	\$ 1,371,531	\$ -	12,482,905

Airports

Montgomery Field / AAA00001

Council District: 6	Priority Score: Annual
Community Plan: Kearny Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Maria, Michael
Duration: 2002 - 2020	619-533-4688
Improv Type: Betterment	mmaria@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: There are five primary projects anticipated for the Montgomery Field Airport, which are: [A] the Rehabilitation of Runway 10L/28R project - The construction of this project will be completed in Fiscal Year 2013, with the project warranty to be completed in Fiscal year 2014; [B] the Rehabilitation of Runway 5/23 and Taxiway G project - The design of the Rehabilitation of 5/23 and Taxiway G will begin in Fiscal Year 2013 and will be completed in Fiscal Year 2014, with the construction scheduled to start in Fiscal Year 2015 and completed in Fiscal Year 2016; [C] the Montgomery Field Airport's terminal building and parking lots ADA upgrades - The design of the Montgomery Field Airport's terminal building and parking lots ADA upgrades are scheduled to begin and will be completed in Fiscal Year 2013, with the construction to start and to be completed in Fiscal Year 2014; and [D] the Rehabilitation of Taxiways C, H and A and Run-Up Pads project - The design of the rehabilitation of this project will begin in Fiscal Year 2013 and will be completed in Fiscal Year 2014, with the construction scheduled to start in Fiscal Year 2015 and completed in Fiscal Year 2016. [E] Rehabilitation of the deteriorated pavement sections of the Montgomery Field parking lots project will begin and will be completed in Fiscal Year 2014.

Summary of Project Changes: Fiscal Year 2014 projects will be funded, on a priority basis, from the annual allocation's continuing appropriations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 389,554	\$ 10,446	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Montgomery Field Special Aviation	700030	1,102,432	3,440,745	-	-	1,796,497	1,796,497	1,796,497	1,796,497	1,796,497	-	13,525,662
Total		\$ 1,491,986	\$ 3,451,191	\$ -	\$ -	\$ 1,796,497	\$ 1,796,497	\$ 1,796,497	\$ 1,796,497	\$ 1,796,497	\$ -	13,925,662

Airports

Montgomery Field Rehabilitation / S00680

Council District: 7	Priority Score: 100
Community Plan: Kearny Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2008 - 2013	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project will provide for a consultant to assess Montgomery Field (MYF) Airport's current conditions of Runway 10L/28R. The consultant will present a design to make the runway comply with Federal Aviation Administration (FAA) guidelines. Construction work to rehabilitate the pavement of Runway 10L/28R will be primarily funded out of this standalone project and portions out of the Montgomery Field annual allocation.

Justification: This project is primarily grant-funded in order to restore the existing 40-year-old runway pavement. This planned restoration is required to ensure safety, meet Federal Aviation Administration (FAA) standards, and diminish the possibility of aircraft accidents as well as City liability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project's construction is estimated to be completed in Fiscal Year 2013 with the project's 1-year warranty phase anticipated to expire in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ 3,061,657	\$ 799,563	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,861,220
MF Rehabilitation Runway 10L/28R Grant	700031	285,000	-	-	-	-	-	-	-	-	-	285,000
Montgomery Field Special Aviation	700030	732,435	353,267	-	-	-	-	-	-	-	-	1,085,702
Total		\$ 4,079,092	\$ 1,152,830	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,231,922



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Department of Information Technology



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Department of Information Technology

The Department of Information Technology is responsible for providing technologies and applications to the City in support of citywide processes.

2013 CIP Accomplishments

In Fiscal Year 2013, the Department of Information Technology, in partnership with the Purchasing & Contracting Department, planned to implement the Supplier Relationship Management module of SAP in order to simplify and automate the registration of vendors, communication of bid opportunities, and awarding of vendors to contracts. After a thorough evaluation, it was determined that the SAP software was not the best solution for the City's needs, and instead a software-as-a-service called PlanetBids was selected to provide the functionality.

In a citywide effort, the Purchasing & Contracting Department worked with PlanetBids to implement the solution for the City. This effort is managed by the Public Works - Engineering & Capital Projects Department in cooperation with the Purchasing & Contracting Department. The solution is scheduled to go-live by the end of Fiscal Year 2013.

2014 CIP Goals

The EAM CIP project in the Department of Information Technology is scheduled to be implemented in conjunction with the Public Utilities Department's EAM CIP project. The Department of Information Technology's EAM CIP project will deliver work order management integration into the City's financial and Human Resources systems. General Fund organizations currently using work order management systems in SAP will benefit from the results of this project as the Public Utilities Department's implementation will establish best practices and set the baseline for all future enterprise asset management systems citywide.



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Department of Information Technology

Department of Information Technology: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Enterprise Asset Management - SAP / S13013	\$ 1,100,000	\$ -	\$ -	\$ 1,100,000
Supplier Relationship Management - SAP / S12021	900,000	-	-	900,000
Department of Information Technology Total	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000



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Department of Information Technology

Enterprise Asset Management - SAP / S13013

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	85
Community Plan:	Citywide	Priority Category:	High
Project Status:	Continuing	Contact Information:	Rubi, Gabriel
Duration:	2013 - 2016		619-533-3465
Improv Type:	Betterment		rubig@sandiego.gov

Description: This project will consolidate and merge the Enterprise Asset Management (EAM) Systems, Applications, and Products (SAP) system into the Industry Solution for Public Sector (ISPS) SAP system and allow for one managed instance and full integration with ISPS processes. ISPS is used for Financials (General Ledger, Accounts Payable, Cost Accounting, Accounts Receivables, Fixed Assets), Materials Management, Funds/Grants Management, Human Capital Management, Procurement, Contracts Accounting, and Project Systems.

Justification: This project will reduce the size of the EAM technological infrastructure while providing full integration with the ISPS business processes in one SAP system.

Operating Budget Impact: None.

Relationship to General and Community Plans: Not applicable.

Schedule: This project schedule will follow the Accelerated SAP (ASAP) methodology for the project's life-cycle. It will use the standardized work breakdown structure (WBS) that provides the foundation for defining implementation project work in a deliverable-oriented, hierarchical manner in order to manage the project work to completion. The project duration is estimated at three years.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
OneSD Support Fund	200610	\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
Total		\$ -	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Department of Information Technology
Supplier Relationship Management - SAP / S12021

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Rubi,Gabriel
Duration: 2012 - 2015	619-236-6158
Improv Type: New	eplank@sandiego.gov

Description: This project will implement the Supplier Relationship Management (SRM) module of the City's Enterprise Resource Planning (ERP) platform using the Systems, Applications, and Products (SAP) system which will automate and simplify the procure-to-pay process. The SRM will be implemented in phases with the initial providing for the Contractor/Vendor Registration component.

Justification: This project will provide for the simplification and automation of the procure-to-pay process for the City's Purchasing & Contracting Department.

Operating Budget Impact: None.

Relationship to General and Community Plans: Not applicable.

Schedule: Per City Council Resolution 307767, \$200,000 will be deappropriated from this project and transferred to the General Fund Purchasing & Contracting Department for the purpose of providing funds for Planet-Bids Vendor and eSourcing Software. There are no future plans to revisit implementing the Supplier Relationship Management (SRM) module.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 200,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	900,000
Total		\$ 200,000	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	900,000

Environmental Services



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Environmental Services

The Environmental Services Department ensures that all residents of the City of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department operates a full-service landfill and maintains eight closed landfills and eight inactive burn sites, all of which require sustained improvements related to landfill gas systems, groundwater monitoring networks, and grading and slope work. The Department also manages the City's energy use and a variety of programs focused on implementing innovative alternatives to increase energy efficiency at City facilities. Through the Capital Improvements Program, the Department identifies and dedicates Refuse Disposal Fund resources to projects that focus on providing reliable solid waste management, and State and federal energy grants to projects that focus on resource conservation and environmental protection to preserve public health and ensure sustainable communities for future generations.

2013 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations.

The Department's Energy, Sustainability, and Environmental Protection Division completed projects for Fiscal Year 2013 included:

- The installation of a 350 kilowatt permanent backup power generator at the Ridgehaven Court Facility. This project provides the City of San Diego with a backup location for the City's Downtown Emergency Operation Center. The installed generator system will provide emergency power for critical operations and allow City staff to maintain core City functions.
- An energy efficiency upgrade project at the Fire Communications Center replaced old heating, ventilation, and air conditioning equipment with newer more efficient equipment. This included the installation of 14 fan coils, two air handler units, a room air conditioner, and new digital controls replacing pneumatic controls and integrating into the existing direct digital control system. The upgrades are anticipated to save 119,421 kilowatt hours and \$17,800 in annual utility costs.
- Installation of the Broad Spectrum Street Lights replaced 35,000 cobra head street lights with induction lights that will reduce energy consumption and save 16 million kilowatt hours and \$1.8 million in utility costs annually.

The Department also conducted improvements at landfills throughout the City.

- Finalized the Long-Term Resource Management Options Strategic Plan that identified several alternatives for managing the City's waste stream through 2045.
- Completed several drainage, groundwater, and landfill gas system upgrades at Arizona Street, South Chollas, and Miramar Landfills to ensure operational and solid waste regulatory compliance.
- Developed preliminary grading and drainage improvement structure plans for the South Chollas Landfill.

2014 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. Most of the Department's capital improvement projects are focused

Environmental Services

on ensuring regulatory compliance at the Miramar Landfill and inactive landfills throughout the City. The following are the Department's goals for Fiscal Year 2014:

- Continue construction on energy improvements to City facilities resulting in the installation of more efficient technologies, such as lighting and air conditioning, in order to reduce energy consumption.
- Award the Broad Spectrum Street Lighting design-build contract for the replacement of 5,000 decorative pedestrian post-top street lights and begin installation.
- Award design contract and begin the permitting process for the Resource Recovery Center project, a source separation facility at the Miramar Landfill in which self-haul landfill customers will source separate their material for recycling and/or disposal. This project will divert recyclable material that would have gone into the landfill preserving landfill capacity and increasing the City's overall diversion rate.
- Complete the installation of gas extraction wells and landfill gas system upgrades at the South Chollas Landfill in an effort to mitigate landfill gas migration.
- Begin construction on landfill gas collection system additions and upgrades at the Miramar Landfill in order to mitigate landfill gas migration and surface emissions.

Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Arizona Street Landfill Closure and Modifications / S00682	\$ 3,603,543	\$ -	\$ -	\$ 3,603,543
Citywide Energy Improvements / ABT00003	11,690,324	-	200,000	11,890,324
Energy Commission Energy Efficiency Facility Imp / ABT00004	1,086,966	-	-	1,086,966
Environmental Services Facilities Improvements / ABT00005	153,526	-	-	153,526
Environmental Services Operations Yard Improvement / S01085	879,628	-	-	879,628
Environmental Services Operations Yard Improvement / AFA00003	77,754	275,000	225,000	577,754
Future Waste Mgmt Disposal & Processing Facilities / S01088	19,846,171	-	-	19,846,171
Groundwater Monitoring Network / AKC00001	1,085,318	-	-	1,085,318
Minor Improvements to Landfills / AFA00001	2,089,937	330,000	1,320,000	3,739,937
Miramar Landfill Greenery Expansion / S00975	397,858	-	-	397,858
Ridgehaven Backup Generator Project / S10133	550,000	-	-	550,000
South Chollas Landfill / S00776	1,776,000	-	-	1,776,000
South Chollas Landfill Improvements / S00684	6,311,702	-	550,000	6,861,702
South Miramar Landfill / S00779	3,610,000	-	-	3,610,000
Underground Tank Program / AFA00002	450,560	-	-	450,560
West Miramar Landfill - Phase 2 / S00774	3,060,000	-	-	3,060,000
West Miramar Refuse Disposal Facility - Phase 2 / S01074	39,112,334	-	-	39,112,334
Environmental Services Total	\$ 95,781,622	\$ 605,000	\$ 2,295,000	\$ 98,681,622



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Environmental Services

Arizona Street Landfill Closure and Modifications / S00682

Landfills - Supporting Fac / Struct

Council District: 3	Priority Score: 85
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 1995 - 2020	858-573-1208
Improv Type: New	rpurtee@sandiego.gov

Description: This project provides for modifications to the existing landfill gas collection system and cover at the Arizona Landfill to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation requires proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1995 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 1,165,033	\$ 2,438,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,603,543
Total		\$ 1,165,033	\$ 2,438,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,603,543

Environmental Services

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Reddy, Chandra
Duration: 2010 - 2020	858-492-6002
Improv Type: Betterment	creddy@sandiego.gov

Description: This project will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: None

Relationship to General and Community Plans: These projects are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: Construction is scheduled to occur in Fiscal Year 2013 through Fiscal Year 2015.

Summary of Project Changes: San Diego Gas & Electric rebates and incentives of \$200,000 are anticipated to fund energy efficiency projects in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 594,220	\$ 1,405,781	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,200,000
Energy Upgrades CEC Loan #3 Fund	400700	2,987,655	12,345	-	-	-	-	-	-	-	-	3,000,000
Grant Fund - Federal	600000	6,098,445	246,879	-	-	-	-	-	-	-	-	6,345,324
Grant Fund - State	600001	335,047	9,953	-	-	-	-	-	-	-	-	345,000
Total		\$ 10,015,366	\$ 1,674,958	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,890,324

Environmental Services

Energy Commission Energy Efficiency Facility Imp / ABT00004

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Cosio-Azar, Lorie
Duration: 2010 - 2020	858-627-3352
Improv Type: Betterment	lcosioazar@sandiego.gov

Description: This project provides needed energy improvements to various City facilities.

Justification: This project will provide energy improvements at various City facilities located throughout the City of San Diego in all Council Districts.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This project is complete and will be closed by the end of the fiscal year.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Energy Upgrades CEC Loan Fund	400202	\$ 140,322	\$ 946,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,086,966
Total		\$ 140,322	\$ 946,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,086,966

Environmental Services

Environmental Services Facilities Improvements / ABT00005

Bldg - Other City Facility / Structures

Council District: 6	Priority Score: Annual
Community Plan: Kearny Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Reddy, Chandra
Duration: 2010 - 2020	858-492-6002
Improv Type: Betterment	creddy@sandiego.gov

Description: This project provides for needed facility improvements for the Environmental Services Department. Facilities include the Ridgehaven building, Miramar Operations Station, and facilities at the Miramar Landfill.

Justification: The Ridgehaven Facility is overdue for scheduled heating, ventilation, and air-conditioning (HVAC) system replacement. These systems are past their useful lives. No capital upgrades are required at this time for the Miramar Operations Station or facilities at the Miramar Landfill. The Ridgehaven facility is also in need of ADA upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2009 and continued upgrades are scheduled through Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 109,426	\$ 44,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	153,526
Total		\$ 109,426	\$ 44,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	153,526

Environmental Services

Environmental Services Operations Yard Improvement / S01085

Landfills - Supporting Fac / Struct

Council District: 5	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Coleman, Monique
Duration: 2003 - 2014	858-526-2335
Improv Type: New	mcoleman@sandiego.gov

Description: This project provides for improvements to the Environmental Services Operations Station (ESOS) Yard.

Justification: This project provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety, and stormwater runoff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the ESOS Manual Wash and Storm Drain Projects, replacement of concrete at the Marindustry Road entrance to the Operations Yard, replacement of heaters in the Motive Equipment Repair Building, and installation of permanent patio canopies occurred between Fiscal Years 2004 and 2009.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 66,061	\$ 813,567	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	879,628
Total		\$ 66,061	\$ 813,567	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	879,628

Environmental Services

Environmental Services Operations Yard Improvement / AFA00003

Landfills

Council District: 5	Priority Score: Annual
Community Plan: Mira Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Coleman, Monique
Duration: 2010 - 2020	858-526-2335
Improv Type: New	mcoleman@sandiego.gov

Description: This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety, and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.

Justification: Operational yard improvements are required to support heavy equipment. Other upgrades will improve yard security, safety, and ensure regulatory compliance with stormwater runoff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Refuse Disposal CIP funding in the amount of \$275,000 has been allocated to this project for Fiscal Year 2014. Projects scheduled for Fiscal Year 2014 include the continued drainage study at the Miramar Operations Yard as well as the implementation of the resulting drainage Best Management Practices.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 16,143	\$ 61,611	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	352,754
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	225,000	225,000
Total		\$ 16,143	\$ 61,611	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	225,000	\$ 577,754

Environmental Services

Future Waste Mgmt Disposal & Processing Facilities / S01088

Landfills - Supporting Fac / Struct

Council District: Citywide	Priority Score: 92
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 1989 - 2017	858-492-5032
Improv Type: New	smcastillo@sandiego.gov

Description: This project provides for the development and construction of solid waste disposal and processing facilities. Strategic planning, design, construction, environmental review, and potential purchase of mitigation property are all within the scope of the project.

Justification: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material is being explored and developed. It appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Ongoing efforts are being made to identify solid waste processing and disposal options. The project is scheduled to continue through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 4,896,498	\$ 14,949,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,846,171
Total		\$ 4,896,498	\$ 14,949,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,846,171

Environmental Services

Groundwater Monitoring Network / AKC00001

Landfills

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 2010 - 2020	858-573-1208
Improv Type: New	rpurtee@sandiego.gov

Description: This annual allocation provides for minor improvements to existing Groundwater Monitoring Networks at all closed and operating landfills managed by the City. Such improvements may include new facilities to monitor groundwater, preparation of reports necessary to modify the groundwater monitoring programs, or potential groundwater mitigation measures.

Justification: This project provides the flexibility necessary to respond to operational issues and possible changes in the Groundwater Monitoring Program required by Title 23, Chapter 15, Article 5 of the California Code of Regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled and completed on a priority basis to meet regulatory requirements. Design and construction of multiple groundwater monitoring network improvements, including the installation of groundwater wells and other mitigation measures, were completed through Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 268,853	\$ 816,465	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,085,318
Total		\$ 268,853	\$ 816,465	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,085,318

Environmental Services

Minor Improvements to Landfills / AFA00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 2010 - 2020	858-492-5032
Improv Type: New	smcastillo@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater monitoring programs.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements. Projects scheduled for Fiscal Year 2014 include the continued design and construction of multiple down drains, perimeter drainage channels, and minor grading to promote positive drainage.

Summary of Project Changes: Refuse Disposal CIP funding in the amount of \$330,000 has been allocated to this project for Fiscal Year 2014. A total of \$1.7 million will be allocated to this project through Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 784,962	\$ 1,304,975	\$ 330,000	\$ -	\$ 330,000	\$ 330,000	\$ 330,000	\$ 330,000	\$ -	\$ -	\$ 3,739,937
Total		\$ 784,962	\$ 1,304,975	\$ 330,000	\$ -	\$ 330,000	\$ 330,000	\$ 330,000	\$ 330,000	\$ -	\$ -	\$ 3,739,937

Environmental Services

Miramar Landfill Greenery Expansion / S00975

Landfills

Council District:	Citywide	Priority Score:	53
Community Plan:	Citywide	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Thompson, Michael
Duration:	2009 - 2013		858-492-6151
Improv Type:	Betterment		mthompson@sandiego.gov

Description: This project provides for the expansion of the existing Miramar Greenery currently located at the Miramar Landfill. The expansion of curbside greens collection to additional neighborhoods in the City will increase the tonnage coming into the facility, requiring additional acreage and equipment.

Justification: Expansion of curbside greens collection will increase the diversion of solid waste required by the State of California. A larger facility is required to process the increased tonnage expected as a result of expanded curbside pickup.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project is complete and will be closed by the end of the fiscal year.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858
Total		\$ -	\$ 397,858	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 397,858

Environmental Services

Ridgehaven Backup Generator Project / S10133

Bldg - Other City Facility / Structures

Council District: 6	Priority Score: N/A
Community Plan: Kearny Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Reddy, Chandra
Duration: 2012 - 2013	858-492-6002
Improv Type: New	creddy@san Diego.gov

Description: This project provides for the installation of the emergency backup generator and associated equipment at the Ridgehaven Court facility and will be used as Homeland Security alternate Emergency Operations Center. The generator has been purchased and is on-site waiting to be installed.

Justification: This project will serve the requirements of Homeland Security Emergency Operations.

Operating Budget Impact: The operating budget impact is approximately \$5,000 annually for fuel and maintenance costs.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Installation is anticipated to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 265,621	\$ 11,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	277,611
Grant Fund - Federal	600000	97,587	(17,587)	-	-	-	-	-	-	-	-	80,000
Development Services Fund	700036	14,233	3,666	-	-	-	-	-	-	-	-	17,899
Recycling Fund CIP Fund	700049	4,793	1,218	-	-	-	-	-	-	-	-	6,011
Refuse Disposal CIP Fund	700040	9,586	246	-	-	-	-	-	-	-	-	9,832
Sewer Contribution to CIP	700004	67,102	9,697	-	-	-	-	-	-	-	-	76,799
Water Contributions To CIP	700015	71,895	9,953	-	-	-	-	-	-	-	-	81,848
Total		\$ 530,817	\$ 19,183	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	550,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Environ Services - GENERAL	FTEs	0.00	0.00	0.00	0.00	0.00
FUND	Total Impact \$	5,000 \$	5,000 \$	5,000 \$	5,000 \$	5,000

Environmental Services

South Chollas Landfill / S00776

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 2000 - 2020	858-573-1208
Improv Type: Betterment	rpurtee@sandiego.gov

Description: This project provides for modifying the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2000 and are scheduled to continue through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 647,539	\$ 1,128,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,776,000
Total		\$ 647,539	\$ 1,128,461	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,776,000

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District: 4	Priority Score: 85
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Castillo-Corbin, Sylvia
Duration: 2000 - 2018	858-492-5032
Improv Type: Replacement	smcastillo@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill.

Justification: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements. This includes the evaluation of existing landfill cover, the construction of drainage systems and utilities, and the preliminary design and engineering of approximately five separate areas of the landfill including the Chollas Operations Yard.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2014. A total of \$550,000 will be allocated to this project through Fiscal Year 2018 for continued drainage and site improvements at South Chollas Landfill.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 3,629,690	\$ 2,682,012	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 6,861,702
Total		\$ 3,629,690	\$ 2,682,012	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 6,861,702

Environmental Services

South Miramar Landfill / S00779

Landfills

Council District:	Citywide	Priority Score:	74
Community Plan:	Citywide	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Castillo-Corbin, Sylvia
Duration:	2007 - 2014		858-492-5032
Improv Type:	New		smcastillo@sandiego.gov

Description: This project provides cover material, grading, drainage, and site improvements at the inactive South Miramar Landfill.

Justification: This project is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and will continue into Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 213,614	\$ 3,396,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,610,000
Total		\$ 213,614	\$ 3,396,386	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,610,000

Environmental Services

Underground Tank Program / AFA00002

Landfills

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2010 - 2020		858-627-3311
Improv Type:	New		cfergusson@sandiego.gov

Description: This project provides for implementation of the Citywide Underground Hazardous Materials Storage Tank Master Plan. The plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 26 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater, and public health and safety.

Justification: The State Underground Storage of Hazardous Substances Law (Sher Bill AB 1362) and SB989 established guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, and monthly facility inspections by a Designated UST Operator. Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements may make the City ineligible for reimbursement of an estimated \$4 million in current and future SA/M costs as well as liable for civil penalties of up to \$25,000 per day per site.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no regulatory mandate-driven projects foreseen in Fiscal Year 2014. Future funding needs will be identified as new regulatory mandates arise.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ -	\$ 7,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,969
Capital Outlay Fund	400002	-	2,427	-	-	-	-	-	-	-	-	2,427
Gen Serv - Maint/Impr	400179	-	368,961	-	-	-	-	-	-	-	-	368,961
CIP Contributions from General Fund	400265	-	17,114	-	-	-	-	-	-	-	-	17,114
Torrey Pines Golf Course CIP Fund	700045	-	9,870	-	-	-	-	-	-	-	-	9,870
UST Cleanup Fd	400629	-	38,603	-	-	-	-	-	-	-	-	38,603
Water Contributions To CIP	700015	-	5,615	-	-	-	-	-	-	-	-	5,615
Total		\$ -	\$ 450,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,560

Environmental Services

West Miramar Landfill - Phase 2 / S00774

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Purtee, Ray
Duration: 1996 - 2022	858-573-1208
Improv Type: Betterment	rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Phase II Landfill. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill. The landfill is anticipated to close in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 459,650	\$ 2,600,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,060,000
Total		\$ 459,650	\$ 2,600,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,060,000

Environmental Services

West Miramar Refuse Disposal Facility - Phase 2 / S01074

Council District: Citywide	Priority Score: 89
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Thompson, Michael
Duration: 1988 - 2016	858-492-6151
Improv Type: Betterment	mthompson@sandiego.gov

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials. This project also includes development of the General Development Plan elements for the entire site.

Justification: Improvements are required in order to ensure compliance with conditions set forth by the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board. In addition, the funding will provide for improvements related to drainage and stormwater runoff to ensure National Pollutant Discharge Elimination System regulatory compliance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Engineering design and construction will continue through Fiscal Year 2016 in order to facilitate modular development as additional capacity is required.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 37,926,233	\$ 1,186,101	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,112,334
Total		\$ 37,926,233	\$ 1,186,101	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,112,334

Environmental Services

Unfunded Needs List

Project		Project Total	Unidentified Funding	Percent Unfunded	Description
Environmental Services Operations Yard Improvement / AFA00003	\$	577,754	\$ 225,000	38.9%	There is \$225,000 in unidentified funding for this project. This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety, and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.
Total - Environmental Services			\$ 225,000		

Fire-Rescue



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Fire-Rescue

The City of San Diego's Fire-Rescue Department is committed to replacing and rehabilitating Fire-Rescue facilities in order to serve a population of 1.3 million within a 343 square mile area. The Capital Improvements Program (CIP) plays a vital role in providing the much needed infrastructure for fire and lifeguard station facilities, while addressing the ongoing capital needs of the existing stations. These facilities and the associated infrastructure are an important component in providing emergency responses throughout the City. The Department has 47 fire stations, a fire communications center, an air rescue facility, a training facility, nine lifeguard stations, a boat dock, and 48 seasonal lifeguard towers. These facilities are designed and maintained for the use of our firefighters and lifeguards who in turn benefit the public by responding to emergencies. Fire-Rescue CIPs include the rehabilitation and construction of existing stations to ensure that older stations are well-maintained to extend the life of the facility for long-term cost savings and meet the department's current operational needs, while new stations achieve good quality design and construction that enhances the overall urban design of the communities it serves. The Department continually seeks funding for capital improvements to preserve and extend the life-cycle of its facilities such as roof and HVAC replacements, driveway repairs, and other necessary facility maintenance projects that affect health and safety. Funding for the department's projects come from a variety of sources such as development impact fees, facilities benefit assessments, developer reimbursement agreements, deferred capital project bond financing, grants, and the General Fund.

2013 CIP Accomplishments

In Fiscal Year 2013, the Fire-Rescue Department completed many capital improvements that included:

- Exterior repair, stucco painting, window trims, and screen replacement was completed for Fire Station 42.
- The kitchen countertop was replaced at Fire Station 45.
- Mission Beach Lifeguard Station's flooring was replaced in offices and the break room.
- Ocean Beach comfort station design/build project accommodated lifeguard's storage for operational needs.
- The kitchen flooring, dining room, and ready room were replaced at Fire Station 10.
- Vernal pool studies were conducted at Montgomery Field for the future Air Operations facility permanent site as identified in the Airports Master Plan.
- Development & environmental permits for design/build of the Children's Pool Lifeguard Station Project Construction were obtained and the design/build construction contract was awarded.
- The Notice of Completion of the Lifeguard Headquarters' ADA Improvement project was submitted. The work consisted of new ADA ramps, access, and restrooms.
- Interior apparatus painting and lighting retrofit was completed at Fire Station 38.
- Proposed Telecom infrastructure designs were completed at Fire Stations 22 and 31.
- Minor and major construction was completed at various fire stations such as driveway repair/replacement at Fire Stations 32, 35, and 42.
- Met major milestone of 90% design and construction drawings for the new Fire Stations 2, 5, 17, and 38 expansions.
- Programming, design development, and schematic design was completed for the new North Pacific Beach lifeguard station.
- Met major milestone of 80% design and construction drawings for Fire Station 22 and South Mission Beach lifeguard station.

Fire-Rescue

- In the process of obtaining building permits in preparation of bid documents for the construction of Fire Station 45, and the La Jolla Children's Pool and La Jolla Cove Lifeguard Stations.
- Capital improvement projects under construction include Mission Beach Lifeguard Station locker room remodel and expansion, and the new La Jolla Shores Lifeguard Station.
- Systems upgrade & commissioning to the existing Fire Communications Center's HVAC were implemented for optimum performance.
- Fire Stations 9 and 38 completed its HVAC and roof replacement to extend the life of the facilities.
- Initiated a capital improvement project for the construction of the new North University City Fire Station.
- Initiated capital improvement projects for Fire Stations 8 and 15 for new partial building construction to meet current operational needs.
- Progress continued of interim updates and amendments are in process for various Community Plans, Public Facilities Financing Plans, General Plan, and the California Environmental Quality Act proposed developments, which aid in identifying and prioritizing future capital improvement projects, helping to implement the Department's Citygate Study and its 5-year Implementation Plan.
- Lifeguard Station Design and Construction Standards and the ongoing updates to the Fire Station Design and Construction Standards were drafted.

2014 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing capital improvement projects based on funding availability:

- Project design of Fire Station 15 (Ocean Beach) will include the design and construction of the facility's ready room and dining room to meet functional and operational needs.
- Project design of Fire Station 8 (Mission Hills) will include the design and construction of the kitchen, ready room, and watch room to meet the full functionality of the fire station requirements.
- The Station Alerting project will provide for the replacement of the current Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is currently relying on a back-up system. The design-build contract is anticipated to be awarded in Fiscal Year 2013.
- Fire Stations 5 (Hillcrest) and 17 (City Heights) projects will provide for the demolition, design, and construction of the new stations that meet current operational needs.
- Construction of the La Jolla Children's Pool and La Jolla Cove Lifeguard Stations is anticipated to begin.
- Construction of the La Jolla Shores Lifeguard Station is expected to be completed.
- The redesign of Fire Station 22 (Pt. Loma) will be completed. The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines.
- Future funds will be identified for the design of the new fire station site at Skyline North.
- The reconstruction of Fire Station 38's expansion of dorms and the captain room is anticipated to be completed.
- Construction is scheduled to begin for Fire Station 45 (East Mission Valley).
- The design phase of the South Mission Beach Lifeguard Station will be completed.

Fire-Rescue

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / S00644	\$ 3,807,067	\$ -	\$ 50,000	\$ 3,857,067
Fire Station Major Component Replacement Rehab / ABC00001	316,261	-	-	316,261
Fire Station No. 01 - Downtown / S00786	517,116	-	5,800,000	6,317,116
Fire Station No. 05 - Hillcrest / S00788	891,923	-	8,128,077	9,020,000
Fire Station No. 08 - Mission Hills / S10029	663,500	200,000	-	863,500
Fire Station No. 10 - College Remodel / S01031	21,822	-	-	21,822
Fire Station No. 15 - Expansion / S13011	400,000	-	-	400,000
Fire Station No. 17 - Mid-City / S00783	783,624	-	11,186,376	11,970,000
Fire Station No. 22 - Point Loma / S00787	958,161	-	4,679,839	5,638,000
Fire Station No. 38 - Mira Mesa Remodel / S10006	650,000	-	-	650,000
Fire Station No. 42 - Carmel Mountain Ranch / S00782	304,051	-	-	304,051
Fire Station No. 45 - East Mission Valley / S00688	7,138,692	-	3,700,000	10,838,692
Fire Station No. 47 - Pacific Highlands Ranch / S00689	7,745,365	-	-	7,745,365
Fire Station No. 49 - Otay Mesa / S00784	1,885,000	-	8,365,000	10,250,000
Fire Station No. 54 - Paradise Hills / S00785	83,935	-	2,211,065	2,295,000
La Jolla Cove Lifeguard Station / S00792	1,854,627	-	250,000	2,104,627
La Jolla Shores Lifeguard Station / S00790	3,395,141	-	-	3,395,141
Mission Beach Lifeguard Station / S00793	864,400	-	-	864,400
North Pacific Beach Lifeguard Station / S10119	577,903	-	6,185,444	6,763,347
North University City Fire Station / S13021	4,000,000	-	10,000,000	14,000,000
Ocean Beach Lifeguard Station / S10121	10,000	-	4,550,000	4,560,000
SDFD Station Alerting / L12002	4,400,000	-	-	4,400,000
Skyline-Paradise Hills / S00687	991,176	-	8,162,149	9,153,325
South Mission Beach Lifeguard Station / S00791	369,936	-	4,230,064	4,600,000
Fire-Rescue Total	\$ 42,629,701	\$ 200,000	\$ 77,498,014	\$ 120,327,715



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Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2000 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The existing Lifeguard Tower structure is no longer safe and has been abandoned. It does not meet the current or future needs of Lifeguard Services. The existing facility does not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses are expected to increase by approximately \$161,000 during construction only. Maintenance costs for the new facility are expected to increase by approximately \$5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design is completed and approved. Building contract documents are currently in progress. A design-build contract is scheduled to be issued in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: The total project cost increased by \$558,000 due to revised estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Deferred Maint Revenue 2009A-Project	400624	2,717,048	342	-	-	-	-	-	-	-	-	2,717,390
CIP Contributions from General Fund	400265	6,432	67,659	-	-	-	-	-	-	-	-	74,091
La Jolla Urban Comm	400123	308,137	391,863	-	-	-	-	-	-	-	-	700,000
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	50,000	50,000
Total		\$ 3,247,204	\$ 559,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000	\$ 3,857,067

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

Fire Station Major Component Replacement Rehab / ABC00001

Bldg - Pub Safety - Fire Fac / Struct

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Elif Cetin
Duration:	2010 - 2020		619-533-4640
Improv Type:	Replacement - Rehab		ecetin@sandiego.gov

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, heating, ventilating and air-conditioning (HVAC), roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes, and miscellaneous renovations.

Justification: The San Diego Fire-Rescue Department currently maintains 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified workforce also require changes in fire facility configuration, HVAC systems distribution, and energy capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 45,247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	45,247
PFFA-FLSF 2002B-Const.	400157	-	1,015	-	-	-	-	-	-	-	-	1,015
Pk/Rec Bldg Permit Fee Dist C	400075	45,000	-	-	-	-	-	-	-	-	-	45,000
Serra Mesa - Major District	400035	3,556	221,444	-	-	-	-	-	-	-	-	225,000
Total		\$ 48,556	\$ 267,706	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	316,261

Fire-Rescue

Fire Station No. 01 - Downtown / S00786

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2017	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the design and construction of modifications to rehabilitate Fire Station 1 which include different floor layouts, new electrical plans, ventilation and exhaust extraction system, new roll-up doors, modified asbestos abatement plans to include only portions to be disturbed as part of other improvements, modified mechanical/ventilation system designed for the new configuration, kitchen area remodel, and a new accessible restroom.

Justification: This 29-year-old fire station is in need of repair and renovation in order to maintain a safe and livable facility. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: This project was redesigned and construction started in Fiscal Year 2010. The remodeling (Phase 1) is complete. Phase 2 consists of reconstruction of the portion of the station that was not remodeled. The schedule for Phase 2 will be established when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 225,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	225,000
PFFA-FLSF 2002B-Const.	400157	292,116	-	-	-	-	-	-	-	-	-	292,116
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,800,000	5,800,000
Total		\$ 517,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,800,000	\$ 6,317,116

Fire-Rescue

Fire Station No. 05 - Hillcrest / S00788

Bldg - Pub Safety - Fire Fac / Struct

Council District: 3	Priority Score: 80
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine, one aerial truck, and one Battalion Chief vehicle.

Justification: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: Once built, the operation of the Hillcrest Fire Station will require additional positions estimated at \$1.9 million per year. The square footage increase of this fire station will also result in increased maintenance costs estimated at \$5,000 annually. The cost of the project includes the purchase of a new Fire Engine valued at \$800,000.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Deferred Maintenance Revenue 2012A-Project	400848	51,600	(1,600)	-	-	-	-	-	-	-	-	50,000
PFFA-FLSF 2002B-Const.	400157	91,423	-	-	-	-	-	-	-	-	-	91,423
Uptown Urban Comm	400121	50,500	-	-	-	-	-	-	-	-	-	50,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,128,077	8,128,077
Total		\$ 893,523	\$ (1,600)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,128,077	\$ 9,020,000

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2020	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: The current facility does not provide sufficient space to allow full functionality. This project will allow to better serve the community and to provide more efficient responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: This project will be completed in Fiscal Year 2016.

Summary of Project Changes: Development Impact Fees in the amount of \$200,000 are being allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	\$ 63,500	\$ 600,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	863,500
Total		\$ 63,500	\$ 600,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	863,500

Fire-Rescue

Fire Station No. 10 - College Remodel / S01031

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 81
Community Plan: College Area	Priority Category: Medium
Project Status: Warranty	Contact Information: Abella-Shon, Michelle
Duration: 2005 - 2015	858-573-1362
Improv Type: Betterment	mshon@sandiego.gov

Description: This project provides for the remodeling of Fire Station 10. This station is located at 4605 62nd Street and serves San Diego State University and surrounding areas.

Justification: This facility was sub-standard and inadequate to accommodate staff and equipment to serve the community efficiently. The last section to be remodeled was the Battalion Chief Quarters and restroom areas. This project allows to provide adequate protection to the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Construction started in Fiscal Year 2009 and was completed in Fiscal Year 2010. Project is complete and any remaining funds will be returned to CDBG by the end of Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ 21,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	21,822
Total		\$ -	\$ 21,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	21,822

Fire-Rescue

Fire Station No. 15 - Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 44
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2014 - 2015	619-533-4640
Improv Type: Expansion	ecetin@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and it is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs (meeting room or dorm rooms) to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity over the years. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Total		\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000

Fire-Rescue

Fire Station No. 17 - Mid-City / S00783

Bldg - Pub Safety - Fire Fac / Struct

Council District: 9	Priority Score: 80
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire apparati, and one paramedic unit.

Justification: Fire Station 17 is one of the busiest engine companies in the United States and is currently in a state of deterioration. Reconstruction of Fire Station 17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs of \$5,000. The cost of one additional fire engine is included in the project cost estimate. Also, the cost of one crew estimated at \$1.9 million annually will need to be added as an operating impact.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: The project is scheduled to complete design in Fiscal Year 2014. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 9,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,488
Deferred Maint Revenue 2009A-Project	400624	700,000	-	-	-	-	-	-	-	-	-	700,000
Deferred Maintenance Revenue 2012A-Project	400848	50,782	(782)	-	-	-	-	-	-	-	-	50,000
PFFA-FLSF 2002B-Const.	400157	24,136	-	-	-	-	-	-	-	-	-	24,136
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,186,376	11,186,376
Total		\$ 784,406	\$ (782)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,186,376	\$ 11,970,000

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Bldg - Pub Safety - Fire Fac / Struct

Council District: 2	Priority Score: 81
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2018	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the demolition of an existing and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design is scheduled to be completed in Fiscal Year 2014. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Fire Station #22-State Grant	400634	400,000	-	-	-	-	-	-	-	-	-	400,000
Peninsula Urban Comm	400118	201,435	(1,435)	-	-	-	-	-	-	-	-	200,000
PFFA-FLSF 2002B-Const.	400157	108,161	-	-	-	-	-	-	-	-	-	108,161
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,679,839	4,679,839
Total		\$ 959,596	\$ (1,435)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,679,839	\$ 5,638,000

Fire-Rescue

Fire Station No. 38 - Mira Mesa Remodel / S10006

Bldg - Pub Safety - Fire Fac / Struct

Council District: 6	Priority Score: 81
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2017	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for design and construction of approximately 500 square feet to expand the existing fire station to accommodate Emergency Medical Services (EMS) staff living quarters and increased operational needs.

Justification: The existing facility does not accommodate staff adequately. This project will provide for the housing of two medics who are currently housed in a rented trailer/modular building. This project will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2014 and construction is projected to begin in Fiscal Year 2014 and completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Fire/Emergency Medical Services Transport Program Fund	200227	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Infrastructure Improvement - CD 5	400685	121,336	128,664	-	-	-	-	-	-	-	-	250,000
Total		\$ 121,336	\$ 528,664	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	650,000

Fire-Rescue

Fire Station No. 42 - Carmel Mountain Ranch / S00782

Bldg - Pub Safety - Fire Fac / Struct

Council District: 5	Priority Score: 81
Community Plan: Carmel Mountain Ranch	Priority Category: Medium
Project Status: Warranty	Contact Information: Abella-Shon, Michelle
Duration: 1986 - 2014	858-573-1362
Improv Type: Betterment	mshon@sandiego.gov

Description: This project is for Fire Station 42 located in the Carmel Mountain Ranch Community and serves both Carmel Mountain Ranch and Sabre Springs. It was constructed in 1988 and the construction materials used for the exterior of the fire station require replacement.

Justification: The original construction materials used for station siding is an inferior product and the exterior of the station has worn down compromising the structure of the building.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of the station was completed during Fiscal Year 1988. Repair of the siding began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 316,786	\$ (12,735)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	304,051
Total		\$ 316,786	\$ (12,735)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	304,051

Fire-Rescue

Fire Station No. 45 - East Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District: 7	Priority Score: 92
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 1994 - 2019	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: Staffing and maintenance costs for the temporary facility are reflected in the Fire-Rescue Department's Fiscal Year 2013 Adopted Budget. The operation of the permanent facility will require additional positions equivalent to \$1.9 million per year if the facility is fully staffed in Fiscal Year 2014. Non-personnel costs to operate a new station are approximately \$300,000. These funds will need to be added permanently to the Fire-Rescue budget after the project is complete.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: This project will receive \$3.7 million in bond funding in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000
Mission Valley-Urban Comm.	400135	353,092	5,646,908	-	-	-	-	-	-	-	-	6,000,000
Other Bond Financing	9302	-	-	-	3,700,000	-	-	-	-	-	-	3,700,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		\$ 1,491,784	\$ 5,646,908	\$ -	\$ 3,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,838,692

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND	FTEs 0.00	18.00	18.00	18.00	18.00
	Total Impact \$ -	\$ 2,297,476	\$ 2,439,318	\$ 2,467,597	\$ 2,516,645

Fire-Rescue

Fire Station No. 47 - Pacific Highlands Ranch / S00689

Bldg - Pub Safety - Fire Fac / Struct

Council District: 1	Priority Score: 81
Community Plan: Pacific Highlands Ranch	Priority Category: Medium
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2005 - 2011	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for a 10,500 square foot fire station to serve the Pacific Highlands Ranch community. This station provides one engine and one aerial ladder truck. The project budget and funding reflect the Pacific Highlands Ranch Public Facilities Financing Plan for Fiscal Year 2006 as approved by the Mayor and City Council on December 7, 2004, per Resolution R-299980.

Justification: This is the second of three fire stations providing fire protection and emergency medical response in accordance with the requirements of the North City Planned Urbanizing Area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Fire Station 47 was completed in Fiscal Year 2010. The project will remain active until the developer is reimbursed, which is expected to occur in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 985,085	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	985,085
Pacific Highlands Ranch FBA	400090	5,904,779	-	-	-	-	-	-	-	-	-	5,904,779
Torrey Highlands	400094	855,500	-	-	-	-	-	-	-	-	-	855,500
Total		\$ 7,745,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,745,365

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District: 8	Priority Score: 81
Community Plan: Otay Mesa - Nestor, Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2002 - 2018	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for an approximately 10,500 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate two fire apparati and a paramedic ambulance.

Justification: A second fire station is needed to serve the Otay Mesa Community and it will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: The operation of the Otay Mesa/Nestor Communities Fire Station will require additional positions equivalent to approximately \$3.9 million beginning in the first year of operation. Non-personnel costs to operate the new station are approximately \$600,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete. Additionally, the one-time cost of \$800,000 for one fire engine is included in the first year operating expenses.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Land acquisition, design, construction, and acquisition of furnishings and apparatus will be scheduled once developer funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 76,414	\$ 1,808,586	\$ -	\$ -	\$ -	\$ -	\$ 8,365,000	\$ -	\$ -	\$ -	\$ 10,250,000
Total		\$ 76,414	\$ 1,808,586	\$ -	\$ -	\$ -	\$ -	\$ 8,365,000	\$ -	\$ -	\$ -	\$ 10,250,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
FTEs	0.00	52.00	52.00	52.00	52.00
Fire-Rescue - GENERAL FUND					
Total Impact \$	\$ -	\$ 5,382,292	\$ 4,697,019	\$ 4,841,956	\$ 4,983,647

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2018	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for a new fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. The site for this project has not been identified.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: The operation of the Paradise Hills/Skyline double-house station will require additional positions equivalent to approximately \$3.9 million. Additionally, a new fire truck and engine will need to be purchased in Fiscal Year 2015 for a total of \$2 million. Non-personnel costs to operate a new double-house station are approximately \$600,000.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,654	\$ 281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,935
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,211,065	2,211,065
Total		\$ 83,654	\$ 281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,211,065	\$ 2,295,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	52.00	52.00	52.00
	Total Impact \$ -	\$ 2,600,000	\$ 4,482,292	\$ 4,697,019	\$ 4,841,956

Fire-Rescue

La Jolla Cove Lifeguard Station / S00792

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: 93
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2016	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas. This project will also provide for an accessible ramp for the mid-landing.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980. It is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by \$130,000 from Fiscal Year 2013 due to revised project estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 128,292	\$ (156)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	128,136
Deferred Maintenance Revenue 2012A-Project	400848	-	1,320,279	-	-	-	-	-	-	-	-	1,320,279
La Jolla Urban Comm	400123	40,682	159,318	-	-	-	-	-	-	-	-	200,000
PFFA-FLSF 2002B-Const.	400157	206,212	-	-	-	-	-	-	-	-	-	206,212
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	250,000	250,000
Total		\$ 375,185	\$ 1,479,442	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000	\$ 2,104,627

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

La Jolla Shores Lifeguard Station / S00790

Bldg - Pub Safety - Lifeguard Stations

Council District: 1	Priority Score: N/A
Community Plan: La Jolla	Priority Category: N/A
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2014	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the La Jolla Shores Lifeguard Station located at 8100 Camino del Oro, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a separate facility for rescue vehicles and emergency equipment.

Justification: The existing facility was built in 1981 and is inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased footage in the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Final design was completed during Fiscal Year 2010. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 2,011,264	\$ 333,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,344,781
PFFA-FLSF 2002B-Const.	400157	901,360	-	-	-	-	-	-	-	-	-	901,360
TOT Coastal Infrastructure CIP Fund	200212	149,000	-	-	-	-	-	-	-	-	-	149,000
Total		\$ 3,061,624	\$ 333,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,395,141

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	5,000 \$	5,000 \$	5,000 \$	5,000 \$	5,000

Fire-Rescue

Mission Beach Lifeguard Station / S00793

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 71
Community Plan: Mission Beach	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2009 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for remodeling the existing Mission Beach Lifeguard Station located at 3141 Oceanfront Walk.

Justification: The existing facility consists of a lifeguard station constructed in 1974 and does not accommodate changing workforce demographics. Mission Beach historically accommodates the highest attendance within the City of San Diego and remodeling the station is necessary to accommodate the large and growing community.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately \$5,000 annually due to the new and expanded facilities.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 604,426	\$ 165,070	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	769,496
PFFA-FLSF 2002B-Const.	400157	94,904	-	-	-	-	-	-	-	-	-	94,904
Total		\$ 699,330	\$ 165,070	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	864,400

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 83
Community Plan: Pacific Beach	Priority Category: High
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2011 - 2021	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located between the foot of Chalcedony Street and Law Street, which will be a year-round facility replacing the current seasonal station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a garage for rescue vehicles and emergency equipment.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed during Fiscal Year 2014. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes to this project were made for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 293,380	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	293,380
Pacific Beach Urban Comm	400117	41,682	108,318	-	-	-	-	-	-	-	-	150,000
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,185,444	6,185,444
Total		\$ 469,585	\$ 108,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,185,444	\$ 6,763,347

Fire-Rescue

North University City Fire Station / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District: 1	Priority Score: 74
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Espinoza, Julian
Duration: 2013 - 2017	619-533-4384
Improv Type: New	jespinoza@sandiego.com

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This project will include land acquisition (if a privately owned site is identified), design, construction, and equipment for a new fire station to accommodate up to 11 crew members, a fire engine, service aerial truck, and ambulance. The size of the station will be approximately 10,500 square feet. The site has not been determined. On June 26, 2012, City Council approved R-307508 authorizing this project.

Justification: An additional fire station is needed in this area to ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: This station will require additional staffing and non-personnel expenditures equivalent to approximately \$3.9 million.

Relationship to General and Community Plans: The building design will comply with San Diego Fire-Rescue Department's Design and Construction Standards and will be consistent with the North and South University Community Plan, Council Policy 900-14 on Sustainable Building Policy, LEED requirements and with the City's General Plan.

Schedule: Design will be initiated in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 3,916	\$ 3,996,084	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000
Total		\$ 3,916	\$ 3,996,084	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 14,000,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	52.00	52.00
	Total Impact \$ -	\$ -	\$ -	\$ 3,882,292	\$ 4,097,019

Fire-Rescue

Ocean Beach Lifeguard Station / S10121

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 79
Community Plan: Ocean Beach	Priority Category: Medium
Project Status: Underfunded	Contact Information: Cetin, Elif
Duration: 2011 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for the Ocean Beach Lifeguard Station located at 1950 Abbott Street. This will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a garage for rescue vehicles and emergency equipment.

Justification: The existing facility consists of a station constructed in 1980. Since that time, the beach has become a very popular area for swimming and surfing. The existing station is inadequate to accommodate staff and equipment. This project will result in a more effective deployment of lifeguard personnel and equipment, therefore improving the safety of the public and the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project is temporarily on hold. A revised design and construction schedule will be determined once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 5,135	\$ 4,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,550,000	4,550,000
Total		\$ 5,135	\$ 4,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,550,000	\$ 4,560,000

Fire-Rescue

SDFD Station Alerting / L12002

Bldg - Pub Safety - Fire Fac / Struct

Council District: Citywide	Priority Score: 79
Community Plan: Citywide	Priority Category: Medium
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2012 - 2015	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project will provide for the replacement of the Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is no longer in service forcing the department to rely upon a back-up system.

Justification: This project will help address General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Replacement of the system Citywide began in Fiscal Year 2013 and is estimated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 59,467	\$ 4,340,533	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,400,000
Total		\$ 59,467	\$ 4,340,533	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,400,000

Fire-Rescue

Skyline-Paradise Hills / S00687

Bldg - Pub Safety - Fire Fac / Struct

Council District: 4	Priority Score: 81
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Underfunded	Contact Information: Cetin, Elif
Duration: 2002 - 2019	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for an additional station, to be located at 7180 Skyline Drive, to better serve the growing community of Skyline/Paradise Hills.

Justification: An additional fire station is needed in this area to meet General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch.

Operating Budget Impact: Once built, the operation of the Skyline North Fire Station will require additional positions equivalent to approximately \$1.9 million per year. Non-personnel costs to operate a new station are approximately \$300,000. A new fire engine will also need to be purchased for a cost of \$800,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2010. Underground tank assessment is completed. The project is currently on hold and the schedule will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 120,760	\$ 4,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	125,000
PFFA-FLSF 2002B-Const.	400157	866,176	-	-	-	-	-	-	-	-	-	866,176
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,162,149	8,162,149
Total		\$ 986,936	\$ 4,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,162,149	\$ 9,153,325

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District: 2	Priority Score: 81
Community Plan: Mission Beach	Priority Category: Medium
Project Status: Underfunded	Contact Information: Cetin, Elif
Duration: 2009 - 2019	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: The project provides for the South Mission Beach Station located at 700 North Jetty Road which will be a year-round facility replacing the current station. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Pre-cise Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2014. Construction will be scheduled once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 151,489	\$ (1,489)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,230,064	4,230,064
Total		\$ 371,425	\$ (1,489)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,230,064	\$ 4,600,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ -	\$ -	\$ -	5,000

Fire-Rescue

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Children's Pool Lifeguard Station / S00644	\$ 3,857,067	\$ 50,000	1.3%	This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla. Construction phase is currently unfunded.
La Jolla Cove Lifeguard Station / S00792	2,104,627	250,000	11.9%	This project provides for the design and construction of the La Jolla Cove Lifeguard Station and will include an observation tower, first aid room, and locker room/restroom areas.
Fire Station No. 22 - Point Loma / S00787	5,638,000	4,679,839	83.0%	This project provides for the reconstruction of Fire Station 22, located at 1055 Catalina Boulevard in Point Loma. Construction phase is currently unfunded.
Skyline-Paradise Hills / S00687	9,153,325	8,162,149	89.2%	This project provides for a new station, in addition to the existing Fire Station 32 located at 484 Briarwood Road, to better serve the growing community of Skyline/Paradise Hills. This project is currently unfunded and on hold until funding has been identified.
Fire Station No. 05 - Hillcrest / S00788	9,020,000	8,128,077	90.1%	This project provides for an approximate 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. Construction phase is currently unfunded.
North Pacific Beach Lifeguard Station / S10119	6,763,347	6,185,444	91.5%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Chalcidony Street, which will be a year-round facility replacing the current seasonal station. Construction phase is currently unfunded.
Fire Station No. 01 - Downtown / S00786	6,317,116	5,800,000	91.8%	This project provides for asbestos removal, dormitory remodel, and a new exhaust extraction system at the fire station located at 1222 First Avenue in Downtown. The total estimated project cost of \$6.3 million includes an unfunded amount of \$5.8 million that would be used for reconstruction. Modified/Reduced remodel scope has been completed for Phase 1 and unidentified funds are still needed for a full Phase 2 remodel unless a new fire station is constructed as part of the new Civic Center.
South Mission Beach Lifeguard Station / S00791	4,600,000	4,230,064	92.0%	This project provides for a new year-round South Mission Beach Station located at 700 North Jetty Road which replaces the current station. Construction phase is currently unfunded.
Fire Station No. 17 - Mid-City / S00783	11,970,000	11,186,376	93.5%	This project provides for reconstruction of Fire Station 17, located at 4206 Chamoune Avenue in the Mid-City area. Construction phase is currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	2,295,000	2,211,065	96.3%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Funding for design and construction of the facility is unidentified.
Total - Fire-Rescue	\$ 55,433,014			



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Library



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Library

The Library Department serves a population of over 1.3 million residents of the City of San Diego. Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority of the Department. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries. The premier project for the Library Department is the San Diego New Central Library. This will be an iconic facility, large enough to accommodate the needs of the citizens of San Diego for 20 years, with space to accommodate an additional 30 years of growth.

2013 CIP Accomplishments

In Fiscal Year 2013, the Library Department successfully accomplished:

- The San Diego New Central Library construction successfully continues with anticipated completion in Fiscal Year 2013.
- American's with Disabilities Act (ADA) upgrades at the San Carlos Branch Library, which included the reconfiguration of the parking area, accessibility path to/from the building entrance, and other interior modifications (such as restroom and kitchen ADA improvements).
- North Park Library Parking Lot, which included the removal, replacement, and restriping of the asphalt and concrete parking area.

2014 CIP Goals

The Library Department is looking forward to Fiscal Year 2014 with the following goal:

- The Library Department will shift its focus to identifying funding for projects at branch libraries including the Skyline Hills Branch Library expansion project, the new San Ysidro Branch Library project, and the new Mission Hills-Hillcrest Branch Library project which will provide needed resources to their respective communities.



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Library

Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Balboa Branch Library / S00808	\$ 746,907	\$ -	\$ 6,955,093	\$ 7,702,000
Kensington/Normal Heights Library / S00795	25,000	-	2,396,530	2,421,530
Library Collection Conversion to RFID / S12000	700,000	-	-	700,000
Logan Heights Branch Library / S00807	2,534,012	-	-	2,534,012
Mission Hills Branch Library / S00804	3,161,500	-	-	3,161,500
Mission Hills-Hillcrest Branch Library / S13022	-	250,000	16,054,500	16,304,500
North Park Library / S00798	700,816	-	-	700,816
Ocean Beach Branch Library / S00806	146,500	-	7,864,860	8,011,360
Otay East Library / S10025	885,000	-	15,000,000	15,885,000
Paradise Hills Library / S00810	73,085	-	8,866,448	8,939,533
Rancho Bernardo Library / S00812	37,018	-	3,467,682	3,504,700
San Carlos Branch Library / S00800	748,195	-	8,526,582	9,274,777
San Diego New Central Library / S00799	186,106,000	-	-	186,106,000
San Ysidro Branch Library / S00802	2,116,000	885,000	9,185,000	12,186,000
Scripps Miramar Ranch Library / S00811	35,600	-	1,090,400	1,126,000
Serra Mesa Branch Library / S00801	9,556,806	-	-	9,556,806
Skyline Hills Library / S00692	9,754,252	-	5,000,000	14,754,252
Library Total	\$ 217,326,691	\$ 1,135,000	\$ 84,407,095	\$ 302,868,786



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Library

Balboa Branch Library / S00808

Bldg - Libraries

Council District: 6	Priority Score: 62
Community Plan: Clairemont Mesa	Priority Category: Low
Project Status: Warranty	Contact Information: Gilbert, Stephanie
Duration: 2010 - 2015	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing undersized facility has no meeting room, computer lab, nor adequate seating to provide adequate library services to the community.

Operating Budget Impact: Operational costs for the project will be determined once funding is identified and a new project is created.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Schematic design began in Fiscal Year 2003 and Fiscal Year 2011. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year. A new project will be created when funding is identified. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 65,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	515,000
Library System Improvement Fund	200209	229,109	2,798	-	-	-	-	-	-	-	-	231,907
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,955,093	6,955,093
Total		\$ 294,109	\$ 452,798	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,955,093	\$ 7,702,000

Library

Kensington/Normal Heights Library / S00795

Bldg - Libraries

Council District: 3	Priority Score: 49
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2004 - 2017	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. This project will benefit the Kensington/Normal Heights residents.

Justification: The expansion is to provide adequate library services to the community. The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Impact: The non-personnel increase in Fiscal Year 2018 is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Kensington-Talmadge (Mid-City) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 14,644	\$ 356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
Infrastructure Imp Fund	400184	10,000	-	-	-	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,396,530	2,396,530
Total		\$ 24,644	\$ 356	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,396,530	\$ 2,421,530

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
FTEs	0.00	0.00	0.00	0.00	0.00
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ -	26,404

Library

Library Collection Conversion to RFID / \$12000

Bldg - Libraries

Council District:	Citywide	Priority Score:	46
Community Plan:	Citywide	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ruark, Brian
Duration:	2012 - 2016		619-236-5808
Improv Type:	Replacement		bruark@sandiego.gov

Description: This project provides for re-labeling all library materials with Radio Frequency Identification (RFID) tags, purchasing self-checks and security gates that will detect the RFID tags/signals, and where cost effective, modify existing equipment to detect the RFID tag/signal.

Justification: All library materials that are checked out to the public are currently labeled with barcodes. RFID technology offers enhanced security, ergonomic benefits, and lends itself better to automation and self-service in libraries; all critical considerations for the Library. Barcodes were once the industry standard for labeling items; however, libraries are increasingly adding RFID tags/signals. Increased efficiency and better customer service are primary reasons for adopting RFID technology. RFID increases the speed of circulation as multiple items can be checked out/checked in simultaneously, rather than one-by-one as in barcode technology. Hand-held RFID readers can also assist staff in the stacks allowing for faster processing of holds, weeding the collection, and performing materials inventory tasks. RFID technology coupled with materials handling systems enhances the speed with which items are back on the shelf and available for check-out.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no design and construction schedules associated with this project. Phase 1 will involve conversion of the Central Library and Centralized Services, and is on target for completion by the end of Fiscal Year 2013. Phase 2 will involve the conversion of the Branch Library collection, and is scheduled to begin in Fiscal Year 2014 for completion in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 400,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Total		\$ 400,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000

Library

Logan Heights Branch Library / S00807

Bldg - Libraries

Council District: 8	Priority Score: N/A
Community Plan: Southeastern San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2010 - 2011	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for a new 25,000 square-foot library at 28th Street and Ocean View Boulevard to serve the Logan Heights Community between Logan Elementary School and Memorial Charter Middle School. This project was awarded a grant under the State Library Bond Act.

Justification: The Logan Heights Branch Library, located at 811 South 28th Street in the heart of Logan Heights, was built in 1927 and serves a community of 28,883. The 3,967 square foot building has no meeting rooms or a computer lab for its residents and work spaces for staff are very constrained. Updating the existing telecommunications infrastructure is not feasible in the existing facility due to its age and inadequate size. In addition, there is no on-site parking.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Library Department's budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Project was initiated in Fiscal Year 2001. Design started in Fiscal Year 2002 and was completed in Fiscal Year 2007. Phase I construction started in Fiscal Year 2005 and was completed in Fiscal Year 2006. Phase II construction started in Fiscal Year 2007 and was completed in Fiscal Year 2009.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 2,327,275	\$ 206,738	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,534,012
Total		\$ 2,327,275	\$ 206,738	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,534,012

Library

Mission Hills Branch Library / S00804

Bldg - Libraries

Council District: 3	Priority Score: 62
Community Plan: Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2009 - 2013	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for a 20,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: Operational costs for the project has been merged into S13022, Mission Hills-Hillcrest Branch Library.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library. This will be included during the Uptown Community Plan Update process.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: A City Council action was approved in Fiscal Year 2013 to close this project, and merge into S13022, Mission Hills-Hillcrest Branch Library. This project page will no longer be published once the project is officially closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 2,480,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,480,000
Uptown Urban Comm	400121	170,854	510,646	-	-	-	-	-	-	-	-	681,500
Total		\$ 2,650,854	\$ 510,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,161,500

Library

Mission Hills-Hillcrest Branch Library / S13022

Bldg - Libraries

Council District: 3	Priority Score: 62
Community Plan: Uptown	Priority Category: Low
Project Status: New	Contact Information: Cetin, Elif
Duration: 2013 - 2019	619-533-4640
Improv Type: Replacement	ecetin@sandiego.gov

Description: This project provides for a 20,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library. This will be included during the Uptown Community Plan Update process.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: A City Council action was approved in Fiscal Year 2013 in order to close S00804, Mission Hills Branch Library, and merge into this project. This project will receive \$2 million in bond funding for Fiscal Year 2014 in which the design process will continue. Development Impact Fees in the amount of \$250,000 are being allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Other Bond Financing	9302	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
Uptown Urban Comm	400121	-	-	250,000	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	14,054,500	14,054,500
Total		\$ -	\$ -	\$ 250,000	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,054,500	\$ 16,304,500

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	1.55
	Total Impact \$ -	\$ -	\$ -	\$ -	279,906

Library

North Park Library / S00798

Bldg - Libraries

Council District: 3	Priority Score: 49
Community Plan: Greater North Park	Priority Category: Low
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 1992 - 2018	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for land acquisition, planning, design, and construction of a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab or additional seating. A collection space would enhance service to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet standards set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and community meetings were completed in Fiscal Year 2004. This project is on hold. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: A City Council action was approved in Fiscal Year 2012 to close S00809, North Park Library, and merge into this project. Consequently, \$450,816 was transferred from the closed project into this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ -	\$ 450,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,816
Park North-East - Park Dev Fd	400110	227,933	22,067	-	-	-	-	-	-	-	-	250,000
Total		\$ 227,933	\$ 472,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,816

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	1.57
	Total Impact \$	\$ -	\$ -	\$ -	334,748

Library

Ocean Beach Branch Library / S00806

Bldg - Libraries

Council District: 2	Priority Score: 62
Community Plan: Ocean Beach	Priority Category: Low
Project Status: Warranty	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2017	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility was originally built in 1927 and has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. \$75,000 of Development Impact Fees were added in Fiscal Year 2010. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year. A new project will be created when funding is identified. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Ocean Beach Urban Comm	400124	\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,864,860	7,864,860
Total		\$ 105,067	\$ 41,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,864,860	\$ 8,011,360

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	1.75
	Total Impact \$ -	\$ -	\$ -	\$ -	279,972

Library

Otay East Library / S10025

Bldg - Libraries

Council District: 8	Priority Score: 39
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 2010 - 2018	619-533-5328
Improv Type: New	cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square foot branch library on a three-acre site to serve the Otay Mesa/East Community.

Justification: This project will provide branch library service to the Otay Mesa/East Community for future development and population.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet standards set in the Branch Libraries Facilities Report approved by Council. The non-personnel increase is to fund ongoing maintenance and contractual services required to operate the facility.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The project schedule will be developed once Facilities Benefit Assessment (FBA) funding has been identified and received.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ -	\$ 885,000	\$ -	\$ -	\$ 3,500,000	\$ 4,700,000	\$ 3,600,000	\$ 3,200,000	\$ -	\$ -	\$ 15,885,000
Total		\$ -	\$ 885,000	\$ -	\$ -	\$ 3,500,000	\$ 4,700,000	\$ 3,600,000	\$ 3,200,000	\$ -	\$ -	\$ 15,885,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	5.75
Total Impact \$	\$ -	\$ -	\$ -	\$ -	616,486

Library

Paradise Hills Library / S00810

Bldg - Libraries

Council District: 4	Priority Score: 62
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2020	619-236-5889
Improv Type: New	sgilbert@sandiego.gov

Description: This project provides for a new 15,000 square-foot library to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Site identification began in Fiscal Year 2008. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,856	\$ 39,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	73,085
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,866,448	8,866,448
Total		\$ 33,856	\$ 39,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,866,448	\$ 8,939,533

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	2.60
	Total Impact \$ -	\$ -	\$ -	\$ -	344,771

Library

Rancho Bernardo Library / S00812

Bldg - Libraries

Council District: 5	Priority Score: 62
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2020	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab. An additional seating and collection space would enhance service to the community.

Operating Budget Impact: The non-personnel increase in Fiscal Year 2018 is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,018
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,467,682	3,467,682
Total		\$ 28,811	\$ 8,207	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,467,682	\$ 3,504,700

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
FTEs	0.00	0.00	0.00	0.00	0.00
Library - GENERAL FUND					
Total Impact \$	\$ -	\$ -	\$ -	\$ -	26,404

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 2009 - 2020	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	552,182	111,530	-	-	-	-	-	-	-	-	663,712
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,526,582	8,526,582
Total		\$ 636,665	\$ 111,530	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,526,582	\$ 9,274,777

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	2.00
Total Impact \$	\$ -	\$ -	\$ -	\$ -	440,240

Library

San Diego New Central Library / S00799

Bldg - Libraries

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Meinhardt, Cynthia
Duration: 1996 - 2014	619-533-5259
Improv Type: Betterment	cmeinhardt@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It will be large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space will be leased for 40 years by San Diego Unified School District for a Charter High School. The lobby will be open to the courtyard, which will contain an outdoor café, and there will be a 350-seat auditorium adjacent to the lobby. The top floor will house special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing Library is too small to provide adequate library and informational services to the library system and the region, and cannot support the technological and programmatic needs of the future.

Operating Budget Impact: The operating budget impact has been estimated. One additional staff is requested as a result of organizational changes, efficiencies, and technologies that can be implemented in the new facility. In Fiscal Year 2014 an additional \$2.7 million will be needed to cover the non-personnel costs of the larger building which is over 200,000 square feet more than the current Central Library. These operating costs will be offset through a combination of revenues from building and parking use in the amount of \$825,000 per year, and contributed revenue from the Library Foundation of \$2 million per year for the first five years of operation for a total of \$2,825,000 a year.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Library construction began August 2, 2010 and is scheduled to be completed in Fiscal Year 2013 pending receipt of private donations for Phase II. The library is scheduled to open early Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Industrial Dev	400005	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,200,000
Capital Outlay Fund	400002	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
Centre City Contribution to City Tax Increment	200633	42,100,000	-	-	-	-	-	-	-	-	-	42,100,000
CCDC Contributions	200629	21,400,000	-	-	-	-	-	-	-	-	-	21,400,000
New Central Library Contributions	400693	62,102,053	430,039	-	-	-	-	-	-	-	-	62,532,092
Contributions to Redevelopment Agency Fund	200338	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Grant Fund - State	600001	20,000,000	-	-	-	-	-	-	-	-	-	20,000,000
Historical Fund	X999	6,500,000	-	-	-	-	-	-	-	-	-	6,500,000
Library Improvement Trust Fund	200369	-	750,000	-	-	-	-	-	-	-	-	750,000
Library System Improvement Fund	200209	6,619,966	(2,058)	-	-	-	-	-	-	-	-	6,617,908
Peg Fee (City Tv)	200595	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
SD Unified School Dist-Cap Out	400003	20,231,435	(25,435)	-	-	-	-	-	-	-	-	20,206,000
Total		\$ 183,953,454	\$ 2,152,546	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,106,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND	FTEs 1.00	1.00	1.00	1.00	1.00
	Total Impact \$ 2,858,559	\$ 109,974	\$ 114,546	\$ 114,546	\$ 114,546

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District: 8	Priority Score: 62
Community Plan: San Ysidro	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2010 - 2014	619-533-5328
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: This project will receive \$3 million in bond funding for Fiscal Year 2014. Development Impact Fees in the amount of \$885,000 are being allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,800,000
Other Bond Financing	9302	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
San Ysidro Urban Comm	400126	211,282	104,718	885,000	-	-	-	-	-	-	-	1,201,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,185,000	6,185,000
Total		\$ 211,282	\$ 1,904,718	\$ 885,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	6,185,000	\$ 12,186,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	2.05
	Total Impact \$ -	\$ -	\$ -	\$ -	303,009

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District: 5	Priority Score: 59
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Gilbert, Stephanie
Duration: 2003 - 2015	619-236-5889
Improv Type: Betterment	sgilbert@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will continue once funding is received.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	35,600
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,090,400	1,090,400
Total		\$ 10,892	\$ 24,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,090,400	\$ 1,126,000

Library

Serra Mesa Branch Library / S00801

Bldg - Libraries

Council District: 6	Priority Score: N/A
Community Plan: Kearny Mesa, Serra Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 1997 - 2007	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for a 15,000 square-foot library on City-owned property located on the 8900 block of Aero Drive to serve the Serra Mesa and Kearny Mesa communities. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library is too small to provide adequate library services to this community. It contains no meeting room facilities and computer lab, inadequate parking, and no separation for the children's area and quiet study areas.

Operating Budget Impact: None. Operation and maintenance funding for this project was previously included in the Library Department budget.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa and Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1998 and was completed in Fiscal Year 2004. Construction began and was completed in Fiscal Year 2005. The library opened in the summer of 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 473,021	\$ 137,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	610,306
Kearny Mesa-Urban Comm	400136	7,768,000	-	-	-	-	-	-	-	-	-	7,768,000
Library Improvement Trust Fund	200369	596,000	-	-	-	-	-	-	-	-	-	596,000
Serra Mesa - Urban Community	400132	477,013	105,487	-	-	-	-	-	-	-	-	582,500
Total		\$ 9,314,033	\$ 242,773	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,556,806

Library

Skyline Hills Library / S00692

Bldg - Libraries

Council District: 4	Priority Score: 64
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2003 - 2017	619-533-4640
Improv Type: New	ecetin@sandiego.gov

Description: This project provides for a 15,000 square-foot library expansion to the existing facility located at 480 South Meadowbrook Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Design is anticipated to begin Fiscal Year 2014 and Construction is anticipated to be completed by Fiscal Year 2017.

