CITY OF SAN DIEGO

PROPOSED BUDGET

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Kevin L. Faulconer
Mayor

Sherri Lightner
Council President
District 1

Lorie Zapf
Councilmember
District 2

Todd Gloria
Councilmember
District 3

Myrtle Cole
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

David Alvarez
Councilmember
District 8

Marti Emerald
Council President Pro Tem
District 9

FY: 2016

VOLUME 1 Budget Overview and Schedules

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Dedicated Excellence in Municipal Financial Reporting

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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.

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THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present a balanced **Fiscal Year 2016 Proposed Budget**. The Proposed Budget continues to put neighborhoods first by prioritizing investment in important neighborhood services and infrastructure while maintaining a strong commitment to responsible financial management.

The Proposed Budget works to build "One San Diego" where residents in every community have the opportunity to succeed. There is a renewed emphasis in infrastructure repair, rebuilding the San Diego Police Department, enhancing Parks and Recreation center hours, increasing afterschool programs and broadband access in City libraries, providing additional support and housing opportunities for the homeless, expanding of youth summer employment opportunities and continuing my administration's commitment to transparency and open data initiatives. This Proposed Budget supports the goals of the City of San Diego Strategic Plan: Provide high quality public service, work in partnership with all of our communities to achieve safe and livable neighborhoods, and create and sustain a resilient and economically prosperous city.

Repairing Streets and Investing in Infrastructure

The City's highest infrastructure priority remains street repair. I have committed to repairing 1,000 miles of streets over the next five years, a plan that doubles street repair work throughout San Diego and equals roughly one-third of the City's entire street network. Funding comes from a multitude of sources, including bond proceeds, Proposition 42 replacement funds, and TransNet funds. Key infrastructure investments funded by the General Fund include park improvements, streetlights, fire stations, storm drain maintenance and facilities maintenance.

The Proposed Budget also includes the City's planned capital bond program to assist in the long-term financing of vital infrastructure projects. A $120 million deferred capital bond was delayed one year due to litigation but was recently re-approved by City Council after the City prevailed in court. The bond includes funding for street paving, sidewalks, fire stations and libraries throughout San Diego.

Safe and Livable Neighborhoods

Every San Diegan deserves to feel safe in his or her neighborhood. The Proposed Budget prioritizes services that reduce and prevent crime through timely and effective response in all communities.

Retaining and recruiting police officers to grow and strengthen the San Diego Police Department has been a large focus over the past year. On March 23, 2015, the City Council approved a tentative agreement reached between my administration and the San Diego Police Officers Organization. The agreement establishes a pay increase of approximately 6.6 percent over five years and complies with Comprehensive Pension Reform's (Proposition B, approved June 2012) freeze on pensionable pay. The Proposed Budget provides funding to implement the first year of this agreement as well as increases for additional police civilian positions, additional police academy attendees, body cameras, and an upgrade to the police computer-aided dispatch system.

Safe communities require well staffed and equipped fire crews and emergency first responders. The Proposed Budget includes increased funding for two additional fire academies to help alleviate expected retirements in Fiscal Year 2016. It incorporates staffing and operational needs for the temporary fire station in Skyline and the permanent station at Eastside Mission Valley. It also allocates funding for two Fast Response Programs as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are significant attractions to residents and visitors each year, posing unique public safety challenges. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. In line with the top priorities from the Lifeguard Division Five-Year Needs Assessment report, the Proposed Budget provides for an advanced lifeguard academy as well as a lifeguard vessel replacement funding mechanism.

An Economically Prosperous City with Opportunity in Every Community

No matter where you live in our great city, everyone deserves equal access to opportunities. The Proposed Budget emphasizes programs that create dynamic, connected and sustainable neighborhoods. Quality neighborhood services are integral to building stronger, more resilient communities.

The Proposed Budget significantly increases hours for the 16 largest recreation centers throughout San Diego and provides additional funding to expand the successful "Do Your Homework @ the Library" program into the summer months to better serve San Diego students and families. Staffing and operational support for several new recreation facilities is expected to become fully operational during the fiscal year. Funds for much-needed park facility repairs to aging playgrounds and recreation centers are included. Funding has also been allocated to the San Diego Workforce Partnership's "Connect2Careers" program to increase employment opportunities for San Diego youth to build a strong, 21st Century workforce that diversifies and grows the local economy.

The Proposed Budget funds community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and help neighborhoods flourish with better transportation options and improved access to services and commerce.

The Proposed Budget also reflects a commitment to helping homeless veterans and individuals with a renewed focus on permanent solutions to ending homelessness. In total, approximately $2 million is provided for programs that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Excellent Customer Service and Open Government

Increasing government transparency using technology continues to be a priority in the Fiscal Year 2016 Proposed Budget. Increased funding has been included to add positions to implement the City's new open data policy, which will result in more helpful information on the City website.

To better serve taxpayers and provide a high quality of customer service, the Proposed Budget includes funding for a resident satisfaction survey that will be used to help make City operations more efficient and effective. Collecting meaningful feedback promotes a customer-focused culture that values accessible, consistent and predictable delivery of services.

Strong Financial Management and Commitment to Operational Efficiencies

The City's fiscal health is the result of strong financial management policies, well established long-term financial planning, and a comprehensive plan to address both pension and retiree health care costs. Fitch Ratings has cited the City's solid financial operations resulting from ongoing commitment to conservative fiscal management policies, general fund balance and reserves preservation, financial disclosure practices, and pension and retiree health care reform as some of the key drivers to the City's favorable credit ratings. Standard & Poor's Ratings Service has cited the City's very strong management and fiscal policies, including five year financial forecasting, a policy of maintaining emergency and stability reserves, and strong budgetary oversight as some of the key drivers to our favorable rating. This commitment to fiscal stability and good financial management continues to support a healthy financial future. The Fiscal Year 2016 Proposed Budget protects General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements entered into in Fiscal Year 2014 with five recognized employee organizations, the Fiscal Year 2016 Proposed Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty to the cost of labor, which is important for future budgets and resource allocation. The Proposed Budget also includes efficiency savings and cost reductions accrued from previous managed competitions for City functions.

In August 2014 the City launched San Diego Works, a new efficiency program to complement competitive bidding for City services. Working with labor organizations, this program challenges City employees to develop proposals that enhance service levels while also delivering budgetary savings. Successful proposals, and the corresponding budget reductions, will be incorporated into the Fiscal Year 2016 Adopted Budget. In addition, I have asked all City

departments to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

Conclusion

The Fiscal Year 2016 Proposed Budget continues to create opportunities for San Diegans in every neighborhood. It prioritizes services and programs that will continue to support "One San Diego" where all neighborhoods can thrive, more San Diegans can have access to economic opportunity, and our city government is open, effective and efficient. The Proposed Budget increases funding for infrastructure improvements and public safety, continues to restore neighborhood services, funds homeless programs and customer service initiatives, and maintains sound financial practices that have resulted in improved credit ratings.

I look forward to working with the City Council as it reviews the Proposed Budget ahead of its adoption in June 2015. I want to thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget.

Sincerely,



Kevin L. Faulconer
Mayor

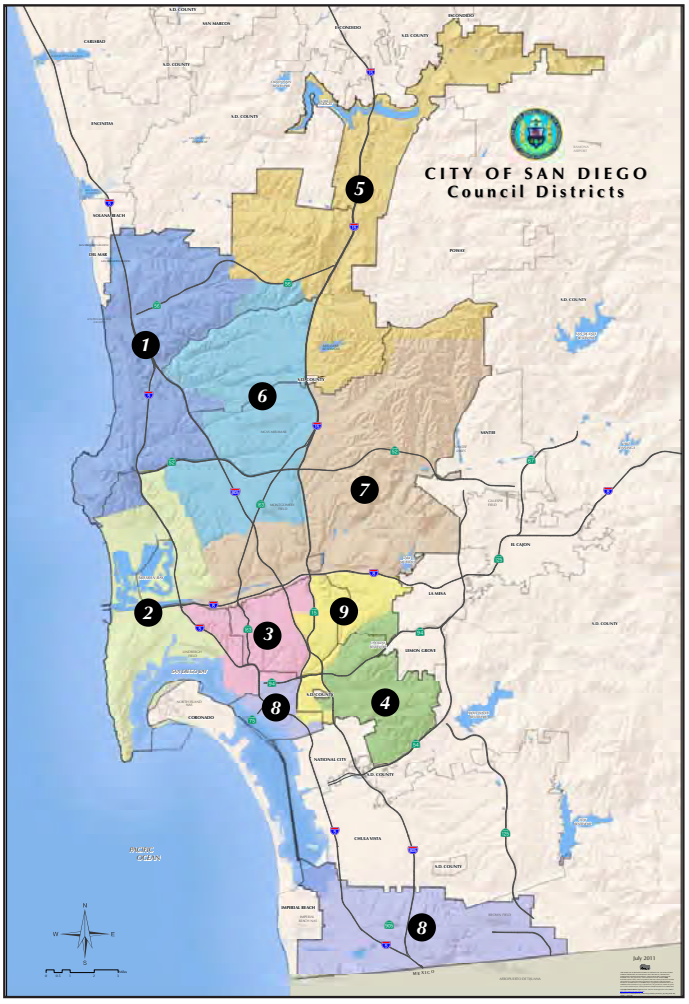
City Officials



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Council President
District 1





Myrtle Cole
Councilmember
District 4



Lorie Zapf
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Mark Kersey
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David Alvarez
Councilmember
District 8



Marti Emerald
Council President Pro Tem
District 9



Scott Chadwick
Chief Operating Officer

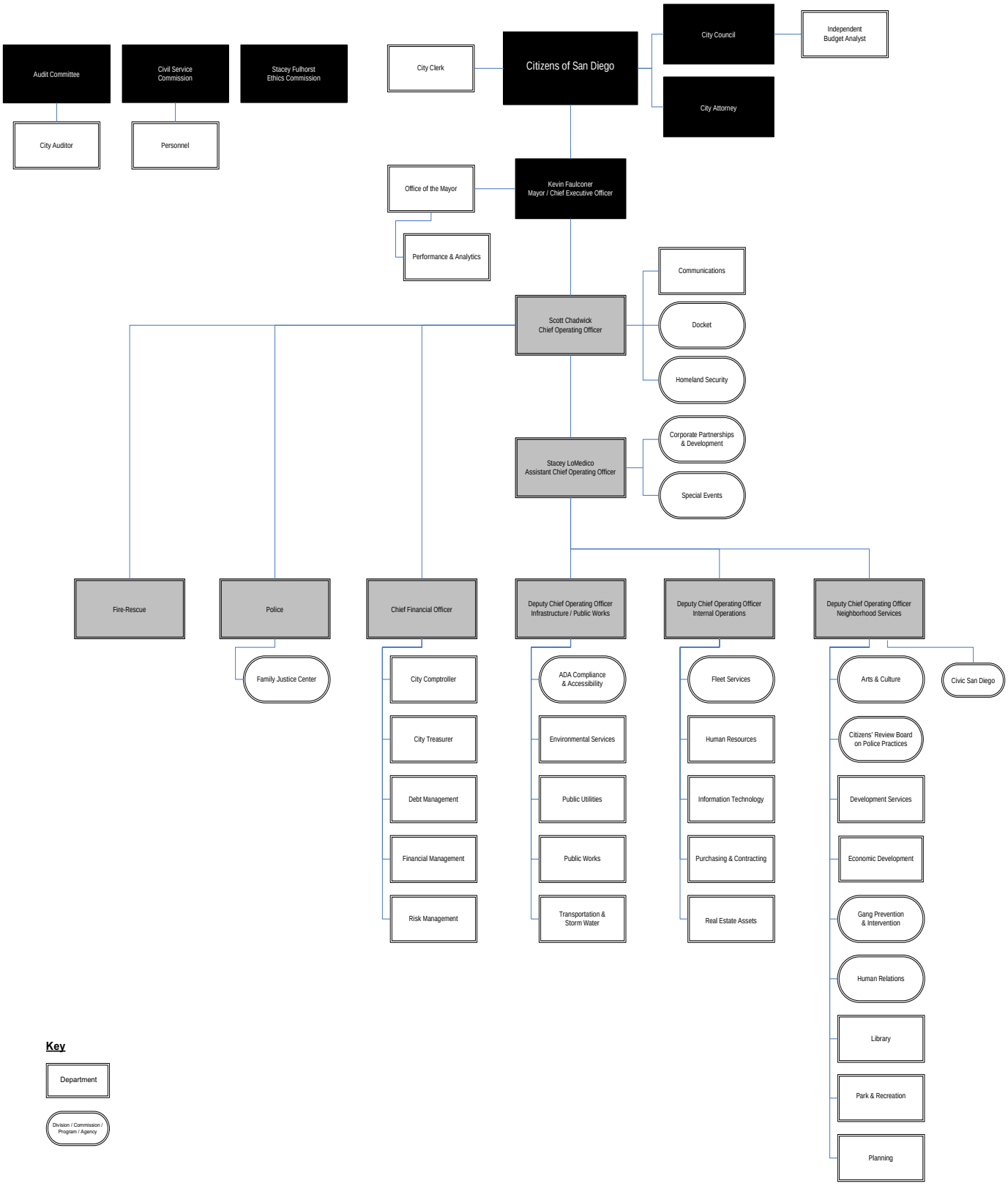


Jan Goldsmith
City Attorney

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City of San Diego Organization

(All City Functions)



Strategic Plan



Mission

To effectively serve and support our communities

Vision

A world-class city for all

Values

Integrity	Do the right thing Be ethical, truthful and fair Take responsibility for our actions
Service	Exhibit pride in all that we do Treat others as we would like to be treated Anticipate and promptly respond to requests
People	Value customers and employees as partners Recognize that an engaged City workforce is the key to quality customer service Promote diversity as a strength
Excellence	Foster a high performance culture Establish clear standards and predictable processes Measure results and seek improvement in everything we do

Goals

Goal 1	Provide high quality public service
Goal 2	Work in partnership with all of our communities to achieve safe and livable neighborhoods
Goal 3	Create and sustain a resilient and economically prosperous City

CITY OF SAN DIEGO

PROPOSED BUDGET



FY: 2016

Executive Summary

Executive Summary

The City of San Diego's Fiscal Year 2016 Proposed Budget is $3.2 billion and is comprised of six operating fund types (General Fund, Special Revenue Funds, Debt Service and Tax Funds, Capital Project Funds, Enterprise Funds, and Internal Service Funds) and the Capital Improvements Program (CIP). This represents an increase of $207.0 million or 6.9 percent compared to the Fiscal Year 2015 Adopted Budget.

The Fiscal Year 2016 Proposed Budget includes a total of 10,902.31 Full-Time Equivalent (FTE) positions, representing an increase of 424.09 FTE positions or 4.0 percent compared to the Fiscal Year 2015 Adopted Budget. These new positions are primarily focused on maintenance and repair of City streets, Municipal Storm Water Permit compliance, sworn and civilian police support, engineering support, facilities maintenance, and fleet operations maintenance.

In February 2015, the Mayor released a new City Strategic Plan to guide the performance management of the City. The City Strategic Plan defines the City's mission, vision, values, goals, objectives, and key performance indicators. It sets the framework for City employees' work and gives branches and departments the foundation to develop strategic plans. Branch and Department level tactical plans are expected to be completed by the end of Fiscal Year 2016.

Total City Expenditures Fiscal Years 2015-2016 by Fund Type

(in $ millions)

Fund Type	FY 2015	FY 2016
General Fund	$ 1,202.4	$ 1,275.6
Special Revenue Funds	383.3	407.2
Capital Projects Funds	12.5	13.2
Enterprise Funds	933.7	991.9
Internal Service Funds	165.3	188.1
Capital Improvements Program	310.0	338.3
Total	**$ 3,007.3**	**$ 3,214.3**

Total City FTE Positions Fiscal Years 2015-2016 by Fund Type

Fund Type	FY 2015	FY 2016
General Fund	6,975.29	7,221.39
Special Revenue Funds	263.36	273.20
Enterprise Funds	2,385.38	2,424.08
Internal Service Funds	790.18	919.63
Other Funds	64.00	64.00
Total	**10,478.21**	**10,902.30**

Budget Process

The Budget Process for the annual operating budget is developed in conjunction with the Mayor, City Council, City departments and public input. The Budget Process consists of three main phases: Budget Development, Budget Review and Budget Adoption.

The Budget Development phase began with the release of the Five-Year Financial Outlook for Fiscal Year 2016-2020 on November 14, 2014, which created the framework for the development of the Fiscal Year 2016 Proposed Budget.

Next, the City departments submitted budget requests that were then analyzed, reviewed, and prioritized by City management. General Fund revenues and expenditures were determined and balanced through the budgeting process and included in the Fiscal Year 2016 Proposed Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council will hold a series of public meetings to obtain input from San Diego residents on spending priorities. Council members and the Mayor will use the information at these hearings

to recommend changes to the Fiscal Year 2016 Proposed Budget. Once the City Council approves the budget and final changes have been made, the City Council will be presented with the Appropriation Ordinance, where it is anticipated that the Fiscal Year 2016 budget will be enacted into law.

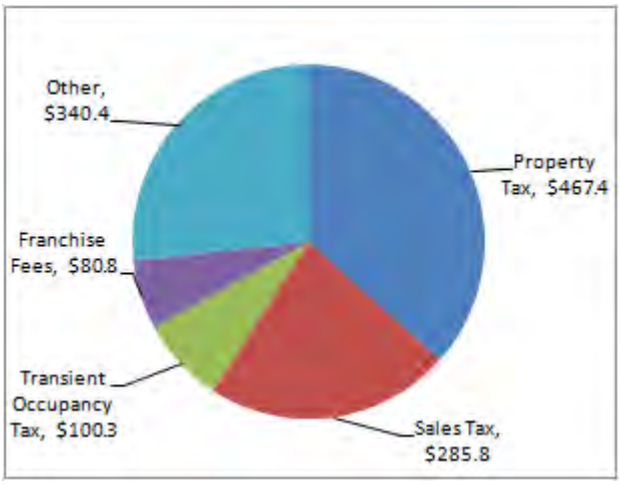
General Fund Overview

The Fiscal Year 2016 Proposed Budget includes General Fund expenditures of $1.28 billion and General Fund revenues of $1.27 billion. Expenditures are supported by a combination of revenues and unrestricted fund balance to fund Community Projects, Programs, and Services. In addition, per the City's Budget Policy, one-time revenues do not support ongoing expenditures.

Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These major revenue sources total $934.3 million, which accounts for 73.3 percent of the City's General Fund revenue in the Fiscal Year 2016 Proposed Budget.

FY 16 Proposed General Fund Revenue

(in $ millions)



As the economy recovered coming out of the recession, the City's General Fund revenue grew at a rate that was faster than the historical average. Moderate revenue growth is projected to continue and has been incorporated into the Fiscal Year 2016 Proposed Budget, but at a slower pace than what was experienced in the recovery immediately following the recession. This includes growth in all four of the City's major General Fund revenue categories:

- **Property Tax:** 4.25 percent
- **Sales Tax:** 4.0 percent
- **Transient Occupancy Tax:** 5.5 percent
- **Franchise Fees:**
  - SDG&E: 2.0 percent
  - Cable: 0.0 percent

Service Enhancements and Adjustments

As a result of the continuing positive trends in revenue growth, the Fiscal Year 2016 Proposed Budget includes a number of service enhancements for the residents of San Diego. These service enhancements focus on four main areas: repairing streets and investing in infrastructure, safe and livable neighborhoods, an economically prosperous city with opportunity in every community, and excellent customer service and open government. The list below highlights some of these key enhancements.

Repairing Streets and Investing in Infrastructure

Mayor Faulconer has committed to dedicate at least 50 percent of major General Fund revenue growth to repairing streets and investing in infrastructure. The Fiscal Year 2016 Proposed Budget includes a net $41.0 million in new infrastructure expenditures, which exceeds the 50 percent commitment of $33.7 million.

- **$120 Million Bond Issuance:** additional funding for debt service payments for lease revenue bonds to fund CIP projects for streets, sidewalks, facilities (including libraries and fire stations), ADA improvements, and storm drains.

- **Rebuilding Streets:** additional funding for materials and positions needed to meet the Mayor's initiative of repairing 1,000 miles of streets in five years.
- **Parks Infrastructure:** additional funding for park assessments, playground improvements and repairs, and support for park improvement projects.
- **Street Lights:** additional funding for CIP projects to upgrade existing street light circuits and install new street lights.
- **Fire Stations:** additional funding for the construction of Fire Station No. 02 - Bayside.
- **Storm Drain Maintenance:** additional funding and positions to comply with the requirements of the Municipal Storm Water Permit.
- **Facilities Maintenance:** additional funding for facility assessments, CIP projects, and positions that will help the City to address the backlog of plumbing, electrical, roof, HVAC, and other needs for General Fund owned and operated facilities.
- **Sidewalks:** additional funding for the repair and reconstruction of sidewalks, curbs, and gutters citywide.

Safe and Livable Neighborhoods

- **Police Recruitment and Rete ntion:** funding for the implementation of a new memorandum of understanding (MOU) between the City and the San Diego Police Officers Association to improve the recruitment and retention of police officers.
- **Police Academies and Positions:** funding for four Police Academies with an average of 43 recruits in each academy combined with the addition of sworn and civilian positions to support the rebuilding of San Diego's Police Department.
- **Police Equipment:** additional funding to upgrade the City's Computer Aided Dispatch system (CAD) and other essential equipment for sworn officers.
- **Fire Academies:** addition of two Fire academies for a total of three academies to maintain staffing in the Fire-Rescue Department.
- **Staffing for New Fire Stations:** additional funding for staffing and operating Fire Station No. 45 - Eastside Mission Valley and the temporary Fire Station on Skyline Drive.
- **Fire Fast Response Squads:** continued funding of the Fast Response Squad in Encanto and the addition of one new Fast Response Squad in University City subject to meet and confer with the City's impacted labor organizations.
- **Advanced Lifeguard Academy:** additional funding for positions and equipment needed to support an advanced lifeguard academy to maintain adequate levels of trained lifeguards.

An Economically Prosperous City with Opportunity in Every Community

- **Expanded Recreation Center Hours:** additional funding and positions to increase operations from 45 to 60 hours per week at 16 large recreation centers.
- **Staffing for New Park & Recreation Facilities:** additional funding and positions to support new Park & Recreation facilities coming online in Fiscal Year 2016.
- **Teen Nights:** additional funding and positions to expand the Teen Nights Program to five additional recreation centers.
- **Expanded Library After Sch ool Program:** additional funding and positions to expand the Do Your Homework @ the Library after-school program into the summer at 10 libraries.
- **Code Enforcement:** additional funding and positions for proactive code enforcement of substandard housing.
- **Connect2Careers:** additional funding to support the CONNECT2Careers program, which provides youth with summer employment opportunities, job-readiness training, and job placement.

Executive Summary

- **Tree Maintenance:** additional funding for increased trimming of right of way trees and palm trees.
- **Community Plan Update s:** additional funding and positions to support the completion of community plan updates currently being performed.
- **Homeless Services:** continuation of funding for homeless services that focus on permanent solutions to end homelessness.

Excellent Customer Service and Open Government

- **Open Data:** additional funding and positions to assist the Chief Data Officer and support the City's Open Data Policy. The purpose of Open Data is to make City operations more transparent and accountable to the public and allow the public to assist in identifying and creating tools and solutions for improving government services.
- **Centralized Customer Service:** additional funding and positions to support the development of a centralized customer service system.
- **Resident Satisfaction Survey:** additional funding to conduct a resident satisfaction survey to measure the City's performance and gather the public's service priorities for consideration in crafting policy and allocating resources.

Non-General Fund Overview

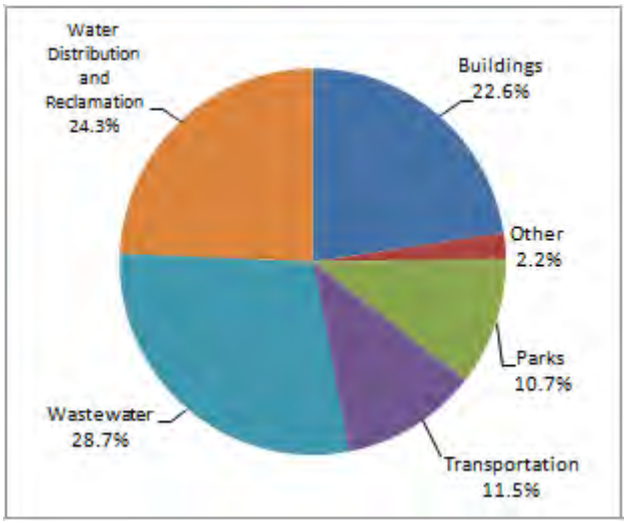
In addition to the General Fund, the Fiscal Year 2016 Proposed Budget includes the following major changes in other non-general funds:

- **Engineering & Capital Projects:** additional funding and positions to support the expanded Capital Improvements Program (CIP).
- **Fleet Services:** additional funding and positions to improve the operations and maintenance of the City's vehicle fleet.
- **Penny for the Arts:** additional funding to maintain the Penny for the Arts blueprint allocation at 5.7 percent.
- **Information Technology:** additional funding to enhance the City's website.
- **Body Worn Came ras:** additional funding for body worn cameras for the Police Department.
- **Public Utilities:** continued focus on implementation of San Diego Pure Water; commitment to infrastructure through replacement and rehabilitation of water and wastewater pipelines and mains; and efficiency through optimization of operations.

Capital Improvements Program Overview

The Fiscal Year 2016 Proposed Capital Improvements Program (CIP) Budget is $338.3 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities.

Proposed FY16 Budget by Project Type



Conclusion

The Fiscal Year 2016 Proposed Budget increases funding for the City's priorities: repairing streets and investing in infrastructure, safe and livable neighborhoods, an economically prosperous city with opportunity in every community, and excellent customer service and open government. Additional details are included throughout this Volume.

CITY OF SAN DIEGO

PROPOSED BUDGET



FY: 2016

City Profile

City Profile

San Diego at a Glance



The City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class family attractions. The City is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination.[1] As the eighth largest city in the nation and the second largest city in California, the City of San Diego's total population is approximately 1.35 million as of January 2014.[2] The City's population has grown by approximately seven percent between 2000 and 2010 for an average increase of 8,400 annually.[3]

The City covers 325 square miles and stretches nearly 40 miles from north to south. There are 93 miles of shoreline including bays, lagoons and the Pacific Ocean. The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad in La Jolla and Cowles Mountain which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to mid to upper 80s in the inland areas. Average annual rainfall is approximately 10 inches per year with more than 80 percent of the region's rainfall occurring between December and March.[4] Despite what should be average rainfall, California has faced a severe water shortage in the last few years with no end to the drought in sight. On April 1, 2015, Governor Edmund G. Brown Jr. announced actions to save water, increase enforcement that would prevent wasteful water use, and take steps toward streamlining government response and investing in new technologies. [5]

Center for Education & Research

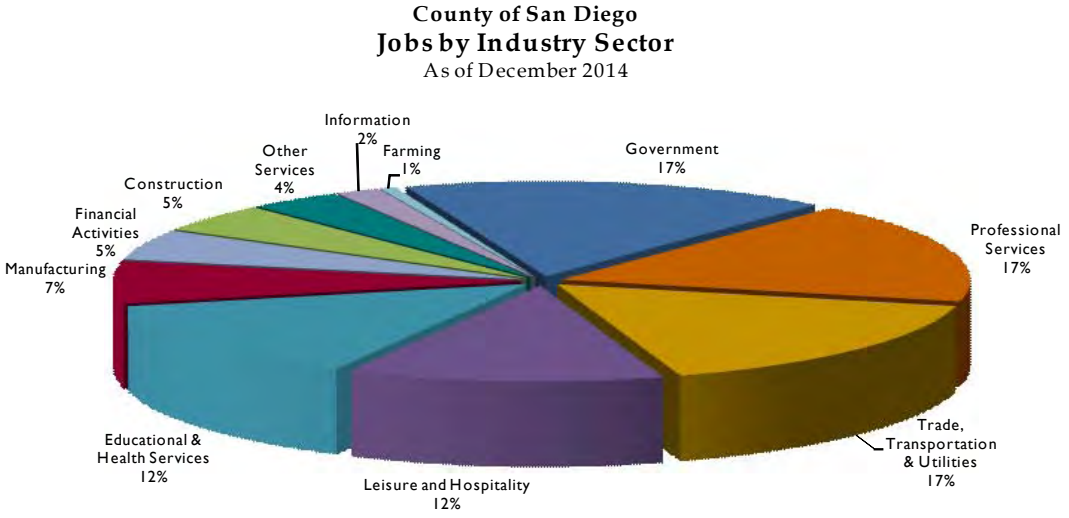
San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University (SDSU), the University of San Diego (USD), and the University of California, San Diego (UCSD) are three major universities in the City. UCSD is home to the Scripps Institution of Oceanography, one of the largest and most important centers for ocean and earth science research in the world. The Scripps Fleet of four oceanographic research vessels and the research platform FLIP make up one of the largest academic fleets in the world.[6] The City is also

[1] San Diego Regional Economic Development Corporation website, March 8, 2015
[2] Department of Finance Population Estimates website, 2014
[3] 2010 Census Estimates
[4] San Diego County Water Authority website, 2015
[5] State of California website, 2015
[6] Scripps Institution of Oceanography, University of California, San Diego website, March 8, 2015

served by many community colleges offering academic courses and vocational training, with the vocational courses often customized to meet the special needs of area employers.

Economic Diversity

San Diego public and private sector activity has created a business environment in the region that fosters small businesses. San Diego is participating in the Global Cities Initiative, a joint use project of the Brookings Institute and JP Morgan Chase, aimed at helping leaders of metropolitan cities strengthen their regional economies. The $10 million, five-year project will provide an international network of leaders the ability to discuss and foster ideas to promote expansion of their economies on a global scale and learn best practices from around the world.[1]On February 12, 2015, San Diego Mayor Kevin Faulconer and London Mayor Boris Johnson were hosted at the Metropolitan Policy Program at Brookings to discuss strategies to build their traded sectors and advanced industry clusters, promote innovation, boost exports and international investments, enhance infrastructure, and leverage talent.



Source: State of California Employment Development Department, Labor Market Information Division.

The City's economic base, which in the past had a greater reliance on federal defense spending, has undergone a transformation in recent years to become even more diversified. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in international trade, high-tech manufacturing and research, and a growing tourism industry. In addition, other contributors to the San Diego economy are basic manufacturing, health services, and local government.

International Trade

In collaboration with Mexico, San Diego's emergence as a center for international trade is due in large part to the successful work of the Port of San Diego in transportation and economic initiatives. The Port of San Diego offers world class maritime facilities built around one of the world's great natural harbors. According to the U.S. Census Bureau, exports passing through the San Diego Customs District in 2010 totaled approximately $16.2 billion, a 15.7 percent increase over the 2009

[1] The Brookings Institution website, February 12, 2015

total exports of approximately $14 billion. In 2010, San Diego Custom District imports totaled $32.4 billion, a 6.6 percent increase over the 2009 total imports of approximately $30.4 billion. Imports and exports totaled $48.6 billion within the San Diego Customs District in 2010.[1]

The San Diego Association of Governments (SANDAG), Caltrans and a number of local, state and federal agencies are executing an aggressive plan to self-finance a new border crossing in the San Diego/Baja California region. Annually, $54 billion worth of goods move across all borders in which wait times can be in excess of two hours. The new port of entry connecting roadways in the United States and Mexico east of the existing Otay Mesa/Mesa de Otay border crossing will reduce congestion and give travelers a faster and more predictable option for crossing the border.

The San Diego-Tijuana Airport Cross-Border Facility (CBF) is a project led by a bi-national private partnership which would enable only ticketed airline passengers who pay a toll to travel between Mexico's Tijuana International Airport and a new, secure passenger facility in San Diego, California via an enclosed, elevated pedestrian bridge. The project developer anticipates that phase 1 of the CBF program will open in summer 2015 and is expected to serve over two million passengers annually, increasing to 4.9 million by 2030. The CBF project includes parking facilities, ground and potential bus services on the United States side. The project will help alleviate congestion at existing San Ysidro and Otay Mesa border crossing and improve economic activity in the region by reducing border crossing delays.[2]

Upon his election in February 2014, Mayor Kevin Faulconer met with his counterpart in Tijuana to discuss new initiatives to expedite truck crossings from the U.S. into Mexico, reopen a rail line between the two cities, and improve the economic climate in each city. On February 20, 2015 Mayor Kevin Faulconer traveled to Tijuana to foster communication between officials between both cities and solve binational issues that affect the region, including economic development opportunities and promotion of the region.[3]



Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States that include companies focused on information and communication technology, biotech/life sciences, clean-tech, and maritime technology. Major pharmaceutical companies including Pfizer, Johnson & Johnson, and Merck maintain a presence in the region to foster

[1] 2010 Census Estimates
[2] San Diego Association of Governments March 08, 2015
[3] City of San Diego, Press release February 20, 2015

collaboration with major research institutes, universities and smaller biotech companies.[1] Thanks to its strong technology sector, local innovators, green practices, smart public planning and an unparalleled quality of life, San Diego will be the only U.S. city selected to be featured in "World Smart Cities," a National Geographic Channel documentary series airing in 2015 in more than twenty countries. This unprecedented exploration of the world's cities seeks to showcase destinations where technology, talent and innovation are creating new urban environments that will emerge as leading cities in the 21st century.[2] In 2014, San Diego has been recognized for its prominence in many other areas; the U.S. Department of Energy's Bio-energy Technologies Office (BETO) ranked programs at UCSD as the two best in the country for algal biofuels research, including Scripps Institution of Oceanography as top in the nation.[3] Also, in 2014 University of California, San Diego Health System was awarded for the second time the Leapfrog Top Hospital award for its excellence in hospital safety and quality.[4] Moreover, the San Diego based genome sequencing company Illumina was ranked top of the 50 smartest companies in Massachusetts Institute of Technology (MIT) Technology Review list, gaining grounds over companies like Tesla Motors, Google, Samsung, and others. The City of San Diego, with San Diego Regional Economic Development Corporation's assistance, announced an agreement that would help the genomics pioneer expand in San Diego; the City provided a tax rebate in exchange for the retention and creation of 300 well-paying jobs.[5]

In addition, San Diego County's military and defense economy employs a workforce of 304,000, which include uniformed military and civilian employees of the Department of Defense, as well as private defense companies, and is the home port to more than 60 percent of the ships in the Pacific Fleet. San Diego is a leader in U.S. defense and homeland security initiatives, with prominent companies such as the Space and Naval Warfare System Center (SPAWAR), Lockheed Martin, Science Applications International Corporation (SAIC), UTC Aerospace Systems, Northrop Grumman, General Dynamics NASSCO (National Steel and Ship Building Company), L-3 Communications, and General Atomics Aeronautical Systems located in San Diego.

Tourism

According to the San Diego Tourism Authority, San Diego is considered one of the top five leisure vacation destinations in the U.S. and a top 10 business destination. In 2014, 33.8 million visitors came from all over the world to experience San Diego's great weather, miles of sandy beaches, and special attractions spending nearly $9.2 billion with 70 percent of discretionary spending occurring at businesses other than lodging. The economic impact of the visitor industry on the San Diego regional economy was more than $15 billion new dollars in 2014.[6]



[1] San Diego Regional Economic Development Corporation website March 8, 2014
[2] San Diego Tourism Authority website March 8, 2015
[3] Scripps Institution of Oceanography, University of California, San Diego website, September, 2014
[4] UC San Diego Health System website December 3, 2014
[5] San Diego Regional Economic Development Corporation website July, 2014
[6] San Diego Tourism Authority website March, 2014

San Diego is home to the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park, a 1,200-acre park with approximately 14 million people visiting the park each year, offers more than 1,000 programs, exhibitions and events every year. Calendar year 2015 marks the 100th anniversary of the 1915 Panama-California Exposition in Balboa Park. The City has partnered with the Balboa Park Conservancy and the Balboa Park Cultural Partnership to organize the centennial events and highlight the many cultural programs which had officially kicked off on December 5, with December Nights. The 2015 celebration also included major upgrades to Balboa Park; San Diego Gas & Electric has generously agreed to fund and install energy-efficient lighting and decorative lighting in the park's historic core. In honor of the park's centennial this year, 17 park institutions and 75 benefactors are donating $1.0 million to distribute annual passes to Balboa Park's museums to more than 5,000 needy families. Mayor Kevin Faulconer indicated the donation shows the generosity of San Diego and will open the city's "crown jewel" to more people.[1]



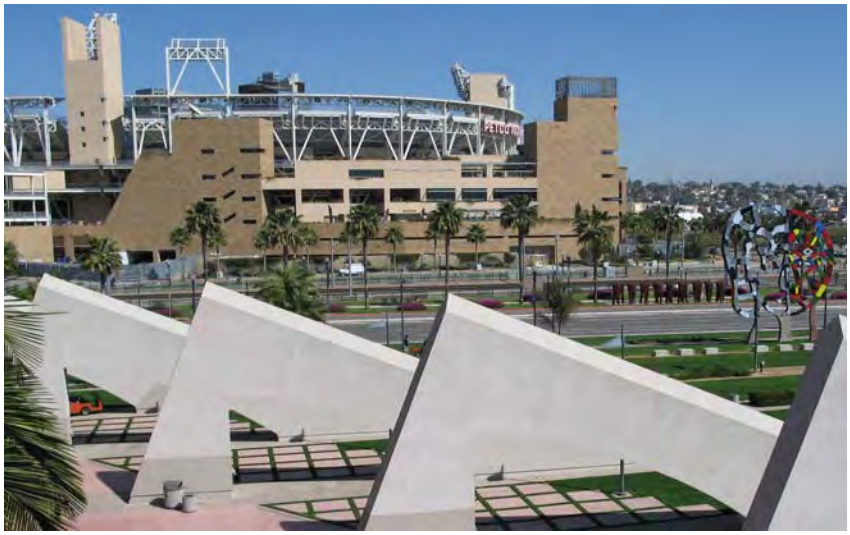
The San Diego Convention Center (Convention Center) located on San Diego Bay and next to San Diego's historic Gaslamp Quarter, drew more than 780,000 convention goers in Fiscal Year 2014. The Convention Center has generated over $24.2 billion in economic impact since opening in 1989 making it one of San Diego's most important economic drivers for growth in sales, lodging and tourism revenues. In Fiscal Year 2014, the Convention Center hosted 153 events that generated $1.33 billion in regional economic impact. The top major conventions that generate revenue for the City are San Diego Comic-Con International, the Society for Neuroscience, the American Association for Cancer Research, Esri, and the American College of Rheumatology.[2] In 2015, the Convention Center is forecasting to surpass $1.0 billion in economic impact and over $21.0 million in tax revenue. San Diego has also been home to Comic-Con International for the past 40 years, an expo showcasing comic books, science fiction/fantasy, film/television, and other pop culture elements. With a projected attendance of approximately 130,000, Comic-Con is the leader in generating revenue for the Convention Center, and is projected to have an economic impact to the City of approximately $136 million in calendar year 2015.[3]

Major Events

Aside from the many permanent attractions available to visitors, San Diego has also been the host to several major sporting events such as the Rock 'n' Roll San Diego Half Marathon, San Diego Crew Classic, and Holiday & Poinsettia Bowls. According to the San Diego Tourism Authority, Golf Digest cites San Diego as one of the top 50 golf destinations in the world and is home to the annual Farmers Insurance Open (formerly known as the Buick Invitational).[4] PETCO Park in downtown on the San Diego bay is home to the San Diego Padres baseball club and is one of the top ballparks in

[1] Mayor Faulconer, March 3, 2015, Balboa Park
[2] San Diego Convention Center, FY14 Annual Report October 28, 2014
[3] San Diego Convention Center Corporation. San Diego Convention Center 2015 Forecast. March 10, 2015
[4] San Diego Tourism Authority website March 8, 2015

the country. More than a dozen years after its opening, Petco Park will host the 2016 Major League Baseball All-Star Game.



The 2016 game is scheduled for July 12, 2016 and will mark San Diego's third time hosting the All-Star Game. Also, as part of its commitment to deliver world-class major championship competition and its long-standing support of public golf, the United States Golf Association announced Torrey Pines Golf Course as the site of the 2021 U.S. Open Championship.[1] In 2008 San Diego hosted the U.S. Open at Torrey Pines which resulted in the second highest attendance in U.S. Open history, generating a direct economic impact estimated at $73.6 million which in turn created an indirect impact of $68.5 million to the County of San Diego.[2] The City also hosts major holiday celebrations including Big Bay Boom and Balboa Park December Nights.

San Diego is also home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft.

Transportation

Underlying all components of the San Diego economy is a transportation system of freeways and surface streets that make it possible to travel from one end of the City to the other in less than 30 minutes. Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field, a major commercial airport that serves about 17 million people each year and brings approximately $10 billion in revenue to the region.[3] The airport served a record 18.7 million passengers in 2014, the highest number since 2007. The airport reported that about 673,000 people flew to and from international destinations, a 7.2 percent increase over 2013. San Diego International Airport has seen strong and steady growth in recent years due to many factors including an increase in the number of nonstop flights, new routes and destinations, enhancements of airport and airline capacity, and a steady improvement in the economy.[4]

On August 13, 2013 the San Diego International Airport completed its Expansion of Terminal 2 project and opened the terminal for business. This was the largest project in the airport's history estimated to cost $1 billion and is expected to meet the airport's current and future demand for travel. The project added ten new gates, expanded customer seating, enhanced curbside check-in, created a dual level roadway to relieve curb traffic congestion and added security lanes. As of February 2015, the Airport Authority was seeking a design-build team to create a parking structure with three

[1] United States Golf Association website, March 18, 2014
[2] San Diego State University Center for Hospitality and Tourism Research. 2008 U.S. Open Economic Impact Analysis
[3] San Diego County Regional Airport Authority; Economic Impact website March 8, 2014
[4] San Diego International Airport. News website March 10, 2015

parking levels and approximately 3,000 parking stalls with integrated parking technology and customer service measures.

Also currently underway at the San Diego International Airport is the construction of a state-of-the-art rental car center on the north side of the airfield. This joint venture will serve as a central location for rental car customers, with one consolidated shuttle which will reduce traffic on Harbor Drive due to the numerous separate shuttle services currently running. The estimated cost of the rental car center is $316 million.

Besides its system of freeways and surface streets, the City, in cooperation with the San Diego Metropolitan Transit Development Board (MTDB), has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. A 43-mile Coaster Commuter rail line from Oceanside to downtown San Diego links communities along the coast from Oceanside to downtown San Diego and is operated by San Diego Northern Railway on behalf of the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to the City along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego with stations in the City at Sorrento Valley, Old Town, and the Santa Fe Depot. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo, which is the second most heavily traveled intercity passenger rail corridor in the nation.

The City has also established Amtrak and Coaster commuter trains linking communities and travelers from Los Angeles and Orange Counties to downtown San Diego and coastal North County, and includes stops in Old Town, Sorrento Valley, Solana Beach, Encinitas, Carlsbad and Oceanside. The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions, such as Downtown, the Convention Center, San Diego State University, Old Town, and the Mexican Border.[1] A proposed project to extend Trolley service, the Mid-Coast Corridor Transit Project, is anticipated to begin in 2016, with service starting in 2018. The Trolley extension project and route will extend Trolley service from Santa Fe Depot in Downtown San Diego to the University City community, serving major activity centers such as Old Town, the University of California, San Diego (UCSD), and Westfield University Towne Center.[2]

With the City's high quality of life, business opportunities, educational opportunities, and diversified economy, San Diego will continue in its role as a regional and national leader in the 21st century.

General City Statistics

The following tables provide general statistics for the City of San Diego and the Park & Recreation, Library, Public Safety, and Public Utilities Departments.

General Information[1]	
Area of City (square miles)	325
Population (California Department of Finance, as of January 1, 2014)	1,345,895
Median Age	34.2
Housing Units	519,211
2010 Median Household Income[2]	$70,340

[1] San Diego International Airport website, March 2015
[2] SANDAG website, March 2015

City Profile

General Information[1]	
Ethnicity-Persons	
Hispanic	33%
Non-Hispanic	67%
White	41%
Asian & Pacific Isl.	15%
Black	5%
American Indian	<1%
Other	5%

[1] SANDAG, January 2014, unless otherwise noted
[2] Not adjusted for inflation (current 2012 dollars)

Park & Recreation[1]	
Acres of Park Land (excluding water acres)	35,735
Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails)	13,615
Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks)	9,881
Number of Recreation Centers	57
Golf Courses	3
Swimming Pools	13
Tennis Courts	134
Seniors Centers	11
Skate Parks	5

[1] Estimates through March 2014
City of San Diego, Park & Recreation Department

Libraries[1]	
Number of Libraries	36
Library Books and Audio-Visual Materials	3,814,273
Government Documents	1,659,718
Items Checked-Out (Circulation)	6,877,913

[1] Fiscal Year 2014
City of San Diego, Library Department

Public Safety[1]	
Fire Equipment	
Number of Fire Stations	47
Type I Engines	47
Truck Companies	12
Crash Rescue (Airport)	2
Type III Engines	11
Water Tenders	3
Water Fire Hydrants	25,298
Lifeguard Equipment[2]	

Public Safety[1]	
4-wheel Drive Vehicles	34
Surf Rescue Patrol Vessels	9
Fire Boats	2
Personal Watercraft for Rescue and Patrol	12
Multi-Purpose Emergency Rescue Vehicle (MERV)	1
All-terrain Vehicle	16
Police Equipment[3]	
Police Vehicles	1,294
Motorcycles and Scooters	126
Dogs	31
Aircraft	4
Police Stations	10

[1] Estimates through June 2014
[2] City of San Diego, Fire Department
[3] City of San Diego, Police Department

Public Utilities[1]	
Miles of Water Mains	3,284
Number of Meters in Service	276,998
Total City Water Consumption, including South Bay Area (Millions of Gallons) Per Year	64,422
Number of Impounding Dams and Reservoirs	9
Number of Water Treatment Plants	3
Miles of Municipal Sewer Mains	3,024
Millions of Gallons of Sewage Treated Per Day	158.0

[1] City of San Diego, Public Utilities Department

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CITY OF SAN DIEGO

PROPOSED BUDGET

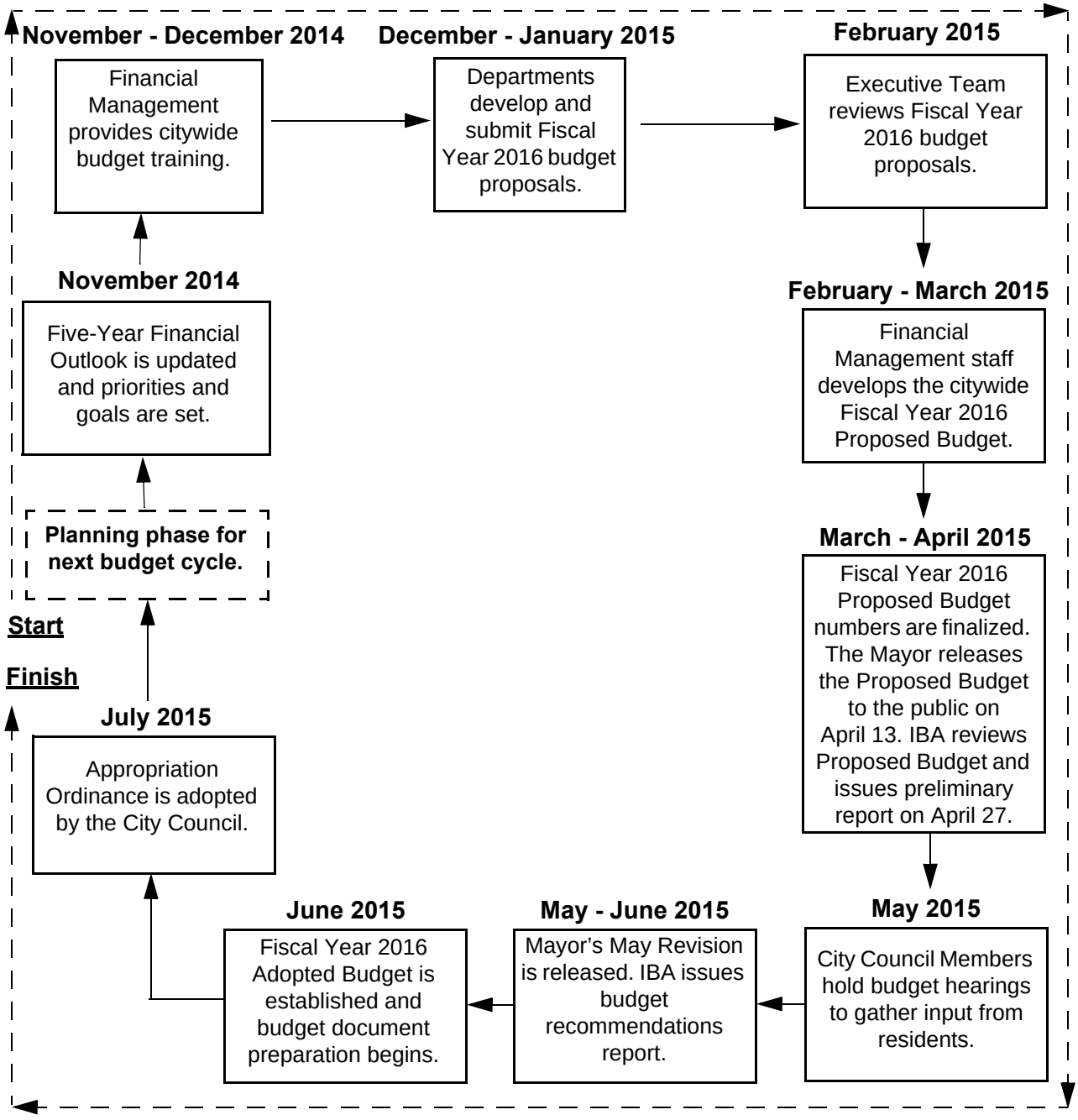


FY: 2016

Budget Process

Budget Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2016. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



Budget Process

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

November 2014: Fiscal Planning	The Five-Year Financial Outlook for Fiscal Years 2016 through 2020 was released on November 14, 2014 and served as the framework for the development of the Fiscal Year 2016 Proposed Budget by incorporating a variety of economic assumptions and priority initiative expenditure requirements into the budget document.
November - December 2014: Citywide Budget Development Training	Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2016 Proposed Budget.
December 2014 - January 2015: Budget Submission	Departments developed and submitted their proposed budget requests for the coming fiscal year. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).
February 2015: Budget Meetings	The EBRs took place throughout the month of February. In these meetings, Department Directors and their support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies.
February - March 2015: Budget Development	Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

March - April 2015:
Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2016 Proposed Budget numbers were finalized. The budget document (document was recorded onto CD) was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2016 Proposed Budget to the public on April 13, 2015 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The Mayor will present the Proposed Budget to the City Council on April 14, 2015. The Office of the Independent Budget Analyst (IBA) will review the Fiscal Year 2016 Proposed Budget and is anticipated to issue a preliminary report on April 27, 2015.

Budget Review

May 2015:
City Council Budget Hearings

During the month of May, the City Council is scheduled to hold a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members will use the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2016 Proposed Budget.

May - June 2015:
Mayor's/IBA Recommended Revision Reports

On May 19, 2015, the Mayor's May Revision to the Fiscal Year 2016 Proposed Budget is scheduled to be released. In this report, the Mayor will recommend changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2015 year-end expenditures and revenue projections. In June 2015, the IBA is anticipated to issue a report of budget recommendations to the City Council based on the Fiscal Year 2016 Proposed Budget and the Mayor's May Revision Report.

Budget Adoption

May - June 2015:
Adopted Budget

On May 4, 2015, the City Council is scheduled to hold the first public hearing on the Fiscal Year 2016 Proposed Budget. The final modifications to the budget will be presented to the City Council during the second public hearing on June 8, 2015. The Mayor's veto period will begin on June 10, 2015 and end on June 16, 2015.

June - July 2015:
Adopted Budget Finalized

At the end of June, the final changes to the Fiscal Year 2016 budget will be implemented. Once these changes are made, the Fiscal Year 2016 Adopted Budget will be completed. The Change Letter will be created to summarize the May Revision and Council Action changes to the Fiscal Year 2016 Proposed Budget by fund and department.

Budget Process

July 2015:
Appropriation Ordinance

On July 15, 2015, the Fiscal Year 2016 Appropriation Ordinance is scheduled to be presented to the Budget & Government Efficiency Committee. On July 20, 2015, the Appropriation Ordinance will be presented and is anticipated to be adopted by the City Council, codifying the Fiscal Year 2016 Adopted Budget into law.

CITY OF SAN DIEGO

PROPOSED BUDGET



FY: 2016

Citywide Budget Overview

Citywide Budget Overview

The City of San Diego's Fiscal Year 2016 Proposed Budget of $3.2 billion is comprised of six operating fund types (General Fund, Special Revenue Funds, Debt Service and Tax Funds, Capital Project Funds, Enterprise Funds, and Internal Service Funds) and the Capital Improvements Program (CIP). **Table 1** shows the change in expenditures for operations from Fiscal Year 2014 to Fiscal Year 2016 by fund type and for the CIP.

Table 1: Total City Expenditure Changes Fiscal Years 2014 - 2016 by Fund Type/Program

Fund Type	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2015 - FY 2016 Change	Percent Change
General Fund[1]	$ 1,253,645,817	$ 1,202,422,436	$ 1,275,676,014	$ 73,253,578	6.1%
Special Revenue Funds	341,282,500	383,284,395	407,181,634	23,897,239	6.2%
Debt Service and Tax Funds[2]	1,750	-	-	-	0.0%
Capital Project Funds	13,415,104	12,527,089	13,177,479	650,390	5.2%
Enterprise Funds	878,141,954	933,722,420	991,906,539	58,184,119	6.2%
Internal Service Funds	95,617,989	165,342,113	188,070,749	22,728,636	13.7%
Capital Improvements Program	263,211,043	309,972,790	338,271,557	28,298,767	9.1%
Total	**$ 2,845,316,157**	**$ 3,007,271,243**	**$ 3,214,283,972**	**$ 207,012,729**	**6.9%**

[1] The Fiscal Year 2016 Proposed General Fund expenditures budget includes $1.1 million for Community Projects, Programs, and Services appropriations, which is offset in the General Fund Revenue budget by fund balance.

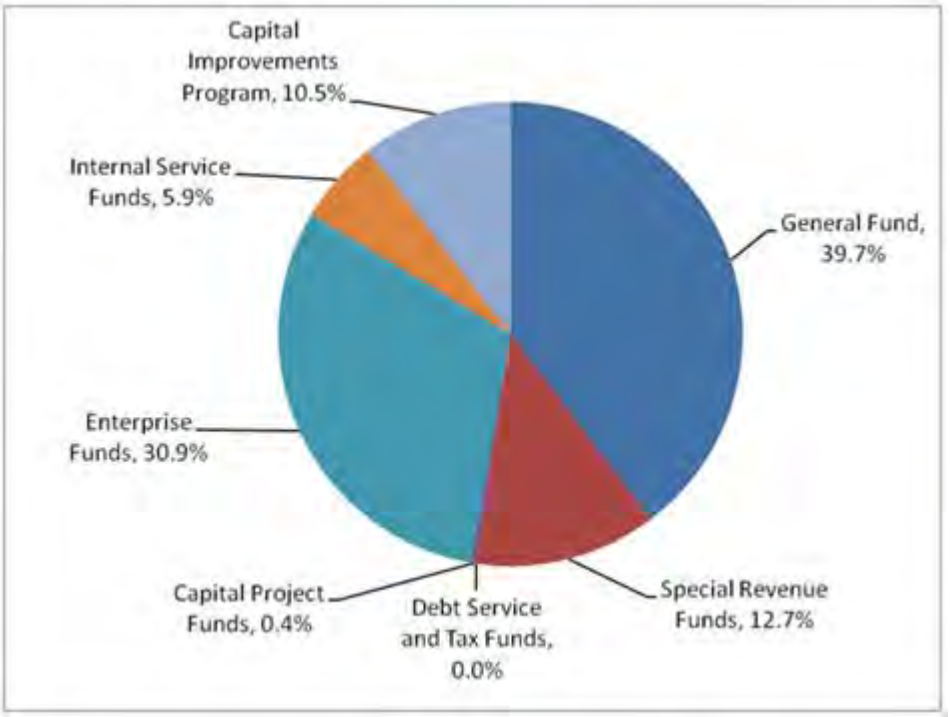
[2] Debt Service and Tax Funds are used for Tax and Revenue Anticipation Notes (TRANs). The City does not plan to issue TRANs in Fiscal Year 2016.



Citywide Budget Overview

Figure 1 displays the Fiscal Year 2016 Proposed Expenditure Budget by fund type or program.

Figure 1: Fiscal Year 2016 Proposed Expenditure Budget by Fund Type/Program



Note: Numbers may not add to 100% due to rounding.

Table 2 presents the changes in revenues from Fiscal Year 2014 to Fiscal Year 2016 by fund type.

Table 2: Total City Revenue Changes Fiscal Years 2014 - 2016 by Fund Type

Fund Type	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2015 - FY 2016 Change	Percent Change
General Fund[1]	$ 1,276,384,661	$ 1,188,550,460	$ 1,274,618,665	$ 86,068,205	7.2%
Special Revenue Funds	385,101,850	364,322,673	393,236,095	28,913,422	7.9%
Debt Service and Tax Funds[2]	1,750	-	-	-	0.0%
Capital Project Funds	25,098,355	30,010,000	32,007,000	1,997,000	6.7%
Enterprise Funds	987,637,849	1,018,774,866	1,032,709,623	13,934,757	1.4%
Internal Service Funds	108,018,743	170,023,932	178,228,021	8,204,089	4.8%
Total [3]	**$ 2,782,243,208**	**$ 2,771,681,931**	**$ 2,910,799,404**	**$ 139,117,473**	**5.0%**

[1] The Fiscal Year 2016 Proposed General Fund expenditures budget includes $1.1 million for Community Projects, Programs, and Services appropriations, which is offset in the General Fund revenue budget by fund balance.

[2] Debt Service and Tax Funds are used for Tax and Revenue Anticipation Notes (TRANs). The City does not plan to issue TRANs in Fiscal Year 2016.

[3] Non-General Fund operating revenues may be less than operating expenditures due to the use of fund balance.

Expenditure Overview by Fund Type/Program

General Fund

Departments within the General Fund provide core community services, such as public safety (including police and fire protection), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2016 Proposed Budget reflects General Fund expenditures totaling $1.28 billion, which is an increase of $73.3 million or 6.1 percent from the Fiscal Year 2015 Adopted Budget. Detail on the total net increase in the General Fund is described in the General Fund Expenditures section of this Volume.

Debt Service and Tax Funds



The Debt Service and Tax Funds include funding to pay for note interest and costs of issuance for the annual General Fund Tax and Revenue Anticipation Notes (TRANs) cash flow borrowing. The City does not plan to issue TRANs in Fiscal Year 2016.

Debt service for all other City related financings, including General Fund lease revenue bonds and water and wastewater revenue bonds, are budgeted within the departments' operating budgets.

Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall Capital Improvements Program (CIP), which can be supported by all fund types. The Capital Project Funds included in the Fiscal Year 2016 Proposed Budget are the TransNet and Capital Outlay Funds. The Fiscal Year 2016 Proposed Budget for Capital Project Funds is $13.2 million, which is an increase of $650,390 or 5.2 percent from the Fiscal Year 2015 Adopted Budget. This increase is primarily due to the addition of $2.7 million in expenditures in the TransNet Funds based on revenue projections from the San Diego Association of Governments (SANDAG) to fund operations in the Transportation & Storm Water Department. The increase is partially offset by the transfer of $2.1 million in appropriations for the principal portion of the deferred capital bond debt service payments from the Capital Outlay Fund to the General Fund.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The larger funds include Transient Occupancy Tax (TOT) and Gas Tax. The Fiscal Year 2016 Proposed Budget for Special Revenue Funds is $407.2 million, representing a net increase of $23.9 million or 6.2 percent from the Fiscal Year 2015 Adopted Budget. This net increase is primarily due to:

- the addition of $7.7 million in the Underground Surcharge Fund based on revised revenue projections for franchise fees from San Diego Gas & Electric (SDG&E) and a corresponding increase in operating expenditures for the Utilities Undergrounding Program;

- a $7.3 million increase in the Gas Tax Fund transfers to operating departments (primarily the Transportation & Storm Water and Park & Recreation Departments) from revised revenue projections and the use of prior year fund balance;
- the addition of $3.9 million in the OneSD Support Fund which includes the addition of $1.0 million for the Public Budget Formulation (PBF) and Business Warehouse upgrade; $900,000 for the SAP Purchasing module enhancements; $600,000 for resources for the Enterprise Asset Management (EAM) project; $500,000 for developing One Customer San Diego; $300,000 for document storage; $300,000 for the Customer Service Portal upgrade in the Public Utilities Department; and $275,000 for the implementation of a citywide learning portal;
- a $3.1 million increase in the Transient Occupancy Tax Fund due to an increase of $1.6 million in One-Cent and Four-Cent Discretionary funding to reimburse the General Fund for tourism-related expenditures; $868,701 increase for Penny for the Arts Blueprint to maintain the 5.7 percent allocation; and a net increase of $404,961 to support debt service payments and operating costs for Mission Bay/Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, and the Trolley Extension Reserve Funds; and
- a $775,000 increase in the Information Technology Fund for the one-time content migration for the City website and $400,000 for the development of SAP financial reports for City departments.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2016 Proposed Budget for all Enterprise Funds is $991.9 million, representing a net increase of $58.2 million or 6.2 percent from the Fiscal Year 2015 Adopted Budget. This net increase is primarily due to the following adjustments in the Public Utilities Department:

- an increase of $21.9 million for water purchases as a result of increased water rates;
- an increase of $7.4 million for electric services as a result of increased electricity rates and consumption;
- an addition of $6.0 million in non-personnel expenditures for a negotiated settlement agreement with the Sweetwater Authority related to the expansion of the Sweetwater Desalination Facility;
- an increase of $5.7 million for facility condition assessments of Water and Sewer facilities;
- an increase of $5.2 million for repair and maintenance of various water and wastewater facilities and systems;
- an increase of $3.8 million for safety and security contracts, equipment, and vehicles;
- an increase of $2.2 million for the addition of funding for State Revolving Fund (SRF) loan repayments;
- an increase of $1.9 million for environmental planning and impact services; and
- an increase of $1.4 million for the San Diego Basins Study to study reservoirs and other facilities within the San Diego basin and opportunities for improving water supply reliability.

Additionally, there is an increase of $2.2 million in the Development Services Department as a result of the addition of 24.40 FTE positions to support operations due to an increased demand for services.

Internal Services Funds

Internal Services Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2016 Proposed Budget for Internal Service Funds totals $188.1 million, which is an increase of $22.7 million or 13.7 percent from the Fiscal Year 2015 Adopted Budget. This increase is primarily due to:

- an increase of $11.4 million in expenditures in the Public Works - Engineering & Capital Projects Department primarily to support the expansion of the Capital Improvements Program (CIP); and
- the addition of $11.2 million in expenditures in the Fleet Services Replacement Fund for the purchase of vehicles.

Capital Improvements Program



The Capital Improvements Program (CIP) budget allocates available revenue to rehabilitate, restore, improve, enhance and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), development impact fees (DIF), Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2016 Proposed CIP Budget totals $338.3 million. This is an increase of $28.3 million, or 9.1 percent, from the Fiscal Year 2015 Adopted CIP Budget of $310.0 million, primarily due to an increase in General Fund funded projects.

The CIP budget projects *Anticipated* funding in the CIP project pages. For Fiscal Year 2016, a total of $192.0 million in anticipated funding for CIP projects is included but will not be appropriated in the Fiscal Year 2016 Proposed Budget. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments, as well as the $120.0 million infrastructure bond previously authorized by the City Council and anticipated to be received in Fiscal Year 2015.

Citywide Reorganization/Restructuring

The Fiscal Year 2016 Proposed Budget reflects the restructuring of several departments and programs as a result of executive management decisions and department-initiated reorganizations. Reorganizations include restructuring of departments and major divisions within a department and are intended to increase the overall efficiencies and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2016 Proposed Budget.

Citywide Budget Overview

Fleet Services Division

The Fleet Services Division of the Public Works - General Services Department now reports directly to the Deputy Chief Operating Officer of the Internal Operations Branch, rather than the Infrastructure/Public Works Branch.



Office of ADA Compliance & Accessibility

The Office of ADA Compliance & Accessibility was transferred from the Infrastructure/Public Works Department to the Office of the Assistant Chief Operating Officer.

Low Flow Diversion Program

The Low Flow Diversion Program, which maintains the City's systems that divert storm water runoff from the storm drain to the sewer system during low flow conditions, was transferred from the Public Utilities Department to the Transportation & Storm Water Department.

Business Cooperation Program

The Business Cooperation Program was transferred from the Citywide Program Expenditures Department to the Economic Development Department.

Animal Services Contract

The administration of the animal services contract with the County of San Diego was transferred from the Police Department and is budgeted in Citywide Program Expenditures managed by the Financial Management Department.

Pedicab Program

The administration of the Pedicab Program was transferred from the Transportation & Storm Water Department to the Police Department.

Noise & Newsrack Permits

The administration of both the noise permit and the newsrack permit were transferred from the Development Services General Fund to the Enterprise Fund.

State Citizens' Option for Public Safety

The State Citizens' Option for Public Safety (COPS) program, a state grant that provides funding for front-line enforcement, was transferred from the General Fund to a new special revenue fund, "State COPS."

Police Decentralization Fund

The functions of the Police Decentralization Fund were transferred to the General Fund. This fund was previously partially supported by the General Fund, and the Police Decentralization Fund will be closed in Fiscal Year 2016.

Fiscal Actions in the Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 Adopted Budget contains funding for the full payment of the pension Actuarially Determined Contribution (ADC) and funding for retiree health benefits. This budget also includes funding for storm water obligations and deferred capital which are described in more detail in the following sections.

Maintaining Reserves

The City's Reserve Policy currently defines a goal of maintaining a minimum of 14.0 percent of the most recent three-year average of annual audited General Fund operating revenues held in reserves. The 14.0 percent target for total General Fund Reserves includes the Emergency Reserve target of 8.0 percent and the Stability Reserve target of 6.0 percent. The City currently projects that it will meet its targets in Fiscal Year 2016, and no additional transfers to the reserves are needed.

The Mid-Year Amendments to the Adopted General Budget provided for the pre-funding of the Public Liability Reserve Contribution for Fiscal Year 2016 with Excess Equity. This allows the reserve to reach the Fiscal Year 2016 target of 40.0 percent outlined in the Reserve Policy one year earlier than planned. The Mid-Year Amendments also fully funded the Long-Term Disability Reserve Requirement of $17.0 million through the use of Excess Equity in the General Fund and budgetary surplus in the non-general funds. The Reserve Policy requires the Long-Term Disability Fund Reserves equal the average actuarial liability valuation of the three most recent fiscal years.

Finally, the Workers' Compensation Fund Reserve requirement for Fiscal Year 2016 is expected to be met in Fiscal Year 2015. The Reserve Policy requires that the Workers' Compensation Fund Reserves equal 25 percent of the value of outstanding claims.

As a result of the pre-funding of the Public Liability Reserve and Long-Term Disability Reserve, and expecting to meet the Workers' Compensation Reserve, the Fiscal Year 2016 Proposed Budget does not include contributions to these reserves.

Municipal Storm Water Permit Compliance

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, and 15 storm water pump stations. On May 8, 2013, the Regional Water Quality Control Board (RWQCB) issued a new storm water permit in order to establish the conditions under which pollutants can be discharged from the City's storm drain system to local streams, coastal lagoons, and the ocean. The permit, which took effect in July 2013, requires compliance with the federal Clean Water Act and storm water regulations by calendar year 2018.

The Fiscal Year 2016 Proposed Budget includes $55.4 million to fund programs to comply with permit requirements. This includes the addition of 28.00 FTE positions and $11.8 million in Fiscal Year 2016 for Flood Risk Management and the Comprehensive Load Reduction Plan (CLRP). In addition to these operating expenses, $22.0 million is anticipated to be allocated for storm drain infrastructure improvements in the Capital Improvements Program (CIP) from the $120.0 million infrastructure bond authorization approved by the City Council. An additional $6.1 million is anticipated to be transferred from the Storm Water Division's Operations and Maintenance budget to support storm water CIP projects in Fiscal Year 2016.

Deferred Capital

The City of San Diego maintains a large network of infrastructure assets, such as streets, facilities, storm drains, water and wastewater pipelines, parks, bridges, airports, and golf courses. From 2007 to 2011, the City took action to assess the condition of certain General Fund infrastructure assets. Based upon a report of the condition of these assets released in February 2012, the City's deferred

capital backlog for General Fund street, facility, and storm water infrastructure assets was estimated at $898.0 million. Of this amount, $478.0 million was related to streets, $185.0 million was attributed to facilities, and $235.0 million was related to storm water infrastructure. The Transportation & Storm Water Department recently concluded an assessment of the City's storm drain pipes and determined that a portion of the storm water system can be rehabilitated rather than replaced. As a result of this assessment, the Department has revised the estimated maintenance backlog for storm water infrastructure from $235.0 million to $146.0 million. Also, the Public Works Department is in the process of assessing all General Fund facilities. The revised estimated deferred capital backlog of the facilities will be updated upon completion of the condition assessment.

On March 20, 2012, the City Council approved a deferred capital funding plan, known as Enhanced Option B, which provides for bond funding totaling $494.4 million from Fiscal Years 2012 through 2017, and increasing annual cash funding for maintenance and repair and capital expenditures (previously called operations and maintenance as listed in Enhanced Option B) from $52.7 million in Fiscal Year 2013 to $79.0 million by Fiscal Year 2017. To date, an estimated $213.3 million in bond proceeds including earned interest have been issued to fund Capital Improvements Program (CIP) projects for planning, design, and construction for the repair, expansion, and/or replacement of General Fund streets, facilities, and storm water infrastructure. This funding consists of the $103.3 million issued in 2009, $75.0 million issued in Fiscal Year 2012, and $35.0 million issued in Fiscal Year 2013. In addition, a fourth bond issuance of $120.0 million has been approved by the City Council and proceeds are expected to be available in April 2015. Three additional bond issuances totalling $270.0 million are planned for Fiscal Year 2017, 2018, and 2019 for $90.0 million each. Up to $60.0 million of each issuance will support street repair.

The Fiscal Year 2016 Proposed Budget includes an additional $11.0 million in deferred capital cash funding, increasing the budgeted level to $81.4 million in Fiscal Year 2016 to address deferred capital and maintenance and repair needs. This amount exceeds the approved Enhanced Option B funding plan for Fiscal Year 2016 by $15.4 million.

Citywide Personnel Expenditures

The Fiscal Year 2016 Proposed Budget includes a total of $741.5 million for salaries and wages, and $498.6 million for fringe expenditures, resulting in a total budget of $1.24 billion in personnel expenditures citywide. **Table 3** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

Table 3: Fiscal Year 2016 Proposed Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,221.39	$ 517,857,178	$ 354,889,580	$ 872,746,758
Special Revenue Funds	273.20	19,393,704	11,956,890	31,350,594
Enterprise Funds	2,424.08	140,731,386	91,631,299	232,362,685
Internal Service Funds	919.63	58,785,179	37,031,722	95,816,901
Other Funds	64.00	4,708,326	3,104,693	7,813,019
Total	**10,902.30**	**$ 741,475,773**	**$ 498,614,184**	**$ 1,240,089,957**

Total City Personnel

The Fiscal Year 2016 Proposed Budget includes a total of 10,902.30 FTE positions with 7,221.39 or 66.2 percent of these positions budgeted within the General Fund. **Table 4** presents the change in positions from Fiscal Year 2015 to Fiscal Year 2016.

Table 4: Total City FTE Position Changes Fiscal Year 2015 - 2016

Fund Type	FY 2015 Adopted Budget	Additions	Reductions	Reorganizations	FY 2016 Proposed Budget	FY 2015 - FY 2016 Change	Percent Change
General Fund	6,975.29	269.56	(23.11)	(0.35)	7,221.39	246.10	3.5%
Special Revenue Funds[1]	263.36	17.35	(7.26)	(0.25)	273.20	9.84	3.7%
Enterprise Funds	2,385.38	49.01	(9.26)	(1.05)	2,424.08	38.70	1.6%
Internal Service Funds	790.18	133.50	(5.70)	1.65	919.63	129.45	16.4%
Other Funds	64.00	-	-	-	64.00	-	-%
TOTAL	**10,478.21**	**469.42**	**(45.33)**	**(0.00)**	**10,902.30**	**424.09**	**4.0%**

[1] Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

For details on all position changes, refer to *Attachment A - Fiscal Year 2016 Changes in Full-time Equivalent (FTE) Positions* in the Appendix.

Table 5 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 35.0 percent of General Fund positions and 44.3 percent of all City positions.

Table 5: Fiscal Year 2016 Proposed FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
MEA	2,524.49	90.85	1,468.49	704.30	38.00	**4,826.13**
IAFF Local 145	884.00	22.00	-	-	-	**906.00**
AFSCME Local 127	949.45	71.00	806.20	158.00	-	**1,984.65**
POA	2,029.70	-	-	-	-	**2,029.70**
Teamsters Local 911	157.88	-	-	-	-	**157.88**
DCAA	144.43	-	-	-	-	**144.43**
Classified / Unrepresented	129.84	32.35	75.36	27.98	7.00	**272.53**
Unclassified / Unrepresented	390.60	57.00	74.03	29.35	19.00	**569.98**

Table 5: Fiscal Year 2016 Proposed FTE Positions by Labor Group *(Cont'd)*

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Labor Group Total
Elected Officials	11.00	-	-	-	-	**11.00**
Fund Total	**7,221.39**	**273.20**	**2,424.08**	**919.63**	**64.00**	**10,902.30**

Salaries and Wages

The Fiscal Year 2016 Proposed Budget includes $741.5 million in budgeted salaries and wages, with $517.9 million or 79.7 percent budgeted in the General Fund. **Table 6** displays the Fiscal Year 2016 Proposed Budget for salaries and wages by fund type.

Table 6: Fiscal Year 2016 Proposed Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Budgeted Salaries and Wages
Salaries/Add-on-Pays	$ 469,520,295	$ 19,614,896	$ 136,254,966	$ 59,411,598	$ 4,962,261	$ 689,764,016
Vacancy Savings	(21,445,545)	(1,199,588)	(9,211,979)	(2,179,556)	(255,465)	(34,292,133)
Salary Savings	(1,532,413)	(32,113)	(433,763)	(156,376)	(6,432)	(2,161,097)
Vacation Pay in Lieu	5,116,404	29,000	358,200	-	-	5,503,604
Termination Pay/ Annual Leave	2,474,103	28,779	359,532	202,558	7,962	3,072,934
Hourly Wages	13,501,896	49,504	2,330,285	699,897	-	16,581,582
Overtime	50,222,438	903,226	11,074,145	807,058	-	63,006,867
TOTAL	**$ 517,857,178**	**$ 19,393,704**	**$ 140,731,386**	**$ 58,785,179**	**$ 4,708,326**	**$ 741,475,773**

The Healthy Workplaces, Healthy Families Act of 2014 (A.B. 1522) requires that any employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the beginning of employment is entitled to paid sick leave. Hourly non-benefitted employees, will earn one hour of paid Hourly Sick Leave (A.B. 1522) for every 30 hours worked, up to a maximum accrual of 48 hours. The proposal for implementation of A.B. 1522 is expected to go before the City Council for consideration in late April. The projected budgetary impact for Hourly Sick Leave (A.B. 1522) is approximately $355,000 to the General Fund and $400,000 citywide for Fiscal Year 2016. Following City Council approval, these impacts will be included in the Fiscal Year 2016 May Revision.

Vacancy Savings

Vacancy savings is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2016 Proposed Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to normal attrition, extended leaves of absence, under-filled positions, and newly hired employees that may start at a lower salary than the salary of the vacated position. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the

City does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments monitor their Fiscal Year 2016 personnel expenditures to their available allocated appropriations. The Fiscal Year 2016 vacancy savings is $34.3 million, representing an increase of $4.0 million or 13.1 percent from the Fiscal Year 2015 Adopted Budget.

Table 7 displays the changes in budgeted vacancy savings from Fiscal Year 2014 to Fiscal Year 2016.

Table 7: Budgeted Vacancy Savings Fiscal Year 2014 - 2016

Department/Fund	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Proposed
Administration	$ 59,363	$ -	$ -
City Attorney	752,959	752,503	772,927
City Clerk	37,835	37,835	32,968
City Comptroller	159,245	234,592	172,785
City Planning	-	159,858	-
City Treasurer	172,119	228,134	173,722
Communications	-	-	54,059
Council District 2	121,472	-	-
Council District 3	121,472	-	-
Council District 7	60,736	-	-
Debt Management	54,059	31,491	-
Development Services	186,649	155,605	155,355
Economic Development	80,454	117,687	108,118
Environmental Services	236,915	304,173	196,825
Financial Management	65,291	124,758	59,467
Fire-Rescue	4,362,120	4,685,728	4,684,562
Library	536,587	606,796	606,993
Office of Homeland Security	42,578	-	-
Office of the Assistant COO	54,059	-	-
Office of the Mayor	-	85,582	-
Park & Recreation	954,762	1,401,576	1,007,337
Personnel	59,114	66,539	59,114
Planning	-	-	159,578
Police [1]	8,718,131	8,281,929	11,522,051
Public Works - Contracts	57,866	42,578	36,962
Public Works - Engineering & Capital Projects	1,057,413	-	-
Public Works - General Services	189,738	253,761	254,945

Table 7: Budgeted Vacancy Savings Fiscal Year 2014 - 2016 *(Cont'd)*

Department/Fund *(Cont'd)*	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Proposed
Purchasing & Contracting	49,109	108,014	108,118
Real Estate Assets	54,059	66,768	31,491
Transportation & Storm Water	733,615	929,538	1,248,168
Total General Fund	**$ 18,977,720**	**$ 18,675,445**	**$ 21,445,545**
Airports Fund	$ 38,376	$ -	$ 34,944
Central Stores Fund	34,611	34,611	34,611
City Employees' Retirement System Fund	271,523	255,424	255,465
Development Services Fund	7,581,521	5,347,918	4,067,601
Energy Conservation Program Fund	4,728	-	18,013
Engineering & Capital Projects Fund	-	1,321,366	1,779,822
Facilities Financing Fund	42,578	31,491	31,491
Golf Course Fund	134,242	57,366	88,265
Information Technology Fund	90,126	126,131	126,131
Local Enforcement Agency Fund	60,674	60,674	60,674
Maintenance Assessment District (MAD)	-	42,578	51,459
Metropolitan Sewer Utility Fund	1,146,472	1,133,574	1,409,943
Municipal Sewer Revenue Fund	800,269	822,467	1,056,351
OneSD Support Fund	-	-	695,334
Parking Meter Operations Fund	-	-	41,330
QUALCOMM Stadium Operations Fund	47,091	63,253	80,454
Recycling Fund	182,650	221,136	224,210
Refuse Disposal Fund	249,825	307,046	324,208
Risk Management Administration Fund	96,491	177,663	347,110
Water Utility Operating Fund	1,651,702	1,537,281	2,006,457
Wireless Communications Technology Fund	94,162	116,314	112,715
Total Non-General Fund	**$ 12,527,041**	**$ 11,656,293**	**$ 12,846,588**
Total	**$ 31,504,761**	**$ 30,331,738**	**$ 34,292,133**

[1] The Fiscal Year 2016 Proposed Budget for the Police Department includes an increase of $2.3 million in vacancy savings related to the elimination of the Holiday Credit on Day Off, as actual savings are realized in salaried wages and not overtime where the adjustment was previously budgeted. A corresponding increase to overtime has been added to the Police Department budget as a technical correction, resulting in a net zero impact.

Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor

unions, City ordinances, or the City's Reserve Policy, regardless of current FTE count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC), as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for $353.1 million or 70.8 percent of budgeted fringe in Fiscal Year 2016. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

Table 8 displays the citywide fringe allocation which totals $498.6 million for Fiscal Year 2016, of which $354.9 million or 71.2 percent is budgeted in the General Fund.

Table 8: Fiscal Year 2016 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds	Fringe Totals
Retirement ADC	$ 187,603,345	$ 5,375,506	$ 42,920,605	$ 17,436,728	$ 1,566,053	**$ 254,902,237**
Supplemental Pension Savings Plan	14,516,632	1,172,493	7,649,671	3,484,736	278,904	**27,102,436**
Retirement DROP	1,667,620	26,852	485,010	198,966	3,252	**2,381,700**
Employee Offset Savings	6,625,955	154,376	748,288	320,413	66,304	**7,915,336**
Workers' Compensation	20,645,613	425,492	3,112,306	872,264	51,523	**25,107,198**
Flexible Benefits	68,930,611	2,561,795	18,698,258	7,449,259	608,668	**98,248,591**
Risk Management Administration	6,964,945	280,605	2,344,561	923,990	65,209	**10,579,310**
Long-Term Disability	1,430,373	60,920	417,379	182,223	15,441	**2,106,336**
Unemployment Insurance	817,557	34,835	238,467	104,084	8,821	**1,203,764**
Medicare	6,324,631	260,161	1,740,119	802,567	66,588	**9,194,066**
Other Post-Employment Benefits	38,994,645	1,571,070	13,126,246	5,173,126	365,085	**59,230,172**
Retirement 401 Plan	208,582	15,619	84,390	42,798	4,990	**356,379**
Retiree Medical Trust	159,071	17,166	65,999	40,568	3,855	**286,659**
Fund Type Totals	**$ 354,889,580**	**$ 11,956,890**	**$ 91,631,299**	**$ 37,031,722**	**$ 3,104,693**	**$ 498,614,184**

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2016 is budgeted at $258.6 million and is described below:

- The SDCERS Actuarially Determined Contribution (ADC), formerly the ARC, for Fiscal Year 2016 is $254.9 million, representing a decrease of $8.7 million from the Fiscal Year 2015

Adopted Budget. The factors that contributed to the change in the ADC include investment experience gain, which decreased the ADC by $13.9 million, liability experience loss, which increased the ADC by $3.9 million, the explicit recognition of administrative expenses to be phased-in over three years, which added $4.2 million, and other changes with a net decrease of $2.9 million. Approximately $187.6 million or 73.6 percent of the ADC is budgeted in the General Fund.

- $1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits.
- $2.2 million has been budgeted citywide ($1.7 million in the General Fund) to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was funded by San Diego Ordinance O-18608, adopted on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with $35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013 and the City funds the supplemental COLA benefit annually.

Other Post Employment Benefits

The Retiree Health or Other Post Employment Benefits (OPEB) UAAL as of June 30, 2014 is approximately $479.5 million and the Annual Required Contribution (ARC) for Fiscal Year 2016 was determined to be $41.7 million. This valuation assumes a 6.81 percent discount rate.



In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's annual OPEB funding at $57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5 percent after 2015. The City has budgeted $59.2 million in Fiscal Year 2016 for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed $59.2 million, then the excess will be withdrawn from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

Employee Offset Savings (EOS)

The Fiscal Year 2016 Proposed Budget includes Employee Offset Savings of $7.9 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The $7.9 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2016 Proposed Budget for Retirement DROP contributions is $2.4 million.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related accidents or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City of San Diego. The Workers' Compensation contribution in the Fiscal Year 2016 Proposed Budget is $25.1 million. The increase of approximately $2.3 million from the Fiscal Year 2015 Adopted Budget is due to the use of fund balance for rate relief in Fiscal Year 2015.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-Term Disability (LTD) contribution in the Fiscal Year 2016 Proposed Budget is $2.1 million. This contribution funds the pay-go requirements for the LTD Fund; the reserve requirement for Fiscal Year 2016 was pre-funded in Fiscal Year 2015.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2016 Proposed Budget for Flexible Benefits is $98.2 million.

The City currently offers healthcare coverage to all of its full time, three-quarter time, and half-time employees through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the Affordable Care Act. Health care coverage will be extended to non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act, with minimum fiscal impact in Fiscal Year 2016. The City continues to monitor Affordable Care Act mandates and clarifications to assess the impacts on City benefit plans.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to their savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must pay a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2016 Proposed Budget for SPSP is $17.5 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2016 Proposed Budget for the City's contribution match is $356,379, based on 603.25 FTE general members as of November 2014.

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan

and are only eligible to participate in a defined contribution plan. New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of their compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11.0 percent of compensation. The Fiscal Year 2016 Proposed Budget for the City's Defined Contribution Retirement Plan is $8.7 million, which represents an increase of $5.1 million over the Fiscal Year 2015 Adopted Budget. This increase is primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Defined Contribution Retirement Plan. An additional $931,883 is included in the SPSP-H account for hourly employees in the Fiscal Year 2016 Proposed Budget.

Retiree Medical Trust (RMT)

General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2016 Proposed Budget for the City's contribution match is $286,659.



Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, Long-Term Disability, and Employee Assistance programs. The Fiscal Year 2016 Proposed Budget for Risk Management Administration is $10.6 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime and other employee special pays. The Fiscal Year 2016 Proposed Budget for Medicare is $9.2 million.

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2016 Proposed Budget for Unemployment Insurance is $1.2 million.

Labor Contracts

The City and each of its six recognized employee organizations agreed to Memoranda of Understanding (MOU) with five-year terms effective July 1, 2013, which include non-pensionable compensation increases consistent with the passage of Proposition B, which amended the San Diego City Charter on July 20, 2012. All agreements provide re-opener terms to meet and confer regarding increases to non-pensionable compensation for Fiscal Years 2017 and 2018. The non-pensionable compensation increase for all of the employee organizations, except for SDPOA, is 1.75% for Fiscal Year 2016.

The San Diego Police Department has experienced considerable recruitment and retention problems in the last several years and these challenges continued after the adoption of the 2014-2018 MOU. During this time, the department has lost both Police Recruits and experienced Police Officers to other local agencies. The primary stated reason for the loss of these officers was compensation. In order to address the recruitment and retention problems, the City and SDPOA mutually agreed to reopen the MOU.

From November 2014 through February 2015, the City conferred with the San Diego Police Officers Association (POA) over strategies to improve recruitment and retention among Police Officers. On March 23, 2015, the City Council approved the tentative agreement with POA for a successor Memorandum of Understanding (MOU) for a five-year term, with POA having the option to reopen the MOU to meet and confer in Fiscal Years 2019 and 2020. For Fiscal Year 2016, POA-represented employees will receive non-pensionable compensation increases consistent with the San Diego Charter requirements set forth in section 70.2, projected to be approximately $11.1 million. The total projected compensation increases resulting from the successor MOU between the City and SDPOA are detailed in **Table 9**.

Table 9: SDPOA Successor MOU Projected Compensation Increases Fiscal Years 2016 - 2020

Compensation Increase	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Non-Pensionable Compensation	$ 11,095,752	$ 13,097,752	$ 19,787,752	$ 16,940,207	$ 13,673,475
Pensionable Compensation	-	-	-	5,787,752	11,531,211
Total Compensation Increase	**$ 11,095,752**	**$ 13,097,752**	**$ 19,787,752**	**$ 22,727,959**	**$ 25,204,686**

Fiscal Year 2016 Planned Contracts Exceeding $3.0 Million

Table 10 contains a summary of the anticipated department contracts over $3.0 million that are planned for solicitation in Fiscal Year 2016. The purpose of this summary is for City Council to review and discuss these contracts with City departments during the Fiscal Year 2016 Proposed Budget Hearings, and to seek City Council's preapproval for departments to proceed with the advertising and completion of the procurement process in order to acquire their respective commodities or services. Procurements will be completed by the Purchasing & Contracting Department and will adhere to the standard City of San Diego procedures and all required City rules, laws and regulations.

The summary list of planned procurements is based on information provided by departments on their anticipated needs and includes a description of the specific commodity or service, desired start date, and total estimated value of the commodity or service. It should be noted that estimated values are subject to change.

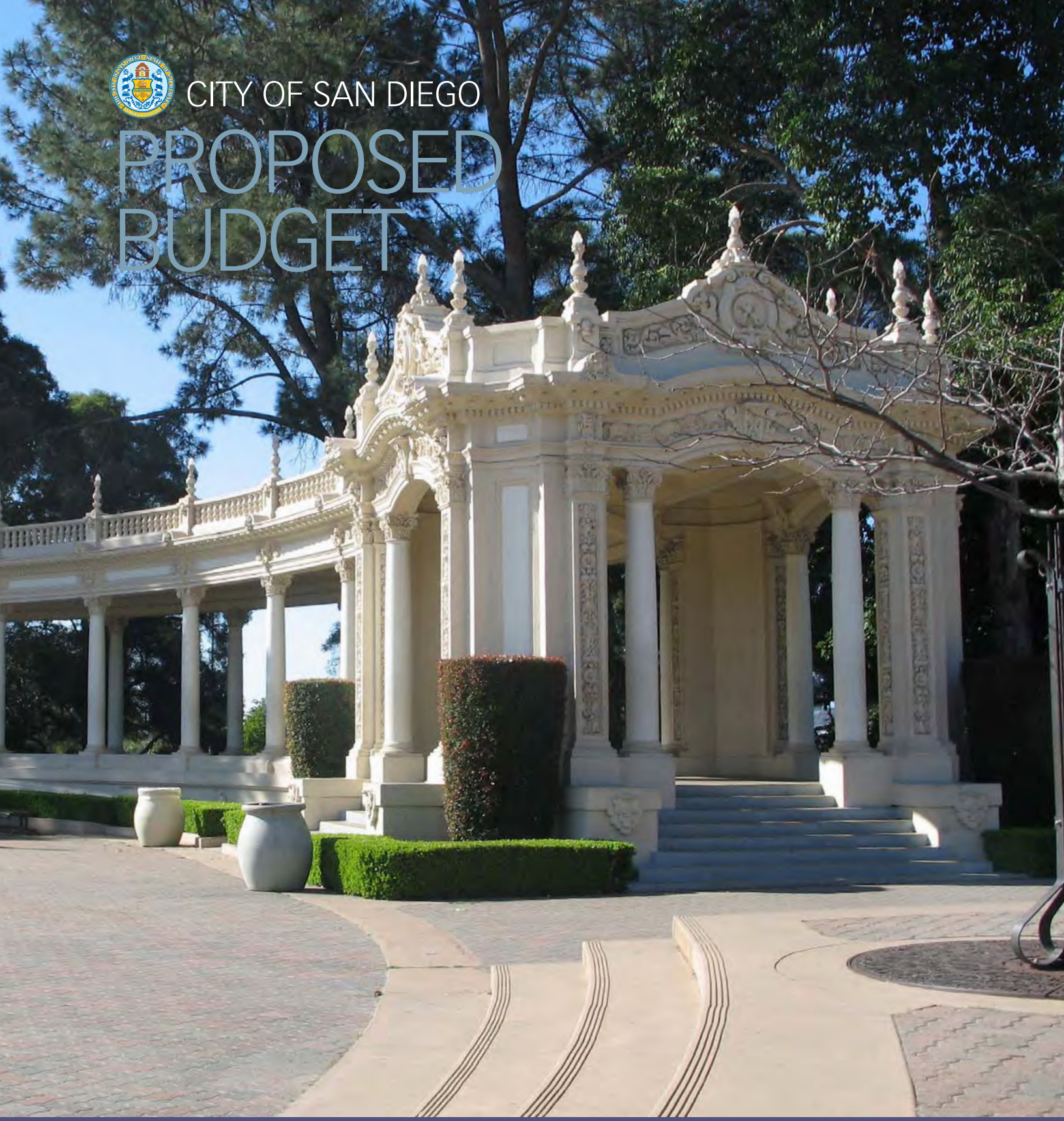
Table 10: Fiscal Year 2016 Planned Contracts Exceeding $3.0 Million

Department	Contract Name	Contract Description	Contract Type	Planned Advertise Date	Estimated Contract Value
Public Works-Fleet Services	Police Patrol Vehicle Replacement	The purpose of this contract is for the purchase of (81) replacement Patrol vehicles, (17) vehicles to support new positions and (10) vehicles to support PISO vehicles for Police.	Replacement vehicles	August-2015	$ 4,497,350
Public Works-Fleet Services	Fire Rescue Aircraft Fire replacement	The purpose of this contract is for the purchase of (2) aircraft 'crash' trucks for Fire Rescue	Replacement vehicles	September-2015	$ 3,000,000
Public Works-Fleet Services	General Fund Work/Off-road vehicles replacement	The purpose of this contract is for the purchase of (30) Work/Off-road vehicles	Replacement vehicles	July-2015	$ 3,000,000
Public Works-Fleet Services	ESD General Fund Auto Refuse Trucks replacement	The purpose of this contract is for the purchase of (7) Auto Refuse Trucks for Environmental Services	Replacement vehicles	August-2015	$ 3,000,000
Public Works-Fleet Services	Non-General Fund replacement Heavy Duty Trucks	The purpose of this contract is for the purchase of Heavy Duty Trucks	Replacement vehicles	July-2015	$ 3,000,000
Public Works-Fleet Services	Non-General Fund replacement Packers	The purpose of this contract is for the purchase of Packers for Environmental Services	Replacement vehicles	September-2015	$ 3,000,000
City Treasurer	Parking Citation Processing System	The purpose of this contract is for the purchase of an IT System for parking citation processing and payments.	IT system	July-2015	$ 5,000,000
Department of Information Technology	Computer equipment, peripherals, and related services	The purpose of this contract is for the purchase of computer equipment, peripherals, and related services	IT equipment & related services	October-2015	$ 4,130,000
Public Utilities	Public Utilities Water Construction and Maintenance	The purpose of this contract is to furnish and deliver Advanced Metering infrastructure (AMI)-compatible water meters	Water meters	August-2015	$ 3,000,000
Public Utilities	Laboratory supplies	The purpose of this contract is for the purchase of laboratory supplies	Laboratory supplies	October-2015	$ 4,000,000
Public Utilities	Janitorial Services for Wastewater Facilities	The purpose of this contract is for the purchase of Janitorial Services for Wastewater Facilities	Maintenance service	June-2015	$10,000,000
Public Utilities	Digester cleaning services, Hauling and disposal of digester sludge	The purpose of this contract is for the purchase of digester cleaning services, hauling and disposal of digester sludge	Maintenance service	November-2015	$10,000,000
Environmental Services	Power Purchase of Solar Energy for City Facilities	The purpose of this contract is to purchase solar energy from third party owned and operated photovoltaic systems installed through a Power Purchase Agreement (PPA) at over 150 City facilities. Funding for the project will be through electricity payments to the PPA provider over the 20 to 25 year term of the agreement.	Energy purchase	July-2015	$ 9,000,000

Table 10: Fiscal Year 2016 Planned Contracts Exceeding $3.0 Million *(Cont'd)*

Department	Contract Name	Contract Description	Contract Type	Planned Advertise Date	Estimated Contract Value
Environmental Services	Power Purchase of Solar Energy at City Landfills	The purpose of the contract is to purchase solar energy from third party owned and operated photovoltaic systems installed through a Power Purchase Agreement (PPA) at closed City landfills. Funding for the project will be through electricity payments to the PPA provider over the 20 to 25 year term of the agreement.	Energy purchase	August-2015	$10,000,000
Environmental Services	Power Purchase of Renewable Energy from Chollas and Arizona St. Landfills	The purpose of this contract is to purchase renewable energy from third party owned and operated landfill gas generation systems installed through a Power Purchase Agreement (PPA) at South Chollas and Arizona St. closed landfills. Funding for the project will be through electricity payments to the PPA provider over the 20 to 25 year term of the agreement.	Energy purchase	March-2016	$ 4,500,000

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CITY OF SAN DIEGO

PROPOSED BUDGET

FY: 2016

General Fund Revenues

General Fund Revenues

The Fiscal Year 2016 General Fund revenue budget is $1.27 billion, which represents an increase of $86.1 million or 7.2 percent from the Fiscal Year 2015 Adopted Budget. The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page, including background information describing growth trends, economic factors, and methods of allocation affecting each revenue source. This information provides insight into the formulation of the Fiscal Year 2016 Proposed Budget for the General Fund revenues which pay for essential City services including police, fire, refuse collection, library services, and park and recreation programs. Volume II details the budgeted revenues that are generated by departments. Each revenue source generated by individual General Fund departments also falls under one of the revenue categories listed to the right on this page and is discussed in this section of the budget document.

Table 1: Fiscal Year 2016 General Fund Revenue Change illustrates the components of the projected $86.1 million or 7.2 percent increase in General Fund revenues from the Fiscal Year 2015 Adopted Budget.

Table 1: Fiscal Year 2016 General Fund Revenue Change

	Percent Change from FY 2015 Adopted Budget	Change (in millions)
Major Revenues	7.8%	$ 67.3
Other Revenue Sources	5.8%	18.7
Total	**7.2%**	**$ 86.1**

Table 2: Fiscal Year 2016 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2014 actual amounts, as well the Fiscal Year 2015 Adopted Budget. The four major General Fund revenue sources: property tax, sales tax, transient occupancy tax (TOT), and franchise fees account for 73.3 percent of the City's General Fund revenue in the Fiscal Year 2016 Proposed Budget and are projected to increase by $67.3 million from the Fiscal Year 2015 Adopted Budget. More than 50.0 percent of the increase in the four major General Fund Revenues sources is being directed toward funding street and neighborhood infrastructure repairs throughout San Diego communities.

Economic Environment

Property Tax

Sales Tax

Safety Sales Taxes

General Fund Transient Occupancy Tax (TOT)

Property Transfer Tax

Franchise Fees

Licenses and Permits

Fines, Forfeitures, and Penalties

Revenue from Money and Property
- **Rents and Concessions**
- **Interest Earnings**

Revenue from Other Agencies
- **Revenue from Federal & Other Agencies**
- **Revenue from Federal & Other Agencies**

Charges for Current Services

Other Financial Sources & Uses

Other Revenue

State of California Budget Impacts

Annual Tax Appropriations Limit (Gann Limit)

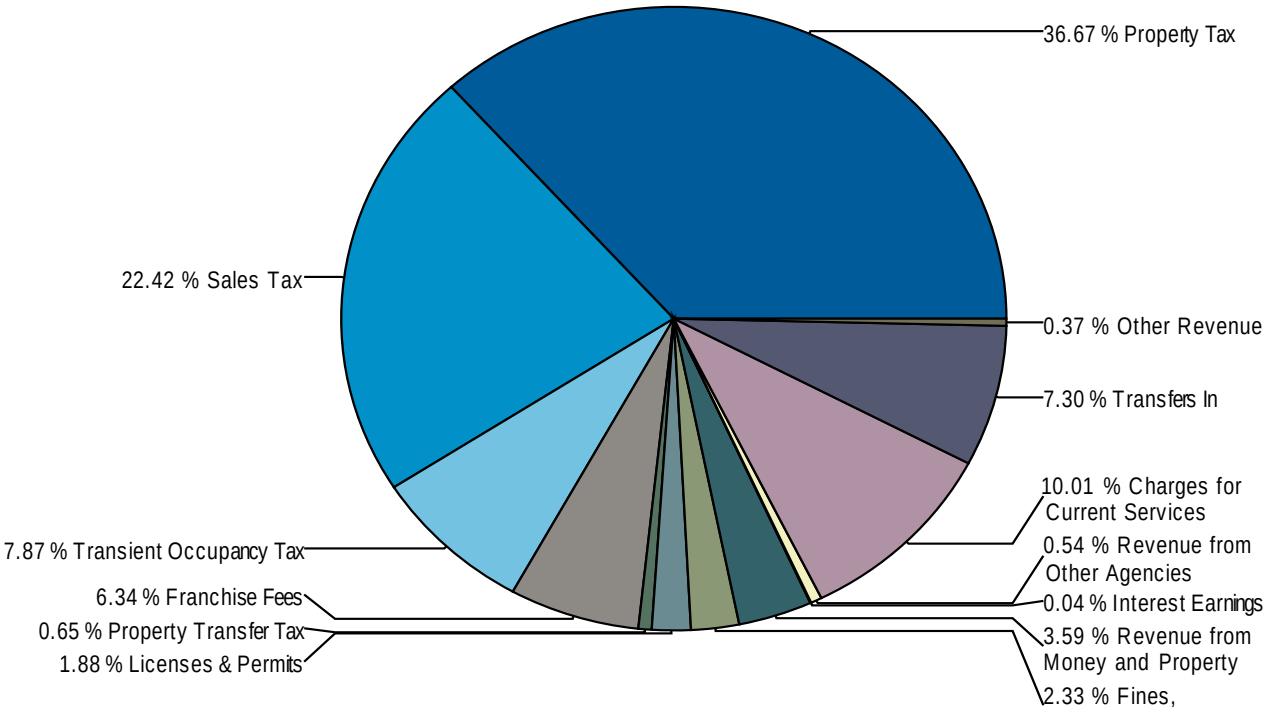
General Fund Revenues

Table 2: Fiscal Year 2016 General Fund Revenues - $1.27 Billion (in millions)

Revenue Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2015 - FY 2016 Change	Percent Change	% of Total General Fund Revenue
Property Tax	$ 460.6	$ 445.4	$ 467.4	$ 22.0	4.9%	36.7%
Sales Tax	245.9	257.1	285.8	28.7	11.1%	22.4%
Transient Occupancy Tax	89.7	92.3	100.3	7.9	8.6%	7.9%
Franchise Fees	72.0	72.0	80.8	8.7	12.1%	6.3%
Property Transfer Tax	8.3	9.2	8.2	(1.0)	(10.4)%	0.6%
Safety Sales Tax	0.0	0.0	0.0	0.0	NA	0.0%
Motor Vehicle License Fees	0.6	0.0	0.0	0.0	NA	0.0%
Licenses & Permits	35.0	24.5	24.0	(0.5)	(1.8)%	1.9%
Fines, Forfeitures, and Penalties	30.3	28.9	29.7	0.8	2.6%	2.3%
Revenue from Money and Property	48.6	45.9	45.7	(0.2)	(0.4)%	3.6%
Interest Earnings	0.3	1.4	0.5	(1.0)	(67.3)%	0.0%
Revenue from Other Agencies	7.8	9.5	6.9	(2.6)	(27.6)%	0.5%
Charges for Current Services	164.7	120.7	127.6	6.9	5.7%	10.0%
Transfers In	104.7	77.1	93.1	15.9	20.7%	7.3%
Other Revenue	7.8	4.4	4.7	0.3	6.4%	0.4%
Total	**$ 1,276.4**	**$ 1,188.6**	**$ 1,274.6**	**$ 86.1**	**7.2%**	**100.0%**

The major General Fund revenue projections included in the Fiscal Year 2016 Proposed Budget are based on Fiscal Year 2015 year-end projections and economic data through February 2015, the most recent information available at the time the Fiscal Year 2016 Proposed Budget was developed. Changes in the local, State, and national economies can impact each of the four major General Fund revenue sources, and the possible effects on the City's finances in Fiscal Year 2016 are outlined below. Other General Fund revenue sources are influenced by these same economic conditions, as well as various other non-economic events, such as a fee change, the restructuring of an existing department, or the implementation of a new policy.

Figure 1: Fiscal Year 2016 General Fund Revenues - $1.27 Billion



San Diego's Economic Environment[1]

Development of the Fiscal Year 2016 Proposed Budget continues to incorporate a positive economic outlook based on the continuing trend of increases in median home prices, consumer spending, tourism and business travel, and decreases in unemployment following the recession. The City first experienced improvement within these areas in Fiscal Years 2011 and 2012, and the trend has continued throughout Fiscal Year 2015. Although local economic indicators modestly improved throughout Fiscal Year 2015, the rate of improvement in several local indicators has slowed when compared with the past two fiscal years. This trend of moderate improvement in local economic indicators is anticipated to continue during Fiscal Year 2016. This overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the San Diego Tourism Authority, and the UCLA Anderson Forecast.

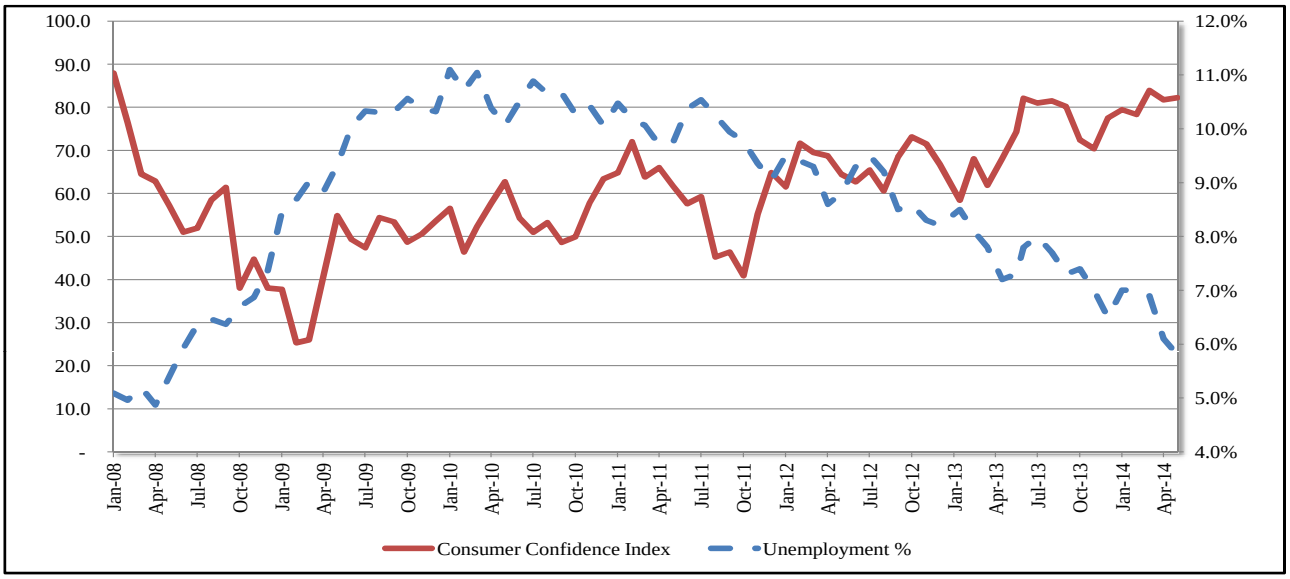
The Fiscal Year 2016 Proposed Budget includes projected increases in the four General Fund major revenues - property tax, sales tax, TOT, and franchise fees - based on the continuing improvement in local economic indicators. The Fiscal Year 2016 proposed property tax budget assumes that the City will experience 4.25 percent growth in the assessed valuation based on improvement in the local real estate market. Similarly, the projected growth of 4.0 percent in sales tax is due to continued stable growth in consumer spending experienced in almost all industry groups through the first half of Fiscal Year 2015, which is anticipated to continue into Fiscal Year 2016. A notable decrease in gas prices was experienced across the nation during the first half of Fiscal Year 2015 due to expanded

[1] The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, DataQuick Information Systems, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, Moody's Investor Services.

North American oil productions and gains in fuel efficiency. The direct revenue impact to the City due to lower fuel prices is being closely monitored in the second half of Fiscal Year 2015 once more actual data is received since the drop in fuel prices. In addition to projected increases in property and sales tax, the Fiscal Year 2016 proposed TOT budget is projected to increase by 5.5 percent based on anticipated growth in local tourism and business travel. In January 2014, the San Diego Tourism Authority (SDTA) resumed marketing San Diego as a preferred vacation and meeting destination, as well as expanded its advertising campaigns, contributing to the growth in local tourism and business travel, which has had a positive impact on the City's TOT receipts. Lastly, franchise fees are projected to increase in the Fiscal Year 2016 Proposed Budget primarily due to a projected 2.0 percent increase in San Diego Gas & Electric (SDG&E) franchise fee payments to the City while cable franchise fee payments are projected to be flat. The four General Fund major revenues, including other General Fund revenues, are discussed in further detail in the sections following.

Main economic drivers of General Fund revenues include consumer discretionary spending and housing market indicators, such as home sales and prices. Consumer discretionary spending is greatly influenced by levels of unemployment and consumer confidence. At the onset of the economic recession in December 2007, the City's unemployment level was 4.8 percent, and increased rapidly to 10.9 percent in January 2010. Following the end of the recession, the unemployment rate for the City of San Diego has continued to improve steadily, decreasing to 5.1 percent as of February 2015, the lowest rate in approximately seven years. Consumer confidence has increased 86.5 percent from index level low of 51.7 in March 2009 to 96.4 as of February 2015.

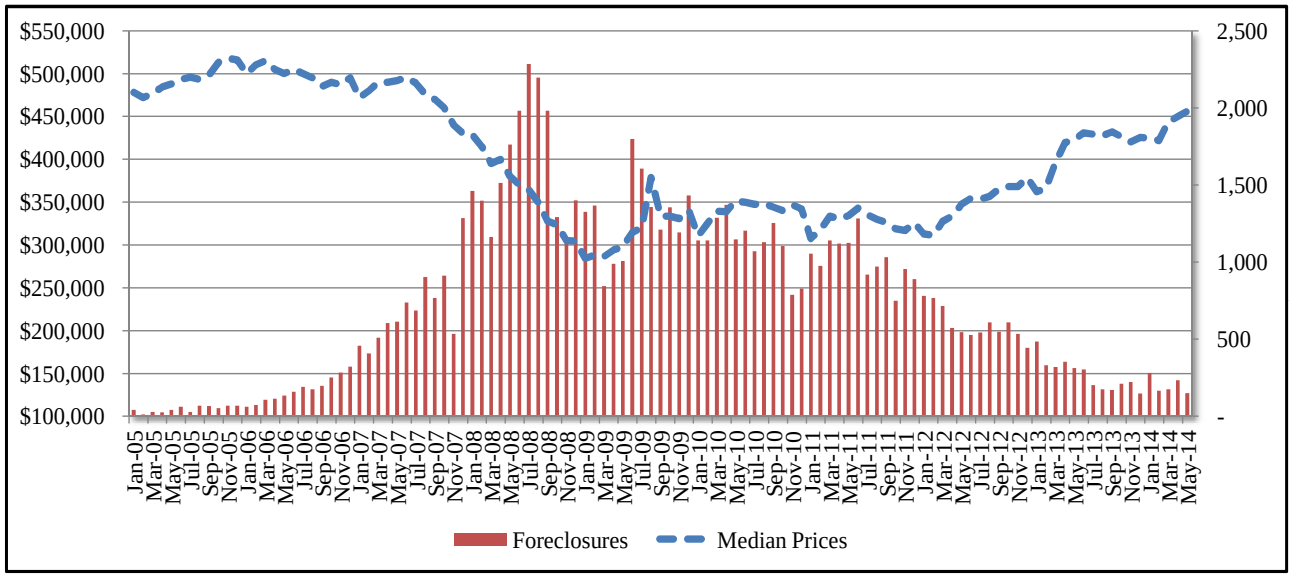
Figure 2: San Diego Consumer Confidence and Unemployment



Source: California Employment Development Department, USD Index of Leading Economic Indicators

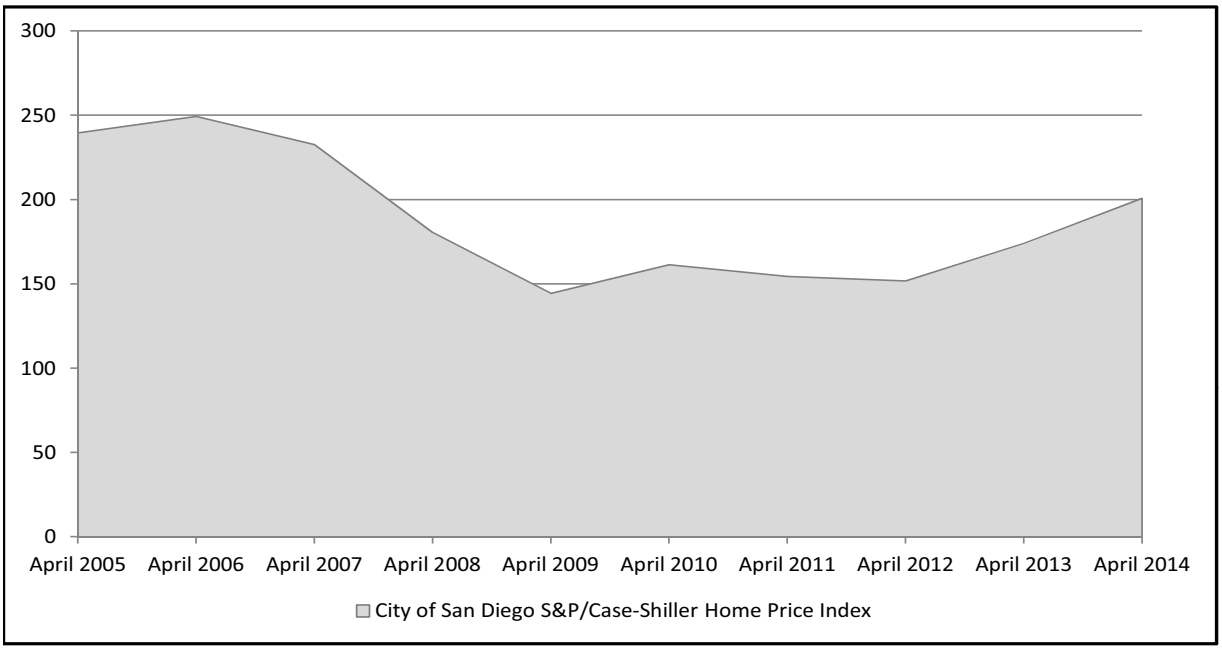
While still below the pre-recession peak, countywide median home prices have increased from low levels in Fiscal Year 2009, and after stabilizing for several months have increased 7.2 percent from March 2014 to February 2015. The San Diego median home price as of December 2006 was $495,000, which decreased to a low of $284,435 in January 2009, and has subsequently increased to $452,231 as of February 2015. In addition, the S&P/Case-Shiller Home Price Index also remains below the market peak of 250.34 in November 2005. The home price index is currently 203.14 as of December 2014, a 4.8 percent increase over the December 2013 index of 193.87.

Figure 3: County of San Diego Monthly Median Home Price and Foreclosures



Source: DataQuick Information Systems, San Diego County Assessor/Recorder/Clerk's Office

Figure 4: City of San Diego S&P/Case-Shiller Home Price Index Graph



Source: S&P Dow Jones Indices LLC

Development of the Fiscal Year 2016 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2016 Proposed Budget. In most cases, the indicators used to prepare the Fiscal Year 2016 Proposed Budget were as of February 2015.

Updated indicators are presented below as available:

- San Diego's unemployment rate was 5.1 percent as of February 2015, a decrease of 1.9 percent from the 7.0 percent unemployment rate as of February 2014 (State of California Employment Development Department).
- Home sales in San Diego for the twelve month period (March 2014 - February 2015) totaled 37,880, which is a decrease of 10.6 percent from the 42,389 home sales from the prior twelve month period (March 2013 - February 2014) (San Diego County Assessor/Recorder/Clerk's Office).
- The median countywide home price as of February 2015 was $452,231, which is an increase of 7.2 percent from the February 2014 median home price of $421,830 (DataQuick Information Systems).
- The S&P/Case-Shiller Home Price Index for the City of San Diego was 204.85 as of January 2015, a 5.1 percent increase over the January 2014 index of 194.94.
- Countywide foreclosures for the twelve month period (March 2014 - February 2015) totaled 1,908 which is a decline of 33.5 percent from the previous twelve month period (March 2013 - February 2014) total of 2,868. Notices of default, an indicator of potential future foreclosure levels, totaled 5,720 for the twelve month period (March 2014 - February 2015), a decline of 22.5 percent from the 7,383 experienced in the previous twelve month period (March 2013 - February 2014) (San Diego County Assessor/Recorder/Clerk's Office).
- The National Consumer Confidence Index as of March 2015 was 101.3, which is an increase of 20.7 percent from the March 2014 index of 83.9 (The Conference Board).
- The Index of Leading Economic Indicators for San Diego County as of February 2015 was 136.0, which is an increase of 6.3 percent from the February 2015 index level of 127.9 (University of San Diego, Index of Leading Economic Indicators).
- The City's median income is forecasted to grow 12.2 percent from approximately $50,000 to $56,100 from calendar year 2010 to 2020 (San Diego Association of Governments).
- The State of California Consumer Price Index (CPI) used for Fiscal Year 2016 assessed property valuation was 1.9 percent (California Department of Finance).

Property Tax

Background

Total City Budget
$495.1 million

General Fund Budget
$467.4 million

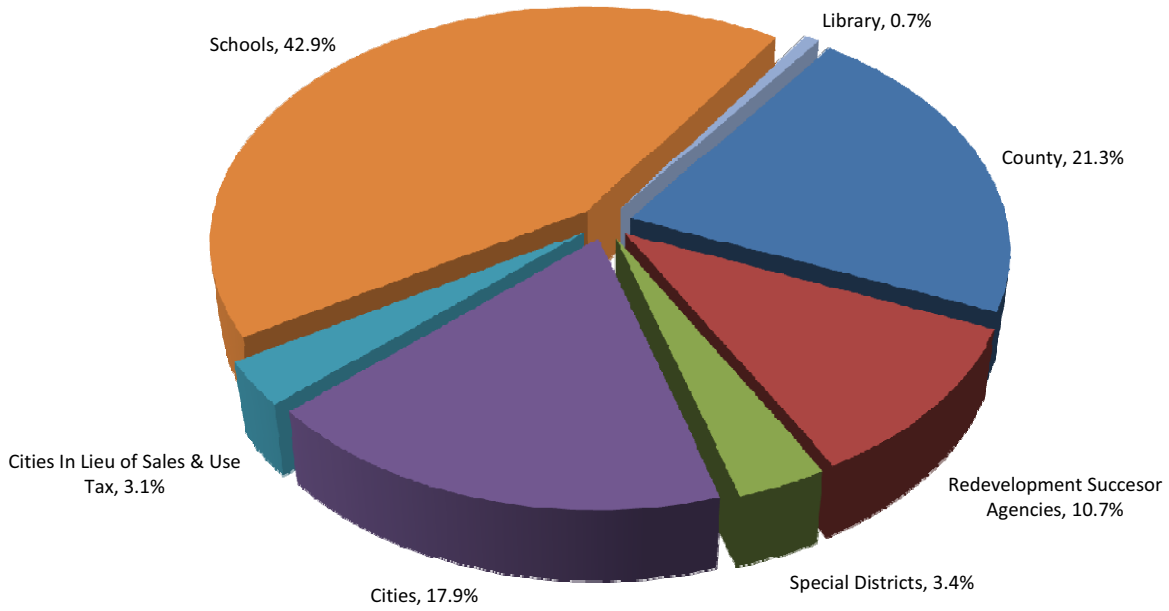
Percent of General Fund
36.7 percent

Property tax revenue is the City's largest revenue source, representing 36.7 percent of the total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

The 1.0 percent property tax levy is collected and distributed to a number of agencies, including the County, the City, school districts, and special districts. For every $100 collected, the allocation to the cities in San Diego County total $18.00 (with an additional $3.00 going to cities for the sales tax "triple-flip" outlined in the sales tax section), which includes offsets for Motor Vehicle License Fees, according to the County of San Diego Assessor's Office. Additionally, per City Charter requirement, a

special tax levy of $0.005 per $100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

Figure 5: Fiscal Year 2015 Countywide Property Tax Distribution



Source: County of San Diego Assessor's Office

Since the early 1990s, many factors have contributed to changes in the amount of revenue the City has received from property tax:

- In Fiscal Year 1993, the State of California faced a serious deficit and, in order to meet its obligations to fund school districts at specified levels under Proposition 98, the State enacted legislation that shifted partial financial responsibility for funding education to local governments. These revenue shifts were otherwise known as the Educational Revenue Augmentation Fund (ERAF) shifts.
- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2016, the property tax administration fee for the City is estimated to be $4.2 million, an increase of $0.4 million over the FY 2015 Adopted Budget of $3.8 million.
- Beginning in Fiscal Year 2005, the Motor Vehicle License Fee (MVLF) rate was reduced from 2.0 percent to 0.65 percent resulting in less revenue received by the City, which was replaced dollar-for-dollar with property tax, resulting in a property tax revenue increase.
- As a result of Assembly Bill x1 26 (AB 26) enacted by the State Legislature in June 2011 and a decision issued by the California Supreme Court in December 2011, each redevelopment agency in California dissolved as of February 1, 2012 at which time a successor agency assumed responsibility for winding down its operations. In June 2012, the State Legislature enacted Assembly Bill 1484 (AB 1484), seeking to clarify and modify certain aspects of AB 26. As a result, the distribution of property tax revenues to the former San Diego

Redevelopment Agency has not occurred since Fiscal Year 2012. Funding for continuing obligations as approved by the State Department of Finance is distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Residual funds remaining in the RPTTF after the successor agency's enforceable obligations are met are distributed to the local taxing entities per appropriate allocation formulas. The City's residual tax sharing amount is estimated to be $13.7 million in Fiscal Year 2016, an increase of $0.8 million from the FY 2015 Adopted Budget of $12.9 million.

- During Fiscal Year 2015, the San Diego County Auditor-Controller implemented a court decision in a lawsuit between Los Angeles Unified School District and the County of Los Angeles regarding the calculation of residual RPTTF distributions. As a result of the lawsuit, the ERAF will be included in the calculation of the property tax allocation base of the local school districts. The share of the school districts in statutory tax-sharing payments and residual balance distribution from the RPTTF will increase by multiple percentage points and the share of all other local taxing entities, including the City, will decrease collectively by a corresponding number of percentage points. The City's approximate share of the RPTTF residual balance has decreased from 21.2 percent to 18.0 percent.