Summary of Project Changes: This project will receive \$5 million in bond funding for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,000,000
Grant Fund - State	600001	27,747	972,253	-	-	-	-	-	-	-	-	1,000,000
Library System Improvement Fund	200209	3,026,449	182,803	-	-	-	-	-	-	-	-	3,209,252
Other Bond Financing	9302	-	-	-	5,000,000	-	-	-	-	-	-	5,000,000
Skyline/Paradise Urb Comm	400119	545,000	-	-	-	-	-	-	-	-	-	545,000
Total		\$ 3,599,196	\$ 6,155,056	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	14,754,252

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Library - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	2.55
	Total Impact \$ -	\$ -	\$ -	\$ -	403,385

Library

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
San Ysidro Branch Library / S00802	\$ 12,186,000	\$ 6,185,000	50.8%	This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Construction phase is currently unfunded.
Mission Hills-Hillcrest Branch Library / S13022	16,304,500	14,054,500	86.2%	This project provides for a 20,000 square-foot library at a site adjacent to the Florence Elementary School to better serve the Mission Hills and Hillcrest neighborhoods. Design and construction phases are currently unfunded.
Balboa Branch Library / S00808	7,702,000	6,955,093	90.3%	This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. Design and Construction phases are currently unfunded and will be revised once funding is identified and a new project is created.
San Carlos Branch Library / S00800	9,274,777	8,526,582	91.9%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Scripps Miramar Ranch Library / S00811	1,126,000	1,090,400	96.8%	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded.
Ocean Beach Branch Library / S00806	8,011,360	7,864,860	98.2%	This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach Community. Design and construction phases are currently unfunded.
Rancho Bernardo Library / S00812	3,504,700	3,467,682	98.9%	This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. Construction phase is currently unfunded.
Kensington/Normal Heights Library / S00795	2,421,530	2,396,530	99.0%	This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. Design and construction phases are currently unfunded.
Paradise Hills Library / S00810	8,939,533	8,866,448	99.2%	This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. Design and construction phases are currently unfunded.
Total - Library	\$ 59,407,095			

Office of the Chief Operating Officer



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Office of the Chief Operating Officer

The Capital Improvements Program Emergency Reserve annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Emergency project funding is under the purview of the Chief Operating Officer who must approve use of the funds.



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Office of the Chief Operating Officer

Office of the Chief Operating Officer: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
CIP Emergency Reserve / ABT00006	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000
Office of the Chief Operating Officer Total	\$ 1,000,000	\$ -	\$ -	\$ 1,000,000



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Office of the Chief Operating Officer

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Nagelvoort, James
Duration: 2010 - 2020	619-533-5100
Improv Type: Betterment	jnagelvoort@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as-needed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 13,628	\$ 986,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Total		\$ 13,628	\$ 986,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000



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Park & Recreation



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Park & Recreation

The Park & Recreation Department oversees more than 40,000 acres of developed parks and open space throughout the City. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. In order to meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities available for recreational activities and safe to use. With 56 recreation centers, 13 aquatic centers, approximately 300 playgrounds in over 9,100 acres of developed parks, as well as over 26,000 acres of open space, the Department continually seeks funding for capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf courses continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects are funded by a variety of sources, including facilities benefit assessments, park development fees, development impact fees, maintenance assessment district fees, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and State and federal grants.

2013 CIP Accomplishments

In Fiscal Year 2013, the Park and Recreation Department completed many capital improvements within the overall park system. These improvements included:

- The new Ocean Beach comfort station was completed and opened for summer beachgoers in 2013. The original comfort station had to be demolished because it had become unsafe due to structural deterioration. The new comfort station is open, airy, and designed to fit the unique character of Ocean Beach. This project received an Orchid award from the San Diego Architectural Foundation and an award from the San Diego Chapter of the American Institute of Architecture.
- Eight children's playgrounds in neighborhood and community parks were upgraded to meet current accessibility and safety standards. One of these was at Lake Murray Community Park which was a collaborative effort between the City and the Navajo Community after several years of fund-raising by the community.
- Three park facilities received ADA upgrades to make them easily accessible to park users with physical disabilities. These included Silver Wing Neighborhood Park, Views West Neighborhood Park, and Colina del Sol Community Park. The upgrades included new children's play structures at Silver Wing and Views West.
- A new joint-use facility with the San Diego Unified School District opened which includes a two-acre turf field with a perimeter running track. This facility will serve the children of Roosevelt Middle School during school hours and be opened to the public for recreational use on weekends and non-school hours.
- Construction was completed on West Lewis Mini Park in the Mission Hills community area. This project received an award from the San Diego Chapter of the American Society of Landscape Architects.
- Mission Trails Regional Park received a new comfort station for the Park's equestrian staging area.
- Centrum Neighborhood Park in Kearny Mesa was completed and opened. This park includes a children's playground, picnic tables, and a large open turf area for neighborhood activities.
- Roof repairs to the iconic Museum of Man dome in Balboa Park were completed.

Park & Recreation

2014 CIP Goals

The Park & Recreation Department is looking forward to Fiscal Year 2014 due to the number and variety of capital improvement projects slated for construction and those which will begin design.

- The Memorial Community Park swimming pool will be completely reconstructed in Fiscal Year 2014. The size of the pool will be enlarged to accommodate more aquatic recreation activities, including high school water polo. The project also includes a larger deck area and a children's splash play area.
- The iconic California Tower in Balboa Park will begin the first phase of its seismic retrofit construction. The California Tower is one of the most photographed structures in San Diego and has been standing for almost 100 years.
- Two new joint-use sites with the San Diego Unified School District at Wegeforth and Angier Elementary Schools will begin construction.
- Improvements to several parks will be completed in Fiscal Year 2014. These include a new comfort station at Palisades Park, new security lighting at Silver Wing Neighborhood Park, new athletic lighting at Rancho Bernardo Community Park and San Ysidro Athletic Area (Larsen Field) as well as playground upgrades at five neighborhood parks.
- The design for Gonzales Canyon Neighborhood Park, Central Avenue Mini Park, North Park Mini Park, and Riviera del Sol Neighborhood Park will continue, and two playgrounds at Chollas Lake Park will be initiated in Fiscal Year 2014.
- Construction is to begin on the 15-acre Pacific Breezes Community Park in the Ocean View Hills community of Otay Mesa, and the Charles Lewis III Memorial Neighborhood Park in City Heights. The first phase of the Sunset Cliffs Natural Park Hillside Improvements project will also begin construction as the initial effort to control soil erosion and stabilize the sensitive coastal bluffs.
- A couple of significant open space projects will finish the design process and begin construction. These are the Los Peñasquitos Ranger Station to serve the Los Peñasquitos and Black Mountain open space preserves and the Trail for All People which will provide a quarter-mile accessible trail through natural habitat within the Black Mountain Open Space Park.
- The Balboa Park, Mission Bay, and Torrey Pines Golf Courses are scheduled to begin design and/or construction improvements to each facility. The design for the Torrey Pines Golf Course - North Course and the design for a new clubhouse at the Balboa Park Golf Course will continue into Fiscal Year 2014. The design for major infrastructure improvements at the Mission Bay Golf Course will be initiated. New cart paths throughout the 18-hole course at the Balboa Park Golf Course will be completed in Fiscal Year 2014.

Park & Recreation

Park & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Angier Elementary School Joint Use / S00762	\$ 2,207,000	\$ -	\$ -	\$ 2,207,000
Balboa Park Arcade / AGF00002	5,642,545	-	-	5,642,545
Balboa Park Golf Course / AEA00002	1,748,964	655,000	-	2,403,964
Balboa Park Golf Course # Clubhouse / S00614	1,138,120	1,100,000	9,500,000	11,738,120
Balboa Park Golf Course Irrigation System / S00632	4,007,332	-	-	4,007,332
Bay Terraces Parkside-Greenbelt Lighting / S14008	-	74,829	-	74,829
Beyer Park Development / S00752	212,000	-	13,000,000	13,212,000
Bird Rock Median Lighting / S11007	229,000	-	-	229,000
Black Mountain Park Survey & Management Plan / S00670	140,000	-	-	140,000
Cabrillo Heights Neighborhood Park Improvements / S00763	678,000	-	165,000	843,000
California Tower Seismic Retrofit / L12003	1,025,612	-	1,500,000	2,525,612
Camino Santa Fe Median Improvements / S10037	240,000	-	-	240,000
Canyonside Community Park / S00768	345,000	-	-	345,000
Canyonside Community Park / S00637	74,000	-	-	74,000
Canyonside Community Park Improvements / S12004	349,833	-	-	349,833
Carmel Country Road Median Improvements / S10039	190,000	-	-	190,000
Carmel Grove Mini Park Play Area Upgrade / S00659	480,858	-	-	480,858
Carmel Valley Community Park South-Neighborhood8A / S00750	9,977,841	-	-	9,977,841
Carmel Valley Landscaping and Irrigation / L14000	-	250,000	250,000	500,000
Carmel Valley Neighborhood Park #8 / S00642	4,960,000	-	1,179,350	6,139,350
Carson Elementary School Joint Use / S00646	754,662	-	-	754,662
Central Avenue Mini Park Acquisition/Development / S00992	866,714	1,200,000	-	2,066,714
Chicano Park ADA Upgrades / S13003	410,657	300,000	1,791,697	2,502,354
Chollas Community Park / S00654	3,831,595	-	26,343,967	30,175,562
Chollas Creek Enhancement / S00686	1,923,799	-	-	1,923,799
Chollas Lake Park Playground Improvements / S14002	-	-	989,000	989,000
City Heights Square Mini-Park / S01070	1,130,405	-	-	1,130,405
Coastal Erosion and Access / AGF00006	604,023	-	2,710,000	3,314,023
Convert RB Medians-Asphalt to Concrete / L12000	135,673	125,000	-	260,673
Cowles Mountain Access Road Rehabilitation / S14001	-	-	40,000	40,000
Crest Canyon Resource Management Plan / S10067	75,000	-	-	75,000
Crown Point Salt Marsh / S00623	40,000	-	-	40,000
Crystal Pier Improvements / S11014	300,000	-	-	300,000
Dailard Neighborhood Park-Play Area Upgrades / S10028	410,335	-	-	410,335
Del Mar Heights Road Multi-use Trail Undercrossing / RD12004	91,000	-	409,000	500,000
Del Mar Mesa Acquisition / S00998	2,047,994	-	-	2,047,994
Del Mar Mesa Central Multi Use Trail / S00890	161,000	-	-	161,000
Del Mar Mesa Northern Hiking/Equestrian Trail / S00892	386,000	-	-	386,000

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Del Mar Mesa Southern Multi-Use Trail / S00889	110,300	-	150,000	260,300
Del Mar Terrace Street Improvements / S10038	715,000	65,000	650,000	1,430,000
Del Mar Trails Park Play Area Upgrades / S11016	596,366	-	-	596,366
Dennerly Ranch Neighborhood Park / S00636	2,000,956	-	7,201,000	9,201,956
Dennis V. Allen Park Tot Lot Improvements / S12033	57,101	-	-	57,101
El Cajon Boulevard Streetscape Improvements / S00826	1,030,000	150,000	1,269,800	2,449,800
El Cuervo Adobe Improvements / S14006	-	-	250,000	250,000
Evans Pond Reclaimed Water Pipeline Installation / S13010	165,000	-	-	165,000
Fairbrook Neighborhood Park - Acquisition / S01002	420,000	-	-	420,000
Fairbrook Neighborhood Park Development / S01083	2,400,000	-	(345,076)	2,054,924
Famosa Slough Salt Marsh Creation / S00605	333,000	-	-	333,000
Gompers Neighborhood Park- Play Area Upgrades / S11030	1,180,000	-	-	1,180,000
Gonzales Canyon Neighborhood Park / S00994	5,800,000	-	1,295,000	7,095,000
Gonzales Canyon Resource Management Plan / S10068	60,000	-	-	60,000
Hickman Fields / S00751	500,000	-	-	500,000
Hidden Trails Neighborhood Park / S00995	2,420,000	-	2,288,289	4,708,289
Hiking & Equestrian Trail Neighborhood Park #10 / S00722	620,600	-	-	620,600
Hiking & Equestrian Trails - Eastern Region / S00891	229,300	-	-	229,300
Home Avenue Park / S00673	4,450,150	750,000	-	5,200,150
Joint Use Improvements - Citywide / AGF00003	737,705	-	-	737,705
Kumeyaay Lakes Berm Restoration and Dredging / S00655	160,000	-	9,840,000	10,000,000
Lake Murray Community Park Play Area Expansion / S11018	212,454	-	-	212,454
Larsen Field ADA Improvements Phase II / S13004	689,175	-	-	689,175
Linda Vista Community Park Picnic Area / S01068	303,965	-	-	303,965
Maddox Neighborhood Park Playground Upgrades / S10086	546,000	-	-	546,000
McKinley Elementary School Joint Use Improvements / S12001	179,500	-	1,523,000	1,702,500
Memorial Pool Improvements / S00970	4,161,000	-	-	4,161,000
Mira Mesa ADA / S01039	135,908	-	-	135,908
Mira Mesa Community Park - Exp & Aquatic Complex / S00667	1,958,540	-	25,759,980	27,718,520
Mission Bay Athletic Area Comfort Stn Modernize / S10021	209,057	-	820,000	1,029,057
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	700,000	700,000	-	1,400,000
Mission Bay Golf Course Renovation/Reconstruction / S11010	460,000	-	2,500,000	2,960,000
Mission Bay Golf Course and Practice Center / AEA00003	900,000	500,000	-	1,400,000
Mission Bay Improvements / AGF00004	3,590,966	3,114,678	23,982,550	30,688,194
Mission Bay Park Eel Grass Mitigation / S00612	626,000	-	-	626,000

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Mission Bay/Fiesta Island Development Plan / S00624	420,000	-	-	420,000
Mission Hills Historic Street Lighting / S11008	367,486	-	-	367,486
Mission Trails Regional Park Cowles Mountain Trail / S10065	400,000	-	-	400,000
Mission Trails Regional Park Master Plan Update / S01014	884,829	-	-	884,829
Mission Trails Regional Park Trail Realignments / S10066	215,000	-	-	215,000
Mission Trails Regional Pk Equest Comfort Station / S01073	578,000	-	-	578,000
Montgomery Academy Joint Use Improvements / S00973	695,000	-	-	695,000
Montgomery Waller Community Park / S00754	1,120,000	-	-	1,120,000
Mountain View Neighborhood Park Area Upgrades / S11019	844,586	-	180,414	1,025,000
Multiple Species Conservation / S01076	4,104,831	-	17,039,472	21,144,303
Museum of Man Roof Replacement / S11101	2,030,976	-	-	2,030,976
NTC Aquatic Center / S10000	1,486,726	-	-	1,486,726
Normal Heights Community Park Development / S00662	192,281	-	-	192,281
North Ocean Beach Gateway Phase II / S12041	150,000	-	201,000	351,000
North Park Mini-Park and Streetscape Improvements / S10050	339,274	2,198,675	-	2,537,949
North Park/Main Street Sidewalk Improvements / S10040	200,000	-	-	200,000
Ocean Beach CDC - N Ocean Beach Revitalization / S01057	845,160	-	-	845,160
Old Mission Dam Preservation / S00611	1,577,336	-	-	1,577,336
Olive Street Park Acquisition and Development / S10051	2,201,585	-	-	2,201,585
Open Space Improvements / AGG00001	1,723,000	-	-	1,723,000
Otay Valley Fenton Pond Recreation Trail / S00753	209,605	-	-	209,605
Otay Valley Regional Park-Beyer Blvd Staging Area / S00638	2,500,396	-	-	2,500,396
Pacific Breezes (Ocean View Hills) Community Park / S00649	11,770,000	-	-	11,770,000
Pacific Highlands Ranch Hiking & Biking Trails / RD12003	175,000	-	7,064,000	7,239,000
Palisades Park Comfort Station Replacement / S10026	597,712	-	400,000	997,712
Park & Recreation Grant Match Funding / AGF00001	423,459	-	800,000	1,223,459
Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	644,750	255,090	-	899,840
Rancho Bernardo Community Park-Sports Field Lights / S11012	870,000	-	-	870,000
Rancho Bernardo Recreation Center ADA / S01051	97,379	-	-	97,379
Rancho Bernardo Streetscape-Phase I / S12006	75,000	-	-	75,000
Rancho Bernardo Westwood Soundwall / S10033	100,000	-	-	100,000
Rancho Encantada Park #2 / S00652	1,753,000	-	365,000	2,118,000
Rancho Penasquitos Monument Signs / S10032	186,475	-	-	186,475
Rancho Penasquitos Skate Park / S12002	369,305	-	-	369,305

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Rancho Penasquitos Towne Centre Park Improvements / S12003	75,000	-	-	75,000
Regional Park Improvements / AGF00005	7,242,279	2,500,000	10,000,000	19,742,279
Resource-Based Open Space Parks / AGE00001	1,313,059	126,885	800,000	2,239,944
Riviera Del Sol Neighborhood Park / S00999	3,550,000	-	2,600,000	6,150,000
Roosevelt Middle School Improvements / S00761	1,190,000	-	-	1,190,000
Salk Neighborhood Park & Joint Use - Development / S14007	-	-	3,068,470	3,068,470
San Diego River Dredging-Qualcomm Way to SR163 / S00606	1,064,000	-	-	1,064,000
San Diego River Park Master Plan / S01001	1,802,000	-	-	1,802,000
San Ysidro Athletic Area & Larsen Field Lighting / S11013	870,000	171,300	-	1,041,300
Sefton Field Improvements / S01012	500,000	-	500,000	1,000,000
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	470,609	130,000	600,000	1,200,609
Sixth Avenue Playground Improvements / S00616	120,000	-	1,880,000	2,000,000
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071	1,650,000	-	-	1,650,000
Sunroad Neighborhood Park - Development / S10048	125,326	-	-	125,326
Sunset Cliffs Natural Park Drainage Study / S00674	555,000	-	-	555,000
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	825,594	-	3,170,000	3,995,594
Switzer Canyon Bridge Enhancement Prog / S10054	60,000	5,000	210,000	275,000
Talmadge Decorative Streetlight Restoration / S00978	231,800	-	-	231,800
Talmadge Historic Gates / L12001	238,101	100,000	-	338,101
Talmadge Street Improvements / S00820	281,357	-	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	622,923	-	-	622,923
Talmadge Streetscape & Lighting Zone 2W / S00977	44,486	10,000	-	54,486
Tierrasanta - Median Conversion / L14001	-	250,000	-	250,000
Tierrasanta Community Park Sports Field Lighting / S11011	603,876	-	400,000	1,003,876
Torrey Highlands Community ID and Enhancement / S11009	175,000	-	-	175,000
Torrey Highlands Neighborhood Park South / S00651	3,816,389	-	4,227,138	8,043,527
Torrey Highlands Park Play Area Upgrades / S11020	602,072	-	338,305	940,377
Torrey Highlands Trail System / RD12002	281,016	-	386,818	667,834
Torrey Hills Neighborhood Park Development / S13007	1,000,000	-	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / S11006	441,000	-	-	441,000
Torrey Pines City Park General Development Plan / S01015	600,000	-	9,800,000	10,400,000
Torrey Pines Golf Course / AEA00001	1,721,606	1,100,000	-	2,821,606
Trail for All People / S13001	50,000	-	231,000	281,000
Tubman Charter School Joint Use Improvements / S13000	290,000	200,000	1,430,000	1,920,000
University Village Park Tot Lot / S13005	300,253	-	150,000	450,253
Valencia Park Acquisition and Development / S11103	232,509	-	450,000	682,509
Views West Neighborhood Park ADA Upgrades / S10031	930,100	-	-	930,100

Park & Recreation

Park & Recreation: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Walker Neighborhood Park Playground Upgrades / S10092	313,100	-	-	313,100
Webster Neighborhood Identification Sign / S14005	-	40,000	15,000	55,000
Wegeforth Elementary School Joint Use / S00764	3,092,000	-	-	3,092,000
Welcome to Rancho Bernardo Signs / S10036	55,367	-	-	55,367
West Lewis and Falcon Streets Mini-Park / S00757	450,000	-	-	450,000
West Maple Canyon Mini-Park / S00760	575,000	70,000	-	645,000
Wightman Street Neighborhood Park / S00767	686,000	-	2,363,000	3,049,000
Windwood II Mini Park Play Area Upgrades / S11017	480,858	-	74,367	555,225
Park & Recreation Total	\$ 165,148,837	\$ 16,141,457	\$ 203,806,541	\$ 385,096,835



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Park & Recreation

Angier Elementary School Joint Use / S00762

Council District: 7
Community Plan: Serra Mesa
Project Status: Continuing
Duration: 2009 - 2014
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 62
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$46,117 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design has been completed. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 548,789	\$ 1,181,211	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,730,000
Serra Mesa - Urban Community	400132	-	477,000	-	-	-	-	-	-	-	-	477,000
Total		\$ 548,789	\$ 1,658,211	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,207,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.28	0.28	0.28	0.28
	Total Impact \$ -	\$ 46,117	\$ 47,303	\$ 47,922	\$ 48,600

Park & Recreation

Balboa Park Arcade / AGF00002

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Warranty	Contact Information: Cuevas, Albert
Duration: 2010 - 2020	619-533-6518
Improv Type: New	acuevas@sandiego.gov

Description: This annual allocation provides for the reconstruction of historic structures in Balboa Park. Projects within this annual allocation include: reconstructing the historic West Arcade along the north side of El Prado between the Museum of Man and Museum of Art; restoring the historic ornamentation on the Museum of Man frontpiece and California Tower; restoring the historic ornamentation on the Museum of Art frontpiece and ten window surrounds; minor repairs to the reconstructed ornamentation on the Casa del Prado building and theater; construction of Phase 1 of the Veterans Memorial Garden on approximately one acre of park land adjacent to the Veterans Museum and Memorial Center; and conducting a study of the California Tower for seismic resistance, including construction documents, specifications, and cost estimates for construction.

Justification: This project will provide for the reconstruction of historic structures in Balboa Park which will enhance the structures and will improve park user experience.

Operating Budget Impact: None.

Relationship to General and Community Plans: These projects are consistent with the Balboa Park Master Plan, Central Mesa Precise Plan, and are in conformance with the City's General Plan.

Schedule: The West Arcade Reconstruction, Museum of Man/California Tower Ornamentation, Museum of Art Ornamentation, Veteran's Memorial Garden, California Tower Seismic Retrofit Study, and Casa del Prado Ornamentation projects are complete.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 665,745	\$ 2,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,793
Cop 1C-1996A Surety Policy	400266	253,694	-	-	-	-	-	-	-	-	-	253,694
CIP Contributions from General Fund	400265	56,934	-	-	-	-	-	-	-	-	-	56,934
Grant Fund - State	600001	2,137,570	-	-	-	-	-	-	-	-	-	2,137,570
Historical Fund	X999	2,314,848	-	-	-	-	-	-	-	-	-	2,314,848
Infrastructure Imp Fund	400184	43,616	-	-	-	-	-	-	-	-	-	43,616
Organ Pavilion	400207	42,278	-	-	-	-	-	-	-	-	-	42,278
Private & Others Contrib-CIP	400264	24	-	-	-	-	-	-	-	-	-	24
Public/Private Partnership Fund	200376	8,483	-	-	-	-	-	-	-	-	-	8,483
Regional Parks Infrastructure Fund	200339	98,466	-	-	-	-	-	-	-	-	-	98,466
Unappropriated Reserve - Balboa Park CIP Fund	200215	18,839	-	-	-	-	-	-	-	-	-	18,839
Total		\$ 5,640,497	\$ 2,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,642,545

Park & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District: 3	Priority Score: Annual
Community Plan: Balboa Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Golf course funding in the amount of \$655,000 is allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 180,607	\$ 1,419,393	\$ 655,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,255,000
CIP Contributions from General Fund	400265	-	6,743	-	-	-	-	-	-	-	-	6,743
Historical Fund	X999	13,371	-	-	-	-	-	-	-	-	-	13,371
Unappropriated Reserve - Balboa Park CIP Fund	200215	116,010	12,839	-	-	-	-	-	-	-	-	128,849
Total		\$ 309,988	\$ 1,438,975	\$ 655,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,403,964

Park & Recreation

Balboa Park Golf Course # Clubhouse / S00614

Council District: 3	Priority Score: 44
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 1994 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for revisions to the existing Balboa Park Master Plan to accommodate the design and construction of a new clubhouse, restoration of the existing historic clubhouse, and a new parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Impact: The operating budget impact for the additional parking, the restored clubhouse, and the new clubhouse will be determined as the design is finalized.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: Golf Course Funding in the amount of \$1.1 million is being added to the project in Fiscal Year 2014 to continue design. Project schedule has been revised to completion of design in Fiscal Year 2015, and it is anticipated that \$9.5 million will be added to the project in Fiscal Year 2015 for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 540,416	\$ 597,704	\$ 1,100,000	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,738,120
Total		\$ 540,416	\$ 597,704	\$ 1,100,000	\$ -	\$ 9,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,738,120

Park & Recreation

Balboa Park Golf Course Irrigation System / S00632

Golf Courses

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2013	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for a new irrigation system for the 18-hole and 9-hole golf courses at Balboa Park.

Justification: The existing irrigation system is antiquated, deteriorated, and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 3,799,333	\$ 667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,800,000
Private & Others Contrib-CIP	400264	207,332	-	-	-	-	-	-	-	-	-	207,332
Total		\$ 4,006,665	\$ 667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,007,332

Park & Recreation

Bay Terraces Parkside-Greenbelt Lighting / S14008

Council District: 4	Priority Score: 48
Community Plan: Skyline-Paradise Hills	Priority Category: Medium
Project Status: New	Contact Information: Field, Andrew
Duration: 2014 - 2015	619-685-1350
Improv Type: Betterment	afield@sandiego.gov

Description: This project provides for the installation of 13 street lights along a concrete walkway within an enhanced open space greenbelt in the Bay Terraces-Parkside neighborhood. This walkway connects several cul-de-sac streets located off Manos Drive and Parkside Avenue and links single-family dwelling units together near Parkside Neighborhood Park.

Justification: The addition of the street lights will decrease criminal activity within the neighborhood between dusk and dawn.

Operating Budget Impact: The 13 additional street lights are estimated to cost \$888 in energy costs annually. The operating and maintenance cost of these street lights is to be funded by the Bay Terraces Parkside Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Bay Terraces - Parkside MAD Fund	200091	\$ -	\$ -	\$ 74,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,829
Total		\$ -	\$ -	\$ 74,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 74,829

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - BAY TERRACES - PARKS					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 888	\$ 888	\$ 888	\$ 888

Park & Recreation

Beyer Park Development / S00752

Council District: 8
Community Plan: Otay Mesa, San Ysidro
Project Status: Underfunded
Duration: 2002 - 2019
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 12
Priority Category: Low
Contact Information: Greenstein, Howard
 619-525-8233
 hgreenstein@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of \$147,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and will be included in the Otay Mesa Community Plan as part of the community plan update process. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. Preliminary design was completed in Fiscal Year 2008; however, this project will not be completed within the next five years. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. Design and construction will be scheduled and completed when funding is available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 183,741	\$ 28,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	212,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,000,000	13,000,000
Total		\$ 183,741	\$ 28,259	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,000,000	\$ 13,212,000

Park & Recreation

Bird Rock Median Lighting / S11007

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 41
Community Plan: La Jolla	Priority Category: Medium
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2011 - 2014	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project will provide for the lighting of medians located within the Bird Rock Maintenance Assessment District.

Justification: Median street lighting will provide illumination of planting and trees within Bird Rock along La Jolla Boulevard. Street lighting within the boundaries of the Bird Rock Maintenance Assessment District is an identified improvement in accordance with the Assessment Engineer's Report.

Operating Budget Impact: The Bird Rock Maintenance Assessment District will provide for maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and it is in conformance with the City's General Plan.

Schedule: Design has been completed. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Bird Rock MAD Fund	200103	\$ 206,891	\$ 22,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	229,000
Total		\$ 206,891	\$ 22,109	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	229,000

Park & Recreation

Black Mountain Park Survey & Management Plan / S00670

Parks - Open Space

Council District: 5	Priority Score: N/A
Community Plan: Rancho Penasquitos	Priority Category: N/A
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2005 - 2014	619-685-1301
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for preparation of a cultural and historical resources survey and management plan in Black Mountain Open Space Park.

Justification: The survey and management plan will be used to guide the management and interpretation of Black Mountain Open Space Park's cultural and historical resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The survey and management plan was completed in Fiscal Year 2007. Review of plan is underway by Development Services Department and anticipated to be completed by the end of the fiscal year.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Contribution	400200	\$ 85,279	\$ 14,721	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
PV Est-Other P & R Facilities	400221	40,000	-	-	-	-	-	-	-	-	-	40,000
Total		\$ 125,279	\$ 14,721	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	140,000

Park & Recreation

Cabrillo Heights Neighborhood Park Improvements / S00763

Council District: 7
Community Plan: Serra Mesa
Project Status: Continuing
Duration: 2009 - 2014
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 62
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Improvements will provide additional active and passive recreational opportunities. Proposed improvements may include: accessible tot lot play equipment, picnic shade structure, picnic tables, drinking fountains, trees, and barrier fencing along north fence of ball fields.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan. The project will enhance the quality of the Cabrillo Heights Neighborhood Park through a variety of improvements providing the community with a more pleasing park-like atmosphere.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$3,746 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction is anticipated to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 219,974	\$ 458,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	678,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	165,000	165,000
Total		\$ 219,974	\$ 458,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	165,000	\$ 843,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.02	0.02	0.02	0.02
	Total Impact \$	\$ -	\$ 3,746	\$ 3,832	\$ 3,875	\$ 3,923

Park & Recreation

California Tower Seismic Retrofit / L12003

Parks - Resource Based

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2013 - 2019	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural re-enforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas & Electric (SDG&E) and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower.

Justification: The California Tower was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Phase I construction is scheduled in Fiscal Year 2014. Phase II design and construction will be scheduled upon identification of funding.

Summary of Project Changes: Previously this project was a sublet of an annual allocation and has now been converted to a stand-alone project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 65,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	65,415
Private & Others Contrib-CIP	400264	17,307	2,693	-	-	-	-	-	-	-	-	20,000
Public/Private Partnership Fund	200376	190,197	-	-	-	-	-	-	-	-	-	190,197
Regional Park Improvements Fund	200391	140,297	609,703	-	-	-	-	-	-	-	-	750,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
Total		\$ 413,216	\$ 612,396	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,500,000	\$ 2,525,612

Park & Recreation

Camino Santa Fe Median Improvements / S10037

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 41
Community Plan: Mira Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Field, Andrew
Duration: 2011 - 2016	619-685-1350
Improv Type: Replacement	afield@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians with stamped concrete medians.

Justification: This project is an identified improvement in the Camino Santa Fe Maintenance Assessment District (MAD). The existing medians are old and damaged and in need of renovation or replacement.

Operating Budget Impact: The Camino Santa Fe Maintenance Assessment District will be responsible for maintenance associated with the medians. No operating budget impact is anticipated as current sweeping and cleaning schedules would continue.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2014 and construction is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Caminito Santa Fe MAD CIP	200624	\$ -	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	210,000
Camino Santa Fe MAD Fund	200081	-	30,000	-	-	-	-	-	-	-	-	30,000
Total		\$ -	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	240,000

Park & Recreation

Canyonside Community Park / S00768

Parks - Community

Council District: 6	Priority Score: N/A
Community Plan: Rancho Penasquitos	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2008 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the conversion of existing, outdated luminaries to energy efficient luminaries at Canyonside Community Park Sportsfields 6 through 9.

Justification: Upgrading light levels to current safety standards would provide for better lumination of the sportsfields for recreational users.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Agreement	400245	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	140,000
Penasquitos East-Pk Dev Fund	400106	88,197	116,803	-	-	-	-	-	-	-	-	205,000
Total		\$ 228,197	\$ 116,803	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	345,000

Park & Recreation

Canyonside Community Park / S00637

Parks - Community

Council District: 1	Priority Score: N/A
Community Plan: Rancho Penasquitos	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2001 - 2014	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for upgrading existing lighting at Canyonside Community Park Sportsfield no. 1.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Justification: Additional lighting is needed to upgrade the lighting levels at Canyonside Community Park Sportsfield no. 1.

Schedule: Design was completed in Fiscal Year 2002. Construction was completed Fiscal Year 2003.

Operating Budget Impact: None.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Agreement	400245	\$ 50,066	\$ (66)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Penasquitos East-Pk Dev Fund	400106	11,000	-	-	-	-	-	-	-	-	-	11,000
Public/Private Partnership Fund	200376	13,000	-	-	-	-	-	-	-	-	-	13,000
Total		\$ 74,066	\$ (66)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	74,000

Park & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District: 6	Priority Score: 22
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as drainage repair at the rear parking lot, and creation of a parking area along the north boundary to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: This project provides for upgrades and expansion for an existing facility. These upgrades will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$11,686 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013 and construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Penasquitos South-Major Dist	400023	\$ -	\$ 49,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	49,833
PV Est-Other P & R Facilities	400221	27,926	272,074	-	-	-	-	-	-	-	-	300,000
Total		\$ 27,926	\$ 321,907	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	349,833

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.07	0.07	0.07	0.07
	Total Impact \$ -	\$ 11,686	\$ 11,983	\$ 12,137	\$ 12,307

Park & Recreation

Carmel Country Road Median Improvements / S10039

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 27
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2010 - 2016	619-533-4654
Improv Type: Replacement	apalaseyed@sanidiego.gov

Description: This project provides for the installation of landscaping and accompanying stamped concrete to an unimproved median along Carmel Country Road.

Justification: The benefit of this project is to improve the visual quality and integrity of the street medians through street and landscaping improvements.

Operating Budget Impact: The existing unimproved median is currently maintained for trash and weed removal by the Carmel Valley Maintenance Assessment District. Once the project is completed, the additional landscape maintenance services will be funded by the District.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	\$ 1,900	\$ 13,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
Carmel Valley MAD CIP	200620	175,000	-	-	-	-	-	-	-	-	-	175,000
Total		\$ 176,900	\$ 13,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	190,000

Park & Recreation

Carmel Grove Mini Park Play Area Upgrade / S00659

Parks - Mini Parks

Council District: 1	Priority Score: 91
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2005 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area in Carmel Grove Mini-Park. Improvements will include new children's play equipment and surfacing, site furnishings, path of travel, and street parking with ramp in compliance with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements of play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 1 Precise Plan, the Carmel Valley Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 434,707	\$ 38,995	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	473,702
Carmel Valley North-FBA	400081	7,156	-	-	-	-	-	-	-	-	-	7,156
Total		\$ 441,863	\$ 38,995	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	480,858

Park & Recreation

Carmel Valley Community Park South-Neighborhood8A / S00750

Parks - Community

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley, Torrey Hills (Sorrento Hills)	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2004 - 2012	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for developing a 15 useable acre community park in the Torrey Hills and Carmel Valley Neighborhoods south of State Route 56, located in Carmel Valley Neighborhood 8A.

Justification: This project will contribute to satisfying the population-based park acreage requirements of the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park & Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Neighborhood 8A Precise Plan, the Carmel Valley and Torrey Hills Community Plans, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley South FBA	400087	\$ 7,399,383	\$ 560,862	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,960,245
Torrey Hills Park Dev Fund	400108	11,000	-	-	-	-	-	-	-	-	-	11,000
Torrey Reserve Gateway Dev Con	400199	2,006,596	-	-	-	-	-	-	-	-	-	2,006,596
Total		\$ 9,416,979	\$ 560,862	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,977,841

Park & Recreation

Carmel Valley Landscaping and Irrigation / L14000

Trans - Roadway - Enhance/Scape/Medians

Council District:	1	Priority Score:	42
Community Plan:	Carmel Valley	Priority Category:	Medium
Project Status:	New	Contact Information:	Field, Andrew
Duration:	2014 - 2018		619-685-1350
Improv Type:	Betterment		afield@sandiego.gov

Description: This project provides for the design and installation of multiple landscaping and irrigation enhancements along major roadways with landscaping maintained by the Carmel Valley Maintenance Assessment District. This phased project will include multiple locations with additional phases in future years as funding becomes available. The specific locations proposed for landscaping enhancement include, but are not limited to unimproved medians along El Camino Real from Carmel Valley Road and State Route 56 north to Valley Center Drive; various unimproved rights-of-way along Carmel Center Drive, Carmel Country Road, Carmel Knolls Drive, Carmel Park Road, Del Mar Heights Road, El Camino Real, Graydon Road, Seagrove Street, Torrey Bluff Drive, Townsgate Drive, and Worsch Road; asphalt walkway through City Open Space along San Diego Gas and Electric easement; and an open space trail between Del Mar Trails Road and Carmel Country Road.

Justification: This project will improve unplanted areas within the public right-of-way and unify the landscaping theme of Carmel Valley along various roadways north of State Route 56, west of Pacific Highlands Ranch, south of Gonzales Canyon, and east of Interstate 5. Improvements will include design, permitting, water meter, irrigation, and landscaping.

Operating Budget Impact: All landscaping improvements will be funded and maintained by the Carmel Valley Maintenance Assessment District (MAD). Each sub-project will be uniquely designed and calculated for its operating budget during the design process for each location.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the initial group of sub-projects is proposed to begin in Fall 2013. Depending on the timeline required for design for each sub-project, construction is proposed to follow in Summer 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	\$ -	\$ -	\$ 250,000	\$ -	\$ 150,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Total		\$ -	\$ -	\$ 250,000	\$ -	\$ 150,000	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Park & Recreation

Carmel Valley Neighborhood Park #8 / S00642

Parks - Neighborhood

Council District: 1	Priority Score: 55
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2007 - 2018	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for acquiring and developing a four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

Justification: This project will provide the community with additional recreational opportunities as well enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$46,687 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The land was acquired as part of the Carmel Valley Restoration and Enhancement Project. Design and construction will be scheduled contingent upon the actual rate of development fees collected within the community and the identification of funding. Design began in Fiscal Year 2009, and will continue once access to the park site is secured/acquired through the adjacent private property. Construction will be scheduled thereafter.

Summary of Project Changes: This project will be on hold until access to the park site has been acquired.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 25,270	\$ 2,184,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,210,000
Carmel Valley South FBA	400087	97,480	2,652,520	-	-	-	-	-	-	-	-	2,750,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,179,350	1,179,350
Total		\$ 122,750	\$ 4,837,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,179,350	\$ 6,139,350

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.28
	Total Impact \$ -	\$ -	\$ -	\$ -	46,687

Park & Recreation

Carson Elementary School Joint Use / S00646

Parks - Miscellaneous Parks

Council District: 7	Priority Score: N/A
Community Plan: Linda Vista	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2002 - 2010	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the improvement of approximately 1.8 acres of existing fields at Carson Elementary School for joint-use purposes. The improvements include turfing for multi-use ball fields and back stops.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park & Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 634,662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	634,662
Linda Vista Urban Comm	400113	119,068	(29,068)	-	-	-	-	-	-	-	-	90,000
Public/Private Partnership Fund	200376	30,000	-	-	-	-	-	-	-	-	-	30,000
Total		\$ 783,730	\$ (29,068)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	754,662

Park & Recreation

Central Avenue Mini Park Acquisition/Development / S00992

Council District: 9
Community Plan: City Heights (Mid-City)
Project Status: Continuing
Duration: 2005 - 2015
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 39
Priority Category: Low
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the acquisition of an approximate 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Phase 1 shall include, but not limited to, a 2- to 5-year-old tot lot, a 5- to 12-year-old playground, small open turf area for passive recreation, a plaza with game tables, site furnishings, realignment of the existing walkway from the Interstate 15 pedestrian bridge, and park landscaping.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is \$3,844, based on the Park & Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2008. General Development Plan design began in Fiscal Year 2011 and will be completed in Fiscal Year 2013. Design is scheduled to begin in Fiscal Year 2013 and construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: Funding in the amount of \$1.2 million from Mid-City - Park Dev Fund is being allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	135,000
Highland/Landis(East SD)-Major	400059	-	5,673	-	-	-	-	-	-	-	-	5,673
Historical Fund	X999	56,000	-	-	-	-	-	-	-	-	-	56,000
Mid-City - Park Dev Fund	400109	393,155	105,845	1,200,000	-	-	-	-	-	-	-	1,699,000
Pk/Rec Bldg Permit Fee Dist-D	400076	-	21,041	-	-	-	-	-	-	-	-	21,041
RDA Contributions to City Heights Project Fund	200347	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		\$ 734,155	\$ 132,559	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,066,714

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.03	0.03	0.03	0.03
	Total Impact \$ -	\$ 3,844	\$ 3,971	\$ 4,037	\$ 4,109

Park & Recreation

Chicano Park ADA Upgrades / S13003

Council District: 8
Community Plan: Barrio Logan
Project Status: Continuing
Duration: 2013 - 2017
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 57
Priority Category: Medium
Contact Information: Harkness, Jeffrey
 619-533-6595
 jharkness@sandiego.gov

Description: This project provides for accessibility upgrades at Chicano Park to accommodate persons with disabilities pursuant to State and federal accessibility guidelines and regulations, while respecting the park's cultural significance and attributes, and for the expansion of Chicano Park by approximately 2.0 acres through acquisition of ground lease, and development of adjacent and contiguous parcels as they become available or feasible, to serve future residents. Accessibility upgrades for existing park land may include parking areas, walkways, children's play areas, comfort station upgrades, drinking fountains, and park furniture. A skateboard plaza, park lighting, and sportsfield lighting would expand the use of the existing park.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operational costs will not change significantly because the proposed improvements replace existing facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: \$300,000 in Development Impact Fee funding is being allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 400,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Memorial(Southeast SD)Maj Dist	400061	-	10,657	-	-	-	-	-	-	-	-	10,657
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,791,697	1,791,697
Total		\$ -	\$ 410,657	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,791,697	\$ 2,502,354

Park & Recreation

Chollas Community Park / S00654

Council District: 4, 7
Community Plan: Eastern Area (Mid-City)
Project Status: Underfunded
Duration: 1989 - 2021
Improv Type: New

Parks - Resource Based

Priority Score: 49
Priority Category: Medium
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consist of a sports field, parking area, access road, tot lot, and comfort station with concession area. Future phases may include additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$84,000 is based upon the Park & Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: The multi-purpose ballfield was completed. Phase II design and construction documents are complete and the project is ready to be advertised for bidding. Phase II was funded by Redevelopment funds; however, the Redevelopment funds are on hold at this time. The project is on hold until funds are available.

Summary of Project Changes: No significant change to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	\$ -	\$ 20,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,695
Crossroads Redevelopmen CIP Contributions Fund	200357	138,384	813,616	-	-	-	-	-	-	-	-	952,000
CIP Contributions from General Fund	400265	280,000	-	-	-	-	-	-	-	-	-	280,000
Historical Fund	X999	2,192,000	-	-	-	-	-	-	-	-	-	2,192,000
Mid-City - Park Dev Fund	400109	381,550	-	-	-	-	-	-	-	-	-	381,550
OB Plygrd Surface RZH2002	400018	-	5,350	-	-	-	-	-	-	-	-	5,350
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	26,343,967	26,343,967
Total		\$ 2,991,934	\$ 839,661	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,343,967	\$ 30,175,562

Park & Recreation

Chollas Creek Enhancement / S00686

Drainage - Best Mgt Practices (BMPs)

Council District:	3, 4	Priority Score:	N/A
Community Plan:	Southeastern San Diego	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Batta, Jamal
Duration:	2005 - 2014		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for the removal of concrete sections of the channel, the widening of the floodplain, and the creation and restoration of wetland and transitional upland habitats. These improvements will be designed to re-establish the natural structure, dynamics, and hydrologic functions within applicable creek segments and restore affected beneficial uses.

Justification: This project will implement portions of the Chollas Creek Enhancement Program, as adopted by the City Council on May 14, 2002, and will help achieve Municipal Storm Water Permit compliance through improved water quality in Chollas Creek.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2005 and was completed in Fiscal Year 2006. Construction was completed in calendar year 2007.

Summary of Project Changes: Construction on this project is completed but environmental monitoring is required until Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 52,142	\$ 17,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	69,500
Historical Fund	X999	1,854,299	-	-	-	-	-	-	-	-	-	1,854,299
Total		\$ 1,906,441	\$ 17,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,923,799

Park & Recreation

Chollas Lake Park Playground Improvements / S14002

Parks - Community

Council District:	4	Priority Score:	40
Community Plan:	Mid-City, Eastern Area	Priority Category:	Low
Project Status:	New	Contact Information:	Harkness, Jeff
Duration:	2014 - 2016		619-533-6595
Improv Type:	Replacement		jharkness@sanidiego.gov

Description: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

Justification: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and construction is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ -	\$ -	\$ -	\$ 989,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 989,000
Total		\$ -	\$ -	\$ -	\$ 989,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 989,000

Park & Recreation

City Heights Square Mini-Park / S01070

Parks - Mini Parks

Council District: 9	Priority Score: 76
Community Plan: City Heights (Mid-City)	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2009 - 2015	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of an approximately 5,348 square foot (0.123 acre) public mini-park, in the City Heights area of the Mid-City Community. Improvements will include amenities such as seating, walkways, picnic areas, landscaping, irrigation, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011 and construction is scheduled for Fiscal Year 2013.

Summary of Project Changes: A Council Action was approved to appropriate and expend \$200,000 from Mid-City Park Development Fund by Resolution 307747, approved on October 25, 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CH RDA Contribution To CIP	200600	\$ 702,356	\$ 228,049	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	930,405
Mid-City - Park Dev Fund	400109	-	200,000	-	-	-	-	-	-	-	-	200,000
Total		\$ 702,356	\$ 428,049	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,130,405

Park & Recreation

Coastal Erosion and Access / AGF00006

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sanidiego.gov

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Beach access to Shell Beach and at Sea Ridge Avenue were completed in Fiscal Year 2008. South Casa Beach access was completed in Fiscal Year 2011. Construction of Pescadero Avenue and Diamond Street Access began in Fiscal Year 2013 and is scheduled for completion in Fiscal Year 2014. Design for the next three locations began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Future design and construction will be scheduled as funding becomes available.

Summary of Project Changes: An additional \$310,000 in Regional Park Improvement funding is anticipated in Fiscal Year 2014 to fund the re-construction of three additional beach access locations along the shoreline.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 184,994	\$ 38,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	223,783
Regional Park Improvements Fund	200391	124,268	255,972	-	310,000	-	-	-	-	-	-	690,240
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,400,000	2,400,000
Total		\$ 309,262	\$ 294,761	\$ -	\$ 310,000	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000	\$ 3,314,023

Park & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Council District: 5
Community Plan: Rancho Bernardo
Project Status: Continuing
Duration: 2012 - 2015
Improv Type: Replacement

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 50
Priority Category: Medium
Contact Information: Palaseyed, Abi
 619-533-4654
 apalaseyed@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection with Rancho Bernardo Road. Additional future locations include existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, Pomerado Road, and other identified roadways within the Rancho Bernardo Maintenance Assessment District boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and were completed in Fiscal Year 2012. Additional locations will be scheduled in Fiscal Year 2014.

Summary of Project Changes: An additional \$125,000 is allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	\$ 72,513	\$ 63,160	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	260,673
Total		\$ 72,513	\$ 63,160	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	260,673

Park & Recreation

Cowles Mountain Access Road Rehabilitation / S14001

Parks - Open Space

Council District:	7	Priority Score:	48
Community Plan:	Navajo	Priority Category:	Medium
Project Status:	New	Contact Information:	Sanford, Matt
Duration:	2014 - 2015		619-668-3276
Improv Type:	Replacement - Rehab		msanford@sandiego.gov

Description: This project provides for rehabilitation of approximately 1.6 miles of service/access road on the east side of Cowles Mountain within Mission Trails Regional Park. The rehabilitated road will provide safer access for recreational users (bikers/hikers), emergency personnel, and service providers for the communications antenna on top of the mountain.

Justification: This project will improve and prolong safe access to the top of the mountain for recreation users and service providers, as well as protecting a valuable park asset and lease revenue generators.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Implementation is scheduled for Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,000	15,000
Total		\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	15,000	\$ 40,000

Park & Recreation

Crest Canyon Resource Management Plan / S10067

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Torrey Pines	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2011 - 2016	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2012 and will be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 91	\$ 74,909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Total		\$ 91	\$ 74,909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000

Park & Recreation

Crown Point Salt Marsh / S00623

Council District: 2	Priority Score: N/A
Community Plan: Mission Bay Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Winter, James
Duration: 1997 - 2010	619-235-5257
Improv Type: Replacement	jwinter@sandiego.gov

Description: This project provides for creating a salt marsh in the wetland habitat area of Crown Point adjacent to the Northern Wildlife Preserve. The project will entail some minor regrading, site preparation, and planting of upland habitat in the recently created five-acre wetland habitat area on North Crown Point Shores.

Justification: This project is partial mitigation for the shoreline treatment project; remaining balance to be saved for future projects as outlined in the Natural Resource Management Plan adopted by City Council in May 1990.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, and is in conformance with the City's Progress Guide and General Plan.

Schedule: Construction was completed in Fiscal Year 2010.

Summary of Project Changes: Project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	\$ 7,385	\$ 447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,832
Historical Fund	X999	32,168	-	-	-	-	-	-	-	-	-	32,168
Total		\$ 39,553	\$ 447	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	40,000

Park & Recreation

Crystal Pier Improvements / S11014

Parks - Resource Based

Council District: 2	Priority Score: 70
Community Plan: Pacific Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Nassar, Mark
Duration: 2011 - 2014	619-533-3172
Improv Type: Betterment	mnassar@sandiego.gov

Description: This project will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety. The pier was originally constructed in 1927. A storm demolished 240 feet of the pier in 1983 and this portion was reconstructed in 1987.

Justification: The purpose of this study is to evaluate the overall condition of the pier and recommend needed repairs. This will include an investigation of the structural integrity of the pier below the surface of the ocean.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and it is in conformance with the City's General Plan.

Schedule: The study was initiated in Fiscal Year 2012 and completed in Fiscal Year 2013. Long-term repair or replacement is unknown at this time.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 235,063	\$ 64,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Total		\$ 235,063	\$ 64,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000

Park & Recreation

Dailard Neighborhood Park-Play Area Upgrades / S10028

Parks - Neighborhood

Council District: 7	Priority Score: 86
Community Plan: Navajo	Priority Category: High
Project Status: Warranty	Contact Information: Kelleher, Barry
Duration: 2010 - 2014	619-533-5219
Improv Type: Betterment	bkelleher@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades and improvements to the children's play area and to the park site, including accessible paths of travel to meet current accessibility standards.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Navajo Urban Comm	400116	\$ 389,086	\$ 10,914	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Pk/Rec Bldg Permit Fee Dist C	400075	-	10,335	-	-	-	-	-	-	-	-	10,335
Total		\$ 389,086	\$ 21,249	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	410,335

Park & Recreation

Del Mar Heights Road Multi-use Trail Undercrossing / RD12004

Parks - Trails

Council District:	1	Priority Score:	N/A
Community Plan:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	January, Frank
Duration:	2012 - 2016		619-533-3699
Improv Type:	New		fjanuary@sandiego.gov

Description: This project provides for the construction of a trail undercrossing beneath Del Mar Heights Road as part of the hiking and riding trail system for Pacific Highlands Ranch. This is project P-10.2 in the Pacific Highlands Ranch Public Facilities Financing Plan (PFFP).

Justification: This project will allow pedestrian and equestrian activities to pass Underneath Del Mar Heights road near the westerly boundary of the community without impacting the roadway or imposing a safety risk for those engaged in equestrian activities. In addition, the project provides a connection of regional trails between Penasquitos Canyon and the San Dieguito River Valley.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be completed in several phases over a number of years contingent upon the rate of development within the Pacific Highlands Ranch community.

Summary of Project Changes: Total project cost has been updated per the Pacific Highlands Ranch's PFFP.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 90,233	\$ 767	\$ -	\$ 409,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Total		\$ 90,233	\$ 767	\$ -	\$ 409,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000

Park & Recreation

Del Mar Mesa Acquisition / S00998

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2002 - 2014	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for land acquisition in the Del Mar Mesa community planning area and surrounding future urbanizing area for the Multiple Species Conservation Program (MSCP).

Justification: The MSCP Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes acquisition of public land to be used for wildlife habitat.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition in Del Mar Mesa began in Fiscal Year 2002 and was substantially completed in Fiscal Year 2007 with available funding. However, additional land acquisition will continue using remaining and additional funding for land acquisitions in Del Mar Mesa and the future urbanizing area as long as lands within and adjacent to the Multiple Habitat Planning Area are available from willing sellers. It is anticipated these funds will be expended in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 502,423	\$ 171,577	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	674,000
Historical Fund	X999	1,373,994	-	-	-	-	-	-	-	-	-	1,373,994
Total		\$ 1,876,417	\$ 171,577	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,047,994

Park & Recreation

Del Mar Mesa Central Multi Use Trail / S00890

Parks - Trails

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2003 - 2014	619-533-6727
Improv Type: New	lball@sandiego.gov

Description: This project provides for the construction of a four-foot wide, one mile long multi-use trail, extending easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then south-erly into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$2,000 is based upon the Park & Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2005. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	161,000
Total		\$ 2,648	\$ 158,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	161,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000

Park & Recreation

Del Mar Mesa Northern Hiking/Equestrian Trail / S00892

Parks - Trails

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2002 - 2014	619-533-6727
Improv Type: New	lball@sandiego.gov

Description: This project provides for an eight-foot wide hiking and equestrian trail, 8,000 feet long, extending northerly from the Carmel Mountain Road and Del Mar Mesa Road intersection area, then westerly in the developable area along open space. The trail will continue to the westerly end of Del Mar Mesa Road. This project also includes improvements to a 1,000-foot long existing trail that extends northerly into Carmel Valley Neighborhood 8.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$3,030 is based upon the Park & Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition and design began in Fiscal Year 2004. Construction began in Fiscal Year 2005. However, this project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	386,000
Total		\$ 30,504	\$ 355,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	386,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact \$	\$ -	\$ 3,030	\$ 3,030	\$ 3,030	\$ 3,030

Park & Recreation

Del Mar Mesa Southern Multi-Use Trail / S00889

Parks - Trails

Council District: 1	Priority Score: 19
Community Plan: Del Mar Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2002 - 2018	619-533-6727
Improv Type: New	lball@sandiego.gov

Description: This project provides for a surfaced eight-foot wide multi-use trail, 2,000 feet long, extending southerly from the end of Del Mar Mesa Road, crossing the Meadows Del Mar entry road. The trail will branch westerly to connect to the wildlife crossing under Carmel Country Road, and easterly to connect to the Shaw Valley and Neighborhood 10 trails in Carmel Valley.

Justification: This project provides additional recreational opportunities.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$1,000 is based upon the Park & Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2007 and is scheduled to be completed when funding is identified. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 8,617	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	110,300
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	150,000	150,000
Total		\$ 8,617	\$ 101,683	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000	\$ 260,300

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ -	\$ -	\$ -	1,000

Park & Recreation

Del Mar Terrace Street Improvements / S10038

Trans - Roadway

Council District: 1	Priority Score: 34
Community Plan: Torrey Pines	Priority Category: Low
Project Status: Continuing	Contact Information: LaSelle, Kim
Duration: 2010 - 2016	619-527-5455
Improv Type: Betterment	klaselle@sandiego.gov

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District (MAD). Additional improvements may include upgrades to asphalt berms and curb and gutter installation where needed.

Justification: This project is an identified improvement in the Del Mar Terrace Maintenance Assessment District which includes slurry seal maintenance every five years and resurfacing every 15 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project addresses on-going maintenance requirements. Project schedule is dependent upon funding availability.

Summary of Project Changes: An additional \$65,000 of Del Mar Terrace MAD funding has been allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Terrace CIP Fund	200060	\$ 222,832	\$ 427,168	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	650,000
Del Mar Terrace MAD Fund	200059	-	65,000	65,000	-	65,000	65,000	455,000	65,000	-	-	780,000
Total		\$ 222,832	\$ 492,168	\$ 65,000	\$ -	\$ 65,000	\$ 65,000	\$ 455,000	\$ 65,000	\$ -	\$ -	1,430,000

Park & Recreation

Del Mar Trails Park Play Area Upgrades / S11016

Parks - Neighborhood

Council District: 1	Priority Score: 91
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes an accessible on-street parking space, curb ramp, site furniture, and accessible play area equipment and surfacing.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 503,800	\$ 92,566	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	596,366
Total		\$ 503,800	\$ 92,566	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	596,366

Park & Recreation

Dennerly Ranch Neighborhood Park / S00636

Parks - Neighborhood

Council District:	8	Priority Score:	16
Community Plan:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Greenstein, Howard
Duration:	2005 - 2019		619-525-8233
Improv Type:	New		hgreenstein@sanidiego.gov

Description: This project provides for acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennerly Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$105,000 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan, and is in conformance with the City's General Plan.

Schedule: Acquisition, design, and construction will be scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The total project cost increased by \$4 million based on an updated Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,904	\$ 1,999,052	\$ -	\$ -	\$ 3,201,000	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 9,201,956
Total		\$ 1,904	\$ 1,999,052	\$ -	\$ -	\$ 3,201,000	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -	\$ 9,201,956

Park & Recreation

Dennis V. Allen Park Tot Lot Improvements / S12033

Parks - Miscellaneous Parks

Council District: 4	Priority Score: N/A
Community Plan: Southeastern San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Winter, James
Duration: 2012 - 2013	619-235-5257
Improv Type: Betterment	jwinter@sandiego.gov

Description: This project provides for the installation of new ADA accessible play equipment within the existing playground, including accessible rubberized safety surfacing.

Justification: The existing playground did not contain ADA accessible play equipment. This project provides ADA accessible play equipment to complement the existing play components.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City's General Plan and the Southeastern Community Plan.

Schedule: The project was initiated in Fiscal Year 2012 and completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CITY-MH-Tax Increment for Capital	400829	\$ 27,053	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	27,053
Capital Outlay Fund	400002	16,620	-	-	-	-	-	-	-	-	-	16,620
CIP Contributions from General Fund	400265	12,295	1,133	-	-	-	-	-	-	-	-	13,428
Total		\$ 55,968	\$ 1,133	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	57,101

Park & Recreation

El Cajon Boulevard Streetscape Improvements / S00826

Trans - Roadway - Enhance/Scape/Medians

Council District:	3, 7	Priority Score:	46
Community Plan:	Normal Heights (Mid-City), Kensington - Talmadge (Mid-City), City Heights, North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lasaga, Fernando
Duration:	1994 - 2016		619-533-7406
Improv Type:	New		flasaga@sanidiego.gov

Description: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street, as well as the side streets adjacent to El Cajon Boulevard that are within the El Cajon Boulevard Maintenance Assessment District (MAD) boundaries.

Justification: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard MAD. The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the North Park MAD Assessment Engineer's Report and the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by each respective MAD. Each MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project. Since design of all phases of the street light element has not been completed, the actual number of street lights to be installed by this project and resultant operating budget effect is not known.

Relationship to General and Community Plans: This project implements the Mid-City and Greater North Park Communities' Plans and is in conformance with the City's General Plan.

Schedule: The project is divided into several subprojects. Design and construction of decorative lights within utility undergrounding blocks 3EE and 3FF (in coordination with the Talmadge Lighting Project S00820) began in Fiscal Year 2010 and continued in Fiscal Year 2013. Design and construction of the installation of street lighting along several side streets (Euclid Avenue, 46th Street, 44th Street, and 35th Street) began in Fiscal Year 2013. Design of a project to install double acorn, teal streetlights along El Cajon Boulevard is part of a future phase not yet scheduled. Design and construction of decorative lights within utility undergrounding block 3HH began in Fiscal Year 2013. Additional street lights and curb, sidewalk, and gutter improvements are planned when funding becomes available.

Summary of Project Changes: An additional \$150,000 in El Cajon Boulevard MAD funding is allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
El Cajon Boulevard MAD Fund	200095	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Mid-City CIP Fund	200050	491,755	488,245	150,000	-	-	-	-	-	-	-	1,130,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,269,800	1,269,800
Total		\$ 491,755	\$ 538,245	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,269,800	\$ 2,449,800

Park & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District: 5	Priority Score: 53
Community Plan: Rancho Penasquitos	Priority Category: Medium
Project Status: New	Contact Information: Hyatt, Joel
Duration: 2014 - 2016	619-685-1359
Improv Type: Replace-Rehab	jhyatt@sandiego.gov

Description: This project provides for long-term protection of the physical remains of the historic El Cuervo Adobe located within the Rancho Penasquitos Community consistent with a 2004 Conditions Assessment Report. Improvements shall include stabilization activities to protect the remaining length of walls of the historic structure measuring thirty-one feet long by seven to nine feet tall.

Justification: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City General Plan Historic Resources Element.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction will begin after design has been completed.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ -	\$ -	\$ -	250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ -	\$ -	\$ -	250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Park & Recreation

Evans Pond Reclaimed Water Pipeline Installation / S13010

Council District: 5
Community Plan: Scripps Miramar Ranch
Project Status: Continuing
Duration: 2013 - 2014
Improv Type: Betterment

Reclaimed Water System - Pipelines

Priority Score: 40
Priority Category: Medium
Contact Information: Field, Andrew
 619-685-1350
 afield@sandiego.gov

Description: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. An additive alternative would be to connect existing landscape irrigation systems surrounding the Library to reclaimed water. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

Justification: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year. A health/safety concern would be the use of reclaimed water in a pond environment, which has been accomplished at Torrey Pines Golf Course.

Operating Budget Impact: Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately \$18,500. If this project is implemented, water costs are expected to decrease to approximately \$2,000 annually and under the reclaimed water rate rather than the potable water rate.

Relationship to General and Community Plans: This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin and be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Scripps/Miramar Misc	400257	\$ -	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	165,000
Total		\$ -	\$ 165,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	165,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - SCRIPPS/ MIRAMAR MISC	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -16,500	\$ -16,500	\$ -16,500	\$ -16,500	\$ -16,500

Park & Recreation

Fairbrook Neighborhood Park - Acquisition / S01002

Council District: 5	Priority Score: 9
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 1990 - 2015	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for land acquisition of approximately three useable acres for a neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon development of the subdivision. The City will acquire the property for the park subsequent to completion and approval of public infrastructure improvements.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Scripps/Miramar-Major District	400029	\$ 401,306	\$ 18,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,000
Total		\$ 401,306	\$ 18,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,000

Park & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Shifflet, Robin
Duration: 2008 - 2020	619-533-4524
Improv Type: New	rshifflet@sandiego.gov

Description: This project provides for development of an approximately three useable acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park are being provided by a developer per vesting tentative map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$35,100 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon City's acquisition of the site from a private developer. The City will acquire the property for the park subsequent to completion of public infrastructure improvements by the private developer.

Summary of Project Changes: It is anticipated a reduction of programmed FBA funding in the amount of \$345,076 will be reflected for this project per the approved Scripps Ranch Miramar Ranch's Public Facilities Financing Plan for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	\$ -	\$ 579,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	579,000
Scripps/Miramar-Major District	400029	1,636	1,819,364	-	(345,076)	-	-	-	-	-	-	1,475,924
Total		\$ 1,636	\$ 2,398,364	\$ -	\$ (345,076)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,054,924

Park & Recreation

Famosa Slough Salt Marsh Creation / S00605

Drainage - Channels

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Deangelis, Jeannette
Duration: 2003 - 2014	619-533-5497
Improv Type: Betterment	jdeangelis@sandiego.gov

Description: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation & Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Peñasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. In order to obtain site approval from the Resource Agencies, two additional years of maintenance and monitoring were required due to soil conditions and below average rainfall. Project is scheduled to be completed in Fiscal Year 2013 with close out activities occurring in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 242,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	242,000
TransNet Extension Congestion Relief Fund	400169	79,711	11,289	-	-	-	-	-	-	-	-	91,000
Total		\$ 321,711	\$ 11,289	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	333,000

Park & Recreation

Gompers Neighborhood Park- Play Area Upgrades / S11030

Parks - Neighborhood

Council District: 4	Priority Score: 82
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2014	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area, path of travel, and comfort station within the park to comply with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2014.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,183	\$ 686,817	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	690,000
S.E. San Diego Urban Comm	400120	231,042	258,958	-	-	-	-	-	-	-	-	490,000
Total		\$ 234,225	\$ 945,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,180,000

Park & Recreation

Gonzales Canyon Neighborhood Park / S00994

Parks - Neighborhood

Council District:	1	Priority Score:	73
Community Plan:	Pacific Highlands Ranch	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2007 - 2016		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a five useable acre neighborhood park adjacent to a planned elementary school in the Gonzales Canyon area of the Pacific Highlands Ranch Community. Park amenities will include a multi-purpose turf sports field, a children's play area, multi-purpose courts, picnic facilities, security lighting, landscape, and a comfort station.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Gonzales Canyon area of Pacific Highlands Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$83,665 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Sub Area Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2011. Design is scheduled to begin in Fiscal Year 2013 and construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: An additional \$1.3 million of FBA funding is anticipated for Fiscal Year 2014 per the Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,077,008	\$ 2,722,992	\$ -	\$ 1,295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,095,000
Total		\$ 3,077,008	\$ 2,722,992	\$ -	\$ 1,295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,095,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.00	0.71	0.71	0.71
Total Impact \$	\$ -	\$ -	\$ 83,665	\$ 86,671	\$ 88,239

Park & Recreation

Gonzales Canyon Resource Management Plan / S10068

Parks - Open Space

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Miller, Betsy
Duration: 2013 - 2016	619-685-1314
Improv Type: New	bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 148	\$ 59,852	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
Total		\$ 148	\$ 59,852	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000

Park & Recreation

Hickman Fields / S00751

Parks - Miscellaneous Parks

Council District: 6	Priority Score: 44
Community Plan: Kearny Mesa, Serra Mesa, Clairemont Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2008 - 2014	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for preparation of a General Development Plan Amendment to enlarge the proposed recreation center, include an aquatic complex, and to implement Phase I infrastructure improvements, such as irrigation and parking lot upgrades, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. All Phase I improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I design began in Fiscal Year 2010. Phase I construction will be determined upon completion of the General Development Plan Amendment in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 149,996	\$ 4	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Gen Dyna-Community Improvement	400250	112,522	87,478	-	-	-	-	-	-	-	-	200,000
Kearny Mesa-Urban Comm	400136	-	150,000	-	-	-	-	-	-	-	-	150,000
Total		\$ 262,518	\$ 237,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000

Park & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District: 8	Priority Score: 16
Community Plan: Otay Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2018	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turf area and children's play area, as well as off-site improvements to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$48,000 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design is anticipated to begin in Fiscal Year 2013. Project construction is dependent upon the actual rate of development within the Otay Mesa Community.

Summary of Project Changes: The total project cost increased from Fiscal Year 2013 by \$1.6 million due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,084,831	\$ 1,335,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,420,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,288,289	2,288,289
Total		\$ 1,084,831	\$ 1,335,169	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,288,289	\$ 4,708,289

Park & Recreation

Hiking & Equestrian Trail Neighborhood Park #10 / S00722

Parks - Trails

Council District: 1	Priority Score: 19
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2008 - 2014	619-533-6727
Improv Type: New	lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$2,200 per year is based upon the Park & Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007. Construction began in Fiscal Year 2009 in segments. The schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 113,366	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	100,394
Total		\$ 213,760	\$ 406,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	620,600

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ 2,200	\$ 2,200	\$ 2,200	\$ 2,200

Park & Recreation

Hiking & Equestrian Trails - Eastern Region / S00891

Council District: 1	Parks - Trails
Community Plan: Del Mar Mesa	Priority Score: 19
Project Status: Continuing	Priority Category: Low
Duration: 2003 - 2014	Contact Information: Ball, Laura
Improv Type: New	619-533-6727
	lball@sandiego.gov

Description: This project provides for the construction of an unimproved multi-use trail, 8,000 feet long extending easterly from the end of Z Street to the San Diego Gas and Electric (SDG&E) easement. The trail will continue southerly within the easement into Penasquitos Canyon.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: Maintenance of the site will be the responsibility of SDG&E.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is ongoing. Major trail segments are complete; however, construction of additional segments is dependent upon the actual rate of development within the community. The location is in an SDG&E easement corridor and work must be coordinated with SDG&E.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 1,195	\$ 228,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	229,300
Total		\$ 1,195	\$ 228,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	229,300

Park & Recreation

Home Avenue Park / S00673

Parks - Neighborhood

Council District: 9	Priority Score: 49
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2002 - 2014	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a new neighborhood park, enhancements to Chollas Creek, and associated traffic improvements on Home Avenue for pedestrian crossing.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$17,595 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: This project will receive \$750,000 in TransNet funding in Fiscal Year 2014 for the construction of traffic improvements on Home Avenue. This allocation will fully fund the project. The unidentified amount of \$600,000 has been removed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CH RDA Contribution To City - CH 2010TE Bonds	200641	\$ 54,810	\$ 845,190	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	900,000
Grant Fund - State	600001	264,004	2,536,146	-	-	-	-	-	-	-	-	2,800,150
Mid-City - Park Dev Fund	400109	600,000	-	-	-	-	-	-	-	-	-	600,000
TransNet Extension Congestion Relief Fund	400169	-	150,000	750,000	-	-	-	-	-	-	-	900,000
Total		\$ 918,814	\$ 3,531,336	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,200,150

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.24	0.24	0.24	0.24
	Total Impact \$ -	\$ 17,595	\$ 18,360	\$ 18,759	\$ 19,197

Park & Recreation

Joint Use Improvements - Citywide / AGF00003

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2020	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for design and construction of miscellaneous improvements to existing irrigation systems of joint-use facilities throughout the City.

Justification: This project will provide necessary improvements per the joint-use agreement renewal process. In order to upgrade the joint-use facilities to meet current codes, regulations, and standards, and to endure another 25 years of use pursuant to the terms of the joint use agreements, improvements have been identified by individual on-site inspections and cost estimates.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Sub-projects will be scheduled individually based on priority, school schedules, and league use of the fields.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 104,770	\$ 26,844	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	131,614
Grant Fund - State	600001	532,953	73,138	-	-	-	-	-	-	-	-	606,091
Total		\$ 637,722	\$ 99,983	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	737,705

Park & Recreation

Kumeyaay Lakes Berm Restoration and Dredging / S00655

Council District: 7	Priority Score: 27
Community Plan: Navajo	Priority Category: Low
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2002 - 2018	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants, and the decline of an adjacent state wetland mitigation site through which the river once flowed. Dredging of the lakes to remove accumulated sediments and unwanted plant materials will restore the health and vitality of the lakes and the adjacent mitigation site, which depends upon a flowing water source.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 39,479	\$ 35,521	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Mission Trails Regional Park Fund	200403	53,243	31,757	-	-	-	-	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,840,000	9,840,000
Total		\$ 92,722	\$ 67,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,840,000	\$ 10,000,000

Park & Recreation

Lake Murray Community Park Play Area Expansion / S11018

Parks - Community

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Warranty	Contact Information: Winter, James
Duration: 2012 - 2013	619-235-5257
Improv Type: Betterment	jwinter@sandiego.gov

Description: This project provides for accessibility upgrades and expansion of the children's play area and path of travel within the park. The project will include universal design concepts in compliance with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Lake Murray/Del Cerro-Maj Dist	400033	\$ -	\$ 454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	454
Navajo Urban Comm	400116	209,254	2,746	-	-	-	-	-	-	-	-	212,000
Total		\$ 209,254	\$ 3,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	212,454

Park & Recreation

Larsen Field ADA Improvements Phase II / S13004

Parks - Miscellaneous Parks

Council District: 8	Priority Score: 71
Community Plan: San Ysidro	Priority Category: High
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2013 - 2017	619-525-8233
Improv Type: Betterment	hgreenstein@sandiego.gov

Description: This project provides for a children's play area and associated path of travel upgrades to meet current accessibility requirements at Larsen Field.