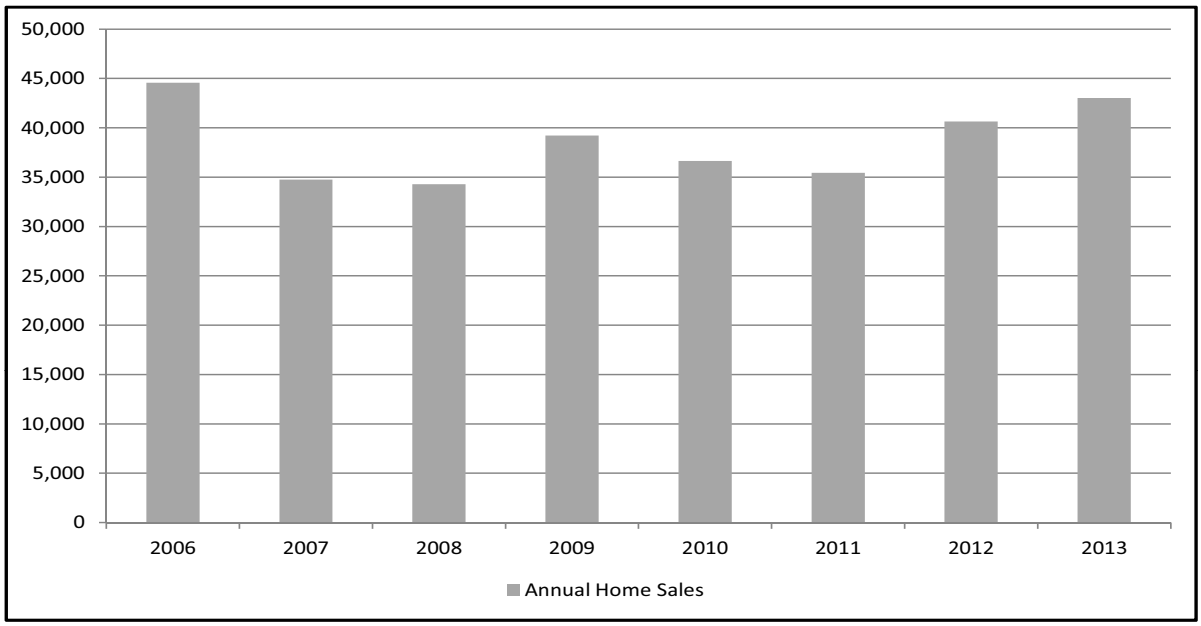
Economic Trends

While the local residential housing market continued to experience improvement in Fiscal Year 2015, the growth rate for the Fiscal Year 2016 Proposed Budget is based on the entire calendar year 2014 of market activity due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. Due to this delay, property tax revenue does not fully reflect recent market activity.

The economic recession that began late in calendar year 2007 had a significant negative impact on median home price, home sales, and foreclosures leading to a decline in property tax revenue. However, following the recession, all of these indicators have improved. Countywide foreclosures in calendar year 2014 totaled 2,036, a decline of 37.1 percent over the prior twelve month period total of 3,236. Notices of default totaled 5,855 over the same time period, a decline of 23.1 percent from the calendar year 2013 count of 7,614. Less foreclosure activity strengthens the local real estate market as there are less homes selling as a short sale, at auction, or as a bank owned property. Typically, short sales, auctions, or bank owned properties sell at a lower price, and as a result, bring down the market's median home price. With fewer foreclosures on the market, homes are able to sell at full market value, thus supporting the median home price, and strengthening the local real estate market. In recent years, San Diego County has seen a larger share of notices and default and foreclosures in the market. It was this inventory that generated the increase in home sales in calendar year 2012 and 2013.

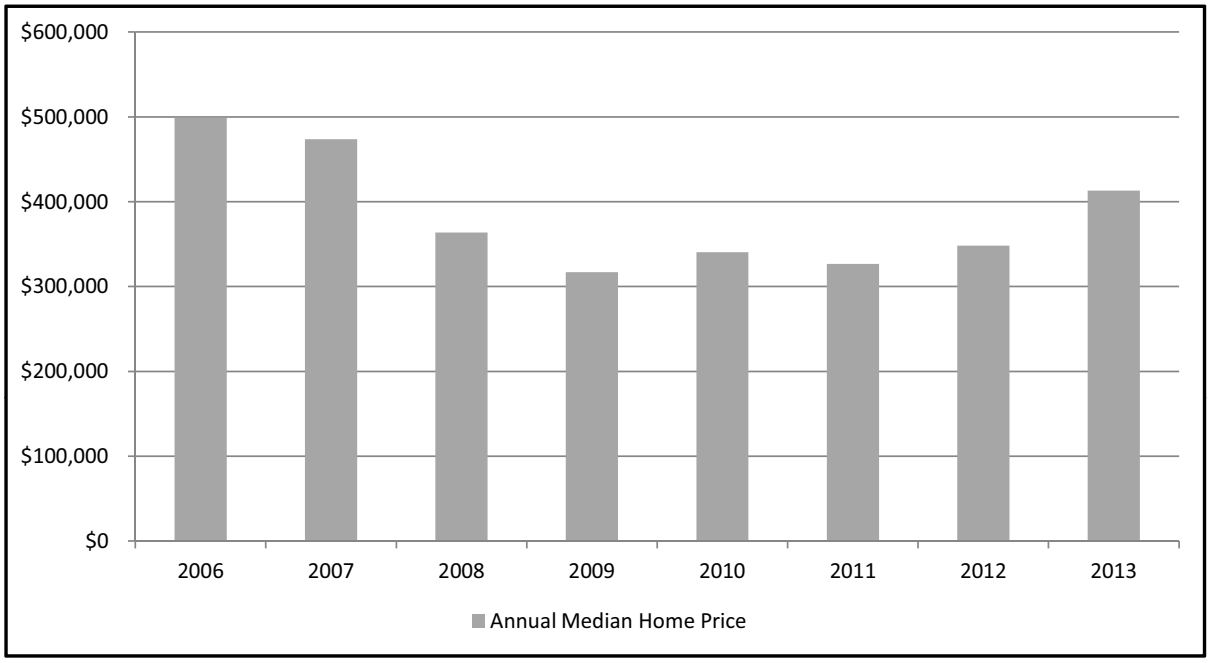
As a result of fewer foreclosures on the market, home sales in San Diego County decreased in calendar year 2014. The County recorded 37,961 sales, an 11.8 percent decrease over the calendar year 2013 home sales total of 43,031. However, the calendar year 2014 home sales were only 2.0 percent, or 783 home sales below the five year average home sales count of 38,822. Although total home sales decreased in calendar year 2014, the median home sales price increased. The median countywide home price for calendar year 2014 was $450,902, which is an increase of 9.1 percent from the calendar year 2013 median home price of $413,198. It is anticipated that the median home price in the City of San Diego will continue to improve during Fiscal Year 2016 as the number of foreclosed properties continues to decrease.

Figure 6: San Diego County Home Sales (calendar year)



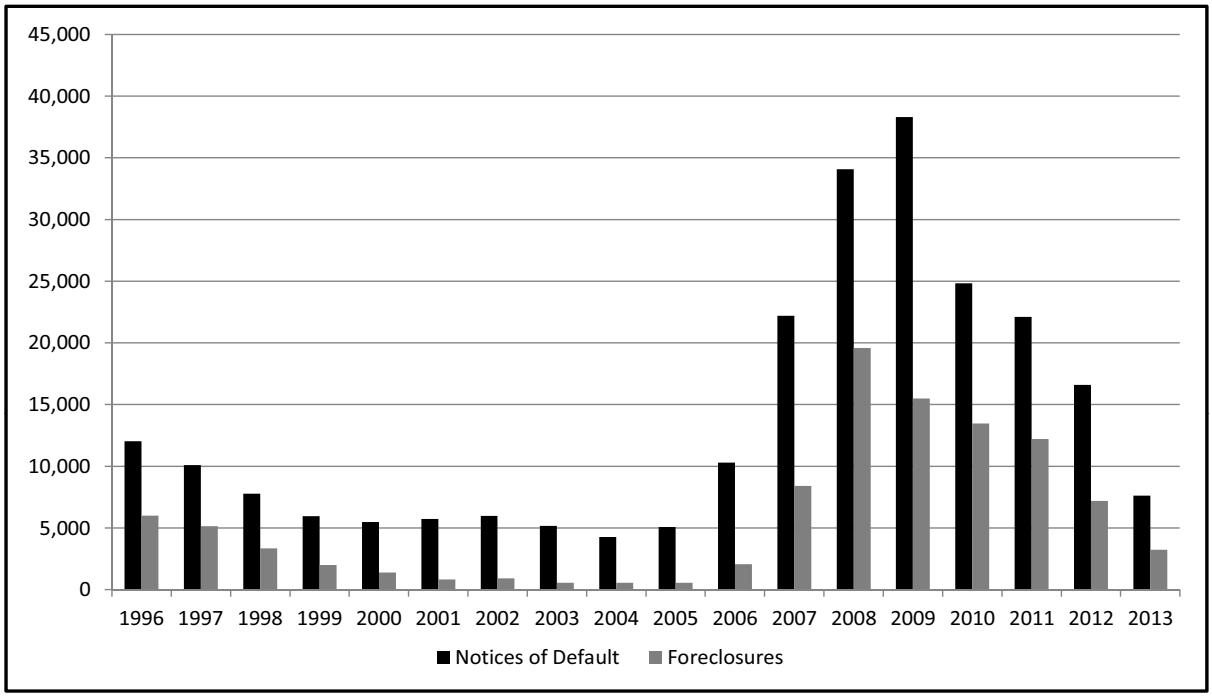
Source: DataQuick Information Systems

Figure 7: San Diego County Annual Median Home Price (calendar year)



Source: DataQuick Information Systems

Figure 8: San Diego Home Foreclosures (calendar year)



Source: San Diego County Assessor/Recorder/County Clerk

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell within a given year. As previously stated, a property's value may increase at the rate of the California Consumer Price Index, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2014 was 247.481, a 1.9 percent increase over the October 2013 CCPI of 242.63. The increase in the October 2014 CCPI, along with the 9.1 percent increase in the median home price is anticipated to drive the growth in assessed valuation, leading to the projected increase in the Fiscal Year 2016 property tax budget.

In addition to the continued steady growth of the local residential real estate market, the local commercial real estate market is showing signs of improvement as well. According to CB Richard Ellis, in the 4th quarter of calendar year 2014, office sale transactions exceeded $550.0 million while calendar year 2014 total office sales surpassed $2.0 billion, making it the highest sales volume recorded since 2007. Notable commercial sales in the City include the First Allied Plaza Tower selling for $156.8 million and the Genesee Plaza for $72.0 million. The San Diego retail market also saw an increase in sales activity throughout 2014 year as well.

Modest improvements to the labor market have caused unemployment levels to improve; lowering rates to near historical averages and contributing to the growth in the local real estate market. San Diego's unemployment rate decreased to 5.2 percent as of December 2014, an improvement of 1.3 percent from the December 2013 unemployment rate of 6.5 percent. The December 2014 unemployment rate is also an improvement of 5.7 percent from the January 2010 high of 10.9 percent. The State of California's unemployment rate was 6.7 percent as of December 2014.

Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 Proposed Budget for property tax is $467.4 million, which assumes 4.25 percent growth for the base property tax (Proposition 13) and "in-lieu of motor vehicle license fee" payment. The $467.4 million property tax budget consists of an estimated $328.4 million in base property tax (Proposition 13), $120.2 million "in-lieu of motor vehicle license fee" payment, $4.4 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and $14.4 million in anticipated residual property tax payments. As a result of the dissolution of the RDA, the tax sharing pass-through payments will be received as part of the Recognized Obligations Payment Schedule (ROPS) and therefore will be recognized as property tax revenue. The residual property tax payments are the City's proportionate share of funds remaining in the Redevelopment Property Tax Trust Fund (RPTTF) after ROPS requirements have been met.

The 4.25 percent growth rate projected for Property Tax in Fiscal Year 2016 is based on increases in the median home price, a positive 1.9 percent increase in California CPI in calendar year 2014, and fewer foreclosures. This positive growth rate is also attributed to an increase in Proposition 8 assessed valuation restorations and a projected decrease in property tax refunds related to an anticipated reduction in the number of property value reassessments during Fiscal Year 2016.

Table 3: Fiscal Year 2016 Proposed Property Tax Budget

		(in millions)
Base Property Tax	$	328.4
Property Tax "In-Lieu" of MVLF		120.2
Tax Sharing Distribution		4.4
Residual Tax Sharing		14.4
Total Property Tax	**$**	**467.4**

Sales Tax

Background

Total City Budget
$326.9 million

General Fund Budget
$285.8 million

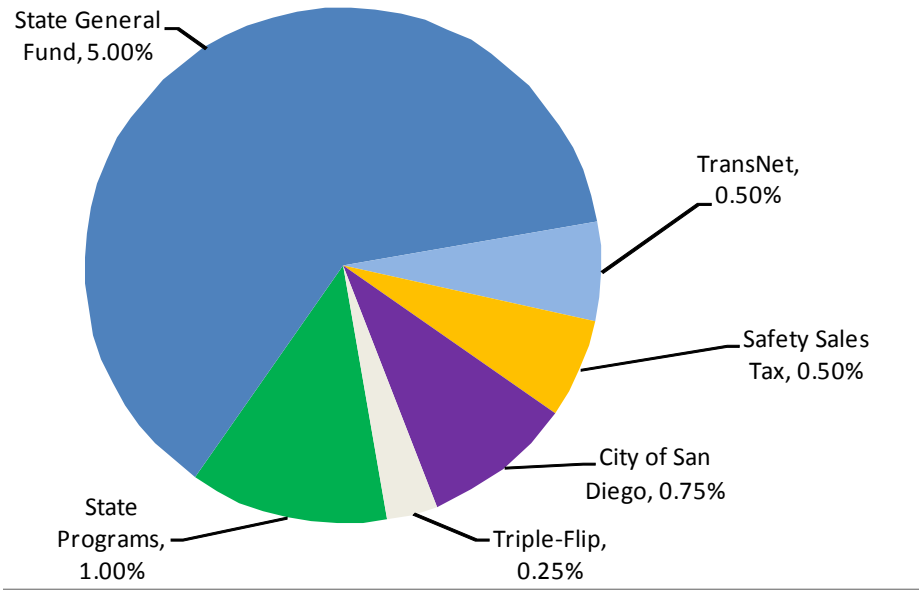
Percent of General Fund
22.4 percent

Sales tax is the City's second largest General Fund revenue source, representing 22.4 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

The total citywide sales tax rate in San Diego is 8.0 percent. Included in the 8.0 percent sales tax rate are three voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet); safety sales tax; and Proposition 30, Temporary Taxes to Fund Education. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section. Finally, in November 2012, California voters approved Proposition 30, a quarter-cent increase in the State sales tax rate from which revenue collected is deposited in the

State's Education Protection Account to support school districts, county offices of education, charter schools, and community college districts.

Figure 9: City of San Diego Sales Tax Rate (8.0 percent)



Source: State Board of Equalization

Economic Trends

The City of San Diego recognized a steady increase in sales tax revenue throughout Fiscal Year 2014 and this continued through the second quarter of Fiscal Year 2015. **Table 4**: City of San Diego Calendar Year Sales Tax Revenue, displays revenue for quarters one through three of calendar year 2014 compared to quarters one through three of calendar year 2013. As shown below, moderate growth was experienced in general retail, food products, transportation, and construction sectors indicating overall positive growth in consumer spending. Above average growth was experienced in the business to business sector due to businesses investing in light equipment and purchases in the drugs and chemicals category.

Table 4: City of San Diego Calendar Year Sales Tax Revenue (in millions)

Economic Category	Calendar Year 2013	Calendar Year 2014	% Change
General Retail	$ 42.4	$ 43.4	2.4%
Food Products	$ 38.6	$ 40.2	4.4%
Transportation	$ 40.7	$ 42.8	5.2%
Business to Business	$ 24.6	$ 27.1	10.2%
Construction	$ 11.8	$ 12.4	5.0%

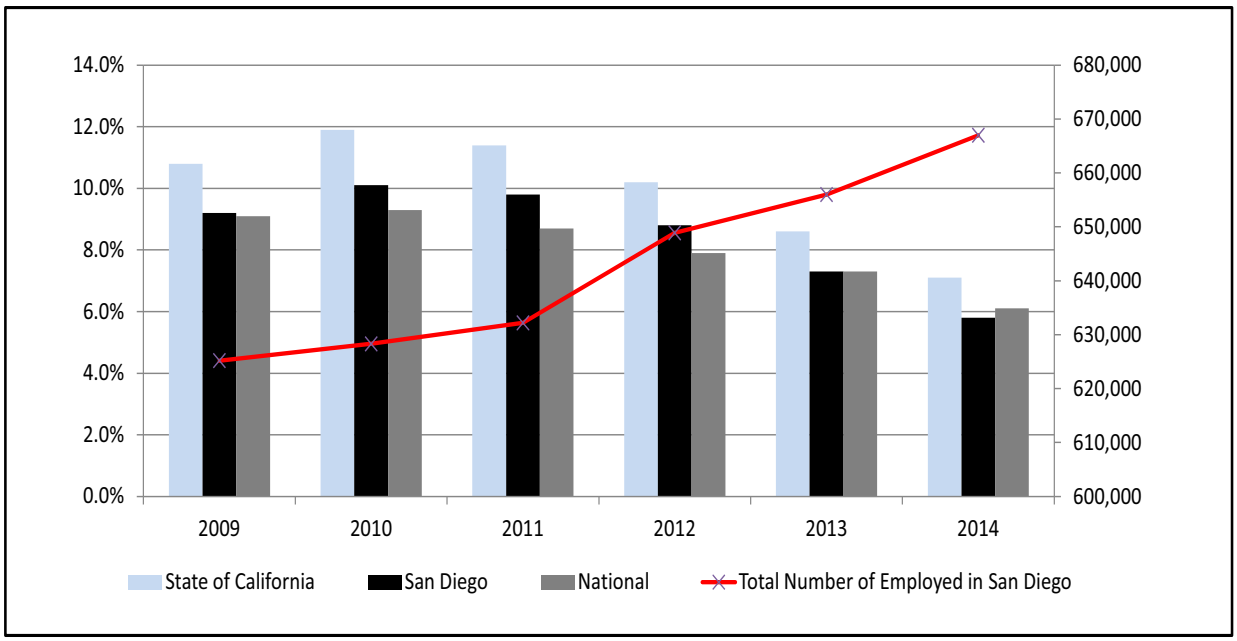
Source: HdL Companies

The decrease in fuel price which began in July 2015 was experienced across the nation primarily due to expanded North American oil production and gains in fuel efficiently. Sales tax data from HdL Companies, the City's sales tax consultant, reports that the impact of falling gas prices for nearly

eight straight months on the City's revenue may be partially offset by purchases of taxable items in other economic categories, such as general consumer goods and vehicle sales. In addition, sales tax revenue from the countywide use tax pools has increased due to the continuing shift to online shopping. The City of San Diego retains nearly half of the use tax revenue generated in the countywide pools from online sales. Based on current trends, it is projected that consumer spending will continue to grow in Fiscal Year 2016 although the rate of growth is anticipated to be slightly lower than the last fiscal year.

According to the most recent forecast (February 2015) from the State Board of Equalization, statewide taxable sales were forecasted to have an average growth rate of 3.8 for Fiscal Year 2015 for the State of California. The UCLA Anderson Forecast projects average growth of 4.1 percent in taxable sales for California in Fiscal Year 2015. The National Retail Federation forecasts a 4.1 percent increase in retail sales for calendar year 2015, taking into account the effect of job growth, income growth, and stable home prices in the economy. Consistent with the State's and UCLA Anderson's forecasts of statewide taxable sales, the City is forecasting a moderate 4.0 percent growth rate for Fiscal Year 2016 based on continued growth of income and employment. In February 2015, the California Employment Development Department reported San Diego's unemployment rate at 5.1 percent and the State of California's unemployment rate at 6.8 percent, as shown in Figure 10: Unemployment Rates (February 2015). In addition to being better than the State's unemployment rate, the City of San Diego's unemployment rate is better than the national unemployment rate of 5.8 percent as of February 2015.

Figure 10: Unemployment Rates (February 2015)



Source: State of California, Employment Development Department

Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 Proposed sales tax budget of $285.8 million is based on the Fiscal Year 2015 year-end projection and assumes 4.0 percent growth for Fiscal Year 2016.

General Fund Revenues

End of The Triple-Flip

The Fiscal Year 2016 Proposed Budget for sales tax revenue includes the property tax reimbursement that the City receives as a result of voter approved Proposition 57, the California Economic Recovery Bond Act, also known as the triple-flip. The triple-flip mechanism is a shift of monies, as enacted by the State in Fiscal Year 2005, whereby local governments were required to shift one-quarter of one cent of the Bradley-Burns Sales and Use Tax to the State in exchange for an equivalent amount of property tax. The shifted sales tax revenue was used to pay debt service related to the economic recovery bond issuance of $15.0 billion which allowed the State to reduce the operating budget deficit.

The State's Economic Recovery Bonds are expected to be paid off in July 2016, thus bringing the triple-flip to an end. Once paid off, local governments will no longer receive the property tax reimbursement, but will instead regain the quarter-cent sales tax that was diverted to the State by the triple-flip. It is anticipated the City will revert back to the full one-cent Bradley Burns tax rate beginning January 1, 2016 and will begin receiving these allocated payments directly from the State Board of Equalization starting in March 2016 for the first quarter of calendar year 2016 taxable sales. Due to the City's accrual practices, receiving the full one-cent Bradley-Burns is anticipated to result in an increase of $12.3 million in sales tax revenue recognized in Fiscal Year 2016.

Table 5: Fiscal Year 2016 Proposed Sales Tax Budget

		(in millions)
Sales Tax Revenue		232.8
Triple Flip Property Tax Reimbursement		53.0
Total Sales Tax	**$**	**285.8**

According to the University of San Diego Index of Leading Economic Indicators, consumer confidence has grown from calendar year 2014 and into calendar year 2015 as unemployment rates continue to improve. Unemployment rates, consumer spending, other economic indicators will continue to be monitored and have been factored into the moderate 4.0 percent growth rate assumed in the Fiscal Year 2016 Proposed Budget.

Safety Sales Taxes

Background

Total City Budget
$9.1 million

General Fund Budget
$7.8 million

Percent of General Fund
0.6 percent

Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1993. Safety sales tax revenues are used to support local public safety needs. The State Board of Equalization collects the one-half cent and the State Controller's Office allocates the monies to each county based on its proportionate share of statewide taxable sales. California Government Code Section 30051 requires each County Auditor to allocate the revenues in each County's Public Safety Augmentation Fund to the county and each city in that county based on proportionate share of net property tax loss due to the Educational Augmentation Revenue Funds (ERAF). The City of San Diego receives approximately 3.2 percent from the San Diego County's Public Safety Augmentation Fund on a monthly basis. Neighboring jurisdictions within the County of San Diego collectively receive approximately 2.5 percent, and the remaining 94.4 percent is retained by the County to support

region-wide public safety services provided by the County Sheriff, the District Attorney, and Probation.

In an effort to increase transparency, the City created the Public Safety Services and Debt Service Fund in Fiscal Year 2012 as a special revenue fund with the purpose of tracking expenditures for public safety needs. Debt service for the Fire and Lifeguard Facilities Fund will be paid first from this fund and the remainder will be distributed equally between the Police and Fire-Rescue Departments.

Economic Trends

Safety sales tax receipts generally follow the same economic trends that determine sales tax receipts such as per capita income levels, employment rates, consumer savings, and discretionary spending. However, safety sales tax revenue also depends on the County's share of total statewide taxable sales and allocations to the City do not entirely depend on taxable sales within the City.

Fiscal Year 2016 Proposed Budget

Safety sales tax revenue is budgeted and collected in the special revenue fund, Public Safety Services and Debt Service. The Fiscal Year 2016 Proposed Budget for safety sales tax of $9.1 million is based on the Fiscal Year 2015 year-end projection and assumes a 4.0 percent growth rate for Fiscal Year 2016. In Fiscal Year 2016, approximately $1.4 million will be allocated to the Fire and Lifeguard Facilities Fund for debt service payments on facility improvements, while the remaining $7.8 million will be equally distributed between the Police and Fire-Rescue Departments' budgets to support public safety needs.

General Fund Transient Occupancy Tax (TOT)

Background

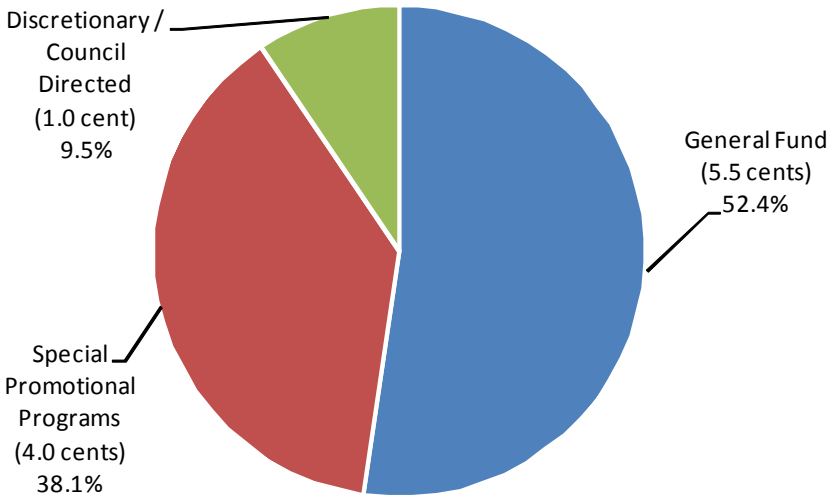
Total City Budget
$191.4 million

General Fund Budget
$100.3 million

Percent of General Fund
7.9 percent

Transient occupancy tax (TOT) makes up 7.9 percent of the General Fund revenue budget and is levied at 10.5 cents per dollar of the daily room price of hotels, motels, and vacation rentals in which the transient’s stay is less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents shall be applied toward general government purposes, 4.0 cents shall be applied toward promoting the City as a tourist destination, and the remaining 1.0 cent shall be allocated for any purposes approved by the City Council.

Figure 11: City of San Diego Transient Occupancy Tax Allocation



Economic Trends

Locally, tourism and overnight visitor growth in Fiscal Year 2015 has outperformed Fiscal Year 2014. Visitor trends are expected to continue growing through calendar years 2015 and 2016,although the growth is projected at a slightly slower pace, according to the December 2014 Quarterly Travel Forecast from the San Diego Tourism Authority (SDTA). In addition, San Diego tourism growth in the second half of Fiscal Year 2015 exceeded expectations indicating a stronger peak season which is projected to carry into the first quarter of Fiscal Year 2015. Reinstatement of Tourism Marketing District (TMD) funds to the SDTA for promoting San Diego occurred in January 2014.

Overall, visitor growth in the San Diego region during calendar years 2015 and 2016 is projected at 2.6 percent and 2.5 percent, respectively, with overnight visitor growth of 1.5 percent and 1.9 percent during the same periods. Growth in room demand is projected to be 3.2 percent and 1.9 percent for calendar years 2015 and 2016, respectively. Very little expansion in room supply occurred during the economic recession and, as a result, the average daily rate of hotel rooms is expected to continue to improve with positive growth in room demand and only a slight increase in the room supply. The average daily rate (ADR) is expected to reach $150.52 for calendar year 2015, a 5.6 percent increase over calendar year 2014, and $160.35 in calendar year 2016, an increase of 6.5 percent over calendar year 2015 projections. The overall hotel occupancy rate is anticipated to increase to 76.3 percent in calendar year 2015 from 74.7 percent in calendar year 2014. Total occupancy is projected to increase to 76.7 percent in calendar year 2016.

San Diego hotels total approximately 309 with nearly 43,379 hotel rooms of which 41,198 are part of the TMD. Approximately 1,258 new hotel rooms are expected to be added within the City limits by the end of calendar year 2016. This includes four and five star hotels with 541 rooms to be completed in 2015 and an additional 717 rooms to be completed in 2016.

Table 6 illustrates hotel performance in San Diego since calendar year 2012 and projections for calendar years 2015 and 2016.

Table 6: 2011 - 2015 San Diego County Tourism

San Diego County Visitor Industry					
	CY 2011	**CY 2012**	**CY 2013**	**CY 2014[1]**	**CY 2015[1]**
Visitors					
Total Visits (millions)	31.1	32.3	33.0	33.5	34.2
Overnight Visits (millions)	15.8	16.1	16.4	16.8	17.1
Hotel Sector					
Avg. Occupancy	68.7%	70.5%	71.5%	72.4%	73.6%
Avg. Daily Rate	$ 125.59	$131.22	$ 135.02	$140.36	$ 146.38
Rev PAR[2]	$ 86.27	$ 92.56	$ 96.50	$101.68	$ 107.69
Room Demand (growth)	3.7%	2.9%	2.2%	2.8%	2.3%

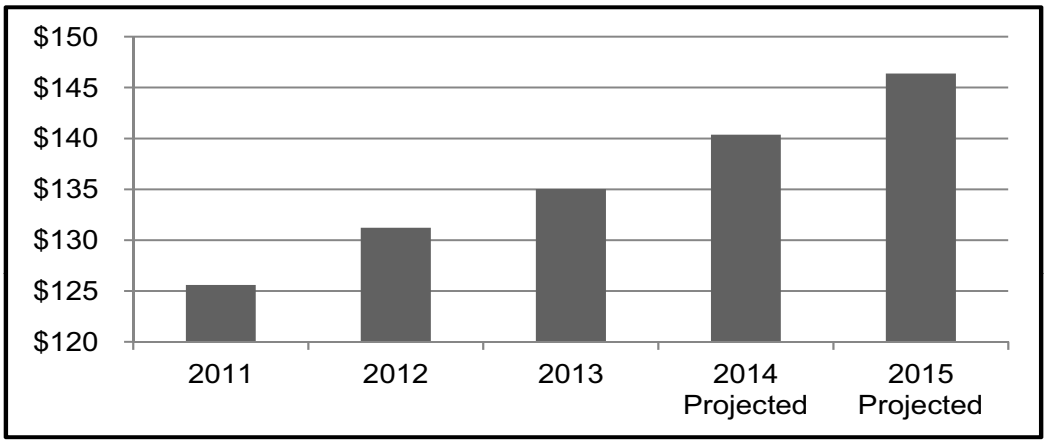
Source: San Diego Tourism Authority and Tourism Economics

[1] Forecast - Tourism Economics, December 2013

[2] Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

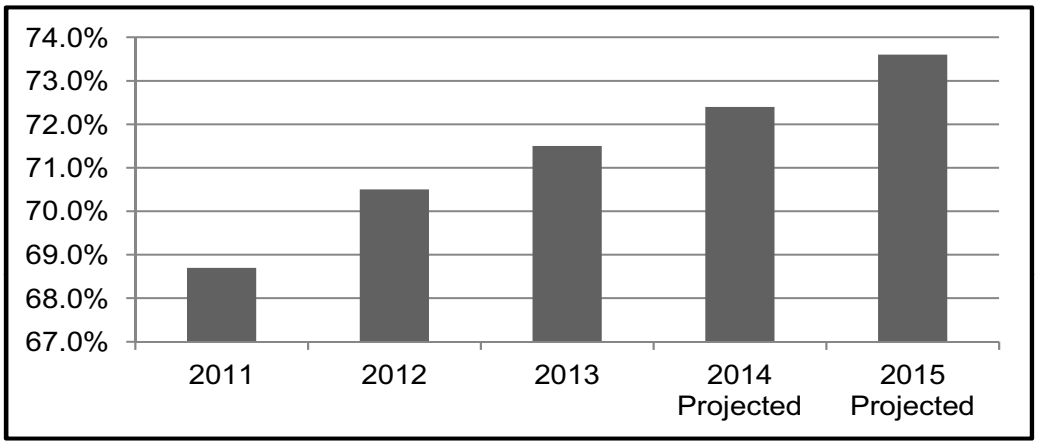
Figure 12 and **Figure 13** illustrate hotel Average Daily Rates and hotel Occupancy rates, respectively, in San Diego since calendar year 2012 and projections for calendar years 2015 and 2016.

Figure 12: San Diego Hotel Average Daily Rate (calendar year)



General Fund Revenues

Figure 13: San Diego Hotel Occupancy Rate (calendar year)



Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 total transient occupancy tax budget for the City of San Diego is $191.4 million, which incorporates a 5.5 percent growth rate over the Fiscal Year 2015 year-end projection. Of the $191.4 million, $100.3 million will be allocated to the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and TOT allocated for reimbursement of General Fund tourism-related expenditures.

The TOT revenue estimate for Fiscal Year 2016 is based on the growth in receipts experienced over the past two calendar years and projections for continued increases in overnight visitors. As a result, growth in TOT receipts is expected to continue through the remainder of calendar year 2015 and into 2016.

Property Transfer Tax

Background

Total City Budget
$8.2 million

General Fund Budget
$8.2 million

Percent of General Fund
0.6 percent

Property transfer tax makes up 0.6 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects $1.10 per $1,000 of the sale price when any real property is sold. The City is credited $0.55 per $1,000 against the County's charge, giving both the County and City each $0.55 per $1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

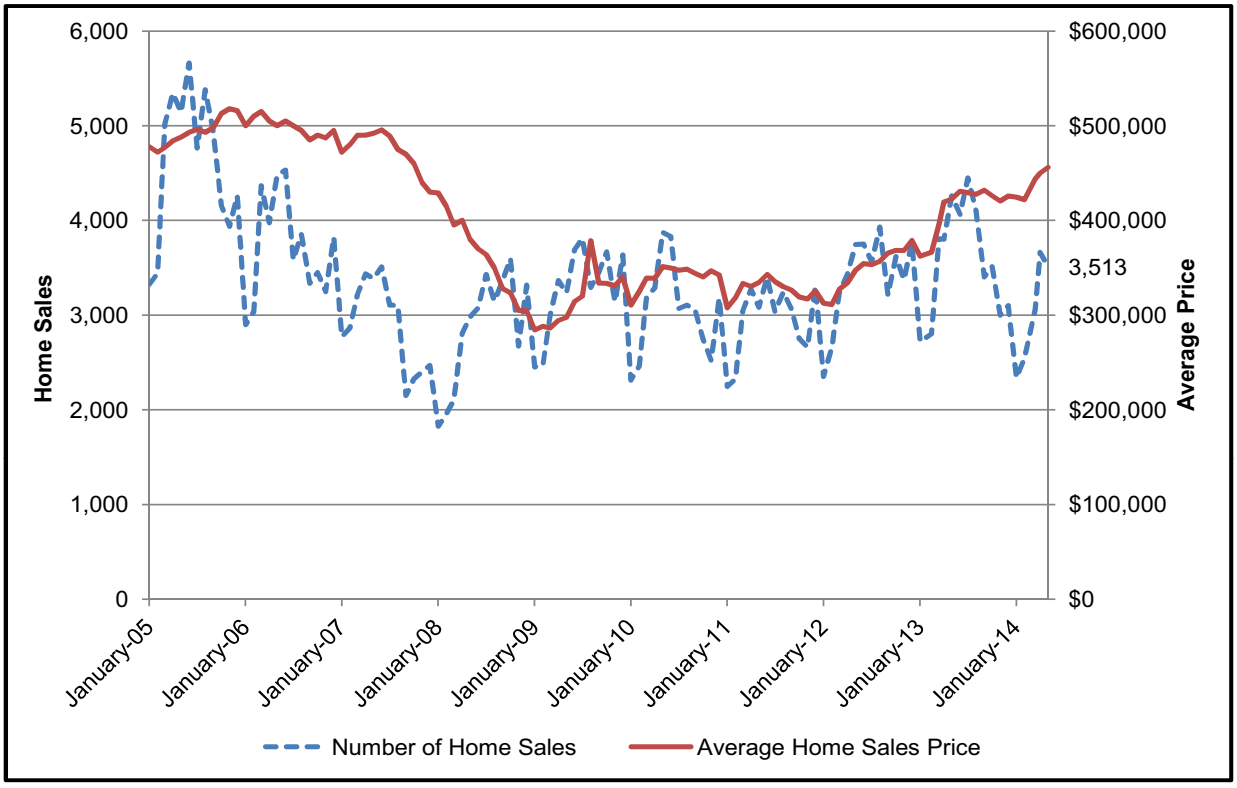
Economic Trends

The Fiscal Year 2016 Proposed Budget for property transfer tax reflects the market conditions and trends from the most recently available economic data. In the twelve month period ending February 2015, home sales in San Diego totaled 37,880 which is a decrease of 10.6 percent from the prior twelve month period total of 42,389. The median countywide home price for February 2015 was $452,231 which is an increase of 7.2 percent from the February 2014 home price of $421,830. Foreclosure activity has also decreased 13.9 percent in the twelve month period ending February 2015. The current volume of home sales and home prices greatly influence property transfer tax revenue, therefore, unlike property tax revenue, property transfer tax reflects current economic conditions without a lag time.

Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 proposed property transfer tax budget of $8.2 million is based on the Fiscal Year 2015 year-end projection and assumes 3.0 percent growth for Fiscal Year 2016. The positive growth rate is based on anticipated continued growth in median home prices projected to occur during Fiscal Year 2016.

Figure 14: San Diego County Home Sales



Source: DataQuick Information Systems

Franchise Fees

Background

Total City Budget
$189.6 million

General Fund Budget
$80.8 million

Percent of General Fund
6.3 percent

Franchise fee revenue makes up 6.3 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E and cable companies is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

SDG&E, the single largest generator of franchise fee revenue in the General Fund, remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego, which is split between the General Fund (75.0 percent) and the Environmental Growth Fund (25.0 percent), according to the City Charter. In addition, the City receives a 3.53 percent surcharge on SDG&E's electricity sales

for the undergrounding of electric utility lines as approved by the California Public Utilities Commission in December 2002 (this revenue is placed in a special revenue fund). The City also generates revenue by collecting 5.0 percent of gross revenues from Cox Communications, Time Warner Cable, and AT&T.

Refuse hauler franchise fees are imposed on private refuse haulers depending on tonnage per year. There are Class I haulers (less than or equal to 75,000 tons per year) or Class II haulers (more than 75,000 tons per year).

Fiscal Year 2016 Proposed Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2016 Proposed Budget for SDG&E franchise fee revenue of $64.6 million is based on the Fiscal Year 2015 year-end projection and assumes a 2.0 percent growth rate for Fiscal Year 2016. The projected growth rate of 2.0 percent is based on the average growth of actual receipts in previous years.

In accordance with the City Charter, 25.0 percent of revenue received from SDG&E, or $16.2 million, is to be deposited into the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. With no debt currently outstanding in the EGF, all funds will be utilized for maintenance in Fiscal Year 2016. The remaining revenue balance of approximately $48.5 million received from SDG&E franchise fees is allocated to the General Fund.

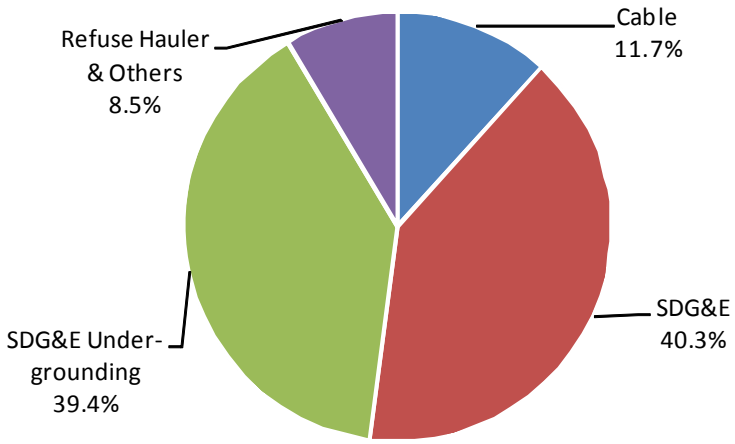
CABLE COMPANIES. The Fiscal Year 2016 Proposed Budget for cable franchise fee revenue of $18.7 million is based on the Fiscal Year 2015 year-end revenue projection and assumes a 0.0 percent growth rate for Fiscal Year 2016. The projected growth rate of 0.0 percent is based on the average growth of actual receipts in previous years.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2016 Proposed Budget for refuse hauler franchise fee revenue from private refuse haulers is $9.6 million and is based on the Fiscal Year 2015 year-end revenue projection. The City also anticipates to receive $2.4 million in franchise fees from the EDCO and Sycamore Landfill facilities in Fiscal Year 2016, which is a decrease of $0.6 million from the Fiscal Year 2015 Adopted Budget due to the transfer of this revenue from the General Fund to the Recycling Enterprise Fund. Additionally, $1.3 million in revenue related to the Police Department vehicle tow program and $0.4 million from other franchise fee sources is anticipated to in Fiscal Year 2016.

UNDERGROUNDING UTILITY FEE.[1] The Fiscal Year 2016 Proposed Budget for SDG&E undergrounding utility fee revenue of $63.2 million is based on the current Fiscal Year 2015 year-end revenue projection and assumes a 2.0 percent growth rate for Fiscal Year 2016. This revenue is budgeted in the Underground Surcharge Fund.

[1] On March 9, 2015, the City received a claim seeking the refund of all franchise fee surcharges related to the undergrounding utility program. The claimant alleges the franchise fee surcharges are not franchise fees, but rather are taxes illegally imposed in violation of the California Constitution and the City Charter. The claim does not involve the franchise fees received as revenue in the General Fund or Environmental Growth Fund.

Figure 15: Franchise Fee Revenue Breakdown



Licenses and Permits

Total City Budget
$74.8 million

General Fund Budget
$24.0 million

Percent of General Fund
1.9 percent

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 Proposed Budget for licenses and permits is $24.0 million or 1.9 percent of the General Fund revenue budget. The Fiscal Year 2016 Proposed Budget is also $0.5 million or 1.8 percent less than the Fiscal Year 2015 Adopted Budget. The primary reason for the variance in revenue is due to a $0.6 million re-categorization of the Park and Recreation Department's Developed Regional Park grounds user fees to the Charges for Services category. The decrease is offset by an $0.1 million increase in Business Tax Program revenue as a result of increased compliance.

Fines, Forfeitures, and Penalties

Total City Budget
$30.7 million

General Fund Budget
$29.7 million

Percent of General Fund
2.3 percent

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 Proposed Budget for fines, forfeitures, and penalties revenue is $29.7 million or 2.3 percent of the General Fund revenue budget. The Fiscal Year 2016 Proposed budget is also $0.8 million or 2.6 percent greater than the Fiscal Year 2015 Adopted Budget.

The increase in the Fiscal Year 2016 Proposed Budget for fines, forfeitures, and penalties is primarily due to a projected $0.5 million increase in collection referral fee revenue as a result of these fees being collected by the Department of Motor Vehicles at the time of the offenders drivers license renewal. Additionally, a $0.2 million increase in parking citation revenue is projected as a result of increased enforcement of hospitality zone parking meters in the Gaslamp Quarter.

Revenue from Money and Property

Rents and Concessions

Total City Budget
$69.0 million

General Fund Budget
$45.7 million

Percent of General Fund
3.6 percent

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rents and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for City Pueblo lands.

The threshold amount of Mission Bay rents and concession revenues that is to be placed into the General Fund for use in any municipal purpose without restriction was reduced from $23.0 million and set at $20.0 million by the City Charter beginning in Fiscal Year 2015. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 25.0 percent of revenues in excess of the threshold amount or $2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 Proposed Budget for rents and concessions revenue is $45.7 million or 3.6 percent of the General Fund revenue budget. This represents a $0.2 million or 0.4 percent decrease from the Fiscal Year 2015 Adopted Budget. The decrease in revenue is primarily attributable to a $1.3 million reduction in lease revenue generated from rents and concessions in Mission Bay Park.

Mission Bay Park rents and concessions are projected to generate $28.7 million in Fiscal Year 2016, as compared to the Fiscal Year 2015 Adopted Budget of $30.0 million, which is a decrease of $1.3 million. The decrease in Mission Bay Lease revenue is primarily due to the marine life captivity controversy affecting Sea World attendance. In Fiscal Year 2016, pursuant to the City Charter, the Mission Bay Park rents and concessions above the threshold of $20.0 million will be budgeted in the San Diego Regional Park Improvements Fund and Mission Bay Improvements Fund in the amounts of $2.5 million and $6.2 million, respectively.

Interest Earnings

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate

environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest Earnings

Interest rates have remained historically low since the financial crisis of 2008. The federal funds rate has remained at a target of 0.00 to 0.25 percent during the entire period even as economic activity has strengthened. At the March 18, 2015 Federal Open Market Committee (FOMC) meeting, the Committee removed prior statement language referencing specific time-based thresholds in favor of setting monetary policy at each meeting based on the latest economic data. This change will inherently make predicting future monetary policy from the FOMC less predictable and increase market volatility in the near term."

It is expected that the FOMC will begin normalizing interest rates during 2015, but the timing remains uncertain. Given the moderate inflation levels, the pace of future rate increases is likely to remain slow over the next year.

Interest Earnings Outlook

When the FOMC embarks upon a rate normalization cycle, interest earnings for Fiscal Year 2016 and beyond should begin a slow and steady rise. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from this outlook.

Revenue from Federal & Other Agencies

Total City Budget
$41.1 million

General Fund Budget
$6.9 million

Percent of General Fund
0.5 percent

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 Proposed Budget for revenue from federal and other agencies is $6.9 million or 0.5 percent of the General Fund revenue budget. This represents an approximate $2.6 million or 27.6 percent decrease from the Fiscal Year 2015 Adopted Budget. The decrease from the Fiscal Year 2015 Adopted Budget is primarily attributable to a $2.1 million redistribution of Citizens for Public Safety (COPS) grant revenue within the San Diego Police Department to a special revenue fund and a decrease of $0.5 million within the Economic Development Department due to the dissolution of the Enterprise Zone Program by the State.

General Fund Revenues

Charges for Current Services

Background

Total City Budget
$1,257.4 million

General Fund Budget
$127.6 million

Percent of General Fund
10.0 percent

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments.

Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 Proposed Budget for charges for current services revenue is $127.6 million or 10.0 percent of the General Fund revenue budget. This represents a net increase of $6.9 million or 5.7 percent from the Fiscal Year 2015 Adopted Budget primarily due to a projected increase of $4.6 million in the Transportation and Storm Water Department related to reimbursements of work anticipated to be completed on Capital Improvement Program (CIP) projects and an increase of $1.4 million in the San Diego Police Department related to Task Force revenue.

Other Financial Sources & Uses

Background

Total City Budget
$201.9 million

General Fund Budget
$93.1 million

Percent of General Fund
7.3 percent

The Other Financial Sources & Uses revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 Proposed Budget for other financial sources & uses revenue is $93.1 million or 7.3 percent of the General Fund revenue budget. This represents an approximate $15.9 million or 20.7 percent increase from the Fiscal Year 2015 Adopted Budget. Other financial sources & uses revenue category is mainly generated from the transfers from other funds. The increase in transfers from other funds is primarily due to a $7.1 million increase in the San Diego Police Department as a result of the transfer of fund balance from the Police Decentralization Fund and the financing of the Computer Aided Dispatch (CAD) system replacement project. An increase of $1.4 million in TransNet revenue and $2.9 million in Gas Tax revenue is also anticipated to be transferred into the Transportation and Storm Water Department. Additionally, there is an increase of $2.9 million in the Park and Recreation Department as a result of an increased transfers from the Environmental Growth Fund and the TOT 1.0 Cent reimbursement of safety and maintenance of tourism related facilities. Lastly, there is an $1.0 million increase in the transfer of parking revenue to the General Fund from the Concourse and Parking Garages Operating Fund as a result of the City's acquisition of Civic Center Plaza.

Other Revenue

Total City Budget
$21.0 million

General Fund Budget
$4.7 million

Percent of General Fund
0.4 percent

Fiscal Year 2016 Proposed Budget

The Fiscal Year 2016 Proposed Budget for other revenue is $4.7 million or 0.4 percent of the General Fund revenue budget. This represents an approximate $0.3 million or a 6.4 percent increase from the Fiscal Year 2015 Adopted Budget. Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The increase for Fiscal Year 2016 is mainly attributable to anticipated increases in revenue generated from ambulance fuel reimbursements in the Fire-Rescue Department.

State of California Budget Impacts

On January 9, 2015, Governor Brown released the 2015-2016 Proposed Budget appropriating $158.8 billion, including $113.3 billion in the General Fund. The proposed budget document marks the first budget proposal since Proposition 2 - the budget reserve and debt payment measure - was approved by voters in November 2014. Under Proposition 2, spikes in revenue from capital gains will be used to build the state's Rainy Day reserve and retire outstanding debts and liabilities. In the Governor's Proposed Budget, the primary focuses of spending increases were education and health and human services. The 2015-2016 Governor's Budget increases education spending as a result of increases in Proposition 30 revenues, which implemented temporary increases in personal income and sales taxes to fund the State's Proposition 98 funding requirements for education. Health care is demonstrated as a continued priority by an increase in appropriations to fund expansion of Medi-Cal benefits. Other actions in the 2015-2016 Proposed Budget that will impact the City are described below.

Redevelopment Agencies

As a result of Assembly Bill x1 26 (AB 26) enacted by the State Legislature in June 2011 and a decision issued by the California Supreme Court in December 2011, each redevelopment agency in California dissolved as of February 1, 2012 at which time a successor agency assumed responsibility for winding down its operations. In June 2012, the State Legislature enacted Assembly Bill 1484 (AB 1484), seeking to clarify and modify certain aspects of AB 26. As a result, the distribution of property tax revenues to the former San Diego Redevelopment Agency has not occurred since Fiscal Year 2012. Funding for continuing obligations as approved by the State Department of Finance is distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Residual funds remaining in the RPTTF after the successor agency's enforceable obligations are met are distributed to the local taxing entities per appropriate allocation formulas. For Fiscal Year 2016, residual distributions from the RPTTF are projected to be $14.4 million.

Administering the orderly dissolution of almost 400 redevelopment agencies has been complex and time consuming. Oversight of the dissolution process has progressed to the point where the Budget proposes legislation to streamline the State review process to continue the wind-down activities. Specifically, the Governor's proposed legislation will include the following process changes:

- Transition all successor agencies from a biannual Recognized Obligations Payment Schedule (ROPS) process to an annual ROPS process beginning July 1, 2016, when the successor agencies transition to a countywide oversight board.

- Establish a "Last and Final" ROPS process beginning September 2015. The Last and Final ROPS will be available only to successor agencies that have a Finding of Completion, are in agreement with Finance on what items qualify for payment, and meet other specified conditions. If approved by the Department of Finance, the Last and Final ROPS will be binding on all parties and the successor agency will no longer submit a ROPS to Department of Finance or the oversight board. The County Auditor Controller will remit the authorized funds to the successor agency in accordance with the approved Last and Final ROPS until each remaining enforceable obligation has been fully paid.

State Mandate Reimbursements

Current estimates in the Governor's 2015-2016 Proposed Budget indicate that a $533 million payment will be made towards the State's approximately $800 million in outstanding pre-2004 mandate debt. These funds will provide counties, cities, and special districts with general purpose revenue to reimburse costs associated with State mandated programs and services. While the amount of reimbursement of pre-2004 mandates to be received by the City in Fiscal Year 2016 is currently unknown, these payments will be closely monitored.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIIIB to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIIIB. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the fiscal years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIIIB. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds $100,000).

The San Diego City Council adopted a resolution in June 2014 that established the Tax Appropriations Limit for Fiscal Year 2015 at $1,929,603,239. Using the Fiscal Year 2015 Proposed Budget and Fiscal Year 2015 May Revise, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt and qualified capital outlays) were calculated to be $879.0 million, which was $1,050.6 million lower than the Gann Limit.

The Fiscal Year 2016 Gann Limit calculation will be presented to City Council in June 2015. Adjustment factors used for the computation are released by the California Department of Finance in late May 2015. Therefore, as has been the practice in prior years, the Fiscal Year 2016 Gann Limit will not be established before the release of the Fiscal Year 2016 Proposed Budget.

CITY OF SAN DIEGO

PROPOSED BUDGET



FY: 2016

General Fund Expenditures

General Fund Expenditures

The Fiscal Year 2016 Proposed General Fund expenditures budget is $1.28 billion, which represents an increase of $73.3 million or 6.1 percent from the Fiscal Year 2015 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2014 to Fiscal Year 2016.

Table 1: General Fund Expenditure Change Fiscal Years 2014 - 2016

	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Total General Fund Budget	1,253,645,817	1,202,422,436	1,275,676,014
Percent Change from Previous Year		(4.1)%	6.1%

Table 2 displays each of the personnel and non-personnel expenditure categories in the General Fund and includes the Fiscal Year 2014 Actual and Fiscal Year 2015 Adopted Budget, compared to the Fiscal Year 2016 Proposed Budget.

Table 2: Fiscal Year 2016 General Fund Expenditures - $1.28 Billion (in millions)

Expenditure Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2015 - FY 2016 Change	Percent Change
PERSONNEL					
Personnel Cost	$ 514.9	$ 493.4	$ 517.9	$ 24.5	5.0%
Fringe Benefits	374.7	339.9	354.9	15.0	4.4%
PERSONNEL SUBTOTAL	**889.5**	**833.3**	**872.7**	**39.4**	**4.7%**
NON-PERSONNEL					
Supplies	28.1	27.0	28.3	1.3	4.9%
Contracts	182.1	173.7	195.4	21.7	12.5%
Information Technology	30.0	25.9	26.8	0.9	3.6%
Energy and Utilities	38.3	40.5	42.4	1.9	4.7%
Other	5.2	5.4	5.5	0.1	2.2%
Transfers Out	73.3	89.2	95.1	5.9	6.6%
Capital Expenditures	3.1	3.4	5.7	2.4	70.0%
Debt	4.0	4.1	3.7	(0.4)	(10.0)%
NON-PERSONNEL SUBTOTAL	**364.1**	**369.1**	**402.9**	**33.8**	**9.2%**
Total General Fund	**$ 1,253.6**	**$ 1,202.4**	**$ 1,275.7**	**$ 73.3**	**6.1%**

A discussion of the major changes within each of the expenditure categories is provided below, followed by detailed descriptions of the major service enhancements and other significant adjustments in the General Fund.

Personnel Cost

The General Fund Fiscal Year 2016 Proposed Budget includes a total of $517.9 million for salaries and wages, and $354.9 million for fringe expenditures, resulting in a total budget of $872.7 million in personnel expenditures. Salaries and wages increased by $24.5 million, primarily due to an increase

of $12.4 million for the addition of new positions and the addition of $10.2 million in overtime expenditures. **Table 3** shows the change in the number of budgeted positions in the General Fund over the last three fiscal years. In the Fiscal Year 2016 Proposed Budget, General Fund positions increased by a net 246.10 FTE positions or 3.5 percent from the Fiscal Year 2015 Adopted Budget.

Table 3: General Fund FTE Position Summary Fiscal Years 2014 - 2016

	FY 2014 Adopted Budget	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Total General Fund Budgeted FTE Positions	7,267.50	6,975.29	7,221.39
Percent Change from Previous Year	1.6%	(4.0)%	3.5%

The increase in positions is primarily due to additions in the following departments:

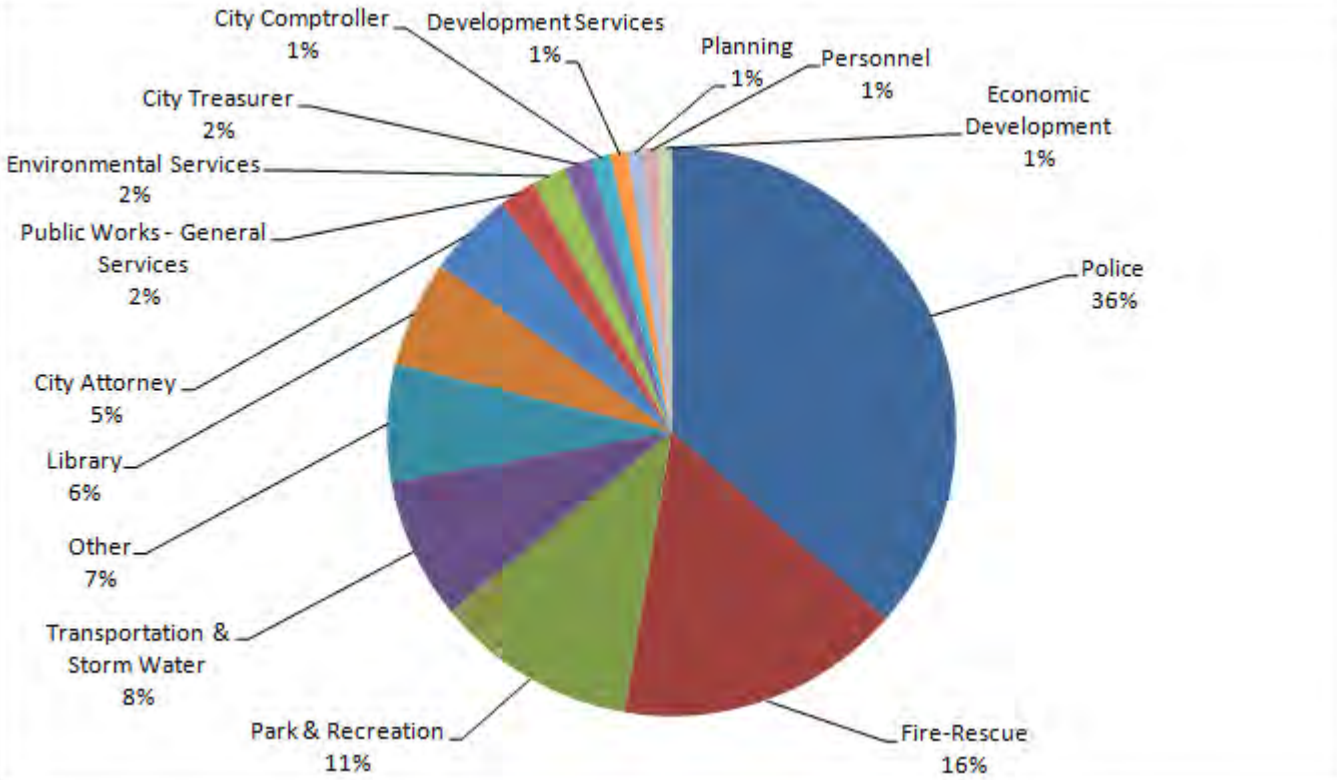
- net addition of 104.41 FTE positions in the Transportation & Storm Water Department primarily to comply with the requirements of the Municipal Storm Water Permit, manage the City's low flow diversion program, and increase maintenance and repair of the City's street and sidewalk infrastructure, including the implementation of the Mayor's goal to repair 1,000 miles of streets in five years;
- net addition of 44.49 FTE positions in the Police Department for sworn and civilian positions to support the rebuilding of San Diego's Police Department;
- net addition of 29.35 FTE positions in the Park & Recreation Department primarily to increase operating hours at 16 large recreation centers from 45 to 60 hours per week and to support new Park & Recreation facilities coming online in Fiscal Year 2016; and
- net addition of 21.00 FTE positions in the Public Works - General Services Department primarily for facilities maintenance that will help the City to address the backlog of plumbing, electrical, roof, HVAC, and other needs for General Fund owned and operated facilities.

Further details on position changes in the General Fund are reflected in *Attachment A - Fiscal Year 2016 Changes in Full-time Equivalent (FTE) Positions* in the Appendix.

The addition of overtime expenditures is primarily due to an increase of $6.9 million in the Police Department for holiday premium pay and task force assignments and an increase of $3.2 million in the Fire-Rescue Department to reflect increased staffing needs at the Eastside Mission Valley fire station, the Fast Response Squads, and the Skyline temporary fire station.

Figure 1 summarizes the Fiscal Year 2016 Proposed General Fund FTE positions by department. Only those departments with over 50.00 FTE budgeted positions are displayed. All other General Fund departments are combined under the "Other" category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

Figure 1: Fiscal Year 2016 Proposed General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Public Works - Contracts, Purchasing & Contracting, and Real Estate Assets.

As displayed in **Figure 1** above, the Police Department and the Fire-Rescue Departments account for approximately 52 percent of the total budgeted positions in the General Fund for Fiscal Year 2016.

Fringe Benefits

The General Fund Fiscal Year 2016 Proposed Budget includes fringe benefit expenditures totaling $354.9 million, which reflects a net increase of $15.0 million or 4.4 percent from the Fiscal Year 2015 Adopted Budget. This increase is primarily due to increases in budgeted flexible benefit allotments resulting from non-pensionable benefit increases outlined in the labor contracts between the City and the City's six employee organizations. This includes an increase of $5.0 million in flexible benefit increases in the Police Department as a result of the new Memorandum of Understanding between the City of San Diego and the San Diego Police Officers Association in Fiscal Year 2016. **Table 4** shows the change in fringe benefits in the General Fund from the Fiscal Year 2015 Adopted Budget by fringe type.

Table 4: Fiscal Year 2016 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FY 2015 - FY 2016 Change	Percent Change
Fixed					
Long-Term Disability	$ 3,535,470	$ 1,439,175	$ 1,430,373	$ (8,802)	-0.6%
Other Post-Employment Benefits	41,382,630	38,218,383	38,994,645	776,262	2.0%
Retirement ADC	215,182,635	191,146,168	187,603,345	(3,542,823)	-1.9%
Risk Management Administration	6,149,539	5,966,520	6,964,945	998,425	16.7%
Unemployment Insurance	1,203,606	824,722	817,557	(7,165)	-0.9%
Unused Sick Leave	(50)	-	-	-	-
Workers' Compensation	25,186,551	18,077,986	20,645,613	2,567,627	14.2%
Fixed Subtotal	**292,640,380**	**255,672,954**	**256,456,478**	**783,524**	**0.3%**
Variable					
Employee Offset Savings	7,874,866	8,022,340	6,625,955	(1,396,385)	-17.4%
Flexible Benefits	52,005,065	55,765,143	68,930,611	13,165,468	23.6%
Insurance	7,942	-	-	-	-
Medicare	6,915,701	5,970,871	6,324,631	353,760	5.9%
Other	3,418	-	-	-	-
Retiree Medical Trust	89,928	74,632	159,071	84,439	113.1%
Retirement 401 Plan	220,597	197,297	208,582	11,285	5.7%
Retirement DROP	1,843,450	1,729,527	1,667,620	(61,907)	-3.6%
Retirement Offset Contribution	8,444				
Supplemental Pension Savings Plan	13,042,113	12,466,368	14,516,632	2,050,264	16.4%
Variable Subtotal	**82,011,524**	**84,226,178**	**98,433,102**	**14,206,924**	**14.4%**
Fringe Benefits	**$ 374,651,904**	**$ 339,899,132**	**$ 354,889,580**	**$ 14,990,448**	**4.4%**

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, building and electrical materials, among others. The Supplies category for the Fiscal Year 2016 Proposed Budget totals $28.3 million, a net increase of $1.3 million or 4.9 percent from the Fiscal Year 2015 Adopted Budget. The primary contributors to this net increase include:

- the addition of $850,000 in the Transportation & Storm Water Department for asphalt and concrete materials for additional mill-and-pave work performed by existing staff; and

- the addition of $471,585 in the Fire-Rescue Department for the supplies and equipment needed for two additional Fire Academies.

Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, and other contractual expenses. The Contracts category for the Fiscal Year 2016 Proposed Budget totals at $195.4 million, a net increase of $21.7 million or 12.5 percent from the Fiscal Year 2015 Adopted Budget. The largest contributors to this net increase include:

- the addition of $5.1 million in the Police Department due to the transfer of the functions of the Police Decentralization Fund to the General Fund. This addition is partially offset by a reduction of $3.7 million in the transfer out expenditure category since the Police Decentralization Fund will be closed in Fiscal Year 2016;
- the addition of $4.1 million in the Citywide Program Expenditures Department for the annual pay-as-you-go funding for Public Liability Claims and the one-time cost for the settlement with the De Anza Homeowners' Association;
- the addition of $3.7 million in expenditures in the Transportation & Storm Water Department related to the Municipal Storm Permit and Flood Risk Management;
- a net increase of $2.9 million in the Citywide Program Expenditures Department for rent expenses, primarily related to the increased rent payments for the lease of office space at Civic Center Plaza;
- the net addition of $2.1 million in expenditures in the Transportation & Storm Water Department for Low Flow Diversion payments to the Public Utilities Department;
- the addition of $1.6 million in the Transportation & Storm Water Department for additional contractual tree maintenance funding; and
- the addition of $1.0 million in the Real Estate Assets Department for tenant improvements and relocation of staff in various departments.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2016 Proposed Budget totals $26.8 million, and reflects a net increase of $925,115 or 3.6 percent from the Fiscal Year 2015 Adopted Budget. The primary contributors to this net increase include:

- the addition of $622,208 for the procurement and support of the Purchasing & Contracting bid processing database;
- the addition of $220,000 for the implementation of the SAP Catalog;
- the addition of $333,281 for the one-time implementation of the second phase of the Computer Aided Dispatch system virtualization;
- the addition of $230,000 for the one-time replacement of the Fire Records Management System (RMS); and
- the addition of $220,000 in IT fixed costs related to the upgrade of various applications, including Microsoft Sharepoint.

These increases are partially offset by the reduction of approximately $661,000 in fixed costs related to the data center as a result of the centralization and consolidation of data center infrastructure.

Energy and Utilities

The Energy and Utilities category includes the General Fund's cost for electricity, fuel, gas, and other utility and energy expenses. The Energy and Utilities category for the Fiscal Year 2016 Proposed Budget totals $42.4 million, and reflects a net increase of $1.9 million or 4.7 percent from the Fiscal Year 2015 Adopted Budget. This net increase is primarily due to the addition of $2.7 million in electric services as a result of increased electricity rates and consumption. The increase in electricity costs is partially offset by a decrease of $608,728 million in fleet fuel expenditures due to lower fuel prices.

Other

The Other Expenditures category includes other miscellaneous expenditures that do not fall under one of the other expenditure categories. The Fiscal Year 2016 Proposed Budget for the Other Expenditures category totals $5.5 million, and reflects a net increase of $116,950 million or 2.2 percent from the Fiscal Year 2015 Adopted Budget. This net increase is primarily due to the addition of $122,432 for the continued funding of the Supplemental Cost of Living Adjustment Benefit based on revised estimates from the San Diego City Employees' Retirement System (SDCERS).

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the allocation of funds to City reserves and transfers of funding for annual debt service payments for outstanding bonds. This category also includes transfers to projects in the City's Capital Improvements Program (CIP). The Transfers Out category for the Fiscal Year 2016 Proposed Budget totals $95.1 million, and reflects a net increase of $5.9 million or 6.6 percent from the Fiscal Year 2015 Adopted Budget. The primary contributors to this net increase are:

- the addition of $5.6 million in the Police Department for the replacement of the Computer Aided Dispatch (CAD) system. This addition is partially offset by the addition of $5.1 in revenue as a result of funding from the City's Equipment and Vehicle Financing Program;
- the addition of $5.0 million for the transfer to the Bayside Fire Station CIP project from the Fire-Rescue Department;
- the addition of $4.5 million for increased debt service payments for the Deferred Capital Projects Bond in the Citywide Program Expenditures Department;
- the addition of $3.6 million in transfers to the Facilities CIP Annual Allocation from the Public Works - General Services Department;
- the addition of $3.2 million in transfers to sidewalk repair and replacement CIP projects from the Transportation & Storm Water Department;
- the addition of $2.7 million in transfers to the Street Light Circuit Upgrades CIP project from the Transportation & Storm Water Department; and
- the addition of $1.0 million in transfers to the Street Light Improvements CIP project from the Transportation & Storm Water Department.

These increases are partially offset by the removal of the one-time $12.8 million transfer from the General Fund to the Public Liability Fund Reserve in Fiscal Year 2015, the reduction of $3.7 million in transfers out to the Police Decentralization Fund, and the reduction of $1.4 million in the transfer to

Mission Bay and Regional Park Improvements Funds based on projected Mission Bay rent and concession revenue for Fiscal Year 2016.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2016 Proposed Budget totals $5.7 million, a net increase of $2.4 million or 70.0 percent from the Fiscal Year 2015 Adopted Budget. This net increase is primarily due to the addition of $2.3 million for capital equipment needed to support the Municipal Storm Permit in the Transportation & Storm Water Department.

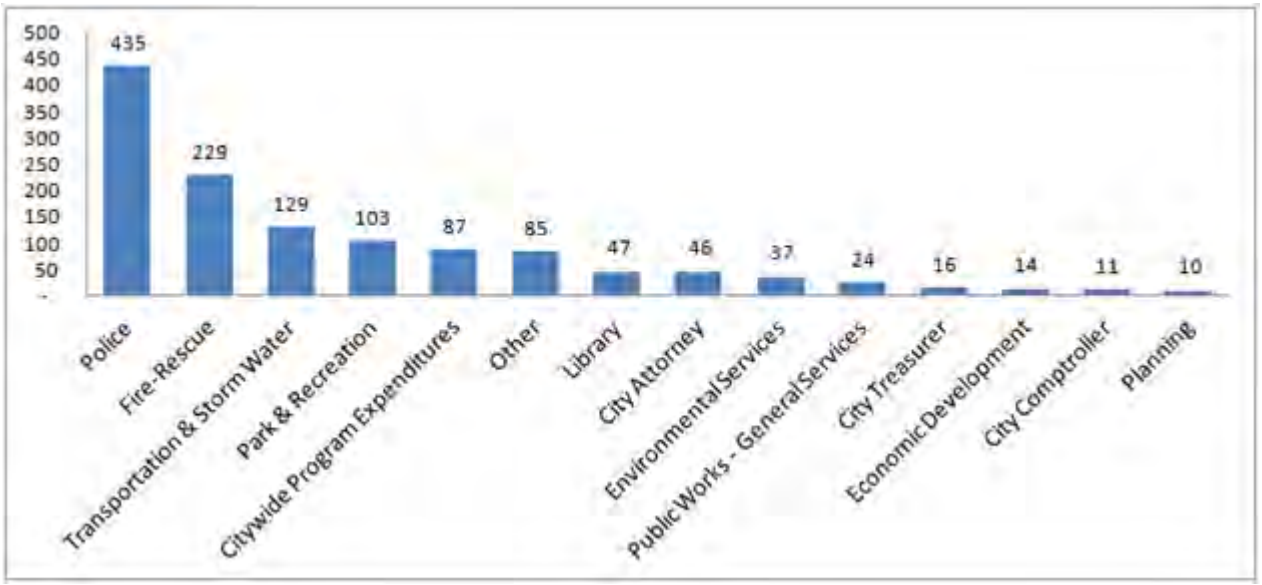
Debt

The Debt category for the Fiscal Year 2016 Proposed Budget totals at $3.7 million, and reflects a net decrease of $410,187 or 10.0 percent from the Fiscal Year 2015 Adopted Budget. This net decrease is primarily due to a reduction of $379,684 in the Police Department as the result of the final debt payments being made on the loan from the California Energy Commission for the Police Headquarters Co-Generation Re-power Project.

General Fund Departments

Figure 2 summarizes the Fiscal Year 2016 Proposed General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over $10.0 million are displayed. All other General Fund departments are combined in the “Other” category. For a complete review of the expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2016 Proposed General Fund Expenditures by Department (in Millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Department of Information Technology, Development Services, Ethics Commission, Financial Management, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Public Utilities, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

Service Enhancements and Other Adjustments

The Fiscal Year 2016 Proposed Budget contains funding for service enhancements and other adjustments, which are described in detail below. Adjustments demonstrate the City’s commitment to allocating resources to repairing streets and investing in infrastructure, safe and livable

neighborhoods, an economically prosperous city with opportunity in every community, and excellent customer service and open government while maintaining strong financial management and commitment to operational efficiencies.

Repairing Streets and Investing in Infrastructure

Mayor Faulconer has committed to directing at least 50 percent of all new growth in major General Fund revenues towards infrastructure improvements in all neighborhoods. The Fiscal Year 2016 Proposed Budget includes new growth in major General Fund revenues of $67.3 million. The Fiscal Year 2016 Proposed Budget exceeds the 50 percent target of $33.7 million with the addition of a net $41.0 million in new infrastructure expenditures.

$120.0 Million CIP Bond Issuance

In January 2014, the City Council approved the issuance of $120.0 million in lease revenue bonds to fund capital improvement projects. However, the bond issuance was delayed due to litigation. Due to the resolution of this litigation, the City Council approved the bond issuance in March 2015, and it is now anticipated that the bond will be issued in April 2015. The bond proceeds will be allocated to CIP projects as follows: $43.6 million to facilities, $49.2 million to streets, $1.0 million to sidewalks, $4.3 million to ADA improvements, and $22.0 million to storm drains. The Fiscal Year 2016 Proposed Budget includes $7.0 million in debt service payments related to the $120.0 million bond.

Condition/Needs Assessments

Condition assessments are currently underway to evaluate approximately 1,200 City facilities and will continue through Fiscal Year 2018. As these assessments are completed, the City will have a better understanding of funding needs related to maintenance and capital expenditures of its depreciable assets.

The Fiscal Year 2016 Proposed Budget includes $1.1 million in non-personnel expenditures for continuing General Fund facility condition assessments. These assessments will be conducted by the Public Works - General Services to address the backlog of General Fund owned and operated facilities. The facility condition assessments are required for health and safety conditions of the building occupants, code violations, energy saving opportunities, and City planning. The first assessment of 274 General Fund maintained facilities has already been completed, and the results will be presented to the Infrastructure Committee in April 2015.

The Fiscal Year 2016 Proposed Budget also includes $300,000 for park condition assessments, which are anticipated to continue through Fiscal Year 2020. These assessments will be conducted by the Park & Recreation Department to support the development, identification, and maintenance of the condition assessment study of all park assets (e.g. playgrounds, turf, etc.) within City limits.

Facilities Improvements

The Fiscal Year 2016 Proposed Budget includes $3.6 million in additional funding for the annual CIP allocation for City Facilities Improvements in the Public Works - General Services Department. This funding will help the City to address the backlog of plumbing, electrical, roof, HVAC, and other needs identified in the condition needs/assessments of the General Fund owned and operated facilities. Funds will be directed to specific projects based on the highest priority needs identified through the assessments.

Facility Maintenance Support

The Fiscal Year 2016 Proposed Budget includes the addition of 18.00 FTE positions and a total of $1.8 million in expenditures in the Facilities Division of the Public Works - General Services Department. These additional positions will allow for the repair and maintenance of City-owned

buildings, and includes a variety of trade positions such as Refrigeration Mechanics, HVAC Supervisors, Painters, Carpenters, and Electricians. Additionally, 2.00 of the 18.00 new additions are at the apprentice level, allowing for the establishment of an apprenticeship program. This apprenticeship program will help the City recruit journey-level employees and provide them with the specialized training needed for maintenance of City buildings. This will also assist the department in finding and hiring qualified workers with the specific technical skills needed for proper maintenance of facilities.

Park Improvement Projects

The Fiscal Year 2016 Proposed Budget includes the addition of $2.0 million in non-personnel expenditures for various park improvement projects. The improvements include added security lighting, upgraded playgrounds, and repairs to basketball courts, tennis courts, and fencing. The following table lists the parks that will be prioritized for these improvements:

- Golden Hill Community Park
- Encanto Community Park
- Widman Neighborhood Park
- Skyline Community Park
- Lomita Neighborhood Park
- North Clairemont Community Park
- Olive Grove Community Park
- Kelly Park
- Memorial Community Park
- Willie Henderson Community Park
- Mountain View Neighborhood Park

Playground Improvements & Repairs

The Fiscal Year 2016 Proposed Budget includes $300,000 in non-personnel expenditures for the repair of playground rubberized surfaces and playground equipment in the Park & Recreation Department. This project will allow for the application of sealcoat to extend the useful life of the rubberized surfacing for 21 playground facilities. Funding will also be used to patch and sealcoat existing surfacing and overlay (i.e. replace the top layer) or completely replace rubber surfaces for certain parks with the greatest needs for repairs. The following table lists the top priority projects that will be funded with this addition:

- Kellogg Neighborhood Park
- Nobel Athletic Area
- Naval Training Center (NTC) Park
- Ocean Beach Community Park
- Montclair Neighborhood Park
- Golden Hill Community Park
- Ward Canyon Neighborhood Park
- Encanto Community Park
- Skyview Neighborhood Park
- Carmel Mountain Ranch Community Park
- Maddox Neighborhood Park
- East Clairemont Athletic Area
- Dailard Neighborhood Park
- Lake Murray Community Park
- Serra Mesa Community Park
- Silverwing Community Park
- Ocean View Hills Park
- DV Allen Neighborhood Park
- Teralta Park
- Park de la Cruz
- Cherokee Point Park

Bayside Fire Station

The Fiscal Year 2016 Proposed Budget includes $5.0 million in transfers of funding from the General Fund to the Fire Station No. 02 - Bayside CIP project. This project provides for the program, design, and construction of a new fire station west of the existing railroad tracks in order to meet current operational needs and response times in the downtown neighborhood.

Sidewalk Improvements

The Fiscal Year 2016 Proposed Budget includes a total of $4.2 million in non-personnel funding for sidewalk improvements in the Transportation & Storm Water Department. This includes an addition

of $3.2 million in transfers to the Sidewalk Repair and Reconstruction CIP project to replace sidewalks, curbs, and gutters citywide. The additional funding supplements the continuing budgeted transfer of $400,000 for total funding of $3.6 million to the CIP project in Fiscal Year 2016. In addition to the CIP funding, the Proposed Budget includes $600,000 for slicing and grinding for sidewalk repairs. The sidewalks chosen for repair in Fiscal Year 2016 will be selected based on the highest priority needs identified through the sidewalk condition/needs assessment that began in Fiscal Year 2014. It is anticipated that data collection on the sidewalk assessment will be completed by the end of April 2015 and project data compilation will be completed by the end of June 2015. An update on the sidewalk assessment will be provided to the Infrastructure Committee in April 2015.

Street Light Circuit Upgrade

The Fiscal Year 2016 Proposed Budget includes $2.7 million in transfers of funding from the General Fund to the Street Light Circuit Upgrades CIP project. This project provides for the replacement of obsolete street light series circuits that require frequent maintenance, repair, and troubleshooting. Currently there are 32 series circuits Citywide that need to be replaced. This additional funding allows the City to replace two circuits in Fiscal Year 2016.

Street Light Improvements

The Fiscal Year 2016 Proposed Budget includes $1.0 million in transfers of funding from the General Fund to the Installation of City Owned Street Lights CIP project. This project provides for installing City-owned safety street lights where needed to increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Materials for Increased Road Repairs

Included in the Fiscal Year 2016 Proposed Budget is $850,000 for additional asphalt and concrete materials in the Transportation & Storm Water Department. Previously, the budget included funding for materials to conduct mill and pave repairs for 200,000 square feet of roads. However, due to the efficiency of the crews, the department is able to repair 600,000 square feet each year. This additional funding will provide the materials necessary for this enhanced activity.

Americans with Disabilities Act Improvements

The Fiscal Year 2016 Proposed Budget includes $865,000 in funding for Americans with Disabilities Act (ADA) improvements. This funding will allow for additional engineering and design work for five ADA-accessible sidewalks located in Council Districts 2 and 4, five audible pedestrian signals in Council Districts 3 and 9, and complete funding for the Pioneer Park and Comfort Station ADA improvement project in Council District 3.

Compressed Natural Gas Fueling Station

The Fiscal Year 2016 Proposed Budget includes a transfer of $900,000 to the Compressed Natural Gas (CNG) Fueling Station for Refuse & Recycling CIP project. This addition is offset by the addition of $900,000 in revenue as a result of funding from the City's Equipment and Vehicle Financing Program. This project provides for the design and construction of a CNG fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG, eventually replacing the entire fleet of low sulphur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach. It is estimated that CNG infrastructure will be constructed to allow for the replacement of approximately 20 vehicles on an annual basis until all vehicles have been replaced. It is anticipated that this conversion will save the City of San Diego approximately $3.0 million annually in fuel costs.

NTC Bridge Project



The Fiscal Year 2016 Proposed Budget includes a transfer of $500,000 from the General Fund to the Naval Training Center (NTC) Bridge CIP project. Funding will be used for repairs to improve the approaches for bicycle and pedestrian access, providing safer access for these modes of transportation along Harbor Drive.

Old Mission Dam Dredging

Included in the Fiscal Year 2016 Proposed Budget is a transfer of $400,000 from the General Fund to the Old Mission Dam Preservation CIP project. This project will allow for dredging behind the Old Mission Dam to remove silt buildup. This project addresses the Multiple Species Conservation Program (MSCP) requirements.

Construction - Roadways/Minor Contracts Support

The Fiscal Year 2016 Proposed Budget includes the addition of 12.00 FTE positions, total expenditures of $1.1 million, and $828,552 in revenue in the Transportation & Storm Water Department's Streets Division to support Transportation Engineering Operations and other City departments for minor construction services under $100,000 of roadways. In-house construction crews will provide dedicated construction services to install missing sidewalks, curbs/gutters, ADA ramps, and crosswalk improvements. One-time expenses are included for vehicles in addition to asphalt and concrete supplies, materials, and maintenance expenses.

Engineering Design and Construction Group/Minor Contracts Support

The Fiscal Year 2016 Proposed Budget includes the addition of 7.00 FTE positions, total expenditures of $764,213, and $606,533 in revenue in the Transportation & Storm Water Department's Streets Division to support Transportation Engineering Operations (TEO) and other City departments. The Engineering Design and Construction Group will support design and construction services associated with reimbursable projects requested by TEO and Disability Services, increasing the number of infrastructure projects completed. This request also includes the addition of vehicles and one office trailer for the Engineering Design and Construction Group.

Construction-Traffic/Signal Condition Assessment

The Fiscal Year 2016 Proposed Budget includes the addition of 5.00 FTE limited positions, total expenditures of $574,269, and $368,269 in revenue in the Transportation & Storm Water Department's Streets Division to support Transportation Engineering Operations and other City departments for traffic signal condition assessments. In-house construction crews will provide dedicated construction services to install traffic signals, traffic calming measures, crosswalk/flashing beacon improvements, installation of park and parking lot lighting and street light pole attachments. Traffic signal, street lighting parts, other supplies and materials are also included to provide minor construction services under $250,000.

Operation & Maintenance - Roadways Backfill

The Fiscal Year 2016 Proposed Budget includes the addition of 5.00 FTE positions and total expenditures of $321,051 in the Transportation & Storm Water Department's Streets Division to

support the Transportation Engineering Operations and other City departments for minor construction services of sidewalk, curb/gutter, and mill and pave improvements Citywide. This crew will complete small scale capital projects identified in the City's capital needs assessments. This request also includes two vehicles to support the group and the addition of supplies for asphalt, concrete, and other materials.

Operation & Maintenance - Traffic Group/Bike Master Plan

The Fiscal Year 2016 Proposed Budget includes the addition of 2.00 FTE positions and total expenditures of $324,917 in the Transportation & Storm Water Department's Streets Division to support installation and ongoing maintenance requirements for the Bike Master Plan Operations & Maintenance - Traffic Group. Utility workers will support the installation and ongoing maintenance of bike lane striping, legends, bike rakes, and bike lockers Citywide.

Operation & Maintenance - 1,000 Miles of Street Repair

The Fiscal Year 2016 Proposed Budget includes the addition of 7.00 FTE positions, total expenditures of $706,179 and $556,341 in revenue in the Transportation & Storm Water Department's Streets Division to support the implementation of the Mayor's goal to repair 1,000 miles of streets in five years. These positions will be responsible for coordinating public right of way conflicts and will provide contract oversight. They will also be responsible for final inspection to ensure City's specifications for quality work are met.

Trench Repair Crew

The Fiscal Year 2016 Proposed Budget includes the addition of 12.00 FTE positions, total expenditures of $717,213, and $717,213 in revenue in the Transportation & Storm Water Department's Streets Division for compliance with the Street Preservation Ordinance (SPO). This team will provide trench repair services for the Public Utilities Department so that trench restorations are repaved after 30 days in accordance with the SPO.

Reimbursable Transportation Engineering Operations Positions

The Fiscal Year 2016 Proposed Budget includes the addition of 11.00 FTE positions, total expenditures of $1.0 million, and $1.0 million in revenue in the Transportation & Storm Water Department's Transportation Engineering Operations (TEO) Division. These positions are reimbursed through TransNet, Gas Tax, and CIP funding. These positions provide operations and maintenance support. Included in this request are:

- 3.00 Traffic Engineers to upgrade the City's traffic signal system according to the Citywide Traffic Signal Communication Master Plan;
- 3.00 Civil Engineers to support the "one dig" policy. These positions will plan future CIP projects in neighborhoods to ensure that projects are reviewed comprehensively including all assets (e.g. signals, sidewalks, street lights, traffic calming, bike facilities, etc.);
- 2.00 Traffic Engineers to increase the rate of new sidewalk installations and address the need for new sidewalks identified in the sidewalks condition/needs assessment;
- 2.00 Traffic Engineers to work on streetlight improvements; and
- 1.00 Senior Planner to manage programs within the Department that contribute to traffic and congestion relief.

Property Agents

Addition of 1.00 Supervising Property Agent, 3.00 Property agents, total expenditures of $338,873, and revenue of $338,873 to support the Capital Improvements Program (CIP). These positions will

support the CIP by acquiring real property for projects that include public facilities, right-of-way for streets and utilities, parks, open space and mitigation land.

Enterprise Asset Management Project

The Fiscal Year 2016 Proposed Budget includes the addition of 1.00 Program Coordinator, 1.00 Associate Management Analyst, and total expenditures of $5.0 million for the General Fund share of the implementation of the SAP Enterprise Asset Management (EAM) module. This project will establish an integrated, real-time software solution that builds upon the existing Citywide SAP Enterprise Resource Planning (ERP) platform, providing full integration in one SAP system. Citywide, multiple legacy maintenance management systems will be replaced with the new SAP-based solution.

Storm Water Permit Compliance

The Fiscal Year 2016 Proposed Budget includes the addition of $3.6 million in non-personnel expenditures in the Transportation & Storm Water Department for infrastructure projects related to maintaining storm water permit compliance. The additional funding will provide for construction and maintenance of pipes, pump stations, and other storm water infrastructure. See the Citywide Budget Overview section of this Volume for more details on compliance with the Municipal Storm Water Permit.

Engineering Services

The Fiscal Year 2016 Proposed Budget includes the addition of $750,000 in non-personnel expenditures across multiple departments for engineering services provided to General Fund Departments by the Public Works-Engineering & Capital Projects Department. These expenditures are for engineering services provided to General Fund Departments that cannot otherwise be charged to a specific CIP project. Expenditures have been reallocated from the Citywide Program Expenditures Department to the various client departments based on need.

Safe and Livable Neighborhoods

Police Compensation Increases

The Fiscal Year 2016 Proposed Budget includes $11.1 million in increased expenditures based on the Memorandum of Understanding (MOU) between the City and the San Diego Police Officers Association (SDPOA) for Fiscal Years 2016-2020. This updated MOU will assist the department in improving recruitment of new officers and retention of experienced officers. The additions included in the new MOU are:

- $3.2 million for the addition of premium overtime pay for holidays;
- a cost-neutral addition of discretionary leave of forty (40) hours for all SDPOA members each fiscal year of the agreement;
- $344,000 for increased uniform/equipment allowance for police recruits on entry and graduation from the Police Academy;
- $2.5 million for increased uniform/equipment allowance for members with eight or more years of service;
- $1.6 million for increased flexible benefit allotments for family plan health coverage;
- $3.4 million for increased flexible benefit allotments for officers with eight or more years of service;
- $25,000 for tuition reimbursements for Tactical Flight Officers working on their pilot's license;
- increased Primary Pilot Specialty Pay effective Fiscal Year 2019;

- the addition of Tactical Flight Officer Specialty Pay effective Fiscal Year 2019; and
- general salary increase of 3.3 percent in Fiscal Year 2019 and general salary increase of 3.3 percent in Fiscal Year 2020 for employees covered by the MOU.

Sworn Positions and Equipment for Police Academies

The Fiscal Year 2016 Proposed Budget includes the addition of 5.00 Police Officer 2s and $1.1 million in non-personnel expenditures for equipment for academies. This equipment will support four academies in Fiscal Year 2016 with approximately 43 recruits in each academy. With the addition of the 5.00 Police Officer 2s and existing vacant Police Officer positions, the department is expected to have sufficient positions to be filled with new recruits.

Police Civilian Additions

The Fiscal Year 2016 Proposed Budget includes the addition of 22.00 FTE civilian positions and related equipment in the Police Department for total funding of $2.0 million. These additional positions include Police Service Officers, Dispatchers, Crime Lab staff, a Property Clerk, and support positions. It also includes non-personnel expense for equipment and supplies for the new civilian positions.

Police Computer Aided Dispatch System

The Fiscal Year 2016 Proposed Budget includes the addition of $5.6 million in non-personnel expenditures in the Police Department related to the Computer Aided Dispatch (CAD) System Replacement CIP project. This addition is partially offset by the addition of $5.1 in revenue as a result of funding from the City's Equipment and Vehicle Financing Program. The CAD System supports the City's 911 emergency call services and is used to dispatch and monitor the status of public safety resources in the field. This project provides for the replacement of the current CAD system and will incorporate newer technologies available for emergency response, improve operational ability, and expand the tools available for the efficient dispatching of 911 calls. Cost estimates include hardware, software, installation, and ongoing maintenance expenditures.

Police Air Support Maintenance

The Fiscal Year 2016 Proposed Budget includes the addition of $1.1 million in non-personnel expenditures for the overhaul of the Police Department's helicopter engines. Historically, helicopter engine overhaul, maintenance, and fuel expenses have been funded by a combination of grant funding and the Seized & Forfeited Assets Fund. However, partial funding is available from these sources to fund maintenance and engine overhaul expenses. The Seized & Forfeited Assets Fund will continue to fund annual fuel expenses.

Peace Officer Standards and Training Travel Reimbursements

The Fiscal Year 2016 Proposed Budget includes the addition of $100,000 in non-personnel expenditures to support an increase in the reimbursement level for Peace Officer Standards and Training (POST)-related travel expenses based on the City's per diem rates.

Police Recruitment Activities

The Fiscal Year 2016 Proposed Budget includes the addition of $35,000 in non-personnel expenditures for Police recruitment activities for a total budget of $70,000. Recruiting expenditures funded by this addition include travel expenses for department employees attending recruitment fairs, promotional brochures and materials, giveaway items to promote the Police Department, and advertising for the Police Department through various mediums.

Fire Academies

The Fiscal Year 2016 Proposed Budget includes the addition of $1.1 million in expenditures to support two additional fire academies for a total of three academies in Fiscal Year 2016. This request includes the personnel expenditures for the academy coordinator, classroom instructors, administrative support, and the backfilling of positions to conduct candidate interviews. The request also includes funding for non-personnel expenditures related to candidate screening, supplies, and equipment.

Eastside Mission Valley Fire Station

Included in the Fiscal Year 2016 Proposed Budget is $1.7 million in expenditures for the operational expenses of permanent Fire Station No. 45 - Eastside Mission Valley. This new fire station will replace the temporary facility currently in operation in the Qualcomm Stadium parking lot. The addition of $1.5 million in overtime will support 12.00 FTE positions to permanently staff the new fire station. $165,000 in non-personnel expenditures are included to fund facility operating costs, firefighter safety tools, and supplies.

Temporary Skyline Drive Fire Station

Included in the Fiscal Year 2016 Proposed Budget is $773,205 in overtime expenditures for the staffing of the temporary Fire Station located on Skyline Drive. The temporary fire station is anticipated to be opened in Fiscal Year 2015. Funding will support overtime for 3.00 Fire Captains, 3.00 Fire Engineers, 3.00 Firefighter 2s, and 3.00 Fire Fighter/Paramedics.

Fast Response Squads

Included in the Fiscal Year 2016 Proposed Budget is $1.2 million in expenditures in the Fire-Rescue Department for the continuation of the Fast Response Squad added in Fiscal Year 2015 in Encanto and additional funding for another new Fast Response Squad in University City subject to meet and confer with the City's impacted labor organizations. Each Fast Response Squad is staffed by a Fire Captain and a Firefighter for 12 hours per day. The request includes both personnel expenditures as well non-personnel expenditures for supplies and equipment.

Vessel Replacement Plan

Included in the Fiscal Year 2016 Proposed Budget is $436,661 in expenditures in the Fire-Rescue Department for the Lifeguard Vessel Replacement Plan. This plan creates a fund for the replacement of the Lifeguard Division's fire, bay patrol boats, and surf rescue boats. This fund is similar to the City's vehicle assignment fees in which funds are transferred into each year in order to maintain a regular replacement schedule of vessels.



Fire-Rescue Tools/Equipment

The Fiscal Year 2016 Proposed Budget includes the addition of $632,200 in non-personnel expenditures for the replacement of personal protective equipment and $233,060 in rescue tools and equipment based upon life cycle. This request includes funding for replacement of equipment such as turnout gear, vehicle extrication tools such as "jaws of life", rams, cutters, circular saw, chainsaw, irons, and other hydraulic tools that are carried on engines and trucks.

Mobile Operations Detail Team

The Fiscal Year 2016 Proposed Budget includes the addition of $112,087 in personnel expenditures in the Fire-Rescue Department for a Mobile Operations Detail (MOD) Team in the Gaslamp Quarter area. This team will consist of one Captain and one Firefighter/Paramedic using electric scooters for transportation. This will allow the team to provide rapid emergency medical response in an area that can be difficult to access due to vehicle and crowd congestion.

Advanced Lifeguard Academies

The Fiscal Year 2016 Proposed Budget includes the addition of 2.88 Lifeguard 1s and total expenditures of $232,438 in the Fire-Rescue Department for an Advanced Lifeguard academy. The academy participants are Lifeguard 1s, while instructors include Lifeguard 2s, Lifeguard 3s and Lifeguard Sergeants. This academy will help the Lifeguard Services to maintain adequate levels of trained staff.

An Economically Prosperous City with Opportunity in Every Community

Expanded Hours at Recreation Centers

The Fiscal Year 2016 Proposed Budget includes the addition of 16.00 Assistant Recreation Center Directors, 4.00 Recreation Leader 1s and total expenditures of $1.0 million to support expanded service hours at 16 large City recreation centers. This increased staffing will result in increased programming at these recreation centers, including enrichment classes for preschoolers, senior fitness programs, additional on-site staff for youth sports leagues on weekends, and increased staffing for teen programs to accommodate different or larger activities. All impacted recreation centers will increase service hours from 45 to 60 hours per week. The 16 recreation centers receiving the increased hours are:

- North Park Recreation Center
- Martin Luther King, Jr. Recreation Center
- Montgomery Waller Recreation Center
- Rancho Bernardo Glassman Recreation Center
- Mountain View Recreation Center
- Carmel Valley Recreation Center
- Gil Johnson Mira Mesa Recreation Center
- Cesar Chavez Community Center/Larsen Field
- Robb Field Recreation Center
- Ocean Beach Recreation Center
- City Heights Recreation Center
- Scripps Ranch Recreation Center
- Canyonside Recreation Center
- Doyle Recreation Center
- Tierrasanta Recreation Center
- Linda Vista Recreation Center

Extended Teen Nights Program

The Fiscal Year 2016 Proposed Budget includes the addition of 0.23 FTE positions and total expenditures of $39,553 to expand the Teen Night Program to five additional recreation centers. This program lasts for eight weeks in July and August, and will be expanded to the following five recreation centers:

- Colonel Irving Salomon San Ysidro Community Activity Center
- Golden Hill Recreation Center
- Linda Vista Recreation Center
- Robert Egger, Sr. South Bay Recreation Center
- Paradise Hills Recreation Center

The above recreational centers were selected based on the locations where the program is most likely to be successful by attracting the most participants.

New Park & Recreation Facilities

The Fiscal Year 2016 Proposed Budget includes the addition of 8.39 FTE positions and total expenditures of $1.1 million to support and maintain new facilities that are scheduled to open in Fiscal Year 2016 and annualizing the budget to operate facilities that opened in the previous year. This addition shows the City's commitment to investing in neighborhood services by increasing the access to Park and Recreation facilities throughout the City. The following facilities are included in this addition:

- West Maple Canyon Mini Park (0.10 FTE positions and a total of $19,792 in expenditures)
- University Village Tot Lot Playground (1.00 FTE positions and a total of $61,196 in expenditures)
- Creekside Park (total of $14,279 in expenditures; maintained by the local Maintenance Assessment District)
- Wegeforth Elementary School Joint-Use (0.76 FTE positions and a total of $103,336 in expenditures)
- Montgomery Academy Joint-Use (0.24 FTE positions and a total of $45,153 in expenditures)
- Charles Lewis III Neighborhood Park (0.80 FTE positions and a total of $116,570 in expenditures)
- Park de la Cruz Community Center (3.40 FTE positions, a total of $254,107 in expenditures, and $75,000 in revenue)
- Citywide Park Tree Maintenance Support (2.00 FTE positions and a total of $434,194 in expenditures)
- Annualization of Existing Positions and Conversion of Hourly Positions to Full-Time Benefitted Positions (0.89 FTE positions and a total of $59,450 in expenditures)

Phyllis Place Park and Wightman Street Neighborhood Park, which were originally included in the Five-Year Outlook, will now be deferred to Fiscal Year 2017.

Tree Maintenance Funding

The Fiscal Year 2016 Proposed Budget includes an additional $1.6 million in contractual tree maintenance funding for a total of $2.4 million in Fiscal Year 2016. This level of funding will allow for the trimming of approximately 25,000 trees in Fiscal Year 2016. This will allow the City to trim 39,700 palm trees once every two years and approximately 173,000 other right of way trees once every seven years.

Harbor Drive Elevator Security

The Fiscal Year 2016 Proposed Budget includes $50,000 in contractual expenditures in the Public Works - General Services Department for security at the Harbor Drive pedestrian bridge elevator. Security services will help the City to avoid damage to the elevator, preventing costly future repairs and ensure that the elevator is in operation.

Library After-School Program Summer Expansion

The Fiscal Year 2016 Proposed Budget includes the addition of 2.60 FTE positions and a total of $129,433 in expenditures to expand the Do Your Homework @ the Library after-school program into the summer. This will provide homework assistance to students in year-round schools. The program will also include summer learning support to students in traditional schools, including activities such as math skills building, writing lab, alphabet practice, and book making. Finally, the summer

expansion will provide Kindergarten Readiness activities including 1,000 Books Before Kindergarten, alphabet practice, and programs to learn colors, numbers, and concepts.

The proposed 10 sites for this expansion include:

- Central Library
- City Heights/Weingart
- College Rolando
- Linda Vista
- Logan Heights
- North Park
- San Ysidro
- Scripps Miramar Ranch
- Serra Mesa-Kearny Mesa
- Valencia Park/Malcolm X

Library Broadband Access

The Fiscal Year 2016 Proposed Budget includes the addition of $98,400 in non-personnel expenditures to expand broadband access at branch libraries. This funding will add triple broadband speeds in every library to provide enhanced public access to the internet.

Community Plan Updates

The Fiscal Year 2016 Proposed Budget includes the addition of 1.00 Park Designer, 1.00 Assistant Engineer-Traffic, 1.00 Senior Management Analyst, total expenditures of $609,725, including $300,000 in non-personnel expenditures, and $58,646 in revenue to perform General Plan maintenance and additional community plan updates. The positions will provide additional professional staff to speed the completion of nine community plan updates currently being performed, including:

- Grantville Master Plan
- Southeastern
- Encanto
- Uptown
- North Park
- Golden Hill
- Old Town
- San Ysidro
- Midway-Pacific Highway

The Planning Department also anticipates using these positions to begin additional community plan updates as staff complete projects. New community plan updates will be prioritized based on the age of the existing plan, the number of privately-initiated amendments, opportunities for transit-oriented development, park needs, and jobs and housing potential.

Mission Bay Master Plan

The Fiscal Year 2016 Proposed Budget includes the addition of 1.00 Park Planner and total expenditures of $501,961 to support the amendment of the Mission Bay Master Plan. This addition will allow the City hire a consultant to hold public workshops and prepare traffic studies, environmental studies, an economic study to determine the best commercial leasehold for the site, and a CEQA document in support of the amending the Mission Bay Master Plan. The Park Planner will provide dedicated staff support for all park projects in Mission Bay including those that result from the plan amendment.

Homelessness Services

The Fiscal Year 2016 Proposed Budget includes $2.04 million in General Fund funding for Homelessness solutions. This is the same level of funding as included in the Fiscal Year 2015 Adopted Budget and will be allocated as indicated below:

Year-Round Interim Housing

The Fiscal Year 2016 Proposed Budget includes $1.47 million for the Housing Commission to administer a Year-Round Interim Housing Program. The new permanent shelter would replace the emergency winter shelters that the City has funded since Fiscal Year 2014. This advances the City's transition from providing temporary shelter for a few months towards providing supportive services that help San Diegans get off the streets permanently.

Connections Housing

The Fiscal Year 2016 Proposed Budget includes $300,000 for People Assisting the Homeless' (PATH) continuation of essential services and for development partners to continue to pursue private fund raising and public grants to fill the remaining gap in operating funds. This is the same level of funding as provided in the Fiscal Year 2015 Adopted Budget.

Serial Inebriate Program

The Fiscal Year 2016 Proposed Budget includes $120,000 to maintain the Serial Inebriate Program (SIP) at 32 support units and beds. The SIP has positively impacted chronic homeless alcoholics who cycle in and out of detoxification centers, county jail, and local emergency rooms. By providing intensive case management and access to housing, clients are able to improve their well-being and achieve long-term recovery. This is the same level of funding that was provided in the Fiscal Year 2015 Adopted Budget.

Transitional Storage Center

The Fiscal Year 2015 Proposed Budget includes $150,000 to support the operation of the Girls Think Tank storage facility, which provides a place for 350 homeless families and individuals to safely store their personal belongings. This is the same level of funding provided in the Fiscal Year 2015 Adopted Budget.

Connect2Careers

Included in the Fiscal Year 2016 Proposed Budget is an additional $100,000 to support the San Diego Workforce Partnership's CONNECT2Careers program for a total budget of $250,000 in Fiscal Year 2016. This program provides youth with summer employment opportunities, job-readiness training, and job placement. Half of the additional $100,000 funding is ongoing and the other half is one-time funding for Fiscal Year 2016.

Enhanced Neighborhood Code Compliance

The Fiscal Year 2016 Proposed Budget includes the addition of 9.00 FTE positions and total expenditures of $840,728 for enhanced Neighborhood Code Compliance. This addition includes:

- 4.00 FTE positions and total expenditures of $333,891 for proactive substandard housing code enforcement. This team will be assigned to specifically target geographic areas known to contain substandard housing problems to proactively ensure compliance with housing standards as defined in the Municipal Code and the California Health and Safety Code;
- 3.00 FTE positions and total expenditures of $221,177 for medical marijuana enforcement. By adding a team dedicated to the enforcement of the new Medical Marijuana Ordinance, other Code Compliance staff that are currently providing these services will be able to focus on their core code compliance activities; and
- 2.00 FTE positions, additional overtime expenditures, and total expenditures of $185,660 for increased support of daily code compliance assignments and operational needs.

Enhanced Graffiti Abatement

The Fiscal Year 2016 Proposed Budget includes the addition of 1.35 FTE positions and total expenditures of $250,008 for enhanced graffiti abatement in the Transportation & Storm Water Department. This will allow the City to consolidate and enhance graffiti abatement efforts Citywide.

Brush Management

The Fiscal Year 2016 Proposed Budget includes the addition of 1.00 Biologist 3 and total expenditures of $85,251 for brush management. One biologist is needed to support 150 acres of brush clearance each year. The additional biologist will be added to the two existing biologists in the Park & Recreation Department to allow the program to continue to thin approximately 450 acres per year. In addition, $256,100 in contractual expenditures has been added to allow for a contractor to thin 300 acres in Fiscal Year 2016 and an additional 14 acres in Otay Valley Regional Park.

Excellent Customer Service and Open Government

Open Data Coordinator

The Fiscal Year 2016 Proposed Budget includes the addition of 1.00 Program Coordinator and associated non-personnel expenditures for total funding of $175,799 to assist the Chief Data Officer and support the City's open data efforts. Responsibilities for this position include identifying high-value data sets in partnership with the public and application developers, coordinating with departments to inventory and release data, and developing applications and visualizations for public and decision-maker use.

Centralized Customer Service Coordinator

The Fiscal Year 2016 Proposed Budget includes the addition of 1.00 Program Coordinator and associated non-personnel expenditures for total funding of $175,799 to support the development of a centralized customer service system. This position will design and begin implementation of a Citywide platform for user-focused customer service delivery.

Resident Satisfaction Survey

The Fiscal Year 2016 Proposed Budget includes the addition of $80,000 in non-personnel expenditures in the Performance & Analytics Department for professional services to conduct a resident satisfaction survey. This survey will support the implementation of the City's recently updated Strategic Plan and upcoming Branch and Tactical Plans, and other performance management efforts. Specifically, it will help the City to measure its performance and gather the public's service priorities for consideration in crafting policy and allocating resources.

Other Significant Adjustments

Storm Water Permit Compliance

The Fiscal Year 2016 Proposed Budget includes the addition of 28.00 FTE positions, $2.0 million in personnel expenditures, and $6.2 million in non-personnel expenditures in the Transportation & Storm Water Department for storm water permit compliance. The additional funding will provide for new and increased programs, such as increased high efficiency street sweeping, channel cleaning including required mitigation, catch basin cleaning, increased storm water quality monitoring, and increased storm water best management practices planning and preliminary design. Refer to the Citywide Budget Overview section of this Volume for more details on compliance with the Municipal Storm Water Permit.

Low Flow Diversion Program

The Fiscal Year 2016 Proposed Budget includes the addition of 10.00 FTE positions and total expenditures of $2.7 million in the Transportation & Storm Water Department's Storm Water Division

as a result of the transfer of the City's low flow diversion program from the Public Utilities Department to the Transportation & Storm Water Department. This program takes care of treating diverted runoff at approximately 70 storm drains throughout the City that divert low flow to the sewer infrastructure. The addition of the positions is offset by a reduction in contractual payments to the Public Utilities Department. This adjustment also includes $1.0 million for the first of five payments to the Public Utilities Department for work completed in prior years and $1.7 million in ongoing fees paid to the Public Utilities Department for low flow diversion.

Public Liability Claims

The Fiscal Year 2016 Proposed Budget includes the addition of $4.1 million in increased payments to the Public Liability Fund for ongoing claims to reflect an upward trend in claims in recent years. $1.9 million of the total increase is a one-time payment for the Fiscal Year 2016 portion of the negotiated settlement with the De Anza Cove Homeowners Association.

City Attorney Positions

The Fiscal Year 2016 Proposed Budget includes the net addition of 5.00 FTE positions in the Office of the City Attorney. Included in these adjustments are:

- the addition of 4.00 Deputy City Attorneys and total expenditures of $354,171 to address an anticipated increase in workload in the Office of the City Attorney as a result of the passage of Proposition 47, which reduced penalties for some crimes from a felony to a misdemeanor. This shifts the responsibility of prosecution for these crimes from the San Diego District Attorney to the Office of the City Attorney. Other factors in the increase in workload include reviewing footage from Police body worn cameras and enforcing the Medical Marijuana Ordinance;
- the addition of 1.00 Deputy City Attorney, 1.00 City Attorney Investigator, total expenditures of $201,147 and $201,147 in revenue for the support of the Alcohol and Drug Impaired Driver Vertical Prosecution Program. These positions will be reimbursed by a grant from the California State Office of Traffic Safety;
- the addition of 1.00 Deputy City Attorney, total expenditures of $88,543 and $88,543 in revenue to support increased Consumer and Environmental Protection enforcement. This position will be reimbursed by the Consumer and Environmental Protection Unit Fund and the Proposition 64 Fund; and
- the reduction of 1.00 Public Information Clerk and 1.00 Assistant City Attorney totaling $271,785 in expenditures.

Multiple Species Conservation Program and Natural Resource Management Plan

Included in the Fiscal Year 2016 Proposed Budget is $79,000 for the addition of non-personnel expenditures in the Park & Recreation Department for the General Fund Portion of the contract to provide services of environmental biological monitoring and to help meet the Multiple Species Conservation Program (MSCP) requirements. Also included is $41,726 in non-personnel expenditures for biological monitoring contracts and baseline surveys for federally required Citywide Natural Resource Management Plans.

Transfer to Civic San Diego

Included in the Fiscal Year 2016 Proposed Budget is the addition of a transfer of $125,000 to Civic San Diego for the formation of a Public-Private Partnership Transit Oriented Development Fund and to develop reuse opportunities for the old Main Library. This funding was originally included in the Fiscal Year 2015 Adopted Budget, but is not anticipated to be expended in Fiscal Year 2015. These activities are now projected to occur in Fiscal Year 2016.

Financial and Program Support for Infrastructure

The Fiscal Year 2016 Proposed Budget includes the addition of 1.00 Assistant Deputy Director, 2.00 Program Managers, and 1.00 Supervising Management Analyst in the Transportation & Storm Water Department and 1.00 Senior Management Analyst in the Park & Recreation Department and total expenditures of $626,053 to provide financial and management support for infrastructure projects and provide departmental financial support related to the City's expanding CIP.

Library Program Manager

The Fiscal Year 2016 Proposed Budget includes the addition of 1.00 Program Manager and total expenditures of $129,979 in the Library Department. This Program Manager will provide direct assistance to the City Librarian on complex tasks, financial management, and special projects related to the strategic goals of the department.

Human Resources Program Manager

The Fiscal Year 2016 Proposed Budget includes the addition of 1.00 Program Manager and total expenditures of $129,979 in the Human Resources Department. The Program Manager will be responsible for improving the City's succession planning efforts by coordinating special assignments and providing career guidance and advice to Management Academy graduates. The position will also advise management on industry trends and best management practices related to succession planning. This will help the City to develop bench strength in the organization and ensure the successful transfer of institutional knowledge to maintain professional standards and quality service.

Citywide Compensation Survey

Included in the Fiscal Year 2016 Proposed Budget is the addition of $80,000 in non-personnel expenditures in the Human Resources Department for a Citywide Compensation Survey. This survey will collect information from agencies on all current compensation factors and conduct a market analysis for purposes of recruitment, retention, and comparable salary review Citywide.

Relocation/Tenant Improvements

The Fiscal Year 2015 Adopted Budget includes the addition of $1.0 million in non-personnel expenditures in the Real Estate Assets Department for tenant improvements and relocation of staff in various departments. City services have expanded in a number of areas which has impacted the suitability of existing office space and the ability to accommodate internal growth. A comprehensive space utilization plan for various City departments, including, but not limited to Public Works, Development Services, and Planning is being developed which includes improvements to Civic Center Plaza to accommodate additional positions. This funding will be used for associated moving expenses, including furniture replacement, information technology, and tenant improvements.

Stadium Consultant Services

The Fiscal Year 2016 Proposed Budget includes the addition of $250,000 in non-personnel expenditures for professional consulting services for stadium planning. The County of San Diego will also contribute $250,000. This funding will be used to engage outside consultants to assist in developing possible stadium financing and development options and provide advice to both governing bodies.

Marine Life Management Plan

The Fiscal Year 2016 Proposed Budget includes the addition of $50,000 in non-personnel expenditures in the Park & Recreation Department for a marine biological consultant. This consultant will provide recommendations for the mitigation of the increasing number of seal, sea lion, and other marine life in coastal areas within the City of San Diego.

San Dieguito Joint Powers Authority

The Fiscal Year 2016 Proposed Budget includes the addition of $131,113 in non-personnel expenditures to support the work of 1.00 Senior Planner in the Public Utilities Department for the San Dieguito Joint Powers Authority (JPA). The Planner will provide services to the General Fund such as reviewing plans and JPA expenses, inspecting facilities and advising on repairs or improvements, mapping trails, and other related duties.

Reductions and Efficiency Savings

Position Reductions

The Fiscal Year 2016 Proposed Budget includes the reduction of 5.50 FTE positions that were identified by the departments as no longer needed to meet existing service levels. The reductions include:

- 2.00 vacant Helicopter Pilots and a total reduction of $235,414 in the Fire-Rescue Department. The Fire-Rescue Department has sufficient Helicopter Pilots to continue operation of Fire helicopters at the current service level without these two positions;
- 1.00 Storekeeper in the Fire-Rescue Department and a total reduction of $57,806;
- 1.00 Senior Civil Engineer and a total reduction of $188,733 in the Development Services Department's Neighborhood Code Compliance Division as a result of the transfer of the News Rack and Noise Permit Function from the General Fund to the Enterprise Fund. The transfer of this function will result in efficiencies in that all Engineers will be consolidated into the Enterprise Fund and the responsibilities of this position will be performed by an existing Senior Code Compliance Officer in the Enterprise Fund, thereby eliminating the need for this position; and
- 1.50 FTE limited positions and a total reduction of $154,932 in the Park & Recreation Department related to the Balboa Park Centennial Celebration. A total of three positions will be reduced at the end of Calendar Year 2015 to coincide with the conclusion of the celebration.

City Treasurer Operational Efficiencies

The Fiscal Year 2016 Proposed Budget includes the reduction of $74,150 in non-personnel expenditures in the Office of the City Treasurer. These savings are the result of several efficiency initiatives, including a new banking contract, the consolidation of billing statements, the reduction in the use of City cars, and other expenditure reductions.

End of Fire Engine Lease

Included in the Fiscal Year 2016 Proposed Budget Fire-Rescue is the reduction of $892,951 in non-personnel expenditures as the result of the end of a lease of 16 fire engines. All fire engines will be returned prior to the start of Fiscal Year 2016. The return of these fire engines will have no service level impact on the Fire-Rescue Department.

Reduced Engineering Services

The Fiscal Year 2016 Proposed Budget includes the net reduction of $1.75 million in non-personnel expenditures in the Citywide Program Expenditures Department for engineering services provided to General Fund Departments by the Public Works-Engineering & Capital Projects Department. These expenditures are for engineering services provided to General Fund Departments that cannot otherwise be charged to a specific CIP project. Based on actual trends in Fiscal Year 2015, only $250,000 of the $2.0 million added in Fiscal Year 2015 is projected to be needed in the Citywide Program Expenditures Department on an ongoing basis.

General Fund Expenditures

One-Time Resources and Uses

The Fiscal Year 2016 Proposed Budget includes $14.0 million in one-time resources as displayed in **Table 5**: Fiscal Year 2016 One-Time Resources.

Table 5: Fiscal Year 2016 One-Time Resources

One-Time Resources	Amount
Equipment and Vehicle Financing Program Funding	$6,045,132
Tobacco Settlement Revenue Fund Balance	3,790,112
Police Decentralization Fund Balance	2,003,262
Enterprise Asset Management Project Reimbursements	1,225,112
Concourse and Parking Garages Operating Fund Balance	668,000
Environmental Growth Fund Balance	300,000
Total	**$14,031,618**

This compares to approximately $39.2 million in one-time uses as displayed in **Table 6**: Fiscal Year 2016 One-Time Uses.

Table 6: Fiscal Year 2016 One-Time Uses

One-Time Uses	Amount
Transfer to Computer Aided Dispatch (CAD) System Replacement Project	$5,145,132
Transfer to Bayside Fire Station Project	5,000,000
Storm Water Permit Compliance	3,658,040
Transfer to City Facilities Improvement Projects	3,564,086
Transfer to Sidewalk Repair/Replacement Projects	3,200,000
Transfer to Street Light Circuit Upgrade Project	2,700,000
Transfer to Park Improvement Projects	2,000,000
Public Liability Claims Transfer - De Anza Settlement	1,900,000
Facilities Condition Assessment	1,100,000
Vehicles and Supplies for Police Academies	1,090,198
Addition of Two Fire Academies	1,064,413
Relocation/Tenant Improvements	1,000,000
Transfer to Street Lights Improvements Projects	1,000,000
Transfer to CNG Fueling Station Project	900,000
Transfer to Americans With Disabilities Act Improvement Projects	865,000
Vehicles and Supplies for Positions in Transportation & Storm Water - Streets Division	818,584
Fire Personal Protective Equipment	632,200
Transfer to NTC Bridge Project	500,000
New Park and Recreation Facilities	425,764
Vehicles and Supplies for Police Civilian Positions	402,000
Transfer to Mission Dam Dredging Project	400,000
Vehicles for Facilities Positions	315,000
Playground Repairs	300,000
Professional Services for Stadium Activities	250,000
Fire Rescue Tools/Equipment	233,060
Transfer to Civic San Diego	125,000
Advanced Lifeguard Academy	113,450

Table 6: Fiscal Year 2016 One-Time Uses *(Cont'd)*

One-Time Uses	Amount
Debt Management Consultants	100,000
Resident Satisfaction Survey	80,000
Compensation Survey	80,000
Sales Tax for Vulcan Barge	60,000
Consultant Services for a Coastal Marine Life Management Plan	50,000
Connect2Careers	50,000
EAM Training	36,966
Total	**$39,158,893**

The information shown in the tables above reflects that there are $25.1 million more in one-time uses than one-time resources being utilized. This is consistent with the City's Budget Policy, which states that one-time resources should not be used to fund ongoing uses.

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CITY OF SAN DIEGO

PROPOSED BUDGET



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Fiscal Policies

Fiscal Policies



The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning and to develop the adopted budget. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority

The City Council will pass an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

– Charter Section 71

Planning – Five-Year Financial Outlook

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2014 and continues to present a comprehensive examination of the City's long-range fiscal condition. The Outlook primarily focuses on the General Fund and has proven to be an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, the City's strengths, and the challenges that remain in achieving a balanced General Fund budget and improved fiscal health.

Interim Financial Reporting

The City Comptroller provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

– Charter Sections 39 and 89

Fiscal Policies



Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

– Council Policy 000-02

Budget Policy

The City developed a Budgetary Policy, which was amended by City Council in December 2014, to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The policy serves to guide the creation of the City's budget and outline standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). This document shall be reviewed on a regular basis to reflect the highest standards of fiscal management and the City's budgetary goals.

– Council Policy 000-02

Balanced Budget

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

– Charter Sections 69 and 265

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of

accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is

incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.



The City's Proprietary Funds, which are comprised of Enterprise Funds and Internal Service Funds, shall also be prepared on the modified accrual basis of accounting with the exception that revenues are recognized when they are earned.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments, and proceeds from capital leases.

Mid-Year Budget Adjustments

During any fiscal year after the City has six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor's recommendation or modify such recommendation in whole or in part, provided that (1) the City Council may budget and appropriate up to the total amount recommended by the Mayor, or (2) if the Mayor recommends budgeting less than $5.0 million of the projected surplus amount, the City Council may only increase the adopted General Fund budget by up to $5.0 million or not more than 50 percent of any projected surplus, whichever total dollar amount is less.

– Municipal Code section 22.0229

Community Projects, Programs, and Services

The City developed a policy, initially adopted on July 7, 2011 and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for Community Projects, Programs, and Services for each Council Office will be included each year in the Mayor's Proposed Budget. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise

appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances, and prior year results for the General Fund and reserves.

– Council Policy 100-06

Capital Improvements Program (CIP) Prioritization

An objective process for evaluating CIP projects with respect to the overall needs of the City will be established through the ranking of CIP projects. The ranking of projects will be used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

– Council Policy 800-14

CIP Transparency

The Capital Improvements Program Transparency Policy establishes the standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's Website. This policy was initiated as part of the CIP streamlining process.

– Council Policy 000-31

Capital Outlay

All proceeds received from the sale of city-owned real property are deposited in the Capital Outlay Fund. This fund is used exclusively for capital improvements.

– Charter Section 77

Debt Management

The City's Debt Policy, adopted by the City Council in Fiscal Year 2008 and updated every other year, documents the procedures and goals for the use of various debt instruments to finance City needs and sound management of the existing debt obligations.

The Debt Policy established guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; affordability ratios; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.



Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also included in the Debt Policy are policies for the City's Industrial Development Bond Program and San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program.

– City Debt Policy (Amended by Resolution 309577 in March 2015)

Investment

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council.

– City Treasurer's Investment Policy

Financial Reserves

The City Reserve Policy, amended by City Council on July 17, 2014, defines the City's reserves and sets policy targets for reserves across the spectrum of City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for ensuring that strong fiscal management guides future City decisions.

General Fund Reserves

Total General Fund Reserves, which include the Emergency Reserve and the Stability Reserve, are set at 14 percent of the most recent three year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8 percent, and the Stability Reserve shall be set at a target level of 6 percent. This 14 percent reserve target was met in Fiscal Year 2014.

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund balance. The sum of the Emergency Reserve, Stability Reserve, and amounts determined to be Excess Equity shall equal the sum of unrestricted fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meeting operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and their property. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the policy level.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Policy No. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

In the May Revision of the annual budget, the Mayor may propose to budget any projected excess equity as a contingency to fund the General Fund Reserves, Risk Management Reserves or for a priority one-time capital need. The transfer would occur after the fiscal year close is completed and the budgeted Excess Equity amount is determined to be available in fund balance above the 14 percent General Fund Reserves.

Workers' Compensation Fund Reserve Policy

The City shall maintain reserves equal to 25 percent of the value of the outstanding claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The 25 percent reserve target is expected to be reached in Fiscal Year 2015.

Public Liability Fund Reserve Policy

The City shall maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will become due and payable at one point in time, yet there may be more than one large claim that could require an immediate payment. The target is to reach the 50 percent reserve level by Fiscal Year 2019. Due to the pre-funding of the required contribution for Fiscal Year 2016 in Fiscal Year 2015 through the use of Excess Equity, the 40 percent funding target for Fiscal Year 2016 is anticipated to be reached one year earlier than required by the Policy.

Long-Term Disability Fund Reserve Policy

Based on the average value of the annual actuarial liability valuations for Fiscal Years 2011 through 2013, the reserve target for the Long-Term Disability Fund is $17.0 million and was expected to be achieved by Fiscal Year 2016. However, due to the pre-funding of the required contribution for Fiscal Year 2016 in Fiscal Year 2015 through the use of Excess Equity in the General Fund and budgetary surplus in non-general funds, the reserve target is anticipated to be reached in Fiscal Year 2015. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self insurance.

– City Reserve Policy (Amended by Resolution 309101 in July 2014)

User Fees

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2015 and is estimating to go to City Council in April 2015 for implementation of approved fee changes in the May Revision to the Fiscal Year 2016 Proposed Budget. All approved fee changes will implemented on July 1, 2015 with the commencement of Fiscal Year 2016. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2018 with implementation taking place with the commencement of Fiscal Year 2019.

– Council Policy 100-05 (Resolution 307482)

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

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CITY OF SAN DIEGO

PROPOSED BUDGET



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Efficiency Initiatives

Efficiency Initiatives

The City of San Diego is committed to providing high quality public services to taxpayers, residents, businesses, and visitors in the most economical and efficient manner. This goal may be achieved via benchmarking, employee incentive programs, insourcing, outsourcing, and managed competition. The Performance & Analytics Department oversees implementation of initiatives that drive the City's success in fulfilling this goal such as the managed competition process, the San Diego Works program, and other operational excellence efforts.

Managed Competition

Managed competition is a process, authorized by voters in 2006, to determine when City services can be provided more economically and efficiently by a contractor than by City employees, while maintaining service quality and protecting the public interest. This strategy recognizes the high quality and potential of public sector employees, and seeks to tap their creativity, experience, and resourcefulness by giving them the opportunity to structure organizations and processes in ways similar to best practices in competitive businesses, while still being compatible with public sector realities.

The City to date has implemented four managed competitions: Publishing Services (Fiscal Year 2012), Street Sweeping (Fiscal Year 2013), Landfill Operations (Fiscal Year 2014), and Fleet Maintenance (Fiscal Year 2015). All four competitions were won by City employees and identified a cumulative total of approximately $9.0 million in annual savings.

In February 2015, Mayor Faulconer initiated efforts to streamline the managed competition process based upon the recommendations of the Huron Consulting Group, led by nationally recognized government efficiency expert Stephen Goldsmith. In Fiscal Year 2016, the Mayor will meet and confer with recognized employee organizations with the goal of creating a more efficient managed competition process for both City employees and potential contractors.

San Diego Works

In Fiscal Year 2015, Mayor Faulconer announced the new San Diego Works program to challenge employees, labor organizations, and management to collaborate and submit cost-saving and operational streamlining ideas that will result in additional funding for neighborhood reinvestment. San Diego Works is a new chapter in the City's recent history of government reforms. The initiative proposes to spur innovative ideas that reduce operational costs or improve customer service by offering City employees rewards and recognition for outstanding proposals that save money or allow for enhanced services to taxpayers, with an emphasis on incorporating the improvements into the Fiscal Year 2016 budget.

Employees have responded enthusiastically, with over 550 employees involved in submitting well over 100 San Diego Works Proposals by the November 15, 2014 deadline. Proposal evaluation is currently ongoing, and the initial results of proposals to be implemented in Fiscal Year 2016 will be compiled and presented in May 2015.

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CITY OF SAN DIEGO

PROPOSED BUDGET



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Performance Management

Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City, instill accountability, and support data-based decision-making.

Strategic Planning Process

The use of performance management helps the City create and adhere to its goals and priorities while the strategic planning enables the City to manage the resources necessary for achieving them. The strategic planning process takes a top-down approach beginning with the formulation of the City Strategic Plan at the citywide level and subsequent development of tactical plans at the branch and department levels.

City Strategic Plan

The City Strategic Plan is the foundation of the City's performance management efforts. It defines the City's mission, vision, values, goals, objectives, and key performance indicators.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees are to perform their work and conduct themselves. The goals are broad areas of focus for the City and are intended to be supported by each Mayoral department. Strategic objectives are more specific, mid-term achievements that will help the City achieve its goals. The key performance indicators show both the output (workload) and outcomes (results) associated with the City's performance and help budget readers evaluate City services.

The City Strategic Plan has a lifecycle of five years and is designed to be evaluated annually and updated as necessary. Since the City has not focused on comprehensive strategic planning or performance management in the past, Mayor Faulconer formed a special team whose purpose was to develop a new City Strategic Plan.

The team was comprised of members from the Executive Team and some members of the Mayor's Office. Support for this effort was provided by the Performance & Analytics Department. These meetings were facilitated by Dr. Ken Blanchard and his associate, Mr. Matthew Booker. Dr. Blanchard is considered to be one of the most influential leadership experts in the world and is respected for his years of ground breaking work in the fields of leadership and management.

The team spent over 200 hours developing each component of the City Strategic Plan. At each stage of development, team members shared the content with key personnel from their respective departments. Recognized employee organizations were also provided with opportunities to review and comment on the content being developed. The following is a result of these efforts:



Mission

To effectively serve and support our communities

Vision

A world-class city for all

Values

Integrity	Do the right thing Be ethical, truthful and fair Take responsibility for our actions
Service	Exhibit pride in all that we do Treat others as we would like to be treated Anticipate and promptly respond to requests
People	Value customers and employees as partners Recognize that an engaged City workforce is the key to quality customer service Promote diversity as a strength
Excellence	Foster a high performance culture Establish clear standards and predictable processes Measure results and seek improvement in everything we do

Goals

Goal 1	Provide high quality public service
Goal 2	Work in partnership with all of our communities to achieve safe and livable neighborhoods
Goal 3	Create and sustain a resilient and economically prosperous City

The City Strategic Plan provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop their own strategic plans (referred to as "branch tactical plans" and "department tactical plans", respectively). Typically, the City Strategic Plan is developed first, followed by departments. This sequence ensures that departments have direction to follow and support the goals and implementation of the City Strategic Plan.

Branch Tactical Plans

This year, the City's strategic planning process has expanded to include tactical plans for the City's operational branches: Finance, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Fire-Rescue, and Police. Branch tactical plans are strategic plans at the business center (or 'branch' level) and are intended to govern groups of departments.

With the City Strategic Plan now completed, the Deputy Chief Operating Officers (DCOOs), Chief Financial Officer, Fire Chief, and Police Chief will work with their direct reports to develop their plans. This effort is scheduled to be completed by July 2015.

Department Tactical Plans

After the branch tactical plans are created, the departments will follow. Each department will form a team devoted to developing and/or updating their plan. This effort is scheduled to occur between July 2015 and June 2016.

Typically, department tactical plans are designed to be reviewed and updated for each budget cycle. The annual review enables departments to determine the strategic direction for each fiscal year and ensure that it is aligned with the City's overall strategic direction, their assigned branches' priorities, and departments' resource requests.

Performance Indicators

To measure how well these objectives are being met, the City uses performance indicators to show both workload and results against expectations. These indicators help budget readers understand how well the City is delivering its services and enables the City to quantify service levels for all departments.

As a result of the new City Strategic Plan, the City has a new set of citywide performance indicators that measure how well it is doing in achieving its goals and objectives. They are as follows:

PERFORMANCE INDICATORS

Goal #1

Objective: 1.1 Promote a customer-focused culture that prizes accessible, consistent, and predictable delivery of services

- Biennial training on professional customer service completed by all employees
- An average of at least 90% "good" or "excellent" customer service scores on citywide resident satisfaction survey

Objective: 1.2 Improve external and internal coordination and communication

- Development of a City Communication Plan
- Launch of a new City website

Performance Management

Objective: 1.3 Consistently collect meaningful customer feedback

- Creation of a number of mechanisms, including surveys, to obtain feedback from internal and external customers
- Establishment of feedback loops for all customer/resident touch points

Objective: 1.4 Ensure equipment and technology are in place so that employees can achieve high quality public service

- 90% "good" or "excellent" employee satisfaction rating of City-provided resources and job aids

Goal #2

Objective: 2.1 Protect li ves, property, and the en vironment through timely a nd effective response in all communities

- Improve police, fire, and emergency medical response times
- Decrease ratio of drowning to beach attendance
- Decrease cost/loss index benchmarked against similar agencies (measures Fire Department budget divided by fire loss in community)
- Increase % of fires confined to area/room of origin or vegetation fires confined to 3 or less acres
- Decrease % of days beaches are closed due to water quality

Objective: 2.2 Reduce and prevent crime

- Reduce crime rate (number of Part 1 crimes and per capita Part 1 crimes)
- Increase Part I crime clearance rates

Objective: 2.3 Invest in infrastructure

- Invest 50% of year over year major general fund revenue growth in infrastructure
- Improve the quality and timeliness of project delivery

Objective: 2.4 Foster services that improve quality of life

- Expand hours and programming of City libraries and recreation centers

Objective: 2.5 Cultivate civic engagement and participation

- Facilitate development of civic applications and tools to connect government with those we serve
- Increase community policing efforts (e.g. Crime Stoppers, Neighborhood Watch, nextdoor.com, social media, community meetings, etc.)

Goal #3

Objective: 3.1 Create d ynamic neighborhoods that inc orporate mobility, connectivity, and sustainability

- Expand the number of bike-friendly miles
- Increase opportunities for alternative modes of transportation

- Increase accessibility for people with disabilities

Objective: 3.2 Increase water independence

- Implement Pure Water program on schedule
- Reduce per capita water consumption
- Reduce imported water

Objective: 3.3 Diversify and grow the local economy

- Increase business growth and value in the traded sectors (advanced industries, military, and tourism)
- Increase outreach efforts to diverse business sectors

Objective: 3.4 Prepare and respond to climate change

- Reduce CO2 emission from City sources
- Advance public-private partnerships that facilitate alternative energy use
- Extend the useful life of Miramar landfill

Objective: 3.5 Enhance San Diego's global standing

Build national and international partnerships

Increase the number and/or value of companies that are exporting

Features of the Budget

As a result of the City's strategic planning efforts, excerpts from the departmental plans are included in the departments' budget narratives (found in Volume II). These include goals, objectives, and key performance indicators for every Mayoral department. These elements are included to help put the budget into context and are described below:



Department Description

This section is a brief overview of the department which includes the department's purpose, mission statement, history, and services provided.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance indicators chosen by the department. These indicators show the results or outcomes of the department's performance. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

Performance Management

Target and actual figures for Fiscal Year 2014, estimated figures for Fiscal Year 2015, as well as targets for Fiscal Year 2016 have been included for each performance indicator.

Service Efforts and Accomplishments

This section describes major efforts and achievements of a department. This area is used to describe milestones met, services provided, accomplishments, challenges faced, as well as awards and special recognition a department has received.



CITY OF SAN DIEGO

PROPOSED BUDGET

FY: 2016

Open Data

Open Data

The City of San Diego is committed to the principles of open, accessible, and efficient government and the use of technology to help put those principles into practice.

On January 2, 2014, the City Council approved Resolution No. R-308684 in support of creating an open data policy to allow for making City data available online using open standards. The Open Data Policy was developed and presented to the Economic Development & Intergovernmental Relations Committee on July 2, 2014 where it was unanimously approved.

On December 16, 2014, shortly after Mayor Faulconer appointed the City's first Chief Data Officer, the City Council passed the Open Data Policy marking a significant milestone in the City's open government efforts.

About the Open Data Program

The Open Data Program is administered by the Performance & Analytics Department. Its purpose is to make City operations more transparent and accountable to the public and allow the public to assist in identifying and creating tools and solutions for improving government services.

Empowerment, efficiency, and economic development are the main pillars of the Open Data Program:

- Residents, business, and visitors who use applications will be empowered and connected to their City because government information will be readily available.
- City employees will become more efficient since they will have immediate access to data across the City.
- Taxpayers will benefit from a more efficient government that is capable of providing high quality public services most economically and efficiently through the use of data-driven decisions.
- Application engineers will be able to start businesses and help City customers by creating useful tools that contribute to our local economy.

Government data belongs to the taxpayer. By releasing information in consumable and reusable formats, the amount of time to respond to public requests for data can also be streamlined to the benefit of the public and City employees alike.

Current State of Data

The City produces, tracks, and stores enormous amounts of data. Some of this data is shared systematically both inter- and intra-departmentally, while other data is used to report information to external agencies. However, this data has potential beyond its existing use. By increasing access to the data for the general public, City employees, and elected officials, the City hopes to unlock this potential and tap into additional opportunities for improved governance through data analytics.

Open Data

Currently, the City's data is:

- Closed
  - Data is trapped in proprietary formats and databases.
- Misunderstood
  - Data is not described well and can be misinterpreted.
- Hard to find
  - It is difficult to find data within and across departments.
- Unknown
  - There is no central inventory of the data that is collected and managed.
- Scattered
  - Different data is dispersed across multiple systems.

What is Open Data

Open Data is:

- Accessible
  - Made available in open, machine-readable formats that can be retrieved, downloaded, indexed and searched by a wide variety of software.
- Described
  - Sufficient information is provided to facilitate an understanding of the meaning and context.
- Reusable
  - Available under an open license that places no restrictions on use.
- Timely
  - Updated as quickly as necessary to preserve the value and usefulness.
- Complete
  - As granular and close to the source as possible.

Next Steps

The initial part of the Open Data effort as called for by the Open Data Policy is to understand what data the City of San Diego has in its possession, what databases it resides in, and how it is structured. The Performance & Analytics Department is working with departments across the city to build an inventory of data sets. This initial first step is crucial and will create a central location of where to look for data.

In Fiscal Year 2016, the City will publish technical guidelines for data management and engage with stakeholders to identify high value data sets to include in the City's open data portal, set for launch by July 1, 2016. The City will also dedicate resources towards developing visualizations and tools for the public to navigate various City data.

CITY OF SAN DIEGO

PROPOSED BUDGET



FY: 2016

Debt Obligations

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on long term bond instruments is an equitable means of financing projects with long useful lives and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

City of San Diego's existing long term debt obligations[1]

Projected Outstanding Principal as of June 30, 2015

- General Fund backed Lease-Revenue Bond Obligations: $558 million
- Public Utilities - Water System Obligations: $752 million
- Public Utilities - Wastewater (Sewer) System Obligations: $976 million

Issuer Rating/General Fund Lease Revenue Bond Obligations Ratings as of March 2015

- Standard & Poor's: AA/AA-, Stable Outlook
- Fitch Ratings: AA-/A+, Stable Outlook
- Moody's Investors Service: Aa2/A1, Stable Outlook

Public Utilities - Water and Sewer Bond Ratings as of March 2015

Water (Senior/Subordinate)

- Standard & Poor's: AA-/Not Rated, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

Sewer

- Standard & Poor's: AA-, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

Lease Revenue Bonds are lease obligations secured by an installment sale agreement or by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation, and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

[1] Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts.

Debt Obligations

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

Table 1 summarizes the City's outstanding long-term bond obligations as of June 30, 2015, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2016.

Table 1: Summary of Debt Obligations

		Principal Outstanding 6/30/2015	Projected FY 2016 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Lease Revenue Bond Obligations					
Lease Revenue Bonds					
2007A	Ballpark Refunding Bonds	$ 125,255,000	$ 11,319,000	FY 2032	Transient Occupancy Tax
2010A	Master Refunding Bonds[1]	$ 149,855,000	$ 13,000,794	FY 2040	General Fund, Stadium, Transient Occupancy Tax
2011	Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project)[2]	$ 10,069,807	$ 1,431,150	FY 2026	Street Light Energy and Maintenance Cost Savings
2012A	Convention Center Expansion Refunding Bonds	$ 119,930,000	$ 12,563,450	FY 2028	Transient Occupancy Tax
2012A	Deferred CIP Lease Revenue Bonds	$ 68,995,000	$ 4,594,775	FY 2042	General Fund
2012B	Fire & Life Safety Refunding Bonds	$ 17,020,000	$ 1,380,369	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds & 2003 Old Town Light Rail Extension Refunding	$ 40,305,000	$ 3,217,281	FY 2043	General Fund, Transient Occupancy Tax
2013B	2003 Balboa Park/Mission Bay Park Refunding Bonds	$ 5,360,000	$ 740,575	FY 2023	Transient Occupancy Tax
2015A& B	General Fund CIP Bonds[3]	$ 120,000,000	$ 7,000,000	FY 2045	General Fund
Total General Fund Lease Revenue Bond Obligations		**$ 656,789,807**	**$ 55,247,394**		
Public Utilities - Sewer and Water Revenue Bond Obligations[4]					
Sewer Revenue Bond Obligations					
2009A	Sewer Revenue Bonds	$ 378,115,000	$ 36,275,706	FY 2039	Net Wastewater System Revenues
2009B	Sewer Revenue Refunding Bonds	$ 435,490,000	$ 57,701,988	FY 2025	Net Wastewater System Revenues
2010A	Sewer Revenue Refunding Bonds	$ 161,930,000	$ 8,501,325	FY 2029	Net Wastewater System Revenues
Total Sewer Revenue Bond Obligations		**$ 975,535,000**	**$ 102,479,019**		

Table 1: Summary of Debt Obligations *(Cont'd)*

		Principal Outstanding 6/30/2015	Projected FY 2016 Debt/Lease Payment	Final Maturity	Primary Funding Source
Water Revenue Bond Obligations					
2009A	Water Revenue Bonds	$ 150,255,000	$ 9,557,475	FY 2039	Net Water System Revenues
2009B	Water Revenue Bonds	$ 300,165,000	$ 21,735,494	FY 2040	Net Water System Revenues
2010A	Water Revenue Bonds	$ 123,075,000	$ 6,310,475	FY 2029	Net Water System Revenues
2012A	Subordinated Water Revenue Bonds	$ 153,910,000	$ 25,019,625	FY 2033	Net Water System Revenues
Total Water Revenue Bond Obligations		**$ 727,405,000**	**$ 62,623,069**		

[1] The 2010A Master Refunding Bonds refunded the 2009A Deferred CIP Bonds, the 1996B Balboa Park/Mission Bay Park Refunding COPs and the 1996A Qualcomm Stadium Bonds.

[2] Full lease payment. Does not include estimated $350,000 in federal subsidy to off-set the lease payment.

[3] Expected to be issued in April 2015. Principal amount to be issued and the FY 2016 lease payment are estimations. Estimated FY 2016 lease payment is projected at 7.0 million.

[4] In addition to bonds, the Water and Wastewater Systems have outstanding State Revolving Fund (SRF) loan obligations. The Water System SRF loans have a projected outstanding principal loan balance as of June 30, 2015 of approximately $70.3 million. The Wastewater System SRF loans have a projected outstanding principal loan balance as of June 30, 2015 of approximately $130.4 million.

In addition to long-term debt obligations, as needed, the City may issue Tax and Revenue Anticipation Notes (TRANs) to meet General Fund cash flow needs in anticipation of the receipt of property tax revenues later in a fiscal year. Tax and Revenue Anticipation Notes are not anticipated for Fiscal Year 2016.

The City's **Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The term of the lease purchases are typically over a three-year to ten-year term and based on useful life expectancy of the equipment. The projected outstanding principal for various lease purchase obligations is estimated to be $59.1 million on June 30, 2015. These purchases span various lease terms and cover a variety of essential purpose assets. Examples include: fire trucks, refuse packers, service trucks, IT Equipment, Automated Water Meter Infrastructure, GPS equipment, fire and police helicopters, and the City's Enterprise Resource Planning System.

State Revolving Fund (SRF) Loans is a low interest loan program for the construction of water and wastewater infrastructure projects and the program is managed by the State. Compared to traditional bond financings, the interest rates for SRF loans are lower and also have shorter repayment terms. The loans are administered by the benefiting department. The Public Utilities Department utilizes the SRF loan program to fund capital improvements in addition to traditional tax-exempt bond offerings.

Debt Obligations

Special Assessment and Community Facilities (Mello-Roos) Districts

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities** (Mello-Roos) **Districts**. Such districts or the City, acting as a conduit issuer, have issued limited obligation bonds to finance infrastructure facilities and other public improvements necessary to facilitate development of the properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the properties. These bonds are not fiscal obligations of the City.

CITY OF SAN DIEGO

PROPOSED BUDGET



FY: 2016

Financial Summary and Schedules

Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund

Part II: Summary of Expenditures by Fund

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department.

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2016 Financial Summary and Schedules* may not add exactly due to rounding.

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Financial Summary and Schedules
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Schedule I - Summary of General Fund Revenues by Department

Department	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Administration	$ 451,178	$ -	$ -
City Attorney	3,461,289	3,256,169	**3,875,859**
City Auditor	298	-	**-**
City Clerk	76,795	42,404	**42,404**
City Comptroller	2,441,946	2,468,547	**2,772,259**
City Council	464	-	**-**
City Treasurer	28,271,743	18,296,151	**19,283,883**
Communications	163,282	1,565,333	**1,565,333**
Debt Management	896,162	683,645	**711,645**
Department of Information Technology	28,354	-	**-**
Development Services	4,617,509	629,824	**587,740**
Economic Development	6,466,602	8,566,363	**7,390,722**
Environmental Services	1,346,852	1,194,714	**2,241,946**
Ethics Commission	98,036	-	**-**
Financial Management	(583)	5,000	**-**
Fire-Rescue	31,399,006	27,034,577	**26,404,026**
Human Resources	334	-	**-**
Infrastructure/Public Works	15,613	123,135	**209,997**
Library	3,750,841	4,125,753	**4,120,011**
Major Revenues	955,247,563	936,894,850	**1,003,968,746**
Office of Homeland Security	851,986	930,957	**1,117,422**
Office of the Assistant COO	-	450,000	**470,000**
Office of the Chief Financial Officer	320,064	-	**-**
Office of the Chief Operating Officer	39	-	**-**
Office of the Mayor	180,035	308,400	**328,245**
Park & Recreation	33,355,763	32,708,616	**34,582,524**
Personnel	15,083	6,000	**1,000**
Planning	-	3,831,968	**3,895,484**
Police	46,507,006	44,570,440	**51,348,926**
Public Utilities	1,123,807	940,000	**940,000**
Public Works - Contracts	948,049	1,053,393	**1,117,530**
Public Works - Engineering & Capital Projects	55,670,771	-	**-**
Public Works - General Services	2,822,095	3,881,596	**3,673,786**
Purchasing & Contracting	670,258	1,607,856	**1,473,612**
Real Estate Assets	45,611,321	45,129,495	**45,438,828**
Transportation & Storm Water	49,575,100	48,245,274	**57,056,737**
Total General Fund Revenues	**$ 1,276,384,661**	**$ 1,188,550,460**	**$ 1,274,618,665**

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Administration	$ 1,691,896	$ -	$ -
City Attorney	44,762,207	45,902,055	**46,459,441**
City Auditor	3,515,231	3,575,202	**3,721,122**
City Clerk	4,919,724	5,341,256	**5,718,554**
City Comptroller	10,717,684	10,735,280	**11,122,390**
City Council	10,778,163	13,653,504	**12,720,136**
City Treasurer	19,444,503	15,455,696	**16,253,881**
Citywide Program Expenditures	90,931,471	87,094,071	**87,161,405**
Civic & Urban Initiatives	427,870	-	**-**
Communications	622,209	3,444,543	**3,565,648**
Debt Management	2,341,288	2,448,214	**2,761,860**
Department of Information Technology	2,343,639	500,000	**500,000**
Development Services	13,002,969	7,011,989	**6,996,279**
Economic Development	11,517,827	14,088,718	**13,748,307**
Environmental Services	35,644,330	35,164,939	**36,765,978**
Ethics Commission	921,572	991,862	**1,048,924**
Financial Management	3,876,208	4,109,395	**4,407,414**
Fire-Rescue	225,061,525	218,533,401	**229,103,453**
Human Resources	2,972,310	3,129,024	**3,269,920**
Infrastructure/Public Works	425,857	1,543,754	**1,106,612**
Internal Operations	-	388,217	**396,461**
Library	43,734,514	45,498,448	**46,734,981**
Neighborhood Services	-	970,898	**858,186**
Office of Homeland Security	1,819,475	2,018,755	**2,114,877**
Office of the Assistant COO	1,570,014	1,116,966	**1,806,811**
Office of the Chief Financial Officer	801,729	566,161	**580,896**
Office of the Chief Operating Officer	1,264,862	924,312	**960,524**
Office of the IBA	1,745,997	1,733,699	**1,815,065**
Office of the Mayor	3,366,336	4,265,207	**4,308,502**
Park & Recreation	92,406,218	97,970,148	**103,344,987**
Performance & Analytics	-	1,437,206	**1,871,137**
Personnel	7,183,812	7,106,828	**7,113,155**
Planning	-	9,325,617	**10,250,129**
Police	432,906,341	419,459,222	**435,433,709**
Public Utilities	2,352,577	2,005,200	**2,148,836**
Public Works - Contracts	2,138,821	2,111,792	**2,161,279**
Public Works - Engineering & Capital Projects	63,384,999	-	**-**
Public Works - General Services	15,833,602	17,745,338	**24,445,748**
Purchasing & Contracting	4,073,636	6,291,735	**7,284,639**
Real Estate Assets	4,151,312	4,669,197	**6,184,525**
Transportation & Storm Water	88,993,090	104,094,587	**129,430,243**
Total General Fund Expenditures	**$ 1,253,645,817**	**$ 1,202,422,436**	**$ 1,275,676,014**

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
General Fund			
General Fund	$ 1,276,384,661	$ 1,188,550,460	$ **1,274,618,665**
Total General Fund	$ **1,276,384,661**	$ **1,188,550,460**	$ **1,274,618,665**
Special Revenue Funds			
Automated Refuse Container Fund	$ 757,405	$ 700,000	$ **700,000**
Concourse and Parking Garages Operating Fund	3,013,172	2,713,422	**3,774,659**
Convention Center Expansion Administration Fund	14,015,018	13,760,993	**13,207,993**
Environmental Growth 1/3 Fund	4,431,107	4,455,069	**5,392,760**
Environmental Growth 2/3 Fund	8,820,239	8,917,137	**10,792,521**
Facilities Financing Fund	1,817,753	2,275,110	**2,186,270**
Fire and Lifeguard Facilities Fund	1,381,042	1,379,719	**1,380,370**
Fire/Emergency Medical Services Transport Program Fund	9,940,877	11,552,358	**11,552,358**
GIS Fund	1,356,650	1,801,061	**1,743,644**
Gas Tax Fund	23,965,807	20,078,259	**22,804,978**
Information Technology Fund	9,614,562	8,673,318	**12,401,158**
Junior Lifeguard Program Fund	606,835	595,779	**595,779**
Local Enforcement Agency Fund	723,088	786,417	**786,417**
Los Penasquitos Canyon Preserve Fund	320,575	186,000	**186,000**
Maintenance Assessment District (MAD) Funds	20,775,022	21,848,480	**23,077,249**
Major Events Revolving Fund	378,060	-	**-**
Mission Bay Improvements Fund	4,302,753	7,534,058	**6,157,723**
Mission Bay/Balboa Park Improvement Fund	2,060,000	1,960,000	**2,125,000**
New Convention Facility Fund	3,281,847	3,400,000	**3,405,000**
OneSD Support Fund	21,134,752	19,918,068	**26,525,692**
PETCO Park Fund	16,840,599	15,723,720	**15,207,773**
Parking Meter Operations Fund	-	9,111,535	**10,198,570**
Police Decentralization Fund	3,749,765	3,749,765	**-**
Prop 42 Replacement - Transportation Relief Fund	18,690,006	14,386,136	**6,233,477**
Public Art Fund	464,692	108,709	**108,709**
Public Safety Services & Debt Service Fund	8,297,381	8,707,775	**9,144,918**
QUALCOMM Stadium Operations Fund	17,115,488	16,652,809	**17,957,446**
Regional Park Improvements Fund	2,538,998	2,511,353	**2,500,000**
Seized & Forfeited Assets Fund	13,605,505	-	**-**
Seized Assets - California Fund	10	11,881	**11,881**
Seized Assets - Federal DOJ Fund	12,982,856	1,069,307	**1,069,307**
Seized Assets - Federal Treasury Fund	1,390,625	118,812	**118,812**
Serious Traffic Offenders Program Fund	1,046	-	**-**
State COPS	-	-	**2,125,446**

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Storm Drain Fund	5,996,382	5,700,000	**5,700,000**
Transient Occupancy Tax Fund	80,906,990	84,088,446	**91,311,931**
Trolley Extension Reserve Fund	1,169,159	1,071,728	**1,071,728**
Underground Surcharge Fund	50,990,056	50,592,739	**63,388,541**
Wireless Communications Technology Fund	7,373,599	7,436,710	**6,622,249**
Zoological Exhibits Maintenance Fund	10,292,128	10,746,000	**11,669,736**
Total Special Revenue Funds	**$ 385,101,850**	**$ 364,322,673**	**$ 393,236,095**
Debt Service and Tax Funds			
Tax and Revenue Anticipation Notes Fund	$ 1,750	$ -	$ -
Total Debt Service and Tax Funds	**$ 1,750**	**$ -**	**$ -**
Capital Project Funds			
Capital Outlay Fund	$ 900,106	$ -	$ -
TransNet ARRA Exchange Fund	1,763,653	-	-
TransNet Extension Administration & Debt Fund	271,287	300,100	**320,070**
TransNet Extension Congestion Relief Fund	11,593,663	20,796,930	**22,180,851**
TransNet Extension Maintenance Fund	10,569,645	8,912,970	**9,506,079**
Total Capital Project Funds	**$ 25,098,355**	**$ 30,010,000**	**$ 32,007,000**
Enterprise Funds			
Airports Fund	$ 4,821,531	$ 4,778,882	$ **4,881,882**
Development Services Fund	47,820,989	48,391,352	**52,046,181**
Golf Course Fund	19,949,901	17,540,747	**18,260,747**
Metropolitan Sewer Utility Fund	70,876,721	102,841,900	**89,818,922**
Municipal Sewer Revenue Fund	304,203,771	318,789,200	**298,518,300**
Recycling Fund	20,121,903	18,427,651	**20,287,651**
Refuse Disposal Fund	28,301,752	29,736,434	**32,132,449**
Sewer Utility - AB 1600 Fund	20,397,867	-	**15,000,000**
Water Utility - AB 1600 Fund	14,752,947	-	**12,500,000**
Water Utility Operating Fund	456,390,467	478,268,700	**489,263,491**
Total Enterprise Funds	**$ 987,637,849**	**$ 1,018,774,866**	**$ 1,032,709,623**
Internal Service Funds			
Central Stores Fund	$ 11,213,669	$ 13,341,277	$ **13,318,473**
Energy Conservation Program Fund	2,433,690	2,253,884	**2,252,875**
Engineering & Capital Projects Fund	-	64,367,237	**75,800,614**
Fleet Services Operating Fund	53,922,979	50,229,234	**50,007,775**
Fleet Services Replacement Fund	28,293,126	27,296,552	**23,064,458**
Publishing Services Fund	3,437,642	3,221,261	**3,221,261**
Risk Management Administration Fund	8,717,638	9,314,487	**10,562,565**

Schedule II - Summary of Revenues by Fund

Fund Type/Title		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Total Internal Service Funds	$	**108,018,743**	$	**170,023,932**	$	**178,228,021**
Total Combined Budget Revenues	$	**2,782,243,208**	$	**2,771,681,931**	$	**2,910,799,404**

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
General Fund			
General Fund	$ 1,253,645,817	$ 1,202,422,436	$ **1,275,676,014**
Total General Fund	$ **1,253,645,817**	$ **1,202,422,436**	$ **1,275,676,014**
Special Revenue Funds			
Automated Refuse Container Fund	$ 643,712	$ 800,000	$ **800,000**
Concourse and Parking Garages Operating Fund	3,010,752	2,709,263	**4,439,184**
Convention Center Expansion Administration Fund	13,565,779	13,980,650	**13,803,450**
Environmental Growth 1/3 Fund	3,657,350	4,547,305	**3,942,455**
Environmental Growth 2/3 Fund	8,232,393	8,869,966	**10,456,488**
Facilities Financing Fund	1,813,697	2,275,110	**2,186,270**
Fire and Lifeguard Facilities Fund	1,399,719	1,425,931	**1,426,582**
Fire/Emergency Medical Services Transport Program Fund	11,421,097	12,702,437	**11,804,660**
GIS Fund	1,306,816	1,905,499	**2,062,794**
Gas Tax Fund	20,728,271	20,078,259	**27,466,639**
Information Technology Fund	9,347,012	10,488,568	**13,450,405**
Junior Lifeguard Program Fund	575,623	595,779	**595,779**
Local Enforcement Agency Fund	745,276	754,953	**766,602**
Los Penasquitos Canyon Preserve Fund	221,607	221,661	**227,041**
Maintenance Assessment District (MAD) Funds	20,719,830	34,732,801	**35,971,797**
Major Events Revolving Fund	15,000	-	**-**
Mission Bay/Balboa Park Improvement Fund	1,900,403	1,955,700	**2,128,526**
New Convention Facility Fund	3,405,000	3,405,000	**3,405,000**
OneSD Support Fund	19,438,201	20,728,100	**25,046,688**
PETCO Park Fund	17,052,414	17,542,842	**16,053,770**
Parking Meter Operations Fund	-	9,111,535	**10,198,570**
Police Decentralization Fund	5,657,379	5,120,000	**2,003,262**
Prop 42 Replacement - Transportation Relief Fund	3,413,161	12,478,416	**6,233,477**
Public Art Fund	104,725	108,709	**108,709**
Public Safety Services & Debt Service Fund	7,646,941	8,707,775	**9,144,918**
QUALCOMM Stadium Operations Fund	16,467,691	17,963,564	**19,336,837**
Seized & Forfeited Assets Fund	12,564,379	-	**-**
Seized Assets - California Fund	-	11,919	**11,919**
Seized Assets - Federal DOJ Fund	13,543,910	1,668,894	**1,678,252**
Seized Assets - Federal Treasury Fund	1,407,163	119,187	**119,187**
Serious Traffic Offenders Program Fund	168,785	-	**-**
State COPS	-	-	**2,125,446**
Storm Drain Fund	5,696,410	5,700,000	**5,700,000**
Transient Occupancy Tax Fund	85,821,958	91,737,581	**95,185,848**

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Trolley Extension Reserve Fund		1,075,030		1,086,200		**1,089,225**
Underground Surcharge Fund		30,387,253		50,592,739		**58,388,541**
Wireless Communications Technology Fund		7,943,738		8,412,052		**8,153,577**
Zoological Exhibits Maintenance Fund		10,184,024		10,746,000		**11,669,736**
Total Special Revenue Funds	**$**	**341,282,500**	**$**	**383,284,395**	**$**	**407,181,634**
Debt Service and Tax Funds						
Tax and Revenue Anticipation Notes Fund	$	1,750	$	-	$	**-**
Total Debt Service and Tax Funds	**$**	**1,750**	**$**	**-**	**$**	**-**
Capital Project Funds						
Capital Outlay Fund	$	3,210,000	$	2,046,419	$	**-**
TransNet Extension Administration & Debt Fund		271,287		300,100		**320,070**
TransNet Extension Congestion Relief Fund		1,267,599		1,267,600		**3,351,330**
TransNet Extension Maintenance Fund		8,666,218		8,912,970		**9,506,079**
Total Capital Project Funds	**$**	**13,415,104**	**$**	**12,527,089**	**$**	**13,177,479**
Enterprise Funds						
Airports Fund	$	3,109,347	$	5,227,795	$	**4,652,557**
Development Services Fund		46,895,076		49,801,190		**55,336,760**
Golf Course Fund		15,455,418		16,653,723		**16,730,041**
Metropolitan Sewer Utility Fund		197,044,224		210,929,631		**215,528,302**
Municipal Sewer Revenue Fund		123,690,051		134,742,152		**138,343,754**
Recycling Fund		20,748,779		22,561,192		**22,998,110**
Refuse Disposal Fund		30,909,040		31,135,093		**32,502,453**
Water Utility Operating Fund		440,290,019		462,671,644		**505,814,562**
Total Enterprise Funds	**$**	**878,141,954**	**$**	**933,722,420**	**$**	**991,906,539**
Internal Service Funds						
Central Stores Fund	$	11,310,190	$	13,341,277	$	**13,318,473**
Energy Conservation Program Fund		2,007,656		2,645,182		**2,373,771**
Engineering & Capital Projects Fund		-		64,367,237		**75,800,614**
Fleet Services Operating Fund		49,248,811		50,837,774		**51,245,753**
Fleet Services Replacement Fund		20,208,281		20,663,453		**31,090,607**
Publishing Services Fund		3,292,680		3,221,261		**3,678,966**
Risk Management Administration Fund		9,550,371		10,265,929		**10,562,565**
Total Internal Service Funds	**$**	**95,617,989**	**$**	**165,342,113**	**$**	**188,070,749**
Total Combined Budget Expenditures	**$**	**2,582,105,114**	**$**	**2,697,298,453**	**$**	**2,876,012,415**

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Special Revenue Funds			
Antenna Lease Revenue Fund	$ 375,097	$ -	$ -
CH RDA Contribution To CIP	220,710	-	-
Crossroads Redevelopmen CIP Contributions Fund	(447)	-	-
EGF CIP Fund 1/3	61,569	-	**1,834,250**
Energy Conservation Program CIP Fund	510,011	-	-
Environmental Growth 2/3 Fund	284,942	-	**1,450,000**
Fiesta Island Sludge Mitigation Fund	17,397	-	-
Gas Tax Fund	912,217	-	**5,000,000**
Library System Improvement Fund	(197)	192,767	-
Maintenance Assessment District (MAD) Funds	923,466	1,070,404	**125,000**
Mission Bay Improvements Fund	68,282	3,249,951	**6,296,250**
Mission Trails Regional Park Fund	50,734	-	-
Monetary Conditions Placed on Future Deposits	1,877	-	-
NTC RdA Contribution to CIP	4,851	-	-
North Bay Redevelopment CIP Contribution Fund	209	-	-
OneSD Support Fund	-	-	**5,116,800**
Peg Fee (City Tv)	1,406,307	-	-
Prop 42 Replacement - Transportation Relief Fund	643,411	1,907,720	-
QUALCOMM Stadium Operations CIP Fund	110,125	750,000	-
Regional Park Improvements Fund	843,551	-	**2,500,000**
SC-RDA Contribution to CIP Fund	414,393	-	-
Street Division CIP Fund	2,217	-	-
Sunset Cliffs Natural Park	12,040	456,000	-
TOT Coastal Infrastructure CIP Fund	357	-	-
Trench Cut Fees/Excavation Fee Fund	120,826	2,000,000	-
Underground Surcharge CIP Fund	7,466,683	-	**5,000,000**
Total Special Revenue Funds	**$ 14,450,628**	**$ 9,626,842**	**$ 27,322,300**
Enterprise Funds			
Balboa Park Golf Course CIP Fund	$ 142,435	$ -	$ -
Brown Field Special Aviation	150,507	-	-
Metro Sewer Utility - CIP Funding Source	18,750,570	18,541,811	**17,939,538**
Mission Bay Golf Course CIP Fund	53,400	2,625,000	-
Montgomery Field Special Aviation	195,095	-	-
Muni Sewer Utility - CIP Funding Source	53,198,976	95,506,397	**95,350,705**
Recycling Fund CIP Fund	-	1,200,000	-
Refuse Disposal CIP Fund	1,424,536	-	-
Torrey Pines Golf Course CIP Fund	340,941	2,600,000	-

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Water Utility - CIP Funding Source	74,244,693	100,151,601	**119,042,027**
Total Enterprise Funds	$ **148,501,152**	$ **220,624,809**	$ **232,332,270**
Capital Project Funds			
Barrio Logan	$ 96,998	$ 1,900,000	$ -
Belmont/Mission Beach Develop	12,264	50,000	-
Black Mountain Ranch FBA	4,051	4,200,000	-
Blk Mtn Ranch Dev Agreement	-	30,400	-
Bus Stop Capital Improvement Fund	262,659	100,000	**60,000**
C.O.-Pueblo Land/Pol. Decentra	71,356	-	-
CIP Contributions from General Fund	8,723,178	10,116,668	**29,329,579**
Capital Outlay Fund	2,472,239	-	-
Capital Outlay-Sales Tax	56,710	-	-
Carmel Mt East-Major District	24,755	-	-
Carmel Valley Consolidated FBA	331,256	1,670,526	-
Centre City DIF-Admin	-	-	**15,000,000**
Clairemont Mesa - Urban Comm	166,408	-	**250,000**
College Area	79,473	350,000	**270,000**
Deferred Maint Revenue 2009A-Project	9,843,432	-	-
Deferred Maintenance Revenue 2012A-Project	23,727,637	-	-
Del Mar Mesa FBA	1,586,495	-	-
Energy Upgrades CEC Loan #4 Fund	1,921,623	-	-
Equipment Division CIP Fund	-	1,654,028	-
FY09 Sunset Cliffs Natural Par	1,936	-	-
Gen Dyna-Community Improvement	55,282	-	-
Golden Hill Urban Comm	43,183	-	-
Highland/Landis(East SD)-Major	5,673	-	-
Infrastructure Improvement - CD 1	3,899	-	-
Infrastructure Improvement - CD 5	45,646	-	-
Infrastructure Improvement - CD 6	7,115	-	-
Kearny Mesa-Urban Comm	2,687	125,000	**740,000**
La Jolla Urban Comm	503,418	125,000	-
Linda Vista Urban Comm	215,082	-	-
Linda Vista-Major District	8,713	-	-
Lusk-Gen'l Traffic Imprvmts	14,661	-	-
Memorial(Southeast SD)Maj Dist	5,864	-	-
Mid City Urban Comm	27,915	1,400,000	**75,000**
Mid-City - Park Dev Fund	343,070	690,634	-
Midway/Pacific Hwy Urban Comm	95,577	-	**10,000**
Mira Mesa - FBA	306,736	8,886,247	**7,566,887**
Mira Mesa Pk Dev Fund	-	2,200	-
Mission Bay - Major District	9,057	-	-
Mission Beach - Urban Comm	25,099	-	-

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Mission Valley-Urban Comm.	1,818,792	5,600,000	-
Mitigation Funds for Carroll Canyon Road	414,566	-	-
Montgomery/Waller-Major Dist	1,801	-	-
Navajo Urban Comm	20,423	2,500,000	**140,000**
New Central Library Contributions	5,817,246	-	-
North Park Urban Comm	76,317	400,000	**100,000**
North University City-FBA	1,285,817	5,000,000	**5,000,000**
Ocean Beach Urban Comm	41,263	-	-
Old San Diego - Urban Comm	3,058	-	-
Otay Mesa-East (From 39062)	116,280	-	-
Otay Mesa-West (From 39067)	659,963	-	-
Otay Mesa/Nestor Urb Comm	296,297	-	-
PFFA Lease Revenue Refunding Bonds 2013A - Project	5,306,132	-	-
PFFA-FLSF 2002B-Const.	(25,762)	-	-
PV Est-Other P & R Facilities	251,808	-	-
Pacific Beach Urban Comm	87,018	-	**196,000**
Pacific Beach-Major District	12,712	-	-
Pacific Highlands Ranch FBA	962,952	4,327,000	-
Park North-East - Park Dev Fd	24,935	-	-
Penasquitos East Trust	86	400,000	-
Penasquitos North-Major Dist	14,374	-	-
Peninsula Urban Comm	311,728	-	**160,000**
Pk/Rec Bldg Permit Fee Dist C	2,752	-	-
Pk/Rec Bldg Permit Fee Dist E	34,523	-	-
Pk/Rec Bldg Permit Fee Dist-A	5,547	-	-
Pk/Rec Bldg Permit Fee Dist-B	253	-	-
Pk/Rec Bldg Permit Fee Dist-D	21,041	-	-
Private & Others Contrib-CIP	757,142	-	-
Prop A-(Bikeway)	161,307	-	-
Rancho Bernardo-Fac Dev Fund	522,774	-	-
Rancho Bernardo-Major District	-	23,012	-
Rancho Bernardo-Pk Dev Fund	-	233,091	-
Rancho Encantada	970,341	-	-
Rancho Penasquitos FBA	83,647	-	-
Rose & Tecolote Creek Water Quality	46,908	-	-
S.E. San Diego Urban Comm	1,044,712	1,950,000	-
SD Unified School Dist-Cap Out	303,022	-	-
SR 209 & 274 Coop with State	75,288	-	-
Sabre Springs-FBA	117,699	-	-
San Ysidro - Major District	5,876	-	-
San Ysidro Urban Comm	599,169	200,000	-
San Ysidro-Sub Dist	3,299	-	-

Schedule II - Summary of Capital Expenditures by Fund

Capital Improvements Program	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Scripps Miramar Ranch FBA	-	307,424	**-**
Scripps/Miramar Misc	22,053	-	**-**
Scripps/Miramar-Major District	2,250	704,652	**-**
Serra Mesa - Urban Community	184	200,000	**430,000**
South Bay - Major District	39,125	-	**-**
Southcrest - Major District	59,686	-	**-**
Sub Area-2	-	342,000	**-**
Tierrasanta - DIF	3,441	310,000	**170,000**
Torrey Corner Mitigation Fund	29,676	-	**-**
Torrey Highlands	1,492,114	1,500,000	**-**
Torrey Pines - Urban Community	58,322	275,000	**-**
TransNet (Prop A 1/2% Sales Tax)	630,333	-	**-**
TransNet ARRA Exchange Fund	1,856,778	-	**-**
TransNet Extension Congestion Relief Fund	8,930,869	19,529,330	**18,829,521**
TransNet Extension Major Corri	36,951	-	**-**
TransNet Extension RTCI Fee	13,016	3,549,927	**-**
University City So.-Urban Comm	6,448	69,000	**-**
Uptown Urban Comm	258,302	1,000,000	**290,000**
Total Capital Project Funds	**$ 86,793,805**	**$ 79,721,139**	**$ 78,616,987**
Grant Enterprise Funds			
Grant Fund-Enterprise-Federal	$ 407,791	$ -	**$ -**
Total Grant Enterprise Funds	**$ 407,791**	**$ -**	**$ -**
Grant Government Funds			
Grant Fund - Federal	$ 4,726,653	$ -	**$ -**
Grant Fund - Other	305,711	-	**-**
Grant Fund - State	8,025,304	-	**-**
Total Grant Government Funds	**$ 13,057,667**	**$ -**	**$ -**
Total Capital Budget Expenditures	**$ 263,211,043**	**$ 309,972,790**	**$ 338,271,557**
Total Combined Operating and Capital Budget Expenditures	**$ 2,845,316,157**	**$ 3,007,271,243**	**$ 3,214,283,972**

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Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Administration	12.00	–	**–**
City Attorney	345.86	347.85	**352.58**
City Auditor	21.00	21.00	**21.00**
City Clerk	45.28	45.28	**45.32**
City Comptroller	82.75	82.75	**84.75**
City Council	102.30	105.13	**106.12**
City Treasurer	119.63	106.73	**109.73**
Civic & Urban Initiatives	6.00	–	**–**
Communications	5.00	30.00	**32.16**
Debt Management	19.00	19.00	**19.00**
Department of Information Technology	–	–	**–**
Development Services	107.75	63.00	**70.00**
Economic Development	46.00	50.70	**50.35**
Environmental Services	137.69	137.09	**139.55**
Ethics Commission	5.00	5.00	**5.00**
Financial Management	30.00	30.00	**32.00**
Fire-Rescue	1,165.52	1,170.97	**1,171.21**
Human Resources	18.00	19.75	**20.84**
Infrastructure/Public Works	4.37	7.35	**5.00**
Internal Operations	–	1.50	**1.50**
Library	410.93	434.52	**438.12**
Neighborhood Services	–	5.50	**5.50**
Office of Homeland Security	13.40	13.60	**14.40**
Office of the Assistant COO	8.00	6.00	**11.00**
Office of the Chief Financial Officer	5.00	2.00	**2.00**
Office of the Chief Operating Officer	2.00	4.35	**4.35**
Office of the IBA	10.00	10.00	**10.00**
Office of the Mayor	26.16	29.00	**29.00**
Park & Recreation	782.84	797.78	**827.13**
Performance & Analytics	–	8.00	**11.00**
Personnel	60.36	63.31	**63.99**
Planning	–	62.08	**66.08**
Police	2,528.79	2,587.52	**2,632.01**
Public Works - Contracts	19.00	19.00	**20.00**
Public Works - Engineering & Capital Projects	470.88	–	**–**
Public Works - General Services	123.00	130.00	**151.00**
Purchasing & Contracting	41.59	55.20	**55.96**
Real Estate Assets	28.00	28.00	**33.00**
Transportation & Storm Water	464.40	476.33	**580.74**
Total Budget FTE Positions	**7,267.50**	**6,975.29**	**7,221.39**

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Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
General Fund			
General Fund	7,267.50	6,975.29	**7,221.39**
Total General Fund	**7,267.50**	**6,975.29**	**7,221.39**
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	**2.00**
Facilities Financing Fund	15.35	16.35	**16.70**
Fire/Emergency Medical Services Transport Program Fund	31.00	32.00	**30.00**
GIS Fund	2.00	2.00	**2.00**
Information Technology Fund	39.00	42.00	**44.00**
Junior Lifeguard Program Fund	1.00	1.00	**1.00**
Local Enforcement Agency Fund	6.00	6.00	**6.00**
Los Penasquitos Canyon Preserve Fund	2.00	2.00	**2.00**
Maintenance Assessment District (MAD) Funds	23.75	25.25	**24.50**
OneSD Support Fund	17.50	17.00	**23.00**
PETCO Park Fund	1.00	1.00	**1.00**
Parking Meter Operations Fund	–	15.00	**15.00**
QUALCOMM Stadium Operations Fund	37.00	38.00	**38.00**
Transient Occupancy Tax Fund	9.00	12.00	**13.00**
Underground Surcharge Fund	2.00	7.00	**9.00**
Wireless Communications Technology Fund	44.76	44.76	**46.00**
Total Special Revenue Funds	**233.36**	**263.36**	**273.20**
Enterprise Funds			
Airports Fund	18.00	19.00	**19.00**
Development Services Fund	430.75	424.75	**449.15**
Golf Course Fund	98.00	97.00	**97.00**
Metropolitan Sewer Utility Fund	447.35	463.30	**458.22**
Municipal Sewer Revenue Fund	413.16	408.33	**407.82**
Recycling Fund	107.33	107.98	**106.60**
Refuse Disposal Fund	149.02	147.20	**150.98**
Water Utility Operating Fund	703.08	717.82	**735.32**
Total Enterprise Funds	**2,366.69**	**2,385.38**	**2,424.08**
Internal Service Funds			
Central Stores Fund	23.34	23.35	**23.00**
Energy Conservation Program Fund	12.60	12.60	**13.25**
Engineering & Capital Projects Fund	–	484.60	**596.60**
Fleet Services Operating Fund	169.50	177.50	**193.50**
Publishing Services Fund	10.00	10.00	**10.00**

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Risk Management Administration Fund	79.88	82.13	**83.28**
Total Internal Service Funds	**295.32**	**790.18**	**919.63**
Other Funds			
City Employee's Retirement System Fund	64.00	64.00	**64.00**
Total Other Funds	**64.00**	**64.00**	**64.00**
Total Budget FTE Positions	**10,226.87**	**10,478.21**	**10,902.30**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
General Fund			
General Fund			
Property Tax Revenue	**$ 460,591,935**	**$ 445,428,691**	**$ 467,412,814**
Property Taxes	460,591,935	445,428,691	467,412,814
Sales Tax	**$ 245,931,659**	**$ 257,106,087**	**$ 285,770,943**
Sales Tax	245,931,659	257,106,087	285,770,943
Transient Occupancy Tax	**$ 89,672,734**	**$ 92,332,290**	**$ 100,278,124**
Transient Occupancy Taxes	89,672,734	92,332,290	100,278,124
Other Local Taxes	**$ 80,262,377**	**$ 81,219,984**	**$ 88,994,844**
Property Transfer Taxes	8,309,107	9,176,035	8,224,898
SDG&E	39,615,555	40,014,617	48,453,843
CATV	17,577,640	18,093,332	18,640,103
Refuse Collection Franchise	10,123,217	9,500,000	9,600,000
Other Franchises	4,636,857	4,436,000	4,076,000
Licenses and Permits	**$ 34,952,005**	**$ 24,459,857**	**$ 24,007,748**
Business Tax	7,620,960	7,477,368	7,577,368
Rental Unit Tax	7,496,899	7,271,794	7,271,794
Parking Meters	8,694,712	-	-
Refuse Collector Business Tax	750,423	700,000	750,000
Other Licenses and Permits	10,389,011	9,010,695	8,408,586
Fines Forfeitures and Penalties	**$ 30,326,522**	**$ 28,929,178**	**$ 29,684,478**
Parking Citations	20,548,939	19,723,478	19,899,278
Municipal Court	6,306,375	6,157,700	6,157,700
Other Fines & Forfeitures	3,471,208	3,048,000	3,627,500
Rev from Money and Prop	**$ 48,951,889**	**$ 47,325,993**	**$ 46,206,663**
Interest and Dividends	313,068	1,414,251	462,262
Mission Bay	29,760,441	30,045,411	28,657,723
Pueblo Lands	5,365,182	4,866,395	5,530,383
Other Rents and Concessions	13,513,198	10,999,936	11,556,295
Rev from Federal Agencies	**$ 302,085**	**$ 3,256,720**	**$ 1,156,720**
Revenue from Federal Agencies	302,085	3,256,720	1,156,720
Rev from Other Agencies	**$ 8,119,548**	**$ 6,238,062**	**$ 5,717,072**
Motor Vehicle License Fees	583,841	-	-
Revenue from Other Agencies	7,535,706	6,238,062	5,717,072
Charges for Services	**$ 164,739,328**	**$ 120,671,341**	**$ 127,582,923**
Charges for Current Services	164,739,328	120,671,341	127,582,923
Other Revenue	**$ 7,815,343**	**$ 4,449,046**	**$ 4,732,546**
Other Revenue	7,815,343	4,449,046	4,732,546

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Transfers In	$	**104,719,236**	$	**77,133,211**	$	**93,073,790**
Transfers In		104,719,236		77,133,211		93,073,790
Total General Fund	$	**1,276,384,661**	$	**1,188,550,460**	$	**1,274,618,665**
Total General Fund	$	**1,276,384,661**	$	**1,188,550,460**	$	**1,274,618,665**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	**$ 6,393**	**$ -**	**$ -**
Interest and Dividends	6,393	-	-
Charges for Services	**$ 751,013**	**$ 700,000**	**$ 700,000**
Charges for Current Services	751,013	700,000	700,000
Total Automated Refuse Container Fund	**$ 757,405**	**$ 700,000**	**$ 700,000**
Concourse and Parking Garages Operating Fund			
Rev from Money and Prop	**$ 3,013,297**	**$ 2,713,422**	**$ 3,774,659**
Other Rents and Concessions	3,013,297	2,713,422	3,774,659
Other Revenue	**$ (125)**	**$ -**	**$ -**
Other Revenue	(125)	-	-
Total Concourse and Parking Garages Operating Fund	**$ 3,013,172**	**$ 2,713,422**	**$ 3,774,659**
Convention Center Expansion Administration Fund			
Rev from Money and Prop	**$ 15,018**	**$ -**	**$ -**
Interest and Dividends	15,018	-	-
Rev from Other Agencies	**$ 4,500,000**	**$ -**	**$ -**
Revenue from Other Agencies	4,500,000	-	-
Transfers In	**$ 9,500,000**	**$ 13,760,993**	**$ 13,207,993**
Transfers In	9,500,000	13,760,993	13,207,993
Total Convention Center Expansion Administration Fund	**$ 14,015,018**	**$ 13,760,993**	**$ 13,207,993**
Environmental Growth 1/3 Fund			
Other Local Taxes	**$ 4,427,840**	**$ 4,446,069**	**$ 5,383,760**
SDG&E	4,384,765	4,446,069	5,383,760
Other Franchises	43,075	-	-
Rev from Money and Prop	**$ 3,266**	**$ 9,000**	**$ 9,000**
Interest and Dividends	3,266	9,000	9,000
Total Environmental Growth 1/3 Fund	**$ 4,431,107**	**$ 4,455,069**	**$ 5,392,760**
Environmental Growth 2/3 Fund			
Other Local Taxes	**$ 8,803,119**	**$ 8,892,137**	**$ 10,767,521**
SDG&E	8,769,530	8,892,137	10,767,521
Other Franchises	33,589	-	-
Rev from Money and Prop	**$ 17,120**	**$ 25,000**	**$ 25,000**
Interest and Dividends	17,120	25,000	25,000
Total Environmental Growth 2/3 Fund	**$ 8,820,239**	**$ 8,917,137**	**$ 10,792,521**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Facilities Financing Fund			
Licenses and Permits	**$ 37,500**	**$ 18,000**	**$ 24,000**
Other Licenses and Permits	37,500	18,000	24,000
Rev from Money and Prop	**$ (204)**	**$ 2,100**	**$ 2,100**
Interest and Dividends	(204)	2,100	2,100
Charges for Services	**$ 1,780,130**	**$ 2,255,010**	**$ 2,160,170**
Charges for Current Services	1,780,130	2,255,010	2,160,170
Other Revenue	**$ 327**	**$ -**	**$ -**
Other Revenue	327	-	-
Total Facilities Financing Fund	**$ 1,817,753**	**$ 2,275,110**	**$ 2,186,270**
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	**$ 823**	**$ -**	**$ -**
Interest and Dividends	823	-	-
Transfers In	**$ 1,380,219**	**$ 1,379,719**	**$ 1,380,370**
Transfers In	1,380,219	1,379,719	1,380,370
Total Fire and Lifeguard Facilities Fund	**$ 1,381,042**	**$ 1,379,719**	**$ 1,380,370**
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	**$ 15,506**	**$ -**	**$ -**
Interest and Dividends	15,506	-	-
Charges for Services	**$ 9,909,314**	**$ 11,552,358**	**$ 11,552,358**
Charges for Current Services	9,909,314	11,552,358	11,552,358
Other Revenue	**$ 1,057**	**$ -**	**$ -**
Other Revenue	1,057	-	-
Transfers In	**$ 15,000**	**$ -**	**$ -**
Transfers In	15,000	-	-
Total Fire/Emergency Medical Services Transport Program Fund	**$ 9,940,877**	**$ 11,552,358**	**$ 11,552,358**
GIS Fund			
Rev from Money and Prop	**$ 198**	**$ -**	**$ -**
Interest and Dividends	198	-	-
Rev from Other Agencies	**$ 84,660**	**$ 195,303**	**$ 195,303**
Revenue from Other Agencies	84,660	195,303	195,303
Transfers In	**$ 1,271,792**	**$ 1,605,758**	**$ 1,548,341**
Transfers In	1,271,792	1,605,758	1,548,341
Total GIS Fund	**$ 1,356,650**	**$ 1,801,061**	**$ 1,743,644**
Gas Tax Fund			
Other Local Taxes	**$ 23,854,399**	**$ 19,904,739**	**$ 22,690,076**
Other Local Tax	23,854,399	19,904,739	22,690,076

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Rev from Money and Prop	**$ 110,540**	**$ 173,520**	**$ 114,902**
Interest and Dividends	20,638	25,000	25,000
Other Rents and Concessions	89,902	148,520	89,902
Other Revenue	**$ 868**	**$ -**	**$ -**
Other Revenue	868	-	-
Total Gas Tax Fund	**$ 23,965,807**	**$ 20,078,259**	**$ 22,804,978**
Information Technology Fund			
Rev from Money and Prop	**$ 2,902**	**$ -**	**$ -**
Interest and Dividends	2,902	-	-
Rev from Other Agencies	**$ 100**	**$ -**	**$ -**
Revenue from Other Agencies	100	-	-
Charges for Services	**$ 30,614**	**$ -**	**$ -**
Charges for Current Services	30,614	-	-
Other Revenue	**$ 4,485**	**$ -**	**$ -**
Other Revenue	4,485	-	-
Transfers In	**$ 9,576,461**	**$ 8,673,318**	**$ 12,401,158**
Transfers In	9,576,461	8,673,318	12,401,158
Total Information Technology Fund	**$ 9,614,562**	**$ 8,673,318**	**$ 12,401,158**
Junior Lifeguard Program Fund			
Charges for Services	**$ 602,835**	**$ 595,779**	**$ 595,779**
Charges for Current Services	602,835	595,779	595,779
Transfers In	**$ 4,000**	**$ -**	**$ -**
Transfers In	4,000	-	-
Total Junior Lifeguard Program Fund	**$ 606,835**	**$ 595,779**	**$ 595,779**
Local Enforcement Agency Fund			
Transient Occupancy Tax	**$ (226)**	**$ -**	**$ -**
Transient Occupancy Taxes	(226)	-	-
Licenses and Permits	**$ 541,956**	**$ 501,830**	**$ 501,830**
Other Licenses and Permits	541,956	501,830	501,830
Rev from Money and Prop	**$ 3,656**	**$ 10,724**	**$ 10,724**
Interest and Dividends	3,656	10,724	10,724
Charges for Services	**$ 177,562**	**$ 273,863**	**$ 273,863**
Charges for Current Services	177,562	273,863	273,863
Other Revenue	**$ 140**	**$ -**	**$ -**
Other Revenue	140	-	-
Total Local Enforcement Agency Fund	**$ 723,088**	**$ 786,417**	**$ 786,417**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Los Penasquitos Canyon Preserve Fund			
Rev from Money and Prop	**$ 39,804**	**$ 36,000**	**$ 36,000**
Other Rents and Concessions	39,804	36,000	36,000
Other Revenue	**$ 108,500**	**$ -**	**$ -**
Other Revenue	108,500	-	-
Transfers In	**$ 172,271**	**$ 150,000**	**$ 150,000**
Transfers In	172,271	150,000	150,000
Total Los Penasquitos Canyon Preserve Fund	**$ 320,575**	**$ 186,000**	**$ 186,000**
Maintenance Assessment District (MAD) Funds			
Rev from Money and Prop	**$ 83,035**	**$ 74,076**	**$ 60,196**
Interest and Dividends	83,035	74,076	60,196
Charges for Services	**$ 3,008,208**	**$ 43,418**	**$ 43,418**
Charges for Current Services	3,008,208	43,418	43,418
Other Revenue	**$ 111,490**	**$ 100**	**$ 100**
Other Revenue	111,490	100	100
Transfers In	**$ 2,448,862**	**$ 5,868,626**	**$ 6,977,628**
Transfers In	2,448,862	5,868,626	6,977,628
Property Tax Revenue	**$ 14,490,063**	**$ 15,859,260**	**$ 15,992,907**
Property Taxes	14,490,063	15,859,260	15,992,907
Special Assessments	**$ 633,364**	**$ 3,000**	**$ 3,000**
Special Assessments	633,364	3,000	3,000
Total Maintenance Assessment District (MAD) Funds	**$ 20,775,022**	**$ 21,848,480**	**$ 23,077,249**
Major Events Revolving Fund			
Other Revenue	**$ 213,060**	**$ -**	**$ -**
Other Revenue	213,060	-	-
Transfers In	**$ 165,000**	**$ -**	**$ -**
Transfers In	165,000	-	-
Total Major Events Revolving Fund	**$ 378,060**	**$ -**	**$ -**
Mission Bay Improvements Fund			
Rev from Money and Prop	**$ 42,312**	**$ -**	**$ -**
Interest and Dividends	42,312	-	-
Transfers In	**$ 4,260,441**	**$ 7,534,058**	**$ 6,157,723**
Transfers In	4,260,441	7,534,058	6,157,723
Total Mission Bay Improvements Fund	**$ 4,302,753**	**$ 7,534,058**	**$ 6,157,723**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Mission Bay/Balboa Park Improvement Fund			
Transfers In	**$ 2,060,000**	**$ 1,960,000**	**$ 2,125,000**
Transfers In	2,060,000	1,960,000	2,125,000
Total Mission Bay/Balboa Park Improvement Fund	**$ 2,060,000**	**$ 1,960,000**	**$ 2,125,000**
New Convention Facility Fund			
Rev from Money and Prop	**$ 1,847**	**$ -**	**$ -**
Interest and Dividends	1,847	-	-
Transfers In	**$ 3,280,000**	**$ 3,400,000**	**$ 3,405,000**
Transfers In	3,280,000	3,400,000	3,405,000
Total New Convention Facility Fund	**$ 3,281,847**	**$ 3,400,000**	**$ 3,405,000**
OneSD Support Fund			
Rev from Money and Prop	**$ 25,157**	**$ -**	**$ -**
Interest and Dividends	25,157	-	-
Rev from Other Agencies	**$ 46,553**	**$ -**	**$ -**
Revenue from Other Agencies	46,553	-	-
Charges for Services	**$ -**	**$ -**	**$ 6,607,624**
Charges for Current Services	-	-	6,607,624
Other Revenue	**$ 2,435**	**$ -**	**$ -**
Other Revenue	2,435	-	-
Transfers In	**$ 21,060,607**	**$ 19,918,068**	**$ 19,918,068**
Transfers In	21,060,607	19,918,068	19,918,068
Total OneSD Support Fund	**$ 21,134,752**	**$ 19,918,068**	**$ 26,525,692**
PETCO Park Fund			
Rev from Money and Prop	**$ 1,355,910**	**$ 977,970**	**$ 978,699**
Interest and Dividends	16,875	40,000	25,000
Other Rents and Concessions	1,339,034	937,970	953,699
Charges for Services	**$ 727**	**$ -**	**$ -**
Charges for Current Services	727	-	-
Other Revenue	**$ 968,212**	**$ 930,000**	**$ 930,000**
Other Revenue	968,212	930,000	930,000
Transfers In	**$ 14,515,750**	**$ 13,815,750**	**$ 13,299,074**
Transfers In	14,515,750	13,815,750	13,299,074
Total PETCO Park Fund	**$ 16,840,599**	**$ 15,723,720**	**$ 15,207,773**
Parking Meter Operations Fund			
Licenses and Permits	**$ -**	**$ 8,995,735**	**$ 10,198,570**
Parking Meters	-	8,395,735	9,598,570
Other Licenses and Permits	-	600,000	600,000

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Fines Forfeitures and Penalties	**$ -**	**$ 115,800**	**$ -**
Parking Citations	-	115,800	-
Total Parking Meter Operations Fund	**$ -**	**$ 9,111,535**	**$ 10,198,570**
Police Decentralization Fund			
Transfers In	**$ 3,749,765**	**$ 3,749,765**	**$ -**
Transfers In	3,749,765	3,749,765	-
Total Police Decentralization Fund	**$ 3,749,765**	**$ 3,749,765**	**$ -**
Prop 42 Replacement - Transportation Relief Fund			
Other Local Taxes	**$ 18,581,612**	**$ 14,386,136**	**$ 6,233,477**
Other Local Tax	18,581,612	14,386,136	6,233,477
Rev from Money and Prop	**$ 108,394**	**$ -**	**$ -**
Interest and Dividends	108,394	-	-
Total Prop 42 Replacement - Transportation Relief Fund	**$ 18,690,006**	**$ 14,386,136**	**$ 6,233,477**
Public Art Fund			
Charges for Services	**$ 2,700**	**$ -**	**$ -**
Charges for Current Services	2,700	-	-
Other Revenue	**$ 461,992**	**$ -**	**$ -**
Other Revenue	461,992	-	-
Transfers In	**$ -**	**$ 108,709**	**$ 108,709**
Transfers In	-	108,709	108,709
Total Public Art Fund	**$ 464,692**	**$ 108,709**	**$ 108,709**
Public Safety Services & Debt Service Fund			
Sales Tax	**$ 8,287,324**	**$ 8,707,775**	**$ 9,144,918**
Safety Sales Tax	8,287,324	8,707,775	9,144,918
Rev from Money and Prop	**$ 10,056**	**$ -**	**$ -**
Interest and Dividends	10,056	-	-
Total Public Safety Services & Debt Service Fund	**$ 8,297,381**	**$ 8,707,775**	**$ 9,144,918**
QUALCOMM Stadium Operations Fund			
Licenses and Permits	**$ 11,292**	**$ 8,000**	**$ 8,000**
Other Licenses and Permits	11,292	8,000	8,000
Rev from Money and Prop	**$ 6,666,131**	**$ 6,277,000**	**$ 6,277,000**
Interest and Dividends	15,908	20,000	20,000
Other Rents and Concessions	6,650,223	6,257,000	6,257,000
Rev from Other Agencies	**$ 484**	**$ 43,000**	**$ 43,000**
Revenue from Other Agencies	484	43,000	43,000

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Charges for Services	$	**224,834**	$	**48,809**	$	**48,809**
Charges for Current Services		224,834		48,809		48,809
Other Revenue	$	**12,746**	$	**1,000**	$	**1,000**
Other Revenue		12,746		1,000		1,000
Transfers In	$	**10,200,000**	$	**10,275,000**	$	**11,579,637**
Transfers In		10,200,000		10,275,000		11,579,637
Total QUALCOMM Stadium Operations Fund	$	**17,115,488**	$	**16,652,809**	$	**17,957,446**
Regional Park Improvements Fund						
Rev from Money and Prop	$	**38,998**	$	**-**	$	**-**
Interest and Dividends		38,998		-		-
Transfers In	$	**2,500,000**	$	**2,511,353**	$	**2,500,000**
Transfers In		2,500,000		2,511,353		2,500,000
Total Regional Park Improvements Fund	$	**2,538,998**	$	**2,511,353**	$	**2,500,000**
Seized & Forfeited Assets Fund						
Transfers In	$	**13,605,505**	$	**-**	$	**-**
Transfers In		13,605,505		-		-
Total Seized & Forfeited Assets Fund	$	**13,605,505**	$	**-**	$	**-**
Seized Assets - California Fund						
Rev from Money and Prop	$	**10**	$	**-**	$	**-**
Interest and Dividends		10		-		-
Rev from Federal Agencies	$	**-**	$	**11,881**	$	**11,881**
Revenue from Federal Agencies		-		11,881		11,881
Total Seized Assets - California Fund	$	**10**	$	**11,881**	$	**11,881**
Seized Assets - Federal DOJ Fund						
Rev from Money and Prop	$	**8,851**	$	**-**	$	**-**
Interest and Dividends		8,851		-		-
Rev from Federal Agencies	$	**1,503,763**	$	**1,069,307**	$	**1,069,307**
Revenue from Federal Agencies		1,503,763		1,069,307		1,069,307
Other Revenue	$	**66,500**	$	**-**	$	**-**
Other Revenue		66,500		-		-
Transfers In	$	**11,403,742**	$	**-**	$	**-**
Transfers In		11,403,742		-		-
Total Seized Assets - Federal DOJ Fund	$	**12,982,856**	$	**1,069,307**	$	**1,069,307**
Seized Assets - Federal Treasury Fund						
Rev from Money and Prop	$	**579**	$	**-**	$	**-**
Interest and Dividends		579		-		-

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Rev from Federal Agencies	**$ 10,946**	**$ 118,812**	**$ 118,812**
Revenue from Federal Agencies	10,946	118,812	118,812
Transfers In	**$ 1,379,099**	**$ -**	**$ -**
Transfers In	1,379,099	-	-
Total Seized Assets - Federal Treasury Fund	**$ 1,390,625**	**$ 118,812**	**$ 118,812**
Serious Traffic Offenders Program Fund			
Rev from Money and Prop	**$ 1,046**	**$ -**	**$ -**
Interest and Dividends	1,046	-	-
Total Serious Traffic Offenders Program Fund	**$ 1,046**	**$ -**	**$ -**
State COPS			
Rev from Federal Agencies	**$ -**	**$ -**	**$ 2,125,446**
Revenue from Federal Agencies	-	-	2,125,446
Total State COPS	**$ -**	**$ -**	**$ 2,125,446**
Storm Drain Fund			
Charges for Services	**$ 5,996,382**	**$ 5,700,000**	**$ 5,700,000**
Charges for Current Services	5,996,382	5,700,000	5,700,000
Total Storm Drain Fund	**$ 5,996,382**	**$ 5,700,000**	**$ 5,700,000**
Transient Occupancy Tax Fund			
Transient Occupancy Tax	**$ 80,801,627**	**$ 83,938,446**	**$ 91,161,931**
Transient Occupancy Taxes	80,801,627	83,938,446	91,161,931
Licenses and Permits	**$ 76,464**	**$ 50,000**	**$ 125,000**
Other Licenses and Permits	76,464	50,000	125,000
Charges for Services	**$ 28,432**	**$ 100,000**	**$ 25,000**
Charges for Current Services	28,432	100,000	25,000
Other Revenue	**$ 466**	**$ -**	**$ -**
Other Revenue	466	-	-
Total Transient Occupancy Tax Fund	**$ 80,906,990**	**$ 84,088,446**	**$ 91,311,931**
Trolley Extension Reserve Fund			
Rev from Money and Prop	**$ (2,125)**	**$ -**	**$ -**
Interest and Dividends	(2,125)	-	-
Transfers In	**$ 1,171,284**	**$ 1,071,728**	**$ 1,071,728**
Transfers In	1,171,284	1,071,728	1,071,728
Total Trolley Extension Reserve Fund	**$ 1,169,159**	**$ 1,071,728**	**$ 1,071,728**
Underground Surcharge Fund			
Other Local Taxes	**$ 50,733,726**	**$ 50,392,739**	**$ 63,188,541**
SDG&E	50,733,726	50,392,739	63,188,541

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Rev from Money and Prop	$	**256,331**	$	**200,000**	$	**200,000**
Interest and Dividends		256,331		200,000		200,000
Total Underground Surcharge Fund	$	**50,990,056**	$	**50,592,739**	$	**63,388,541**
Wireless Communications Technology Fund						
Rev from Money and Prop	$	**7,409**	$	**-**	$	**48,000**
Interest and Dividends		7,409		-		-
Other Rents and Concessions		-		-		48,000
Rev from Other Agencies	$	**238,872**	$	**-**	$	**-**
Revenue from Other Agencies		238,872		-		-
Charges for Services	$	**41,816**	$	**456,312**	$	**408,312**
Charges for Current Services		41,816		456,312		408,312
Other Revenue	$	**9,926**	$	**-**	$	**-**
Other Revenue		9,926		-		-
Transfers In	$	**7,075,576**	$	**6,980,398**	$	**6,165,937**
Transfers In		7,075,576		6,980,398		6,165,937
Total Wireless Communications Technology Fund	$	**7,373,599**	$	**7,436,710**	$	**6,622,249**
Zoological Exhibits Maintenance Fund						
Property Tax Revenue	$	**10,292,128**	$	**10,746,000**	$	**11,669,736**
Property Taxes		10,292,128		10,746,000		11,669,736
Total Zoological Exhibits Maintenance Fund	$	**10,292,128**	$	**10,746,000**	$	**11,669,736**
Total Special Revenue Funds	$	**385,101,850**	$	**364,322,673**	$	**393,236,095**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Debt Service and Tax Funds			
Tax and Revenue Anticipation Notes Fund			
Transfers In	**$ 1,750**	**$ -**	**$ -**
Transfers In	1,750	-	-
Total Tax and Revenue Anticipation Notes Fund	**$ 1,750**	**$ -**	**$ -**
Total Debt Service and Tax Funds	**$ 1,750**	**$ -**	**$ -**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
Other Revenue	**$ 900,106**	**$ -**	**$ -**
Other Revenue	900,106	-	-
Total Capital Outlay Fund	**$ 900,106**	**$ -**	**$ -**
TransNet ARRA Exchange Fund			
Sales Tax	**$ 1,764,387**	**$ -**	**$ -**
Sales Tax	1,764,387	-	-
Rev from Money and Prop	**$ (734)**	**$ -**	**$ -**
Interest and Dividends	(734)	-	-
Total TransNet ARRA Exchange Fund	**$ 1,763,653**	**$ -**	**$ -**
TransNet Extension Administration & Debt Fund			
Sales Tax	**$ 271,287**	**$ 300,100**	**$ 320,070**
Sales Tax	271,287	300,100	320,070
Total TransNet Extension Administration & Debt Fund	**$ 271,287**	**$ 300,100**	**$ 320,070**
TransNet Extension Congestion Relief Fund			
Sales Tax	**$ 11,581,629**	**$ 20,796,930**	**$ 22,180,851**
Sales Tax	11,581,629	20,796,930	22,180,851
Rev from Money and Prop	**$ 12,034**	**$ -**	**$ -**
Interest and Dividends	12,034	-	-
Total TransNet Extension Congestion Relief Fund	**$ 11,593,663**	**$ 20,796,930**	**$ 22,180,851**
TransNet Extension Maintenance Fund			
Sales Tax	**$ 10,573,864**	**$ 8,912,970**	**$ 9,506,079**
Sales Tax	10,573,864	8,912,970	9,506,079
Rev from Money and Prop	**$ (4,219)**	**$ -**	**$ -**
Interest and Dividends	(4,219)	-	-
Total TransNet Extension Maintenance Fund	**$ 10,569,645**	**$ 8,912,970**	**$ 9,506,079**
Total Capital Project Funds	**$ 25,098,355**	**$ 30,010,000**	**$ 32,007,000**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Enterprise Funds			
Airports Fund			
Rev from Money and Prop	$ **4,094,055**	$ **4,203,286**	$ **4,301,786**
Interest and Dividends	68,966	110,000	110,000
Other Rents and Concessions	4,025,089	4,093,286	4,191,786
Charges for Services	$ **682,419**	$ **575,596**	$ **580,096**
Charges for Current Services	682,419	575,596	580,096
Other Revenue	$ **45,057**	$ **-**	$ **-**
Other Revenue	45,057	-	-
Total Airports Fund	$ **4,821,531**	$ **4,778,882**	$ **4,881,882**
Development Services Fund			
Licenses and Permits	$ **37,603,679**	$ **31,574,334**	$ **39,937,821**
Other Licenses and Permits	37,603,679	31,574,334	39,937,821
Fines Forfeitures and Penalties	$ **(1,989,352)**	$ **650,000**	$ **-**
Other Fines & Forfeitures	(1,989,352)	650,000	-
Rev from Money and Prop	$ **110,674**	$ **127,072**	$ **110,072**
Interest and Dividends	110,674	127,072	110,072
Charges for Services	$ **10,935,588**	$ **15,173,831**	$ **10,782,173**
Charges for Current Services	10,935,588	15,173,831	10,782,173
Other Revenue	$ **1,160,401**	$ **866,115**	$ **1,216,115**
Other Revenue	1,160,401	866,115	1,216,115
Total Development Services Fund	$ **47,820,989**	$ **48,391,352**	$ **52,046,181**
Golf Course Fund			
Rev from Money and Prop	$ **1,503,499**	$ **1,242,100**	$ **1,309,100**
Interest and Dividends	141,360	132,000	143,000
Other Rents and Concessions	1,362,139	1,110,100	1,166,100
Charges for Services	$ **18,419,206**	$ **16,298,647**	$ **16,951,647**
Charges for Current Services	18,419,206	16,298,647	16,951,647
Other Revenue	$ **27,195**	$ **-**	$ **-**
Other Revenue	27,195	-	-
Total Golf Course Fund	$ **19,949,901**	$ **17,540,747**	$ **18,260,747**
Metropolitan Sewer Utility Fund			
Rev from Money and Prop	$ **829,846**	$ **-**	$ **-**
Interest and Dividends	285,996	-	-
Other Rents and Concessions	543,850	-	-
Rev from Other Agencies	$ **-**	$ **33,602,900**	$ **20,523,500**
Revenue from Other Agencies	-	33,602,900	20,523,500

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Charges for Services	**$ 69,636,001**	**$ 69,139,000**	**$ 69,195,422**
Charges for Current Services	69,636,001	69,139,000	69,195,422
Other Revenue	**$ 410,874**	**$ 100,000**	**$ 100,000**
Other Revenue	410,874	100,000	100,000
Total Metropolitan Sewer Utility Fund	**$ 70,876,721**	**$ 102,841,900**	**$ 89,818,922**
Municipal Sewer Revenue Fund			
Rev from Money and Prop	**$ 1,773,350**	**$ 910,400**	**$ 910,400**
Interest and Dividends	1,729,775	900,000	900,000
Other Rents and Concessions	43,575	10,400	10,400
Rev from Other Agencies	**$ (2,824,752)**	**$ 4,878,800**	**$ 1,365,300**
Revenue from Other Agencies	(2,824,752)	4,878,800	1,365,300
Charges for Services	**$ 303,901,184**	**$ 312,813,000**	**$ 296,242,600**
Charges for Current Services	303,901,184	312,813,000	296,242,600
Other Revenue	**$ 1,335,145**	**$ 187,000**	**$ -**
Other Revenue	1,335,145	187,000	-
Transfers In	**$ 18,844**	**$ -**	**$ -**
Transfers In	18,844	-	-
Total Municipal Sewer Revenue Fund	**$ 304,203,771**	**$ 318,789,200**	**$ 298,518,300**
Recycling Fund			
Other Local Taxes	**$ -**	**$ -**	**$ 580,000**
Other Franchises	-	-	580,000
Fines Forfeitures and Penalties	**$ 1,373,629**	**$ 1,000,000**	**$ 1,000,000**
Other Fines & Forfeitures	1,373,629	1,000,000	1,000,000
Rev from Money and Prop	**$ 348,583**	**$ 331,100**	**$ 331,100**
Interest and Dividends	128,908	120,000	120,000
Other Rents and Concessions	219,675	211,100	211,100
Rev from Other Agencies	**$ 894,715**	**$ -**	**$ -**
Revenue from Other Agencies	894,715	-	-
Charges for Services	**$ 16,760,170**	**$ 17,058,631**	**$ 18,346,551**
Charges for Current Services	16,760,170	17,058,631	18,346,551
Other Revenue	**$ 209,108**	**$ 37,920**	**$ 30,000**
Other Revenue	209,108	37,920	30,000
Transfers In	**$ 535,698**	**$ -**	**$ -**
Transfers In	535,698	-	-
Total Recycling Fund	**$ 20,121,903**	**$ 18,427,651**	**$ 20,287,651**
Refuse Disposal Fund			
Fines Forfeitures and Penalties	**$ 22,242**	**$ 32,500**	**$ 32,500**
Other Fines & Forfeitures	22,242	32,500	32,500

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Rev from Money and Prop	**$ 1,202,574**	**$ 700,000**	**$ 760,764**
Interest and Dividends	392,559	700,000	700,000
Other Rents and Concessions	810,015	-	60,764
Charges for Services	**$ 25,336,361**	**$ 26,506,500**	**$ 28,841,751**
Charges for Current Services	25,336,361	26,506,500	28,841,751
Other Revenue	**$ 717,501**	**$ 690,000**	**$ 690,000**
Other Revenue	717,501	690,000	690,000
Transfers In	**$ 1,023,075**	**$ 1,807,434**	**$ 1,807,434**
Transfers In	1,023,075	1,807,434	1,807,434
Total Refuse Disposal Fund	**$ 28,301,752**	**$ 29,736,434**	**$ 32,132,449**
Sewer Utility - AB 1600 Fund			
Rev from Money and Prop	**$ 98,078**	**$ -**	**$ -**
Interest and Dividends	98,078	-	-
Charges for Services	**$ 20,299,789**	**$ -**	**$ 15,000,000**
Charges for Current Services	20,299,789	-	15,000,000
Total Sewer Utility - AB 1600 Fund	**$ 20,397,867**	**$ -**	**$ 15,000,000**
Water Utility - AB 1600 Fund			
Rev from Money and Prop	**$ 129,114**	**$ -**	**$ -**
Interest and Dividends	129,114	-	-
Charges for Services	**$ 14,623,833**	**$ -**	**$ 12,500,000**
Charges for Current Services	14,623,833	-	12,500,000
Total Water Utility - AB 1600 Fund	**$ 14,752,947**	**$ -**	**$ 12,500,000**
Water Utility Operating Fund			
Fines Forfeitures and Penalties	**$ 550,000**	**$ -**	**$ -**
Other Fines & Forfeitures	550,000	-	-
Rev from Money and Prop	**$ 7,941,990**	**$ 7,229,400**	**$ 7,229,400**
Interest and Dividends	953,303	800,000	800,000
Other Rents and Concessions	6,988,687	6,429,400	6,429,400
Rev from Federal Agencies	**$ 697,591**	**$ -**	**$ -**
Revenue from Federal Agencies	697,591	-	-
Rev from Other Agencies	**$ 318,179**	**$ 4,727,900**	**$ 8,746,000**
Revenue from Other Agencies	318,179	4,727,900	8,746,000
Charges for Services	**$ 442,116,087**	**$ 465,986,400**	**$ 472,943,091**
Charges for Current Services	442,116,087	465,986,400	472,943,091
Other Revenue	**$ 1,159,028**	**$ 325,000**	**$ 345,000**
Other Revenue	1,159,028	325,000	345,000

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Transfers In	$	**3,607,592**	$	**-**	$	**-**
Transfers In		3,607,592		-		-
Total Water Utility Operating Fund	$	**456,390,467**	$	**478,268,700**	$	**489,263,491**
Total Enterprise Funds	$	**987,637,849**	$	**1,018,774,866**	$	**1,032,709,623**

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Internal Service Funds			
Central Stores Fund			
Rev from Money and Prop	**$ 4,000**	**$ -**	**$ -**
Interest and Dividends	4,000	-	-
Charges for Services	**$ 11,032,160**	**$ 13,221,277**	**$ 13,198,473**
Charges for Current Services	11,032,160	13,221,277	13,198,473
Other Revenue	**$ 177,509**	**$ 120,000**	**$ 120,000**
Other Revenue	177,509	120,000	120,000
Total Central Stores Fund	**$ 11,213,669**	**$ 13,341,277**	**$ 13,318,473**
Energy Conservation Program Fund			
Rev from Money and Prop	**$ 17,431**	**$ -**	**$ -**
Interest and Dividends	17,431	-	-
Charges for Services	**$ 477,061**	**$ 364,701**	**$ 365,299**
Charges for Current Services	477,061	364,701	365,299
Other Revenue	**$ 185,295**	**$ -**	**$ -**
Other Revenue	185,295	-	-
Transfers In	**$ 1,753,903**	**$ 1,889,183**	**$ 1,887,576**
Transfers In	1,753,903	1,889,183	1,887,576
Total Energy Conservation Program Fund	**$ 2,433,690**	**$ 2,253,884**	**$ 2,252,875**
Engineering & Capital Projects Fund			
Charges for Services	**$ -**	**$ 64,367,237**	**$ 75,800,614**
Charges for Current Services	-	64,367,237	75,800,614
Total Engineering & Capital Projects Fund	**$ -**	**$ 64,367,237**	**$ 75,800,614**
Fleet Services Operating Fund			
Rev from Money and Prop	**$ 15,802**	**$ -**	**$ -**
Interest and Dividends	15,802	-	-
Charges for Services	**$ 52,463,624**	**$ 49,041,283**	**$ 49,712,775**
Charges for Current Services	52,463,624	49,041,283	49,712,775
Other Revenue	**$ 350,602**	**$ 295,000**	**$ 295,000**
Other Revenue	350,602	295,000	295,000
Transfers In	**$ 1,092,951**	**$ 892,951**	**$ -**
Transfers In	1,092,951	892,951	-
Total Fleet Services Operating Fund	**$ 53,922,979**	**$ 50,229,234**	**$ 50,007,775**
Fleet Services Replacement Fund			
Charges for Services	**$ 21,789,177**	**$ 22,177,062**	**$ 17,944,968**
Charges for Current Services	21,789,177	22,177,062	17,944,968

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Other Revenue	$	**1,335,580**	$	**2,000,000**	$	**2,000,000**
Other Revenue		1,335,580		2,000,000		2,000,000
Transfers In	$	**5,168,369**	$	**3,119,490**	$	**3,119,490**
Transfers In		5,168,369		3,119,490		3,119,490
Total Fleet Services Replacement Fund	$	**28,293,126**	$	**27,296,552**	$	**23,064,458**
Publishing Services Fund						
Rev from Money and Prop	$	**2,367**	$	**-**	$	**-**
Interest and Dividends		2,367		-		-
Charges for Services	$	**3,430,194**	$	**3,221,261**	$	**3,221,261**
Charges for Current Services		3,430,194		3,221,261		3,221,261
Other Revenue	$	**5,082**	$	**-**	$	**-**
Other Revenue		5,082		-		-
Total Publishing Services Fund	$	**3,437,642**	$	**3,221,261**	$	**3,221,261**
Risk Management Administration Fund						
Rev from Money and Prop	$	**3,054**	$	**-**	$	**-**
Interest and Dividends		3,054		-		-
Charges for Services	$	**55,789**	$	**289,402**	$	**39,402**
Charges for Current Services		55,789		289,402		39,402
Other Revenue	$	**8,658,794**	$	**9,025,085**	$	**10,523,163**
Other Revenue		8,658,794		9,025,085		10,523,163
Total Risk Management Administration Fund	$	**8,717,638**	$	**9,314,487**	$	**10,562,565**
Total Internal Service Funds	$	**108,018,743**	$	**170,023,932**	$	**178,228,021**
Total Combined Budget Revenues	$	**2,782,243,208**	$	**2,771,681,931**	$	**2,910,799,404**

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Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
General Fund			
General Fund			
PERSONNEL	**$ 889,532,664**	**$ 833,301,166**	**$ 872,746,758**
Personnel Cost	514,880,760	493,402,034	517,857,178
Fringe Benefits	374,651,904	339,899,132	354,889,580
NON-PERSONNEL	**$ 364,113,153**	**$ 369,121,270**	**$ 402,929,256**
Supplies	28,098,375	27,035,505	28,347,498
Contracts	182,092,202	173,706,365	195,417,479
Information Technology	30,031,691	25,922,400	26,847,515
Energy and Utilities	38,325,571	40,471,533	42,381,151
Other	5,240,069	5,381,576	5,498,526
Transfers Out	73,291,911	89,160,870	95,053,858
Capital Expenditures	3,056,000	3,355,837	5,706,232
Debt	3,977,334	4,087,184	3,676,997
Total General Fund	**$ 1,253,645,817**	**$ 1,202,422,436**	**$ 1,275,676,014**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Special Revenue Funds						
Automated Refuse Container Fund						
NON-PERSONNEL	$	**643,712**	$	**800,000**	$	**800,000**
Supplies		534,542		710,000		710,000
Contracts		103,296		90,000		90,000
Other		5,874		-		-
Total Automated Refuse Container Fund	$	**643,712**	$	**800,000**	$	**800,000**
Concourse and Parking Garages Operating Fund						
PERSONNEL	$	**209,062**	$	**212,310**	$	**201,053**
Personnel Cost		116,588		118,809		118,809
Fringe Benefits		92,474		93,501		82,244
NON-PERSONNEL	$	**2,801,689**	$	**2,496,953**	$	**4,238,131**
Supplies		36,415		123,422		99,700
Contracts		1,470,673		1,585,083		1,749,806
Information Technology		25,256		39,831		16,919
Energy and Utilities		64,518		77,133		96,531
Other		804		500		500
Contingencies		-		25,000		-
Transfers Out		1,204,023		645,984		2,274,675
Total Concourse and Parking Garages Operating Fund	$	**3,010,752**	$	**2,709,263**	$	**4,439,184**
Convention Center Expansion Administration Fund						
NON-PERSONNEL	$	**13,565,779**	$	**13,980,650**	$	**13,803,450**
Contracts		1,008,329		1,420,000		1,240,000
Transfers Out		12,557,450		12,560,650		12,563,450
Total Convention Center Expansion Administration Fund	$	**13,565,779**	$	**13,980,650**	$	**13,803,450**
Environmental Growth 1/3 Fund						
NON-PERSONNEL	$	**3,657,350**	$	**4,547,305**	$	**3,942,455**
Supplies		87		78,123		78,123
Contracts		43,122		211,036		211,036
Information Technology		446		41,358		32,573
Energy and Utilities		2,347,578		2,904,033		2,562,918
Transfers Out		1,266,117		1,312,755		1,057,805
Total Environmental Growth 1/3 Fund	$	**3,657,350**	$	**4,547,305**	$	**3,942,455**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Environmental Growth 2/3 Fund						
NON-PERSONNEL	**$**	**8,232,393**	**$**	**8,869,966**	**$**	**10,456,488**
Energy and Utilities		2,427		-		2,579
Transfers Out		8,229,966		8,869,966		10,453,909
Total Environmental Growth 2/3 Fund	**$**	**8,232,393**	**$**	**8,869,966**	**$**	**10,456,488**
Facilities Financing Fund						
PERSONNEL	**$**	**1,518,544**	**$**	**1,888,206**	**$**	**1,796,180**
Personnel Cost		875,791		1,135,394		1,149,786
Fringe Benefits		642,753		752,812		646,394
NON-PERSONNEL	**$**	**295,153**	**$**	**386,904**	**$**	**390,090**
Supplies		3,322		12,011		12,011
Contracts		196,362		256,219		252,739
Information Technology		48,749		63,610		86,728
Energy and Utilities		-		1,190		1,190
Other		199		1,294		1,294
Transfers Out		46,522		52,430		35,978
Capital Expenditures		-		150		150
Total Facilities Financing Fund	**$**	**1,813,697**	**$**	**2,275,110**	**$**	**2,186,270**
Fire and Lifeguard Facilities Fund						
NON-PERSONNEL	**$**	**1,399,719**	**$**	**1,425,931**	**$**	**1,426,582**
Contracts		21,507		46,212		46,212
Transfers Out		1,378,211		1,379,719		1,380,370
Total Fire and Lifeguard Facilities Fund	**$**	**1,399,719**	**$**	**1,425,931**	**$**	**1,426,582**
Fire/Emergency Medical Services Transport Program Fund						
PERSONNEL	**$**	**5,468,013**	**$**	**4,862,312**	**$**	**4,431,405**
Personnel Cost		3,122,443		3,221,220		2,876,534
Fringe Benefits		2,345,569		1,641,092		1,554,871
NON-PERSONNEL	**$**	**5,953,084**	**$**	**7,840,125**	**$**	**7,373,255**
Supplies		175,048		100,627		209,127
Contracts		1,442,424		1,896,364		1,766,489
Information Technology		52,789		143,639		66,095
Energy and Utilities		3,489		28,688		28,688
Other		47,094		42,710		42,710
Transfers Out		4,200,005		5,394,797		5,076,846
Capital Expenditures		32,235		233,300		183,300
Total Fire/Emergency Medical Services Transport Program Fund	**$**	**11,421,097**	**$**	**12,702,437**	**$**	**11,804,660**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
GIS Fund						
PERSONNEL	$	**98,974**	$	**213,351**	$	**181,004**
Personnel Cost		50,890		118,102		110,697
Fringe Benefits		48,084		95,249		70,307
NON-PERSONNEL	$	**1,207,842**	$	**1,692,148**	$	**1,881,790**
Contracts		494,477		687,717		630,300
Information Technology		713,365		1,004,431		1,251,490
Total GIS Fund	$	**1,306,816**	$	**1,905,499**	$	**2,062,794**
Gas Tax Fund						
NON-PERSONNEL	$	**20,728,271**	$	**20,078,259**	$	**27,466,639**
Contracts		365,262		5,084,928		6,767,459
Energy and Utilities		253,763		-		272,604
Other		19,042		-		-
Transfers Out		20,090,203		14,993,331		20,426,576
Total Gas Tax Fund	$	**20,728,271**	$	**20,078,259**	$	**27,466,639**
Information Technology Fund						
PERSONNEL	$	**4,897,352**	$	**5,403,110**	$	**5,855,132**
Personnel Cost		3,088,740		3,485,720		3,912,816
Fringe Benefits		1,808,612		1,917,390		1,942,316
NON-PERSONNEL	$	**4,449,660**	$	**5,085,458**	$	**7,595,273**
Supplies		11,438		29,093		18,696
Contracts		546,390		1,372,478		1,956,065
Information Technology		2,810,639		2,861,095		4,835,082
Energy and Utilities		223,821		9,607		10,665
Other		6,328		11,700		8,000
Transfers Out		142,040		104,666		69,947
Capital Expenditures		12,187		-		-
Debt		696,818		696,819		696,818
Total Information Technology Fund	$	**9,347,012**	$	**10,488,568**	$	**13,450,405**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Junior Lifeguard Program Fund						
PERSONNEL	**$**	**93,315**	**$**	**126,458**	**$**	**131,416**
Personnel Cost		50,054		71,760		71,760
Fringe Benefits		43,261		54,698		59,656
NON-PERSONNEL	**$**	**482,308**	**$**	**469,321**	**$**	**464,363**
Supplies		33,166		22,043		26,400
Contracts		445,479		447,168		431,789
Information Technology		3,663		-		-
Energy and Utilities		-		72		183
Transfers Out		-		38		991
Capital Expenditures		-		-		5,000
Total Junior Lifeguard Program Fund	**$**	**575,623**	**$**	**595,779**	**$**	**595,779**
Local Enforcement Agency Fund						
PERSONNEL	**$**	**625,415**	**$**	**561,432**	**$**	**584,333**
Personnel Cost		353,753		331,700		336,138
Fringe Benefits		271,663		229,732		248,195
NON-PERSONNEL	**$**	**119,861**	**$**	**193,521**	**$**	**182,269**
Supplies		3,591		6,000		6,000
Contracts		75,255		147,216		152,103
Information Technology		14,936		20,408		4,805
Energy and Utilities		2,171		1,776		3,258
Other		2,032		6,574		6,574
Transfers Out		11,236		11,547		9,529
Capital Expenditures		10,640		-		-
Total Local Enforcement Agency Fund	**$**	**745,276**	**$**	**754,953**	**$**	**766,602**
Los Penasquitos Canyon Preserve Fund						
PERSONNEL	**$**	**212,040**	**$**	**204,248**	**$**	**209,663**
Personnel Cost		111,519		110,989		112,236
Fringe Benefits		100,522		93,259		97,427
NON-PERSONNEL	**$**	**9,567**	**$**	**17,413**	**$**	**17,378**
Supplies		1,560		4,125		4,125
Contracts		5,621		11,000		11,648
Transfers Out		2,386		2,288		1,605
Total Los Penasquitos Canyon Preserve Fund	**$**	**221,607**	**$**	**221,661**	**$**	**227,041**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Maintenance Assessment District (MAD) Funds						
PERSONNEL	$	**2,692,362**	$	**2,635,051**	$	**2,765,487**
Personnel Cost		1,495,669		1,547,524		1,530,337
Fringe Benefits		1,196,693		1,087,527		1,235,150
NON-PERSONNEL	$	**18,027,468**	$	**32,097,750**	$	**33,206,310**
Supplies		137,476		285,587		323,505
Contracts		11,262,895		16,259,619		16,570,327
Information Technology		63,072		52,362		51,279
Energy and Utilities		3,417,264		3,915,563		3,763,097
Other		3,019,103		3,648,398		3,653,040
Contingencies		25,000		7,831,701		8,716,364
Transfers Out		102,658		104,520		128,698
Total Maintenance Assessment District (MAD) Funds	$	**20,719,830**	$	**34,732,801**	$	**35,971,797**
Major Events Revolving Fund						
NON-PERSONNEL	$	**15,000**	$	**-**	$	**-**
Contracts		15,000		-		-
Total Major Events Revolving Fund	$	**15,000**	$	**-**	$	**-**
Mission Bay/Balboa Park Improvement Fund						
NON-PERSONNEL	$	**1,900,403**	$	**1,955,700**	$	**2,128,526**
Contracts		322,796		280,000		455,000
Energy and Utilities		16,984		-		-
Transfers Out		1,560,623		1,675,700		1,673,526
Total Mission Bay/Balboa Park Improvement Fund	$	**1,900,403**	$	**1,955,700**	$	**2,128,526**
New Convention Facility Fund						
NON-PERSONNEL	$	**3,405,000**	$	**3,405,000**	$	**3,405,000**
Contracts		3,405,000		3,405,000		3,405,000
Total New Convention Facility Fund	$	**3,405,000**	$	**3,405,000**	$	**3,405,000**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
OneSD Support Fund			
PERSONNEL	**$ 2,706,141**	**$ 2,805,199**	**$ 2,684,067**
Personnel Cost	1,700,193	1,774,912	1,637,137
Fringe Benefits	1,005,948	1,030,287	1,046,930
NON-PERSONNEL	**$ 16,732,060**	**$ 17,922,901**	**$ 22,362,621**
Supplies	7,130	20,479	17,516
Contracts	353,863	361,122	146,737
Information Technology	10,230,946	11,564,185	16,980,136
Energy and Utilities	7,318	14,400	8,000
Other	678	4,000	1,000
Transfers Out	92,980	170,568	316,417
Capital Expenditures	-	60,000	50,000
Debt	6,039,146	5,728,147	4,842,815
Total OneSD Support Fund	**$ 19,438,201**	**$ 20,728,100**	**$ 25,046,688**
PETCO Park Fund			
PERSONNEL	**$ 141,845**	**$ 139,498**	**$ 143,665**
Personnel Cost	114,091	114,998	114,998
Fringe Benefits	27,754	24,500	28,667
NON-PERSONNEL	**$ 16,910,569**	**$ 17,403,344**	**$ 15,910,105**
Supplies	562	5,890	5,890
Contracts	5,453,961	5,932,192	5,845,764
Information Technology	2,479	1,083	2,823
Energy and Utilities	9,629	10,420	10,060
Other	4,367	-	-
Transfers Out	11,439,572	11,453,759	10,045,568
Total PETCO Park Fund	**$ 17,052,414**	**$ 17,542,842**	**$ 16,053,770**
Parking Meter Operations Fund			
PERSONNEL	**$ -**	**$ 1,465,375**	**$ 1,346,040**
Personnel Cost	-	799,245	764,626
Fringe Benefits	-	666,130	581,414
NON-PERSONNEL	**$ -**	**$ 7,646,160**	**$ 8,852,530**
Supplies	-	123,504	123,541
Contracts	-	1,321,394	2,488,900
Information Technology	-	14,856	16,641
Energy and Utilities	-	16,613	16,128
Transfers Out	-	6,169,293	6,206,820
Capital Expenditures	-	500	500
Total Parking Meter Operations Fund	**$ -**	**$ 9,111,535**	**$ 10,198,570**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Police Decentralization Fund						
NON-PERSONNEL	$	**5,657,379**	$	**5,120,000**	$	**2,003,262**
Contracts		5,657,379		5,120,000		-
Transfers Out		-		-		2,003,262
Total Police Decentralization Fund	$	**5,657,379**	$	**5,120,000**	$	**2,003,262**
Prop 42 Replacement - Transportation Relief Fund						
NON-PERSONNEL	$	**3,413,161**	$	**12,478,416**	$	**6,233,477**
Contracts		3,413,161		12,478,416		6,233,477
Total Prop 42 Replacement - Transportation Relief Fund	$	**3,413,161**	$	**12,478,416**	$	**6,233,477**
Public Art Fund						
NON-PERSONNEL	$	**104,725**	$	**108,709**	$	**108,709**
Supplies		5,778		-		-
Contracts		98,946		108,709		108,709
Total Public Art Fund	$	**104,725**	$	**108,709**	$	**108,709**
Public Safety Services & Debt Service Fund						
NON-PERSONNEL	$	**7,646,941**	$	**8,707,775**	$	**9,144,918**
Transfers Out		7,646,941		8,707,775		9,144,918
Total Public Safety Services & Debt Service Fund	$	**7,646,941**	$	**8,707,775**	$	**9,144,918**
QUALCOMM Stadium Operations Fund						
PERSONNEL	$	**3,564,915**	$	**3,573,828**	$	**3,568,258**
Personnel Cost		2,107,577		2,140,328		2,154,303
Fringe Benefits		1,457,338		1,433,500		1,413,955
NON-PERSONNEL	$	**12,902,777**	$	**14,389,736**	$	**15,768,579**
Supplies		844,496		1,150,840		1,400,877
Contracts		5,470,979		6,248,882		6,800,988
Information Technology		30,240		72,249		61,596
Energy and Utilities		1,535,666		1,835,657		2,264,515
Other		237		-		-
Transfers Out		4,989,758		5,004,598		4,962,093
Capital Expenditures		31,401		48,000		249,000
Debt		-		29,510		29,510
Total QUALCOMM Stadium Operations Fund	$	**16,467,691**	$	**17,963,564**	$	**19,336,837**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Seized & Forfeited Assets Fund			
NON-PERSONNEL	**$ 12,564,379**	**$ -**	**$ -**
Transfers Out	12,564,379	-	-
Total Seized & Forfeited Assets Fund	**$ 12,564,379**	**$ -**	**$ -**
Seized Assets - California Fund			
NON-PERSONNEL	**$ -**	**$ 11,919**	**$ 11,919**
Contracts	-	11,919	11,919
Total Seized Assets - California Fund	**$ -**	**$ 11,919**	**$ 11,919**
Seized Assets - Federal DOJ Fund			
NON-PERSONNEL	**$ 13,543,910**	**$ 1,668,894**	**$ 1,678,252**
Contracts	1,319,897	1,665,127	1,674,547
Energy and Utilities	4,095	3,767	3,705
Transfers Out	12,219,918	-	-
Total Seized Assets - Federal DOJ Fund	**$ 13,543,910**	**$ 1,668,894**	**$ 1,678,252**
Seized Assets - Federal Treasury Fund			
NON-PERSONNEL	**$ 1,407,163**	**$ 119,187**	**$ 119,187**
Contracts	-	119,187	119,187
Transfers Out	1,367,549	-	-
Capital Expenditures	39,614	-	-
Total Seized Assets - Federal Treasury Fund	**$ 1,407,163**	**$ 119,187**	**$ 119,187**
Serious Traffic Offenders Program Fund			
NON-PERSONNEL	**$ 168,785**	**$ -**	**$ -**
Contracts	168,785	-	-
Total Serious Traffic Offenders Program Fund	**$ 168,785**	**$ -**	**$ -**
State COPS			
NON-PERSONNEL	**$ -**	**$ -**	**$ 2,125,446**
Supplies	-	-	2,125,446
Total State COPS	**$ -**	**$ -**	**$ 2,125,446**
Storm Drain Fund			
NON-PERSONNEL	**$ 5,696,410**	**$ 5,700,000**	**$ 5,700,000**
Contracts	61,410	65,000	65,000
Transfers Out	5,635,000	5,635,000	5,635,000
Total Storm Drain Fund	**$ 5,696,410**	**$ 5,700,000**	**$ 5,700,000**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Transient Occupancy Tax Fund			
PERSONNEL	**$ 1,077,425**	**$ 1,438,926**	**$ 1,562,696**
Personnel Cost	600,791	828,257	963,601
Fringe Benefits	476,634	610,669	599,095
NON-PERSONNEL	**$ 84,744,533**	**$ 90,298,655**	**$ 93,623,152**
Supplies	12,692	9,758	9,832
Contracts	27,577,206	29,196,464	30,451,086
Information Technology	239,716	358,121	456,687
Energy and Utilities	2,436	3,500	3,500
Other	156	2,000	2,000
Transfers Out	56,912,327	60,728,812	62,700,047
Total Transient Occupancy Tax Fund	**$ 85,821,958**	**$ 91,737,581**	**$ 95,185,848**
Trolley Extension Reserve Fund			
NON-PERSONNEL	**$ 1,075,030**	**$ 1,086,200**	**$ 1,089,225**
Contracts	12,453	27,000	27,000
Transfers Out	1,062,577	1,059,200	1,062,225
Total Trolley Extension Reserve Fund	**$ 1,075,030**	**$ 1,086,200**	**$ 1,089,225**
Underground Surcharge Fund			
PERSONNEL	**$ 307,211**	**$ 809,032**	**$ 915,954**
Personnel Cost	170,595	458,173	576,710
Fringe Benefits	136,616	350,859	339,244
NON-PERSONNEL	**$ 30,080,042**	**$ 49,783,707**	**$ 57,472,587**
Supplies	7,829	6,000	11,100
Contracts	3,779,576	5,443,416	5,443,579
Information Technology	46,814	73,372	51,887
Energy and Utilities	(2,964)	1,000	1,000
Other	25,831,718	43,900,087	51,619,126
Transfers Out	417,069	359,832	345,895
Total Underground Surcharge Fund	**$ 30,387,253**	**$ 50,592,739**	**$ 58,388,541**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Wireless Communications Technology Fund						
PERSONNEL	**$**	**4,272,507**	**$**	**4,889,059**	**$**	**4,974,241**
Personnel Cost		2,457,347		2,875,327		2,963,216
Fringe Benefits		1,815,160		2,013,732		2,011,025
NON-PERSONNEL	**$**	**3,671,232**	**$**	**3,522,993**	**$**	**3,179,336**
Supplies		282,931		286,016		941,427
Contracts		879,333		1,274,322		968,834
Information Technology		138,515		142,303		96,765
Energy and Utilities		245,346		123,934		146,125
Other		233		161,400		193,400
Transfers Out		349,477		221,081		303,156
Capital Expenditures		73,515		38,752		38,752
Debt		1,701,882		1,275,185		490,877
Total Wireless Communications Technology Fund	**$**	**7,943,738**	**$**	**8,412,052**	**$**	**8,153,577**
Zoological Exhibits Maintenance Fund						
NON-PERSONNEL	**$**	**10,184,024**	**$**	**10,746,000**	**$**	**11,669,736**
Contracts		10,184,024		10,746,000		11,669,736
Total Zoological Exhibits Maintenance Fund	**$**	**10,184,024**	**$**	**10,746,000**	**$**	**11,669,736**
Special Revenue Funds						
PERSONNEL	**$**	**27,885,121**	**$**	**31,227,395**	**$**	**31,350,594**
Personnel Cost		16,416,041		19,132,458		19,393,704
Fringe Benefits		11,469,080		12,094,937		11,956,890
NON-PERSONNEL	**$**	**313,397,378**	**$**	**352,057,000**	**$**	**375,831,040**
Supplies		2,098,063		2,973,518		6,123,316
Contracts		85,654,860		113,319,190		107,791,436
Information Technology		14,421,625		16,452,903		24,011,506
Energy and Utilities		8,133,542		8,947,353		9,194,746
Other		28,937,864		47,778,663		55,527,644
Contingencies		25,000		7,856,701		8,716,364
Transfers Out		165,488,988		146,618,309		157,879,306
Capital Expenditures		199,592		380,702		526,702
Debt		8,437,845		7,729,661		6,060,020
Total Special Revenue Funds	**$**	**341,282,500**	**$**	**383,284,395**	**$**	**407,181,634**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Debt Service and Tax Funds			
Tax and Revenue Anticipation Notes Fund			
NON-PERSONNEL	**$ 1,750**	**$ -**	**$ -**
Contracts	1,750	-	-
Total Tax and Revenue Anticipation Notes Fund	**$ 1,750**	**$ -**	**$ -**
Debt Service and Tax Funds			
NON-PERSONNEL	**$ 1,750**	**$ -**	**$ -**
Contracts	1,750	-	-
Total Debt Service and Tax Funds	**$ 1,750**	**$ -**	**$ -**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	**$ 3,210,000**	**$ 2,046,419**	**$ -**
Transfers Out	3,210,000	2,046,419	-
Total Capital Outlay Fund	**$ 3,210,000**	**$ 2,046,419**	**$ -**
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	**$ 271,287**	**$ 300,100**	**$ 320,070**
Contracts	271,287	300,100	320,070
Total TransNet Extension Administration & Debt Fund	**$ 271,287**	**$ 300,100**	**$ 320,070**
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	**$ 1,267,599**	**$ 1,267,600**	**$ 3,351,330**
Supplies	(1)	-	-
Contracts	67,600	1,267,600	3,351,330
Transfers Out	1,200,000	-	-
Total TransNet Extension Congestion Relief Fund	**$ 1,267,599**	**$ 1,267,600**	**$ 3,351,330**
TransNet Extension Maintenance Fund			
NON-PERSONNEL	**$ 8,666,218**	**$ 8,912,970**	**$ 9,506,079**
Transfers Out	8,666,218	8,912,970	9,506,079
Total TransNet Extension Maintenance Fund	**$ 8,666,218**	**$ 8,912,970**	**$ 9,506,079**
Capital Project Funds			
NON-PERSONNEL	**$ 13,415,104**	**$ 12,527,089**	**$ 13,177,479**
Supplies	(1)	-	-
Contracts	338,887	1,567,700	3,671,400
Transfers Out	13,076,218	10,959,389	9,506,079
Total Capital Project Funds	**$ 13,415,104**	**$ 12,527,089**	**$ 13,177,479**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	**$ 1,554,540**	**$ 1,713,233**	**$ 1,571,916**
Personnel Cost	938,698	1,045,919	1,011,262
Fringe Benefits	615,843	667,314	560,654
NON-PERSONNEL	**$ 1,554,806**	**$ 3,514,562**	**$ 3,080,641**
Supplies	78,147	163,620	163,694
Contracts	1,070,079	2,946,370	2,415,586
Information Technology	115,219	121,667	191,978
Energy and Utilities	170,143	175,883	220,056
Other	4,848	900	5,160
Transfers Out	71,380	89,789	67,834
Capital Expenditures	44,990	15,577	15,577
Debt	-	756	756
Total Airports Fund	**$ 3,109,347**	**$ 5,227,795**	**$ 4,652,557**
Development Services Fund			
PERSONNEL	**$ 36,372,380**	**$ 37,758,817**	**$ 42,325,913**
Personnel Cost	22,050,037	23,406,473	26,800,068
Fringe Benefits	14,322,343	14,352,344	15,525,845
NON-PERSONNEL	**$ 10,522,695**	**$ 12,042,373**	**$ 13,010,847**
Supplies	438,655	392,314	390,415
Contracts	6,372,367	6,705,204	7,417,253
Information Technology	1,645,809	2,024,225	1,813,613
Energy and Utilities	431,708	513,219	617,321
Other	463,536	409,698	508,931
Reserves	-	500,000	600,000
Transfers Out	1,170,620	1,395,660	1,663,314
Capital Expenditures	-	102,053	-
Total Development Services Fund	**$ 46,895,076**	**$ 49,801,190**	**$ 55,336,760**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Golf Course Fund						
PERSONNEL	**$**	**7,204,010**	**$**	**7,281,760**	**$**	**7,306,257**
Personnel Cost		4,074,025		4,235,418		4,273,483
Fringe Benefits		3,129,985		3,046,342		3,032,774
NON-PERSONNEL	**$**	**8,251,408**	**$**	**9,371,963**	**$**	**9,423,784**
Supplies		1,119,913		1,236,498		1,269,209
Contracts		4,648,982		5,270,347		5,161,129
Information Technology		170,086		196,258		216,645
Energy and Utilities		1,891,852		1,979,666		2,120,578
Other		38,239		20,590		41,106
Transfers Out		237,181		275,954		205,467
Capital Expenditures		145,156		392,650		409,650
Total Golf Course Fund	**$**	**15,455,418**	**$**	**16,653,723**	**$**	**16,730,041**
Metropolitan Sewer Utility Fund						
PERSONNEL	**$**	**46,919,598**	**$**	**47,795,390**	**$**	**47,572,208**
Personnel Cost		27,986,116		28,613,828		29,370,910
Fringe Benefits		18,933,481		19,181,562		18,201,298
NON-PERSONNEL	**$**	**150,124,627**	**$**	**163,134,241**	**$**	**167,956,094**
Supplies		27,902,782		20,010,424		20,426,436
Contracts		31,943,499		53,471,114		43,319,200
Information Technology		4,629,203		5,026,153		5,654,059
Energy and Utilities		15,520,894		14,924,881		19,500,007
Other		377,930		106,040		406,972
Reserves		-		3,500,000		3,500,000
Transfers Out		60,725,004		64,288,546		73,057,067
Capital Expenditures		3,179,569		1,791,828		2,077,098
Debt		5,845,747		15,255		15,255
Total Metropolitan Sewer Utility Fund	**$**	**197,044,224**	**$**	**210,929,631**	**$**	**215,528,302**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Municipal Sewer Revenue Fund						
PERSONNEL	$	**37,701,874**	$	**38,308,066**	$	**37,918,994**
Personnel Cost		22,021,806		22,614,937		22,575,862
Fringe Benefits		15,680,069		15,693,129		15,343,132
NON-PERSONNEL	$	**85,988,176**	$	**96,434,086**	$	**100,424,760**
Supplies		5,402,636		5,038,315		5,150,045
Contracts		27,104,102		35,064,422		35,392,467
Information Technology		3,057,816		3,661,762		4,254,293
Energy and Utilities		5,624,043		6,260,181		7,223,014
Other		80,333		64,933		204,086
Transfers Out		43,137,256		45,458,325		47,476,314
Capital Expenditures		850,886		490,174		518,484
Debt		731,104		395,974		206,057
Total Municipal Sewer Revenue Fund	$	**123,690,051**	$	**134,742,152**	$	**138,343,754**
Recycling Fund						
PERSONNEL	$	**9,274,247**	$	**9,980,639**	$	**10,027,084**
Personnel Cost		5,196,382		5,689,391		5,710,426
Fringe Benefits		4,077,865		4,291,248		4,316,658
NON-PERSONNEL	$	**11,474,532**	$	**12,580,553**	$	**12,971,026**
Supplies		1,586,023		1,278,693		1,277,719
Contracts		7,695,828		8,353,324		8,416,369
Information Technology		414,138		390,401		467,786
Energy and Utilities		1,339,995		1,298,055		1,326,080
Other		36,008		5,682		29,371
Reserves		-		480,000		480,000
Transfers Out		402,541		462,004		421,307
Capital Expenditures		-		312,394		552,394
Total Recycling Fund	$	**20,748,779**	$	**22,561,192**	$	**22,998,110**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Refuse Disposal Fund						
PERSONNEL	**$**	**14,524,659**	**$**	**13,983,199**	**$**	**14,306,119**
Personnel Cost		8,196,045		8,066,191		8,282,758
Fringe Benefits		6,328,615		5,917,008		6,023,361
NON-PERSONNEL	**$**	**16,384,381**	**$**	**17,151,894**	**$**	**18,196,334**
Supplies		710,981		785,318		903,230
Contracts		10,522,963		11,145,477		11,333,903
Information Technology		703,008		1,089,489		1,193,280
Energy and Utilities		1,480,912		1,419,619		1,413,214
Other		39,012		16,276		48,836
Reserves		-		920,000		920,000
Transfers Out		2,243,613		1,474,549		1,586,145
Capital Expenditures		683,891		284,910		781,470
Debt		-		16,256		16,256
Total Refuse Disposal Fund	**$**	**30,909,040**	**$**	**31,135,093**	**$**	**32,502,453**
Water Utility Operating Fund						
PERSONNEL	**$**	**67,730,318**	**$**	**68,201,916**	**$**	**71,334,194**
Personnel Cost		39,100,935		40,215,769		42,706,617
Fringe Benefits		28,629,383		27,986,147		28,627,577
NON-PERSONNEL	**$**	**372,559,701**	**$**	**394,469,728**	**$**	**434,480,368**
Supplies		211,650,603		218,304,622		238,423,563
Contracts		66,392,152		79,428,154		86,414,176
Information Technology		5,539,550		7,436,096		8,926,453
Energy and Utilities		11,716,108		11,925,805		14,600,784
Other		2,280,829		2,113,396		2,680,452
Reserves		-		3,500,000		3,500,000
Transfers Out		72,888,060		68,669,735		75,186,609
Capital Expenditures		2,256,562		2,688,834		4,535,162
Debt		(164,163)		403,086		213,169
Total Water Utility Operating Fund	**$**	**440,290,019**	**$**	**462,671,644**	**$**	**505,814,562**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Enterprise Funds						
PERSONNEL	**$**	**221,281,626**	**$**	**225,023,020**	**$**	**232,362,685**
Personnel Cost		129,564,043		133,887,926		140,731,386
Fringe Benefits		91,717,583		91,135,094		91,631,299
NON-PERSONNEL	**$**	**656,860,328**	**$**	**708,699,400**	**$**	**759,543,854**
Supplies		248,889,741		247,209,804		268,004,311
Contracts		155,749,972		202,384,412		199,870,083
Information Technology		16,274,830		19,946,051		22,718,107
Energy and Utilities		38,175,654		38,497,309		47,021,054
Other		3,320,735		2,737,515		3,924,914
Reserves		-		8,900,000		9,000,000
Transfers Out		180,875,655		182,114,562		199,664,057
Capital Expenditures		7,161,052		6,078,420		8,889,835
Debt		6,412,689		831,327		451,493
Total Enterprise Funds	**$**	**878,141,954**	**$**	**933,722,420**	**$**	**991,906,539**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Internal Service Funds						
Central Stores Fund						
PERSONNEL	$	**1,606,888**	$	**1,592,545**	$	**1,580,418**
Personnel Cost		834,420		825,806		824,604
Fringe Benefits		772,468		766,739		755,814
NON-PERSONNEL	$	**9,703,302**	$	**11,748,732**	$	**11,738,055**
Supplies		8,920,250		11,009,964		11,006,900
Contracts		516,773		449,570		449,375
Information Technology		37,675		34,542		25,481
Energy and Utilities		121,476		134,509		149,913
Other		(43,045)		928		928
Transfers Out		117,640		119,219		105,458
Capital Expenditures		32,534		-		-
Total Central Stores Fund	$	**11,310,190**	$	**13,341,277**	$	**13,318,473**
Energy Conservation Program Fund						
PERSONNEL	$	**1,393,577**	$	**1,393,893**	$	**1,465,567**
Personnel Cost		827,021		852,204		899,442
Fringe Benefits		566,557		541,689		566,125
NON-PERSONNEL	$	**614,079**	$	**1,251,289**	$	**908,204**
Supplies		12,117		15,545		15,029
Contracts		397,490		930,399		580,399
Information Technology		101,986		162,918		207,948
Energy and Utilities		10,557		12,357		13,246
Other		3,449		5,300		5,300
Transfers Out		88,481		94,770		56,282
Capital Expenditures		-		30,000		30,000
Total Energy Conservation Program Fund	$	**2,007,656**	$	**2,645,182**	$	**2,373,771**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Engineering & Capital Projects Fund			
PERSONNEL	**$ -**	**$ 55,801,808**	**$ 64,643,828**
Personnel Cost	-	33,814,717	40,384,454
Fringe Benefits	-	21,987,091	24,259,374
NON-PERSONNEL	**$ -**	**$ 8,565,429**	**$ 11,156,786**
Supplies	-	681,843	1,185,383
Contracts	-	2,470,613	4,219,787
Information Technology	-	2,602,403	2,439,777
Energy and Utilities	-	322,864	359,242
Other	-	690,751	690,751
Transfers Out	-	1,731,756	2,136,647
Capital Expenditures	-	64,726	124,726
Debt	-	473	473
Total Engineering & Capital Projects Fund	**$ -**	**$ 64,367,237**	**$ 75,800,614**
Fleet Services Operating Fund			
PERSONNEL	**$ 19,761,619**	**$ 17,496,082**	**$ 19,285,033**
Personnel Cost	11,447,094	10,009,494	11,264,566
Fringe Benefits	8,314,525	7,486,588	8,020,467
NON-PERSONNEL	**$ 29,487,192**	**$ 33,341,692**	**$ 31,960,720**
Supplies	8,463,997	8,408,951	8,445,890
Contracts	4,509,788	8,041,850	7,037,830
Information Technology	382,170	768,771	1,067,924
Energy and Utilities	15,202,161	14,991,690	14,511,655
Other	7,512	-	-
Transfers Out	708,818	753,885	524,508
Capital Expenditures	80,916	107,620	107,620
Debt	131,830	268,925	265,293
Total Fleet Services Operating Fund	**$ 49,248,811**	**$ 50,837,774**	**$ 51,245,753**
Fleet Services Replacement Fund			
NON-PERSONNEL	**$ 20,208,281**	**$ 20,663,453**	**$ 31,090,607**
Supplies	541,756	-	-
Contracts	742,397	-	-
Other	670,666	-	-
Capital Expenditures	10,972,549	11,827,0455	23,037,882
Debt	7,280,913	8,835,998	8,052,725
Total Fleet Services Replacement Fund	**$ 20,208,281**	**$ 20,663,453**	**$ 31,090,607**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2014 Actual		FY 2015 Adopted Budget		FY 2016 Proposed Budget
Publishing Services Fund						
PERSONNEL	**$**	**801,072**	**$**	**847,503**	**$**	**872,805**
Personnel Cost		428,786		470,874		480,488
Fringe Benefits		372,287		376,629		392,317
NON-PERSONNEL	**$**	**2,491,608**	**$**	**2,373,758**	**$**	**2,806,161**
Supplies		397,768		318,861		329,914
Contracts		1,921,091		1,868,891		1,824,463
Information Technology		32,195		38,310		308,519
Energy and Utilities		79,017		96,805		121,074
Other		315		-		-
Transfers Out		61,222		46,398		217,699
Debt		-		4,493		4,492
Total Publishing Services Fund	**$**	**3,292,680**	**$**	**3,221,261**	**$**	**3,678,966**
Risk Management Administration Fund						
PERSONNEL	**$**	**7,496,964**	**$**	**7,892,207**	**$**	**7,969,250**
Personnel Cost		4,223,185		4,585,491		4,931,625
Fringe Benefits		3,273,779		3,306,716		3,037,625
NON-PERSONNEL	**$**	**2,053,407**	**$**	**2,373,722**	**$**	**2,593,315**
Supplies		71,358		80,722		85,870
Contracts		978,518		1,016,468		659,136
Information Technology		650,529		944,537		1,026,180
Energy and Utilities		3,523		7,020		4,020
Other		31,449		30,125		30,125
Transfers Out		318,030		294,850		787,984
Total Risk Management Administration Fund	**$**	**9,550,371**	**$**	**10,265,929**	**$**	**10,562,565**
Internal Service Funds						
PERSONNEL	**$**	**31,060,120**	**$**	**85,024,038**	**$**	**95,816,901**
Personnel Cost		17,760,505		50,558,586		58,785,179
Fringe Benefits		13,299,615		34,465,452		37,031,722
NON-PERSONNEL	**$**	**64,557,870**	**$**	**80,318,075**	**$**	**92,253,848**
Supplies		18,407,245		20,515,886		21,068,986
Contracts		9,066,056		14,777,791		14,770,990
Information Technology		1,204,555		4,551,481		5,075,829
Energy and Utilities		15,416,734		15,565,245		15,159,150
Other		670,346		727,104		727,104
Transfers Out		1,294,191		3,040,878		3,828,578
Capital Expenditures		11,085,999		12,029,801		23,300,228
Debt		7,412,743		9,109,889		8,322,983
Total Internal Service Funds	**$**	**95,617,990**	**$**	**165,342,113**	**$**	**188,070,749**

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2014 Actual	FY 2015 Adopted Budget	FY 2016 Proposed Budget
Operating Budget Expenditures			
PERSONNEL	**$ 1,169,759,531**	**$ 1,174,575,619**	**$ 1,232,276,938**
Personnel Cost	678,621,348	696,981,004	736,767,447
Fringe Benefits	491,138,183	477,594,615	495,509,491
NON-PERSONNEL	**$ 1,412,345,583**	**$ 1,522,722,834**	**$ 1,643,735,477**
Supplies	297,493,423	297,734,713	323,544,111
Contracts	432,903,727	505,755,458	521,521,388
Information Technology	61,932,702	66,872,835	78,652,957
Energy and Utilities	100,051,500	103,481,440	113,756,101
Other	38,169,014	56,624,858	65,678,188
Contingencies	25,000	7,856,701	8,716,364
Reserves	-	8,900,000	9,000,000
Transfers Out	434,026,963	431,894,008	465,931,878
Capital Expenditures	21,502,644	21,844,760	38,422,997
Debt	26,240,611	21,758,061	18,511,493
Total Operating Budget Expenditures	**$ 2,582,105,114**	**$ 2,697,298,453**	**$ 2,876,012,415**
Total Capital Budget Expenditures	**$ 263,211,043**	**$ 309,972,790**	**$ 338,271,557**
Total Combined Operating and Capital Budget Expenditures	**$ 2,845,316,157**	**$ 3,007,271,243**	**$ 3,214,283,972**

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Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/15	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
General Fund	$ 169,703,822[1] [1]	$1,274,618,665	$1,444,322,487	$ -	$1,275,676,014
Total General Fund	**$ 169,703,822**	**$1,274,618,665**	**$1,444,322,487**	**$ -**	**$1,275,676,014**
Special Revenue Funds					
Automated Refuse Container	$ 1,617,605	$ 700,000	$ 2,317,605	$ -	$ 800,000
Concourse and Parking Garages	668,663	3,774,659	4,443,322	-	4,439,184
Convention Center Expansion	1,104,728	13,207,993	14,312,721	-	13,803,450
Environmental Growth 1/3	2,058,646	5,392,760	7,451,406	1,834,250	3,942,455
Environmental Growth 2/3	2,916,753	10,792,521	13,709,274	1,450,000	10,456,488
Facilities Financing	-	2,186,270	2,186,270	-	2,186,270
Fire and Lifeguard Facilities	215,598	1,380,370	1,595,968	-	1,426,582
Fire/EMS Transport Program	550,061	11,552,358	12,102,419	-	11,804,660
GIS	485,270	1,743,644	2,228,914	-	2,062,794
Gas Tax	11,470,751	22,804,978	34,275,729	5,000,000	27,466,639
Information Technology	1,339,457	12,401,158	13,740,615	-	13,450,405
Junior Lifeguard Program	878,393	595,779	1,474,172	-	595,779
Local Enforcement Agency	887,174	786,417	1,673,591	-	766,602
Los Penasquitos Canyon Preserve	151,816	186,000	337,816	-	227,041
Maintenance Assessment Districts	18,997,437	23,077,249	42,074,686	125,000	35,971,797
Mission Bay Improvements	18,789,600	6,157,723	24,947,323	6,296,250	–
Mission Bay/Balboa Park Improv.	105,633	2,125,000	2,230,633	-	2,128,526
New Convention Facility	8,642	3,405,000	3,413,642	-	3,405,000
OneSD Support	5,181,741	26,525,692	31,707,433	5,116,800	25,046,688
Parking Meter Operations Fund	-	10,198,570	10,198,570	-	10,198,570
PETCO Park	1,468,057	15,207,773	16,675,830	-	16,053,770
Police Decentralization	2,003,262	-	2,003,262	-	2,003,262
Prop 42 - Transportation Relief	29,161,835	6,233,477	35,395,312	-	6,233,477
Public Art	1,017,337	108,709	1,126,046	-	108,709
Public Safety Needs & Debt Svc	7,000	9,144,918	9,151,918	-	9,144,918
QUALCOMM Stadium	3,220,757	17,957,446	21,178,203	-	19,336,837
Regional Park Improvements	11,568,454	2,500,000	14,068,454	2,500,000	–
Seized Assets	1,275,436	1,200,000	2,475,436	-	1,809,358
State COPS	-	2,125,446	2,125,446	-	2,125,446
Storm Drain	1,550,801	5,700,000	7,250,801	-	5,700,000
Transient Occupancy Tax	3,873,917	91,311,931	95,185,848	-	95,185,848
Trolley Extension Reserve	108,636	1,071,728	1,180,364	-	1,089,225

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/16	Fund Type/Title
1,275,676,014	-	158,450,947 [2]	11,252,875	General Fund
$ 1,275,676,014	**$ -**	**$ 158,450,947**	**$ 11,252,875**	**Total General Fund**
				Special Revenue Funds
$ 800,000	$ -	$ -	$ 1,517,605	Automated Refuse Container
4,439,184	-	-	4,138	Concourse and Parking Garages
13,803,450	-	-	509,271	Convention Center Expansion
5,776,705	-	461,383	1,213,319	Environmental Growth 1/3
11,906,488	-	1,146,376	656,410	Environmental Growth 2/3
2,186,270	-	-	-	Facilities Financing
1,426,582	-	-	169,386	Fire and Lifeguard Facilities
11,804,660	-	-	297,759	Fire/EMS Transport Program
2,062,794	-	-	166,120	GIS
32,466,639	1,809,090	-	-	Gas Tax
13,450,405	-	-	290,210	Information Technology
595,779	-	-	878,393	Junior Lifeguard Program
766,602	-	-	906,989	Local Enforcement Agency
227,041	-	-	110,775	Los Penasquitos Canyon Preserve
36,096,797	-	-	5,977,889	Maintenance Assessment Districts
6,296,250	-	12,482,631	6,168,442	Mission Bay Improvements
2,128,526	-	-	102,107	Mission Bay/Balboa Park Improv.
3,405,000	-	-	8,642	New Convention Facility
30,163,488	1,100,000	-	443,945	OneSD Support
10,198,570	-	-	-	Parking Meter Operations Fund
16,053,770	-	-	622,060	PETCO Park
2,003,262	-	-	-	Police Decentralization
6,233,477	29,161,835	-	-	Prop 42 - Transportation Relief
108,709	-	-	1,017,337	Public Art
9,144,918	-	-	7,000	Public Safety Needs & Debt Svc
19,336,837	500,000	1,280,564	60,802	QUALCOMM Stadium
2,500,000	-	9,055,647	2,512,807	Regional Park Improvements
1,809,358	-	-	666,078	Seized Assets
2,125,446	-	-	-	State COPS
5,700,000	-	-	1,550,801	Storm Drain
95,185,848	-	-	0	Transient Occupancy Tax
1,089,225	-	-	91,139	Trolley Extension Reserve

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/15	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditures
Underground Surcharge	73,854,539	63,388,541	137,243,080	5,000,000	58,388,541
Wireless Comm. Technology	1,683,479	6,622,249	8,305,728	-	8,153,577
Zoological Exhibits	-	11,669,736	11,669,736	-	11,669,736
Total Special Revenue Funds	**$ 198,221,479**	**$ 393,236,095**	**591,457,574**	**$ 27,322,300**	**$ 407,181,634**
Enterprise Funds					
Airports	$ 15,243,600	$ 4,881,882	$ 20,125,482	$ -	$ 4,652,557
Development Services	9,053,657	52,046,181	61,099,838	-	55,336,760
Golf Course	33,079,380	18,260,747	51,340,127	-	16,730,041
Recycling	14,390,468	20,287,651	34,678,119	-	22,998,110
Refuse Disposal	31,718,994	30,632,449	62,351,443	-	32,502,453
Refuse Disposal - Miramar Closure	48,428,900	1,500,000	49,928,900	-	–
Sewer	404,194,905	403,337,222	807,532,127	113,290,243	353,872,056
Water Utility	204,827,061	501,763,491	706,590,552	119,042,027	505,814,562
Total Enterprise Funds	**$ 760,936,964**	**$1,032,709,623**	**1,793,646,587**	**$ 232,332,270**	**$ 991,906,539**
Capital Project Funds					
Capital Outlay	$ 6,725,422	$ -	$ 6,725,422	$ -	$ –
TransNet Extension	62,725,488	32,007,000	94,732,488	18,829,521	13,177,479
Other Capital Project Funds2	100,560,473	-	100,560,473	59,787,466	–
Total Capital Project Funds	**$ 170,011,383**	**$ 32,007,000**	**202,018,383**	**$ 78,616,987**	**$ 13,177,479**
Internal Service Funds					
Central Stores	$ 318,452	$ 13,318,473	$ 13,636,925	$ -	$ 13,318,473
Energy Conservation Program	3,363,207	2,252,875	5,616,082	-	2,373,771
Engineering & Capital Projects Fund	(2,476,569)	75,800,614	73,324,045	-	75,800,614
Fleet Services (Operating)	7,069,484	50,007,775	57,077,259	-	51,245,753
Fleet Services Replacement	40,860,038	23,064,458	63,924,496	-	31,090,607
Publishing Services	529,453	3,221,261	3,750,714	-	3,678,966
Risk Management	123,021	10,562,565	10,685,586	-	10,562,565
Total Internal Service Funds	**$ 49,787,086**	**$ 178,228,021**	**228,015,107**	**$ -**	**$ 188,070,749**
Total Combined Budget	**$1,348,660,734**	**$2,910,799,404**	**4,259,460,138**	**$ 338,271,557**	**$2,876,012,415**

1 Includes the City's Emergency Reserve of 8% and Stability Reserve of 6% totaling 14% per the City's revised Reserve Policy.