Justification: This project is needed to bring the children's play area and associated paths of travel into conformance with current Americans with Disabilities Act (ADA) standards and to make the facilities accessible to people with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013. Construction will be phased as funding is identified. The estimated project cost will be determined by the consultant during the design phase. Unidentified funding will be determined at that time.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
San Ysidro - Major District	400071	\$ -	\$ 5,876	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,876
San Ysidro Urban Comm	400126	-	680,000	-	-	-	-	-	-	-	-	680,000
San Ysidro-Sub Dist	400078	-	3,299	-	-	-	-	-	-	-	-	3,299
Total		\$ -	\$ 689,175	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	689,175

Park & Recreation

Linda Vista Community Park Picnic Area / S01068

Council District: 7
Community Plan: Linda Vista
Project Status: Continuing
Duration: 2009 - 2014
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 71
Priority Category: High
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project will develop an accessible, shaded picnic area in the Linda Vista Community Park. The upgrades include a shade structure with concrete pad, picnic tables, barbecues, hot coal receptacles, drinking fountain, lighting, Americans with Disabilities Act parking modifications and accessible walkways, turfing, and irrigation system adjustments.

Justification: The picnic shelter was identified by the community as an amenity they wanted to add to the park. Park & Recreation staff secured a grant for partial funding.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is consistent with the City's General Plan.

Schedule: Design of the project is complete. CDBG funding was added to the project in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 176,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	176,500
Linda Vista Urban Comm	400113	94,606	10,894	-	-	-	-	-	-	-	-	105,500
Linda Vista-Major District	400036	-	21,965	-	-	-	-	-	-	-	-	21,965
Total		\$ 271,106	\$ 32,859	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	303,965

Park & Recreation

Maddox Neighborhood Park Playground Upgrades / S10086

Parks - Neighborhood

Council District: 6	Priority Score: 88
Community Plan: Mira Mesa	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2010 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction/installation for the upgrade/replacement of existing playground equipment at Maddox Neighborhood Park and all associated Americans with Disabilities Act (ADA) and drainage improvements required to comply with all State and federal accessibility guidelines and City standards.

Justification: This project will upgrade the children's play areas to be fully compliant with current State safety regulations and federal ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Mira Mesa Community Plan and the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 539,699	\$ 6,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	546,000
Total		\$ 539,699	\$ 6,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	546,000

Park & Recreation

McKinley Elementary School Joint Use Improvements / S12001

Parks - Community

Council District: 3	Priority Score: 61
Community Plan: Greater North Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2012 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for design and construction of approximately 1.2 acres of joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Improvements will include natural or synthetic turfed multi-purpose sportsfields, multi-purpose courts, walkways, landscaping, and Americans with Disabilities Act (ADA) accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$14,000 is based on the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design for a General Development Plan began in Fiscal Year 2013. Final design and construction will be scheduled to begin upon funding availability.

Summary of Project Changes: No significant changes have been made to the project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Park North-East - Park Dev Fd	400110	\$ 76,012	\$ 103,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	179,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,523,000	1,523,000
Total		\$ 76,012	\$ 103,488	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,523,000	\$ 1,702,500

Park & Recreation

Memorial Pool Improvements / S00970

Council District: 8
Community Plan: Southeastern San Diego
Project Status: Continuing
Duration: 2009 - 2016
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 78
Priority Category: High
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the demolition of an existing pool and the design and construction of a new pool. The existing 40 year old pool suffers from deferred maintenance, cracked decking, outdated mechanical systems, and doesn't meet Americans with Disabilities Act (ADA) standards. It will be replaced with a larger pool that meets ADA standards.

Justification: This project will address deterioration of the existing pool decking and piping due to age.

Operating Budget Impact: This facility expansion will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$107,983 is based on Park & Recreation Department's current cost to maintain an aquatic facility of this size. Partial funding will be requested in the Fiscal Year 2014 budget, with the remainder annualized in Fiscal Year 2015.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2013 and to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 490,152	\$ 1,170,848	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,661,000
S.E. San Diego Urban Comm	400120	543,363	1,956,637	-	-	-	-	-	-	-	-	2,500,000
Total		\$ 1,033,515	\$ 3,127,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,161,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.75	2.20	3.00	3.00	3.00
	Total Impact \$	26,989 \$	79,522 \$	107,983 \$	116,267 \$	121,010

Park & Recreation

Mira Mesa ADA / S01039

Bldg - Other City Facility / Structures

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2008 - 2013	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for the upgrade of the recreational facility for Americans with Disabilities Act (ADA) standards, including replacing sidewalks and curb ramps, replacing restroom doors, office doors, thresholds, and door handles.

Justification: Accessibility upgrades are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 135,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	135,908
Total		\$ 135,908	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	135,908

Park & Recreation

Mira Mesa Community Park - Exp & Aquatic Complex / S00667

Council District: 6	Priority Score: 11
Community Plan: Mira Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$128,472 for Phase I is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Park design was completed in Fiscal Year 2008. The scheduling of construction is contingent upon the rate of development and Facilities Benefit Assessment (FBA) fees collected in the community.

Summary of Project Changes: An additional \$9.4 million of FBA funding is anticipated for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 1,508,540	\$ 450,000	\$ -	\$ 9,399,980	\$ 9,750,000	\$ 6,610,000	\$ -	\$ -	\$ -	\$ -	\$ 27,718,520
Total		\$ 1,508,540	\$ 450,000	\$ -	\$ 9,399,980	\$ 9,750,000	\$ 6,610,000	\$ -	\$ -	\$ -	\$ -	\$ 27,718,520

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND					
FTEs	0.00	0.77	0.77	0.77	0.77
Total Impact \$	\$ -	\$ 128,472	\$ 131,733	\$ 133,436	\$ 135,302

Park & Recreation

Mission Bay Athletic Area Comfort Stn Modernize / S10021

Council District: 2	Priority Score: 68
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2011 - 2015	619-533-5328
Improv Type: Replacement	adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex.

Justification: These improvements are necessary to provide Americans with Disability Act (ADA) accessibility to the comfort station and concession stand which are not currently accessible.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction will be scheduled pending identification of funding.

Summary of Project Changes: Total project cost has been estimated at \$989,057 per last engineer's estimate. Design is 100% complete. The transfer of \$200,000 from Americans with Disabilities Improvements ABE00001, Capital Outlay Fund 400002 in Fiscal Year 2013 was not materialized due to unavailability of funding. The unidentified funding amount is currently \$820,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mission Bay - Major District	400048	\$ -	\$ 9,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,057
Pacific Beach Urban Comm	400117	156,509	43,491	-	-	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	820,000	820,000
Total		\$ 156,509	\$ 52,548	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	820,000	\$ 1,029,057

Park & Recreation

Mission Bay Golf Course Practice Cntr Bldg Improve / S01090

Council District: 2	Priority Score: 60
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2004 - 2016	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of temporary trailers/portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Demolition of the existing facilities and design for the temporary trailers/portables is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: Golf Course funding in the amount of \$700,000 has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 6,119	\$ 693,881	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,400,000
Total		\$ 6,119	\$ 693,881	\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,400,000

Park & Recreation

Mission Bay Golf Course Renovation/Reconstruction / S11010

Council District: 2	Priority Score: 54
Community Plan: Mission Bay Park	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2015	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and will consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course to within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: The total project cost decreased by \$1 million from Fiscal Year 2013 due to a revised scope of work.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 25,034	\$ 434,966	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000
Total		\$ 25,034	\$ 434,966	\$ -	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,960,000

Park & Recreation

Mission Bay Golf Course and Practice Center / AEA00003

Golf Courses

Council District: 2	Priority Score: Annual
Community Plan: Mission Bay Park	Priority Category: Annual
Project Status: Continuing	Contact Information: Bragado, Alex
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Golf course funding in the amount of \$500,000 is allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 320,185	\$ 579,815	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,400,000
Total		\$ 320,185	\$ 579,815	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,400,000

Park & Recreation

Mission Bay Improvements / AGF00004

Council District: 2, 6
Community Plan: Mission Bay Park
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Winter, Jim
 619-235-5257
 jwinter@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities in accordance with City Charter, Article V, Section 55.2.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of various sublet projects.

Summary of Project Changes: Funding has been allocated to this project for Fiscal Year 2014. Revenue for the Mission Bay Park Improvement Fund may be received when total Mission Bay Park lease revenues exceed a specified threshold (\$23 million through Fiscal Year 2014 and \$20 million thereafter) and the amount identified in Section 55.2 of the City Charter has been allocated to the Regional Park Improvement Fund.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	\$ 117,581	\$ 132,419	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Mission Bay Improvements Fund	200386	736,654	2,604,312	3,114,678	-	4,894,572	5,616,508	6,356,493	7,114,977	-	-	30,438,194
Total		\$ 854,236	\$ 2,736,730	\$ 3,114,678	\$ -	\$ 4,894,572	\$ 5,616,508	\$ 6,356,493	\$ 7,114,977	\$ -	\$ -	30,688,194

Park & Recreation

Mission Bay Park Eel Grass Mitigation / S00612

Council District: 2
Community Plan: Mission Bay Park
Project Status: Warranty
Duration: 1995 - 2014
Improv Type: Replacement - Retrofit

Parks - Miscellaneous Parks

Priority Score: N/A
Priority Category: N/A
Contact Information: Deangelis, Jeannette
 619-533-5497
 jdeangelis@sanidiego.gov

Description: This project provides for eel grass mitigation in Mission Bay.

Justification: This project is required to mitigate loss of eel grass in Mission Bay.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Plan and is in conformance with the City's General Plan.

Schedule: This project is complete.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 598,691	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	598,691
Unappropriated Reserve - Balboa Park CIP Fund	200215	24,313	2,996	-	-	-	-	-	-	-	-	27,309
Total		\$ 623,004	\$ 2,996	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	626,000

Park & Recreation

Mission Bay/Fiesta Island Development Plan / S00624

Parks - Resource Based

Council District:	2, 6	Priority Score:	N/A
Community Plan:	Mission Bay Park	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Jacob, Paul
Duration:	2005 - 2014		619-235-5242
Improv Type:	Betterment		pjacob@sandiego.gov

Description: This project provides for the refinement and design development of the general development plan for Fiesta Island as proposed in the Mission Bay Park Master Plan Update.

Justification: General development plan refinement and design development prior to preparation of construction documents for Fiesta Island development, which will implement the recommendations of the Mission Bay Master Plan Update.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2006 and will be completed in Fiscal Year 2014.

Summary of Project Changes: Due to community input and the nature of the work completed to-date, the Park & Recreation Department is evaluating if this project should be an amendment to the Mission Bay Park Master Plan rather than a General Development Plan for Fiesta Island.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	\$ 358,518	\$ 61,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,000
Total		\$ 358,518	\$ 61,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,000

Park & Recreation

Mission Hills Historic Street Lighting / S11008

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 30
Community Plan: Uptown	Priority Category: Low
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2011 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the procurement and installation of decorative, acorn style, street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District.

Justification: This project is an identified improvement in the Mission Hills Historic Street Lighting Maintenance Assessment District and will be conducted in conjunction with an underground utility project.

Operating Budget Impact: The Mission Hills Historic Street Lighting Maintenance Assessment District will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mission Hills Special Lighting MAD Fund	200614	\$ 65,015	\$ 302,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	367,486
Total		\$ 65,015	\$ 302,471	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	367,486

Park & Recreation

Mission Trails Regional Park Cowles Mountain Trail / S10065

Parks - Open Space

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2011 - 2014	619-533-6727
Improv Type: Betterment	lball@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 24,569	\$ 375,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000
Total		\$ 24,569	\$ 375,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000

Park & Recreation

Mission Trails Regional Park Master Plan Update / S01014

Council District: 7	Priority Score: N/A
Community Plan: Navajo, Tierrasanta, Rancho Encantada, East Elliott	Priority Category: N/A
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2008 - 2013	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997; The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2008 and completion of the document is scheduled for Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	\$ 547,219	\$ 104,610	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	651,829
Regional Park Improvements Fund	200391	171,885	61,115	-	-	-	-	-	-	-	-	233,000
Total		\$ 719,104	\$ 165,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	884,829

Park & Recreation

Mission Trails Regional Park Trail Realignments / S10066

Council District: 7	Priority Score: 20
Community Plan: Navajo, Tierrasanta	Priority Category: Low
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2009 - 2014	619-533-6727
Improv Type: New	lball@sandiego.gov

Description: This project provides for design, engineering, and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increased recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

Justification: New realignment will provide for improved safety to visitors and protection of sensitive resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction began in 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	215,000
Total		\$ 182	\$ 214,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	215,000

Park & Recreation

Mission Trails Regional Pk Equest Comfort Station / S01073

Parks - Miscellaneous Parks

Council District: 7	Priority Score: 85
Community Plan: Navajo	Priority Category: High
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2004 - 2014	619-533-5328
Improv Type: New	adarvishi@sandiego.gov

Description: This project provides for a comfort station/service building at the Mission Trails Regional Park Equestrian Staging Area.

Justification: The project will provide a needed comfort station at the Mission Trails Regional Park Equestrian Staging Area where one does not currently exist.

Operating Budget Impact: Operation and maintenance funding for this project is included in the Park & Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan, the Mission Trails Regional Park Master Development Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011 and construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 209,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	209,000
Mission Trails Regional Park Fund	200403	291,412	8,588	-	-	-	-	-	-	-	-	300,000
Regional Park Improvements Fund	200391	53,911	15,089	-	-	-	-	-	-	-	-	69,000
Total		\$ 554,322	\$ 23,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	578,000

Park & Recreation

Montgomery Academy Joint Use Improvements / S00973

Bldg - Other City Facility / Structures

Council District: 7	Priority Score: N/A
Community Plan: Linda Vista	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2014	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the construction of approximately three acres of joint-use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turf multi-purpose sports field, security lighting, decomposed granite running track, accessibility improvements, signage, site furnishings, and miscellaneous landscaping. Phase II amenities may include picnic shelters, site furnishings, accent plantings, and enhanced gateway treatments.

Justification: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint-use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$34,752 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design will be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2014

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	\$ 74,241	\$ 620,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	695,000
Total		\$ 74,241	\$ 620,759	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	695,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.25	0.25	0.25	0.25
	Total Impact \$	\$ -	\$ 34,752	\$ 35,812	\$ 36,364	\$ 36,970

Park & Recreation

Montgomery Waller Community Park / S00754

Parks - Neighborhood

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa - Nestor	Priority Category: N/A
Project Status: Warranty	Contact Information: Ritter, Clark
Duration: 2005 - 2014	619-533-4601
Improv Type: New	lritter@sandiego.gov

Description: This project provides for lighting and park improvements at the Montgomery-Waller Community Park. Phase I of this project provides for the addition of lighting to the existing multi-purpose softball, soccer, and football field. Phase II will replace the comfort station.

Justification: This project will provide needed facilities to expand the hours of use at the park and provide safer access for park users.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2006. Phase II design began in Fiscal Year 2007 and was completed in Fiscal Year 2011. Phase II construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 629,149	\$ 27,059	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	656,208
Montgomery/Waller-Major Dist	400069	26,733	7,059	-	-	-	-	-	-	-	-	33,792
Otay Mesa/Nestor Urb Comm	400125	350,016	79,984	-	-	-	-	-	-	-	-	430,000
Total		\$ 1,005,899	\$ 114,101	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,120,000

Park & Recreation

Mountain View Neighborhood Park Area Upgrades / S11019

Parks - Neighborhood

Council District: 9	Priority Score: 83
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2014	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines, and will serve the needs of existing and future residents.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013 and construction is scheduled to begin in Fiscal Year 2014. However, it was determined as a result of the design, additional accessibility and street safety improvements were required. These additional improvements will be constructed in a subsequent phase upon funding availability.

Summary of Project Changes: The project total has been revised to add \$180,414 for the additional improvements. The total project cost is \$1.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
S.E. San Diego Urban Comm	400120	\$ 191,323	\$ 583,677	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	775,000
Southcrest - Major District	400062	-	59,686	-	-	-	-	-	-	-	-	59,686
Southcrest Sub Dist	400063	-	9,900	-	-	-	-	-	-	-	-	9,900
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	180,414	180,414
Total		\$ 191,323	\$ 653,263	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	180,414	\$ 1,025,000

Park & Recreation

Multiple Species Conservation / S01076

Parks - Open Space

Council District:	Citywide	Priority Score:	N/A
Community Plan:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Tracanna, John
Duration:	2000 - 2048		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for acquiring property in support of the Multiple Species Conservation Program (MSCP).

Justification: The Multiple Species Conservation Program (MSCP) Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes public land acquisition to be used for wildlife habitat.

Operating Budget Impact: Operating Budget Impact to be determined as property is acquired.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Land acquisitions began in Fiscal Year 2000 and will continue as funding becomes available through Fiscal Year 2047. Per the City's MSCP Implementing Agreement (I.A.), preservation of 52,727 acres is to occur within the Multi-Habitat Planning Area (MHPA). To date, 49,004 acres (93%) have been conserved or obligated. The remaining 3,723 acres will be conserved through various means including mitigation, exactions, and acquisitions. Funding necessary to purchase the remaining 3,723 acres is estimated to be \$120.7 million without contributions through mitigation and exactions. It is anticipated that approximately one-third of this obligation will be met through mitigation and exactions as part of the development process. Grant funding will be pursued as a future funding source for acquisitions.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,000
Habitat Acquisition Fund	200401	4,051,534	12,670	-	-	-	-	-	-	-	-	4,064,205
Historical Fund	X999	20,626	-	-	-	-	-	-	-	-	-	20,626
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	17,039,472	17,039,472
Total		\$ 4,092,160	\$ 12,670	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,039,472	\$ 21,144,303

Park & Recreation

Museum of Man Roof Replacement / S11101

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: 86
Community Plan: Balboa Park	Priority Category: High
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2011 - 2013	619-533-5328
Improv Type: Replacement - Rehab	adarvishi@sandiego.gov

Description: This project is intended to restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety, and minimize costly maintenance. The scope of work includes the following: re-roof the Administration Building, re-roof the clay tile roof on the south side of the quadrangle (re-use existing tile), re-roof and partially reconstruct the carport between the north wing and the administration building (re-use existing tiles), re-roof the north wing of the main museum including the built-up roof, restore ornamentation, restore windows, repair and/or reseal tile domes, replace finial on western quadrangle entrance, and other miscellaneous restoration items including the replacement of two curb ramps.

Justification: This project will restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety, and minimize costly maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 660,976	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	660,976
Deferred Maint Revenue 2009A-Project	400624	450,000	-	-	-	-	-	-	-	-	-	450,000
CIP Contributions from General Fund	400265	132,242	269,017	-	-	-	-	-	-	-	-	401,259
Regional Park Improvements Fund	200391	421,565	78,435	-	-	-	-	-	-	-	-	500,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	18,741	-	-	-	-	-	-	-	-	-	18,741
Total		\$ 1,683,523	\$ 347,453	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,030,976

Park & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District: 2	Priority Score: 56
Community Plan: Peninsula	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2017	619-533-5301
Improv Type: New	smahmalji@sanidiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Therefore, operational cost estimate will be available upon completion of the conceptual design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon completion of project feasibility and evaluation in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,040,000
NTC RdA Contribution to CIP	200619	344,629	102,097	-	-	-	-	-	-	-	-	446,726
Total		\$ 344,629	\$ 1,142,097	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,486,726

Park & Recreation

Normal Heights Community Park Development / S00662

Parks - Community

Council District: 3	Priority Score: 41
Community Plan: Normal Heights (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2004 - 2014	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project will provide for the amendment of the General Development Plan to expand the current five-acre park site to an approximately six-acre site located at 39th Street and Ward Canyon.

Justification: This project will provide the community with additional recreational opportunities as well as enhance the visual quality in an area that is park deficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan phase was completed in Fiscal Year 2013. A new project will be created for the construction phase of the project when funding has been identified.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mid-City - Park Dev Fund	400109	\$ 190,310	\$ 1,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	192,281
Total		\$ 190,310	\$ 1,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	192,281

Park & Recreation

North Ocean Beach Gateway Phase II / S12041

Parks - Community

Council District:	2	Priority Score:	35
Community Plan:	Ocean Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Cetin, Elif
Duration:	2013 - 2014		619-533-4640
Improv Type:	New		ecetin@sandiego.gov

Description: The scope of work will include design and construction of disabled accessible walkway with landings to comply with the current Americans with Disability Act requirements. The newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field. The scope will also include enhanced crosswalk improvements at the intersection of West Point Loma Boulevard and Sunset Cliffs Boulevard and a property line screen wall.

Justification: To provide disabled accessible walkway with landings to comply with the current Americans with Disability Act requirements, the newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began and is expected to be completed in Fiscal Year 2013. Construction is anticipated to be completed in Fiscal Year 2014. Phase I of this project, the Ocean Beach CDC - N Ocean Beach Revitalization, S-01057, is complete.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014. \$150,000 was allocated to this project by City Council Resolution (R-307495) in Fiscal Year 2013.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Ocean Beach Urban Comm	400124	373	49,627	-	-	-	-	-	-	-	-	50,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	201,000	201,000
Total		\$ 373	\$ 149,627	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	201,000	\$ 351,000

Park & Recreation

North Park Mini-Park and Streetscape Improvements / S10050

Parks - Mini Parks

Council District:	3	Priority Score:	34
Community Plan:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2010 - 2015		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation. This project also provides for the design of a Streetscape Master Plan for approximately 1,800 linear feet of streetscape which may include enhanced street/pedestrian paving and walkways, street trees with tree grates, landscaping, irrigation, unique street furniture including benches and trash receptacles, security and decorative lighting, pedestrian ramps, curbs, and gutters.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements. The project also includes the design of a Streetscape Master Plan, incorporating a streetscape system for the benefit of pedestrians, automobiles, and community members.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$5,791 to maintain the mini-park is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and construction document design is completed. Maintenance of future streetscape improvements will be determined as funding is allocated to these projects.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan for the mini-park and Streetscape Master Plan for the associated streetscapes began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction document design for the mini-park is scheduled to begin in Fiscal Year 2014, with construction beginning in Fiscal Year 2015. The individual associated streetscapes (which are a part of the Streetscape Master Plan) will be implemented by Transportation Engineering as funding for design, construction, and maintenance becomes available.

Summary of Project Changes: For Fiscal Year 2014, \$2.2 million of Park Development Funds have been allocated to this project. Design and construction of the various streetscapes which were part of the Streetscape Master Plan are being removed from this project. The individual associated streetscapes will be implemented by Transportation Engineering in the future as funds become available.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ -	\$ 39,274	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,274
NP - Redevelopment CIP Contributions Fund	200356	125,000	-	-	-	-	-	-	-	-	-	125,000
Park North-East - Park Dev Fd	400110	134,449	40,551	2,198,675	-	-	-	-	-	-	-	2,373,675
Total		\$ 259,449	\$ 79,825	\$ 2,198,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,537,949

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.04	0.04	0.04
	Total Impact \$	\$ -	\$ -	\$ 5,791	\$ 5,961	\$ 6,049

Park & Recreation

North Park/Main Street Sidewalk Improvements / S10040

Trans - Ped Fac - Sidewalks

Council District:	3	Priority Score:	47
Community Plan:	Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2010 - 2016		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is expected to continue in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2015 and to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 16,188	\$ 183,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Total		\$ 16,188	\$ 183,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000

Park & Recreation

Ocean Beach CDC - N Ocean Beach Revitalization / S01057

Council District: 2	Priority Score: N/A
Community Plan: Ocean Beach	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 1997 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for streetscape improvements such as hardscape plaza, street trees, ornamental lighting, landscaping, sidewalk repairs, bicycle facilities, signage, and Americans with Disabilities Act (ADA) improvements. The first phase of improvements is focused on the area at and adjacent to the intersection of Sunset Cliffs Boulevard and West Point Loma Boulevard, one of the main entries into the Ocean Beach community.

Justification: The North Ocean Beach entryway has been identified as a location for streetscape improvements by Council District 2 and by the community. The goals are to increase safety and security, enhance the community image, and contribute positively to the commercial revitalization of the affected area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The project design was completed in Fiscal Year 2010. Construction began and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year. Phase II is North Ocean Beach Gateway, S-12041.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 194,893	\$ 5,107	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Grant Fund - Federal	600000	33,504	-	-	-	-	-	-	-	-	-	33,504
Grant Fund - State	600001	341,000	-	-	-	-	-	-	-	-	-	341,000
Loma Portal - Major District	400052	38,287	-	-	-	-	-	-	-	-	-	38,287
Ocean Beach - Major District	400050	2,913	-	-	-	-	-	-	-	-	-	2,913
Private & Others Contrib-CIP	400264	130,000	-	-	-	-	-	-	-	-	-	130,000
TransNet Extension Congestion Relief Fund	400169	99,456	-	-	-	-	-	-	-	-	-	99,456
Total		\$ 840,054	\$ 5,107	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	845,160

Park & Recreation

Old Mission Dam Preservation / S00611

Parks - Resource Based

Council District: 7	Priority Score: 53
Community Plan: Navajo, Tierrasanta	Priority Category: Medium
Project Status: Warranty	Contact Information: Deangelis, Jeannette
Duration: 1994 - 2017	619-533-5497
Improv Type: Replacement	jdeangelis@sandiego.gov

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long-term preservation measures.

Justification: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and will continue in Fiscal Year 2013 with mitigation and monitoring scheduled through Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 260,677	\$ 62,917	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	323,594
Grant Fund - State	600001	489,809	-	-	-	-	-	-	-	-	-	489,809
Mission Trails Regional Park Fund	200403	16,000	-	-	-	-	-	-	-	-	-	16,000
Regional Park Improvements Fund	200391	687,912	60,021	-	-	-	-	-	-	-	-	747,933
Total		\$ 1,454,397	\$ 122,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,577,336

Park & Recreation

Olive Street Park Acquisition and Development / S10051

Parks - Mini Parks

Council District: 3	Priority Score: 54
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2020	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Improvements may include amenities, such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate of \$4,100 is based upon the Park & Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition has been completed. Design and construction will be scheduled when the City finalizes property issues.

Summary of Project Changes: In Fiscal Year 2013, this project was underfunded by \$730,000. However, the property was purchased for less than expected, leaving a balance in the project. As a result, this project is now fully funded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	201,585
Uptown Urban Comm	400121	1,227,855	772,145	-	-	-	-	-	-	-	-	2,000,000
Total		\$ 1,429,440	\$ 772,145	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,201,585

Park & Recreation

Open Space Improvements / AGG00001

Parks - Open Space

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Ball, Laura
Duration: 2010 - 2020	619-685-1301
Improv Type: New	lball@sandiego.gov

Description: This project provides funding for developing various public facilities within the City's resource-based open space parks. Improvements may include, but not be limited to, rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot, and North Chollas Open Space enhancement.

Justification: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive, and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Schedule: The Arizona Landfill is currently in design. North Chollas Open Space enhancement is ongoing. Florida Canyon Riparian Restoration is currently in the plant establishment and monitoring period. Construction on Cowles Mountain Trail was underway in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 220,384	\$ 329,616	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	550,000
Environmental Growth 2/3 Fund	200109	527,642	572,358	-	-	-	-	-	-	-	-	1,100,000
Grant Fund - State	600001	15,324	57,676	-	-	-	-	-	-	-	-	73,000
Total		\$ 763,350	\$ 959,650	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,723,000

Park & Recreation

Otay Valley Fenton Pond Recreation Trail / S00753

Parks - Resource Based

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2014	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for an accessible trail in Otay Valley Regional Park from the Beyer Staging Area around Fenton Pond.

Justification: This project will provide for increased recreational opportunities in Otay Valley Regional Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project were completed in Fiscal Year 2010. Mitigation monitoring will continue through Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 142,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	142,000
Regional Park Improvements Fund	200391	51,328	16,277	-	-	-	-	-	-	-	-	67,605
Total		\$ 193,328	\$ 16,277	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	209,605

Park & Recreation

Otay Valley Regional Park-Beyer Blvd Staging Area / S00638

Parks - Resource Based

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa - Nestor	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2005 - 2014	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for the first staging area in Otay Valley Regional Park and will include hiking trails, a ranger station, and related amenities.

Justification: This project will provide access to the Otay Valley Regional Park.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park & Recreation Department's operating budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay River Valley Natural Resource Management Plan and the Otay Mesa-Nestor Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2006. Construction was completed in Fiscal Year 2007. Mitigation monitoring will continue through Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	90,000
Environmental Growth 2/3 Fund	200109	450,000	-	-	-	-	-	-	-	-	-	450,000
Historical Fund	X999	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Montgomery/Waller-Major Dist	400069	10,000	-	-	-	-	-	-	-	-	-	10,000
Private & Others Contrib-CIP	400264	600,000	-	-	-	-	-	-	-	-	-	600,000
Regional Park Improvements Fund	200391	341,055	9,341	-	-	-	-	-	-	-	-	350,396
Total		\$ 2,491,055	\$ 9,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,396

Park & Recreation

Pacific Breezes (Ocean View Hills) Community Park / S00649

Parks - Community

Council District: 8	Priority Score: 62
Community Plan: Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2003 - 2017	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of the Pacific Breezes Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities may include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$217,986 is based upon the Park & Recreation Department's current cost to maintain various park areas.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 4,950,837	\$ 6,819,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,770,000
Total		\$ 4,950,837	\$ 6,819,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,770,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	1.50	2.00	2.00	2.00
	Total Impact \$	\$ -	\$ 217,986	\$ 254,245	\$ 259,677	\$ 136,143

Park & Recreation

Pacific Highlands Ranch Hiking & Biking Trails / RD12003

Parks - Trails

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2012 - 2016	619-533-3699
Improv Type: New	fjanuary@sanidiego.gov

Description: This project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle canyon; provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signages.

Justification: This project will provide the community with additional recreational opportunities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 170,881	\$ 4,119	\$ -	\$ -	\$ -	\$ -	\$ -	2,054,950	\$ 5,009,050	\$ -	\$ 7,239,000
Total		\$ 170,881	\$ 4,119	\$ -	\$ -	\$ -	\$ -	\$ -	2,054,950	\$ 5,009,050	\$ -	\$ 7,239,000

Park & Recreation

Palisades Park Comfort Station Replacement / S10026

Council District: 2
Community Plan: Pacific Beach
Project Status: Continuing
Duration: 2010 - 2015
Improv Type: Replacement

Parks - Miscellaneous Parks

Priority Score: 84
Priority Category: High
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Boulevard.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction is expected to begin in Fiscal Year 2014.

Summary of Project Changes: A decrease of \$285,000 in Community Development Block Grant per Council Action (Resolution 307972) will be reflected in the Adopted Budget. The addition of \$45,000 from Americans with Disabilities Improvements, Capital Outlay Fund in Fiscal Year 2013 was not realized due to unavailability of funds. An increase of \$400,000 in Regional Park Improvements Fund is anticipated for Fiscal Year 2014 to fully fund construction of the comfort station.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ -	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	285,000
Pacific Beach Urban Comm	400117	179,595	120,405	-	-	-	-	-	-	-	-	300,000
Pacific Beach-Major District	400047	-	12,712	-	-	-	-	-	-	-	-	12,712
Regional Park Improvements Fund	200391	-	-	-	400,000	-	-	-	-	-	-	400,000
Total		\$ 179,595	\$ 418,117	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	997,712

Park & Recreation

Park & Recreation Grant Match Funding / AGF00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Albert Cuevas
Duration: 2010 - 2020	619-533-6518
Improv Type: New	acuevas@sandiego.gov

Description: This annual allocation provides for matching fund requirements and other unfunded needs for projects funded with alternative financing, which includes grants and private donations.

Justification: Grant match funding greatly enhances the Park & Recreation Department's ability to secure grants and donations to provide funding for projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Funds will be used as grants and alternative financing are identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 221,694	\$ 201,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	423,459
Regional Park Improvements Fund	200391	-	-	-	800,000	-	-	-	-	-	-	800,000
Total		\$ 221,694	\$ 201,765	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,223,459

Park & Recreation

Pomerado Rd Median Improvements-n/o of R Bernardo / S10035

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 28
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Field, Andrew
Duration: 2010 - 2016	619-685-1350
Improv Type: Betterment	afield@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements and accompanying stamped concrete at various locations.

Justification: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Operating Budget Impact: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District. The estimated cost to maintain the enhanced medians will become known once design is completed.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: An additional \$255,090 of Rancho Bernardo Maintenance Assessment District funding has been allocated to this project in Fiscal Year 2014. The project scope includes medians north of Rancho Bernardo Road.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD Fund	200038	\$ -	\$ 250,000	\$ 255,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	505,090
Rancho Bernardo MAD CIP	200622	16,438	378,312	-	-	-	-	-	-	-	-	394,750
Total		\$ 16,438	\$ 628,312	\$ 255,090	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	899,840

Park & Recreation

Rancho Bernardo Community Park-Sports Field Lights / S11012

Parks - Community

Council District: 5	Priority Score: 83
Community Plan: Rancho Bernardo	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2014	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of lighting systems for sports fields #5 and #6 at the Rancho Bernardo Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rancho Bernardo-Fac Dev Fund	400099	\$ 154,149	\$ 715,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	870,000
Total		\$ 154,149	\$ 715,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	870,000

Park & Recreation

Rancho Bernardo Recreation Center ADA / S01051

Bldg - Community Centers

Council District: 5	Priority Score: N/A
Community Plan: Rancho Bernardo	Priority Category: N/A
Project Status: Warranty	Contact Information: Cetin, Elif
Duration: 2008 - 2013	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for accessibility improvements to the facility to meet Americans with Disabilities Act (ADA) and Title 24 requirements. Upgrades will include the replacement of sidewalks and curb ramps, repaving the existing parking lot and painting parking stalls for ADA parking requirements, and replacing restroom doors and door handles, office doors, and thresholds.

Justification: These improvements are necessary to meet Americans with Disabilities Act (ADA) and Title 24 requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 97,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	97,379
Total		\$ 97,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	97,379

Park & Recreation

Rancho Bernardo Streetscape-Phase I / S12006

Council District: 5	Priority Score: 32
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2013 - 2015	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for streetscape improvements along arterial roadways within the Rancho Bernardo Maintenance Assessment District, including but not limited to the installation of decorative brick pavers, synthetic turf, decorative paving, and low water use demonstration planting projects.

Justification: The medians along arterial roadways in Rancho Bernardo Maintenance Assessment District were built in the late 1960s and are in need of refreshing. An existing brick median along Pomerado Road near Highland Valley Road is deteriorating. Existing turf medians may use more water than other landscaping applications; this project intends to reduce water usage.

Operating Budget Impact: These medians are currently maintained by the Rancho Bernardo Maintenance Assessment District (MAD). Any increased maintenance that results from a change in design to these medians will be funded by the Rancho Bernardo MAD.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and community input began in Fiscal Year 2012. Design and construction began in Fiscal Year 2013.

Summary of Project Changes: No significant changes are anticipated for this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD Fund	200038	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000
Rancho Bernardo MAD CIP	200622	2,939	47,061	-	-	-	-	-	-	-	-	50,000
Total		\$ 2,939	\$ 72,061	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000

Park & Recreation

Rancho Bernardo Westwood Soundwall / S10033

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 28
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2010 - 2014	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for landscape infrastructure to irrigate native plant material within the north public right-of-way along Rancho Bernardo Road from west of West Bernardo Drive to just north of Matinal Road near an existing soundwall. This project may also include landscape enhancements.

Justification: Installation of a landscape infrastructure would provide for a permanent water source to ensure the viability of native plants.

Operating Budget Impact: This area is an identified area of maintenance for the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Water meter and irrigation system installation began in Fiscal Year 2012 and were completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	\$ 132,942	\$ (32,942)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ 132,942	\$ (32,942)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Park & Recreation

Rancho Encantada Park #2 / S00652

Council District: 5, 7	Priority Score: N/A
Community Plan: Rancho Encantada	Priority Category: N/A
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2006 - 2015	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for development of approximately six acres for a neighborhood park to include active and passive uses, parking lot, playground, comfort station, and lighted ball fields.

Justification: This park will provide additional amenities above the the population-based park acreage requirements set forth in the City's General Plan due to an extraordinary benefits agreement.

Operating Budget Impact: Maintenance and operations will be administered by a Maintenance Assessment District established in Fiscal Year 2007 specifically created for this park.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2008. This is a turn-key park built by the Developer team per a reimbursement agreement. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: The total project cost decreased by \$700,000 due to the revised Public Facilities Financing Plan (PFP). This project is anticipated to receive \$365,000 of FBA funding for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rancho Encantada	400095	\$ 130,868	\$ 1,622,132	\$ -	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,118,000
Total		\$ 130,868	\$ 1,622,132	\$ -	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,118,000

Park & Recreation

Rancho Penasquitos Monument Signs / S10032

Trans - Roadway - Enhance/Scape/Medians

Council District: 5, 6	Priority Score: 29
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2010 - 2014	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for five permanent monument signs to be located in center medians throughout the Rancho Penasquitos community. The monument signs will read Welcome to Rancho De Los Penasquitos and may include faux rocks and solar lighting.

Justification: The existing monument signs need to be replaced because the signs have been destroyed or damaged by vehicle accidents.

Operating Budget Impact: The signs will be installed in locations already maintained by the Park Village Maintenance Assessment District and Penasquitos East Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Park Village CIP Fund	200043	\$ 48,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	48,000
Penasquitos East Trust	400192	61,846	7,629	-	-	-	-	-	-	-	-	69,475
Rancho Penasquitos East MAD CIP	200628	69,000	-	-	-	-	-	-	-	-	-	69,000
Total		\$ 178,846	\$ 7,629	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	186,475

Park & Recreation

Rancho Penasquitos Skate Park / S12002

Council District: 5	Priority Score: 20
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2014	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for the replacement and upgrade of previously existing wooden skateboard ramps and structures, and installation of shade structures for park users.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility is included in the Park & Recreation Department's operating budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Mt East-Major District	400022	\$ -	\$ 29,384	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	29,384
Penasquitos North-Major Dist	400024	-	14,374	-	-	-	-	-	-	-	-	14,374
Pk/Rec Bldg Permit Fee Dist-A	400073	-	5,547	-	-	-	-	-	-	-	-	5,547
PV Est-Other P & R Facilities	400221	30,491	289,509	-	-	-	-	-	-	-	-	320,000
Total		\$ 30,491	\$ 338,814	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	369,305

Park & Recreation

Rancho Penasquitos Towne Centre Park Improvements / S12003

Council District: 5	Priority Score: 14
Community Plan: Rancho Penasquitos	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2012 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for the installation of miscellaneous amenities to serve dog off-leash users, such as a group shade structure and dog drinking fountains, at the Rancho Penasquitos Towne Centre Park.

Justification: This project will provide additional recreation amenities to serve the residents of Rancho Penasquitos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
PV Est-Other P & R Facilities	400221	\$ 19,206	\$ 55,794	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Total		\$ 19,206	\$ 55,794	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000

Park & Recreation

Regional Park Improvements / AGF00005

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: Annual
Priority Category: Annual
Contact Information: Winter, Jim
 619-235-5257
 jwinter@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks in accordance with City Charter, Article V, Section 55.2.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available. Revenue for the Regional Park Improvements Fund would be received when total Mission Bay Park lease revenues fall over a specified threshold (\$23 million through FY 2014 and \$20 million thereafter). The Regional Park Improvement Fund receives up to \$2.5 million in revenue and the remainder goes to the Mission Bay Improvement Fund.

Summary of Project Changes: Regional park funding is allocated to this project on an annual basis.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 255,150	\$ (5,150)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Regional Park Improvements Fund	200391	935,000	6,057,279	2,500,000	-	2,500,000	2,500,000	2,500,000	2,500,000	-	-	19,492,279
Total		\$ 1,190,150	\$ 6,052,130	\$ 2,500,000	\$ -	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ 2,500,000	\$ -	\$ -	19,742,279

Park & Recreation

Resource-Based Open Space Parks / AGE00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Harwell, Steve
Duration: 2010 - 2020	619-533-6729
Improv Type: New	sharwell@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based (Parks to Population Ratio - approximately 20 acres/1,000 people, Population Based: 2.8 acres, Resource Based/Open Space: 16.0 acres, Athletic Areas/Mini Parks: 1.6 acres) open space parks, including Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon, and other open space parks such as Black Mountain. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: An additional \$800,000 will be allocated from Fund 200391, Regional Park Improvements and \$126,885 from Fund 200110, Environmental Growth Fund CIP 1/3 towards this annual allocation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 175,029	\$ 191,701	\$ 126,885	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	493,616
Environmental Growth 2/3 Fund	200109	46,191	153,809	-	-	-	-	-	-	-	-	200,000
PV Est-Other P & R Facilities	400221	73,769	286,231	-	-	-	-	-	-	-	-	360,000
Regional Park Improvements Fund	200391	152,145	234,183	-	800,000	-	-	-	-	-	-	1,186,328
Total		\$ 447,134	\$ 865,924	\$ 126,885	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,239,944

Park & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District: 8	Priority Score: 73
Community Plan: Otay Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2006 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Riviera del Sol Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$62,816 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is ongoing. General Development Plan has been completed.

Summary of Project Changes: The total project cost increased by \$2.6 million from Fiscal Year 2013 due to unforeseen soil conditions and is reflected as unidentified funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,922,158	\$ 1,627,842	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,550,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,600,000	2,600,000
Total		\$ 1,922,158	\$ 1,627,842	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,600,000	\$ 6,150,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.35	0.35	0.35
	Total Impact \$	\$ -	\$ -	\$ 62,816	\$ 64,299	\$ 65,072

Park & Recreation

Roosevelt Middle School Improvements / S00761

Council District: 3
Community Plan: Balboa Park
Project Status: Continuing
Duration: 2008 - 2014
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 68
Priority Category: Medium
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the design and construction of joint-use athletic fields at Roosevelt Junior High School. Phase I of the project provides for 1.8 useable acres of joint-use and paved walking path surrounding the field area. Future phases will provide an additional 1.9 useable acres of joint-use artificial turf, joint-use parking, a comfort station, overhead shade structures, and other amenities.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for Phase I of this facility was previously included in the Park & Recreation Department's operating budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction is scheduled to begin and be completed in Fiscal Year 2013. Future phases will be developed by the school district and additional funding will be determined at that time.

Summary of Project Changes: The total project cost decreased by \$600,000 from Fiscal Year 2013 due to revised project costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 591,000	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000
Uptown Urban Comm	400121	485,277	104,723	-	-	-	-	-	-	-	-	590,000
Total		\$ 1,076,277	\$ 113,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,190,000

Park & Recreation

Salk Neighborhood Park & Joint Use - Development / S14007

Council District: 6
Community Plan: Mira Mesa
Project Status: New
Duration: 2014 - 2016
Improv Type: New

Parks - Neighborhood

Priority Score: 19
Priority Category: Low
Contact Information: Shifflet, Robin
 619-533-4524
 rshifflet@sanidiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turfed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operating budget for personnel and non-personnel expenses. The current cost estimate of \$93,449 is based on the Park & Recreation Department's current cost to maintain various landscaped areas. Operation costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014. Construction is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ -	\$ -	\$ 3,068,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,068,470
Total		\$ -	\$ -	\$ -	\$ 3,068,470	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,068,470

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.79	0.79
	Total Impact \$	\$ -	\$ -	\$ -	\$ 93,449	\$ 96,793

Park & Recreation

San Diego River Dredging-Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District: 7	Priority Score: 69
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2005 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and is expected to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ -	\$ 639,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	639,000
First SD River Imp. Project CIP Fund	200054	253,399	171,601	-	-	-	-	-	-	-	-	425,000
Total		\$ 253,399	\$ 810,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,064,000

Park & Recreation

San Diego River Park Master Plan / S01001

Council District: 6, 7
Community Plan: Mission Valley, Navajo, Tierrasanta, East Elliott
Project Status: Continuing
Duration: 2002 - 2013
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: N/A
Priority Category: N/A
Contact Information: Shifflet, Robin
 619-533-4524
 rshifflet@sandiego.gov

Description: This project provides for the development of a Master Plan, including preparation of an environmental document and an economic analysis for approximately 17 miles of the San Diego River within the City of San Diego.

Justification: This project will provide a policy document to guide development, preservation, enhancement, and recreation along the river over the next 20 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is, or will be, consistent with applicable community plans and is in conformance with the City's General Plan. Applicable community plans will be amended as needed for consistency with master plan recommendations.

Schedule: The project began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Infrastructure Improvement - Mayor	400680	125,000	-	-	-	-	-	-	-	-	-	125,000
Regional Park Improvements Fund	200391	543,355	133,645	-	-	-	-	-	-	-	-	677,000
Regional Parks Infrastructure Fund	200339	150,000	-	-	-	-	-	-	-	-	-	150,000
Water Contributions To CIP	700015	550,000	-	-	-	-	-	-	-	-	-	550,000
Total		\$ 1,668,355	\$ 133,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,802,000

Park & Recreation

San Ysidro Athletic Area & Larsen Field Lighting / S11013

Council District: 8
Community Plan: San Ysidro
Project Status: Continuing
Duration: 2011 - 2014
Improv Type: New

Parks - Miscellaneous Parks

Priority Score: 83
Priority Category: High
Contact Information: Mahmalji, Samir
 619-533-5301
 smahmalji@sandiego.gov

Description: This project provides for the design and construction of lighting systems for the two multi-purpose sports fields at the San Ysidro Athletic Area/Larsen Field.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The current cost estimate of \$7,000 is based upon the Park & Recreation Department's current cost to maintain sports field lighting in various parks.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: An additional \$15,000 in Development Impact Fees funding and \$156,300 in South Bay Major District Park Service District funding has been allocated for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
San Ysidro Urban Comm	400126	\$ 190,129	\$ 679,871	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	885,000
South Bay - Major District	400070	-	-	156,300	-	-	-	-	-	-	-	156,300
Total		\$ 190,129	\$ 679,871	\$ 171,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,041,300

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
	Total Impact \$ -	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000

Park & Recreation

Sefton Field Improvements / S01012

Council District: 6	Priority Score: 27
Community Plan: Mission Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2007 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides design and construction of improvements to enhance the 19.3-acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, and irrigation upgrades for the existing athletic fields.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan. During preparation of the General Development Plan, the community expressed a concern regarding approval of the park plan without finalization of the draft San Diego River Master Plan. Therefore, approval of the Park General Development Plan was put on hold pending approval of the River Park Master Plan, at which time compliance with the document can be determined.

Schedule: Design began in Fiscal Year 2007 and is currently on hold. Approval of the Park General Development Plan is on hold pending approval of the River Park Master Plan. Construction will be scheduled as funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 158,906	\$ 341,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		\$ 158,906	\$ 341,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000	\$ 1,000,000

Park & Recreation

Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051

Parks - Neighborhood

Council District: 8	Priority Score: 74
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2016	619-533-5301
Improv Type: Betterment	smahmalji@sandiego.gov

Description: This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. The project will be phased with Phase I consisting of the lighting systems' design. Subsequent phases will be implemented as funding becomes available.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and will provide a more secure facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction funding has been identified for the security lighting portion of the project. Construction is expected to begin in Fiscal Year 2014 for security lighting. Sportsfield lighting construction will begin when funding has been identified.

Summary of Project Changes: An increase of Development Impact Fee funding in the amount of \$130,000 has been allocated to this project for Fiscal Year 2014. An additional \$170,000 has been added to unidentified funding due to revised project cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 139,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	139,285
Montgomery/Waller-Major Dist	400069	-	1,801	-	-	-	-	-	-	-	-	1,801
Otay Mesa/Nestor Urb Comm	400125	113,893	181,107	130,000	-	-	-	-	-	-	-	425,000
Pk/Rec Bldg Permit Fee Dist E	400077	-	34,523	-	-	-	-	-	-	-	-	34,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	600,000	600,000
Total		\$ 113,893	\$ 356,716	\$ 130,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000	\$ 1,200,609

Park & Recreation

Sixth Avenue Playground Improvements / S00616

Council District: 3	Priority Score: 65
Community Plan: Balboa Park	Priority Category: Medium
Project Status: Underfunded	Contact Information: Greenstein, Howard
Duration: 1998 - 2018	619-525-8233
Improv Type: Replacement	hgreenstein@sandiego.gov

Description: This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. It will include necessary improvements to comply with the American's with Disabilities Act, including upgrade or replacement of the existing comfort station, replacement of drinking fountains, and improvements to the paths of travel. Some play equipment was donated in 2012 but did not implement the full general development plan for the project; donated equipment will be incorporated into the new playground.

Justification: The existing playground equipment has reached the end of its useful life and needs to be replaced. A majority of the existing playground is not accessible to people with disabilities. This project will bring the playground into conformance with current accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project complies with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is complete. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 97,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	97,749
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,516	4,734	-	-	-	-	-	-	-	-	22,251
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,880,000	1,880,000
Total		\$ 115,266	\$ 4,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,880,000	\$ 2,000,000

Park & Recreation

Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071

Council District: 9	Priority Score: 59
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2009 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in an extremely park deficient area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$27,473 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: This park is now a turn-key project with Civic San Diego (successor agency to South Eastern Development Corporation) managing the final design and construction of the park.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
SC-RDA Contribution to CIP Fund	200353	302,503	1,297,497	-	-	-	-	-	-	-	-	1,600,000
Total		\$ 302,503	\$ 1,347,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,650,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.15	0.15	0.15	0.15
	Total Impact \$ -	\$ 27,473	\$ 28,109	\$ 28,441	\$ 28,803

Park & Recreation

Sunroad Neighborhood Park - Development / S10048

Parks - Neighborhood

Council District: 6	Priority Score: 95
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2010 - 2013	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately two-acre public neighborhood park within the Kearny Mesa Community. Improvements may include amenities such as children's play area, open turf area, walkways, picnic facilities, site furnishings, landscaping, and security lighting and all associated Americans with Disabilities Act (ADA) / Title 24 requirements to comply with all State and federal accessibility guidelines and City standards.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan and the Site Development Permit to serve the new residents to be generated by the Sunroad Centrum residential development. This project is a turn-key project to be implemented by the Sunroad developer pursuant to an approved park development agreement.

Operating Budget Impact: This facility will be maintained by the developer.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 107,039	\$ (1,713)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	105,326
Private & Others Contrib-CIP	400264	20,000	-	-	-	-	-	-	-	-	-	20,000
Total		\$ 127,039	\$ (1,713)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	125,326

Park & Recreation

Sunset Cliffs Natural Park Drainage Study / S00674

Parks - Resource Based

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Warranty	Contact Information: Jacob, Paul
Duration: 2005 - 2014	619-235-5242
Improv Type: New	pjacob@sandiego.gov

Description: This project provides for a study to identify and analyze drainage and erosion issues at Sunset Cliffs Natural Park, recommend solutions, and provide environmental review of the recommendations.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Justification: Drainage and erosion improvements to the park are recommended in the Peninsula Community Plan and the Sunset Cliffs Natural Park Master Plan.

Schedule: The study began in Fiscal Year 2006 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 139,872	\$ 8,063	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	147,935
TransNet (Prop A 1/2% Sales Tax)	400156	30,000	-	-	-	-	-	-	-	-	-	30,000
Regional Park Improvements Fund	200391	35,301	241,764	-	-	-	-	-	-	-	-	277,065
Sunset Cliffs Natural Park	200463	100,000	-	-	-	-	-	-	-	-	-	100,000
Total		\$ 305,173	\$ 249,827	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	555,000

Park & Recreation

Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091

Parks - Open Space

Council District: 2	Priority Score: 58
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2010 - 2015	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park, consisting of final project design documents, environmental review and construction documents. Future phases of this project may include construction of trails, habitat restoration, erosion control, removal of houses within the park, and the removal and return to natural vegetation of the softball field.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Construction will be scheduled when the funding is identified.

Summary of Project Changes: A project cost increase of \$1.2 million reflects a revised engineer's estimate. An additional \$270,000 in Regional Parks Improvements Fund is anticipated to be added in Fiscal Year 2014 for the purpose of finalizing the design and for Phase I construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 229	\$ 99,771	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Grant Fund - State	600001	319,985	60,015	-	-	-	-	-	-	-	-	380,000
Point Loma - Major District	400051	3,502	2,092	-	-	-	-	-	-	-	-	5,594
Regional Park Improvements Fund	200391	21,753	98,247	-	270,000	-	-	-	-	-	-	390,000
Sunset Cliffs Natural Park	200463	145,715	74,285	-	-	-	-	-	-	-	-	220,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,900,000	2,900,000
Total		\$ 491,184	\$ 334,410	\$ -	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ -	2,900,000	\$ 3,995,594

Park & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 38
Community Plan: Greater North Park	Priority Category: Low
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2010 - 2016	619-533-3065
Improv Type: Betterment	lkuzminsky@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. Design and construction will be scheduled as funding becomes available.

Summary of Project Changes: An additional \$5,000 of North Park CIP funding has been allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
North Park MAD Fund	200063	-	45,000	5,000	-	5,000	5,000	25,000	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	175,000	175,000
Total		\$ -	\$ 60,000	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ 25,000	\$ -	\$ -	\$ 175,000	\$ 275,000

Park & Recreation

Talmadge Decorative Streetlight Restoration / S00978

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 36
Community Plan: Mid-City: Kensington — Talmadge	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2009 - 2014	619-533-7406
Improv Type: Betterment	flasaga@sandiego.gov

Description: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District.

Justification: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 60,970	\$ 170,830	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	231,800
Total		\$ 60,970	\$ 170,830	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	231,800

Park & Recreation

Talmadge Historic Gates / L12001

Council District: 9	Priority Score: 55
Community Plan: Mid-City: Kensington — Talmadge	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2012 - 2015	619-533-5301
Improv Type: Replacement	smahmalji@sandiego.gov

Description: This project provides for the restoration of existing Talmadge Historic Gates and installation of new gates along sidewalks in the Talmadge neighborhood. Initial funding provides for restoration of existing gates only; additional funds in future years will provide for installation of new gates at other locations throughout the neighborhood.

Justification: The neighborhood of Talmadge is defined by historic gates located along the south side of Monroe Avenue at intersecting streets. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The budgeted allocations will provide for the restoration of these existing gates. Future phases in upcoming years will provide for installation of new gates that have been removed over the years or were never installed.

Operating Budget Impact: Talmadge Maintenance Assessment District (MAD) funds the maintenance of these gates.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and to be completed in Fiscal Year 2015.

Summary of Project Changes: An additional \$100,000 is allocated toward this project for Fiscal Year 2014 with remaining outlying years funding removed; for a reduced total project cost of \$338,101.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 14,679	\$ 98,422	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	213,101
Talmadge MAD Fund	200076	-	125,000	-	-	-	-	-	-	-	-	125,000
Total		\$ 14,679	\$ 223,422	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	338,101

Park & Recreation

Talmadge Street Improvements / S00820

Trans - Roadway

Council District: 3	Priority Score: 36
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2002 - 2014	619-533-7406
Improv Type: New	flasaga@sandiego.gov

Description: This project provides for streetscape and lighting improvements within the Talmadge Maintenance Assessment District (MAD). A prior phase of this project landscaped the traffic circle located at 49th Street, Adams Street, and Lorraine Drive. The current phase will install decorative street lighting throughout the neighborhood in conjunction with a utility undergrounding project. The MAD is divided into two zones (east and west). Ornamental lighting improvements are planned for Zone 1 (east). Upgrades and improvements to the existing lighting infrastructure are planned for Zone 2 (west). Companion projects are S00976, S00977, and S00978.

Justification: This project will enhance nighttime illumination, which should increase resident safety in Talmadge. Decorative elements in the lights will increase neighborhood identification and pride.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Infrastructure Imp Fund	400184	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000
Talmadge CIP Fund	200077	252,995	3,361	-	-	-	-	-	-	-	-	256,357
Total		\$ 277,995	\$ 3,361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	281,357

Park & Recreation

Talmadge Streetscape & Lighting Zone 1E / S00976

Trans - Roadway - Street Lighting

Council District: 3	Priority Score: 36
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Lasaga, Fernando
Duration: 2009 - 2014	619-533-7406
Improv Type: Betterment	flasaga@sandiego.gov

Description: This project provides for ornamental street lights within Zone 1 (East) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 505,529	\$ 117,394	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,923
Total		\$ 505,529	\$ 117,394	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	622,923

Park & Recreation

Talmadge Streetscape & Lighting Zone 2W / S00977

Trans - Roadway - Street Lighting

Council District: 9	Priority Score: 41
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Lasaga, Fernando
Duration: 2009 - 2014	619-533-7406
Improv Type: Betterment	flasaga@sandiego.gov

Description: This project will provide for ornamental street lights within Zone 2 (West) of the Talmadge Maintenance Assessment District.

Justification: This project provides for improvements within the boundaries of the Talmadge Maintenance Assessment District which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge Maintenance Assessment District will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: MAD funding of \$10,000 has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	\$ 52,137	\$ (7,651)	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	54,486
Total		\$ 52,137	\$ (7,651)	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	54,486

Park & Recreation

Tierrasanta - Median Conversion / L14001

Council District: 7
Community Plan: Tierrasanta
Project Status: New
Duration: 2013 - 2018
Improv Type: Betterment

Trans - Roadway - Enhance/Scape/Medians

Priority Score: 42
Priority Category: Medium
Contact Information: Field, Andrew
 619-685-1350
 afield@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Tierrasanta community. The first two phases of this project will convert medians along Santo Road between Aero Drive and Tierrasanta Boulevard. Additional future locations will be determined within the Tierrasanta Maintenance Assessment District boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Tierrasanta. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Tierrasanta Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Tierrasanta MAD Fund	200030	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Park & Recreation

Tierrasanta Community Park Sports Field Lighting / S11011

Parks - Community

Council District: 7	Priority Score: 91
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2011 - 2014	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and construction of a lighting system for the multi-purpose sports fields at the Tierrasanta Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: This project is on-hold.

Summary of Project Changes: In Fiscal Year 2013 Open Space Funds 400219 and 400220 and Regency Hills Endowment Fund 400216 were identified as possible funding sources to fully fund the project, but it was later determined that these funds could not be used. As a result, the project is underfunded by approximately \$400,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
R.H.-Endowment Comm.Youth	400216	78,051	-	-	-	-	-	-	-	-	-	78,051
SC Open Sp Acq/Rec Ctr Phil	400220	34,233	-	-	-	-	-	-	-	-	-	34,233
SC Open Sp Acq/Rec Ctr Phil	400219	37,716	-	-	-	-	-	-	-	-	-	37,716
Tierrasanta - DIF	400098	150,000	-	-	-	-	-	-	-	-	-	150,000
Tierrasanta(Elliott West)Maj D	400031	3,876	-	-	-	-	-	-	-	-	-	3,876
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	400,000	400,000
Total		\$ 603,876	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	400,000	\$ 1,003,876

Park & Recreation

Torrey Highlands Community ID and Enhancement / S11009

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 32
Community Plan: Torrey Highlands	Priority Category: Low
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2013 - 2015	619-533-3065
Improv Type: New	lkuzminsky@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands Maintenance Assessment District Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary design were completed in Fiscal Year 2013. Design began and was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Highlands MAD Fund	200074	\$ 8,181	\$ 166,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	175,000
Total		\$ 8,181	\$ 166,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	175,000

Park & Recreation

Torrey Highlands Neighborhood Park South / S00651

Parks - Neighborhood

Council District: 5	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2003 - 2017	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a five useable acre neighborhood park in Torrey Highlands adjacent to a proposed elementary school, including half-width street improvements and a comfort station.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$83,665 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Land Acquisition has been completed. Design is scheduled to begin in Fiscal Year 2013 and construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: An additional \$4.2 million of FBA funding is anticipated for Fiscal Year 2014 for this project per approved Scripps Ranch Miramar's Public Facilities Financing Plan (PFFP) in Fiscal Year 2013. Per approved PFFP, the total project cost for this project is \$8.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 3,770,529	\$ 45,860	\$ -	\$ 4,227,138	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,043,527
Total		\$ 3,770,529	\$ 45,860	\$ -	\$ 4,227,138	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,043,527

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.71	0.71
	Total Impact \$	\$ -	\$ -	\$ -	\$ 83,665	\$ 86,671

Park & Recreation

Torrey Highlands Park Play Area Upgrades / S11020

Parks - Neighborhood

Council District: 1	Priority Score: 90
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2017	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible parking, accessible site furnishings, accessible play area equipment and surfacing, accessible paths of travel as required, and accessibility upgrades to existing comfort station.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 108,274	\$ 493,798	\$ -	\$ -	\$ -	\$ -	\$ 338,305	\$ -	\$ -	\$ -	\$ 940,377
Total		\$ 108,274	\$ 493,798	\$ -	\$ -	\$ -	\$ -	\$ 338,305	\$ -	\$ -	\$ -	\$ 940,377

Park & Recreation

Torrey Highlands Trail System / RD12002

Parks - Trails

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Williams, Charlette Stron
Duration: 2012 - 2013	619-533-3683
Improv Type: New	cswilliams@sandiego.gov

Description: Design and construction of approximately 35,000 linear feet (6.5 miles) of bicycle, hiking and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. The System will consist of a network of paved (8,000 L.F.) improved multi-use (13,000 L.F.) and unpaved (14,000 L.F.) trails, together with a footbridge at the bottom of McGonigle Canyon.

Justification: The system of trails has been incorporated as a critical component of the Torrey Highlands Subarea Plan.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Funding has been phased to coincide with the acquisition and development of the right-of-way and open space parcels in which the trails will be located. Completion of this project will be concurrent with development build-out.

Summary of Project Changes: The total project cost had been updated to reflect the current budget per approved Public Facilities Financing Plan for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ -	\$ 281,016	\$ -	\$ 386,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834
Total		\$ -	\$ 281,016	\$ -	\$ 386,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	667,834

Park & Recreation

Torrey Hills Neighborhood Park Development / S13007

Parks - Neighborhood

Council District: 1	Priority Score: 47
Community Plan: Torrey Hills	Priority Category: Medium
Project Status: Continuing	Contact Information: Greenstein, Howard
Duration: 2013 - 2017	619-525-8233
Improv Type: New	hgreenstein@sandiego.gov

Description: This project provides for recreational improvements on four undeveloped acres within the Torrey Hills Neighborhood Park. Improvements may include a recreation center, parking area, and/or other park amenities as determined through a community input process.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$46,447 is based on the Park & Recreation Department's current cost to maintain various developed park areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills/Sorrento Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled in Fiscal Year 2013. Construction will be scheduled subsequent to General Development Plan completion.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.28	0.28
	Total Impact \$	\$ -	\$ -	\$ -	\$ 46,447	\$ 47,633

Park & Recreation

Torrey Hills SDG&E Easement Enhancement / S11006

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 19
Community Plan: Torrey Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Kuzminsky, Larry
Duration: 2011 - 2014	619-533-3065
Improv Type: New	lkuzminsky@sandiego.gov

Description: This project will provide for an enhancement of an easement area located under San Diego Gas and Electric (SDG&E) power transmission lines at the southwest corner of East Ocean Air Drive and Corte Mar Asombrosa within the Torrey Hills Maintenance Assessment District.

Justification: The community desires enhanced, natural planting at this location that would be similar to the other planted areas in Torrey Hills.

Operating Budget Impact: The Torrey Hills Maintenance Assessment District will provide for maintenance costs associated with this project. The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Corner Mitigation Fund	400269	\$ 6,795	\$ 134,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	141,000
Torrey Hills MAD Fund	200070	34,377	265,623	-	-	-	-	-	-	-	-	300,000
Total		\$ 41,172	\$ 399,828	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	441,000

Park & Recreation

Torrey Pines City Park General Development Plan / S01015

Parks - Miscellaneous Parks

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Underfunded	Contact Information: Harkness, Jeffrey
Duration: 2008 - 2014	619-533-6595
Improv Type: Betterment	jharkness@sandiego.gov

Description: This project provides for the preparation of a General Development Plan and associated environmental review for 44.0 acres of the 447.0 gross acre park located off North Torrey Pines Road. The General Development Plan will incorporate the Glider Port Leasehold and will provide guidance for the development and protection of the park's sensitive habitat and historic attributes. Amenities may include passive use areas, viewing platforms, access road, public parking lot, trail, beach access and accessibility improvements, two new public comfort stations, and park signage.

Justification: This project is required pursuant to a settlement agreement between the City of San Diego and the Coastal Law Enforcement Action Network for violations resulting from unapproved on-site grading activities by the Lessee. Additionally, the park site is located in a community deficient in parks and recreational facilities per the City's General Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. General Development Plan was approved in Fiscal Year 2013. Construction will be scheduled pending funding availability.

Summary of Project Changes: Unidentified funding of \$9.8 million for construction was added to the total project cost for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	\$ 551,306	\$ 48,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,800,000	9,800,000
Total		\$ 551,306	\$ 48,694	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,800,000	\$ 10,400,000

Park & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District: 1	Priority Score: Annual
Community Plan: University	Priority Category: Annual
Project Status: Continuing	Contact Information: Alex Bragado
Duration: 2010 - 2020	858-552-1635
Improv Type: Betterment	abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: Golf course funding in the amount of \$1.1 million is allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 1,026,158	\$ 695,448	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,821,606
Total		\$ 1,026,158	\$ 695,448	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,821,606

Park & Recreation

Trail for All People / S13001

Council District: 5	Priority Score: 54
Community Plan: Black Mountain Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2013 - 2015	619-533-5328
Improv Type: New	adarvishi@sandiego.gov

Description: This project provides for design and construction of a 1,300 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of Miner's Ridge Loop staging area. Associated amenities and support facilities may include a shaded viewing pavilion, wayfinding and interpretive signage/exhibits, information kiosks, and benches.

Justification: This project will provide a unique trail experience for park users, specifically persons with disabilities and is a high priority for the Black Mountain Ranch Open Space Park Citizen's Advisory Committee, as well as the Rancho Penasquitos Community Planning Group.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs will be determined subsequent to design development.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Open Space Natural Resource Management Plan, and is in conformance with the City's General Plan.

Schedule: Site design and permitting is scheduled in Fiscal Year 2013. Construction is scheduled in Fiscal Year 2014.

Summary of Project Changes: It is anticipated that \$231,000 in Regional Park Improvements funding will be allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
PV Est-Other P & R Facilities	400221	\$ 14,724	\$ 35,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Regional Park Improvements Fund	200391	-	-	-	231,000	-	-	-	-	-	-	231,000
Total		\$ 14,724	\$ 35,276	\$ -	\$ 231,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	281,000

Park & Recreation

Tubman Charter School Joint Use Improvements / S13000

Council District: 9	Priority Score: 31
Community Plan: College Area	Priority Category: Low
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2013 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for design and construction of approximately 1.2 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include synthetic turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate of \$12,985 is based on the Park & Recreation Department's current cost to maintain various similar facilities.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013. Construction will be scheduled when funding is received from developer contributions.

Summary of Project Changes: Development Impact Fees funding in the amount of \$200,000 and anticipated developer contributions in the amount of \$1.4 million has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 16,937	\$ 273,063	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	490,000
Monetary Conditions Placed on Future Deposits	200636	-	-	-	1,430,000	-	-	-	-	-	-	1,430,000
Total		\$ 16,937	\$ 273,063	\$ 200,000	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,920,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.08
	Total Impact \$ -	\$ -	\$ -	\$ -	12,985

Park & Recreation

University Village Park Tot Lot / S13005

Parks - Neighborhood

Council District: 1	Priority Score: 17
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2013 - 2019	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for a new children's play area where no playground currently exists. The new play area would be geared toward children between 2 and 5 years of age, including path of travel accessibility improvements.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of \$14,176 is based on the Park & Recreation Department's current cost to maintain various developed park areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013. Construction will be scheduled when additional funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pk/Rec Bldg Permit Fee Dist-B	400074	\$ -	\$ 253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	253
University City So.-Urban Comm	400134	15,200	284,800	-	-	-	-	-	-	-	-	300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	150,000	150,000
Total		\$ 15,200	\$ 285,053	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000	\$ 450,253

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.12
	Total Impact \$	\$ -	\$ -	\$ -	\$ -	14,176

Park & Recreation

Valencia Park Acquisition and Development / S11103

Parks - Mini Parks

Council District: 4	Priority Score: N/A
Community Plan: Southeastern San Diego	Priority Category: N/A
Project Status: Continuing	Contact Information: Harkness, Jeffrey
Duration: 2012 - 2016	619-533-6595
Improv Type: New	jharkness@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore the current cost estimate of \$5,300 is based upon the Park & Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with recommendations of the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. Design and construction of the project will be scheduled as funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,496
Grant Fund - State	600001	229,361	(5,348)	-	-	-	-	-	-	-	-	224,013
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	450,000	450,000
Total		\$ 229,361	\$ 3,148	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000	\$ 682,509

Park & Recreation

Views West Neighborhood Park ADA Upgrades / S10031

Council District: 5	Priority Score: 82
Community Plan: Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2015	619-533-3172
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) accessibility upgrades and improvements to the park site and to the children's play area. The project will provide for accessible paths of travel within the park, upgrades to the comfort station and concession stand, upgrades to existing site furnishings, and upgrades to the parking area. This project upgrades both play areas to meet current accessibility standard by providing new play equipment, safety surfacing, and upgrades seating near the play areas.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: The total project cost increased by \$305,100 from Fiscal Year 2013 per Council action (R-307552).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 305,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	305,100
Rancho Penasquitos FBA	400083	459,070	165,930	-	-	-	-	-	-	-	-	625,000
Total		\$ 764,170	\$ 165,930	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	930,100

Park & Recreation

Walker Neighborhood Park Playground Upgrades / S10092

Parks - Neighborhood

Council District: 6	Priority Score: 73
Community Plan: Mira Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2010 - 2014	619-533-5139
Improv Type: Betterment	koliver@sandiego.gov

Description: This project provides Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park required to comply with all State and federal accessibility guidelines and City standards. This project includes a new accessible onstreet parking space, site furnishings, play area equipment, and surfacing.

Justification: The Americans with Disabilities Act (ADA) of 1995 requires that children's play areas provide like facilities for all children regardless of physical ability. This includes equipment, as well as a resilient surfacing which is accessible to persons with disabilities. This project will also upgrade the children's play areas to be fully compliant with current State safety regulations and Federal ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the Mira Mesa Community Plan and the City's General Plan.

Schedule: Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 292,204	\$ 17,796	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	310,000
Mira Mesa East-Major District	400028	-	3,100	-	-	-	-	-	-	-	-	3,100
Total		\$ 292,204	\$ 20,896	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	313,100

Park & Recreation

Webster Neighborhood Identification Sign / S14005

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: 21
Community Plan: Mid-City	Priority Category: Low
Project Status: New	Contact Information: Field, Andrew
Duration: 2014 - 2016	619-685-1350
Improv Type: Betterment	afield@sandiego.gov

Description: This project provides for the installation of a new neighborhood identification sign for the Webster neighborhood within a planted median located along the south side of Federal Boulevard between 48th Street and 50th Street.

Justification: This project will provide signage to identify the boundaries of the Webster neighborhood.