2 CIP Project Expenditures for Other Capital Project Funds is supported by unbudgeted revenue in those funds.

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/16	Fund Type/Title
63,388,541	5,000,000	27,882,857	40,971,682	Underground Surcharge
8,153,577	-	-	152,151	Wireless Comm. Technology
11,669,736	-	-	-	Zoological Exhibits
$ 434,503,934	**$ 37,570,925**	**$ 52,309,458**	**$ 67,073,258**	**Total Special Revenue Funds**
				Enterprise Funds
$ 4,652,557	$ 1,800,000	$ 7,590,773	$ 6,082,151	Airports
55,336,760	-	-	5,763,078	Development Services
16,730,041	-	23,233,025	11,377,061	Golf Course
22,998,110	500,000	600,000	10,580,009	Recycling
32,502,453	-	25,033,308	4,815,682	Refuse Disposal
-	-	-	49,928,900	Refuse Disposal - Miramar Closure
467,162,299	-	247,581,324	92,788,504	Sewer
624,856,589	-	111,500,006	(29,766,043)	Water Utility
$ 1,224,238,809	**$ 2,300,000**	**$ 415,538,436**	**$ 151,569,342**	**Total Enterprise Funds**
				Capital Project Funds
$ -	$ 3,500,000	$ 6,709,342	$ (3,483,920)	Capital Outlay
32,007,000	2,170,479	57,643,646	2,911,363	TransNet Extension
59,787,466	21,310,212	-	19,462,795	Other Capital Project Funds2
$ 91,794,466	**$ 26,980,691**	**$ 64,352,988**	**$ 18,890,238**	**Total Capital Project Funds**
				Internal Service Funds
$ 13,318,473	$ -	$ -	$ 318,452	Central Stores
2,373,771	1,000,000	1,604,266	638,045	Energy Conservation Program
75,800,614	-	-	(2,476,569)	Engineering & Capital Projects Fund
51,245,753	1,000,000	1,317,028	3,514,478	Fleet Services (Operating)
31,090,607	10,000,000	15,956,055	6,877,834	Fleet Services Replacement
3,678,966	-	-	71,748	Publishing Services
10,562,565	-	-	123,021	Risk Management
$ 188,070,749	**$ 12,000,000**	**$ 18,877,349**	**$ 9,067,009**	**Total Internal Service Funds**
$ 3,214,283,972	**$ 78,851,616**	**$ 709,529,178**	**$ 257,852,722**	**Total Combined Budget**

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Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2016 Proposed Budget
Adams Avenue MAD Fund	–	$ –	$ 63,194	$ **63,194**
Barrio Logan Community Benefit MAD Fund	–	–	636,431	**636,431**
Bay Terraces - Honey Drive MAD Fund	–	–	32,872	**32,872**
Bay Terraces - Parkside MAD Fund	–	–	50,710	**50,710**
Bird Rock MAD Fund	–	–	307,389	**307,389**
Black Mountain Ranch North MAD Fund	–	–	657,016	**657,016**
Black Mountain Ranch South MAD Fund	–	–	987,729	**987,729**
C&ED MAD Management Fund	–	–	225,000	**225,000**
Calle Cristobal MAD Fund	–	–	353,444	**353,444**
Camino Santa Fe MAD Fund	–	–	238,451	**238,451**
Campus Point MAD Fund	–	–	66,671	**66,671**
Carmel Mountain Ranch MAD Fund	–	–	619,407	**619,407**
Carmel Valley MAD Fund	–	–	3,088,915	**3,088,915**
Carmel Valley NBHD #10 MAD Fund	–	–	421,245	**421,245**
Central Commercial MAD Fund	–	–	454,885	**454,885**
City Heights MAD Fund	–	–	434,685	**434,685**
Civita MAD Fund	–	–	216,592	**216,592**
College Heights Enhanced MAD Fund	–	–	575,643	**575,643**
Coral Gate MAD Fund	–	–	218,716	**218,716**
Coronado View MAD Fund	–	–	42,550	**42,550**
Del Mar Terrace MAD Fund	–	–	155,651	**155,651**
Eastgate Technology Park MAD Fund	–	–	273,448	**273,448**
El Cajon Boulevard MAD Fund	–	–	565,295	**565,295**
First SD River Imp. Project MAD Fund	–	–	414,908	**414,908**
Gateway Center East MAD Fund	–	–	313,975	**313,975**
Genesee/North Torrey Pines Road MAD Fund	–	–	394,246	**394,246**
Hillcrest Commercial Core MAD Fund	–	–	138,182	**138,182**
Hillcrest MAD Fund	–	–	38,812	**38,812**
Kensington Heights MAD Fund	–	–	46,933	**46,933**
Kensington Manor MAD Fund	–	–	33,051	**33,051**
Kensington Park North MAD Fund	–	–	22,604	**22,604**
Kings Row MAD Fund	–	–	17,605	**17,605**
La Jolla Village Drive MAD Fund	–	–	99,031	**99,031**
Liberty Station/NTC MAD Fund	–	–	235,983	**235,983**
Linda Vista Community MAD Fund	–	–	282,583	**282,583**
Little Italy MAD Fund	–	–	1,249,559	**1,249,559**

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2016 Proposed Budget
Maintenance Assessment District (MAD) Management Fund	24.50	2,765,487	1,336,143	**4,101,630**
Mira Mesa MAD Fund	–	–	1,430,225	**1,430,225**
Miramar Ranch North MAD Fund	–	–	1,674,153	**1,674,153**
Mission Boulevard MAD Fund	–	–	155,425	**155,425**
Mission Hills Special Lighting MAD Fund	–	–	124,588	**124,588**
Newport Avenue MAD Fund	–	–	76,234	**76,234**
North Park MAD Fund	–	–	709,629	**709,629**
Ocean View Hills MAD Fund	–	–	926,100	**926,100**
Otay International Center MAD Fund	–	–	636,891	**636,891**
Pacific Highlands Ranch MAD Fund	–	–	578,058	**578,058**
Park Village MAD Fund	–	–	576,103	**576,103**
Penasquitos East MAD Fund	–	–	612,825	**612,825**
Rancho Bernardo MAD Fund	–	–	958,607	**958,607**
Rancho Encantada MAD Fund	–	–	208,051	**208,051**
Remington Hills MAD Fund	–	–	58,742	**58,742**
Robinhood Ridge MAD Fund	–	–	151,744	**151,744**
Sabre Springs MAD Fund	–	–	353,062	**353,062**
Scripps/Miramar Ranch MAD Fund	–	–	2,258,910	**2,258,910**
Stonecrest Village MAD Fund	–	–	939,664	**939,664**
Street Light District #1 MAD Fund	–	–	618,661	**618,661**
Talmadge Park North MAD Fund	–	–	12,397	**12,397**
Talmadge Park South MAD Fund	–	–	20,097	**20,097**
Talmadge MAD Fund	–	–	252,610	**252,610**
Tierrasanta MAD Fund	–	–	1,806,331	**1,806,331**
Torrey Highlands MAD Fund	–	–	802,338	**802,338**
Torrey Hills MAD Fund	–	–	1,655,368	**1,655,368**
University Heights MAD Fund	–	–	117,444	**117,444**
Washington Street MAD Fund	–	–	138,928	**138,928**
Webster-Federal Boulevard MAD Fund	–	–	43,571	**43,571**
Total Combined Budget	**24.50**	**$ 2,765,487**	**$ 33,206,310**	**$ 35,971,797**

CITY OF SAN DIEGO

PROPOSED BUDGET



FY: 2016

Capital Improvements Program

Capital Improvements Program



The Fiscal Year 2016 Proposed Capital Improvements Program (CIP) Budget is $338.3 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's $7.77 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed CIP budget is constrained by the availability of funds. The Fiscal Year 2016 Proposed CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and facilities benefit assessments. Further details on these funding sources and the specific projects included in the Proposed CIP Budget can be found in Volume III of the Fiscal Year 2016 Proposed Budget.

Table 1: Fiscal Year 2016 Proposed CIP Budget

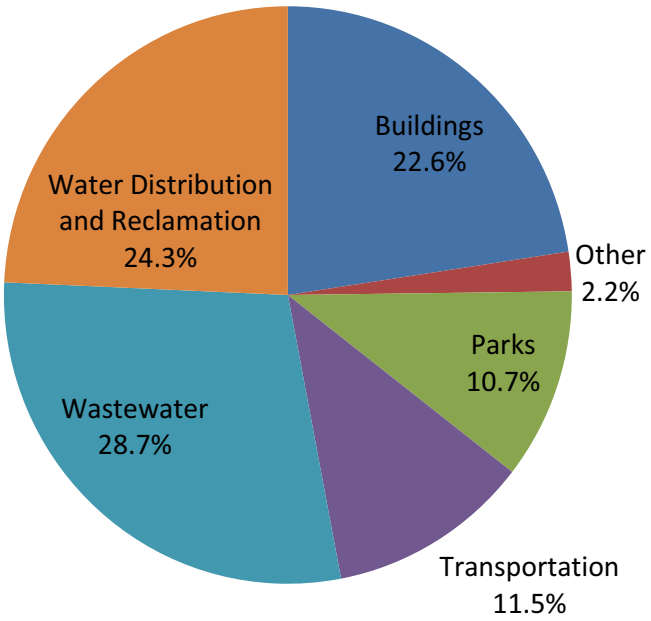
Funding Source		FY2016 Proposed Budget	Percent of Total CIP Budget
Bus Stop Capital Improvement Fund	$	60,000	0.02%
Development Impact Fees		17,831,000	5.27%
Environmental Growth Funds		3,284,250	0.97%
Facilities Benefit Assessments		12,566,887	3.72%
Gas Tax Fund		5,000,000	1.48%
General Fund		29,329,579	8.67%
Maintenance Assessment Districts		125,000	0.04%
Mission Bay Improvements Fund		6,296,250	1.86%
OneSD/ERP Funds		5,116,800	1.51%
Regional Park Improvements Fund		2,500,000	0.74%
Sewer Funds		113,290,243	33.49%
TransNet Funds		18,829,521	5.57%
Utilities Undergrounding Program Fund		5,000,000	1.48%
Water Fund		119,042,027	35.19%
Grand Total	$	338,271,557	

An additional $192.0 million of funding is anticipated to be received during Fiscal Year 2016. This anticipated funding is not included in the Proposed Budget amount of $338.3 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments, as well as bond proceeds

from the infrastructure capital financing for $120.0 million previously authorized by the City Council and anticipated to be available in Fiscal Year 2015.

The Fiscal Year 2015 Proposed CIP Budget of $338.3 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 62.8 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2016 Proposed Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2** below. The largest funding allocation in the Fiscal Year 2016 Proposed CIP Budget is for the Public Utilities Department's projects, receiving $237.4 million, or 70.2 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with $43.2 million, or 12.8 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Years	FY2016 Proposed	Future Years	Total
Airports	$ 17,574,336	$ -	$ 12,000,000	$ 29,574,336
Environmental Services	95,779,268	900,000	900,000	97,579,268
Fire-Rescue	60,179,301	11,353,100	128,691,995	200,224,396
Library	214,122,972	455,000	96,436,507	311,014,479
Office of the Chief Operating Officer	523,000	-	477,000	1,000,000
Park & Recreation	206,204,992	34,772,387	182,515,453	423,492,832
Police	7,400,070	5,145,132	12,419,286	24,964,488
Public Utilities	952,336,980	237,449,070	2,561,834,524	3,751,620,574
Public Works - General Services	63,091,286	5,025,986	143,169,181	211,286,453
QUALCOMM Stadium	2,646,689	-	3,750,000	6,396,689
Special Promotional Programs	3,232,728	-	536,214,585	539,447,313
Transportation & Storm Water	739,496,622	43,170,882	1,387,364,293	2,170,031,797
Grand Total	**$ 2,362,588,243**	**$ 338,271,557**	**$ 5,065,772,824**	**$ 7,766,632,624**

The Fiscal Year 2016 Proposed CIP Budget will add $338.3 million to the City's $7.77 billion multi-year CIP. City Council previously approved $2.36 billion towards projects that are continuing from previous fiscal years. An estimated $5.07 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, updated in November 2013, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2016 Proposed Budget.

Multi-Year CIP Plan

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. In addition, the CIP Audit of 2011 elaborated on how important it was for the City to implement a comprehensive multi-year plan in addition to the annual CIP budget. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish

project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

To this end, the Public Works Department released Report No: 15-008, Multi-Year Capital Planning Report (MYCP), on January 16, 2015. The MYCP is the first ever consolidated CIP plan which presents a comprehensive overview of the City's MYCP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The MYCP will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.



CITY OF SAN DIEGO

PROPOSED BUDGET

FY: 2016

City Agencies

City Agencies

The Fiscal Year 2016 Proposed Budgets for the following four City agencies can be found at the links below:

- **Civic San Diego:**
  http://www.civicsd.com/about-us/financial-information/annual-budgets.html
- **San Diego Housing Commission (SDHC):**
  http://sdhc.org/SDHCBudget/
- **San Diego City Employees' Retirement System (SDCERS):**
  https://board.sdcers.org/sirepub/mtgviewer.aspx?meetid=668&doctype=AGENDA
  (Please see item IX, A, 9)
- **San Diego Convention Center Corporation (SDCCC):**
  http://visitsandiego.com/about/current-budget

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CITY OF SAN DIEGO

PROPOSED BUDGET



FY: 2016

Glossary

Glossary

ACCOUNTING PERIOD – The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC) – The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET – The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM – In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION – An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE) – Revenues and assets in excess of the expenditure and reserve obligations of a fund.

BALANCED BUDGET – The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE – The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION – A limited tax bond which is secured by the City's property tax.

Glossary

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING – A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS – After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

BUSINESS PROCESS REENGINEERING (BPR) – The redesign of work processes (activities, services, or functions) for substantial improvement. Business process reengineering is a radical improvement approach that critically examines, rethinks, and redesigns processes to improve efficiency and effectiveness.

CALENDAR YEAR (CY) – A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP) – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE – This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING – The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally

Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES – This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

CITY MANAGEMENT PROGRAM (CMP) – A program designed to integrate strategic planning and performance monitoring efforts with the budget decision-making process.

COMMERCIAL PAPER – A short-term borrowing tool typically used to raise money needed to cover cash-flow deficits. Maturation on commercial paper does not exceed nine months (270 days) and averages about 30 days. However, the TransNet Commercial Paper Program has a longer maturation period.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI) – An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE – A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS – This expenditure category consists of contractual agreement expenses for services provided.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL– A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP) – A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lump sum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS – Funds actually expended.

Glossary

DISCRETIONARY FUNDS – Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION – An organizational component of a department, possibly sub-divided into sections and groups.

EDUCATIONAL REVENUE AUGMENTATION FUND (ERAF) – Following the deficit crisis in 1992, the State of California enacted legislation that shifted partial financial responsibility for funding education to local governments in order to meet its obligations to fund school districts at specified levels under Proposition 98. These revenue shifts are known as ERAFs.

EMERGENCY RESERVE – This reserve was established to fund major General Fund emergencies and to assist in maintaining a favorable bond rating. City Council authorization is necessary to expend these funds.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES – This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP) – A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE – The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS EQUITY - Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY – Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES – Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE – Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarily Determined Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS - An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

FRANCHISE FEES – Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS – This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4) – Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) – The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL GOVERNMENT SERVICES BILLING (GGSB) – A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

GRANT – A contribution by a government or other organization to support a particular function.

Glossary

GROWTH RATE – The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS – Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM) – HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT) – This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INTEREST AND RENTS – These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS – A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND – A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY – To impose taxes, special assessments, or charges for the support of City activities.

LICENSES AND PERMITS – This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANAGED COMPETITION – A structured, transparent process that allows public sector employees to be openly and fairly compared with independent contractors (normally private sector firms) for the delivery of services.

MANDATED PROGRAM – A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE– This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT – A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING – A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE – Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLF) – Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET – The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY – Non-discretionary expenditures are expense allocations that are determined outside of the department's direct control. These adjustments are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.

NON-GENERAL FUND – A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OneSD – A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REV ENUES – Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USE S – Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES – Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST E MPLOYMENT BENEFITS (OP EB) – Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE – An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output- or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity,

function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING – A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES – The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PRE-COMPETITION ASSESSMENT – The first phase of the managed competition process wherein a function is evaluated to determine whether it is eligible and appropriate to move forward to a competitive procurement.

PROPERTY TAX – An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX – A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF) – The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND – A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION – Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT – The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES – The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY – This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES – This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT – Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES – This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS) – The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES – The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA) – A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SIZING AND WORKLOAD DATA – Data used to provide context for work being performed and to convey the volume or breadth of work performed (e.g., number of facilities, number of City residents, number of customers served, number of work orders completed).

SPECIAL DISTRICT – A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS – These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE - Reserve established to provide budgetary stabilization due to unexpected revenue shortfalls or unanticipated expenditures. Council authorization is necessary to expend these funds.

STATEMENT OF WORK (SOW) – A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will

specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS – Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES – Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS – Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE – The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES – This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS – Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S) – Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANs) – Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE – This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS – Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT) – A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND – A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL) – A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE – A charge for services provided by the City to residents and businesses.

VACANCY SAVINGS – Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

VARIABLE FRINGE – Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT – A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION – State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and to provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING – Method of budgeting in which all expenses must be justified in complete detail starting from a zero base.

ZOOLOGICAL EXHIBITS FUND – This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

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CITY OF SAN DIEGO

PROPOSED BUDGET

FY: 2016

Appendix

Appendix

Fiscal Year 2016 Changes in Full-time Equivalent (FTE) Positions **ATTACHMENT A**

Information reflecting changes in FTE positions from the Fiscal Year 2015 Adopted Budget by fund and department.

Fiscal Year 2016-2020 Five-Year Financial Outlook **ATTACHMENT B**

A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2016 Proposed Budget.

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Table 1 below reflects the changes in Full-time Equivalent positions (FTE) in the General Fund from the Fiscal Year 2015 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes in Positions

Department	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FTE Change
City Attorney	347.85	352.58	4.73
City Auditor	21.00	21.00	-
City Clerk	45.28	45.32	0.04
City Comptroller	82.75	84.75	2.00
City Treasurer	106.73	109.73	3.00
Communications	30.00	32.16	2.16
Council Administration	16.13	16.12	(0.01)
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	9.00	10.00	1.00
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	19.00	19.00	-
Development Services	63.00	70.00	7.00
Economic Development	50.70	50.35	(0.35)
Environmental Services	137.09	139.55	2.46
Ethics Commission	5.00	5.00	-
Financial Management	30.00	32.00	2.00
Fire-Rescue	1,170.97	1,171.21	0.24
Human Resources	19.75	20.84	1.09
Infrastructure/Public Works	7.35	5.00	(2.35)
Internal Operations	1.50	1.50	-
Library	434.52	438.12	3.60
Neighborhood Services	5.50	5.50	-
Office of Homeland Security	13.60	14.40	0.80
Office of the Assistant COO	6.00	11.00	5.00
Office of the Chief Financial Officer	2.00	2.00	-
Office of the Chief Operating Officer	4.35	4.35	-
Office of the IBA	10.00	10.00	-
Office of the Mayor	29.00	29.00	-
Park & Recreation	797.78	827.13	29.35
Performance & Analytics	8.00	11.00	3.00
Personnel	63.31	63.99	0.68
Planning	62.08	66.08	4.00
Police	2,587.52	2,632.01	44.49
Public Works - Contracts	19.00	20.00	1.00
Public Works - General Services	130.00	151.00	21.00
Purchasing & Contracting	55.20	55.96	0.76
Real Estate Assets	28.00	33.00	5.00
Transportation & Storm Water	476.33	580.74	104.41
Total General Fund FTE Changes	**6,975.29**	**7,221.39**	**246.10**

Attachment A

General Fund FTE Changes

City Attorney: 4.73 FTE Increase

2.00	Addition of 1.00 Deputy City Attorney,1.00 City Attorney Investigator for the Alcohol and Drug Impaired Driver Vertical Prosecution Program.
1.00	Addition of 1.00 Deputy City Attorney to provide additional support for Consumer Environmental Protection Unit (CEPU) cases.
4.00	Addition of 4.00 Deputy City Attorneys as a result of the passage of Proposition 47 and the Police Body Worn Cameras Program.
(2.00)	Reduction of 1.00 Public Information Clerk in the Criminal Litigation Division and 1.00 Assistant City Attorney in the Civil Advisory Division.
(0.27)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

City Clerk: 0.04 FTE Increase

0.04	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

City Comptroller: 2.00 FTE Increase

2.00	Addition of 2.00 Accountant 2s for citywide internal controls.

City Council: 0.99 FTE Increase

1.00	Addition of 1.00 Council Representative 1 to meet the operational needs of the district's constituents and to be in alignment with the other Council Offices.
(1.01)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
1.00	Addition of 1.00 Council Committee Consultant to support the new Charter Review Committee.

City Treasurer: 3.00 FTE Increase

1.00	Addition of 1.00 Senior Management Analyst to support the Payment Card Industry Compliance Program.
2.00	Addition of 1.00 Accountant 2 and 1.00 Administrative Aide 2 to conduct TOT/TMD compliance audits and research.

Communications: 2.16 FTE Increase

1.00	Addition of Deputy Director to oversee department operations.
0.16	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
1.00	Transfer of 1.00 Word Processing Operator from the Public Works - Engineering & Capital Projects Department to the Communications Department.

General Fund FTE Changes (Cont'd)

Development Services: 7.00 FTE Increase

2.00	Addition of 1.00 Senior Combination Inspector and 1.00 Zoning Investigator 2 to support code compliance efforts.
4.00	Addition of 1.00 Zoning Investigator 2 and 3.00 Combination Inspector 2s for proactive substandard code enforcement.
3.00	Addition of 2.00 Zoning Investigator 2s and 1.00 Combination Inspector 2 for medical marijuana enforcement.
(1.00)	Reduction of 1.00 Senior Civil Engineer from the Code Enforcement Division.
(1.00)	Transfer of 1.00 Code Compliance Officer from the Development Services Department to the Transportation & Storm Water Department for graffiti removal assignments.

Economic Development: 0.35 FTE Decrease

(0.35)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Environmental Services: 2.46 FTE Increase

0.50	Addition of 0.50 Hazardous Materials Inspector 2 to maintain current service levels.
0.56	Addition of 1.00 Payroll Specialist 1 to support the Collections Division.
(0.60)	Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.
2.00	Addition of 2.00 Sanitation Driver 2s to maintain current service levels and to cover employees on leave.

Ethics Commission: 0.00 FTE Change

3.00	Addition of 1.00 Program Coordinator and 2.00 Program Managers based on department operational needs.
(3.00)	Reduction of 1.00 Accountant 2, 1.00 Administrative Aide 2, and 1.00 Senior City Attorney Investigator.

Financial Management: 2.00 FTE Increase

1.00	Addition of 1.00 Budget Coordinator for the Public Budget Formulation (PBF) upgrade and improvements to the Funds Management (FM) module.
1.00	Addition of 1.00 Senior Budget Development Analyst as a result of the Capital Improvements Project (CIP) Growth/Streets initiative.

Fire-Rescue: 0.24 FTE Increase

2.88	Addition of 2.88 Lifeguard 1s for an advanced lifeguard academy.
0.36	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
(2.00)	Reduction of 2.00 vacant Fire Helicopter Pilots with no impact on Fire Helicopter service levels.
(1.00)	Reduction of 1.00 Storekeeper 1 as a result of department efficiencies.

Attachment A

General Fund FTE Changes (Cont'd)

Human Resources: 1.09 FTE Increase

1.00	Addition of 1.00 Program Manager for to improve the City's succession planning efforts.
0.09	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Infrastructure/Public Works: 2.35 FTE Decrease

2.00	Addition of 1.00 Program Coordinator and 1.00 Associate Management Analyst to support the Enterprise Asset Management (EAM) project.
(0.35)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
(4.00)	Transfer of the Office of ADA Compliance & Accessibility from the Infrastructure/Public Works Department to the Office of the Assistant COO.

Library: 3.60 FTE Increase

1.00	Addition of 1.00 Program Manager to serve on the Library Executive Committee, support the director in maintaining the department, and provide financial support.
2.60	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Office of Homeland Security: 0.80 FTE Increase

1.00	Addition of 1.00 Program Manager to support department operations.
0.80	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
(1.00)	Reduction of 1.00 Supervising Homeland Security Coordinator.

Office of the Assistant COO: 5.00 FTE Increase

4.00	Transfer of the Office of ADA Compliance & Accessibility from the Infrastructure/Public Works Department to the Office of the Assistant COO.
1.00	Addition of 1.00 Clerical Assistant 2 to support the operations of the Americans with Disabilities Act (ADA) grievance/complaint process.

General Fund FTE Changes (Cont'd)

Park & Recreation: 29.35 FTE Increase

1.00	Addition of 1.00 Grounds Maintenance Worker 2 to maintain park facilities.
1.00	Addition of 1.00 Senior Management Analyst to support the department's Capital Improvements Program (CIP) projects and manage the contracts for the downtown parks.
1.00	Addition of 1.00 Biologist 3 to support the brush management program.
0.80	Addition of 0.80 Ground Maintenance Worker 2 to support the maintenance and operations of Charles Lewis III Neighborhood Park.
2.00	Addition of 2.00 Tree Trimmers to support the expansion, maintenance, and operations of the park system.
20.00	Addition of 16.00 Assistant Recreation Center Directors and 4.00 Recreation Leader 1s to increase operating hours at 16 large recreation centers from 45 to 60 hours per week.
0.24	Addition of 0.24 Grounds Maintenance Worker 2 to support the maintenance and operations of the Montgomery Academy Joint Use Park.
(0.93)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
3.40	Addition of 3.40 FTE hourly positions to support the maintenance and operations of Park de la Cruz Community Center.
0.25	Transfer of 0.25 Payroll Specialist 2 within the department to accurately reflect operational expenditures.
(1.50)	Elimination of 0.50 Program Manager, 0.50 District Manager, and 0.50 Clerical Assistant 2 due to the completion of the Balboa Park Centennial Celebration 2015.
1.00	Addition of 1.00 Grounds Maintenance Worker 2 to support the maintenance and operations of the children's playground at the University Village Neighborhood Park.
0.76	Addition of 0.76 Grounds Maintenance Worker 2 to support the maintenance and operations of Wegeforth Elementary Joint Use Park.
0.10	Addition of 0.10 Grounds Maintenance Worker 2 to support the maintenance and operations of Maple Canyon Mini Park.
0.23	Addition of 0.23 FTE position to expand the Teen Nights Program to additional recreation centers.

Performance & Analytics: 3.00 FTE Increase

1.00	Addition of 1.00 Program Coordinator to assist the Chief Data Officer and support the City's open data efforts.
1.00	Addition of 1.00 Program Coordinator to implement a user-focused customer service delivery model.
1.00	Addition of 1.00 Word Processing Operator to provide support for performance management and open data efforts, and the City's operational excellence initiatives.

Personnel: 0.68 FTE Increase

4.00	Addition of 4.00 Program Coordinators to support department operations.
0.68	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
(4.00)	Reduction of 4.00 Supervising Personnel Analysts.

Attachment A

General Fund FTE Changes (Cont'd)

Planning: 4.00 FTE Increase

1.00	Addition of 1.00 Park Designer to support the DeAnza Special Study and the Mission Bay Master Plan amendment.
3.00	Addition of 1.00 Assistant Traffic Engineer, 1.00 Park Designer, and 1.00 Senior Management Analyst to perform General Plan maintenance and additional Community Plan Updates.

Police: 44.49 FTE Increase

22.00	Addition of 22.00 FTE civilian positions to support the Police Department's operations.
5.00	Addition of 5.00 Police Officer 2s to support the Police Department's operations.
(0.51)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
18.00	Adjustments to reflect the annualization of positions added in the Fiscal Year 2015 Adopted Budget.

Public Works - Contracts: 1.00 FTE Increase

1.00	Addition of 1.00 Assistant Engineer-Civil to provide additional contract support for the expanded Capital Improvements Program.

Public Works - General Services: 21.00 FTE Increase

2.00	Addition of 2.00 Project Assistants to support the Facilities Division.
2.00	Addition of 1.00 Program Manager and 1.00 Assistant Trainer to provide centralized budget, human resources, and information technology functions to the department.
2.00	Addition of 2.00 Apprentice 1-Refrigeration Mechanic and 1.00 Apprentice 1-Electrician for the Apprenticeship Program.
16.00	Addition of 16.00 FTE positions to increase the facilities maintenance and repair service levels.
1.00	Transfer of 1.00 Associate Management Analyst from Public Works - General Services Fleet Division to Public Works - General Services due to a new reporting structure to fleet services.
(2.00)	Transfer of 1.00 Supervising Management Analyst and 1.00 Information Systems Analyst 4 from Public Works-General Services to the Public Works-General Services Fleet division due to a new reporting structure of fleet services.
1.00	Transfer of 1.00 Trainer from the Public Works - Engineering & Capital Projects Department to the Public Works - General Services Department due to a re-organization of administration support unit.
1.00	Transfer of 1.00 Custodian 2 from the Environmental Services Department to the Public Works - General Services Department to collect recycling bins in City buildings.
(2.00)	Transfer of 1.00 Associate Engineer-Civil and 1.00 Assistant Engineer-Civil from the Public Works - General Services Department to the Public Works - Engineering & Capital Projects Department for facilities condition assessments.

Purchasing & Contracting: 0.76 FTE Increase

1.00	Addition of 1.00 Payroll Supervisor to provide additional support for the Internal Operations Branch.
(0.24)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

General Fund FTE Changes (Cont'd)

Real Estate Assets: 5.00 FTE Increase

4.00	Addition of 1.00 Supervising Property Agent and 3.00 Property Agents to support the Capital Improvement Program.
1.00	Addition of 1.00 Supervising Property Agent to handle increased appraisal requests and bond issuances.

Transportation & Storm Water: 104.41 FTE Increase

1.00	Addition of 1.00 Assistant Department Director to assist the Department Director in overseeing the department.
1.00	Addition of 1.00 Program Manager to manage the fiscal operations of the department.
1.00	Addition of 1.00 Program Manager to support the City's Capital Improvement Program (CIP).
1.00	Addition of 1.00 Public Works Supervisor to support the graffiti program.
1.00	Addition of 1.00 Supervising Management Analyst to oversee Street Division's finance.
2.00	Addition of 2.00 Utility Workers for the installation and on-going maintenance of bike lanes to support the Bicycle Master Plan.
3.00	Addition of 3.00 Associate Engineer-Civil to oversee Capital Improvement Program (CIP) planning in the Transportation Engineering Operations (TEO) Division.
10.00	Addition of 10.00 FTE positions associated with the transfer of the Low Flow Diversion Program from the Public Utilities Department to the Transportation & Storm Water Department, including a portion of the back payment to the Public Utilities Department.
7.00	Addition of 7.00 FTE positions to support the design and preparation of minor contract projects.
(0.59)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
5.00	Addition of 5.00 FTE positions to support mill-and-pave improvement efforts related to roadways.
12.00	Addition of 12.00 FTE positions to support the installation of sidewalks, curb/gutter, ADA ramps, and crosswalk improvements.
2.00	Addition of 2.00 Assistant Engineer-Traffic to support the City's Sidewalk Condition Assessment.
28.00	Addition of 28.00 FTE positions for compliance with the Bacteria Total Maximum Daily Load (TMDL) and municipal storm water permit requirements.
2.00	Addition of 2.00 Assistant Engineer-Traffic for improvements to City street lights.
7.00	Addition of 7.00 FTE positions to support the implementation of the Mayor's goal to repair 1,000 miles of streets in five years.
5.00	Addition of 5.00 FTE positions to support the installation of traffic signals, traffic calming measures, crosswalks/flashing beacon improvements, installation of park and parking lot lighting, and street light pole attachments.
3.00	Addition of 1.00 Associate Engineer-Traffic and 2.00 Assistant Engineer-Traffic to upgrade the City's Traffic Signal System.
1.00	Transfer of 1.00 Code Compliance Officer from the Development Services Department to the Transportation & Storm Water Department for graffiti removal assignments.
1.00	Addition of 1.00 Associate Planner to support traffic congestion relief.
12.00	Addition of 12.00 FTE positions for a trench repair crew to support the Street Preservation Ordinance.

Attachment A

Table 2 below reflects the changes in FTE positions in the Non-General Funds from the Fiscal Year 2015 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes in Positions

Fund	FY 2015 Adopted Budget	FY 2016 Proposed Budget	FTE Change
Airports Fund	19.00	19.00	-
Central Stores Fund	23.35	23.00	(0.35)
City Employee's Retirement System Fund	64.00	64.00	-
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	424.75	449.15	24.40
Energy Conservation Program Fund	12.60	13.25	0.65
Engineering & Capital Projects Fund	484.60	596.60	112.00
Facilities Financing Fund	16.35	16.70	0.35
Fire/Emergency Medical Services Transport Program Fund	32.00	30.00	(2.00)
Fleet Services Operating Fund	177.50	193.50	16.00
GIS Fund	2.00	2.00	-
Golf Course Fund	97.00	97.00	-
Information Technology Fund	42.00	44.00	2.00
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	6.00	6.00	-
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	25.25	24.50	(0.75)
Metropolitan Sewer Utility Fund	463.31	458.22	(5.09)
Municipal Sewer Revenue Fund	408.33	407.82	(0.51)
OneSD Support Fund	17.00	23.00	6.00
Parking Meter Operations Fund	15.00	15.00	-
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	10.00	10.00	-
QUALCOMM Stadium Operations Fund	38.00	38.00	-
Recycling Fund	107.98	106.60	(1.38)
Refuse Disposal Fund	147.20	150.98	3.78
Risk Management Administration Fund	82.13	83.28	1.15
Transient Occupancy Tax Fund	12.00	13.00	1.00
Underground Surcharge Fund	7.00	9.00	2.00
Water Utility Operating Fund	717.82	735.32	17.50
Wireless Communications Technology Fund	44.76	46.00	1.24
Total Non-General Fund FTE Changes	**3,502.92**	**3,680.91**	**177.99**

Non-General Fund FTE Changes

Central Stores Fund: 0.35 FTE Decrease

(0.35)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Development Services Fund: 24.40 FTE Increase

1.00	Addition of 1.00 Development Program Manager 2 to improve submittal section reviews.
3.00	Addition of 3.00 Plan Review Specialist 3s to improve customer service for plan intake reviews.
4.00	Addition of 4.00 Program Managers to manage and improve operational functions in the Information Technology, Transportation Review and Traffic Safety, and Land Development Review and Building Inspection sections.
(3.00)	Reduction of 1.00 Cashier, 1.00 Senior Cashier, and 1.00 Senior Drafting Aide due to the transition of accepting online payments.
6.40	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
5.00	Addition of 2.00 Associate Engineers - Civil and 3.00 Assistant Engineers - Civil to improve Civil Engineering reviews.
3.00	Addition of 2.00 Development Project Manager 1s and 1.00 Development Project Manager 2 to improve ministerial section reviews.
3.00	Addition of 1.00 Senior Mechanical Engineer and 2.00 Junior Engineers - Electrical to improve reviews of solar photovoltaic installations.
1.00	Addition of 1.00 Mechanical Inspector 2 to improve inspections for new fire sprinkler code requirements.
1.00	Addition of 1.00 Senior Combination Inspector to improve inspections for storm water permits.

Energy Conservation Program Fund: 0.65 FTE Increase

0.65	Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.

Engineering & Capital Projects Fund: 112.00 FTE Increase

99.00	Addition of 99.00 FTE positions to support the expansion of the Capital Improvements Program (CIP).
1.00	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
(1.00)	Transfer of 1.00 Trainer from the Public Works - Engineering & Capital Projects Department to the Public Works - General Services Department due to a re-organization of administration support unit.
9.00	Adjustments to reflect the annualization of positions added in the Fiscal Year 2015 Adopted Budget.
2.00	Transfer of 1.00 Associate Engineer-Civil and 1.00 Assistant Engineer-Civil from the Public Works - General Services Department to the Public Works - Engineering & Capital Projects Department for facilities condition assessments.
(1.00)	Transfer of 1.00 Word Processing Operator from the Public Works - Engineering & Capital Projects Department to the Communications Department.
3.00	Addition of 1.00 Senior Civil Engineer and 2.00 Associate Engineers-Civil for a new San Diego Gas & Electric (SDG&E) undergrounding section.

Facilities Financing Fund: 0.35 FTE Increase

0.35	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.

Fire/Emergency Medical Services Transport Program Fund: 2.00 FTE Decrease

1.00	Addition of 1.00 Quality Management Coordinator to review medical aid response performance.
(3.00)	Reduction of 3.00 Fire Captains associated with the Emergency Medical Services Rotation Program.

Attachment A

Non-General Fund FTE Changes (Cont'd)

Fleet Services Operating Fund: 16.00 FTE Increase

2.00	Addition of 2.00 Apprentice 2-Fleet Technicians for the Apprenticeship Program.
1.00	Addition of 1.00 Assistant Fleet Technician for car wash debris hauling.
1.00	Addition of 1.00 Fleet Attendant for the downtown automated rental pool.
2.00	Addition of 1.00 Program Manager and 1.00 Information System Analyst 3 for administrative support.
(1.00)	Transfer of 1.00 Associate Management Analyst from Public Works - General Services Fleet Division to Public Works - General Services due to a new reporting structure to fleet services.
2.00	Transfer of 1.00 Supervising Management Analyst and 1.00 Information Systems Analyst 4 from Public Works-General Services to the Public Works-General Services Fleet division due to a new reporting structure of fleet services.
6.00	Addition of 2.00 Master Fleet Technicians and 4.00 Fleet Technicians to meet increased service levels.
2.00	Addition of 2.00 Motive Service Technicians for heavy tire maintenance.
1.00	Addition of 1.00 Welder to meet increased customer demand for non-vehicle welding services.

Information Technology Fund: 2.00 FTE Increase

1.00	Addition of 1.00 Program Manager to support department operations.
1.00	Addition of 1.00 Associate Management Analyst to provide support for the citywide IT budget processes.
(1.00)	Reduction of 1.00 Information Systems Administrator.
1.00	Addition of 1.00 Information Systems Analyst 3 to provide security support for the SAP Customer Care and Services (CCS) module.
1.00	Addition of 1.00 Program Manager to support the department's security team.
1.00	Addition of 1.00 Program Manager for Enterprise IT Roadmap Services to assist with introducing new and emerging technology.
(3.00)	Transfer of positions among the Department of Information Technology’s funds to align budget with anticipated expenditures.
1.00	Addition of 1.00 Program Manager to support citywide Information Technology (IT) projects.

Maintenance Assessment District (MAD) Management Fund: 0.75 FTE Decrease

(0.50)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
(0.25)	Transfer of 0.25 Payroll Specialist 2 within the department to accurately reflect operational expenditures.

Metropolitan Sewer Utility Fund: 5.09 FTE Decrease

1.60	Addition of staffing for the continuation of core operations.
0.22	Addition of 0.11 Senior Planner and 0.11 Property Agent for long-range planning support including San Dieguito Joint Powers Authority (JPA) activities.
(1.30)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
(0.50)	Reduction of 1.00 Public Information Officer.
(8.85)	Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.
0.74	Adjustments to reflect the annualization of positions added in the Fiscal Year 2015 Adopted Budget.
3.00	Addition of 2.00 Equipment Painters and 1.00 Senior Wastewater Plant Operator to support the maintenance and operations of wastewater treatment and disposal facilities.

Municipal Sewer Revenue Fund: 0.51 FTE Decrease

1.04	Addition of staffing for the continuation of core operations.
(0.38)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
(1.59)	Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.
0.42	Adjustments to reflect the annualization of positions added in the Fiscal Year 2015 Adopted Budget.

Non-General Fund FTE Changes (Cont'd)

OneSD Support Fund: 6.00 FTE Increase

1.00	Addition of 1.00 Program Coordinator for SAP Enterprise Asset Management (EAM) Plant Management module support.
1.00	Addition of 1.00 Program Coordinator for SAP EAM Device Management module support.
1.00	Addition of 1.00 Program Coordinator for SAP EAM Basis support.
1.00	Addition of 1.00 Program Coordinator for SAP EAM Development support.
1.00	Addition of 1.00 Program Manager to support the SAP FICA module in-house.
1.00	Addition of 1.00 Program Coordinator to support the SAP Public Budget Formulation (PBF) module.

Recycling Fund: 1.38 FTE Decrease

0.41	Addition of 1.00 Payroll Specialist 1 to support the Collections Division.
0.01	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
(0.80)	Transfer of positions among the Environmental Services Department’s funds to align budget with anticipated expenditures.
(1.00)	Transfer of 1.00 Custodian 2 from the Environmental Services Department to the Public Works - General Services Department to collect recycling bins in City buildings.

Refuse Disposal Fund: 3.78 FTE Increase

0.03	Addition of 1.00 Payroll Specialist 1 to support the Collections Division.
1.00	Addition of 1.00 Disposal Site Representative to support the Fee Booth section of the Landfill Operations and Maintenance managed competition.
1.00	Addition of 1.00 Equipment Operator 2 to support the efforts associated with the Landfill Operations and Maintenance managed competition.
0.75	Transfer of positions among the Environmental Services Department’s funds to align budget with anticipated expenditures.
1.00	Addition of 1.00 Utility Worker 2 for Property and Business Improvement District (PBID) coverage.

Risk Management Administration Fund: 1.15 FTE Increase

5.00	Addition of 5.00 Program Managers to support department operations.
0.50	Addition of 0.50 Workers' Compensation Claims Representative 2 to support state-mandated business functions and reporting requirements.
(0.35)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
1.00	Addition of 1.00 Payroll Specialist 1 for departmental payroll support.
(5.00)	Reduction of 3.00 Claims and Insurance Managers, 1.00 Safety and Training Manager, and 1.00 Supervising Management Analyst.

Transient Occupancy Tax Fund: 1.00 FTE Increase

1.00	Addition of 1.00 Program Manager to support the Film Commission.

Underground Surcharge Fund: 2.00 FTE Increase

1.00	Addition of 1.00 Public Information Clerk to support the underground surcharge fund program.
1.00	Addition of 1.00 Senior Planner to oversee underground surcharge projects.

Water Utility Operating Fund: 17.50 FTE Increase

3.36	Addition of staffing for the continuation of core operations.
1.78	Addition of 0.89 Senior Planner and 0.89 Property Agent for long-range planning support including San Dieguito Joint Powers Authority (JPA) activities.
(1.42)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
(0.50)	Reduction of 1.00 Public Information Officer.
10.44	Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.
(1.16)	Adjustments to reflect the annualization of positions added in the Fiscal Year 2015 Adopted Budget.
5.00	Addition of 5.00 FTE positions to support the maintenance and operations of the Potable Reuse Program.

Attachment A

Non-General Fund FTE Changes (Cont'd)

Wireless Communications Technology Fund: 1.24 FTE Increase

1.00	Addition of 1.00 Associate Communications Engineer for department support.
(1.76)	Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.
3.00	Transfer of positions among the Department of Information Technology's funds to align budget with anticipated expenditures.
(1.00)	Reduction of 1.00 Senior Clerk Typist as a result of department efficiencies.

CITY OF SAN DIEGO

FY 2016-2020

Five-Year Financial Outlook
November 14, 2014

Kevin L. Faulconer
Mayor

Scott Chadwick
Chief Operating Officer

Mary Lewis
Chief Financial Officer

Tracy McCraner
Financial Management Director

Disclaimer:
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Executive Summary

The City of San Diego (City) Fiscal Year (FY) 2016-2020 Five-Year Financial Outlook (Outlook) guides long-range fiscal planning and serves as the framework for the development of the FY 2016 Adopted Budget. This is the tenth Outlook the City has published since November 2006 and incorporates projected General Fund revenues and information on the methodology and basis for those projections, and priority appropriation needs in General Fund departments over the next five fiscal years. This Outlook focuses on identified Priority Initiatives for the coming fiscal years, as well as providing additional information on departmental requests submitted in the development of the Outlook. This document is not a budget, and therefore does not include all departmental requests that may be identified and considered in the preparation of the FY 2016 and future budgets.

The Priority Initiatives identified in the Outlook are: 1) Infrastructure and Neighborhood Investments; 2) Public Safety; 3) Technology Improvements to better serve the public, and; 4) Transparency and Open Data Initiatives. Priority departmental submissions for future budgetary appropriations have been grouped in these categories for the FY 2016 budget and beyond.

Overall, the FY 2016-2020 Outlook forecasts revenues to continue to modestly improve. Major General Fund revenues are anticipated to increase in each year of the Outlook; however, the rate of increase is projected to slow in the outer years of the Outlook returning to more stable levels of growth. Offsetting the increased revenues are projected increases in nearly all expenditure categories to allocate resources to the identified Priority Initiatives.



Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2015. This Outlook provides the City Council and the public information to facilitate an informed discussion during development of the FY 2016 Adopted Budget regarding the allocation of limited resources to meet the service needs of the residents of San Diego.

Forecast and Report Overview

The City's General Fund is the focus of the FY 2016-2020 Five-Year Financial Outlook. The Outlook forecasts General Fund revenues and expenditures for five fiscal years beginning in FY 2016 and is divided into three distinct sections: Baseline Projections, Priority Initiatives, and Reserves. In preparation for this report, City departments submitted a total of $600.0 million in requests over the next five fiscal years. These department submissions were classified into the following four Priority Initiative categories:

- Infrastructure and Neighborhood Investments;
- Public Safety;
- Technology Improvements, and;
- Transparency and Open Data.

The Priority Initiative categories support the City's continued commitment to prudent financial management practices while investing in the City's infrastructure, neighborhoods, and public safety. Not all department requests have been included in the Priority Initiatives section. For those items not included in the Baseline Projections or Priority Initiative sections, a separate list has been included as Attachment 3: FY 2016-2020 Discretionary Operational Needs.

Baseline Projections

The Baseline Projections section of the Outlook primarily consists of the City's projections for the next five years for the General Fund's ongoing revenues and expenditures, as displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook. The Baseline Projections section includes revenue and expense adjustments necessary to support current service levels provided by the City. The Fiscal Year 2015 Adopted Budget, with one-time revenues and expenditures removed, serves as the starting point for the Baseline Projections. One-time revenues and expenditures that have been removed from the Baseline Projections are detailed in Attachment 2: FY 2015 Adopted Budget – One-time Revenues and Expenditures.

Considering the Baseline Projections, growth in ongoing revenues is anticipated to outpace growth in ongoing expenditures. This structurally balanced projection is largely the result of several years of disciplined budgetary decisions by the City. The FY 2015 Adopted Budget continued the City's prudent financial management policies while increasing funding for

infrastructure, neighborhood services, and improving public safety. The FY 2016-2020 Outlook continues this focus through the identification of Priority Initiatives to deploy the surpluses projected for the Outlook Period for priority needs. Table 1 displays the City's FY 2016-2020 Baseline Projections for General Fund revenues and expenditures and remaining funding available for the Priority Initiatives discussed in the following section.

($ in millions)

TABLE 1: BASELINE PROJECTIONS	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Baseline General Fund Revenues	$ 1,241.4	$ 1,279.2	$ 1,316.0	$ 1,361.8	$ 1,404.2
Baseline General Fund Expenditures	$ 1,182.9	$ 1,189.9	$ 1,206.5	$ 1,229.8	$ 1,240.2
BASELINE SURPLUS / (DEFICIT)	**$ 58.5**	**$ 89.3**	**$ 109.5**	**$ 132.0**	**$ 164.1**

Priority Initiatives

The four Priority Initiative categories are the focus of the Outlook to continue the City's commitment to allocating resources to investments in infrastructure, neighborhoods, public safety, technology improvements, and transparency while maintaining responsible financial management practices. The Priority Initiative categories identify revenues and expenditures for programs and services that are in excess of the General Fund's ongoing revenues and expenditures included in the FY 2016-2020 Baseline Projections. The Priority Initiative categories identified are as follows:

- Infrastructure and Neighborhood Investments;
- Public Safety;
- Technology Improvements, and;
- Transparency and Open Data.

The following table displays the total revenue and expenditures identified for the Priority Initiatives and the resulting effect on the City's FY 2016-2020 Outlook Baseline Projections surplus shown in Table 1 above.

($ in millions)

TABLE 2: PRIORITY INITIATIVES	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
BASELINE SURPLUS / (DEFICIT)	**$ 58.5**	**$ 89.3**	**$ 109.5**	**$ 132.0**	**$ 164.1**
Priority Initiative Revenues	$ 1.4	$ 1.7	$ 1.7	$ 1.7	$ 1.7
Priority Initiative Expenditures	$ 57.0	$ 69.9	$ 85.4	$ 95.9	$ 104.0
SURPLUS / (DEFICIT) INCLUDING PRIORITY INITIATIVES	**$ 2.9**	**$ 21.1**	**$ 25.8**	**$ 37.8**	**$ 61.8**

As displayed in Table 2, the FY 2016-2020 Baseline surplus projections allow for significant investments in the identified Priority Initiatives while leaving a small surplus in FY 2016. The use of this surplus will be considered during the development of the FY 2016 budget for

requests not currently identified within the Priority Initiatives categories. The following table displays the revenue and expenditure amounts identified for each of the four Priority Initiative categories.

($ in millions)

TABLE 3: PRIORITY INITIATIVES	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Infrastructure and Neighborhood Investment					
Revenue	$ 1.3	$ 1.6	$ 1.6	$ 1.6	$ 1.6
Expense	$ 31.5	$ 46.8	$ 50.9	$ 53.8	$ 56.2
Public Safety					
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 21.9	$ 21.2	$ 30.8	$ 40.8	$ 46.5
Technology Improvements					
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 2.7	$ 1.2	$ 3.0	$ 0.8	$ 0.8
Transparency and Open Data					
Revenue	$ 0.1	$ 0.1	$ 0.1	$ 0.1	$ 0.1
Expense	$ 0.9	$ 0.7	$ 0.6	$ 0.4	$ 0.4
Total Revenue	**$ 1.4**	**$ 1.7**	**$ 1.7**	**$ 1.7**	**$ 1.7**
Total Expense	**$ 57.0**	**$ 69.9**	**$ 85.4**	**$ 95.9**	**$ 104.0**

As displayed above in Table 3, the Infrastructure and Neighborhood Investment and Public Safety categories are the primary uses of projected revenue growth during the FY 2016-2020 Outlook period. The Infrastructure and Neighborhood Investment category includes allocations for streets, sidewalks, storm water, park and recreation facilities, and libraries, and demonstrates the Mayor's pledge of dedicating at least 50 percent of new major revenue growth to invest in infrastructure. The next table displays the annual amount of new major revenue growth projected in each year of the Outlook and the infrastructure projects identified for expenditure within the Infrastructure and Neighborhood Investment Priority Initiative category. Detailed descriptions of the new major General Fund revenue growth can be found in the Baseline Projection section of this report, while detailed descriptions of each of the infrastructure projects can be found in the Priority Initiatives section.

($ in millions)

TABEL 4: NEW MAJOR GENERAL FUND REVENUES	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
TOTAL NEW MAJOR GENERAL FUND REVENUES[1]	**$ 57.5**	**$ 29.6**	**$ 25.3**	**$ 35.7**	**$ 32.3**
50% OF NEW MAJOR GENERAL FUND REVENUES TO FUND INFRASTRUCTURE	**$ 28.8**	**$ 14.8**	**$ 12.6**	**$ 17.9**	**$ 16.2**

PRIORITY INITIATIVE EXPENDITURES FOR INFRASTRUCTURE	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Deferred Capital Debt Service	$ 7.5	$ 12.8	$ 18.1	$ 18.1	$ 18.1
Enterprise Asset Management (EAM)	3.7	3.0	0.1	0.1	0.1
Environmental Services Department - CNG Fueling Station	0.1	0.6	0.3	(0.1)	(0.5)
Parks Condition Assessment / Asset Management	0.3	0.3	0.3	0.3	0.3
Facilities Condition Assessment	1.0	0.5	0.5	-	-
Flood Risk Management	9.2	12.3	11.8	11.0	14.6
Comprehensive Load Reduction Plan (CLRP)	5.5	12.7	9.9	12.9	11.3
Streets Division	2.7	2.0	7.0	8.0	9.0
TOTAL PRIORITY INITIATIVE EXPENDITURES FOR INFRASTRUCTURE	**$ 30.0**	**$ 44.2**	**$ 47.9**	**$ 50.3**	**$ 52.9**

1. New major General Fund revenues include increases in Property Tax, Sales Tax, Transient Occupancy Tax (TOT), Franchise Fees, and Property Transfer Tax.

Table 4 demonstrates the Mayor's commitment to allocating at least 50 percent of new major revenue growth to infrastructure in FY 2016. In FY 2017 through FY 2020 the allocations to infrastructure continue to grow, even as major revenue growth slows.

The Public Safety Priority Initiative also continues to be an essential focus of the FY 2016-2020 Outlook. Revenues will improve services by funding civilian and sworn positions and police officer retention programs for the Police Department, an increase in academies and new fire station facilities for the Fire-Rescue Department and a vessel replacement plan for Lifeguards. In addition to increases for infrastructure, neighborhoods, and public safety, the Transparency and Open Data initiative focuses on improving transparency by increasing the ease of access by the public to the City's online resources. The Technology Improvements initiative upgrades the City's technology to improve operational efficiencies and increase cyber security.

Not all department requests submitted in the preparation of the Outlook are included in the FY 2016-2020 Outlook. Those requests not listed in the initiatives are detailed in Attachment 3: FY 2016-2020 Discretionary Operational Needs. While items categorized as discretionary are not included within the FY 2016-2020 Outlook projections, the estimated future financial impact of these programs and projects are included to provide a complete picture of General Fund department requests.

Reserves

The City's Reserve Policy documents the City's approach to establishing and maintaining strong reserves across the spectrum of City operations, including the General Fund and risk management. The Reserves section of the FY 2016-2020 Outlook primarily focuses on the reserves of the General Fund, but also discusses the reserves of the Public Liability Fund,

Workers' Compensation Fund, and Long Term Disability Fund. The City's Reserve Policy establishes funding targets for each of these funds and all reserve targets are projected to be met during the Outlook period.

Baseline Projections

The Baseline Projections section of this report is divided into two main components: General Fund Revenues and General Fund Expenditures. The General Fund Revenues section is then further divided by revenue category while the General Fund Expenditures section is divided by both personnel and non-personnel expenditure categories, as displayed in the Baseline Projections section of Attachment 1: FY 2016-2020 Five-Year Financial Outlook.

It is important that the reader carefully review the narrative descriptions of the risks and possible variances in revenue and expenditure projections to understand the bottom line estimated surpluses displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook.

General Fund Revenues

The following section provides details of the City of San Diego's FY 2016-2020 Five-Year Financial Outlook revenue projection. This section discusses each of the General Fund revenue categories displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook. The details provided for each revenue category include a description of the revenue source, the economic indicators affecting the revenue source, the projected growth rates, and any potential risks that may cause actual revenue receipts to vary from the projection.

It should be noted that in addition to growth rate percentages applied in each of the revenue categories, other adjustments have been included based on known and anticipated events that are detailed within each category. To assist in evaluating potential risks to revenue projections, each of the major General Fund revenue sources' sections includes a projection based on current and conservative assumptions. The conservative assumption projections quantify the impacts of potential risks or uncertainties to each of the major revenue sources.

In the FY 2015 Adopted Budget, the City's four major revenues sources, property tax, sales tax, transient occupancy tax (TOT), and franchise fees, made up 73.0 percent of the budgeted General Fund revenue. All four major revenue sources are projected to increase through the Outlook period; however, the rate of increase is expected to slow in the outer years returning to more normal levels of growth. This overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax and property tax consultant (HdL Companies), the County Tax Collector and Appraiser, the San

Diego Tourism Authority, and the UCLA Anderson Forecast. In addition to the major revenue projections, the Baseline Projections for the General Fund's other departmental revenue sources are based on various economic assumptions, anticipated events, and historical trend analysis.

Property Tax

Property Tax is the City's largest revenue source and the category includes several components. The primary component of the Property Tax category is the 1.0 percent levy on the assessed value of all real property within the City limits. The Property Tax category also includes the Motor Vehicle License Fee (MVLF) backfill payment, which is a result of MVLF being reduced from 2.0 percent to 0.65 percent in 2005. Additionally, the category includes pass-through and residual property tax payments as a result of the dissolution of Redevelopment Agencies (RDA) statewide. The FY 2016 projection for the Property Tax category is $462.0 million, a $16.6 million increase over the FY 2015 Adopted Budget of $445.4 million. The following table shows the forecast for FY 2016 through FY 2020 for the Property Tax category.

($ in millions)

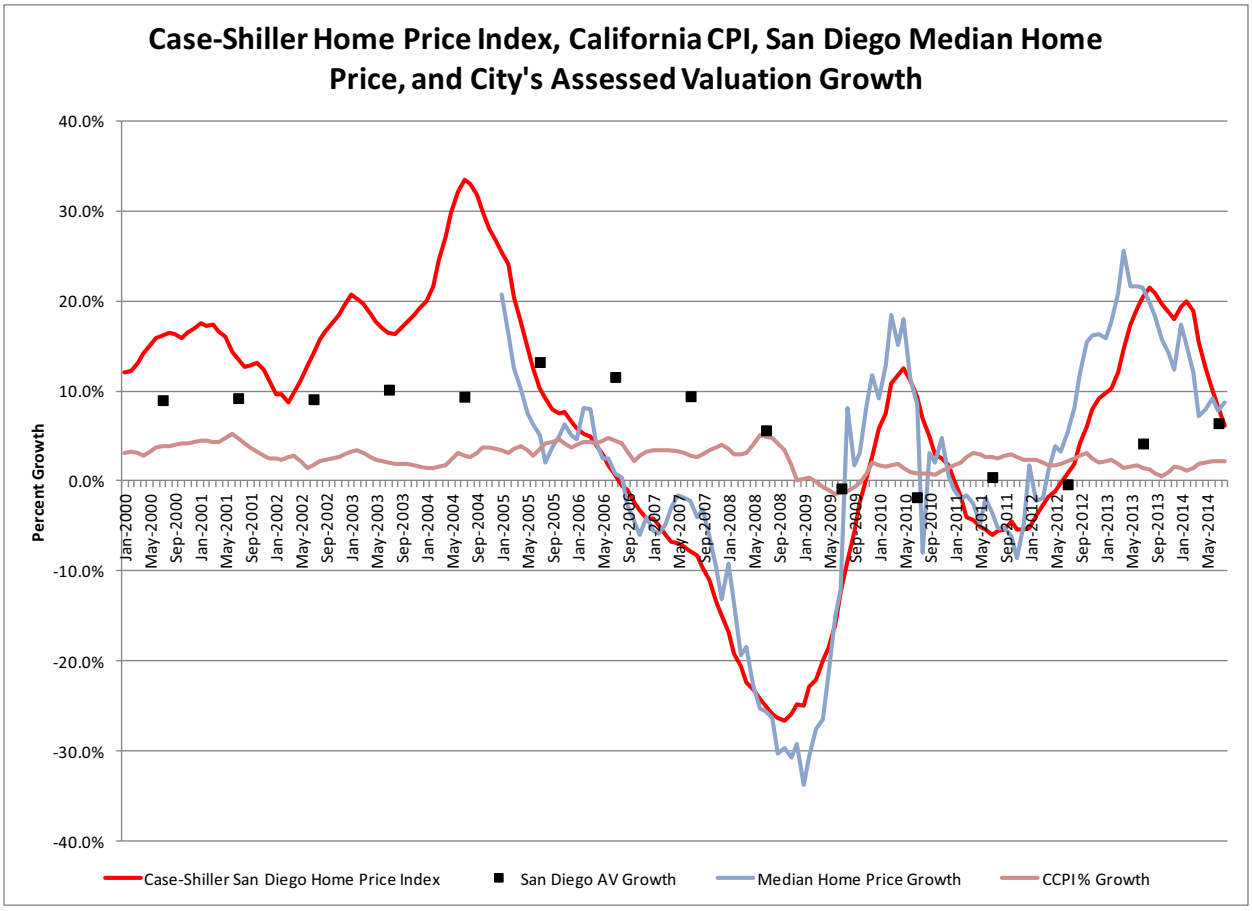
Property Tax	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate	5.1%	4.0%	3.5%	3.0%	3.0%	2.5%
Projection	$ 445.4	$ 462.0	$ 479.6	$ 495.6	$ 512.1	$ 526.5

The major factors influencing Property Tax revenue are the California Consumer Price Index (CCPI), home sales, home price, and foreclosures. The California CPI drives assessed valuation under Proposition 13. Proposition 13 specifies that a property's value may increase at the rate of the California CPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

The California Department of Finance forecasts 2014 California CPI growth of 2.25 percent; therefore, the assessed valuation of properties not improved or sold will increase by 2.0 percent for FY 2016. The County of San Diego has experienced positive growth in home prices, with an increase of 6.3 percent in the median home price from September 2013 to September 2014, while home sales have decreased 3.2 percent over the same time period. Based on property sales that have occurred as of September 2014 and a 2.0 percent increase in California CPI, it is estimated the City's assessed valuation would increase by 3.47 percent for FY 2016. In addition to positive home price growth, there are year-to-date declines of 26.6 percent in notices of default and 41.6 percent in foreclosures as of

September 2014. Finally, the Case-Shiller home price index as of August 2014 is 203.7, a 6.2 percent increase over the August 2013 index of 191.78.

The following table displays the correlation of several of the factors described above since Fiscal Year 2000 and the resulting impact on the City's assessed valuation. The table shows that while the Case-Shiller Home Price Index and median home price has fluctuated significantly over the years, California CPI has remained relatively stable. As California CPI is the main driver of the change in the City's assessed valuation, the stability in this indicator has allowed the annual change in assessed valuation to remain steadier than the Case-Shiller Home Price Index and the local median home price. Finally, the table displays the lag of approximately 12-18 months between activity in local real estate market and the resulting impact on the City's assessed valuation.



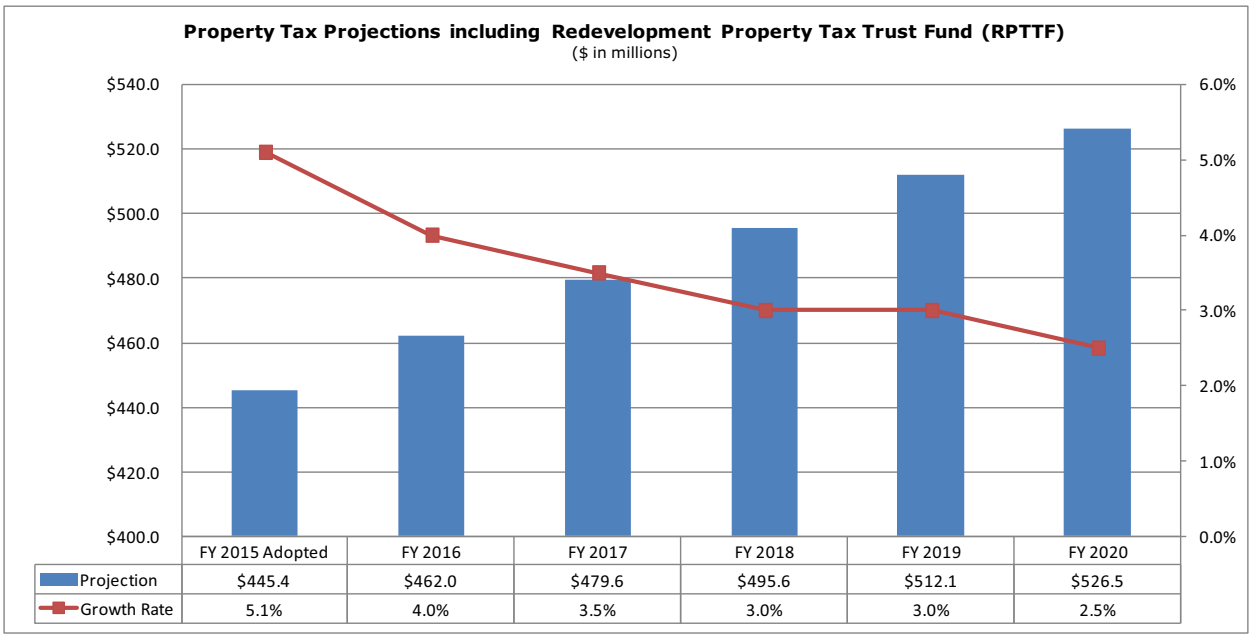
Other factors to consider in developing a revenue projection for property tax include mortgage rates and Property Tax refunds. Over the past year, interest rates have slowly increased as the economy continues to improve; this has lead to higher mortgage rates and

growth in home sales and home price slowing from the rate of increase experienced in FY 2013 and FY 2014. While property tax revenue growth is expected to remain positive throughout the Outlook period as interest rates continue to increase, property tax growth is anticipated to return to more normal levels of growth in outer years. Additionally, as the economy has continued to improve, fewer property owners have requested reassessments, which has led to lower property tax refunds and an increase to the City's overall property tax receipts.

The following table and graph provides details on the components of the FY 2015 Adopted Budget for Property Tax and the forecasted property tax revenue for FY 2016 through FY 2020. It should be noted that the base used in projecting Property Tax revenues for FY 2016 through FY 2020 has been modified from the FY 2015 Adopted Budget due to the actual increase in assessed value exceeding the budgeted amount. The FY 2015 Adopted Budget assumed growth in assessed value of 5.1 percent; however, the actual increase in assessed value for FY 2015 was 6.4 percent. Additionally, as a result of the dissolution of the Redevelopment Agencies (RDA), pass–through and residual Property Tax payments to the City from the Redevelopment Property Tax Trust Fund (RPTTF) are included in the General Fund Property Tax revenue projections.

($ in millions)

Fiscal Year	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate	5.1%	4.0%	3.5%	3.0%	3.0%	2.5%
1% Property Tax	$ 314.3	$ 326.3	$ 337.8	$ 348.2	$ 358.9	$ 368.2
MVLF Backfill	$ 114.0	$ 119.9	$ 124.1	$ 127.9	$ 131.7	$ 135.0
RPTTF Pass-Through Tax Sharing Payment	$ 4.2	$ 4.4	$ 4.5	$ 4.7	$ 4.8	$ 4.9
RPTTF Residual Property Tax Payment	$ 12.9	$ 11.4	$ 13.1	$ 14.9	$ 16.7	$ 18.4
Total Property Tax Projection	**$ 445.4**	**$ 462.0**	**$ 479.6**	**$ 495.6**	**$ 512.1**	**$ 526.5**



Risk to Property Tax Projection

The factors described above combine to make up the projection; however, should one or several of these factors not perform as projected, Property Tax revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a Current Assumption scenario and a Conservative Assumption scenario.

The projections for Property Tax revenues displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook reflect the Current Assumption scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the Current Assumption scenario and the Conservative Assumption scenario and quantifies the potential risks to the City's Property Tax revenues.

($ in millions)

Scenario	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Current Assumption	4.0% $ 462.0	3.5% $ 479.6	3.0% $ 495.6	3.0% $ 512.1	2.5% $ 526.5
Conservative Assumption	3.0% $ 457.4	2.5% $ 470.1	2.0% $ 481.0	2.0% $ 492.2	1.5% $ 501.0

The Conservative Assumption scenario is based on the economic assumption that the growth in the CCPI will be less than 2.0 percent in all five fiscal years. This will lead to less growth in the City's assessed valuation. The Conservative Assumption scenario also assumes that mortgage rates will increase rapidly in the next five years. Increased

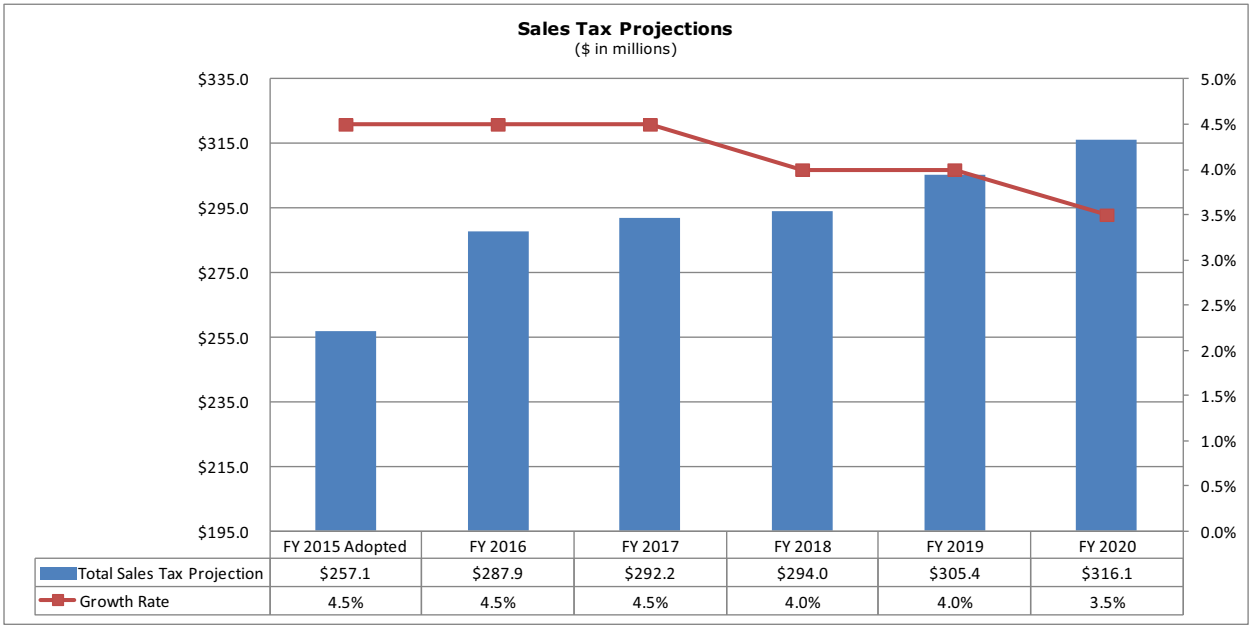
mortgage rates raise the cost of home ownership, thereby slowing the number of home sales and median home price growth. This will inhibit the City's assessed valuation growth. In addition, the Conservative Assumption scenario assumes that due to the higher than anticipated positive assessed valuation growth in FY 2014 and FY 2015, not as many homes will be reassessed in FY 2016. This will lead to lower annual assessed valuation growth rates for FY 2016 through FY 2020. Based on the Conservative Assumption scenario, property tax revenue would be approximately $4.6 million lower in FY 2016 leading to a larger decrease of $25.5 million in FY 2020.

Sales Tax

The City's second largest revenue source is Sales Tax. Sales Tax is collected at the point of sale and remitted to the State Board of Equalization, which allocates tax revenue owed to the City in monthly payments. The total Citywide Sales Tax rate in San Diego is 8.0 percent, of which the City receives approximately 1.0 percent. The FY 2016 projection for the Sales Tax is $287.9 million, a $30.8 million increase over the FY 2015 Adopted Budget of $257.1 million. The following table displays the forecast for FY 2016 through FY 2020 for Sales Tax.

($ in millions)

Sales Tax	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate	4.5%	4.5%	4.5%	4.0%	4.0%	3.5%
Sales Tax Projection	$ 257.1	$ 275.3	$ 282.7	$ 294.0	$ 305.4	$ 316.1
Sales Tax - End of Triple Flip One-Time Adjustments	$ -	$ 12.6	$ 9.5	$ -	$ -	$ -
Total Sales Tax Projection	**$ 257.1**	**$ 287.9**	**$ 292.2**	**$ 294.0**	**$ 305.4**	**$ 316.1**



The major local economic drivers of the City's Sales Tax include the unemployment rate and consumer confidence. The Sales Tax projection for FY 2016 assumes that the unemployment rate will continue to decrease, approaching historical averages for the region. As of September 2014, the San Diego unemployment rate was 5.9 percent, compared to a rate of 7.3 percent in September 2013, as reported by the California Employment Development Department. For comparison, the local unemployment rate in the years 2000 through 2008 in the region ranged between 4.0 and 5.0 percent. As the local unemployment rate continues to improve and become closer to historical averages, consumer confidence is also projected to increase, leading to continued improvements in the City's Sales Tax receipts.

The City of San Diego experienced a steady increase in Sales Tax revenue in FY 2014. Sales Tax data from HdL Companies (HdL), the City's Sales and Property Tax consultant, indicate expected gains in taxable sales from fuel and service stations, building and construction, and restaurant and hotels should help maintain this trend through FY 2015. Moderate growth in sales tax is expected to continue as unemployment decreases and consumer confidence increases; however, while growth is projected to remain positive, it is projected to slow in the outer years of the Outlook period. Additionally, the UCLA Anderson September 2014 Forecast projects growth of taxable sales in California to average 4.5 percent in calendar year 2015 and 5.0 percent in calendar year 2016. The California State Board of Equalization projects an average growth rate of 6.3 percent in statewide Sales Tax receipts for FY 2015, which is higher than the UCLA Anderson Forecast.[1] These growth rates are statewide and do not directly correspond to the San Diego region Sales Tax growth rates included in the Outlook; however, these projections provide support for the positive growth in consumer spending that is anticipated to occur within the City.

Sales Tax projections include the anticipated end of the 'triple flip', which was enacted by the State of California in FY 2005 to pay economic recovery bonds and is now scheduled to come to an end in FY 2016. The end of the 'triple-flip' is anticipated to result in two separate one-time increases in sales tax revenue recognized by the City. Based on current estimates of the timeline to unwind the 'triple flip', the City's accrual practices are anticipated to result in a one-time increase of $12.6 million in sales tax revenue recognized in FY 2016. In FY 2017, it is anticipated that the City will be made whole on $9.5 million of sales tax revenue

[1] State Board of Equalization, Projected Statewide Taxable Sales, March 2014

not received when the 'triple-flip' was implemented in FY 2005. These one-time adjustments are shown separately in Attachment 1: FY 2016 Five-Year Financial Outlook to allow for growth in Sales Tax revenue to be displayed. The collection of the full 1.0 percent Bradley-Burns Sales Tax (currently 0.75 percent) is projected to resume upon the end of the 'triple-flip'.

Risks to Sales Tax

The number of factors described above combine to make up the Sales Tax projection; however, should one or several of these factors not perform as projected, Sales Tax revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a Current Assumption scenario and a Conservative Assumption scenario.

The projections for Sales Tax revenues displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook reflect the Current Assumption scenario as these are the amounts the City anticipates to receive over the next five years. However, the following table displays both the Current Assumption scenario and the Conservative Assumption scenario to quantify the potential risks to the City's Sales Tax revenues.

($ in millions)

Scenario	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Current Assumption	4.5% $ 287.9	4.5% $ 292.2	4.0% $ 294.0	4.0% $ 305.4	3.5% $ 316.1
Conservative Assumption	4.0% 286.2	4.0% 289.2	3.5% 289.5	3.5% 299.2	3.0% 308.2

The Conservative Assumption scenario reflects that continued above average unemployment and lower consumer confidence in the local and State economies will impact projected growth rates. The Conservative Assumption scenario also reflects the significant increases in online sales reducing point of sales transactions for brick and mortar stores within the City limits. In addition, the Conservative Assumption scenario assumes that the City will not be made whole on $9.5 million of sales tax revenue withheld by the State when the 'triple-flip' was implemented in FY 2005.

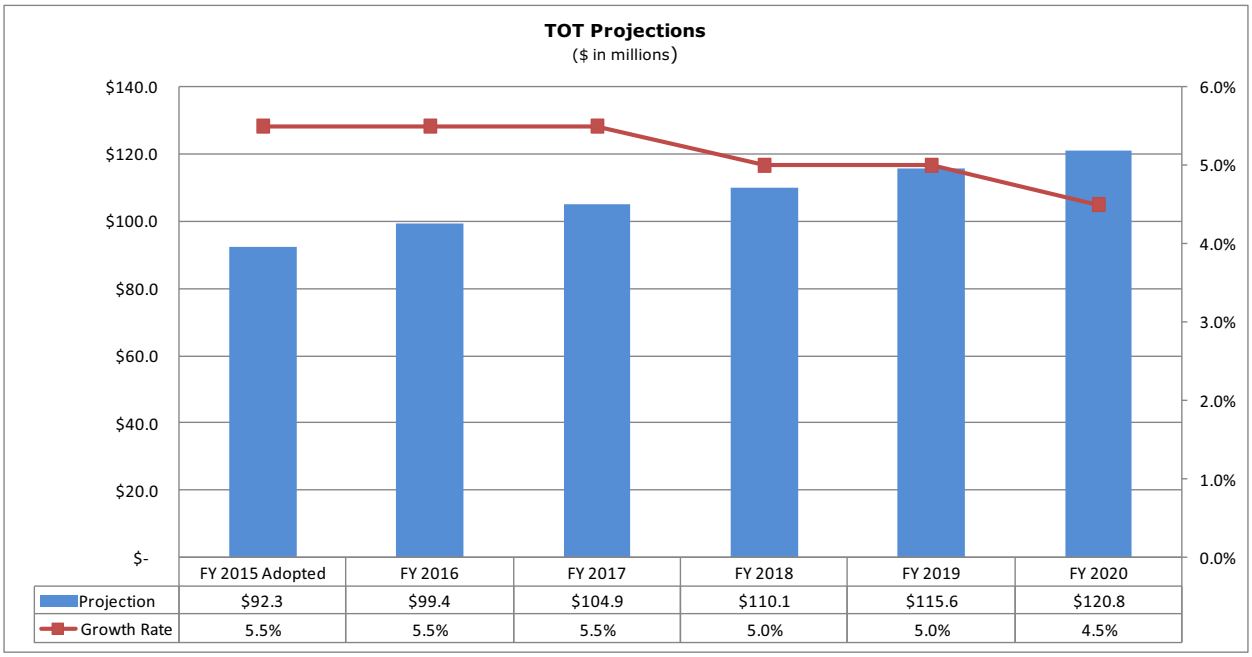
It is important to note that based on the revenue trends experienced by the City during the recent great recession, Sales Tax and Transient Occupancy Tax (discussed in the next section) are both highly sensitive to an economic downturn, with declines in both revenues trending downward immediately as the recession took hold. The decline in Property tax revenue during the recession lagged negative economic indicators by 12 to 18 months.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) is the City's third largest revenue source. TOT is levied at 10.5 cents per dollar of the daily room price of hotels, motels, and vacation rentals in which the transient's stay is less than 30 consecutive days. The use of TOT is guided by the City's Municipal Code, which stipulates that 5.5 cents shall be applied toward general government purposes, 4.0 cents shall be applied toward promoting the City as a tourist destination, and the remaining 1.0 cent shall be allocated for any purpose approved by the City Council. The FY 2016 projection for TOT is $99.4 million, a $7.1 million increase over the FY 2015 Adopted Budget of $92.3 million. The following table shows the forecast for FY 2016 through FY 2020 for TOT.

($ in millions)

Transient Occupancy Tax	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate	5.5%	5.5%	5.5%	5.0%	5.0%	4.5%
Projection	$ 92.3	$ 99.4	$ 104.9	$ 110.1	$ 115.6	$ 120.8



Major economic drivers for TOT revenue include seasonal and non-seasonal tourism, business travel, and conventions. Sustained positive tourism growth has occurred since the economic turnaround began in FY 2010 and this trend is expected to continue through FY 2015, according to the August 2014 Quarterly Travel Forecast from the San Diego Tourism Authority (SDTA). Slow but steady growth in hotel room demand and occupancy is

forecasted through FY 2017, and is then expected to level off in outlying years as displayed in the following table prepared by Tourism Economics, Inc.

Tourism Forecast	CY 2014	CY 2015	CY 2016	CY 2017	CY 2018
Visitor Growth	2.4%	2.3%	2.5%	1.9%	1.6%
Overnight	3.6%	1.2%	1.8%	1.5%	1.4%
Room Demand	5.7%	2.0%	1.8%	1.5%	0.9%
Occupancy	74.6%	75.4%	75.7%	76.0%	76.0%
Average Daily Rate	$ 141.73	$ 150.29	$ 159.11	$ 166.64	$ 174.00

Another large driver of TOT receipts in the City of San Diego is the Convention Center. There are approximately 70 conventions scheduled for calendar year 2014 with an estimated 549,400 attendees. Currently, there are approximately 64 conventions scheduled for calendar year 2015 with an estimated 544,474 attendees. Although the current estimated number of attendees is slightly lower for calendar year 2015, it should be noted that the number of conventions and estimated attendees for calendar year 2015 are still subject to change should new bookings occur. Furthermore, the San Diego Tourism Authority (SDTA) resumed marketing San Diego as a preferred vacation and meeting destination as of January 2014. Advertising campaigns have expanded in such categories as lodging, dining, arts and attraction, among others through the use of Tourism Marketing District (TMD) funds. The FY 2016 through FY 2020 TOT forecast is in line with the Quarterly Travel Forecast by Tourism Economics, the SDTA's travel consultant and San Diego was listed as the "No. 1 destination in the United States this year for people looking to vacation at a beach, according to Priceline.com's website".[2]

Additionally, the Hampton Inn — Mission Valley has added 182 new hotel rooms to San Diego's hotel room inventory as of March 2014, while an additional 87 rooms are expected to open in March 2015 when the Holiday Inn — Mission Valley opens in Hotel Circle. Other hotels expected to add to San Diego's hotel inventory in calendar year 2015 include the Courtyard by Marriott on 6th Avenue with 90 new rooms, Homewood Suites on Pacific Highway with 160 rooms, and Hilton Garden Inn on Pacific Highway with 204 rooms. For calendar year 2016, a luxury hotel in Downtown San Diego's Gaslamp Quarter is expected to open with a projected 320 new hotel rooms. The new hotels anticipated will positively impact the City's TOT receipts.

[2] San Diego Source, Daily Transcript: June 2014

Risks to Transient Occupancy Tax

The number of factors described above combine to make up the TOT projection; however, should one or several of these factors not perform as projected, TOT revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a Current Assumption scenario and a Conservative Assumption scenario.

The projections for TOT revenues displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook reflect the Current Assumption scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the Current Assumption scenario and the Conservative Assumption scenario and quantifies the potential risks to the City's TOT revenues.

($ in millions)

Scenario	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Current Assumption	5.5% $ 99.4	5.5% $ 104.9	5.0% $ 110.1	5.0% $ 115.6	4.5% $ 120.8
Conservative Assumption	4.5% $ 98.5	4.5% $ 102.9	4.0% $ 107.0	4.0% $ 111.3	3.5% $ 115.2

The Conservative Assumption scenario reflects slower recovery in spending in both leisure and business travel in FY 2015, affecting growth in FY 2016 and beyond. This effect would be a result of lowered spending due to high unemployment rates and reduced travel. In addition, as a result of the court ruling on the financing of the Convention Center Expansion Project, current development has been delayed, potentially limiting growth in bookings of larger conventions. Finally, it should be noted that TOT projections for FY 2017 through FY 2019 are reduced by $12.7 million from prior editions of the City's Five-Year Financial Outlook as result of the delay of the Convention Center Expansion Project.

Franchise Fees

The Franchise Fees revenue category includes payments from San Diego Gas and Electric (SDG&E) and cable television providers for the use of the City's rights-of-way. The City also collects refuse hauler fees based on the total amount of refuse hauled annually. The FY 2016 projection for the Franchise Fees category is $73.4 million, a $1.4 million increase over the FY 2015 Adopted Budget of $72.0 million. The following table shows the forecast for FY 2016 through FY 2020 for the Franchise Fees category.

($ in millions)

Franchise Fees	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
SDG&E Growth Rate	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Cable Growth Rate	3.5%	-0.5%	-1.0%	-1.0%	-1.5%	-2.0%
Projection	$ 72.0	$ 73.4	$ 73.7	$ 74.1	$ 74.3	$ 74.4

Natural gas and electricity prices and consumption are expected to increase during the Outlook period, according to the U.S. Energy Information Administration. Based on average growth over the last 10 years and the forecast for price and consumption, SDG&E Franchise Fee revenues are projected to increase at a rate of 2.0 percent for FY 2016 through FY 2020. Revenue from cable franchise fees is based on the increasing demand for internet and telephone services and declining television subscriptions; therefore, negative growth of 0.5 percent is projected in FY 2016, negative 1.0 percent in FY 2017 and FY 2018, negative 1.5 percent in FY 2019, and negative 2.0 percent in FY 2020.

Risks to Franchise Fees Projection

Fluctuations in natural gas and/or electricity prices will affect the actual growth of SDG&E Franchise Fee revenue throughout the Outlook period. Similarly, fluctuations in the demand for TV subscriptions, internet, and/or telephone services will affect the actual growth of cable Franchise Fee revenue. To account for these fluctuations, a sensitivity analysis was conducted. This sensitivity analysis resulted in a Current Assumption scenario and a Conservative Assumption scenario.

The projections for Franchise Fee revenues displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook reflect the Current Assumption scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the Current Assumption scenario and the Conservative Assumption scenario and quantifies the potential risks to the City's Franchise Fee revenues.

($ in millions)

Scenario	Franchise Fee	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Current Assumption	SDG&E	2.0%	2.0%	2.0%	2.0%	2.0%
	Cable	-0.5%	-1.0%	-1.0%	-1.5%	-2.0%
	Projection	$ 73.4	$ 73.7	$ 74.1	$ 74.3	$ 74.4
Conservative Assumption	SDG&E	1.0%	1.0%	1.0%	1.0%	1.0%
	Cable	-1.5%	-2.0%	-2.0%	-2.5%	-3.0%
	Projection	$ 72.8	$ 72.6	$ 72.3	$ 72.0	$ 71.4

The Conservative Assumption would be appropriate if natural gas and/or electricity prices and the demand for internet and/or telephone services decrease rather than increase as projected throughout the Outlook period.

Property Transfer Tax

Property Transfer Tax is levied on the sale of real property. The County of San Diego collects $1.10 per $1,000 of the sale price when any real property is sold, of which the City receives half, or $0.55 per $1,000. The FY 2016 projection for Property Transfer Tax is $9.6 million; which is a $0.4 million increase over the FY 2015 Adopted Budget of $9.2 million. The following table shows the forecast for FY 2016 through FY 2020 for the Property Transfer Tax category.

($ in millions)

Property Transfer Tax	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate	10.0%	10.0%	9.5%	9.0%	8.5%	8.0%
Projection	$ 9.2	$ 9.6	$ 10.5	$ 11.5	$ 12.5	$ 13.5

The volume of home sales and home prices influence Property Transfer Tax revenue and, unlike Property Tax revenue, Property Transfer Tax reflects current economic conditions without a lag time. The County of San Diego has experienced positive growth in home prices, with an increase of 6.3 percent in the median home price from September 2013 to September 2014, while home sales have decreased 3.2 percent over the same time period. Similar to property tax, this revenue is anticipated to continue to increase; however, as mortgage rates return to more normal levels, growth in property transfer tax is expected to level off.

Risks to Property Transfer Tax Projection

The number of factors described above combine to make up the Property Transfer Tax projection; however, should one or several of these factors not perform as projected, Property Transfer Tax revenues will vary from the current projection. To account for variances in these factors, a sensitivity analysis was conducted. This sensitivity analysis resulted in a Current Assumption scenario and a Conservative Assumption scenario.

The projections for Property Transfer Tax revenues displayed in Attachment 1: FY 2016-2020 Five-Year Financial Outlook reflect the Current Assumption scenario as these are the amounts the City anticipates to receive over the next five years. However, the table below displays both the Current Assumption scenario and the Conservative Assumption scenario and quantifies the potential risks to the City's Property Transfer Tax revenues.

($ in millions)

Scenario	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Current Assumption	10.0% $ 9.6	9.5% $ 10.5	9.0% $ 11.5	8.5% $ 12.5	8.0% $ 13.5
Conservative Assumption	8.0% $ 9.4	7.5% $ 10.2	7.0% $ 10.9	6.5% $ 11.6	6.0% $ 12.3

The Conservative Assumption scenario assumes high mortgage rates in the local real estate market resulting in increased cost of home ownership; thereby slowing the number of home sales and average home price growth and increasing foreclosure counts.

Licenses and Permits

The Licenses and Permits revenue category consists primarily of user fee revenues, including business tax, rental property taxes, and other permits, such as alarm permits and occupational licenses. The FY 2016 projection for Licenses and Permits is $25.1 million, a $0.6 million increase over the FY 2015 Adopted Budget of $24.5 million. The following table displays the forecast for FY 2016 through FY 2020 for the Licenses and Permits category.

($ in millions)

Licenses and Permits	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		2.5%	2.5%	2.5%	2.5%	2.5%
Projection	$ 24.5	$ 25.1	$ 25.8	$ 26.4	$ 27.1	$ 27.7

A growth rate of 2.5 percent is applied from FY 2016 through FY 2020 based on historical average annual increases in the Licenses and Permits category over the past 10 years. It should be noted that per Council Policy 100-02, a comprehensive analysis of General Fund user fees is currently being conducted for implementation at the beginning of FY 2016. The Outlook does not include revenue adjustments related to the user fee analysis.

Fines, Forfeitures and Penalties

The Fines, Forfeitures and Penalties category includes revenues from parking citations, vehicle code citations, collection referral revenues, and litigation awards. The FY 2016 projection for Fines and Forfeitures is $29.2 million, a $0.3 million increase from the FY 2015 Adopted Budget of $28.9 million. The following table displays the forecast for FY 2016 through FY 2020 for the Fines and Forfeitures category.

($ in millions)

Fines, Forfeitures and Penalties	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.5%	0.5%	0.5%	0.5%	0.5%
Projection	$ 28.9	$ 29.2	$ 29.4	$ 29.5	$ 29.7	$ 29.8

The increase from the FY 2015 Adopted Budget to the FY 2016 projection is the result of a growth rate of 0.5 percent that is applied from FY 2016 through FY 2020 based on historical average increases in the Fines, Forfeitures and Penalties category over the past 10 years.

Revenue from Money and Property

The Revenue from Money and Property category primarily consists of rental revenue generated from City-owned properties including Mission Bay, Pueblo Lands, and the Midway area properties. This category also includes interest earnings, which are discussed in detail below. The FY 2016 projection for Revenue from Money and Property is $48.4 million, a $1.1 million increase from the FY 2015 Adopted Budget of $47.3 million. The following table displays the forecast for FY 2016 through FY 2020 for the Revenue from Money and Property category.

($ in millions)

Revenue from Money and Property	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		2.5%	2.5%	2.5%	2.5%	2.5%
Projection	$ 47.3	$ 48.4	$ 50.4	$ 51.6	$ 52.9	$ 54.1

A growth rate of 2.5 percent is applied from FY 2016 through FY 2020 based on historical average increases in the Revenue from Money and Property category over the past 10 years.

Additional adjustments to the Revenue from Money and Property category include revenue from Mission Bay rents and concessions which are increased based on projections from the Real Estate Assets Department. Per Proposition C and City Charter Section 55.2, $20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 25.0 percent of revenues in excess of the threshold amount or $2.5 million, whichever is greater, with 75.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Interest Earnings

($ in millions)

Interest Earnings	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Estimated Yield		1.5%	2.5%	3.0%	3.5%	4.0%
Projection	$ 1.4	$ 1.5	$ 2.5	$ 3.0	$ 3.5	$ 4.0

In accordance with the City Charter and the authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested in the City Treasurer's Pooled Investment Fund (Fund) to manage the City's cash flow requirements. The Fund's investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the actual average amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results.

Interest rates have remained historically low since the financial crisis of 2008. The federal funds rate has remained at a target of 0.00 to 0.25 percent during the entire period even as economic activity has expanded. At its October 2014 meeting, the Federal Open Market Committee (FOMC) stated that it "anticipates, based on its current assessment, that it likely will be appropriate to maintain the 0 to ¼ percent target range for the federal funds rate for a considerable time following the end of its asset purchase program this month, especially if projected inflation continues to run below the Committee's 2.0 percent longer-run goal, and provided that longer-term inflation expectations remain well anchored." Based on the FOMC's economic projections and most recent statement, it is expected that they will begin raising interest rates sometime in mid to late 2015. The result will be a gradual rise in interest earnings beginning in Fiscal Year 2016 until rates normalize several years later. It should be noted that interest rates are market driven and subject to a number of uncontrollable or unpredictable factors, resulting in outcomes different from the projections in the Outlook.

Revenue from Federal and Other Agencies

The Revenue from Federal and Other Agencies category includes federal and State grants, and reimbursements to the City from other agencies, including court crime lab revenue, urban search and rescue grants, and service level agreements. The FY 2016 projection for Revenue from Federal and Other Agencies is $9.3 million, a $0.2 million decrease from the FY 2015 Adopted Budget of $9.5 million. The following table displays the forecast for FY 2016 through FY 2020 for the Revenue from Federal and Other Agencies category.

($ in millions)

Revenue from Federal and Other Agencies	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	$ 9.5	$ 9.3	$ 9.3	$ 9.3	$ 9.2	$ 9.2

The FY 2015 Adopted Budget included $0.1 million in one-time State reimbursements for a Regional Maritime Planner position within the Lifeguard Division. This one-time revenue has been removed from the FY 2016 through FY 2020 projections. No other adjustments are included in this category for the FY 2016 through FY 2020 Outlook period.

Charges for Services

The revenue forecasted in the Charges for Services category is comprised of charges for services provided to the public and other City funds. This category includes TOT 4.0 cent reimbursements to the General Fund, General Government Services Billings (GGSB), and other user fee revenues. The FY 2016 projection for the Charges for Services category is $116.7 million, a $4.0 million decrease from the FY 2015 Adopted Budget of $120.7 million. The following table displays the forecast for FY 2016 through FY 2020 for the Charges for Services category.

($ in millions)

Charges for Services	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		3.0%	3.0%	3.0%	3.0%	3.0%
Projection	$ 120.7	$ 116.7	$ 119.2	$ 125.6	$ 132.1	$ 136.6

The Outlook also includes the removal of $2.0 million of one-time revenues, included in the FY 2015 Adopted Budget, primarily from a transfer of fund balance from the Pilot Helicopter Program Fund. A growth rate of 3.0 percent has been applied from FY 2016 through FY 2020 based on historical average increases in the Charges for Services category over the past 10 years.

The Outlook includes an adjustment in General Fund reimbursements from the TOT 4.0 cent revenue allocation in FY 2016 for department expenses related to the promotion of tourism and safety and maintenance of visitor-related facilities. The Outlook also includes an adjustment in Abandoned Vehicle Abatement (AVA) revenue, as the budget is being reduced from $1.0 million in FY 2015 to zero for FY 2016 through FY 2020 due to end of program. Additionally, the Outlook also reflects minor increases to revenue related to contracts with University of California, San Diego for lifeguard coverage at Scripps and Black's Beach.

Per City Council Policy 100-02, a comprehensive analysis of the General Fund's user fees is currently being conducted for implementation at the beginning of FY 2016. The Outlook

does not include revenue adjustments related to the user fee analysis. The fee analysis and recommendations for fee adjustments will be presented to the Budget and Government Efficiency Committee in January 2015.

Other Revenue

The Other Revenue category includes library donations, ambulance fuel reimbursements, corporate sponsorships, and other miscellaneous revenues. The FY 2016 projection for the Other Revenue category is $4.4 million, which is the same as the FY 2015 Adopted Budget. The following table displays the forecast for FY 2016 through FY 2020 for the Other Revenue category.

($ in millions)

Other Revenue	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	$ 4.4	$ 4.4	$ 4.4	$ 4.4	$ 2.4	$ 2.4

No adjustments or growth is projected within the Other Revenue category for the FY 2016 through FY 2020 forecast period.

Transfers In

The Transfers In category represents transfers to the General Fund from non-general funds and other agencies. The major components in this category are transfers from the Safety Sales Tax, Storm Drain, Gas Tax and TransNet Funds, the one-cent TOT revenue transfer from the Transient Occupancy Tax Fund, and the backfill of the tobacco securitized revenue. The FY 2016 projection for the Transfers In category is $75.8 million, a decrease of $1.3 million from the FY 2015 Adopted Budget of $77.1 million. The following table displays the forecast for FY 2016 through FY 2020 for the Transfers In category.

($ in millions)

Transfers In	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	$ 77.1	$ 75.8	$ 79.9	$ 84.0	$ 88.5	$ 93.0

No growth rate is applied to the Transfers In category for the FY 2016 through FY 2020 forecast period; however, the FY 2016 projection includes the removal of $4.2 million in one-time revenues that were included in the FY 2015 Adopted Budget. The one-time revenues being removed from the projection include a transfer of fund balance from the Wireless Antenna Fund, disaster recovery reimbursements, and reimbursements for the Convention Center Expansion Phase III Project.

In addition to the removal of one-time revenues, the transfers in from the Safety Sales Tax Fund, the Gas Tax Fund, and the TransNet Fund are adjusted based on the projection for each respective revenue. Gas Tax and Transnet are projected to increase based on historical actuals, while Safety Sales Tax reimbursements to the Police and Fire-Rescue Departments are projected to increase consistent with sales tax revenue, as this revenue is a component of the Citywide sales tax rate.

Safety Sales Tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Annually, a certain amount of Safety Sales Tax revenue is allocated to the Fire and Lifeguard Facilities Fund for the payment of debt obligations associated with Fire and Lifeguard facility improvements. The remaining revenue is distributed to the General Fund equally between the Police and Fire-Rescue Departments' budgets to support public safety needs.

General Fund Expenditures

General Fund expenditures are comprised of both personnel and non-personnel expenditures including debt service and other non-discretionary payments. This section provides details on each of the General Fund expenditure categories displayed in the Baseline Projections section of Attachment 1: FY 2016-2020 Five-Year Financial Outlook.

Personnel expenses made up approximately 68.6 percent of the City's General Fund FY 2015 Adopted Budget. Personnel expenses are projected to increase during the Outlook period, primarily as a result of the inclusion of non-pensionable compensation increases resulting from the five year Employee Organization Agreements between the City and its labor unions.

Projections for ongoing non-personnel expenses are also included in the Baseline Projections and are based on anticipated events and historical trend analysis. Significant adjustments to non-personnel expenditure projections include reserve contributions to the Public Liability and Long Term Disability funds, adjustments to debt payments based on respective debt service schedules, and an increase in the transfer of Mission Bay lease revenues to the Mission Bay and Developed Regional Park Improvement Funds. In addition, notable non-personnel expenditure increases include Supplies, Contracts, and Energy and Utilities.

Salaries and Wages

The Salaries and Wages category is the largest General Fund expenditure category and is comprised of regular salaries and wages, special pays, overtime, step increases, and salary annual leave. The FY 2015 Adopted Budget for salaries and wages was $493.4 million and included 6,975.29 full-time equivalents (FTEs). The following table shows the forecast for FY 2016 through FY 2020 for the Salaries and Wages category.

($ in millions)

Salaries and Wages	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	$ 493.4	$ 494.1	$ 494.2	$ 495.1	$ 495.2	$ 494.6

Adjustments within the Salaries and Wages category are limited as projected increases in salaries resulting from position additions are captured within the Priority Initiatives section discussed later in this report.

The adjustments that are included within the Salaries and Wages category are step increases and salary annual leave payouts. Step increases included in the Outlook are

displayed in the table below and are equal to the average of the amount budgeted for step increases over the past five fiscal years. The amount projected for step increases is anticipated to remain constant throughout the Outlook period.

($ in millions)

Step Increases	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	$ 1.2	$ 1.2	$ 1.2	$ 1.2	$ 1.2

The Salaries and Wages category also includes an adjustment for salary annual leave payouts (or Deferred Retirement Option Plan (DROP) payouts), which are projected based on DROP participants' exit date and projected annual leave balances. While a portion of future leave liability expense will be absorbed in departmental budgets, there are a large number of employees with high leave balances expected to retire over the next several years. The number of DROP participants anticipated to retire and projected salary annual leave payout amounts for FY 2016 through FY 2020 are displayed in the table below.

($ in millions)

Salary Annual Leave (DROP)	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020[1]
Projected Number of Retirees	122	116	146	164	-
Projection	$ 2.9	$ 3.0	$ 3.9	$ 4.0	$ 3.5

1. FY 2020 Salary Annual Leave projection based on an average of FY 2016 through FY 2019 projected payouts as the number DROP participants anticipated to retire in FY 2020 is not yet available.

An estimate for the number of DROP participants anticipated to retire in FY 2020 is not yet available as DROP is a five-year program. As a result, the $3.5 million projection for FY 2020 is based on an average of salary annual leave payouts projected for FY 2016 through FY 2019.

Employee Organization Agreements

During FY 2013, the City reached a five-year agreement for non-pensionable compensation increases with each of its recognized employee organizations that began in FY 2014 and continue through FY 2018. The following table displays the non-pensionable compensation increases as result of the five-year agreements that are included in the FY 2016-2020 Outlook.

($ in millions)

Five-Year Employee Organization Agreements	FY 2016	FY 2017	FY 2018	FY 2019[1]	FY 2020[1]
FY 2016 Compensation Increase	$ 9.3	$ 9.3	$ 9.3	$ 9.3	$ 9.3
FY 2017 Compensation Increase	$ -	$ 1.74	$ 1.74	$ 1.74	$ 1.74
FY 2018 Compensation Increase	$ -	$ -	$ 1.74	$ 1.74	$ 1.74
FY 2019 Compensation Increase	$ -	$ -	$ -	$ -	$ -
FY 2020 Compensation Increase	$ -	$ -	$ -	$ -	$ -
Total	**$ 9.3**	**$ 11.0**	**$ 12.7**	**$ 12.7**	**$ 12.7**

1. The projection for non-pensionable compensation increases in FY 2018 remains unchanged for FY 2019 through FY 2020 due to the uncertain outcome of future negotiations with the City's recognized employee organizations.

The five-year labor agreements contain clauses to re-open meet and confer for non-pensionable compensation increases for FY 2017 and FY 2018. As a result, no additional non-pensionable compensation increases are assumed for FY 2019 and beyond as the outcome of future negotiations with the City's recognized employee organizations are unknown.

The following table displays percentage increases to non-pensionable compensation for each of the City's recognized employee organizations for FY 2016 through FY 2020.

Labor Group	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Teamsters Local 911	1.75%	-	-	-	-
IAFF Local 145	1.75%	-	-	-	-
POA	2.00%	1.00%	1.00%	-	-
AFCME Local 127	1.75%	-	-	-	-
MEA	1.75%	-	-	-	-
DCAA	1.75%	-	-	-	-

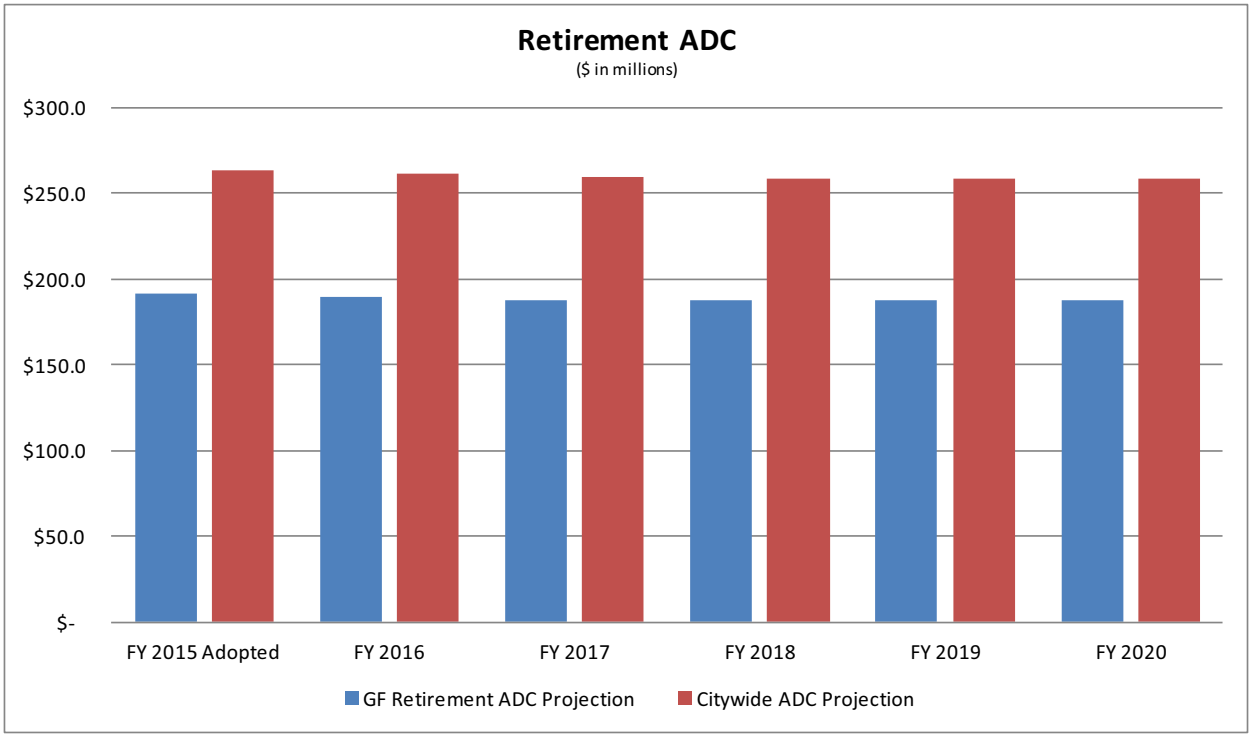
Retirement Actuarially Determined Contribution (ADC)

The Retirement Actuarially Determined Contribution (ADC) paid by the City in FY 2015 was based on the San Diego City Employees Retirement System (SDCERS) Actuarial Report prepared by the system actuary, Cheiron, as of June 30, 2013. This valuation is the most recent actuarial report and is the source in the Outlook for the projected ADC for FY 2016 through FY 2020. The updated projected ADC for the Outlook period will be included in the valuation report based on the June 30, 2014 measurement date. This report will be released and approved by the SDCERS Board in early 2015 and the FY 2016 ADC will be included in the FY 2016 budget.

The following table displays both the Citywide Retirement ADC and the General Fund's proportionate share for FY 2016 through FY 2020.

($ in millions)

Retirement ADC	FY 2015 Adopted	FY15 GF % of Total ARC	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
GF Retirement ADC Projection	**$ 191.1**	**72.5%**	**$ 189.3**	**$ 187.9**	**$ 187.2**	**$ 187.2**	**$ 187.5**
Citywide ADC Projection	$ 263.6		$ 261.0	$ 259.1	$ 258.1	$ 258.2	$ 258.6



Potential Adjustments to Retirement ADC

The City's FY 2015 ADC Payment was $263.6 million, with $191.1 million allocated to the General Fund. Based on the current discount rate of 7.25 percent, the Retirement ADC for FY 2016 (as estimated by the SDCERS actuary, Cheiron, in the June 30, 2013 actuarial report), is to be $261.0 million, with $189.3 million to be allocated to the General Fund. Currently, the ADC payment is projected to remain fairly consistent through the Outlook period based on the June 30, 2013 valuation report; however, the SDCERS Board will consider several items that may affect the City's ADC payment.

Based on SDCERS Board discussion at the September 2014 Board meeting, the Board may consider reducing the discount rate used in the actuarial assumptions to determine the City's ADC. The discount rate has a significant impact on the Unfunded Actuarial Liability (UAL), which affects the ADC. SDCERS estimated that if all actuarial assumptions remain the same and there are no other gains and losses in the June 30, 2014 valuation, if the discount rate is lowered to 7.00 percent, the FY 2016 ADC would increase by approximately $14.4 million ($10.4 million for the General Fund).

In addition, the SDCERS Board will consider another actuarial change in the June 30, 2014 valuation. Historically, SDCERS administrative expenses have been amortized over 15 years, but due to a new Actuarial Standard of Practice (ASOP #27); the administrative

expenses will be explicitly added to the annual ADC calculation. This standard applies to valuations after the June 30, 2014 measurement date. The SDCERS Board will consider options for implementation of the new ASOP, including immediate implementation of the new standard in the June 30, 2014 valuation or a phased approach to add a portion of the administrative expenses in the ADC over the next few years until the full amount is added on an annual basis thereafter. If full payment of the SDCERS administrative expenses is added to the ADC calculation in the 2014 valuation, the City's ADC in FY 2016 is estimated to increase by $12.9 million ($9.4 million General Fund).

In addition, investment gains during FY 2014 will be factored into the ADC by the actuary. Holding all other factors constant in the 2014 valuation, (including other gains and losses, no addition of administrative expenses in the ADC, and no change to the discount rate), the City's ADC would decrease in FY 2016 by approximately $11.4 million ($8.3 million for the General Fund). This is a theoretical, estimated reduction to the ADC not included in the FY 2016-2020 Outlook since other factors that would reduce these savings have yet to be determined by the SDCERS Board in consultation with the system's actuary. This decrease to the FY 2016 ADC may be partially or completed offset by the first two items.

The FY 2016 budget will include the full ADC amount determined by the actuary in the 2014 valuation report.

Flexible Benefits

Flexible Benefits is an Internal Revenue Service (IRS) qualified benefits program offered to all eligible employees. The program allows employees in one-half, three-quarter, or full-time status to choose benefit plans tailored to the employee's individual needs. The City provides each eligible employee an individual credit amount on a biweekly basis for use in the Flexible Benefits Plan Program. The credit each employee is entitled to differs based on, but not limited to, employee association, standard working hours, and selected coverage plans. Flexible Benefits include optional and required benefits, such as Medical, Dental, Vision, and Basic Life Insurance plans. For the FY 2015 Adopted Budget, $55.8 million was budgeted in flexible benefits. The following table displays the projection for Flexible Benefits for FY 2016 through FY 2020.

($ in millions)

Flexible Benefits	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	$ 55.8	$ 55.8	$ 55.8	$ 55.8	$ 55.8	$ 55.8

Flexible Benefit costs are fixed by position, and total flexible benefit costs vary as the number of positions change. As a result, the Flexible Benefits projection is held constant throughout the Outlook period as all position additions are reflected within the Priority Initiatives section of this report.

Other Post Employment Benefits (OPEB)

Other Post-Employment Benefits (OPEB) represent the cost of retiree healthcare. The Retiree Health or Other Post Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2013 was approximately $444.1 million and the annual required contribution was determined to be $38.2 million. In FY 2012, the City entered into a 15-year memorandum of understanding with each of the recognized employee organizations regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's OPEB contribution at $57.8 million for FY 2013 through FY 2015, with annual increases of up to 2.5 percent that may be negotiated after FY 2015 based on actuarial valuations prepared by Buck Consultants. The following table displays both the Citywide OPEB projection and the General Fund's proportionate share for FY 2016 through FY 2020.

($ in millions)

Other Post Employment Benefits (OPEB)	FY 2015 Adopted	FY15 GF % of Total ARC	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate			0.0%	0.0%	0.0%	0.0%	0.0%
GF OPEB Projection	**$ 38.2**	**66.1%**	**$ 38.2**	**$ 38.2**	**$ 38.2**	**$ 38.2**	**$ 38.2**
Citywide OPEB Projection	$ 57.8		$ 57.8	$ 57.8	$ 57.8	$ 57.8	$ 57.8

The FY 2015 Adopted Budget included $38.2 million for the General Fund portion of OPEB. The General Fund portion is determined by the percentage of full-time equivalent (FTE) positions budgeted within the General Fund versus non-general funds. The General Fund's proportionate share of the OPEB payment is projected to remain consistent for FY 2016 through FY 2020. This amount is projected to remain at $38.2 million throughout the Outlook period as this expense is subject to future labor negotiations.

Workers' Compensation

State Workers' Compensation laws ensure that employees who are injured or disabled on the job are provided with monetary compensation. These laws are intended to reduce litigation and to provide benefits for workers (and dependents) who suffer work-related accidents or illnesses. State Workers' Compensation statutes establish the framework of laws for the City of San Diego.

The City's Workers' Compensation expenses are comprised of two components. Operating is the first component which covers the cost of current medical expenses and claims, while the second component covers contributions to the Workers' Compensation Reserve Fund. The following table displays the projection for Workers' Compensation for FY 2016 through FY 2020.

($ in millions)

Workers' Compensation	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Operating	$ 18.1	$ 19.9	$ 20.3	$ 20.7	$ 21.1	$ 21.5
Reserves	$ -	$ -	$ -	$ -	$ -	$ -
Total	**$ 18.1**	**$ 19.9**	**$ 20.3**	**$ 20.7**	**$ 21.1**	**$ 21.5**

Operating projections for FY 2016 through FY 2020 are based on actual prior year experience and projected to increase by 2.0 percent annually. The Workers' Compensation Reserve Fund target of 25.0 percent of outstanding claims is projected to be met at end of FY 2015; therefore, no reserve contributions are projected for FY 2016 through FY 2020. Additional information on the Workers' Compensation Reserve Fund can be found in the Reserves section of this report.

Supplemental Pension Savings Plan (SPSP)

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income with contributions matched by the City. Employee eligibility for SPSP is determined by hire date and labor organization. Employees hired between July 1, 2009 and July 20, 2012 are not eligible for entry into SPSP but rather were placed in 401(a) and retiree medical trust plans. Employees hired after July 20, 2012, other than sworn police officers, are placed in the SPSP-H Plan which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees will be required to contribute 9.2 percent of compensation to the plan, which will be matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contribution will be 11.0 percent of compensation. The following table displays the projection for SPSP for FY 2016 through FY 2020.

($ in millions)

Supplemental Pension Savings Plan (SPSP)	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	$ 12.5	$ 12.5	$ 12.5	$ 12.5	$ 12.5	$ 12.5

SPSP is a fringe benefit that is projected based on a percentage of employees' salaries. In the FY 2015 Adopted Budget, SPSP was approximately 2.5 percent of General Fund salaries. For the Outlook period, SPSP as a percentage of salaries is projected to remain consistent at

2.5 percent. A minor increase from the FY 2015 Adopted Budget to the FY 2016 through FY 2020 projections is a result of anticipated salary step increases, which are included within the Salaries and Wages category. Additionally, this projection is based on the number of employees that were enrolled in the SPSP-H Plan during the development of the FY 2015 Adopted Budget. All position additions included in the Priority Initiatives section of this report are based on the assumption that new employees are hired post Proposition B.

Employee Offset Savings (EOS)

The labor negotiations in FY 2005 resulted in a reduction of the City's Retirement Offset Contribution. These agreements specified that the savings the City realizes as a result of this reduction must be used to address the City's pension Unfunded Actuarial Accrued Liability (UAAL). Each City department is charged based upon its respective payroll and these funds are transferred into the Employee Offset Savings (EOS) account. In FY 2006, the City issued approximately $100.0 million in Tobacco Securitization Bonds and transferred these funds to SDCERS as a contribution to the pension system above the ARC to address the UAAL. In order to backfill the Tobacco Settlement Revenues securitized in FY 2006 and to protect the programs previously supported with the Tobacco Settlement Revenues, a portion of the EOS funds is transferred each year to the General Fund. The following table displays the projection for Employee Offset Savings for FY 2016 through FY 2020.

($ in millions)

Employee Offset Savings (EOS)	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	$ 8.0	$ 8.0	$ 8.0	$ 8.0	$ 8.0	$ 8.0

EOS is a fringe benefit that is projected based on a percentage of eligible employees' salaries. In the FY 2015 Adopted Budget, EOS was approximately 1.6 percent of General Fund salaries. For the Outlook period, EOS as a percentage of salaries is projected to remain consistent at 1.6 percent. A minor increase from the FY 2015 Adopted Budget to the FY 2016 through FY 2020 projections is a result of anticipated salary step increases included within the Salaries and Wages category.

Other Fringe Benefits

The Other Fringe Benefits category is comprised of Long Term Disability, Medicare, Retiree Medical Trust, 401(a) contributions, DROP payout fringe, Risk Management Administration, and Unemployment Insurance expenditures, among others. The following table displays the projection for Other Fringe Benefits for FY 2016 through FY 2020.

($ in millions)

Other Fringe Benefits	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	$ 16.2	$ 17.8	$ 16.7	$ 16.7	$ 16.7	$ 16.7

Other Fringe Benefits are projected based on a percentage of employees' salaries. In the FY 2015 Adopted Budget, Other Fringe Benefits were approximately 3.0 percent of General Fund salaries. For the Outlook period, Other Fringe Benefits as a percentage of salaries are projected to remain consistent at 3.0 percent. A minor increase from the FY 2015 Adopted Budget to the FY 2016 through FY 2020 projections is a result of anticipated salary step increases included within the Salaries and Wages category.

The City is in negotiations with its recognized employee organizations regarding a Long Term Disability benefit plan for employees hired after July 19, 2012 due to the passage of Proposition B. This plan is anticipated to provide disability benefits which were discontinued for employees not eligible for entry to SDCERS due to Proposition B. The City is currently evaluating potential options to provide disability benefits for post Proposition B employees.

Additionally, the Long Term Disability Reserve Policy target of 100.0 percent of a three year average of outstanding actuarial liability is projected to be met with a reserve contribution of $1.6 million ($1.1 million from the General Fund) in FY 2016. No reserve contributions are projected for FY 2017 through FY 2020 as a result of funding requirements being met. Contributions to the Public Liability Reserve are discussed in detail in the following section, while additional information on the Long-Term Disability Reserve Fund can be found in the Reserves section of this report.

Public Liability Reserve Contribution

In accordance with the Reserve Policy (Council Policy 100-20), the City will maintain a Public Liability Reserve for General Fund claims equal to 50.0 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years is used to determine the value of outstanding public liability claims for purposes of calculating the reserve level. The following table displays the FY 2016 through FY 2020 projections for the Transfers to Public Liability Reserve.

($ in millions)

Transfer to Public Liability Reserve	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Projection	$ 12.8	$ 2.8	$ 2.8	$ 3.8	$ 2.8	$ -

While it was anticipated the Public Liability Reserve Policy target of 50 percent would be met with the $12.8 million contribution from excess equity included in the FY 2015 Adopted Budget, due to several large payouts further contributions are now anticipated during the FY 2016 through FY 2020 Outlook period. The Public Liability Reserve Policy target is projected to be met with reserve contributions of $2.8 million in FY 2016 and FY 2017, $3.8 million in FY 2018, and $2.8 million in FY 2019. No reserve contributions are projected for FY 2020.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials. The following table displays the FY 2016 through FY 2020 projections for the Supplies category.

($ in millions)

Supplies	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		3.5%	3.5%	3.5%	3.5%	3.5%
Projection	$ 27.0	$ 22.8	$ 23.6	$ 24.4	$ 25.3	$ 26.2

The FY 2015 Adopted Budget included $5.0 million in one-time expenditures primarily for the Holiday Pay Side Letter with the Police Officers Association, equipment for new Police Officer positions, and Personal Protective Equipment (PPE) and rescue tools for the Fire-Rescue Department. These one-time expenditures have been removed from the FY 2016 through FY 2020 projections.

Additionally, a 3.5 percent increase has been applied for FY 2016 through FY 2020 based on historical average increases in the Supplies category over the past 10 years.

Contracts

Contracts is a non-personnel expense category that includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, and other contractual expenses. The following table displays the FY 2016 through FY 2020 projections for the Contracts category.

($ in millions)

Contracts	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		3.5%	3.5%	3.5%	3.5%	3.5%
Projection	$ 173.7	$ 174.8	$ 176.8	$ 184.8	$ 202.9	$ 209.7

Adjustments within the Contracts category include the removal of one-time expenditures included in the FY 2015 Adopted Budget, an annual percentage increase of 3.5 percent

based on a historical analysis, and other adjustments based on known and anticipated events.

The FY 2015 Adopted Budget included $7.7 million in one-time expenditures within the Contracts category for condition assessments, Storm Water permit compliance, Kinder-Morgan litigation, Lifeguard facility improvements, moving expenses, and tenant improvements.

In addition to the removal of one-time expenditures included in the FY 2015 Adopted Budget, the following adjustments have been incorporated in the Outlook based on anticipated events:

- Due to projected increases in insurance expenses and anticipated claim pay outs, the FY 2016 through FY 2020 projections for the Public Liability Operating expenses have been increased. For FY 2016, the Public Liability Operating expense is projected to be $19.9 million decreasing to $16.7 million for FY 2017 through FY 2020.
- In FY 2016, FY 2017, and FY 2020, Citywide election expenses have been increased by $0.6 million bringing the total projected election expense for these three fiscal years to $2.4 million, which provides sufficient funding for the elections scheduled to occur.
- FY 2016 includes $0.3 million for the completion of a Citywide compensation survey that began during FY 2015.
- Vehicle assignment fees are projected at $8.2 million in FY 2016, a decrease of $4.8 million from the FY 2015 Adopted Budget based on an ongoing analysis of vehicle replacement fund balance and vehicles to be replaced during the Outlook period. Vehicle assignment fees are projected to increase from FY 2017 through FY 2020.
- Property Tax Administration Fees are projected to increase at the same growth rates as included within the Property Tax revenue category.
- Rent expense has been adjusted to reflect increases for corporate leases and the General Fund allocation of the Ridgehaven facility rent.
- For FY 2016 through FY 2020, contributions to Civic San Diego and the homeless shelters have been reallocated to the Contracts category from the Transfers Out

category. This reallocation reduces the Other Expenditures category projection, while increasing the Contracts category by an offsetting amount.

In addition to the adjustments listed above, a 3.5 percent increase has been applied for FY 2016 through FY 2020 based on historical average increases in the Contracts category over the past 10 years.

Information Technology

The Information Technology category includes both discretionary expenses and non-discretionary allocations to General Fund departments. The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The following table displays the FY 2016 through FY 2020 projections for the Information Technology category.

($ in millions)

Information Technology	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	$ 25.9	$ 26.4	$ 26.4	$ 26.4	$ 26.4	$ 26.4

IT costs are projected to increase in FY 2016 based on non-discretionary contract cost estimates. The Information Technology category is projected to remain constant throughout the Outlook period as additions are reflected within the Priority Initiatives section of this report.

Energy and Utilities

The Energy and Utilities category includes the General Fund's costs for electricity, fuel, and other utility and energy expenses. The following table displays the FY 2016 through FY 2020 projections for the Energy and Utilities category.

($ in millions)

Energy and Utilities	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		9.0%	9.0%	9.0%	9.0%	9.0%
Projection	$ 40.5	$ 44.1	$ 48.1	$ 52.4	$ 57.1	$ 62.3

A 9.0 percent increase has been applied for FY 2016 through FY 2020 based on historical average increases in the Energy and Utilities category over the past 10 years.

Other Expenditures

Expenses included in this category are debt service payments, transfers out to other funds, capital expenses, and other miscellaneous expenditures. The following table displays the FY 2016 through FY 2020 projections for the Other Expenditures category.

($ in millions)

Other Expenditures	FY 2015 Adopted	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	$ 102.0	$ 67.2	$ 67.6	$ 67.7	$ 67.9	$ 68.0

The Outlook includes several adjustments within the Other Expenditures category including debt service payments and transfers to other non-general funds which are detailed below.

- Deferred capital debt service payments have been adjusted based on the payments included in each debt service schedules.
- The last interest and principal payment of $8.0 million for the McGuigan settlement was made during FY 2015 and has been removed from the Outlook.
- Contributions to Civic San Diego and the homeless shelters have been reallocated from the Other Expenditures category to the Contracts category for FY 2016 through FY 2020. This reallocation reduces the Other Expenditures category projection, while increasing the Contracts category by an offsetting amount.
- Per Proposition C and City Charter Section 55.2, the Transfer Out group reflects an increase in Mission Bay lease revenues to be transferred to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund.
- The estimated payment for Supplemental Cost of Living Adjustments (COLA) was increased from the FY 2015 Adopted Budget amount of $1.6 million to $1.7 million for FY 2016 based on the SDCERS Supplemental COLA reserve being fully expended in FY 2014. Beyond FY 2016, Supplemental COLA expenses are projected to decrease annually.

Priority Initiatives

The FY 2016-2020 Outlook focuses on four Priority Initiatives:

- Infrastructure and Neighborhood Investment
- Public Safety
- Technology Improvements
- Transparency and Open Data

The following sections provide a detailed description of each of the Priority Initiative revenue and expenditure adjustments and the anticipated improvements to City services and police retention. The Priority Initiatives are based on requests from General Fund departments for the FY 2016-2020 Outlook period. In total, the implementation of the Priority Initiatives is projected to increase expenditures by approximately $57.0 million in FY 2016 and revenues by $1.4 million primarily due to reimbursable positions. The investment in Priority Initiatives throughout the Outlook period is cumulatively $412.2 million in expenditures and $8.1 million in revenue from FY 2016 to FY 2020. The following table displays the total revenue and expenditure adjustments identified within each of the four Priority Initiatives.

Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Infrastructure and Neighborhood Investment					
Revenue	$ 1,300,282	$ 1,558,413	$ 1,558,413	$ 1,558,413	$ 1,558,413
Expense	$ 31,496,628	$ 46,831,739	$ 50,896,411	$ 53,815,578	$ 56,215,796
Public Safety					
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 21,868,139	$ 21,244,823	$ 30,847,643	$ 40,829,730	$ 46,522,395
Technology Improvements					
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 2,731,005	$ 1,150,418	$ 3,048,418	$ 772,418	$ 772,418
Transparency and Open Data					
Revenue	$ 115,997	$ 115,997	$ 115,997	$ 115,997	$ 115,997
Expense	$ 917,644	$ 715,159	$ 615,159	$ 440,159	$ 440,159
Total Revenue	**$ 1,416,279**	**$ 1,674,410**	**$ 1,674,410**	**$ 1,674,410**	**$ 1,674,410**
Total Expense	**$ 57,013,416**	**$ 69,942,139**	**$ 85,407,631**	**$ 95,857,885**	**$ 103,950,767**

Infrastructure and Neighborhood Investment

The Infrastructure and Neighborhood Investment Priority Initiative focuses on revitalizing communities by prioritizing infrastructure investments. The City's General Fund departments have identified critical programs and projects that are anticipated to occur during the Outlook period and will allow the City to provide enhancements to parks, recreational facilities, libraries, and operational support. In addition, capital improvement projects have been identified to focus on road and storm drain infrastructure, facilities maintenance, as well as sidewalk and streetlight repairs to improve transportation and improved access to services.

As discussed earlier in this report, the Mayor continues to commit 50 percent of new major General Fund revenues to infrastructure improvements within the City. For FY 2016, new major General Fund revenues are projected to total $57.5 million, resulting in $28.8 million to be allocated to infrastructure improvements. The Infrastructure and Neighborhood Priority Initiative totals $31.5 million in expenditures for FY 2016, with $30.0 million to be allocated to infrastructure exceeding the 50 percent commitment for FY 2016 through FY 2020.

For FY 2016 the Infrastructure and Neighborhood Investment Priority Initiative is projected to increase revenues by $1.3 million and expenditures by $31.5 million. For FY 2020, the Infrastructure and Neighborhood Investment Priority Initiative grows to $1.6 million of revenue and $56.2 million of expenditures. It is important to note that the FY 2016-2020 Outlook focuses on the General Fund investments in infrastructure and does not include other sources of funding (i.e. TransNet, Proposition 42 Replacement, Street Damage Fees, etc.) for capital investments. The following table displays the total revenue and expenditure adjustments by department identified within the Infrastructure and Neighborhood Investment Priority Initiative.

Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Planning	$ 46,380	$ 46,380	$ 46,380	$ 46,380	$ 46,380
TSW - Street	$ 1,253,902	$ 1,512,033	$ 1,512,033	$ 1,512,033	$ 1,512,033
Total Revenue	**$ 1,300,282**	**$ 1,558,413**	**$ 1,558,413**	**$ 1,558,413**	**$ 1,558,413**
Citywide Program Expenditures	$ 11,207,346	$ 15,847,367	$ 18,200,000	$ 18,200,000	$ 18,200,000
Environmental Services	$ 102,809	$ 597,439	$ 298,482	$ (97,960)	$ (514,924)
Library	$ -	$ 545,794	$ 605,794	$ 890,786	$ 545,786
Park & Recreation	$ 1,262,544	$ 1,872,649	$ 2,152,864	$ 2,397,487	$ 2,555,084
Planning	$ 552,873	$ 552,873	$ 552,873	$ 552,873	$ 552,873
PW - General Services	$ 1,000,000	$ 500,000	$ 500,000	$ -	$ -
TSW - Storm Water	$ 14,712,352	$ 24,952,914	$ 21,623,694	$ 23,909,688	$ 25,914,270
TSW - Street	$ 2,658,705	$ 1,962,704	$ 6,962,704	$ 7,962,704	$ 8,962,706
Total Expenditures	**$ 31,496,628**	**$ 46,831,739**	**$ 50,896,411**	**$ 53,815,578**	**$ 56,215,796**

Condition Assessments

Facilities Condition Assessments - Public Works - General Services					
FTE/Rev/Exp	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 1,000,000	$ 500,000	$ 500,000	$ -	$ -
Park Condition Assessments - Park and Recreation Department					
FTE/Rev/Exp	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 300,000	$ 300,000	$ 300,000	$ 300,000	$ 300,000

The City owns and maintains depreciable assets, including but not limited to infrastructure, streets, bridges, parks, public facilities, and airports. Due to tight financial constraints, the City has deferred maintenance and capital expenditures related to these assets, resulting in deteriorated structures, including parts of the City's infrastructure. Condition assessments are currently underway to evaluate approximately 1,200 City facilities and will continue through FY 2018. Condition assessments for streets are expected to be completed by June 2015. As these assessments are completed, the City will have a better understanding of funding needs related to maintenance and capital expenditures of its depreciable assets.

Funding for the FY 2016-2020 Outlook includes non-personnel expense for General Fund facility condition assessments that are anticipated to continue through Fiscal Year 2018. These assessments require a $1.0 million increase in Public Works – General Services for FY 2016 and $0.5 million in FY 2017 and FY 2018 to address the backlog of General Fund owned and operated facilities. The facility condition assessments are required for health and safety conditions of the building occupants, code violations, energy saving opportunities, and City planning.

This request also includes $0.3 million for FY 2016 through FY 2020 for park condition assessments. Phase one of the park assets condition assessment is anticipated to be completed in early calendar year 2015 and phase two is anticipated to be completed by mid-calendar year 2015. The following phases of park asset condition assessments are anticipated to continue through FY 2020. These assessments require an additional $0.3 million each year which will support the development, identification, and maintenance of the condition assessment study of all park assets (i.e. playgrounds, turf, etc.) within City limits.

Capital Investment

On March 20, 2012, the City Council approved a deferred capital funding plan, known as Enhanced Option B, which provides for bond funding totaling $419.3 million over a five-year period from fiscal years 2013 through 2017, and increasing annual cash funding for maintenance and repair and capital expenditures from $50.0 million in FY 2014 to $79.0 million by FY 2017. The table below details the Council-approved Enhanced Option B funding plan approved in 2012.

Enhanced Option B (March 2012)	FY 2012	FY 2013	FY2014	FY 2015	FY 2016	FY 2017
Deferred Capital Component						
Operations and Maintenance		$ 52,700,000	$ 50,000,000	$ 62,000,000	$ 66,000,000	$ 79,040,000
Capital (Debt Service)		$ 5,608,845	$ 11,591,614	$ 17,649,167	$ 24,379,781	$ 31,067,020
Total Budget Appropriations		$ 58,308,845	$ 61,591,614	$ 79,649,167	$ 90,379,781	$ 110,107,020
New Bond Issuance (Net)	$ 75,000,000	$ 80,000,000	$ 81,000,000	$ 90,000,000	$ 84,160,000	$ 84,160,000
Use of Projected Fiscal Year 2012 Surplus		$ 6,900,000				
Total Capital/Maintenance Program		**$ 127,700,000**	**$ 130,000,000**	**$143,000,000**	**$ 156,000,000**	**$ 163,200,000**

In February 2014, the City Council authorized the issuance of Public Facility Financing Authority (PFFA) lease revenue bonds, in a principal amount not to exceed $130.0 million to provide approximately $120.0 million for various General Fund capital improvements. The issuance of these bonds was delayed due to a lawsuit challenging the legality of the City's lease financing structure. On November 3, 2014, the Superior Court denied the legal challenge on 2014 Series A portion of the City Council authorization, allowing the City to proceed with the issuance of an installment of the bonds estimated at $71.0 million. The City expects to issue the Series A 2014 installment in December 2014, subject to the City Council authorization of the updates to the bond offering statement.

The table below shows the budgeted maintenance and repair, cash-funded capital expenditures, and debt service costs for infrastructure funding, as well as the bond issuance authorizations in Fiscal Years 2009 through 2015. Fiscal Years 2016 through 2020 incorporate the Enhanced Option B proposal with the following:

- Bond issuances of $84.2 million in FY 2016 and FY 2017
- 2.0 percent inflation factor each year for maintenance and repair and cash-funded capital expenditures for FY 2018 through FY 2020

FY2016-2020 Outlook (Updated November 2014)	FY 2009-2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Cash Funding									
Maintenance and Repair[1]		$ 45,800,000	$ 52,608,369	$ 53,090,687	$ 66,000,000	$ 79,040,000	$ 80,620,800	$ 82,233,216	$ 83,877,880
Capital Expenditures[1]		$ 8,300,000	$ 3,500,000	$ 17,266,945					
Bond Debt Service (Series 2009 - 2017)[2]		$ 10,700,000	$ 14,100,000	$ 16,600,000	$ 21,700,000	$ 27,000,000	$ 32,300,000	$ 32,300,000	$ 32,300,000
Total Cash Funding		$ 64,800,000	$ 70,208,369	$ 86,957,632	$ 87,700,000	$ 106,040,000	$ 112,920,800	$ 114,533,216	$ 116,177,880
Bond Issuance Authorization	$178,298,000 [3]	$ 35,000,000	$ -	$ 120,000,000 [4]	$ 84,160,000 [5]	$ 84,160,000 [5]	TBD	TBD	TBD
Total[6]		**$ 129,100,000**	**$ 91,108,369**	**$ 53,090,687**	**$186,000,000**	**$ 163,200,000**	**$ 164,780,800**	**TBD**	**TBD**

[1] Maintenance and Repair and Capital Expenditures cash funding are equivalent to the Operations and Maintenance category in Enhanced Option B. These two categories combined are classified as cash funding, from the General Fund or other funding sources such as TransNet, Prop 42 Replacement, and Street Damage Fees, to maintain an asset. The split between Maintenance and Repair and Capital Expenditures for Fiscal Years 2016 through 2020 will be determined during the development of each Fiscal Year's budget.

[2] Consists of actual debt service for issuances of $103.3 million in 2009, $75 million in 2012, and $35 million in 2013 and estimated debt service for FY2015 - FY2017 issuances based on current interest rates which are subject to change. For planning purposes, all new bond issuances are assumed to occur in the 3rd quarter of a fiscal year resulting in the debt service impact commencing in the following fiscal year.

[3] Consists of bond funds of $103.3 million in FY2009 and $75.0 million in FY2012.

[4] $120.0 million in Deferred Capital CIP bonds were approved by City Council in Fiscal Year 2014 and the Series A 2014 is anticipated to be issued in December 2014.

[5] Consistent with Enhanced Option B. Actual bond issuances to occur based on spend down trends from previous issuances.

[6] Total consists of the current Fiscal Year's Maintenance and Repair and Capital Expenditures cash funding, and the previous Fiscal Year's Bond Issuance Authorization since the bond proceeds are assumed to be received in the next Fiscal Year.

The following table displays the anticipated debt service payments for Fiscal Year 2016 through Fiscal Year 2020 for capital bond issuances.

Five Year Outlook - FY 2016 - 2020
CIP Bonds - Debt Service Projections
($ in millions)

Bond Issuance	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
DC 1 - $103.3 million	$ 7,400,000	$ 7,400,000	$ 7,400,000	$ 7,400,000	$ 7,400,000	$ 7,400,000
DC 2 - $75.0 million	$ 4,600,000	$ 4,600,000	$ 4,600,000	$ 4,600,000	$ 4,600,000	$ 4,600,000
DC 2A - $35.0 million	$ 2,200,000	$ 2,200,000	$ 2,200,000	$ 2,200,000	$ 2,200,000	$ 2,200,000
Proposed Issuances (1)						
DC 3 - $120.0 million		$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000	$ 7,500,000
DC 4 - $84.16 million			$ 5,300,000	$ 5,300,000	$ 5,300,000	$ 5,300,000
DC 5 - $84.16 million				$ 5,300,000	$ 5,300,000	$ 5,300,000
Subtotal - Increases for the FY 2016-2020 Outlook	**7,500,000**	**$ 12,800,000**	**$ 18,100,000**	**$ 18,100,000**	**$ 18,100,000**	
Total	**$ 14,200,000**	**$ 21,700,000**	**$ 27,000,000**	**$ 32,300,000**	**$ 32,300,000**	**$ 32,300,000**

1. Assumptions: CIP Bonds, DC 3 - DC5, are assumed to be issued annually starting in early calendar year 2015; debt service for each of the bond series is assumed to commence in the following fiscal year. All projections for the Proposed Issuances are based on an assumed borrowing cost of approximately 4.6%.

Transportation & Storm Water Department – Storm Water Division

Flood Risk Management / Comprehensive Load Reduction Plan (CLRP)

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	29.00	44.00	57.00	62.00	66.00
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 14,712,352	$ 24,952,914	$ 21,623,694	$ 23,909,688	$ 25,914,270

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, and 15 storm water pump stations. On May 8, 2013, the Regional Water Quality Control Board (RWQCB) issued a new storm water permit in order to establish the conditions under which pollutants can be discharged from the City's storm drain system to local streams, coastal lagoons, and the ocean. The permit requires compliance with the federal Clean Water Act and storm water regulations. The City of San Diego is one of 21 entities in the San Diego region affected by the new storm water permit which took effect in July 2013, and requires all entities to come into compliance by calendar year 2018 per water quality regulations. This permit consolidated storm water regulations for Total Maximum Daily Load (TMDL) for metals and bacteria and Areas of Special Biological Significance (ASBS) requirements.

With a deadline of 2018 to comply with the new water quality regulations, the Storm Water Division will require significant increases in funding for both operating and capital expenses throughout the Outlook period. These operating increases amount to 29.00 FTEs and $14.7 million in FY 2016 for Flood Risk Management and the Comprehensive Load Reduction Plan (CLRP). The amount of revenue growth projected in the Outlook allocated to these programs increases over the five year period to a total increase of 66.00 FTEs and $25.9 million by FY 2020. In addition to these operating expenses, Capital Improvements Program (CIP) requirements to comply with the permit are significant each year with $110.0 million needed in FY 2016 increasing to $155.8 million by FY 2020. This Outlook addresses a small portion of the anticipated capital need through FY 2020. Of the $120.0 million infrastructure bond authorization approved by the City Council in Fiscal Year 2014, $22.0 million is anticipated to be allocated for storm drain infrastructure improvements. An additional $2.9 million is anticipated to be transferred from the Storm Water Division's Operations and Maintenance budget each year, to support storm water CIP projects. To remain in compliance with the permit, an additional $81.1 million is anticipated to be required in CIP storm water infrastructure funding in Fiscal Year 2016. These operating and capital funding needs are the minimum amounts necessary to meet and comply with the new storm water permit as it exists now and associated regulations by 2018. The following table displays the total amounts to be allocated to the Storm Water Division for compliance with the new storm water permit over the next five years. The Operations and Maintenance portion is included in this Outlook; however, the majority of the CIP needs remain unfunded.

Storm Water Funding

Storm Water Compliance Requirements	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Operations & Maintenance[1]	**$ 48,078,861**	**$ 58,319,423**	**$ 54,990,203**	**$ 57,276,197**	**$ 59,280,779**
Difference From Fiscal Year 2015					
Comprehensive Load Reduction Plan (CLRP)	$ 5,472,302	$ 12,693,499	$ 9,860,413	$ 12,872,064	$ 11,271,735
Flood Risk Management	$ 9,240,050	$ 12,259,415	$ 11,763,281	$ 11,037,624	$ 14,642,535
Total Difference From Fiscal Year 2015	$ 14,712,352	$ 24,952,914	$ 21,623,694	$ 23,909,688	$ 25,914,270
Capital Improvements Program (CIP)	**$ 110,013,269**	**$ 136,097,896**	**$ 177,968,303**	**$ 197,357,503**	**$ 155,786,748**
CIP Funding from Operations & Maintenance Budget	$ 2,850,000	$ 2,850,000	$ 2,850,000	$ 2,850,000	$ 2,850,000
CIP Bond Funding Planned	$ 26,080,000	$ 26,080,000	TBD	TBD	TBD
Additional Funding Needed	$ 81,083,269	$ 107,167,896	$ 175,118,303	$ 194,507,503	$ 152,936,748
Total Storm Water Compliance Requirements	**$ 158,092,130**	**$ 194,417,319**	**$ 232,958,506**	**$ 254,633,700**	**$ 215,067,527**

1. Amounts do not include fixed fringe benefits or Transfers to CIP for Fiscal Years 2016 through 2020.

If the City of San Diego does not meet the required storm water regulations by 2018, the City may incur penalties which can amount to $10,000 per day per violation from the State (Regional Water Quality Control Board), and federal EPA penalties of $27,500 per day per violation. The City can also potentially be subject to third party lawsuits. It is important to note that the City of San Diego is working with the California Regional Water Quality Control Board and the State Water Board to encourage reasonable and responsible implementation of storm water regulations in the State of California, which could beneficially impact the projected funding needs discussed above.

Transportation & Storm Water Department – Street Division

Construction - Roadways/Minor Contracts Support

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	6.00	6.00	6.00	6.00	6.00
Revenue	$ 410,851	$ 410,851	$ 410,851	$ 410,851	$ 410,851
Expense	$ 638,003	$ 487,671	$ 487,671	$ 487,671	$ 487,671

The Roadways/Minor Contracts Support request includes the addition of 6.00 FTEs, revenue, and associated non-personnel expenses to support Transportation Engineering Operations and other City departments for minor construction services of roadways. In-house construction crews will provide dedicated construction services to install missing sidewalks, curbs/gutters, ADA ramps, and crosswalk improvements. One-time expenses are included for vehicles along with asphalt and concrete supplies, materials, and maintenance expenses from FY 2016 through FY 2020.

Engineering Design and Construction Group/Minor Contracts Support

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	7.00	7.00	7.00	7.00	7.00
Revenue	$ 445,885	$ 445,885	$ 445,885	$ 445,885	$ 445,885
Expense	$ 743,746	$ 562,466	$ 562,466	$ 562,466	$ 562,467

The Engineering Design and Construction Group/Minor Contracts Support request includes the addition of 7.00 FTEs, revenue, and associated non-personnel expenses to support Transportation Engineering Operations (TEO) and other City departments. The Engineering Design and Construction Group will support design and construction services associated with reimbursable projects requested by TEO and Disability Services, increasing the number of infrastructure projects completed. This request also includes the addition of vehicles and one office trailer for the Engineering Design and Construction Group.

Construction-Traffic/Signal Condition Assessment

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	5.00	5.00	5.00	5.00	5.00
Revenue	$ 307,549	$ 565,680	$ 565,680	$ 565,680	$ 565,680
Expense	$ 591,526	$ 383,526	$ 383,526	$ 383,526	$ 383,526

The Construction Traffic/Signal Condition Assessment request includes the addition of 5.00 FTEs, revenue, and associated non-personnel expenses to support Transportation Engineering Operations and other City departments for traffic signal condition assessments. In-house construction crews will provide dedicated construction services to install traffic signals, traffic calming measures, crosswalk/flashing beacon improvements, installation of park and parking lot lighting and street light pole attachments. Traffic signal, street lighting parts, other supplies and materials are also included to provide minor construction services under $250,000.

Operation & Maintenance - Roadways Backfill Sidewalk/Curb/Gutter/Mill and Pave

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	5.00	5.00	5.00	5.00	5.00
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 518,591	$ 421,921	$ 421,921	$ 421,921	$ 421,923

This request includes the addition of 5.00 FTEs, revenue, and associated non-personnel expenses to support the Transportation Engineering Operations and other City departments

for minor construction services of sidewalk, curb/gutter, and mill and pave improvements Citywide. This crew will complete small scale capital projects identified in the City's capital needs assessments. This request also includes two vehicles to support the group and the addition of supplies for asphalt, concrete, and other materials.

Operation & Maintenance - Traffic Group/Bike Master Plan

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	2.00	2.00	2.00	2.00	2.00
Revenue	$ 89,618	$ 89,618	$ 89,618	$ 89,618	$ 89,618
Expense	$ 166,838	$ 107,119	$ 107,119	$ 107,119	$ 107,119

The Traffic Group/Bike Master Plan request includes the addition of 2.00 FTE, TransNet revenue, and associated non-personnel expenses to support installation and ongoing maintenance requirements for the Bike Master Plan Operations & Maintenance - Traffic Group. Utility workers will support the installation and ongoing maintenance of bike lane striping, legends, bike rakes, and lockers Citywide.

Streets, Sidewalks, and Streetlights Infrastructure

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE					
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ -	$ -	$ 5,000,000	$ 6,000,000	$ 7,000,000

This request includes the addition of non-personnel costs related to installation and ongoing maintenance of streets, sidewalks, and streetlights beginning in Fiscal Year 2018. Although specific projects have not been identified for these funds, this request ensures continued General Fund increases in the commitment to improving the City's infrastructure. This amount is in addition to other funding sources (i.e. TransNet, Proposition 42 Replacement, Street Damage Fees, etc.) for capital investments. The amount to be allocated to streets, sidewalks, and streetlights will be determined through the annual budget process.

Library Department

Branch Library Expansions

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	2.00	2.00	3.62	3.62
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ -	$ 270,794	$ 270,794	$ 545,786	$ 545,786

Two branch libraries will undergo expansion during the Outlook period, the Skyline Branch Library and the Mission Hills Branch Library. The Skyline Branch will be expanding from 4,400 square feet to 15,000 square feet in FY 2017 and the Mission Hills Branch will be expanding from 3,850 square feet to 15,000 square feet in FY 2018. These branch library expansions have been identified for funding in the third Deferred Capital (DC3) bond issuance which will fund the capital cost of expanding these libraries, while the increase for additional personnel and non-personnel operating expenditures are reflected in the table above. Non-personnel expenditure additions include supplies, energy and utility costs, and contractual costs for landscaping, security, and janitorial services.

Radio Frequency Identification (RFID) Conversion

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE					
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ -	$ 275,000	$ 335,000	$ 345,000	$ -

This request provides funding to continue the RFID conversion that began with the Downtown Central Library. This level of funding assumes the General Fund will bear the entire cost of the program if no other sources are available. All library branches are expected to be converted by Fiscal Year 2019. RFID technology lends itself better to automation and self-service in libraries, offers enhanced security, and ergonomic benefits.

Park & Recreation Department

Multiple Species Conservation Program (MSCP)

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE					
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 520,726	$ 120,726	$ 120,726	$ 120,726	$ 120,726

This request supports the General Fund portion of the Multiple Species Conservation Program (MSCP). The request includes the addition of one-time non-personnel expenses for the removal of accumulated silt behind the Old Mission Dam in FY 2016. The request also includes non-personnel expenses for biological monitoring contracts and baseline surveys for FY 2016 through FY 2020 for federally required Citywide Natural Resource Management Plans.

New Park and Recreation Facilities

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	2.52	10.73	14.37	16.28	17.68
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 441,818	$ 1,451,923	$ 1,732,138	$ 1,976,761	$ 2,134,358

This request includes the addition of FTE and non-personnel expenses for new Park and Recreation Facilities projected to open during the FY 2016-2020 Outlook period. This request displays the City's commitment to investing in neighborhood services by increasing the access to Park and Recreation facilities throughout the City. New Park and Recreation facilities projected for the FY 2016-2020 Outlook period include mini-parks, pocket parks, and joint-use athletic fields. These new facilities are listed below by fiscal year.

Fiscal Year 2016:

- City-Miramar College District Joint-Use
- Creekside Park
- Montgomery Academy Joint-Use
- Phyllis Place Park
- University Village Tot Lot Playground
- Wegeforth Elementary School Joint-Use

Fiscal Year 2017:

- Angier Elementary School Joint-Use
- Black Mountain Ranch Community Park
- Canyonside Community Park Improvements
- Civita Central Park
- Del Mar Mesa Neighborhood Park
- Del Sur Neighborhood Park
- Linda Vista Skate Park
- Mira Mesa Community Park Expansion - Phase 1
- Torrey Hills Neighborhood Park
- Torrey Meadows Neighborhood Park

Fiscal Year 2018:

- Carmel Valley Neighborhood Park
- Fairbrook Neighborhood Park
- Franklin Ridge Pocket Park
- Salk Neighborhood Park & Joint-Use

Fiscal Year 2019:

- Canyon Hills Resource Park Improvements

- Treena Mesa Sports Field Joint-Use
- Wagenheim Joint-Use

Fiscal Year 2020:

- Pacific Highlands Ranch Community Park

Environmental Services Department

Compressed Natural Gas (CNG) Fueling Station

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 102,809	$ 597,439	$ 298,482	$ (97,960)	$ (514,924)

This request is for the construction of a Compressed Natural Gas (CNG) Fueling Station at the Miramar Operations Center. The CNG Fueling Station will allow for the conversion of the City's fleet of refuse and recycling vehicles from diesel to natural gas, consistent with the strategies of the City's Climate Action Plan. The amount requested includes the estimated General Fund share of debt service and operating expenses necessary to construct and operate the CNG fueling station. Once operational, the General Fund will directly benefit from this facility in the form of fuel cost savings.

Citywide Program Expenditures

Enterprise Asset Management (EAM)

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 3,707,346	$ 3,047,367	$ 100,000	$ 100,000	$ 100,000

The ERP Enterprise Asset Management (EAM) implementation is a strategic project for investment in, and support of, the Citywide ERP System. The EAM project includes General Fund implementation costs and ongoing software maintenance. This project provides for the establishment of an integrated, real-time ERP asset management software solution that builds upon the existing Citywide ERP platform and will enable staff to conduct in-depth analysis of the maintenance activities, develop effective predictive and preventative maintenance and capital renewal plans, and better leverage resources. Citywide, multiple legacy maintenance management systems will be replaced with one solution resulting in increased operational efficiencies while reducing annual software maintenance expenses.

Planning Department

Support for Community Plan Updates & Amendments

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	3.00	3.00	3.00	3.00	3.00
Revenue	$ 46,380	$ 46,380	$ 46,380	$ 46,380	$ 46,380
Expense	$ 552,873	$ 552,873	$ 552,873	$ 552,873	$ 552,873

This request includes the addition of 3.00 FTEs, revenue, and non-personnel expenses to perform General Plan maintenance and additional community plan updates. The requested positions would provide additional professional staff to speed the completion of community plan updates currently being performed and to assist in the completion of additional community plan updates.

Public Safety

The Public Safety Priority Initiative focuses on critical public safety needs by prioritizing projected new revenues for Police, Fire, and Lifeguard services. These General Fund departments have identified critical programs and projects during the Outlook period that will support increased public safety.

For FY 2016, the Public Safety Priority Initiative is projected to increase expenditures by $21.9 million. For FY 2020, Public Safety Priority Initiative grows to expenditures of $46.5 million. The following table displays the total expenditure adjustments by department identified within the Public Safety Priority Initiative.

Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue	$ 6,999,462	$ 9,204,045	$ 11,706,196	$ 15,196,608	$ 16,331,681
Lifeguard	$ 321,944	$ 321,944	$ 279,167	$ 279,167	$ 233,333
Police	$ 14,546,733	$ 11,718,835	$ 18,862,280	$ 25,353,955	$ 29,957,381
Total Expense	**$ 21,868,139**	**$ 21,244,824**	**$ 30,847,643**	**$ 40,829,730**	**$ 46,522,395**

Fire-Rescue Department

Public Safety – Computer Aided Dispatch (CAD) System

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 169,230	$ 1,552,692	$ 437,307	$ 62,500	$ 62,500

This request includes an estimate of the Fire-Rescue Department's share of the replacement of the Public Safety CAD System. The CAD System supports the City's 911 emergency call services and is used dispatch and monitor the status of public safety resources in the field. Cost estimates include hardware, software, installation, and ongoing maintenance expenses. A Request for Proposals (RFP) was issued during the first quarter of FY 2015 and proposals are currently being reviewed. It is anticipated that installation of the Fire-Rescue Department's CAD System will occur during FY 2017.

Fire Academies

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 1,339,428	$ 1,339,428	$ 1,339,428	$ 1,339,428	$ 1,339,428

The FY 2016-2020 Baseline Projections includes funding for one fire academy in each year of the Outlook period. This request provides funding for two additional fire academies in each fiscal year for a total of three fire academies per year. This request includes the personnel expense for the academy coordinator, classroom instructors, administrative support, and the backfilling of positions to conduct candidate interviews. The request also includes funding for non-personnel expenditures related to candidate screening, supplies, and equipment.

Exhaust Extraction System Repair/Replacement

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000

This request includes the addition of expenditures related to the replacement of fire station exhaust extraction equipment as required by the memorandum of understanding between the City and the Firefighter's labor union (Local 145).

Fast Response Squad

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 1,474,242	$ 1,474,242	$ 1,474,242	$ 1,474,242	$ 1,474,242

The FY 2015 Adopted Budget included one-time funding for a pilot Fast Response Squad. This request provides funding for continuation of the pilot Fast Response Squad and adds funding for an additional Fast Response Squad throughout the Outlook period. Each Fast Response Squad is staffed by a Fire Captain and a Firefighter for 12 hours per day. The request includes both personnel expense as well non-personnel expense for supplies and equipment.

New Fire Station Facilities

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	12.00	30.00	36.00	72.00	84.00
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 3,966,562	$ 4,787,683	$ 8,405,220	$12,270,438	$13,405,511

Six new fire stations are anticipated to be added within the Fire-Rescue Department during the Outlook period. Based on the FY 2015 Adopted Capital Improvement Program (CIP), new stations are anticipated to become operational in the following years:

Fiscal Year 2016:

- Eastside Mission Valley Fire Station

Fiscal Year 2017:

- Bayside Fire Station
- Skyline Hills Fire Station

Fiscal Year 2019:

- Home Avenue Fire Station
- Permanent Paradise Hills Fire Station

Fiscal Year 2020:

- College Avenue Fire Station

This request provides funding for operational expenses as each new fire station will require personnel, the purchase of a new fire engine(s), and non-personnel expenditures such as firefighter safety tools and apparatus equipment.

Lifeguard Services

Vessel Replacement Plan

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 321,944	$ 321,944	$ 279,167	$ 279,167	$ 233,333

The Lifeguard Vessel Replacement Plan creates a fund for the replacement of the Lifeguard Division's fire, bay patrol boats, and surf rescue boats. This fund is similar to the City's vehicle assignment fees in which funds are transferred into each year in order to maintain a regular replacement schedule of vessels.

Police Department

The Police Department developed a Five-Year Plan (FY 2014 – FY 2018) as a framework to begin the process of rebuilding the Department in the areas most impacted by past budget reductions. The Department's Five-Year Plan was first presented to City Council during FY

2013 but was updated and approved by City Council on November 5, 2013. The approved plan includes both civilian and sworn personnel and equipment needed to achieve greater levels of service in the coming years. Although the full Police Department Five-Year Plan is not included within the FY 2016-2020 Outlook, the Plan is the basis for prioritizing the Department's requests within the City's limited resources.

The following tables detail the sworn and civilian positions as well as equipment expenditures included within the FY 2016-2020 Outlook.

Civilian Positions and Equipment

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	13.50	27.00	40.50	54.00	54.00
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 853,048	$ 1,604,576	$ 2,356,105	$ 3,127,133	$ 3,127,133

This request provides for the addition of 54.00 civilian positions and related equipment within the Police Department during the FY 2016-2020 Outlook period. Civilian positions requested include Dispatchers, Crime Lab staff, Property Clerks, Records staff, Police Service Officers, Police Investigative Aides, Analyst staff, and support positions. The request also includes non-personnel expense for equipment and supplies for the new civilian positions.

Police Officer Positions and Equipment

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	32.00	64.00	96.00	96.00
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 1,090,198	$ 2,817,490	$ 5,798,406	$ 8,779,322	$ 8,942,748

This request provides for the addition of non-personnel expense funding in FY 2016 to support an increase in the Police Department's funded positions for new recruits. The Outlook does not include the addition of Police Officer positions in FY 2016, as the Department currently has sufficient vacant Police Officer positions to be filled with new recruits. Beyond FY 2016, this request provides for the addition of 96.00 Police Officer positions that will allow the Department to continue to hold four academies per year from FY 2017 through FY 2020. In addition to personnel expense, this request includes non-personnel expense for equipment and supplies for the new Police Officer positions.

Police Department Air Support Maintenance & Engine Overhauls

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 1,115,000	$ 1,190,000	$ 1,275,000	$ 1,360,000	$ 1,450,000

This request provides funding for the overhaul of the Police Department's helicopter engines. Historically, helicopter engine overhaul, maintenance, and fuel expenses have been funded by a combination of grant funding and the Seized & Forfeited Assets Fund; however, insufficient funding is available from these sources to continue to fund maintenance and engine overhaul expenses. The Seized & Forfeited Assets Fund will continue to fund annual fuel expenses.

Police Body Worn Cameras

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 1,572,585	$ 216,000	$ 162,000	$ -	$ -

This request includes expenses associated with the purchase of body worn cameras to implement the program throughout the entire Police Department. Body worn cameras are worn by police officers to record interactions with the public. The audio and visual recordings are stored digitally and used as evidence in court and for Department purposes. This request will provide the Police Department with 400 new cameras in FY 2016, for a total of 1,000 body worn cameras.

Public Safety – Computer Aided Dispatch (CAD) System

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 4,975,902	$ 950,768	$ 850,769	$ 187,500	$ 187,500

This request includes an estimate of the Police Department's share of the replacement of the Public Safety CAD System. The CAD System supports the City's 911 emergency call services and is used to dispatch and monitor the status of public safety resources in the field. Cost estimates include hardware, software, installation, and ongoing maintenance expenses. A Request for Proposals (RFP) was issued during the first quarter of FY 2015 and

proposals are currently being reviewed. It is anticipated that installation of the Police Department's CAD System will occur during FY 2016.

First Proposal to San Diego Police Officers Association

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 1,740,000	$ 1,740,000	$ 5,220,000	$ 8,700,000	$13,050,000

The City is currently undergoing negotiations with the San Diego Police Officers Association. The amounts displayed in the table above reflect the City's First Proposal to the San Diego Police Officers Association. This expense projection is subject to negotiation. Upon conclusion of the negotiations, the final amounts will be included in the FY 2016 Proposed Budget.

Holiday Pay Side Letter with San Diego Police Officers Association

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 3,200,000	$ 3,200,000	$ 3,200,000	$ 3,200,000	$ 3,200,000

The City is currently undergoing negotiations with the San Diego Police Officers Association. The amounts displayed in the table above reflect the City's proposal to continue the Holiday Pay Side Letter with the San Diego Police Officers Association. This expense projection is subject to negotiation. Upon conclusion of the negotiations, the final amounts will be included in the FY 2016 Proposed Budget.

Technology Improvements

The Technology Improvements Priority Initiative focuses on improving the City's technology assets including upgrading operating systems, increased IT security, and enhancements to the Purchasing and Contracting, Human Resources and Financial Management modules within SAP. The City's Department of Information Technology has identified critical programs and projects that are anticipated to occur during the Outlook period and will allow the City to provide enhancements to technological assets that will increase operational efficiency and improve cyber security.

For FY 2016 the Technology Improvements Priority Initiative is projected to require an investment of $2.7 million. For FY 2020, the Technology Improvements Priority Initiative expenditure is reduced to $0.8 million as a result of efficiencies as the Department's requests move from implementation to ongoing maintenance. The following table displays the total expenditure adjustments within the Technology Improvements Priority Initiative.

Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Department of IT	$ 2,731,005	$ 1,150,418	$ 3,048,418	$ 772,418	$ 772,418
Total Expense	**$ 2,731,005**	**$ 1,150,418**	**$ 3,048,418**	**$ 772,418**	**$ 772,418**

Department of Information Technology (IT)

Microsoft Desktop Operating System Upgrade

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ -	$ -	$ 2,000,000	$ -	$ -

This request provides one-time funding for support of the migration of General Fund departments to the latest version of the Microsoft Desktop Operating System. This migration is anticipated to occur during FY 2018.

Transfer to Information Technology Fund

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 1,249,663	$ 781,816	$ 679,816	$ 679,816	$ 679,816

This request provides funding for the General Fund portion of Information Technology Fund expenditures identified by the Department of IT to occur during the FY 2016-2020 Outlook Period. This request includes funding of an upgrade to Microsoft Office 2013, support for IT and SAP security and anti-virus solutions, consultant services for the City's IT sourcing strategy, and replacement of the City's public meeting electronic docketing system known as SIRE.

Transfer to OneSD Support Fund

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 1,481,342	$ 368,602	$ 368,602	$ 92,602	$ 92,602

This request provides funding for the General Fund portion of the OneSD Support Fund expenditures identified by the Department of IT to occur during the FY 2016-2020 Outlook Period. This request includes funding for enhancements and upgrades for the Accounts Receivable/Accounts Payable, Public Budget Formulation, Purchasing and Contracting, and Success Factors Performance modules within SAP.

Transparency and Open Data

The Transparency and Open Data Initiative focuses on increasing transparency through technology, increasing the ease of access to online resources for City searches, storage and retention of City emails, and implementation of the Open Data Policy. The City's General Fund departments have identified critical programs and projects that are anticipated to occur during the Outlook period and will allow the City to provide enhancements to software systems, compliance programs, and business processes to improve reporting, account management, and overall efficiency.

For FY 2016, the Transparency and Open Data Investment Priority Initiative is projected to increase revenues by $0.1 million and expenditures by $0.9 million. The following table displays the total revenue and expenditure adjustments by department identified within the Transparency and Open Data Priority Initiative.

Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
City Treasurer	$ 115,997	$ 115,997	$ 115,997	$ 115,997	$ 115,997
Total Revenue	**$ 115,997**	**$ 115,997**	**$ 115,997**	**$ 115,997**	**$ 115,997**
City Comptroller	$ 500,000	$ 100,757	$ 100,757	$ 100,757	$ 100,757
City Treasurer	$ 417,644	$ 614,402	$ 514,402	$ 339,402	$ 339,402
Total Expenditures	**$ 917,644**	**$ 715,159**	**$ 615,159**	**$ 440,159**	**$ 440,159**

Office of the City Comptroller

Document Retention Software

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	1.00	1.00	1.00	1.00
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 500,000	$ 100,757	$ 100,757	$ 100,757	$ 100,757

Addition of one FTE and expenditures related to the retention of accounting records. As the current system nears capacity, the Office of the Comptroller will need to identify a software solution for document retention of grant and bond documents, in addition to other accounting records. This will ensure the adequacy of documents needed for audit and public information requests.

Office of the City Treasurer

PCI Compliance

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	1.00	1.00	1.00	1.00
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ -	$ 86,757	$ 86,757	$ 86,757	$ 86,757

This request includes the addition of one FTE to partner with the Department of IT in administration of the Payment Card Industry (PCI) Compliance program, assist in annual compliance certification, review Citywide PCI documentation and policies and conduct training for the City's workforce to safeguard credit card information.

Business Regulatory and Taxation Consolidation Project Phase II - Fire Permits

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ -	$ 260,000	$ 10,000	$ 10,000	$ 10,000

Addition of expenditures related to Phase II of the Business Regulatory and Taxation Consolidation Project. This phase of the project adds the Fire-Rescue Department's permitting process to the Business Regulatory functions in the Office of the City Treasurer. Expenditures include an increase in postage, printing, and banking expenses.

Treasury Cashiering System

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 120,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000

Addition of expenditures related to the replacement and ongoing maintenance of a Point of Sale (POS) Cashiering system that will fully integrate with the City's ERP system.

Delinquent Accounts Collections System Upgrade and Replacement

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 40,000	$ 40,000	$ 240,000	$ 65,000	$ 65,000

This request includes the addition of expenditures related to the upgrade and replacement of the Delinquent Accounts Collection System. This project will provide enhanced reporting and improved account management.

Payment Hub - Consolidation of Online Payments into One System

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 100,000	$ 50,000	$ -	$ -	$ -

Addition of expenditures related to the City's centralized payment transaction system. This system will provide an enterprise solution that allows conformity with a standardized electronic payment solution.

Online Residential Parking Permit System

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	-	-	-	-	-
Revenue	$ -	$ -	$ -	$ -	$ -
Expense	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000

Addition of expenditures related to the implementation of an online residential parking permitting system. The new system will provide residential parking customers more options in completing the annual permitting process.

Transient Occupancy Tax (TOT)/Tourism Marketing District (TMD) Revenue Audit

FTE/Rev/Exp	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
FTE	2.00	2.00	2.00	2.00	2.00
Revenue	$ 115,997	$ 115,997	$ 115,997	$ 115,997	$ 115,997
Expense	$ 142,644	$ 142,644	$ 142,644	$ 142,644	$ 142,644

This request includes the addition of revenue, personnel, and non-personnel expenditures related to the enhanced enforcement of short term rental properties. The addition of two FTEs will allow for increased TOT/TMD outreach and enforcement of the City's tax provisions as they relate to short term rental properties. It is anticipated these compliance efforts will generate additional revenue to offset the increased expenses.

Reserves

The City's Reserve Policy was last amended by the City Council in July 2014 to increase the reserve level in the General Fund and grow and maintain the Risk Management reserves to support the City's fiscal position and resilience. The Reserve Policy establishes reserve targets and funding schedules for all major funds to help withstand the economic impact of unanticipated events such as natural disasters or significant reductions in revenues. This section primarily focuses on the reserves of the General Fund, but also discusses the General Fund's contributions to the Public Liability Fund, Workers' Compensation Fund, and Long Term Disability Fund.

The City's General Fund Reserve is comprised of the Emergency Reserve and the Stability Reserve. The City's Reserve Policy requires that the Emergency Reserve and Stability Reserve equal 8.0 percent and 6.0 percent, respectively, of the most recent three-year average of annual audited General Fund revenues. Combined, the Emergency Reserve and Stability Reserve result in a total General Fund Reserve target level of 14.0 percent of General fund operating revenues.

Based on the most recent three year average of audited actuals, the FY 2015 General Fund Reserve target of 14.0 percent is $149.8 million. At the time of release of this Outlook, the FY 2015 ending fund balance of the General Fund is projected to be $167.2 million or 15.6 percent of General Fund operating revenues, slightly in excess of the reserve target.

The following table displays a projection of the 14.0 percent General Fund Reserve target over the next five years based on projected revenues included in the FY 2016-2020 Outlook.

($ in millions)

GENERAL FUND RESERVES[1]	Fiscal Year 2016		Fiscal Year 2017		Fiscal Year 2018		Fiscal Year 2019		Fiscal Year 2020	
Projected General Fund Reserve	**$ 157.5**	**14.0%**	**$ 161.0**	**14.0%**	**$ 162.2**	**14.0%**	**$ 167.9**	**14.0%**	**$ 172.9**	**14.0%**
Emergency Reserve - 8.0%	$ 90.0	8.0%	$ 92.0	8.0%	$ 92.7	8.0%	$ 95.9	8.0%	$ 98.8	8.0%
Stability Reserve - 6.0%	$ 67.5	6.0%	$ 69.0	6.0%	$ 69.5	6.0%	$ 71.9	6.0%	$ 74.1	6.0%

1. Reserve percentage calculations based on projected operating revenues for previous three fiscal years (ie. FY 2016 percentages based on estimated FY 2013-2015 operating

With the General Fund Reserve target set at 14.0 percent of operating revenues, as the operating revenue of the General Fund grow each fiscal year, the amount required to meet the reserve target also increases as shown in the table above. The FY 2016-2020 Outlook assumes the City will maintain General Fund Reserve targets in each fiscal year through the use of excess equity if available, or by appropriating contributions to the reserves through the budget development or monitoring process.

Workers' Compensation Fund Reserve

The City works to build sufficient reserves to pay accrued and forecasted Workers' Compensation liabilities based on annual valuation reports prepared by an independent actuary. The annual actuarial liability valuations for the three most recent fiscal years are used to determine the Workers' Compensation value of outstanding liability for the purpose of calculating the reserve level. Per the City's Reserve Policy, the annual reserve contributions are reassessed every two years.

The City's workers' compensation liability is $220.5 million as of June 30, 2014 based on the valuation conducted by Buck Consultants. Using this latest valuation, the average liability for FY 2012 through FY 2014 is $193.8 million in Workers' Compensation for claims Citywide.

The City's Reserve Policy states that 25.0 percent of the average value of outstanding actuarial liability, or $48.5 million, shall be placed in reserves. As of June 30, 2014, the balance of the Workers' Compensation Reserve is approximately $47.5 million or 24.5 percent of the average outstanding liability for FY 2012 through FY 2014. The FY 2015 Adopted Budget included a $1.0 million contribution ($0.8 million General Fund) to the Workers' Compensation Reserve. Including this amount in the Workers' Compensation Reserve balance, the reserve is projected to be met with $48.5 million or 25.0 percent of the average of the outstanding liability in FY 2015. As a result, no contributions to the Workers' Compensation Fund Reserve are projected for the FY 2016-2020 Outlook.

($ in millions)

Workers' Compensation Reserve	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Beginning Reserve Balance	$ 48.5	$ 48.5	$ 48.5	$ 48.5	$ 48.5
General Fund Contribution	-	-	-	-	-
Citywide Contribution	$ -	$ -	$ -	$ -	$ -
Ending Reserve Balance	**$ 48.5**	**$ 48.5**	**$ 48.5**	**$ 48.5**	**$ 48.5**
Ending Reserve Balance as a Percent of Outstanding Liability	25.0%	25.0%	25.0%	25.0%	25.0%

As new actuarial valuations are completed, and the three year average liability changes, the workers' compensation reserve policy will be revised as required to adjust the policy target to maintain a 25.0 percent reserve.

Public Liability Fund Reserve

The City continues with the Reserve Policy goal to build sufficient reserves to pay outstanding and forecasted claim obligations, similar to the Workers' Compensation Fund Reserve. The City's Reserve Policy requires that the Public Liability Fund Reserve equal 50.0

percent of the value of the outstanding public liability claims. The annual actuarial liability valuations for the three most recent fiscal years are used to determine the value of the public liability for the purpose of calculating the reserve level. Per the City's Reserve Policy, the annual reserve contributions are reassessed every two years in order to ensure that the targeted goal is met in a manner that is balanced with other budget priorities. Based on the FY 2012 through FY 2014 annual actuarial valuations, the average value of the liability is $94.8 million.

The contribution to the Public Liability Fund reserve is solely funded by the General Fund. As of June 30, 2014, the balance of the Public Liability Fund Reserve was approximately $35.4 million or 37.0 percent of the average value of the outstanding actuarial liability. The FY 2015 Adopted Budget included a $12.8 million contribution to the Public Liability Fund resulting in a projected ending balance of $39.0 million, or 41.1 percent of the average outstanding liability. There are several large outstanding liabilities that are anticipated to be paid in FY 2015 and as a result the FY 2016-2020 Outlook includes General Fund contributions of $2.8 million in FY 2016, $2.8 million in FY 2017, $3.8 million in FY 2018 and $2.8 million in FY 2019 to the Public Liability Reserve. These projected contribution are required to meet the reserve target of 50.0 percent of the average value of the outstanding liability by FY 2019. The following table displays the contributions to Public Liability Reserve included in the FY 2016-2020 Outlook.

($ in millions)

Public Liability Reserve	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Beginning Reserve Balance	$ 35.1	$ 37.9	$ 40.8	$ 44.6	$ 47.4
General Fund Contribution	2.8	2.8	3.8	2.8	
Ending Reserve Balance	**$ 37.9**	**$ 40.8**	**$ 44.6**	**$ 47.4**	**$ 47.4**
Ending Reserve Balance as a Percent of Outstanding Liability	40.0%	43.0%	47.0%	50.0%	50.0%

Long Term Disability Fund Reserve

The City's Reserve Policy has a Long Term Disability Fund (LTD) Reserve target of $18.3 million and is expected to be achieved in FY 2016. As of June 30, 2014, the balance in the Long Term Disability Reserve was approximately $14.7 million. The FY 2015 Adopted Budget included a Citywide contribution of $2.0 million ($1.4 million General Fund) resulting in a projected balance of $16.7 million, or 91.0 percent of the average outstanding liability. The FY 2016-2020 Outlook includes a contribution of $1.6 million ($1.1 million General Fund) in FY 2016. With the FY 2016 reserve contribution, the Long Term Disability Reserve

is projected to be met at $18.3 million. The target reserve balance will be maintained to support the goal to transition to a fully insured long term disability program.

($ in millions)

Long Term Disability Reserve	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Beginning Reserve Balance	$ 16.7	$ 18.3	$ 18.3	$ 18.3	$ 18.3
General Fund Contribution	1.1	-	-	-	-
Citywide Contribution	$ 1.6	$ -	$ -	$ -	$ -
Ending Reserve Balance	**$ 18.3**	**$ 18.3**	**$ 18.3**	**$ 18.3**	**$ 18.3**
Ending Reserve Balance as a Percent of Outstanding Liability	100%	100%	100%	100%	100%

Conclusion

This Outlook focuses on the four Priority Initiative categories which continue the commitment to allocating resources to investments in infrastructure, neighborhoods, public safety, technology improvements, and transparency while maintaining the City's responsible financial management practices. While the main focus of the Outlook is the Priority Initiatives, additional information on departmental requests not included in the Outlook are also included as an attachment. However, this document is not a budget, and therefore does not include all departmental requests that may be identified and considered in the preparation of the FY 2016 and future budgets.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2015. This Outlook provides the City Council and the public information to facilitate an informed discussion during development of the FY 2016 Adopted Budget regarding the allocation of limited resources to meet the service needs of the residents of San Diego.

Attachment B

ATTACHMENT 1: FY 2016 - 2020 FIVE-YEAR FINANCIAL OUTLOOK
($ in millions)

BASELINE PROJECTIONS

GENERAL FUND REVENUES	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Property Taxes	$ 462.0	$ 479.6	$ 495.6	$ 512.1	$ 526.5
Sales Taxes	275.3	282.7	294.0	305.4	316.1
Sales Taxes - End of Triple Flip One-Time Adjustments[1]	12.6	9.5	-	-	-
Transient Occupancy Tax	99.4	104.9	110.1	115.6	120.8
Franchise Fees	73.4	73.7	74.1	74.3	74.4
Property Transfer Tax	9.6	10.5	11.5	12.5	13.5
Licenses and Permits	25.1	25.8	26.4	27.1	27.7
Fines, Forfeitures and Penalties	29.2	29.4	29.5	29.7	29.8
Revenue from Money and Property	48.4	50.4	51.6	52.9	54.1
Revenue from Federal and Other Agencies	9.3	9.3	9.3	9.2	9.2
Charges for Services	116.7	119.2	125.6	132.1	136.6
Other Revenue	4.4	4.4	4.4	2.4	2.4
Transfers In	75.8	79.9	84.0	88.5	93.0
BASELINE GENERAL FUND REVENUES	$ 1,241.4	$ 1,279.2	$ 1,316.0	$ 1,361.8	$ 1,404.2

GENERAL FUND EXPENDITURES	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Salaries & Wages	$ 494.1	$ 494.2	$ 495.1	$ 495.2	$ 494.6
Five-Year Employee Organization Agreements[2]	9.3	11.0	12.7	12.7	12.7
Retirement Actuarially Determined Contribution (ADC)[3]	189.3	187.9	187.2	187.2	187.5
Flexible Benefits	55.8	55.8	55.8	55.8	55.8
Other Post Employment Benefits (OPEB)	38.2	38.2	38.2	38.2	38.2
Workers' Compensation	19.9	20.3	20.7	21.1	21.5
Supplemental Pension Savings Plan (SPSP)	12.5	12.5	12.5	12.5	12.5
Employee Offset Savings (EOS)	8.0	8.0	8.0	8.0	8.0
Other Fringe Benefits	17.8	16.7	16.7	16.7	16.7
Personnel Expenditures	$ 844.8	$ 844.6	$ 846.9	$ 847.4	$ 847.6
Supplies	$ 22.8	$ 23.6	$ 24.4	$ 25.3	$ 26.2
Contracts	174.8	176.8	184.8	202.9	209.7
Information Technology	26.4	26.4	26.4	26.4	26.4
Energy and Utilities	44.1	48.1	52.4	57.1	62.3
Public Liability Reserve Contribution	2.8	2.8	3.8	2.8	-
Other Expenditures	67.2	67.6	67.7	67.9	68.0
Non-Personnel Expenditures	$ 338.1	$ 345.3	$ 359.6	$ 382.4	$ 392.6
BASELINE GENERAL FUND EXPENDITURES	$ 1,182.9	$ 1,189.9	$ 1,206.5	$ 1,229.8	$ 1,240.2
SURPLUS / (DEFICIT)	$ 58.5	$ 89.3	$ 109.5	$ 132.0	$ 164.1

PRIORITY INITIATIVES

PRIORITY INITIATIVE CATEGORY	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
Infrastructure and Neighborhood Investment					
Revenues	$ 1.3	$ 1.6	$ 1.6	$ 1.6	$ 1.6
Expenditures	31.5	46.8	50.9	53.8	56.2
Public Safety					
Revenues	$ -	$ -	$ -	$ -	$ -
Expenditures	21.9	21.2	30.8	40.8	46.5
Technology Improvements					
Revenues	$ -	$ -	$ -	$ -	$ -
Expenditures	2.7	1.2	3.0	0.8	0.8
Transparency and Open Data					
Revenues	$ 0.1	$ 0.1	$ 0.1	$ 0.1	$ 0.1
Expenditures	0.9	0.7	0.6	0.4	0.4
Revenues Total	$ 1.4	$ 1.7	$ 1.7	$ 1.7	$ 1.7
Expenditures Total	$ 57.0	$ 69.9	$ 85.4	$ 95.9	$ 104.0
SURPLUS / (DEFICIT)	$ 2.9	$ 21.1	$ 25.8	$ 37.8	$ 61.8

1. Sales tax projections include the anticipated end of the 'triple-flip' in FY 2016 which is projected to result in two separate one-time sales tax allocations to the City. The City's accrual practices will result in a one-time increase in sales tax revenue recognized in FY 2016, projected to be $12.5 million. In FY 2017, it is anticipated that the City will be made whole on $9.5 million of sales tax revenue not received when the 'triple-flip' was implemented in FY 2005. The collection of the full 1.0 percent Bradley-Burns Sales Tax (currently 0.75 percent) is projected to resume upon the end of the 'triple-flip'.
2. Outlook includes non-pensionable compensation adjustments for FY 2016 through FY 2018 based on five-year employee organization agreements. The increase in non-pensionable compensation included in FY 2018 is projected to remain constant for FY 2019 and FY 2020.
3. Based on June 30, 2013 actuarial valuation, the Citywide FY 2016 Actuarially Determined Contribution (ADC) is projected to be $261.0 million, of which $189.3 million is the General Fund contribution.

* Numbers may not add to exact figures due to rounding.

ATTACHMENT 2: FY 2015 ADOPTED BUDGET - ONE-TIME REVENUES AND EXPENDITURES

GENERAL FUND REVENUES		
Revenue from Federal and Other Agencies	$	143,000
Reimbursable Revenue for Regional Maritime Planner	$	143,000
Charges for Services	$	2,011,560
Revenue for SAFE Funds	$	1,940,665
Reimbursable Revenue for Interns in Various Departments	$	50,895
Revenue Adjustment for the Infrastructure/Public Works Department	$	20,000
Transfers In	$	4,200,000
Disaster Recovery Reimbursement Revenue	$	2,200,000
Reimbursable Revenue for Convention Center Project Expenditures	$	1,500,000
Transfer of Fund Balance from the Antenna Lease Fund	$	400,000
National Geographic's "Smart World Cities" Program	$	100,000
REVENUES TOTAL	$	6,354,560

GENERAL FUND EXPENDITURES		
Personnel Expenditures	$	1,314,890
Fire Academy	$	532,538
Fast Response Pilot Program	$	527,000
Sidewalk Assessment	$	133,953
Regional Maritime Planner	$	73,336
Interns in Various Departments	$	48,063
Fringe Benefits	$	(452,407)
Sidewalk Assessment	$	39,646
Interns in Various Departments	$	2,822
Risk Management Administration Fund Balance	$	(494,875)
Supplies	$	4,998,515
Police Officers Association Holiday Pay Side Letter	$	3,200,000
Fire-Rescue Department - Personal Protective Equipment & Rescue Tools	$	499,000
Fire Academy	$	429,246
Enterprise Asset Management (EAM) Project	$	371,160
Police Department - Sworn Positions	$	244,409
Restoration of Library Materials	$	209,500
Fast Response Pilot Program	$	36,000
Support for New Staff Members in Various Department	$	8,200
Support to Administer the Bilingual Retest Program	$	1,000
Contracts	$	7,703,694
Storm Water Permit Compliance	$	3,046,000
Facilities Condition & Needs Assessment of City Facilities	$	1,000,000
Streets Condition Assessment	$	560,000
Lifeguard Facility Improvement	$	500,000
Relocation & Tenant Improvements for City Departments	$	500,000
Kinder Morgan Litigation	$	450,000
Park and Recreation - Parking Lot and Park Road Repairs	$	300,000
Park and Recreation - Asset Condition Assessments	$	250,000
Regional Water Quality Control Board Settlement	$	246,367
Consulting Services to Develop SAP Financial Reports for City Departments	$	217,000
Civic San Diego Transfer	$	125,000
Fire Academy	$	124,327
National Geographic Film Support	$	100,000
Fire-Rescue Department - Personal Protective Equipment	$	72,000
Financial Advisory Services for Non-Bond Transaction Needs	$	52,000
La Jolla Bird Cleanup	$	50,000
Sexual Harassment Prevention Training	$	40,000
Fast Response Pilot Program	$	36,000
Surety Document Tracking System Upgrades	$	35,000
Public Liability Reserve Contribution	$	12,800,000
Public Liability Reserve Contribution	$	12,800,000
Transfers Out	$	7,316,668
South Chollas Landfill, Storm Water Improvements and Facility Upgrades	$	2,584,000
Sidewalks and Street Lights Improvements	$	2,400,000
Development of Wightman Street Neighborhood Park	$	970,000
Silver Wing Neighborhood Park Sports Field Security Lighting System	$	600,000
Coordinated Assessment, Entry, and Homeless Management Information	$	400,000
Homeless Shelter Triage Beds	$	150,000
Trail for All People Construction Support	$	100,000
Parking Lot and Park Road Repairs in San Ysidro	$	65,668
Tierrasanta Community Park Sports Field Lighting	$	47,000
Capital Expenditures	$	2,048,903
Police Body-Worn Cameras	$	1,090,000
Storm Water Permit Compliance	$	614,000
Rescue Tools for Fire-Rescue Department	$	147,403
Maintenance and Operational Support for Various Neighborhood Parks and Open Space	$	106,000
Fire Vessel Repair	$	60,000
Operational Support for La Jolla Coastline Park Ranger	$	31,500
EXPENDITURES TOTAL	$	35,730,263

Attachment B

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

City Auditor

Addition of Staff Auditors	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 2.0 Staff Auditor positions per the Jefferson Wells report presented and accepted at the March 24, 2008 Audit Committee Meeting, which recommended that a City the size of San Diego have an Independent Audit function with 25 staff auditors.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 254,115	$ 254,115	$ 254,115	$ 254,115	$ 254,115

City Clerk

Internal Department Hardware and Software Program	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Internal Department hardware and software program.	FTE	-	-	-	-	-
	Revenue	$ 1,146	$ -	$ -	$ 1,146	$ 1,146
	Expense	$ 90,200	$ 53,000	$ 40,000	$ 38,000	$ 39,000
Addition of Program Manager	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Program Manager position for Passport and Marriage Solemnization programs with anticipated increase to core services and revenue associated with services provided.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ 52,732	$ 47,032	$ 48,632	$ 47,032	$ 52,732
	Expense	$ 96,273	$ 151,273	$ 88,773	$ 93,773	$ 68,773

City Comptroller

Business Objects Reports Enhancement	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Development costs for a comprehensive reporting tool that allows departments to efficiently extract data and satisfy basic reporting needs for finance departments.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 400,000	$ 150,000	$ 50,000	$ 50,000	$ 50,000
Addition of Internal Controls Positions	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 2.0 Accountant II positions for Citywide Internal Control work as a result of increasing focus on Internal controls at the federal and State level.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 148,574	$ 148,574	$ 148,574	$ 148,574	$ 148,574

City Treasurer

Plaza Hall Janitorial	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Janitorial service expense associated with Parking Administration move to Plaza Hall.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 4,500	$ 4,500	$ 4,500	$ 4,500	$ 4,500

Communications - Multimedia Services

Addition of Senior Management Analyst	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.00 Senior Management Analyst position to support the newly created Communications Department.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 81,757	$ 81,757	$ 81,757	$ 81,757	$ 81,757
Addition of Word Processing Operator	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.00 Word Processing Operator position to support the newly created Communications Department.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 43,000	$ 43,000	$ 43,000	$ 43,000	$ 43,000

Development Services

Addition of Word Processing Operator	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 WPO position due to adoption of Property Value Protection Ordinance (O-20228) in December 2012, requiring lenders responsible for properties in default to register with the City to ensure proper maintenance of the property in default.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 43,000	$ 43,001	$ 43,001	$ 43,001	$ 43,001
Addition of Combination Inspector	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Combination Inspector position for inspection of mobile home parks and mobile homes to ensure that the living conditions meet health and safety standards per the CA Health and Safety Code 15800-18518 and the Mobile Home Parks Act.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 75,823	$ 75,822	$ 75,822	$ 75,822	$ 75,822
Addition of Public Information Clerk	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Public Information Clerk position to respond to citizen inquires via division general telephone line, provide over the counter information to patrons, and respond to complaint forms received via mail or submitted to the division online email account.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 43,000	$ 43,001	$ 43,001	$ 43,001	$ 43,001
Marijuana Dispensary Enforcement	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 2.0 Zoning Investigator 2, and 1.0 Combination Inspector in Code Enforcement Division responsible for investigating illegal medical marijuana consumer collectives.	FTE	3.00	3.00	3.00	3.00	3.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 213,933	$ 213,932	$ 213,932	$ 213,932	$ 213,932

Economic Development

Addition of Global Trade Program Manager	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Global Trade Program Manager position to work with the San Diego Regional EDC, federal and State agencies and other economic development organizations to implement the findings of the export market and international business initiative.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 125,140	$ 125,140	$ 125,140	$ 125,140	$ 125,140

Environmental Services

Addition of Non-Personnel Expense Hazmat Inspector 2	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of non-personnel expense related to maintenance of generator for the Alternate Emergency Operations Center.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 3,656	$ 3,656	$ 3,656	$ 3,656	$ 3,656
Addition of Hazmat Inspector 2	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 0.50 Hazmat Inspector 2 position for Hazardous Materials Management Program is needed to maintain current service levels. This position is 50% cost recoverable from non-general funds.	FTE	0.50	0.50	0.50	0.50	0.50
	Revenue	$ 15,142	$ 15,142	$ 15,142	$ 15,142	$ 15,142
	Expense	$ 38,623	$ 38,623	$ 38,623	$ 38,623	$ 38,623
Addition of Code Enforcement Officers	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 2.0 Code Enforcement Officer positions for Citywide Recycling Ordinance Enforcement for Citywide recycling ordinance enforcement as per Audit Recommendation No. 7 (OCA-15-003).	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 143,155	$ 143,155	$ 143,155	$ 143,155	$ 143,155
Addition of Sanitation Drivers	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 2.0 Sanitation Driver 2 positions to maintain current service levels due to the impact of contractual discretionary leave time granted to employees and an increase in the use of Family Medical Leave Act.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 122,701	$ 122,701	$ 122,701	$ 122,701	$ 122,701

Ethics Commission

Addition of Supplemental Senior City Attorney Investigator	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Senior City Attorney Investigator position for a period of six months to provide unique and complex aspects of investigation training under incumbent before retirement.	FTE	1.00	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 43,963	$ -	$ -	$ -	$ -

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

Financial Management

PBF Upgrade and FM Module Improvements	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Budget Coordinator and 1.0 Associate Budget Development Analyst positions for upgrade of PBF and improvements to FM Module as part of comprehensive financial reporting initiative.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 207,132	$ 207,132	$ 207,132	$ 207,132	$ 207,132

Fire-Rescue

Addition of Code Compliance Officers	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 8.00 Code Compliance Officer positions for bi-annual inspection of the 43,000 parcels subject to brush management regulation.	FTE	8.00	8.00	8.00	8.00	8.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 436,116	$ 436,116	$ 436,116	$ 436,116	$ 436,116
Back-Up Dispatch Center	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Fire-Rescue portion of cost associated with outfitting of a Back-Up Dispatch Center. The costs are anticipated to be shared with the San Diego Police Department.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ 800,000	$ 25,000	$ 25,000	$ 25,000
Building Service Technician	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.00 Building Service Technician position to address ongoing needs to maintain the buildings at the Training facility at Naval Training Center.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 45,421	$ 45,421	$ 45,421	$ 45,421	$ 45,421
Chief Battalion Unit	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 3.00 Battalion Chief positions and associated capital expenditures to properly allocate the span of control of fire suppression activities as recommended within the Citygate Report.	FTE	3.00	3.00	3.00	3.00	3.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 473,820	$ 473,820	$ 473,820	$ 473,820	$ 473,820
Continuing Education	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of training budget for continuing education to meet Title Code of California Regulations (8 CCR) for Confined Space Technician, Swifwater Technician, Trench Rescue, Rope Rescue Technician, Structure Collapse Technician, and Auto Extrication Technician.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 117,607	$ 117,607	$ 117,607	$ 117,607	$ 117,607
Display Processing Equipment	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of one-time request to purchase display processing equipment for the incident command post.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 90,000	$ -	$ -	$ -	$ -
Drill Prop	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Purchase of a portable Drill Prop to be located at Fire Station 10 for use by Fire Recruits and Fire Companies located in the eastern part of the City.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 156,000	$ -	$ -	$ -	$ -
Elimination of Cross-Staffing for Bomb Squad	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 12.0 Bomb Squad positions to provide dedicated staff to the Bomb Squad unit to increase efficiency and reduce out-of-service time resulting from current cross-staffing.	FTE	12.00	12.00	12.00	12.00	12.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 1,715,073	$ 1,715,073	$ 1,715,073	$ 1,715,073	$ 1,715,073
Elimination of Cross-Staffing for HAZMAT Unit	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 12.0 HAZMAT Unit positions to provide dedicated staff to the HAZMAT unit to increase efficiency and reduce out-of-service time for Engine and Truck 44 resulting from current cross-staffing.	FTE	12.00	12.00	12.00	12.00	12.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 1,715,073	$ 1,715,073	$ 1,715,073	$ 1,715,073	$ 1,715,073
Fire Prevention Bureau Administrative Support	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.00 Senior Clerk Typist and 2.00 Clerical Assistant II positions for Fire Prevention Bureau Administrative Support.	FTE	3.00	3.00	3.00	3.00	3.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 132,332	$ 132,332	$ 132,332	$ 132,332	$ 132,332
Fire Station Furnishings	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Installation of security fencing around the Fire-Rescue Department's Training facilities located at NTC. Lease of a portable classroom for training purposes. Replacement of Fire Station furnishings at approximately 60 Fire-Rescue facilities.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 164,300	$ 114,300	$ 114,300	$ 61,400	$ 61,400
Inspection Management Program	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Purchase of an Inspection Management Program to include software, hardware, licenses, data conversion, training and maintenance.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 250,000	$ -	$ -	$ -	$ -
Medical Equipment	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Purchase of additional medical equipment to meet the needs of large scale incidents. This item is a recommendation from the Bernardo Fire After Action Report (AAR).	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 855,264	$ -	$ -	$ -	$ -
Mobile Data Computers	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Purchase of 60 Mobile Data Computers (MDC's) to replace outdated hardware that is no longer compatible with new software. MDC's are an operational necessity and interact with the Computer Aided Dispatch (CAD) system.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 231,000	$ -	$ -	$ -	$ -
Night Inspection Detail	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Reinstatement of the Night Inspection Detail Program to inspect downtown restaurant/bar/business establishments during peak evening hours and special events	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 62,492	$ 62,492	$ 93,739	$ 124,984	$ 124,984
Outfit Type I Engines	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Outfitting of five Type I engines for immediate deployment during high risk wild land fire days.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 118,060	$ 3,000	$ 3,000	$ 3,000	$ 3,000
Parking Lot and Apron Sweeping	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Contract to provide required parking lot and apron sweeping for stormwater compliance at all Fire-Rescue facilities.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 20,000
Personal Protective Equipment (Wildland Web Gear)	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Replacement of aging wildland web gear for current fire suppression personnel.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 45,000	$ 45,000	$ -	$ -	$ -
Purchase of a Third Helicopter	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Purchase of a helicopter to increase the number of City fire/rescue medium-lift helicopters to three to ensure the Fire-Rescue Department's ability to provide aerial fire suppression and rescue.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 1,074,590	$ 1,074,590	$ 1,074,590	$ 1,074,590	$ 1,074,590
Rescue Tools/Equipment	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Replacement of aging Amkus hydraulic rescue tools for vehicle extrication on Fire Trucks.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 25,000	$ -	$ -	$ -	$ -
Self-Contained Breathing Apparatus	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Replacement Self Contained Breathing Apparatus (SCBA) bottles.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 163,900	$ 110,260	$ 50,660	$ 96,000	$ -
Senior Management Analyst	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.00 Senior Management Analyst position to the Fire-Rescue Department's Fiscal and Administrative Services Division.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 81,758	$ 81,758	$ 81,758	$ 81,758	$ 81,758
Training Facilities	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Replacement of the HVAC and hot water systems at the Fire-Rescue Department's training facility.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 250,000	$ -	$ -	$ -	$ -

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

Wellness Program	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Increasing contractual costs associated with the Wellness Program.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 54,928	$ 54,928	$ 54,928	$ 54,928	$ 54,928
Turnout Gear - Personal Protective Equipment	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Replacement of aging turnout gear for current fire suppression personnel.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 167,200	$ 622,600	$ 154,000	$ 327,800	$ -
Purchase of 800 MHz Apex Radios	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Purchase of 800 MHz Radios (Apex Model) to replace outdated radio equipment no longer being manufactured.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 270,000	$ 270,000	$ 270,000	$ 270,000	$ 270,000
Additional Radios and Batteries for Large-Scale Incidents						
Purchase of additional radios and batteries to meet the needs of large-scale incidents. This item is a recommendation from the Bernardo Fire After Action Report (ARR).	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 230,500	$ -	$ -	$ -	$ -
Technical Rescue Team - Personal Protective Equipment	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Replacement of outdated personal protective equipment for the Technical Rescue Team.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000
Replacement of Holmatro Hydraulic Rescue Tools	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Replacement of Holmatro hydraulic rescue tools for vehicle extrication on Fire Engines.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ -

Infrastructure Public Works

Complete Gov Coordination & Clerical Support	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Clerical Assistant II position to support the Citywide Complete Gov ADA Complaint Database and to provide clerical support.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 41,256	$ 41,256	$ 41,256	$ 41,256	$ 41,256

Library

Library Materials	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Permanent restoration of funding of the Library materials budget currently funded with one-time resources.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 209,500	$ 209,500	$ 209,500	$ 209,500	$ 209,500
Public Internet at Branch Libraries	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Minimal internet bandwidth at all branch libraries would be increased. Would allow for public service enhancement and computer maintenance efficiencies. Central Library does not need increased bandwidth.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 98,400	$ 98,400	$ 98,400	$ 98,400	$ 98,400
Public Use PC Replacement	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
All library public use PCs were renewed in FY 2014. This request replaces these computers on a five-year plan. Public use PCs are not currently covered under the City's staff use computer replacement plan.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ -	$ -	$ 400,000	$ 400,000

Lifeguard Services

Addition Clerical Assistant II	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Clerical Assistant II position to support all aspects of the Lifeguard Division's front office operation. Duties include processing misdemeanor citations, special event billing, invoicing, process Lifeguard Division stats.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 41,256	$ 41,256	$ 41,256	$ 41,256	$ 41,256
Addition of Marine Safety Captain	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of a Marine Safety Captain to provide direct management level control of Mission Bay and the Boating Safety Unit (BSU). This position will manage all aspects of routine and emergency operations at the Boating Safety Unit.	FTE	-	-	-	-	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ -	$ -	$ -	$ 128,696
Addition of Lifeguard III for Ocean Beach	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 2.0 Lifeguard III positions at Ocean Beach. This beach is responsible for coastal cliff rescues and outside, unguarded water rescue responses. Throughout the year, outside responses may result in leaving the main beach with a limited staff.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 161,937	$ 161,937	$ 161,937	$ 161,937	$ 161,937
Addition of Lifeguard III for Pacific Beach	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 2.0 Lifeguard III positions at Pacific Beach on weekdays throughout the year and relief three days per week. Activity at this beach during non-summer months often necessitates bringing in additional staff to handle crowds and conditions.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 161,937	$ 161,937	$ 161,937	$ 161,937	$ 161,937
Advanced Lifeguard Academy	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of ongoing personnel and non-personnel expense for hourly wages for an advanced lifeguard academy. Critical to maintain adequate levels of trained staff. Funding for hourly wages, overtime, and non-personnel expense for academies in FY 2016, FY 2018 and FY 2020.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 273,447	$ -	$ 273,447	$ -	$ 273,447
Fire Boat	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of Fire Boat in FY 2020. Having a second fire boat capable of responding to a vessel fire increases ability for rescue, fire suppression and safety for rescue personnel. We currently cannot consistently provide two fire boats to every vessel fire due to maintenance and repair.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ -	$ -	$ -	$ 1,100,000
Increase in Seasonal Lifeguard Hours	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Increase in hourly wages budget for seasonal lifeguard hours to provide enhanced training to entry level ocean front lifeguards. Increase in seasonal hours is equivalent to five Lifeguard I positions for 15 weeks.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ -	$ 18,774	$ 18,774	$ 18,774
Lifeguard Dive Team Expansion	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Increase in Lifeguard Dive Team budget to fund the cost of additional special team pay, equipment, and training for new members.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ 43,225	$ 43,225	$ 43,225	$ 43,225
Replacement of Current Locker Room Trailer	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Replacement of current locker room which has exhausted its useful life cycle and currently is below standard.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ -	$ 189,000	$ -	$ -
River Rescue Team Expansion						
Expansion of the River Rescue Team by adding special team pay, equipment and training for five Lifeguards II and two Lifeguard Sergeants. This will provide two additional emergency response squads and requires no additional FTE.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ 59,638	$ 59,638	$ 59,638	$ 59,638
Addition of Special Operations Sergeant	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Special Operations Sergeant required to organize and coordinate training and special enforcement operations during summer months. During the remaining nine months of the year this position will be used to support several operational, planning and administrative areas.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 88,736	$ 88,736	$ 88,736	$ 88,736	$ 88,736
Addition of Lifeguard Overtime	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Increase the department overtime budget to provide additional training in support of succession planning for the Boating Safety Unit. This additional time will provide dedicated training for Level 1, Level 2, and Level 3 boating academies, as well as rescue academies.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 120,134	$ 120,134	$ 120,134	$ 120,134	$ 120,134
Addition of Lifeguard III at Wind-n-Sea	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Lifeguard III position three days a week at Wind-n-Sea during summer months and at the Boating Safety Unit in the non-summer months.	FTE	-	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ 80,968	$ 80,968	$ 80,968	$ 80,968
Addition of Lifeguard III for Training at Mission Bay	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Lifeguard III position for training at Mission Bay and for operations to support oversight and leadership in emergency operations.	FTE	-	-	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ -	$ 80,968	$ 80,968	$ 80,968

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

Addition of Lifeguard II for South Mission Beach	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Lifeguard II position at South Mission Beach in the summer months and one Lifeguard II relief guard in the non-summer months.	FTE	-	-	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ -	$ 80,968	$ 80,968	$ 80,968
Conversion of Boating Safety Unit to Specialty Team	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Convert the BSU to a Specialty Team. This will help address the issue of succession planning at the BSU; increase management rights and controls; increase accountability and productivity; and recognize and compensate those with additional boat operator responsibility.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ -	$ 222,992	$ 222,992	$ 222,992
Increase Seasonal Lifeguard Hours	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Increase of hourly wages budget for seasonal lifeguard hours to provide enhanced training to entry level ocean front lifeguards. This is equivalent to five Lifeguards I positions for 15 weeks.	FTE	-	-	2.02	2.02	2.02
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ -	$ -	$ 74,676	$ 74,676	$ 74,676
Enhance La Jolla Operations and Increase Night Crew	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Convert one daily Lifeguard II position in La Jolla to a daily 24 hour Lifeguard III. This position will improve Lifeguard coverage during daytime operations in La Jolla.	FTE	-	-	-	-	2.00
	Revenue	$ -	$ -	$ -	$ -	$ 176,962
	Expense	$ 847,448	$ 757,831	$ 1,698,656	$ 1,236,209	$ 2,915,315

Office of Homeland Security

Grant Funded Position - Homeland Security Coordinator	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source Change - 0.5 FTE Homeland Security Coordinator to migrate from grant funding to ensure continuity of the position to support EOC operations independent of external grant sources.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ (35,880)
	Expense	$ -	$ -	$ -	$ -	$ -
Grant Funded Position - Supervising Homeland Security Coordinator	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Funding Source Change - 0.5 FTE Supervising Homeland Security Coordinator to migrate from grant funding to ensure continuity of the position to support Finance and Recovery operations independent of external grant sources.	FTE	-	-	-	-	-
	Revenue	$ -	$ (40,446)	$ (40,446)	$ (80,892)	$ (80,892)
	Expense	$ -	$ -	$ -	$ -	$ -
Grant Funded Position - Supervising Homeland Security Coordinator	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Funding Source Change - 0.5 FTE Supervising Homeland Security Coordinator to migrate from grant funding to ensure continuity of the position to support emergency planning and preparedness independent of external grant sources.	FTE	-	-	-	-	-
	Revenue	$ (40,446)	$ (40,446)	$ (80,892)	$ (80,892)	$ (80,892)
	Expense	$ -	$ -	$ -	$ -	$ -

Park & Recreation

ADA upgrades for Facilities	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Upgrades for Park and Recreation Department facilities to be in compliance with the Americans with Disabilities Act.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 250,000	$ 250,000	$ 300,000	$ 350,000	$ 400,000
Addition of Horticulturalist	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Horticulturalist position responsible for direct oversight of the Departments Water Conservation Program and provide training and outreach to Department personnel as it relates to irrigation infrastructure. Citywide Park Maintenance Water Resource Management.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 72,631	$ 72,631	$ 72,631	$ 72,631	$ 72,631
Addition of Park Ranger	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.00 Park Ranger position and related non-personnel expense at a rate of one Park Ranger per 200 new acres per year in an effort to approach the benchmark of one ranger for each 648 acres.	FTE	1.00	2.00	3.00	4.00	5.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 103,091	$ 171,982	$ 240,873	$ 309,764	$ 378,655
Assistant Recreation Center Directors	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of Assistant Recreation Center Director positions, and associated non-personnel expense at recreation centers (57 sites citywide) to improve internal controls, operating hours, safety, customer service and programming.	FTE	10.00	19.00	25.00	29.00	29.00
	Revenue	$ 2,000	$ 3,000	$ 5,000	$ 6,000	$ 6,000
	Expense	$ 428,337	$ 813,841	$ 1,070,844	$ 1,242,193	$ 1,242,193
Assistant Recreation Center Directors	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of Assistant Recreation Center Director positions will allow staff to take time to perform playground sites visits and complete a written safety inspection form at least biweekly as recommended in the Auditor's Performance Audit of the Park and Recreation Department's Playground Maintenance Program.	FTE	6.00	11.00	18.00	24.00	24.00
	Revenue	$ 3,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
	Expense	$ 257,002	$ 471,171	$ 771,007	$ 1,028,022	$ 1,028,022
Citywide Maintenance Support	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 4.0 maintenance positions to form an additional Tree Crew in Park Forestry Unit due to expansion of citywide park system. Includes vehicle and chipper to perform related work such as mowing, irrigation, and park forestry support.	FTE	4.00	4.00	4.00	4.00	4.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 447,719	$ 121,719	$ 121,719	$ 121,719	$ 121,719
Addition for Maintenance of City Owned Properties	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 0.5 Ground Maintenance Worker 2 positions, personnel expense, and associated non-personnel expense to support maintenance of various properties transferred from Real Estate Assets Department.	FTE	0.50	0.50	0.50	0.50	0.50
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 21,669	$ 21,669	$ 21,669	$ 21,669	$ 21,669
Addition for Maintenance of City Owned Properties	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 0.50 Ground Maintenance Worker 2 positions, to support various properties transferred from Real Estate Assets Department.	FTE	0.50	0.50	0.50	0.50	0.50
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 21,669	$ 21,669	$ 21,669	$ 21,669	$ 21,669
Turf Fertilization of City Parks and Athletic Fields	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Turf fertilization of City parks and athletic fields in order to maintain safe and playable conditions for park users.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 450,000	$ 450,000	$ 450,000	$ 450,000	$ 450,000
Administrative Support	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Reallocation of 0.25 Payroll Specialist position reduced in FY 2015 from Open Space budget and reallocated to the MADs' budget, to continue assisting the Developed Regional Parks.	FTE	0.25	0.25	0.25	0.25	0.25
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 11,850	$ 11,850	$ 11,850	$ 11,850	$ 11,850
Administrative Support	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 clerical support position and related non-personnel expense to address phones, water complaints and general office support.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 46,256	$ 46,256	$ 46,256	$ 46,256	$ 46,256
Brush Management Program Support 1	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Biologist III position and related non-personnel expense to support the Brush Management Program where one biologist can process 150 acres per year.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 90,532	$ 90,532	$ 90,532	$ 90,532	$ 90,532
Brush Management Program Support 2	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Assumption of brush management responsibility for 53 acres within Paper Street right-of-way.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 335,000	$ 345,050	$ 355,402	$ 366,064	$ 377,045
Brush Management Program Support 3	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Brush management of approximately 14 acres related to the Otay Valley Regional Park agreement, based on expected costs of $6,322/acre (escalated by 3%).	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 88,500	$ 91,155	$ 93,890	$ 96,706	$ 99,608
Brush Management Program Support 4	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
The brush management contract with the current vendor ends in Fiscal Year 2015 with requested increases to renew the contract in Fiscal Years 2016 - 2020.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 158,000	$ 162,740	$ 167,622	$ 172,651	$ 177,830

Performance and Analytics

Addition of Open Data Program Manager	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.00 Program Manager position to support implementation of the Open Data Policy.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 125,140	$ 125,140	$ 125,140	$ 125,140	$ 125,140

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

Planning

Addition of Associate Planner for Historic Resources	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Associate Planner position to assist in historic project reviews/ inspections and work on Historic Nominations and be in compliance of Mills Act agreement.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 77,931	$ 77,931	$ 77,931	$ 77,931	$ 77,931
Additional Support for Community Plan Updates & Amendments	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Park Designer and 1.0 Planner positions, non-personnel expense, and associated revenue provides additional professional staff to prepare the Recreation elements of community plan updates and to maintain the General Plan.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	$ 14,660	$ 14,660	$ 14,660	$ 14,660	$ 14,660
	Expense	$ 134,727	$ 134,727	$ 134,727	$ 134,727	$ 134,727
Climate Adaptation Plan	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Funding for contractual services to develop a Climate Adaptation Plan following adoption of the City's Climate Action Plan.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 100,000	$ 150,000	$ 75,000	$ -	$ -
Support for a Citywide Parks Master Plan	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Funding for contractual services to develop a Parks Master Plan (PMP). The preparation of PMP would contribute to active living and improved public health by working toward improved availability and access to park and recreation facilities.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 350,000	$ 350,000	$ 350,000	$ -	$ -

Police

Increase for Photocopy Expense	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of non-personnel expenses increase for Photocopy services.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 350,000	$ 350,000	$ 350,000	$ 350,000	$ 350,000
Increase for Sergeant and Lieutenant Exams	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of non-personnel budget for Sergeant and Lieutenant exams.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 150,000	$ -	$ 150,000	$ -	$ 150,000
Increase in Budget for Uniform Allowance Expense	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Increase in budget for Uniform Allowance expense, for the Citywide Police force.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 350,000	$ 350,000	$ 350,000	$ 350,000	$ 350,000
Maintenance of Existing Facilities	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of maintenance costs associated with Police Department facilities per the Police Department Five-Year Plan.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ -	$ -
Police Decentralization Fund Transfer	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Increase in the General Fund transfer to the Police Decentralization Fund to cover higher expenses due to increased jail bookings.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 300,000	$ 315,000	$ 330,750	$ 347,288	$ 364,652
Police Range Refurbishment	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Refurbishment of the Police Department's shooting range facility.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 7,000,000	$ -	$ -	$ -	$ -
Replace Outdated Equipment	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Increase to replace end of life and outdated equipment per the Police Department Five-Year Plan.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 2,854,210	$ 3,536,193	$ 2,227,858	$ 2,307,870	$ 2,129,273
Restoration of Able and Canine Hours	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Restoration of Able (helicopter) and canine hours per the Police Department's Five-Year Plan.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 412,500	$ 458,267	$ 509,901	$ 566,534	$ 618,168

Public Works - General Services

Facilities Maintenance Industry Standard	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of various positions, personnel expense, and associated non-personnel expense to meet facilities maintenance industry standards.	FTE	37.00	66.00	96.00	125.00	153.00
	Revenue					
	Expense	$ 4,188,820	$ 7,446,407	$ 10,774,179	$ 14,012,009	$ 16,880,543
General Services Administration Coordinator	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Program Manager position with offsetting revenue, to coordinate General Services division's fiscal and administrative functions and manage publishing services and convenience copier program.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ 130,000	$ 130,000	$ 130,000	$ 130,000	$ 130,000
	Expense	$ 143,911	$ 143,911	$ 143,911	$ 143,911	$ 143,911
Emergency Backup Generators for Police and Fire Departments	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 3.00 electrician positions and associated non-personnel expense related to the Citywide generator maintenance increase, specifically the Police and Fire Department generators.	FTE	3.00	3.00	3.00	3.00	3.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 353,866	$ 263,866	$ 263,866	$ 263,866	$ 263,866

Real Estate Assets

Addition of Supervising Property Agent	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Supervising Property Agent position to perform appraisal support for the increasing appraisal needs of City departments such as Debt Management, Public Utilities Department, and Comptrollers.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 101,363	$ 101,363	$ 101,363	$ 101,363	$ 101,363

Transportation and Storm Water - Administration & Right-of-Way Coordination

Department-wide IT support	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of 1.0 Information Systems Analyst III position for support of the Department's IT needs.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 81,758	$ 81,758	$ 81,758	$ 81,758	$ 81,758

Transportation and Storm Water - Storm Water

Rosecreek Survey for Parkland Dedication	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of Rose creek Survey for Parkland Dedication budget. The Storm Water Division is being offered Rosecreek Land for Parkland Dedication where a survey is needed to determine if this is feasible.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 354,000	$ -	$ -	$ -	$ -

Transportation and Storm Water - Street

Pedestrian Bridge at Petco Park	FTE/Revenue/Expense	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Addition of non-personnel expense related to the annual maintenance contract to support Petco Park Pedestrian Bridge and other Citywide bridges.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 98,000	$ 98,000	$ 98,000	$ 98,000	$ 98,000
Street Division Administrative Support	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.00 Associate Management Analyst and associated non-personnel expense to support Operation and Maintenance and CIP budget preparation and monitoring.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 76,087	$ 74,287	$ 74,287	$ 74,287	$ 74,287
Street Division Equipment Maintenance Support	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Equipment Technician 2 position and related non-personnel expense to support in small equipment repair and maintenance.	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 97,123	$ 97,123	$ 97,123	$ 97,123	$ 97,123
Graffiti Abatement Program Enhancement	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 2.0 Graffiti Abatement personnel and associated non-personnel expenditures to consolidate and enhance Graffiti Abatement efforts Citywide.	FTE	2.00	2.00	2.00	2.00	2.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 737,606	$ 648,526	$ 648,526	$ 648,526	$ 648,526

ATTACHMENT 3: FY 2016 - 2020 DISCRETIONARY OPERATIONAL NEEDS

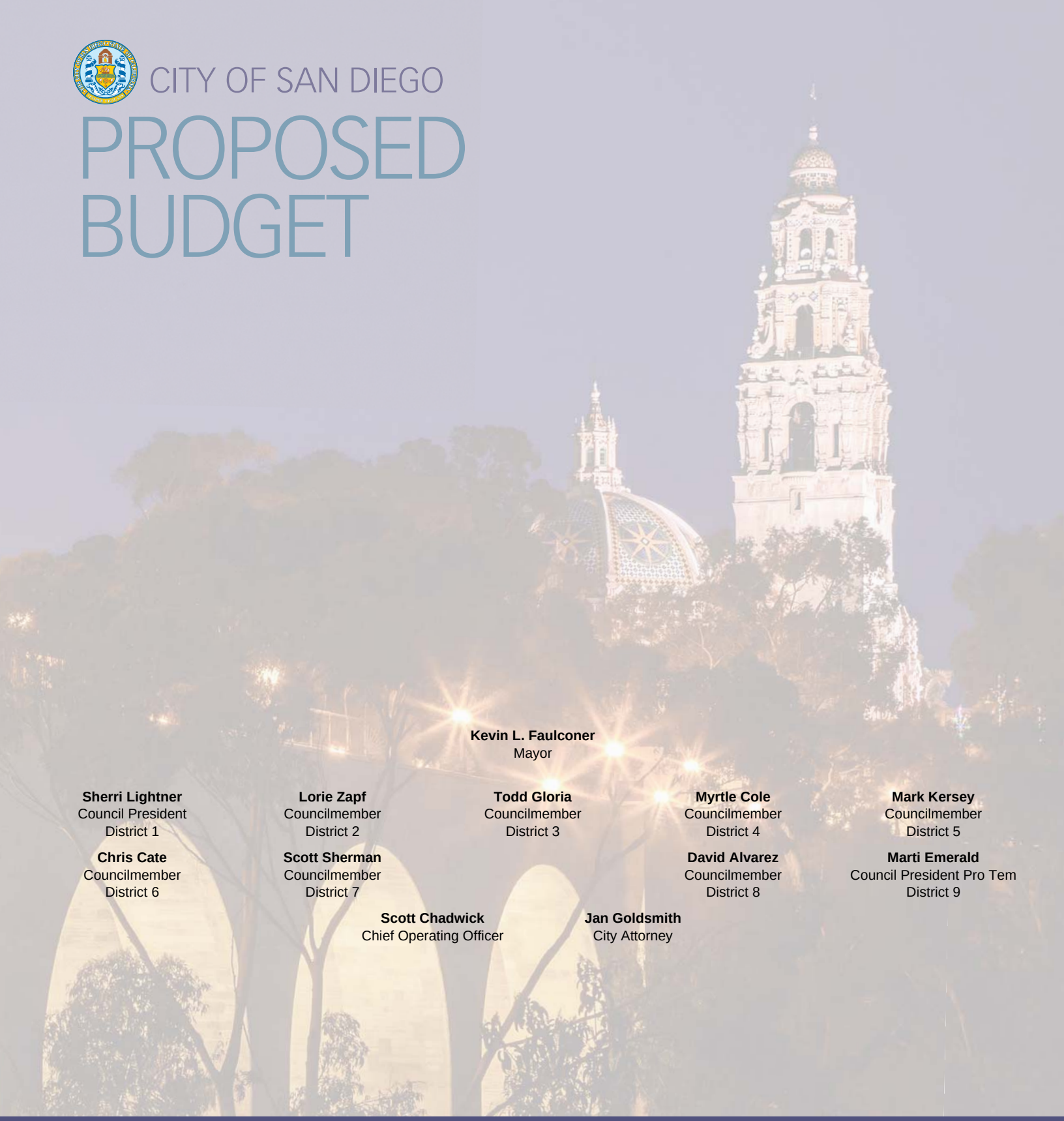
Transportation and Storm Water - Transportation Engineering Operations

Bicycle Initiatives	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of non-personnel expense to support the City's Bicycle Initiatives.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
Bike Program	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of non-personnel expense to support the Citywide Bike Program.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 30,000	$ 30,000	$ 30,000	$ 30,000	$ 30,000
Intelligent Transportation Systems (ITS)	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 position to support the Intelligent Transportation Systems (ITS).	FTE	1.00	2.00	3.00	3.00	3.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 91,623	$ 171,011	$ 250,400	$ 250,400	$ 250,400
Transportation Demand Management Program (TDM)	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 position to support the Transportation Demand Management Program (TDM).	FTE	1.00	2.00	2.00	2.00	2.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 89,748	$ 167,680	$ 167,680	$ 167,680	$ 167,680
Addition of Civil Engineer to Support CIP Planning Programs	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 2.0 Civil Engineer positions to support Capital Improvement Program (CIP) Planning.	FTE	2.00	3.00	3.00	3.00	3.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 171,011	$ 250,400	$ 250,400	$ 250,400	$ 250,400
Addition of Assistant Traffic Engineer for Sidewalk Improvements	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of 1.0 Assistant Traffic Engineer position for sidewalk improvements Citywide.	FTE	1.00	2.00	2.00	2.00	2.00
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 79,389	$ 158,778	$ 158,778	$ 158,778	$ 158,778
Increase in Training	**FTE/Revenue/Expense**	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**
Addition of non-personnel expense to support training for engineers, Citywide.	FTE	-	-	-	-	-
	Revenue	$ -	$ -	$ -	$ -	$ -
	Expense	$ 62,000	$ 62,000	$ 62,000	$ 62,000	$ 62,000

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CITY OF SAN DIEGO

PROPOSED BUDGET



Kevin L. Faulconer
Mayor

Sherri Lightner
Council President
District 1

Lorie Zapf
Councilmember
District 2

Todd Gloria
Councilmember
District 3

Myrtle Cole
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

David Alvarez
Councilmember
District 8

Marti Emerald
Council President Pro Tem
District 9

Scott Chadwick
Chief Operating Officer

Jan Goldsmith
City Attorney

FY: 2016

VOLUME 2 Department Detail

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

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February 8, 2015



Pamela Arends-King
CSMFO President

Michael Gomez, Chair
Professional Standards and Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.

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THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present a balanced **Fiscal Year 2016 Proposed Budget**. The Proposed Budget continues to put neighborhoods first by prioritizing investment in important neighborhood services and infrastructure while maintaining a strong commitment to responsible financial management.

The Proposed Budget works to build "One San Diego" where residents in every community have the opportunity to succeed. There is a renewed emphasis in infrastructure repair, rebuilding the San Diego Police Department, enhancing Parks and Recreation center hours, increasing afterschool programs and broadband access in City libraries, providing additional support and housing opportunities for the homeless, expanding of youth summer employment opportunities and continuing my administration's commitment to transparency and open data initiatives. This Proposed Budget supports the goals of the City of San Diego Strategic Plan: Provide high quality public service, work in partnership with all of our communities to achieve safe and livable neighborhoods, and create and sustain a resilient and economically prosperous city.

Repairing Streets and Investing in Infrastructure

The City's highest infrastructure priority remains street repair. I have committed to repairing 1,000 miles of streets over the next five years, a plan that doubles street repair work throughout San Diego and equals roughly one-third of the City's entire street network. Funding comes from a multitude of sources, including bond proceeds, Proposition 42 replacement funds, and TransNet funds. Key infrastructure investments funded by the General Fund include park improvements, streetlights, fire stations, storm drain maintenance and facilities maintenance.

The Proposed Budget also includes the City's planned capital bond program to assist in the long-term financing of vital infrastructure projects. A $120 million deferred capital bond was delayed one year due to litigation but was recently re-approved by City Council after the City prevailed in court. The bond includes funding for street paving, sidewalks, fire stations and libraries throughout San Diego.

Safe and Livable Neighborhoods

Every San Diegan deserves to feel safe in his or her neighborhood. The Proposed Budget prioritizes services that reduce and prevent crime through timely and effective response in all communities.

DIVERSITY BRINGS US ALL TOGETHER

Retaining and recruiting police officers to grow and strengthen the San Diego Police Department has been a large focus over the past year. On March 23, 2015, the City Council approved a tentative agreement reached between my administration and the San Diego Police Officers Organization. The agreement establishes a pay increase of approximately 6.6 percent over five years and complies with Comprehensive Pension Reform's (Proposition B, approved June 2012) freeze on pensionable pay. The Proposed Budget provides funding to implement the first year of this agreement as well as increases for additional police civilian positions, additional police academy attendees, body cameras, and an upgrade to the police computer-aided dispatch system.

Safe communities require well staffed and equipped fire crews and emergency first responders. The Proposed Budget includes increased funding for two additional fire academies to help alleviate expected retirements in Fiscal Year 2016. It incorporates staffing and operational needs for the temporary fire station in Skyline and the permanent station at Eastside Mission Valley. It also allocates funding for two Fast Response Programs as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are significant attractions to residents and visitors each year, posing unique public safety challenges. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. In line with the top priorities from the Lifeguard Division Five-Year Needs Assessment report, the Proposed Budget provides for an advanced lifeguard academy as well as a lifeguard vessel replacement funding mechanism.

An Economically Prosperous City with Opportunity in Every Community

No matter where you live in our great city, everyone deserves equal access to opportunities. The Proposed Budget emphasizes programs that create dynamic, connected and sustainable neighborhoods. Quality neighborhood services are integral to building stronger, more resilient communities.

The Proposed Budget significantly increases hours for the 16 largest recreation centers throughout San Diego and provides additional funding to expand the successful "Do Your Homework @ the Library" program into the summer months to better serve San Diego students and families. Staffing and operational support for several new recreation facilities is expected to become fully operational during the fiscal year. Funds for much-needed park facility repairs to aging playgrounds and recreation centers are included. Funding has also been allocated to the San Diego Workforce Partnership's "Connect2Careers" program to increase employment opportunities for San Diego youth to build a strong, 21st Century workforce that diversifies and grows the local economy.

The Proposed Budget funds community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and help neighborhoods flourish with better transportation options and improved access to services and commerce.

The Proposed Budget also reflects a commitment to helping homeless veterans and individuals with a renewed focus on permanent solutions to ending homelessness. In total, approximately $2 million is provided for programs that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Excellent Customer Service and Open Government

Increasing government transparency using technology continues to be a priority in the Fiscal Year 2016 Proposed Budget. Increased funding has been included to add positions to implement the City's new open data policy, which will result in more helpful information on the City website.

To better serve taxpayers and provide a high quality of customer service, the Proposed Budget includes funding for a resident satisfaction survey that will be used to help make City operations more efficient and effective. Collecting meaningful feedback promotes a customer-focused culture that values accessible, consistent and predictable delivery of services.

Strong Financial Management and Commitment to Operational Efficiencies

The City's fiscal health is the result of strong financial management policies, well established long-term financial planning, and a comprehensive plan to address both pension and retiree health care costs. Fitch Ratings has cited the City's solid financial operations resulting from ongoing commitment to conservative fiscal management policies, general fund balance and reserves preservation, financial disclosure practices, and pension and retiree health care reform as some of the key drivers to the City's favorable credit ratings. Standard & Poor's Ratings Service has cited the City's very strong management and fiscal policies, including five year financial forecasting, a policy of maintaining emergency and stability reserves, and strong budgetary oversight as some of the key drivers to our favorable rating. This commitment to fiscal stability and good financial management continues to support a healthy financial future. The Fiscal Year 2016 Proposed Budget protects General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements entered into in Fiscal Year 2014 with five recognized employee organizations, the Fiscal Year 2016 Proposed Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty to the cost of labor, which is important for future budgets and resource allocation. The Proposed Budget also includes efficiency savings and cost reductions accrued from previous managed competitions for City functions.

In August 2014 the City launched San Diego Works, a new efficiency program to complement competitive bidding for City services. Working with labor organizations, this program challenges City employees to develop proposals that enhance service levels while also delivering budgetary savings. Successful proposals, and the corresponding budget reductions, will be incorporated into the Fiscal Year 2016 Adopted Budget. In addition, I have asked all City

departments to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

Conclusion

The Fiscal Year 2016 Proposed Budget continues to create opportunities for San Diegans in every neighborhood. It prioritizes services and programs that will continue to support "One San Diego" where all neighborhoods can thrive, more San Diegans can have access to economic opportunity, and our city government is open, effective and efficient. The Proposed Budget increases funding for infrastructure improvements and public safety, continues to restore neighborhood services, funds homeless programs and customer service initiatives, and maintains sound financial practices that have resulted in improved credit ratings.

I look forward to working with the City Council as it reviews the Proposed Budget ahead of its adoption in June 2015. I want to thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget.

Sincerely,



Kevin L. Faulconer
Mayor

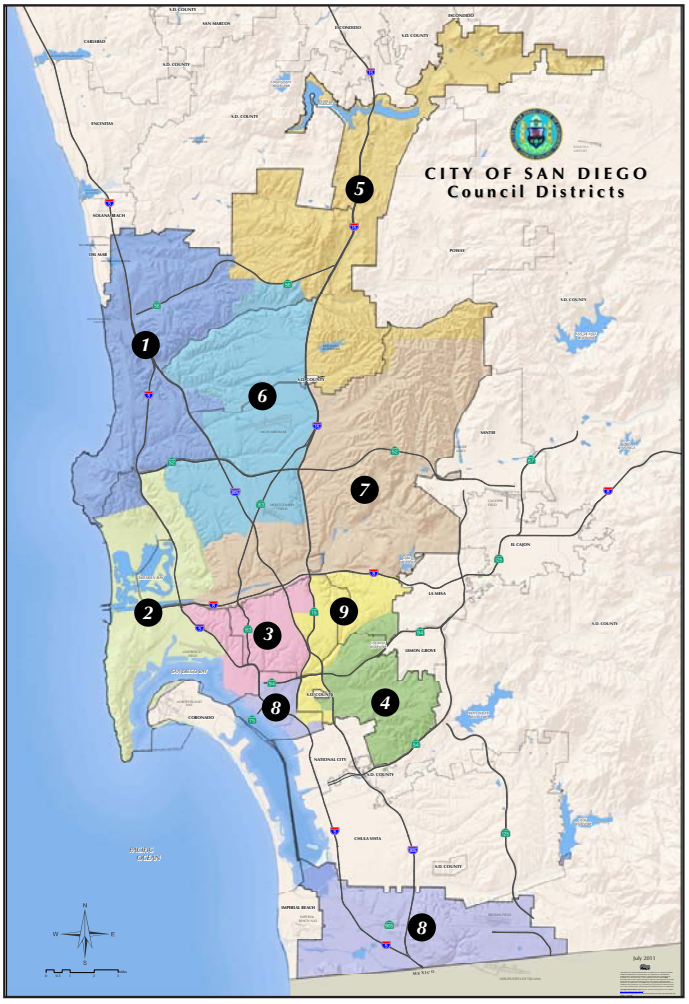
City Officials



Kevin L. Faulconer
Mayor



Sherri Lightner
Council President
District 1





Myrtle Cole
Councilmember
District 4



Lorie Zapf
Councilmember
District 2



Mark Kersey
Councilmember
District 5



Todd Gloria
Councilmember
District 3



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Council President Pro Tem
District 9



Scott Chadwick
Chief Operating Officer

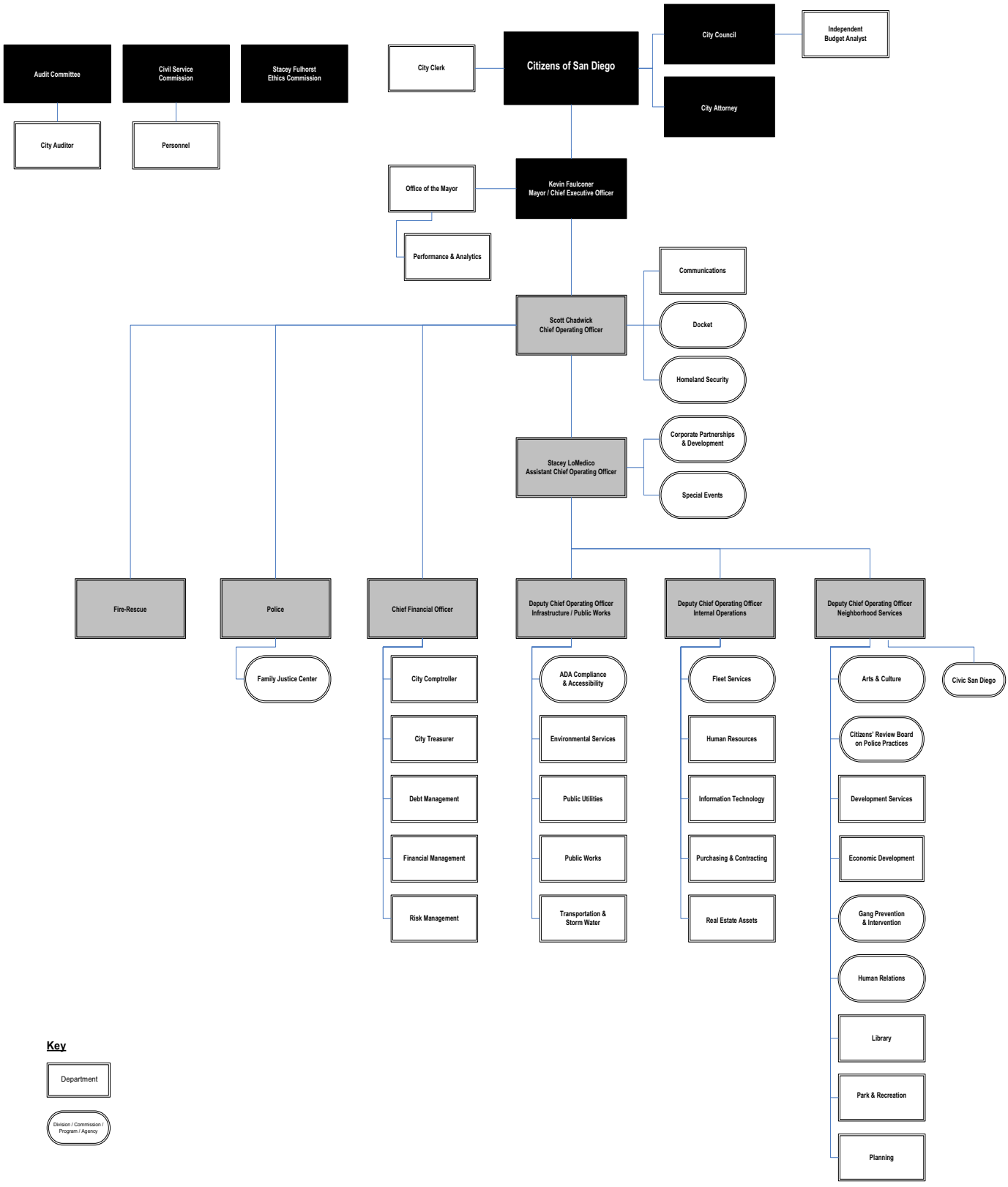


Jan Goldsmith
City Attorney

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City of San Diego Organization

(All City Functions)



Strategic Plan



Mission

To effectively serve and support our communities

Vision

A world-class city for all

Values

Integrity	Do the right thing Be ethical, truthful and fair Take responsibility for our actions
Service	Exhibit pride in all that we do Treat others as we would like to be treated Anticipate and promptly respond to requests
People	Value customers and employees as partners Recognize that an engaged City workforce is the key to quality customer service Promote diversity as a strength
Excellence	Foster a high performance culture Establish clear standards and predictable processes Measure results and seek improvement in everything we do

Goals

Goal 1	Provide high quality public service
Goal 2	Work in partnership with all of our communities to achieve safe and livable neighborhoods
Goal 3	Create and sustain a resilient and economically prosperous City

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the commentaries:

- Department Description
- Goals and Objectives
- Key Performance Indicators
- Service Efforts and Accomplishments
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This section is a brief overview of the department which includes the department's purpose, mission statement, history, and services provided. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for the department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance indicators chosen by the department. These indicators show the results or outcomes of the department's performance. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments. Target and actual figures for Fiscal Year 2014, estimated figures for Fiscal Year 2015, as well as targets for Fiscal Year 2016 have been included for each performance indicator.

Service Efforts and Accomplishments

This section describes major efforts and achievements of a department. This areas is used to describe milestones met, services provided, accomplishments, challenges faces, as well as awards and special recognition a department has recieved.