Operating Budget Impact: The sign will be located in a landscaped area already maintained by the Webster-Federal Boulevard Maintenance Assessment District (MAD). The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Webster-Federal Boulevard MAD.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Webster-Federal Boulevard MAD Fund	200066	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	40,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,000	15,000
Total		\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000	\$ 55,000

Park & Recreation

Wegeforth Elementary School Joint Use / S00764

Council District: 7
Community Plan: Serra Mesa
Project Status: Continuing
Duration: 2009 - 2014
Improv Type: Betterment

Parks - Miscellaneous Parks

Priority Score: 67
Priority Category: Medium
Contact Information: Oliver, Kevin
 619-533-5139
 koliver@sandiego.gov

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Proposed improvements include turf multi-purpose sports field, courts, walkways, landscaping, parking, security lights, drainage, comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$74,877 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to start in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 586,078	\$ 1,405,922	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,992,000
Serra Mesa - Urban Community	400132	226	1,099,774	-	-	-	-	-	-	-	-	1,100,000
Total		\$ 586,304	\$ 2,505,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,092,000

Operating Budget Impact

Department - Fund		FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs	0.00	0.64	0.64	0.64	0.64
	Total Impact \$	\$ -	\$ 74,877	\$ 77,586	\$ 79,001	\$ 80,555

Park & Recreation

Welcome to Rancho Bernardo Signs / S10036

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 32
Community Plan: Rancho Bernardo	Priority Category: Low
Project Status: Continuing	Contact Information: Field, Andrew
Duration: 2010 - 2016	619-685-1350
Improv Type: Betterment	afield@sandiego.gov

Description: This project provides for replacement of the destroyed identification sign located on Rancho Bernardo Road east of Interstate 15 and west of Bernardo Center Drive within the Rancho Bernardo Community.

Justification: This project is an identified improvement in the Rancho Bernardo Maintenance Assessment District. The previous sign was destroyed in a vehicle accident and is in need of replacement. The Rancho Bernardo MAD Citizen's Advisory Committee has approved full funding for this project to replace this sign (using proceeds from the insurance settlement).

Operating Budget Impact: Maintenance of the sign, including repair due to vandalism or vehicle accidents, removal of graffiti, general upkeep and cleaning, and ancillary landscaping and lighting, will be funded by the Rancho Bernardo Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Community input was received in Fiscal Year 2012 to determine the theme, logo, and font for the new sign. Design and construction began in Fiscal Year 2013.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD CIP	200622	\$ 6,638	\$ 48,729	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	55,367
Total		\$ 6,638	\$ 48,729	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	55,367

Park & Recreation

West Lewis and Falcon Streets Mini-Park / S00757

Parks - Mini Parks

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Oliver, Kevin
Duration: 2009 - 2014	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for design and construction of a 0.35 acre mini-park within the West Lewis and Falcon Streets rights-of-way. Amenities include hardscape, landscape, irrigation, seating areas, and interpretive sign.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's Progress Guide and General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park & Recreation Department's operating budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	\$ 448,782	\$ 1,218	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
Total		\$ 448,782	\$ 1,218	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000

Park & Recreation

West Maple Canyon Mini-Park / S00760

Parks - Mini Parks

Council District: 3	Priority Score: 52
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2009 - 2014	619-533-5139
Improv Type: New	koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$3,591 is based upon the Park & Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and continued in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: Development Impact Fee funding in the amount of \$70,000 has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	\$ 252,587	\$ 322,413	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 645,000
Total		\$ 252,587	\$ 322,413	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 645,000

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Park & Recreation - GENERAL FUND	FTEs 0.00	0.04	0.04	0.04	0.04
	Total Impact \$ -	\$ 3,591	\$ 3,761	\$ 3,849	\$ 3,948

Park & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District: 9	Priority Score: 49
Community Plan: Eastern Area (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Mahmalji, Samir
Duration: 2007 - 2017	619-533-5301
Improv Type: New	smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of \$11,000 is based upon the Park & Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and was completed Fiscal Year 2013. Construction will be scheduled to begin when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mid-City - Park Dev Fund	400109	\$ 592,818	\$ 93,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	686,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,363,000	2,363,000
Total		\$ 592,818	\$ 93,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,363,000	\$ 3,049,000

Park & Recreation

Windwood II Mini Park Play Area Upgrades / S11017

Parks - Mini Parks

Council District: 1	Priority Score: 90
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Oliver, Kevin
Duration: 2011 - 2015	619-533-5139
Improv Type: Replacement	koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible on-street parking, site furnishings, accessible play equipment, and surfacing.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and has been completed. Construction is scheduled to begin in Fiscal Year 2013.

Summary of Project Changes: Carmel Valley Consolidated Facilities Benefit Assessment (FBA) funding in the amount of \$69,142 is anticipated for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 118,257	\$ 362,601	\$ -	\$ 69,142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	550,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,225	5,225
Total		\$ 118,257	\$ 362,601	\$ -	\$ 69,142	\$ -	\$ -	\$ -	\$ -	\$ -	5,225	\$ 555,225

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Windwood II Mini Park Play Area Upgrades / S11017	\$ 555,225	\$ 5,225	0.9%	This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area. Construction phase is currently unfunded.
Mountain View Neighborhood Park Area Upgrades / S11019	1,025,000	180,414	17.6%	This project provides for ADA upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines, and will serve the needs of existing and future residents. Construction phase is currently unfunded.
Carmel Valley Neighborhood Park #8 / S00642	6,139,350	1,179,350	19.2%	This project provides for acquiring and developing a four useable-acre neighborhood park in Carmel Valley, including a play area, picnic facilities, open turf area, and landscaping. A portion of the construction phase is currently unfunded.
Cabrillo Heights Neighborhood Park Improvements / S00763	843,000	165,000	19.6%	This project provides for improvements at Cabrillo Heights Neighborhood Park. The construction phase is currently unfunded.
Webster Neighborhood Identification Sign / S14005	55,000	15,000	27.3%	This project is anticipated to cost \$55,000, similar to the Rancho Bernardo Community Identification Signs project (S10036). Additional funding in the amount of \$15,000 is likely needed for this project pending completion of predesign and confirmation of total project cost.
University Village Park Tot Lot / S13005	450,253	150,000	33.3%	This project provides for a new children's play area where no playground currently exists. Construction phase is currently unfunded.
Cowles Mountain Access Road Rehabilitation / S14001	40,000	15,000	37.5%	This project provides for rehabilitation of approximately 1.6 miles of service/access road on the east side of Cowles Mountain within Mission Trails Regional Park. A portion of the construction phase is currently unfunded.
Tierrasanta Community Park Sports Field Lighting / S11011	1,003,876	400,000	39.8%	This project provides for the design and construction of a lighting system for the multi-purpose sports fields at the Tierrasanta Community Park. Construction phase is currently unfunded.
Riviera Del Sol Neighborhood Park / S00999	6,150,000	2,600,000	42.3%	This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Construction phase is currently unfunded.
Hidden Trails Neighborhood Park / S00995	4,708,289	2,288,289	48.6%	This project provides for the acquisition, design, and construction of a four useable acre neighborhood park serving the Otay Mesa Community. Construction phase is currently unfunded.
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	1,200,609	600,000	50.0%	This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. Construction phase is currently unfunded.
Sefton Field Improvements / S01012	1,000,000	500,000	50.0%	This project provides design and construction of improvements to enhance the 19.3 acre site currently maintained by the Presidio Little League. Construction phase is currently unfunded.
El Cajon Boulevard Streetscape Improvements / S00826	2,449,800	1,269,800	51.8%	This project provides for streetscape improvements along El Cajon Boulevard from Louisiana Street east to 54th Street. The unfunded amount may change as additional street lighting and streetscape needs are identified along the corridor.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
North Ocean Beach Gateway Phase II / S12041	351,000	201,000	57.3%	This project will provide for a disabled accessible walkway with landings to comply with the current Americans with Disability Act requirements. The construction phase is currently unfunded.
Del Mar Mesa Southern Multi-Use Trail / S00889	260,300	150,000	57.6%	This project provides for a surfaced eight-foot wide multi-use trail extending south-erly from the end of Del Mar Mesa Road to complete Neighborhood 10 Trail Con-nection. The next phase of construction is currently unfunded.
California Tower Seismic Retrofit / L12003	2,525,612	1,500,000	59.4%	This project provides for the seismic retrofit of the historic California Tower within Balboa Park. Phase I of this project provides for the relocation of electrical systems. Phase II of this project provides for the seismic system upgrade of the tower. Phase II of design and construction is currently unfunded.
Switzer Canyon Bridge Enhancement Prog / S10054	275,000	175,000	63.6%	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded.
Valencia Park Acquisition and Development / S11103	682,509	450,000	65.9%	This project provides for provision of population-based park land to serve the Encanto Neighborhood residents. Design and construction phases are currently unfunded.
Chicano Park ADA Upgrades / S13003	2,502,354	1,791,697	71.6%	This project provides for accessibility upgrades to accommodate persons with dis-abilities while respecting the park's cultural significance and attributes. Construc-tion phase is currently unfunded.
Coastal Erosion and Access / AGF00006	3,314,023	2,400,000	72.4%	This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey.
Sunset Cliffs Natural Pk Hillside Imp Preservation / S10091	3,995,594	2,900,000	72.6%	This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park. Construction phase is currently unfunded.
Wightman Street Neighborhood Park / S00767	3,049,000	2,363,000	77.5%	This project provides for the design and development of Wightman Street Neigh-borhood Park on 0.9 acres of parkland. Construction phase is currently unfunded.
Mission Bay Athletic Area Comfort Stn Modernize / S10021	1,029,057	820,000	79.7%	This project provides for the removal and replacement of the existing comfort sta-tion/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex. Construction phase is currently unfunded.
Multiple Species Conservation / S01076	21,144,303	17,039,472	80.6%	This project will support the City's MSCP Implementing Agreement (I.A.), preser-vation of 52,727 acres within the Multi-Habitat Planning Area (MHPA). To date, 49,004 acres (93%) have been conserved or obligated. The remaining 3,723 acres, which is currently unfunded, will conserve, mitigate, exact, and acquire land per the Multiple Species Conservation Program Implementing Agreement.
Chollas Community Park / S00654	30,175,562	26,343,967	87.3%	This project provides for the design and development of North Chollas Community Park. Design and construction of future phases of the park are currently unfunded.
McKinley Elementary School Joint Use Improvements / S12001	1,702,500	1,523,000	89.5%	This project provides for design and construction of approximately 1.2 acres of joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Construction phase is currently unfunded.

Park & Recreation

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Sixth Avenue Playground Improvements / S00616	2,000,000	1,880,000	94.0%	This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. Construction phase is currently unfunded.
Torrey Pines City Park General Development Plan / S01015	10,400,000	9,800,000	94.2%	This project provides for the preparation of a General Development Plan and associated environmental review for 44.0 acres of the 447.0 gross acre park located off North Torrey Pines Road. Construction phase is currently unfunded.
Beyer Park Development / S00752	13,212,000	13,000,000	98.4%	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Kumeyaay Lakes Berm Restoration and Dredging / S00655	10,000,000	9,840,000	98.4%	This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. Design and construction phases are currently unfunded.
Total - Park & Recreation	\$ 101,545,214			



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Police



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The San Diego Police Department (SDPD) serves approximately 1.3 million residents with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the department is represented by nine area commands located throughout the 329.6 square miles covered. San Diego is divided into 19 service areas which encompass 123 neighborhoods.

The dependability of SDPD can only be accomplished through the consistent management of its varied facilities which allows the practice of community-based policing and problem-solving, known as Neighborhood Policing. The two largest area command facilities are Central Division and Mid-City Division (24,000 square feet each). These facilities serve geographical areas of 9.7 square miles and 12.8 square miles, respectively. The largest geographical area of the city (103.8 square miles) is served by the Northeastern Area Station (16,533 square feet). SDPD's Capital Improvement Program plays an important role in addressing the needs of such existing facilities. Deferred capital bond funding has provided the means for department CIP projects to focus on keeping the facilities updated, dependable, and accessible. Future projects will be focused on deferred capital, energy efficiencies, facility overhauls, and development of regional assets.

2013 CIP Accomplishments

In Fiscal Year 2013, the Police Department accomplished the following:

- A major accomplishment this year was the much needed roof repairs and replacement of 18 energy-efficient HVAC (heating, ventilation, and air-conditioning) systems at Mid-City Division. Funding was made possible via deferred capital bond funding. The completion of this project was delayed until Fiscal Year 2013 due to inclement weather and project changes.
- Various small construction projects were completed which allowed for the removal and replacement of aged and highly damaged roofing material at six area command facilities, including Eastern, Traffic, Southeastern, Southern, Western and Northeastern. Deferred capital bond funding was utilized for these projects. The completion of this project was delayed until Fiscal Year 2013 due to regulation compliance measures and project changes.
- The window re-sealing project at the Police Department's headquarters building was completed. This was necessary due to the age of previous seals. Deferred capital bond funding was utilized for this project. The completion of this project was delayed until Fiscal Year 2013 due to project changes, material testing, and inclement weather.
- Finalization of architectural design for the Police Shooting Range Refurbishment project and approval from Planning Commission.
- Completion of 28,000 square feet of roof replacement at the Police Department Headquarters building.
- Completion of electrical and plumbing upgrades at the Police Department Headquarters building, in addition to the replacement of front entrance doors to meet ADA requirements.
- Completion of interior and exterior electrical upgrades at Southeastern Police Sub-Station.

2014 CIP Goals

The San Diego Police Department is looking forward to Fiscal Year 2014 due to a variety of projects funded through the CIP which are slated for the design phase or completion. The 2014 Fiscal Year goals include energy efficiency projects along with facility improvements.

Police

- Replacement of the Computer Aided Dispatch (CAD) system.
- Replacement of 26 year-old 911 HVAC chillers located at the Police Department Headquarters building.
- Re-seal of approximately 600,000 square feet of asphalt parking lot at various Police Sub-Stations.
- Removal of existing “Trane” screw chillers at the Police Headquarters building and replace with new energy efficient Turbo Chillers.
- Upgrade existing outdated and inefficient 30 KW solar system at the Police Headquarters building.
- Implantation of Phase 1 of Police Shooting Range Recapitalization Project which includes: new bullet recovery systems; new retaining walls; ADA improvements to existing restrooms and walkways; replacement of the earthen embankments with tilt up walls; a trash collection facility; the addition of disabled parking spaces; drainage improvements; soil remediation; and restoration of the historical shade structures.
- Replacement of the roof at the Northern Division sub-station.
- Replacement of the roof at the Central Division sub-station.

Police

Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
CAD System Replacement Project / S13100	\$ -	\$ -	\$ 6,935,766	\$ 6,935,766
Police Headquarters Cogeneration Repower Project / S10131	983,085	-	-	983,085
Police Range Refurbishment / S10118	1,822,864	-	2,223,870	4,046,734
Public Safety Training Institute / S00816	505,000	-	-	505,000
Police Total	\$ 3,310,949	\$ -	\$ 9,159,636	\$ 12,470,585



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Police

CAD System Replacement Project / S13100

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Arnold, Jane
Duration: 2013 - 2016	858-614-4569
Improv Type: Replacement	jarnold@sandiego.gov

Description: This project provides for the replacement of the Police Department Computer Aided Dispatch (CAD) system that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

Justification: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past two-and-a-half decades, the CAD application has been modified numerous times, and technical support for the aging system has become difficult to acquire and has been increasingly expensive.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014. The project was approved in Fiscal Year 2013 by Council Resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ -	6,935,766	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,935,766
Total		\$ -	\$ -	\$ -	6,935,766	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,935,766

Police

Police Headquarters Cogeneration Repower Project / S10131

Bldg - Pub Safety - Police Fac / Struct

Council District: 2	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Reddy, Chandra
Duration: 2011 - 2014	858-492-6002
Improv Type: New	creddy@sandiego.gov

Description: This project will replace existing engines and system components necessary to provide for system reliability.

Justification: This project will provide the facility with more reliable power during emergency operation events.

Operating Budget Impact: The maintenance contract to service the two engines plus absorber will cost approximately \$60,000 annually. Additional natural gas costs are estimated at \$10,000 annually.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Installation of co-generation components is scheduled for Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ -	\$ 983,085	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 983,085
Total		\$ -	\$ 983,085	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 983,085

Operating Budget Impact

Department - Fund	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018
Police - GENERAL FUND					
FTEs	0.00	0.00	0.00	0.00	0.00
Total Impact \$	\$ -	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000

Police

Police Range Refurbishment / S10118

Bldg - Pub Safety - Police Fac / Struct

Council District: 9	Priority Score: N/A
Community Plan: City Heights	Priority Category: N/A
Project Status: Continuing	Contact Information: Darvishi, Ali
Duration: 2010 - 2014	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. The project includes the demolition of dilapidated bullet back stops, removal of lead contaminated soil berms, hauling of excess soil offsite, drainage improvements, installation of retaining walls, and the installation of new bullet recovery systems.

Justification: This project will provide for the repair and maintenance of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 pending identification of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	\$ 620,838	\$ 1,202,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,822,864
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,223,870	2,223,870
Total		\$ 620,838	\$ 1,202,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,223,870	\$ 4,046,734

Police

Public Safety Training Institute / S00816

Bldg - Pub Safety - Police Fac / Struct

Council District:	2	Priority Score:	N/A
Community Plan:	Peninsula	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Garcia, Alex
Duration:	2003 - 2014		619-533-4640
Improv Type:	Replacement		agarcia@sanidiego.gov

Description: The City Council approved a Joint Powers Authority between the City of San Diego, County of San Diego, and San Diego Community College District for the development, financing, and administration of the Regional Public Safety Training Institute (RPSTI). This project provides for an Emergency Vehicle Operations Course (EVOC) training facility in the Camp Nimitz area of the former Naval Training Center. The Naval Training Center Reuse Plan, approved by the Department of the Navy and City Council, set aside 24.7 acres for the purpose of a public safety training facility. The City's projected share of the total cost of the project will be funded jointly by the San Diego Fire-Rescue and Police Departments.

Justification: The expansion of the campus at Miramar College has required the relocation of law enforcement training, specifically the EVOC training facility, to QUALCOMM Stadium. Construction of an EVOC will allow for consistent training of all emergency responders countywide.

Operating Budget Impact: The impact on the Police Department's operating budget cannot be determined at this time due to the unavailability of detailed project information. This project would impact the operating budget of the Police and Fire-Rescue Departments. Additional staffing may be established through the other Joint Powers Authority.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to-date. The project schedule for the design and construction will be established once the scope of work is approved and the remaining funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 167,859	\$ 475	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	168,334
Private & Others Contrib-CIP	400264	290,477	46,189	-	-	-	-	-	-	-	-	336,666
Total		\$ 458,335	\$ 46,665	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	505,000

Police

Unfunded Needs List

Project		Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment / S10118	\$	4,046,734	\$ 2,223,870	55.0%	This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. Construction phase is currently unfunded.
Total - Police			\$ 2,223,870		



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Public Utilities



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Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.3 million water customers and 2.5 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment. The water system extends over 404 square miles with demands of approximately 172 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and over 3,000 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and over 80 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses. The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 79 sewer pump stations including East Mission Gorge Pump Station, Sewage Pump Station No. 64, Sewage Pump Station No. 65, and Penasquitos Pump Station, and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls, and provides treatment and disposal services for the City and 12 other agencies and districts within a 450 square mile area stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

Funding for water and wastewater projects are provided by a variety of sources which can include bond financing, water and sewer rates, state revolving fund loans, and grants. Approximately 34 percent of all Metro Fund expenditures are funded by Participating Agencies. The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH); these projects will meet the requirements of the federal Safe Drinking Water Act. The Environmental Protection Agency (EPA) Consent Decree projects for the wastewater system are expected to complete in Fiscal Year 2013. The Department, however, will continue to provide for the needed replacement/rehabilitation of aging infrastructure in compliance with the Clean Water Act.

2013 CIP Accomplishments

The Public Utilities Department, in cooperation with the Public Works Department- Engineering & Capital Projects, oversees the design and construction of water, wastewater, and recycled water projects. Fiscal Year 2013 project highlights included:

The Department is mandated by the CDPH Compliance Order to award 10 miles of cast iron water main replacement in Fiscal Year 2013, and mandated by the EPA Consent Decree to complete 450 miles of sewer main replacement/rehabilitation by June 2013. As of December 2012, a total of 9.01 miles of cast iron water mains have been awarded. With regard to the EPA Consent Decree mileage, as of June 30, 2012 the Department has exceeded the mandate by completing a total of 451.5 miles of sewer pipes. The Department anticipates awarding 20 miles of water main replacement and completing 54.6 miles of sewer mains by the end of Fiscal Year 2013.

Construction began on the Lindbergh Field Pipeline project which consists of the replacement and relocation of 1.36 miles of 16-inch cast iron water main. The work will increase the reliability of the local water system and will improve access in case of an emergency by relocating the pipeline from the Airport's property.

Construction was completed on Sewer & Water Group Job 789 which consisted of replacing approximately 9,560 linear feet (1.81 miles) of existing 8-inch vitrified clay sewer mains and approximately 17,042 linear feet (3.23 miles) of existing 6-, 8-, 10-, 16-, and 20-inch cast iron water mains. The project also included re-plumbing of sewer laterals, installing curb ramps, and paving restoration. This

Public Utilities

project will improve service reliability, increase pipe strength, upgrade the system to current standards, reduce maintenance requirements, and decrease the chances of water main breaks and sewer main overflows.

Construction began on the AC (Asbestos Cement) Shawnee Road Emergency Project which consists of the replacement of approximately 2,450 linear feet of 12-inch AC water mains on Shawnee Road and Sumter Street. These improvements will increase service reliability, reduce water main breaks, and future maintenance costs.

Construction continues on the Point Loma Grit Improvements which consists of the demolition of the existing South Grit and Headworks Building and construction of the new South Grit Tanks and Grit Processing Building at the Point Loma Wastewater Treatment Plant. The project also includes the construction of an interim grit processing facility and modifications to existing influent channels, piping and electrical/instrumentation. The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters. This project will increase grit removal efficiency.

Construction began on the Alvarado Trunk Sewer Phase III A project which will replace approximately 770 linear feet of existing 24-inch vitrified clay sewer main with a new 36-inch main and will provide for rehabilitation of approximately 240 linear feet of existing sewer main. Approximately half of the linear footage of pipe will be installed using trenchless methods. The improvements will increase capacity and service reliability, while reducing future maintenance costs.

In addition to the Capital Improvement Projects, the Department televised an additional 26.45 miles of sewer mains between July 1 and December 31, 2012. To date, over 1,700 miles of sewer mains have been televised and more than 570 miles have been identified for replacement or rehabilitation.

2014 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.3 million residents of San Diego, and regional wastewater treatment and disposal services for the 2.5 million wastewater customers in the San Diego region.

In order to improve aging infrastructure, the Department's replacement/rehabilitation goals are 45 miles of sewer pipeline and to award 30 miles of water pipeline.

The Department will continue to evaluate the water pipeline replacement program for the remaining 90-100 miles of distribution cast iron water mains and initiate a condition assessment program for the 2,100 miles of AC water pipeline to determine the appropriate replacement rate for the next 10 years. On the wastewater side, the Department will use the assessment data of 570 miles of sewer mains to determine the appropriate number of replacement miles per year.

The Department will continue a proactive condition assessment program to evaluate the condition of water transmission lines, reservoirs, and large size wastewater pipelines.

Additionally, the Department plans to award the design-build contract to install permanent back-up generators at: Pump Stations 1, 64, 65; Penasquitos Pump Station; North City Water Reclamation Plant (NCWRP); and the Environmental Monitoring & Technical Services (EMTS) Laboratory.

Public Utilities

Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 371,187	\$ -	\$ 8,950,398	\$ 9,321,585
69th & Mohawk Pump Station / S12011	250,000	279,129	12,087,008	12,616,137
Advanced Water Treatment Demo Plant (IPR/RA) / S10127	7,200,000	-	-	7,200,000
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	250,000	-	66,691,493	66,941,493
Alvarado Water Treatment Plant Upgrade & Expansion / S00021	133,466,828	-	-	133,466,828
Backup Generators at Sewer PS's, TP, & EMTS / S12036	10,950,066	-	6,795,534	17,745,600
Balboa Terrace Trunk Sewer / S12035	9,736,435	-	-	9,736,435
Barrett Flume Cover / S10013	400,000	-	5,592,340	5,992,340
CIP Bond Issuance Reserve / S00342	5,000,000	-	-	5,000,000
CIS ERP Implementation / S11100	22,397,040	-	-	22,397,040
Carmel Mountain Road Transmission Line / S00071	3,925,000	-	-	3,925,000
Catalina 12inch Cast Iron Mains / S12008	400,000	2,539,862	5,477,464	8,417,326
Chollas Building / S11025	7,900,000	-	9,800,000	17,700,000
Cielo & Woodman Pump Station / S12012	541,303	-	13,938,243	14,479,546
Colony Hill Water Main Relocation / S11102	1,504,250	-	-	1,504,250
Corrosion Control / AKA00001	300,000	200,000	500,000	1,000,000
Dams and Reservoirs / ABK00001	1,405,770	-	1,900,341	3,306,111
Del Mar Heights East Segment / S12017	100,000	-	5,163,344	5,263,344
Del Mar Heights Pipeline Relocation / S00070	4,350,000	-	3,600,000	7,950,000
EAM ERP Implementation / S14000	-	5,628,000	7,250,000	12,878,000
EMT&S Boat Dock and Steam Line Relocation / S00319	1,732,137	-	286,398	2,018,535
East Mission Gorge Force Main Rehabilitation / S00326	1,254,640	-	5,537,195	6,791,835
East Point Loma Trunk Sewer / S00329	5,930,000	-	-	5,930,000
El Capitan Pipeline #2 Valves / S10005	1,314,617	-	-	1,314,617
El Capitan Reservoir Road Improvements / S00040	516,165	-	2,117,531	2,633,696
El Monte Pipeline #2 / S10008	3,748,000	-	-	3,748,000
Freeway Relocation / AKB00002	2,782,970	-	434,500	3,217,470
Groundwater Asset Development Program / ABM00001	8,924,277	-	-	8,924,277
Harbor Drive Pipelines Replacement / S12028	11,571,398	-	-	11,571,398
Harbor Drive Trunk Sewer Replacement / S00336	12,398,748	-	-	12,398,748
Kearny Mesa Pipeline Upgrade / S10011	199	-	-	199
La Jolla Scenic Drive 16inch Main / S12009	240,258	1,724,089	6,967,794	8,932,141
Lake Murray Trunk Sewer / S00335	13,510,798	-	-	13,510,798
Lindbergh Field 16" Cast Iron Main Replacement / S10055	5,977,779	-	-	5,977,779
Little McGonigle Ranch Road Pipeline / S00069	757,000	-	-	757,000
Lower Otay Outlet Tower / S12018	168,248	131,327	5,205,810	5,505,385
Lower Otay Reservoir Emergency Outlet Improvements / S00044	1,381,428	618,572	-	2,000,000
MBC Biosolids Storage Silos / S00322	8,707,993	-	-	8,707,993
MBC Dewatering Centrifuges Replacement / S00339	2,936,837	3,454,160	5,609,003	12,000,000

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
MBC Odor Control Facility Upgrades / S00323	3,496,231	1,022,262	1,681,507	6,200,000
Metro Facilities Control Systems Upgrade / L10000	8,270,388	-	-	8,270,388
Metro Treatment Plants / ABO00001	18,048,720	1,500,000	10,229,245	29,777,965
Metropolitan System Pump Stations / ABP00002	13,390,123	-	264,877	13,655,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	58,197,106	-	25,295,557	83,492,663
Miramar Clearwell Improvements / S11024	3,640,000	2,400,000	78,960,000	85,000,000
Miramar Contract A Roof System Redesign / S13016	3,000,000	4,557,000	-	7,557,000
Miramar Pipeline Monitoring & Reinspection / S00083	1,487,636	-	-	1,487,636
Miramar Water Treatment Plant Upgrade & Expansion / S00024	120,668,505	-	-	120,668,505
Montezuma Pipeline/Mid-City Pipeline Phase II / S11026	518,200	2,000,000	14,681,800	17,200,000
Montezuma Trunk Sewer / S00332	6,182,094	-	-	6,182,094
Morena Reservoir Outlet Tower Upgrade / S00041	809,232	4,870,768	-	5,680,000
Municipal Facilities Control Systems Upgrade / L10001	-	1,810,000	-	1,810,000
NCWRP Sludge Pump Station Upgrade / S00309	707,096	-	-	707,096
North City Reclamation System / AHC00002	17,783,332	-	-	17,783,332
Otay 1st/2nd PPL Abandon East of Highland Avenue / S11027	1,063,250	900,000	5,258,471	7,221,721
Otay 1st/2nd PPL Abandon West of Highland Avenue / S12016	150,000	338,051	25,840,413	26,328,464
Otay Second Pipeline Improvements / S00032	2,999,869	-	-	2,999,869
Otay Water Treatment Plant Upgrade & Expansion / S00030	43,668,871	-	-	43,668,871
PS2 Power Reliability & Surge Protection / S00312	2,878,281	351,719	27,970,000	31,200,000
Pacific Beach Pipeline South (W) / S12015	1,750,000	900,000	18,423,000	21,073,000
Pipeline Rehabilitation / AJA00002	78,009,340	25,306,271	91,971,027	195,286,638
Pipeline Rehabilitation Phase F-1 / S00341	10,260,957	-	-	10,260,957
Point Loma Grit Processing Improvements / S00315	28,451,864	6,162,221	-	34,614,085
Pomerado Pipeline #2 / S00072	20,255	-	-	20,255
Pressure Reduction Facility Upgrades / AKA00002	250,000	-	-	250,000
Pt Loma-South Access Road Protection Project / S00316	351,698	-	-	351,698
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	8,039,440	500,000	953,619	9,493,059
Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308	12,710,452	-	-	12,710,452
Pump Station Restorations / ABP00001	11,276,778	750,000	17,858,496	29,885,274
Pump Station Upgrades Group I North County / S00303	17,116,827	-	-	17,116,827
Reclaimed Water Extension / AHC00001	1,271,031	-	-	1,271,031
Reclaimed Water Retrofit / AHC00003	924,022	-	-	924,022
Recycled Water System Upgrades / S10010	2,350,000	-	-	2,350,000
Recycled Water Systems Upgrades / AHC00004	337,422	-	-	337,422

Public Utilities

Public Utilities: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Recycled Water Tank Modifications / S12014	791,984	-	108,016	900,000
SBWR Plant Demineralization / S00310	622,839	2,656,294	-	3,279,133
Scripps Ranch Pump Station / S12019	11,767,000	1,312,000	-	13,079,000
Seismic Upgrades / AKB00004	-	-	50,000	50,000
Sewer Main Replacements / AJA00001	203,469,755	23,000,000	211,000,000	437,469,755
South Bay Reclamation System / S00018	1,499,134	-	-	1,499,134
South Metro Sewer Rehabilitation Phase 3B / S00317	157,506	-	9,057,451	9,214,957
South Mission Valley Trunk Sewer / S00302	15,801,938	-	-	15,801,938
Standpipe and Reservoir Rehabilitations / ABL00001	8,667,424	2,384,688	15,296,931	26,349,043
Tierrasanta (Via Dominique) Pump Station / S12040	6,514,736	2,000,000	2,713,264	11,228,000
Torrey Pines Road/La Jolla Blvd Main Replacement / S00003	3,300,359	-	-	3,300,359
USIU Trunk Sewer / S00334	10,320,437	-	-	10,320,437
University Ave Pipeline Replacement / S11021	4,390,197	1,000,000	9,909,803	15,300,000
Unscheduled Projects / AJA00003	15,998,889	-	3,335,704	19,334,593
Upas Street Pipeline Replacement / S11022	3,796,326	4,300,000	12,100,000	20,196,326
Water & Sewer Group Job 816 (W) / S13015	500,000	650,000	9,605,363	10,755,363
Water CIP Reserve / S00048	5,000,000	-	-	5,000,000
Water Department Security Upgrades / S00050	15,564,499	-	-	15,564,499
Water Group 787 / S11108	9,236,125	-	-	9,236,125
Water Group Job 790 / S10004	8,607,045	-	-	8,607,045
Water Group Job 915 (3012) / S10123	16,005,121	-	-	16,005,121
Water Main Replacements / AKB00003	204,989,455	12,000,000	255,000,000	471,989,455
Water Pump Station Restoration / ABJ00001	6,335,569	1,079,912	20,726,688	28,142,169
Water Treatment Plants / ABI00001	100,000	1,400,000	500,000	2,000,000
Wet Weather Storage Facility / S00314	2,991,626	-	4,280,501	7,272,127
Public Utilities Total	\$1,330,808,352	\$ 119,726,325	\$1,046,976,129	\$2,497,510,806



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Public Utilities

30th Street Pipeline Replacement / S12010

Water - Distribution Sys - Transmission

Council District:	3, 8	Priority Score:	93
Community Plan:	Greater North Park, Greater Golden Hill, Southeastern San Diego	Priority Category:	High
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2012 - 2018		858-654-4284
Improv Type:	Replacement		erubalcava@sandiego.gov

Description: This project will replace all cast iron sections of the 30th Street Pipeline south of Thorn Street in University Heights (390 Zone) with 16,397 linear feet of new 30-inch/16-inch distribution/transmission line, and reconnect all services to the new line. It will abandon all parallel cast iron distribution lines and reconnect all services to the new 16-inch line.

Justification: Because the pipeline has been paralleled by the newer 28th Street Pipeline south of Thorn Street and no longer serves as an important transmission route to University Heights (390 Zone), this project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Greater North Park and Greater Golden Hill Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and will be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 371,187	\$ -	\$ -	\$ 429,353	\$ 5,386,288	\$ 3,134,757	\$ -	\$ -	\$ -	\$ 9,321,585
Total		\$ -	\$ 371,187	\$ -	\$ -	\$ 429,353	\$ 5,386,288	\$ 3,134,757	\$ -	\$ -	\$ -	\$ 9,321,585

Public Utilities

69th & Mohawk Pump Station / S12011

Bldg - Water - Pump Stations

Council District: 9	Priority Score: 96
Community Plan: College Area, Mid-City: Eastern Area	Priority Category: High
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2016	858-654-4284
Improv Type: Expansion	erubalcava@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Zone. Suction to the pump station will come from the Mid-City Pipeline Phase II.

Justification: This project will replace the existing Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013 and will be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost increased by \$430,000 from Fiscal Year 2013 due to revised cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 250,000	\$ 279,129	\$ -	\$ 4,946,954	\$ 6,710,054	\$ -	\$ -	\$ -	\$ -	\$ 12,186,137
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	430,000	430,000
Total		\$ -	\$ 250,000	\$ 279,129	\$ -	\$ 4,946,954	\$ 6,710,054	\$ -	\$ -	\$ -	430,000	\$ 12,616,137

Public Utilities

Advanced Water Treatment Demo Plant (IPR/RA) / S10127

Bldg - Water - Laboratories

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Dorman, Amy
Duration: 2010 - 2013	619-533-5248
Improv Type: New	adorman@sandiego.gov

Description: This project explores the feasibility of the project's treatment technology to produce water that can be sent to a reservoir and later be treated again and distributed as drinking water. During the time the Demonstration Plant is in operation, the advanced treated water will be frequently tested to determine the effectiveness of the treatment equipment in removing contaminants; operational data will be gathered and analyzed to refine operation and maintenance estimates for a full-scale system; and tours will be conducted as part of the public outreach effort. The Demonstration Project is the second phase of a three phase program that could lead to implementation of full-scale Indirect Potable Reuse/Reservoir Augmentation (IPR/RA).

Justification: A rate increase to fund the Demonstration Project was approved on November 18, 2008, and went into effect on January 1, 2009 and ended on September 1, 2010. This project was established by Ordinance-19887 Section IV-A, with an initial budget of \$7.2 million.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design, procurement, and installation was completed in Fiscal Year 2011. Data collection will continue through Fiscal Year 2013.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,202,218	\$ 231,287	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,433,505
Water Utility Operating Fund	700011	4,766,496	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,766,495
Total		\$ 6,968,713	\$ 231,287	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,200,000

Public Utilities

Alvarado 2nd PL Exten & Morena Blvd CI / S12013

Council District: 2, 7
Community Plan: Mission Valley, Linda Vista, Mission Bay Park
Project Status: Continuing
Duration: 2012 - 2021
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 92
Priority Category: Medium
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides for replacement of the aging Kearny Mesa Pipeline transmission route with a new transmission route that uses the Alvarado 2nd Pipeline. It will replace 17,032 linear feet of existing 20-inch and 16-inch cast iron Morena Boulevard Pipeline with a new 36-inch Morena Boulevard Pipeline. This 36-inch line will run from the end of the 48-inch Alvarado 2nd Extension Pipeline and connect to the Kearny Mesa Pipeline at the north end, operating at a 536 Hydraulic Grade Line (HGL). It will also replace 15,598 linear feet of parallel 16-inch distribution line from Friars Road and Morena to Morena and Balboa Avenue. The new 16-inch line will operate at 390 HGL connecting to the existing 16-inch line on Friars Road and terminating at Morena and Bunker Hill Street. Additionally, it is proposed that 22,504 linear feet of new 48-inch Alvarado 2nd Extension Pipeline from the western terminus of the existing 48-inch Alvarado 2nd Pipeline (at Interstate 805 and Friars Road to Morena Boulevard and Napa Street) be built. The project will use existing surface streets in Mission Valley to avoid tunneling under the State Route 163 freeway and other bridge crossings.

Justification: This project will replace cast iron pipe; provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability; improve water quality; reduce energy waste at the Miramar County Water Authority Pump back facility; reduce peaking problems in the Miramar Water Treatment Plant service area; and provide supply flexibility (Alvarado vs. Miramar). This project is part of a larger plan to improve transmission reliability to the coastal Pacific Beach/La Jolla Zones by replacing the aging Kearny Mesa Pipeline as the lead supply, and adding a second transmission route to the coastal zones.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 923,807	\$ 3,642,612	\$ 20,429,989	\$ 41,695,085	\$ -	\$ 66,941,493
Total		\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ 923,807	\$ 3,642,612	\$ 20,429,989	\$ 41,695,085	\$ -	\$ 66,941,493

Public Utilities

Alvarado Water Treatment Plant Upgrade & Expansion / S00021

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 1999 - 2018	619-533-5105
Improv Type: Expansion	iagharzadeh@sandiego.gov

Description: This project increases the treatment capacity of the Alvarado Water Treatment Plant (WTP) from 150 million gallons of water per day (mgd) to 200 mgd and upgrades the existing treatment plant facilities to replace aged equipment to comply with new drinking water regulations. This project is split into multiple construction projects and will be phase funded. The major project components consist of the construction of two new sedimentation basins, the rehabilitation of existing 1950s-era sedimentation basins, the rehabilitation of the mechanical equipment and controls on the filters, ozone generation, and treatment facilities. Various site and landscaping improvements will also be made.

Justification: The Safe Drinking Water Act, Environmental Protection Agency regulations, and a Department of Public Health Compliance Order dictate the need to upgrade the treatment plant process and equipment. Anticipated future demands within the Alvarado Water Service Area also require the plant to be expanded to 200 mgd, allowing for better utilization of the raw water storage in the San Vicente and El Capitan Reservoirs.

Operating Budget Impact: The upgrade from chlorine to ozone, as the primary disinfectant, will have a significant impact on the electrical and chemical consumption of the plant. The increase in treated water capacity and the technical aspect of the equipment will also impact the cost for maintaining and operating the plant.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1999 and has continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2013. Alvarado WTP - Flow Control Facility #12 has been postponed indefinitely until water demand increases.

Summary of Project Changes: Total project cost has been decreased by \$10 million in future years due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 84,047,691	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 84,047,691
Water Utility - CIP Funding Source	700010	1,963,893	2,708,691	-	-	-	-	-	-	-	-	4,672,583
Water Utility Operating Fund	700011	44,746,293	261	-	-	-	-	-	-	-	-	44,746,554
Total		\$ 130,757,876	\$ 2,708,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 133,466,828

Public Utilities

Backup Generators at Sewer PS's, TP, & EMTS / S12036

Council District: 1, 2, 5, 8
Community Plan: University, Miramar Ranch North, Barrio Logan, Torrey Pines
Project Status: Continuing
Duration: 2012 - 2014
Improv Type: New

Bldg - MWWD - Pump Stations

Priority Score: N/A
Priority Category: N/A
Contact Information: Alspaugh, Thomas
 858-654-4493
 talspaugh@sandiego.gov

Description: This project will purchase seven generators and provide a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Engine procurement began in late Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Design-build contract is anticipated to begin in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: Total project cost has increased by \$6.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 3,214,793	\$ 1,507,811	\$ -	\$ 3,513,618	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,236,222
Muni Sewer Utility - CIP Funding Source	700008	4,306,990	1,920,472	-	3,281,916	-	-	-	-	-	-	9,509,378
Total		\$ 7,521,783	\$ 3,428,283	\$ -	\$ 6,795,534	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,745,600

Public Utilities

Balboa Terrace Trunk Sewer / S12035

Wastewater - Collection Sys - Trunk Swr

Council District: 6	Priority Score: N/A
Community Plan: Clairemont Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Gamboa, Wendy
Duration: 1999 - 2014	619-235-1971
Improv Type: Replacement	wgamboa@sandiego.gov

Description: Construction consists of the installation of 8-inch, 15-inch, and 21-inch sewer pipe via tunneling and open trench construction and all other work, and other appurtenances.

Justification: This project will upgrade the existing trunk sewer with a larger pipe to accommodate additional flow in the future.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to the project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 8,463,433	\$ 1,273,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,736,435
Total		\$ 8,463,433	\$ 1,273,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,736,435

Public Utilities

Barrett Flume Cover / S10013

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2010 - 2021	858-654-4284
Improv Type: Betterment	erubalcava@sandiego.gov

Description: This project will assess the 10 to 12 miles of open channel delivering water from the Barrett Reservoir to the Lower Otay Reservoir. Based on the assessment, the flume will be covered or replaced.

Justification: Each year golden eagles, deer, and other wildlife drown in the open channel sections of the Barrett Flume. There is also an excessive maintenance burden to keep soil and sediment out. Additionally, there is a slight algae build up due to sunlight. Covering the open flume sections is necessary to prevent fines and sanctions from the resource agencies, to maintain water quality, and to reduce maintenance and down time.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Planning will begin in Fiscal Year 2013. Design is scheduled to begin in Fiscal Year 2015. Construction is estimated to begin in Fiscal Year 2017 and end in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 99	\$ 398,786	\$ -	\$ -	\$ 84,801	\$ 5,507,539	\$ -	\$ -	\$ -	\$ -	\$ 5,991,224
Water Utility Operating Fund	700011	1,116	-	-	-	-	-	-	-	-	-	1,116
Total		\$ 1,214	\$ 398,786	\$ -	\$ -	\$ 84,801	\$ 5,507,539	\$ -	\$ -	\$ -	\$ -	\$ 5,992,340

Public Utilities

CIP Bond Issuance Reserve / S00342

Bldg - MWWD - Treatment Plants

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 1993 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This project acts as an emergency financial reserve for Wastewater Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation from Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

CIS ERP Implementation / S11100

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Warranty	Contact Information: Arnold, Jane
Duration: 2010 - 2013	858-614-4569
Improv Type: Replacement	jarnold@sandiego.gov

Description: This project provides for the establishment of an integrated, real-time enterprise customer service information and billing system.

Justification: The Customer Information System (CIS) Enterprise Resource Planning (ERP) Implementation is a strategic project for investment in, and support of, the Citywide SAP ERP System for the City of San Diego. The legacy CIS provides the water, sewer, storm drain, fire service, reclaimed water, backflow, and associated meter customer billing information for the City. This project will replace the legacy CIS and Installation Order System (IOS).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project is complete and awaiting capitalization.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 3,137,935	\$ 937,180	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,075,115
Municipal Sewer Revenue Fund	700000	7,123,405	-	-	-	-	-	-	-	-	-	7,123,405
Water Utility - CIP Funding Source	700010	3,131,294	937,180	-	-	-	-	-	-	-	-	4,068,474
Water Utility Operating Fund	700011	7,130,046	-	-	-	-	-	-	-	-	-	7,130,046
Total		\$ 20,522,680	\$ 1,874,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	22,397,040

Public Utilities

Carmel Mountain Road Transmission Line / S00071

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Warranty	Contact Information: Wilson, Leonard
Duration: 2008 - 2013	858-654-4112
Improv Type: Replacement	llwilson@sandiego.gov

Description: This project provides for construction of a transmission waterline east of Interstate 5, along the alignment of Carmel Mountain Road to the eastern boundary of the Carmel Valley Community Plan area.

Justification: The waterline is required in order to develop the southern portion of Carmel Valley in accordance with the Carmel Valley Community Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Water - Distribution Sys - Transmission

Schedule: The portion of the transmission potable water pipeline along Carmel Mountain Road west of Canter Heights Drive and east of Timber Brook Lane has been constructed and is in service. The remaining portion east of Timber Brook Lane easterly along Carmel Mountain Road to the eastern Carmel Valley Community Boundary was completed in Fiscal Year 2011.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley South FBA	400087	\$ 2,106,265	\$ 1,818,735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,925,000
Total		\$ 2,106,265	\$ 1,818,735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,925,000

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Water - Distribution Sys - Transmission

Council District: 2	Priority Score: 98
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2016	858-654-4284
Improv Type: Replacement	erubalcava@sandiego.gov

Description: This project provides for replacement of 13,963 linear feet of 12-inch and 16-inch cast iron mains with a new 16-inch PVC pipe on Catalina Boulevard. The 16-inch pipe will consolidate the 12-inch cast iron line with the parallel 4-inch and 6-inch small distribution mains north of Garden Lane, and consolidate the dual 12-inch cast iron pipes south of Garden lane. The new pipeline will run parallel to the existing 12-inch pipeline alignment.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013 and will be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 400,000	\$ 2,539,862	\$ -	\$ 5,477,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,417,326
Total		\$ -	\$ 400,000	\$ 2,539,862	\$ -	\$ 5,477,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,417,326

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District: 9	Priority Score: 65
Community Plan: Eastern Area (Mid-City)	Priority Category: Low
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2011 - 2017	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design/Build is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 300,604	\$ 7,348,921	\$ -	\$ -	\$ -	\$ 9,000,000	\$ 800,000	\$ -	\$ -	\$ -	\$ 17,449,525
Water Utility Operating Fund	700011	250,475	-	-	-	-	-	-	-	-	-	250,475
Total		\$ 551,079	\$ 7,348,921	\$ -	\$ -	\$ -	\$ 9,000,000	\$ 800,000	\$ -	\$ -	\$ -	\$ 17,700,000

Public Utilities

Cielo & Woodman Pump Station / S12012

Council District: 4	Priority Score: 90
Community Plan: Southeastern (Encanto Neighborhoods)	Priority Category: High
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2019	858-654-4284
Improv Type: Expansion	erubalcava@sandiego.gov

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with 12 million gallons per day (mgd) capacity to improve efficiency and reliability, and allow for substitution of Alvarado City water (536 Zone) which is now provided via the County Water Authority (CWA) #19 Paradise Mesa Crosstie. It will replace two 12-inch and 16-inch cast iron distribution mains. The first main is on Imperial and Woodman Street and the second main is on Skyline Drive to Cielo Drive. It will install a dedicated Alvarado 536 line from the intersection of Imperial Avenue and Woodman Street to the new upgraded Cielo and Woodman PS.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station. According to year 2030 demands, the Otay Water Treatment Plant (WTP) will not be able to supply enough suction head to the pump station. Thus, the pump station would need to be supplied from the Alvarado Water Treatment Plant (WTP).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 541,303	\$ -	\$ -	\$ -	\$ 591,885	\$ 4,328,691	\$ 9,017,667	\$ -	\$ -	\$ 14,479,546
Total		\$ -	\$ 541,303	\$ -	\$ -	\$ -	\$ 591,885	\$ 4,328,691	\$ 9,017,667	\$ -	\$ -	\$ 14,479,546

Public Utilities

Colony Hill Water Main Relocation / S11102

Water - Distribution Sys - Transmission

Council District: 1	Priority Score: 88
Community Plan: La Jolla	Priority Category: Medium
Project Status: Warranty	Contact Information: Amen, Rania
Duration: 2011 - 2013	619-533-5492
Improv Type: Replacement	ramen@sandiego.gov

Description: This project consists of the installation of approximately 1,199 linear feet of 16-inch water mains, 155.03 linear feet of 8-inch water mains, and relocation of several water services and fire hydrants within the following streets: Via Capri, Via Avola, Caminito Rialto, Caminito Avola, and within the existing water easement adjacent to the Colony Hill HOA Clubhouse.

Justification: This project is a result of a settlement agreement between the City of San Diego and the Colony Hill Home Owners Association (HOA) in July 2010. The City of San Diego is responsible to complete the construction within two years from the date of the settlement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Planning started in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design and construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,330,035	\$ 174,215	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,504,250
Total		\$ 1,330,035	\$ 174,215	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,504,250

Public Utilities

Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 increased by \$200,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,057	\$ 298,943	\$ 200,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 1,000,000
Total		\$ 1,057	\$ 298,943	\$ 200,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 1,000,000

Public Utilities

Dams and Reservoirs / ABK00001

Bldg - Water - Reservoirs/Dams

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for rehabilitating and reconstructing improvement projects at reservoirs and dams. Projects include resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification: The rehabilitation and reconstruction of access roads and the upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. The State required improvements will also serve to satisfy a portion of the Division of Safety of Dams.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Modifications to Lake Hodges Dam scheduled in Fiscal Year 2010 were deferred to Fiscal Year 2013.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 decreased by \$774,304 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 273,209	\$ 1,071,331	\$ -	\$ -	\$ 1,554,575	\$ -	\$ -	\$ -	\$ 345,766	\$ -	\$ 3,244,881
Water Utility Operating Fund	700011	61,230	-	-	-	-	-	-	-	-	-	61,230
Total		\$ 334,439	\$ 1,071,331	\$ -	\$ -	\$ 1,554,575	\$ -	\$ -	\$ -	\$ 345,766	\$ -	\$ 3,306,111

Public Utilities

Del Mar Heights East Segment / S12017

Water - Distribution Sys - Transmission

Council District: 1	Priority Score: 83
Community Plan: Del Mar Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 2012 - 2018	858-654-4284
Improv Type: Expansion	erubalcava@sandiego.gov

Description: This project provides for the installation of 2,800 feet of 36-inch pipe segments not being built by developers along the east end of the pipeline, including 3,668 feet of parallel pipeline between Mona Lane and Lopiella Meadows Place for redundancy.

Justification: This pipeline was built in 1961 and has experienced leaks. It is in poor condition and has no corrosion protection. The original pipe was a 30-inch Steel Cylinder Rod Wrapped (SCRW) pipeline. This size is too small to meet projected demand increases in the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 100,000	\$ -	\$ -	\$ 730,282	\$ 3,230,946	\$ 1,202,116	\$ -	\$ -	\$ -	\$ 5,263,344
Total		\$ -	\$ 100,000	\$ -	\$ -	\$ 730,282	\$ 3,230,946	\$ 1,202,116	\$ -	\$ -	\$ -	\$ 5,263,344

Public Utilities

Del Mar Heights Pipeline Relocation / S00070

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Wilson, Leonard
Duration: 2005 - 2016	858-654-4112
Improv Type: Expansion	llwilson@sandiego.gov

Description: This project will provide for the relocation and upsizing of an existing 36-inch pipeline in the ultimate right-of-way for Carmel Valley Road. The existing Del Mar Heights Pipeline will no longer follow the alignment of Carmel Valley Road, once Carmel Valley Road is improved to four lanes.

Justification: Future maintenance of this facility is enhanced when it is in an accessible and convenient location such as a public street right-of-way. This project will relocate the pipeline so that it can be easily maintained, repaired, and serviced in the future.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Phase 1 construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016. Phase 2 is contingent upon Public Facilities Financing Program approval and is planned for future years.

Summary of Project Changes: The total project cost increased by the Pacific Highlands Ranch Community Facilities Benefit Assessment (FBA) funds of \$3.6 million and funding to be programmed in future fiscal years per the Public Facilities Financing Plans (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 4,267,217	\$ 82,783	\$ -	\$ -	\$ -	\$ -	\$ -	900,000	\$ 2,700,000	\$ -	\$ 7,950,000
Total		\$ 4,267,217	\$ 82,783	\$ -	\$ -	\$ -	\$ -	\$ -	900,000	\$ 2,700,000	\$ -	\$ 7,950,000

Public Utilities

EAM ERP Implementation / \$14000

Council District: Citywide
Community Plan: Citywide
Project Status: New
Duration: 2014 - 2016
Improv Type: New

Bldg - Other City Facility / Structures

Priority Score: 85
Priority Category: High
Contact Information: Arnold, Jane
 858-614-4569
 jarnold@sandiego.gov

Description: This project provides for the establishment of an integrated, real-time SAP ERP Enterprise Asset Management (EAM) software solution that builds upon the existing Citywide SAP ERP platform. The major legacy maintenance and asset management systems to be replaced within scope of this project are SWIM, EMPAC, and PSTools. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: A comprehensive maintenance management system is required to appropriately manage the complex asset infrastructure needed to provide water and wastewater services to the San Diego region and to provide sophisticated asset capital planning activities to ensure future needs are met. The SAP ERP EAM implementation is a strategic project for investment in, and support of, the Citywide SAP ERP System for the City of San Diego which will provide the cornerstone EAM solution, Citywide.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan

Schedule: The project schedule will follow the ASAP methodology for the project's lifecycle. It will use the standardized work breakdown structure (WBS) that provides the foundation for defining implementation project work in a deliverable-oriented, hierarchical manner in order to manage the project work to completion. The project duration is estimated at three years.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ -	\$ 1,238,160	\$ -	\$ 1,203,400	\$ 391,600	\$ -	\$ -	\$ -	\$ -	2,833,160
Muni Sewer Utility - CIP Funding Source	700008	-	-	2,138,640	-	2,078,600	676,400	-	-	-	-	4,893,640
Water Utility - CIP Funding Source	700010	-	-	2,251,200	-	2,188,000	712,000	-	-	-	-	5,151,200
Total		\$ -	\$ -	\$ 5,628,000	\$ -	\$ 5,470,000	\$ 1,780,000	\$ -	\$ -	\$ -	\$ -	12,878,000

Public Utilities

EMT&S Boat Dock and Steam Line Relocation / S00319

Bldg - MWWD - Laboratories

Council District: 2	Priority Score: 81
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Elling, Michael
Duration: 2012 - 2016	858 292-6477
Improv Type: Expansion	melling@sandiego.gov

Description: The Environmental Monitoring and Technical Services (EMTS) Laboratory Boat Dock and Steam Line Project provides for the design and construction of a boat dock located in the channel adjacent to the EMTS laboratory, as well as the installation of an esplanade and undergrounding of approximately 600 feet of an above-ground steam line situated along the frontage of the boat channel. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: As part of a Public Benefit Conveyance (PBC) from the federal government, MWWD designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. The design of this project included a boat dock to service the laboratory. Permits obtained as part of the construction required Metro to fund a portion of a future park esplanade located adjacent to the laboratory frontage. To gain future unobstructed access to the boat dock, and to provide unobstructed access to the future esplanade, the existing steam line must be undergrounded. Public Utilities currently leases boat dock space at Driscoll's Wharf and this project would eliminate this ongoing expense.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The dock was partially designed in Fiscal Year 2001, but was postponed due to ongoing issues related to the contamination and conveyance of the boat channel. The design is scheduled to begin and be completed in Fiscal Year 2013, with construction scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 1,732,137	\$ -	\$ -	\$ 286,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535
Total		\$ -	\$ 1,732,137	\$ -	\$ -	\$ 286,398	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,018,535

Public Utilities

East Mission Gorge Force Main Rehabilitation / S00326

Wastewater - Collection Sys - Trunk Swr

Council District: 7	Priority Score: 90
Community Plan: Navajo	Priority Category: Medium
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2004 - 2019	858-292-6425
Improv Type: Replacement	tphung@sandiego.gov

Description: This project provides for the rehabilitation of the East Mission Gorge force main due to deterioration of the pipeline concrete lining from sulfuric acid build-up.

Justification: This project provides for the rehabilitation of the force main in order to prevent breakage of the force main and prevent potential sewage spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. This project is on hold pending the negotiation of a cost-sharing agreement with the Participating Agencies.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 441,835	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	441,835
Muni Sewer Utility - CIP Funding Source	700008	-	812,805	-	-	-	518,062	2,856,302	2,162,831	-	-	6,350,000
Total		\$ 441,835	\$ 812,805	\$ -	\$ -	\$ -	\$ 518,062	\$ 2,856,302	\$ 2,162,831	\$ -	\$ -	6,791,835

Public Utilities

East Point Loma Trunk Sewer / S00329

Wastewater - Collection Sys - Trunk Swr

Council District: 2	Priority Score: N/A
Community Plan: Peninsula, Midway - Pacific Highway	Priority Category: N/A
Project Status: Continuing	Contact Information: Spier, Carl
Duration: 2001 - 2014	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: Construction consists of the rehabilitation of approximately 4,932 feet of 27-inch & 3,229 feet of 30-inch trunk sewer mains, the rehabilitation of sewer manholes, and sewer laterals connections, and all other work and appurtenances necessary to complete the work. The affected streets are Nimitz Boulevard, Barnett Avenue, and Cushing Road between Nimitz Boulevard and Barnett Avenue.

Justification: The existing system is almost 60 years old and needs to be rehabilitated.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway-Pacific Highway Corridor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 542,817	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	542,817
Muni Sewer Utility - CIP Funding Source	700008	2,009,024	3,023,291	-	-	-	-	-	-	-	-	5,032,315
Municipal Sewer Revenue Fund	700000	354,868	-	-	-	-	-	-	-	-	-	354,868
Total		\$ 2,906,709	\$ 3,023,291	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,930,000

Public Utilities

El Capitan Pipeline #2 Valves / S10005

Council District: Non-city	Priority Score: 67
Community Plan: Non City	Priority Category: Low
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2010 - 2013	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project previously provided for a pipeline parallel to the existing 48-inch El Capitan Pipeline with 41,490 linear feet of new 54-inch pipeline. Now the project will replace the existing 48-inch butterfly valve at station 16+00 with a 48-inch plug valve and a 48-inch energy dissipater valve. It will also replace the existing 30-inch plug valve at station 17+00 with a 30-inch plug valve and a 30-inch energy dissipater valve to assist with a thorough condition assessment of the pipeline.

Justification: The existing valves are leaking and need to be replaced. The valves are part of the emergency drawdown system required by Division Safety of Dams - State Department (DSOD) for El Capitan Reservoir.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2013. Construction will begin and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,045,842	\$ 181,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,227,490
Water Utility Operating Fund	700011	87,127	-	-	-	-	-	-	-	-	-	87,127
Total		\$ 1,132,969	\$ 181,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,314,617

Public Utilities

El Capitan Reservoir Road Improvements / S00040

Bldg - Water - Reservoirs/Dams

Council District: Non-city	Priority Score: 14
Community Plan: Non City	Priority Category: Low
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 1999 - 2018	858-654-4284
Improv Type: Replacement - Rehab	erubalcava@sandiego.gov

Description: This project provides for repairing and widening the access road to El Capitan Reservoir.

Justification: The existing access road is narrow and has become a safety concern due to rain induced sloughing. Widening the road will improve accessibility to the reservoir, accommodate recreation activities, and assist maintenance efforts for the reservoir.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2001. Construction has been re-scheduled to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 426,601	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	426,601
Water Utility - CIP Funding Source	700010	-	89,564	-	-	-	100,000	1,840,809	176,722	-	-	2,207,095
Total		\$ 426,601	\$ 89,564	\$ -	\$ -	\$ -	\$ 100,000	\$ 1,840,809	\$ 176,722	\$ -	\$ -	2,633,696

Public Utilities

El Monte Pipeline #2 / S10008

Water - Distribution Sys - Distribution

Council District: 7	Priority Score: 96
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Wong, Pete
Duration: 2010 - 2015	858-292-6475
Improv Type: Replacement - Rehab	pwong@sandiego.gov

Description: This project will perform a condition assessment on the existing 63,900 foot long 48-inch to 72-inch diameter pipeline between the Lakeside Pump Station and the Alvarado Water Treatment Plant.

Justification: This project is necessary to ensure that future water demands are met in the Alvarado service area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Condition assessment began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost decreased by \$103.7 million for the planning, design, and construction component of the pipeline. This project is now for condition assessment of the pipeline only. A future project will be created to cover any design or construction of this pipeline, if deemed necessary by the condition assessment.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 79,291	\$ 3,667,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,747,021
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 80,270	\$ 3,667,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,748,000

Public Utilities

Freeway Relocation / AKB00002

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Water - Distribution Sys - Distribution

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 decreased by \$100,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,561,054	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,561,054
Water Utility - CIP Funding Source	700010	157,564	783,127	-	-	434,500	-	-	-	-	-	1,375,191
Water Utility Operating Fund	700011	281,224	-	-	-	-	-	-	-	-	-	281,224
Total		\$ 1,999,843	\$ 783,127	\$ -	\$ -	434,500	\$ -	\$ -	\$ -	\$ -	\$ -	3,217,470

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Adrian, George
Duration:	2010 - 2021		619-533-4680
Improv Type:	Replacement		gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to nine under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and will continue through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and continues through Fiscal Year 2021 and beyond.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 decreased by \$500,000 due to revised requirements and \$500,000 was also removed from outlying years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Other	710002	\$ 249,289	\$ 361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	249,649
Historical Fund	X999	2,671,958	-	-	-	-	-	-	-	-	-	2,671,958
Water Utility - CIP Funding Source	700010	3,179,725	1,377,741	-	-	-	-	-	-	-	-	4,557,466
Water Utility Operating Fund	700011	1,445,755	(552)	-	-	-	-	-	-	-	-	1,445,203
Total		\$ 7,546,727	\$ 1,377,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,924,277

Public Utilities

Harbor Drive Pipelines Replacement / S12028

Council District: 2, 3
Community Plan: Old San Diego, Ocean Beach, Peninsula
Project Status: Continuing
Duration: 2008 - 2015
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 97
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project replaces 4.4 miles of 16-inch cast iron water pipeline from the Harbor Drive Bridge to the Point Loma Reservoir.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Ocean Beach, Old San Diego, and Peninsula community planning areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach, Old San Diego, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 53,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,341
Water Utility - CIP Funding Source	700010	8,327,705	3,190,352	-	-	-	-	-	-	-	-	11,518,057
Total		\$ 8,381,046	\$ 3,190,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,571,398

Public Utilities

Harbor Drive Trunk Sewer Replacement / S00336

Council District: 8
Community Plan: Barrio Logan
Project Status: Continuing
Duration: 2000 - 2014
Improv Type: Expansion

Wastewater - Collection Sys - Trunk Swr

Priority Score: 90
Priority Category: Medium
Contact Information: Spier, Carl
 619-533-5126
 cspier@sandiego.gov

Description: This project provides for upgrading and replacing existing portions of 39-inch Harbor Drive Trunk Sewer with 48-inch pipelines.

Justification: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 642,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	642,459
Muni Sewer Utility - CIP Funding Source	700008	10,275,222	1,142,426	-	-	-	-	-	-	-	-	11,417,648
Municipal Sewer Revenue Fund	700000	338,640	-	-	-	-	-	-	-	-	-	338,640
Total		\$ 11,256,322	\$ 1,142,426	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,398,748

Public Utilities

Kearny Mesa Pipeline Upgrade / S10011

Council District: 6, 7	Priority Score: N/A
Community Plan: Kearny Mesa, Linda Vista, Clairemont Mesa, Mission Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Wong, Pete
Duration: 2010 - 2019	858-292-6475
Improv Type: Replacement - Rehab	pwong@sandiego.gov

Description: This project provides for the replacement of the Kearny Mesa Pipeline. There will be 49,000 linear feet of 36-inch and 30-inch pipeline replaced.

Justification: This upgrade is necessary to prevent water pipe breaks, and to assure a continuous water supply to the Kearny Mesa community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: This project is scheduled for condition assessment in Fiscal Year 2014. Planning is scheduled to begin in Fiscal Year 2015. Design is scheduled to begin in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility Operating Fund	700011	\$ 199	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	199
Total		\$ 199	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	199

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	82
Community Plan:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2012 - 2017		858-654-4284
Improv Type:	Replacement		erubalcava@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow requirements, and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 240,258	\$ 1,724,089	\$ -	\$ 3,135,507	\$ 3,135,507	\$ 696,780	\$ -	\$ -	\$ -	\$ 8,932,141
Total		\$ -	\$ 240,258	\$ 1,724,089	\$ -	\$ 3,135,507	\$ 3,135,507	\$ 696,780	\$ -	\$ -	\$ -	\$ 8,932,141

Public Utilities

Lake Murray Trunk Sewer / S00335

Wastewater - Collection Sys - Trunk Swr

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Warranty	Contact Information: Spier, Carl
Duration: 2003 - 2013	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project provides for the replacement of 15,900 linear feet (3.01) miles of existing 12-inch, 15-inch, and 18-inch diameter and installation of maintenance access pathways.

Justification: This project provides for the upsizing of the trunk sewer to meet build-out capacity.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: This project has been completed and will be closed by the end of the fiscal year.

Summary of Project Changes: This project is completed and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,322,688	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,322,688
Muni Sewer Utility - CIP Funding Source	700008	1,080,621	2,751,774	-	-	-	-	-	-	-	-	3,832,395
Municipal Sewer Revenue Fund	700000	8,355,714	-	-	-	-	-	-	-	-	-	8,355,714
Total		\$ 10,759,024	\$ 2,751,774	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,510,798

Public Utilities

Lindbergh Field 16" Cast Iron Main Replacement / S10055

Council District: 2, 3
Community Plan: Midway - Pacific Highway
Project Status: Continuing
Duration: 2010 - 2015
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 97
Priority Category: High
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project replaces 1.34 miles of pipeline and relocates the 16-inch cast iron transmission main from adjacent to the departure taxiway at Lindbergh Field to the public street which is more accessible for operation and maintenance.

Justification: In case of a pipe failure requiring Water Operations to perform emergency repair, the pipeline must be relocated to a location outside the secured Airport property that is more accessible for operation and maintenance. The 12-inch and 16-inch cast iron pipe was installed in the 1940s.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal year 2010. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,703,864	\$ 2,907,613	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,611,476
Water Utility Operating Fund	700011	366,303	-	-	-	-	-	-	-	-	-	366,303
Total		\$ 3,070,166	\$ 2,907,613	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,977,779

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Water - Distribution Sys - Transmission

Council District: 1	Priority Score: 70
Community Plan: Del Mar Mesa, Pacific Highlands Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Wilson, Leonard
Duration: 2004 - 2015	858-654-4112
Improv Type: Expansion	llwilson@sandiego.gov

Description: This project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch.

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phases 1 and 2 are complete. The design of Phase 3 is not scheduled at this time. The design of Phases 4 and 5 are complete. Construction of Phases 4 and 5 are scheduled to be completed in Fiscal Year 2015, but are dependent upon the construction of the Shaw Lorenz Community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 654,968	\$ 102,032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	757,000
Total		\$ 654,968	\$ 102,032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	757,000

Public Utilities

Lower Otay Outlet Tower / S12018

Council District: Non-city
Community Plan: Non City
Project Status: Continuing
Duration: 2012 - 2016
Improv Type: Betterment

Bldg - Water - Reservoirs/Dams

Priority Score: 90
Priority Category: High
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 168,248	\$ 131,327	\$ -	\$ 1,617,047	\$ 3,588,763	\$ -	\$ -	\$ -	\$ -	\$ 5,505,385
Total		\$ -	\$ 168,248	\$ 131,327	\$ -	\$ 1,617,047	\$ 3,588,763	\$ -	\$ -	\$ -	\$ -	\$ 5,505,385

Public Utilities

Lower Otay Reservoir Emergency Outlet Improvements / S00044

Bldg - Water - Reservoirs/Dams

Council District:	Non-city	Priority Score:	75
Community Plan:	Non City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Azar, Hossein
Duration:	2001 - 2015		619-533-4102
Improv Type:	Betterment		hazar@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve draw-down capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent draw-down in order to prevent a risk of dam failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost increased by \$618,572 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 403,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	403,219
Water Utility - CIP Funding Source	700010	94,019	640,853	618,572	-	-	-	-	-	-	-	1,353,444
Water Utility Operating Fund	700011	243,337	-	-	-	-	-	-	-	-	-	243,337
Total		\$ 740,575	\$ 640,853	\$ 618,572	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,000,000

Public Utilities

MBC Biosolids Storage Silos / S00322

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 74
Community Plan: Non City	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2015	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 120,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	120,320
Metro Sewer Utility - CIP Funding Source	700009	400,979	7,427,946	-	-	-	-	-	-	-	-	7,828,925
Metropolitan Sewer Utility Fund	700001	758,749	-	-	-	-	-	-	-	-	-	758,749
Total		\$ 1,280,047	\$ 7,427,946	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,707,993

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2009 - 2017	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to handle larger future biosolids flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The schedule is based on a design/build (D/B) type of contract. Selection of the D/B entity is projected for Fiscal Year 2013, design is scheduled to be completed by Fiscal Year 2014, and installation of the six centrifuges is scheduled to be completed by Fiscal Year 2016.