Guide to the Budget
Volume II
Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	103.26	105.76	**115.00**	9.24
Personnel Expenditures	$ 11,974,973	$ 13,310,719	**$ 13,694,444**	$ 383,725
Non-Personnel Expenditures	28,404,433	28,723,500	**35,519,020**	6,795,520
Total Department Expenditures	**$ 40,379,406**	**$ 42,034,219**	**$ 49,213,464**	**$ 7,179,245**
Total Department Revenue	**$ 39,507,917**	**$ 37,829,157**	**$ 47,292,743**	**$ 9,463,586**

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Enterprise IT Sourcing Operations	$ 1,995,495	$ 2,181,400	**$ 3,075,853**	$ 894,453
Financial & Support Services	2,452,058	2,552,157	**3,598,729**	1,046,572
Information Technology	4,899,459	5,755,011	**6,615,821**	860,810
Project Management Office	-	-	**160,002**	160,002
Total	**$ 9,347,012**	**$ 10,488,568**	**$ 13,450,405**	**$ 2,961,837**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Enterprise IT Sourcing Operations	6.00	9.00	**10.00**	1.00
Financial & Support Services	10.00	10.00	**7.00**	(3.00)
Information Technology	23.00	23.00	**26.00**	3.00
Project Management Office	0.00	0.00	**1.00**	1.00
Total	**39.00**	**42.00**	**44.00**	**2.00**

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding.

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 5,415,951	$ -
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	316,417	-

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 50,890	$ 118,102	**$ 110,697**	$ (7,405)
Fringe Benefits	48,084	95,249	**70,307**	(24,942)
PERSONNEL SUBTOTAL	**98,974**	**213,351**	**181,004**	**(32,347)**
NON-PERSONNEL				
Contracts	$ 494,477	$ 687,717	**$ 630,300**	$ (57,417)
Information Technology	713,365	1,004,431	**1,251,490**	247,059
NON-PERSONNEL SUBTOTAL	**1,207,842**	**1,692,148**	**1,881,790**	**189,642**
Total	**$ 1,306,816**	**$ 1,905,499**	**$ 2,062,794**	**$ 157,295**

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ 198	$ -	**$ -**	$ -
Rev from Other Agencies	84,660	195,303	**195,303**	-
Transfers In	1,271,792	1,605,758	**1,548,341**	(57,417)
Total	**$ 1,356,650**	**$ 1,801,061**	**$ 1,743,644**	**$ (57,417)**

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Volume II
Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20001247	Business Systems Analyst 2	3.00	3.00	**3.00**	$59,467 -	$71,864	$ 215,592
20001246	Business Systems Analyst 3	2.00	1.00	**1.00**	65,416 -	79,061	79,061
90000541	Clerical Assistant 2 - Hourly	0.50	0.00	**0.00**	29,931 -	36,067	-
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 -	172,744	125,000
20001261	Information Systems Administrator	3.00	4.00	**4.00**	73,466 -	88,982	324,896
20001234	Program Coordinator	0.00	0.00	**7.00**	23,005 -	137,904	740,454
20001222	Program Manager	8.00	8.00	**7.00**	46,966 -	172,744	847,468
	Budgeted Vacancy Savings						(695,334)
FTE, Salaries, and Wages Subtotal		**17.50**	**17.00**	**23.00**			**$ 1,637,137**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 24,230	$ 30,174	$ 21,051	$ (9,123)
Flexible Benefits	176,598	190,786	258,447	67,661
Long-Term Disability	13,299	6,105	7,433	1,328
Medicare	24,052	25,737	32,754	7,017
Other Post-Employment Benefits	103,103	103,122	131,670	28,548
Retiree Medical Trust	1,816	1,580	3,893	2,313
Retirement 401 Plan	6,240	6,321	5,076	(1,245)
Retirement ADC	543,944	584,854	391,411	(193,443)
Risk Management Administration	15,341	16,099	23,518	7,419
Supplemental Pension Savings Plan	60,242	58,791	135,719	76,928
Unemployment Insurance	4,553	3,497	4,248	751
Workers' Compensation	32,531	3,221	31,710	28,489
Fringe Benefits Subtotal	**$ 1,005,948**	**$ 1,030,287**	**$ 1,046,930**	**$ 16,643**
Total Personnel Expenditures			**$ 2,684,067**	

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non–General Fund)

GIS Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 518,935	$ 569,727	$ 485,270
TOTAL BALANCE AND RESERVES	**$ 518,935**	**$ 569,727**	**$ 485,270**
REVENUE			
Revenue from Other Agencies	$ 84,660	$ 195,303	$ 195,303
Revenue from Use of Money and Property	198	–	–
Transfers In	1,271,792	1,605,758	1,548,341
TOTAL REVENUE	**$ 1,356,650**	**$ 1,801,061**	**$ 1,743,644**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 1,875,584**	**$ 2,370,788**	**$ 2,228,914**
OPERATING EXPENSE			
Personnel Expenses	$ 50,890	$ 118,102	$ 110,697
Fringe Benefits	48,084	95,249	70,307
Contracts	494,477	687,717	630,300
Information Technology	713,365	1,004,431	1,251,490
TOTAL OPERATING EXPENSE	**$ 1,306,816**	**$ 1,905,499**	**$ 2,062,794**
TOTAL EXPENSE	**$ 1,306,816**	**$ 1,905,499**	**$ 2,062,794**
BALANCE	**$ 568,768**	**$ 465,289**	**$ 166,120**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 1,875,584**	**$ 2,370,788**	**$ 2,228,914**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

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Airports

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Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating two general aviation airports, Montgomery Field (MYF) and Brown Field (SDM), within the City of San Diego. General aviation includes all aviation activities except scheduled airline and military flights. The City's two airports support a significant portion of the San Diego region's total annual flight operations. They accommodate a variety of general aviation aircraft and provide the longest public use runway in the region. Aviation lessees at the Airports include Fixed Base Operators (FBOs) that sell fuel and provide airplane and helicopter maintenance, storage facilities, flight schools, Fire-Rescue Department helicopter operations, the San Diego Police Department Air Support Unit, and several hundred individual aircraft owners. The majority of the Airports' revenues are derived from non-aviation lessees that include a hotel, business park, restaurants, Fire Station 43, City Field Engineering, United States Border Patrol, office space tenants, and other individual lessees. City staff has the responsibility of maintaining the Airports in conformance with Federal Aviation Administration (FAA) regulations and guidelines and administering the various revenue-producing leases.

The Division's mission is:

> ***To operate, maintain, and develop Montgomery and Brown Field airports to meet the general aviation needs of the San Diego region in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner***

Goals and Objectives

The following goals and objectives represent the action plan for the Division:

Goal 1: Ensure City Airports are operated safely and efficiently and that airport facilities are constructed and maintained in accordance with applicable rules and regulations

It is necessary to maintain the airport runways, taxiways, lighting, navigational aids, obstruction clearances, and other airport components in good condition to meet the level of safety required by federal regulations. Maintaining a

minimum level of safety is an eligibility requirement for federal grants. The Division will move toward accomplishing this goal by focusing on the following objective:

- Maintain the Airports as safe and reliable components of the Regional and National Air Transportation Systems in conformance with all applicable federal, State, and local regulations

Goal 2: Develop the City Airports to be financially self-sufficient, maximize aviation uses, create economic activity, and meet the general aviation needs of the region

As an enterprise fund, it is the goal of the Airports Division to have sufficient revenues to operate independently of the City's General Fund. Federal regulations require airport operators to spend revenues on the maintenance and upkeep of their airports. By creating economic activity and maximizing aviation uses, the Division can generate the revenues necessary to meet the region's aviation needs and remain self-sufficient. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Maintain the Airports as a self-sufficient, economically viable enterprise
- Provide for the needs of general aviation
- Provide conditions for viable aviation businesses
- Provide a facility that offers necessary services to support airport business, local area business, and visitors at reasonable prices

Goal 3: Provide highly trained professional staff to promote a climate of trust and foster positive relationships with tenants, users, business interests, the community, and regulatory agencies

Key airport staff members need to interact on a daily basis with the FAA, California Department of Transportation (Caltrans) Division of Aeronautics, airport users, tenants, and members of the community. It is necessary that staff have a working knowledge of, and proficiency in, the application of federal regulations so that they can be viewed as knowledgeable professionals in their field. A close and cooperative relationship with the Airports Advisory Committee involves airport users and the nearby communities in the operation of the airport and enhances dialogue among the different stakeholders. The Division will move toward accomplishing this goal by focusing on the following objectives:

- Involve the Airports Advisory Committee, users, residents, and other beneficiaries in the operation, utilization, and development of the Airports
- Recruit and retain experienced professionals versed in airport management and provide training to maintain readiness

Goal 4: Be responsive to resident complaints and encourage pilots to practice a good neighbor policy

A dedicated Noise Abatement Officer responds to citizen complaints, enforces airport noise rules established by the City Council, provides noise abatement information to pilots, and participates in local planning group meetings. This effort has been shown to reduce community opposition to airport operations. The Division will move toward accomplishing this goal by focusing on the following objective:

- Minimize the negative impacts of the Airports' operations

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percent adherence to Federal Aviation Administration (FAA) grant requirements	100%	100%	100%	100%
2. Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0
3. Average number of working days to respond to a noise complaint	1	1	1	1
4. Percent of total revenue derived from aviation-related activities	33%	41%	41%	41%
5. Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%	10%

Service Efforts and Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2015:

Montgomery Field (MYF)

- Completed asbestos removal of the airport terminal lobby and upgraded to LED lighting
- Completed Runway 5/23 and Taxiway G Pre-Bid Inspection and Walkthrough
- Completed the Siemens Vehicle Gate Access Control System Project
- Accepted and signed a FAA grant agreement in the amount of $2.42 million for Runway 5/23 and Taxiway G
- Upgraded the A/C Ventilation System in the Airport Operations Building
- Created and implemented a San Diego Fire Department (SDFD) after-hours emergency access checklist

Brown Field (SDM)

- Repaired Runway 26R lighting and Runway End Identifier Light
- Purchased a rotary mower attachment to assist with landscape management of airport grounds
- Installed four new gate operators to replace failing units
- Addressed flooding problem at the entrance of the terminal building
- Installed new power washer for maintenance of lights, signs, vehicles, and terminal entrance areas
- Installed new Wi-Fi router and modem in pilot's briefing room

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	18.00	19.00	**19.00**	0.00
Personnel Expenditures	$ 1,554,540	$ 1,713,233	**$ 1,571,916**	$ (141,317)
Non-Personnel Expenditures	1,554,806	3,514,562	**3,080,641**	(433,921)
Total Department Expenditures	**$ 3,109,347**	**$ 5,227,795**	**$ 4,652,557**	**$ (575,238)**
Total Department Revenue	**$ 4,821,531**	**$ 4,778,882**	**$ 4,881,882**	**$ 103,000**

Airports Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Airports	$ 3,109,347	$ 5,227,795	**$ 4,652,557**	$ (575,238)
Total	**$ 3,109,347**	**$ 5,227,795**	**$ 4,652,557**	**$ (575,238)**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Airports	18.00	19.00	**19.00**	0.00
Total	**18.00**	**19.00**	**19.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 70,311	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	45,470	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	298	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(141,317)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(550,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	103,000
Total	**0.00**	**$ (575,238)**	**$ 103,000**

Airports

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 938,698	$ 1,045,919	**$ 1,011,262**	$ (34,657)
Fringe Benefits	615,843	667,314	**560,654**	(106,660)
PERSONNEL SUBTOTAL	**1,554,540**	**1,713,233**	**1,571,916**	**(141,317)**
NON-PERSONNEL				
Supplies	$ 78,147	$ 163,620	**$ 163,694**	$ 74
Contracts	1,070,079	2,946,370	**2,415,586**	(530,784)
Information Technology	115,219	121,667	**191,978**	70,311
Energy and Utilities	170,143	175,883	**220,056**	44,173
Other	4,848	900	**5,160**	4,260
Transfers Out	71,380	89,789	**67,834**	(21,955)
Capital Expenditures	44,990	15,577	**15,577**	-
Debt	-	756	**756**	-
NON-PERSONNEL SUBTOTAL	**1,554,806**	**3,514,562**	**3,080,641**	**(433,921)**
Total	**$ 3,109,347**	**$ 5,227,795**	**$ 4,652,557**	**$ (575,238)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 682,419	$ 575,596	**$ 580,096**	$ 4,500
Other Revenue	45,057	-	**-**	-
Rev from Money and Prop	4,094,055	4,203,286	**4,301,786**	98,500
Total	**$ 4,821,531**	**$ 4,778,882**	**$ 4,881,882**	**$ 103,000**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	**1.00**	$36,962 - $44,533	$ 43,865
20000036	Airport Manager	2.00	2.00	**2.00**	51,272 - 61,797	117,346
20000034	Airport Noise Abatement Officer	1.00	0.00	**0.00**	54,059 - 65,333	-
20000035	Airport Operations Assistant	3.00	3.00	**3.00**	34,944 - 41,642	118,228
20000119	Associate Management Analyst	1.00	1.00	**1.00**	54,059 - 65,333	65,333
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 - 172,744	109,855
20000426	Equipment Operator 1	1.00	1.00	**1.00**	37,690 - 45,115	45,115
20000468	Grounds Maintenance Worker 2	1.00	1.00	**1.00**	31,762 - 37,773	34,940
20001222	Program Manager	0.00	1.00	**1.00**	46,966 - 172,744	109,855
20000768	Property Agent	0.00	1.00	**1.00**	59,363 - 71,760	59,363
20000831	Senior Airport Operations Assistant	2.00	2.00	**2.00**	38,376 - 45,802	84,178
20000927	Senior Clerk/Typist	1.00	1.00	**1.00**	36,067 - 43,514	36,067
20001003	Supervising Property Agent	1.00	1.00	**1.00**	66,768 - 80,891	76,846
20001053	Utility Worker 2	2.00	2.00	**2.00**	33,322 - 39,666	79,332
20000756	Word Processing Operator	1.00	1.00	**1.00**	31,491 - 37,918	36,591
	Bilingual - Regular					2,912
	Budgeted Vacancy Savings					(34,944)

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Overtime Budgeted					26,380
FTE, Salaries, and Wages Subtotal		**18.00**	**19.00**	**19.00**		**$ 1,011,262**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 2,273	$ 4,900	$ 1,410	$ (3,490)
Flexible Benefits	122,801	153,159	157,864	4,705
Long-Term Disability	7,490	3,497	3,228	(269)
Medicare	11,565	13,113	14,280	1,167
Other Post-Employment Benefits	113,448	121,320	107,730	(13,590)
Retiree Medical Trust	467	483	1,414	931
Retirement 401 Plan	1,340	1,551	1,117	(434)
Retirement ADC	248,157	265,253	164,323	(100,930)
Retirement DROP	8,879	8,782	3,390	(5,392)
Retirement Offset Contribution	18	-	-	-
Risk Management Administration	16,875	18,941	19,242	301
Supplemental Pension Savings Plan	44,956	48,251	66,239	17,988
Unemployment Insurance	2,568	2,004	1,848	(156)
Workers' Compensation	35,007	26,060	18,569	(7,491)
Fringe Benefits Subtotal	**$ 615,843**	**$ 667,314**	**$ 560,654**	**$ (106,660)**
Total Personnel Expenditures			**$ 1,571,916**	

Airports

Revenue and Expense Statement (Non–General Fund)

Airports Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 7,128,888	$ 6,126,225	$ 5,852,826
Continuing Appropriation - CIP	7,586,375	9,640,773	9,390,773
TOTAL BALANCE AND RESERVES	**$ 14,715,263**	**$ 15,766,998**	**$ 15,243,600**
REVENUE			
Charges for Current Services	$ 682,419	$ 575,596	$ 580,096
Other Revenue	45,057	–	–
Revenue from Use of Money and Property	4,094,055	4,203,286	4,301,786
Interest on Pooled Investment	*68,966*	*110,000*	*110,000*
City E&D Lease - MYF	*235,250*	*235,250*	*235,250*
City Fire #43 Lease BF	*53,719*	*53,718*	*53,718*
Aviation Leasing	*1,399,968*	*1,380,460*	*1,464,460*
Commercial Leasing	*1,832,950*	*1,914,423*	*1,926,423*
Lease Penalties	*5,165*	*5,000*	*5,000*
City Police Lease - MYF	*498,037*	*504,435*	*506,935*
TOTAL REVENUE	**$ 4,821,531**	**$ 4,778,882**	**$ 4,881,882**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 19,536,794**	**$ 20,545,880**	**$ 20,125,482**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 345,601	$ –	$ –
TOTAL CIP EXPENSE	**$ 345,601**	**$ –**	**$ –**
OPERATING EXPENSE			
Personnel Expenses	$ 938,698	$ 1,045,919	$ 1,011,262
Fringe Benefits	615,843	667,314	560,654
Supplies	78,147	163,620	163,694
Contracts	1,070,079	2,946,370	2,415,586
Information Technology	115,219	121,667	191,978
Energy and Utilities	170,143	175,883	220,056
Other Expenses	4,848	900	5,160
Transfers Out	71,380	89,789	67,834
Capital Expenditures	44,990	15,577	15,577
Debt Expenses	–	756	756
TOTAL OPERATING EXPENSE	**$ 3,109,347**	**$ 5,227,795**	**$ 4,652,557**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ –	$ 2,400,000	$ 1,800,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ –**	**$ 2,400,000**	**$ 1,800,000**
TOTAL EXPENSE	**$ 3,454,948**	**$ 7,627,795**	**$ 6,452,557**

Revenue and Expense Statement (Non–General Fund)

Airports Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
RESERVES			
Continuing Appropriation - CIP	$ 9,640,773	$ 7,240,773	$ 7,590,773
TOTAL RESERVES	**$ 9,640,773**	**$ 7,240,773**	**$ 7,590,773**
BALANCE	**$ 6,441,072**	**$ 5,677,312**	**$ 6,082,152**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 19,536,794**	**$ 20,545,880**	**$ 20,125,482**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

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Capital Outlay Fund

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Fund Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for "the acquisition, construction, and completion of permanent public improvements." Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	3,210,000	2,046,419	**-**	(2,046,419)
Total Department Expenditures	**$ 3,210,000**	**$ 2,046,419**	**$ -**	**$ (2,046,419)**
Total Department Revenue	**$ 900,106**	**$ -**	**$ -**	**$ -**

Capital Outlay Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Capital Outlay Fund	$ 3,210,000	$ 2,046,419	**$ -**	$ (2,046,419)
Total	**$ 3,210,000**	**$ 2,046,419**	**$ -**	**$ (2,046,419)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ (2,046,419)	$ -
Total	**0.00**	**$ (2,046,419)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Transfers Out	$ 3,210,000	$ 2,046,419	**$ -**	$ (2,046,419)
NON-PERSONNEL SUBTOTAL	**3,210,000**	**2,046,419**	**-**	**(2,046,419)**
Total	**$ 3,210,000**	**$ 2,046,419**	**$ -**	**$ (2,046,419)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Revenue	$ 900,106	$ -	**$ -**	$ -
Total	**$ 900,106**	**$ -**	**$ -**	**$ -**

Capital Outlay Fund

Revenue and Expense Statement (Non–General Fund)

Capital Outlay Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ (2,877,349)	$ (3,488,242)	$ (3,483,920)
Continuing Appropriation - CIP	12,674,903	11,713,664	10,209,342
Reserve for Future Bond Payments	5,256,419	2,046,419	–
TOTAL BALANCE AND RESERVES	**$ 15,053,973**	**$ 10,271,841**	**$ 6,725,422**
REVENUE			
Other Revenue	$ 900,106	$ –	$ –
Property Sales	*900,106*	–	–
TOTAL REVENUE	**$ 900,106**	**$ –**	**$ –**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 15,954,079**	**$ 10,271,841**	**$ 6,725,422**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 1,511,000	$ –	$ –
TOTAL CIP EXPENSE	**$ 1,511,000**	**$ –**	**$ –**
OPERATING EXPENSE			
Transfers Out	$ 3,210,000	$ 2,046,419	$ –
Bond Principal Payments - Deferred Capital	*3,210,000*	*2,046,419*	–
TOTAL OPERATING EXPENSE	**$ 3,210,000**	**$ 2,046,419**	**$ –**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ 961,239	$ 3,297,390	$ 3,500,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ 961,239**	**$ 3,297,390**	**$ 3,500,000**
TOTAL EXPENSE	**$ 5,682,239**	**$ 5,343,809**	**$ 3,500,000**
RESERVES			
Continuing Appropriation - CIP	$ 11,713,664	$ 8,416,274	$ 6,709,342
Reserve for Future Bond Payments	2,046,419	–	–
TOTAL RESERVES	**$ 13,760,083**	**$ 8,416,274**	**$ 6,709,342**
BALANCE	**$ (3,488,243)**	**$ (3,488,242)**	**$ (3,483,920)**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 15,954,079**	**$ 10,271,841**	**$ 6,725,422**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

City Attorney

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Office Description

The Office of the City Attorney is among the region's largest law firms that handles a diverse caseload. The Office of the City Attorney advises the Mayor, City Council, and all City departments, as well as prosecutes and defends lawsuits or cases to which the City may be a party. The City Attorney's Office also prosecutes persons charged with violations of State and local laws occurring within the City's jurisdiction for misdemeanor offenses.

City Attorney Jan Goldsmith, an attorney since 1976, specializes in business litigation. He was appointed San Diego Superior Court Judge in 1998 and retired in December 2008 to assume the office of San Diego City Attorney. Mr. Goldsmith spent his first six years on the bench handling criminal and civil trials. During his final years as a superior court judge, he was assigned to an independent civil calendar.

Executive Assistant City Attorney Paul Cooper began his career in the City Attorney's Office in 1993 as a prosecutor in the Criminal Division. In 1996, he was asked to head the Office's nationally recognized Domestic Violence and Child Abuse Unit. In 1997, he transferred to the Office's Civil Division and became supervisor of the unit that advises the San Diego Police Department. In 2003, Mr. Cooper became the Special Advisor and Assistant to former Police Chief William Lansdowne. He returned to the City Attorney's Office in 2012 and worked as a Deputy City Attorney in the Public Safety and Employment Unit.

The San Diego City Attorney's Office is divided into four divisions: Civil Advisory, Civil Litigation, Criminal, and Community Justice. These divisions are subdivided into units and sections which allow the attorneys to specialize in areas of practice:

- **Civil Advisory Division**: The Civil Advisory Division advises the City and each of its departments, including the City Council and Mayor. The Civil Advisory Division is divided into six sections: Economic Development, Government Affairs & Finance, Public Works, Public Services, Public Safety & Employment Services, and Real Property & Land Use. This division is under the direction of Assistant City Attorney Mary Nuesca who has over 27 years of experience. She has served as a criminal prosecutor, appellate lawyer, and legal advisor to the San Diego Police Department. Ms. Nuesca has worked on a variety of special projects in the Civil Advisory Division.

- **Civil Litigation Division**: The Civil Litigation Division prosecutes and defends civil lawsuits to which the City is a party. The Civil Litigation Division is divided into five units: Civil Prosecution, Workers'

Compensation, Land Use Litigation, General Litigation, and Special Litigation. Assistant City Attorney Dan Bamberg heads this division. He started his legal career as a Criminal Prosecutor for the City in 1974. While in private practice, Mr. Bamberg prosecuted plaintiffs' civil actions at trial and on appeal.

- **Criminal Division**: The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City's jurisdiction. The Criminal Division is divided into five units: Case Issuance, General Trial, Appellate, Neighborhood Prosecution, and Domestic Violence. This division is under the direction of Assistant City Attorney Marlea Dell'Anno. Ms. Dell'Anno has more than 18 years of experience in criminal prosecution and leadership roles.

- **Community Justice Division**: The Community Justice Division prosecutes cases that the community has identified as important to quality of life. Prosecutors work with the community, police, and other law enforcement agencies to establish and maintain security, ensure fair business dealings, and promote justice. The Community Justice Division is divided into two units: Code Enforcement and Consumer & Environmental Protection. This division is also under the direction of Assistant City Attorney Marlea Dell'Anno.

The Office of the City Attorney is built upon the senior partner, junior partner, and associate model used in private law firms. The four division leaders, along with City Attorney Jan Goldsmith, have more than 155 years of combined experience.

The Office's mission is:

> ***Integrity matters! We can best help our city by maintaining our integrity and providing timely, accurate, and high quality legal representation to the City of San Diego. We will be firm, independent, and professional, stopping illegalities while suggesting solutions. We will never forget that we are accountable to the people of San Diego and that we represent the City of San Diego.***

Goals and Objectives

In reviewing strategic business plans and goals and objectives for next fiscal year, it is important to recognize that market and economic trends are changing. These changes have a direct impact on the City Attorney's practice areas and its attorney staffing needs. The Office is facing difficulties with an increased workload and the need to be competitive to address its hiring needs and retain experienced lawyers.

Due to the passage of Proposition 47 in November, the Office anticipates an increase of misdemeanor cases of approximately 15%. This increase is due to the cases that had previously been charged by the District Attorney's Office as felonies, now being reduced to misdemeanors to be issued by the Office. Additionally, the Civil and Criminal divisions must now review all police body worn camera footage, which could range from minutes to hours, between multiple officers. This will become part of the discovery process, as well as to appropriately assess and work-up on a case with the footage for trial. The Civil Advisory and Civil Litigation Unit's workload will also increase.

Objectives moving forward are to hire for attrition and secure the best talent by being competitive in our compensation packages. By dedicating experienced lawyers to its most challenging cases, the Office can expect to achieve strong results and stiffer sentences.

As the Community Court program evolves, the Office anticipates that additional providers will come on board, expanding the resources available to participants. The Office hopes to see Community Impact Panels created in each City Council district.

In the Criminal Division, additional goals include providing trial deputies and prosecution teams with the specialized expertise in handling DUI drug cases. Their objectives will be to recognize signs of drugged driving, anticipate defense tactics, and deploy the latest advances in drug toxicology to keep dangerous motorists off the streets.

The Code Enforcement Unit will continue to close down all illegal marijuana dispensaries that do not obtain proper permits and conform to zoning regulations.

Service Efforts and Accomplishments

The City Attorney's Office was awarded a state DUI Prosecution grant. The $263,000 grant from the California Office of Traffic Safety will fund an Alcohol and Drug Impaired Driving (ADID) vertical prosecution team that will work DUI cases from arrest through sentencing. Funding will aid the City Attorney's Office in handling cases throughout each step of the criminal process, prosecuting both alcohol and drug-impaired driving cases. Prosecution team members will work with the State's Traffic Safety Resource Prosecutor program to expand knowledge and resources in the Office by obtaining specialized training, including training in the emerging problem of drug-impaired driving.

The Consumer & Environmental Protection Unit (CEPU) prosecutes violations of law that arise from consumer transactions or actions that damage the environment. In a recent consumer protection case, *People v. CSK Auto, Inc.* (O'Reilly Auto Parts) was a civil case brought by the City Attorney, along with the District Attorney offices in San Bernardino, Santa Clara, and Santa Cruz counties. CSK Auto, Inc. agreed to pay $1.6 million in civil penalties, investigation costs, and restitution for alleged scanner price and injunction violations. O'Reilly has agreed, and is required, to maintain a "$5 off or Get It Free Program" to protect consumers against overcharges. Any customer who discovers an overcharge can obtain $5.00 off the price of the item or, if the item price is less than $5.00, O'Reilly has agreed to give the item to the customer for free.

In a recent environmental protection case, CEPU joined California District Attorneys and City Attorneys offices in civil cases against Lowe's Home Centers, LLC; TJX Companies, Inc., and Albertsons in law enforcement actions against the companies. The actions claim that stores throughout the State unlawfully handled and disposed of various hazardous wastes and materials. The companies were ordered to pay civil penalties totaling $23.9 million.

San Diego Community Court, a post-plea diversion program for people who commit low-level misdemeanors, is off to a successful start. It allows defendants to get their case dismissed if they pay their debt to society by completing conditions that include two days of community service. Community Court provides swift consequences for individuals who commit lesser crimes, but without the lasting stain of a criminal conviction. It has the potential to redirect lives, by putting offenders in contact with the social service agencies and allowing them to pay their debts through community service and restorative-justice programs. The Program was developed by the San Diego City Attorney's office in close cooperation with the Sheriff's Department, the Public Defender's Office, the Alpha Project, and Urban Corps of San Diego County. This program eliminates the public costs of pre-trial motions, trials, and appeals. Those resources can now be directed to more serious crimes and other public benefits.

The City Attorney's Code Enforcement Unit continued to aggressively shut down illegal marijuana dispensaries operating in violation of the City's zoning laws. In the past four years, more than 200 unpermitted marijuana dispensaries have been shut down as a result of CEU obtaining civil injunctions against property owners and dispensary operators. The dispensary cases prosecuted by CEU typically had crime occurring at the property due to the large amounts of cash at the dispensary and large amounts of high grade marijuana (with values from $3,000 to $4,000 per pound). Many of the cases had incidents of violent crimes such as assaults, robberies, and burglaries.

The City Attorney's Office negotiated with 16 insurance carriers to cover the City's $15.0 million share of a San Diego bay cleanup program in a lawsuit settlement that protects taxpayers, as well as the environment. The Office, with assistance from an "insurance archaeologist", sifted through 70 years of City records and determined levels of

coverage responsibility on behalf of the insurance carriers. This achievement saves millions of dollars for City programs and infrastructure.

The Government Affairs Finance section provided legal advice and support to the Mayor's staff during negotiations for the City's bid to host the 2021 United States Open Championship at the Torrey Pines Golf Course, resulting in a Council-approved agreement between the City and the USGA for that event. The Section also provided legal support to staff and drafted the Council's resolution supporting the Port District's bid for the 2017 America's Cup, and the Council's resolution providing critical financial and political support to the San Diego Padres' successful bid to host the 2016 Major League Baseball All-Star Game and related events.

The City is in the initial stages of implementing Pure Water San Diego, a program which will offload the Point Loma Wastewater Treatment Plant by diverting wastewater and treating it to create 83 million gallons per day of potable water. The Public Works Section assisted the Public Utilities Department in drafting and negotiating a cooperative agreement with local environmental groups to support the City in obtaining legislative and regulatory approval for the Program. If the Program proceeds as planned, the cooperative agreement will be the blueprint for implementing Pure Water San Diego through the year 2035.

Working with staff from the offices of Councilmembers Emerald and Kersey, the Public Safety Unit drafted an ordinance to amend the Municipal Code to regulate the retail sale of electronic cigarettes. The sale of electronic cigarettes is now restricted in the same manner that sales of tobacco products are sellers of electronic cigarettes are now required to obtain a police permit.

The Public Services Unit settled a living wage ordinance complaint against Jani-King resulting in recovery of more than $20,000 in back pay by affected employees.

The Land Use Litigation Unit was successful in *American Tower Corporation v. City of San Diego*. This federal matter involved seven consolidated cases challenging the City's application of its telecommunications regulations. The case arose out of the City's denial of use permits for large cell towers throughout the City that violated the regulations in effect at that time. The federal District Court and Ninth Circuit Court of Appeals found in favor of the City and upheld the City's right to place reasonable restrictions on the height and aesthetic appearance of cell phone towers. This was a groundbreaking case with nationwide significance.

The Civil Prosecution Unit required a City vendor, who had been accused of violating the City Living Wage Ordinance, to properly pay his employees. As a result of the hard work on this case, the vendor agreed to pay the workers $23,420.61 in back wages.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	345.86	347.85	**352.58**	4.73
Personnel Expenditures	$ 42,003,726	$ 42,700,900	**$ 43,197,082**	$ 496,182
Non-Personnel Expenditures	2,758,480	3,201,155	**3,262,359**	61,204
Total Department Expenditures	**$ 44,762,207**	**$ 45,902,055**	**$ 46,459,441**	**$ 557,386**
Total Department Revenue	**$ 3,461,289**	**$ 3,256,169**	**$ 3,875,859**	**$ 619,690**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	$ 5,089,689	$ 5,376,278	**$ 5,324,073**	$ (52,205)
Civil Advisory	12,407,759	12,414,077	**13,313,826**	899,749
Civil Litigation	11,427,490	11,520,897	**11,185,250**	(335,647)
Community Justice	3,806,547	3,834,622	**4,353,597**	518,975
Criminal Litigation	12,030,721	12,756,181	**12,282,695**	(473,486)
Total	**$ 44,762,207**	**$ 45,902,055**	**$ 46,459,441**	**$ 557,386**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	27.36	26.00	**27.36**	1.36
Civil Advisory	75.18	78.53	**81.29**	2.76
Civil Litigation	82.00	81.00	**76.34**	(4.66)
Community Justice	39.95	35.86	**36.76**	0.90
Criminal Litigation	121.37	126.46	**130.83**	4.37
Total	**345.86**	**347.85**	**352.58**	**4.73**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Criminal Litigation Adjustments Addition of 4.00 Deputy City Attorneys and non-personnel expenditures as a result of the passage of Proposition 47 and the Police Body Worn Cameras Program.	4.00	$ 354,171	$ -
Alcohol and Drug Impaired Driver Vertical Prosecution Program Addition of 1.00 Deputy City Attorney,1.00 City Attorney Investigator, non-personnel expenditures, and associated revenue for the Alcohol and Drug Impaired Driver Vertical Prosecution Program.	2.00	201,147	201,147
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	170,997	-

City Attorney

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Consumer Environmental Protection Unit Addition of 1.00 Deputy City Attorney, non-personnel expenditures, and associated revenue to provide additional support for Consumer Environmental Protection Unit (CEPU) cases.	1.00	88,543	88,543
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	40,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	30,484	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	15,640	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.27)	(24,562)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(47,249)	-
Criminal Litigation and Civil Advisory Reductions Reduction of 1.00 Public Information Clerk in the Criminal Litigation Division and 1.00 Assistant City Attorney in the Civil Advisory Division.	(2.00)	(271,785)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	330,000
Total	**4.73**	**$ 557,386**	**$ 619,690**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 24,778,947	$ 25,738,836	**$ 26,287,491**	$ 548,655
Fringe Benefits	17,224,779	16,962,064	**16,909,591**	(52,473)
PERSONNEL SUBTOTAL	**42,003,726**	**42,700,900**	**43,197,082**	**496,182**
NON-PERSONNEL				
Supplies	$ 262,240	$ 306,316	**$ 328,793**	$ 22,477
Contracts	515,557	677,952	**731,750**	53,798
Information Technology	1,126,113	1,354,196	**1,306,947**	(47,249)
Energy and Utilities	22,925	37,965	**36,907**	(1,058)
Other	85,456	84,424	**84,424**	-
Transfers Out	734,459	740,302	**773,538**	33,236
Capital Expenditures	11,731	-	**-**	-
NON-PERSONNEL SUBTOTAL	**2,758,480**	**3,201,155**	**3,262,359**	**61,204**
Total	**$ 44,762,207**	**$ 45,902,055**	**$ 46,459,441**	**$ 557,386**

City Attorney

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 2,873,490	$ 2,418,292	**$ 3,037,982**	$ 619,690
Fines Forfeitures and Penalties	60,444	250,000	**250,000**	-
Licenses and Permits	2,968	3,500	**3,500**	-
Other Revenue	1,008	-	**-**	-
Rev from Other Agencies	523,380	584,377	**584,377**	-
Total	**$ 3,461,289**	**$ 3,256,169**	**$ 3,875,859**	**$ 619,690**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000011	Account Clerk	1.00	1.00	**1.00**	$31,491 -	$37,918	$ 35,980
20000012	Administrative Aide 1	2.00	2.00	**2.00**	36,962 -	44,533	89,066
20001076	Assistant City Attorney	6.00	6.00	**5.00**	73,008 -	291,595	838,992
21000179	Assistant Dispute Resolution Officer	1.00	1.00	**1.00**	44,470 -	54,059	54,059
20000119	Associate Management Analyst	2.00	2.00	**2.00**	54,059 -	65,333	115,687
20000171	Auto Messenger 1	2.00	2.00	**2.00**	26,208 -	31,491	60,877
20001070	City Attorney	1.00	1.00	**1.00**	193,648 -	193,648	193,648
20000610	City Attorney Investigator	21.00	21.00	**22.00**	58,219 -	70,429	1,523,321
90000610	City Attorney Investigator - Hourly	0.40	1.35	**1.25**	58,219 -	70,429	72,774
20000539	Clerical Assistant 2	23.00	22.00	**21.00**	29,931 -	36,067	719,098
20001159	Confidential Secretary to the City Attorney	1.00	1.00	**1.00**	16,827 -	105,518	95,000
20000351	Court Support Clerk 1	19.00	20.00	**17.00**	31,491 -	37,918	629,299
20000353	Court Support Clerk 2	13.00	14.00	**18.00**	32,968 -	39,811	712,021
90000353	Court Support Clerk 2 - Hourly	0.10	0.10	**0.09**	32,968 -	39,811	2,967
20001117	Deputy City Attorney	135.75	136.75	**142.75**	17,805 -	204,214	14,828,503
90001117	Deputy City Attorney - Hourly	0.80	1.84	**1.68**	17,805 -	204,214	186,497
20001258	Deputy City Attorney - Unrepresented	6.00	5.00	**5.00**	17,805 -	204,214	635,838
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 -	172,744	130,000
20000392	Dispute Resolution Officer	1.00	1.00	**1.00**	54,059 -	65,333	65,333
20000290	Information Systems Analyst 2	1.00	1.00	**1.00**	54,059 -	65,333	65,333
20000293	Information Systems Analyst 3	1.00	1.00	**1.00**	59,363 -	71,760	71,760
20000377	Information Systems Technician	2.00	2.00	**2.00**	42,578 -	51,334	102,668
90001128	Legal Intern - Hourly	1.00	1.00	**1.00**	39,000 -	47,424	39,000
20000587	Legal Secretary 2	35.25	35.25	**35.25**	43,555 -	52,666	1,807,497
90000587	Legal Secretary 2 - Hourly	0.10	0.10	**0.10**	43,555 -	52,666	4,356
20000911	Librarian 3	1.00	1.00	**1.00**	55,266 -	67,101	64,752
20000614	Paralegal	20.00	20.00	**20.00**	52,374 -	63,190	1,232,597
20000680	Payroll Specialist 2	2.00	2.00	**2.00**	34,611 -	41,787	80,797
20001141	Principal Assistant to the City Attorney	1.00	1.00	**1.00**	26,395 -	160,430	113,006

City Attorney

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000747	Principal City Attorney Investigator	1.00	1.00	**1.00**	70,221 - 85,051	85,051
20000741	Principal Clerk	1.00	1.00	**1.00**	43,555 - 52,666	43,555
20000380	Principal Legal Secretary	1.00	1.00	**1.00**	50,398 - 60,736	60,736
20000063	Principal Paralegal	1.00	1.00	**1.00**	63,586 - 76,502	76,502
20001222	Program Manager	2.00	2.00	**2.00**	46,966 - 172,744	181,251
20000783	Public Information Clerk	1.00	1.00	**0.00**	31,491 - 37,918	-
20000933	Senior City Attorney Investigator	5.00	5.00	**5.00**	63,794 - 77,314	366,111
20000935	Senior City Attorney Investigator	1.00	1.00	**1.00**	63,794 - 77,314	77,314
90000933	Senior City Attorney Investigator - Hourly	0.10	0.10	**0.10**	63,794 - 77,314	6,379
20000927	Senior Clerk/Typist	8.00	8.00	**8.00**	36,067 - 43,514	337,619
20001144	Senior Legal Intern	1.00	1.00	**1.00**	47,466 - 57,658	57,658
20000843	Senior Legal Secretary	6.00	6.00	**6.00**	48,006 - 57,845	342,152
20000015	Senior Management Analyst	1.00	1.00	**1.00**	59,363 - 71,760	70,684
20000845	Senior Paralegal	5.00	5.00	**5.00**	57,658 - 69,410	320,423
90001146	Student Intern - Hourly	0.36	0.36	**0.36**	18,616 - 22,318	6,702
20000970	Supervising Management Analyst	1.00	1.00	**1.00**	66,768 - 80,891	80,891
20001057	Victim Services Coordinator	4.00	4.00	**4.00**	36,962 - 44,533	170,561
20000756	Word Processing Operator	5.00	4.00	**4.00**	31,491 - 37,918	135,705
	Bilingual - Regular					27,664
	Budgeted Vacancy Savings					(772,927)
	Master Library Degree					3,355
	Overtime Budgeted					10,512
	Termination Pay Annual Leave					28,867
FTE, Salaries, and Wages Subtotal		**345.86**	**347.85**	**352.58**		**$ 26,287,491**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 383,844	$ 425,106	$ 380,552	$ (44,554)
Flexible Benefits	2,268,778	2,636,881	3,097,624	460,743
Long-Term Disability	199,642	88,341	86,268	(2,073)
Medicare	351,687	363,323	371,687	8,364
Other Post-Employment Benefits	2,063,836	1,994,198	1,973,555	(20,643)
Retiree Medical Trust	12,031	10,945	17,565	6,620
Retirement 401 Plan	30,299	31,387	35,057	3,670
Retirement ADC	9,702,341	9,347,260	8,837,992	(509,268)
Retirement DROP	55,870	55,764	58,126	2,362
Retirement Offset Contribution	408	-	-	-
Risk Management Administration	306,695	311,328	352,502	41,174
Supplemental Pension Savings Plan	1,186,278	1,350,340	1,378,908	28,568
Unemployment Insurance	68,439	50,602	49,296	(1,306)
Workers' Compensation	594,630	296,589	270,459	(26,130)
Fringe Benefits Subtotal	**$ 17,224,779**	**$ 16,962,064**	**$ 16,909,591**	**$ (52,473)**
Total Personnel Expenditures			**$ 43,197,082**	

City Auditor

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Office Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Office's mission is:

> ***To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government***

Goals and Objectives

The following goals and objectives represent the action plan for the Office:

Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations

To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual

citywide risk assessment model. The Office will move towards accomplishing this goal by focusing on the following objectives:

- Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percent of audit recommendations management agrees to implement	95%	100%	100%	95%
2. Percent of audit workplan completed during the fiscal year	90%	73%[1]	83%	90%
3. Percent of hotline investigation recommendations management agrees to implement	90%	100%	100%	90%

1. The percentage of audit workplan completed for Fiscal Year 2014 was below 90% due in part to the complexity of findings encountered for various audits such as the Community Facilities Districts, Graffiti Abatement, Fire Rescue overtime, and Personnel Department recruiting, which required additional time to complete these projects. In addition, staffing absences of approximately 1.3 FTE during the fiscal year also impacted the Office's ability to reach 90% completion.

Service Efforts and Accomplishments

The City Auditor will propose an annual audit workplan that will identify the planned audits to be undertaken during the fiscal year. The annual workplan will be based on the results of the comprehensive citywide risk assessment and identify required audits, such as the annual inventory audit, close-out audits, and hotline investigations. The goal will be to complete the required audit workplan and increase the economy, efficiency, and effectiveness of City operations through these audits and their recommendations.

Additionally, the City Auditor will conduct testing of internal controls during each performance audit that is conducted, report on control weaknesses that are identified, and make recommendations for corrective action that should be taken. The City Auditor will perform follow-up work on all audit recommendations that are made to determine if proper actions have been taken by management.

The City Auditor will provide regular updates to the Audit Committee regarding the activities and accomplishments of the Office, including producing an annual report and information on management's implementation of audit recommendations.

The Office of the City Auditor has established a national reputation, earning four Knighton Awards for best performance audit in the Large Audit Shop category. The audit reports were judged on several key elements, such as the potential for significant impact, persuasiveness of the conclusions, focus on improving government efficiency and effectiveness, and its clarity, conciseness, and innovation.

Government Auditing Standards require that an audit organization's internal quality control system is evaluated at least every three years. In October 2013, an independent peer review team found the City's Office of the City Auditor has conducted work in full compliance with Government Auditing Standards for the period of July 1, 2010, through June 30, 2013. To reach full compliance reflects the Office of the City Auditor staff's dedication to audit excellence and the City Auditor’s own desire to be the best audit organization possible.

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City Auditor

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	21.00	21.00	**21.00**	0.00
Personnel Expenditures	$ 2,705,686	$ 2,735,557	**$ 2,850,280**	$ 114,723
Non-Personnel Expenditures	809,545	839,645	**870,842**	31,197
Total Department Expenditures	**$ 3,515,231**	**$ 3,575,202**	**$ 3,721,122**	**$ 145,920**
Total Department Revenue	**$ 298**	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
City Auditor	$ 3,515,231	$ 3,575,202	**$ 3,721,122**	$ 145,920
Total	**$ 3,515,231**	**$ 3,575,202**	**$ 3,721,122**	**$ 145,920**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
City Auditor	21.00	21.00	**21.00**	0.00
Total	**21.00**	**21.00**	**21.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 114,723	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	21,153	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	10,044	-
Total	**0.00**	**$ 145,920**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 1,766,399	$ 1,857,934	**$ 1,884,843**	$ 26,909
Fringe Benefits	939,287	877,623	**965,437**	87,814
PERSONNEL SUBTOTAL	**2,705,686**	**2,735,557**	**2,850,280**	**114,723**

City Auditor

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ 14,085	$ 23,437	**$ 22,182**	$ (1,255)
Contracts	662,695	690,114	**691,406**	1,292
Information Technology	84,468	74,962	**85,006**	10,044
Other	6,318	8,220	**8,220**	-
Transfers Out	41,979	42,912	**64,028**	21,116
NON-PERSONNEL SUBTOTAL	**809,545**	**839,645**	**870,842**	**31,197**
Total	**$ 3,515,231**	**$ 3,575,202**	**$ 3,721,122**	**$ 145,920**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Revenue	$ 298	$ -	**$ -**	$ -
Total	**$ 298**	**$ -**	**$ -**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	**1.00**	$34,694 - $207,210	$ 154,500
20001233	Assistant to the Director	2.00	2.00	**2.00**	46,966 - 172,744	106,706
20001252	City Auditor	1.00	1.00	**1.00**	59,155 - 224,099	168,000
21000001	Performance Audit Manager	0.00	3.00	**3.00**	46,966 - 172,744	320,347
20001135	Performance Auditor	17.00	14.00	**14.00**	19,323 - 151,840	1,135,290
FTE, Salaries, and Wages Subtotal		**21.00**	**21.00**	**21.00**		**$ 1,884,843**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 20,393	$ 20,382	$ 20,610	$ 228
Flexible Benefits	168,140	187,364	221,376	34,012
Insurance	323	-	-	-
Long-Term Disability	14,338	6,390	6,203	(187)
Medicare	26,029	26,941	27,330	389
Other Post-Employment Benefits	130,392	127,386	125,685	(1,701)
Retiree Medical Trust	2,545	2,800	2,849	49
Retirement 401 Plan	8,098	9,225	6,195	(3,030)
Retirement ADC	462,847	415,680	422,327	6,647
Risk Management Administration	19,371	19,887	22,449	2,562
Supplemental Pension Savings Plan	53,049	53,314	83,423	30,109
Unemployment Insurance	4,915	3,659	3,544	(115)
Workers' Compensation	28,846	4,595	23,446	18,851
Fringe Benefits Subtotal	**$ 939,287**	**$ 877,623**	**$ 965,437**	**$ 87,814**
Total Personnel Expenditures			**$ 2,850,280**	

City Clerk

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Office Description

The Office's mission is:

To provide accurate information and maximize access to municipal government

From the City of San Diego's earliest days of government, the City Clerk has played a role. The 1931 Charter outlined the duties of the Clerk and many of the core functions of the office stand: supporting the legislative body, coordinating municipal elections, and managing the City's records management program.

Today, the Office of the City Clerk has built upon these core services in order to strengthen its role of providing public access infrastructure to the residents of San Diego. The Office is a vital access point to local government. The City's legislative documents are available online and include the City's Charter and Municipal Code which incorporate online historical information to track amendments and updates. City Council agendas are available both in the office and online with all supporting, or exhibit, material for ease of access. The Summary Sheet, Results, and Minutes that capture the actions of the legislative body are also available online and organized by Council meeting.

In addition, campaign finance disclosures, lobbyist reports, and statements of economic interests are retained and available for public inspection. The Clerk is the filing officer for the City and provides reminders, training and documentation regarding disclosure deadlines and State and local legal requirements. Hand-in-hand with the duties as filing official, the Clerk also acts as the elections official for the City, coordinating municipal elections and acting as the contact point for citizen initiative processes including Charter Amendments, Referenda, and Recall efforts.

As the official record keeper, the Clerk maintains custody of City records, and coordinates with department directors to keep their records disposition schedules up-to-date and viable. The Clerk works with the City's Office of Homeland Security to ensure that the City's vital records are properly stored off-site for use in the event of an emergency.

In recent years, the Clerk has sought out additional ways to serve the City's customers. A Passport Acceptance Facility has proven to be a success, and with its location in the lobby of the City Administration Building, it is a valuable resource that is easily accessible and centrally located. An Archives Access and Preservation Program has

allowed the Clerk to preserve and digitize much of the City's valuable historical material, making it accessible in ways that were never possible prior to the implementation of this valuable program.

The creative use of social media like Twitter and Facebook has allowed the Office of the City Clerk to reach more of its customers in a timely fashion. Tweets from Council Chambers provide immediate information about the disposition of an item. Revisions to the docket, upcoming deadlines, and even interesting historical trivia are all available to those who follow the Clerk.

The Office of the City Clerk acts as a centralized resource for those interested in local government. In addition to the various duties and responsibilities outlined above, the Clerk also ensures that important City business is properly noticed, supported, processed, and disseminated to City departments, other agencies, and the public.

Goals and Objectives

The following goals and objectives represent the action plan for the Office:

Goal 1: Provide support to the Mayor and City Council as they work to serve the residents of San Diego
Every division within the Office of the City Clerk strives to support the Mayor and City Council as they work to serve the residents of San Diego. One important way of accomplishing this is by providing public access infrastructure to information relating to the legislative process. Over the next one to two years, the Office will continue to accomplish this goal by focusing on the following objectives:

- Distribute docket materials in a timely, efficient, and streamlined manner with an emphasis on electronic access initiatives that increase information availability while reducing cost
- Effectively coordinate and administer public hearings, the resolutions and ordinances database, and Proposition 218 protest processes

Goal 2: Administer municipal elections and serve as filing officer for the City of San Diego
Proper administration of the election process serves the people's right to exercise their vote by ensuring an expeditious, complete process. The timely and accurate handling of disclosure documents provides another example of the ways in which the Office of the City Clerk acts as a critical, foundational source for information. Over the next one to two years, the Office will continue to accomplish this goal by focusing on the following objectives:

- Effectively administer and coordinate municipal elections and the appointment process for board and commission members
- Serve as filing officer by processing the City's campaign finance disclosure reports, statements of economic interests, and lobbyist registrations and reports

Goal 3: Provide access to the City's official record and legislative documents in as many different media as possible in order to reach the broadest possible customer base
The Office of the City Clerk provides the foundation for access to information in the City of San Diego. To this end, the Office is dedicated to seeking out and incorporating best practices with regard to information storage and retrieval. Over the next one to two years, the Office will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and preserve City Council proceedings and related documents (e.g., minutes, result sheets, resolutions/ordinances, contracts/agreements, and leases/deeds/change orders)
- Expand electronic filing options within the City of San Diego where appropriate
- Apply technology effectively to provide increased and improved access to materials online
- Utilize social media outlets and open data to provide timely updates on Council actions and improve access to City-related information

Goal 4: Support the City's records management program

A viable records management program ensures that each department can maximize its operational goals by making information more readily available for service delivery. Over the next one to two years, the Office will move toward accomplishing the goal by focusing on the following objectives:

- Work closely with department directors to update their records disposition schedules in order to assist them in retaining and organizing records for optimal operation and access by the public
- Preserve and make accessible the extremely fragile and priceless historical records of San Diego
- Provide records management training to departments, Records Coordinators, Council and Mayoral staff on best practices to facilitate legislative and regulatory compliance of City records

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Level of public outreach achieved	95%	95%	95%	95%
2. Percent of current legislative and election-related records made viewable online within a specified timeframe	95%	99%	96%	95%
3. Percent of historical legislative and election-related records made viewable online within a fiscal year	99%	99%	99%	98%
4. Number of hours of training provided to City staff within the fiscal year[1]	253	306	251	300

1. Training hours driven, in part, by external/occasional circumstances such as special elections, conflict of interest code updates, etc.

Service Efforts and Accomplishments

With an emphasis on customer service, the Legislative Services Division continues to work toward a long-standing office goal of increasing electronic access to information availability to its customers. Improvements have been made to the service delivery of a variety of legislative documents, including the City Council docket. As of December 2014, late-arriving (Senate Bill 343) docket materials were added to the searchable docket exhibit material available online, and access to historical docket information will be at the most transparent and complete level of accessibility in the City's history. In Fiscal Year 2016, it is anticipated that the City will contract for a new electronic workflow and docket management system that will further streamline the Council docket and enhance accessibility to docketed materials. In keeping with an emphasis on transparency, there has been a significant reduction in the time it takes to post the results of City Council actions online and to docket the minutes for Council approval.

During Fiscal Year 2015, in addition to the coordination and support of the November general election, the Elections & Information Services Division reviewed, accepted as filed, administered the verification of signatures for and certified a referendary petition. Following several presentations by the Clerk to the Economic Development & Intergovernmental Relations Committee and the City Council, multiple sections of Chapter 2, Article 7, Division 27 of the San Diego Municipal Code relating to the recall process were amended to clarify procedures and to make specific changes regarding the time in which an elected official is subject to recall, the supplemental petition, the circulation period, and proponent requirements. Code sections related to recall petition formatting requirements were removed from the Municipal Code for inclusion in the City Clerk Administrative Guidelines. Division staff began a review of recommendations regarding the redistricting process outlined in the City Charter and the Municipal Code.

City Clerk

Echoing the office goal of enhanced access, training was provided for dozens of City staff serving as department, agency, and board or commission liaisons for the annual filing of statements of economic interests. Additionally, staff assisted with docketing 33 revised conflict of interest codes. With an emphasis on public access, campaign disclosure statements and lobbyist registrations and reports were posted online. Additionally, the Clerk continued work with its e-filing system vendor to augment the electronic searchability of lobbyist documents. Over 2,000 requests for information and assistance came to the Office from a variety of sources and helped focus core services and resource allocation.

Providing accurate information and greater access to municipal government has its foundation in a viable Records Management program, which helps to facilitate the efficient administration of City records. In support of this tenet, the administrative regulation that outlines the responsibility of the City Clerk and all City departments for the systematic identification and preservation of the City's vital records was updated and approved for distribution in early Fiscal Year 2015. Vital records are those records necessary for the City to function, and must be identified, filmed and stored offsite to remain viable in the event of an emergency. In addition, the Records Division has embarked upon a transition from the current office-specific records disposition schedules to building a more streamlined Master Records Retention Schedule (MRS). The first draft of the MRS was completed in Fiscal Year 2015. The next step will involve additional review and feedback from department directors so that the MRS can be finalized in Fiscal Year 2016.

Records training is a vital part of ensuring that City staff and department Records Coordinators are informed about new records technologies and best practices so that staff can effectively manage City records to ensure compliance with local, State, and federal laws and regulations. With the goal of enhancing training availability, the use of webinars was expanded in Fiscal Year 2015 since they have proven to be an effective method for reducing cost, leveraging limited staff, and reaching a wider audience citywide. In Fiscal Year 2016, new webinars will continue to be produced for widescale availability. In addition, in the spring of Fiscal Year 2015, the Records Division webpage was updated and expanded with additional content in the form of videos, pre-recorded webinars, FAQ's and informational articles to advance the objective of assisting City staff in the administration of City records. Further improvements include an Employee Learning and Development Training module which streamlined the registration process and helped to track hours related to annual Records Management trainings.

In addition to the day-to-day business of the Records Division, the City Clerk's Archives Access and Preservation Project digitized 50 of San Diego's foundational books in the spring of 2015 that were placed online for public access. This progress will continue in Fiscal Year 2016, with an additional 50 books to be placed online. The new online Digital Archives will be unveiled in the spring of 2015. Citizens will be able to research numerous browsable collections of interest and non-circulated historical documents.

Further, the Office completed the second year of its partnership with the United States Department of State as a Passport Acceptance Facility on June 30, 2015. Passport agents on the Clerk's staff process applications for passport books and cards and provide passport photo services as needed, by appointment and to walk-in customers, at a convenient downtown location. During Fiscal Year 2015, the facility relocated into its current space in the lobby of the City Administration Building. The Clerk also holds monthly Passport Fairs in conjunction with the naturalization ceremonies locally administered by the United States Department of Homeland Security. Currently, on average, over 160 passport applicants utilize the Clerk's services each month.

Finally, the City Clerk continues to look for creative and cost-effective ways of improving service. The Office has a robust volunteer program, benefitting from almost 6,000 hours of volunteer service each year. In addition, the Department's use of social media outlets like Twitter and Facebook has continued to provide additional ways for the City's customers to access information related to upcoming deadlines, items of interest and the availability of legislative documents.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	45.28	45.28	**45.32**	0.04
Personnel Expenditures	$ 3,896,183	$ 4,085,591	**$ 4,155,005**	$ 69,414
Non-Personnel Expenditures	1,023,541	1,255,665	**1,563,549**	307,884
Total Department Expenditures	**$ 4,919,724**	**$ 5,341,256**	**$ 5,718,554**	**$ 377,298**
Total Department Revenue	**$ 76,795**	**$ 42,404**	**$ 42,404**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
City Clerk	$ 1,597,439	$ 1,761,601	**$ 2,124,302**	$ 362,701
Elections & Information Services	867,128	896,438	**836,269**	(60,169)
Legislative Services	1,467,220	1,664,386	**1,735,768**	71,382
Records Management	987,936	1,018,831	**1,022,215**	3,384
Total	**$ 4,919,724**	**$ 5,341,256**	**$ 5,718,554**	**$ 377,298**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
City Clerk	4.28	5.78	**5.82**	0.04
Elections & Information Services	12.00	10.50	**10.50**	0.00
Legislative Services	19.00	19.00	**19.00**	0.00
Records Management	10.00	10.00	**10.00**	0.00
Total	**45.28**	**45.28**	**45.32**	**0.04**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 205,348	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	97,536	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	32,631	-
Vacation Pay in Lieu Addition of personnel expenditures for vacation pay in lieu.	0.00	32,496	-

City Clerk

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Americans with Disability Act (ADA) Compliance Addition of non-personnel expenditures for ADA compliance for access to Council meetings by the public or dignitaries.	0.00	5,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.04	4,287	-
Total	**0.04**	**$ 377,298**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 2,127,342	$ 2,280,506	**$ 2,379,118**	$ 98,612
Fringe Benefits	1,768,840	1,805,085	**1,775,887**	(29,198)
PERSONNEL SUBTOTAL	**3,896,183**	**4,085,591**	**4,155,005**	**69,414**
NON-PERSONNEL				
Supplies	$ 46,906	$ 109,841	**$ 109,915**	$ 74
Contracts	148,628	154,320	**161,731**	7,411
Information Technology	587,457	713,529	**918,877**	205,348
Energy and Utilities	93,523	114,858	**143,744**	28,886
Other	4,594	4,761	**4,761**	-
Transfers Out	142,433	158,356	**224,521**	66,165
NON-PERSONNEL SUBTOTAL	**1,023,541**	**1,255,665**	**1,563,549**	**307,884**
Total	**$ 4,919,724**	**$ 5,341,256**	**$ 5,718,554**	**$ 377,298**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 71,728	$ 37,203	**$ 37,203**	$ -
Fines Forfeitures and Penalties	-	1,000	**1,000**	-
Licenses and Permits	4,985	4,201	**4,201**	-
Other Revenue	82	-	**-**	-
Total	**$ 76,795**	**$ 42,404**	**$ 42,404**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	0.00	**0.00**	$36,962 - $44,533	$ -
20000024	Administrative Aide 2	3.00	4.00	**5.00**	42,578 - 51,334	227,511
20000119	Associate Management Analyst	6.00	6.00	**6.00**	54,059 - 65,333	384,080
20001106	City Clerk	1.00	1.00	**1.00**	34,694 - 207,210	150,000
90000539	Clerical Assistant 2 - Hourly	0.00	0.12	**0.15**	29,931 - 36,067	5,410
20000370	Deputy City Clerk 1	18.00	18.00	**17.00**	32,968 - 39,811	622,951
90000370	Deputy City Clerk 1 - Hourly	0.28	0.00	**0.00**	32,968 - 39,811	-
20000371	Deputy City Clerk 2	2.00	2.00	**3.00**	37,835 - 45,781	131,289

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001168	Deputy Director	3.00	3.00	**3.00**	46,966 - 172,744	360,000
20000293	Information Systems Analyst 3	1.00	1.00	**1.00**	59,363 - 71,760	71,760
20000347	Legislative Recorder 2	5.00	5.00	**4.00**	43,618 - 52,770	202,674
90000347	Legislative Recorder 2 - Hourly	0.00	0.16	**0.17**	43,618 - 52,770	8,971
20000172	Payroll Specialist 1	1.00	1.00	**1.00**	33,093 - 39,832	39,832
20000927	Senior Clerk/Typist	1.00	1.00	**1.00**	36,067 - 43,514	43,514
20000950	Stock Clerk	1.00	1.00	**1.00**	30,056 - 36,275	33,038
20000955	Storekeeper 1	1.00	1.00	**1.00**	34,611 - 41,517	38,878
20000756	Word Processing Operator	1.00	1.00	**1.00**	31,491 - 37,918	37,918
	Bilingual - Regular					11,648
	Budgeted Vacancy Savings					(32,968)
	Overtime Budgeted					10,116
	Vacation Pay In Lieu					32,496
FTE, Salaries, and Wages Subtotal		**45.28**	**45.28**	**45.32**		**$ 2,379,118**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 25,443	$ 27,664	$ 25,713	$ (1,951)
Flexible Benefits	292,308	338,023	396,226	58,203
Insurance	265	-	-	-
Long-Term Disability	17,144	7,757	7,654	(103)
Medicare	29,424	31,442	33,111	1,669
Other Post-Employment Benefits	262,353	266,904	263,340	(3,564)
Retiree Medical Trust	365	174	1,073	899
Retirement 401 Plan	373	375	407	32
Retirement ADC	916,675	907,302	809,823	(97,479)
Retirement DROP	8,410	8,381	8,521	140
Retirement Offset Contribution	100	-	-	-
Risk Management Administration	38,914	41,668	47,036	5,368
Supplemental Pension Savings Plan	110,868	113,890	136,687	22,797
Unemployment Insurance	5,880	4,440	4,372	(68)
Workers' Compensation	60,318	57,065	41,924	(15,141)
Fringe Benefits Subtotal	**$ 1,768,840**	**$ 1,805,085**	**$ 1,775,887**	**$ (29,198)**
Total Personnel Expenditures			**$ 4,155,005**	

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City Comptroller

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Office Description

The Office of the City Comptroller performs the general accounting and financial reporting functions for the City of San Diego. It is also responsible for payment services, including payroll processing for the City's approximately 10,000 employees and centralized processing for all vendor payments. More recently, the Office of the Comptroller added the Internal Controls Section, mainly responsible for implementing and monitoring internal controls over financial reporting and operations. The Office of the City Comptroller is responsible for the preparation of the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units. The CAFR also contains note disclosures that provide additional financial information and are necessary to fully understand the City's financial position. In addition, as part of the City's reporting requirements, the Office of the City Comptroller is responsible for preparation of the Schedule of Expenditures of Federal Awards and for the coordination of the City's Single Audit of federal assistance programs. The office also prepares internal financial reports such as the monthly Charter 39 report that focuses on the General Fund and Public Utilities Department's Water Fund and Wastewater Fund. It also includes summary year-to-date financial information for all budgeted funds.

The Office's mission is:

> ***To provide timely and accurate financial services and information to City management, elected officials, and the public in order to effectively manage public resources***

Goals and Objectives

The following are the strategic goals and objectives for the Office:

Goal 1: Provide accurate and timely accounting services to the City
The Office will move toward accomplishing this goal by focusing on the following objectives:

- Organize accounting sections to provide the right level of service to each of the Office's internal customers and maximize efficiencies within the Office

City Comptroller

- Work closely with the Department of Information Technology to identify system risks and enhancements that improve the Office's operational effectiveness
- Work with customer department management and staff to help develop more streamlined transaction processing workflows
- Identify necessary training opportunities with customer departments and develop training programs that contribute to more efficient financial processing and process flow understanding

Goal 2: Provide high-quality financial reports in a timely manner

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop comparative interim period actual-to-budget summary financial reports for public presentation
- Develop a set of SAP summary and detailed financial reports for management and staff
- Continue to develop key metric databases and reports and push key metric reports out to management in a timely manner to allow them to gauge department performance and make real-time decisions that affect operational efficiency

Goal 3: Engage in continuous improvement of the City's internal controls over financial reporting and operations

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Continue to develop process narratives and workflow documents to further define transactional processes across all operations and the key internal control elements within each process
- Develop automated and manual testing routines of key controls within the SAP Governance, Risk, and Compliance (GRC) tool and begin testing material key internal control elements
- Encourage active participation and ownership of internal control processes and monitor progress

Goal 4: Hire, retain, and develop a skilled professional workforce

The Office will move toward accomplishing this goal by focusing on the following objectives:

- Effectively monitor employee performance and set individual and group target goals
- Cross-train employees to create a flexible workforce within the Office
- Promote training and professional development to keep employee skill sets current with technical accounting issues and technology

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percentage of invoices paid on time citywide according to the terms established with each vendor	80%	71%	75%[1]	80%
2. Number of SAP reports developed in Business Objects	N/A	2	7	9
3. Number of SAP report developed in Spinifex	N/A	23	10	15
4. Total number of documented processes[2]	350	310	410	510
5. Percent of employees compliant with Comptroller's training policy	100%	47%[3]	56%	56%
6. Number of months needed to issue the CAFR	6	6	6	6
7. Receive unmodified CAFR opinion with zero material weaknesses identified	Yes	Yes	Yes	Yes

1. The above goal is an average for all City departments. Comptroller's provides an invoice payment statistical report to all City departments on a monthly basis and works directly with departments assisting them to meet the overall stated target goal.
2. Total number of process narratives and process flow diagrams fluctuates annually as departments identify new processes or delete/modify existing ones.
3. During Fiscal Year 2014, Comptroller's experienced high staff turnover and training was inconsistently monitored. Comptroller management has refocused its efforts on training and established a training plan for Fiscal Year 2015 to ensure we remain in compliance.

Service Efforts and Accomplishments

In Fiscal Year 2015, the Comptroller continued to perform core accounting and reporting functions which provided accountability and transparency on the use of City resources. The financial position and activity of the City is summarized in the Comprehensive Annual Financial Report (CAFR) which includes all City funds and component units. The Comptroller completed and issued the Fiscal Year 2014 CAFR on December 5, 2014 and received an unmodified opinion from the City's independent auditors. The Comptroller also provided accounting and reporting services to customer departments and complied with reporting requirements such as the Schedule of Expenditures of Federal Awards, the monthly Charter 39 reports, and the Annual State Controller's report.

The Financial Reporting section was established in Fiscal Year 2015 to develop stronger and more efficient financial reports for citywide internal use. Partnering with the Department of Information Technology, the Comptroller is developing a set of standard reports that will increase access, facilitate financial analysis, and allow the City to take advantage of the ample information currently stored in its financial system. There will also be a strong focus on training for departments for each new report published. A Citywide Financial Reporting Focus Group was established in order to promote collaboration and cooperation amongst City departments to address reporting needs. During Fiscal Year 2015, several reports where designed, tested, and implemented for general use:

- Project-to-Date Financial Report provides cumulative budget and expenditure information for capital improvement projects.
- Labor Detail Report provides salary and fringe expenditure detail information specific to capital improvement projects and grants.
- Accounts Payable Vendor Transactions Report provides detail information on vendor payment transactions including information on vendor names, invoices, source of funding and related accounting information.

City Comptroller

- General Ledger Transaction Report provides General Ledger balances with drilldown capability for transaction detail.
- Budget vs. Actual Report compares revenue and expenditure budget to actual results for the period.
- Open Encumbrance Listing provides information detail on open purchase requisitions, purchase orders, Comptroller Certificates and other encumbrance documents.

Payment Services Division continues to provide timely customer service in the areas of vendor and employee payments, responses to Public Information Requests and problem-solving and issue resolution. Between Fiscal Year 2014 and Fiscal Year 2015, Payroll Section worked closely with SDCERS in the implementation of their new retirement system IRIS, ensuring the reconciliation of employee accounts between SAP and IRIS. In Fiscal Year 2015 Payroll engaged with Local 145 to address payroll issues prioritizing their concern on their ability to properly ready and interpret their bi-weekly pay stub. A new form has been introduced to Local 145 that is under review with target production in Fiscal Year 2015.

Improvements on internal controls over financial reporting continued in Fiscal Year 2015. The Comptroller focused on developing and implementing a consistent process documentation strategy for all material accounting and financial reporting processes. Through training on internal controls and process documentation, the Comptroller was able to expand internal control work to all professional Comptroller staff accelerating the documentation of key processes. New automated and manual internal control tests were developed and implemented through the SAP Governance, Risk, and Compliance (GRC) module to measure if specific key material internal controls are operating as designed. New process design assessments were developed and pushed out to each process owner to determine the continued effectiveness of the City's financial operational processes.

The Comptroller continued to develop key metric reports which were distributed to City management on a monthly basis. These reports featured key performance metrics as executive management set target achievement goals for all City departments.

Some of the day-to-day activity the Comptroller performs throughout the year includes the following processes Fiscal Year 2014 totals are summarized below:

- 304,500 Employee Payroll Payments were processed
- 105,784 AP Payments were processed
- 856 Comptroller's certificates were issued
- 43 Public Request for Information were processed

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	82.75	82.75	**84.75**	2.00
Personnel Expenditures	$ 9,938,052	$ 9,808,532	**$ 10,249,891**	$ 441,359
Non-Personnel Expenditures	779,631	926,748	**872,499**	(54,249)
Total Department Expenditures	**$ 10,717,684**	**$ 10,735,280**	**$ 11,122,390**	**$ 387,110**
Total Department Revenue	**$ 2,441,946**	**$ 2,468,547**	**$ 2,772,259**	**$ 303,712**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
City Comptroller	$ 10,717,684	$ 10,735,280	**$ 11,122,390**	$ 387,110
Total	**$ 10,717,684**	**$ 10,735,280**	**$ 11,122,390**	**$ 387,110**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
City Comptroller	82.75	82.75	**84.75**	2.00
Total	**82.75**	**82.75**	**84.75**	**2.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 277,503	$ -
Internal Controls Addition of 2.00 Accountant 2s for citywide internal controls.	2.00	163,856	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	75,365	-
Addition of Training Expenditures Addition of non-personnel expenditures for training.	0.00	50,560	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	36,826	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(217,000)	-

City Comptroller

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Enterprise Asset Management Revenue Addition of anticipated reimbursable revenue associated with the implementation of the new SAP Enterprise Asset Management (EAM) System.	0.00	-	303,712
Total	**2.00**	**$ 387,110**	**$ 303,712**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 5,577,555	$ 5,668,309	**$ 5,890,826**	$ 222,517
Fringe Benefits	4,360,498	4,140,223	**4,359,065**	218,842
PERSONNEL SUBTOTAL	**9,938,052**	**9,808,532**	**10,249,891**	**441,359**
NON-PERSONNEL				
Supplies	$ 58,662	$ 101,792	**$ 101,866**	$ 74
Contracts	178,401	324,318	**158,217**	(166,101)
Information Technology	300,355	250,007	**325,372**	75,365
Energy and Utilities	47,749	54,397	**68,078**	13,681
Other	3,227	10,931	**10,931**	-
Transfers Out	191,238	183,303	**206,035**	22,732
Capital Expenditures	-	2,000	**2,000**	-
NON-PERSONNEL SUBTOTAL	**779,631**	**926,748**	**872,499**	**(54,249)**
Total	**$ 10,717,684**	**$ 10,735,280**	**$ 11,122,390**	**$ 387,110**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 2,243,816	$ 2,373,547	**$ 2,677,259**	$ 303,712
Other Revenue	198,130	95,000	**95,000**	-
Total	**$ 2,441,946**	**$ 2,468,547**	**$ 2,772,259**	**$ 303,712**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000010	Account Audit Clerk	7.00	7.00	**7.00**	$33,114 - $39,832	$ 274,720
20000866	Accountant 2	21.00	22.00	**24.00**	54,059 - 65,333	1,428,449
20000007	Accountant 3	15.00	16.00	**16.00**	59,363 - 71,760	1,102,358
20000102	Accountant 4	12.75	11.75	**11.75**	66,768 - 88,982	1,020,211
20000024	Administrative Aide 2	3.00	3.00	**4.00**	42,578 - 51,334	189,363
20000119	Associate Management Analyst	1.00	0.00	**0.00**	54,059 - 65,333	-
20001105	Comptroller	1.00	1.00	**1.00**	34,694 - 207,210	159,000
20001168	Deputy Director	0.00	0.00	**3.00**	46,966 - 172,744	416,706
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	49,863
20001172	Financial Operations Manager	4.00	4.00	**0.00**	25,376 - 148,200	-
20000681	Payroll Audit Specialist 2	5.00	5.00	**5.00**	39,686 - 48,069	237,095
20000936	Payroll Audit Supervisor-Auditor	1.00	1.00	**1.00**	47,986 - 57,949	55,921
20001182	Principal Accountant	8.00	8.00	**9.00**	19,323 - 151,840	980,000

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000054	Senior Account Audit Clerk	3.00	2.00	**1.00**	37,877 - 45,677	45,677
20000015	Senior Management Analyst	0.00	1.00	**1.00**	59,363 - 71,760	69,248
	Budgeted Vacancy Savings					(172,785)
	Overtime Budgeted					35,000
FTE, Salaries, and Wages Subtotal		**82.75**	**82.75**	**84.75**		**$ 5,890,826**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 91,208	$ 97,391	$ 93,897	$ (3,494)
Flexible Benefits	607,417	663,364	796,236	132,872
Insurance	188	-	-	-
Long-Term Disability	44,232	19,370	19,270	(100)
Medicare	80,232	81,687	84,362	2,675
Other Post-Employment Benefits	498,091	477,698	490,771	13,073
Retiree Medical Trust	1,278	1,080	2,317	1,237
Retirement 401 Plan	1,909	1,694	2,390	696
Retirement ADC	2,521,065	2,361,842	2,351,886	(9,956)
Retirement DROP	7,166	7,302	8,728	1,426
Retirement Offset Contribution	180	-	-	-
Risk Management Administration	74,282	74,577	87,657	13,080
Supplemental Pension Savings Plan	309,796	322,327	351,669	29,342
Unemployment Insurance	15,166	11,093	11,010	(83)
Workers' Compensation	108,289	20,798	58,872	38,074
Fringe Benefits Subtotal	**$ 4,360,498**	**$ 4,140,223**	**$ 4,359,065**	**$ 218,842**
Total Personnel Expenditures			**$ 10,249,891**	

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City Council

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Department Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the community areas of Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

City Council - District 2

The second Council district includes the community areas of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma, Sunset Cliffs, West Linda Vista, and West Clairemont.

City Council - District 3

The third Council district includes the community areas of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council

City Council - District 4

The fourth Council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the community areas of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7

The seventh Council district includes the community areas of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9

The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, College View Estates, Corridor, El Cerrito, Fairmont Park, Fairmont Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, and Teralta.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to eight standing committees of the City Council: Audit; Budget & Government Efficiency; Charter Review; Economic Development & Intergovernmental Relations; Environment; Infrastructure; Public Safety & Livable Neighborhoods; and Smart Growth & Land Use.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	102.30	105.13	**106.12**	0.99
Personnel Expenditures	$ 8,887,531	$ 10,346,661	**$ 10,166,494**	$ (180,167)
Non-Personnel Expenditures	1,890,632	3,306,843	**2,553,642**	(753,201)
Total Department Expenditures	**$ 10,778,163**	**$ 13,653,504**	**$ 12,720,136**	**$ (933,368)**
Total Department Revenue	**$ 464**	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Council District 1	$ 904,899	$ 992,681	**$ 1,011,169**	$ 18,488
Council District 1 - CPPS	65,995	122,527	**96,781**	(25,746)
Council District 2	900,739	1,194,251	**1,098,044**	(96,207)
Council District 2 - CPPS	54,584	249,704	**105,426**	(144,278)
Council District 3	889,689	1,264,259	**1,227,441**	(36,818)
Council District 3 - CPPS	68,094	233,180	**83,570**	(149,610)
Council District 4	1,095,700	1,032,409	**949,432**	(82,977)
Council District 4 - CPPS	142,078	3,680	**55,007**	51,327
Council District 5	761,732	1,034,295	**1,012,083**	(22,212)
Council District 5 - CPPS	174,553	360,026	**205,445**	(154,581)
Council District 6	908,100	1,056,158	**1,017,774**	(38,384)
Council District 6 - CPPS	117,294	170,309	**183,532**	13,223
Council District 7	998,165	1,112,712	**1,132,386**	19,674
Council District 7 - CPPS	79,114	105,737	**121,040**	15,303
Council District 8	961,465	1,109,450	**1,118,712**	9,262
Council District 8 - CPPS	63,744	183,687	**79,898**	(103,789)
Council District 9	860,174	1,063,375	**1,034,678**	(28,697)
Council District 9 - CPPS	96,662	242,152	**126,650**	(115,502)
Council Administration	1,635,380	2,122,912	**2,061,068**	(61,844)
Total	**$ 10,778,163**	**$ 13,653,504**	**$ 12,720,136**	**$ (933,368)**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Council District 1	10.00	10.00	**10.00**	0.00
Council District 2	10.00	10.00	**10.00**	0.00
Council District 3	10.00	10.00	**10.00**	0.00
Council District 4	10.00	10.00	**10.00**	0.00
Council District 5	9.00	9.00	**10.00**	1.00
Council District 6	10.00	10.00	**10.00**	0.00
Council District 7	10.00	10.00	**10.00**	0.00
Council District 8	10.00	10.00	**10.00**	0.00
Council District 9	10.00	10.00	**10.00**	0.00
Council Administration	13.30	16.13	**16.12**	(0.01)
Total	**102.30**	**105.13**	**106.12**	**0.99**

City Council

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 232,911	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,828)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(11,062)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Proposed Budgets at the approved levels.	0.00	(199,533)	-
Total	**0.00**	**$ 18,488**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 481,730	$ 416,900	**$ 431,900**	$ 15,000
Fringe Benefits	359,609	423,755	**442,133**	18,378
PERSONNEL SUBTOTAL	**841,339**	**840,655**	**874,033**	**33,378**
NON-PERSONNEL				
Supplies	$ 4,733	$ 12,897	**$ 15,897**	$ 3,000
Contracts	5,111	50,670	**47,670**	(3,000)
Information Technology	27,585	48,284	**37,222**	(11,062)
Energy and Utilities	565	550	**550**	-
Other	2,445	15,000	**15,000**	-
Transfers Out	23,121	23,625	**19,797**	(3,828)
Capital Expenditures	-	1,000	**1,000**	-
NON-PERSONNEL SUBTOTAL	**63,560**	**152,026**	**137,136**	**(14,890)**
Total	**$ 904,899**	**$ 992,681**	**$ 1,011,169**	**$ 18,488**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	**1.00**	$20,426 - $149,323	$ 90,002
20001071	Council Member	1.00	1.00	**1.00**	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	**5.00**	16,640 - 104,832	284,565

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001166	Council Representative 2A	3.00	3.00	**3.00**	16,640 - 104,832	181,480
	Adjust Budget To Approved Levels					(199,533)
FTE, Salaries, and Wages Subtotal		**10.00**	**10.00**	**10.00**		**$ 431,900**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 8,061	$ 10,329	$ 10,212	$ (117)
Flexible Benefits	68,559	92,206	107,871	15,665
Long-Term Disability	3,836	2,079	2,077	(2)
Medicare	6,918	8,762	9,157	395
Other Post-Employment Benefits	50,256	60,660	59,850	(810)
Retiree Medical Trust	458	650	728	78
Retirement 401 Plan	1,642	2,050	570	(1,480)
Retirement ADC	184,572	210,960	193,835	(17,125)
Risk Management Administration	7,478	9,470	10,690	1,220
Supplemental Pension Savings Plan	16,880	23,345	42,123	18,778
Unemployment Insurance	1,315	1,189	1,187	(2)
Workers' Compensation	9,635	2,055	3,833	1,778
Fringe Benefits Subtotal	**$ 359,609**	**$ 423,755**	**$ 442,133**	**$ 18,378**
Total Personnel Expenditures			**$ 874,033**	

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.	0.00	$ 96,781	$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(122,527)	-
Total	**0.00**	**$ (25,746)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 30,795	$ 122,527	**$ 96,781**	$ (25,746)
Transfers Out	35,200	-	**-**	-
NON-PERSONNEL SUBTOTAL	**65,995**	**122,527**	**96,781**	**(25,746)**
Total	**$ 65,995**	**$ 122,527**	**$ 96,781**	**$ (25,746)**

City Council

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 33,100	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,926)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(16,962)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Proposed Budgets at the approved levels.	0.00	(108,419)	-
Total	**0.00**	**$ (96,207)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 485,107	$ 511,340	**$ 526,340**	$ 15,000
Fringe Benefits	339,859	484,388	**394,069**	(90,319)
PERSONNEL SUBTOTAL	**824,966**	**995,728**	**920,409**	**(75,319)**
NON-PERSONNEL				
Supplies	$ 2,746	$ 12,406	**$ 12,406**	$ -
Contracts	16,146	91,368	**91,368**	-
Information Technology	26,119	50,692	**33,730**	(16,962)
Energy and Utilities	3,073	2,400	**2,400**	-
Other	4,464	15,000	**15,000**	-
Transfers Out	23,225	23,657	**19,731**	(3,926)
Capital Expenditures	-	3,000	**3,000**	-
NON-PERSONNEL SUBTOTAL	**75,773**	**198,523**	**177,635**	**(20,888)**
Total	**$ 900,739**	**$ 1,194,251**	**$ 1,098,044**	**$ (96,207)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	**1.00**	$20,426 - $149,323	$ 95,014
20001071	Council Member	1.00	1.00	**1.00**	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	4.00	**4.00**	16,640 - 104,832	200,594

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001166	Council Representative 2A	2.00	4.00	**4.00**	16,640 - 104,832	263,765
	Adjust Budget To Approved Levels					(108,419)
FTE, Salaries, and Wages Subtotal		**10.00**	**10.00**	**10.00**		**$ 526,340**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 8,698	$ 12,078	$ 7,152	$ (4,926)
Flexible Benefits	54,007	78,786	113,283	34,497
Insurance	100	-	-	-
Long-Term Disability	3,925	2,345	2,089	(256)
Medicare	7,278	9,885	9,205	(680)
Other Post-Employment Benefits	45,613	60,660	59,850	(810)
Retiree Medical Trust	329	448	992	544
Retirement 401 Plan	994	1,400	2,400	1,000
Retirement ADC	179,092	280,688	157,895	(122,793)
Risk Management Administration	6,753	9,470	10,690	1,220
Supplemental Pension Savings Plan	21,993	25,218	25,901	683
Unemployment Insurance	1,346	1,345	1,193	(152)
Workers' Compensation	9,730	2,065	3,419	1,354
Fringe Benefits Subtotal	**$ 339,859**	**$ 484,388**	**$ 394,069**	**$ (90,319)**
Total Personnel Expenditures			**$ 920,409**	

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.	0.00	$ 105,426	$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(249,704)	-
Total	**0.00**	**$ (144,278)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 33,589	$ 249,704	**$ 105,426**	$ (144,278)
Energy and Utilities	(5)	-	**-**	-
Transfers Out	21,000	-	**-**	-
NON-PERSONNEL SUBTOTAL	**54,584**	**249,704**	**105,426**	**(144,278)**
Total	**$ 54,584**	**$ 249,704**	**$ 105,426**	**$ (144,278)**

City Council

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 23,690	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,416)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(14,657)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Proposed Budgets at the approved levels.	0.00	(42,435)	-
Total	**0.00**	**$ (36,818)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 430,727	$ 615,577	**$ 630,577**	$ 15,000
Fringe Benefits	379,677	528,706	**494,961**	(33,745)
PERSONNEL SUBTOTAL	**810,404**	**1,144,283**	**1,125,538**	**(18,745)**
NON-PERSONNEL				
Supplies	$ 2,319	$ 8,162	**$ 8,162**	$ -
Contracts	10,286	21,777	**21,777**	-
Information Technology	27,164	49,926	**35,269**	(14,657)
Energy and Utilities	7,881	2,800	**2,800**	-
Other	8,483	13,000	**13,000**	-
Transfers Out	23,154	23,311	**19,895**	(3,416)
Capital Expenditures	-	1,000	**1,000**	-
NON-PERSONNEL SUBTOTAL	**79,286**	**119,976**	**101,903**	**(18,073)**
Total	**$ 889,689**	**$ 1,264,259**	**$ 1,227,441**	**$ (36,818)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	**1.00**	$20,426 - $149,323	$ 110,011
20001071	Council Member	1.00	1.00	**1.00**	75,386 - 75,386	75,386
20001165	Council Representative 1	5.00	5.00	**5.00**	16,640 - 104,832	264,368

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001166	Council Representative 2A	3.00	3.00	**3.00**	16,640 - 104,832	223,247
	Adjust Budget To Approved Levels					(42,435)
FTE, Salaries, and Wages Subtotal		**10.00**	**10.00**	**10.00**		**$ 630,577**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 11,049	$ 17,374	$ 13,821	$ (3,553)
Flexible Benefits	47,371	81,414	99,504	18,090
Insurance	145	-	-	-
Long-Term Disability	3,389	2,323	2,214	(109)
Medicare	6,495	9,799	9,759	(40)
Other Post-Employment Benefits	42,608	60,660	59,850	(810)
Retiree Medical Trust	123	242	532	290
Retirement ADC	228,301	306,351	249,181	(57,170)
Risk Management Administration	6,299	9,470	10,690	1,220
Supplemental Pension Savings Plan	24,252	36,655	43,783	7,128
Unemployment Insurance	1,163	1,333	1,266	(67)
Workers' Compensation	8,481	3,085	4,361	1,276
Fringe Benefits Subtotal	**$ 379,677**	**$ 528,706**	**$ 494,961**	**$ (33,745)**
Total Personnel Expenditures			**$ 1,125,538**	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.	0.00	$ 83,570	$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(233,180)	-
Total	**0.00**	**$ (149,610)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 68,094	$ 233,180	**$ 83,570**	$ (149,610)
NON-PERSONNEL SUBTOTAL	**68,094**	**233,180**	**83,570**	**(149,610)**
Total	**$ 68,094**	**$ 233,180**	**$ 83,570**	**$ (149,610)**

City Council

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 162,637	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,534)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(15,989)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Proposed Budgets at the approved levels.	0.00	(226,091)	-
Total	**0.00**	**$ (82,977)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 589,710	$ 435,998	**$ 450,998**	$ 15,000
Fringe Benefits	398,517	462,007	**383,553**	(78,454)
PERSONNEL SUBTOTAL	**988,227**	**898,005**	**834,551**	**(63,454)**
NON-PERSONNEL				
Supplies	$ 8,975	$ 4,160	**$ 6,860**	$ 2,700
Contracts	16,180	36,190	**33,490**	(2,700)
Information Technology	30,241	49,777	**33,788**	(15,989)
Energy and Utilities	2,286	4,250	**4,250**	-
Other	25,676	15,000	**15,000**	-
Transfers Out	24,115	24,027	**20,493**	(3,534)
Capital Expenditures	-	1,000	**1,000**	-
NON-PERSONNEL SUBTOTAL	**107,473**	**134,404**	**114,881**	**(19,523)**
Total	**$ 1,095,700**	**$ 1,032,409**	**$ 949,432**	**$ (82,977)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	**1.00**	$20,426 - $149,323	$ 112,008
20001071	Council Member	1.00	1.00	**1.00**	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	7.00	**7.00**	16,640 - 104,832	428,959

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001166	Council Representative 2A	2.00	1.00	**1.00**	16,640 - 104,832	60,736
	Adjust Budget To Approved Levels					(226,091)
FTE, Salaries, and Wages Subtotal		**10.00**	**10.00**	**10.00**		**$ 450,998**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 8,540	$ 11,186	$ 5,592	$ (5,594)
Flexible Benefits	63,463	86,007	98,471	12,464
Long-Term Disability	4,730	2,388	2,228	(160)
Medicare	8,855	10,070	9,819	(251)
Other Post-Employment Benefits	52,280	60,660	59,850	(810)
Retiree Medical Trust	369	404	828	424
Retirement 401 Plan	338	515	1,106	591
Retirement ADC	201,348	235,644	145,330	(90,314)
Retirement DROP	2,312	3,416	3,416	-
Risk Management Administration	7,764	9,470	10,690	1,220
Supplemental Pension Savings Plan	35,233	38,721	41,202	2,481
Unemployment Insurance	1,623	1,368	1,274	(94)
Workers' Compensation	11,663	2,158	3,747	1,589
Fringe Benefits Subtotal	**$ 398,517**	**$ 462,007**	**$ 383,553**	**$ (78,454)**
Total Personnel Expenditures			**$ 834,551**	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.	0.00	$ 55,007	$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(3,680)	-
Total	**0.00**	**$ 51,327**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 102,144	$ 3,680	**$ 55,007**	$ 51,327
Transfers Out	39,934	-	**-**	-
NON-PERSONNEL SUBTOTAL	**142,078**	**3,680**	**55,007**	**51,327**
Total	**$ 142,078**	**$ 3,680**	**$ 55,007**	**$ 51,327**

City Council

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Proposed Budgets at the approved levels.	0.00	$ 34,607	$ -
Addition of Council Representative 1 Addition of 1.00 Council Representative 1 to meet the operational needs of the district's constituents and to be in alignment with the other Council Offices.	1.00	-	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,847)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(15,384)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(37,588)	-
Total	**1.00**	**$ (22,212)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 508,175	$ 588,328	**$ 603,328**	$ 15,000
Fringe Benefits	176,596	251,713	**233,732**	(17,981)
PERSONNEL SUBTOTAL	**684,770**	**840,041**	**837,060**	**(2,981)**
NON-PERSONNEL				
Supplies	$ 6,559	$ 14,500	**$ 14,700**	$ 200
Contracts	13,994	91,051	**91,051**	-
Information Technology	25,044	47,654	**32,270**	(15,384)
Energy and Utilities	4,976	1,400	**1,200**	(200)
Other	4,149	15,000	**15,000**	-
Transfers Out	22,240	22,149	**18,302**	(3,847)
Capital Expenditures	-	2,500	**2,500**	-
NON-PERSONNEL SUBTOTAL	**76,962**	**194,254**	**175,023**	**(19,231)**
Total	**$ 761,732**	**$ 1,034,295**	**$ 1,012,083**	**$ (22,212)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	**1.00**	$20,426 - $149,323	$ 114,005
20001071	Council Member	1.00	1.00	**1.00**	75,386 - 75,386	75,386
20001165	Council Representative 1	6.00	6.00	**8.00**	16,640 - 104,832	379,330
20001166	Council Representative 2A	1.00	1.00	**0.00**	16,640 - 104,832	-
	Adjust Budget To Approved Levels					34,607
FTE, Salaries, and Wages Subtotal		**9.00**	**9.00**	**10.00**		**$ 603,328**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ -	$ 3,644	$ -	$ (3,644)
Flexible Benefits	52,775	68,961	95,270	26,309
Long-Term Disability	4,154	1,983	1,871	(112)
Medicare	7,657	8,364	8,246	(118)
Other Post-Employment Benefits	48,657	54,594	59,850	5,256
Retiree Medical Trust	976	950	1,232	282
Retirement 401 Plan	1,625	1,580	500	(1,080)
Retirement ADC	12,437	68,897	4,080	(64,817)
Risk Management Administration	7,210	8,523	10,690	2,167
Supplemental Pension Savings Plan	29,637	31,059	47,722	16,663
Unemployment Insurance	1,426	1,138	1,069	(69)
Workers' Compensation	10,042	2,020	3,202	1,182
Fringe Benefits Subtotal	**$ 176,596**	**$ 251,713**	**$ 233,732**	**$ (17,981)**
Total Personnel Expenditures			**$ 837,060**	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.	0.00	$ 205,445	$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(360,026)	-
Total	**0.00**	**$ (154,581)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 58,520	$ 360,026	**$ 205,445**	$ (154,581)

City Council

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Transfers Out	116,033	-	-	-
NON-PERSONNEL SUBTOTAL	**174,553**	**360,026**	**205,445**	**(154,581)**
Total	**$ 174,553**	**$ 360,026**	**$ 205,445**	**$ (154,581)**

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Proposed Budgets at the approved levels.	0.00	$ 60,524	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,629)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(13,404)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(81,875)	-
Total	**0.00**	**$ (38,384)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 550,283	$ 627,708	**$ 642,708**	$ 15,000
Fringe Benefits	280,395	335,672	**299,321**	(36,351)
PERSONNEL SUBTOTAL	**830,678**	**963,380**	**942,029**	**(21,351)**
NON-PERSONNEL				
Supplies	$ 4,347	$ 1,800	**$ 1,877**	$ 77
Contracts	10,330	9,429	**9,352**	(77)
Information Technology	25,642	46,801	**33,397**	(13,404)
Energy and Utilities	3,221	800	**800**	-
Other	10,592	10,000	**10,000**	-
Transfers Out	23,291	23,948	**20,319**	(3,629)
NON-PERSONNEL SUBTOTAL	**77,422**	**92,778**	**75,745**	**(17,033)**
Total	**$ 908,100**	**$ 1,056,158**	**$ 1,017,774**	**$ (38,384)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	**1.00**	$20,426 - $149,323	$ 80,018
20001071	Council Member	1.00	1.00	**1.00**	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	**8.00**	16,640 - 104,832	426,780

City Council

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Adjust Budget To Approved Levels					60,524
FTE, Salaries, and Wages Subtotal		**10.00**	**10.00**	**10.00**		**$ 642,708**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 3,286	$ 7,005	$ 2,262	$ (4,743)
Flexible Benefits	85,818	95,969	84,275	(11,694)
Insurance	145	-	-	-
Long-Term Disability	4,408	2,113	1,916	(197)
Medicare	8,188	8,903	8,442	(461)
Other Post-Employment Benefits	58,014	60,660	59,850	(810)
Retiree Medical Trust	895	764	1,267	503
Retirement 401 Plan	3,102	2,650	1,230	(1,420)
Retirement ADC	84,020	129,574	87,883	(41,691)
Risk Management Administration	8,616	9,470	10,690	1,220
Supplemental Pension Savings Plan	11,276	15,308	37,571	22,263
Unemployment Insurance	1,510	1,212	1,094	(118)
Workers' Compensation	11,120	2,044	2,841	797
Fringe Benefits Subtotal	**$ 280,395**	**$ 335,672**	**$ 299,321**	**$ (36,351)**
Total Personnel Expenditures			**$ 942,029**	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.	0.00	$ 183,532	$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(170,309)	-
Total	**0.00**	**$ 13,223**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 76,294	$ 170,309	**$ 183,532**	$ 13,223
Transfers Out	41,000	-	**-**	-
NON-PERSONNEL SUBTOTAL	**117,294**	**170,309**	**183,532**	**13,223**
Total	**$ 117,294**	**$ 170,309**	**$ 183,532**	**$ 13,223**

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Proposed Budgets at the approved levels.	0.00	$ 98,012	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,711)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(17,225)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(56,402)	-
Total	**0.00**	**$ 19,674**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 606,477	$ 709,245	**$ 724,245**	$ 15,000
Fringe Benefits	265,991	222,324	**248,934**	26,610
PERSONNEL SUBTOTAL	**872,469**	**931,569**	**973,179**	**41,610**
NON-PERSONNEL				
Supplies	$ 28,291	$ 54,310	**$ 41,810**	$ (12,500)
Contracts	39,182	32,789	**45,289**	12,500
Information Technology	28,586	52,356	**35,131**	(17,225)
Energy and Utilities	1,286	1,800	**1,800**	-
Other	5,145	15,000	**15,000**	-
Transfers Out	23,206	24,888	**20,177**	(4,711)
NON-PERSONNEL SUBTOTAL	**125,697**	**181,143**	**159,207**	**(21,936)**
Total	**$ 998,165**	**$ 1,112,712**	**$ 1,132,386**	**$ 19,674**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	**1.00**	$20,426 - $149,323	$ 105,019
20001071	Council Member	1.00	1.00	**1.00**	75,386 - 75,386	75,386
20001165	Council Representative 1	7.00	8.00	**8.00**	16,640 - 104,832	445,828
20001166	Council Representative 2A	1.00	0.00	**0.00**	16,640 - 104,832	-

City Council

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Adjust Budget To Approved Levels					98,012
FTE, Salaries, and Wages Subtotal		**10.00**	**10.00**	**10.00**		**$ 724,245**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Flexible Benefits	$ 81,864	$ 89,005	$ 103,894	$ 14,889
Long-Term Disability	4,859	1,905	2,059	154
Medicare	8,984	8,025	9,081	1,056
Other Post-Employment Benefits	64,291	60,660	59,850	(810)
Retiree Medical Trust	1,084	1,196	1,378	182
Retirement 401 Plan	2,187	2,420	1,950	(470)
Retirement ADC	51,263	17,937	15,915	(2,022)
Risk Management Administration	9,575	9,470	10,690	1,220
Supplemental Pension Savings Plan	28,317	28,654	39,671	11,017
Unemployment Insurance	1,666	1,091	1,177	86
Workers' Compensation	11,901	1,961	3,269	1,308
Fringe Benefits Subtotal	**$ 265,991**	**$ 222,324**	**$ 248,934**	**$ 26,610**
Total Personnel Expenditures			**$ 973,179**	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.	0.00	$ 121,040	$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(105,737)	-
Total	**0.00**	**$ 15,303**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 15,279	$ 105,737	**$ 121,040**	$ 15,303
Transfers Out	63,835	-	**-**	-
NON-PERSONNEL SUBTOTAL	**79,114**	**105,737**	**121,040**	**15,303**
Total	**$ 79,114**	**$ 105,737**	**$ 121,040**	**$ 15,303**

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Proposed Budgets at the approved levels.	0.00	$ 106,557	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(3,779)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(16,107)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(77,409)	-
Total	**0.00**	**$ 9,262**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 534,322	$ 645,072	**$ 660,072**	$ 15,000
Fringe Benefits	341,105	335,965	**350,113**	14,148
PERSONNEL SUBTOTAL	**875,427**	**981,037**	**1,010,185**	**29,148**
NON-PERSONNEL				
Supplies	$ 8,967	$ 8,843	**$ 8,843**	$ -
Contracts	18,206	22,752	**22,752**	-
Information Technology	29,710	52,540	**36,433**	(16,107)
Energy and Utilities	565	300	**300**	-
Other	5,868	15,000	**15,000**	-
Transfers Out	22,722	23,978	**20,199**	(3,779)
Capital Expenditures	-	5,000	**5,000**	-
NON-PERSONNEL SUBTOTAL	**86,038**	**128,413**	**108,527**	**(19,886)**
Total	**$ 961,465**	**$ 1,109,450**	**$ 1,118,712**	**$ 9,262**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	**1.00**	$20,426 - $149,323	$ 108,680
20001071	Council Member	1.00	1.00	**1.00**	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	**8.00**	16,640 - 104,832	369,449

City Council

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Adjust Budget To Approved Levels					106,557
FTE, Salaries, and Wages Subtotal		**10.00**	**10.00**	**10.00**		**$ 660,072**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Flexible Benefits	$ 81,847	$ 93,598	$ 108,487	$ 14,889
Insurance	145	-	-	-
Long-Term Disability	4,323	1,909	1,821	(88)
Medicare	7,845	8,050	8,027	(23)
Other Post-Employment Benefits	62,080	60,660	59,850	(810)
Retiree Medical Trust	819	952	923	(29)
Retirement 401 Plan	3,187	3,808	3,383	(425)
Retirement ADC	148,945	143,921	138,796	(5,125)
Risk Management Administration	9,221	9,470	10,690	1,220
Supplemental Pension Savings Plan	10,560	10,538	14,003	3,465
Unemployment Insurance	1,481	1,094	1,040	(54)
Workers' Compensation	10,650	1,965	3,093	1,128
Fringe Benefits Subtotal	**$ 341,105**	**$ 335,965**	**$ 350,113**	**$ 14,148**
Total Personnel Expenditures			**$ 1,010,185**	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.	0.00	$ 79,898	$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(183,687)	-
Total	**0.00**	**$ (103,789)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 43,749	$ 183,687	**$ 79,898**	$ (103,789)
Transfers Out	19,995	-	**-**	-
NON-PERSONNEL SUBTOTAL	**63,744**	**183,687**	**79,898**	**(103,789)**
Total	**$ 63,744**	**$ 183,687**	**$ 79,898**	**$ (103,789)**

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 110,236	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,409	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(18,321)	-
Adjustment to Council Districts' Expenditures Adjustment to personnel expenditures to set the Council Districts' Fiscal Year 2016 Proposed Budgets at the approved levels.	0.00	(123,021)	-
Total	**0.00**	**$ (28,697)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 457,873	$ 503,894	**$ 518,894**	$ 15,000
Fringe Benefits	316,610	396,334	**368,549**	(27,785)
PERSONNEL SUBTOTAL	**774,483**	**900,228**	**887,443**	**(12,785)**
NON-PERSONNEL				
Supplies	$ 4,733	$ 12,150	**$ 12,150**	$ -
Contracts	31,610	60,968	**60,968**	-
Information Technology	29,102	51,804	**33,483**	(18,321)
Energy and Utilities	1,592	1,800	**1,800**	-
Other	10,492	15,000	**15,000**	-
Transfers Out	8,161	18,425	**20,834**	2,409
Capital Expenditures	-	3,000	**3,000**	-
NON-PERSONNEL SUBTOTAL	**85,691**	**163,147**	**147,235**	**(15,912)**
Total	**$ 860,174**	**$ 1,063,375**	**$ 1,034,678**	**$ (28,697)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	**1.00**	$20,426 - $149,323	$ 105,019
20001071	Council Member	1.00	1.00	**1.00**	75,386 - 75,386	75,386
20001165	Council Representative 1	8.00	8.00	**7.00**	16,640 - 104,832	396,510

City Council

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001166	Council Representative 2A	0.00	0.00	**1.00**	16,640 - 104,832	65,000
	Adjust Budget To Approved Levels					(123,021)
FTE, Salaries, and Wages Subtotal		**10.00**	**10.00**	**10.00**		**$ 518,894**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 5,871	$ 9,462	$ 6,162	$ (3,300)
Flexible Benefits	63,518	84,412	102,502	18,090
Insurance	145	-	-	-
Long-Term Disability	3,727	1,981	2,112	131
Medicare	6,899	8,352	9,308	956
Other Post-Employment Benefits	51,616	60,660	59,850	(810)
Retiree Medical Trust	658	652	1,093	441
Retirement 401 Plan	1,337	1,335	1,650	315
Retirement ADC	143,360	192,065	135,294	(56,771)
Risk Management Administration	7,662	9,470	10,690	1,220
Supplemental Pension Savings Plan	21,228	24,824	35,107	10,283
Unemployment Insurance	1,278	1,136	1,206	70
Workers' Compensation	9,309	1,985	3,575	1,590
Fringe Benefits Subtotal	**$ 316,610**	**$ 396,334**	**$ 368,549**	**$ (27,785)**
Total Personnel Expenditures			**$ 887,443**	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the addition of budget for Community Projects, Programs, and Services. The allocation is based on the Council Office's estimated savings for Fiscal Year 2015 as reported in the Fiscal Year 2015 Mid-Year Budget Monitoring Report, including any requested appropriation adjustments.	0.00	$ 126,650	$ -
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(242,152)	-
Total	**0.00**	**$ (115,502)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 44,637	$ 242,152	**$ 126,650**	$ (115,502)
Transfers Out	52,025	-	**-**	-
NON-PERSONNEL SUBTOTAL	**96,662**	**242,152**	**126,650**	**(115,502)**
Total	**$ 96,662**	**$ 242,152**	**$ 126,650**	**$ (115,502)**

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Charter Review Committee Addition of 1.00 Council Committee Consultant and associated non-personnel expenditures to support the new Charter Review Committee.	1.00	$ 112,003	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	20,057	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(2,233)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.01)	(31,679)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(159,992)	-
Total	**(0.01)**	**$ (61,844)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 801,756	$ 1,077,806	**$ 1,097,005**	$ 19,199
Fringe Benefits	583,012	773,929	**665,062**	(108,867)
PERSONNEL SUBTOTAL	**1,384,768**	**1,851,735**	**1,762,067**	**(89,668)**
NON-PERSONNEL				
Supplies	$ 26,112	$ 22,868	**$ 32,412**	$ 9,544
Contracts	80,243	82,068	**81,811**	(257)
Information Technology	37,882	57,638	**55,405**	(2,233)
Energy and Utilities	57,279	70,381	**88,977**	18,596
Other	4,746	4,100	**4,100**	-
Transfers Out	27,707	31,622	**33,796**	2,174
Capital Expenditures	16,644	2,500	**2,500**	-
NON-PERSONNEL SUBTOTAL	**250,613**	**271,177**	**299,001**	**27,824**
Total	**$ 1,635,380**	**$ 2,122,912**	**$ 2,061,068**	**$ (61,844)**

City Council

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Revenue	$ 464	$ -	$ -	$ -
Total	**$ 464**	**$ -**	**$ -**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
90000544	Clerical Assistant 2 - Hourly	0.30	1.13	**0.00**	$29,931 - $36,067	$ -
90000539	Clerical Assistant 2 - Hourly	0.00	0.00	**0.12**	29,931 - 36,067	3,956
20001203	Committee Consultants Secretary	1.00	1.00	**1.00**	16,640 - 104,832	55,536
20001164	Council Committee Consultant	7.00	7.00	**8.00**	19,323 - 151,840	560,486
20001165	Council Representative 1	2.00	3.00	**4.00**	16,640 - 104,832	224,515
20001166	Council Representative 2A	2.00	2.00	**1.00**	16,640 - 104,832	83,013
20001167	Council Representative 2B	1.00	1.00	**1.00**	19,323 - 151,840	97,739
20000293	Information Systems Analyst 3	0.00	1.00	**1.00**	59,363 - 71,760	71,760
FTE, Salaries, and Wages Subtotal		**13.30**	**16.13**	**16.12**		**$ 1,097,005**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 15,515	$ 26,345	$ 13,036	$ (13,309)
Flexible Benefits	89,127	125,726	165,454	39,728
Long-Term Disability	6,438	3,708	3,610	(98)
Medicare	11,987	15,628	15,907	279
Other Post-Employment Benefits	71,229	90,990	95,760	4,770
Retiree Medical Trust	507	262	1,494	1,232
Retirement 401 Plan	823	-	2,168	2,168
Retirement ADC	317,581	442,064	264,740	(177,324)
Risk Management Administration	10,566	14,205	17,104	2,899
Supplemental Pension Savings Plan	41,234	50,667	60,830	10,163
Unemployment Insurance	2,205	2,126	2,060	(66)
Workers' Compensation	15,799	2,208	22,899	20,691
Fringe Benefits Subtotal	**$ 583,012**	**$ 773,929**	**$ 665,062**	**$ (108,867)**
Total Personnel Expenditures			**$ 1,762,067**	

City Treasurer

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Office Description

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds, including the reinvestment of debt proceeds of the City and its affiliated agencies, which total $2.0 billion as of December 30, 2014. In addition, the City Treasurer serves as a member of the City of San Diego Funds Commission and is a Trustee for the SPSP/401(k) Plans.

Investments

In compliance with the City Treasurer's Investment Policy, the Investments Division manages the City's operating, capital improvement, and project financing funds to safely preserve principal, provide adequate liquidity, and earn a return comparable to performance benchmarks. The Investments Division manages the reinvestment of additional bond proceeds for the City, City agencies, and joint power authorities. The Division also provides citywide cash management services, including maintenance of banking relationships, review of new banking legislation, and implementation of new payment and collection systems to include electronic banking services, e-commerce systems, and third-party payment processing services.

Revenue Collections

The Revenue Collections Division administers the Delinquent Accounts and Parking programs. The Delinquent Accounts Program is responsible for the administration and collection of delinquent accounts referred to the City Treasurer by other City departments and agencies. The Program also represents the City in small claims court actions on delinquent accounts. The Parking Administration Program handles parking citation payments and appeals, customer service functions, and issues oversized vehicle and residential parking permits. The Parking Meter Operations Program collects parking meter coin, as well as installs, maintains, and enforces the City's parking meters.

Treasury Operations

The Treasury Operations Division encompasses four major programs. The Accounting Program is responsible for administration of the Transient Occupancy Tax (TOT) and Tourism Marketing District (TMD) assessment and management of the City's deposit and bank reconciliation processes. The Program also provides citywide cash

handling training and records investment activity for the City of San Diego Funds Commission. The Business Tax and Rental Unit Business Tax Program collects tax assessments, Business Improvement District fees, enforces compliance, and maintains the regulatory clearance review data for businesses operating within the City of San Diego. The Accounts Receivable (AR) Program manages the AR module, including interfaces, processes invoice payments and returns, manages exception items on customer accounts, and maintains AR master data. The Revenue Audit Program conducts audits of TOT and TMD assessment operators, City lessees and franchisees, and administers appeal hearings.

Treasury Systems

The Treasury Systems Division administers and supports 34 business applications that manage approximately 818,000 customer accounts. This effort includes integration of these systems with other City applications for collection and reporting of revenue and ensuring that confidential customer data is safeguarded. The Treasury Systems Division oversees all Information Technology (IT) contracts, provides project management support for IT initiatives and special projects, develops and generates reports in support of Treasury and Debt Management business areas, oversees end user administration and support for approximately 800 system users, develops interim and long-term goals and objectives for Department IT initiatives that support business functions, and maintains the City's Investor Information and Office of the City Treasurer websites.

The Office's mission is:

> ***To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service***

Goals and Objectives

The following are the strategic goals and objectives for the Office:

Goal 1: Safeguard all City monies through the use of strong internal controls
The Office will focus on the following objectives:

- Continue to ensure safe and secure working facilities
- Maintain a secure data environment that safeguards information collected
- Effectively manage banking services to safeguard City assets
- Properly account for all City revenue
- Effectively manage City investments

Goal 2: Engage in continuous improvement to effectively manage resources
The Office will focus on the following objectives:

- Evaluate business processes to identify areas for improvement
- Utilize technology to continue enhancing the services provided

Goal 3: Stay current and in compliance with laws and regulations that pertain to treasury services
The Office will focus on the following objectives:

- Ensure compliance with legal and regulatory requirements
- Provide training, educational, and networking opportunities to ensure that employees are aware of changes to applicable laws and regulations
- Maintain compliance with internal and external audit reviews
- Effectively perform revenue auditing in order to maintain compliance
- Effectively administer all City taxes to ensure tax compliance

Goal 4: Provide world-class customer service to both internal and external customers
The Office will focus on the following objectives:

- Assist the public in understanding the services that the Office provides
- Effectively provide accurate and timely information to customers and stakeholders

Goal 5: Foster and promote a supportive, collaborative, and integrated work environment through a trained and skilled workforce
The Office will focus on the following objectives:

- Provide necessary equipment, training, and resources to support employees
- Create an environment where employees are celebrated and recognized for outstanding performance

Goal 6: Promote the highest ethical standards and behavior among employees
The Office will focus on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct management review of standards and ethical practices with staff on a regular basis

Goal 7: Prudently invest and manage the City's cash investment portfolio pursuant to the State of California Government Code
The Office will focus on the following objectives:

- Fully comply with the City Treasurer's Investment Policy and all applicable California Government Code regulations
- Preserve principal, ensure liquidity, and achieve a reasonable yield for the City's Pooled Investment Fund
- Annually update the City Treasurer's Investment Policy to reflect new legislative changes and prudent investment practices

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percentage of bank reconciliations completed within 45 days of month-end	100%	100%	100%	100%
2. Percentage of satisfied customers from Treasury lobby surveys	94%	95%	95%	94%
3. Number of basis points the Core and Liquidity Investment Portfolios out-performed their benchmarks on a rolling 3-year basis (Core Portfolio benchmark: Bank of America Merrill Lynch 1–3 year Treasury Index; Liquidity Portfolio benchmark: Bank of America Merrill Lynch 3–6 month Treasury Bill Index)	Outperform Benchmarks	Core: 1.9 bps Liquidity: 26.2 bps	Core: 1.9 bps Liquidity: 24.0 bps	Outperform Benchmarks
4. Transient Occupancy Tax, lease, and franchise audits completed within budgeted hours	98%	96%	96%	96%
5. Percent of professional workforce attending trainings, conferences, and continuing education programs	90%	93%	93%	93%
6. Percentage of delinquent account referrals collected	80%	95%	95%	90%

City Treasurer

Service Efforts and Accomplishments

Investments

In Fiscal Year 2015, the Investments Division estimates it will invest an average of $2.01 billion in operating and capital improvement funds, reinvest an average of $22.5 million in construction fund debt proceeds, and realize approximately $9.03 million in interest earnings on the City Treasurer's Pooled Investment Fund that will yield approximately 0.49 percent. The Investments Division continues to work with the Debt Management Department to provide timely investment services for the City's ongoing maintenance of existing bond issue reserve funds.

The Investments Division continues to partner with a variety of City departments to bring more of their services online and to offer more payment options for City customers.

Revenue Collections

The Delinquent Accounts Program maintains a net collection rate of 83 percent on delinquent receivables which far exceeds industry standard. In Fiscal Year 2014, the Program collected $45.0 million in past due receivables, assisted 6,001 lobby customers, and responded to 122,120 telephone calls.

The Parking Meter Operations Program operates 5,700 on-street metered parking spaces. In Fiscal Year 2014, the Program collected 373,566 pounds of coin and $8.7 million in parking meter revenue. In Fiscal Year 2014, the Program began a one-year pilot of the Parking Meter Utilization Plan in the Downtown area called the Hospitality Zone. Within the Hospitality Zone, enforcement hours have been adjusted with the goal of increased utilization, changing the hours from 8:00 a.m.-6:00 p.m. to 10:00 a.m.-8:00 p.m. In Fiscal Year 2015, the Parking Meter Operations Program is upgrading all single-space parking meters. The new technology meters will bring greater payment options to customers and provide efficiencies in coin collection and maintenance. The Program also plans to pilot other parking technologies such as mobile phone payments and vehicle detection sensors.

The Parking Administration Program processes parking citations for over 20 City and non-City enforcement agencies. In Fiscal Year 2014, the Program processed 496,978 parking citations totaling $28.9 million. The Program also reviewed and processed 35,306 parking citation appeals and assisted 63,726 parking customers on the telephone. In Fiscal Year 2014, City Council approved a citywide ordinance prohibiting the parking of any oversized, non-motorized or recreational vehicle between 2:00 a.m. and 6:00 a.m. Parking Administration is responsible for managing the Temporary Overnight Recreational Vehicle online registration and permit payment process, allowing customers to purchase up to 72 permits annually. The permit process is available online.

Treasury Operations

In Fiscal Year 2014, the Accounting Program implemented enhancements to the TOT system and online payment applications. The Program processed approximately $200.0 million in TOT/TMD payments and posted over 20,000 deposit documents totaling approximately $1.0 billion.

In Fiscal Year 2014, the AR Program created over 8,600 customer accounts, processed approximately $362.0 million in payments and 3,300 returned items. In addition, the AR Program oversaw the processing of approximately $1.1 billion in federal payments.

In Fiscal Year 2014, the Revenue Audit Program completed 136 revenue audits of TOT and TMD assessment operators, lessees, business taxes, and franchisees resulting in deficiencies of $1.0 million. In Fiscal Year 2015, the Program expects to complete 136 audits resulting in estimated deficiencies of $1.4 million.

In Fiscal Year 2016, the Business Tax Program expects to process 13,000 Business Tax applications and 176,000 Business Tax renewals totaling $14.8 million, while assisting 66,000 customers over the telephone and 8,500 customers in the Treasury lobby.

The Office of the City Treasurer will implement the first phase of the Business Taxation and Regulatory Consolidation Project in Fiscal Year 2016. This project will allow for a one-stop-shop for Police-regulated business owners to conduct their permitting and taxation needs within the Office of the City Treasurer lobby. These initiatives will improve the overall service delivery for any regulated businesses operating in the City of San Diego.

Treasury Systems

The Treasury Systems Division led the effort to enhance the Treasurer Tax Collection System (TTCS) to include the Police Permitting Regulatory process. Multiple efficiencies will be realized by this project including online self-service options for Police Permitting customers, automated renewals, and a consolidated billing statement.

In Fiscal Year 2015, the Treasury Systems Division partnered with the Parking Administration Program to release a Request for Proposal for a comprehensive Parking and Permitting System. Implementation of the selected system is planned for Fiscal Year 2016.

In Fiscal Year 2015, the Division partnered with the Revenue Audit Program to research and select a new audit scheduling and tracking system. Implementation of this system will include tools to automate the creation and monitoring of the annual Audit Plan.

Also in Fiscal Year 2015, the Division implemented several major enhancements which included automation of general ledger posting for daily investment transactions, automated generation of the Transient Occupancy Tax (TOT) Certificate, implementation of electronic billing for Business Tax customers and the "DMV Referral Fee Project". All of these enhancements resulted in process efficiencies for staff and/or additional customer self-service options.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	119.63	121.73	**124.73**	3.00
Personnel Expenditures	$ 10,782,633	$ 11,294,833	**$ 11,714,614**	$ 419,781
Non-Personnel Expenditures	8,661,870	13,272,398	**14,737,837**	1,465,439
Total Department Expenditures	**$ 19,444,503**	**$ 24,567,231**	**$ 26,452,451**	**$ 1,885,220**
Total Department Revenue	**$ 28,271,743**	**$ 27,407,686**	**$ 29,482,453**	**$ 2,074,767**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	$ 2,879,179	$ 3,060,780	**$ 3,669,683**	$ 608,903
Revenue Collections	11,430,746	6,159,891	**6,249,887**	89,996
Treasury Operations	5,134,578	6,235,025	**6,334,311**	99,286
Total	**$ 19,444,503**	**$ 15,455,696**	**$ 16,253,881**	**$ 798,185**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	14.63	13.68	**14.00**	0.32
Revenue Collections	63.00	50.00	**50.00**	0.00
Treasury Operations	42.00	43.05	**45.73**	2.68
Total	**119.63**	**106.73**	**109.73**	**3.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 298,468	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	260,418	-
Transient Occupancy Tax/Tourism Marketing District Audit Addition of 1.00 Accountant 2, 1.00 Administrative Aide 2, non-personnel expenditures, and associated revenue to conduct TOT/TMD compliance audits and research.	2.00	160,893	160,893
Payment Card Industry Compliance Program Addition of 1.00 Senior Management Analyst and associated non-personnel expenditures to support the Payment Card Industry Compliance Program.	1.00	94,054	-

City Treasurer

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	83,801	-
Janitorial Services Addition of non-personnel expenditures for janitorial services associated with the Parking Administration move to Plaza Hall.	0.00	4,500	-
Training Expenditures Addition of training expenditures to meet training requirements for staff and management.	0.00	2,500	-
Addition of Membership Expenditures Addition of non-personnel expenditures for membership fees.	0.00	2,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	701	-
Departmental Efficiencies Reduction of non-personnel expenditures as a result of department efficiencies.	0.00	(34,150)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(35,000)	-
Banking Contract Reduction of non-personnel expenditures as a result of savings from a new banking contract.	0.00	(40,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	775,800
Enterprise Asset Management Revenue Addition of anticipated reimbursable revenue associated with the implementation of the new SAP Enterprise Asset Management (EAM) System.	0.00	-	51,039
Total	**3.00**	**$ 798,185**	**$ 987,732**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 6,017,896	$ 5,789,869	**$ 6,140,110**	$ 350,241
Fringe Benefits	4,764,737	4,039,589	**4,228,464**	188,875
PERSONNEL SUBTOTAL	**10,782,633**	**9,829,458**	**10,368,574**	**539,116**
NON-PERSONNEL				
Supplies	$ 342,215	$ 378,448	**$ 361,583**	$ (16,865)
Contracts	1,472,592	1,539,415	**1,471,315**	(68,100)
Information Technology	2,367,590	3,162,639	**3,246,572**	83,933
Energy and Utilities	21,060	19,839	**20,010**	171
Other	8,705	10,006	**10,006**	-

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Transfers Out	4,449,709	509,641	**769,571**	259,930
Capital Expenditures	-	6,250	**6,250**	-
NON-PERSONNEL SUBTOTAL	**8,661,870**	**5,626,238**	**5,885,307**	**259,069**
Total	**$ 19,444,503**	**$ 15,455,696**	**$ 16,253,881**	**$ 798,185**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 867,196	$ 849,402	**$ 1,061,334**	$ 211,932
Fines Forfeitures and Penalties	3,030,401	2,521,000	**3,196,800**	675,800
Licenses and Permits	24,370,977	14,925,749	**15,025,749**	100,000
Other Revenue	3,170	-	**-**	-
Total	**$ 28,271,743**	**$ 18,296,151**	**$ 19,283,883**	**$ 987,732**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000011	Account Clerk	5.00	4.00	**4.00**	$31,491 -	$37,918	$ 145,584
20000866	Accountant 2	4.00	4.00	**5.00**	54,059 -	65,333	289,085
20000007	Accountant 3	4.00	4.00	**4.00**	59,363 -	71,760	267,054
20000102	Accountant 4	1.00	1.00	**1.00**	66,768 -	88,982	66,768
20000024	Administrative Aide 2	5.00	7.00	**9.00**	42,578 -	51,334	429,714
90000024	Administrative Aide 2 - Hourly	0.00	0.70	**0.70**	42,578 -	51,334	33,921
20001208	Assistant Investment Officer	2.00	2.00	**2.00**	23,005 -	137,904	205,000
20000119	Associate Management Analyst	2.00	2.00	**2.00**	54,059 -	65,333	113,610
20000266	Cashier	2.00	2.00	**0.00**	31,491 -	37,918	-
20000539	Clerical Assistant 2	7.00	7.00	**7.00**	29,931 -	36,067	250,585
20000267	Collections Investigator 1	16.00	16.00	**16.00**	40,186 -	48,526	736,221
20000268	Collections Investigator 1	1.00	1.00	**1.00**	40,186 -	48,526	47,798
20000269	Collections Investigator 2	4.00	4.00	**4.00**	45,198 -	54,558	215,191
20000270	Collections Investigator 3	5.00	5.00	**5.00**	49,712 -	60,070	297,347
20000287	Collections Manager	0.00	1.00	**1.00**	66,768 -	80,891	66,768
20001168	Deputy Director	2.00	1.75	**1.75**	46,966 -	172,744	249,997
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 -	52,666	51,876
20001172	Financial Operations Manager	2.00	2.00	**2.00**	25,376 -	148,200	268,000
20000293	Information Systems Analyst 3	1.00	1.00	**1.00**	59,363 -	71,760	68,286
20000998	Information Systems Analyst 4	1.00	1.00	**1.00**	66,768 -	80,891	77,147
20000377	Information Systems Technician	1.00	1.00	**1.00**	42,578 -	51,334	51,334
20001194	Investment Officer	1.00	1.00	**1.00**	34,694 -	207,210	140,001
90001073	Management Intern - Hourly	0.63	0.68	**0.68**	24,274 -	29,203	19,858
20000678	Parking Meter Supervisor	2.00	0.00	**0.00**	47,341 -	56,597	-
20000674	Parking Meter Technician	11.00	0.00	**0.00**	41,330 -	49,400	-
20000680	Payroll Specialist 2	1.00	1.00	**1.00**	34,611 -	41,787	34,611
20001182	Principal Accountant	3.00	3.00	**3.00**	19,323 -	151,840	306,001

City Treasurer

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000741	Principal Clerk	1.00	1.00	**1.00**	43,555 - 52,666	52,666
20001222	Program Manager	4.00	3.50	**3.50**	46,966 - 172,744	365,010
20000783	Public Information Clerk	18.00	17.75	**19.75**	31,491 - 37,918	701,750
90000783	Public Information Clerk - Hourly	0.00	0.35	**0.35**	31,491 - 37,918	13,271
20000869	Senior Account Clerk	3.00	3.00	**3.00**	36,067 - 43,514	125,843
20000927	Senior Clerk/Typist	4.00	4.00	**3.00**	36,067 - 43,514	129,019
20000015	Senior Management Analyst	2.00	1.00	**2.00**	59,363 - 71,760	134,581
20000827	Senior Parking Meter Technician	1.00	0.00	**0.00**	43,472 - 51,792	-
20000970	Supervising Management Analyst	1.00	1.00	**1.00**	66,768 - 80,891	80,891
20001148	Treasurer	1.00	1.00	**1.00**	31,741 - 173,971	165,000
	Bilingual - Regular					30,576
	Budgeted Vacancy Savings					(173,722)
	Overtime Budgeted					77,461
	Termination Pay Annual Leave					6,007
FTE, Salaries, and Wages Subtotal		**119.63**	**106.73**	**109.73**		**$ 6,140,110**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 71,336	$ 72,874	$ 66,671	$ (6,203)
Flexible Benefits	792,750	779,412	952,390	172,978
Insurance	298	-	-	-
Long-Term Disability	48,940	19,548	19,827	279
Medicare	84,485	78,108	83,723	5,615
Other Post-Employment Benefits	701,256	606,588	628,423	21,835
Retiree Medical Trust	2,618	2,698	3,990	1,292
Retirement 401 Plan	5,135	5,467	4,742	(725)
Retirement ADC	2,377,007	1,926,560	1,882,655	(43,905)
Retirement DROP	18,621	16,807	22,462	5,655
Retirement Offset Contribution	181	-	-	-
Risk Management Administration	104,179	94,688	112,246	17,558
Supplemental Pension Savings Plan	312,566	301,343	347,033	45,690
Unemployment Insurance	16,784	11,207	11,328	121
Workers' Compensation	228,580	124,289	92,974	(31,315)
Fringe Benefits Subtotal	**$ 4,764,737**	**$ 4,039,589**	**$ 4,228,464**	**$ 188,875**
Total Personnel Expenditures			**$ 10,368,574**	

Parking Meter Operations Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Revenue Collections	$ -	$ 9,111,535	**$ 10,198,570**	$ 1,087,035
Total	**$ -**	**$ 9,111,535**	**$ 10,198,570**	**$ 1,087,035**

City Treasurer

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Revenue Collections	0.00	15.00	**15.00**	0.00
Total	**0.00**	**15.00**	**15.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Expenditures for Smart Parking Meters Addition of increased operational and maintenance expenditures for the newly installed smart parking meters.	0.00	$ 1,362,740	$ 1,362,740
Additon of Security Services Addition of contract expeditures for security services.	0.00	4,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,785	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(119,335)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(162,155)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(275,705)
Total	**0.00**	**$ 1,087,035**	**$ 1,087,035**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ -	$ 799,245	**$ 764,626**	$ (34,619)
Fringe Benefits	-	666,130	**581,414**	(84,716)
PERSONNEL SUBTOTAL	**-**	**1,465,375**	**1,346,040**	**(119,335)**
NON-PERSONNEL				
Supplies	$ -	$ 123,504	**$ 123,541**	$ 37
Contracts	-	1,321,394	**2,488,900**	1,167,506
Information Technology	-	14,856	**16,641**	1,785
Energy and Utilities	-	16,613	**16,128**	(485)
Transfers Out	-	6,169,293	**6,206,820**	37,527
Capital Expenditures	-	500	**500**	-
NON-PERSONNEL SUBTOTAL	**-**	**7,646,160**	**8,852,530**	**1,206,370**
Total	**$ -**	**$ 9,111,535**	**$ 10,198,570**	**$ 1,087,035**

City Treasurer

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fines Forfeitures and Penalties	$ -	$ 115,800	$ -	$ (115,800)
Licenses and Permits	-	8,995,735	**10,198,570**	1,202,835
Total	**$ -**	**$ 9,111,535**	**$ 10,198,570**	**$ 1,087,035**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.00	0.25	**0.25**	$46,966 - $172,744	$ 35,003
20000678	Parking Meter Supervisor	0.00	2.00	**2.00**	47,341 - 56,597	109,756
20000674	Parking Meter Technician	0.00	11.00	**11.00**	41,330 - 49,400	499,012
20001222	Program Manager	0.00	0.50	**0.50**	46,966 - 172,744	49,000
20000783	Public Information Clerk	0.00	0.25	**0.25**	31,491 - 37,918	7,873
20000827	Senior Parking Meter Technician	0.00	1.00	**1.00**	43,472 - 51,792	51,792
	Bilingual - Regular					2,912
	Budgeted Vacancy Savings					(41,330)
	Overtime Budgeted					50,608
FTE, Salaries, and Wages Subtotal		**0.00**	**15.00**	**15.00**		**$ 764,626**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ -	$ 3,522	$ 3,621	$ 99
Flexible Benefits	-	112,818	117,069	4,251
Long-Term Disability	-	2,567	2,337	(230)
Medicare	-	10,855	10,352	(503)
Other Post-Employment Benefits	-	91,002	83,792	(7,210)
Retiree Medical Trust	-	90	425	335
Retirement ADC	-	335,512	271,780	(63,732)
Risk Management Administration	-	14,217	14,965	748
Supplemental Pension Savings Plan	-	37,705	44,915	7,210
Unemployment Insurance	-	1,460	1,336	(124)
Workers' Compensation	-	56,382	30,822	(25,560)
Fringe Benefits Subtotal	**$ –**	**$ 666,130**	**$ 581,414**	**$ (84,716)**
Total Personnel Expenditures			**$ 1,346,040**	

Revenue and Expense Statement (Non–General Fund)

Parking Meter Operations Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ –	$ –	$ -
TOTAL BALANCE AND RESERVES	**$ –**	**$ –**	**$ -**
REVENUE			
Fines Forfeitures and Penalties	$ –	$ 115,800	$ –
Parking Citations	–	*115,800*	–
Licenses and Permits	–	8,995,735	10,198,570
Parking Meter Collections	–	*8,395,735*	*9,598,570*
Parking Meter Alternative Program	–	*600,000*	*600,000*
TOTAL REVENUE	**$ –**	**$ 9,111,535**	**$ 10,198,570**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ –**	**$ 9,111,535**	**$ 10,198,570**
OPERATING EXPENSE			
Personnel Expenses	$ –	$ 799,245	$ 764,626
Fringe Benefits	–	666,130	581,414
Supplies	–	123,504	123,541
Contracts	–	1,321,394	2,488,900
Parking Meter Operations	–	*1,091,394*	*2,258,900*
Community Parking Districts Administration	–	*230,000*	*230,000*
Information Technology	–	14,856	16,641
Energy and Utilities	–	16,613	16,128
Transfers Out	–	6,169,293	6,206,820
Parking Meter Operations	–	*17,139*	*54,666*
Parking Meter Transfers	–	*6,152,154*	*6,152,154*
Capital Expenditures	–	500	500
TOTAL OPERATING EXPENSE	**$ –**	**$ 9,111,535**	**$ 10,198,570**
TOTAL EXPENSE	**$ –**	**$ 9,111,535**	**$ 10,198,570**
BALANCE	**$ –**	**$ –**	**$ -**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ –**	**$ 9,111,535**	**$ 10,198,570**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

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Citywide Program Expenditures

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Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department and also the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.

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Citywide Program Expenditures

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	90,931,471	87,094,071	**87,161,405**	67,334
Total Department Expenditures	**$ 90,931,471**	**$ 87,094,071**	**$ 87,161,405**	**$ 67,334**
Total Department Revenue	**$ -**	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Animal Services	$ -	$ -	**$ 9,056,214**	$ 9,056,214
Assessments to Public Property	608,806	567,800	**732,096**	164,296
Business Cooperation Program	246,324	350,000	**-**	(350,000)
Citywide Elections	8,690,925	1,800,000	**2,400,000**	600,000
Corporate Master Lease Rent	8,882,739	7,196,638	**10,079,309**	2,882,671
Deferred Capital Debt Service	10,723,545	14,509,106	**21,071,559**	6,562,453
Employee Personal Property Claims	-	5,000	**-**	(5,000)
Engineering & Capital Projects	-	2,246,367	**250,000**	(1,996,367)
Insurance	1,668,276	2,206,891	**2,382,769**	175,878
McGuigan Settlement	8,007,674	8,007,674	**-**	(8,007,674)
Memberships	732,315	730,000	**735,000**	5,000
Preservation of Benefits	1,283,209	1,700,000	**1,500,000**	(200,000)
Property Tax Administration	3,851,304	3,823,303	**4,209,630**	386,327
Public Liab. Claims Transfer-Claims Fund	28,106,208	14,506,208	**18,600,000**	4,093,792
Public Liab. Claims Transfer-Reserves	3,301,700	12,800,000	**-**	(12,800,000)
Public Use Leases	1,582,144	1,582,144	**1,582,144**	-
Special Consulting Services	1,395,112	2,970,000	**2,970,000**	-
Successor Agency	2,329,040	-	**-**	-
Supplemental COLA Benefit	1,400,858	1,588,350	**1,710,782**	122,432
TRANS Interest Expense-Transfer Fund	1,750	-	**-**	-
Transfer to Capital Improvements Program	700,000	-	**765,000**	765,000
Transfer to Park Improvement Funds	6,760,441	10,045,411	**8,657,723**	(1,387,688)
Transportation Subsidy	659,102	459,179	**459,179**	-
Total	**$ 90,931,471**	**$ 87,094,071**	**$ 87,161,405**	**$ 67,334**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Animal Services Contract Transfer of the administration of the animal services contract with the County of San Diego from the Police Department to the Citywide Program Expenditures Department. Adjustment includes addition of non-personnel expenditures for increased contractual costs for animal services.	0.00	$ 8,956,214	$ -
Addition for Deferred Capital Projects Addition of non-personnel expenditures related to the $120 million Capital Improvement Projects bond debt service.	0.00	7,000,000	-

Citywide Program Expenditures

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Addition of Public Liability Fund Transfer Addition of non-personnel expenditures for the transfer to the Public Liability Fund from the General Fund.	0.00	4,093,792	-
Americans with Disabilities Act Improvements Addition of non-personnel expenditures for the transfer to the Americans with Disabilities Act (ADA) Capital Improvements Program projects.	0.00	865,000	-
Addition for City Elections Addition of contractual expenditures for scheduled citywide elections.	0.00	600,000	-
Addition to Property Tax Administration Fees Addition of non-personnel expenditures related to the increase in property tax administration fees paid to the County of San Diego.	0.00	386,327	-
Stadium Planning Consulting Services Addition of non-personnel expenditures for professional consulting services for stadium planning.	0.00	250,000	-
Addition to Assessments to Public Property Addition of expenditures related to assessments to public property.	0.00	164,296	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	122,432	-
Business Cooperation Program Transfer of non-personnel expenditures for the Business Cooperation Program from the Citywide Program Expenditures Department to the Economic Development Department.	0.00	(350,000)	-
Adjustment to Mission Bay and Regional Park Improvements Funds Adjustment to the expenditure transfer to the improvements funds based on projected Mission Bay rent and concession revenue per the Mission Bay Ordinance.	0.00	(1,387,688)	-
Engineering Services Reduction of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	(1,750,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,886,672)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(15,996,367)	-
Total	**0.00**	**$ 67,334**	**$ -**

Citywide Program Expenditures

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 56,319,260	$ 35,937,999	**$ 51,032,915**	$ 15,094,916
Energy and Utilities	7,026	5,378	**8,977**	3,599
Other	3,532,942	4,206,150	**3,942,878**	(263,272)
Transfers Out	31,072,242	46,944,544	**32,176,635**	(14,767,909)
NON-PERSONNEL SUBTOTAL	**90,931,471**	**87,094,071**	**87,161,405**	**67,334**
Total	**$ 90,931,471**	**$ 87,094,071**	**$ 87,161,405**	**$ 67,334**

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Commission for Arts & Culture

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Commission for Arts & Culture



Department Description

The City of San Diego Commission for Arts & Culture was established in 1988 to serve in an advisory capacity to the Mayor and City Council on promoting, encouraging, and increasing support for the region's artistic and cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international tourist destination.

The Commission is composed of 15 volunteers nominated by the Mayor and confirmed by the City Council. A staff of six, headed by an Executive Director, implements the programs and services of the Commission under the supervision of the Mayor and Deputy Chief Operating Officer for Neighborhood Services. The duties and functions of the Commissioners and Commission staff are set forth in the San Diego Municipal Code and include developing, implementing, evaluating, and/or recommending changes to public policy, legislation, programs, services, and advocacy strategies; overseeing funding allocations in support of non-profit arts and culture organizations, artists, neighborhood arts programs, festivals, and artworks in public development; ensuring the inclusion of art in private development; managing artworks owned and controlled by the City; supporting cultural tourism and innovative arts and culture programming; and undertaking other initiatives that contribute to the quality of life, economic vitality, and vibrancy of San Diego.

The Commission annually recommends to the Mayor and City Council the award of funding for general organizational support and project-specific support for San Diego's non-profit arts and culture organizations. These funds are awarded through two competitive application processes: Organizational Support Program (OSP) and Creative Communities San Diego Program (CCSD). The source of this funding is Transient Occupancy Tax (TOT), a tax levied on individuals who stay overnight in hotels, motels, and other lodging establishments. Council Policy 100-03 governs the use of these taxes to promote the City, including support for San Diego's arts and culture programs and services.

The Public Art Program administered by the Commission addresses three primary areas: 1) managing the art owned by the City, 2) integrating art into capital improvement projects, and 3) ensuring the inclusion of art or space for cultural use in private development projects. Some of the other initiatives implemented through the Public Art Program include training for artists, the development of public policy related to art in public places, and advocacy for public art programming throughout the San Diego region. The Public Art Program is guided, in part, by Council Policy 900-11 and the principles and recommendations contained in the 2004 Public Art Master Plan.

Commission for Arts & Culture

The Commission is supported in part by the National Endowment for the Arts and the California Arts Council. The Commission is officially designated as a California Arts Council State/Local Partner.

The Commission's mission is:

> ***To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination***

Goals and Objectives

The following goals and objectives represent the action plan for the Commission:

Goal 1: Achieve the results outlined in the Penny for the Arts Five-Year Blueprint, adopted by City Council on October 22, 2012 (Resolution No. R-307760)

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Request funding levels outlined in the *Penny for the Arts Five-Year Blueprint* for Fiscal Year 2016 during the budget development process
- Provide data to use in communicating with the Mayor and City Council about achieving the results outlined in the *Penny for the Arts Five-Year Blueprint* for Fiscal Year 2016
- Propose updates to the spending plan in the *Penny for the Arts Five-Year Blueprint*

Goal 2: Achieve the results outlined in Council Policy 100-03, Transient Occupancy Tax

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Conduct a fair and transparent process for evaluating application for TOT funding from local arts and culture non-profits organizations
- Recommend to the Mayor and City Council Fiscal Year 2016 funding allocations for arts and culture contracts for services
- Collaborate with the San Diego Tourism Authority to implement promotions that attract tourists to San Diego's arts and culture offerings

Goal 3: Achieve the results outlined in the 2004 Public Art Master Plan and Council Policy 900-11, Inclusion of Public Art in Selected Capital Improvements Program and Redevelopment Agency Projects

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Fill 1.0 FTE vacancy for the position of Public Art Program Administrator and 1.0 FTE vacancy for the position of Arts Management Associate
- Implement a process to distribute Civic Enhancement Allocations
- Conduct workshops to help local artists understand and better participate in the City's public art procurement process
- Conserve and/or repair City-owned artworks in the public realm

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Amount of time to deliver fully executed contracts to 90% of the arts and culture non-profits that receive funding awards from the City	N/A[1]	8 months	9 months	6 months
2. Number of training sessions or workshops conducted to help local arts and culture non-profits and individual artists better understand and participate in the City's funding and procurement processes	N/A[1]	5	5	6
3. Percentage of Civic Enhancement Allocations distributed	N/A[2]	0	0	50%

1. This is a new performance measure for Fiscal Year 2015, therefore, no prior data is available.
2. This is a new performance measure for Fiscal Year 2016, therefore, no prior data is available.

Service Efforts and Accomplishments

The Commission for Arts & Culture's (Commission) services for Fiscal Year 2015 focused on funding allocations for arts and culture non-profit organizations, public art conservation, and implementing the *Penny for the Arts Five-Year Blueprint.*

In Fiscal Year 2015, following the Commission's rigorous public review process and recommendations to the Mayor and City Council, the City awarded over $6.7 million to 85 non-profit organizations through its Organizational Support Program and more than $900,000 to 43 non-profits through its Creative Communities San Diego program. The money distributed to these non-profits results in performances, exhibits, parades, festivals, public art, and classes for San Diego's residents and visitors.

In Fiscal Year 2015, the Commission, through its Public Art Program, administered several high-profile public art projects. These included restoration of the prominent Mexican mural on Harbor Drive at the entrance to the Convention Center, conservation of the 110-year-old Horton Plaza fountain and the replication of its original sculptural cap, anticipated to be installed in the newly-refurbished park during the summer of 2015. The Commission also administered the conservation of numerous City-owned public artworks in Balboa Park, in preparation for the centennial celebration. The Commission completed a major, multi-year public art conservation project funded by a Community Development Block Grant (CDBG). Historically designated paintings, furnishings, and objects saved from the demolition of the Barrio Logan-based Aztec Brewery Rathskeller in the early 1990s, were kept in storage as a preservation measure until City Council allocated CDBG funds for the conservation, restoration, and public exhibition of the items. Conservation and restoration of the objects were completed and the artifacts were installed in the Logan Heights Public Library in December 2014. This exhibition of the Aztec Brewery artifacts marks the first time the public has had access to this collection in over 20 years.

The Commission's Executive Director position was filled in August 2014 and recruitments for three vacancies in the Department are underway with expected completion in June 2015. In October 2014, the Commission's Executive Director represented San Diego in a seven-member delegation to China to advance international cultural exchange goals supported by the Governor of the State of California and the Ministry of Culture of The People's Republic of China.

The Commission partnered with the Jacobs Center for Neighborhood Innovation to submit a grant application to the National Endowment for the Arts requesting funding for the creation of public art for the neighborhoods of Valencia Park, Emerald Hills, and Encanto. The Commission received a 2015 grant for operational support from the California Arts Council and has submitted an application for 2016 funding.

Commission for Arts & Culture

The Commission continued efforts to grow TOT funds through cultural tourism promotions in partnership with the San Diego Tourism Authority. One example of such promotions, unveiled in November 2014, was the production of a series of short video blogs focusing on the arts and culture in nine distinct San Diego neighborhoods. The videos were aired through broadcast and online platforms targeted to tourists. In further support of tourism, the Commission contributed to the sponsorship of "Smart World Cities," a National Geographic documentary showcasing San Diego and selected other locations in the evolving global economy.

The Commission participated in policy discussions with the Cultural Data Project to improve the quality and functionality of the collection, management, and presentation of arts and culture data nationwide. Furthermore, the Commission improved the use and functionality of its online funding application system. This system has resulted in simplifying and clarifying the Commission's funding application procedures, while making the process more efficient and accessible for both applicants and evaluators. The online application system was put into practice in December 2013 and feedback from applicants about the online system continues to be enthusiastic.

Finally, as part of implementing the *Penny for the Arts Five-Year Blueprint*, the Commission continued supporting improvements to the cultural assets in Balboa Park during the centennial year and initiated a fresh dialogue about the role of the City in local arts education. A new, ad hoc committee of the Commission, the Arts Education Advisory Committee, was chartered to advise on the role and value of arts education in K-12 schools and to encourage cooperation between City-funded arts and culture non-profits and schools.

Commission for Arts & Culture

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	6.00	7.00	**7.00**	0.00
Personnel Expenditures	$ 642,630	$ 811,485	**$ 808,376**	$ (3,109)
Non-Personnel Expenditures	338,346	351,985	**357,859**	5,874
Total Department Expenditures	**$ 980,976**	**$ 1,163,470**	**$ 1,166,235**	**$ 2,765**
Total Department Revenue	**$ 465,028**	**$ 108,709**	**$ 108,709**	**$ -**

Public Art Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Public Art	$ 104,725	$ 108,709	**$ 108,709**	$ -
Total	**$ 104,725**	**$ 108,709**	**$ 108,709**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ 5,778	$ -	**$ -**	$ -
Contracts	98,946	108,709	**108,709**	-
NON-PERSONNEL SUBTOTAL	**104,725**	**108,709**	**108,709**	**-**
Total	**$ 104,725**	**$ 108,709**	**$ 108,709**	**$ -**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 2,700	$ -	**$ -**	$ -
Other Revenue	461,992	-	**-**	-
Transfers In	-	108,709	**108,709**	-
Total	**$ 464,692**	**$ 108,709**	**$ 108,709**	**$ -**

Transient Occupancy Tax Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Commission for Arts & Culture	$ 863,620	$ 935,971	**$ 965,064**	$ 29,093
Public Art	12,631	118,790	**92,462**	(26,328)
Total	**$ 876,251**	**$ 1,054,761**	**$ 1,057,526**	**$ 2,765**

Commission for Arts & Culture

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Commission for Arts & Culture	5.00	6.00	**6.00**	0.00
Public Art	1.00	1.00	**1.00**	0.00
Total	**6.00**	**7.00**	**7.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	$ 65,437	$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(3,109)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(11,757)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(47,806)	-
Total	**0.00**	**$ 2,765**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 356,884	$ 465,921	**$ 483,394**	$ 17,473
Fringe Benefits	285,745	345,564	**324,982**	(20,582)
PERSONNEL SUBTOTAL	**642,630**	**811,485**	**808,376**	**(3,109)**
NON-PERSONNEL				
Supplies	$ 5,466	$ 5,579	**$ 5,616**	$ 37
Contracts	194,215	182,963	**133,043**	(49,920)
Information Technology	27,630	45,680	**33,923**	(11,757)
Energy and Utilities	1,086	1,500	**1,500**	-
Other	121	2,000	**2,000**	-
Transfers Out	5,104	5,554	**73,068**	67,514
NON-PERSONNEL SUBTOTAL	**233,621**	**243,276**	**249,150**	**5,874**
Total	**$ 876,251**	**$ 1,054,761**	**$ 1,057,526**	**$ 2,765**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Revenue	$ 335	$ -	**$ -**	$ -
Total	**$ 335**	**$ -**	**$ -**	**$ -**

Commission for Arts & Culture

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	**1.00**	$42,578 - $51,334	$ 51,334
20000132	Associate Management Analyst	1.00	1.00	**2.00**	54,059 - 65,333	117,105
20000119	Associate Management Analyst	0.00	1.00	**0.00**	54,059 - 65,333	-
20001220	Executive Director	1.00	1.00	**1.00**	46,966 - 172,744	117,000
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	50,296
20000778	Public Art Program Administrator	2.00	2.00	**2.00**	66,768 - 80,891	147,659
FTE, Salaries, and Wages Subtotal		**6.00**	**7.00**	**7.00**		**$ 483,394**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 6,713	$ 9,107	$ 7,103	$ (2,004)
Flexible Benefits	33,367	50,676	61,103	10,427
Long-Term Disability	2,928	1,604	1,590	(14)
Medicare	5,329	6,756	7,009	253
Other Post-Employment Benefits	33,137	42,462	41,895	(567)
Retiree Medical Trust	26	-	302	302
Retirement ADC	167,890	196,505	156,903	(39,602)
Retirement DROP	1,087	1,606	1,606	-
Retirement Offset Contribution	12	-	-	-
Risk Management Administration	4,923	6,629	7,483	854
Supplemental Pension Savings Plan	21,666	24,564	33,052	8,488
Unemployment Insurance	1,002	917	910	(7)
Workers' Compensation	7,663	4,738	6,026	1,288
Fringe Benefits Subtotal	**$ 285,745**	**$ 345,564**	**$ 324,982**	**$ (20,582)**
Total Personnel Expenditures			**$ 808,376**	

Commission for Arts & Culture

Revenue and Expense Statement (Non–General Fund)

Public Art Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 346,004	$ 705,411	$ 1,017,337
TOTAL BALANCE AND RESERVES	**$ 346,004**	**$ 705,411**	**$ 1,017,337**
REVENUE			
Charges for Current Services	$ 2,700	$ –	$ –
Reimbursement for Public Art Change Order	*2,700*	–	–
Other Revenue	461,992	–	–
Civic Enhancement Fund	*447,839*	–	–
Sale of Deaccessioned Art	*5,451*	–	–
Sale of Auctioned Art	*8,703*	–	–
Transfers In	–	108,709	108,709
Transfer from Transient Occupancy Tax Fund	*–*	*108,709*	*108,709*
TOTAL REVENUE	**$ 464,692**	**$ 108,709**	**$ 108,709**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 810,696**	**$ 814,120**	**$ 1,126,046**
OPERATING EXPENSE			
Supplies	$ 5,778	$ –	$ –
Office Supplies	*174*	–	–
Periodicals (Art Journals)	*92*	–	–
Interoffice Mail	*173*	–	–
Purchase of Artwork for City Collections	*5,340*	–	–
Contracts	98,946	108,709	108,709
Miscellaneous Professional Services (Art Collections Management)	*90,486*	*108,709*	*108,709*
Print Shop Services	*1,748*	–	–
Professional Art Photography	*150*	–	–
Civic Art Fees - City Services Service Level Agreement	*6,428*	–	–
Other Contractual Expense	135	–	–
TOTAL OPERATING EXPENSE	**$ 104,725**	**$ 108,709**	**$ 108,709**
TOTAL EXPENSE	**$ 104,725**	**$ 108,709**	**$ 108,709**
BALANCE	**$ 705,971**	**$ 705,411**	**$ 1,017,337**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 810,696**	**$ 814,120**	**$ 1,126,046**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Communications

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Department Description

The Communications Department was established in Fiscal Year 2015 to centralize the communications discipline for the City of San Diego. Fiscal Year 2106 will be the first year in which the Department will be fully functioning as a centralized discipline. This new entity is consolidating existing communications-related functions into one department. These functions include the following:

- Cable Office
- CityTV
- Client (Department) Service
- Internal Communications
- External Communications
- Marketing and Branding
- Media Relations
- Multimedia Creative Services
- News Bureau
- Public Relations

This newly centralized Communications Department provides the following:

- Increased ability of the Mayor and City Council to reach the public and the workforce
- A primary point-of-contact for City employees and members of the public to request and receive information
- A shift from reactive to active news approach by prempting the media
- Showcase stories on the City
- Strategic alignment of the many City brands
- Better opportunities for the public to provide input to City staff using the Communications Department
- Access to communication professionals for those departments without a Public Information Officer (PIO)
- Cross-trained PIOs that would continue to specialize in their assigned departments, but be knowledgeable about other City functions and programs
- Quicker and more efficient release of information

Communications

- Increased ability to execute a coordinated internal and external communications strategy
- Coordination of public information needs on a citywide basis which will result in a more efficient and effective deployment of the City's public information and communications staff
- Use of online platforms and social media
- Employee and citizen engagement on a real time basis
- Communication bridges between all City departments
- Ability to coordinate with Public Safety and Homeland Security in disaster scenarios

A City communications office with responsibility and authority over all City external and internal communications helps ensure consistent and effective management of information, improves the ability of the Mayor and Council to reach the public and the workforce, places focus on how the City communicates internally and externally, uses limited resources to the maximum ability via a more efficient and effective deployment of City staff, all while balancing the need for project- and department-specific communications.

Specific plans for the Communications Department include a management team of a Director, a Deputy Director, and a Project Manager for Multimedia Creative Services. The Public Information staff members come from the following departments: Development Services, Environmental Services, Library, Park and Recreation, Planning, Public Utilities, Public Works, and Transportation & Storm Water. The positions have all been transferred to the new organization. In the case of the positions that are specifically reimbursed by enterprise funds (i.e., non-General Fund), they have been programmed at 80 percent reimbursable. Reimbursement at 80 percent is to secure time for creating appropriate working relationships to benefit the programs and activities supported by enterprise funds, as well as provide an estimate of staff availability to work on citywide internal and external communication issues.

Due to the round-the-clock needs and demands of public safety, staff providing public information and media liaison functions within the Fire-Rescue and Police departments remain embedded in their functional department budgets and reporting structures; however, they report to the Communications Department on a dotted line basis.

During Fiscal Year 2016, as the Department transitions into a centralized function, structure is being established to serve all stakeholders in the City. As the Department hones its services, it is expected that current functions, including those listed below, will be organized into at least three main functions: Creative Multimedia Services, Client Service, and the News Bureau. This structure allows the Department to serve all City departments, to provide robust internal communications, as well as strategic external communications and advice.

Cable Office

The Cable Office provides cable television regulation and enforcement for all cable television service customers within the San Diego city limits. The City of San Diego maintains a non-exclusive cable television franchise with Time Warner Cable, Inc. and monitors the State franchises held by Cox Communications and AT&T. The Cable Office oversees the Public, Education, and Government (PEG) fees ensuring that state-of-the-art technologies are deployed to provide the public's continued access to the airwaves.

CityTV

CityTV is the City of San Diego's government access television channel. CityTV provides gavel-to-gavel, live, televised coverage of City Council proceedings and other public meetings important to creating a greater awareness of local government, and facilitating the community's participation in local decision making. To support open and transparent communication between the City, its residents, and the media, CityTV also covers City news conferences and produces a variety of unique original programming, including public service announcements, community forums, and special event coverage. The CityTV channel airs on Cox Cable 24, Time Warner Cable 24, and AT&T 99, while the City's website offers live streaming and an archive of all public meetings.

Internal Communications

Internal Communications is responsible for communicating information on a wide variety of topics to the City's workforce. These items include City policies and procedures, key dates and important deadlines (e.g., observed holidays, benefits enrollment), mandatory training, as well as recreational and leisure opportunities for City employees and their families. This information is shared primarily through the City's internal email system, as well as the City's intranet site, Citynet.

Multimedia Creative Services

Multimedia Creative Services consists of staff dedicated to operating the City's government access television station, providing multimedia support services, graphic design, and overseeing cable television regulation and policy. Multimedia Creative Services offers production assistance to City departments for public outreach via cable television and the Internet, such as public services announcements, documentaries, greetings and welcomes by elected officials, public event coverage, and electronic media support for groundbreakings, ribbon cuttings, and news conferences. The Department also provides video production services to aid City departments in training their skilled, professional workforce conveniently and efficiently across multiple platforms.

Public Information

Public Information Officers are responsible for working on sensitive and high-profile public information programs in the City. They work on specific programs and represent the City as part of State and national forums. They also serve as liaisons with local, State, and national media and respond to the most difficult and sensitive inquiries and complaints from the public. They advise departmental clients on strategic communications, as well as provide news bureau services for City departments.

To ensure uninterrupted quality service, the Department operates under Service Level Agreements and Memorandums of Agreement with each department for their communications needs.

Goals and Objectives

During Fiscal Year 2016, the Communications Department will work with the Performance and Analytics Department to develop a tactical plan to include goals and objectives. Until that process is completed, the Department is focused on the following goals:

- Establish a highly-functioning communications department focused on strategic communications
- Preempt media by shifting from reactive to active media, defining what is news in the City, and showcasing positive and negative stories of the City
- Clarify and hone messages and messaging process
- Provide public relations support to all City departments
- Strategically align the many City brands
- Position the City on a global stage
- Establish communications bridges between all City departments
- Establish and encourage employee and citizen engagement
- Establish robust internal communications
- Providing media training to potential media interviewees

Communications

Key Performance Indicators

During Fiscal Year 2016, there are plans to overhaul department-wide indicators. During the Department's tactical planning process, key performance indicators will be determined.

Meanwhile, the following table lists performance indicators for the former Multimedia Services Division:

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percentage of public meetings covered that requested live coverage	100%	100%	100%	100%
2. Percentage of non-live meetings covered that requested coverage	75%	100%	75%	75%
3. Percentage of news conferences covered that requested coverage	75%	80%	80%	75%
4. Percentage of departmental videos produced that requested City TV services	50%	100%	100%	75%

Service Efforts and Accomplishments

Council approved the Amendment of Chapter 2, Article 2, Division 8 of the San Diego Municipal Code relating to the newly-created departments (Communications Department and Performance & Analytics) in November 2014. For this reason, there are no service efforts and accomplishments to include and more information will be provided in the Adopted Budget.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	5.00	30.00	**32.16**	2.16
Personnel Expenditures	$ 576,473	$ 3,219,282	**$ 3,323,353**	$ 104,071
Non-Personnel Expenditures	45,735	225,261	**242,295**	17,034
Total Department Expenditures	**$ 622,209**	**$ 3,444,543**	**$ 3,565,648**	**$ 121,105**
Total Department Revenue	**$ 163,282**	**$ 1,565,333**	**$ 1,565,333**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Communications	$ 622,209	$ 3,444,543	**$ 3,565,648**	$ 121,105
Total	**$ 622,209**	**$ 3,444,543**	**$ 3,565,648**	**$ 121,105**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Communications	5.00	30.00	**32.16**	2.16
Total	**5.00**	**30.00**	**32.16**	**2.16**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Deputy Director Addition of Deputy Director to oversee department operations.	1.00	$ 162,054	$ -
Transfer of Word Processing Operator Transfer of 1.00 Word Processing Operator from the Public Works - Engineering & Capital Projects Department to the Communications Department.	1.00	72,901	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	47,720	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.16	13,242	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(30,686)	-

Communications

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(144,126)	-
Total	**2.16**	**$ 121,105**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 328,345	$ 1,848,523	**$ 2,004,497**	$ 155,974
Fringe Benefits	248,128	1,370,759	**1,318,856**	(51,903)
PERSONNEL SUBTOTAL	**576,473**	**3,219,282**	**3,323,353**	**104,071**
NON-PERSONNEL				
Supplies	$ 5,975	$ 43,708	**$ 43,782**	$ 74
Contracts	15,149	69,565	**87,945**	18,380
Information Technology	17,752	87,743	**57,057**	(30,686)
Energy and Utilities	1,260	4,828	**4,834**	6
Other	2	3,600	**3,600**	-
Transfers Out	5,597	15,817	**45,077**	29,260
NON-PERSONNEL SUBTOTAL	**45,735**	**225,261**	**242,295**	**17,034**
Total	**$ 622,209**	**$ 3,444,543**	**$ 3,565,648**	**$ 121,105**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 163,282	$ 1,565,333	**$ 1,565,333**	$ -
Total	**$ 163,282**	**$ 1,565,333**	**$ 1,565,333**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	1.00	**1.00**	58,157 - 69,742	69,742
20001101	Department Director	0.00	1.00	**1.00**	59,155 - 224,099	141,627
20001168	Deputy Director	0.00	0.00	**1.00**	46,966 - 172,744	130,000
20000487	Graphic Designer	0.00	2.00	**2.00**	43,264 - 51,979	95,243
90001073	Management Intern - Hourly	0.00	1.00	**1.16**	24,274 - 29,203	28,157
20000170	Multimedia Production Coordinator	3.00	3.00	**3.00**	48,901 - 59,197	177,591
20000165	Multimedia Production Specialist	0.00	1.00	**1.00**	43,264 - 51,979	51,979
20001222	Program Manager	1.00	1.00	1.00	46,966 - 172,744	99,000
20000784	Public Information Officer	0.00	5.00	**5.00**	43,514 - 52,707	242,016
20000916	Senior Public Information Officer	0.00	10.00	**10.00**	54,059 - 65,333	615,876
20001021	Supervising Public Information Officer	0.00	5.00	**5.00**	59,363 - 71,760	357,365

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000756	Word Processing Operator	0.00	0.00	**1.00**	31,491 - 37,918	36,067
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(54,059)
	Overtime Budgeted					9,525
FTE, Salaries, and Wages Subtotal		**5.00**	**30.00**	**32.16**		**$ 2,004,497**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 4,069	$ 20,572	$ 14,086	$ (6,486)
Flexible Benefits	29,092	214,140	259,369	45,229
Long-Term Disability	2,528	6,318	6,549	231
Medicare	4,773	25,945	28,173	2,228
Other Post-Employment Benefits	28,411	175,936	179,550	3,614
Retiree Medical Trust	55	255	1,717	1,462
Retirement 401 Plan	-	1,019	1,179	160
Retirement ADC	151,766	793,112	649,651	(143,461)
Retirement DROP	-	1,620	-	(1,620)
Retirement Offset Contribution	9	-	-	-
Risk Management Administration	4,227	27,463	32,070	4,607
Supplemental Pension Savings Plan	16,106	81,678	121,616	39,938
Unemployment Insurance	869	3,617	3,743	126
Workers' Compensation	6,225	19,084	21,153	2,069
Fringe Benefits Subtotal	**$ 248,128**	**$ 1,370,759**	**$ 1,318,856**	**$ (51,903)**
Total Personnel Expenditures			**$ 3,323,353**	

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Convention Center

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Fund Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and for lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Financial Management Department.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	16,970,779	17,385,650	**17,208,450**	(177,200)
Total Department Expenditures	**$ 16,970,779**	**$ 17,385,650**	**$ 17,208,450**	**$ (177,200)**
Total Department Revenue	**$ 17,296,866**	**$ 17,160,993**	**$ 16,612,993**	**$ (548,000)**

Convention Center Expansion Administration Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Convention Center Expansion Administration Fund	$ 13,565,779	$ 13,980,650	**$ 13,803,450**	$ (177,200)
Total	**$ 13,565,779**	**$ 13,980,650**	**$ 13,803,450**	**$ (177,200)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 2,800	$ -
Reduction in Insurance Cost Reduction of non-personnel expenditures due to the removal of earthquake and flood insurance no longer required per the Fiscal Year 2012 Lease Revenue Bond refunding.	0.00	(180,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(553,000)
Total	**0.00**	**$ (177,200)**	**$ (553,000)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 1,008,329	$ 1,420,000	**$ 1,240,000**	$ (180,000)
Transfers Out	12,557,450	12,560,650	**12,563,450**	2,800
NON-PERSONNEL SUBTOTAL	**13,565,779**	**13,980,650**	**13,803,450**	**(177,200)**
Total	**$ 13,565,779**	**$ 13,980,650**	**$ 13,803,450**	**$ (177,200)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ 15,018	$ -	**$ -**	$ -
Rev from Other Agencies	4,500,000	-	**-**	-
Transfers In	9,500,000	13,760,993	**13,207,993**	(553,000)
Total	**$ 14,015,018**	**$ 13,760,993**	**$ 13,207,993**	**$ (553,000)**

Convention Center

New Convention Facility Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
New Convention Facility Fund	$ 3,405,000	$ 3,405,000	**$ 3,405,000**	$ -
Total	**$ 3,405,000**	**$ 3,405,000**	**$ 3,405,000**	**$ -**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	$ -	$ 5,000
Total	**0.00**	**$ -**	**$ 5,000**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 3,405,000	$ 3,405,000	**$ 3,405,000**	$ -
NON-PERSONNEL SUBTOTAL	**3,405,000**	**3,405,000**	**3,405,000**	**-**
Total	**$ 3,405,000**	**$ 3,405,000**	**$ 3,405,000**	**$ -**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ 1,847	$ -	**$ -**	$ -
Transfers In	3,280,000	3,400,000	**3,405,000**	5,000
Total	**$ 3,281,847**	**$ 3,400,000**	**$ 3,405,000**	**$ 5,000**

Revenue and Expense Statement (Non–General Fund)

Convention Center Expansion Administration Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 693,427	$ 1,144,385	$ 1,104,728
TOTAL BALANCE AND RESERVES	**$ 693,427**	**$ 1,144,385**	**$ 1,104,728**
REVENUE			
Revenue from Other Agencies	$ 4,500,000	$ –	$ –
Port of San Diego Debt Service Contribution	*4,500,000*	–	–
Revenue from Use of Money and Property	15,018	–	–
Interest on Pooled Investments	*15,018*	–	–
Transfers In	9,500,000	13,760,993	13,207,993
Transfer from Transient Occupancy Tax Fund	*9,500,000*	*13,760,993*	*13,207,993*
TOTAL REVENUE	**$ 14,015,018**	**$ 13,760,993**	**$ 13,207,993**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 14,708,445**	**$ 14,905,378**	**$ 14,312,721**
OPERATING EXPENSE			
Contracts	$ 1,008,329	$ 1,420,000	$ 1,240,000
Administrative Expense	*700*	*20,000*	*20,000*
De-Watering Expense	*995,465*	*1,200,000*	*1,200,000*
Insurance Expense	*12,164*	*200,000*	*20,000*
Transfers Out	12,557,450	12,560,650	12,563,450
Debt Service Lease Payment	*12,557,450*	*12,560,650*	*12,563,450*
TOTAL OPERATING EXPENSE	**$ 13,565,779**	**$ 13,980,650**	**$ 13,803,450**
TOTAL EXPENSE	**$ 13,565,779**	**$ 13,980,650**	**$ 13,803,450**
BALANCE	**$ 1,142,666**	**$ 924,728**	**$ 509,271**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 14,708,445**	**$ 14,905,378**	**$ 14,312,721**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Convention Center

Revenue and Expense Statement (Non–General Fund)

New Convention Facility Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 136,685	$ 13,642	$ 8,642
TOTAL BALANCE AND RESERVES	**$ 136,685**	**$ 13,642**	**$ 8,642**
REVENUE			
Revenue from Use of Money and Property	$ 1,847	$ –	$ –
Interest on Pooled Investments	*1,847*	–	–
Transfers In	3,280,000	3,400,000	3,405,000
Transfer from Transient Occupancy Tax Fund	*3,280,000*	*3,400,000*	*3,405,000*
TOTAL REVENUE	**$ 3,281,847**	**$ 3,400,000**	**$ 3,405,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 3,418,532**	**$ 3,413,642**	**$ 3,413,642**
OPERATING EXPENSE			
Contracts	$ 3,405,000	$ 3,405,000	$ 3,405,000
City Expense in Support of Facility	*50,000*	*50,000*	*50,000*
Convention Center Corporation Allocation	*3,355,000*	*3,355,000*	*3,355,000*
TOTAL OPERATING EXPENSE	**$ 3,405,000**	**$ 3,405,000**	**$ 3,405,000**
TOTAL EXPENSE	**$ 3,405,000**	**$ 3,405,000**	**$ 3,405,000**
BALANCE	**$ 13,532**	**$ 8,642**	**$ 8,642**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 3,418,532**	**$ 3,413,642**	**$ 3,413,642**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Debt Management

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Department Description

The Debt Management Department conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure. The Department monitors outstanding bond issuances for refunding opportunities and performs, coordinates, and monitors certain post-issuance administrative functions. The Department also maintains the City's Investor Information webpage to provide outreach to current and prospective investors on bond disclosures, credit ratings, and the calendar of upcoming bond issuances.

Debt Management is organized into the following functional areas:

General Fund Financings and Post-Issuance Administration

General Fund Financings and Post-Issuance Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's General Fund and performs, or coordinates, various post–bond-issuance administrative functions. This also includes the coordination and post-issuance administration of financings supported by special dedicated revenues sources such as certain former Redevelopment Agency debt, Qualified Energy Conservation Bonds (QECBs), and Tobacco Settlement Revenue Bonds.

Enterprise Fund Financing and Post-Issuance Administration

Enterprise Fund Financing and Post-Issuance Administration coordinates the structuring and issuance of bond financings for City capital projects funded and secured by the City's enterprise funds and performs or coordinates various post–bond-issuance administrative functions.

Special Districts Financing and Post-Issuance Administration

Special Districts Financing and Post-Issuance Administration coordinates Community Facilities District and 1913/1915 Act Assessment District conduit formation procedures and related bond issuances. The Department also coordinates various post-issuance administrative functions, including continuing disclosure filings and the enrollment process for assessments and special taxes with assistance from assessment and special tax consultants to maintain parcel databases and administer established special tax parcel taxing formulas.

Debt Management

Investor Outreach and Credit Matters

Investor Outreach and Credit Matters coordinates the City's efforts to provide transparent and timely information to the City's current and prospective bond investors and the rating agencies that evaluate City's credits. This outreach is conducted through the City's Investor Information Webpage, the Electronic Municipal Market Access (EMMA) provided by the Municipal Securities Rulemaking Board (MSRB), periodic financial updates, and the coordiantion of the credit review process in conjunction with new debt issuances.

Equipment and Vehicle Financing Program (EVFP)

EVFP Administration coordinates the City's lease purchase of essential vehicles and equipment typically over a 3- to 10-year term based on the useful life expectancy of the equipment. Examples include the following: fire trucks, refuse packers, service trucks, fire and police helicopters, and the Enterprise Resource Planning system. Various post-issuance administrative functions are performed related to the vehicle lease purchase program.

The Department's mission is:

To provide effective and innovative debt management to support citywide financing priorities

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Create and implement sound capital financing plans
Creating and implementing financings to provide funding in a timely manner for various essential projects is integral to the City's capital plan. The Department accomplishes this goal by focusing on the following objectives:

- Implement and execute financings with sound structuring consistent with the City's Debt Policy
- Implement financings in a cost-effective manner

Goal 2: Actively manage post bond issuance requirements
Post bond issuance requirements are important processes necessary for maintaining the tax exemption of interest on outstanding bond issues and in ensuring the City's compliance with federal securities laws. The Department accomplishes this goal by focusing on the following objectives:

- Actively manage covenant compliance monitoring for all outstanding bond issuances
- Optimize returns from various bond funds, while ensuring needed liquidity and conforming to various bond covenants and requirements
- Perform timely reporting to bondholders

Goal 3: Adhere to best practices in debt administration
Adhering to best practices is vital to improving and maintaining effective debt management administration, including strong disclosure practices and providing timely and accurate financial reporting. The Department accomplishes this goal by focusing on the following objectives:

- Ensure active investor outreach through the City's Investor Information webpage
- Implement and execute financings and post-issuance disclosures that follow the City's model disclosure practices
- Conduct regular review of the City's Debt Policy to continue to meet current industry standards

Goal 4: Develop a skilled professional workforce and promote highest ethical standards
The Department accomplishes this goal by focusing on the following objectives:

- Promote and develop excellence through financial training in model bond issuance practices and expand skills through cross-training
- Facilitate the review of standards and ethical practices on a regular basis

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percent of debt payments made to bond trustees on time	100%	100%	100%	100%
2. Percent of bond offering disclosures reviewed by the City's Disclosure Practices Working Group (DPWG)	100%	100%	100%	100%
3. Percent of professional development goals met by the Department to maintain skilled workforce	100%	97%	100%	100%
4. Percent of all disclosures for outstanding bonds filed in a timely manner consistent with continuing disclosure agreements	100%	100%	100%	100%
5. Percent of City bond issues incorporated into the City's Formal Centralized Monitoring Program framework for bond compliance	100%	100%	100%	100%
6. Percent of City public bond offerings priced within reasonable margins of comparable credits in the primary or secondary markets	100%	100%	100%	100%

Service Efforts and Accomplishments

Since 2009, the Department has managed the lease revenue bonds issuance process totaling approximately $213.0 million, funding various General Fund Capital Improvement Projects. In January 2014, the City Council authorized the issuance of additional Lease Revenue Bonds to provide funding for streets, storm drains, and public facilities (an amount up to $120.0 million). A lawsuit prevented the City from issuing the bonds in 2014. The Department is currently finalizing the sale of these bonds for mid-2015.

Debt Management continually monitors the municipal bond market to identify refunding candidates among its outstanding bond issuances. The Department is currently performing activities to advance refund the 2007A Public Facilities Financing Authority Ballpark Lease Revenue Refunding Bonds. The Ballpark Bonds refunding is expected to be executed in the summer of 2015 and would result in debt service savings for the City's General Fund. Similarly, Debt Management also expects to conduct a partial advance refunding of the Public Facilities Financing Authority Senior Sewer Revenue Bonds Series 2009A and 2009B to generate debt service savings for the Sewer Utility Fund.

In addition, work is currently under way to refund the City's Community Facilities District No. 2 (Santaluz) Improvement Area No. 3 and Improvement Area No. 4 Special Tax Bonds. The CFD No. 2 refundings are expected to result in a reduction to the special tax for debt service levied on 317 parcels of primarily residential property located within the Improvement Areas starting with the Fiscal Year 2016.

In March 2014, the SEC announced the MCDC Initiative which was designed to encourage all municipal issuers and underwriters of municipal securities to self-report any violations of the federal securities laws pertaining to materially inaccurate statements in final official statements regarding the issuer's prior compliance with its continuing disclosure obligations over the past five years. The City, particularly Debt Management, undertook a comprehensive review of City issuances and was able to confirm by the SEC's due date with external verification by all of the City's

underwriters, the City was compliant in all material disclosures concerning its prior compliance with continuing disclosure agreements over the reporting period.

In Fiscal Year 2015, Debt Management played an integral role in analyzing the key elements of the new criteria instituted by Moody's Investor Service (Moody's) for rating the creditworthiness of United States Local Governments, as well as coordinating resources from the Office of the City Comptroller and Financial Management Department to present the requisite information and financial results to Moody's. On November 12, 2014, following its review of the City under the new criteria, Moody's raised the City's issuer credit rating to Aa2 from Aa3. The City's General Fund lease revenue bonds credit rating was also raised to A1 from A2 and Moody's confirmed a stable outlook for the City.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	19.00	19.00	**19.00**	0.00
Personnel Expenditures	$ 2,200,170	$ 2,202,407	**$ 2,423,519**	$ 221,112
Non-Personnel Expenditures	141,118	245,807	**338,341**	92,534
Total Department Expenditures	**$ 2,341,288**	**$ 2,448,214**	**$ 2,761,860**	**$ 313,646**
Total Department Revenue	**$ 896,162**	**$ 683,645**	**$ 711,645**	**$ 28,000**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Debt Management	$ 2,341,288	$ 2,448,214	**$ 2,761,860**	$ 313,646
Total	**$ 2,341,288**	**$ 2,448,214**	**$ 2,761,860**	**$ 313,646**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Debt Management	19.00	19.00	**19.00**	0.00
Total	**19.00**	**19.00**	**19.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 221,112	$ -
Enhanced Infrastructure Financing District Addition of non-personnel expenditures for legal and financial consultants to conduct a feasibility study on forming an Enhanced Infrastructure Financing District.	0.00	100,000	-
Addition of Contractual Expenditures Addition of one-time non-personnel expenditures for as-needed financial advisory services related to non-bond transaction needs.	0.00	52,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,787	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(9,253)	-

Debt Management

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(52,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	28,000
Total	**0.00**	**$ 313,646**	**$ 28,000**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 1,347,255	$ 1,397,014	**$ 1,515,437**	$ 118,423
Fringe Benefits	852,915	805,393	**908,082**	102,689
PERSONNEL SUBTOTAL	**2,200,170**	**2,202,407**	**2,423,519**	**221,112**
NON-PERSONNEL				
Supplies	$ 11,007	$ 23,755	**$ 23,292**	$ (463)
Contracts	21,510	101,518	**201,623**	100,105
Information Technology	50,646	56,044	**46,791**	(9,253)
Energy and Utilities	14,830	16,614	**21,234**	4,620
Other	4,267	5,049	**5,049**	-
Transfers Out	38,857	41,827	**39,352**	(2,475)
Capital Expenditures	-	1,000	**1,000**	-
NON-PERSONNEL SUBTOTAL	**141,118**	**245,807**	**338,341**	**92,534**
Total	**$ 2,341,288**	**$ 2,448,214**	**$ 2,761,860**	**$ 313,646**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 896,151	$ 683,645	**$ 711,645**	$ 28,000
Other Revenue	11	-	**-**	-
Total	**$ 896,162**	**$ 683,645**	**$ 711,645**	**$ 28,000**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	3.00	3.00	**3.00**	$54,059 - $65,333	$ 176,823
20000119	Associate Management Analyst	2.00	2.00	**2.00**	54,059 - 65,333	97,959
20000539	Clerical Assistant 2	1.00	1.00	**1.00**	29,931 - 36,067	35,526
20001101	Department Director	1.00	1.00	**1.00**	59,155 - 224,099	165,000
20001234	Program Coordinator	7.00	7.00	**7.00**	23,005 - 137,904	619,924
20001222	Program Manager	2.00	2.00	**2.00**	46,966 - 172,744	234,998
20000015	Senior Management Analyst	2.00	2.00	**2.00**	59,363 - 71,760	143,520
20000756	Word Processing Operator	1.00	1.00	**1.00**	31,491 - 37,918	37,918
	Overtime Budgeted					3,769
FTE, Salaries, and Wages Subtotal		**19.00**	**19.00**	**19.00**		**$ 1,515,437**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 18,676	$ 20,780	$ 19,213	$ (1,567)
Flexible Benefits	135,673	143,771	190,075	46,304
Insurance	288	-	-	-
Long-Term Disability	10,829	4,732	4,973	241
Medicare	17,003	17,333	19,311	1,978
Other Post-Employment Benefits	116,273	109,188	113,715	4,527
Retiree Medical Trust	987	962	1,337	375
Retirement 401 Plan	2,559	2,883	3,278	395
Retirement ADC	429,505	403,207	424,626	21,419
Retirement DROP	5,511	5,490	5,490	-
Retirement Offset Contribution	15	-	-	-
Risk Management Administration	17,265	17,046	20,311	3,265
Supplemental Pension Savings Plan	68,763	66,792	78,571	11,779
Unemployment Insurance	3,716	2,709	2,841	132
Workers' Compensation	25,854	10,500	24,341	13,841
Fringe Benefits Subtotal	**$ 852,915**	**$ 805,393**	**$ 908,082**	**$ 102,689**
Total Personnel Expenditures			**$ 2,423,519**	

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Department of Information Technology

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Department Description

The Department of Information Technology is responsible for providing strategic technology direction; supporting citywide technologies and applications; coordinating citywide infrastructure activities, including IT customer relationship management, IT procurement, and the citywide IT budget; developing and implementing IT operational policies and standards; managing contracts for IT services with various service providers; and managing and implementing IT governance processes. The Department also supports the cross-departmental IT Business Leadership Group (ITBLG).

Some key areas of the Department include:

IT Contracts Management

The Contracts Management Group (CMG) manages the contract lifecycle of City IT contracts. This includes contributing to Public Sector RFQ/RFP/ITBs, driving contract negotiations, and ensuring compliance with all City procurement requirements. The CMG manages the negotiation and administration of multi-tiered IT contracts, including product/service agreements, non-disclosure agreements, statements of work, and legal documents ensuring contractual compliance with relevant terms and conditions.

IT Services Delivery Management

The Service Delivery Management Group manages technical oversight for the delivery of IT services through contract service level agreements. The group governs all areas of Information Technology Service Management (ITSM) including Incident and Problem Management, Root Cause Analysis (RCA) Management, Enterprise Change and Configuration Management, Release Management, and Customer Satisfaction Management.

Citywide IT Project Management

The Project Management Office (PMO) manages citywide IT projects through a comprehensive approach that considers stakeholders including City staff, vendors who are managing projects, and the potential internal or external customers. The PMO establishes a foundation and framework for consistent project management throughout the City using industry best practices and provide active guidance on key IT projects to drive projects to successful completion.

Department of Information Technology

IT Governance

The Governance Group supports initiatives identified by departments or policy makers by guiding the development through the City's governance process. The City's governance process is driven by the multi-departmental ITBLG and is key to creating value and managing risk throughout City operations. Governance allows departments to align IT strategy with overall City goals and creates synergy throughout multiple City departments.

Cyber Security Compliance and Risk Management

The Cyber Security Team (CST) provides the development, implementation, and management of all citywide information security policies, standards, procedures, and internal controls. The CST is responsible for the definition and coordination of the City's enterprise security awareness program, business continuity, and disaster recovery plans; overseeing, evaluating, and supporting all information compliance issues which may include managing and monitoring cyber security standards and internal controls compliance.

Enterprise Applications

The Enterprise Applications Group provides citywide information technology services and strengthens the City's technology foundation through common standards, processes, and integrated technologies. Major areas of service include the following:

- Management of a common Enterprise Geographical Information System (GIS) environment and applications
- Management and support of the City's Enterprise Resource Planning System of record, SAP
- Support of enterprise content management environments that support web access to official City documents and special event processing
- Management of the enterprise web environments including sandiego.gov, Citynet, and SharePoint

Wireless Technology Services

The Wireless Technology Services (WTS) Group manages the service delivery for public safety wireless communications technologies. The WTS Group engineers, installs, operates, and maintains secure, regional and metropolitan-wide, wireless voice and data communications systems and equipment, and administers contracts for commercially-provided communication/network services.

The Department's mission is:

> ***To provide innovative and reliable delivery of information technology and communications services to the City in order to support a fiscally sound and effective government***

The Department's vision is to provide value through innovation to City departments and regional stakeholders.

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively manage the delivery of citywide technology and wireless services
Delivering and supporting core technology services is vital to every organization as it provides the workforce with the necessary resources needed in order for the organization to operate effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Centralize citywide IT functions, where applicable, to deliver core infrastructure services efficiently

- Facilitate the deployment and support of a common technology infrastructure that meets the organization's business needs
- Forecast and budget the delivery of central information technology services required to support City processes

Goal 2: Guide technology decision-making to ensure consistency with the citywide business direction

The technology investments and commitments made on behalf of the organization must reflect its overall strategic priorities. The governance process supports collaborative decision-making and accountability to prioritize scarce IT resources. Failure to perform this process may result in equipment, services, and systems that do not effectively support the workforce or that result in redundancy and a lack of interoperability. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Implement, facilitate, and maintain effective IT governance processes
- Ensure IT investments are aligned with the City's Strategic Plan, identified business priorities, and IT standards
- Collaborate in the implementation of the City's Open Data initiative

Goal 3: Ensure a skilled, responsive, and innovative workforce that keeps current with evolving business-critical technologies

Developing a trained and skilled workforce is essential to the success of the Department. Ensuring that the Department's employees are trained and proficient in the latest technologies and have access to the necessary resources will create a higher-performing organization that operates more effectively. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote training and development
- Hire and retain highly qualified, responsive, and innovative employees
- Recruit and retain skilled technical and functional staff

Goal 4: Provide high-quality customer service

Ensuring that the Department's customers are provided excellent service is paramount to the organization as a whole. The Department must be able to deliver the technology services and resources that City employees need to effectively perform their jobs. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Meet customer expectations in the delivery of core communications and central citywide technology services
- Provide an accurate and timely response to user requests
- Enforce service level agreements for all managed technology services

Goal 5: Create and maintain a sustainable, business-focused organization

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Identify and use a governance framework to provide strategic direction and prioritization of IT initiatives and process improvements
- Partner with departments and City IT Sourcing vendors to develop and manage a strategic technology roadmap

Department of Information Technology

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Customer satisfaction with Helpdesk/Service Desk service (scale 0–5)	N/A[1]	4.40[2]	4.50	4.50
2. Percent of Service Desk calls resolved on first call	N/A[1]	75%[3]	75%[3]	80%[3]
3. Percent of Service Desk calls answered in ≤30 seconds	N/A[1]	89%[3]	90%	90%
4. Monthly user base (10,000+ users) to security incident ratio (for reporting purposes only)	N/A[1]	1.2%[4]	<1.0% [4]	<1.0% [4]
5. Percent of mission-critical managed IT Sourcing Service Level Agreement measures that are achieved	N/A[1]	95%	95%	95%
6. Percent of vendor-supported application development milestones completed on schedule	N/A[1]	96%	96%	96%
7. Percent of time that critical wireless infrastructure is available	N/A[1]	99.999%	99.999%	99.999%
8. Average number of busy seconds for voice radio access (per month)	N/A[1]	≤92.09	≤90.00	≤90.00
9. Monthly availability of SAP systems	N/A[1]	N/A[1]	99.9%	99.0%

1. Measures were established for Fiscal Year 2015. Prior year data is not available.
2. Actual number is based upon the last nine months of Fiscal Year 2014 due to the completion of the Service Desk transition in September 2013.
3. The contractual service metric with ATOS IT Solutions & Services, Inc. is 65 percent. The vendor exceeded that target in Fiscal Year 2014 and is projected to do so again in Fiscal Year 2015 and 2016.
4. The Department is currently in the process of upgrading the City cybersecurity porfolio.

Service Efforts and Accomplishments

During Fiscal Year 2015, the Department of Information Technology implemented citywide technology initiatives and focused efforts on increasing quality, reducing the total cost of ownership, and modernizing technology infrastructure in the City. The IT sourcing strategy drives innovation and creates efficiencies using limited resources, leverages volume discounts and economies of scale to reduce overall costs, increases collaboration among City departments, other agencies, and service providers, and implements new IT governance processes and controls to better manage IT procurement and projects.

Major projects and initiatives during Fiscal Year 2015 include the following:

- Complete a modernization of City IT infrastructure in the local data sites to replace legacy equipment and provide high availability of City applications
- Implement and support the San Diego Police Department body-worn video camera project
- Begin the redesign of the City of San Diego website to provide easier and more user-friendly access to City services, departments, resources, and data
- Complete a project plan to move from Microsoft Office 2007 to Office 2013 on City desktops
- Complete the upgrade of Microsoft Outlook 2007 to Outlook 2013 on City desktops for email
- Deployment of Network Flow sensor project to increase cyber security of network infrastructure
- Implement desktop encryption for City laptops and desktops to improve security of City data

- Update the strategic plan for IT sourcing contracts to take advantage of opportunities for innovation and cost savings
- Complete a wireless network access controller project to protect City's growing wireless infrastructure
- Complete the citywide anti-virus project which will combine the four versions of anti-virus presently in use into one solution for better protection and maintenance
- Complete a deployment of SANs Cyber Awareness training for all City employees to improve overall cyber security education and awareness
- Complete a joint Cyber Security risk assessment project between Department of IT and Office of Homeland Security resulting in a risk assessment portfolio of the City's networks and data sources
- Begin a citywide Payment Card Industry Data Security Standards policy that will result in the City being certified by PCI DSS version 3.0 to accept credit card payments for multiple citywide projects
- Complete the SAP Nakisa project to publish all City organization charts
- Implement expanded SAP training with additional instructor-lead training, online training, video training, and an updated web portal for SAP help and information

Major projects and initiatives during Fiscal Year 2016 include the following:

- Collaborate on the City’s Open Data initiative to promote civic engagement, improve service delivery, allow for more effective communication with the public, and increase opportunities for economic development
- Complete a Microsoft Office 365 integration to provide the City a single email archive and eDiscovery solution
- Implement architecture to support digital signatures to streamline City document processes
- Upgrade City desktops to Microsoft Office 2013 for more secure and efficient desktop applications
- Implement a SAP document storage solution to provide more efficient access to SAP documents
- Complete an upgrade to the SAP Public Budget Formulation (PBF) system for improved efficiency in managing budget data and to maintain current technology and security standards
- Implement SAP Purchasing and Contracting enhancements for greater procurement efficiency and oversight
- Implement the SAP GRC10 module providing governance and automation of roles and permissions in the City's SAP landscape
- Complete the City website redesign project to provide easier and more user-friendly access to City services, departments, resources, and data
- Implement a replacement for the SIRE software to manage the City docket process
- Implement the real-time cyber security monitoring of the City's networks to enhance security of the City's data
- Implement the ISO 27001 cyber risk assessment of City information security program to ensure best practices in IT security management
- Complete a remote access token project for the San Diego Police Department to provide updated and secure access for police personnel
- Upgrade the Aspect Call Management System used multiple by City departments to maintain current technology and security standards
- Continue the P25 public safety land mobile radio system upgrade project to comply with FCC mandates and provide interoperable public safety communications throughout the region
- Implement a citywide Payment Card Industry Data Security Standards policy that will result in the City being certified by PCI DSS version 3.0 to accept credit card payments for multiple citywide projects
- Implement the SAP Success Factors Learning Solution to consolidate City training processes
- Collaborate with City departments on the expansion of SAP reports to provide report data more efficiently

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Department of Information Technology

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	103.26	105.76	**115.00**	9.24
Personnel Expenditures	$ 11,974,973	$ 13,310,719	**$ 13,694,444**	$ 383,725
Non-Personnel Expenditures	28,404,433	28,723,500	**35,519,020**	6,795,520
Total Department Expenditures	**$ 40,379,406**	**$ 42,034,219**	**$ 49,213,464**	**$ 7,179,245**
Total Department Revenue	**$ 39,507,917**	**$ 37,829,157**	**$ 47,292,743**	**$ 9,463,586**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Financial & Support Services	$ 2,343,639	$ 500,000	**$ 500,000**	$ -
Total	**$ 2,343,639**	**$ 500,000**	**$ 500,000**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Information Technology	$ 2,343,639	$ 500,000	**$ 500,000**	$ -
NON-PERSONNEL SUBTOTAL	**2,343,639**	**500,000**	**500,000**	**-**
Total	**$ 2,343,639**	**$ 500,000**	**$ 500,000**	**$ -**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Revenue	$ 28,354	$ -	**$ -**	$ -
Total	**$ 28,354**	**$ -**	**$ -**	**$ -**

GIS Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Information Technology	$ 1,306,816	$ 1,905,499	**$ 2,062,794**	$ 157,295
Total	**$ 1,306,816**	**$ 1,905,499**	**$ 2,062,794**	**$ 157,295**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Information Technology	2.00	2.00	**2.00**	0.00
Total	**2.00**	**2.00**	**2.00**	**0.00**

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 247,059	$ -
Position Reallocations Transfer of positions among the Department of Information Technology's funds to align budget with anticipated expenditures.	0.00	83,519	-
Departmental Efficiencies Reduction of non-personnel expenditures and revenue as a result of department efficiencies.	0.00	(57,417)	(57,417)
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(115,866)	-
Total	**0.00**	**$ 157,295**	**$ (57,417)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 50,890	$ 118,102	**$ 110,697**	$ (7,405)
Fringe Benefits	48,084	95,249	**70,307**	(24,942)
PERSONNEL SUBTOTAL	**98,974**	**213,351**	**181,004**	**(32,347)**
NON-PERSONNEL				
Contracts	$ 494,477	$ 687,717	**$ 630,300**	$ (57,417)
Information Technology	713,365	1,004,431	**1,251,490**	247,059
NON-PERSONNEL SUBTOTAL	**1,207,842**	**1,692,148**	**1,881,790**	**189,642**
Total	**$ 1,306,816**	**$ 1,905,499**	**$ 2,062,794**	**$ 157,295**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ 198	$ -	**$ -**	$ -
Rev from Other Agencies	84,660	195,303	**195,303**	-
Transfers In	1,271,792	1,605,758	**1,548,341**	(57,417)
Total	**$ 1,356,650**	**$ 1,801,061**	**$ 1,743,644**	**$ (57,417)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000175	Applications Programmer 2	1.00	1.00	**0.00**	$66,768 -	$80,891	$ -
20000293	Information Systems Analyst 3	0.00	0.00	**1.00**	59,363 -	71,760	59,363
20000377	Information Systems Technician	1.00	1.00	**1.00**	42,578 -	51,334	51,334
FTE, Salaries, and Wages Subtotal		**2.00**	**2.00**	**2.00**			**$ 110,697**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 515	$ 2,516	$ 513	$ (2,003)
Flexible Benefits	6,886	15,454	18,583	3,129
Long-Term Disability	422	407	364	(43)
Medicare	748	1,712	1,605	(107)
Other Post-Employment Benefits	6,506	12,132	11,970	(162)
Retiree Medical Trust	-	-	148	148
Retirement ADC	27,781	55,602	25,606	(29,996)
Retirement Offset Contribution	4	-	-	-
Risk Management Administration	966	1,894	2,138	244
Supplemental Pension Savings Plan	3,080	5,142	8,567	3,425
Unemployment Insurance	145	233	208	(25)
Workers' Compensation	1,031	157	605	448
Fringe Benefits Subtotal	**$ 48,084**	**$ 95,249**	**$ 70,307**	**$ (24,942)**
Total Personnel Expenditures			**$ 181,004**	

Information Technology Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Enterprise IT Sourcing Operations	$ 1,995,495	$ 2,181,400	**$ 3,075,853**	$ 894,453
Financial & Support Services	2,452,058	2,552,157	**3,598,729**	1,046,572
Information Technology	4,899,459	5,755,011	**6,615,821**	860,810
Project Management Office	-	-	**160,002**	160,002
Total	**$ 9,347,012**	**$ 10,488,568**	**$ 13,450,405**	**$ 2,961,837**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Enterprise IT Sourcing Operations	6.00	9.00	**10.00**	1.00
Financial & Support Services	10.00	10.00	**7.00**	(3.00)
Information Technology	23.00	23.00	**26.00**	3.00
Project Management Office	0.00	0.00	**1.00**	1.00
Total	**39.00**	**42.00**	**44.00**	**2.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 1,969,578	$ -
Financial Report Development Addition of non-personnel expenditures to develop basic citywide financial reports.	0.00	400,000	-

Department of Information Technology

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Information Technology Security Program Manager Addition of 1.00 Program Manager position and associated non-personnel expenditures to support the department's security team.	1.00	160,002	-
Program Manager for Enterprise Project Management Addition of 1.00 Program Manager and associated non-personnel expenditures to support citywide Information Technology (IT) projects.	1.00	160,002	-
IT Roadmap Services Program Manager Addition of 1.00 Program Manager position and associated non-personnel expenditures for Enterprise IT Roadmap Services to assist with introducing new and emerging technology.	1.00	160,002	-
Addition of Program Manager Addition of 1.00 Program Manager to support department operations.	1.00	158,202	-
IT Training and Certification Expenditures Addition of non-personnel expenditures for annual training to maintain Continuing Professional Education (CPE) and Professional Development Units (PDU) designations.	0.00	150,000	-
Information Systems Analyst 3 for Customer Care and Services Module Addition of 1.00 Information Systems Analyst 3 position and associated non-personnel expenditures to provide security support for the SAP Customer Care and Services (CCS) module.	1.00	92,001	-
Associate Management Analyst Addition Addition of 1.00 Associate Management Analyst and associated non-personnel expenditures to provide support for the citywide IT budget processes.	1.00	84,024	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	42,406	-
IT Infrastructure Library Training Addition of non-personnel expenditures for training in the IT Infrastructure Library, a set of industry recognized best practices for IT Service Management.	0.00	27,000	-
Contract Management Training Addition of non-personnel expenditures training to help minimize contract cost and ensure that the City is able to manage and negotiate fair contracts.	0.00	4,200	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,931)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(5,100)	-
Departmental Efficiencies Reduction in non-personnel expenditures as a result of department efficiencies.	0.00	(41,932)	-
Information Systems Administrator Reduction Reduction of 1.00 Information Systems Administrator.	(1.00)	(100,023)	-
Position Reallocations Transfer of positions among the Department of Information Technology's funds to align budget with anticipated expenditures.	(3.00)	(295,594)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	3,727,840
Total	**2.00**	**$ 2,961,837**	**$ 3,727,840**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 3,088,740	$ 3,485,720	**$ 3,912,816**	$ 427,096
Fringe Benefits	1,808,612	1,917,390	**1,942,316**	24,926
PERSONNEL SUBTOTAL	**4,897,352**	**5,403,110**	**5,855,132**	**452,022**
NON-PERSONNEL				
Supplies	$ 11,438	$ 29,093	**$ 18,696**	$ (10,397)
Contracts	546,390	1,372,478	**1,956,065**	583,587
Information Technology	2,810,639	2,861,095	**4,835,082**	1,973,987
Energy and Utilities	223,821	9,607	**10,665**	1,058
Other	6,328	11,700	**8,000**	(3,700)
Transfers Out	142,040	104,666	**69,947**	(34,719)
Capital Expenditures	12,187	-	**-**	-
Debt	696,818	696,819	**696,818**	(1)
NON-PERSONNEL SUBTOTAL	**4,449,660**	**5,085,458**	**7,595,273**	**2,509,815**
Total	**$ 9,347,012**	**$ 10,488,568**	**$ 13,450,405**	**$ 2,961,837**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 30,614	$ -	**$ -**	$ -
Other Revenue	4,485	-	**-**	-
Rev from Money and Prop	2,902	-	**-**	-
Rev from Other Agencies	100	-	**-**	-
Transfers In	9,576,461	8,673,318	**12,401,158**	3,727,840
Total	**$ 9,614,562**	**$ 8,673,318**	**$ 12,401,158**	**$ 3,727,840**

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	3.00	**1.00**	$31,491 - $37,918	$ 31,491
20000119	Associate Management Analyst	0.00	0.00	**1.00**	54,059 - 65,333	59,363
20000539	Clerical Assistant 2	1.00	0.00	**0.00**	29,931 - 36,067	-
20001101	Department Director	1.00	1.00	**1.00**	59,155 - 224,099	145,000
20001168	Deputy Director	0.00	0.00	**1.00**	46,966 - 172,744	109,855
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	52,666
20000487	Graphic Designer	1.00	0.00	**0.00**	43,264 - 51,979	-
20000290	Information Systems Analyst 2	3.00	1.00	**1.00**	54,059 - 65,333	59,363
20000293	Information Systems Analyst 3	6.00	9.00	**9.00**	59,363 - 71,760	610,286
20000998	Information Systems Analyst 4	3.00	3.00	**4.00**	66,768 - 80,891	301,995
20000180	Information Systems Manager	1.00	1.00	**1.00**	84,427 - 102,253	102,253
20000680	Payroll Specialist 2	1.00	1.00	**1.00**	34,611 - 41,787	40,951
20001222	Program Manager	15.00	18.00	**21.00**	46,966 - 172,744	2,374,520
20000927	Senior Clerk/Typist	1.00	1.00	**0.00**	36,067 - 43,514	-
20000015	Senior Management Analyst	2.00	2.00	**1.00**	59,363 - 71,760	69,966
20000970	Supervising Management Analyst	1.00	1.00	**1.00**	66,768 - 80,891	77,147
	Budgeted Vacancy Savings					(126,131)
	Overtime Budgeted					4,091
FTE, Salaries, and Wages Subtotal		**39.00**	**42.00**	**44.00**		**$ 3,912,816**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 36,726	$ 47,391	$ 36,859	$ (10,532)
Flexible Benefits	307,176	360,183	457,264	97,081
Insurance	183	-	-	-
Long-Term Disability	24,491	11,976	12,855	879
Medicare	43,722	49,496	55,638	6,142
Other Post-Employment Benefits	228,578	242,640	251,370	8,730
Retiree Medical Trust	3,703	3,910	5,975	2,065
Retirement 401 Plan	6,371	7,125	4,781	(2,344)
Retirement ADC	897,135	959,538	761,967	(197,571)
Retirement DROP	222	-	2,189	2,189
Retirement Offset Contribution	29	-	-	-
Risk Management Administration	33,975	37,880	44,898	7,018
Supplemental Pension Savings Plan	154,962	170,448	256,532	86,084
Unemployment Insurance	8,401	6,857	7,351	494
Workers' Compensation	62,939	19,946	44,637	24,691
Fringe Benefits Subtotal	**$ 1,808,612**	**$ 1,917,390**	**$ 1,942,316**	**$ 24,926**
Total Personnel Expenditures			**$ 5,855,132**	

OneSD Support Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Enterprise Resource Planning	$ 19,438,201	$ 20,728,100	**$ 25,046,688**	$ 4,318,588
Total	**$ 19,438,201**	**$ 20,728,100**	**$ 25,046,688**	**$ 4,318,588**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Enterprise Resource Planning	17.50	17.00	**23.00**	6.00
Total	**17.50**	**17.00**	**23.00**	**6.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 5,415,951	$ -
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	316,417	-
SAP EAM Plant Management Module Support Addition of 1.00 Program Coordinator and associated revenue for SAP Enterprise Asset Management (EAM) Plant Management module support.	1.00	141,269	138,037
SAP EAM Basis Support Addition of 1.00 Program Coordinator and associated revenue for SAP EAM Basis support.	1.00	141,269	138,037
SAP EAM Development Support Addition of 1.00 Program Coordinator and associated revenue for SAP EAM Development support.	1.00	141,269	138,037
SAP EAM Device Management Module Support Addition of 1.00 Program Coordinator and associated revenue for SAP EAM Device Management module support.	1.00	141,269	138,037
SAP FICA Module Support Addition of 1.00 Program Manager to support the SAP FICA module in-house.	1.00	141,269	-
SAP PBF Module Support Addition of 1.00 Program Coordinator to support the SAP Public Budget Formulation (PBF) module.	1.00	141,269	-
SAP Training Adjustment to reflect the addition of one-time non-personnel expenditures for SAP training to increase staff knowledge of emerging SAP technology and functionality.	0.00	30,000	-
Departmental Efficiencies Reduction in non-personnel expenditures as a result of department efficiencies.	0.00	(25,400)	-

Department of Information Technology

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(346,878)	-
Personnel Expenditures Adjustment for EAM Adjustment to personnel expenditures due to staff being wholly or partially dedicated to the SAP EAM project.	0.00	(621,868)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,297,248)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	6,055,476
Total	**6.00**	**$ 4,318,588**	**$ 6,607,624**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 1,700,193	$ 1,774,912	**$ 1,637,137**	$ (137,775)
Fringe Benefits	1,005,948	1,030,287	**1,046,930**	16,643
PERSONNEL SUBTOTAL	**2,706,141**	**2,805,199**	**2,684,067**	**(121,132)**
NON-PERSONNEL				
Supplies	$ 7,130	$ 20,479	**$ 17,516**	$ (2,963)
Contracts	353,863	361,122	**146,737**	(214,385)
Information Technology	10,230,946	11,564,185	**16,980,136**	5,415,951
Energy and Utilities	7,318	14,400	**8,000**	(6,400)
Other	678	4,000	**1,000**	(3,000)
Transfers Out	92,980	170,568	**316,417**	145,849
Capital Expenditures	-	60,000	**50,000**	(10,000)
Debt	6,039,146	5,728,147	**4,842,815**	(885,332)
NON-PERSONNEL SUBTOTAL	**16,732,060**	**17,922,901**	**22,362,621**	**4,439,720**
Total	**$ 19,438,201**	**$ 20,728,100**	**$ 25,046,688**	**$ 4,318,588**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ -	$ -	**$ 6,607,624**	$ 6,607,624
Other Revenue	2,435	-	**-**	-
Rev from Money and Prop	25,157	-	**-**	-
Rev from Other Agencies	46,553	-	**-**	-
Transfers In	21,060,607	19,918,068	**19,918,068**	-
Total	**$ 21,134,752**	**$ 19,918,068**	**$ 26,525,692**	**$ 6,607,624**

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	3.00	3.00	**3.00**	$59,467 - $71,864	$ 215,592
20001246	Business Systems Analyst 3	2.00	1.00	**1.00**	65,416 - 79,061	79,061
90000541	Clerical Assistant 2 - Hourly	0.50	0.00	**0.00**	29,931 - 36,067	-
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 - 172,744	125,000
20001261	Information Systems Administrator	3.00	4.00	**4.00**	73,466 - 88,982	324,896
20001234	Program Coordinator	0.00	0.00	**7.00**	23,005 - 137,904	740,454
20001222	Program Manager	8.00	8.00	**7.00**	46,966 - 172,744	847,468
	Budgeted Vacancy Savings					(695,334)
FTE, Salaries, and Wages Subtotal		**17.50**	**17.00**	**23.00**		**$ 1,637,137**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 24,230	$ 30,174	$ 21,051	$ (9,123)
Flexible Benefits	176,598	190,786	258,447	67,661
Long-Term Disability	13,299	6,105	7,433	1,328
Medicare	24,052	25,737	32,754	7,017
Other Post-Employment Benefits	103,103	103,122	131,670	28,548
Retiree Medical Trust	1,816	1,580	3,893	2,313
Retirement 401 Plan	6,240	6,321	5,076	(1,245)
Retirement ADC	543,944	584,854	391,411	(193,443)
Risk Management Administration	15,341	16,099	23,518	7,419
Supplemental Pension Savings Plan	60,242	58,791	135,719	76,928
Unemployment Insurance	4,553	3,497	4,248	751
Workers' Compensation	32,531	3,221	31,710	28,489
Fringe Benefits Subtotal	**$ 1,005,948**	**$ 1,030,287**	**$ 1,046,930**	**$ 16,643**
Total Personnel Expenditures			**$ 2,684,067**	

Wireless Communications Technology Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Financial & Support Services	$ -	$ 44,900	**$ -**	$ (44,900)
Wireless Technology Services	7,943,738	8,367,152	**8,153,577**	(213,575)
Total	**$ 7,943,738**	**$ 8,412,052**	**$ 8,153,577**	**$ (258,475)**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Wireless Technology Services	44.76	44.76	**46.00**	1.24
Total	**44.76**	**44.76**	**46.00**	**1.24**

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Radio Upgrades Addition of one-time non-personnel expenditures for radio upgrades in order to comply with a Federal Communications Commission (FCC) mandate for public safety radio systems nationwide.	0.00	$ 500,000	$ -
Enterprise Asset Management Adjustment Addition of non-personnel expenditures and revenue associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	242,919	100,592
Position Reallocations Transfer of positions among the Department of Information Technology's funds to align budget with anticipated expenditures.	3.00	212,075	-
P25 Radio System Financing Adjustment to reflect the addition of expenditures for sales tax associated with financing of the P25 radio system.	0.00	192,000	-
Associate Communications Engineer Addition Addition of 1.00 Associate Communications Engineer for department support.	1.00	101,906	-
Sublease with North County Transit District Addition of non-personnel expenditures and revenue associated with a sublease with the North County Transit District (NCTD) for land that the City leases from the Navy.	0.00	12,000	24,000
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(45,538)	-
Senior Clerk Typist Reduction Reduction of 1.00 Senior Clerk Typist as a result of department efficiencies.	(1.00)	(57,237)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.76)	(84,286)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(134,041)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(284,900)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(913,373)	-

Department of Information Technology

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(939,053)
Total	**1.24**	**$ (258,475)**	**$ (814,461)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 2,457,347	$ 2,875,327	**$ 2,963,216**	$ 87,889
Fringe Benefits	1,815,160	2,013,732	**2,011,025**	(2,707)
PERSONNEL SUBTOTAL	**4,272,507**	**4,889,059**	**4,974,241**	**85,182**
NON-PERSONNEL				
Supplies	$ 282,931	$ 286,016	**$ 941,427**	$ 655,411
Contracts	879,333	1,274,322	**968,834**	(305,488)
Information Technology	138,515	142,303	**96,765**	(45,538)
Energy and Utilities	245,346	123,934	**146,125**	22,191
Other	233	161,400	**193,400**	32,000
Transfers Out	349,477	221,081	**303,156**	82,075
Capital Expenditures	73,515	38,752	**38,752**	-
Debt	1,701,882	1,275,185	**490,877**	(784,308)
NON-PERSONNEL SUBTOTAL	**3,671,232**	**3,522,993**	**3,179,336**	**(343,657)**
Total	**$ 7,943,738**	**$ 8,412,052**	**$ 8,153,577**	**$ (258,475)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 41,816	$ 456,312	**$ 408,312**	$ (48,000)
Other Revenue	9,926	-	**-**	-
Rev from Money and Prop	7,409	-	**48,000**	48,000
Rev from Other Agencies	238,872	-	**-**	-
Transfers In	7,075,576	6,980,398	**6,165,937**	(814,461)
Total	**$ 7,373,599**	**$ 7,436,710**	**$ 6,622,249**	**$ (814,461)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	**2.00**	$31,491 - $37,918	$ 68,840
20000251	Apprentice 1-Communications Technician	0.00	1.00	**4.00**	39,978 - 53,290	198,189
20000139	Associate Communications Engineer	4.00	4.00	**5.00**	66,622 - 80,454	384,393
20000403	Communications Technician	20.00	19.00	**16.00**	58,157 - 69,742	1,097,663
20000405	Communications Technician Supervisor	2.00	2.00	**2.00**	66,685 - 80,600	161,200
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 - 172,744	118,000
20000419	Equipment Technician 1	5.00	5.00	**6.00**	36,005 - 43,139	241,285
20000418	Equipment Technician 1	1.00	1.00	**0.00**	36,005 - 43,139	-

Department of Information Technology

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
90000419	Equipment Technician 1 - Hourly	1.76	1.76	**0.00**	36,005 - 43,139	-
20000425	Equipment Technician 2	2.00	2.00	**2.00**	39,499 - 47,091	94,182
20000178	Information Systems Administrator	1.00	1.00	**0.00**	73,466 - 88,982	-
20000288	Senior Communications Engineer	1.00	1.00	**1.00**	76,794 - 92,851	91,745
20000897	Senior Communications Technician	4.00	4.00	**4.00**	61,048 - 73,216	292,864
20000402	Senior Communications Technician Supervisor	1.00	1.00	**1.00**	76,710 - 92,602	76,710
20000015	Senior Management Analyst	0.00	0.00	**1.00**	59,363 - 71,760	70,684
20000955	Storekeeper 1	1.00	1.00	**1.00**	34,611 - 41,517	41,517
	Budgeted Vacancy Savings					(112,715)
	Overtime Budgeted					70,768
	Reg Pay For Engineers					47,891
	Vacation Pay In Lieu					20,000
FTE, Salaries, and Wages Subtotal		**44.76**	**44.76**	**46.00**		**$ 2,963,216**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 8,397	$ 12,345	$ 9,191	$ (3,154)
Flexible Benefits	234,145	303,126	361,034	57,908
Long-Term Disability	18,830	9,545	9,289	(256)
Medicare	34,151	38,700	40,311	1,611
Other Post-Employment Benefits	226,273	248,706	263,340	14,634
Retiree Medical Trust	368	202	1,466	1,264
Retirement 401 Plan	1,182	806	1,526	720
Retirement ADC	1,070,943	1,160,553	1,074,980	(85,573)
Retirement DROP	6,412	7,076	4,949	(2,127)
Retirement Offset Contribution	32	-	-	-
Risk Management Administration	33,587	38,827	47,036	8,209
Supplemental Pension Savings Plan	128,038	145,345	168,915	23,570
Unemployment Insurance	6,448	5,461	5,311	(150)
Workers' Compensation	46,356	43,040	23,677	(19,363)
Fringe Benefits Subtotal	**$ 1,815,160**	**$ 2,013,732**	**$ 2,011,025**	**$ (2,707)**
Total Personnel Expenditures			**$ 4,974,241**	

Revenue and Expense Statement (Non–General Fund)

GIS Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 518,935	$ 569,727	$ 485,270
TOTAL BALANCE AND RESERVES	**$ 518,935**	**$ 569,727**	**$ 485,270**
REVENUE			
Revenue from Other Agencies	$ 84,660	$ 195,303	$ 195,303
Revenue from Use of Money and Property	198	–	–
Transfers In	1,271,792	1,605,758	1,548,341
TOTAL REVENUE	**$ 1,356,650**	**$ 1,801,061**	**$ 1,743,644**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 1,875,584**	**$ 2,370,788**	**$ 2,228,914**
OPERATING EXPENSE			
Personnel Expenses	$ 50,890	$ 118,102	$ 110,697
Fringe Benefits	48,084	95,249	70,307
Contracts	494,477	687,717	630,300
Information Technology	713,365	1,004,431	1,251,490
TOTAL OPERATING EXPENSE	**$ 1,306,816**	**$ 1,905,499**	**$ 2,062,794**
TOTAL EXPENSE	**$ 1,306,816**	**$ 1,905,499**	**$ 2,062,794**
BALANCE	**$ 568,768**	**$ 465,289**	**$ 166,120**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 1,875,584**	**$ 2,370,788**	**$ 2,228,914**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Department of Information Technology

Revenue and Expense Statement (Non–General Fund)

Information Technology Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 2,410,889	$ 2,686,667	$ 1,339,457
TOTAL BALANCE AND RESERVES	**$ 2,410,889**	**$ 2,686,667**	**$ 1,339,457**
REVENUE			
Charges for Current Services	$ 30,614	$ –	$ –
Other Revenue	4,485	–	–
Revenue from Other Agencies	100	–	–
Revenue from Use of Money and Property	2,902	–	–
Transfers In	9,576,461	8,673,318	12,401,158
TOTAL REVENUE	**$ 9,614,562**	**$ 8,673,318**	**$ 12,401,158**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 12,025,451**	**$ 11,359,985**	**$ 13,740,615**
OPERATING EXPENSE			
Personnel Expenses	$ 3,088,740	$ 3,485,720	$ 3,912,816
Fringe Benefits	1,808,612	1,917,390	1,942,316
Supplies	11,438	29,093	18,696
Contracts	546,390	1,372,478	1,956,065
Information Technology	2,810,639	2,861,095	4,835,082
Energy and Utilities	223,821	9,607	10,665
Other Expenses	6,328	11,700	8,000
Transfers Out	142,040	104,666	69,947
Capital Expenditures	12,187	–	–
Debt Expenses	696,818	696,819	696,818
TOTAL OPERATING EXPENSE	**$ 9,347,012**	**$ 10,488,568**	**$ 13,450,405**
TOTAL EXPENSE	**$ 9,347,012**	**$ 10,488,568**	**$ 13,450,405**
BALANCE	**$ 2,678,439**	**$ 871,417**	**$ 290,210**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 12,025,451**	**$ 11,359,985**	**$ 13,740,615**

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Revenue and Expense Statement (Non–General Fund)

OneSD Support Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 1,380,265	$ 3,085,182	$ 4,081,741
Continuing Appropriation - CIP	1,100,000	1,100,000	1,100,000
TOTAL BALANCE AND RESERVES	**$ 2,480,265**	**$ 4,185,182**	**$ 5,181,741**
REVENUE			
Charges for Current Services	$ –	$ –	$ 6,607,624
Other Revenue	2,435	–	–
Revenue from Other Agencies	46,553	–	–
Revenue from Use of Money and Property	25,157	–	–
Transfers In	21,060,607	19,918,068	19,918,068
TOTAL REVENUE	**$ 21,134,752**	**$ 19,918,068**	**$ 26,525,692**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 23,615,017**	**$ 24,103,250**	**$ 31,707,433**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ –	$ –	$ 5,116,800
TOTAL CIP EXPENSE	**$ –**	**$ –**	**$ 5,116,800**
OPERATING EXPENSE			
Personnel Expenses	$ 1,700,193	$ 1,774,912	$ 1,637,137
Fringe Benefits	1,005,948	1,030,287	1,046,930
Supplies	7,130	20,479	17,516
Contracts	353,863	361,122	146,737
Information Technology	10,230,946	11,564,185	16,980,136
Energy and Utilities	7,318	14,400	8,000
Other Expenses	678	4,000	1,000
Transfers Out	92,980	170,568	316,417
Capital Expenditures	–	60,000	50,000
Debt Expenses	6,039,146	5,728,147	4,842,815
TOTAL OPERATING EXPENSE	**$ 19,438,201**	**$ 20,728,100**	**$ 25,046,688**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ –	$ –	$ 1,100,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ –**	**$ –**	**$ 1,100,000**
TOTAL EXPENSE	**$ 19,438,201**	**$ 20,728,100**	**$ 31,263,488**
RESERVES			
Continuing Appropriation - CIP	$ 1,100,000	$ 1,100,000	$ –
TOTAL RESERVES	**$ 1,100,000**	**$ 1,100,000**	**$ –**
BALANCE	**$ 3,076,816**	**$ 2,275,150**	**$ 443,945**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 23,615,017**	**$ 24,103,250**	**$ 31,707,433**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Department of Information Technology

Revenue and Expense Statement (Non–General Fund)

Wireless Communications Technology Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 2,137,923	$ 1,568,607	$ 1,683,479
TOTAL BALANCE AND RESERVES	**$ 2,137,923**	**$ 1,568,607**	**$ 1,683,479**
REVENUE			
Charges for Current Services	$ 41,816	$ 456,312	$ 408,312
Other Revenue	9,926	–	–
Revenue from Other Agencies	238,872	–	–
Revenue from Use of Money and Property	7,409	–	48,000
Transfers In	7,075,576	6,980,398	6,165,937
TOTAL REVENUE	**$ 7,373,599**	**$ 7,436,710**	**$ 6,622,249**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 9,511,522**	**$ 9,005,317**	**$ 8,305,728**
OPERATING EXPENSE			
Personnel Expenses	$ 2,457,347	$ 2,875,327	$ 2,963,216
Fringe Benefits	1,815,160	2,013,732	2,011,025
Supplies	282,931	286,016	941,427
Contracts	879,333	1,274,322	968,834
Information Technology	138,515	142,303	96,765
Energy and Utilities	245,346	123,934	146,125
Other Expenses	233	161,400	193,400
Transfers Out	349,477	221,081	303,156
Capital Expenditures	73,515	38,752	38,752
Debt Expenses	1,701,882	1,275,185	490,877
TOTAL OPERATING EXPENSE	**$ 7,943,738**	**$ 8,412,052**	**$ 8,153,577**
TOTAL EXPENSE	**$ 7,943,738**	**$ 8,412,052**	**$ 8,153,577**
BALANCE	**$ 1,567,784**	**$ 593,265**	**$ 152,151**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 9,511,522**	**$ 9,005,317**	**$ 8,305,728**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Development Services

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Department Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include Entitlements, Building Construction & Safety, Engineering Mapping, Current Planning, and Code Enforcement, which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City. The Development Services Department (development review and inspection services only) is operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses.

The Department's mission is:

> ***To provide healthy, safe, and livable neighborhoods and enhance San Diegans' quality of life through superior development, timely and effective management of development and enforcement processes, and quality customer service***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the public's health, safety, and welfare
The purpose of any development regulation is to protect the health, safety, and welfare of the public. To that end, the Department will focus on the following objectives to:

- Implement and enforce established policies, regulations, standards, and codes
- Provide regulation reviews
- Provide construction inspections

Development Services

Goal 2: Provide quality services at a reasonable cost

In order to provide the most value to its customers for the services provided, as well as to minimize the cost of the regulatory process of development in time and actual costs. The Department will:

- Continually review services to ensure that they are in line with expectations
- Train staff to deliver outstanding service
- Utilize efficient and effective processes in service delivery
- Develop strategies to appropriately size the Department's resources to workload/demand fluctuations

Goal 3: Serve the City by balancing the diverse desires and needs of its stakeholder groups

The City's development policies and regulations are designed to balance the needs of the community with the rights of the individual. The Department has a very wide range of stakeholders whose needs and desires constantly change. The Department will:

- Meet with stakeholders
- Share information with stakeholders
- Provide excellent customer service
- Remain sensitive and responsive to public interest
- Continually update regulations and processes to align with the City's overall goals

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percent of plan reviews completed in two cycles or less	80%	88%	87%	85%
2. Percent of plan reviews achieved within stakeholder group-established turnaround times	80%	87%	87%	85%
3. Percent of development inspections completed within next working day of request	90%	93%	93%	90%
4. Percent of code enforcement cases meeting required code enforcement action deadlines	90%	77%[1]	85%	85%

1.The Code Enforcement case volume in Fiscal Year 2014 increased by 22% compared to Fiscal Year 2013. In Fiscal Year 2014, the need for specialized enforcement for marijuana dispensaries, storm water permit violations, utility undergrounding, and mobile home park violations caused the reassignment of 16% of the enforcement staff typically assigned to general citywide code enforcement cases. Loss of staff and re-assignment of general code enforcement cases degraded the Department's ability to meet performance goals. Many of these specialized enforcement efforts involve more complex cases causing delays in meeting expected due dates. All of these factors contributed to the variation between Fiscal Year 2014 and Fiscal Year 2014 Target.

Service Efforts and Accomplishments

Affordable In-Fill Housing and Sustainable Buildings Expedite Program

Since its inception in August 2003, the Affordable/In-Fill Housing and Sustainable Buildings Expedite Program has over 335 projects that have elected to utilize the Program, proposing a total of over 2,565 affordable housing units and 1,837 sustainable housing units. Discretionary permits are processed twice as fast as the Department's standard permit process.

OpenDSD via the Internet

This year, DSD implemented OpenDSD which is a true open data initiative that provides over 13 years of permit data and three years of code enforcement data to any interested party. This service includes programming hooks for third party application developers, schools, and data junkies to pore through the DSD data. For the community, it includes easy-to-browse maps showing location, scope, and status of current construction, as well as status on code enforcement cases. DSD customers can use the new function to review and pay DSD invoices online. DSD customers can also schedule inspections online. This is a popular service that has appeared in the local media and has garnered over one million internet page views in the first three months.

Storm Water Pollution Prevention

The Department continues to work with all identified stakeholders to enforce the provisions of the City's National Pollutant Discharge Elimination System (NPDES) Permit using the Department's Project Tracking System to automatically track and schedule compliance inspections of private development during construction. This also simplified the Department's process for generating mandatory storm water best management practices inspections and made mandatory reporting requirements of the Regional Water Quality Control Board more efficient.

Public Improvements

The Department works with asset-owning departments, the City Engineer, other public agencies, and industry groups to establish and enforce standards for public improvements to assure that new development provides the necessary infrastructure to support that development while protecting public safety, complying with storm water and Americans with Disabilities Act (ADA) standards, and minimizing the operation and maintenance costs to City departments.

Enterprise Fund

Other than the Code Enforcement Division, the Development Services Department development review and inspection services are operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses. The Department has been balancing its revenues and expenditures since the implementation of its 2009 fee study. The Department is going through a comprehensive fee study which also includes conversion of deposit accounts for engineering, subdivision, and entitlement processes to flat fee.

Solar Photovoltaic Installation

In an effort to respond to increased demand on permitting solar photovoltaic (PV) installations, the Department prepared a PV plan template to assist installers with the plan review and inspection process. The Department has also implemented several customer enhancements for solar industry to reduce permit processing time to two working days.

Professional Certification Programs

To improve customer service, the Department implemented two professional certification programs which has saved customers' time and money in the permitting process for solar PV and Completeness Check for Discretionary Review. DSD successfully hosted two free seminars allowing PV contractors to obtain permits for PV installations without going through plan review and two free seminars training over 50 pre-qualified design professionals to submit discretionary development projects (for distribution to reviewers) without an intermediary staff inspection at the submittal counter.

Extended Hours Service

To improve customer service, DSD now offers evening plan check and Saturday inspection services.

Development Services

Code Enforcement

The addition of two Program Manager positions in Fiscal Year 2015 budget provided an important management component to the Code Enforcement Division. Field staff have been restructured into interdisciplinary teams assigned to areas more closely aligned with Council District boundaries along with increased supervision of senior level staff has increased the Division's ability to manage case assignments, provide enhanced staff training, and monitor and meet performance measure targets.

During Fiscal Year 2015, Code Enforcement reinitiated enforcement efforts against unpermitted marijuana dispensaries. Between July 2014 and January 2015, Code Enforcement opened 58 new cases related to marijuana dispensaries. Fifty of those cases have been referred to the City Attorney's Office's Code Enforcement Unit (CEU) for prosecution. Code Enforcement staff are continuing their efforts to bring the remainder of the cases into compliance, as well as investigate new illegal dispensaries.

The addition of a Zoning Investigator in the Fiscal Year 2015 budget has been assigned to citywide nuisance residential rental properties and has increased efforts to address violations of the Residential High Occupancy Permit (RHOP) regulations. During the period from July 1, 2014 through January 30, 2015, 70 cases were opened and 28 of those cases were closed with efforts continuing to bring the remainder of the cases into compliance.

Local Enforcement Agency

The Local Enforcement Agency (LEA) assures a high level of regulatory compliance at all solid waste facilities including monthly inspections of the West Miramar and Sycamore landfills, three composting sites, and two transfer/ processing facilities. Two limited-volume transfer operations and 29 closed disposal sites are routinely inspected. Closed disposal sites demand continuous oversight when development is planned on, or adjacent to, these old landfills. Proper maintenance of environmental controls at closed sites mitigates potential environmental risks such as landfill gas migration. LEA inspectors conduct over 1,220 inspections, administer four State-funded grant programs, and actively participate in State-wide solid waste policy committees. The LEA will process the permit for the proposed expansion of the Sycamore landfill. Over 550 tire-related businesses are inspected in San Diego and four other jurisdictions under the Regional Waste Tire Enforcement Program, which is funded by State grants from CalRecycle.

Public Records Services

Development Services provides public records services for most documents arising from the development process. The Department handles over 9,000 over-the-counter service requests. In addition, the Department receives approximately 15 Public Records Act (PRA) or subpoena requests every week. One in every three PRA requests that comes to the City is forwarded to DSD.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	559.85	493.75	**525.15**	31.40
Personnel Expenditures	$ 49,481,567	$ 44,285,374	**$ 49,319,736**	$ 5,034,362
Non-Personnel Expenditures	12,975,451	13,282,758	**13,779,905**	497,147
Total Department Expenditures	**$ 62,457,018**	**$ 57,568,132**	**$ 63,099,641**	**$ 5,531,509**
Total Department Revenue	**$ 54,979,339**	**$ 49,807,593**	**$ 53,420,338**	**$ 3,612,745**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
City Planning	$ 6,700,993	$ -	**$ -**	$ -
Code Enforcement	6,301,975	7,011,989	**6,996,279**	(15,710)
Total	**$ 13,002,969**	**$ 7,011,989**	**$ 6,996,279**	**$ (15,710)**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
City Planning	50.75	0.00	**0.00**	0.00
Code Enforcement	57.00	63.00	**70.00**	7.00
Total	**107.75**	**63.00**	**70.00**	**7.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Substandard Housing Code Enforcement Addition of 1.00 Zoning Investigator 2 and 3.00 Combination Inspector 2s for proactive substandard code enforcement.	4.00	$ 333,891	$ -
Medical Marijuana Enforcement Addition of 2.00 Zoning Investigator 2s and 1.00 Combination Inspector 2 for medical marijuana enforcement.	3.00	221,177	-
Code Compliance Support Addition of 1.00 Senior Combination Inspector and 1.00 Zoning Investigator 2 to support code compliance efforts.	2.00	185,660	-
Overtime Expenditures Addition of overtime expenditures for code enforcement compliance.	0.00	100,000	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(4,500)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(6,426)	-

Development Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(15,682)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(119,235)	-
Reduction of Senior Civil Engineer Reduction of 1.00 Senior Civil Engineer from the Code Enforcement Division.	(1.00)	(188,733)	-
Transfer of Code Compliance Officer Transfer of 1.00 Code Compliance Officer and associated non-personnel expenditures from the Development Services Department to the Transportation & Storm Water Department for graffiti removal assignments.	(1.00)	(521,862)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	18,000
Transfer of Noise and Newsrack Permits Reduction of revenue for noise and newsrack permits due to the transfer of the function to the Development Services Department Enterprise Fund.	0.00	-	(60,084)
Total	**7.00**	**$ (15,710)**	**$ (42,084)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 6,329,798	$ 3,545,044	**$ 4,004,558**	$ 459,514
Fringe Benefits	4,635,429	2,420,081	**2,404,932**	(15,149)
PERSONNEL SUBTOTAL	**10,965,228**	**5,965,125**	**6,409,490**	**444,365**
NON-PERSONNEL				
Supplies	$ 71,993	$ 49,088	**$ 52,375**	$ 3,287
Contracts	1,202,709	538,998	**77,781**	(461,217)
Information Technology	293,052	136,678	**123,685**	(12,993)
Energy and Utilities	79,995	28,820	**28,984**	164
Other	105,911	90,200	**110,200**	20,000
Transfers Out	276,339	203,080	**193,764**	(9,316)
Capital Expenditures	7,741	-	**-**	-
NON-PERSONNEL SUBTOTAL	**2,037,741**	**1,046,864**	**586,789**	**(460,075)**
Total	**$ 13,002,969**	**$ 7,011,989**	**$ 6,996,279**	**$ (15,710)**

Development Services

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 1,435,738	$ 391,633	**$ 387,733**	$ (3,900)
Fines Forfeitures and Penalties	94,845	89,000	**86,500**	(2,500)
Licenses and Permits	3,076,205	147,191	**111,507**	(35,684)
Other Revenue	10,721	2,000	**2,000**	-
Total	**$ 4,617,509**	**$ 629,824**	**$ 587,740**	**$ (42,084)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000011	Account Clerk	1.00	1.00	**1.00**	$31,491 -	$37,918	$ 37,918
20000012	Administrative Aide 1	2.00	2.00	**2.00**	36,962 -	44,533	89,066
20000024	Administrative Aide 2	1.00	0.00	**0.00**	42,578 -	51,334	-
20001202	Assistant Deputy Director	1.00	0.00	**0.00**	23,005 -	137,904	-
90001155	Assistant to the Planning Director - Hourly	0.35	0.00	**0.00**	46,966 -	172,744	-
20000167	Associate Engineer-Traffic	4.00	0.00	**0.00**	66,622 -	80,454	-
20000119	Associate Management Analyst	3.00	1.00	**1.00**	54,059 -	65,333	65,333
20000162	Associate Planner	5.00	0.00	**0.00**	56,722 -	68,536	-
20000306	Code Compliance Officer	6.00	6.00	**5.00**	37,232 -	44,803	215,681
20000214	Combination Inspector 2	14.00	14.00	**18.00**	55,141 -	66,581	1,105,713
20000303	Community Development Specialist 4	2.00	0.00	**0.00**	66,768 -	80,891	-
20001168	Deputy Director	2.00	1.00	**1.00**	46,966 -	172,744	120,000
20000105	Development Project Manager 3	1.00	0.00	**0.00**	76,794 -	92,851	-
20000924	Executive Secretary	1.00	0.00	**0.00**	43,555 -	52,666	-
20000487	Graphic Designer	1.00	0.00	**0.00**	43,264 -	51,979	-
20000290	Information Systems Analyst 2	1.00	0.00	**0.00**	54,059 -	65,333	-
20000998	Information Systems Analyst 4	1.00	0.00	**0.00**	66,768 -	80,891	-
90001073	Management Intern - Hourly	0.66	0.00	**0.00**	24,274 -	29,203	-
20000669	Park Designer	2.00	0.00	**0.00**	66,664 -	80,496	-
20000172	Payroll Specialist 1	1.00	1.00	**0.00**	33,093 -	39,832	-
20000680	Payroll Specialist 2	1.00	0.00	**1.00**	34,611 -	41,787	35,526
90001145	Planning Intern - Hourly	2.64	0.00	**0.00**	24,274 -	29,203	-
20000743	Principal Engineering Aide	2.00	0.00	**0.00**	50,003 -	60,549	-
20001222	Program Manager	3.00	2.00	**2.00**	46,966 -	172,744	210,000
90000763	Project Officer 2 - Hourly	0.35	0.00	**0.00**	76,794 -	92,851	-
20000783	Public Information Clerk	3.00	3.00	**3.00**	31,491 -	37,918	112,616
20000885	Senior Civil Engineer	1.00	1.00	**0.00**	76,794 -	92,851	-
20000927	Senior Clerk/Typist	2.00	1.00	**1.00**	36,067 -	43,514	42,861
20000873	Senior Combination Inspector	2.00	2.00	**3.00**	63,315 -	76,461	229,383
20000918	Senior Planner	13.75	0.00	**0.00**	65,354 -	79,019	-
20000919	Senior Planner	1.00	1.00	**1.00**	65,354 -	79,019	73,455
20000926	Senior Traffic Engineer	1.00	0.00	**0.00**	76,794 -	92,851	-
20000928	Senior Zoning Investigator	6.00	5.00	**5.00**	55,182 -	66,851	319,577

Development Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000970	Supervising Management Analyst	1.00	0.00	**0.00**	66,768 - 80,891	-
20000756	Word Processing Operator	3.00	5.00	**5.00**	31,491 - 37,918	170,534
20001069	Zoning Investigator 2	15.00	17.00	**21.00**	50,232 - 60,757	1,179,662
	Bilingual - Regular					14,560
	Budgeted Vacancy Savings					(155,355)
	ICBO Certification					6,381
	Overtime Budgeted					113,420
	Termination Pay Annual Leave					18,227
FTE, Salaries, and Wages Subtotal		**107.75**	**63.00**	**70.00**		**$ 4,004,558**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 57,405	$ 29,043	$ 25,999	$ (3,044)
Flexible Benefits	677,144	447,457	565,848	118,391
Insurance	35	-	-	-
Long-Term Disability	50,741	11,970	12,675	705
Medicare	82,057	42,237	48,389	6,152
Other	3,418	-	-	-
Other Post-Employment Benefits	614,141	363,960	395,010	31,050
Retiree Medical Trust	2,093	1,300	3,579	2,279
Retirement 401 Plan	6,399	4,598	5,047	449
Retirement ADC	2,541,308	1,203,860	980,680	(223,180)
Retirement DROP	23,551	16,004	17,343	1,339
Retirement Offset Contribution	317	-	-	-
Risk Management Administration	91,208	56,820	70,554	13,734
Supplemental Pension Savings Plan	313,784	171,701	226,398	54,697
Unemployment Insurance	17,394	6,858	7,242	384
Workers' Compensation	154,433	64,273	46,168	(18,105)
Fringe Benefits Subtotal	**$ 4,635,429**	**$ 2,420,081**	**$ 2,404,932**	**$ (15,149)**
Total Personnel Expenditures			**$ 6,409,490**	

Development Services Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration & Support Services	$ 20,883,279	$ 18,219,786	**$ 15,852,769**	$ (2,367,017)
Building & Safety	18,032,807	19,087,497	**22,322,844**	3,235,347
Land Development Review	7,978,989	12,493,907	**10,321,409**	(2,172,498)
Project Submittal & Management	-	-	**6,839,738**	6,839,738
Total	**$ 46,895,076**	**$ 49,801,190**	**$ 55,336,760**	**$ 5,535,570**

Development Services

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration & Support Services	119.50	119.50	**61.20**	(58.30)
Building & Safety	185.75	181.75	**203.40**	21.65
Land Development Review	125.50	123.50	**94.20**	(29.30)
Project Submittal & Management	0.00	0.00	**90.35**	90.35
Total	**430.75**	**424.75**	**449.15**	**24.40**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 2,390,930	$ -
Project Tracking System Addition of non-personnel expenditures associated with finance payments for the Project Tracking System.	0.00	696,537	-
Addition of Program Managers Addition of 4.00 Program Managers to manage and improve operational functions in the Information Technology, Transportation Review and Traffic Safety,Land Development Review and Building Inspection sections.	4.00	546,451	-
Positions for Civil Engineering Reviews Addition of 2.00 Associate Engineers - Civil and 3.00 Assistant Engineers - Civil and associated revenue to improve Civil Engineering reviews.	5.00	423,020	420,666
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	6.40	397,466	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	385,979	-
Positions for Photovoltaic Reviews Addition of 1.00 Senior Mechanical Engineer and 2.00 Junior Engineers - Electrical and associated revenue to improve reviews of solar photovoltaic installations.	3.00	258,025	256,961
Positions for Ministerial Reviews Addition of 2.00 Development Project Manager 1s and 1.00 Development Project Manager 2 and associated revenue to improve ministerial section reviews.	3.00	251,241	251,161
Addition of Plan Review Specialists Addition of 3.00 Plan Review Specialist 3s and associated revenue to improve customer service for plan intake reviews.	3.00	216,822	216,735
Operating Reserve Addition of expenditures to meet the Development Services operating reserve target.	0.00	100,000	-

Development Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Addition of Development Program Manager Addition of 1.00 Development Program Manager 2 and associated revenue to improve submittal section reviews.	1.00	90,037	90,012
Stormwater Inspection Support Addition of 1.00 Senior Combination Inspector and associated revenue to improve inspections for Stormwater permits.	1.00	87,089	86,254
Sprinkler Code Inspections Addition of 1.00 Mechanical Inspector 2 and associated revenue to improve inspections for new fire sprinkler code requirements.	1.00	78,976	78,949
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	3,076	-
Department Efficiencies Reduction of 1.00 Cashier, 1.00 Senior Cashier, 1.00 Senior Drafting Aide and associated revenue due to the transition of accepting online payments.	(3.00)	(172,961)	286,625
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(217,118)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	1,907,382
Transfer of Noise and Newsrack Permits Addition of revenue for noise and newsrack permits due to the transfer of the function to the Development Services Department Enterprise Fund.	0.00	-	60,084
Total	**24.40**	**$ 5,535,570**	**$ 3,654,829**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 22,050,037	$ 23,406,473	**$ 26,800,068**	$ 3,393,595
Fringe Benefits	14,322,343	14,352,344	**15,525,845**	1,173,501
PERSONNEL SUBTOTAL	**36,372,380**	**37,758,817**	**42,325,913**	**4,567,096**
NON-PERSONNEL				
Supplies	$ 438,655	$ 392,314	**$ 390,415**	$ (1,899)
Contracts	6,372,367	6,705,204	**7,417,253**	712,049
Information Technology	1,645,809	2,024,225	**1,813,613**	(210,612)
Energy and Utilities	431,708	513,219	**617,321**	104,102
Other	463,536	409,698	**508,931**	99,233
Reserves	-	500,000	**600,000**	100,000
Transfers Out	1,170,620	1,395,660	**1,663,314**	267,654
Capital Expenditures	-	102,053	**-**	(102,053)
NON-PERSONNEL SUBTOTAL	**10,522,695**	**12,042,373**	**13,010,847**	**968,474**
Total	**$ 46,895,076**	**$ 49,801,190**	**$ 55,336,760**	**$ 5,535,570**

Development Services

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 10,935,588	$ 15,173,831	**$ 10,782,173**	$ (4,391,658)
Fines Forfeitures and Penalties	(1,989,352)	650,000	**-**	(650,000)
Licenses and Permits	37,603,679	31,574,334	**39,937,821**	8,363,487
Other Revenue	1,160,401	866,115	**1,216,115**	350,000
Rev from Money and Prop	110,674	127,072	**110,072**	(17,000)
Total	**$ 47,820,989**	**$ 48,391,352**	**$ 52,046,181**	**$ 3,654,829**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000011	Account Clerk	3.00	3.00	**3.00**	$31,491 -	$37,918	$ 113,185
90000011	Account Clerk - Hourly	0.00	0.00	**0.35**	31,491 -	37,918	13,271
20000012	Administrative Aide 1	1.00	1.00	**1.00**	36,962 -	44,533	44,533
20000024	Administrative Aide 2	4.00	4.00	**4.00**	42,578 -	51,334	194,562
20000249	Apprentice 1-Electrician (4 Yr)	0.00	1.00	**1.00**	32,427 -	43,243	32,427
20001202	Assistant Deputy Director	5.00	5.00	**6.00**	23,005 -	137,904	620,905
20001075	Assistant Development Services Director	1.00	1.00	**1.00**	31,741 -	173,971	102,856
20000070	Assistant Engineer-Civil	24.00	24.00	**22.00**	57,866 -	69,722	1,411,113
20000071	Assistant Engineer-Civil	0.00	0.00	**3.00**	57,866 -	69,722	173,597
20000074	Assistant Engineer-Civil	2.00	2.00	**2.00**	57,866 -	69,722	138,398
20000077	Assistant Engineer-Electrical	2.00	2.00	**2.00**	57,866 -	69,722	135,233
20000116	Assistant Engineer-Traffic	8.00	8.00	**8.00**	57,866 -	69,722	506,368
20000148	Associate Engineer-Civil	1.00	1.00	**1.00**	66,622 -	80,454	66,622
20000143	Associate Engineer-Civil	9.00	9.00	**11.00**	66,622 -	80,454	833,463
20000150	Associate Engineer-Electrical	3.00	3.00	**3.00**	66,622 -	80,454	237,398
90000150	Associate Engineer-Electrical - Hourly	0.00	0.00	**0.35**	66,622 -	80,454	28,159
20000154	Associate Engineer-Mechanical	6.00	7.00	**7.00**	66,622 -	80,454	519,672
20000167	Associate Engineer-Traffic	6.00	6.00	**6.00**	66,622 -	80,454	477,092
20000119	Associate Management Analyst	4.00	4.00	**4.00**	54,059 -	65,333	260,075
20000162	Associate Planner	38.00	29.00	**29.00**	56,722 -	68,536	1,860,494
20000110	Auto Messenger 2	1.00	0.00	**0.00**	29,931 -	36,067	-
20000649	Biologist 3	1.00	1.00	**1.00**	62,005 -	75,067	72,790
20000266	Cashier	3.00	3.00	**2.00**	31,491 -	37,918	75,267
20000539	Clerical Assistant 2	23.00	12.00	**11.00**	29,931 -	36,067	358,298
90000539	Clerical Assistant 2 - Hourly	0.00	0.00	**0.35**	29,931 -	36,067	12,624
20000214	Combination Inspector 2	33.00	31.00	**31.00**	55,141 -	66,581	1,880,688
90000214	Combination Inspector 2 - Hourly	0.00	0.00	**0.70**	55,141 -	66,581	46,606
20001168	Deputy Director	3.00	6.00	**5.00**	46,966 -	172,744	620,000
20000103	Development Project Manager 1	9.00	9.00	**11.00**	57,866 -	69,722	661,190
20000104	Development Project Manager 2	13.50	15.50	**18.50**	66,622 -	80,454	1,434,718
20000105	Development Project Manager 3	9.00	9.00	**9.00**	76,794 -	92,851	761,031
20001100	Development Services Director	1.00	1.00	**1.00**	59,155 -	224,099	175,000

Development Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
20000082	Electrical Inspector 2	9.00	9.00	**9.00**	55,141 -	66,581	577,421
90000082	Electrical Inspector 2 - Hourly	0.00	0.00	**0.35**	55,141 -	66,581	23,303
20000408	Electrician	1.00	0.00	**0.00**	47,091 -	56,534	-
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 -	52,666	49,258
20000178	Information Systems Administrator	1.00	1.00	**1.00**	73,466 -	88,982	88,982
20000290	Information Systems Analyst 2	1.00	2.00	**2.00**	54,059 -	65,333	130,666
20000998	Information Systems Analyst 4	1.00	1.00	**1.00**	66,768 -	80,891	80,891
20000555	Junior Engineer-Electrical	0.00	0.00	**2.00**	50,003 -	60,549	100,006
20000556	Junior Engineering Aide	1.00	1.00	**1.00**	38,688 -	46,571	38,688
20001018	Land Surveying Assistant	8.00	7.00	**7.00**	57,866 -	69,722	482,140
20001019	Land Surveying Associate	1.00	1.00	**2.00**	66,622 -	80,454	145,869
20000346	Legislative Recorder 1	1.00	2.00	**2.00**	41,558 -	50,232	98,523
90001073	Management Intern - Hourly	0.00	0.00	**0.50**	24,274 -	29,203	14,602
20000093	Mechanical Inspector 2	9.00	9.00	**10.00**	55,141 -	66,581	614,088
90000093	Mechanical Inspector 2 - Hourly	0.00	0.00	**0.35**	55,141 -	66,581	23,303
20000669	Park Designer	1.00	1.00	**1.00**	66,664 -	80,496	80,496
20000680	Payroll Specialist 2	4.00	4.00	**4.00**	34,611 -	41,787	147,076
20000692	Plan Review Specialist 3	33.75	33.75	**36.75**	50,294 -	60,694	2,025,520
20000693	Plan Review Specialist 4	6.00	5.00	**5.00**	55,162 -	66,456	317,995
20000743	Principal Engineering Aide	1.00	0.00	**0.00**	50,003 -	60,549	-
20001222	Program Manager	2.00	2.00	**6.00**	46,966 -	172,744	638,359
20000783	Public Information Clerk	22.00	33.00	**34.00**	31,491 -	37,918	1,223,200
90000783	Public Information Clerk - Hourly	0.00	0.00	**0.70**	31,491 -	37,918	26,542
20000864	Senior Cashier	1.00	1.00	**0.00**	36,067 -	43,514	-
20000885	Senior Civil Engineer	5.00	5.00	**5.00**	76,794 -	92,851	442,590
20000927	Senior Clerk/Typist	7.00	7.00	**7.00**	36,067 -	43,514	275,696
20000873	Senior Combination Inspector	6.00	5.00	**6.00**	63,315 -	76,461	419,328
20000400	Senior Drafting Aide	5.00	5.00	**4.00**	44,429 -	53,706	177,716
90000400	Senior Drafting Aide - Hourly	0.00	0.00	**0.35**	44,429 -	53,706	18,797
20000904	Senior Electrical Engineer	0.00	0.00	**1.00**	76,794 -	92,851	76,794
20000083	Senior Electrical Inspector	2.00	2.00	**2.00**	63,315 -	76,461	152,126
20000453	Senior Engineer-Fire Protection	1.00	2.00	**2.00**	76,794 -	92,851	168,252
20000900	Senior Engineering Aide	1.00	1.00	**1.00**	44,429 -	53,706	44,429
20000830	Senior Engineering Geologist	1.00	1.00	**1.00**	76,794 -	92,851	76,794
20001014	Senior Land Surveyor	1.00	1.00	**1.00**	76,794 -	92,851	90,387
20000015	Senior Management Analyst	1.00	1.00	**1.00**	59,363 -	71,760	71,760
20000856	Senior Mechanical Engineer	1.00	1.00	**2.00**	76,794 -	92,851	169,645
20000094	Senior Mechanical Inspector	1.00	2.00	**2.00**	63,315 -	76,461	149,786
20000918	Senior Planner	15.00	15.00	**15.00**	65,354 -	79,019	1,164,723
90000918	Senior Planner - Hourly	0.00	0.00	**0.35**	65,354 -	79,019	27,657
20000916	Senior Public Information Officer	1.00	0.00	**0.00**	54,059 -	65,333	-
20000099	Senior Structural Inspector	2.00	3.00	**3.00**	63,315 -	76,461	215,090

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000926	Senior Traffic Engineer	2.00	2.00	**2.00**	76,794 - 92,851	182,512
20000166	Structural Engineering Associate	17.00	18.00	**18.00**	66,622 - 80,454	1,399,060
90000166	Structural Engineering Associate - Hourly	0.00	0.00	**1.05**	66,622 - 80,454	84,477
20000923	Structural Engineering Senior	7.00	7.00	**7.00**	76,794 - 92,851	632,403
20000098	Structural Inspector 2	12.00	12.00	**12.00**	55,141 - 66,581	742,889
90000964	Student Engineer - Hourly	0.00	0.00	**1.00**	26,707 - 32,011	29,932
20000970	Supervising Management Analyst	1.00	1.00	**1.00**	66,768 - 80,891	80,891
20001002	Supervising Plan Review Specialist	9.00	9.00	**8.00**	60,653 - 73,112	564,597
20001021	Supervising Public Information Officer	1.00	0.00	**0.00**	59,363 - 71,760	-
20000756	Word Processing Operator	13.50	13.50	**13.50**	31,491 - 37,918	448,304
	Bilingual - Regular					52,416
	Budgeted Vacancy Savings					(4,067,601)
	Engineering Geologist Pay					20,916
	ICBO Certification					55,814
	Landscape Architect Lic					12,074
	Overtime Budgeted					1,241,558
	Reg Pay For Engineers					715,250
	Structural Registration					8,046
	Termination Pay Annual Leave					60,397
FTE, Salaries, and Wages Subtotal		**430.75**	**424.75**	**449.15**		**$ 26,800,068**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 160,764	$ 181,559	$ 164,910	$ (16,649)
Flexible Benefits	2,102,103	2,442,525	3,193,926	751,401
Insurance	116	-	-	-
Long-Term Disability	163,787	73,741	81,064	7,323
Medicare	296,629	299,537	350,242	50,705
Other Post-Employment Benefits	1,928,723	1,971,450	2,196,495	225,045
Retiree Medical Trust	10,819	10,134	21,097	10,963
Retirement 401 Plan	16,593	17,798	16,265	(1,533)
Retirement ADC	7,528,276	7,391,800	7,060,702	(331,098)
Retirement DROP	78,372	80,516	88,619	8,103
Retirement Offset Contribution	926	-	-	-
Risk Management Administration	286,848	307,775	392,323	84,548
Supplemental Pension Savings Plan	1,219,071	1,295,637	1,633,282	337,645
Unemployment Insurance	56,190	42,243	46,306	4,063
Workers' Compensation	473,126	237,629	280,614	42,985
Fringe Benefits Subtotal	**$ 14,322,343**	**$ 14,352,344**	**$ 15,525,845**	**$ 1,173,501**
Total Personnel Expenditures			**$ 42,325,913**	

Development Services

Facilities Financing Fund[1]

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Facilities Financing Program	$ 1,813,697	$ -	$ -	$ -
Total	**$ 1,813,697**	**$ -**	**$ -**	**$ -**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Facilities Financing Program	15.35	0.00	**0.00**	0.00
Total	**15.35**	**0.00**	**0.00**	**0.00**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 875,791	$ -	$ -	$ -
Fringe Benefits	642,753	-	-	-
PERSONNEL SUBTOTAL	**1,518,544**	**-**	**-**	**-**
NON-PERSONNEL				
Supplies	$ 3,322	$ -	$ -	$ -
Contracts	196,362	-	-	-
Information Technology	48,749	-	-	-
Other	199	-	-	-
Transfers Out	46,522	-	-	-
NON-PERSONNEL SUBTOTAL	**295,153**	**-**	**-**	**-**
Total	**$ 1,813,697**	**$ -**	**$ -**	**$ -**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 1,780,130	$ -	$ -	$ -
Licenses and Permits	37,500	-	-	-
Other Revenue	327	-	-	-
Rev from Money and Prop	(204)	-	-	-
Total	**$ 1,817,753**	**$ -**	**$ -**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000024	Administrative Aide 2	1.00	0.00	**0.00**	$42,578 -	$51,334	$ -
20000119	Associate Management Analyst	2.00	0.00	**0.00**	54,059 -	65,333	-
20001168	Deputy Director	1.00	0.00	**0.00**	46,966 -	172,744	-
20000743	Principal Engineering Aide	2.00	0.00	**0.00**	50,003 -	60,549	-
20000015	Senior Management Analyst	6.00	0.00	**0.00**	59,363 -	71,760	-

[1]The Facilities Financing Fund is displayed in the Planning Department in the Fiscal Year 2015 and prior year publications.