Summary of Project Changes: Total project cost decreased by \$13,559 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	934
Metro Sewer Utility - CIP Funding Source	700009	229,954	2,693,324	3,454,160	-	4,951,140	657,863	-	-	-	-	11,986,441
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		\$ 243,513	\$ 2,693,324	\$ 3,454,160	\$ -	\$ 4,951,140	\$ 657,863	\$ -	\$ -	\$ -	\$ -	12,000,000

Public Utilities

MBC Odor Control Facility Upgrades / S00323

Bldg - MWWd - Treatment Plants

Council District: 6	Priority Score: 83
Community Plan: Non City	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2007 - 2016	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments and damper locations. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost increased by \$1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 8,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,045
Metro Sewer Utility - CIP Funding Source	700009	1,156,193	2,275,070	1,022,262	-	1,681,507	-	-	-	-	-	6,135,032
Metropolitan Sewer Utility Fund	700001	56,923	-	-	-	-	-	-	-	-	-	56,923
Total		\$ 1,221,161	\$ 2,275,070	\$ 1,022,262	\$ -	\$ 1,681,507	\$ -	\$ -	\$ -	\$ -	\$ -	6,200,000

Public Utilities

Metro Facilities Control Systems Upgrade / L10000

Bldg - MWWD - Treatment Plants

Council District:	1, 2	Priority Score:	72
Community Plan:	University, Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Azar, Hossein
Duration:	2010 - 2015		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include Metro Biosolids Center (MBC), North City Water Reclamation Plant (NCWRP), and Point Loma Water Treatment Plant (PLWTP). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The life cycle of these systems is seven to 10 years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University and Peninsula Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and are scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 4,780,112	\$ 3,419,199	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,199,311
Metropolitan Sewer Utility Fund	700001	71,077	-	-	-	-	-	-	-	-	-	71,077
Total		\$ 4,851,189	\$ 3,419,199	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,270,388

Public Utilities

Metro Treatment Plants / ABO00001

Council District:	2, 6, 7, 8	Bldg - MWWD - Treatment Plants	
Community Plan:	Peninsula, University, Tijuana River Valley	Priority Score:	Annual
Project Status:	Continuing	Priority Category:	Annual
Duration:	2010 - 2021	Contact Information:	Hwang, Guann
Improv Type:	Replacement		858 292-6476
			ghwang@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University Community Plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project cost increased by \$1.9 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 160,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,913
Metro Sewer Utility - CIP Funding Source	700009	13,651,439	1,759,190	1,500,000	-	4,000,000	3,229,245	1,000,000	1,000,000	1,000,000	-	27,139,874
Metropolitan Sewer Utility Fund	700001	2,482,039	(4,861)	-	-	-	-	-	-	-	-	2,477,178
Total		\$ 16,294,391	\$ 1,754,329	\$ 1,500,000	\$ -	\$ 4,000,000	\$ 3,229,245	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	29,777,965

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hwang, Guann
Duration:	2010 - 2021		858 292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 has decreased by \$100,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 871,255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 871,255
Metro Sewer Utility - CIP Funding Source	700009	3,011,677	3,605,956	-	-	-	-	-	264,877	-	-	6,882,510
Metropolitan Sewer Utility Fund	700001	5,901,235	-	-	-	-	-	-	-	-	-	5,901,235
Total		\$ 9,784,167	\$ 3,605,956	\$ -	\$ -	\$ -	\$ -	\$ -	264,877	\$ -	\$ -	\$ 13,655,000

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 has decreased by \$17.7 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 13,319,726	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,319,726
Metro Sewer Utility - CIP Funding Source	700009	13,542	5,053,399	-	-	1,220,504	1,822,496	200,000	1,300,000	-	-	9,609,941
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	22,402,028	7,788,170	-	-	-	-	8,232,797	8,520,613	3,999,147	-	50,942,755
Municipal Sewer Revenue Fund	700000	8,863,629	733,553	-	-	-	-	-	-	-	-	9,597,182
Total		\$ 44,621,984	\$ 13,575,121	\$ -	\$ -	\$ 1,220,504	\$ 1,822,496	\$ 8,432,797	\$ 9,820,613	\$ 3,999,147	\$ -	\$ 83,492,663

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District: 5	Priority Score: 100
Community Plan: Scripps Miramar Ranch	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2019	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project will construct two new clearwells just west of the Miramar Water Treatment Plant and a lift station after the filters.

Justification: This project will replace the existing clearwells at Miramar Water Treatment Plant. The existing clearwells were determined to have significant structural issues. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013 and to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2019.

Summary of Project Changes: Total project cost increased by \$7.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,556,979	\$ 78,526	\$ 2,400,000	\$ -	\$ 1,400,000	\$ 6,400,000	\$ 25,478,039	\$ 27,281,961	\$ 18,400,000	\$ -	\$ 84,995,505
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 3,561,474	\$ 78,526	\$ 2,400,000	\$ -	\$ 1,400,000	\$ 6,400,000	\$ 25,478,039	\$ 27,281,961	\$ 18,400,000	\$ -	\$ 85,000,000

Public Utilities

Miramar Contract A Roof System Redesign / S13016

Bldg - Water - Treatment Plants

Council District: 5	Priority Score: 90
Community Plan: Scripps Miramar Ranch	Priority Category: High
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2013 - 2014	619-533-3634
Improv Type: Replacement - Rehab	agarcia@sandiego.gov

Description: This project is to replace and/or rehab the leaking roof systems on buildings at the Miramar Water Treatment Plant (WTP) facility.

Justification: The Miramar WTP is a key facility within the City's water system that supplies nearly 50 percent of the City of San Diego's treated water demand. Leaks from the failing roof systems could result in a water treatment plant shutdown, potentially leaving customers out of water service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Planning is complete. Design/build is scheduled to begin in Fiscal Year 2013 and be completed Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 620	\$ 2,999,380	\$ 4,557,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,557,000
Total		\$ 620	\$ 2,999,380	\$ 4,557,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,557,000

Public Utilities

Miramar Pipeline Monitoring & Reinspection / S00083

Council District: 5, 6
Community Plan: Mira Mesa
Project Status: Warranty
Duration: 2007 - 2013
Improv Type: Replacement - Retrofit

Water - Distribution Sys - Distribution

Priority Score: N/A
Priority Category: N/A
Contact Information: Wong, Pete
 858-292-6475
 pwong@sandiego.gov

Description: This project provides for monitoring and re-inspection of 26,870 linear feet of existing pre-stressed concrete cylinder pipe on Mira Mesa Boulevard from Pacific Heights Boulevard eastward to the Miramar Water Treatment Plant. A pipeline condition assessment will be performed prior to initiating design.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Mira Mesa Community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The Miramar Pipeline re-inspection began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,906	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,906
Water Utility - CIP Funding Source	700010	1,430,365	4,959	-	-	-	-	-	-	-	-	1,435,324
Water Utility Operating Fund	700011	47,406	-	-	-	-	-	-	-	-	-	47,406
Total		\$ 1,482,677	\$ 4,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,487,636

Public Utilities

Miramar Water Treatment Plant Upgrade & Expansion / S00024

Bldg - Water - Treatment Plants

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Asgharzadeh, Iraj
Duration: 1993 - 2013	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for upgrades to and expansion of the Miramar Water Treatment Plant, including construction of state-of-the-art filters, rapid mix and de-aeration facilities, chlorine and chemical facilities, four flocculation and sedimentation basins, an ozone structure with generation equipment, site paving, landscaping, and an administration building.

Justification: The Safe Drinking Water Act, mandated by the Environmental Protection Agency and the Department of Public Health, dictates the need to upgrade the existing treatment plant. Increasing demands on the plant by the rapidly growing North City area also necessitate its expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 1997 and continued through subsequent phases of work. Construction began on the initial phase of work in Fiscal Year 2001. All sub-phases are completed, with the exception of the Miramar WTP Landscape and Site Improvement phase. This phase is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 117,634,094	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,634,094
Water Utility - CIP Funding Source	700010	2,603,382	371,833	-	-	-	-	-	-	-	-	2,975,215
Water Utility Operating Fund	700011	59,196	-	-	-	-	-	-	-	-	-	59,196
Total		\$ 120,296,672	\$ 371,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,668,505

Public Utilities

Montezuma Pipeline/Mid-City Pipeline Phase II / S11026

Water - Distribution Sys - Distribution

Council District:	7, 9	Priority Score:	98
Community Plan:	College Area, Eastern Area (Mid-City), Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Garcia, Alex
Duration:	2011 - 2018		619-533-3634
Improv Type:	Expansion		agarcia@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 6,505 linear feet.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: Total project cost increased by \$494,396 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 15,384	\$ 287,705	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 11,000,000	\$ 1,681,800	\$ -	\$ -	\$ -	\$ 16,984,889
Water Utility Operating Fund	700011	215,111	-	-	-	-	-	-	-	-	-	215,111
Total		\$ 230,495	\$ 287,705	\$ 2,000,000	\$ -	\$ 2,000,000	\$ 11,000,000	\$ 1,681,800	\$ -	\$ -	\$ -	\$ 17,200,000

Public Utilities

Montezuma Trunk Sewer / S00332

Wastewater - Collection Sys - Trunk Swr

Council District: 7, 9	Priority Score: 90
Community Plan: College Area	Priority Category: Medium
Project Status: Continuing	Contact Information: Spier, Carl
Duration: 2002 - 2014	619-533-5126
Improv Type: Expansion	cspier@sandiego.gov

Description: This project provides for the replacement of approximately 6,769 feet of the existing 12-inch and 15-inch trunk sewer with 21-inch pipe.

Justification: This trunk sewer will be upgraded with a larger pipe to accommodate future flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 with final design completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to the project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 659,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	659,285
Muni Sewer Utility - CIP Funding Source	700008	4,857,607	461,809	-	-	-	-	-	-	-	-	5,319,416
Municipal Sewer Revenue Fund	700000	203,394	-	-	-	-	-	-	-	-	-	203,394
Total		\$ 5,720,286	\$ 461,809	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,182,094

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Bldg - Water - Reservoirs/Dams

Council District:	Non-city	Priority Score:	90
Community Plan:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Azar, Hossein
Duration:	2001 - 2016		619-533-4102
Improv Type:	Betterment		hazar@sandiego.gov

Description: This project upgrades the outlet tower to meet seismic requirements, replaces the electrical system and outlet tower piping, interior and exterior valves, and platforms. It will add a 100-foot long, 6-foot wide pedestrian bridge from the dam to the outlet tower and two sluice gates at the emergency spillway.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost decreased by \$522,324 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	322,485
Water Utility - CIP Funding Source	700010	322,720	149,351	4,870,768	-	-	-	-	-	-	-	5,342,839
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 659,881	\$ 149,351	\$ 4,870,768	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,680,000

Public Utilities

Municipal Facilities Control Systems Upgrade / L10001

Bldg - MWWD - Treatment Plants

Council District:	1, 5	Priority Score:	72
Community Plan:	Torrey Pines, Miramar Ranch North	Priority Category:	Low
Project Status:	New	Contact Information:	Azar, Hossein
Duration:	2014 - 2016		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at Pump Station 64 and Penasquitos Pump Station.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The lifecycle of these systems is seven to 10 years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and Miramar Ranch North Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction will begin in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: This project is newly published and was approved by the City Council in Fiscal Year 2012 per resolution R-306745.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ -	\$ -	\$ 1,810,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,810,000
Total		\$ -	\$ -	\$ 1,810,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,810,000

Public Utilities

NCWRP Sludge Pump Station Upgrade / S00309

Bldg - MWWD - Pump Stations

Council District: 1	Priority Score: 82
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2006 - 2014	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency, and have structural impacts at the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and will be completed in Fiscal Year 2013. Construction is scheduled to begin and be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 438	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	438
Metro Sewer Utility - CIP Funding Source	700009	171,119	399,517	-	-	-	-	-	-	-	-	570,636
Metropolitan Sewer Utility Fund	700001	136,022	-	-	-	-	-	-	-	-	-	136,022
Total		\$ 307,579	\$ 399,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	707,096

Public Utilities

North City Reclamation System / AHC00002

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Expansion		ghwang@sandiego.gov

Description: This annual allocation provides recycled water to the Northern Service Area extending from Black Mountain Road west, along the I-56 corridor, to Carmel Valley. Portions of the recycled water pipeline expansion have been completed; bringing service to Olivenhain Municipal Water District and the communities of Black Mountain Ranch and Santa Luz. Recycled water pipelines are planned in Carmel Valley, Pacific Highlands, Los Penasquitos Canyon, and Camino Del Sur. State Proposition 50 (Integrated Regional Water Management Plan) and Bureau of Reclamation Title 16 Grant funds are anticipated for this project.

Justification: Segments of recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the remaining portions to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 7,199,631	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,199,631
Water Utility - CIP Funding Source	700010	5,764,596	2,357,927	-	-	-	-	-	-	-	-	8,122,523
Water Utility Operating Fund	700011	2,461,178	1	-	-	-	-	-	-	-	-	2,461,179
Total		\$ 15,425,404	\$ 2,357,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,783,332

Public Utilities

Otay 1st/2nd PPL Abandon East of Highland Avenue / S11027

Council District: 4, 9
Community Plan: City Heights (Mid-City), Eastern Area (Mid-City)
Project Status: Continuing
Duration: 2011 - 2016
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 77
Priority Category: Low
Contact Information: Asgharzadeh, Iraj
 619-533-5105
 iasgharzadeh@sanidiego.gov

Description: This project will abandon approximately 13,630 feet of aged 30-inch and 36-inch pipes, identified as Otay 1st and 2nd water transmission pipelines. These pipelines sections will be abandoned from Highland Avenue and Wightman Street east to 54th Street. This project will also install approximately 8,120 feet of new 16-inch distribution mains from a 12-inch line at University Avenue and Winona Avenue to 54th Street and Chollas Station Road.

Justification: This project will abandon approximately 13,630 feet of existing Cast Iron Cement Lined, Reinforced Concrete Steel Cylinder and Cement Mortar Lined Coated Steel pipes in accordance with California Department of Public Health's compliance order 04-14-96CO-022. These pipelines, constructed as early as 1915, have reached the end of their lifecycle and have become a liability to the City. In order to provide system redundancy and maintain distribution needs, approximately 8,120 feet of new 16-inch distribution mains will be installed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 940,394	\$ 78,372	\$ 900,000	\$ -	\$ 5,258,471	\$ -	\$ -	\$ -	\$ -	\$ -	7,177,238
Water Utility Operating Fund	700011	44,483	-	-	-	-	-	-	-	-	-	44,483
Total		\$ 984,878	\$ 78,372	\$ 900,000	\$ -	\$ 5,258,471	\$ -	\$ -	\$ -	\$ -	\$ -	7,221,721

Public Utilities

Otay 1st/2nd PPL Abandon West of Highland Avenue / S12016

Water - Distribution Sys - Transmission

Council District:	3, 9	Priority Score:	91
Community Plan:	Greater North Park, City Heights	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Rubalcava, Eric
Duration:	2012 - 2017		858-654-4284
Improv Type:	Replacement		erubalcava@sanidiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron Otay 2nd Pipeline with a new 42-inch Wightman Street Pipeline, primarily along existing Otay 2nd alignment from Highland Avenue and Polk Avenue to the University Heights Reservoir at Howard Avenue and Idaho Street. The reach on Highland Avenue includes replacement of 1,328 linear feet of the existing cast iron Otay 1st Pipeline. It will also replace 10,896 linear feet of the cast iron Otay 1st Pipeline from Highland and Polk to the University Heights Reservoir with a 16-inch distribution line.

Justification: This project will develop a replacement and/or abandonment plan to remove the existing cast iron segments of pipeline west of Highland Avenue. Cast iron reaches of the Otay 1st and 2nd Pipelines are neither safe nor reliable facilities, and may contribute to poor water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 150,000	\$ 338,051	\$ -	\$ 6,643,357	\$ 9,105,132	\$ 10,091,924	\$ -	\$ -	\$ -	\$ 26,328,464
Total		\$ -	\$ 150,000	\$ 338,051	\$ -	\$ 6,643,357	\$ 9,105,132	\$ 10,091,924	\$ -	\$ -	\$ -	\$ 26,328,464

Public Utilities

Otay Second Pipeline Improvements / S00032

Council District: 4, 9
Community Plan: Skyline - Paradise Hills, Southeastern San Diego
Project Status: Continuing
Duration: 1993 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 91
Priority Category: Medium
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides funding to evaluate the condition of existing water pipelines and to make appropriate upgrades and replacements to the pipeline.

Justification: This pipeline was originally installed in 1928 and has exceeded its useful life expectancy of 60 years. Breaks in the pipeline have revealed severe pipe corrosion in certain locations, requiring upgrades and replacement.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Engineering studies and design began in Fiscal Year 1999 and were completed in Fiscal Year 2007. Project scheduling is contingent on the assessed condition of the pipeline.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 2,499,869	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,499,869
Water Utility - CIP Funding Source	700010	354,678	92,352	-	-	-	-	-	-	-	-	447,030
Water Utility Operating Fund	700011	52,970	-	-	-	-	-	-	-	-	-	52,970
Total		\$ 2,907,517	\$ 92,352	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,999,869

Public Utilities

Otay Water Treatment Plant Upgrade & Expansion / S00030

Bldg - Water - Treatment Plants

Council District:	Non-city	Priority Score:	N/A
Community Plan:	Non City	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Asgharzadeh, Iraj
Duration:	1993 - 2014		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the treatment processes at the Otay Water Treatment Plant (Phases 1 and 2) to comply with the Safe Drinking Water Act standards. The Safe Drinking Water Act is a federal act, enforced by the State of California.

Justification: New standards required by the Safe Drinking Water Act dictate the need to upgrade the existing water treatment plant standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Otay Water Treatment Plant (WTP) Phases 1 and 2 were completed in Fiscal Year 2012. The design/build contract for the Otay WTP Concrete Work project began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: In Fiscal Year 2013, Council approved the appropriation of \$766,431 (R-307852) due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 26,744,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	26,744,920
Water Utility - CIP Funding Source	700010	377,957	1,839,303	-	-	-	-	-	-	-	-	2,217,260
Water Utility Operating Fund	700011	14,706,692	-	-	-	-	-	-	-	-	-	14,706,692
Total		\$ 41,829,568	\$ 1,839,303	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	43,668,871

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Bldg - MWWd - Pump Stations

Council District: 2	Priority Score: 90
Community Plan: Midway - Pacific Highway	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2005 - 2018	619-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Description: This project will improve the reliability of the Pump Station 2. It will also provide the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provides 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction will begin in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost decreased by \$30,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 303,976	\$ 2,510,139	\$ 351,719	\$ -	\$ 13,970,000	\$ 14,000,000	\$ -	\$ -	\$ -	\$ -	\$ 31,135,834
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 368,142	\$ 2,510,139	\$ 351,719	\$ -	\$ 13,970,000	\$ 14,000,000	\$ -	\$ -	\$ -	\$ -	\$ 31,200,000

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Council District: 2
Community Plan: Pacific Beach, Midway - Pacific Highway, Mission Bay Park
Project Status: Continuing
Duration: 2012 - 2019
Improv Type: Expansion

Water - Distribution Sys - Transmission

Priority Score: 85
Priority Category: Medium
Contact Information: Gamboa, Wendy
 619-235-1971
 wgamboa@sandiego.gov

Description: Replacement of approximately 7.33 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to replace cast iron pipe, provide supply reliability to Pacific Beach, improve water quality, reduce energy waste at the Miramar County Water Authority Pumpback facility, reduce peaking problems in the Miramar Water Treatment Plant service area, and to provide supply flexibility (Alvarado vs. Miramar).

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Bay Park, and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2019.

Summary of Project Changes: Total project cost decreased by \$3.2 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 189,504	\$ 1,560,496	\$ 900,000	\$ -	\$ 900,000	\$ 7,000,000	\$ 10,523,000	\$ -	\$ -	\$ -	\$ 21,073,000
Total		\$ 189,504	\$ 1,560,496	\$ 900,000	\$ -	\$ 900,000	\$ 7,000,000	\$ 10,523,000	\$ -	\$ -	\$ -	\$ 21,073,000

Public Utilities

Pipeline Rehabilitation / AJA00002

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the municipal wastewater system.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 has increased by \$9.3 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,880,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,880,044
Muni Sewer Utility - CIP Funding Source	700008	48,733,919	14,273,643	25,306,271	-	25,000,000	17,765,744	17,205,283	16,000,000	16,000,000	-	180,284,860
Municipal Sewer Revenue Fund	700000	13,121,734	1	-	-	-	-	-	-	-	-	13,121,734
Total		\$ 63,735,697	\$ 14,273,643	\$ 25,306,271	\$ -	\$ 25,000,000	\$ 17,765,744	\$ 17,205,283	\$ 16,000,000	\$ 16,000,000	\$ -	\$ 195,286,638

Public Utilities

Pipeline Rehabilitation Phase F-1 / S00341

Wastewater - Collection Sys - Main

Council District:	1, 2, 3, 6, 7	Priority Score:	N/A
Community Plan:	Citywide	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Azar, Hossein
Duration:	2005 - 2013		619-533-4102
Improv Type:	Replacement - Rehab		hazar@sandiego.gov

Description: This project provides rehabilitation and repair of 21.72 miles of sewer pipeline.

Justification: This project will help meet Environmental Protection Agency (EPA) requirements to reduce sewer spills while reducing maintenance costs and extending the service life of sewer pipelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community planning areas and is in conformance with the City's General Plan.

Schedule: This project is complete and awaiting closure and capitalization.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 5,624,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,624,160
Muni Sewer Utility - CIP Funding Source	700008	93,062	1,077,211	-	-	-	-	-	-	-	-	1,170,273
Municipal Sewer Revenue Fund	700000	3,466,524	-	-	-	-	-	-	-	-	-	3,466,524
Total		\$ 9,183,746	\$ 1,077,211	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,260,957

Public Utilities

Point Loma Grit Processing Improvements / S00315

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: N/A
Community Plan: Peninsula	Priority Category: N/A
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2001 - 2015	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: Total project increased by \$4.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,727,067	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,727,067
Metro Sewer Utility - CIP Funding Source	700009	20,242,854	1,590,794	6,162,221	-	-	-	-	-	-	-	27,995,868
Metropolitan Sewer Utility Fund	700001	1,891,150	-	-	-	-	-	-	-	-	-	1,891,150
Sewer Contribution to CIP	700004	1,137	(1,137)	-	-	-	-	-	-	-	-	-
Total		\$ 26,862,207	\$ 1,589,657	\$ 6,162,221	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	34,614,085

Public Utilities

Pomerado Pipeline #2 / S00072

Water - Distribution Sys - Distribution

Council District: 5, 7	Priority Score: N/A
Community Plan: Scripps Miramar Ranch, Tierrasanta	Priority Category: N/A
Project Status: Continuing	Contact Information: Rubalcava, Eric
Duration: 1987 - 2015	858-654-4284
Improv Type: Betterment	erubalcava@sandiego.gov

Description: This project provides for negotiating an agreement with the San Diego County Water Authority for the disposition of the City's share of the Pomerado Pipeline.

Justification: The City and the San Diego County Water Authority jointly own the Pomerado Pipeline. The agreement will determine the long-term disposition of the pipeline. Negotiations with the San Diego County Water Authority are expected to continue through 2014.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch and Tierrasanta Community Plans and is in conformance with the City's General Plan.

Schedule: Negotiations with the San Diego County Water Authority are scheduled on a priority basis.

Summary of Project Changes: Project is delayed until after Fiscal Year 2016. Pending Council approval for closure.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 8,586	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,586
Water Utility - CIP Funding Source	700010	-	11,669	-	-	-	-	-	-	-	-	11,669
Total		\$ 8,586	\$ 11,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,255

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hwang, Guann
Duration:	2010 - 2020		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 decreased by \$1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Public Utilities

Pt Loma-South Access Road Protection Project / S00316

Bldg - MWWD - Administration Struct

Council District: 2	Priority Score: 69
Community Plan: Peninsula	Priority Category: Low
Project Status: Warranty	Contact Information: Snow, Richard
Duration: 2003 - 2014	619-221-8321
Improv Type: Replacement	rsnow@sandiego.gov

Description: This project provides for continued access to the Point Loma Wastewater Treatment Plant investigating and if necessary implementing options to mitigate erosion at two sea coves adjacent to the plant's access road. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The treatment plant has only one access road as granted by the federal government. This project is needed to ensure continued access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: This project was cancelled and is pending council approval for closure.

Summary of Project Changes: This project was cancelled and is pending council approval for closure.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 238,153	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	238,153
Metro Sewer Utility - CIP Funding Source	700009	379	113,165	-	-	-	-	-	-	-	-	113,545
Total		\$ 238,533	\$ 113,165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	351,698

Public Utilities

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 has increased by \$500,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 13,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,509
Muni Sewer Utility - CIP Funding Source	700008	1,915,288	5,544,751	500,000	-	-	-	253,619	350,000	350,000	-	8,913,657
Municipal Sewer Revenue Fund	700000	1,141,148	(575,255)	-	-	-	-	-	-	-	-	565,893
Total		\$ 3,069,944	\$ 4,969,496	\$ 500,000	\$ -	\$ -	\$ -	\$ 253,619	\$ 350,000	\$ 350,000	\$ -	\$ 9,493,059

Public Utilities

Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308

Bldg - MWWD - Pump Stations

Council District: 1, 5	Priority Score: 86
Community Plan: Rancho Bernardo, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2007 - 2014	619-533-4102
Improv Type: Replacement	hazar@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.

Justification: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Total project cost decreased by \$1.9 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 3,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,939
Muni Sewer Utility - CIP Funding Source	700008	6,995,833	4,705,774	-	-	-	-	-	-	-	-	11,701,607
Municipal Sewer Revenue Fund	700000	1,004,906	-	-	-	-	-	-	-	-	-	1,004,906
Total		\$ 8,004,678	\$ 4,705,774	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	12,710,452

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWD - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life. However, because of the widely varying actual lengths of service life, the scheduling of pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 has decreased by \$55,158 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 7,503,589	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,503,589
Muni Sewer Utility - CIP Funding Source	700008	2,003,568	1,440,306	750,000	-	2,500,000	2,100,000	6,200,000	5,200,000	1,858,496	-	22,052,370
Municipal Sewer Revenue Fund	700000	329,315	-	-	-	-	-	-	-	-	-	329,315
Total		\$ 9,836,472	\$ 1,440,306	\$ 750,000	\$ -	\$ 2,500,000	\$ 2,100,000	\$ 6,200,000	\$ 5,200,000	\$ 1,858,496	\$ -	\$ 29,885,274

Public Utilities

Pump Station Upgrades Group I North County / S00303

Bldg - MWWDD - Pump Stations

Council District:	Citywide	Priority Score:	N/A
Community Plan:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Azar, Hossein
Duration:	2003 - 2014		619-533-4102
Improv Type:	Replacement		hazar@sanidiego.gov

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Group I design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Group II design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction started in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2013. Group III design began in Fiscal Year 2005 and was completed in Fiscal Year 2011. Construction started in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2013. Group IV design was completed in Fiscal Year 2008. Group IV construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009.

Summary of Project Changes: No significant change has been made to the project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 2,744,285	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,744,285
Muni Sewer Utility - CIP Funding Source	700008	7,281,054	2,054,708	-	-	-	-	-	-	-	-	9,335,761
Municipal Sewer Revenue Fund	700000	5,036,780	-	-	-	-	-	-	-	-	-	5,036,780
Total		\$ 15,062,119	\$ 2,054,708	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,116,827

Public Utilities

Reclaimed Water Extension / AHC00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Casamassima, Jennifer
 619-533-7402
 jcasamassima@sandiego.gov

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System to serve potential customers adjacent or in close proximity to the existing system.

Justification: This project provides recycled water to customers served by the pipeline extensions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Planned Northern Service Area recycled water extension projects over the next five years include Black Mountain Road, north of Westview Parkway, Camino Del Sur and Via Azul. Tentative South Bay projects include Plantel Way and Dennery Road.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 decreased by \$400,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 16,702	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,702
Water Utility - CIP Funding Source	700010	136,247	1,025,048	-	-	-	-	-	-	-	-	1,161,295
Water Utility Operating Fund	700011	93,034	-	-	-	-	-	-	-	-	-	93,034
Total		\$ 245,982	\$ 1,025,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,271,031

Public Utilities

Reclaimed Water Retrofit / AHC00003

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Casamassima, Jennifer
 619-533-7402
 jcasamassima@sandiego.gov

Description: This annual allocation provides for supplying city facilities with the proper connections and metering for the new reclaimed water distribution system.

Justification: The City of San Diego has embarked on an aggressive water reclamation program to provide reclaimed water to large users of potable water for irrigation purposes. This will allow the City to increase its available potable water to serve new potential customers.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 15,439	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,439
Water Utility - CIP Funding Source	700010	-	839,599	-	-	-	-	-	-	-	-	839,599
Water Utility Operating Fund	700011	68,984	-	-	-	-	-	-	-	-	-	68,984
Total		\$ 84,422	\$ 839,599	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	924,022

Public Utilities

Recycled Water System Upgrades / S10010

Council District: 1, 5, 6
Community Plan: University, Black Mountain Ranch, Mira Mesa, Scripps Miramar Ranch
Project Status: Continuing
Duration: 2010 - 2016
Improv Type: Replacement - Retrofit

Reclaimed Water System - Pipelines

Priority Score: N/A
Priority Category: N/A
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project is needed to ensure that spills from the recycled water system flow into the sewer rather than the storm water system. This project would include 14 Pressure Reducing Station vaults to be retro-fitted to divert the drainage inside the vault from the storm drain to the sewer system, as required by the Regional Water Quality Control Board.

Justification: This project is needed to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system when emergency spills or main breaks occur inside the vaults.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University, Black Mountain Ranch, Mira Mesa, and Scripps Miramar Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,692,811	\$ 609,412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,302,223
Water Utility Operating Fund	700011	47,777	-	-	-	-	-	-	-	-	-	47,777
Total		\$ 1,740,588	\$ 609,412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,350,000

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 decreased by \$1.3 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 337,422	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,422
Total		\$ -	\$ 337,422	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 337,422

Public Utilities

Recycled Water Tank Modifications / S12014

Council District: 1, 5, 8
Community Plan: Scripps Miramar Ranch, Rancho Penasquitos, Tijuana River Valley
Project Status: Continuing
Duration: 2012 - 2017
Improv Type: Replacement

Reclaimed Water System - Reservoirs

Priority Score: 26
Priority Category: Medium
Contact Information: Rubalcava, Eric
 858-654-4284
 erubalcava@sandiego.gov

Description: This project provides four recycled water tank drain modifications to comply with new regulatory requirements. The tanks being modified are the 9 million gallon (mg) Miramar Recycled Water Tank, the 9mg Tank Automated Chlorination Facility, and the 9mg Tank Reservoir Management System (two mixers inside the tank).

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost increased by \$20,594 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 791,984	\$ -	\$ -	\$ 108,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000
Total		\$ -	\$ 791,984	\$ -	\$ -	\$ 108,016	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWD - Treatment Plants

Council District: 8	Priority Score: 77
Community Plan: Tijuana River Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2006 - 2014	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project will relocate two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This design/build contract began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: Total project decreased by \$12.7 million due to a scope reduction from building the demineralization facility to relocating two existing EDR units.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 39,944	\$ 582,495	\$ 2,656,294	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,278,734
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 40,344	\$ 582,495	\$ 2,656,294	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,279,133

Public Utilities

Scripps Ranch Pump Station / S12019

Bldg - Water - Pump Stations

Council District: 5	Priority Score: 80
Community Plan: Scripps Miramar Ranch, Miramar Ranch North	Priority Category: Medium
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2010 - 2014	619-533-5105
Improv Type: Expansion	iasgharzadeh@sandiego.gov

Description: This project provides for the construction of a new pump station with a total pump station capacity of 17.2 million gallons per day. This pump station will replace the Scripps Miramar pump as the lead pump to the 1020 zone (Scripps Ranch Pump Station).

Justification: The existing pump station is past its useful lifespan and has become inefficient and unreliable and lacks adequate fire flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch and Miramar Ranch North Community Plans and is in conformance with the City's General Plan.

Schedule: Design/Build contract began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 9,708,033	\$ 2,058,967	\$ 1,312,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,079,000
Total		\$ 9,708,033	\$ 2,058,967	\$ 1,312,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,079,000

Public Utilities

Seismic Upgrades / AKB00004

Water - Distribution Sys - Distribution

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for seismic retrofits and upgrades to existing facilities to protect the water system in case of an earthquake.

Justification: Many existing facilities throughout the City have serious structural and seismic deficiencies. This annual allocation provides funding to upgrade these facilities to meet current compliance requirements and guidelines. This project allows City crews the ability to rapidly restore water services to affected areas after a large earthquake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 decreased by \$50,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ -	\$ -	\$ -	50,000	\$ -	\$ -	\$ -	\$ -	50,000
Total		\$ -	\$ -	\$ -	\$ -	\$ -	50,000	\$ -	\$ -	\$ -	\$ -	50,000

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 has decreased by \$17 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 40,471,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,471,019
Muni Sewer Utility - CIP Funding Source	700008	54,228,563	57,515,648	23,000,000	-	50,000,000	44,000,000	30,000,000	45,000,000	42,000,000	-	345,744,212
Municipal Sewer Revenue Fund	700000	51,256,610	(2,086)	-	-	-	-	-	-	-	-	51,254,525
Total		\$ 145,956,192	\$ 57,513,563	\$ 23,000,000	\$ -	\$ 50,000,000	\$ 44,000,000	\$ 30,000,000	\$ 45,000,000	\$ 42,000,000	\$ -	\$ 437,469,755

Public Utilities

South Bay Reclamation System / S00018

Council District: 8
Community Plan: San Ysidro, Tijuana River Valley
Project Status: Continuing
Duration: 2002 - 2014
Improv Type: Expansion

Reclaimed Water System - Pipelines

Priority Score: N/A
Priority Category: N/A
Contact Information: Phung, Tung
 858-292-6425
 tphung@sandiego.gov

Description: This project acquires a pipeline that was installed by the Metropolitan Wastewater Department at Dairy Mart Road. It is approximately 4,145 linear feet of 30-inch diameter, ductile iron pipe, polyurethane lined and coated. A cathodic protection system is in place on this project. Subsequently, additional sub-projects will be created to form a distribution system for reclaimed water produced at the South Bay Water Reclamation Plant.

Justification: One of the requirements of the Ocean Pollution Reduction Act Consent Decree Agreement between the City, the State of California, and the Environmental Protection Agency is the beneficial reuse of Title 22 reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro and Tijuana River Valley Community Plans, and is in conformance with the City's General Plan.

Schedule: All pipelines for this project have been completed. The final phase of this project is the installation of a mag-meter assembly to facilitate recycled water billings to the Otay Water District. Project construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,267,002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,267,002
Water Utility - CIP Funding Source	700010	211,840	5,173	-	-	-	-	-	-	-	-	217,013
Water Utility Operating Fund	700011	15,119	-	-	-	-	-	-	-	-	-	15,119
Total		\$ 1,493,961	\$ 5,173	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,499,134

Public Utilities

South Metro Sewer Rehabilitation Phase 3B / S00317

Bldg - MWWD - Treatment Plants

Council District: 2	Priority Score: 90
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Phung, Tung
Duration: 2003 - 2018	858-292-6425
Improv Type: Replacement	tphung@sanidiego.gov

Description: This project will rehabilitate the remaining 5,000 feet of the 108-inch pipeline from Winship Lane to Pump Station 2. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 346	\$ 157,160	\$ -	\$ -	\$ 4,857,451	\$ -	\$ 4,200,000	\$ -	\$ -	\$ -	\$ 9,214,957
Total		\$ 346	\$ 157,160	\$ -	\$ -	\$ 4,857,451	\$ -	\$ 4,200,000	\$ -	\$ -	\$ -	\$ 9,214,957

Public Utilities

South Mission Valley Trunk Sewer / S00302

Wastewater - Collection Sys - Trunk Swr

Council District: 3, 7	Priority Score: N/A
Community Plan: Mission Valley, Old San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Gamboa, Wendy
Duration: 2001 - 2013	619-235-1971
Improv Type: Expansion	wgamboa@sandiego.gov

Description: This project provides for the installation of approximately 3,000 feet of new 36-inch trunk sewer along Interstate 8 between Taylor Street and Hotel Circle Place, and approximately 600 feet of new 24-inch trunk sewer at the Interstate 5/Interstate 8 interchange.

Justification: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Old San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: This project is complete and awaiting closure and capitalization.

Summary of Project Changes: This project is complete and awaiting closure and capitalization.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 841,854	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	841,854
Muni Sewer Utility - CIP Funding Source	700008	1,233,375	757,357	-	-	-	-	-	-	-	-	1,990,732
Municipal Sewer Revenue Fund	700000	12,969,352	-	-	-	-	-	-	-	-	-	12,969,352
Total		\$ 15,044,581	\$ 757,357	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,801,938

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hwang, Guann
Duration:	2010 - 2021		858-292-6476
Improv Type:	Replacement		ghwang@sandiego.gov

Description: This annual allocation provides for reconstructing standpipes and reservoirs to improve operations and extend their service life.

Justification: Many existing standpipes and reservoirs in the water system have deteriorated to a point where they must be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 decreased by \$5.1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 18,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	18,072
Water Utility - CIP Funding Source	700010	5,988,868	1,340,957	2,384,688	-	10,175,000	717,482	-	1,324,147	3,080,302	-	25,011,444
Water Utility Operating Fund	700011	1,322,310	(2,783)	-	-	-	-	-	-	-	-	1,319,527
Total		\$ 7,329,250	\$ 1,338,174	\$ 2,384,688	\$ -	\$ 10,175,000	\$ 717,482	\$ -	\$ 1,324,147	\$ 3,080,302	\$ -	\$ 26,349,043

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Bldg - Water - Pump Stations

Council District: 7	Priority Score: 96
Community Plan: Tierrasanta	Priority Category: High
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2010 - 2015	619-533-4102
Improv Type: Expansion	hazar@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction will begin in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost increased by \$2.1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,209,412	\$ 5,305,324	\$ 2,000,000	\$ -	\$ 2,713,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,228,000
Total		\$ 1,209,412	\$ 5,305,324	\$ 2,000,000	\$ -	\$ 2,713,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,228,000

Public Utilities

Torrey Pines Road/La Jolla Blvd Main Replacement / S00003

Council District: 1
Community Plan: La Jolla
Project Status: Warranty
Duration: 2000 - 2014
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: 31
Priority Category: Low
Contact Information: Azar, Hossein
 619-533-4102
 hazar@sandiego.gov

Description: This project provides for the replacement of approximately 31,496 linear feet of the existing 16-inch cast iron pipe along Torrey Pines Road and La Jolla Boulevard.

Justification: This project is necessary to prevent water pipe breaks and to ensure a continuous water supply to the La Jolla community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: This project was scheduled with multiple phases. Construction of the Fay Avenue Realignment segment was completed in Fiscal Year 2002. Construction of Phase I was completed in Fiscal Year 2006. The Pacific Beach Water Main Accelerated Replacement construction was completed in Fiscal Year 2006. Phase II construction was completed in Fiscal Year 2007. Design of the La Jolla Shores Drive 16-inch Water Main Replacement (Phase III) was put on hold in Fiscal Year 2006 at 90% completion due to funding issues. In Fiscal Year 2009 the project restarted, however due to revised project requirements, the design was redone and completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 411,368	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	411,368
Water Utility - CIP Funding Source	700010	2,143,149	399,415	-	-	-	-	-	-	-	-	2,542,564
Water Utility Operating Fund	700011	346,428	0	-	-	-	-	-	-	-	-	346,427
Total		\$ 2,900,945	\$ 399,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,300,359

Public Utilities

USIU Trunk Sewer / S00334

Wastewater - Collection Sys - Trunk Swr

Council District:	5, 6	Priority Score:	N/A
Community Plan:	Scripps Miramar Ranch, Mira Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Amen, Rania
Duration:	2002 - 2014		619-533-5492
Improv Type:	Replacement		ramen@sandiego.gov

Description: This United States International University (USIU) Trunk Sewer project provides for the replacement of the existing 2.2-mile trunk sewer. The trunk sewer starts on the west side of Interstate 15, proceeds east through Scripps/Miramar Horse Ranch and continues east on the edge of Pomerado Road to 500 feet east of Avenida Magnifica.

Justification: This project will provide for the upsizing of the trunk sewer to meet build-out capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch and Mira Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 2,312,050	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,312,050
Muni Sewer Utility - CIP Funding Source	700008	4,929,080	2,051,045	-	-	-	-	-	-	-	-	6,980,125
Municipal Sewer Revenue Fund	700000	1,028,262	-	-	-	-	-	-	-	-	-	1,028,262
Total		\$ 8,269,393	\$ 2,051,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,320,437

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District: 3	Priority Score: 93
Community Plan: Uptown, Greater North Park	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2017	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including lining or sleeving of freeway crossings, where necessary.

Justification: Cast iron reaches of the University Avenue Pipeline are neither safe nor reliable facilities and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost increased by \$5.2 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,559,870	\$ 2,700,123	\$ 1,000,000	\$ -	\$ 6,000,000	\$ 3,909,803	\$ -	\$ -	\$ -	\$ -	\$ 15,169,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 1,690,074	\$ 2,700,123	\$ 1,000,000	\$ -	\$ 6,000,000	\$ 3,909,803	\$ -	\$ -	\$ -	\$ -	\$ 15,300,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2020	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for repair and replacement of municipal sewers in need of emergency or unscheduled repairs.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Operating Budget Impact: None.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 5,277,639	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,277,639
Muni Sewer Utility - CIP Funding Source	700008	6,171,078	2,347,864	-	-	2,156,088	1,179,616	-	-	-	-	11,854,646
Municipal Sewer Revenue Fund	700000	2,202,307	-	-	-	-	-	-	-	-	-	2,202,307
Total		\$ 13,651,025	\$ 2,347,864	\$ -	\$ -	2,156,088	\$ 1,179,616	\$ -	\$ -	\$ -	\$ -	19,334,593

Public Utilities

Upas Street Pipeline Replacement / S11022

Council District: 2, 3	Priority Score: 93
Community Plan: Uptown, Greater North Park, Midway - Pacific Highway	Priority Category: High
Project Status: Continuing	Contact Information: Asgharzadeh, Iraj
Duration: 2011 - 2017	619-533-5105
Improv Type: Replacement	iasgharzadeh@sandiego.gov

Description: This project replaces 21,000 linear feet of existing cast iron Upas Street Pipeline with a new 16-inch and 30-inch line from 30th and Upas to Upas and Front Street. It will abandon 2,546 linear feet of existing cast iron Upas Street Pipeline from Upas and Front to West Upas and Ibis Street and replace 250 linear feet of cast iron Upas Street Pipeline with a new 8-inch line from West Upas and Ibis to West Upas and Jackdaw Street. It will also abandon 1,902 linear feet of Upas Street Pipeline from West Upas and Jackdaw to the west side of California Street and replace 249 linear feet of cast iron Upas Street Pipeline with new 16-inch lines from the Pacific Beach Pipeline west of California Street to the 12-inch connection west of Pacific Highway.

Justification: This project is needed because the cast iron reaches of the Upas Street Pipeline, and associated Pressure Regulating Stations, are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The Upas Street Pipeline was built in 1940. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost increased by \$3.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,002,357	\$ 1,680,867	\$ 4,300,000	\$ -	\$ 6,500,000	\$ 5,600,000	\$ -	\$ -	\$ -	\$ -	\$ 20,083,223
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 2,115,459	\$ 1,680,867	\$ 4,300,000	\$ -	\$ 6,500,000	\$ 5,600,000	\$ -	\$ -	\$ -	\$ -	\$ 20,196,326

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Water - Distribution Sys - Distribution

Council District: 2	Priority Score: 90
Community Plan: Pacific Beach	Priority Category: Medium
Project Status: Continuing	Contact Information: Garcia, Alex
Duration: 2013 - 2018	619-533-3634
Improv Type: Expansion	agarcia@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement of 30,879 linear feet of various pipe materials and sizes consisting of three, 184 linear feet of asbestos concrete (AC) 6-inch, 8-inch, 10-inch and 16-inch pipes, 27,514 linear feet of cast iron (CI) 8-inch, 10-inch and 16-inch pipes; and 181 linear feet of polyvinyl chloride (PVC) 12-inch pipe.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order 04-14-96CO-022. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2013. Design is scheduled to begin in Fiscal Year 2013 and be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: Fiscal Year 2014 funding decreased by \$1.15 million which was deferred until Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 59,625	\$ 440,375	\$ 650,000	\$ -	\$ 2,000,000	\$ 6,455,363	\$ 1,150,000	\$ -	\$ -	\$ -	\$ 10,755,363
Total		\$ 59,625	\$ 440,375	\$ 650,000	\$ -	\$ 2,000,000	\$ 6,455,363	\$ 1,150,000	\$ -	\$ -	\$ -	\$ 10,755,363

Public Utilities

Water CIP Reserve / S00048

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 1999 - 2020
Improv Type: Replacement

Water - Distribution Sys - Transmission

Priority Score: N/A
Priority Category: N/A
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This project provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Department Security Upgrades / S00050

Bldg - Operations Facility / Structures

Council District: Citywide	Priority Score: N/A
Community Plan: Citywide	Priority Category: N/A
Project Status: Continuing	Contact Information: Azar, Hossein
Duration: 2001 - 2015	619-533-4102
Improv Type: Betterment	hazar@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2015.

Operating Budget Impact: None.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,630,552	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,630,552
Water Utility - CIP Funding Source	700010	6,619,610	3,812,482	-	-	-	-	-	-	-	-	10,432,092
Water Utility Operating Fund	700011	501,855	-	-	-	-	-	-	-	-	-	501,855
Total		\$ 11,752,017	\$ 3,812,482	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,564,499

Public Utilities

Water Group 787 / S11108

Water - Distribution Sys - Distribution

Council District:	9	Priority Score:	38
Community Plan:	Mid-City: City Heights, Mid-City: Kensington — Talmadge, Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Spier, Carl
Duration:	2011 - 2014		619-533-5126
Improv Type:	Replacement		cspier@sandiego.gov

Description: This project provides for the removal and replacement of 26,732 linear feet (5.3 miles) of 6-inch, 8-inch, 12-inch and 16-inch of cast iron mains (CI) and 1029 linear feet of asbestos concrete (AC) pipes in the 6-inch and 8-inch diameter range in the Mid-City areas of City Heights, Kensington-Talmadge and the Eastern Area communities. All of these mains are being replaced with polyvinyl chloride (PVC) pipelines.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast iron system is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City City Heights, Kensington-Talmadge, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2013

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 6,420,002	\$ 2,033,297	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,453,299
Water Utility Operating Fund	700011	782,826	-	-	-	-	-	-	-	-	-	782,826
Total		\$ 7,202,829	\$ 2,033,297	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,236,125

Public Utilities

Water Group Job 790 / S10004

Water - Distribution Sys - Distribution

Council District:	1, 4	Priority Score:	N/A
Community Plan:	La Jolla, Skyline - Paradise Hills	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Amen, Rania
Duration:	2010 - 2014		619-533-5492
Improv Type:	Replacement		ramen@sandiego.gov

Description: This project will replace 4.41 miles of existing water mains comprised of two components, and is located within two separate planned communities. The first is located within the Paradise Hills/Skyline Community Plan area which consists of the replacement of 15,877 linear-feet (3.0 miles) of water mains ranging from 2-inch to 12-inch in diameter. The streets affected by the construction are 68th Street, Jamacha Road, Guthie Way, Cardiff Street, Bonsall Street, Wade Street, San Vicente Street, Sawtelle Avenue and Skyline Drive. The second site is located within the La Jolla Community Plan and consists of the replacement and addition of a total of 10,629 linear-feet (2.01 miles) of water mains ranging from 6-inch to 12-inch in diameter. The streets affected by the construction are Nautilus Street, Michael John Drive, Aranda Avenue, Avenida Manana, Via Barranca, Avenida Mirola, Avenida Reina and Avenida De Las Pescas.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast iron system is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla and Skyline/Paradise Hills Community Plans and is in conformance with the City's General Plan.

Schedule: Planning phase began in Fiscal Year 2008. This design/build contract started in Fiscal Year 2010 and was completed in Fiscal Year 2013. Project closeout and capitalization will be completed in Fiscal Year 2014.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 323,262	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	323,262
Water Utility - CIP Funding Source	700010	1,637,786	246,975	-	-	-	-	-	-	-	-	1,884,761
Water Utility Operating Fund	700011	6,399,022	-	-	-	-	-	-	-	-	-	6,399,022
Total		\$ 8,360,070	\$ 246,975	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,607,045

Public Utilities

Water Group Job 915 (3012) / S10123

Water - Distribution Sys - Distribution

Council District: 2	Priority Score: N/A
Community Plan: Pacific Beach	Priority Category: N/A
Project Status: Continuing	Contact Information: Antoun, Nevien
Duration: 2010 - 2014	619-533-7492
Improv Type: Replacement	nantoun@sanidiego.gov

Description: This project is in the Pacific Beach Community and consists of replacement of 42,020 linear feet (7.96 miles) of 8-inch and 12-inch water mains and all other work and appurtenances. It also includes installation of curb ramps and street resurfacing.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast-iron system is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The Planning phase began in Fiscal Year 2008. Construction began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2013.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 8,003,112	\$ 1,974,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,977,958
Water Utility Operating Fund	700011	6,027,163	-	-	-	-	-	-	-	-	-	6,027,163
Total		\$ 14,030,275	\$ 1,974,846	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,005,121

Public Utilities

Water Main Replacements / AKB00003

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2021
Improv Type: Replacement

Water - Distribution Sys - Distribution

Priority Score: Annual
Priority Category: Annual
Contact Information: Hwang, Guann
 858-292-6476
 ghwang@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 decreased by \$28 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 20,630,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,630,819
Water Utility - CIP Funding Source	700010	74,783,018	70,493,999	12,000,000	-	45,000,000	55,000,000	55,000,000	50,000,000	50,000,000	-	412,277,017
Water Utility Operating Fund	700011	38,777,919	303,700	-	-	-	-	-	-	-	-	39,081,619
Total		\$ 134,191,756	\$ 70,797,699	\$ 12,000,000	\$ -	\$ 45,000,000	\$ 55,000,000	\$ 55,000,000	\$ 50,000,000	\$ 50,000,000	\$ -	\$ 471,989,455

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2010 - 2021	858-292-6476
Improv Type: Replacement	ghwang@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 decreased by \$5.2 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 755,990	\$ 5,542,070	\$ 1,079,912	\$ -	\$ 4,628,194	\$ 2,578,326	\$ 5,857,291	\$ 7,426,797	\$ 236,080	\$ -	\$ 28,104,660
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 793,499	\$ 5,542,070	\$ 1,079,912	\$ -	\$ 4,628,194	\$ 2,578,326	\$ 5,857,291	\$ 7,426,797	\$ 236,080	\$ -	\$ 28,142,169

Public Utilities

Water Treatment Plants / ABI00001

Bldg - Water - Treatment Plants

Council District: 5, 7	Priority Score: Annual
Community Plan: Scripps Miramar Ranch, Navajo, Non-City	Priority Category: Annual
Project Status: Continuing	Contact Information: Hwang, Guann
Duration: 2013 - 2021	858-292-6476
Improv Type: New	ghwang@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance with the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total annual project cost for Fiscal Year 2014 increased by \$900,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 100,000	\$ 1,400,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 2,000,000
Total		\$ -	\$ 100,000	\$ 1,400,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 2,000,000

Public Utilities

Wet Weather Storage Facility / S00314

Bldg - MWWD - Administration Struct

Council District:	1, 2, 6	Priority Score:	83
Community Plan:	University, Clairemont Mesa, Mission Bay Park, Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Llagas, Margaret
Duration:	1999 - 2017		858-654-4494
Improv Type:	Expansion		mllagas@sanidiego.gov

Description: This project includes the implementation of the Emergency Live Stream Discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. This project also includes constructing a seven million gallon underground storage tank at Liberty Station to provide hydraulic relief to Pump Station 2, the South and North Metro Interceptors, and the major trunk sewers. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: A feasibility study for wet weather intermittent stream discharge was completed in Fiscal Year 2012. Construction of the facilities required for the wet weather intermittent stream discharge is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost decreased by \$80 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 1,853,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,853,216
Metro Sewer Utility - CIP Funding Source	700009	98,141	660,517	-	-	2,780,501	1,500,000	-	-	-	-	5,039,159
Metropolitan Sewer Utility Fund	700001	379,752	-	-	-	-	-	-	-	-	-	379,752
Total		\$ 2,331,109	\$ 660,517	\$ -	\$ -	\$ 2,780,501	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	7,272,127

Public Utilities

Unfunded Needs List

Project		Project Total	Unidentified Funding	Percent Unfunded	Description
69th & Mohawk Pump Station / S12011	\$	12,616,137	\$ 430,000	3.4%	This project provides for the construction of a new pump station at the corner of 69th Street and Mohawk Street. Design is currently unfunded.
Total - Public Utilities			\$ 430,000		

Public Works - General Services



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Public Works - General Services

The Public Works-General Services Department's Facilities Division provides repair, modernization, and improvement services to over 1,700 municipal facilities incorporating nine million square feet of floor space.

The Facilities CIP projects include the construction of new City structures and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements. Other projects bring City buildings into compliance with the Americans with Disabilities Act (ADA). The Public Works-General Services CIP is funded by deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, and federal grants.

The Fleet Services Division has a CIP project that will expand the existing fitting facility which is funded through its Equipment Division Fund.

2013 CIP Accomplishments

Projects throughout the City completed under the Department's City Facilities Improvements annual allocation included:

- Elevator modernization projects at the Air & Space Museum, Casa de Balboa, Casa del Prado, Old Globe Theater, and Rancho Bernardo Library
- Heating, Ventilation, and Air Conditioning (HVAC) installations at the Martin Luther King (MLK) Recreation Center, Police Mid-City Communications Center, Casa del Balboa, and Museum of Man
- Electrical systems upgrades
- Plumbing systems upgrades to the Central Library
- Fire sprinklers installation at the City Administration Building
- Roof repairs at Police, Fire, Library, and Park & Recreation Department buildings
- Roof replacement at the Eastern Police Station

2014 CIP Goals

The ADA Improvements budget totaling \$8.2 million includes several barrier removal projects, many of which are anticipated to be completed in Fiscal Year 2014. In addition, HVAC upgrades to the Casa del Prado, plumbing system upgrades to the Spanish Village, and the Municipal Gymnasium roof replacement are scheduled to be completed in Fiscal Year 2014.



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Public Works - General Services

Public Works - General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Americans with Disabilities Improvements / ABE00001	\$ 38,202,719	\$ 1,227,000	\$ -	\$ 39,429,719
City Administration Building / S00819	5,198,000	-	-	5,198,000
City Facilities Improvements / ABT00001	30,760,260	-	138,002,981	168,763,241
Fitting Facility Expansion / S10042	1,025,000	-	-	1,025,000
Roof Replacement / ABT00002	864,365	-	-	864,365
Public Works - General Services Total	\$ 76,050,344	\$ 1,227,000	\$ 138,002,981	\$ 215,280,325



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Public Works - General Services

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Madison, Susan
Duration: 2010 - 2020	619-236-5985
Improv Type: Replacement	smadison@sandiego.gov

Description: This annual allocation provides for City facilities and public right-of-way improvements related to the Americans with Disabilities Act (ADA).

Justification: ADA improvements will allow greater access to City facilities and the public right-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Since 2008, City Council has approved approximately \$39.4 million of land sale proceeds, Development Impact Fees (DIF), Community Development Block Grant (CDBG), and bond funding to support citywide ADA improvements.

Summary of Project Changes: An additional \$1.2 million in Development Impact Fees (DIF) funding is allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ -	\$ 160,000	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	335,000
Capital Outlay Fund	400002	12,197,513	11,806,751	-	-	-	-	-	-	-	-	24,004,264
Clairemont Mesa - Urban Comm	400129	-	175,000	50,000	-	-	-	-	-	-	-	225,000
College Area	400127	1,717	98,283	195,000	-	-	-	-	-	-	-	295,000
Deferred Maintenance Revenue 2012A-Project	400848	211,904	7,988,096	-	-	-	-	-	-	-	-	8,200,000
CIP Contributions from General Fund	400265	533,856	997,173	-	-	-	-	-	-	-	-	1,531,029
Golden Hill Urban Comm	400111	-	-	265,000	-	-	-	-	-	-	-	265,000
Grant Fund - Federal	600000	516,600	0	-	-	-	-	-	-	-	-	516,600
Grant Fund - State	600001	496,453	(4,453)	-	-	-	-	-	-	-	-	492,000
La Jolla Urban Comm	400123	1,715	218,286	135,000	-	-	-	-	-	-	-	355,000
Linda Vista Urban Comm	400113	-	500,000	70,000	-	-	-	-	-	-	-	570,000
Mid City Urban Comm	400114	-	140,000	52,000	-	-	-	-	-	-	-	192,000
Midway/Pacific Hwy Urban Comm	400115	-	305,000	-	-	-	-	-	-	-	-	305,000
Mission Beach - Urban Comm	400130	-	100,000	-	-	-	-	-	-	-	-	100,000
North Park Urban Comm	400112	-	180,000	200,000	-	-	-	-	-	-	-	380,000
Old San Diego - Urban Comm	400131	-	100,000	-	-	-	-	-	-	-	-	100,000
Otay Mesa/Nestor Urb Comm	400125	-	-	60,000	-	-	-	-	-	-	-	60,000
Peninsula Urban Comm	400118	-	325,000	-	-	-	-	-	-	-	-	325,000
Presidio - Major District	400053	-	7,086	-	-	-	-	-	-	-	-	7,086
Rancho Bernardo-Fac Dev Fund	400099	-	150,000	-	-	-	-	-	-	-	-	150,000
S.E. San Diego Urban Comm	400120	-	300,000	-	-	-	-	-	-	-	-	300,000
Tierrasanta - DIF	400098	-	90,000	-	-	-	-	-	-	-	-	90,000
TransNet ARRA Exchange Fund	400677	421,378	119,362	-	-	-	-	-	-	-	-	540,740
Uptown Urban Comm	400121	-	66,000	25,000	-	-	-	-	-	-	-	91,000
Total		\$ 14,381,136	\$ 23,821,583	\$ 1,227,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 39,429,719

Public Works - General Services

City Administration Building / S00819

Bldg - Other City Facility / Structures

Council District: 3	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Cetin, Elif
Duration: 2000 - 2014	619-533-4640
Improv Type: Betterment	ecetin@sandiego.gov

Description: This project provides for the installation of a fire sprinkler system and upgrading the existing fire alarm system at the City Administration Building located at 202 C Street in Centre City. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight-inch basement lateral pipes. Phase III provided for the installation of sprinklers in the basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Included in Phase III was abatement of amosite ceiling tile on the 11th floor. Phase IV will provide for the installation of sprinklers and alarm system for the 1st through the 9th, and 12th floors and installation of a new generator.

Justification: The project will provide much needed improvements necessary to ensure the safety of the building occupants.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I, II, and III were completed in Fiscal Years 2000, 2002, and 2003, respectively. Phase IV began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 1,141,291	\$ 56,710	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,198,000
Deferred Maint Revenue 2009A-Project	400624	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Deferred Maintenance Revenue 2012A-Project	400848	2,119,253	880,747	-	-	-	-	-	-	-	-	3,000,000
Total		\$ 4,260,543	\$ 937,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,198,000

Public Works - General Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: DosSantos, William
Duration: 2010 - 2020	619-525-8501
Improv Type: Betterment	wdossantos@sanidiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, and elevator replacements.

Justification: Several City-owned facilities are aged and in need of repair. High-priority repairs will be completed with this project. Funding for this annual allocation will ensure the facilities remain safe.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Approximately \$80.4 million of bond financing is scheduled for building projects through Fiscal Year 2018. Based on a General Fund supported buildings condition assessment conducted in November 2011, the City will need an estimated \$57.6 million of additional unidentified funding to address the remaining deferred capital needs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 2,631,608	\$ 548,739	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,180,347
Deferred Maint Revenue 2009A-Project	400624	18,523,589	2,354,953	-	-	-	-	-	-	-	-	20,878,542
Deferred Maintenance Revenue 2012A-Project	400848	-	5,176,371	-	-	-	-	-	-	-	-	5,176,371
Deferred Capital Bond Financing	9301	-	-	-	15,328,300	15,519,903	17,244,337	16,133,035	16,133,035	-	-	80,358,610
CIP Contributions from General Fund	400265	678,257	846,743	-	-	-	-	-	-	-	-	1,525,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	57,644,371	57,644,371
Total		\$ 21,833,454	\$ 8,926,805	\$ -	\$ 15,328,300	\$ 15,519,903	\$ 17,244,337	\$ 16,133,035	\$ 16,133,035	\$ -	\$ 57,644,371	\$ 168,763,241

Public Works - General Services

Fitting Facility Expansion / S10042

Council District: 4
Community Plan: Encanto Neighborhoods (Southeastern)
Project Status: Continuing
Duration: 2010 - 2013
Improv Type: Betterment

Bldg - Operations Facility / Structures

Priority Score: 84
Priority Category: High
Contact Information: Darvishi, Ali
 619-533-5328
 adarvishi@sandiego.gov

Description: This project allows for the expansion of the existing vehicle fitting facility located at the Chollas Operations Yard. The expansion will increase the facility from one service bay to six service bays and will include office space. The project will also provide equipment necessary for operations.

Justification: The fitting facility is responsible for outfitting new vehicles and placing them into service as well as preparing retired vehicles for auction. With the consolidation of the fleet to include Police and Fire-Rescue vehicles, the workload has significantly increased. Additionally, as part of the fleet consolidation, the repair facility located at 20th and B was closed. The vehicles serviced at that location, as well as the personnel, were transferred to the repair facility at the Chollas Operations Yard. The existing building does not have sufficient space to accommodate the personnel or other operational needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: The project is currently on hold pending a review of Fleet Services capital funding requirements following the completion of the fleet maintenance managed competition process.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Equipment Division CIP Fund	400676	\$ 42,305	\$ 982,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,025,000
Total		\$ 42,305	\$ 982,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,025,000

Public Works - General Services

Roof Replacement / ABT00002

Bldg - Other City Facility / Structures

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Montoya, John
Duration: 2010 - 2020	619-525-8544
Improv Type: Betterment	jmontoya@sandiego.gov

Description: This annual allocation provides needed roof replacements at various City facilities. This project has funded various roof replacements including the Museum of Art, Museum of Man, Old Globe Theater, and Bud Kearns Pool.

Justification: This annual provides roof replacements for various city facilities that are beyond their life-cycle and are in need of total roof replacements. Leaky roofs damage other building infrastructure and building systems (electrical, interiors, carpets, etc.) increasing repair or replacement costs. Sustainable maintained roofs preserve the life-cycle expectancy of a building.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 641,488	\$ 222,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 864,365
Total		\$ 641,488	\$ 222,877	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 864,365

Public Works - General Services

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 168,763,241	\$ 57,644,371	34.2%	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning and elevator replacements. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total - Public Works - General Services		\$ 57,644,371		

QUALCOMM Stadium



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QUALCOMM Stadium

Qualcomm Stadium is a 70,500 seat sports stadium that hosts the San Diego Chargers, San Diego State University Aztecs, the annual Holiday and Poinsettia Bowls, plus Supercross and monster truck events and major religious conventions. The Stadium hosts over one-million visitors every year. The 166-acre stadium site opened in 1967, and is now in its 46th year of operation. The Stadium parking lot spans 122 acres. The CIP budget supports the implementation of projects that keep the 46 year-old stadium in the type of condition that contributes to the fan experience and keeps San Diego in the forefront for large scale, national events. Funding for Capital Improvements Program projects comes from Qualcomm Stadium revenue.

2013 CIP Accomplishments

Capital improvements are vital to the continuing operation of the stadium. For Fiscal Year 2013, these improvements included:

- Modernization of an existing 42 year-old freight elevator
- Emergency concrete repairs

2014 CIP Goals

The CIP Goals for Fiscal Year 2014 remain as critical to stadium operations as ever. As the stadium continues to age, more investment in the upkeep of the venue will be required. To remain true to commitments to clients, vendors, and customers, the CIP budget will be needed to support:

- Back-up lighting replacement
- Roof replacement
- Transformer replacement
- In-house audio and video system upgrades
- Renovation of broadcast booths



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QUALCOMM Stadium

QUALCOMM Stadium: Capital Improvement Projects

Project	Prior Fiscal Years		FY2014 Proposed	Future Fiscal Years		Project Total
QUALCOMM Stadium / ABG00001	\$	1,500,000	\$ 750,000	\$	3,750,000	\$ 6,000,000
QUALCOMM Stadium Total	\$	1,500,000	\$ 750,000	\$	3,750,000	\$ 6,000,000



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QUALCOMM Stadium

QUALCOMM Stadium / ABG00001

Bldg - Stadium Facilities

Council District: 6	Priority Score: Annual
Community Plan: Mission Valley	Priority Category: Annual
Project Status: Continuing	Contact Information: Medina, Lydia
Duration: 2010 - 2020	619-641-3105
Improv Type: Betterment	lmedina@sandiego.gov

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the emergency back-up lighting system, training center HVAC and roof replacement, parking lot, and stadium seating areas.

Justification: QUALCOMM Stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
QUALCOMM Stadium Operations CIP Fund	200116	\$ 905,465	\$ 594,535	\$ 750,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 6,000,000
Total		\$ 905,465	\$ 594,535	\$ 750,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 6,000,000



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Special Promotional Programs



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Special Promotional Programs

Special Promotional Programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international market place. The Department also supports programs that increase hotel occupancy and develops and enhances visitor-related facilities. The Department's Capital Improvements Program project will expand the existing Convention Center to accommodate larger events, increase attendance, and provide significant economic benefits. Funding for the initiation of this project was made available by the Convention Center.

2014 CIP Goals

A concept design for the Convention Center expansion is anticipated to be completed by the end of the fiscal year.



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Special Promotional Programs

Special Promotional Programs: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Convention Center Phase III Expansion / S12022	\$ 2,732,728	\$ -	\$ -	\$ 2,732,728
Special Promotional Programs Total	\$ 2,732,728	\$ -	\$ -	\$ 2,732,728



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Special Promotional Programs

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District: 2	Priority Score: N/A
Community Plan: Centre City	Priority Category: N/A
Project Status: Continuing	Contact Information: Greenhalgh, Darren
Duration: 2012 - 2020	619-533-6600
Improv Type: Expansion	dgreenhalgh@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region such as tax revenues and permanent jobs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012 and is anticipated to be completed by the end of the fiscal year. The estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Convention Center Exp Surety	200210	\$ 1,732,728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,732,728
CIP Contributions from General Fund	400265	958,999	41,001	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 2,691,727	\$ 41,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,732,728



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Transportation & Storm Water



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Transportation & Storm Water

The Transportation & Storm Water Department's Capital Improvements Program includes roadway infrastructure and drainage improvements within the public right-of-way. The Department's Traffic Engineering Operations Division manages the City's roadway infrastructure of 2,659 centerline miles of asphalt streets and 115 centerline miles of concrete streets. The Division is also responsible for the planning and programming of capital improvement projects which include resurfacing, reconstruction, and replacement of streets and sidewalks, in addition to the engineering of traffic systems to improve traffic flow and safety for motorists, pedestrians, and cyclists.

The Department's Storm Water Division leads the City's efforts to protect and improve water quality through capital improvement projects focused on providing the most efficient storm drain system and meeting Best Management Practices (BMPs) to capture or treat storm water runoff.

The Utilities Undergrounding Program plans for the removal of utility lines (electric, phone, cable) and affiliated poles from overhead for relocation underground. Although the City has been undergrounding overhead utility lines since 1970, the City's program expanded in 2003 following the California Public Utilities Commission approval of an undergrounding surcharge on San Diego residents' electricity bills. This surcharge is the primary funding source for the program. The expanded program is planning to underground a total of 1,439 miles. The Utilities Undergrounding Program also replaced nearly 700 curb ramps along the utility lines.

Funding for the Department's projects comes from a variety of sources such as development impact fees, facilities benefit assessments, deferred capital project bond financing, TransNet, and grants.

2013 CIP Accomplishments

In Fiscal Year 2013, the Transportation & Storm Water Department initiated, and the Public Works Department completed, capital projects which included the construction of many pedestrian, roadway, and traffic improvement projects in addition to resurfacing approximately 75 miles of streets.

Completed transportation projects include the following:

- La Jolla Village Drive and I-805 Ramp project widened the overpass, added auxiliary lanes, bike lanes and reconfigured the interchange to provide greater capacity and traffic circulation improvements to this heavily used interchange.
- Carroll Canyon Road Extension located at I-805 extended Carroll Canyon Road from Scranton Road to Sorrento Valley via a modified four-lane collector. In a cooperative effort with Caltrans, this project also included Direct Access Ramps (DARs), which serve I-805 at pre-selected points.
- Sidewalk Group B replaced multiple sidewalks including 54th Street, Muir Street, and West Point Loma Boulevard.
- Skyline Drive Improvements enhanced traffic flow and corridor walkability.
- Several bikeway projects were completed at various locations.

To improve storm drain infrastructure, the Department completed the construction of 11 projects that included:

- Kellogg Park Green Lot was a large scale water quality improvement project designed to remove pollutants from storm water prior to entering sensitive ocean habitat off of La Jolla Cove. By the end of Fiscal Year 2013, the Storm Water Division has plans to complete two

Transportation & Storm Water

other water quality improvements projects. One is a green street project along Mt. Abernathy Avenue and the other is the installation of inlet cleaning devices at Marindustry.

- Via Esprillo Storm Drain Repair project was an emergency repair that installed new storm drain pipe and restored a failed slope in an industrial park. Other repair projects completed this year include: Arden Way, La Cresta Drive, Judy Lee Avenue, Nye Street, North Talmadge Drive, and 46th Street. Two other repair projects are planned to be completed by the end of Fiscal Year 2013 at Storm Pump Station H and Maryland Avenue.

The Utilities Undergrounding Program is on track to relocate approximately 15 miles of overhead utilities in Fiscal Year 2013.

2014 CIP Goals

In Fiscal Year 2014, the Department plans to resurface 80 miles of roads, complete the construction of many pedestrian, roadway, and traffic improvements projects, and establish new transportation projects including sidewalks, traffic calming, signal modifications, street lights, bridge rehabilitation, and bicycle facilities.

Projects scheduled to be completed in Fiscal Year 2014 include:

- Palm Avenue Roadway Improvements to improve vehicular and traffic safety on Palm Avenue from Beyer Way to Interstate 805.
- Juan Street Concrete Street to replace existing concrete pavement on Juan Street from Taylor Street to Sunset Road.
- Cherokee Street Improvements to reconstruct the curbs, gutters, and sidewalks on Cherokee Avenue from Monroe Avenue to East Mountain View Drive.
- Ted Williams Pedestrian Bridge to increase pedestrian safety.
- Talbot Street Slope Restoration project to stabilize the eroded slope and protect Talbot Street.
- Azalea Park Artistic Enhancement is part of a community revitalization effort including pedestrian and vehicular enhancements as well as community identification signage.
- San Diego River Multi-Use Path to increase mobility and safety for bicyclists and pedestrians along the north side of the San Diego River from Hazard Center Drive to Fashion Valley.
- Poway Road Bicycle Path - Class 1 to construct a path for combined pedestrian and bicycle travel easterly along the south side of Poway Road from the Interstate 15 Poway Road interchange to Sabre Springs Parkway.
- Saturn Boulevard Roadway Improvements to widen the west side of Saturn Boulevard north of Grove Avenue.
- Clairemont Mesa Boulevard and State Route 163 westerly ramp reconfiguration.
- Juniper Street Sidewalk to construct a new sidewalk along the north side of Juniper Street between Fenton Street and Westland Avenue, remove and replace guardrails, and add three retaining walls.

In addition, the Storm Water Division is scheduled to complete the construction of 16 pipeline replacement and water quality projects. Projects in design that are planned to be completed in Fiscal Year 2014 are Avocado Place Storm Drain Replacement, Norma Drive Storm Drain Replacement, Princess View Drive Storm Drain Replacement, Fontaine Street Storm Drain Replacement, 34th Street Storm Drain Replacement, Manhasset Drive Storm Drain Replacement, San Remo Way Storm Drain Replacement, and repairs at Storm Water Pump Station D. In addition, the Division will

Transportation & Storm Water

implement the first of its kind storm drain pipe lining project. This project will rehabilitate deteriorated storm drain pipe by means of trenchless technology. Fiscal Year 2014 projects that will improve water quality are: Bannock Avenue Green Street, Low Flow Diversions near La Jolla Shores, Cabrillo Heights Rain Garden, Mira Mesa Library Green Lot, Beta Street Green Alley, and Allied Gardens Green Lot.

The Utilities Undergrounding Program plans to relocate 15 miles of overhead utilities in Fiscal Year 2014.



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Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
25th Street Renaissance Project / S00985	\$ 2,994,000	\$ -	\$ -	\$ 2,994,000
34th Street Storm Drain / S11001	75,000	-	155,000	230,000
35th & 34th at Madison Avenue Improvements / S00922	330,854	1,100,000	-	1,430,854
36th Street Landscape Maintenance / S00902	50,000	-	-	50,000
38th Street Improvements / S00930	2,000,000	-	-	2,000,000
43rd Street Widening / S00845	9,048,223	-	-	9,048,223
50th/53rd & Meade Colina Park Sidewalks / S12023	612,000	-	-	612,000
54th Street/Euclid Avenue Bikeways / S00956	130,000	-	-	130,000
Aldine Drive and Fairmount Drive Slope Restoration / S00865	6,192,045	-	-	6,192,045
Alta La Jolla Drive Drainage Repair Phase II / S10001	1,006,105	-	-	1,006,105
Altadena/52nd Colina Park Sidewalks / S12024	270,000	-	-	270,000
Alvarado Canyon Road Realignment / S00894	525,722	-	5,140,000	5,665,722
Architectural Barrier Removal - DIF Funded / AII00001	151,000	-	(100,000)	51,000
Avenida de la Playa Infrastructure - SD / S13018	3,884,666	-	-	3,884,666
Azalea Park Neighborhood Identification / S00699	411,830	-	-	411,830
Balboa Ave/Hathaway St Left Turn Lane Installation / S10047	4,163	-	-	4,163
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	250,000	-	-	250,000
Balboa Avenue Corridor Improvements / S00831	2,970,431	-	-	2,970,431
Balboa Park/Florida Canyon Storm Drain Repairs / S01064	1,370,000	-	-	1,370,000
Bayshore Bikeway / S00944	5,582,775	-	-	5,582,775
Beach Area Low Flow Storm Drain Diversion / S00603	7,754,755	-	-	7,754,755
Bear Drive Retaining Wall / S10093	406,886	-	-	406,886
Berger Ave Sidewalk & Curb Ramps / S11044	225,000	-	-	225,000
Bicycle Loop Detectors / S11058	83,500	-	-	83,500
Bicycle Master Plan / S00948	275,000	-	-	275,000
Bicycle Rings and Racks / S00968	50,000	-	-	50,000
Bridge Preventative Maintenance Program / S00940	252,000	-	-	252,000
Bridge Rehabilitation / AIE00001	1,514,234	-	1,500,000	3,014,234
Bus Stop Improvements / AID00007	358,463	-	-	358,463
Caliente Avenue Sidewalk / S10058	100,170	-	-	100,170
Cam Del Sur Widening-San Dieguito Rd-Pso Del Sur / RD11003	23,434	-	-	23,434
Camino Del Sur (Bernardo Lakes / Lone Quail Rd) / RD11000	50,000	-	-	50,000
Camino Del Sur - SR-56 to Dormouse / S00872	3,061,076	-	13,823,924	16,885,000
Camino Del Sur-SR 56 to Carmel Valley Road / S00899	13,364,810	-	-	13,364,810
Camino Del Sur-San Dieguito Rd to Carmel Valley Rd / S00710	980,020	-	-	980,020
Camino Del Sur-Santaluz / Resort Wildlife Crossing / S00843	4,536,633	-	-	4,536,633

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Camino Del Sur-Santaluz to Camino Del Norte / S00842	13,901,786	-	-	13,901,786
Camino Santa Fe-Del Mar Mesa Road to SR 56 / S00898	7,125,000	-	-	7,125,000
Carmel Country Road Low Flow Channel / S00969	1,712,000	-	-	1,712,000
Carmel Mountain Road to Del Mar Mesa Road / S00846	1,800,000	-	-	1,800,000
Carmel Valley Rd-Del Mar Hts to Lopelia Meadows PI / S00906	6,900,000	-	305,000	7,205,000
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	850,000	2,000,000	9,850,000	12,700,000
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	10,381,450	2,420,937	2,420,937	15,223,324
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	4,400,000	-	2,685,000	7,085,000
Carmel Valley Road Enhancement Project / S00859	9,094,641	-	-	9,094,641
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	14,926,070	-	-	14,926,070
Central Elementary School-Safe Route to School / S00741	470,000	-	-	470,000
Cherokee Street Improvements / S00921	852,000	1,134,005	-	1,986,005
Coastal Erosion Affecting City Streets / AIF00001	19,727	-	-	19,727
Coastal Rail Trail / S00951	1,980,189	-	19,925,629	21,905,818
Colina Park Neighborhood Street Lights / S12025	1,935,000	-	-	1,935,000
Community Sign Installation at Various Locations / AID00004	26,000	-	-	26,000
Concrete Streets / AID00006	4,882,000	-	9,750,000	14,632,000
Congress Street Bicycle Facility / S11037	50,000	-	-	50,000
Congress Street-San Diego Avenue Bicycle Facility / S11038	50,000	-	-	50,000
Consultant Services for Public Facilities / AID00008	41,219	-	-	41,219
Coolidge Street Storm Drain / S11003	250,000	-	-	250,000
Cooperative Traffic Signal Projects / AIL00003	478,500	-	-	478,500
Del Mar Heights Rd n/o Neighborhood 4 Park/School / S00855	859,436	-	-	859,436
Del Mar Heights Road Flashing Beacon / S00987	35,000	-	-	35,000
Del Mar Heights Road Interconnect / S00745	184,500	-	-	184,500
Del Mar Heights Road-4/6 Lanes / S00903	9,800,000	-	42,000	9,842,000
Del Mar Mesa Public Facilities / S00893	9,405,000	-	-	9,405,000
Del Sol Boulevard-Central / S00858	6,500,000	-	-	6,500,000
Dennery Road - East / S10018	109,707	-	-	109,707
Drainage Projects / ACA00001	37,566,776	-	208,522,688	246,089,464
Eastgate Mall-Towne Centre to Miramar Road / S00848	1,482,001	-	-	1,482,001
El Camino Real - Half Mile to Via De La Valle / S00856	9,424,358	-	23,141,511	32,565,869
El Camino Real Widening / S00916	100,000	-	-	100,000
El Camino Real/State Route 56 Bike Path Connector / S00981	267,500	-	-	267,500
Euclid Avenue & Home Improvements / S00886	1,012,740	-	-	1,012,740

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
FY12 Asphalt Overlay Group I / S12030	10,000,000	-	-	10,000,000
FY12 Asphalt Overlay Group II / S12031	3,377,060	-	-	3,377,060
Fashion Valley Road Restoration / S00610	1,876,519	-	-	1,876,519
First Avenue Bridge Over Maple Canyon / S00862	13,540,154	-	-	13,540,154
Five Points Neighborhood Pedestrian Improvements / S00988	150,000	-	-	150,000
Five Year CIP Planning / AID00003	579,000	-	-	579,000
Florence Griffith Joyner Elem Safe Route to School / S10061	1,292,073	-	-	1,292,073
Florida Drive Median Improvements / S11057	396,767	-	-	396,767
Fourth Avenue and Quince Street / S11055	330,000	-	-	330,000
Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056	825,000	-	-	825,000
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	-	1,000,000	151,000,000	152,000,000
Genesee Avenue - Widen Interstate 5 Crossing / S00839	17,300,000	-	78,000,000	95,300,000
Genesee Avenue-Nobel Dr to SR 52 / S00852	1,948,600	-	22,181,100	24,129,700
Georgia Street Bridge Improvements / S00863	3,135,042	1,850,000	7,000,000	11,985,042
Guard Rails / AIE00002	2,811,516	-	-	2,811,516
Hayes Ave Storm Drain / S11002	355,000	-	-	355,000
High Accident Locations / AIL00006	4,177	-	-	4,177
Hillery Drive Improvements / S11064	2,500,000	-	-	2,500,000
Hollister Street Widening / S00980	2,068	-	-	2,068
Holly Dr. Street Improvements / S11033	2,000,000	-	-	2,000,000
I-5 / SR-56 Fiberoptic Relocation / S00708	197,104	-	-	197,104
I-5 to SR-56 Freeway Connectors / S00707	3,007,586	-	6,706,676	9,714,262
I-805/Home Avenue Ramp Improvements / S11042	250,000	-	-	250,000
India Street Improvement Study / S00967	50,000	-	-	50,000
Install T/S Interconnect Systems / AIL00002	498,000	100,000	300,000	898,000
Installation of City Owned Street Lights / AIH00001	3,551,769	734,000	300,000	4,585,769
Interstate 15 Improvements / S00931	7,150,000	-	-	7,150,000
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	535,000	-	1,116,010	1,651,010
Juan Street Concrete Street / S00602	7,229,843	-	-	7,229,843
Judicial Drive-Golden Haven to Eastgate Mall / S00879	8,889,000	-	-	8,889,000
Judy Lee Place Storm Drain Replacement / S10052	560,000	-	-	560,000
Kearny Mesa Community Sign / S10044	60,000	-	-	60,000
Kearny Villa Road Bike Lane Improvements / S00961	300,000	-	-	300,000
Kearny Villa Road Bike Path Study / S00966	100,000	-	-	100,000
Kelton Road Pedestrian Improvements / S10154	276,000	-	-	276,000
La Jolla Ecological Reserve Area of ASBS / S00607	3,310,000	-	-	3,310,000
La Jolla Mesa Drive Sidewalk / S00928	326,000	-	-	326,000
La Jolla Village Drive - Interstate 805 Ramps / S00857	23,974,536	-	-	23,974,536
La Jolla Village Drive and Regents Road / S00867	1,370,000	-	-	1,370,000

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Laurel Street Bridge Over State Route 163 / S00939	720,000	-	-	720,000
Linda Vista Rd at Genesee Intersection Improvement / S00907	273,000	50,000	700,188	1,023,188
Manhasset Drive Storm Drain System Upgrade / S11005	185,000	-	-	185,000
Maryland Street Storm Drain Replacement / S10056	399,840	-	-	399,840
Median Installation / AIG00001	885,937	447,000	300,000	1,632,937
Midway Street Bluff Repair / S12005	65,000	-	63,883	128,883
Minor Bike Facilities / AIA00001	706,500	639,000	3,000,000	4,345,500
Minor Signal Improvements / AIL00007	17,155	-	-	17,155
Mira Mesa Community Transit Center / S00847	692,000	-	-	692,000
Mira Sorrento Place-Scranton to Vista Sorrento / S00878	12,460,253	-	-	12,460,253
Miramar Road-Interstate 805 Easterly Ramps / S00880	7,650,000	-	-	7,650,000
Mission Bay Sewer Interceptor System / S01095	1,317,633	-	-	1,317,633
Mission Beach Boardwalk Bulkhead / S00726	1,892,225	-	1,400,000	3,292,225
Mission Beach Boardwalk Widening Project / S00860	410,500	-	-	410,500
Mission City Parkway/San Diego River / S00936	2,787,315	-	-	2,787,315
Mission Trails Regional Park/Mission Bay Bike Path / S00734	201,500	-	-	201,500
Mount Hope/Market Street Median and Street Lights / S10088	633,637	-	-	633,637
Navajo Road Interconnect / S00746	51,000	-	-	51,000
New Heritage Road (Otay Valley Road)-Central / S00876	4,319,794	-	-	4,319,794
New Walkways / AIK00001	5,159,216	1,509,484	2,085,264	8,753,964
North Harbor Drive Navy Estuary Seismic Retrofit / S00728	17,584,481	-	-	17,584,481
North Park Lighting Improvements / S00823	487,860	-	-	487,860
North Torrey Pines Road Bridge/ Los Penasquitos / S00935	13,980,652	-	-	13,980,652
North Torrey Pines Road at Genesee Avenue / S00720	9,573,775	-	-	9,573,775
North Torrey Pines Roadway & Median Enhancements / S00868	4,747,000	-	-	4,747,000
Ocean Front Walk-San Fernando to Ventura / S00875	392,032	-	-	392,032
Ocean View Hills Parkway / S00882	15,058,237	-	-	15,058,237
Old Otay Mesa Road- Westerly / S00870	3,250,000	3,000,000	2,000,000	8,250,000
Otay Mesa Truck Route Phase 4 / S11060	2,600,000	-	14,250,000	16,850,000
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	50,000	-	320,000	370,000
Pacific Highlands Traffic Signals / S01062	2,400,000	-	-	2,400,000
Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045	900,000	300,000	-	1,200,000
Palm Avenue Interstate 805 Interchange / S00869	11,187,886	-	26,750,000	37,937,886
Palm Avenue Roadway Improvements / S00913	2,213,270	2,403,939	-	4,617,209
Park Blvd Bicycle Facility / S11035	75,000	-	-	75,000
Park Boulevard and Essex Street / S11054	320,000	-	-	320,000

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
Pedestrian Bridge - Ted Williams Parkway / S00938	25,000	-	-	25,000
Point Loma/Ocean Beach Interconnect / S00742	665,000	-	-	665,000
Pomerado Rd at Willow Creek/Ave of Nations IS / S00933	1,290,000	-	-	1,290,000
Port of San Diego Freeway Access / S12026	50,000	-	-	50,000
Poway Road Bicycle Path - Class I / S00943	2,400,000	-	-	2,400,000
Rancho Bernardo Bikeway / S00962	250,000	-	-	250,000
Ransom Street/Darwin Way Storm Drain Repairs / S00601	1,115,037	-	-	1,115,037
Regents Road Bridge / S00729	6,737,799	-	24,816,677	31,554,476
Regents Road Widening-Genesee to Executive / S00881	5,375,000	-	670,000	6,045,000
Replace Obsolete T/S Controllers / AIL00010	240,480	-	-	240,480
Resurfacing of City Streets / AID00005	131,595,523	-	378,876,331	510,471,854
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	1,235,119	-	-	1,235,119
Rose Creek Bikeway / S00946	6,800,000	-	-	6,800,000
Rosecrans Street Corridor Improvements / S00830	1,448,325	-	-	1,448,325
Ruffin Road/Murphy Canyon Road Bikeway Project / S00959	177,200	-	-	177,200
SR-94/Euclid Ave Interchange Improvements / S11046	425,000	400,000	505,000	1,330,000
SR2S Traffic Safety Projects Grant #1 / L00010	520,455	-	-	520,455
SR56 / I-15 Interchange / S00920	580,000	-	-	580,000
Safety in Traffic Education STEP Program / S00964	224,150	-	-	224,150
San Diego River Multi-Use Path / S00958	1,819,000	-	-	1,819,000
San Remo Way Storm Drain / S11004	225,000	-	-	225,000
Saturn Blvd Roadway Improvements / S11028	750,000	-	923,586	1,673,586
School Traffic Safety Improvements / AIK00002	416,881	201,890	600,000	1,218,771
Scripps Ranch/Mira Mesa Medians Project / S00838	1,077,994	-	160,000	1,237,994
Sea World Drive/Interstate 5 Interchange Imp / S00888	4,000,000	-	116,163,209	120,163,209
Seismic Retrofit West Mission Bay Drive Bridge / S00937	9,941,769	-	-	9,941,769
Sidewalk Repair and Reconstruction / AIK00003	9,981,718	400,000	-	10,381,718
Skyline Drive Improvements / S00912	2,859,921	-	-	2,859,921
Skyline Drive at Cardiff Improvements / S00927	25,815	-	-	25,815
Soledad Mountain Road Emergency Repair Project / S00932	26,744,583	-	-	26,744,583
Sorrento Valley Road & Interstate 5 Interchange / S00914	4,019,000	500,000	48,500,000	53,019,000
Sports Arena Blvd-Rosecrans to Midway / S00721	628,642	-	-	628,642
Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832	785,000	-	-	785,000
State Route 15 Bikeway Study / S00731	2,507,275	-	-	2,507,275
State Route 163/Clairemont Mesa Blvd Interchange / S00905	15,371,200	350,000	-	15,721,200
State Route 163/Friars Road / S00851	15,864,782	-	106,786,159	122,650,941
State Route 56 Bike Interchanges / S00955	3,100,000	-	8,254,408	11,354,408

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects (cont'd)

Project	Prior Fiscal Years	FY2014 Proposed	Future Fiscal Years	Project Total
State Route 56-Carmel Country to Black Mountain / S00853	149,824,256	-	-	149,824,256
Stockton Street Lights / S10130	259,000	-	-	259,000
Streamview Drive Improvements / S00864	1,725,000	-	-	1,725,000
Street Light Circuit Upgrades / AIH00002	3,303,000	-	33,347,000	36,650,000
Talbot Street Slope Restoration / S00609	2,091,474	-	-	2,091,474
Taylor Street - Bikeway / S00965	219,092	-	-	219,092
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	4,169,547	-	-	4,169,547
Thorn Street Median Improvements / S00844	430,000	-	-	430,000
Torrey Meadows Drive Overcrossing / S10015	6,761,113	2,353,887	-	9,115,000
Torrey Pines Improvements Phase I / S00613	800,000	-	15,100,000	15,900,000
Torrey Pines Road Slope Restoration / S00877	1,686,220	2,540,000	-	4,226,220
Traffic Calming / AIL00001	3,138,510	1,186,526	2,000,000	6,325,036
Traffic Signals - Citywide / AIL00004	2,518,024	810,500	1,650,000	4,978,524
Traffic Signals Modification / AIL00005	5,880,126	1,450,900	3,150,000	10,481,026
Transportation Grant Match / AID00002	430,597	-	-	430,597
Triple Pipe Crossing - Dennerly Road / S10017	119,246	-	-	119,246
University Ave/Alabama Bike & Ped Safety Imp / S00960	520,000	-	-	520,000
University Avenue Mobility Project / S00915	1,680,000	2,000,000	-	3,680,000
University Avenue Sidewalk from 54th to 68th / S00910	700,000	-	1,750,000	2,450,000
University Avenue Streetlights / S00911	500,000	-	-	500,000
University City South Beautification / S00821	100,000	-	-	100,000
Utilities Undergrounding Program / AID00001	89,669,438	-	-	89,669,438
Via de la Valle Widening / RD11001	50,000	952,749	-	1,002,749
Village Loop Road / S00919	2,880,000	-	-	2,880,000
Washington Street Improvements Phase II / S00703	1,597,645	-	-	1,597,645
Watershed CIP / ACC00001	11,540,841	-	36,301,792	47,842,633
West Mission Bay Drive Bridge Over San Diego River / S00871	13,053,654	-	105,706,000	118,759,654
West San Ysidro Blvd Streetscape / S00822	589,194	-	-	589,194
Westerly Extension of Hazard Center Drive / RD10001	1,000,000	-	-	1,000,000
Willow Elementary School-Safe Route to School / S00740	650,000	-	-	650,000
Transportation & Storm Water Total	\$1,048,631,553	\$ 31,834,817	\$1,499,894,972	\$2,580,361,342

Transportation & Storm Water

25th Street Renaissance Project / S00985

Trans - Signals - Calming/Speed Abatement

Council District: 3	Priority Score: 61
Community Plan: Golden Hill	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Project construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 452,999	\$ 16,001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	469,000
TransNet Extension Congestion Relief Fund	400169	358,062	2,166,938	-	-	-	-	-	-	-	-	2,525,000
Total		\$ 811,060	\$ 2,182,940	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,994,000

Transportation & Storm Water

34th Street Storm Drain / S11001

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 48
Community Plan: Golden Hill	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2014	619-533-7982
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and outfall along 34th Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of failure at the discharge end of the pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014, contingent upon identified funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Golden Hill Urban Comm	400111	\$ 64,582	\$ 10,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	155,000	155,000
Total		\$ 64,582	\$ 10,418	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	155,000	\$ 230,000

Transportation & Storm Water

35th & 34th at Madison Avenue Improvements / S00922

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 76
Community Plan: Normal Heights (Mid-City)	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2008 - 2016	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary work on this project was completed in Fiscal Year 2009. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled for Fiscal Year 2014.

Summary of Project Changes: TransNet funding in the amount of \$1,100,000 has been allocated to this project for Fiscal Year 2014. Project schedule has been revised accordingly.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
TransNet Extension Congestion Relief Fund	400169	157,278	113,576	1,100,000	-	-	-	-	-	-	-	1,370,854
Total		\$ 217,278	\$ 113,576	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,430,854

Transportation & Storm Water

36th Street Landscape Maintenance / S00902

Trans - Roadway - Enhance/Scape/Medians

Council District: 4	Priority Score: N/A
Community Plan: Eastern Area (Mid-City)	Priority Category: N/A
Project Status: Continuing	Contact Information: Medina, Camille
Duration: 2006 - 2015	619-533-6742
Improv Type: Betterment	cmedina@sandiego.gov

Description: This project is the result of a relinquishment agreement between the City of San Diego and Caltrans and provides for the landscape maintenance of 36th Street between Imperial Avenue and Market Street.

Justification: This project was approved by the City Council Resolution No. R-300154 and will provide for plant establishment as defined in the standard specifications for the construction of local street and roads.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Plant establishment began in Fiscal Year 2010 and was completed in Fiscal Year 2012. On-going evaluation will identify additional improvements to the project and is scheduled to continue through Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Relinquishment 36th St Coop 06	400626	\$ 6,724	\$ 43,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Total		\$ 6,724	\$ 43,276	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000

Transportation & Storm Water

38th Street Improvements / S00930

Council District: 9	Priority Score: 81
Community Plan: City Heights	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2008 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, State, and federal safety and accessibility codes and regulations.

Justification: Street improvements are needed to comply with the City's design guides for the improvement of public right-of-way.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet ARRA Exchange Fund	400677	312,014	1,587,986	-	-	-	-	-	-	-	-	1,900,000
Total		\$ 412,014	\$ 1,587,986	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,000,000

Transportation & Storm Water

43rd Street Widening / S00845

Trans - Roadway

Council District: 4, 9	Priority Score: 55
Community Plan: Southeastern San Diego	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1989 - 2013	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 116,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	116,981
CIP Contributions from General Fund	400265	293,909	60,000	-	-	-	-	-	-	-	-	353,909
Grant Fund - State	600001	2,504,195	9,608	-	-	-	-	-	-	-	-	2,513,803
ISTEA-TransNet Exchange	400162	26,005	-	-	-	-	-	-	-	-	-	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,362,525	-	-	-	-	-	-	-	-	-	3,362,525
TransNet Extension Congestion Relief Fund	400169	2,379,682	295,318	-	-	-	-	-	-	-	-	2,675,000
Total		\$ 8,683,298	\$ 364,926	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,048,223

Transportation & Storm Water

50th/53rd & Meade Colina Park Sidewalks / S12023

Trans - Ped Fac - Sidewalks

Council District: 7	Priority Score: 52
Community Plan: Mid-City: City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2012 - 2014	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: The proposed project will install missing sidewalks within the community boundaries.

Justification: The purpose of this project is to provide improved pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City-Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are on hold.

Summary of Project Changes: The Redevelopment Agency has been dissolved and this project is currently on hold.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CH RDA Contribution To City - CH 2010TE Bonds	200641	\$ -	\$ 612,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	612,000
Total		\$ -	\$ 612,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	612,000

Transportation & Storm Water

54th Street/Euclid Avenue Bikeways / S00956

Council District: 4, 9
Community Plan: Southeastern San Diego, College Area
Project Status: Warranty
Duration: 2008 - 2013
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 91
Priority Category: High
Contact Information: Palaseyed, Abi
 619-533-4654
 apalaseyed@sandiego.gov

Description: This project provides for the installation of Class II Bike Lanes on 54th Street between Trojan and Euclid Avenues and for Class III Bike Route signage and pavement markings along Euclid Avenue between 54th Street and Market Street.

Justification: This project will close a gap in bicycle routes between the College Area and Southeastern San Diego and its neighborhoods and provide a safer route for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 94,242	\$ 35,758	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	130,000
Total		\$ 94,242	\$ 35,758	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	130,000

Transportation & Storm Water

Aldine Drive and Fairmount Drive Slope Restoration / S00865

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 9	Priority Score: 78
Community Plan: Kensington - Talmadge (Mid-City)	Priority Category: High
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2006 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sanidiego.gov

Description: This project provides for the evaluation, design, and construction of slope stability improvements along the south side of Aldine Drive between Fairmont Avenue and Van Dyke Avenue.

Justification: The inordinate amount of rainfall from the 2004/2005 rainy season caused erosion of sections of the slope along the south side of Aldine Drive between Fairmont Avenue and Van Dyke Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012. A 25-month maintenance period was initiated following construction and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 2,325,455	\$ 466,589	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,792,045
TransNet (Prop A 1/2% Sales Tax)	400156	573,989	1,011	-	-	-	-	-	-	-	-	575,000
TransNet Extension Congestion Relief Fund	400169	1,308,977	1,516,023	-	-	-	-	-	-	-	-	2,825,000
Total		\$ 4,208,421	\$ 1,983,624	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,192,045

Transportation & Storm Water

Alta La Jolla Drive Drainage Repair Phase II / S10001

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 91
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2010 - 2016	619-533-7982
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Construction schedule is subject to receipt of State and federal permits.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 894,682	\$ 111,423	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,006,105
Total		\$ 894,682	\$ 111,423	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,006,105

Transportation & Storm Water

Altadena/52nd Colina Park Sidewalks / S12024

Trans - Ped Fac - Sidewalks

Council District: 7	Priority Score: 55
Community Plan: Mid-City: City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2012 - 2014	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: The project provides for the installation of missing sidewalks within the community boundaries.

Justification: The purpose of this project is to provide improved pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are on hold.

Summary of Project Changes: The Redevelopment Agency has been dissolved and this project is currently on hold.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CH RDA Contribution To City - CH 2010TE Bonds	200641	\$ -	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	270,000
Total		\$ -	\$ 270,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	270,000

Transportation & Storm Water

Alvarado Canyon Road Realignment / S00894

Trans - Roadway

Council District: 7	Priority Score: 59
Community Plan: Navajo	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2006 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the realignment of Alvarado Canyon Road from 380-feet east of the Fairmount Avenue and Camino Del Rio North intersection to the Fairmount Avenue and Mission Gorge Road intersection. Improvements for this two-lane collector street will include a structure over the existing concrete drainage channel, removal of some existing pavement, re-grading of affected private parcels, and traffic signal modifications.

Justification: This project will improve the traffic flow at the Interstate 8, Fairmount Avenue, and Mission Gorge Road interchange.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan. The proposed realignment requires an amendment to the Navajo Community Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design will begin once the Navajo Community Plan Amendment is finalized.

Summary of Project Changes: TransNet funding previously identified in Fiscal Year 2014 has been removed. This project's scope will be re-evaluated by the asset-owning department.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 413,979	\$ 31,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	445,068
TransNet Extension Congestion Relief Fund	400169	59,316	21,338	-	-	-	-	-	-	-	-	80,654
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,140,000	5,140,000
Total		\$ 473,295	\$ 52,427	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,140,000	\$ 5,665,722

Transportation & Storm Water

Architectural Barrier Removal - DIF Funded / AII00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: Betterment

Trans - Ped Fac - Accessibility Improve

Priority Score: Annual
Priority Category: Annual
Contact Information: Wolford, Mary
 619-236-7246
 mwolford@sandiego.gov

Description: This project provides for installing curb ramps at various locations throughout the City as funded by Development Impact Fees (DIF).

Justification: Persons with disabilities and many senior citizens find their mobility restricted by curbs, which they find difficult or impossible to negotiate.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: A City Council action (R-307990) approved in February 2013 authorized the reallocation of \$100,000 in La Jolla Urban Community funds from this project to the Torrey Pines Road Improvement project (S-00613) which will remove sidewalk obstructions on the north side of Torrey Pines Road. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	\$ 100,000	\$ -	\$ -	\$ (100,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Old San Diego - Urban Comm	400131	-	16,000	-	-	-	-	-	-	-	-	16,000
Uptown Urban Comm	400121	-	35,000	-	-	-	-	-	-	-	-	35,000
Total		\$ 100,000	\$ 51,000	\$ -	\$ (100,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	51,000

Transportation & Storm Water

Avenida de la Playa Infrastructure - SD / S13018

Drainage - Storm Drain Pipes

Council District: 1	Priority Score: 73
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Amen, Rania
Duration: 2009 - 2016	619-533-5492
Improv Type: Replacement	ramen@sandiego.gov

Description: This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 650-linear feet of storm drain pipe.

Justification: Reports indicated the low flow diversion was not functioning as needed resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction is scheduled to begin and be completed in Fiscal Year 2014.

Summary of Project Changes: City Council Resolution R-307668, dated September 14, 2012, authorized the addition of this project to the Capital Improvements Program. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 546,326	\$ 457,726	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,004,052
Grant Fund - Federal	600000	285,134	334,538	-	-	-	-	-	-	-	-	619,672
Grant Fund - State	600001	-	2,260,942	-	-	-	-	-	-	-	-	2,260,942
Total		\$ 831,460	\$ 3,053,206	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,884,666

Transportation & Storm Water

Azalea Park Neighborhood Identification / S00699

Trans - Roadway - Enhance/Scape/Medians

Council District: 9	Priority Score: N/A
Community Plan: City Heights (Mid-City)	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2004 - 2012	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: The preliminary design process for the raised medians, neighborhood identification signs, and seating areas, which included neighborhood residents' involvement, was completed. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The community identification sign was constructed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 78,592	\$ 47,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	125,830
Mid City Urban Comm	400114	20,000	-	-	-	-	-	-	-	-	-	20,000
RDA Contributions to City Heights Project Fund	200347	54,993	101,007	-	-	-	-	-	-	-	-	156,000
TransNet Extension Congestion Relief Fund	400169	92,303	17,697	-	-	-	-	-	-	-	-	110,000
Total		\$ 245,888	\$ 165,942	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	411,830

Transportation & Storm Water

Balboa Ave/Hathaway St Left Turn Lane Installation / S10047

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Clairemont Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2009 - 2019	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides traffic improvements to the intersection of Balboa Avenue and Hathaway Street, which includes removing and replacing a median, adding an additional left turn lane, traffic signal modifications, and new signing and striping.

Justification: The improvements to the intersection will improve driver and pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2011. Improvements identified in this project were funded and completed from the annual allocation for Median Installation (AIG00001).

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ 4,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,163
Total		\$ 4,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,163

Transportation & Storm Water

Balboa Ave/Tierrasanta Blvd Bikeway / S00957

Council District: 2, 6, 7
Community Plan: Clairemont Mesa, Kearny Mesa, Tierrasanta
Project Status: Continuing
Duration: 2006 - 2013
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 91
Priority Category: High
Contact Information: Palaseyed, Abi
 619-533-4654
 apalaseyed@sandiego.gov

Description: This project provides for the installation of 13.5 miles of Class II bike lanes on Balboa Avenue from Morena Boulevard to Interstate 15 and on Tierrasanta Boulevard from Interstate 15 to Santo Road, and 0.7 miles of Class III bike route on Balboa Avenue from Mission Bay Drive to Morena Boulevard.

Justification: This project will provide the safe use of bicycles in the community.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa, Kearny Mesa, and Tierrasanta Community Plans and is in conformance with City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 188,552	\$ 61,448	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 188,552	\$ 61,448	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Transportation & Storm Water

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District: 6	Priority Score: 12
Community Plan: Clairemont Mesa, Kearny Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2003 - 2014	619-533-3092
Improv Type: Betterment	jfuentes@saniego.gov

Description: This project provides for improvements to the former State Route 274, which is Balboa Avenue. This project is divided into three phases. Phase I begins at Interstate 5 and ends at Interstate 805. Phase II begins at Interstate 805 and ends at Interstate 15. Improvements to both phases consist of roadway widening, construction of new curbs, gutters, and sidewalks, reconstruction of existing sidewalks and medians, installation of a new traffic signal(s), modification of existing traffic signals, and new bicycle routes. Phase III will install community signs at the Kearny Mesa Community boundaries.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I - Preliminary engineering was completed in Fiscal Year 2005. Design began in Fiscal Year 2005 and was completed in Fiscal Year 2006. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009. Phase II - Preliminary engineering began in Fiscal Year 2009 and design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Phase III - Design started in Fiscal Year 2009 and was completed in Fiscal Year 2012. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	\$ 517,242	\$ 2,453,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,970,431
Total		\$ 517,242	\$ 2,453,189	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,970,431

Transportation & Storm Water

Balboa Park/Florida Canyon Storm Drain Repairs / S01064

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Darvishi, Ali
Duration: 2009 - 2016	619-533-5328
Improv Type: Betterment	adarvishi@sandiego.gov

Description: This project provides for evaluation, design, and construction to repair a damaged storm drain that leads from Park Boulevard and the San Diego Zoo parking lot into the Florida Canyon creek bed.

Justification: This project repairs a damaged storm drain caused by erosion of a gully that spans the entire length of Florida Canyon, from Park Boulevard east to the creek bed. This project will repair the storm drain to prevent further erosion and allow a north-south trail access to continue through the west side of Florida Canyon.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The five-year mitigation and monitoring requirements for this project began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 368,144	\$ 1,856	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	370,000
Regional Park Improvements Fund	200391	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 1,368,144	\$ 1,856	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,370,000

Transportation & Storm Water

Bayshore Bikeway / S00944

Trans - Bicycle Facilities (All Class.)

Council District: 8	Priority Score: 51
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Warranty	Contact Information: Schultz, Louis
Duration: 2001 - 2018	619-533-4668
Improv Type: New	lschultz@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay. This project will include the construction of 2.7 acres of Coastal Sage Scrub restoration as mitigation for impacts from the Bayshore Bikeway Project.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado. When completed, this change will improve public use safety overall.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Mitigation design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design of the mitigation restoration began in Fiscal Year 2011 and was completed in Fiscal Year 2013. A five-year mitigation maintenance period will continue into Fiscal Year 2018.

Summary of Project Changes: Total project cost has been increased by \$4.5 million to include prior year capital expenses. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 16,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	16,775
Grant Fund - Other	600002	618,037	5,963	-	-	-	-	-	-	-	-	624,000
Historical Fund	X999	50,000	-	-	-	-	-	-	-	-	-	50,000
Prop A-(Bikeway)	400158	818,000	-	-	-	-	-	-	-	-	-	818,000
TransNet ARRA Exchange Fund	400677	-	150,000	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	-	150,000	-	-	-	-	-	-	-	-	150,000
TransNet Extension Major Corri	400173	3,729,770	44,230	-	-	-	-	-	-	-	-	3,774,000
Total		\$ 5,232,582	\$ 350,193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,582,775

Transportation & Storm Water

Beach Area Low Flow Storm Drain Diversion / S00603

Drainage - Best Mgt Practices (BMPs)

Council District: 1, 2	Priority Score: N/A
Community Plan: La Jolla, Pacific Beach	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 1998 - 2010	619-533-7482
Improv Type: New	jbatta@sanidiego.gov

Description: This project provides for the beach area interception and diversion of sewer spills and storm drain low-flows. Federal grants are available for 55 percent of the construction costs for Phase II, which has 10 sites, and Phase III, which has 11 sites.

Justification: This project provides for returning dry weather sewer overflows and low-flow storm runoff to the sewer, preventing pollution in the beach areas.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I, completed construction. Phase II, design completed in Fiscal Year 2004 and construction was completed in early Fiscal Year 2008. Phase III, design and construction were completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EDI-SP Coastal Low Flow Drain	200627	\$ 145,479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	145,479
Grant Fund - Federal	600000	2,555,659	40,370	-	-	-	-	-	-	-	-	2,596,029
Infrastructure Imp Fund	400184	4,000	-	-	-	-	-	-	-	-	-	4,000
Sewer Contribution to CIP	700004	2,640,074	1,612,673	-	-	-	-	-	-	-	-	4,252,747
Gas Tax Fund	200117	200,000	-	-	-	-	-	-	-	-	-	200,000
Storm Drain Fund	200301	556,500	-	-	-	-	-	-	-	-	-	556,500
Total		\$ 6,101,712	\$ 1,653,043	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,754,755

Transportation & Storm Water

Bear Drive Retaining Wall / S10093

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 3	Priority Score: 70
Community Plan: Uptown	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2010 - 2014	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project will replace a damaged section (approximately 55 feet long by 8.5 feet high) of the existing retaining wall that supports the side of Bear Drive.

Justification: This project is needed in order to maintain the roadway and provide public safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction is scheduled to begin and be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 68,997	\$ 87,889	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,886
Prop 42 Replacement - Transportation Relief Fund	200306	78,926	171,075	-	-	-	-	-	-	-	-	250,000
Total		\$ 147,922	\$ 258,964	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	406,886

Transportation & Storm Water

Berger Ave Sidewalk & Curb Ramps / S11044

Trans - Roadway

Council District: 7	Priority Score: 46
Community Plan: Serra Mesa	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2011 - 2013	619-533-4654
Improv Type: New	apalaseyed@sanidiego.gov

Description: This project will install a missing section of sidewalk and provide curb ramps on the east side of the street between Kearny Villa Road/Mesa College Drive and Frost Street.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Serra Mesa - Urban Community	400132	\$ 73,791	\$ 151,209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	225,000
Total		\$ 73,791	\$ 151,209	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	225,000

Transportation & Storm Water

Bicycle Loop Detectors / S11058

Council District: 3, 4, 8, 9
Community Plan: Greater North Park, Uptown
Project Status: Warranty
Duration: 2011 - 2013
Improv Type: Betterment

Trans - Signals - Traffic Signals

Priority Score: 24
Priority Category: Low
Contact Information: Hughes, Duncan
 619-533-3141
 dhughes@sandiego.gov

Description: This project provides for the installation of bicycle detection of 20 intersections at various locations within the Balboa Park, Barrio Logan, Centre City, College Area, Mission Beach, Otay Mesa-Nestor, Skyline-Paradise Hills, Southeastern, and Uptown communities.

Justification: This project will promote bicycle safety and mobility by providing detection to enable bicycles to actuate traffic signals. All locations are in older parts of the City where the existing loop detection systems are not sensitive enough to detect bicycles.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park, Barrio Logan, Centre City, College Area, Mission Beach, Otay Mesa-Nestor, Skyline-Paradise Hills, Southeastern, and Uptown Community Plans and with the City's General Plan (Mobility Element), and the City's Bicycle Master Plan.

Schedule: Design and construction began in Fiscal Year 2011. Construction was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 71,526	\$ 1,974	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	73,500
TransNet Extension Congestion Relief Fund	400169	9,735	265	-	-	-	-	-	-	-	-	10,000
Total		\$ 81,261	\$ 2,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	83,500

Transportation & Storm Water

Bicycle Master Plan / S00948

Council District: Citywide
Community Plan: Citywide
Project Status: Warranty
Duration: 2003 - 2013
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: N/A
Priority Category: N/A
Contact Information: Landre, Thomas
 619-533-3045
 tlandre@sandiego.gov

Description: This project updates the current Bicycle Master Plan that was completed in 2002. This update provides for documenting existing conditions and making recommendations for future bicycle facilities. It is an essential reference tool for updating community plans, and for use in reviewing development proposals and street improvement plans.

Justification: To facilitate grant fund applications, a new Master Plan is required to update the existing 2002 Bicycle Master Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: The Request for Proposal was issued in January 2008 and the Master Plan project was completed in Fiscal Year 2011. The Environmental Impact Report (EIR) was completed in Fiscal Year 2013.

Summary of Project Changes: The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 275,023	\$ (23)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	275,000
Total		\$ 275,023	\$ (23)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	275,000

Transportation & Storm Water

Bicycle Rings and Racks / S00968

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2008 - 2013
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: N/A
Priority Category: N/A
Contact Information: Landre, Thomas
 619-533-3045
 tlandre@sanidiego.gov

Description: This project will install bike rings and racks citywide and will promote bicyclist safety.

Justification: The project encourages bicycling as a viable commuting or recreational option.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Installation of bike rings and racks began in Fiscal Year 2010 and was scheduled to be completed in Fiscal Year 2013; however, installation will continue into Fiscal Year 2014.

Summary of Project Changes: No significant change to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 31,331	\$ 18,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Total		\$ 31,331	\$ 18,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000

Transportation & Storm Water

Bridge Preventative Maintenance Program / S00940

Trans - Bridge - Vehicular

Council District:	Citywide	Priority Score:	N/A
Community Plan:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Kuzminsky, Larry
Duration:	2007 - 2012		619-533-3065
Improv Type:	Betterment		lkuzminsky@sandiego.gov

Description: This project provides for the development of bridge preventive maintenance assessments. It will provide an evaluation of 318 existing vehicular bridges, analyze current industry practices, and determine the cost benefits of program implementation.

Justification: Bridges identified in this assessment will be considered for participation in a future preventive maintenance construction contract. This will minimize structural deficiencies and extend the useful life of bridges.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: The program began in Fiscal Year 2007 and continued through Fiscal Year 2012 per terms of the grant.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 28,905	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	28,905
Grant Fund - State	600001	201,202	21,893	-	-	-	-	-	-	-	-	223,095
Total		\$ 230,107	\$ 21,893	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	252,000

Transportation & Storm Water

Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2020	619-533-3770
Improv Type: Replacement	gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an as-needed basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Total project cost has been decreased by \$1.0 million based on revised project cost requirements. No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 135,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	135,864
Grant Fund - State	600001	14,019	485,981	-	-	-	-	-	-	-	-	500,000
Historical Fund	X999	35,412	-	-	-	-	-	-	-	-	-	35,412
North Bay Redevelopment CIP Contribution Fund	200346	170,000	-	-	-	-	-	-	-	-	-	170,000
TransNet (Prop A 1/2% Sales Tax)	400156	170,903	-	-	-	-	-	-	-	-	-	170,903
TransNet Extension Congestion Relief Fund	400169	55,481	446,573	-	-	500,000	500,000	500,000	-	-	-	2,002,055
Total		\$ 581,679	\$ 932,555	\$ -	\$ -	500,000	500,000	500,000	\$ -	\$ -	\$ -	3,014,234

Transportation & Storm Water

Bus Stop Improvements / AID00007

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2020		619-533-3611
Improv Type:	Betterment		scelniker@sandiego.gov

Description: This project will provide for the installation of concrete pads in the roadways at bus stops city-wide. The project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System in Fiscal Years 2011, 2012, and 2013.

Justification: Asphalt street pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing asphalt paving at bus stops with concrete pads in the street that better withstand the wear from buses. This extends pavement life and reduces maintenance costs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ 170,994	\$ 187,469	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	358,463
Total		\$ 170,994	\$ 187,469	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	358,463

Transportation & Storm Water

Caliente Avenue Sidewalk / S10058

Council District: 8
Community Plan: Otay Mesa
Project Status: Warranty
Duration: 2011 - 2013
Improv Type: New

Trans - Ped Fac - Sidewalks

Priority Score: 40
Priority Category: Low
Contact Information: Fuentes, Julio
 619-533-3092
 jfuentes@sanidiego.gov

Description: This project will install curb, gutter, and sidewalk on Caliente Avenue from Otay Mesa Road to Airway Road.

Justification: The purpose of this project is to provide improved pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Caltrans will design and construct this project as part of State Route 905 construction. The City will reimburse the entire project cost to Caltrans upon completion. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 100,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,170
Total		\$ 100,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,170

Transportation & Storm Water

Cam Del Sur Widening-San Dieguito Rd-Pso Del Sur / RD11003

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Abeyta, Angela
Duration: 2011 - 2012	619-533-3674
Improv Type: Widening	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of the widening of Camino del Sur from its initial two lanes northward from San Dieguito Road to Paseo del Sur as an ultimate four-lane major street. This project also includes a traffic signal at the intersection of Camino del Sur and Del Sur Court located about 300 feet north of the bridge over Lusardi Creek. This is project T-6 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2012 with reimbursement to the developer per the terms of the reimbursement agreement through the FBA Credit Program with reimbursement to the developer occurring in Fiscal Year 2013.

Summary of Project Changes: This project is scheduled to be closed out in Fiscal Year 2013.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 23,433	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	23,434
Total		\$ 23,433	\$ 1	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	23,434

Transportation & Storm Water

Camino Del Sur (Bernardo Lakes / Lone Quail Rd) / RD11000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2011 - 2013	619-533-3674
Improv Type: New	aabeyta@sanidiego.gov

Description: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the FBA credit program. Phase II began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. This is an FBA credit project. Funds budgeted are for city oversight and verification of final costs.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 39,627	\$ 10,373	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Total		\$ 39,627	\$ 10,373	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000

Transportation & Storm Water

Camino Del Sur - SR-56 to Dormouse / S00872

Trans - Roadway

Council District: 1	Priority Score: 42
Community Plan: Rancho Penasquitos, Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1998 - 2017	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from State Route 56 to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accommodate traffic generated in Rancho Penasquitos, Torrey Highlands, and surrounding communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The Torrey Highlands Public Facilities Financing Plan was approved by City Council Resolution R-304935 on June 2, 2009 authorizing the appropriation of \$4,036,000 in the project. The project is also consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, projects T31A, 32A, 31B, and 32B and is in conformance with the City's General Plan.

Schedule: The Environmental Impact Report was completed in Fiscal Year 2006. Design is scheduled to begin in Fiscal Year 2014 contingent upon funds being available. Construction is scheduled to occur in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Developer Funding	9800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,538,000	\$ -	\$ -	\$ -	\$ 3,538,000
Rancho Penasquitos FBA	400083	1,204,894	1,846,106	-	-	-	-	-	-	-	-	3,051,000
Torrey Highlands	400094	-	10,076	-	-	-	-	10,285,924	-	-	-	10,296,000
Total		\$ 1,204,894	\$ 1,856,182	\$ -	\$ -	\$ -	\$ -	\$ 13,823,924	\$ -	\$ -	\$ -	\$ 16,885,000

Transportation & Storm Water

Camino Del Sur-SR 56 to Carmel Valley Road / S00899

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2003 - 2014	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for the construction of Camino del Sur between State Route 56 and Carmel Valley Road as a two-lane interim roadway (40-foot paved width) within the right-of-way for a future six-lane facility. Additional lanes may be required in the immediate vicinity of the interchange. This project will be constructed by the developer who will be reimbursed. See Projects T2.1 and T2.2 in the Torrey Highlands Ranch Financing Plan.

Justification: This project will accommodate the increase in vehicular traffic caused by development in the area and is funded by development within Torrey Highlands.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: The initial four lanes of this project are complete and reimbursement to the developer is pending, contingent upon fees collected within the community and an amendment to the original reimbursement agreement. The final two lanes of the project within the six lane right-of-way are tentatively scheduled for Fiscal Year 2014 contingent upon the rate of development within the community.

Summary of Project Changes: Total project cost has been decreased by \$1.1 million. Black Mountain Ranch Facilities Benefit Assessment (FBA) will fund the cost of the final two lanes contingent upon FBA fees collected.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 9,720,834	\$ 3,643,976	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,364,810
Total		\$ 9,720,834	\$ 3,643,976	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,364,810

Transportation & Storm Water

Camino Del Sur-San Dieguito Rd to Carmel Valley Rd / S00710

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch, Torrey Highlands	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2008 - 2014	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino del Sur between San Dieguito Road south to Carmel Valley Road as a two-lane interim facility within a six-lane right-of-way. It also provides a wildlife crossing, traffic signals, and intersection widening at San Dieguito Road, B Street, and Carmel Valley Road. A second phase of the project will construct two additional lanes on Camino del Sur from San Dieguito Road southward to Carmel Valley Road and modify the traffic signals accordingly. This is related to projects T-9 and T-10 in the Black Mountain Ranch Public Facilities Financing Plan, and project T-2.4 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch and Torrey Highlands Subarea Plans and the Torrey Highlands Public Facilities Financing Plan, and is in conformance with the City's General Plan.

Schedule: Phase I of this project was completed in Fiscal Year 2002, with reimbursement to developer ongoing, per the terms of an existing reimbursement agreement. A portion of Phase II was completed in Fiscal Year 2004. The remainder of Phase II construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014 per terms of reimbursement agreement as an FBA Credit project.

Summary of Project Changes: Total project cost has been decreased by \$5.9 million of FBA funding per terms of reimbursement agreement. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 980,020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	980,020
Total		\$ 980,020	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	980,020

Transportation & Storm Water

Camino Del Sur-Santaluz / Resort Wildlife Crossing / S00843

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Abeyta, Angela
Duration: 2006 - 2011	619-533-3674
Improv Type: New	aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of a wildlife crossing along Camino Ruiz across Lusardi Creek. This is project T-7 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: The wildlife crossing was completed in Fiscal Year 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 4,506,381	\$ 30,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,536,633
Total		\$ 4,506,381	\$ 30,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,536,633

Transportation & Storm Water

Camino Del Sur-Santaluz to Camino Del Norte / S00842

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2003 - 2011	619-533-3682
Improv Type: New	jtracana@sanidiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino Ruiz between Santaluz and Camino del Norte. This is project T-5 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: The road was built and completed in Fiscal Year 2006, and reimbursement made to the developer per the terms of a reimbursement agreement.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 13,901,786	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,901,786
Total		\$ 13,901,786	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,901,786

Transportation & Storm Water

Camino Santa Fe-Del Mar Mesa Road to SR 56 / S00898

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Plan:	Del Mar Mesa	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Tracanna, John
Duration:	2004 - 2010		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides construction of Little McGonigle Ranch Road and will be completed in two phases. Phase I provides for the construction of Little McGonigle Ranch Road (formerly Camino Santa Fe) (45'/65') from the northerly terminus of Carmel Mountain Road at Del Vino Court, northwesterly to the easterly terminus of Del Mar Mesa Road. The project includes a multi-use trail adjacent to the roadway. Phase II provides for the construction of Little McGonigle Ranch Road (40'/62') from Del Mar Mesa Road to State Route 56. The project will include a 100-foot bridge. A multi-use trail will also be constructed adjacent to the roadway.

Justification: This project is required to accommodate additional traffic in Del Mar Mesa and will provide access from Del Mar Mesa to adjoining communities.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition, design, and construction were completed by the developer for Phase I of the project. Phase II improvements are not anticipated for several years and will be contingent upon the availability of FBA funding; therefore, a new project will be created for Phase II.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 860,411	\$ 6,264,589	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,125,000
Total		\$ 860,411	\$ 6,264,589	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,125,000

Transportation & Storm Water

Carmel Country Road Low Flow Channel / S00969

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 41
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2009 - 2014	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Advertise and award of the contract is scheduled for Fiscal Year 2014 with construction scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 236,919	\$ 1,475,081	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,712,000
Total		\$ 236,919	\$ 1,475,081	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,712,000

Transportation & Storm Water

Carmel Mountain Road to Del Mar Mesa Road / S00846

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Plan:	Del Mar Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Tracanna, John
Duration:	2003 - 2013		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lanes at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Project design and construction are to be completed by the developer in accordance with a future Reimbursement Agreement (RA). The RA is to be completed during Fiscal Year 2013 with work moving forward shortly after.

Summary of Project Changes: Due to lack of Facilities Benefits Assessment (FBA) revenues, the continuing appropriation funding will be reprogrammed based on the anticipated future update to the Del Mar Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 62,569	\$ 1,737,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Total		\$ 62,569	\$ 1,737,431	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Transportation & Storm Water

Carmel Valley Rd-Del Mar Hts to Lopelia Meadows PI / S00906

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2005 - 2010	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for design and construction of Carmel Valley Road from Del Mar Heights Road to Lopelia Meadows Place as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accommodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Lopelia Meadows Place. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the section between Del Mar Heights Road and Lopelia Meadows Place will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Reimbursement to the developer will be made in accordance with the existing reimbursement agreement. This project is complete.

Summary of Project Changes: The project title and description has been revised to reflect the true limits of the project. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 6,036,347	\$ 863,653	\$ -	\$ 305,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,205,000
Total		\$ 6,036,347	\$ 863,653	\$ -	\$ 305,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,205,000

Transportation & Storm Water

Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934

Trans - Roadway

Council District: 1	Priority Score: 46
Community Plan: Pacific Highlands Ranch	Priority Category: Medium
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2008 - 2018	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future (approximately 3,600 linear feet).

Justification: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 are for the other phases of this project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I is scheduled to be completed in Fiscal Year 2014. Pardee agreed to advance funding and is anticipated to be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement to the developer is programmed for Fiscal Year 2014-2017. Subsequent phases are anticipated with adjacent subdivision development with reimbursement estimated to occur in Fiscal Year 2018.

Summary of Project Changes: The total project cost has increased under the terms of a reimbursement agreement for Pacific Highlands Ranch Facilities Benefit Assessment (FBA).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 337,270	\$ 512,730	\$ 2,000,000	\$ -	\$ -	\$ 600,000	\$ 8,850,000	\$ 400,000	\$ -	\$ -	\$ 12,700,000
Total		\$ 337,270	\$ 512,730	\$ 2,000,000	\$ -	\$ -	\$ 600,000	\$ 8,850,000	\$ 400,000	\$ -	\$ -	\$ 12,700,000

Transportation & Storm Water

Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854

Trans - Roadway

Council District:	1, 5	Priority Score:	55
Community Plan:	Torrey Highlands	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Tracanna, John
Duration:	2003 - 2012		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the design and construction of two additional travel lanes in two increments. The first increment requires the widening along the frontage of the Torrey Del Mar development. The second increment completes the remainder of the widening. Timing of each increment of widening will be based on the rate of development in Torrey Highlands. See project T4.3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch, Torrey Highlands, and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Initial lanes have been completed. Widening to be completed by the two separate developers per terms of Reimbursement Agreement (RA). The RA and construction of the lanes adjacent to the Torrey Del Mar development were also completed in Fiscal Year 2013 (First Increment). The RA for the second increment has been completed. It is anticipated that the construction of the second increment will begin in Fiscal Year 2014.

Summary of Project Changes: This project will receive \$2.4 million in FBA funding in Fiscal Year 2014. In addition, an FBA budget adjustment in the amount of \$2.4 million will be processed by the end of Fiscal Year 2013 and is reflected in the Fiscal Year 2014 Anticipated column.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 9,969,053	\$ 412,397	\$ 2,420,937	\$ 2,420,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324
Total		\$ 9,969,053	\$ 412,397	\$ 2,420,937	\$ 2,420,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,223,324

Transportation & Storm Water

Carmel Valley Road 4/6 Lanes s/o of Street A / S00900

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Plan:	Torrey Highlands, Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Tracanna, John
Duration:	2004 - 2015		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) provided advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: Total project cost has been increased by \$760,000. Reimbursement to the developer will continue under the terms of a reimbursement agreement. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 3,410,239	\$ 989,761	\$ -	\$ -	\$ 2,685,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000
Total		\$ 3,410,239	\$ 989,761	\$ -	\$ -	\$ 2,685,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000

Transportation & Storm Water

Carmel Valley Road Enhancement Project / S00859

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 51
Community Plan: Carmel Valley	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1997 - 2014	619-533-4654
Improv Type: Replacement - Rehab	apalaseyed@sanidiego.gov

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks, and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project are complete. Environmental monitoring will continue through Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 339,464	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	339,464
ISTEA-TransNet Exchange	400162	3,137	-	-	-	-	-	-	-	-	-	3,137
TransNet (Prop A 1/2% Sales Tax)	400156	7,945,040	-	-	-	-	-	-	-	-	-	7,945,040
Torrey Pines - Urban Community	400133	562,000	-	-	-	-	-	-	-	-	-	562,000
TransNet Extension Congestion Relief Fund	400169	181,655	63,345	-	-	-	-	-	-	-	-	245,000
Total		\$ 9,031,297	\$ 63,345	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,094,641

Transportation & Storm Water

Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841

Trans - Bridge - Vehicular

Council District:	1, 6	Priority Score:	73
Community Plan:	Mira Mesa, Torrey Pines	Priority Category:	High
Project Status:	Continuing	Contact Information:	Palaseyed, Abi
Duration:	1988 - 2016		619-533-4654
Improv Type:	New		apalaseyed@saniego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto I-805 from Carroll Canyon Road to the I-5 interchange.

Justification: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic travels on Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and is anticipated to be completed by Fiscal Year 2014, dependent upon the availability of State funding for the Caltrans portion of the project.

Summary of Project Changes: Construction end date was extended into Fiscal Year 2014 due to State funding limitations.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mitigation Funds for Carroll Canyon Road	400843	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,700,000
Mira Mesa - FBA	400085	1,671,603	721,274	-	-	-	-	-	-	-	-	2,392,877
Torrey Pines - Urban Community	400133	91,499	58,501	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,480,063	203,130	-	-	-	-	-	-	-	-	9,683,193
Total		\$ 13,943,165	\$ 982,906	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	14,926,070

Transportation & Storm Water

Central Elementary School-Safe Route to School / S00741

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 48
Community Plan: Normal Heights (Mid-City)	Priority Category: Medium
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2007 - 2011	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for pedestrian improvements in the vicinity of Central Elementary School. Proposed improvements include enhanced paved crosswalks, new pedestrian signals, and new sidewalk.

Justification: Improvements in the vicinity of Central Elementary School will provide traffic calming elements to reduce traffic.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction began in 2009 and was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 383,586	\$ 7,914	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	391,500
TransNet (Prop A 1/2% Sales Tax)	400156	43,500	-	-	-	-	-	-	-	-	-	43,500
TransNet Extension Congestion Relief Fund	400169	30,485	4,515	-	-	-	-	-	-	-	-	35,000
Total		\$ 457,571	\$ 12,429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	470,000

Transportation & Storm Water

Cherokee Street Improvements / S00921

Trans - Ped Fac - Sidewalks

Council District: 3	Priority Score: 43
Community Plan: Normal Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Giandoni, Mark
Duration: 2008 - 2015	619-533-4618
Improv Type: Betterment	mgiandoni@sanidiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction is scheduled to occur in Fiscal Year 2014.

Summary of Project Changes: TransNet funding in the amount of \$1.1 million has been allocated to this project for Fiscal Year 2014. Project cost was increased due to revised scope which addresses the existing storm water ponding issues, additional curb ramps, alley aprons, and additional sidewalk replacement.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	30,000
TransNet Extension Congestion Relief Fund	400169	255,988	566,012	1,134,005	-	-	-	-	-	-	-	1,956,005
Total		\$ 285,988	\$ 566,012	\$ 1,134,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,986,005

Transportation & Storm Water

Coastal Erosion Affecting City Streets / AIF00001

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fuentes, Julio
Duration:	2010 - 2014		619-533-3092
Improv Type:	Betterment		jfuentes@sanidiego.gov

Description: This annual allocation provides for corrections of miscellaneous erosion problems along the shorelines that affect City streets.

Justification: This project provides remedies for erosion caused by surf, weather, and surface runoff impacting City streets in various locations along the San Diego shoreline.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Phase I, completed in Fiscal Year 1994, studied the coastline that borders the City of San Diego and prioritized areas in need of restoration and enhancement. Phase II, also completed in Fiscal Year 1994, involved detailed analysis of the prioritized areas.

Summary of Project Changes: This annual allocation is no longer being funded and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 19,727	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	19,727
Total		\$ 19,727	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	19,727

Transportation & Storm Water

Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 72
Community Plan: Torrey Pines, University	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2002 - 2015	619-533-4654
Improv Type: New	apalaseyed@sanidiego.gov

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between Sorrento Valley/Carmel Valley Road to the Gilman Drive/Interstate 5 Intersection.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicylists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental document are scheduled to begin in Fiscal Year 2014. Construction is expected to begin in Fiscal Year 2015. This schedule will be revised once funding is identified to complete the project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,469	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,469
Grant Fund - Federal	600000	1,225,151	592,370	-	-	-	-	-	-	-	-	1,817,521
Grant Fund - Other	600002	63,862	(433)	-	-	-	-	-	-	-	-	63,429
Prop A-(Bikeway)	400158	81,770	-	-	-	-	-	-	-	-	-	81,770
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,925,629	19,925,629
Total		\$ 1,388,252	\$ 591,937	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,925,629	\$ 21,905,818

Transportation & Storm Water

Colina Park Neighborhood Street Lights / S12025

Trans - Roadway - Street Lighting

Council District: 7	Priority Score: 47
Community Plan: City Heights	Priority Category: Medium
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2012 - 2014	619-533-3141
Improv Type: New	drhughes@sandiego.gov

Description: This project provides for the design and construction of street lights in the Colina Del Sol Neighborhood to meet City standards for street lighting.

Justification: Installation of street lights to meet the requirements of the City's Street Design Manual will improve safety and promote walking in the neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: The Redevelopment Agency funding for this project was not received as anticipated and the project has been placed on hold.

Summary of Project Changes: The Redevelopment Agency funding for this project was not received as anticipated and the project has been placed on hold.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CH RDA Contribution To City - CH 2010TE Bonds	200641	\$ -	\$ 1,935,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,935,000
Total		\$ -	\$ 1,935,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,935,000

Transportation & Storm Water

Community Sign Installation at Various Locations / AID00004

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2020	619-533-3184
Improv Type: Betterment	gpence@sandiego.gov

Description: This project will provide for the installation of community signs at various locations Citywide.

Justification: This project supports community desires for identification through the installation of community signs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Infrastructure Improvement - CD 1	400681	\$ -	\$ 1,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,822
Infrastructure Imp Fund	400184	24,178	-	-	-	-	-	-	-	-	-	24,178
Total		\$ 24,178	\$ 1,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	26,000

Transportation & Storm Water

Concrete Streets / AID00006

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This annual allocation provides for the repair and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.

Justification: The repair and reconstruction of concrete streets is necessary to maintain the concrete streets in serviceable condition and prevent deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: An additional \$9.8 million in bond financing is anticipated to be available for this project in Fiscal Year 2014. Total project cost has been decreased by \$14.8 million of unidentified funding until project scope and cost estimate can be developed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Deferred Maint Revenue 2009A-Project	400624	2,385,214	114,786	-	-	-	-	-	-	-	-	2,500,000
CIP Contributions from General Fund	400265	-	2,182,000	-	-	-	-	-	-	-	-	2,182,000
Other Bond Financing	9302	-	-	-	9,750,000	-	-	-	-	-	-	9,750,000
Total		\$ 2,385,214	\$ 2,496,786	\$ -	\$ 9,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	14,632,000

Transportation & Storm Water

Congress Street Bicycle Facility / S11037

Trans - Bicycle Facilities (All Class.)

Council District: 2	Priority Score: N/A
Community Plan: Old San Diego	Priority Category: N/A
Project Status: Warranty	Contact Information: Landre, Thomas
Duration: 2011 - 2011	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project will install a bicycle facility on Congress Street from Ampudia Street to Taylor Street.

Justification: This project will provide for improved safety for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan. This study is also consistent with the Bicycle Master Plan which was adopted by Council Resolution R-296581.

Schedule: The project began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Old San Diego - Urban Comm	400131	\$ 7,727	\$ 42,273	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Total		\$ 7,727	\$ 42,273	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000

Transportation & Storm Water

Congress Street-San Diego Avenue Bicycle Facility / S11038

Council District: 2
Community Plan: Old San Diego
Project Status: Warranty
Duration: 2011 - 2011
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: N/A
Priority Category: N/A
Contact Information: Landre, Thomas
 619-533-3045
 tlandre@sandiego.gov

Description: This project will install a bicycle facility on Congress Street from Ampudia Street to Washington Street.

Justification: This project will provide for improved safety for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan. This study is also consistent with the Bicycle Master Plan which was adopted by Council Resolution R-296581.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	\$ 4,242	\$ 45,758	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Total		\$ 4,242	\$ 45,758	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000

Transportation & Storm Water

Consultant Services for Public Facilities / AID00008

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2020	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: This annual allocation provides for miscellaneous engineering/architectural services by consultants for the improvement of streets.

Justification: Some projects require the services of a private consultant for minor design services or when the required level of expertise is not available from City staff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 29,038	\$ 12,181	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	41,219
Total		\$ 29,038	\$ 12,181	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	41,219

Transportation & Storm Water

Coolidge Street Storm Drain / S11003

Drainage - Storm Drain Pipes

Council District: 7	Priority Score: 46
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2016	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ -	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	175,000
Linda Vista Urban Comm	400113	49,541	25,459	-	-	-	-	-	-	-	-	75,000
Total		\$ 49,541	\$ 200,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Transportation & Storm Water

Cooperative Traffic Signal Projects / AIL00003

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other agencies. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another jurisdiction. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Future year funding will be allocated as sublet projects are identified. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Grant Fund - State	600001	30,000	-	-	-	-	-	-	-	-	-	30,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	84,911	-	-	-	-	-	-	-	-	84,911
TransNet Extension Congestion Relief Fund	400169	10,831	102,758	-	-	-	-	-	-	-	-	113,589
Total		\$ 40,831	\$ 437,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	478,500

Transportation & Storm Water

Del Mar Heights Rd n/o Neighborhood 4 Park/School / S00855

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 1992 - 2011	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for developer reimbursement, contingent upon approval of a reimbursement agreement, for the half-width improvement of Del Mar Heights Road north to Ashley Falls Neighborhood Park to a six-lane major arterial with Class II bike lanes.

Justification: The developer was required to build this road and will be reimbursed from Facilities Benefit Assessment funding by agreement. See Project Number T-6 in the Carmel Valley Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed in prior years and the developer was reimbursed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 859,367	\$ 14	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	859,381
Carmel Valley North-FBA	400081	55	-	-	-	-	-	-	-	-	-	55
Total		\$ 859,422	\$ 14	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	859,436

Transportation & Storm Water

Del Mar Heights Road Flashing Beacon / S00987

Trans - Signals - Calming/Speed Abatement

Council District: 5	Priority Score: 24
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2009 - 2014	619-533-3141
Improv Type: New	drhughes@sandiego.gov

Description: This project will install a flashing beacon facing eastbound traffic on Del Mar Heights Road approximately 500 feet west of Seagrove Street.

Justification: The project provides for traffic safety improvements.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Included in Project T-2) and is in conformance with the City's General Plan.

Schedule: Design and construction have been rescheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 7,521	\$ 27,479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	35,000
Total		\$ 7,521	\$ 27,479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	35,000

Transportation & Storm Water

Del Mar Heights Road Interconnect / S00745

Trans - Signals - Interconnections

Council District:	1	Priority Score:	N/A
Community Plan:	Torrey Pines, Carmel Valley	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Zhang, Dayue
Duration:	2006 - 2011		619-533-7409
Improv Type:	Betterment		dzhang@sanidiego.gov

Description: This project provides for the installation of traffic signal interconnect systems on Del Mar Heights Road from Mango Drive to Carmel Canyon Road, El Camino Real from Half Mile Drive to High Bluff Drive, and Carmel Country Road from Del Mar Heights Road to Townsgate Drive. The system will provide central communication to 16 traffic signals, improving traffic control.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption, and emissions.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Design, including the purchasing of equipment, began November 2005 and was completed in March 2010. Construction by City Forces began in December 2010, and was completed in June 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 127,671	\$ 56,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	184,500
Total		\$ 127,671	\$ 56,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	184,500

Transportation & Storm Water

Del Mar Heights Road-4/6 Lanes / S00903

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2003 - 2014	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This reimbursement project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122-foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's General Plan.

Schedule: Construction of the project is complete. Reimbursements to the developer will continue through Fiscal Year 2014.

Summary of Project Changes: Total project cost has been increased by \$42,000 of FBA funding which is anticipated to become available for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 8,221,545	\$ 1,578,455	\$ -	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000
Total		\$ 8,221,545	\$ 1,578,455	\$ -	\$ 42,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,842,000

Transportation & Storm Water

Del Mar Mesa Public Facilities / S00893

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Del Mar Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2001 - 2010	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for the construction of Del Mar Mesa Road as a two-lane rural residential road from Carmel Country Road to the future Carmel Mountain Road. The improvements also include a 16-inch water line and a multi-use trail. This roadway will provide access to the east until other road improvements are in place. This project was formerly named Shaw Ridge Road. This project will be constructed by three developers under three separate reimbursement agreements.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. See Project Number 43-3 in the Del Mar Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed by developers from Fiscal Year 1999 through 2003. Reimbursements were made from the Del Mar Mesa Facilities Benefit Assessment Fund as scheduled in the Public Facilities Financing Plan.

Summary of Project Changes: The project costs have been fully reimbursed to the developers and the project will be closed by end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 9,174,286	\$ 230,714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,405,000
Total		\$ 9,174,286	\$ 230,714	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,405,000

Transportation & Storm Water

Del Sol Boulevard-Central / S00858

Council District: 8
Community Plan: Otay Mesa
Project Status: Continuing
Duration: 2004 - 2014
Improv Type: New

Trans - Roadway

Priority Score: 51
Priority Category: Medium
Contact Information: Johnson, Brad
 619-533-5120
 bjohnson@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I will be constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Phase I will construct approximately 1,000 linear feet of new road along the frontage of a new school. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2013, but has a 2-year landscape maintenance period. Phase I is scheduled to be closed in Fiscal Year 2015. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 5,046,255	\$ 1,453,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000
Total		\$ 5,046,255	\$ 1,453,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000

Transportation & Storm Water

Dennerly Road - East / S10018

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2010 - 2013	619-533-3699
Improv Type: New	fjanuary@sanidiego.gov

Description: This project provides for constructing approximately 2,900 linear feet as a two-lane collector street north of Palm Avenue within the Dennerly Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from the Otay Mesa Facilities Benefit Assessment.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed. Per terms of an anticipated reimbursement agreement, the developer may be reimbursed contingent upon the rate of fees collected within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ -	\$ 109,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	109,707
Total		\$ -	\$ 109,707	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	109,707

Transportation & Storm Water

Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Matter, Gene
Duration: 2010 - 2020	858-541-4346
Improv Type: New	rmatter@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: Approximately \$121.4 million of additional bond financing is anticipated for drainage projects through Fiscal Year 2018. Based on a drainage condition assessment conducted in November 2011, the City will need an estimated \$87.1 million of additional unidentified funding to address the remaining deferred capital needs. Due to anticipated bond financing, TransNet funding in the amount of \$3.0 million has been removed and reallocated to other projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,250,000
Capital Outlay-Sales Tax	400000	167,240	-	-	-	-	-	-	-	-	-	167,240
Deferred Maint Revenue 2009A-Project	400624	9,054,825	520,535	-	-	-	-	-	-	-	-	9,575,359
Deferred Maintenance Revenue 2012A-Project	400848	893,197	13,675,418	-	-	-	-	-	-	-	-	14,568,615
Deferred Capital Bond Financing	9301	-	-	-	23,161,081	23,450,595	26,056,217	24,377,038	24,377,038	-	-	121,421,969
CIP Contributions from General Fund	400265	3,417,831	2,096,948	-	-	-	-	-	-	-	-	5,514,779
Grant Fund - State	600001	962,394	351	-	-	-	-	-	-	-	-	962,744
TransNet (Prop A 1/2% Sales Tax)	400156	4,448,319	150,629	-	-	-	-	-	-	-	-	4,598,948
Sewer Contribution to CIP	700004	75,000	-	-	-	-	-	-	-	-	-	75,000
Street Division CIP Fund	200202	85,145	-	-	-	-	-	-	-	-	-	85,145
TOT Coastal Infrastructure CIP Fund	200212	130,039	-	-	-	-	-	-	-	-	-	130,039
TransNet Extension Congestion Relief Fund	400169	599,412	39,495	-	-	-	-	-	-	-	-	638,907
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	87,100,719	87,100,719
Total		\$ 21,083,401	\$ 16,483,375	\$ -	\$ 23,161,081	\$ 23,450,595	\$ 26,056,217	\$ 24,377,038	\$ 24,377,038	\$ -	\$ 87,100,719	\$ 246,089,464

Transportation & Storm Water

Eastgate Mall-Towne Centre to Miramar Road / S00848

Trans - Roadway

Council District: 1	Priority Score: 36
Community Plan: University	Priority Category: Low
Project Status: Warranty	Contact Information: Marabian, Linda
Duration: 1992 - 2014	619-533-3082
Improv Type: New	lmarabian@sandiego.gov

Description: This project provides for widening Eastgate Mall to a four-lane collector street between Miramar Road and the San Diego Gas and Electric (SDG&E) easement. In addition, this project provides for Class II bicycle lanes.

Justification: These improvements will enhance traffic flow at this location. See project Number 34 in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to date.

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 730,746	\$ 751,255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,482,001
Total		\$ 730,746	\$ 751,255	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,482,001

Transportation & Storm Water

El Camino Real - Half Mile to Via De La Valle / S00856

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 53
Community Plan: Future Urbanizing Area - Subarea 2	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1992 - 2016	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2015. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Land acquisition is scheduled to begin in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2018. Due to the complexity in obtaining environmental clearance, construction is anticipated to be advertised in Fiscal Year 2015, contingent upon identified funding.

Summary of Project Changes: TransNet funding originally identified for Fiscal Year 2014 in the amount of \$3.2 million is being re-allocated to Fiscal Year 2015. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Fairbanks Country Club-Fac Dev	400097	\$ 675,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	675,561
Grant Fund - Federal	600000	2,532,145	2,862,223	-	-	-	-	-	-	-	-	5,394,368
Pacific Highlands Ranch FBA	400090	161,192	635,108	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	-	157,000	-	-	-	-	-	-	-	-	157,000
TransNet (Prop A 1/2% Sales Tax)	400156	501,455	24,674	-	-	-	-	-	-	-	-	526,129
Sub Area-2	400101	-	950,000	-	-	-	-	-	-	-	-	950,000
TransNet Extension Congestion Relief Fund	400169	559,842	365,158	-	-	3,200,000	-	-	-	-	-	4,125,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,941,511	19,941,511
Total		\$ 4,430,195	\$ 4,994,163	\$ -	\$ -	\$ 3,200,000	\$ -	\$ -	\$ -	\$ -	\$ 19,941,511	\$ 32,565,869

Transportation & Storm Water

El Camino Real Widening / S00916

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch, Black Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening of the existing roadway of El Camino Real (between Half Mile Drive and San Dieguito Road) as a four-lane major street within the existing, graded right-of-way.

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2013.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,421	\$ 98,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ 1,421	\$ 98,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Transportation & Storm Water

El Camino Real/State Route 56 Bike Path Connector / S00981

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 32
Community Plan: Carmel Valley	Priority Category: Low
Project Status: Continuing	Contact Information: Genovese, Brian
Duration: 2009 - 2013	619-533-3836
Improv Type: Betterment	bgenovese@sandiego.gov

Description: The project provides a new pervious concrete bike path connector, a concrete driveway apron, associated drainage improvements, and re-vegetation areas on the east side of El Camino Real in order to provide access to the State Route 56 Bike Path.

Justification: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 93,540	\$ 173,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	267,500
Total		\$ 93,540	\$ 173,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	267,500

Transportation & Storm Water

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District:	3, 7	Priority Score:	N/A
Community Plan:	Normal Heights (Mid-City)	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Batta, Jamal
Duration:	2002 - 2011		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: All construction improvements are complete except the landscape, which is pending formation of a maintenance assessment district. The street is operational and open for traffic.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,000
Mid City Urban Comm	400114	202,211	72,420	-	-	-	-	-	-	-	-	274,631
Private & Others Contrib-CIP	400264	-	19,500	-	-	-	-	-	-	-	-	19,500
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
Total		\$ 920,820	\$ 91,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,012,740

Transportation & Storm Water

FY12 Asphalt Overlay Group I / S12030

Trans - Roadway

Council District: Citywide	Priority Score: 60
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2012 - 2013	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This project provides for street resurfacing citywide.

Justification: Resurfacing of City streets is necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 6,032,552	\$ 8,675	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,041,227
TransNet Extension Congestion Relief Fund	400169	2,258,125	1,700,648	-	-	-	-	-	-	-	-	3,958,773
Total		\$ 8,290,678	\$ 1,709,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000,000

Transportation & Storm Water

FY12 Asphalt Overlay Group II / S12031

Trans - Roadway

Council District: Citywide	Priority Score: 60
Community Plan: Citywide	Priority Category: High
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2012 - 2013	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This project provides for street resurfacing citywide.

Justification: Resurfacing of City streets is necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 36,652	\$ 1,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	37,762
TransNet ARRA Exchange Fund	400677	318,900	-	-	-	-	-	-	-	-	-	318,900
TransNet Extension Congestion Relief Fund	400169	2,415,562	604,836	-	-	-	-	-	-	-	-	3,020,398
Total		\$ 2,771,114	\$ 605,946	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,377,060

Transportation & Storm Water

Fashion Valley Road Restoration / S00610

Flood Control Systems

Council District: 6	Priority Score: N/A
Community Plan: Mission Valley	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2007 - 2011	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for the replacement of the failed corrugated metal pipes under the roadway at the San Diego River Crossing and for the restoration of the roadway.

Justification: The road collapsed on December 30, 2004 due to the failure of six corrugated metal pipes under the roadway. The road is located in the floodplain zone and is, therefore, subject to inundation during heavy flows in the river as a result of high intensity rainfall. The road was repaired and in operation before the end of October 2005. The project is eligible for FHWA reimbursement.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete and the road is fully operational.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 1,212,522	\$ 414,479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,627,000
TransNet (Prop A 1/2% Sales Tax)	400156	249,518	1	-	-	-	-	-	-	-	-	249,519
Total		\$ 1,462,040	\$ 414,479	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,876,519

Transportation & Storm Water

First Avenue Bridge Over Maple Canyon / S00862

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 44
Community Plan: Uptown	Priority Category: Medium
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1994 - 2012	619-533-4654
Improv Type: Replacement - Retrofit	apalaseyed@sandiego.gov

Description: This project provides for seismic retrofit to the abutments, expansion joints, and bracing of the First Avenue bridge and for replacement of corroded rivets. Miscellaneous painting is required to prevent rusting.

Justification: This bridge needs extensive hardware restoration and replacement, miscellaneous painting, and seismic upgrades to prevent collapse during a catastrophic earthquake.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: An initial study began in late Fiscal Year 1993. Design began in Fiscal Year 1996 and was completed Fiscal Year 2007. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 4,861,037	\$ 2,399,597	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,260,634
Grant Fund - State	600001	3,180,408	1,184,647	-	-	-	-	-	-	-	-	4,365,056
Historical Fund	X999	66,882	-	-	-	-	-	-	-	-	-	66,882
TransNet (Prop A 1/2% Sales Tax)	400156	1,036,582	-	-	-	-	-	-	-	-	-	1,036,582
Uptown Urban Comm	400121	811,000	-	-	-	-	-	-	-	-	-	811,000
Total		\$ 9,955,909	\$ 3,584,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,540,154

Transportation & Storm Water

Five Points Neighborhood Pedestrian Improvements / S00988

Trans - Signals - Calming/Speed Abatement

Council District: 2, 3	Priority Score: 48
Community Plan: Uptown, Midway - Pacific Highway	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2009 - 2013	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North Bay Redevelopment CIP Contribution Fund	200346	\$ 147,520	\$ 2,480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Total		\$ 147,520	\$ 2,480	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000

Transportation & Storm Water

Five Year CIP Planning / AID00003

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2020	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: This annual allocation provides funding for preliminary engineering for future CIP projects.

Justification: Preliminary engineering is required for all CIP projects to determine costs and feasibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ 579,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 579,000
Total		\$ -	\$ 579,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 579,000

Transportation & Storm Water

Florence Griffith Joyner Elem Safe Route to School / S10061

Trans - Signals - Calming/Speed Abatement

Council District:	9	Priority Score:	52
Community Plan:	City Heights (Mid-City)	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Giandoni, Mark
Duration:	2010 - 2015		619-533-4618
Improv Type:	New		mgiandoni@sandiego.gov

Description: This project will provide for the installation of new sidewalks, intersection bulb-outs to decrease the street crossing distances, road humps, pedestrian ramps, and a new traffic signal.

Justification: Located in the City Heights Community, Florence Griffith Joyner Elementary School serves students from kindergarten through fifth grade who walk or bike to school, and are faced with crossing several wide intersections in the vicinity of the school. This project will provide traffic calming measures and will enhance pedestrian mobility.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 196,534	\$ 1,081,101	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,277,635
TransNet (Prop A 1/2% Sales Tax)	400156	15,561	(1,123)	-	-	-	-	-	-	-	-	14,438
Total		\$ 212,094	\$ 1,079,979	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,292,073

Transportation & Storm Water

Florida Drive Median Improvements / S11057

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: N/A
Community Plan: Balboa Park	Priority Category: N/A
Project Status: Continuing	Contact Information: Qasem, Labib
Duration: 2012 - 2014	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of median improvements on Florida Drive. Improvements include the installation of a concrete center median and street lighting to enhance safety conditions for vehicles, bicyclists, and other users of the roadway.

Justification: This project will enhance roadway conditions by reducing the occurrence of head-on collisions caused by vehicles crossing over the center median and adding street lights where none exist.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 3,783	\$ 392,984	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	396,767
Total		\$ 3,783	\$ 392,984	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	396,767

Transportation & Storm Water

Fourth Avenue and Quince Street / S11055

Trans - Roadway

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Giandoni, Mark
Duration: 2011 - 2014	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project will install pop-outs which will reduce walking distances at crosswalks and will install cross-walks to improve pedestrian safety. The improvements will enhance access to the pedestrian bridge at the west side of the intersection.

Justification: This project will increase safety for pedestrians.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 92,756	\$ 138,244	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	231,000
TransNet Extension Congestion Relief Fund	400169	18,954	80,046	-	-	-	-	-	-	-	-	99,000
Total		\$ 111,710	\$ 218,290	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	330,000

Transportation & Storm Water

Fourth Avenue/Fifth Avenue & Nutmeg Str / S11056

Trans - Ped Fac - Accessibility Improve

Council District: 3	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Giandoni, Mark
Duration: 2011 - 2014	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project provides for the installation of pop-outs to reduce walking distance at both intersections and installs crosswalks at Fifth Avenue.

Justification: This project will improve safety and walkability.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 81,361	\$ 495,639	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	577,000
TransNet Extension Congestion Relief Fund	400169	-	248,000	-	-	-	-	-	-	-	-	248,000
Total		\$ 81,361	\$ 743,639	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	825,000

Transportation & Storm Water

Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Torrey Highlands, Black Mountain Ranch, Pacific Highlands Ranch, Del Mar Mesa	Priority Category: N/A
Project Status: New	Contact Information: Tracanna, John
Duration: 2014 - 2020	619-533-3682
Improv Type: Expansion	jtracanna@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: This project will be completed when funding is available.

Summary of Project Changes: This is a newly published project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ 500,000	\$ -	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -	\$ 8,591,000	\$ -	\$ 12,091,000
Del Mar Mesa FBA	400089	-	-	-	-	-	-	-	-	567,000	-	567,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	-	11,546,000	-	11,546,000
Torrey Highlands	400094	-	-	500,000	-	1,500,000	1,500,000	-	-	5,296,000	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,000,000	119,000,000
Total		\$ -	\$ -	\$ 1,000,000	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ 26,000,000	\$ 119,000,000	\$ 152,000,000

Transportation & Storm Water

Genesee Avenue - Widen Interstate 5 Crossing / S00839

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 44
Community Plan: University	Priority Category: Medium
Project Status: Continuing	Contact Information: Schultz, Louis
Duration: 1990 - 2020	619-533-4668
Improv Type: New	lschultz@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed Fiscal Year 2013. Construction of the Genesee Overcrossing and ramps began in Fiscal Year 2013. Construction of the additional corridor improvements is contingent upon the identification of funding.

Summary of Project Changes: Total project cost has been decreased by \$7 million of FBA funding, per the approved Fiscal Year 2013 North City Public Facilities Financing Plan, in order to be reallocated to other qualifying projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 17,121,810	\$ 178,190	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,300,000
Other Grant	9602	-	-	-	-	-	-	57,300,000	-	-	-	57,300,000
State Grant	9601	-	-	-	-	-	-	13,000,000	-	-	-	13,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,700,000	7,700,000
Total		\$ 17,121,810	\$ 178,190	\$ -	\$ -	\$ -	\$ -	\$ 70,300,000	\$ -	\$ -	\$ 7,700,000	\$ 95,300,000

Transportation & Storm Water

Genesee Avenue-Nobel Dr to SR 52 / S00852

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 13
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1992 - 2017	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: City Council initiated a community plan amendment to delete this project from the community plan (R-301787, August 21, 2006). City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration, and certification of a project-level Environmental Impact Report (EIR). This project will remain in the financing plan until the EIR is completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,439,109	\$ 509,491	\$ -	\$ -	\$ -	\$ 22,181,100	\$ -	\$ -	\$ -	\$ -	\$ 24,129,700
Total		\$ 1,439,109	\$ 509,491	\$ -	\$ -	\$ -	\$ 22,181,100	\$ -	\$ -	\$ -	\$ -	\$ 24,129,700

Transportation & Storm Water

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District:	3	Priority Score:	51
Community Plan:	Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Giandoni, Mark
Duration:	1994 - 2014		619-533-4618
Improv Type:	New		mgiandoni@sanidiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process and design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: TransNet funding in the amount of \$1.9 million has been allocated to this project for Fiscal Year 2014. Federal Highway Bridge Restoration and Rehabilitation (HBRR) grant funding is anticipated to be received for the construction phase of this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 1,192,000	\$ 350,240	\$ -	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,542,240
TransNet (Prop A 1/2% Sales Tax)	400156	420,021	32,414	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	273,202	816,165	1,850,000	-	-	-	-	-	-	-	2,939,367
Total		\$ 1,936,224	\$ 1,198,818	\$ 1,850,000	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	11,985,042

Transportation & Storm Water

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 2010 - 2020	619-533-3092
Improv Type: Replacement	jfuentes@sandiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 203,471	\$ 1,372,262	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,575,733
Infrastructure Improvement - CD 5	400685	-	2,256	-	-	-	-	-	-	-	-	2,256
TransNet (Prop A 1/2% Sales Tax)	400156	982,963	250,565	-	-	-	-	-	-	-	-	1,233,528
Total		\$ 1,186,434	\$ 1,625,082	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,811,516

Transportation & Storm Water

Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District: 3	Priority Score: 41
Community Plan: Uptown	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2014	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	\$ 57,899	\$ 297,101	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	355,000
Total		\$ 57,899	\$ 297,101	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	355,000

Transportation & Storm Water

High Accident Locations / AIL00006

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Warranty	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for traffic signal modifications and other minor improvements such as guardrails, regulatory signs, and striping at locations experiencing sudden increases in accident frequency.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation is no longer being funded. Traffic signal improvements at high accident locations are included in the annual allocation for traffic signal modifications/modernizations. This annual allocation will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 4,175	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,177
Total		\$ 4,175	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,177

Transportation & Storm Water

Hillery Drive Improvements / S11064

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2014	619-533-4654
Improv Type: Widening	apalasayed@sandiego.gov

Description: This project will provide for the widening of Hillery Drive and traffic calming on adjacent streets.

Justification: Caltrans is completing a high occupancy/transit freeway lanes project in the middle of Interstate 15, with a Direct Access Ramp (DAR) onto Hillery Drive to serve the Mira Mesa community. Traffic mitigation is required as part of this project.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and right-of-way acquisition began in Fiscal Year 2012 and were completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 242,008	\$ 2,257,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,000
Total		\$ 242,008	\$ 2,257,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,500,000

Transportation & Storm Water

Hollister Street Widening / S00980

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa - Nestor	Priority Category: N/A
Project Status: Warranty	Contact Information: Marabian, Linda
Duration: 2009 - 2012	619-533-3082
Improv Type: Widening	lmarabian@sandiego.gov

Description: This project provides for improvements to the west side of the 900 block of Hollister Street. Improvements include new curb, gutter, sidewalk, and asphalt pavement.

Justification: The project addresses the need for adequate drainage and pedestrian accessibility.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: This project was cancelled because it was determined that the new curb, gutter and sidewalk required placement in the ultimate location which meant widening the street and causing significant conflicts with the existing mobile home park and church facility. These issues substantially increased the cost of the project with no additional funding available.

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ 2,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,068
Total		\$ 2,068	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,068

Transportation & Storm Water

Holly Dr. Street Improvements / S11033

Trans - Roadway

Council District: 4	Priority Score: 37
Community Plan: Encanto Neighborhoods (Southeastern)	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2011 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for construction of curbs, gutters, sidewalks, driveways, curb ramps, and pavement on Holly Drive from South Willie James Jones Avenue to South Euclid Avenue.

Justification: This project will improve the street and sidewalk making them safer for pedestrians.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 164,757	\$ 795,243	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	960,000
TransNet (Prop A 1/2% Sales Tax)	400156	-	140,000	-	-	-	-	-	-	-	-	140,000
S.E. San Diego Urban Comm	400120	347,405	552,595	-	-	-	-	-	-	-	-	900,000
Total		\$ 512,162	\$ 1,487,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,000,000

Transportation & Storm Water

I-5 / SR-56 Fiberoptic Relocation / S00708

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2004 - 2013	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The Interstate 5/State Route 56 Fiber Optic Relocation project will abandon an existing fiber optic cable alignment adjacent and parallel to Interstate 5 between Carmel Valley Road and Del Mar Heights Road and will relocate the utility to the east of the existing alignment and into the public right-of-way.

Justification: The relocation is necessary to accommodate the future road widening of Interstate 5 that would affect the existing utility alignment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: Caltrans will be constructing the project utilizing federal funds. The City's share of the project is a contribution per terms of the cooperative agreement. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,617
Historical Fund	X999	92,167	-	-	-	-	-	-	-	-	-	92,167
Pacific Highlands Ranch FBA	400090	85,091	17,229	-	-	-	-	-	-	-	-	102,320
Total		\$ 179,875	\$ 17,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	197,104

Transportation & Storm Water

I-5 to SR-56 Freeway Connectors / S00707

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Carmel Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2020	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. Alternatives under consideration include direct freeway-to-freeway connectors from westbound State Route 56 to northbound Interstate 5 and southbound Interstate 5 to eastbound State Route 56, an auxiliary lane alternative which proposes providing operational improvements on Interstate 5 between Del Mar Heights Road and Carmel Valley Road, on Carmel Valley Road between Interstate 5 and State Route 56, and on State Route 56 west of Carmel Country Road. The third alternative includes the direct freeway connectors from westbound State Route 56 to northbound Interstate 5 and the auxiliary lane alternative improvements on southbound Interstate 5, eastbound Carmel Valley Road, and eastbound State Route 56.

Justification: State Route 56 opened to traffic in July 2004 and provided a new east/west connection between Interstates 5 and 15. This introduced a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which needs to travel to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preparation of the project report and environmental determination began in Fiscal Year 2004 and is scheduled to be completed in Fiscal Year 2014. Design and construction will be scheduled following completion of the prior phases.

Summary of Project Changes: The financial schedules have been updated for the programmed FBA funds per the Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	580,000	\$ -	\$ -	\$ -	\$ -	580,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	1,595,121	344,262	-	-	-	-	-	-	-	-	1,939,383
Historical Fund	X999	257,200	-	-	-	-	-	-	-	-	-	257,200
Pacific Highlands Ranch FBA	400090	636,009	134,995	-	106,000	-	-	-	-	6,020,676	-	6,897,680
Total		\$ 2,528,329	\$ 479,257	\$ -	\$ 106,000	\$ -	\$ 580,000	\$ -	\$ -	\$ 6,020,676	\$ -	\$ 9,714,262

Transportation & Storm Water

I-805/Home Avenue Ramp Improvements / S11042

Trans - Roadway

Council District: 4	Priority Score: 27
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2011 - 2013	619-533-3770
Improv Type: Widening	gchui@sandiego.gov

Description: This project provides for widening the westbound approach on Home Avenue by narrowing and relocating the median to provide two left turn lanes onto the Interstate 805 south/Route 94 east on-ramp and two through lanes.

Justification: This project will improve safety by allowing additional capacity through this intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and the City Heights Facilities Financing Plan, and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and scope of work has not been established. Design and construction will be scheduled following definition of project scope.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Transportation & Storm Water

India Street Improvement Study / S00967

Trans - Bicycle Facilities (All Class.)

Council District: 2	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Warranty	Contact Information: Landre, Thomas
Duration: 2008 - 2012	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project provides for a feasibility study and preliminary and environmental impact evaluation for providing improved bicycle access on India Street between Laurel Street and Washington Street.

Justification: This project is needed to determine the required modification to a roadway that has heavy bicycle use, heavy auto use, and poor visibility through a lengthy freeway underpass.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: This project is complete and will be closed by the end of the fiscal year.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 45,272	\$ 4,728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Total		\$ 45,272	\$ 4,728	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000

Transportation & Storm Water

Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sanidiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ 107,414	\$ 390,586	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 898,000
Total		\$ 107,414	\$ 390,586	\$ 100,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 898,000

Transportation & Storm Water

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	New		drhughes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Available fund balance in the amount of \$634,000 from the original TransNet program will be allocated to this project in Fiscal Year 2014 (Fund 400156) and will be utilized for the installation of street lights in non-Smart Growth areas. The allocation of TransNet Extension funding of \$100,000 (Fund 400169) will address new street light requirements in Smart Growth areas.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ 573,654	\$ 6,346	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	580,000
CIP Contributions from General Fund	400265	-	25,899	-	-	-	-	-	-	-	-	25,899
Grant Fund - State	600001	239,792	260,208	-	-	-	-	-	-	-	-	500,000
Infrastructure Improvement - CD 4	400684	32,211	1,496	-	-	-	-	-	-	-	-	33,708
Infrastructure Imp Fund	400184	65,792	-	-	-	-	-	-	-	-	-	65,792
Private & Others Contrib-CIP	400264	4,262	-	-	-	-	-	-	-	-	-	4,262
TransNet (Prop A 1/2% Sales Tax)	400156	124,837	1,003	634,000	-	-	-	-	-	-	-	759,841
RDA Contribution to San Ysidro Project Fund	200354	-	359,826	-	-	-	-	-	-	-	-	359,826
RDA Contributions to City Heights Project Fund	200347	-	21,782	-	-	-	-	-	-	-	-	21,782
SC-RDA Contribution to CIP Fund	200353	148,994	506,607	-	-	-	-	-	-	-	-	655,600
Street Division CIP Fund	200202	55,359	314,641	-	-	-	-	-	-	-	-	370,000
TransNet Extension Congestion Relief Fund	400169	314,608	494,452	100,000	-	100,000	100,000	100,000	-	-	-	1,209,060
Total		\$ 1,559,510	\$ 1,992,259	\$ 734,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	4,585,769

Transportation & Storm Water

Interstate 15 Improvements / S00931

Trans - Roadway

Council District: 1	Priority Score: 35
Community Plan: Black Mountain Ranch	Priority Category: Low
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2008 - 2015	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project involved the design and construction of capacity improvements on the I-15 freeway between SR-56 and the northern City of San Diego limits near Lake Hodges which included auxiliary lanes, HOV lanes, managed lanes, and widening of the northbound bridge over Lake Hodges.

Justification: This project is in accordance with the Black Mountain Ranch Public Facilities Financing Plan, Project T-55, Council Resolution R-301005, November 1, 2005.

Operating Budget Impact: The operating and maintenance funding for this project was included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed by Caltrans in Fiscal Year 2009 using city, State, and federal freeway construction funds. Black Mountain Ranch, LLC, provided Caltrans a fair share of the funding in the amount of \$7.2 million in Fiscal Year 2007, which was in turn reimbursed from the Black Mountain Ranch Facilities Benefit Assessment (FBA).

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 7,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,150,000
Total		\$ 7,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,150,000

Transportation & Storm Water

Interstate 5 Underpass - Bikeway/Ped Connector / S00982

Council District: 1	Priority Score: 66
Community Plan: Carmel Valley	Priority Category: High
Project Status: Continuing	Contact Information: Landre, Thomas
Duration: 2009 - 2020	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Schedule: Design was rescheduled to begin in Fiscal Year 2013. Construction will be scheduled contingent upon timing/availability of funding. Caltrans may include this project as part of the Interstate 5 widening project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 535,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,116,010	1,116,010
Total		\$ -	\$ 535,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,116,010	\$ 1,651,010

Transportation & Storm Water

Juan Street Concrete Street / S00602

Trans - Roadway

Council District: 3	Priority Score: 73
Community Plan: Old San Diego, Uptown	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2010 - 2020	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: No significant change to this project for Fiscal Year 2014.,

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 1,108,681	\$ 1,108,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,217,610
TransNet (Prop A 1/2% Sales Tax)	400156	-	2,258,560	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	-	2,753,673	-	-	-	-	-	-	-	-	2,753,673
Total		\$ 1,108,681	\$ 6,121,162	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,229,843

Transportation & Storm Water

Judicial Drive-Golden Haven to Eastgate Mall / S00879

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2000 - 2011	619-533-3682
Improv Type: New	jtracanna@sanidiego.gov

Description: This project provides for constructing Judicial Drive from Golden Haven Drive to Eastgate Mall as a four-lane major street, including an undercrossing at La Jolla Village Drive. The undercrossing will be funded by Facilities Benefit Assessment (FBA) funding.

Justification: This project is needed to improve traffic flow, and it is included in the Council-approved North University City Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 33 in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in October 2002 and was completed in December 2003. Construction began in May 2005 and was completed in September 2006.

Summary of Project Changes: The project costs have been fully reimbursed to the developer and the project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 8,686,271	\$ 202,729	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,889,000
Total		\$ 8,686,271	\$ 202,729	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,889,000

Transportation & Storm Water

Judy Lee Place Storm Drain Replacement / S10052

Drainage - Storm Drain Pipes

Council District: 4	Priority Score: 21
Community Plan: Mid-City: Eastern Area	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2014	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe and outfall and restores the adjacent slope.

Justification: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 416,208	\$ 143,792	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	560,000
Total		\$ 416,208	\$ 143,792	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	560,000

Transportation & Storm Water

Kearny Mesa Community Sign / S10044

Trans - Roadway

Council District: 6, 7	Priority Score: 21
Community Plan: Kearny Mesa	Priority Category: Low
Project Status: Continuing	Contact Information: Giandoni, Mark
Duration: 2009 - 2019	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project provides for the installation of community signs in Kearny Mesa.

Justification: The project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego and was requested by Council District 6.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design has been completed. Construction schedule is to be determined.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Gen Dyna-Community Improvement	400250	\$ 22,068	\$ 37,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
Total		\$ 22,068	\$ 37,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000

Transportation & Storm Water

Kearny Villa Road Bike Lane Improvements / S00961

Trans - Bicycle Facilities (All Class.)

Council District: 6	Priority Score: 91
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2008 - 2014	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for the resurfacing and repair of damaged bicycle lanes on Kearny Villa Road between Miramar Way and State Route 163.

Justification: The deteriorating asphalt in the bicycle lane causes bicyclists to ride close to the main travel lanes, where there are high volumes of high-speed traffic. This project will replace the existing bicycle lane with new asphalt and provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 202,013	\$ 97,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Total		\$ 202,013	\$ 97,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000

Transportation & Storm Water

Kearny Villa Road Bike Path Study / S00966

Council District: 6
Community Plan: Kearny Mesa
Project Status: Warranty
Duration: 2008 - 2011
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: N/A
Priority Category: N/A
Contact Information: Landre, Thomas
 619-533-3045
 tlandre@sanidiego.gov

Description: This project will provide for a feasibility study focusing on a long-term solution to provide an alternative parallel facility to the existing bicycle lane on Kearny Villa Road, including possible operational improvements at the interchanges at State Route 163.

Justification: This project's goal is to increase bicycling as a viable commuting or recreational option.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The study began in Fiscal Year 2010 and continued through Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 61,802	\$ 38,198	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ 61,802	\$ 38,198	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Transportation & Storm Water

Kelton Road Pedestrian Improvements / S10154

Trans - Ped Fac - Accessibility Improve

Council District: 4	Priority Score: 38
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides the installation of bulbouts and an in-pavement lighted crosswalk on Kelton Road between Zircon Street and Luber Street, at the entrance to Johnson Elementary School.

Justification: This will provide traffic calming elements in the vicinity of Johnson Elementary School and will be designed to slow traffic speed. This will narrow the roadway, thus providing better visibility for pedestrians, bicyclists, and automobiles. This measure will also shorten actual distance crossing on streets, thus reducing children/pedestrians' exposure to traffic, reducing accidents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
General Fixed Assets Fund	100007	\$ 16,269	\$ (16,269)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grant Fund - Other	600002	206,281	42,119	-	-	-	-	-	-	-	-	248,400
TransNet Extension Congestion Relief Fund	400169	-	27,600	-	-	-	-	-	-	-	-	27,600
Total		\$ 222,550	\$ 53,450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	276,000

Transportation & Storm Water

La Jolla Ecological Reserve Area of ASBS / S00607

Drainage - Best Mgt Practices (BMPs)

Council District:	1	Priority Score:	28
Community Plan:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Batta, Jamal
Duration:	2008 - 2015		619-533-7482
Improv Type:	New		jbatta@sanidiego.gov

Description: This project provides low-flow diversion systems for four storm drain outfalls that discharge directly into the La Jolla Ecological Reserve Area of Special Biological Significance (ASBS 29).

Justification: This project will divert non-storm water discharges during the dry season from reaching La Jolla Shores, which minimizes harmful pollutants from entering this significant biological and recreational resource.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the low-flow diversion system began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: City Council resolution R-307668, dated September 24, 2012 authorized the transfer of \$1.8 million from this project to the Avenida de la Playa Infrastructure project (S-13018). Total project cost was reduced to \$3.3 million. There are no significant changes anticipated for this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 804,522	\$ 815,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,620,000
Grant Fund - State	600001	1,690,000	-	-	-	-	-	-	-	-	-	1,690,000
Total		\$ 2,494,522	\$ 815,478	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,310,000

Transportation & Storm Water

La Jolla Mesa Drive Sidewalk / S00928

Trans - Roadway

Council District: 1	Priority Score: 33
Community Plan: La Jolla	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2008 - 2014	619-533-4654
Improv Type: New	apalasayed@sandiego.gov

Description: This project provides for the construction of a curb, gutter, and sidewalk on the east side of La Jolla Mesa south of Deer Hill Court.

Justification: This project is required in order to provide safer pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 127,178	\$ 98,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	226,000
TransNet Extension Congestion Relief Fund	400169	-	100,000	-	-	-	-	-	-	-	-	100,000
Total		\$ 127,178	\$ 198,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	326,000

Transportation & Storm Water

La Jolla Village Drive - Interstate 805 Ramps / S00857

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2001 - 2018	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. There will be a five-year plant establishment and monitoring period through Fiscal Year 2018.

Summary of Project Changes: Construction completion was rescheduled from Fiscal Year 2012 to Fiscal Year 2013 due to unforeseen conditions during construction. There is no significant change anticipated for this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 26,143,389	\$ (2,304,767)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	23,838,622
Private & Others Contrib-CIP	400264	68,481	67,433	-	-	-	-	-	-	-	-	135,914
Total		\$ 26,211,870	\$ (2,237,334)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	23,974,536

Transportation & Storm Water

La Jolla Village Drive and Regents Road / S00867

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 15
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1995 - 2014	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. Additional right-of-way will be acquired from the University of California San Diego at no cost.

Justification: This project is needed to improve traffic flow at this intersection per the North University Public Facilities Financing Plan - Project 41.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and the property exchange with UCSD was completed in Fiscal Year 2013. Construction is scheduled to begin and to be completed in Fiscal Year 2013.

Summary of Project Changes: There are no significant changes to this project anticipated in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 619,360	\$ 750,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,370,000
Total		\$ 619,360	\$ 750,640	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,370,000

Transportation & Storm Water

Laurel Street Bridge Over State Route 163 / S00939

Trans - Bridge - Vehicular

Council District: 3	Priority Score: 73
Community Plan: Balboa Park	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification: This bridge has been identified by Caltrans as requiring maintenance, rehabilitation, and seismic retrofitting.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: The environmental process began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Caltrans is the lead agency for this project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	420,000
TransNet Extension Congestion Relief Fund	400169	12,044	287,956	-	-	-	-	-	-	-	-	300,000
Total		\$ 432,044	\$ 287,956	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	720,000

Transportation & Storm Water

Linda Vista Rd at Genesee Intersection Improvement / S00907

Trans - Roadway

Council District: 7	Priority Score: 52
Community Plan: Linda Vista	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2006 - 2017	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design is scheduled to be completed in Fiscal Year 2014. Right-of-way acquisition is scheduled to begin in Fiscal Year 2014 and construction is scheduled to begin in Fiscal Year 2015 contingent upon receiving additional funds.

Summary of Project Changes: TransNet funding in the amount of \$50,000 has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	53,000
TransNet Extension Congestion Relief Fund	400169	95,896	124,104	50,000	-	540,000	-	-	-	-	-	810,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	160,188	160,188
Total		\$ 148,896	\$ 124,104	\$ 50,000	\$ -	\$ 540,000	\$ -	\$ -	\$ -	\$ -	\$ 160,188	\$ 1,023,188

Transportation & Storm Water

Manhasset Drive Storm Drain System Upgrade / S11005

Drainage - Storm Drain Pipes

Council District: 9	Priority Score: 43
Community Plan: College Area	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet drains and adding new facilities along Manhasset Drive.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: Per City Council Resolution, R-307352, Deferred Capital-2 Bond financing in the amount of \$109,535 was allocated to this project in Fiscal Year 2013 for construction costs. Total project cost has been increased to \$185,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 75,465	\$ (15,465)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	60,000
Deferred Maint Revenue 2009A-Project	400624	-	15,465	-	-	-	-	-	-	-	-	15,465
Deferred Maintenance Revenue 2012A-Project	400848	29,382	80,153	-	-	-	-	-	-	-	-	109,535
Total		\$ 104,847	\$ 80,153	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	185,000

Transportation & Storm Water

Maryland Street Storm Drain Replacement / S10056

Drainage - Storm Drain Pipes

Council District: 2	Priority Score: 37
Community Plan: Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2011 - 2014	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe within the right of way easement.

Justification: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 105,366	\$ 294,474	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	399,840
Total		\$ 105,366	\$ 294,474	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	399,840

Transportation & Storm Water

Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Pence, Gary
Duration: 2010 - 2020	619-533-3184
Improv Type: New	gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides for safety improvements where medians are warranted.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2017.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ 323,634	\$ 562,304	\$ 447,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 1,632,937
Total		\$ 323,634	\$ 562,304	\$ 447,000	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -	\$ 1,632,937

Transportation & Storm Water

Midway Street Bluff Repair / S12005

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 80
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Espinoza, Julian
Duration: 2012 - 2013	619-533-4384
Improv Type: Betterment	jespinoza@sandiego.gov

Description: This project provides for the repair of the coastal bluff at the west end of Midway Street. Improvements will include enhanced support of the concrete paving and reconstruction of the protective barrier at the top of the bluff.

Justification: The coastal bluff at the west end of Midway Street in the Birdrock area eroded during the 2004-2005 storm season. The protective safety barriers at the bluff collapsed including portions of the concrete paving in the area. The area was temporarily barricaded to protect the public. This project provides for bluff repair and reconstruction of the protective barrier at the top of the bluff.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	65,000
Donations	9700	-	-	-	63,883	-	-	-	-	-	-	63,883
Total		\$ -	\$ 65,000	\$ -	\$ 63,883	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	128,883

Transportation & Storm Water

Minor Bike Facilities / AIA00001

Council District: Citywide
Community Plan: Citywide
Project Status: Continuing
Duration: 2010 - 2020
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: Annual
Priority Category: Annual
Contact Information: Genovese, Brian
 619-533-3836
 bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City.

Justification: This project will provide funding for various bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding for this project has been allocated through Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ -	\$ 136,498	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	136,498
TransNet ARRA Exchange Fund	400677	-	90,000	-	-	-	-	-	-	-	-	90,000
TransNet Extension Congestion Relief Fund	400169	-	480,002	639,000	-	750,000	750,000	750,000	750,000	-	-	4,119,002
Total		\$ -	\$ 706,500	\$ 639,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ -	4,345,500

Transportation & Storm Water

Minor Signal Improvements / AIL00007

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Warranty	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for minor improvements to existing traffic signals as necessary to improve traffic flow and safety.

Justification: It is often necessary to undertake minor improvements to existing traffic signals. Such improvements are generally needed to accommodate changing traffic patterns. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 17,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,155
Total		\$ 17,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,155

Transportation & Storm Water

Mira Mesa Community Transit Center / S00847

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 68
Community Plan: Mira Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 1991 - 2015	619-533-3674
Improv Type: New	aabeyta@sandiego.gov

Description: This project provides for installation of an off-street transit center at Hillery Drive and Interstate 15. Concrete pads, bus bays, a shelter, and a 300-space park-and-ride facility will be constructed. The Mira Mesa Facilities Benefit Assessment (FBA) Fund will contribute toward the project which is estimated to cost a total of \$6 million. The Metropolitan Transit Development Board (MTDB) will design and construct the facility.

Justification: The transit center will facilitate transfer activity between existing and planned routes, and will establish a central focal point for transit in the community. It may also tie into either the future Interstate 15 corridor rail or the high-speed express bus system, depending on the results of the Metropolitan Transit Development Board Interstate 15 advance planning study now underway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ -	\$ 692,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 692,000
Total		\$ -	\$ 692,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 692,000

Transportation & Storm Water

Mira Sorrento Place-Scranton to Vista Sorrento / S00878

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mira Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 1999 - 2014	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for widening and extending Mira Sorrento Place to a four-lane collector street between Scranton Road and Vista Sorrento Parkway. It includes widening the Mira Sorrento Place/Scranton Road intersection.

Justification: This project is needed to improve traffic flow and is included in the Council-approved Mira Mesa Community Financing Plan and Facilities Benefit Assessment Document. See Project Number 56 in the Mira Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget. Departmental maintenance for this project would be in addition to a long-term maintenance contract, if established, as noted in the schedule and summary of project changes.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition were completed in Fiscal Year 2002. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2008. The five-year biological monitoring period ended in Fiscal Year 2012. A possible long-term maintenance contract will be considered by Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 11,422,663	\$ 94,460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,517,123
Private & Others Contrib-CIP	400264	323,673	42,327	-	-	-	-	-	-	-	-	366,000
TransNet (Prop A 1/2% Sales Tax)	400156	435,282	19,198	-	-	-	-	-	-	-	-	454,479
TransNet Extension Congestion Relief Fund	400169	18,522	104,129	-	-	-	-	-	-	-	-	122,651
Total		\$ 12,200,140	\$ 260,114	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,460,253

Transportation & Storm Water

Miramar Road-Interstate 805 Easterly Ramps / S00880

Trans - Roadway

Council District: 1	Priority Score: 71
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2001 - 2014	619-533-4654
Improv Type: Widening	apalaseyed@sanidiego.gov

Description: This project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed. Construction of Phase II will be scheduled following acquisition of right-of-way.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 4,600,731	\$ 1,624,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,225,000
TransNet (Prop A 1/2% Sales Tax)	400156	203,131	721,869	-	-	-	-	-	-	-	-	925,000
TransNet Extension Congestion Relief Fund	400169	-	500,000	-	-	-	-	-	-	-	-	500,000
Total		\$ 4,803,862	\$ 2,846,138	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,650,000

Transportation & Storm Water

Mission Bay Sewer Interceptor System / S01095

Drainage - Best Mgt Practices (BMPs)

Council District:	1, 2, 6	Priority Score:	N/A
Community Plan:	Peninsula, Mission Beach, La Jolla, Ocean Beach	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Batta, Jamal
Duration:	2009 - 2019		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project will upgrade 31 low-flow diversion sites in Mission Bay. These sites divert storm water runoff from the storm drain to the sewer system during low-flow conditions.

Justification: This project rehabilitates and upgrades various low flow diversion systems. The Mission Bay low-flow diversions have been in operation since 1987 and need rehabilitation and upgrades to bring them up to current safety and operational standards. The sub-systems of 31 sites were identified to be in need of repair because of salt water corrosion, outdated instrumentation and control equipment, and poor access for maintenance personnel.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, the Mission Beach Precise Plan, and the La Jolla, Ocean Beach, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2011.

Summary of Project Changes: City Council resolution R-307668, dated September 24, 2012 authorized the transfer of \$427,792 from this project to the Avenida de la Playa Infrastructure project (S-13018). Total project cost was reduced to \$1.3 million. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 722,658	\$ 7,342	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	730,000
Grant Fund - State	600001	587,633	-	-	-	-	-	-	-	-	-	587,633
Total		\$ 1,310,292	\$ 7,342	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,317,633

Transportation & Storm Water

Mission Beach Boardwalk Bulkhead / S00726

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: N/A
Community Plan: Mission Beach	Priority Category: N/A
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2002 - 2015	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sandiego.gov

Description: This project provides for preserving the life of the historic Mission Beach bulkhead from Ventura Place to the end of Belmont Park. The project includes replacing the concrete deck, restoring the wall back-fill, and replacing the parapet.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: A study/evaluation report was prepared to determine the integrity of the existing Mission Beach Seawall from the southern limits at south Mission Beach jetty to Thomas Avenue, a distance of approximately 2.4 miles. The study was completed in March 2012. Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: This project is anticipated to receive additional funding of \$1.4 million from bond financing in Fiscal Year 2014. This allocation will fully fund the project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ 160,210	\$ 839,790	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Other Bond Financing	9302	-	-	-	1,400,000	-	-	-	-	-	-	1,400,000
TransNet (Prop A 1/2% Sales Tax)	400156	731,830	110,395	-	-	-	-	-	-	-	-	842,225
TOT Coastal Infrastructure CIP Fund	200212	50,000	-	-	-	-	-	-	-	-	-	50,000
Total		\$ 942,040	\$ 950,185	\$ -	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,292,225

Transportation & Storm Water

Mission Beach Boardwalk Widening Project / S00860

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: N/A
Community Plan: Mission Beach, Pacific Beach	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 1997 - 2015	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project increases public accessibility of the beach areas in Pacific and Mission Beach. Phase I of this project completed the widening of 1.34 miles of boardwalk along Oceanfront Walk and Ocean Boulevard from Ventura Place to Santa Rita Place. This included widening of the existing concrete boardwalk by nine feet and the creation of a three-foot wide landscape buffer zone immediately to the east of, and adjacent to, the boardwalk. Phase II, which is complete, was a safety study. Phase III provides for the acquisition of the right-of-way at Santa Rita Place and from Pacific Beach Drive to Oliver Avenue. Phase IV will complete the widening from Santa Rita Place to Thomas Avenue.

Justification: This project provides enhancements to promote safe pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan, Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2004 and the Phase II follow-up safety study was completed in the summer of 2003. Phases III and IV have been cancelled.

Summary of Project Changes: Future phases of this project are no longer being considered for funding, therefore, unidentified funding in the amount of \$2.8 million was removed from the project. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	80,000
TransNet (Prop A 1/2% Sales Tax)	400156	122,275	-	-	-	-	-	-	-	-	-	122,275
Gas Tax Fund	200117	140,000	-	-	-	-	-	-	-	-	-	140,000
TOT Coastal Infrastructure CIP Fund	200212	5,262	62,963	-	-	-	-	-	-	-	-	68,225
Total		\$ 347,536	\$ 62,963	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	410,500

Transportation & Storm Water

Mission City Parkway/San Diego River / S00936

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	54
Community Plan:	Mission Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Marabian, Linda
Duration:	1999 - 2010		619-533-3082
Improv Type:	New		lmarabian@sandiego.gov

Description: This project provides for a new two-lane bridge extending Mission City Parkway from the intersection of Camino Del Rio North to the north over the San Diego River. Mission City Parkway would connect to Fenton Parkway, which was constructed by a developer as part of the Mission City Development. This project also provides for an additional entrance to QUALCOMM Stadium. This project description is preliminary and the amounts shown below only reflect the funding currently programmed. The total funding needs of the project will be determined once a final scope of work is established.

Justification: The bridge is part of the approved Mission City Plan and is being constructed from funding provided by H. G. Fenton as part of the settlement with the City implementing the Mission City Development, specifically for the construction of the bridge and roadway.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to-date.

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Miss City Pwy Brdg/S D River	400247	\$ 1,424,361	\$ 1,362,954	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,787,315
Total		\$ 1,424,361	\$ 1,362,954	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,787,315

Transportation & Storm Water

Mission Trails Regional Park/Mission Bay Bike Path / S00734

Trans - Bicycle Facilities (All Class.)

Council District: 6	Priority Score: 69
Community Plan: Navajo, Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Landre, Thomas
Duration: 2000 - 2015	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails and Mission Bay in the Mission Valley Community.

Justification: This project will provide safe, as-needed bikeways for bicyclists and pedestrians in the Mission Valley and Navajo communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. The project schedule and cost estimate for design and construction will be established once the scope of work is approved.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 30,160	\$ 130,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,460
Capital Outlay-Sales Tax	400000	391	29,609	-	-	-	-	-	-	-	-	30,000
Gas Tax Fund	200117	11,040	-	-	-	-	-	-	-	-	-	11,040
Total		\$ 41,590	\$ 159,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	201,500

Transportation & Storm Water

Mount Hope/Market Street Median and Street Lights / S10088

Trans - Roadway - Street Lighting

Council District: 4	Priority Score: 78
Community Plan: Southeastern San Diego	Priority Category: High
Project Status: Warranty	Contact Information: Shamloufard, Jim
Duration: 2010 - 2013	619-533-3160
Improv Type: New	jshamloufard@sandiego.gov

Description: This project provides for median improvements and the installation of street lights at and near Mount Hope and Market Street.

Justification: This project will improve safety by installing street lighting and median improvements, which will beautify and enhance the community once completed.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 514,341	\$ 20,622	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	534,962
Section 108 MLK Senior Center Fund	200423	98,675	0	-	-	-	-	-	-	-	-	98,675
Total		\$ 613,015	\$ 20,622	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	633,637

Transportation & Storm Water

Navajo Road Interconnect / S00746

Trans - Signals - Interconnections

Council District: 7	Priority Score: N/A
Community Plan: Navajo	Priority Category: N/A
Project Status: Warranty	Contact Information: Zhang, Dayue
Duration: 2006 - 2011	619-533-7509
Improv Type: Betterment	dzhang@sandiego.gov

Description: This project provides for traffic signal communication between seven traffic signals on Navajo Road from Park Ridge Boulevard to Lake Murray Boulevard. Wireless interconnect systems will be used in order to avoid street trenching.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption, and emissions.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design, including the purchasing of equipment, began in November 2005 and was completed in September 2010. Construction by City Forces work began in September 2010, and was completed in June 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 50,858	\$ 142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,000
Total		\$ 50,858	\$ 142	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,000

Transportation & Storm Water

New Heritage Road (Otay Valley Road)-Central / S00876

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2000 - 2011	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for realigning a portion of the existing two-lane roadway by a private developer as an interim improvement. This work will be completed by an adjacent private developer and be reimbursed through Facilities Benefit Assessment credits.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for the residents and businesses traveling to, from, and through the community. See Project Number T-21.3i in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and was completed in Fiscal Year 2002. Construction began in Fiscal Year 2002 and was completed in Fiscal Year 2004.

Summary of Project Changes: The project costs have been fully reimbursed to the developer and the project will be closed by end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 1,507,952	\$ 472,574	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,980,526
Otay Mesa-Eastern DIF	400100	825,000	-	-	-	-	-	-	-	-	-	825,000
Otay Mesa-West (From 39067)	400093	1,154,758	84,510	-	-	-	-	-	-	-	-	1,239,268
Otay Mesa-Western DIF	400102	275,000	-	-	-	-	-	-	-	-	-	275,000
Total		\$ 3,762,710	\$ 557,084	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,319,794

Transportation & Storm Water

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2021	619-533-3770
Improv Type: New	gchui@sandiego.gov

Description: This annual allocation provides for the construction of sidewalks citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2017.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,500
TransNet (Prop A 1/2% Sales Tax)	400156	547,796	111,422	-	-	-	-	-	-	-	-	659,218
TransNet ARRA Exchange Fund	400677	1,523,267	631,032	-	-	-	-	-	-	-	-	2,154,299
TransNet Extension Congestion Relief Fund	400169	719,124	1,619,075	1,509,484	-	985,264	1,000,000	100,000	-	-	-	5,932,947
Total		\$ 2,797,687	\$ 2,361,529	\$ 1,509,484	\$ -	\$ 985,264	\$ 1,000,000	\$ 100,000	\$ -	\$ -	\$ -	8,753,964

Transportation & Storm Water

North Harbor Drive Navy Estuary Seismic Retrofit / S00728

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 74
Community Plan: Peninsula	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1997 - 2015	619-533-4654
Improv Type: Replacement - Retrofit	apalaseyed@sandiego.gov

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events. Televising of the 87-inch force main is included.

Justification: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans. This project will provide safe-use of the bridge once retrofitted.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The project is scheduled to be closed in Fiscal Year 2015 after the five-year mitigation and monitoring period.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,936,817	\$ 3,937,460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,874,277
Grant Fund - State	600001	1,901,081	-	-	-	-	-	-	-	-	-	1,901,081
Historical Fund	X999	338,372	-	-	-	-	-	-	-	-	-	338,372
TransNet (Prop A 1/2% Sales Tax)	400156	470,751	-	-	-	-	-	-	-	-	-	470,751
Total		\$ 13,647,021	\$ 3,937,460	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,584,481

Transportation & Storm Water

North Park Lighting Improvements / S00823

Trans - Roadway - Street Lighting

Council District:	3	Priority Score:	38
Community Plan:	Greater North Park	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Qasem, Labib
Duration:	2005 - 2013		619-533-6670
Improv Type:	New		lqasem@sandiego.gov

Description: This project provides for the installation of the final set of street lights within the boundaries of the North Park Maintenance Assessment District (MAD).

Justification: This project provides streetlighting to promote safe pedestrian access and use.

Operating Budget Impact: The North Park MAD will provide for the maintenance and energy costs associated with the enhanced street lighting. Maintenance of the street lights is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: North Park MAD-funded street light installation began in Fiscal Year 2004. The project was completed in Fiscal Year 2012 with project close-out activities occurring in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 397,683	\$ 177	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	397,860
NP - Redevelopment CIP Contributions Fund	200356	88,000	2,000	-	-	-	-	-	-	-	-	90,000
Total		\$ 485,683	\$ 2,177	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	487,860

Transportation & Storm Water

North Torrey Pines Road Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 56
Community Plan: Torrey Pines	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1992 - 2014	619-533-4654
Improv Type: Replacement - Retrofit	apalaseyed@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2012 and will continue until Fiscal Year 2016. Due to environmental obligations, a post-construction ramp for access to Torrey Pines beach for state vehicles and beach patrons was completed in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,753,000	-	-	-	-	-	-	-	-	-	2,753,000
Gas Tax Fund	200117	140,000	-	-	-	-	-	-	-	-	-	140,000
Torrey Pines - Urban Community	400133	68,000	-	-	-	-	-	-	-	-	-	68,000
TransNet Extension Congestion Relief Fund	400169	391,778	627,874	-	-	-	-	-	-	-	-	1,019,652
Total		\$ 13,352,778	\$ 627,874	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,980,652

Transportation & Storm Water

North Torrey Pines Road at Genesee Avenue / S00720

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1992 - 2013	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the reconstruction of Genesee Avenue at Torrey Pines Road and John Jay Hopkins Drive. The proposed changes include rebuilding the intersection of Genesee Avenue/North Torrey Pines Road, widening Genesee Avenue and North Torrey Pines Road north of Genesee Avenue to a six-lane primary arterial, and widening North Torrey Pines Road south of Genesee Avenue to a six-lane major street. The limits of the widening are easterly to John Jay Hopkins Drive, southerly to Torrey Pines Scenic Drive, and to 500 feet north of the North Torrey Pines Road/Genesee Avenue intersection. This project also provides for Class II bicycle lanes. See Project Number E in the North University City Public Facilities Financing Plan.

Justification: This project will improve sight distance through the intersection and provide additional left turn storage capacity on Genesee Avenue at John Jay Hopkins Drive and University of California entrance.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and the City's General Plan Guidelines.

Schedule: Design was scheduled in Fiscal Year 1992. Land acquisition was scheduled to begin in Fiscal Year 1992. Construction was scheduled to begin in Fiscal Year 1993 and be completed in Fiscal Year 1994. This project was reinstated in Fiscal Year 2004 to reflect budget and funding adjustments. All work associated with this project was completed in Fiscal Year 2006. The easement acquisition is anticipated to occur in Fiscal Year 2014, which will complete this project.

Summary of Project Changes: This project is nearing completion. Once easement acquisition occurs, the project will be complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Horse Frm-John Hopkins	400189	\$ 384,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	384,397
Genesee/No Torrey Pines Rd CRD	400281	4,077,013	-	-	-	-	-	-	-	-	-	4,077,013
Historical Fund	X999	387,000	-	-	-	-	-	-	-	-	-	387,000
ISTEA-TransNet Exchange	400162	50,000	-	-	-	-	-	-	-	-	-	50,000
North University City-FBA	400080	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,172,404	2,961	-	-	-	-	-	-	-	-	2,175,365
Total		\$ 9,570,814	\$ 2,961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,573,775

Transportation & Storm Water

North Torrey Pines Roadway & Median Enhancements / S00868

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 32
Community Plan: University	Priority Category: Low
Project Status: Continuing	Contact Information: Schultz, Louis
Duration: 1998 - 2014	619-533-4668
Improv Type: Betterment	lschultz@sandiego.gov

Description: This project provides for median curb, gutter, drainage, and landscaping improvements, from 600 feet north of Genesee Avenue to the State Reserve boundary including the Callan Road intersection.

Justification: This project will improve safety and drainage on North Torrey Pines Road per the North University City Public Facilities Financing Plan - Project D.

Operating Budget Impact: Eligible maintenance activities will be funded by the Genesee Avenue/North Torrey Pines Road Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2004. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2013. Construction is scheduled to begin and be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Genesee North Torrey Pines MAD CIP	200623	\$ 203,747	\$ 296,253	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
North University City-FBA	400080	617,921	3,629,079	-	-	-	-	-	-	-	-	4,247,000
Total		\$ 821,669	\$ 3,925,331	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,747,000

Transportation & Storm Water

Ocean Front Walk-San Fernando to Ventura / S00875

Trans - Ped Fac - Sidewalks

Council District: 2	Priority Score: 42
Community Plan: Mission Beach	Priority Category: Medium
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 1999 - 2012	619-533-7482
Improv Type: Replacement - Rehab	jbatta@sandiego.gov

Description: This project provides for the removal and replacement of the existing pile cap, parapet wall, lights, and walkway along Ocean Front Walk between San Fernando Place and Ventura Place to their original 1925 appearance, in accordance with the Secretary of the Interior Standard for the Treatment of Historic Properties.

Justification: These structures are significant to the history of San Diego. They were constructed in 1925 to protect and complement the John D. Spreckels Amusement Center, now named Belmont Park. Extensive patching of spalled concrete and asphalt overlay of the walkway have robbed these structures of their character. Patching is no longer an option to restore and preserve these structures.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed Fiscal Year 2007.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 1,404	\$ 628	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,032
TOT Coastal Infrastructure CIP Fund	200212	341,861	48,139	-	-	-	-	-	-	-	-	390,000
Total		\$ 343,265	\$ 48,767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	392,032

Transportation & Storm Water

Ocean View Hills Parkway / S00882

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2000 - 2011	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for reimbursing the developer for the City's share of the design and construction of Ocean View Hills Parkway (Phases II and III) from Dennerly Road to Otay Mesa Road. The project includes approximately 5,200 linear feet of a four-lane major street and 4,900 linear feet of a six-lane major street. See projects T2.1, T2.2, and T2.3 in the Otay Mesa Public Facilities Financing Plan.

Justification: The transportation element of the Otay Mesa Community Plan recommends that an integrated transportation network will provide mobility, accessibility, and safety for the residences and businesses traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I and II were completed in previous years with reimbursements to-date. Phase III design began and was completed in Fiscal Year 2005. Construction began in Fiscal Year 2006 and has been completed. Schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: It is anticipated that the developer will be reimbursed by the end of the fiscal year; however, this reimbursement is contingent upon the rate of development and fees collected in the community. No other significant change is anticipated for this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 5,542,664	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,542,664
Otay Mesa-Eastern DIF	400100	3,818,542	-	-	-	-	-	-	-	-	-	3,818,542
Otay Mesa-West (From 39067)	400093	4,092,535	(497)	-	-	-	-	-	-	-	-	4,092,038
Otay Mesa-Western DIF	400102	1,604,993	-	-	-	-	-	-	-	-	-	1,604,993
Total		\$ 15,058,734	\$ (497)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,058,237

Transportation & Storm Water

Old Otay Mesa Road- Westerly / S00870

Trans - Roadway

Council District: 8	Priority Score: 66
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2008 - 2015	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for design and construction of Old Otay Mesa Road from the Princess Park Subdivision (Crescent Bay Drive) to the Remington Hills Subdivision (Hawken Drive). This project includes approximately 2,400 linear feet of a two-lane collector street, sidewalks, curb, gutter, street lighting, new roadway sections, guardrail, and traffic calming facilities.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: TransNet funding of \$3 million has been allocated to this project in Fiscal Year 2014. Project total cost has been increased to \$8.3 million. This is \$1.5 million more than previously published based on revised cost estimate determined at 60 percent design. The construction phase is currently unfunded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	\$ 1,143,585	\$ 2,106,415	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,250,000
TransNet Extension Congestion Relief Fund	400169	-	-	3,000,000	-	-	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,000,000	2,000,000
Total		\$ 1,143,585	\$ 2,106,415	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,000,000	\$ 8,250,000

Transportation & Storm Water

Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District: 8	Priority Score: 43
Community Plan: Otay Mesa	Priority Category: Medium
Project Status: Continuing	Contact Information: Li, David
Duration: 2010 - 2017	619-533-5164
Improv Type: New	dli@sandiego.gov

Description: This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification: The Phase IV additional lane and extension of the Truck Route will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process for Phase IV was completed in Fiscal Year 2012. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Right-of-way acquisition is scheduled for Fiscal Year 2014. Construction for Phase IV is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: Project total cost has been reduced to \$16.9 million due to revised project cost estimate and adjusted inflation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Federal Grant	9600	\$ -	\$ -	\$ -	\$ 2,400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000
Grant Fund - State	600001	1,236,287	563,713	-	-	-	-	-	-	-	-	1,800,000
TransNet Extension Congestion Relief Fund	400169	450,021	349,979	-	-	2,500,000	-	-	-	-	-	3,300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,350,000	9,350,000
Total		\$ 1,686,308	\$ 913,692	\$ -	\$ 2,400,000	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 9,350,000	\$ 16,850,000

Transportation & Storm Water

Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048

Council District: 2
Community Plan: Pacific Beach
Project Status: Continuing
Duration: 2012 - 2015
Improv Type: Betterment

Trans - Ped Fac - Accessibility Improve

Priority Score: 62
Priority Category: High
Contact Information: Nassar, Mark
 619-533-3712
 mnassar@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard.

Justification: This project location is in a heavily used area. One or more ADA complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work has not been established. Design and construction will be scheduled following definition of project scope.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	\$ 29,407	\$ 20,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	320,000	320,000
Total		\$ 29,407	\$ 20,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	320,000	\$ 370,000

Transportation & Storm Water

Pacific Highlands Traffic Signals / S01062

Trans - Signals - Traffic Signals

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: January, Frank
Duration: 2004 - 2019	619-533-3699
Improv Type: New	fjanuary@sanidiego.gov

Description: This reimbursement project provides for installing up to 16 different traffic signals within the Pacific Highlands Ranch Community.

Justification: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Schedule: Traffic signal installation will be scheduled as the community develops.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 1,220,996	\$ 1,179,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000
Total		\$ 1,220,996	\$ 1,179,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000

Transportation & Storm Water

Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: 66
Community Plan: Midway - Pacific Highway	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2012 - 2015	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway at Estudillo Street, Bandini Street, and Sutherland Street.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Schedule: Design and environmental document began in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: An additional \$300,000 in Midway/Pacific Highway Urban Community funding is allocated to this project for Fiscal Year 2014. Total project cost has been increased to \$1.2 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ 49,318	\$ 850,682	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,200,000
Total		\$ 49,318	\$ 850,682	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,200,000

Transportation & Storm Water

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District: 8	Priority Score: 53
Community Plan: Otay Mesa, Otay Mesa - Nestor	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2002 - 2017	619-533-4654
Improv Type: Widening	apalaseyed@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The third phase consists of construction of the bridge widening to the north; relocation of north bound on/off ramps and widening of the two on-ramps. All three phases of the project improvements per the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Phase II environmental studies and preliminary design considerations began in Fiscal Year 2010. Phase II design (southern side of bridge) will be completed in Fiscal Year 2015 and construction scheduled in Fiscal Year 2016. Phase III design (northern side of bridge) is scheduled to begin in Fiscal Year 2015. Construction for Phase III will be scheduled upon allocation of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: Total project cost has been decreased by \$6 million based on revised Facilities Benefit Assessment funding, which is contingent upon the rate of development and fees collected in the community.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ 3,925,568	\$ 3,010,921	\$ -	\$ -	\$ 1,244,054	\$ 7,108,877	\$ 4,336,685	\$ -	\$ -	\$ -	\$ 19,626,105
Otay Mesa-West (From 39067)	400093	2,169,951	2,081,446	-	-	505,946	2,891,123	10,663,315	-	-	-	18,311,781
Total		\$ 6,095,520	\$ 5,092,366	\$ -	\$ -	\$ 1,750,000	\$ 10,000,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 37,937,886

Transportation & Storm Water

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District: 8	Priority Score: 57
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Continuing	Contact Information: Giandoni, Mark
Duration: 2007 - 2016	619-533-4618
Improv Type: New	mgiandoni@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue. The improvements include installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Subsequent phases of this project may include further analysis of the pedestrian and streetscape aspects of the project area.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Construction is scheduled to begin and to be completed in Fiscal Year 2014.

Summary of Project Changes: TransNet funding of \$2.4 million has been allocated to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet Extension Congestion Relief Fund	400169	663,045	1,400,225	2,403,939	-	-	-	-	-	-	-	4,467,209
Total		\$ 813,045	\$ 1,400,225	\$ 2,403,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,617,209

Transportation & Storm Water

Park Blvd Bicycle Facility / S11035

Trans - Bicycle Facilities (All Class.)

Council District:	2, 3, 7	Priority Score:	N/A
Community Plan:	Greater North Park, College Community, Kensington - Talmadge (Mid-City), Normal Heights (Mid-City)	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Landre, Thomas
Duration:	2011 - 2011		619-533-3045
Improv Type:	New		tlandre@sandiego.gov

Description: This project will install a bicycle facility on Park Boulevard, Adams Ave/Monroe Ave/El Cajon Blvd between Interstate 5 and La Mesa City limits.

Justification: This project provides for improved safety for bicycles and is consistent with the Bicycle Master Plan which was adopted by City Council Resolution R-296581.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	\$ 39,091	\$ 35,909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Total		\$ 39,091	\$ 35,909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000

Transportation & Storm Water

Park Boulevard and Essex Street / S11054

Trans - Ped Fac - Accessibility Improve

Council District: 2	Priority Score: N/A
Community Plan: Uptown	Priority Category: N/A
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2011 - 2014	619-533-4654
Improv Type: New	apalaseyed@sanidiego.gov

Description: This project provides for the realignment of the existing crosswalk, installs in-roadway lighting systems at the crosswalk, and provides pop-outs to improve safety and walkability for pedestrians.

Justification: This project will enhance safety and walkability for pedestrians.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began and was completed in Fiscal Year 2012. Construction will begin in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 222,401	\$ 1,599	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	224,000
TransNet Extension Congestion Relief Fund	400169	33,267	62,733	-	-	-	-	-	-	-	-	96,000
Total		\$ 255,668	\$ 64,332	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	320,000

Transportation & Storm Water

Pedestrian Bridge - Ted Williams Parkway / S00938

Trans - Bridge - Pedestrian

Council District: 5	Priority Score: N/A
Community Plan: Carmel Mountain Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2003 - 2011	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway. This phase of the project includes design and environmental studies.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and construction was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Infrastructure Improvement - CD 5	400685	\$ 6,982	\$ 1,165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,147
Infrastructure Imp Fund	400184	16,853	-	-	-	-	-	-	-	-	-	16,853
Total		\$ 23,835	\$ 1,165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,000

Transportation & Storm Water

Point Loma/Ocean Beach Interconnect / S00742

Trans - Signals - Interconnections

Council District: 2	Priority Score: N/A
Community Plan: Peninsula, Ocean Beach	Priority Category: N/A
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2003 - 2009	619-533-6670
Improv Type: Betterment	lqasem@sandiego.gov

Description: This project provides for traffic signal interconnect and central communications to 35 traffic signals in the Point Loma and Ocean Beach areas. Fiber optic cable will be installed on Rosecrans Street (1,900 feet) and on Sports Arena Boulevard (5,008 feet). Twisted pair interconnect will be installed on Nimitz Boulevard (8,200 feet), Catalina Boulevard (6,600 feet), West Point Loma Boulevard (5,000 feet), Chatsworth Boulevard (2,800 feet), Sunset Cliffs Boulevard (2,500 feet), and Voltaire Street (700 feet). This system will connect to the fiber optic communication network on Pacific Highway.

Justification: This project will accommodate the need to centrally control heavily-traveled arterials and provide constant surveillance for efficient traffic signal operation and maintenance. The benefits include reduced stops, delays, fuel consumption, and emissions.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Point Loma, Ocean Beach, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2003. Construction began in Fiscal Year 2004 and was completed in Fiscal Year 2006.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	35,000
Grant Fund - Federal	600000	621,728	8,272	-	-	-	-	-	-	-	-	630,000
Total		\$ 656,728	\$ 8,272	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	665,000

Transportation & Storm Water

Pomerado Rd at Willow Creek/Ave of Nations IS / S00933

Trans - Roadway

Council District: 5	Priority Score: N/A
Community Plan: Scripps Miramar Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2008 - 2015	619-533-3682
Improv Type: Betterment	jtracanna@sandiego.gov

Description: This project involved improvements at the intersection of Pomerado Road and Willow Creek Road/Avenue of Nations as part of the construction of Thurgood Marshall Middle School. The improvements included a traffic signal, widening, striping, and landscaping.

Justification: This project is in accordance with the Scripps Miramar Ranch Public Facilities Financing Plan, Project: 34-14, Council Resolution R-302405, March 5, 2007.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project was completed by the San Diego Unified School District in Fiscal Year 2007, and reimbursement in the amount of \$1.3 million was provided for the project from the Scripps Ranch Miramar Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	\$ 1,260,364	\$ 29,636	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,290,000
Total		\$ 1,260,364	\$ 29,636	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,290,000

Transportation & Storm Water

Port of San Diego Freeway Access / S12026

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Barrio Logan	Priority Category: N/A
Project Status: Warranty	Contact Information: Doringo, Edric
Duration: 2012 - 2017	619-533-4655
Improv Type: Betterment	edoringo@sandiego.gov

Description: The Port of San Diego operates the 10th Avenue Marine Terminal (Terminal), located within the limits of Barrio Logan. The Terminal is a major hub for the transportation of goods and commodities for the San Diego Region. This site experiences high volumes of distribution traffic from the Terminal, through local streets and onto the interstate highway system. The project site is bounded by Harbor Drive to the southwest, Interstate 5 to the northeast, Sigsbee Street to the northwest, and Sicard Street to the southeast.

Justification: A portion of the distribution vehicles travelling to and from the Terminal utilize local streets (Cesar Chavez Parkway) instead of the identified truck route along Harbor Drive. Limited right-of-way coupled with high volumes of pedestrians, bicyclists, and passenger vehicles within the adjacent local roads give reason for a need to direct and maintain traffic to/from the Terminal onto the Harbor Drive truck route. Regardless of the direct route through Cesar Chavez Parkway towards the freeways, truck traffic along local roads has increased operational and safety concerns for the community of Barrio Logan.

Operating Budget Impact: The project will improve the project area with the installation of new sidewalks, raised medians, street lighting, traffic signage, and striping. These new facilities will require routine maintenance and upkeep.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community plan and is in conformance with the City's General Plan.

Schedule: The project will no longer move forward as a Capital Improvement Project. The project development team (PDT) determined that the most expeditious/efficient route for the project will be through the Development Services Department permitting process.

Summary of Project Changes: This project has been cancelled and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Total		\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000

Transportation & Storm Water

Poway Road Bicycle Path - Class I / S00943

Council District: 5	Priority Score: 56
Community Plan: Sabre Springs	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 1997 - 2014	619-533-5120
Improv Type: Widening	bjohnson@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length. This project replaces the existing Class II bikeway located within the shoulder of Poway Road.

Justification: The Sabre Springs Community Plan encourages the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Trans - Bicycle Facilities (All Class.)

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 127,400	\$ 372,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Sabre Springs-FBA	400082	446,084	653,916	-	-	-	-	-	-	-	-	1,100,000
TransNet Extension Congestion Relief Fund	400169	-	800,000	-	-	-	-	-	-	-	-	800,000
Total		\$ 573,485	\$ 1,826,516	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,400,000

Transportation & Storm Water

Rancho Bernardo Bikeway / S00962

Council District: 5
Community Plan: Rancho Bernardo
Project Status: Warranty
Duration: 2007 - 2013
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 74
Priority Category: High
Contact Information: Palaseyed, Abi
 619-533-4654
 apalaseyed@sandiego.gov

Description: This project provides for the installation of three miles of Class II bike lanes on West Bernardo Drive from Rancho Bernardo Road to Aguamiel Road and on Bernardo Center Drive from West Bernardo Drive to Rancho Bernardo Road.

Justification: This project completes gaps in the Rancho Bernardo community bicycle network, and connects to regional bicycle facilities. It also improves bicycle access to a number of community facilities, including a transit center, library, and schools.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	\$ 120,066	\$ 129,934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000
Total		\$ 120,066	\$ 129,934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,000

Transportation & Storm Water

Ransom Street/Darwin Way Storm Drain Repairs / S00601

Drainage - Storm Drain Pipes

Council District: 8	Priority Score: 38
Community Plan: Otay Mesa - Nestor	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2001 - 2012	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for a replacement storm drain pipe at Darwin Way and Ransom Street. Approximately 490 feet of 42-inch and 610 feet of 24-inch corrugated metal pipe will be replaced with reinforced concrete pipe.

Justification: The existing corrugated metal pipe under Darwin Way and Ransom Street is badly corroded and has created sinkholes on Ransom Street. Replacement is needed to prevent flooding of the streets.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction were completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 178,037	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	178,037
Grant Fund - State	600001	737,821	(7,821)	-	-	-	-	-	-	-	-	730,000
TransNet (Prop A 1/2% Sales Tax)	400156	207,000	-	-	-	-	-	-	-	-	-	207,000
Total		\$ 1,122,858	\$ (7,821)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,115,037

Transportation & Storm Water

Regents Road Bridge / S00729

Trans - Bridge - Vehicular

Council District: 1	Priority Score: N/A
Community Plan: University	Priority Category: N/A
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 1992 - 2015	619-533-4654
Improv Type: New	apalaseyed@sanidiego.gov

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. In addition, the project recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan (Project NUC-18).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Project is on indefinite hold due to a vote not to proceed by the Land Use and Housing Committee.

Summary of Project Changes: No significant change to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 2,194,988	\$ 4,542,811	\$ -	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ -	\$ -	\$ 31,554,476
Total		\$ 2,194,988	\$ 4,542,811	\$ -	\$ -	\$ -	\$ -	\$ 24,816,677	\$ -	\$ -	\$ -	\$ 31,554,476

Transportation & Storm Water

Regents Road Widening-Genesee to Executive / S00881

Trans - Roadway

Council District: 1	Priority Score: 56
Community Plan: University	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2003 - 2015	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014.

Summary of Project Changes: Total project budget has been revised to reflect the addition of \$430,000 in North University City-FBA funds that were received in Fiscal Year 2013. The donation of \$600,000 in Fiscal Year 2013 from the University of California - San Diego (UCSD) was not received; however, the amount has been revised to \$670,000 and is anticipated to be received in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 1,357,703	\$ 4,017,297	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,375,000
Donations	9700	-	-	-	670,000	-	-	-	-	-	-	670,000
Total		\$ 1,357,703	\$ 4,017,297	\$ -	\$ 670,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,045,000

Transportation & Storm Water

Replace Obsolete T/S Controllers / AIL00010

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for replacing obsolete and/or out-of-production t/s (traffic signal) controller units.

Justification: Present day requirements for coordinated signal operation, protected left turns, and emergency vehicle preemption are increasingly difficult or impossible to incorporate into some older controller units now in service. Older units function with moving parts and electrical contacts, both of which are subject to wear. Maintenance costs are increasing and parts are becoming difficult to find. The new controllers are solid-state, less costly to maintain, and more adaptable to today's needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: This annual allocation will use prior-year continuing appropriations to replace obsolete or out-of-production t/s (traffic signal) controller units. Future TransNet funding will be allocated on an as-needed basis.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 122,837	\$ 1,045	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	123,881
TransNet Extension Congestion Relief Fund	400169	15,828	100,771	-	-	-	-	-	-	-	-	116,599
Total		\$ 138,665	\$ 101,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	240,480

Transportation & Storm Water

Resurfacing of City Streets / AID00005

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: Betterment	wgefrom@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: An additional \$222.8 million of bond financing is scheduled for street resurfacing projects through Fiscal Year 2018. Based on a streets condition assessment conducted in November 2011, the City will need an estimated \$156.1 million of additional unidentified funding to address the remaining deferred capital needs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 45,773,674	\$ 1,039,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,813,503
Deferred Maintenance Revenue 2012A-Project	400848	16,001,215	14,566,985	-	-	-	-	-	-	-	-	30,568,200
Deferred Capital Bond Financing	9301	-	-	-	41,510,619	42,029,501	46,699,447	43,689,927	43,689,927	-	-	217,619,421
Gas Tax	200118	9,408,416	2,391,584	-	-	-	-	-	-	-	-	11,800,000
CIP Contributions from General Fund	400265	11,246,620	2,361,658	-	-	-	-	-	-	-	-	13,608,278
Grant Fund - State	600001	18,635,868	1,538,966	-	-	-	-	-	-	-	-	20,174,834
Infrastructure Improvement - CD 1	400681	-	3,899	-	-	-	-	-	-	-	-	3,899
Other Bond Financing	9302	-	-	-	5,150,000	-	-	-	-	-	-	5,150,000
Prop 42 Replacement - Transportation Relief Fund	200306	2,887,590	38,276	-	-	-	-	-	-	-	-	2,925,866
TransNet (Prop A 1/2% Sales Tax)	400156	-	1	-	-	-	-	-	-	-	-	1
Underground Surcharge CIP Fund	200218	5,048,310	652,632	-	-	-	-	-	-	-	-	5,700,942
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	156,106,910	156,106,910
Total		\$ 109,001,692	\$ 22,593,831	\$ -	\$ 46,660,619	\$ 42,029,501	\$ 46,699,447	\$ 43,689,927	\$ 43,689,927	\$ -	\$ 156,106,910	\$ 510,471,854

Transportation & Storm Water

Rose & Tecolote Creeks Water Quality Improvements / ACC00002

Council District: 6	Priority Score: Annual
Community Plan: Clairemont Mesa	Priority Category: Annual
Project Status: Continuing	Contact Information: Matter, Gene
Duration: 2010 - 2015	858-451-4346
Improv Type: Betterment	rmatter@sandiego.gov

Description: This project proposes Storm Water Best Management Practices (BMP) to address pollutants of concern in the Tecolote Creek sub-watershed. A green street consisting of several biofiltration basins will be constructed at various points in the neighborhood around Mount Abernathy Avenue. The basins will reduce the amount of storm water runoff that reaches the storm drain system.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is anticipated to be completed by the end of the fiscal year.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Rose & Tecolote Creek Water Quality	400631	\$ 966,415	\$ 268,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,235,119
Total		\$ 966,415	\$ 268,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,235,119

Transportation & Storm Water

Rose Creek Bikeway / S00946

Council District: 2, 6
Community Plan: Mission Bay Park, Pacific Beach
Project Status: Warranty
Duration: 2001 - 2014
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: N/A
Priority Category: N/A
Contact Information: Batta, Jamal
 619-533-7482
 jbatta@sandiego.gov

Description: This project provides for design and construction of a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive.

Justification: This project will close a gap in the existing network of bike paths and lanes in Mission Bay Park. The project will allow pedestrians and bicyclists to circumvent a much longer existing route along Grand Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Pacific Beach Community Plan and the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 with substantial completion in Fiscal Year 2012. Ribbon cutting for the bridge was held on April 20, 2012. Plant establishment and maintenance is scheduled to be completed in Fiscal Year 2014 followed by the issuance of the Notice of Completion (NOC).

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
Grant Fund - State	600001	262,117	237,883	-	-	-	-	-	-	-	-	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	150,000	-	-	-	-	-	-	-	-	-	150,000
Prop A-(Bikeway)	400158	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
TransNet ARRA Exchange Fund	400677	4,430,142	569,858	-	-	-	-	-	-	-	-	5,000,000
Total		\$ 5,992,259	\$ 807,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,800,000

Transportation & Storm Water

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District:	2	Priority Score:	N/A
Community Plan:	Midway - Pacific Highway, Peninsula	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Fuentes, Julio
Duration:	2003 - 2015		619-533-3092
Improv Type:	Betterment		jfuentes@sanidiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Camino del Rio West improvements consist of upgrading the sidewalk facilities, including installation of pedestrian ramps and traffic signal modifications, and construction of turn pocket and signal modifications on Rosecrans at Midway.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	\$ 111,407	\$ 1,336,918	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,448,325
Total		\$ 111,407	\$ 1,336,918	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,448,325

Transportation & Storm Water

Ruffin Road/Murphy Canyon Road Bikeway Project / S00959

Trans - Bicycle Facilities (All Class.)

Council District: 6, 7	Priority Score: 91
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2008 - 2014	619-533-4654
Improv Type: New	apalaseyed@sanidiego.gov

Description: This proposed project will install 3.25 miles of Class II Bikeways from Kearny Villa Road to Murphy Canyon Road and upgrade the existing Class III facility on Murphy Canyon Road between Aero Drive to city limits that will connect to Murphy Canyon Road Bike Path.

Justification: This project will provide north and south connectivity to other bikeways within the city and will provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan. This Study is consistent with the Bicycle Master Plan, which was passed by Council Resolution R-296581.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 146,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	146,200
TransNet (Prop A 1/2% Sales Tax)	400156	-	1,000	-	-	-	-	-	-	-	-	1,000
TransNet ARRA Exchange Fund	400677	10,250	19,750	-	-	-	-	-	-	-	-	30,000
Total		\$ 156,450	\$ 20,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	177,200

Transportation & Storm Water

SR-94/Euclid Ave Interchange Improvements / S11046

Trans - Bridge - Vehicular

Council District: 4	Priority Score: 52
Community Plan: Encanto Neighborhoods (Southeastern)	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2011 - 2014	619-533-4654
Improv Type: Replacement	apalaseyed@sandiego.gov

Description: This project provides for the evaluation, environmental documentation, design, and construction for improvements to the State Route 94/Euclid Avenue Interchange.

Justification: This project will improve safety and traffic flow within the Euclid Avenue interchange.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering and environmental documentation began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design is scheduled to begin late in Fiscal Year 2014 or early in Fiscal Year 2015. Construction is anticipated to begin in mid to late Fiscal Year 2015. A traffic study for the project was performed which identified improvement elements for the area. The State of California has reviewed the study and will participate in the project as it relates to their facilities.

Summary of Project Changes: TransNet Regional Transportation Congestion Improvement Program (RTCIP) Fee funding in the amount of \$400,000 has been allocated to this project for Fiscal Year 2014. As previously published, no further funding for this project is required.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	\$ -	\$ -	\$ -	\$ -	\$ 505,000	\$ -	\$ -	\$ -	\$ -	\$ -	505,000
TransNet Extension RTCI Fee	400174	75,739	349,261	400,000	-	-	-	-	-	-	-	825,000
Total		\$ 75,739	\$ 349,261	\$ 400,000	\$ -	\$ 505,000	\$ -	\$ -	\$ -	\$ -	\$ -	1,330,000

Transportation & Storm Water

SR2S Traffic Safety Projects Grant #1 / L00010

Trans - Signals - Calming/Speed Abatement

Council District: 8	Priority Score: 65
Community Plan: Otay Mesa - Nestor	Priority Category: High
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2011 - 2013	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project will construct intersection bulb-outs, curb ramps, sidewalks, and install V-calm signs, which are traffic calming features on the streets in and around Berry, Nestor, and Emory Elementary Schools and Mar Vista Middle School.

Justification: This project will provide accessible walking paths for pedestrians in and around school areas within the community of Otay Mesa/San Ysidro.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa - Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design for this project began Fiscal Year 2012. Construction of the improvements was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 125,676	\$ 327,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	453,410
TransNet Extension Congestion Relief Fund	400169	-	67,045	-	-	-	-	-	-	-	-	67,045
Total		\$ 125,676	\$ 394,779	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	520,455

Transportation & Storm Water

SR56 / I-15 Interchange / S00920

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: January, Frank
Duration: 2007 - 2010	619-533-3699
Improv Type: New	fjanuary@sanidiego.gov

Description: This project provides for the design and construction of a loop ramp in the southeast quadrant of State Route 56 at Interstate 15 in Rancho Penasquitos for eastbound to northbound movements to eliminate the need for making left turns at the existing traffic signal. It will also widen the southbound to westbound ramp and the eastbound to southbound ramp (See Project T-1.6 and Black Mountain Ranch PFFP Project T-56).

Justification: This facility is required to accommodate the additional traffic generated as a result of development in the Interstate 15 Corridor, with Pacific Highlands Ranch contributing its fair share based on percentage of increased traffic.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	580,000
Total		\$ 580,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	580,000

Transportation & Storm Water

Safety in Traffic Education STEP Program / S00964

Trans - Bicycle Facilities (All Class.)

Council District:	Citywide	Priority Score:	N/A
Community Plan:	Citywide	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Landre, Thomas
Duration:	2009 - 2011		619-533-3045
Improv Type:	New		tlandre@sandiego.gov

Description: This project provides for development of a public education campaign to promote safe use of streets by motorists, pedestrians, and bicyclists.

Justification: This project will result in a guide for a multi-media ad campaign to raise public awareness of the interactions of motorists, pedestrians, and bicyclists on City streets. Various aspects of the public education campaign will target specific elements of the traveling public. Additional funding will be required for campaign implementation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: This project was implemented in Fiscal Year 2009 and was completed in Fiscal Year 2011.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 204,150	\$ (4,150)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Prop A-(Bikeway)	400158	20,000	4,150	-	-	-	-	-	-	-	-	24,150
Total		\$ 224,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	224,150

Transportation & Storm Water

San Diego River Multi-Use Path / S00958

Council District: 7
Community Plan: Mission Valley
Project Status: Continuing
Duration: 2006 - 2014
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 56
Priority Category: High
Contact Information: Giandoni, Mark
 619-533-4618
 mgiandoni@sandiego.com

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, visitor kiosk, striping, signage, bollards, and lighting for the path underneath State Route 163.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 96,576	\$ 3,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Prop A-(Bikeway)	400158	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	547,801	991,199	-	-	-	-	-	-	-	-	1,539,000
Total		\$ 824,377	\$ 994,623	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,819,000

Transportation & Storm Water

San Remo Way Storm Drain / S11004

Drainage - Storm Drain Pipes

Council District: 2	Priority Score: 44
Community Plan: Peninsula	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2011 - 2014	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along San Remo Way.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000
Peninsula Urban Comm	400118	69,059	80,941	-	-	-	-	-	-	-	-	150,000
Total		\$ 69,059	\$ 155,941	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	225,000

Transportation & Storm Water

Saturn Blvd Roadway Improvements / S11028

Trans - Ped Fac - Sidewalks

Council District: 8	Priority Score: 41
Community Plan: Otay Mesa - Nestor	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2011 - 2014	619-533-3045
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for the widening of the west side of Saturn Boulevard, north of Grove Street. The project includes new pavement, with approximately 980 linear feet of new curb, gutter and sidewalk, pedestrian ramps, retaining wall, drainage improvements and relocation of existing above ground utilities.

Justification: The project is located adjacent to a school where students disembark from a school bus and then walk to school via this route. This project would provide a safer pedestrian route for the students and also improve surface drainage.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and is anticipated to be completed by the end of the fiscal year.

Summary of Project Changes: TransNet funding in the amount of \$477,866 allocated to this project in the proposed Fiscal Year 2013 budget was removed per the Fiscal Year 2013 May Revision. This funding was replaced per City Council Resolution R-307908, dated December 4, 2012. By this action, TransNet in the amount of \$477,866 and grant funding in the amount of \$445,720 was transferred from SR2S Sidewalk Projects Grant #2 (L-00011) to this project increasing total project cost to \$1,673,586.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 176,624	\$ 223,376	\$ -	\$ 445,720	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	845,720
Otay Mesa/Nestor Urb Comm	400125	-	350,000	-	-	-	-	-	-	-	-	350,000
TransNet Extension Congestion Relief Fund	400169	-	-	-	477,866	-	-	-	-	-	-	477,866
Total		\$ 176,624	\$ 573,376	\$ -	\$ 923,586	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,673,586

Transportation & Storm Water

School Traffic Safety Improvements / AIK00002

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Genovese, Brian
Duration:	2010 - 2021		619-533-3836
Improv Type:	New		bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications, and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or federal grants for this purpose.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be identified each year based on the priorities identified by the Public Works-Engineering and Capital Projects Department.

Summary of Project Changes: TransNet funding has been allocated to this project through Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
General Fixed Assets Fund	100007	\$ (16,269)	\$ 16,269	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Private & Others Contrib-CIP	400264	5,000	-	-	-	-	-	-	-	-	-	5,000
TransNet (Prop A 1/2% Sales Tax)	400156	34,797	12,178	-	-	-	-	-	-	-	-	46,975
TransNet Extension Congestion Relief Fund	400169	123,298	241,608	201,890	-	200,000	200,000	200,000	-	-	-	1,166,796
Total		\$ 146,826	\$ 270,055	\$ 201,890	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ 1,218,771

Transportation & Storm Water

Scripps Ranch/Mira Mesa Medians Project / S00838

Trans - Roadway - Enhance/Scape/Medians

Council District: 5	Priority Score: 37
Community Plan: Scripps Miramar Ranch	Priority Category: Low
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2001 - 2014	619-533-4654
Improv Type: Betterment	apalaseyed@sandiego.gov

Description: This project provides for median improvements on Scripps Ranch Boulevard between Hibert Street and Mira Mesa Boulevard and on Mira Mesa Boulevard from Interstate 15 to Scripps Ranch Boulevard. Bike lanes will also be added along Mira Mesa Boulevard. The improvements on Mira Mesa Boulevard will be done by a developer reimbursement agreement, and includes a new traffic signal and mid-block crosswalk at the Hibert Street driveway, restricting u-turns during peak hours for east bound to west bound Mira Mesa Boulevard at Scripps Ranch Boulevard, and accommodating u-turns at the Scripps Ranch Boulevard and Erma Road intersection. The City will be responsible for the improvements on Scripps Ranch Boulevard.

Justification: This portion of Scripps Ranch Boulevard and Mira Mesa Boulevard is classified as a four-lane major street. The median improvement will improve vehicle access and operations per the Scripps Miramar Ranch Public Facilities Financing Plan - Project 34-2A and Project 34-2B.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Improvements to the Scripps Ranch Boulevard portion of the project were the responsibility of the City. Design of these medians was completed in Fiscal Year 2010. Construction of the Scripps Ranch Boulevard portion began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction of the Mira Mesa Boulevard portion was scheduled to begin in Fiscal Year 2013, contingent upon approval of a reimbursement agreement and the completion of design by the developer.

Summary of Project Changes: The Scripps Ranch Public Facilities Financing Plan was updated in Fiscal Year 2013 to separate the City portion of the project (34-2A) from the developer portion of the project (34-2B). It is anticipated that the total project cost is increased by Developer Funding in the amount of \$160,000 through a pending council action in Fiscal Year 2013.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	160,000
Private & Others Contrib-CIP	400264	78,338	78,338	-	-	-	-	-	-	-	-	156,676
Scripps Miramar Ranch FBA	400086	784,862	136,457	-	-	-	-	-	-	-	-	921,318
Total		\$ 863,200	\$ 214,795	\$ -	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,237,994

Transportation & Storm Water

Sea World Drive/Interstate 5 Interchange Imp / S00888

Trans - Bridge - Vehicular

Council District:	2	Priority Score:	74
Community Plan:	Mission Bay Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Palaseyed, Abi
Duration:	2007 - 2018		619-533-4654
Improv Type:	Replacement		apalaseyed@sanidiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$105.4 million (\$23.2 million design, right-of-way, environmental, and \$82.2 million for construction support and construction) is on hold until funding can be identified.

Summary of Project Changes: There are no significant changes anticipated for this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000,000
TransNet Extension Congestion Relief Fund	400169	-	-	-	-	-	5,455,393	5,269,516	-	-	-	10,724,909
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	105,438,300	105,438,300
Total		\$ 1,090,538	\$ 2,909,462	\$ -	\$ -	\$ -	5,455,393	5,269,516	\$ -	\$ -	\$ 105,438,300	\$ 120,163,209

Transportation & Storm Water

Seismic Retrofit West Mission Bay Drive Bridge / S00937

Trans - Bridge - Vehicular

Council District: 2	Priority Score: N/A
Community Plan: Mission Bay Park	Priority Category: N/A
Project Status: Warranty	Contact Information: Palaseyed, Abi
Duration: 2003 - 2011	619-533-4654
Improv Type: Replacement - Retrofit	apalaseyed@sanidiego.gov

Description: This project provides for the seismic retrofit which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic event.

Justification: The West Mission Bay Drive Bridge over Mission Bay Channel has been identified as a seismically deficient bridge by Caltrans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Community Plan and is in conformance with the City's General Plan.

Schedule: Construction activities were completed in Fiscal Year 2004. Post Construction Environmental Obligations were completed in Fiscal Year 2011. This action is pending the successful creation of an Eel Grass Mitigation Bank, of which the project will need to contribute \$4,200. This payment is a stipulation of an environmental permit.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 8,906,833	\$ 901,658	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,808,491
TransNet (Prop A 1/2% Sales Tax)	400156	109,906	23,372	-	-	-	-	-	-	-	-	133,278
Total		\$ 9,016,739	\$ 925,030	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,941,769

Transportation & Storm Water

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2021	619-527-7509
Improv Type: New	wgefrom@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters Citywide.

Justification: This project replaces sidewalks, curbs, and gutters which have been damaged by City trees in areas near schools and parks and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Summary of Project Changes: General Fund contributions in the amount of \$400,000 have been allocated to this project for Fiscal Year 2014. Total project cost has been decreased by \$6.0 million of unidentified funding until project scope and cost estimate can be developed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 9,363,565	\$ 186,435	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,550,000
CIP Contributions from General Fund	400265	1,585	398,415	400,000	-	-	-	-	-	-	-	800,000
Infrastructure Improvement - CD 6	400686	-	15,392	-	-	-	-	-	-	-	-	15,392
TransNet Infrastructure Fund	400168	-	16,325	-	-	-	-	-	-	-	-	16,325
Total		\$ 9,365,150	\$ 616,568	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,381,718

Transportation & Storm Water

Skyline Drive Improvements / S00912

Trans - Ped Fac - Sidewalks

Council District: 4	Priority Score: 49
Community Plan: Skyline - Paradise Hills	Priority Category: Medium
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2007 - 2014	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for improvements along Skyline Drive from 58th Street to Cardiff Street. These improvements include hardscape medians, traffic signal modifications, pavement enhancements, street lights, bus stops, pedestrian crossing improvements, traffic calming, and community signs.

Justification: The hardscaped medians, street lighting, and other proposed improvements will provide reduction in vehicle travel delay at many intersections. In addition, the proposed improvements will increase pedestrian and vehicular safety, particularly near many schools along the corridor. The project will also improve corridor walkability and add bicycle lanes that will provide connectivity to existing bicycle lanes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary Design was completed in Fiscal Year 2008. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 663,236	\$ 56,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	719,921
TransNet (Prop A 1/2% Sales Tax)	400156	140,000	-	-	-	-	-	-	-	-	-	140,000
TransNet ARRA Exchange Fund	400677	167,678	157,322	-	-	-	-	-	-	-	-	325,000
TransNet Extension Congestion Relief Fund	400169	1,675,000	-	-	-	-	-	-	-	-	-	1,675,000
Total		\$ 2,645,915	\$ 214,006	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,859,921

Transportation & Storm Water

Skyline Drive at Cardiff Improvements / S00927

Trans - Roadway

Council District: 4	Priority Score: 37
Community Plan: Skyline - Paradise Hills	Priority Category: Low
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2008 - 2013	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for a pop-out on the northwest corner of Skyline and Cardiff.

Justification: This project is required in order to provide traffic calming and safer pedestrian crossing.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and anticipated to be completed by the end of the fiscal year.

Summary of Project Changes: Any additional Improvements, which were scheduled as part of this project, will be included in the Skyline Drive Improvements project, S-00912. This project is technically complete and will be closed by the end of the fiscal year. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 25,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,815
Total		\$ 25,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	25,815

Transportation & Storm Water

Soledad Mountain Road Emergency Repair Project / S00932

Trans - Roadway

Council District: 2	Priority Score: N/A
Community Plan: La Jolla	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2008 - 2011	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for the reconstruction of Soledad Mountain Road. On October 3, 2007, a landslide occurred on Mt. Soledad and destroyed a large section of the 5700 block of Soledad Mountain Road and Desert View Drive Alley.

Justification: Soledad Mountain Road is classified as a four-lane major street with approximately 8,470 average daily traffic volume. The road is heavily utilized as a through access to and from La Jolla.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The construction of Soledad Mountain Road has been completed and the road re-opened to traffic. Repairs to the landslide of the slope affecting Desert View Alley (S-00979) are also complete. Paperwork with the State must be completed before the project can be closed out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 19,568,985	\$ 4,521,262	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,090,247
Prop 42 Replacement - Transportation Relief Fund	200306	2,000,000	-	-	-	-	-	-	-	-	-	2,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	390,191	264,145	-	-	-	-	-	-	-	-	654,336
Total		\$ 21,959,176	\$ 4,785,407	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,744,583

Transportation & Storm Water

Sorrento Valley Road & Interstate 5 Interchange / S00914

Trans - Roadway

Council District: 1	Priority Score: 50
Community Plan: Torrey Pines	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2007 - 2016	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: The purpose of the project is to provide traffic relief for local roadways within the Interstate-5/ Sorrento Valley Road Interchange. Key stakeholder agencies (Caltrans, SANDAG, and NCTD) make up the Project Development Team (PDT) and are committed to the development and evaluation of project alternatives to enhance traffic flow and safety that will accommodate all modes of travel within the project site. Land acquisition is required.

Justification: Traffic flow within the area is operating at low level of service and is severely impacted by stoppage for trains at the Coaster Station.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007 and is anticipated to be completed in Fiscal Year 2015. Design is scheduled to begin in Fiscal Year 2014 and to continue through Fiscal Year 2016. Construction schedule is contingent upon identification of funding.

Summary of Project Changes: TransNet funding in the amount of \$500,000 has been allocated to this project for Fiscal Year 2014. This is the second of five Transnet installments to accommodate additional project studies/tasks and staff labor.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 3,326,065	\$ 67,935	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,394,000
TransNet Extension Congestion Relief Fund	400169	118,342	506,658	500,000	-	500,000	500,000	500,000	-	-	-	2,625,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	47,000,000	47,000,000
Total		\$ 3,444,407	\$ 574,593	\$ 500,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ 47,000,000	\$ 53,019,000

Transportation & Storm Water

Sports Arena Blvd-Rosecrans to Midway / S00721

Trans - Roadway - Enhance/Scape/Medians

Council District: 2	Priority Score: 27
Community Plan: Midway - Pacific Highway	Priority Category: Low
Project Status: Continuing	Contact Information: Fuentes, Julio
Duration: 1992 - 2011	619-533-3092
Improv Type: Widening	jfuentes@sanidiego.gov

Description: This project provides for modifying the intersection of Sports Arena Boulevard, Rosecrans Street, and Camino del Rio West and widening Sports Arena Boulevard to a six-lane major street between Midway Drive and Rosecrans Street by modifying the median and restriping the street.

Justification: The eastbound traffic on Sports Arena Boulevard will be able to continue eastbound through the intersection of Sports Arena Boulevard/Rosecrans Street/Camino del Rio. Widening Sports Arena Boulevard will improve the traffic circulation. The average number of daily trips forecast for this segment of Sports Arena Boulevard is 50,000.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Corridor Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to-date. The project schedule for the design and construction will be established once the scope of work is approved and funding identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
Midway/Pacific Hwy Urban Comm	400115	302	249,698	-	-	-	-	-	-	-	-	250,000
TransNet (Prop A 1/2% Sales Tax)	400156	168,642	-	-	-	-	-	-	-	-	-	168,642
Gas Tax Fund	200117	200,000	-	-	-	-	-	-	-	-	-	200,000
Total		\$ 378,944	\$ 249,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	628,642

Transportation & Storm Water

Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832

Trans - Roadway

Council District: 7	Priority Score: 42
Community Plan: Scripps Miramar Ranch, Rancho Encantada	Priority Category: Medium
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2004 - 2015	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of traffic signals at three locations and the construction of raised medians at a number of intersections to reduce cut-through traffic on local collector streets. The project includes interconnection of the traffic signals in the segment. Specific locations will be determined by a traffic study which is included in this scope of work. The Community Planning Committees of Miramar Ranch North and Scripps Ranch approved a two phase plan as a result of the scheduled traffic study: Phase I: Install a traffic signal on Spring Canyon Road at Spruce Run Drive and median chokers on Spring Canyon Road at Semillon Boulevard and Sunset Ridge Drive. Phase II: Further evaluation of traffic calming, roadway safety, capacity enhancement, and traffic control features on Spring Canyon Road, which may include a traffic signal interconnect, additional traffic signals, and electronic speed monitoring signs.

Justification: The traffic signals will allow pedestrians to cross at controlled intersections. The raised medians at the three intersections will provide additional control of the traffic movements. The additional raised medians at specific intersections will reduce cut-through traffic on local collector streets. Interconnecting the traffic signals will be an effective means of controlling traffic speeds without sacrificing roadway capacity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Precise Plan and Scripps Miramar Ranch Community Plan, and is in conformance with the City's General Plan.

Schedule: The traffic study was done in Fiscal Year 2009. Design of Phase I traffic improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Scripps/Miramar Traffic	400255	\$ 24,804	\$ 10,196	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	35,000
Spring Cnyn Rd Improvments	400256	313,944	436,056	-	-	-	-	-	-	-	-	750,000
Total		\$ 338,748	\$ 446,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	785,000

Transportation & Storm Water

State Route 15 Bikeway Study / S00731

Trans - Bicycle Facilities (All Class.)

Council District:	3, 9	Priority Score:	36
Community Plan:	City Heights (Mid-City)	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Giandoni, Mark
Duration:	1995 - 2013		619-533-4618
Improv Type:	New		mgiandoni@saniego.gov

Description: This project provides for the construction of a bike route on the east side of State Route 15 from Landis Street to Adams Avenue.

Relationship to General and Community Plans: This project implements the Mid-City City Heights Community Plan and is in conformance with the City's General Plan.

Justification: This project provides the needed bikeway/bike path parallel with State Route 15 from Landis Street to Adams Avenue.

Schedule: Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 782,485	\$ 242,984	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,025,469
Grant Fund - State	600001	103,856	29,081	-	-	-	-	-	-	-	-	132,937
Historical Fund	X999	575,119	-	-	-	-	-	-	-	-	-	575,119
Prop A-(Bikeway)	400158	268,750	-	-	-	-	-	-	-	-	-	268,750
TransNet Extension Congestion Relief Fund	400169	404,111	100,889	-	-	-	-	-	-	-	-	505,000
Total		\$ 2,134,321	\$ 372,954	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,507,275

Transportation & Storm Water

State Route 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District: 6	Priority Score: 71
Community Plan: Kearny Mesa	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2005 - 2019	619-533-4654
Improv Type: Widening	apalaseyed@sanidiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing loop on-ramps. The ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. There will be a five-year plant establishment and monitoring period through Fiscal Year 2019.

Summary of Project Changes: TransNet Regional Transportation Congestion Improvement Program (RTCIP) Fee funding in the amount of \$350,000 has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,300,000
Kearny Mesa-Urban Comm	400136	600,000	0	-	-	-	-	-	-	-	-	600,000
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	6,996,264	331,736	-	-	-	-	-	-	-	-	7,328,000
TransNet Extension RTCI Fee	400174	-	-	350,000	-	-	-	-	-	-	-	350,000
Total		\$ 15,039,464	\$ 331,736	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,721,200

Transportation & Storm Water

State Route 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District: 7	Priority Score: 61
Community Plan: Mission Valley	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1990 - 2019	619-533-4654
Improv Type: Widening	apalaseyed@sanidiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase 1 began in Fiscal Year 2011 and is scheduled to be completed in Fiscal Year 2014. Right-of-way is scheduled to be acquired in Fiscal Year 2014. Construction for Phase I is scheduled for Fiscal Year 2015 due to an extended and complex design process and funding availability. Phase II and Phase III are scheduled to be constructed in Fiscal Years 2017 and 2019, if funding becomes available.

Summary of Project Changes: Construction was rescheduled to Fiscal Year 2015 due to fund availability. Additionally, total project cost has been decreased by \$19.7 million based on revised project estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 2,363,450	\$ 140,893	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,504,343
Mission Valley-Urban Comm.	400135	3,256,288	2,322,200	-	-	-	-	-	-	-	-	5,578,488
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
Donations	9700	-	-	-	-	14,000,000	-	-	-	-	-	14,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	2,038,724	3,303,477	-	-	7,778,000	2,422,000	5,500,000	-	-	-	21,042,201
TransNet Extension RTCI Fee	400174	-	980,000	-	-	-	-	-	-	-	-	980,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	77,086,159	77,086,159
Total		\$ 9,118,212	\$ 6,746,570	\$ -	\$ -	\$ 21,778,000	\$ 2,422,000	\$ 5,500,000	\$ -	\$ -	\$ 77,086,159	\$ 122,650,941

Transportation & Storm Water

State Route 56 Bike Interchanges / S00955

Trans - Bicycle Facilities (All Class.)

Council District: 1	Priority Score: 90
Community Plan: Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos	Priority Category: High
Project Status: Continuing	Contact Information: Landre, Thomas
Duration: 2006 - 2020	619-533-3045
Improv Type: New	tlandre@sandiego.gov

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for SR-56 / Black Mountain Road began in Fiscal Year 2010 and were completed in Fiscal Year 2012. Remaining community bicycle paths will be designed and constructed once funding is identified.

Summary of Project Changes: Previously identified TransNet funding in the amount of \$400,000 has been removed from this project and reallocated to higher priority projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	605,168	\$ -	\$ 605,168
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	-	530,400	-	530,400
Prop A-(Bikeway)	400158	249,682	1,100,318	-	-	-	-	-	-	-	-	1,350,000
Rancho Penasquitos FBA	400083	25,566	1,724,434	-	-	-	-	-	-	-	-	1,750,000
Torrey Highlands	400094	-	-	-	-	-	-	-	-	295,900	-	295,900
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,822,940	6,822,940
Total		\$ 275,249	\$ 2,824,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,431,468	\$ 6,822,940	\$ 11,354,408

Transportation & Storm Water

State Route 56-Carmel Country to Black Mountain / S00853

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Los Penasquitos Canyon Preserve (RPQ, Sabre Springs, Rancho Penasquitos, Torrey Highlands)	Priority Category: N/A
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 1991 - 2011	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: This project provides for the State Route 56 freeway between the Carmel Valley and Rancho Penasquitos communities. A four-lane freeway will be constructed with interchanges at Black Mountain Road, Camino Santa Fe, and Camino Del Sur. This project will provide the necessary right-of-way and prepare the grade for a six-lane freeway. In addition, this project provides for the bikepath through the State Route 56 corridor, and a future project is planned for a bikepath interchange at Camino Del Sur. The preparation of project report and environmental document for the remaining Interstate 5/State Route 56 connector ramps is budgeted under S-00707, Interstate 5/State Route 56 Freeway Connectors.

Justification: This project is needed to provide an east-west connection between Interstate 5 and Interstate 15.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Los Penasquitos Canyon Preserve Master Plan; the Sabre Springs, Rancho Penasquitos, and Torrey Hills Community Plans; and the Torrey Highlands and Pacific Highlands Ranch Subarea Plans, and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 622,184	\$ 99,816	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	722,000
Historical Fund	X999	19,425,871	-	-	-	-	-	-	-	-	-	19,425,871
ISTEA-TransNet Exchange	400162	952,893	-	-	-	-	-	-	-	-	-	952,893
Pacific Highlands Ranch FBA	400090	11,821,488	-	-	-	-	-	-	-	-	-	11,821,488
Private & Others Contrib-CIP	400264	1,734,704	-	-	-	-	-	-	-	-	-	1,734,704
TransNet (Prop A 1/2% Sales Tax)	400156	1,244,794	-	-	-	-	-	-	-	-	-	1,244,794
Rancho Penasquitos FBA	400083	3,778,000	-	-	-	-	-	-	-	-	-	3,778,000
Sabre Springs-FBA	400082	20,000	-	-	-	-	-	-	-	-	-	20,000
Gas Tax Fund	200117	600,000	-	-	-	-	-	-	-	-	-	600,000
SR-56 (Stip#2)	400632	38,797,267	-	-	-	-	-	-	-	-	-	38,797,267
SR-56 Participation Agree.	400181	1,725,361	-	-	-	-	-	-	-	-	-	1,725,361
SR56 Coop w/ County Grant	400635	15,400,000	-	-	-	-	-	-	-	-	-	15,400,000
SR56 Coop w/ SANDAG	400674	17,003,877	-	-	-	-	-	-	-	-	-	17,003,877
SR56 Coop w/SANDAG #2	400673	22,507,000	-	-	-	-	-	-	-	-	-	22,507,000
Torrey Highlands	400094	8,564,899	3,126,101	-	-	-	-	-	-	-	-	11,691,000
TransNet Bond Proceeds	400160	2,400,000	-	-	-	-	-	-	-	-	-	2,400,000
Total		\$ 146,598,339	\$ 3,225,917	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 149,824,256

Transportation & Storm Water

Stockton Street Lights / S10130

Trans - Roadway - Street Lighting

Council District: 8	Priority Score: 22
Community Plan: Southeastern San Diego	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2009 - 2014	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project will install 25 streetlights in the Memorial, Stockton, and Grant Hill neighborhoods of Southeast San Diego. The proposed method of installation requires resident and Council office approvals.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and in conformance with the City's General Plan.

Justification: The street lights will improve the safety of pedestrian route to the new Logan Heights Library, the Clay Street Park, the Memorial Recreation Center, and the Stockton Recreation Center.

Schedule: Design began and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2013.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
EDCD Community Fund	700042	\$ 39,348	\$ (3,348)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	36,000
CIP Contributions from General Fund	400265	-	8,000	-	-	-	-	-	-	-	-	8,000
Grant Fund - Federal	600000	153,461	11,539	-	-	-	-	-	-	-	-	165,000
TransNet (Prop A 1/2% Sales Tax)	400156	10,258	39,742	-	-	-	-	-	-	-	-	50,000
Total		\$ 203,067	\$ 55,933	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	259,000

Transportation & Storm Water

Streamview Drive Improvements / S00864

Trans - Roadway

Council District: 4	Priority Score: 53
Community Plan: City Heights (Mid-City)	Priority Category: Medium
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2007 - 2015	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2014 and to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 100,000	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet Extension Congestion Relief Fund	400169	282,345	1,342,655	-	-	-	-	-	-	-	-	1,625,000
Total		\$ 382,345	\$ 1,342,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,725,000

Transportation & Storm Water

Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Gefrom, Walter
Duration: 2010 - 2020	619-527-7509
Improv Type: New	wgefrom@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis, as additional funding is identified.

Summary of Project Changes: No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 649,329	\$ 671	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	650,000
Deferred Maintenance Revenue 2012A-Project	400848	-	2,653,000	-	-	-	-	-	-	-	-	2,653,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	33,347,000	33,347,000
Total		\$ 649,329	\$ 2,653,671	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	33,347,000	\$ 36,650,000

Transportation & Storm Water

Talbot Street Slope Restoration / S00609

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 2	Priority Score: 72
Community Plan: Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2007 - 2013	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Administration (FHWA) reimbursement.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 72,416	\$ 20,419	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	92,835
Grant Fund - Federal	600000	382,661	(22)	-	-	-	-	-	-	-	-	382,639
TransNet (Prop A 1/2% Sales Tax)	400156	318,924	141,076	-	-	-	-	-	-	-	-	460,000
TransNet Extension Congestion Relief Fund	400169	73,169	1,082,831	-	-	-	-	-	-	-	-	1,156,000
Total		\$ 847,170	\$ 1,244,304	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,091,474

Transportation & Storm Water

Taylor Street - Bikeway / S00965

Council District: 2
Community Plan: Old San Diego
Project Status: Continuing
Duration: 2007 - 2012
Improv Type: New

Trans - Bicycle Facilities (All Class.)

Priority Score: 56
Priority Category: High
Contact Information: Landre, Thomas
 619-533-3045
 tlandre@sandiego.gov

Description: This project provides for the replacement of a bicycle lane on Taylor Street between Presidio Drive and Hotel Circle South, adjacent to Presidio Park.

Justification: Erosion has caused the cliffside at this location to destabilize. Temporary barriers are in place to prevent additional rockslide onto Taylor Street; however, these barriers have eliminated the bicycle lane. This project will re-establish the bike lane.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Construction schedule and funding were determined upon transfer to the Public Works-Engineering & Capital Projects Department in Fiscal Year 2011 and will be incorporated in the cliff stabilization project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 19,092	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	219,092
Total		\$ 19,092	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	219,092

Transportation & Storm Water

Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941

Trans - Bridge - Pedestrian

Council District: 5	Priority Score: 23
Community Plan: Carmel Mountain Ranch	Priority Category: Low
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2008 - 2013	619-533-4654
Improv Type: New	apalaseyed@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway. This phase of the project includes design and environmental studies.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental approval was received in Fiscal Year 2011. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014.

Summary of Project Changes: State Grant funds were increased by \$1.2 million per City Council Resolution (R-307627) dated July 31, 2012.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
General Fund	100000	\$ (2,266)	\$ 2,266	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grant Fund - State	600001	1,557,271	-	-	-	-	-	-	-	-	-	1,557,271
TransNet (Prop A 1/2% Sales Tax)	400156	112,275	-	-	-	-	-	-	-	-	-	112,275
TransNet ARRA Exchange Fund	400677	1,748,899	751,101	-	-	-	-	-	-	-	-	2,500,000
Total		\$ 3,416,179	\$ 753,367	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,169,547

Transportation & Storm Water

Thorn Street Median Improvements / S00844

Trans - Roadway - Enhance/Scape/Medians

Council District: 3	Priority Score: 10
Community Plan: Greater North Park	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2003 - 2013	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for the construction of a landscaped median along Thorn Street between 33rd Street and Felton Street in Greater North Park.

Justification: This project provides for traffic calming and circulation.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2011. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	120,000
TransNet ARRA Exchange Fund	400677	197,118	12,882	-	-	-	-	-	-	-	-	210,000
TransNet Infrastructure Fund	400168	100,000	-	-	-	-	-	-	-	-	-	100,000
Total		\$ 417,118	\$ 12,882	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	430,000

Transportation & Storm Water

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District: 1	Priority Score: 46
Community Plan: Torrey Highlands	Priority Category: Medium
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 2010 - 2020	619-533-4654
Improv Type: New	apalaseyed@sanidiego.gov

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City is moving forward with a reimbursement agreement with developer to provide design and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (Project T-9), and is in conformance with the City's General Plan.

Schedule: Preliminary design and environmental reconnaissance began in Fiscal Year 2010. Project design and construction is to be specified in accordance with a future Reimbursement Agreement (RA) between City and Developer. Caltrans will provide oversight for the design and construction of the project.

Summary of Project Changes: Additional Facilities Benefit Assessment funding will be allocated to this project per the Public Facilities Financing Plan for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,444,201	\$ 4,704,246	\$ 2,353,887	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,502,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Total		\$ 1,444,201	\$ 5,316,912	\$ 2,353,887	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,115,000

Transportation & Storm Water

Torrey Pines Improvements Phase I / S00613

Trans - Roadway

Council District: 1	Priority Score: 58
Community Plan: La Jolla	Priority Category: High
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2017	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for missing sidewalk segments, curb ramps, and reconstructing driveways along the north side of Torrey Pines Road from La Jolla Parkway to Prospect Place, as well as new sidewalk, retaining walls, curb ramps, and reconstructing driveways along the south side of Torrey Pines Road from Calle Juela and Roseland Drive. Future phases may include improvements such as guardrails, median improvements, sidewalks, traffic signals and lighting, and installation of bike lanes and striping modifications.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A Corridor Study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road corridor.

Operating Budget Impact: Costs for operation and maintenance above and beyond the current levels within the project area will be included in the Transportation and Storm Water Department's budget during the final design phase.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2011. Phase I design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction of Phase I improvements is scheduled to begin in Fiscal Year 2014. Future phases of the project are contingent upon identification of funding.

Summary of Project Changes: A City Council action approved in Fiscal Year 2013 authorized the reallocation of \$100,000 of Development Impact Fees (DIF) funding from the Architectural Barrier Removals annual allocation. This action will fully fund Phase I of the improvements. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
TransNet ARRA Exchange Fund	400677	322,511	177,489	-	-	-	-	-	-	-	-	500,000
TransNet Extension Congestion Relief Fund	400169	-	300,000	-	-	-	500,000	1,500,000	-	-	-	2,300,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,000,000	13,000,000
Total		\$ 322,511	\$ 477,489	\$ -	\$ 100,000	\$ -	\$ 500,000	\$ 1,500,000	\$ -	\$ -	\$ 13,000,000	\$ 15,900,000

Transportation & Storm Water

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District: 1	Priority Score: 42
Community Plan: La Jolla	Priority Category: Medium
Project Status: Continuing	Contact Information: Batta, Jamal
Duration: 2000 - 2014	619-533-7482
Improv Type: Betterment	jbatta@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction has been rescheduled to begin in Fiscal Year 2014 with project completion scheduled for Fiscal Year 2015.

Summary of Project Changes: Total project cost has been decreased by \$1.0 million based on revised project cost estimate. The allocation of TransNet Extension funding of \$2.5 million will fully fund the project through construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 280,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	280,000
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	624,621	455,379	2,540,000	-	-	-	-	-	-	-	3,620,000
Total		\$ 1,230,841	\$ 455,379	\$ 2,540,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,226,220

Transportation & Storm Water

Traffic Calming / AIL00001

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Genovese, Brian
Duration: 2010 - 2020	619-533-3836
Improv Type: Replacement	bgenovese@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Available fund balance in the amount of \$566,000 from the original TransNet program will be allocated to this project in Fiscal Year 2014 and will be utilized for the installation of traffic calming measures in non-Smart Growth areas. The allocation of TransNet Extension funding of \$620,526 will address new traffic calming requirements in Smart Growth areas.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 44,826	\$ 55,174	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Grant Fund - State	600001	518,093	445,959	-	-	-	-	-	-	-	-	964,052
TransNet (Prop A 1/2% Sales Tax)	400156	254,409	98,983	566,000	-	-	-	-	-	-	-	919,392
Rancho Penasquitos FBA	400083	86,756	12,319	-	-	-	-	-	-	-	-	99,075
TransNet Extension Congestion Relief Fund	400169	568,774	1,053,218	620,526	-	1,000,000	500,000	500,000	-	-	-	4,242,518
Total		\$ 1,472,857	\$ 1,665,653	\$ 1,186,526	\$ -	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	6,325,036

Transportation & Storm Water

Traffic Signals - Citywide / AIL00004

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Developer Impact Fee funds of \$95,500 and TransNet funding in the amount of \$715,000 have been allocated to this project for Fiscal Year 2014. Total project cost has been decreased by \$1.1 million based on revised TransNet funding for this project's outlying years.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ 443,075	\$ 6,925	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	450,000
Private & Others Contrib-CIP	400264	120,000	-	-	-	-	-	-	-	-	-	120,000
TransNet (Prop A 1/2% Sales Tax)	400156	296,405	3,755	-	-	-	-	-	-	-	-	300,160
TOT Coastal Infrastructure CIP Fund	200212	-	382	-	-	-	-	-	-	-	-	382
TransNet Extension Congestion Relief Fund	400169	565,098	1,082,385	715,000	-	550,000	550,000	550,000	-	-	-	4,012,482
Uptown Urban Comm	400121	-	-	95,500	-	-	-	-	-	-	-	95,500
Total		\$ 1,424,577	\$ 1,093,447	\$ 810,500	\$ -	\$ 550,000	\$ 550,000	\$ 550,000	\$ -	\$ -	\$ -	4,978,524

Transportation & Storm Water

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Hughes, Duncan
Duration: 2010 - 2020	619-533-3141
Improv Type: Replacement	drhughes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Developer Impact Fees funding of \$489,500 and TransNet funding of \$961,400 have been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 17,488	\$ 282,512	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	300,000
Belmont/Mission Beach Develop	400185	245,835	4,165	-	-	-	-	-	-	-	-	250,000
Clairemont Mesa - Urban Comm	400129	-	-	25,000	-	-	-	-	-	-	-	25,000
College Area	400127	-	-	175,000	-	-	-	-	-	-	-	175,000
Golden Hill Urban Comm	400111	-	-	130,000	-	-	-	-	-	-	-	130,000
La Jolla Urban Comm	400123	-	30,000	-	-	-	-	-	-	-	-	30,000
Midway/Pacific Hwy Urban Comm	400115	18,277	206,723	-	-	-	-	-	-	-	-	225,000
North Park Urban Comm	400112	-	120,000	-	-	-	-	-	-	-	-	120,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,318,666	415,044	-	-	-	-	-	-	-	-	1,733,710
TransNet ARRA Exchange Fund	400677	26,095	10,005	-	-	-	-	-	-	-	-	36,100
TransNet Extension Congestion Relief Fund	400169	1,101,975	2,083,340	961,400	-	1,050,000	1,050,000	1,050,000	-	-	-	7,296,715
Uptown Urban Comm	400121	-	-	159,500	-	-	-	-	-	-	-	159,500
Total		\$ 2,728,337	\$ 3,151,788	\$ 1,450,900	\$ -	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	\$ -	\$ -	10,481,026

Transportation & Storm Water

Transportation Grant Match / AID00002

Trans - Roadway

Council District: Citywide	Priority Score: Annual
Community Plan: Citywide	Priority Category: Annual
Project Status: Continuing	Contact Information: Chui, Gary
Duration: 2010 - 2020	619-533-3770
Improv Type: Betterment	gchui@sandiego.gov

Description: This annual allocation provides funding for matching fund obligations and/or supplementing transportation grant projects for various types of transportation grants.

Justification: In order to qualify for future additional grant funds, the City may be required to ensure that matching funds are available or projects may need supplemental funds to continue.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In September 2012, an approved City Council action (R-307478) transferred TransNet funding from this project to Traffic Calming annual allocation (AIL00001). Total project cost has been decreased by \$346,291 of TransNet Extension funding. No other significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 294,994	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	294,994
TransNet (Prop A 1/2% Sales Tax)	400156	35,603	0	-	-	-	-	-	-	-	-	35,603
TransNet Extension Congestion Relief Fund	400169	100,000	0	-	-	-	-	-	-	-	-	100,000
Total		\$ 430,597	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	430,597

Transportation & Storm Water

Triple Pipe Crossing - Dennery Road / S10017

Trans - Roadway

Council District: 8	Priority Score: N/A
Community Plan: Otay Mesa	Priority Category: N/A
Project Status: Continuing	Contact Information: Tracanna, John
Duration: 2010 - 2020	619-533-3682
Improv Type: New	jtracanna@sandiego.gov

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design and construction of the triple pipe crossing shall be performed by the subdivider responsible for the construction of Dennery Ranch Road and may be reimbursed from Otay Mesa Facilities Benefit Assessment funding under the terms of a reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	\$ -	\$ 119,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,246
Total		\$ -	\$ 119,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,246

Transportation & Storm Water

University Ave/Alabama Bike & Ped Safety Imp / S00960

Trans - Bicycle Facilities (All Class.)

Council District: 3	Priority Score: 56
Community Plan: Greater North Park	Priority Category: High
Project Status: Warranty	Contact Information: Guise, Jason
Duration: 2007 - 2014	619-533-4665
Improv Type: Betterment	jguise@sandiego.gov

Description: This project provides for the restriping of University Avenue from east of Florida Street to the west side of Mississippi Street, including the two intersections of University Avenue at Alabama Street to provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety. This project will provide for the removal of parking on both sides of the street and eliminate left turns in and out of both intersections of University Avenue and Alabama Street.

Justification: This project will provide a center refuge median and wider travel lanes to improve bicycle and pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. Construction began and was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	\$ 372,948	\$ 147,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	520,000
Total		\$ 372,948	\$ 147,052	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	520,000

Transportation & Storm Water

University Avenue Mobility Project / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	53
Community Plan:	Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Johnson, Brad
Duration:	2007 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the University Avenue Mobility Project-Phase I (UAMP-Phase I), which is a subset of the improvements planned in the larger University Avenue Mobility Plan. Since funding for the entire project is not available at this time, the Phase I project was developed by combining selected portions of the UAMP that would provide the greatest benefits, focusing on the commercial core of the corridor. The major elements of the UAMP-Phase I are restriping to provide a painted median, left turn pockets at signalized intersections and improved lane widths, installation of raised medians in the core area, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled parking on both sides of the street.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2015 and to be completed in Fiscal Year 2016.

Summary of Project Changes: TransNet funding in the amount of \$2.0 million has been allocated to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	0	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	51,308	128,692	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	500,000	200,000	2,000,000	-	-	-	-	-	-	-	2,700,000
Total		\$ 1,351,308	\$ 328,692	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,680,000

Transportation & Storm Water

University Avenue Sidewalk from 54th to 68th / S00910

Trans - Ped Fac - Sidewalks

Council District:	3, 7	Priority Score:	39
Community Plan:	City Heights (Mid-City), College Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Fuentes, Julio
Duration:	2008 - 2020		619-533-3092
Improv Type:	New		jfuentes@sandiego.gov

Description: This project provides for the installation of approximately 16,000 feet of new concrete sidewalk and other roadway and safety/capacity improvements on both sides of University Avenue from 54th Street to 68th Street. In addition, a corridor study will be completed to analyze existing conditions and future traffic in order to determine other capacity and safety improvements.

Justification: The existing sidewalk has settled and cracked necessitating replacement in order to provide safe pedestrian access. Portions of University Avenue within the limits of this project are without sidewalks. New sidewalk will be constructed in these areas. In addition, a corridor study will be completed to analyze existing conditions and future traffic in order to determine other capacity and safety improvements.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the College Area and Mid-City: City Heights and Eastern Area Communities Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2012. Design was to be completed in Fiscal Year 2012 and construction was scheduled for Fiscal Year 2013. However, Redevelopment Agency funding was withheld, which placed this schedule on standby until funding can be identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ 219,936	\$ 480,064	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	700,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,750,000	1,750,000
Total		\$ 219,936	\$ 480,064	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,750,000	\$ 2,450,000

Transportation & Storm Water

University Avenue Streetlights / S00911

Trans - Roadway - Street Lighting

Council District: 7	Priority Score: 23
Community Plan: City Heights (Mid-City)	Priority Category: Low
Project Status: Warranty	Contact Information: Qasem, Labib
Duration: 2008 - 2012	619-533-6670
Improv Type: New	lqasem@sandiego.gov

Description: This project provides for the installation of approximately 29 additional street lights on both sides of University Avenue from 54th Street to 68th Street.

Justification: The existing street lighting within the project limits does not meet the current City standard for transit corridor lighting requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ 342,137	\$ 157,863	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000
Total		\$ 342,137	\$ 157,863	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	500,000

Transportation & Storm Water

University City South Beautification / S00821

Trans - Roadway - Enhance/Scape/Medians

Council District: 1	Priority Score: 11
Community Plan: University	Priority Category: Low
Project Status: Warranty	Contact Information: Marabian, Linda
Duration: 2003 - 2011	619-533-3082
Improv Type: New	lmarabian@sandiego.gov

Description: This project will provide for median and roadway beautification along Governor Drive between Stresseman Street and Genesee Avenue.

Justification: Roadway beautification was requested by the Council District residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
TransNet Infrastructure Fund	400168	\$ 69,327	\$ 30,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
Total		\$ 69,327	\$ 30,673	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000

Transportation & Storm Water

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Reyes, Mario
Duration:	2010 - 2020		619-533-7426
Improv Type:	Betterment		mreyes@sanidiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,509	\$ 880	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,390
Capital Outlay-Sales Tax	400000	10,368	14,203	-	-	-	-	-	-	-	-	24,571
Del Mar Terraces	200501	-	150,688	-	-	-	-	-	-	-	-	150,688
CIP Contributions from General Fund	400265	-	25,600	-	-	-	-	-	-	-	-	25,600
TransNet (Prop A 1/2% Sales Tax)	400156	23,366	-	-	-	-	-	-	-	-	-	23,366
Gas Tax Fund	200117	123	-	-	-	-	-	-	-	-	-	123
Underground Surcharge CIP Fund	200218	44,752,935	44,689,766	-	-	-	-	-	-	-	-	89,442,701
Total		\$ 44,788,301	\$ 44,881,137	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,669,438

Transportation & Storm Water

Via de la Valle Widening / RD11001

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Black Mountain Ranch	Priority Category: N/A
Project Status: Continuing	Contact Information: Abeyta, Angela
Duration: 2011 - 2013	619-533-3674
Improv Type: Widening	aabeyta@sanidiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design are on-going. Final design and construction began in Fiscal Year 2013 and are scheduled to be completed in Fiscal Year 2014. This project has a developer reimbursement per the terms of a reimbursement agreement through the FBA Credit Program.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
San Andres Cost Reim. Dist.	400272	-	-	952,749	-	-	-	-	-	-	-	952,749
Total		\$ -	\$ 50,000	\$ 952,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,002,749

Transportation & Storm Water

Village Loop Road / S00919

Trans - Roadway

Council District: 1	Priority Score: N/A
Community Plan: Pacific Highlands Ranch	Priority Category: N/A
Project Status: Warranty	Contact Information: Tracanna, John
Duration: 2007 - 2013	619-533-3682
Improv Type: New	jtracanna@sanidiego.gov

Description: This reimbursement project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108-foot right-of-way route providing access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2013.

Summary of Project Changes: This project has been completed by the developer (Pardee). It is anticipated that the developer will be reimbursed in Fiscal Year 2013. Once fully reimbursed, this project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ 2,531,458	\$ 348,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,880,000
Total		\$ 2,531,458	\$ 348,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,880,000

Transportation & Storm Water

Washington Street Improvements Phase II / S00703

Trans - Roadway - Enhance/Scape/Medians

Council District: 2	Priority Score: 33
Community Plan: Uptown	Priority Category: Low
Project Status: Warranty	Contact Information: Johnson, Brad
Duration: 2001 - 2012	619-533-5120
Improv Type: Betterment	bjohnson@sandiego.gov

Description: This project provides for streetscape improvements on Washington Street between San Diego Avenue and India Street, and between Goldfinch Street and Dove Street.

Justification: The Mission Hills Community Plan group adopted the Washington Street Beautification Master Plan in Fiscal Year 1997. Streetscape improvements are being installed to revitalize the Mission Hills Business District.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Phase I was completed in Fiscal Year 1994. In addition, Phase I included a community tree planting plan which added 80 street trees to Washington Street in Fiscal Year 1998. Design of Phase II was completed in Fiscal Year 1999. Construction of Phase II, segment one, which included upgrades and public artwork in two medians, was completed in Fiscal Year 2000. Improvements to the intersection of Washington Street and Goldfinch Street were designed in Fiscal Years 2003 and 2004, updated in Fiscal Year 2007 including median improvements on Washington Street between Goldfinch and Falcon Streets and between Eagle and Dove Streets. Construction of these improvements was completed in Fiscal Year 2009. The design for median improvements on Washington Street between India Street and San Diego Avenue was completed in Fiscal Year 2012; of which construction is anticipated to occur in Fiscal Year 2013.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 27,473	\$ 3,210	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	30,682
Grant Fund - State	600001	797,318	-	-	-	-	-	-	-	-	-	797,318
Historical Fund	X999	168,000	-	-	-	-	-	-	-	-	-	168,000
North Bay Redevelopment CIP Contribution Fund	200346	40,000	-	-	-	-	-	-	-	-	-	40,000
TransNet (Prop A 1/2% Sales Tax)	400156	250,000	1,645	-	-	-	-	-	-	-	-	251,645
TransNet Extension Congestion Relief Fund	400169	106,681	143,319	-	-	-	-	-	-	-	-	250,000
Uptown Urban Comm	400121	60,000	-	-	-	-	-	-	-	-	-	60,000
Total		\$ 1,449,472	\$ 148,174	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,597,645

Transportation & Storm Water

Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District:	Citywide	Priority Score:	Annual
Community Plan:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Matter, Gene
Duration:	2010 - 2020		858-451-4346
Improv Type:	Betterment		rmatter@sandiego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters our public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: Maintenance costs for the structural watershed Best Management Practice (BMP) need to be estimated and included in the storm drain infrastructure operating budget by Fiscal Year 2020.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: In lieu of previously published General Fund contributions, this project anticipates an additional \$5 million in bond financing for Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 4,177,393	\$ 6,392,274	\$ -	\$ -	\$ 5,996,000	\$ 7,761,360	\$ 8,643,216	\$ 8,901,216	\$ -	\$ -	\$ 41,871,459
Grant Fund - Federal	600000	834,596	38,404	-	-	-	-	-	-	-	-	873,000
Other Bond Financing	9302	-	-	-	5,000,000	-	-	-	-	-	-	5,000,000
SC-RDA Contribution to CIP Fund	200353	85,966	12,208	-	-	-	-	-	-	-	-	98,174
Total		\$ 5,097,955	\$ 6,442,886	\$ -	\$ 5,000,000	\$ 5,996,000	\$ 7,761,360	\$ 8,643,216	\$ 8,901,216	\$ -	\$ -	\$ 47,842,633

Transportation & Storm Water

West Mission Bay Drive Bridge Over San Diego River / S00871

Trans - Bridge - Vehicular

Council District: 2	Priority Score: 70
Community Plan: Midway - Pacific Highway, Mission Bay Park, Peninsula	Priority Category: High
Project Status: Continuing	Contact Information: Palaseyed, Abi
Duration: 1997 - 2021	619-533-4654
Improv Type: Replacement	apalaseyed@sanidiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway - Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2014 and will be completed once funding is identified.

Summary of Project Changes: The \$71.3 million previously anticipated in Fiscal Year 2013 was not from the Federal Highway Administration (FHA) grant funding nor private donations. The amount has been revised to \$97.2 million which reflects anticipated grant funding to be received in Fiscal Year 2014. The total project cost has increased by \$25.4 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 4,165,040	\$ 4,215,306	\$ -	\$ -	\$ 97,206,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,586,347
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
TransNet (Prop A 1/2% Sales Tax)	400156	679,405	30,473	-	-	-	-	-	-	-	-	709,878
TransNet Extension Congestion Relief Fund	400169	350,044	2,949,263	-	-	500,000	-	-	-	-	-	3,799,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	8,000,000
Total		\$ 5,858,611	\$ 7,195,042	\$ -	\$ -	\$ 97,706,000	\$ -	\$ -	\$ -	\$ -	8,000,000	\$ 118,759,654

Transportation & Storm Water

West San Ysidro Blvd Streetscape / S00822

Trans - Roadway - Enhance/Scape/Medians

Council District: 8	Priority Score: N/A
Community Plan: San Ysidro	Priority Category: N/A
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2004 - 2010	619-533-7482
Improv Type: Replacement	jbatta@sandiego.gov

Description: This project provides for public improvements along West San Ysidro Boulevard on the block located between Cottonwood and Via de San Ysidro. The improvements are the initial revitalization activities for the area and will consist of sidewalk improvements, new street trees, and ornamental street lamps.

Justification: The City of San Diego Redevelopment Agency and San Ysidro Business Improvement District have identified this public improvement project as a priority for the San Ysidro commercial district to help eliminate blight, spark new development, and increase business activity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Schedule: Project has been completed.

Summary of Project Changes: This project complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,000
RDA Contribution to San Ysidro Project Fund	200354	280,608	298,587	-	-	-	-	-	-	-	-	579,194
Total		\$ 290,608	\$ 298,587	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	589,194

Transportation & Storm Water

Westerly Extension of Hazard Center Drive / RD10001

Trans - Roadway

Council District: 6	Priority Score: N/A
Community Plan: Mission Valley	Priority Category: N/A
Project Status: Continuing	Contact Information: Johnson, Brad
Duration: 2010 - 2013	619-533-5120
Improv Type: New	bjohnson@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction is anticipated to occur in Fiscal Year 2014. This project is being designed and constructed by the developer.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Transportation & Storm Water

Willow Elementary School-Safe Route to School / S00740

Trans - Ped Fac - Sidewalks

Council District: 8	Priority Score: 38
Community Plan: San Ysidro	Priority Category: Low
Project Status: Warranty	Contact Information: Batta, Jamal
Duration: 2006 - 2011	619-533-7482
Improv Type: New	jbatta@sandiego.gov

Description: This project provides for improved pedestrian safety around Willow Elementary School. The scope includes the construction of new sidewalks, curb ramps, and pedestrian countdown timers.

Justification: The area surrounding Willow Elementary School has high automobile, bicycle, and pedestrian injury rates. This project will provide a safer walking environment for both students and members of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction was completed in Fiscal Year 2010.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2014	FY 2014 Anticipated	FY 2015	FY 2016	FY 2017	FY 2018	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 559,911	\$ 40,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	600,000
TransNet (Prop A 1/2% Sales Tax)	400156	50,000	-	-	-	-	-	-	-	-	-	50,000
Total		\$ 609,911	\$ 40,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	650,000

Transportation & Storm Water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
West Mission Bay Drive Bridge Over San Diego River / S00871	\$ 118,759,654	\$ 8,000,000	6.7%	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. A portion of construction is currently unfunded.
Genesee Avenue - Widen Interstate 5 Crossing / S00839	95,300,000	7,700,000	8.1%	This project provides for widening Genesee Avenue and for Interstate 5 Corridor improvements. Construction of additional corridor improvements is currently unfunded.
Linda Vista Rd at Genesee Intersection Improvement / S00907	1,023,188	160,188	15.7%	This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive north-bound right-turn lane. A portion of the construction phase is unfunded.
Old Otay Mesa Road- Westerly / S00870	8,250,000	2,000,000	24.2%	This project provides for design and construction of a portion of Old Otay Mesa Road. Construction phase is currently unfunded.
Resurfacing of City Streets / AID00005	510,471,854	156,106,910	30.6%	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Drainage Projects / ACA00001	246,089,464	87,100,719	35.4%	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects based on condition assessments.
Otay Mesa Truck Route Phase 4 / S11060	16,850,000	9,350,000	55.5%	This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court. Construction phase is currently unfunded.
State Route 56 Bike Interchanges / S00955	11,354,408	6,822,940	60.1%	This project provides at-grade or grade-separated bicycle path interchange facilities along State Route 56. Future sections of the project are currently unfunded.
El Camino Real - Half Mile to Via De La Valle / S00856	32,565,869	19,941,511	61.2%	This project provides for reconstruction and widening of the existing two-lane bridge to a four-lane bridge. Construction phase is currently unfunded.
State Route 163/Friars Road / S00851	122,650,941	77,086,159	62.9%	This project provides for reconfiguration of State Route 163 and Friars Road on and off-ramps and other Friars Road improvements. Future phases of this project are currently unfunded.
34th Street Storm Drain / S11001	230,000	155,000	67.4%	This project provides for improved flood control by upgrading the existing pipe and outfall along 34th Street. Construction phase is currently unfunded.
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	1,651,010	1,116,010	67.6%	This project will provide the link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path. Construction phase is unfunded.

Transportation & Storm Water

Unfunded Needs List

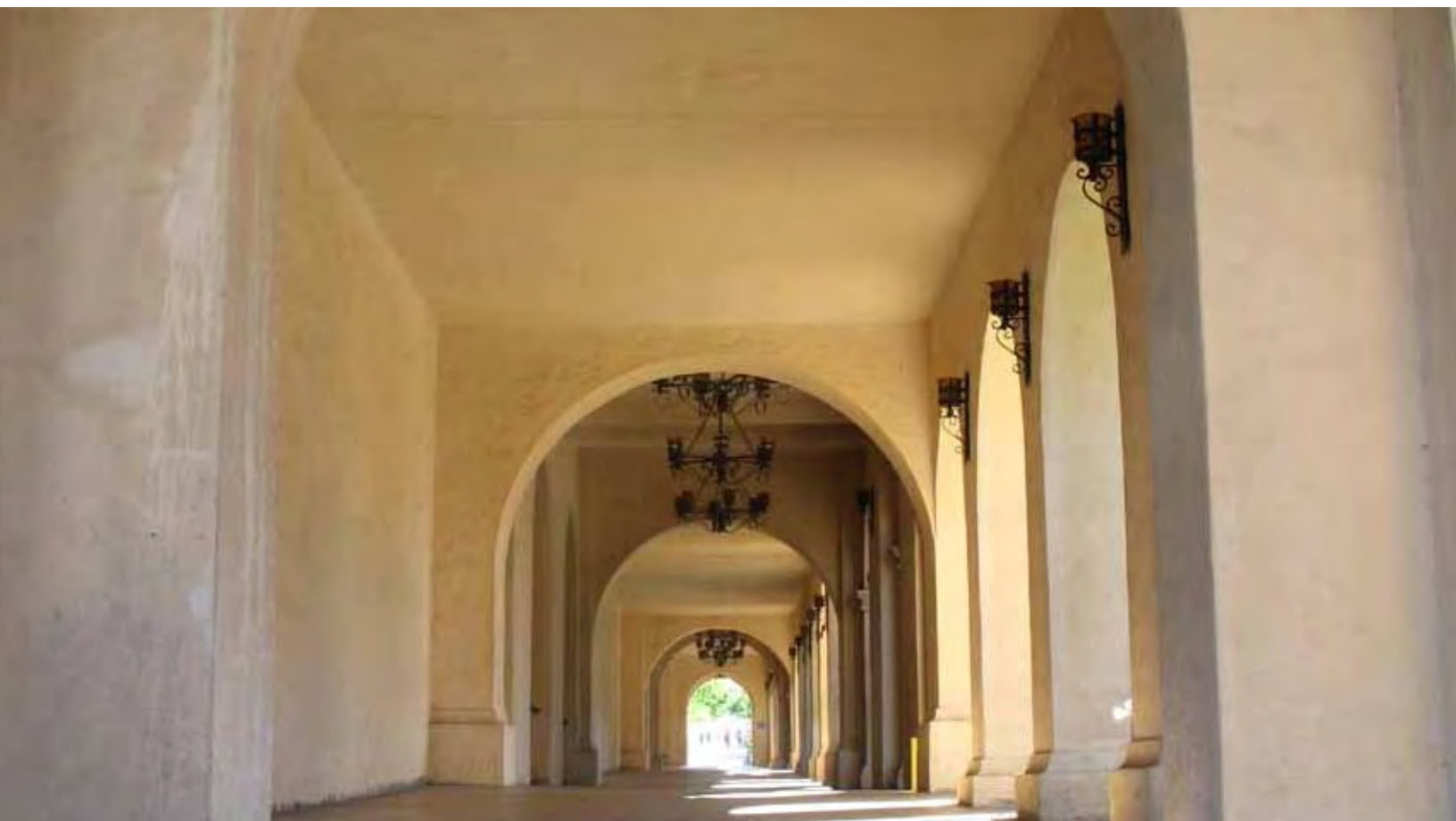
Project	Project Total	Unidentified Funding	Percent Unfunded	Description
University Avenue Sidewalk from 54th to 68th / S00910	2,450,000	1,750,000	71.4%	This project provides for the installation of approximately 16,000 feet of new concrete sidewalk and other roadway and safety/capacity improvements on both sides of University Avenue from 54th Street to 68th Street. Redevelopment Agency funding was not received as initially anticipated, and \$1.8 million is now reflected as unidentified funding for this project.
Fund for the SR 56 expansion fr 4 to 6 lanes / RD14000	152,000,000	119,000,000	78.3%	This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of \$152 million includes an unfunded amount of \$119 million.
Torrey Pines Improvements Phase I / S00613	15,900,000	13,000,000	81.8%	This project provides for improvements to the Torrey Pines Corridor. Future phases of the project, design, and construction are currently unfunded.
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	370,000	320,000	86.5%	This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard. Design and construction phases are currently unfunded.
Sea World Drive/Interstate 5 Interchange Imp / S00888	120,163,209	105,438,300	87.7%	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
Sorrento Valley Road & Interstate 5 Interchange / S00914	53,019,000	47,000,000	88.6%	This project provides for a new freeway interchange to address traffic congestion. Construction phase is currently unfunded.
Alvarado Canyon Road Realignment / S00894	5,665,722	5,140,000	90.7%	This project provides for the realignment of Alvarado Canyon Road from 380 feet east of the Fairmount Avenue and Camino Del Rio North intersection to the Fairmount Avenue and Mission Gorge Road intersection. The construction phase is currently unfunded.
Coastal Rail Trail / S00951	21,905,818	19,925,629	91.0%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
Street Light Circuit Upgrades / AIH00002	36,650,000	33,347,000	91.0%	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Total - Transportation & Storm Water	\$ 720,460,366			



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2014

PROPOSED BUDGET



Glossary and Indexes



City of San Diego

Capital Improvements Program

Glossary

ACCOUNTING PERIOD – The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET – The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION – A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSET TYPE – Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

ASSET MANAGEMENT - Asset management is a strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

Capital Improvements Program

Glossary

BUDGET DOCUMENT – The instrument utilized to present the City’s comprehensive financial plan to the City Council and the public.

BUSINESS AREA – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC) – This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset-owning department management to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS – Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL – A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF) - Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

Capital Improvements Program

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ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA) - An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT – A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE - The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

Capital Improvements Program

Glossary

OPERATING IMPACTS – An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PROJECT TYPE - Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP) – These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP) – Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG) – A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

TRANSNET FUNDS – Funds derived from a one-half cent local sales tax, that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST – A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING – An amount required for project completion, but for which no funding source has been identified.

Capital Improvements Program

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