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
20000970	Supervising Management Analyst	2.00	0.00	**0.00**	66,768 -	80,891	-
90000970	Supervising Management Analyst - Hourly	0.35	0.00	**0.00**	66,768 -	80,891	-
20000756	Word Processing Operator	1.00	0.00	**0.00**	31,491 -	37,918	-
FTE, Salaries, and Wages Subtotal		**15.35**	**0.00**	**0.00**			**$ –**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 9,135	$ -	$ -	$ -
Flexible Benefits	94,152	-	-	-
Long-Term Disability	7,175	-	-	-
Medicare	9,939	-	-	-
Other	1,367	-	-	-
Other Post-Employment Benefits	78,776	-	-	-
Retiree Medical Trust	(18)	-	-	-
Retirement 401 Plan	(70)	-	-	-
Retirement ADC	352,787	-	-	-
Retirement DROP	5,852	-	-	-
Retirement Offset Contribution	42	-	-	-
Risk Management Administration	11,862	-	-	-
Supplemental Pension Savings Plan	50,806	-	-	-
Unemployment Insurance	2,455	-	-	-
Workers' Compensation	18,491	-	-	-
Fringe Benefits Subtotal	**$ 642,753**	**$ –**	**$ –**	**$ –**
Total Personnel Expenditures			**$ –**	

Local Enforcement Agency Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Solid Waste Local Enforcement Agency	$ 745,276	$ 754,953	**$ 766,602**	$ 11,649
Total	**$ 745,276**	**$ 754,953**	**$ 766,602**	**$ 11,649**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Solid Waste Local Enforcement Agency	6.00	6.00	**6.00**	0.00
Total	**6.00**	**6.00**	**6.00**	**0.00**

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 22,901	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,351	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(15,603)	-
Total	**0.00**	**$ 11,649**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 353,753	$ 331,700	**$ 336,138**	$ 4,438
Fringe Benefits	271,663	229,732	**248,195**	18,463
PERSONNEL SUBTOTAL	**625,415**	**561,432**	**584,333**	**22,901**
NON-PERSONNEL				
Supplies	$ 3,591	$ 6,000	**$ 6,000**	$ -
Contracts	75,255	147,216	**152,103**	4,887
Information Technology	14,936	20,408	**4,805**	(15,603)
Energy and Utilities	2,171	1,776	**3,258**	1,482
Other	2,032	6,574	**6,574**	-
Transfers Out	11,236	11,547	**9,529**	(2,018)
Capital Expenditures	10,640	-	**-**	-
NON-PERSONNEL SUBTOTAL	**119,861**	**193,521**	**182,269**	**(11,252)**
Total	**$ 745,276**	**$ 754,953**	**$ 766,602**	**$ 11,649**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 177,562	$ 273,863	**$ 273,863**	$ -
Licenses and Permits	541,956	501,830	**501,830**	-
Other Revenue	140	-	**-**	-
Rev from Money and Prop	3,656	10,724	**10,724**	-
Transient Occupancy Tax	(226)	-	**-**	-
Total	**$ 723,088**	**$ 786,417**	**$ 786,417**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000539	Clerical Assistant 2	1.00	1.00	**1.00**	$29,931 - $36,067	$ 36,067

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000522	Hazardous Materials Inspector 2	1.00	1.00	**1.00**	55,078 - 66,768	46,603
20000548	Hazardous Materials Inspector 3	1.00	1.00	**1.00**	60,674 - 73,507	60,674
20000550	Hazardous Materials Inspector 3	2.00	2.00	**2.00**	60,674 - 73,507	147,014
20001222	Program Manager	1.00	1.00	**1.00**	46,966 - 172,744	104,998
	Bilingual - Regular					1,456
	Budgeted Vacancy Savings					(60,674)
FTE, Salaries, and Wages Subtotal		**6.00**	**6.00**	**6.00**		**$ 336,138**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 4,925	$ 4,601	$ 4,620	$ 19
Flexible Benefits	36,433	40,717	47,246	6,529
Long-Term Disability	2,896	1,136	1,101	(35)
Medicare	5,184	4,809	4,874	65
Other Post-Employment Benefits	33,511	30,330	29,925	(405)
Retiree Medical Trust	73	114	117	3
Retirement ADC	151,700	117,717	126,430	8,713
Retirement DROP	1,105	1,100	1,100	-
Retirement Offset Contribution	13	-	-	-
Risk Management Administration	5,001	4,735	5,345	610
Supplemental Pension Savings Plan	21,860	21,503	21,803	300
Unemployment Insurance	994	651	629	(22)
Workers' Compensation	7,967	2,319	5,005	2,686
Fringe Benefits Subtotal	**$ 271,663**	**$ 229,732**	**$ 248,195**	**$ 18,463**
Total Personnel Expenditures			**$ 584,333**	

Development Services

Revenue and Expense Statement (Non–General Fund)

Development Services Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 8,768,819	$ 9,740,698	$ 9,053,657
Continuing Appropriation - CIP	5	–	–
TOTAL BALANCE AND RESERVES	**$ 8,768,824**	**$ 9,740,698**	**$ 9,053,657**
REVENUE			
Charges for Current Services	$ 10,935,588	$ 15,173,831	$ 10,782,173
Reimbursement between Funds/Depts	*9,302,761*	*13,238,408*	*9,200,002*
Subdivision Surcharge	*472,035*	*435,000*	*435,000*
Misc Fees	*1,160,792*	*1,500,423*	*1,147,171*
Fines Forfeitures and Penalties	(1,989,352)	650,000	–
Delinquent Payment Fee -Bonds	*(1,989,352)*	*650,000*	–
Licenses and Permits	37,603,679	31,574,334	39,937,821
Plan Check Fees	*14,645,128*	*10,431,839*	*31,800,311*
Miscellaneous Permit Fees	*22,839,830*	*21,047,495*	*8,042,510*
Street Address Change	*118,721*	*95,000*	*95,000*
Other Revenue	1,160,401	866,115	1,216,115
Sales of Publications	*1,017,998*	*866,115*	*1,216,115*
Miscellaneous Revenue	*142,403*	–	–
Revenue from Use of Money and Property	110,674	127,072	110,072
Interest Earnings	*110,674*	*127,072*	*110,072*
TOTAL REVENUE	**$ 47,820,989**	**$ 48,391,352**	**$ 52,046,181**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 56,589,813**	**$ 58,132,050**	**$ 61,099,838**
OPERATING EXPENSE			
Personnel Expenses	$ 22,050,037	$ 23,406,473	$ 26,800,068
Fringe Benefits	14,322,343	14,352,344	15,525,845
Supplies	438,655	392,314	390,415
Contracts	6,372,367	6,705,204	7,417,253
General Government Service Billing	*2,317,332*	*2,507,721*	*3,030,017*
Rent	*660,346*	*660,346*	*660,346*
City Services Billed	*1,387,630*	*1,115,188*	*1,115,188*
Miscellaneous Contracts	*2,007,059*	*2,421,949*	*2,611,702*
Information Technology	1,645,809	2,024,225	1,813,613
Energy and Utilities	431,708	513,219	617,321
Electric and Gas Services	*376,717*	*457,883*	*575,468*
Cell Phones	*53,053*	*55,072*	*41,372*
Fleet Fuel	*1,938*	*264*	*481*
Other Expenses	463,536	409,698	508,931
Transportation Allowance	*382,854*	*406,543*	*386,543*
Other Miscellaneous Expenses	*80,682*	*3,155*	*122,388*
Transfers Out	1,170,620	1,395,660	1,663,314
SAP Support Allocation	*423,942*	*459,137*	*423,317*

Revenue and Expense Statement (Non–General Fund)

Development Services Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
Transfer Cash Bond Principal and Interest	*290,724*	*290,726*	*–*
Miscellaneous Transfers Out	*455,954*	*645,797*	*1,239,997*
Capital Expenditures	–	102,053	–
Reserves	–	500,000	600,000
DSD Appropriated Reserve	–	–	*600,000*
TOTAL OPERATING EXPENSE	**$ 46,895,076**	**$ 49,801,190**	**$ 55,336,760**
TOTAL EXPENSE	**$ 46,895,076**	**$ 49,801,190**	**$ 55,336,760**
BALANCE	**$ 9,694,738**	**$ 8,330,860**	**$ 5,763,078**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 56,589,813**	**$ 58,132,050**	**$ 61,099,838**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Development Services

Revenue and Expense Statement (Non–General Fund)

Local Enforcement Agency Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 916,583	$ 895,584	$ 887,174
TOTAL BALANCE AND RESERVES	**$ 916,583**	**$ 895,584**	**$ 887,174**
REVENUE			
Charges for Current Services	$ 177,562	$ 273,863	$ 273,863
Reimbursement Between Funds/Departments	*177,562*	*273,863*	*273,863*
Licenses and Permits	541,956	501,830	501,830
LEA Facility Fees	*254,237*	*236,830*	*236,830*
LEA Tonnage Fees	*260,305*	*260,000*	*260,000*
LEA Permit Application Fees	*27,414*	*5,000*	*5,000*
Other Revenue	140 [1]	–	–
Revenue from Use of Money and Property	3,656	10,724	10,724
Interest and Pooled Investments	*3,656*	*10,724*	*10,724*
Transfers In	–	–	–
Transient Occupancy Taxes	(226)	–	–
TOTAL REVENUE	**$ 723,088**	**$ 786,417**	**$ 786,417**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 1,639,671**	**$ 1,682,001**	**$ 1,673,591**
OPERATING EXPENSE			
Personnel Expenses	$ 353,753	$ 331,700	$ 336,138
Fringe Benefits	271,663	229,732	248,195
Supplies	3,591	6,000	6,000
Contracts	75,255	147,216	152,103
Contracts-Misc	*39,996*	*114,577*	*113,496*
Rent Expense	*35,259*	*32,639*	*38,607*
Contracts-Fee Study Consultant	–	–	–
Information Technology	14,936	20,408	4,805
Citywide IT Expenses (Non-SDDPC)	*14,794*	*20,173*	*4,559*
IT Expense Committed	*142*	*235*	*246*
Energy and Utilities	2,171	1,776	3,258
Other Expenses	2,032	6,574	6,574
Transfers Out	11,236	11,547	9,529
Wireless Communication Transfer	*1,229*	*942*	*710*
IT Services Transfer	*3,469*	*4,263*	*4,043*
Transfers Out-Cash Bond Principal and Interest	*6,538*	*6,342*	*4,776*
Capital Expenditures	10,640	–	–
Capital Expenditure-Equipment	*10,640* [2]	–	–
TOTAL OPERATING EXPENSE	**$ 745,276**	**$ 754,953**	**$ 766,602**
TOTAL EXPENSE	**$ 745,276**	**$ 754,953**	**$ 766,602**
BALANCE	**$ 894,395**	**$ 927,048**	**$ 906,989**

Revenue and Expense Statement (Non–General Fund)

Local Enforcement Agency Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 1,639,671**	**$ 1,682,001**	**$ 1,673,591**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

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Economic Development

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Department Description

The Economic Development Department (formerly a division of the Planning, Neighborhoods and Economic Development Department) was spun off as a separate department in Fiscal Year 2015 to highlight the importance of economic development as a priority of the Mayor and Council following adoption of the City's Economic Development Strategy 2014-2016. The Economic Development Department is organized into three divisions consisting of the Mayor's Office of Economic Growth Services (EGS), the Office of Small Business (OSB), and the Housing and Urban Development (HUD) Programs Administration (HPA) Unit.

The Office of Economic Growth Services (EGS) implements various economic development and business incentive programs for the City in order to create and retain jobs and taxable investment in the City of San Diego. Economic Growth Services consists of four focused work units: the Business Expansion, Attraction, and Retention Team, the Government Incentives Team, the Business Finance Team, and the Successor Agency Transition Team.

These teams work directly with businesses, business and trade organizations, stakeholders, and City departments to facilitate new investment opportunities and to create a business-friendly environment and a stable economy. Economic growth and revenue enhancement are accomplished by attracting new companies, retaining and/or expanding existing companies, and making San Diego competitive in emerging markets.

The Successor Agency was formed to implement the wind-down of the former Redevelopment Agency as a result of the dissolution of the former Redevelopment Agency on February 1, 2012. In addition, Civic San Diego was formed in the summer of 2012 to serve as a contractor to the City, replacing Centre City Development Corporation (CCDC) and the Southeastern Economic Development Corporation (SEDC). Civic San Diego performs the wind-down of contracts, pays enforceable obligations, administers the Centre City Planned District Ordinance, and completes projects on behalf of the former Redevelopment Agency. The Successor Agency Transition Team within the Economic Development Department administers the contract with Civic San Diego and assists with the transition process. The Successor Agency Transition Team also works with City departments, Civic San Diego, community stakeholders to complete projects and enforceable obligations. It also looks to identify and pursue other revenue sources and monitor legislation that may provide a replacement to the former redevelopment program.

The Office of Small Business, in partnership with the business community and economic development agencies, administers several programs for small business development and retention and revitalization of older business

communities to create a more healthy economy and stable neighborhoods. The HUD Programs Administration Unit oversees federally-funded grant programs, including Community Development Block Grant (CDBG), Emergency Solutions Grants (ESG), HOME Investment Partnerships Program, and Housing Opportunities for Persons with AIDS (HOPWA), as well as oversees the contracts for the City's Homeless Services and Program.

The Department's mission is:

> ***To improve the quality of life in core urban neighborhoods, create economic opportunities for unemployed or underemployed residents, provide community development services to those areas in greatest need, and to generate new revenues to fund essential municipal services***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Promote Economic Base Growth by attracting, retaining, and expanding businesses in the City's four economic base sectors (manufacturing & innovation, international trade & logistics, military, and tourism)
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Increase the number of manufacturing plants in San Diego which have a taxable point of sale
- Increase the utilization of the 10th Avenue Marine Terminal
- Aggressively market the Foreign Trade Zone Program to all potential new users
- Increase the overall economic activity of the tourism industry
- Ensure that Transient Occupancy Tax (TOT) funding and Tourism Marketing District (TMD) funding provides the most "bang for the buck"
- Increase the procurement of locally-produced goods and services by the military at San Diego businesses
- Increase the number of ships, aircraft, and personnel at each of the City's military installations

Goal 2: Increase the number of middle-income jobs, especially in economic base sectors
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Increase the number of manufacturing sector jobs in San Diego
- Increase the number of manufacturing sector jobs that are linked to local research and development operations
- Increase the number of distribution jobs in San Diego
- Increase in the employment of local residents by local businesses

Goal 3: Increase the amount of neighborhood business activity, especially in underserved neighborhoods
It is essential to support local businesses which contribute to the economic stability and well-being of San Diego's communities. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Increase the number of locally-owned small businesses in San Diego
- Target city investment in older business districts and adjacent neighborhoods
- Maximize the effectiveness of the City's neighborhood and small business programs
- Increase employment among startup tech companies, especially downtown and in other commercial districts

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Number of jobs retained or created from projects assisted via Council Policy 900-12[1]	1,100	3,065[2]	2,000	2,000
2. Amount of net new City tax revenue to be generated annually from projects assisted via Council Policy 900-12[3]	$1M	$1M	$500,000	$1M
3. Number of business projects assisted via Council Policy 900-12	20	16[4]	18	30
4. Private capital invested as a result of economic development programs via Council Policy 900-12	$300M	$328M	$200M	$200M
5. Private sector dollars leveraged for capital improvements through Community Development programs[3]	$1.1M	$1.1M	$1.1M	$1.1M
6. Number of Storefront Improvement Program projects designed	20	40[5]	40	45
7. Number of program participants in existing Community Development Block Grant Programs	2,000	9,511[6]	4,000	4,000
8. Number of homeless persons assisted though CDBG and Economic Growth Services programs	2,000	4,795[6]	4,000	4,000
9. Number of existing or aspiring small businesses assisted via office walk-in, phone call, or email by the Office of Small Business staff and Small Business Ambassador	5,000	6,325[5]	6,150	6,150
10. Number of participants assisted by the Small Business Ambassador through the Small Business Development Program	100	108	110	110

1. Council Policy 900-12 is entitled the "Business and Industry Incentive Program". Its purpose is to provide an incentive program to attract and retain major revenue and/or job creating projects.
2. Typical output on jobs is likely to be in the range of 1,000 to 1,500, but it can easily spike by 1,000 jobs or more if a corporate headquarters or very large research and development (R&D) lab is constructed. In most instances, these large projects cannot be predicted more than a few months in advance. The same is true for related indicators such as capital investment and tax revenue—the latter being heavily influenced by the former.
3. These are new performance measures with tracking begun in Fiscal Year 2014.
4. Various anticipated business projects did not materialize in Fiscal Year 2015.
5. Staff worked diligently to reach out to more businesses via increased participation at meetings and events and through targeted mailings and communications.
6. Deviations from the targets to actuals are based on a number of factors, including final scopes, budgets, and the number of contracts awarded.

Service Efforts and Accomplishments

Office of Economic Growth Services

In Fiscal Year 2015, the Office of EGS worked with 33 manufacturing, retail, and service sector businesses contemplating expansion or relocation to the City of San Diego. EGS will continue to organize and collaborate with other City departments, community organizations, and vested regional stakeholders to implement the City's Economic Development Strategy (EDS).

Per State legislation approved in 2013, the San Diego Regional Enterprise Zone Program (SDREZ) expired in Fiscal Year 2014, but allowed for local jurisdictions to continue processing hiring tax credit applications for eligible

employees through the end of Calendar Year 2014. EGS developed a wind-down plan to collaborate with regional economic stakeholders to engage the SDREZ business community to take full advantage of available SDREZ tax credit incentives prior to program expiration on December 31, 2014. EGS issued a total of 6,828 EZ hiring tax credit voucher certificates (vouchers) to SDREZ companies in Fiscal Year 2015. From October 2006 (SDREZ program inception) through December 2014 (program termination), the City issued a total of 63,930 vouchers to SDREZ businesses in the cities of San Diego, National City, and Chula Vista with an average hourly rate of $11.99.

EGS was also the lead work unit on the preparation of the City's 2014-2016 Economic Development Strategy (EDS). The EDS was prepared in accordance with Council Policy 900-01, Economic Development, and the City General Plan Policy EP-L.1. The EDS sets forth a mission, strategic objectives, tactical objectives, actions, and metrics for the City as a whole; outlines methods through which the City can expand its economic and tax bases; and focuses on the creation of middle-income job opportunities. It was adopted by the Council in June 2014, and ESG will lead the implementation of the EDS in Fiscal Year 2015.

Office of Small Business

The Office of Small Business (OSB) staff assist many individual businesses and implement programs which enhance commercial neighborhood revitalization. The Small Business Ambassador and other OSB staff provide information and referrals to thousands of aspiring and existing entrepreneurs who call, email, or visit City offices or attend meetings and outreach events citywide.

OSB staff along with the recently added BID Advocate position provide project and contract management services and technical assistance to over 50 non-profit organizations and other outside vendors through 100+ agreements for the promotion of tourism, development of economic opportunities, and for clean and safe programs which benefit more than 15,000 businesses and 14,666 property owners in 20+ neighborhoods.

The Small Business Development Program assists small businesses in developing competencies to increase City contracting participation. In Fiscal Year 2013, 103 vendors (Goods and Service Providers) participated in the ten month long program. City contracts of $192,000 were awarded to program participants and 28 businesses became certified in the City's Small Local Business Enterprise Program. In Fiscal Year 2014, 106 participants started the program in the third quarter.

Forty applications were accepted for the Storefront Improvement Program from small businesses or property owners with small business tenants, to receive design assistance and incentive payments for eligible improvements to encourage commercial revitalization of storefronts throughout San Diego's commercial neighborhoods.

The Community Parking District (CPD) program facilitates development of local solutions to mitigate parking-related impacts. Staff provided project and contract management services through four agreements with non-profits in three of the designated CPD's. Since Fiscal Year 2014, staff has issued approximately 90 work orders to Street Division for changes to on-street parking which vary between reducing excessive red curb, installing yellow/blue/green/white parking zones, changing enforcement hours on meters and parking signs to enhance parking utilization, and implementing angled parking where feasible. Staff is currently working on more angle parking conversions in the Mid-City/University Heights area where there is an opportunity to gain an additional 150 parking stalls.

OSB also managed the Tourism Marketing District (TMD) which was renewed effective January 2013 for 39.5 years.

The TMD raises more than $30 million annually to increase lodging business room night stays in the City of San Diego through promotion, sales initiatives, and support of special events.

HUD Programs Administration

The HUD Programs Administration (HPA) Unit is responsible for grant compliance and the overall administration of the City's HUD Entitlement Programs. Funding priorities and strategies for utilizing HUD funds are outlined in the City's Fiscal Year 2015-2019 Consolidated Plan for HUD Programs and annual action plans, both of which are subject to City Council, as well as HUD review and approval.

For Fiscal Year 2016, HUD Programs entitlement amounts are as follows: CDBG $11,026,482, HOME $3,963,370, ESG $978,583, and HOPWA $2,826,474, for a total of $18,794,909.

The HPA Unit also oversees the Memorandum of Understanding (MOU) with the San Diego Housing Commission (SDHC) to administer the City's Homeless Programs and Services. General Funds in the amount of $2.04 million are currently part of the Department’s baseline budget for Fiscal Year 2016 to fund various homeless programs.

The HPA Unit also oversees the remaining funds for the City's Neighborhood Stabilization Program (NSP) which was a onetime stimulus allocation to fund the acquisition and rehabilitation of foreclosed homes for subsequent resale to eligible low-, moderate-, and middle-income first-time homebuyers.

The HPA unit administers the City's Fair Housing program by continuing to address reports of discrimination from members of the community and by supporting programs that educate the public about the right to equal housing opportunities. In Fiscal Year 2016, $210,000 in CDBG funds have been committed to fair housing services. The HPA Unit will also represent the City in the regional effort to update the San Diego Regional Analysis of Impediments for Fiscal Year 2016 through Fiscal Year 2020.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	46.00	50.70	**50.35**	(0.35)
Personnel Expenditures	$ 4,943,983	$ 5,568,744	**$ 5,430,369**	$ (138,375)
Non-Personnel Expenditures	6,573,845	8,519,974	**8,317,938**	(202,036)
Total Department Expenditures	**$ 11,517,827**	**$ 14,088,718**	**$ 13,748,307**	**$ (340,411)**
Total Department Revenue	**$ 6,466,602**	**$ 8,566,363**	**$ 7,390,722**	**$ (1,175,641)**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
BID & Commercial MAD	$ -	$ 15,463	**$ 15,539**	$ 76
Economic Development	6,452,353	7,651,776	**7,171,956**	(479,820)
Economic Growth Services	1,423,864	1,645,175	**1,928,066**	282,891
HUD Programs	1,704,762	2,200,754	**2,003,668**	(197,086)
Small Business & Neighborhoods	1,936,849	2,575,550	**2,629,078**	53,528
Total	**$ 11,517,827**	**$ 14,088,718**	**$ 13,748,307**	**$ (340,411)**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
BID & Commercial MAD	0.00	0.50	**0.50**	0.00
Economic Development	3.00	5.00	**5.00**	0.00
Economic Growth Services	12.38	12.35	**12.00**	(0.35)
HUD Programs	20.50	21.85	**21.85**	0.00
Small Business & Neighborhoods	10.12	11.00	**11.00**	0.00
Total	**46.00**	**50.70**	**50.35**	**(0.35)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Homelessness Solutions Addition of non-personnel expenditures for the continuation of funding for homelessness solutions.	0.00	$ 550,000	$ -
Business Cooperation Program Transfer of non-personnel expenditures for the Business Cooperation Program from the Citywide Program Expenditures Department to the Economic Development Department.	0.00	350,000	-
Serial Inebriate Program Expansion Transfer of non-personnel expenditures from the Police Department to the Economic Development Department to enhance the Homeless Outreach Team Program.	0.00	160,000	-
Transfer to Civic San Diego Adjustment to reflect one-time non-personnel expenditures for the formation of a Public-Private Partnership Transit Oriented Development Fund and to develop reuse opportunities for the old main library.	0.00	125,000	-

Economic Development

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Section 108 Naval Training Center Loan Payments Addition of non-personnel expenditures for Section 108 Naval Training Center (NTC) Loan Payments due to Recognized Obligation Payment Schedule (ROPS) denial and depleted fund balance.	0.00	101,903	-
CONNECT2Careers Addition of non-personnel expenditures for the CONNECT2Careers youth summer employment program.	0.00	100,000	-
Capital Expenditures Budget Reduction Reduction of capital expenditure budget due to operational efficiencies.	0.00	(628)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(10,115)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(12,116)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(29,621)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(128,260)	-
Civic San Diego Reduction in non-personnel expenditures and revenue associated with the transfer to Civic San Diego to align with historical actuals.	0.00	(761,574)	(761,574)
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(785,000)	(100,000)
Enterprise Zone Program Reduction in revenue as a result of the dissolution of the Enterprise Zone Program.	0.00	-	(450,000)
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	135,933
Total	**(0.35)**	**$ (340,411)**	**$ (1,175,641)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 2,941,420	$ 3,353,510	**$ 3,355,331**	$ 1,821

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits	2,002,562	2,215,234	**2,075,038**	(140,196)
PERSONNEL SUBTOTAL	**4,943,983**	**5,568,744**	**5,430,369**	**(138,375)**
NON-PERSONNEL				
Supplies	$ 24,794	$ 63,356	**$ 64,430**	$ 1,074
Contracts	6,088,259	5,516,708	**7,211,134**	1,694,426
Information Technology	26,908	165,826	**136,205**	(29,621)
Energy and Utilities	1,870	3,480	**2,320**	(1,160)
Other	8,122	9,642	**359,642**	350,000
Transfers Out	423,892	2,760,334	**442,304**	(2,318,030)
Capital Expenditures	-	628	**-**	(628)
Debt	-	-	**101,903**	101,903
NON-PERSONNEL SUBTOTAL	**6,573,845**	**8,519,974**	**8,317,938**	**(202,036)**
Total	**$ 11,517,827**	**$ 14,088,718**	**$ 13,748,307**	**$ (340,411)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 3,624,670	$ 4,413,038	**$ 4,098,971**	$ (314,067)
Other Revenue	100	-	**-**	-
Rev from Other Agencies	2,841,832	4,053,325	**3,291,751**	(761,574)
Transfers In	-	100,000	**-**	(100,000)
Total	**$ 6,466,602**	**$ 8,566,363**	**$ 7,390,722**	**$ (1,175,641)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	**2.00**	$31,491 - $37,918	$ 73,985
20000866	Accountant 2	1.00	1.00	**0.00**	54,059 - 65,333	-
20000102	Accountant 4	1.00	0.00	**0.00**	66,768 - 88,982	-
20000012	Administrative Aide 1	2.00	3.00	**3.00**	36,962 - 44,533	125,069
20000024	Administrative Aide 2	4.00	3.00	**3.00**	42,578 - 51,334	145,593
20001202	Assistant Deputy Director	1.00	1.00	**1.00**	23,005 - 137,904	105,000
20000119	Associate Management Analyst	0.00	1.00	**1.00**	54,059 - 65,333	59,974
90000539	Clerical Assistant 2 - Hourly	0.38	0.00	**0.00**	29,931 - 36,067	-
90000544	Clerical Assistant 2 - Hourly	0.00	0.70	**0.35**	29,931 - 36,067	10,476
20000295	Community Development Coordinator	4.00	5.00	**5.00**	76,731 - 92,893	432,141
20000300	Community Development Specialist 2	11.00	11.00	**11.00**	54,059 - 65,333	656,178
20000301	Community Development Specialist 3	1.00	1.00	**1.00**	62,254 - 75,275	72,640
20000303	Community Development Specialist 4	8.00	8.00	**8.00**	66,768 - 80,891	647,128
20001101	Department Director	0.00	1.00	**1.00**	59,155 - 224,099	141,627
20000104	Development Project Manager 2	1.00	1.00	**1.00**	66,622 - 80,454	79,247
90001073	Management Intern - Hourly	4.12	4.00	**4.00**	24,274 - 29,203	116,813

Economic Development

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001222	Program Manager	3.00	5.00	**5.00**	46,966 - 172,744	461,746
20000015	Senior Management Analyst	1.00	1.00	**2.00**	59,363 - 71,760	139,896
20000918	Senior Planner	1.00	0.00	**0.00**	65,354 - 79,019	-
20000926	Senior Traffic Engineer	1.00	1.00	**1.00**	76,794 - 92,851	91,458
20000970	Supervising Management Analyst	0.00	1.00	**1.00**	66,768 - 80,891	80,891
20000756	Word Processing Operator	0.50	1.00	**0.00**	31,491 - 37,918	-
	Bilingual - Regular					5,824
	Budgeted Vacancy Savings					(108,118)
	Overtime Budgeted					3,835
	Reg Pay For Engineers					13,928
FTE, Salaries, and Wages Subtotal		**46.00**	**50.70**	**50.35**		**$ 3,355,331**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 44,654	$ 58,428	$ 42,484	$ (15,944)
Flexible Benefits	290,756	360,339	431,202	70,863
Insurance	297	-	-	-
Long-Term Disability	23,730	11,454	10,958	(496)
Medicare	40,720	46,482	46,331	(151)
Other Post-Employment Benefits	237,043	266,904	263,340	(3,564)
Retiree Medical Trust	1,413	993	2,676	1,683
Retirement 401 Plan	1,052	959	2,556	1,597
Retirement ADC	1,086,383	1,228,453	987,931	(240,522)
Retirement DROP	6,857	6,975	6,975	-
Retirement Offset Contribution	66	-	-	-
Risk Management Administration	35,659	41,668	47,036	5,368
Supplemental Pension Savings Plan	164,669	167,367	193,620	26,253
Unemployment Insurance	8,146	6,558	6,265	(293)
Workers' Compensation	61,117	18,654	33,664	15,010
Fringe Benefits Subtotal	**$ 2,002,562**	**$ 2,215,234**	**$ 2,075,038**	**$ (140,196)**
Total Personnel Expenditures			**$ 5,430,369**	

Environmental Services

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Department Description

The Environmental Services Department (ESD) ensures that all residents of the City of San Diego are provided with a clean, safe, and ecologically sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management to meet the City's long-term disposal needs; oversees the management of the City's energy use and programs; explores innovative options to increase energy independence; and works to advance more sustainable practices within the City and community.

The Collection Services Division provides weekly residential refuse collection, biweekly curbside collection of recyclable commodities and greens materials, and the collection and maintenance of street litter containers in business districts. The Division also procures, delivers, and maintains City-owned automated refuse, recycling, and greenery containers.

The Energy, Sustainability, and Environmental Protection Division implements the City's energy conservation and renewable energy programs, implements sustainability initiatives, develops and manages the City's energy budget, ensures the regulatory compliance of the City's underground fuel storage tanks, trains and provides technical assistance to City staff regarding hazardous materials to ensure regulatory compliance, assists low-income families in achieving safe and healthy homes, and provides household hazardous waste education, outreach, and collection services. The Division accomplishes much of this work through highly successful grant programs and resource management efforts.

The Waste Reduction and Disposal Division provides waste reduction education, technical assistance, and waste reduction and recycling programs to residents and business owners. The Division is responsible for zero waste planning, enforcing solid waste and recycling codes, conducting illegal dump abatements and community cleanups, operating a full-service landfill and organic recycling facility for public use, enforcing hazardous substance regulations at the Miramar Landfill, and maintaining eight closed landfills and eight inactive burn sites.

The Office of the Director facilitates the Department's delivery of quality environmental programs through the provision of administrative and regulatory support, community outreach and education, franchise and fiscal management, facility maintenance, human resources and training, information system management, customer service, and safety programs focusing on accident and injury prevention.

Environmental Services

The Department's mission is:

To provide reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Protect the environment and preserve natural resources
The City of San Diego's Environmental Services Department provides solid waste services to all eligible residents and manages environmental programs designed to enhance the community and preserve the quality of life for future generations. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Preserve the capacity of the Miramar Landfill and reduce the waste stream
- Reduce greenhouse gas emissions
- Provide services to the community that will increase protection of human health and the environment

Goal 2: Promote fiscal integrity
It is a priority of the Department to utilize its allocated resources efficiently and provide its customers with cost effective services to improve the communities in which they live. The Department will move toward accomplishing this goal by focusing on the following objective:

- Ensure that systems are in place and utilized to protect and enhance fiscal resources

Goal 3: Ensure excellence in service delivery
It is a priority of the Department to provide exceptional customer service. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain high customer satisfaction and respond to customer service requests in a timely manner
- Manage environmental education and outreach contracts serving local schools and the community

Goal 4: Maintain a responsive, safe, and innovative work force
It is a priority of the Department to ensure that all employees, especially those working in the community, are provided sufficient training to ensure that they are operating safely. The Department values employee ideas and supports a culture of enhancing productivity and innovation. The Department will move toward accomplishing this goal by focusing on the following objective:

- Build a sustainable organization by providing training and support to employees, encouraging process improvements, and creating an environment that upholds accountability

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Collection Services complaint rate (per 10,000 stops)	7.0	7.2	8.5	7.0
2. Diversion rate of recycled materials from disposal	68%	67%	67%	67%
3. Number of State Minimum Standard Notice of Violations (NOVs) received[1]	0	7	2	0
4. Tons of household hazardous waste diverted from the Miramar Landfill[2]	400	283	245	245
5. Average number of training hours per employee[3]	10.0	17.5	14.0	15.0
6. Satisfaction rate of environmental education and outreach survey	100%	100%	100%	100%

1. The notices received in Fiscal Year 2014 by the Local Enforcement Agency were for violations including landfill gas migration, permitting requirements, and erosion control. The notices have been addressed and all but one brought to compliance. The ongoing notice will be corrected as part of a major grading project at South Chollas scheduled to begin in February 2015.
2. The reduction in household waste tonnage is due to the implementation of the PaintCare Program that began in October 2012. Residents can now bring leftover paint to over 40 retail locations in San Diego County for recycling.
3. The increase in training hours is due to being the first year the biennial sexual harassment training went online. Also, the citywide trainings coordinated outside the Department are now included in the training logs.

Managed Competition Performance Measures - Landfill

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Airspace utilization factor[1]	.50/.70	.70	.80	.50/.70
2. Tons of waste disposed	909,484	864,787[2]	860,000	909,484
3. Tons of material processed[3]	103,203	94,599	93,000	103,203
4. Total commodity sales	$450,071	$667,025	$650,000	$450,071
5. Number of operational violations received[4]	<1	4[5]	0	<1
6. Number of State Minimum Standard Notice of Violations (NOVs) received [6]	N/A	N/A	N/A	N/A
7. Tons of hazardous waste diverted from the Miramar Landfill	19.1	22.0	16.4	19.1
8. Number of solid waste inspections conducted	6,600	9,530	7,600	6,600
9. Number of customers served at the fee booth[7]	350,305	331,921	340,000	350,305
10. Number of customers served per fee booth employee	21,894	36,880	37,500	21,894
11. Total revenue collected (fee booth)[8]	$31.0M	$30.3M	$32.0M	$31.0M
12. Percent of extraction wells sampled annually [9]	N/A	N/A	N/A	N/A

Environmental Services

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
13. Percent of surface water sampling and reporting for National Pollutant Discharge Elimination System (NPDES) permits complete[9]	N/A	N/A	N/A	N/A
14. Percent of landfill gas emission and monitoring performed quarterly [9]	N/A	N/A	N/A	N/A
15. Percent of groundwater well sampling and reporting completed as required under Regional Water Quality Control Board (RWQCB) Order 97-11 [9]	N/A	N/A	N/A	N/A

1. Target of .50 and .70 to define target for base bid and additive alternative. It was determined in the Landfill Labor Management Committee that .50 was the only standard approved by Council, but the .70 level came with additional funds and positions as a part of the additive alternative section of the bid.
2. A decrease in tonnage associated with a customer choosing to take waste to other landfills in the region.
3. Represents tons of material received at the Miramar Greenery for processing into recycled landscape products such as mulch, compost, and wood chips.
4. This data represents the number operational violations received at the Miramar Landfill. The data is also included in Key Performance Indicator #3 which represents the number of operational violations, as well as violations received at the City's closed landfills and burnsites.
5. Two violations were received for landfill gas issues at the Miramar Landfill, one violation was for exceeding greenery processing times at the Miramar Greenery, and one was for accepting waste before permitted operating hours. All violations have been corrected.
6. These measures were used to monitor the performance of the Landfill Maintenance and Monitoring (LM&M) Section which was originally included in the Landfill Operations and Maintenance Managed Competition effort. In a memo dated September 12, 2013, Interim Mayor Todd Gloria removed LM&M from the scope of Managed Competition as the Section did not impact overall savings. As a result, these measures will no longer be monitored as Managed Competition performance measures.
7. Number of customers served equals number of transactions.
8. Represents all cash, check, and deferred payment account revenue processed. Revenues also include special fees collected including the AB 939 and Refuse Collectors Business Tax.
9. These measures were used to monitor the performance of the Landfill Maintenance and Monitoring (LM&M) Section which was originally included in the Landfill Operations and Maintenance Managed Competition effort. In a memo dated September 12, 2013, Interim Mayor Todd Gloria removed LM&M from the scope of Managed Competition as the Section did not impact overall savings. As a result, these measures will no longer be monitored as Managed Competition performance measures.

Service Efforts and Accomplishments

The Environmental Services Department is developing City's first Zero Waste Plan. The Plan will include funding mechanisms, existing programs, and new programs to get the City towards 75 percent reduction by 2020 and zero waste by 2040. As part of the process in developing the Zero Waste Plan, ESD will be conducting a series of stakeholder meetings to engage residents, businesses, the solid waste industry, non-profits, and others.

The Collection Services Division expanded yard waste collection to 1,400 homes in Carmel Valley. In addition, 5,900 homes in University City were added to the automated yard waste pilot program which studies the benefits and challenges of automated yard waste collection. This conversion (from manual to automated collection) increased the amount of yard waste collected in University City by 30 percent.

The Request for Proposal (RFP) to award a design-build contract for a Compressed Natural Gas (CNG) fueling station at the Environmental Services Operations Station will be issued in the spring of 2015. The facility will allow the Collection Services Division to begin converting refuse packers from low sulfur diesel to cleaner burning natural gas.

The Energy, Sustainability, and Environmental Protection Division received $4.2 million in grant funding from State and federal agencies to enhance citywide lead abatement, healthy homes, and used oil recycling programs. The Division partnered with the Facilities Division and Street Divisions to implement the "Light the Park" Project which included energy efficient LED lighting upgrades throughout Balboa Park, reducing energy use by 60 percent. The Division completed 34 energy audits of City facilities identifying energy efficiency improvements. The Division also partnered with Facilities to complete seven building energy efficiency HVAC retrofits. The Division coordinated Solar Assessments of 135 municipal facilities, while the Division's Green Business Network continued to provide much needed waste reduction, energy efficiency, and water conservation education and outreach to the small business community. The Division's Household Hazardous Waste Program hosted 13 community recycling events to dispose used motor oil, household batteries, and fluorescent lights. The Hazardous Materials Management Program provided technical and regulatory compliance assistance and training to over 1,000 City staff. The Tank Engineering and Environmental Management Program provided comprehensive compliance services and support for 32 underground storage tank facilities. The Lead Safety and Healthy Homes Program inspected and remediated hazards in 17 households using 2014 grant funding. The Healthy Homes Program also eliminated lead hazards in 91 residential units. The Asbestos Lead Management Program performed asbestos, lead, and mold inspection for over 50,000 square feet of City facilities.

The Waste Reduction and Disposal Division achieved a 67 percent diversion rate of recycled materials from disposal and continues to implement innovative programs focused on increasing the City's diversion rate. These programs, which are currently being defined in the development of the City's Zero Waste Plan, will ensure the City reaches its goal of 75 percent diversion by 2020, and therefore supports one of the primary goals in the City's Climate Action Plan. The Landfill Operations and Maintenance Most Efficient Government Organization continues to meet required performance standards defined in the Quality Assurance Surveillance Plan. The Division's Field Operation and Code Enforcement sections continue to collaboratively respond to, and complete, service requests related to illegal dump, transient camp, and litter abatements within 5 days of receipt, over 95 percent of the time.

The Office of the Director Division staff completed a five year-long Chollas Creek Restoration Project in partnership with the State of California's Habitat Conservation grant funding by mitigating this City-owned habitat preserve area, eliminating transient camp populations, implementing a proposed exotic plant eradication program, and adding signage along project boundaries to educate visitors about the creeks' native flora and fauna.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	406.64	404.87	**410.38**	5.51
Personnel Expenditures	$ 38,905,669	$ 38,657,136	**$ 39,484,583**	$ 827,447
Non-Personnel Expenditures	51,047,849	53,649,270	**55,955,729**	2,306,459
Total Department Expenditures	**$ 89,953,518**	**$ 92,306,406**	**$ 95,440,312**	**$ 3,133,906**
Total Department Revenue	**$ 52,961,602**	**$ 52,312,683**	**$ 57,614,921**	**$ 5,302,238**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Collection Services	$ 31,965,712	$ 31,327,180	**$ 32,201,498**	$ 874,318
Energy Sustain. & Environ. Protection	1,973,951	2,103,844	**1,965,394**	(138,450)
Office of the Director	1,704,668	1,733,915	**2,598,507**	864,592
Waste Reduction & Disposal	-	-	**579**	579
Total	**$ 35,644,330**	**$ 35,164,939**	**$ 36,765,978**	**$ 1,601,039**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Collection Services	105.92	105.79	**107.79**	2.00
Energy Sustain. & Environ. Protection	16.75	16.75	**16.65**	(0.10)
Office of the Director	15.02	14.55	**15.11**	0.56
Total	**137.69**	**137.09**	**139.55**	**2.46**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Compressed Natural Gas Fueling Station Addition of non-personnel expenditures and revenue to support the implementation of a new Compressed Natural Gas (CNG) fueling station at the Environmental Services Operations Station.	0.00	$ 900,000	$ 900,000
Code Enforcement Addition of non-personnel expenditures to support illegal dumping efforts through the Citywide Code Enforcement Program.	0.00	807,434	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	309,856	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	168,166	-

Environmental Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Sanitation Driver 2 Addition Addition of 2.00 Sanitation Driver 2s to maintain current service levels and to cover employees on leave.	2.00	133,519	-
Rental Compensation Addition of non-personnel expenditures for rental compensation to the Refuse Disposal Fund for General Fund use of the Ridgehaven Facility.	0.00	60,764	-
Addition of Hazardous Materials Inspector 2 Addition of 0.50 Hazardous Materials Inspector 2 and associated revenue to maintain current service levels.	0.50	39,324	19,293
Addition of Payroll Specialist 1 Addition of 1.00 Payroll Specialist 1 to support the Collections Division.	0.56	39,237	-
Enterprise Asset Management Adjustment Addition of non-personnel expenditures associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	34,216	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	30,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(208)	-
Ridgehaven Facility Repairs Reduction to non-personnel expenditures associated with repairs at Ridgehaven facility.	0.00	(21,063)	-
Port-A-Potties and Portland Loos Transfer Transfer of non-personnel expenditures from the Environmental Services Department to the Park & Recreations Department to maintain Port-A-Potties and downtown public restrooms (Portland Loos) in the downtown area.	0.00	(50,000)	-
Position Reallocations Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.	(0.60)	(134,595)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(715,611)	-
Fleet Services Rental Compensation Addition of annual rent revenue associated with Fleet Services use of the Environmental Services Operations Station facility.	0.00	-	128,639
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(700)
Total	**2.46**	**$ 1,601,039**	**$ 1,047,232**

Environmental Services

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 7,659,835	$ 7,680,528	**$ 7,886,935**	$ 206,407
Fringe Benefits	6,053,350	5,618,877	**5,798,878**	180,001
PERSONNEL SUBTOTAL	**13,713,185**	**13,299,405**	**13,685,813**	**386,408**
NON-PERSONNEL				
Supplies	$ 118,686	$ 270,790	**$ 268,983**	$ (1,807)
Contracts	18,602,191	18,253,410	**17,689,301**	(564,109)
Information Technology	545,927	595,859	**765,695**	169,836
Energy and Utilities	2,337,499	2,413,861	**2,265,037**	(148,824)
Other	8,959	15,122	**17,744**	2,622
Transfers Out	317,883	314,537	**2,071,450**	1,756,913
Capital Expenditures	-	1,955	**1,955**	-
NON-PERSONNEL SUBTOTAL	**21,931,145**	**21,865,534**	**23,080,165**	**1,214,631**
Total	**$ 35,644,330**	**$ 35,164,939**	**$ 36,765,978**	**$ 1,601,039**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 998,441	$ 874,714	**$ 1,021,946**	$ 147,232
Fines Forfeitures and Penalties	7,623	10,000	**10,000**	-
Licenses and Permits	121,706	110,000	**110,000**	-
Other Local Taxes	126,655	125,000	**125,000**	-
Other Revenue	92,427	75,000	**75,000**	-
Transfers In	-	-	**900,000**	900,000
Total	**$ 1,346,852**	**$ 1,194,714**	**$ 2,241,946**	**$ 1,047,232**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.23	1.23	**1.23**	$31,491 - $37,918	$ 45,314
20000012	Administrative Aide 1	0.60	0.60	**0.80**	36,962 - 44,533	33,249
20000024	Administrative Aide 2	0.00	0.00	**0.23**	42,578 - 51,334	10,248
20000860	Area Refuse Collection Supervisor	4.63	4.00	**4.00**	50,835 - 60,694	242,776
90000860	Area Refuse Collection Supervisor - Hourly	0.37	0.35	**0.35**	50,835 - 60,694	21,243
20000037	Asbestos Program Manager	1.00	1.00	**1.00**	72,966 - 88,546	88,546
20000038	Asbestos and Lead Program Inspector	5.00	5.00	**5.00**	55,078 - 66,768	329,166
20000088	Assistant Engineer-Mechanical	0.60	0.60	**0.60**	57,866 - 69,722	40,367
20001092	Assistant Environmental Services Director	0.35	0.35	**0.35**	31,741 - 173,971	47,951
20000119	Associate Management Analyst	2.05	3.06	**3.16**	54,059 - 65,333	205,224
20000302	Community Development Specialist 3	1.00	1.00	**1.00**	62,254 - 75,275	75,275
20000354	Custodian 2	0.35	0.35	**0.35**	26,250 - 31,242	10,934
20001168	Deputy Director	1.58	1.58	**1.33**	46,966 - 172,744	158,699

Environmental Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000863	District Refuse Collection Supervisor	1.20	1.20	**1.20**	59,654 - 71,448	85,731
20001149	Environmental Services Director	0.35	0.35	**0.35**	59,155 - 224,099	56,005
20000924	Executive Secretary	0.35	0.35	**0.35**	43,555 - 52,666	17,283
20000521	Hazardous Materials Inspector 2	3.00	3.00	**3.50**	55,078 - 66,768	212,335
20000548	Hazardous Materials Inspector 3	1.00	1.00	**1.00**	60,674 - 73,507	73,507
20000178	Information Systems Administrator	0.38	0.38	**0.38**	73,466 - 88,982	33,816
20000290	Information Systems Analyst 2	1.52	1.14	**1.14**	54,059 - 65,333	74,490
20000293	Information Systems Analyst 3	0.38	0.38	**0.38**	59,363 - 71,760	27,270
20000998	Information Systems Analyst 4	0.76	0.76	**0.76**	66,768 - 80,891	61,486
20000172	Payroll Specialist 1	0.00	0.00	**1.56**	33,093 - 39,832	53,302
20000680	Payroll Specialist 2	0.96	0.96	**0.96**	34,611 - 41,787	39,182
20001222	Program Manager	0.40	0.90	**0.50**	46,966 - 172,744	51,000
20000783	Public Information Clerk	5.04	5.04	**5.04**	31,491 - 37,918	182,340
20000784	Public Information Officer	0.70	0.00	**0.00**	43,514 - 52,707	-
20000776	Public Works Dispatcher	1.20	1.20	**1.20**	35,755 - 43,098	51,343
90000776	Public Works Dispatcher - Hourly	0.56	0.00	**0.00**	35,755 - 43,098	-
20000847	Safety Officer	0.35	0.35	**0.35**	57,907 - 69,930	24,477
20000854	Safety Representative 2	0.35	0.35	**0.35**	50,461 - 61,027	21,358
20001042	Safety and Training Manager	0.36	0.36	**0.36**	66,768 - 80,891	29,123
20000859	Sanitation Driver 1	12.00	12.00	**12.00**	36,920 - 44,158	503,237
20000857	Sanitation Driver 2	72.00	72.00	**74.00**	45,261 - 53,331	3,896,411
90000857	Sanitation Driver 2 - Hourly	0.74	0.69	**0.69**	45,261 - 53,331	36,799
20000851	Sanitation Driver 3	9.00	9.00	**8.00**	47,528 - 55,952	439,192
20000869	Senior Account Clerk	0.23	0.23	**0.00**	36,067 - 43,514	-
20000885	Senior Civil Engineer	1.00	1.00	**1.00**	76,794 - 92,851	92,851
20000927	Senior Clerk/Typist	0.60	0.60	**0.85**	36,067 - 43,514	30,644
20000015	Senior Management Analyst	0.35	0.35	**0.35**	59,363 - 71,760	25,116
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	**0.50**	66,685 - 80,870	39,829
20000970	Supervising Management Analyst	1.05	1.28	**1.43**	66,768 - 80,891	114,360
20001053	Utility Worker 2	1.00	1.00	**1.00**	33,322 - 39,666	39,666
20000756	Word Processing Operator	1.10	1.10	**0.95**	31,491 - 37,918	32,161
	Bilingual - Regular					3,225
	Budgeted Vacancy Savings					(196,825)
	Overtime Budgeted					391,183
	Reg Pay For Engineers					13,928
	Termination Pay Annual Leave					22,118
FTE, Salaries, and Wages Subtotal		**137.69**	**137.09**	**139.55**		**$ 7,886,935**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 26,735	$ 30,434	$ 28,709	$ (1,725)

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Flexible Benefits	885,639	960,491	1,134,738	174,247
Insurance	96	-	-	-
Long-Term Disability	58,581	24,953	24,493	(460)
Medicare	99,735	98,346	100,329	1,983
Other Post-Employment Benefits	845,216	786,597	801,257	14,660
Retiree Medical Trust	1,793	1,693	2,811	1,118
Retirement 401 Plan	4,841	5,542	5,617	75
Retirement ADC	3,208,491	2,828,967	2,816,009	(12,958)
Retirement DROP	19,813	19,278	22,563	3,285
Retirement Offset Contribution	91	-	-	-
Risk Management Administration	125,563	122,830	143,092	20,262
Supplemental Pension Savings Plan	417,976	406,762	434,266	27,504
Unemployment Insurance	20,068	14,375	14,070	(305)
Workers' Compensation	338,710	318,609	270,924	(47,685)
Fringe Benefits Subtotal	**$ 6,053,350**	**$ 5,618,877**	**$ 5,798,878**	**$ 180,001**
Total Personnel Expenditures			**$ 13,685,813**	

Automated Refuse Container Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Collection Services	$ 643,712	$ 800,000	**$ 800,000**	$ -
Total	**$ 643,712**	**$ 800,000**	**$ 800,000**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ 534,542	$ 710,000	**$ 710,000**	$ -
Contracts	103,296	90,000	**90,000**	-
Other	5,874	-	**-**	-
NON-PERSONNEL SUBTOTAL	**643,712**	**800,000**	**800,000**	**-**
Total	**$ 643,712**	**$ 800,000**	**$ 800,000**	**$ -**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 751,013	$ 700,000	**$ 700,000**	$ -
Rev from Money and Prop	6,393	-	**-**	-
Total	**$ 757,405**	**$ 700,000**	**$ 700,000**	**$ -**

Environmental Services

Energy Conservation Program Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Energy Sustain. & Environ. Protection	$ 2,007,656	$ 2,645,182	**$ 2,373,710**	$ (271,472)
Waste Reduction & Disposal	-	-	**61**	61
Total	**$ 2,007,656**	**$ 2,645,182**	**$ 2,373,771**	**$ (271,411)**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Energy Sustain. & Environ. Protection	12.60	12.60	**13.25**	0.65
Total	**12.60**	**12.60**	**13.25**	**0.65**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Strategic Energy Initiatives Addition of non-personnel expenditures for contractual services related to strategic energy initiatives.	0.00	$ 100,000	$ -
Position Reallocations Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.	0.65	88,772	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	44,059	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	174	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(17,272)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(37,144)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(450,000)	(34,701)
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	33,692
Total	**0.65**	**$ (271,411)**	**$ (1,009)**

Environmental Services

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 827,021	$ 852,204	**$ 899,442**	$ 47,238
Fringe Benefits	566,557	541,689	**566,125**	24,436
PERSONNEL SUBTOTAL	**1,393,577**	**1,393,893**	**1,465,567**	**71,674**
NON-PERSONNEL				
Supplies	$ 12,117	$ 15,545	**$ 15,029**	$ (516)
Contracts	397,490	930,399	**580,399**	(350,000)
Information Technology	101,986	162,918	**207,948**	45,030
Energy and Utilities	10,557	12,357	**13,246**	889
Other	3,449	5,300	**5,300**	-
Transfers Out	88,481	94,770	**56,282**	(38,488)
Capital Expenditures	-	30,000	**30,000**	-
NON-PERSONNEL SUBTOTAL	**614,079**	**1,251,289**	**908,204**	**(343,085)**
Total	**$ 2,007,656**	**$ 2,645,182**	**$ 2,373,771**	**$ (271,411)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 477,061	$ 364,701	**$ 365,299**	$ 598
Other Revenue	185,295	-	**-**	-
Rev from Money and Prop	17,431	-	**-**	-
Transfers In	1,753,903	1,889,183	**1,887,576**	(1,607)
Total	**$ 2,433,690**	**$ 2,253,884**	**$ 2,252,875**	**$ (1,009)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000012	Administrative Aide 1	0.40	0.40	**0.20**	$36,962 -	$44,533	$ 8,326
20000024	Administrative Aide 2	1.00	1.00	**1.00**	42,578 -	51,334	42,529
20000119	Associate Management Analyst	3.20	3.20	**2.20**	54,059 -	65,333	132,461
20001168	Deputy Director	0.35	0.35	**0.50**	46,966 -	172,744	62,976
90001168	Deputy Director - Hourly	0.35	0.00	**0.00**	46,966 -	172,744	-
90001073	Management Intern - Hourly	0.00	1.35	**1.35**	24,274 -	29,203	32,769
20001222	Program Manager	1.50	0.50	**1.00**	46,966 -	172,744	100,000
20000761	Project Officer 1	2.00	2.00	**2.00**	66,622 -	80,454	147,076
20000763	Project Officer 2	1.00	1.00	**1.00**	76,794 -	92,851	92,851
20000927	Senior Clerk/Typist	0.15	0.15	**0.15**	36,067 -	43,514	5,423
20000015	Senior Management Analyst	0.90	0.90	**0.90**	59,363 -	71,760	64,584
20000918	Senior Planner	0.00	0.00	**1.00**	65,354 -	79,019	76,545
20000970	Supervising Management Analyst	1.60	1.60	**1.55**	66,768 -	80,891	125,386
20000756	Word Processing Operator	0.15	0.15	**0.40**	31,491 -	37,918	12,601
	Budgeted Vacancy Savings						(18,013)
	Reg Pay For Engineers						13,928
FTE, Salaries, and Wages Subtotal		**12.60**	**12.60**	**13.25**			**$ 899,442**

Environmental Services

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 8,829	$ 8,673	$ 10,159	$ 1,486
Flexible Benefits	77,896	88,654	104,060	15,406
Long-Term Disability	6,559	2,898	2,909	11
Medicare	11,963	12,356	13,051	695
Other Post-Employment Benefits	65,660	68,253	67,920	(333)
Retiree Medical Trust	89	109	469	360
Retirement ADC	313,701	286,490	281,960	(4,530)
Retirement DROP	5,125	5,154	3,653	(1,501)
Retirement Offset Contribution	30	-	-	-
Risk Management Administration	9,802	10,657	12,134	1,477
Supplemental Pension Savings Plan	46,792	46,790	58,143	11,353
Unemployment Insurance	2,248	1,650	1,648	(2)
Workers' Compensation	17,864	10,005	10,019	14
Fringe Benefits Subtotal	**$ 566,557**	**$ 541,689**	**$ 566,125**	**$ 24,436**
Total Personnel Expenditures			**$ 1,465,567**	

Recycling Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Collection Services	$ 15,893,634	$ 15,999,955	**$ 16,638,592**	$ 638,637
Energy Sustain. & Environ. Protection	1,090,697	1,812,485	**1,759,856**	(52,629)
Office of the Director	2,082,217	2,815,042	**2,795,722**	(19,320)
Waste Reduction & Disposal	1,682,231	1,933,710	**1,803,940**	(129,770)
Total	**$ 20,748,779**	**$ 22,561,192**	**$ 22,998,110**	**$ 436,918**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Collection Services	82.65	83.04	**83.05**	0.01
Energy Sustain. & Environ. Protection	5.38	5.35	**5.30**	(0.05)
Office of the Director	10.37	10.06	**10.47**	0.41
Waste Reduction & Disposal	8.93	9.53	**7.78**	(1.75)
Total	**107.33**	**107.98**	**106.60**	**(1.38)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Purchase of Automated Yard Waste Containers Addition of non-personnel expenditures to purchase automated yard waste containers.	0.00	$ 250,000	$ -
Compressed Natural Gas Recycling Packers Addition of non-personnel expenditures for recycling packers scheduled to be replaced with Compressed Natural Gas (CNG) fueled vehicles in Fiscal Year 2016.	0.00	240,000	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	96,698	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	75,800	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	44,153	-
Addition of Payroll Specialist 1 Addition of 1.00 Payroll Specialist 1 to support the Collections Division.	0.41	32,909	-
Enterprise Asset Management Adjustment Addition of non-personnel expenditures associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	29,309	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.01	1,877	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	1,211	-
Position Reallocations Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.	(0.80)	(37,658)	-
Recycling Collection Transfer of 1.00 Custodian 2 from the Environmental Services Department to the Public Works - General Services Department to collect recycling bins in City buildings.	(1.00)	(47,381)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(250,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	1,280,000
Sycamore Canyon Facility Franchise Fee Transfer of Sycamore Canyon Facility Franchise Fee revenue from the General Fund to the Recycling Fund.	0.00	-	580,000
Total	**(1.38)**	**$ 436,918**	**$ 1,860,000**

Environmental Services

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 5,196,382	$ 5,689,391	**$ 5,710,426**	$ 21,035
Fringe Benefits	4,077,865	4,291,248	**4,316,658**	25,410
PERSONNEL SUBTOTAL	**9,274,247**	**9,980,639**	**10,027,084**	**46,445**
NON-PERSONNEL				
Supplies	$ 1,586,023	$ 1,278,693	**$ 1,277,719**	$ (974)
Contracts	7,695,828	8,353,324	**8,416,369**	63,045
Information Technology	414,138	390,401	**467,786**	77,385
Energy and Utilities	1,339,995	1,298,055	**1,326,080**	28,025
Other	36,008	5,682	**29,371**	23,689
Reserves	-	480,000	**480,000**	-
Transfers Out	402,541	462,004	**421,307**	(40,697)
Capital Expenditures	-	312,394	**552,394**	240,000
NON-PERSONNEL SUBTOTAL	**11,474,532**	**12,580,553**	**12,971,026**	**390,473**
Total	**$ 20,748,779**	**$ 22,561,192**	**$ 22,998,110**	**$ 436,918**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 16,760,170	$ 17,058,631	**$ 18,346,551**	$ 1,287,920
Fines Forfeitures and Penalties	1,373,629	1,000,000	**1,000,000**	-
Other Local Taxes	-	-	**580,000**	580,000
Other Revenue	209,108	37,920	**30,000**	(7,920)
Rev from Money and Prop	348,583	331,100	**331,100**	-
Rev from Other Agencies	894,715	-	**-**	-
Transfers In	535,698	-	**-**	-
Total	**$ 20,121,903**	**$ 18,427,651**	**$ 20,287,651**	**$ 1,860,000**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.71	1.31	**1.31**	$31,491 - $37,918	$ 49,677
20000012	Administrative Aide 1	0.00	0.00	**0.23**	36,962 - 44,533	10,248
20000024	Administrative Aide 2	1.00	1.00	**1.31**	42,578 - 51,334	63,595
20000860	Area Refuse Collection Supervisor	3.16	3.00	**3.00**	50,835 - 60,694	182,082
90000860	Area Refuse Collection Supervisor - Hourly	0.37	0.35	**0.35**	50,835 - 60,694	21,243
20000088	Assistant Engineer-Mechanical	0.40	0.40	**0.40**	57,866 - 69,722	26,915
20001092	Assistant Environmental Services Director	0.31	0.31	**0.31**	31,741 - 173,971	42,467
20000143	Associate Engineer-Civil	0.00	0.45	**0.45**	66,622 - 80,454	36,202
20000119	Associate Management Analyst	1.66	1.85	**1.75**	54,059 - 65,333	113,441
90000119	Associate Management Analyst - Hourly	0.39	0.35	**0.35**	54,059 - 65,333	22,866
20000266	Cashier	1.00	1.00	**1.00**	31,491 - 37,918	37,918
20000354	Custodian 2	0.31	0.31	**0.31**	26,250 - 31,242	9,686

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001168	Deputy Director	0.99	0.99	**1.09**	46,966 - 172,744	130,140
20000863	District Refuse Collection Supervisor	0.80	0.80	**0.80**	59,654 - 71,448	57,165
20001149	Environmental Services Director	0.31	0.31	**0.31**	59,155 - 224,099	49,597
20000924	Executive Secretary	0.31	0.31	**0.31**	43,555 - 52,666	15,310
90000548	Hazardous Material Inspector 3 - Hourly	0.38	0.35	**0.35**	60,674 - 73,507	25,728
20000521	Hazardous Materials Inspector 2	1.50	1.50	**1.50**	55,078 - 66,768	73,679
20000548	Hazardous Materials Inspector 3	1.00	1.00	**1.00**	60,674 - 73,507	73,507
20000502	Heavy Truck Driver 1	0.00	1.00	**1.00**	36,234 - 43,160	40,858
20000501	Heavy Truck Driver 2	1.00	0.00	**0.00**	37,565 - 45,302	-
20000178	Information Systems Administrator	0.28	0.28	**0.28**	73,466 - 88,982	24,913
20000290	Information Systems Analyst 2	1.12	0.84	**0.84**	54,059 - 65,333	54,870
20000293	Information Systems Analyst 3	0.28	0.28	**0.28**	59,363 - 71,760	20,094
20000998	Information Systems Analyst 4	0.56	0.56	**0.56**	66,768 - 80,891	45,288
90001073	Management Intern - Hourly	2.26	2.26	**2.26**	24,274 - 29,203	57,270
20000172	Payroll Specialist 1	0.00	0.00	**0.41**	33,093 - 39,832	14,796
20000680	Payroll Specialist 2	0.72	0.72	**0.72**	34,611 - 41,787	29,509
20001222	Program Manager	0.10	0.60	**0.50**	46,966 - 172,744	51,000
20000783	Public Information Clerk	1.28	1.28	**1.28**	31,491 - 37,918	46,322
20000784	Public Information Officer	0.62	0.00	**0.00**	43,514 - 52,707	-
20000776	Public Works Dispatcher	0.70	0.70	**0.70**	35,755 - 43,098	29,945
20001032	Public Works Supervisor	1.00	1.00	**0.25**	49,525 - 59,966	14,989
20000557	Recycling Program Manager	0.38	0.38	**0.38**	76,731 - 92,893	35,304
20000562	Recycling Specialist 2	2.96	2.96	**2.96**	54,059 - 65,333	190,933
20000565	Recycling Specialist 3	0.23	0.23	**0.23**	59,363 - 71,760	16,166
20000847	Safety Officer	0.31	0.31	**0.31**	57,907 - 69,930	21,674
20000854	Safety Representative 2	0.31	0.31	**0.31**	50,461 - 61,027	18,922
20001042	Safety and Training Manager	0.31	0.31	**0.31**	66,768 - 80,891	25,080
20000859	Sanitation Driver 1	12.00	12.00	**12.00**	36,920 - 44,158	504,072
20000857	Sanitation Driver 2	52.00	52.00	**52.00**	45,261 - 53,331	2,692,825
90000857	Sanitation Driver 2 - Hourly	0.74	0.69	**0.70**	45,261 - 53,331	37,332
20000851	Sanitation Driver 3	5.00	5.00	**5.00**	47,528 - 55,952	271,336
20000869	Senior Account Clerk	0.31	0.31	**0.00**	36,067 - 43,514	-
20000927	Senior Clerk/Typist	1.48	1.48	**1.00**	36,067 - 43,514	43,514
20000015	Senior Management Analyst	0.41	0.66	**0.66**	59,363 - 71,760	47,364
20000947	Supervising Hazardous Materials Inspector	0.00	0.00	**0.50**	66,685 - 80,870	39,828
20000970	Supervising Management Analyst	1.01	1.32	**1.22**	66,768 - 80,891	97,523
20001051	Utility Worker 1	1.00	1.00	**0.00**	30,534 - 36,296	-
20001053	Utility Worker 2	3.50	3.50	**3.50**	33,322 - 39,666	134,418
20000756	Word Processing Operator	0.86	0.41	**0.31**	31,491 - 37,918	11,759
	Bilingual - Regular					7,320

Environmental Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Budgeted Vacancy Savings					(224,210)
	Exceptional Performance Pay-Classified					792
	Overtime Budgeted					261,821
	Termination Pay Annual Leave					5,333
FTE, Salaries, and Wages Subtotal		**107.33**	**107.98**	**106.60**		**$ 5,710,426**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 21,008	$ 25,029	$ 23,667	$ (1,362)
Flexible Benefits	603,633	747,289	835,708	88,419
Insurance	86	-	-	-
Long-Term Disability	39,953	18,673	17,919	(754)
Medicare	70,465	74,728	74,337	(391)
Other Post-Employment Benefits	594,248	601,798	589,792	(12,006)
Retiree Medical Trust	1,432	1,072	2,031	959
Retirement 401 Plan	4,492	4,124	4,704	580
Retirement ADC	2,109,178	2,150,289	2,101,802	(48,487)
Retirement DROP	12,041	10,223	10,170	(53)
Retirement Offset Contribution	68	-	-	-
Risk Management Administration	88,233	93,949	105,345	11,396
Supplemental Pension Savings Plan	264,351	283,367	301,363	17,996
Unemployment Insurance	13,689	10,719	10,280	(439)
Workers' Compensation	254,989	269,988	239,540	(30,448)
Fringe Benefits Subtotal	**$ 4,077,865**	**$ 4,291,248**	**$ 4,316,658**	**$ 25,410**
Total Personnel Expenditures			**$ 10,027,084**	

Refuse Disposal Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Collection Services	$ 839,355	$ 901,707	**$ 1,424,868**	$ 523,161
Energy Sustain. & Environ. Protection	(334)	-	**-**	-
Office of the Director	3,532,338	4,424,000	**4,699,602**	275,602
Waste Reduction & Disposal	26,537,680	25,809,386	**26,377,983**	568,597
Total	**$ 30,909,040**	**$ 31,135,093**	**$ 32,502,453**	**$ 1,367,360**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Collection Services	6.10	6.10	**7.10**	1.00
Office of the Director	13.96	14.74	**14.77**	0.03
Waste Reduction & Disposal	128.96	126.36	**129.11**	2.75
Total	**149.02**	**147.20**	**150.98**	**3.78**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 284,142	$ -
Property and Business Improvement District Coverage Addition of 1.00 Utility Worker 2 and associated non-personnel expenditures for Property and Business Improvement District (PBID) coverage.	1.00	290,895	-
Miramar Landfill Camera System Addition of non-personnel expenditures for a camera system at the Miramar Landfill complex.	0.00	267,000	-
Recycling Containers Addition of non-personnel expenditures for the procurement and maintenance of recycling containers in the public right of way.	0.00	120,206	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	99,497	-
Position Reallocations Transfer of positions among the Environmental Services Department's funds to align budget with anticipated expenditures.	0.75	83,481	-
Equipment Operator 2 Addition of 1.00 Equipment Operator 2 to support the efforts associated with the Landfill Operations and Maintenance managed competition.	1.00	66,818	-
Disposal Site Representative Addition of 1.00 Disposal Site Representative to support the Fee Booth section of the Landfill Operations and Maintenance managed competition.	1.00	52,835	-
Enterprise Asset Management Adjustment Addition of non-personnel expenditures associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	42,959	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	41,373	-
Addition of Payroll Specialist 1 Addition of 1.00 Payroll Specialist 1 to support the Collections Division.	0.03	16,877	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	1,076	-

Environmental Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	201	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	2,230,000
Fleet Services Rental Compensation Addition of annual rent revenue associated with Fleet Services use of the Environmental Services Operations Station facility.	0.00	-	105,251
Rental Compensation Addition of revenue for rental compensation to the Refuse Disposal Fund for General Fund use of Ridgehaven Facility.	0.00	-	60,764
Total	**3.78**	**$ 1,367,360**	**$ 2,396,015**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 8,196,045	$ 8,066,191	**$ 8,282,758**	$ 216,567
Fringe Benefits	6,328,615	5,917,008	**6,023,361**	106,353
PERSONNEL SUBTOTAL	**14,524,659**	**13,983,199**	**14,306,119**	**322,920**
NON-PERSONNEL				
Supplies	$ 710,981	$ 785,318	**$ 903,230**	$ 117,912
Contracts	10,522,963	11,145,477	**11,333,903**	188,426
Information Technology	703,008	1,089,489	**1,193,280**	103,791
Energy and Utilities	1,480,912	1,419,619	**1,413,214**	(6,405)
Other	39,012	16,276	**48,836**	32,560
Reserves	-	920,000	**920,000**	-
Transfers Out	2,243,613	1,474,549	**1,586,145**	111,596
Capital Expenditures	683,891	284,910	**781,470**	496,560
Debt	-	16,256	**16,256**	-
NON-PERSONNEL SUBTOTAL	**16,384,381**	**17,151,894**	**18,196,334**	**1,044,440**
Total	**$ 30,909,040**	**$ 31,135,093**	**$ 32,502,453**	**$ 1,367,360**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 25,336,361	$ 26,506,500	**$ 28,841,751**	$ 2,335,251
Fines Forfeitures and Penalties	22,242	32,500	**32,500**	-
Other Revenue	717,501	690,000	**690,000**	-
Rev from Money and Prop	995,522	200,000	**260,764**	60,764
Transfers In	5,554	807,434	**807,434**	-
Total	**$ 27,077,179**	**$ 28,236,434**	**$ 30,632,449**	**$ 2,396,015**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.06	1.46	**1.46**	$31,491 - $37,918	$ 55,365
20000012	Administrative Aide 1	1.00	1.00	**1.77**	36,962 - 44,533	78,829
20000024	Administrative Aide 2	1.00	1.00	**1.46**	42,578 - 51,334	71,819
20000860	Area Refuse Collection Supervisor	1.21	1.00	**1.00**	50,835 - 60,694	60,694
20000070	Assistant Engineer-Civil	2.00	2.00	**2.00**	57,866 - 69,722	116,749
20001092	Assistant Environmental Services Director	0.34	0.34	**0.34**	31,741 - 173,971	46,582
90001092	Assistant Environmental Services Director - Hourly	0.35	0.35	**0.35**	31,741 - 173,971	36,000
20000143	Associate Engineer-Civil	3.00	3.55	**3.55**	66,622 - 80,454	284,407
20000119	Associate Management Analyst	2.09	1.89	**1.89**	54,059 - 65,333	111,112
20000649	Biologist 3	1.00	1.00	**1.00**	62,005 - 75,067	75,067
20000306	Code Compliance Officer	16.00	16.00	**16.00**	37,232 - 44,803	689,927
20000307	Code Compliance Supervisor	1.00	1.00	**1.00**	42,890 - 51,334	49,517
20000354	Custodian 2	0.34	0.34	**0.34**	26,250 - 31,242	10,622
20001168	Deputy Director	1.08	1.08	**1.08**	46,966 - 172,744	127,357
20000389	Disposal Site Representative	5.00	5.00	**6.00**	32,968 - 39,811	232,023
20000390	Disposal Site Supervisor	2.00	2.00	**2.00**	52,104 - 62,982	125,964
20001149	Environmental Services Director	0.34	0.34	**0.34**	59,155 - 224,099	54,398
20000426	Equipment Operator 1	1.00	0.00	**0.00**	37,690 - 45,115	-
20000430	Equipment Operator 2	7.00	7.00	**8.00**	41,350 - 49,462	374,383
20000418	Equipment Technician 1	1.00	1.00	**1.00**	36,005 - 43,139	39,076
20000423	Equipment Technician 2	1.00	1.00	**1.00**	39,499 - 47,091	44,558
20000431	Equipment Technician 3	0.00	1.00	**1.00**	43,368 - 51,813	51,813
20000924	Executive Secretary	0.34	0.34	**0.34**	43,555 - 52,666	16,790
20000420	Fleet Technician	1.00	0.00	**0.00**	44,366 - 53,206	-
20001049	General Utility Supervisor	3.00	3.00	**3.00**	59,342 - 71,760	214,322
20000521	Hazardous Materials Inspector 2	4.00	4.00	**4.00**	55,078 - 66,768	267,072
20000502	Heavy Truck Driver 1	0.00	2.00	**2.00**	36,234 - 43,160	86,320
20000501	Heavy Truck Driver 2	3.00	3.00	**3.00**	37,565 - 45,302	134,320
20000178	Information Systems Administrator	0.34	0.34	**0.34**	73,466 - 88,982	30,253
20000290	Information Systems Analyst 2	1.36	1.02	**1.02**	54,059 - 65,333	66,642
20000293	Information Systems Analyst 3	0.34	0.34	**0.34**	59,363 - 71,760	24,396
20000998	Information Systems Analyst 4	0.68	0.68	**0.68**	66,768 - 80,891	55,008
20000589	Laborer	12.00	12.00	**12.00**	29,182 - 34,757	407,737
20001018	Land Surveying Assistant	1.00	1.00	**1.00**	57,866 - 69,722	69,722
20000580	Landfill Equipment Operator	18.00	18.00	**18.00**	47,528 - 56,846	1,018,699
90001073	Management Intern - Hourly	1.63	1.63	**1.63**	24,274 - 29,203	41,978
20000439	Master Fleet Technician	1.00	1.00	**1.00**	47,715 - 57,158	57,158
20000172	Payroll Specialist 1	0.00	0.00	**0.03**	33,093 - 39,832	1,083
20000680	Payroll Specialist 2	1.32	1.32	**1.32**	34,611 - 41,787	54,581

Environmental Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001222	Program Manager	2.00	2.00	**2.00**	46,966 - 172,744	202,000
20000783	Public Information Clerk	1.68	1.68	**1.68**	31,491 - 37,918	60,782
20000784	Public Information Officer	0.68	0.00	**0.00**	43,514 - 52,707	-
20000776	Public Works Dispatcher	0.10	0.10	**0.10**	35,755 - 43,098	4,284
20001032	Public Works Supervisor	2.00	2.00	**2.75**	49,525 - 59,966	151,155
20000557	Recycling Program Manager	0.62	0.62	**0.62**	76,731 - 92,893	57,589
20000562	Recycling Specialist 2	5.54	5.54	**5.54**	54,059 - 65,333	354,646
20000565	Recycling Specialist 3	2.77	2.77	**2.77**	59,363 - 71,760	197,679
20000847	Safety Officer	0.34	0.34	**0.34**	57,907 - 69,930	23,779
20000854	Safety Representative 2	0.34	0.34	**0.34**	50,461 - 61,027	20,747
20001042	Safety and Training Manager	0.33	0.33	**0.33**	66,768 - 80,891	26,699
20000869	Senior Account Clerk	0.46	0.46	**0.00**	36,067 - 43,514	-
20000885	Senior Civil Engineer	1.00	1.00	**1.00**	76,794 - 92,851	89,601
20000927	Senior Clerk/Typist	0.77	0.77	**0.00**	36,067 - 43,514	-
20000965	Senior Code Compliance Supervisor	1.00	1.00	**1.00**	47,174 - 56,618	56,618
20000907	Senior Disposal Site Representative	2.00	2.00	**2.00**	36,067 - 43,638	87,089
20000015	Senior Management Analyst	0.34	1.09	**1.09**	59,363 - 71,760	78,216
20000856	Senior Mechanical Engineer	1.00	1.00	**1.00**	76,794 - 92,851	92,851
20000918	Senior Planner	1.00	1.00	**1.00**	65,354 - 79,019	79,019
20000989	Supervising Disposal Site Representative	2.00	2.00	**2.00**	39,686 - 47,965	87,651
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	**1.00**	66,685 - 80,870	80,870
20000970	Supervising Management Analyst	1.34	0.80	**0.80**	66,768 - 80,891	63,443
20001051	Utility Worker 1	9.00	9.00	**8.00**	30,534 - 36,296	267,526
20001053	Utility Worker 2	11.00	10.00	**12.00**	33,322 - 39,666	466,567
20000756	Word Processing Operator	1.89	1.34	**1.34**	31,491 - 37,918	50,806
	Bilingual - Regular					6,927
	Budgeted Vacancy Savings					(324,208)
	Confined Space Pay					15,633
	Exceptional Performance Pay-Classified					926
	Overtime Budgeted					641,678
	Reg Pay For Engineers					38,314
	Termination Pay Annual Leave					21,528
FTE, Salaries, and Wages Subtotal		**149.02**	**147.20**	**150.98**		**$ 8,282,758**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 52,371	$ 51,558	$ 48,566	$ (2,992)
Flexible Benefits	923,226	1,032,532	1,221,165	188,633
Insurance	94	-	-	-
Long-Term Disability	58,605	25,322	24,862	(460)
Medicare	109,844	100,057	103,782	3,725

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Post-Employment Benefits	866,764	836,440	854,534	18,094
Retiree Medical Trust	1,362	1,295	2,667	1,372
Retirement 401 Plan	2,031	1,730	2,610	880
Retirement ADC	3,349,535	3,007,044	2,890,564	(116,480)
Retirement DROP	15,978	15,141	22,566	7,425
Retirement Offset Contribution	136	-	-	-
Risk Management Administration	128,726	130,638	152,597	21,959
Supplemental Pension Savings Plan	459,865	427,329	454,589	27,260
Unemployment Insurance	20,094	14,466	14,146	(320)
Workers' Compensation	339,984	273,456	230,713	(42,743)
Fringe Benefits Subtotal	**$ 6,328,615**	**$ 5,917,008**	**$ 6,023,361**	**$ 106,353**
Total Personnel Expenditures			**$ 14,306,119**	

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ 207,052	$ 500,000	**$ 500,000**	$ -
Transfers In	1,017,521	1,000,000	**1,000,000**	-
Total	**$ 1,224,573**	**$ 1,500,000**	**$ 1,500,000**	**$ -**

Environmental Services

Revenue and Expense Statement (Non–General Fund)

Automated Refuse Container Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 1,262,371	$ 1,378,240	$ 1,617,605
TOTAL BALANCE AND RESERVES	**$ 1,262,371**	**$ 1,378,240**	**$ 1,617,605**
REVENUE			
Charges for Current Services	$ 751,013	$ 700,000	$ 700,000
Automated Refuse Container Sales	*751,013*	*700,000*	*700,000*
Revenue from Use of Money and Property	6,393	–	–
Interest Earnings	*6,393*	–	–
TOTAL REVENUE	**$ 757,405**	**$ 700,000**	**$ 700,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 2,019,776**	**$ 2,078,240**	**$ 2,317,605**
OPERATING EXPENSE			
Supplies	$ 534,542	$ 710,000	$ 710,000
Trash Containers	*532,263*	*710,000*	*710,000*
Postage/Mailing	*2,279*	–	–
Contracts	103,296	90,000	90,000
City Services Billed	*97,628*	*80,000*	*80,000*
Miscellaneous Professional/Technical Services	*5,668*	*10,000*	*10,000*
Other Expenses	5,874	–	–
TOTAL OPERATING EXPENSE	**$ 643,712**	**$ 800,000**	**$ 800,000**
TOTAL EXPENSE	**$ 643,712**	**$ 800,000**	**$ 800,000**
BALANCE	**$ 1,376,064**	**$ 1,278,240**	**$ 1,517,605**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 2,019,776**	**$ 2,078,240**	**$ 2,317,605**

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Revenue and Expense Statement (Non–General Fund)

Energy Conservation Program Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 1,945,035	$ 2,176,676	$ 758,941
Continuing Appropriation - CIP	2,114,277	1,804,266	2,604,266
TOTAL BALANCE AND RESERVES	**$ 4,059,312**	**$ 3,980,943**	**$ 3,363,207**
REVENUE			
Charges for Current Services	$ 477,061	$ 364,701	$ 365,299
Other Revenue	185,295	–	–
Revenue from Use of Money and Property	17,431	–	–
Transfers In	1,753,903	1,889,183	1,887,576
TOTAL REVENUE	**$ 2,433,690**	**$ 2,253,884**	**$ 2,252,875**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 6,493,002**	**$ 6,234,827**	**$ 5,616,082**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 200,000	$ –	$ –
TOTAL CIP EXPENSE	**$ 200,000**	**$ –**	**$ –**
OPERATING EXPENSE			
Personnel Expenses	$ 827,021	$ 852,204	$ 899,442
Fringe Benefits	566,557	541,689	566,125
Supplies	12,117	15,545	15,029
Contracts	397,490	930,399	580,399
Information Technology	101,986	162,918	207,948
Energy and Utilities	10,557	12,357	13,246
Other Expenses	3,449	5,300	5,300
Transfers Out	88,481	94,770	56,282
Capital Expenditures	–	30,000	30,000
TOTAL OPERATING EXPENSE	**$ 2,007,656**	**$ 2,645,182**	**$ 2,373,771**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ 310,011	$ 354,266	$ 1,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ 310,011**	**$ 354,266**	**$ 1,000,000**
TOTAL EXPENSE	**$ 2,517,667**	**$ 2,999,448**	**$ 3,373,771**
RESERVES			
Continuing Appropriation - CIP	$ 1,804,266	$ 1,450,000	$ 1,604,266
TOTAL RESERVES	**$ 1,804,266**	**$ 1,450,000**	**$ 1,604,266**
BALANCE	**$ 2,171,069**	**$ 1,785,379**	**$ 638,045**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 6,493,002**	**$ 6,234,827**	**$ 5,616,082**

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Environmental Services

Revenue and Expense Statement (Non–General Fund)

Recycling Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 17,236,473	$ 16,655,839	$ 13,290,468
Continuing Appropriation - CIP	3	–	1,100,000
TOTAL BALANCE AND RESERVES	**$ 17,236,476**	**$ 16,655,839**	**$ 14,390,468**
REVENUE			
Charges for Current Services	$ 16,760,170	$ 17,058,631	$ 18,346,551
Curbside Recycling	*3,927,149*	*4,000,000*	*4,000,000*
Reimbursements from Other Funds/Depts	*946,005*	*968,631*	*976,551*
Exempt Tons Subsidy	*–*	*590,000*	*590,000*
AB939	*11,826,043*	*11,500,000*	*12,780,000*
Other	*60,973*	*–*	*–*
Fines Forfeitures and Penalties	1,373,629	1,000,000	1,000,000
Misc Fines (Includes Construction & Demolition Forfeitures)	*1,373,629*	*1,000,000*	*1,000,000*
Other Local Taxes	–	–	580,000
Other Revenue	209,108	37,920	30,000
Misc Refunds	*19,009*	*7,920*	*–*
Sale of Inventory	*33,969*	*30,000*	*30,000*
Revenue Otherwise Unclassified	*156,130*	*–*	*–*
Revenue from Other Agencies	894,715	–	–
State CRV Revenue	*894,715*	*–*	*–*
Revenue from Use of Money and Property	348,583	331,100	331,100
Interest	*128,908*	*120,000*	*120,000*
Rent Buyback Center	*219,675*	*211,100*	*211,100*
Transfers In	535,698	–	–
Transfers from Other Funds (Exempt Tax Subsidy)	*535,698*	*–*	*–*
TOTAL REVENUE	**$ 20,121,903**	**$ 18,427,651**	**$ 20,287,651**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 37,358,379**	**$ 35,083,490**	**$ 34,678,119**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ –	$ 1,200,000	$ –
TOTAL CIP EXPENSE	**$ –**	**$ 1,200,000**	**$ –**
OPERATING EXPENSE			
Personnel Expenses	$ 5,196,382	$ 5,689,391	$ 5,710,426
Collections Services Division	*3,855,322*	*4,230,907*	*4,305,832*
Energy, Sustainability, and Environmental Protection Division	*302,795*	*337,448*	*314,425*
Office of the Director	*576,285*	*599,165*	*634,002*
Waste Reduction and Disposal Division	*461,980*	*521,871*	*456,167*
Fringe Benefits	4,077,865	4,291,248	4,316,658
Collections Services Division	*3,072,473*	*3,266,164*	*3,343,491*

Revenue and Expense Statement (Non–General Fund)

Recycling Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
Energy, Sustainability, and Environmental Protection Division	*206,300*	*227,498*	*218,981*
Office of the Director	*452,603*	*438,140*	*470,978*
Waste Reduction and Disposal Division	*346,489*	*359,446*	*283,208*
Supplies	1,586,023	1,278,693	1,277,719
Collections Services Division	*1,242,880*	*1,082,181*	*1,082,181*
Energy, Sustainability, and Environmental Protection Division	*47,632*	*145,583*	*145,354*
Office of the Director	*8,656*	*24,941*	*24,540*
Waste Reduction and Disposal Division	*286,855*	*25,988*	*25,644*
Contracts	7,695,828	8,353,324	8,416,369
Collections Services Division	*5,960,162*	*5,684,180*	*5,730,225*
Energy, Sustainability, and Environmental Protection Division	*477,981*	*1,024,299*	*1,024,444*
Office of the Director	*190,104*	*264,835*	*359,337*
General Government Services Billing - Office of the Director	*603,030*	*721,025*	*642,851*
Waste Reduction and Disposal Division	*464,551*	*658,985*	*659,512*
Information Technology	414,138	390,401	467,786
Collections Services Division (Includes ARTS upgrade)	*239,329*	*127,769*	*335,417*
Energy, Sustainability, and Environmental Protection Division	*33,055*	*59,566*	*35,163*
Office of the Director	*90,077*	*63,006*	*61,020*
Waste Reduction and Disposal Division	*51,676*	*27,060*	*36,186*
Collections Services Division (ARTS upgrade)	*–*	*80,000*	*61,020*
Office of the Director (ArcSD upgrade)	*–*	*33,000*	*–*
Energy and Utilities	1,339,995	1,298,055	1,326,080
Collections Services Division (Fleet Fuel)	*1,279,404*	*1,239,269*	*1,257,443*
Energy, Sustainability, and Environmental Protection Division	*4,979*	*–*	*–*
Office of the Director	*24,454*	*52,787*	*63,460*
Waste Reduction and Disposal Division	*31,158*	*5,999*	*5,177*
Other Expenses	36,008	5,682	29,371
Collections Services Division	*27,495*	*–*	*18,683*
Energy, Sustainability, and Environmental Protection Division	*1,935*	*1,000*	*2,121*
Office of the Director	*3,950*	*3,682*	*5,713*
Waste Reduction and Disposal Division	*2,628*	*1,000*	*2,854*
Transfers Out	402,541	462,004	421,307
Collections Services Division	*216,569*	*287,836*	*323,671*
Energy, Sustainability, and Environmental Protection Division	*16,019*	*15,346*	*17,623*
Office of the Director	*133,058*	*125,461*	*44,821*
Waste Reduction and Disposal Division	*36,895*	*33,361*	*35,192*

Environmental Services

Revenue and Expense Statement (Non–General Fund)

Recycling Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
Capital Expenditures	–	312,394	552,394
Collections Services Division	–	*1,649*	*241,649*
Energy, Sustainability, and Environmental Protection Division	–	*1,745*	*1,745*
Office of the Director	–	*9,000*	*9,000*
Waste Reduction and Disposal Division (Big Belly Cans)	–	*300,000*	*300,000*
Reserves	–	480,000	480,000
Operating Reserve	–	*480,000*	*480,000*
TOTAL OPERATING EXPENSE	**$ 20,748,779**	**$ 22,561,192**	**$ 22,998,110**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ –	$ –	$ 500,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ –**	**$ –**	**$ 500,000**
TOTAL EXPENSE	**$ 20,748,779**	**$ 23,761,192**	**$ 23,498,110**
RESERVES			
Continuing Appropriation - CIP	$ –	$ –	$ 600,000
TOTAL RESERVES	**$ –**	**$ –**	**$ 600,000**
BALANCE	**$ 16,609,600**	**$ 11,322,298**	**$ 10,580,009**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 37,358,379**	**$ 35,083,490**	**$ 34,678,119**

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Revenue and Expense Statement (Non–General Fund)

Refuse Disposal Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 13,336,474 [1]	$ 9,024,691 [2]	$ 6,685,686
Continuing Appropriation - CIP	26,419,114	25,533,308	25,033,308
TOTAL BALANCE AND RESERVES	**$ 39,755,588**	**$ 34,557,999**	**$ 31,718,994**
REVENUE			
Charges for Current Services	$ 25,336,361	$ 26,506,500	$ 28,841,751
Refuse Disposal Fees	*22,367,815*	*23,610,000*	*25,840,000*
Greens Disposal Fees	*2,228,814*	*2,030,000*	*2,030,000*
Reimbursements between Funds/Depts	*712,392*	*850,000*	*955,251*
Litter Control - Reinspection Fees	*22,803*	*15,000*	*15,000*
Other	*4,537*	*1,500*	*1,500*
Fines Forfeitures and Penalties	22,242	32,500	32,500
Solid Waste Administration Citations	*22,242*	*32,500*	*32,500*
Other Revenue	717,501	690,000	690,000
Commodity Sales and Other Revenue	*717,501*	*690,000*	*690,000*
Revenue from Use of Money and Property	995,522	200,000	260,764
Interest Earnings	*185,507*	*200,000*	*200,000*
Lease Revenue	*810,015*	–	*60,764*
Transfers In	5,554	807,434	807,434
TOTAL REVENUE	**$ 27,077,179**	**$ 28,236,434**	**$ 30,632,449**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 66,832,767**	**$ 62,794,433**	**$ 62,351,443**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 538,730	$ –	$ –
TOTAL CIP EXPENSE	**$ 538,730**	**$ –**	**$ –**
OPERATING EXPENSE			
Personnel Expenses	$ 8,196,045	$ 8,066,191	$ 8,282,758
Fringe Benefits	6,328,615	5,917,008	6,023,361
Supplies	710,981	785,318	903,230
Contracts	10,522,963	11,145,477	11,333,903
Information Technology	703,008	1,089,489	1,193,280
Energy and Utilities	1,480,912	1,419,619	1,413,214
Other Expenses	39,012	16,276	48,836
Transfers Out	2,243,613	1,474,549	1,586,145
Capital Expenditures	683,891	284,910	781,470
Debt Expenses	–	16,256	16,256
Reserves	–	920,000	920,000
TOTAL OPERATING EXPENSE	**$ 30,909,040**	**$ 31,135,093**	**$ 32,502,453**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ 885,806	$ 2,000,000	$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ 885,806**	**$ 2,000,000**	**$ –**

Environmental Services

Revenue and Expense Statement (Non–General Fund)

Refuse Disposal Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
TOTAL EXPENSE	**$ 32,333,575**	**$ 33,135,093**	**$ 32,502,453**
RESERVES			
Continuing Appropriation - CIP	$ 25,533,308	$ 23,533,308	$ 25,033,308
TOTAL RESERVES	**$ 25,533,308**	**$ 23,533,308**	**$ 25,033,308**
BALANCE	**$ 8,965,883**	**$ 6,126,032**	**$ 4,815,682**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 66,832,767**	**$ 62,794,433**	**$ 62,351,443**

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[1]Excludes the City's estimated cost for the closure of the Miramar Landfill of $23.0 million while a total of $45.8 million had been reserved as of Fiscal Year 2014 (per the State's landfill closure/post closure financial assurance requirement) in the Refuse Disposal Fund - Miramar Closure Fund.

[2]Excludes the City's estimated cost of the closure of the Miramar Landfill of $23.3M while a total of $47.1 million has been reserved as of Fiscal Year 2015 (per the State's landfill closure/post closure financial assurance requirement) in the Refuse Disposal Fund - Miramar Closure Fund.

Revenue and Expense Statement (Non–General Fund)

Refuse Disposal Fund - Miramar Closure Fund[1]	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 45,831,624	$ 47,128,900	$ 48,428,900
TOTAL BALANCE AND RESERVES	**$ 45,831,624**	**$ 47,128,900**	**$ 48,428,900**
REVENUE			
Revenue from Use of Money and Property	$ 207,052	$ 500,000	$ 500,000
Interest Earnings	*207,052*	*500,000*	*500,000*
Transfers In	1,017,521	1,000,000	1,000,000
Contribution from the Refuse Disposal Fund	*1,017,521*	*1,000,000*	*1,000,000*
TOTAL REVENUE	**$ 1,224,573**	**$ 1,500,000**	**$ 1,500,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 47,056,198**	**$ 48,628,900**	**$ 49,928,900**
TOTAL EXPENSE	**$ -**	**$ -**	**$ -**
BALANCE	**$ 47,056,198**	**$ 48,628,900**	**$ 49,928,900**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 47,056,198**	**$ 48,628,900**	**$ 49,928,900**

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[1] Entire fund is considered restricted reserve.

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Ethics Commission

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Commission Description

The Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws, which include the City's campaign and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms.

The Commission's mission is:

> ***To preserve public confidence in City government through education, advice, and the prompt and fair enforcement of local government ethics laws***

Goals and Objectives

The following goals and objectives represent the action plan for the Commission:

Goal 1: Educate City officials, City candidates, and lobbyists about the various provisions in the City's governmental ethics laws
The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Provide prompt informal advice via telephone and e-mail
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Conduct live and online training courses on the Ethics Ordinance for City officials
- Conduct live training courses on the Election Campaign Control Ordinance for City candidates

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities
The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws

Ethics Commission

- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

The Commission will move toward accomplishing this goal by focusing on the following objectives:

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Service Efforts and Accomplishments

The Ethics Commission received a total of 56 complaints during Calendar Year 2014 and approved 31 of these matters for formal investigation. The investigations conducted by Commission staff resulted in 26 stipulated settlement agreements involving fines totaling $25,650. With respect to its audit program, the Commission completed the audits of nine candidate committees and one ballot measure committees from the 2012 election cycle.

During Fiscal Year 2015, the Commission continued to make education and outreach a priority. The Commission staff conducted numerous live training sessions for City officials and candidates; responded to hundreds of requests for informal advice; and updated various educational materials, including fact sheets and manuals for candidates, political committees, and lobbyists.

The Commission's legislative activities included proposed amendments to the City's campaign laws to address the duplication of candidate materials in connection with "independent" expenditures and the dissemination of campaign advertisements on credit resulting in the avoidance of laws that require the disclosure of major donors. The City Council approved the amendments proposed by the Commission on October 21, 2014, and the new laws went into effect on January 1, 2015.

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percent of City Officials receiving ethics training within 90 days of assuming office or two year anniversary[1]	N/A	92%	93%	100%
2. Percent of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) answered within 24 hours	N/A	100%	100%	100%
3. Percent of formal advisory opinions issued within 30 days of request	N/A	100%	100%	100%
4. Percent of educational materials updated within 30 days of legislative changes (both State and local)	N/A	100%	100%	100%
5. Percent of complaints reviewed within 30 calendar days	N/A	100%	100%	100%
6. Percent of investigations completed within 180 calendar days	N/A	89%	90%	100%
7. Percent of investigations completed within 360 calendar days	N/A	97%	100%	100%
8. Percent of audits completed[2]	N/A	52%	48%	50%

1. Pursuant to Council Policy 000-04, City Officials (approximately 1,100 unclassified employees, agency employees, board members, and consultants) must receive an initial ethics training within 90 days of assuming office, and on a biennial basis thereafter.
2. Committees are selected for audit every two years, at a random drawing conducted in September of odd-numbered years. Therefore, the target for each fiscal year is to complete 50% of the pending audits.

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Ethics Commission

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	5.00	5.00	**5.00**	0.00
Personnel Expenditures	$ 765,033	$ 727,659	**$ 777,300**	$ 49,641
Non-Personnel Expenditures	156,540	264,203	**271,624**	7,421
Total Department Expenditures	**$ 921,572**	**$ 991,862**	**$ 1,048,924**	**$ 57,062**
Total Department Revenue	**$ 98,036**	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Ethics Commission	$ 921,572	$ 991,862	**$ 1,048,924**	$ 57,062
Total	**$ 921,572**	**$ 991,862**	**$ 1,048,924**	**$ 57,062**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Ethics Commission	5.00	5.00	**5.00**	0.00
Total	**5.00**	**5.00**	**5.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Positions Addition of 1.00 Program Coordinator and 2.00 Program Managers based on department operational needs.	3.00	$ 334,729	$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	44,348	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	7,366	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	55	-
Reduction of Positions Reduction of 1.00 Accountant 2, 1.00 Administrative Aide 2, and 1.00 Senior City Attorney Investigator.	(3.00)	(329,436)	-
Total	**0.00**	**$ 57,062**	**$ -**

Ethics Commission

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 430,725	$ 427,585	**$ 507,586**	$ 80,001
Fringe Benefits	334,308	300,074	**269,714**	(30,360)
PERSONNEL SUBTOTAL	**765,033**	**727,659**	**777,300**	**49,641**
NON-PERSONNEL				
Supplies	$ 6,387	$ 7,779	**$ 8,316**	$ 537
Contracts	117,986	229,862	**229,362**	(500)
Information Technology	18,320	9,445	**16,811**	7,366
Other	3,867	5,000	**5,000**	-
Transfers Out	9,980	11,180	**11,198**	18
Capital Expenditures	-	937	**937**	-
NON-PERSONNEL SUBTOTAL	**156,540**	**264,203**	**271,624**	**7,421**
Total	**$ 921,572**	**$ 991,862**	**$ 1,048,924**	**$ 57,062**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fines Forfeitures and Penalties	$ 98,036	$ -	**$ -**	$ -
Total	**$ 98,036**	**$ -**	**$ -**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000867	Accountant 2	1.00	1.00	**0.00**	$54,059 - $65,333	$ -
20000024	Administrative Aide 2	1.00	1.00	**0.00**	42,578 - 51,334	-
20001220	Executive Director	1.00	1.00	**1.00**	46,966 - 172,744	135,000
20001234	Program Coordinator	0.00	0.00	**1.00**	23,005 - 137,904	51,334
20001222	Program Manager	1.00	1.00	**3.00**	46,966 - 172,744	264,671
20000933	Senior City Attorney Investigator	1.00	1.00	**0.00**	63,794 - 77,314	-
	Adjust Budget To Approved Levels					56,581
FTE, Salaries, and Wages Subtotal		**5.00**	**5.00**	**5.00**		**$ 507,586**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 8,511	$ 8,575	$ 7,501	$ (1,074)
Flexible Benefits	38,551	40,988	52,565	11,577
Insurance	242	-	-	-
Long-Term Disability	3,465	1,471	1,484	13
Medicare	6,208	6,200	6,540	340
Other Post-Employment Benefits	32,525	30,330	29,925	(405)
Retiree Medical Trust	117	117	502	385
Retirement 401 Plan	460	466	-	(466)
Retirement ADC	208,370	182,808	124,712	(58,096)
Retirement Offset Contribution	9	-	-	-
Risk Management Administration	4,828	4,735	5,345	610
Supplemental Pension Savings Plan	20,866	21,054	33,618	12,564

Ethics Commission

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Unemployment Insurance	1,188	842	848	6
Workers' Compensation	8,968	2,488	6,674	4,186
Fringe Benefits Subtotal	**$ 334,308**	**$ 300,074**	**$ 269,714**	**$ (30,360)**
Total Personnel Expenditures			**$ 777,300**	

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Financial Management

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Department Description

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments. Financial Management prepares the proposed and annual budgets in accordance with the City Charter. During the fiscal year, Financial Management monitors the City's revenues and expenditures, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral Actions for both the operating budget and the Capital Improvements Program (CIP). In addition, the Department develops and updates the Five-Year Financial Outlook.

Financial Management is organized into the following functions:

Budget Development and Public Budget Formulation (PBF)

The Budget Development staff coordinates and manages the development and implementation of a responsible and balanced budget. Staff works to streamline the year-long budget process by maintaining and improving the City's budgeting system which includes enhancements to the budgeting application, Public Budget Formulation; working with City departments, seeking expenditure savings, and implementing mayoral objectives.

Financial Planning and Analysis

The Financial Planning and Analysis staff develops and updates the Five-Year Financial Outlook, seeks to identify new revenue sources, and forecasts revenues citywide. Revenue monitoring and forecasting are focused on the major revenue sources, such as property tax, sales tax, and transient occupancy tax. This is achieved by reviewing current-year and historical revenue receipts and factoring in economic trends.

Budget Monitoring

The Budget Monitoring staff monitors the City's annual operating budget. Quarterly reports are produced and presented to City Council to forecast year-end results and aid in adjusting the budget throughout the year to accommodate unforeseen changes in revenues and expenditures in accordance with the City's Budget Policies (Council Policy 000-02). The Quarterly Reports also include a status of reserve levels for the General Fund and other risk management and enterprise funds.

Financial Management

At the close of the fiscal year, Budget Monitoring staff reviews activity citywide and makes adjustments necessary to close the fiscal year with departments and funds in balance, maintaining compliance with the City Charter and Municipal Code.

Funds Management Module

Financial Management staff serves the City as the Business Process Coordinator of the Funds Management Module of SAP. The Funds Management Module is the City's budgetary reporting, monitoring, and control system. This system provides up-to-the-minute reporting of activity and controls spending to be within budgetary limits as approved by City Council. Financial Management staff is responsible for maintaining the system and ensuring data accuracy.

Capital Budget Development and Monitoring

The Capital Budget Development and Monitoring staff develops and monitors the City's Capital Improvements Program (CIP) Budget, which supports construction projects such as street resurfacing, installation of traffic signals and street lights, the replacement of sewer and water pipelines, and the construction and remodeling of City facilities. In addition, staff also supports the development of the City's Consolidated Multi-Year Capital Planning Report.

The Department's mission is:

> ***To develop and monitor the City's annual budget and comprehensive long-range financial forecast through a collective effort; to provide sound fiscal analysis of operating and capital revenues and expenditures; to provide superior customer service; and to adhere to the highest professional standards***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Produce a structurally balanced annual budget
Having a balanced annual budget is mandated by City law. A budget is considered balanced when expenditures are equal to available resources (fund balance and/or revenues). The Department will accomplish this goal by focusing on the following objectives:

- Implement a more efficient budget development application
- Ensure recurring revenues equal or exceed recurring expenditures
- Ensure one-time revenues pay for one-time expenditures
- Always maintain General Fund reserve target of 14%
- Publish the City's Proposed and Adopted Budgets

Goal 2: Provide long-range fiscal planning
The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support City services. The Department will accomplish this goal by focusing on the following objectives:

- Analyze actual revenue receipts and economic trends to forecast major revenues
- Forecast expenditure trends in City departments
- Forecast departmental revenues in collaboration with City departments
- Monitor and update the five-year forecast on a quarterly basis

Goal 3: Monitor spending citywide
Budget monitoring is an essential business practice to identify variances in the spending plan to ensure budgetary control. The Department will accomplish this goal by focusing on the following objectives:

- Adjust budgets throughout the year to accommodate unforeseen changes in revenues and expenditures
- Provide City Council an update of the expenditure forecast at Mid-Year and Year-End to assist in budget decisions

Goal 4: Provide superior customer service

Providing excellent customer service is a goal of every City department whether the customer is a resident, visitor, outside agency, or a City employee from another department. The Department will accomplish this goal by focusing on the following objectives:

- Provide internal training
- Provide accurate and timely fiscal analysis, review, and consultation for Mayoral and Council actions
- Provide monthly and quarterly financial reports to management to assist them in making informed budgetary decisions

Goal 5: Build a sustainable organization through learning and improvement

A key part of building a sustainable organization is to develop a trained workforce and high-performing teams. The Department will accomplish this goal by focusing on the following objectives:

- Support professional growth and development
- Support internal mentoring and coaching programs

Goal 6: Promote the highest ethical standards

Adherence to a stringent ethical standard is the cornerstone of any governmental organization. City residents must be assured that their interests are always the primary concern of department staff. The Department will accomplish this goal by focusing on the following objectives:

- Provide ethics training for management and staff
- Management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percent variance between actual General Fund expenditures and the revised budget at year-end	<3.0%	<2.0%	<3.0%	<3.0%
2. Percent variance between actual General Fund revenue and the revised budget at year-end	<3.0%	<2.5%	<3.0%	<3.0%
3. General Fund reserves (as a percent of total General Fund revenues) compared to goal	<8.0%	14.0%	14.0	14.0%

Service Efforts and Accomplishments

Budget Development

For Fiscal Year 2015, Financial Management developed a balanced budget of $3.70 billion. In addition, Financial Management issued the Fiscal Years 2016-2020 Five-Year Financial Outlook, which serves as a guide for long-range planning and provides the framework for the development of the annual budget. The Outlook incorporated a variety of economic assumptions and new expenditure requirements affecting the City's General Fund revenues and expenditures.

Financial Management

Budget Monitoring

The Department monitors the City's annual operating budget throughout the fiscal year. Quarterly reports are produced and presented to the Budget and Government Efficiency Committee and City Council to forecast year-end results and aid in adjusting the budget throughout the year to address changes in revenues and expenditures. In Fiscal Year 2014, through Financial Management projections of revenue and expenditures, the Mayor was able to provide funding mid-year to purchase on-body cameras for over 100 police officers, extend the May 2014 academy by nine police recruit positions, and pre-fund risk management fund reserves, as well as other priorities.

Fiscal Planning

Beginning in Fiscal Year 2007, the Department has prepared the Five-Year Financial Outlook prior to the start of the budget cycle. Eight new editions have been issued with the latest edition released in November 2014, covering Fiscal Years 2016-2020. The Department will continue to issue annual updated editions of the Financial Outlook at the beginning of each budget cycle to set the framework for the upcoming budget.

User Fees

In Fiscal Year 2009, the Department developed (and Council adopted) a comprehensive Citywide User Fee Policy which defined the method by which fees and charges are set and the extent to which they cover the cost of the services provided. The purpose of this policy is to provide guidelines for the review of City fees and to incorporate best practices to ensure that the City adequately recovers costs for services it provides to the public. A master schedule for all General Fund user fees is posted online for the public.

As required by the Citywide User Fee Policy, the Financial Management Department is leading a comprehensive analysis of the City's General Fund user fees during Fiscal Year 2015. This analysis will review the cost of providing services to ensure fees are accurate and compliant with Proposition 26. Fee adjustments as a result of the comprehensive analysis will be implemented on July 1, 2015 with commencement of Fiscal Year 2016. Additionally, any user fee revenue adjustments associated with the comprehensive analysis will be incorporated in the Fiscal Year 2016 Adopted Budget.

Capital Budget

For Fiscal Year 2015, Financial Management, in conjunction with the Public Works and all asset-owning departments, developed a CIP Budget adding an additional $310.0 million to the City's $6.27 billion CIP Program.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	30.00	30.00	**32.00**	2.00
Personnel Expenditures	$ 3,591,903	$ 3,721,386	**$ 4,004,849**	$ 283,463
Non-Personnel Expenditures	284,306	388,009	**402,565**	14,556
Total Department Expenditures	**$ 3,876,208**	**$ 4,109,395**	**$ 4,407,414**	**$ 298,019**
Total Department Revenue	**$ (583)**	**$ 5,000**	**$ -**	**$ (5,000)**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Financial Management	$ 3,876,208	$ 4,109,395	**$ 4,407,414**	$ 298,019
Total	**$ 3,876,208**	**$ 4,109,395**	**$ 4,407,414**	**$ 298,019**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Financial Management	30.00	30.00	**32.00**	2.00
Total	**30.00**	**30.00**	**32.00**	**2.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Budget Coordinator Addition of 1.00 Budget Coordinator for the Public Budget Formulation (PBF) upgrade and improvements to the Funds Management (FM) module.	1.00	$ 132,479	$ -
Addition of Senior Budget Development Analyst Addition of 1.00 Senior Budget Development Analyst as a result of the Capital Improvements Project (CIP) Growth/ Streets initiative.	1.00	107,225	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	50,725	-
Addition of Training Expenditures Addition of non-personnel expenditures to meet required training standards and for ongoing staff improvement.	0.00	30,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	(1,966)	-

Financial Management

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(9,590)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(10,854)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(5,000)
Total	**2.00**	**$ 298,019**	**$ (5,000)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 2,082,621	$ 2,273,952	**$ 2,465,147**	$ 191,195
Fringe Benefits	1,509,281	1,447,434	**1,539,702**	92,268
PERSONNEL SUBTOTAL	**3,591,903**	**3,721,386**	**4,004,849**	**283,463**
NON-PERSONNEL				
Supplies	$ 31,350	$ 10,754	**$ 20,791**	$ 10,037
Contracts	70,124	74,180	**101,861**	27,681
Information Technology	73,097	196,178	**185,324**	(10,854)
Energy and Utilities	19,717	24,003	**30,139**	6,136
Other	3,002	4,800	**4,800**	-
Transfers Out	87,015	78,094	**59,650**	(18,444)
NON-PERSONNEL SUBTOTAL	**284,306**	**388,009**	**402,565**	**14,556**
Total	**$ 3,876,208**	**$ 4,109,395**	**$ 4,407,414**	**$ 298,019**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ (700)	$ 5,000	**$ -**	$ (5,000)
Other Revenue	117	-	**-**	-
Total	**$ (583)**	**$ 5,000**	**$ -**	**$ (5,000)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	**1.00**	$42,578 - $51,334	$ 48,149
20001035	Associate Budget Development Analyst	10.00	11.00	**10.00**	59,467 - 71,864	546,229
20001101	Department Director	1.00	1.00	**1.00**	59,155 - 224,099	170,000
20001168	Deputy Director	2.00	2.00	**1.00**	46,966 - 172,744	146,000
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	51,876
90001073	Management Intern - Hourly	1.00	1.00	**1.00**	24,274 - 29,203	24,274
20001234	Program Coordinator	0.00	4.00	**6.00**	23,005 - 137,904	630,000

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001036	Senior Budget Development Analyst	10.00	9.00	**11.00**	65,291 - 78,936	843,086
20001037	Supervising Budget Development Analyst	4.00	0.00	**0.00**	73,445 - 88,982	-
	Budgeted Vacancy Savings					(59,467)
	Overtime Budgeted					65,000
FTE, Salaries, and Wages Subtotal		**30.00**	**30.00**	**32.00**		**$ 2,465,147**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 29,863	$ 34,899	$ 30,494	$ (4,405)
Flexible Benefits	199,670	209,883	274,676	64,793
Insurance	226	-	-	-
Long-Term Disability	16,646	7,599	7,895	296
Medicare	30,690	32,030	34,807	2,777
Other Post-Employment Benefits	166,904	163,782	179,550	15,768
Retiree Medical Trust	1,105	977	2,022	1,045
Retirement 401 Plan	2,664	1,895	3,249	1,354
Retirement ADC	891,335	860,591	813,587	(47,004)
Retirement Offset Contribution	64	-	-	-
Risk Management Administration	24,793	25,569	32,070	6,501
Supplemental Pension Savings Plan	99,712	97,667	129,001	31,334
Unemployment Insurance	5,710	4,354	4,510	156
Workers' Compensation	39,900	8,188	27,841	19,653
Fringe Benefits Subtotal	**$ 1,509,281**	**$ 1,447,434**	**$ 1,539,702**	**$ 92,268**
Total Personnel Expenditures			**$ 4,004,849**	

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Fire-Rescue

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Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.3 million, Fire-Rescue operates 47 fire stations, an air operations base, two 911 communications center, a training facility, 9 permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Department's mission is:

> ***To serve the community of San Diego by providing the highest level of emergency/rescue services, hazard prevention, and safety education ensuring the protection of life, property, and the environment***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain the resources necessary for rapid response in emergency situations
Delivery of emergency service is conditioned on the need for rapid response. To measure this, performance indicators have been developed to identify emergency incident response time goals to keep fires contained, render effective medical assistance, and ensure fire and other emergency prevention measures are met. The Department will accomplish this goal by focusing on the following:

- Quickly and safely respond to all requests for emergency service
- Put the resources in place to save lives, property, and preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires

Fire-Rescue

Goal 2: Ensure effective leadership for the efficient provision of fire-rescue services

In order to provide effective emergency service delivery, resources necessary to provide that service have to be identified, procured, maintained, and replaced. This requires monitoring of service demand levels and an ongoing program needs assessment. Through this, the development of budgetary priorities and fiscally sound practices can be provided to the Fire Chief and leadership team. The Department will accomplish this goal by focusing on the following:

- Identify needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

The primary mission of the Fire-Rescue Department is to deliver exceptional emergency and non-emergency services to the community. In order to meet service expectations service levels need be identified, programs developed to meet these needs, and monitoring of performance be conducted. The Department will accomplish this goal by focusing on the following:

- Exceed customer expectations by treating each customer transaction with responsiveness, competency, and respect
- Effectively manage the City's Emergency Medical Services contract

Goal 4: Develop and maintain a skilled fire-rescue workforce

The Department's success relies upon the development of a skilled and dedicated workforce. To accurately identify the needs of, and provide exceptional service to, all segments of the community, the Department must reflect the makeup of the community. The Department will accomplish this goal by focusing on the following:

- Provide a comprehensive training program for employees in order to reduce the incidence of occupational injury and illness, reduce cost, and maintain mission readiness
- Recruit and retain a workforce that is qualified and mirrors the diversity of the community served

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Cost/Loss Index (budget per capita + fire loss per capita)	<$190	<$190	<$190	<$190
2. Percent of time the first-due unit arrives (within 7:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to treat medical patients and control small fires	90%	70%[1]	73%[1]	90%
3. Percent of time that a multiple-unit response of at least 17 personnel arrives (within 10:30 minutes/seconds from the time of the 911 call receipt in fire dispatch) to confine fires near the room of origin, keep wild land fires to under 3 acres when noticed promptly, and treat up to 5 medical patients at once	90%	70%[1]	73%[1]	90%
4. Percent of time the First Responder (SDFD only) meets the response time standard for the most serious medical incidents, Priority Level 1 Calls (goal is to arrive in ≤8 minutes, 90% of the time)	90%	86%	87%	90%
5. Percent of structure fires confined to area/room of origin	80%	81%	80%	80%
6. Percent of vegetation fire confined to three acres[2] or less	N/A	N/A	N/A	90%
7. Ratio of drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:24M	0:24M	0:26M	0:24M
8. Firefighters per 1,000 population	0.71	0.65	0.65	0.71
9. Lifeguards per 1,000 population	0.11	0.11	0.12	0.11
10. Percent of time the EMS Provider meets the response time standard for the most serious medical incidents, Priority Level 1 Calls (to arrive in ≤12 minutes, 90% of the time)	N/A	98%	92%	90%
11. Percent of time the EMS Provider meets the response time standard for Urgent Priority Level 3 Calls (to arrive in ≤15 minutes, 90% of the time)[3]	N/A	97%	99%	90%
12. Percent of time the EMS Provider meets the response time standard for non-emergency Priority Level 4 Calls (to arrive in ≤30 minutes, 90% of the time)	N/A	100%	90%	90%
13. Percent of privately-owned parcels subject to brush management regulation inspected for compliance annually	36%	38%	20%	36%

1. The Department's inability to meet response time goals is a direct result of an insufficient number of geographically distributed fire stations to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's fire station deployment plan conducted in 2011 identified 19 communities where additional fire stations are needed to achieve compliance.
2. New measurement for Fiscal Year 2016. Prior year data is not available.
3. Agreement does not break out Level 3 and Level 4 response time measures for compliance or penalty purposes. These are reported for informational purposes only.

Fire-Rescue

Service Efforts and Accomplishments

From July 1, 2014, through January 31, 2015, Fire-Rescue resources responded to 83,462 emergency incidents. Emergency incident types include fires, medical aids and transports, helicopter rescues, explosive device calls, hazardous materials, extrications, high-angle rescues, confined-space rescues, cliff rescues, and boat and water rescues.

In Fiscal Year 2015, the Fire-Rescue Department continued to make progress with the Five-Year Implementation Plan adopted by Council to address the findings and recommendations of the Citygate Standards of Response Coverage Deployment Study. Four key elements were completed: (1) Fast Response Squad pilot program was implemented; (2) Temporary Skyline Fire Station 51 was placed in service; (3) New station alerting system was installed in all fire stations; (4) Fire Station 45 was completed in Mission Valley; (5) The Department will continue to work with City management to complete the Implementation Plan.

The Department is anticipating Deferred Capital Bond 3 (DC3) funding to be released before Fiscal Year 2016, which will start numerous new construction and infrastructure repair projects. Other projects not affected by DC3 funding continue to move forward. The Skyline temporary station (Station 51) is scheduled to open April 2015. The permanent station in Mission Valley (Station 45) is scheduled for completion in July 2015. The new Bayside station (Station 2) is fully funded, and Civic San Diego is in the process of awarding a contractor to begin the project. Efforts will continue to the City's Fire and Lifeguard stations including several new fire stations identified as priority needs in the Citygate Standards of Response Coverage Deployment Study.

The San Diego Fire-Rescue Department managed a grant portfolio of approximately $4.1 million in Fiscal Year 2015. This included an award of $1.2 million from FEMA to fund the Urban Search and Rescue team and funding for one lifeguard sergeant to fill a Regional Maritime Planner position. The Fire-Rescue Communications Division continued to provide dispatch services to five municipalities. The state-of-the-art Fire Station Alerting project was completed in all fire stations and now provides a reliable method to alert all responders to emergencies.

The State's 911 office approved a geo-diverse, hosted 911 phone system between the Fire, Police and Lifeguard Communication Centers which will be fully installed in the spring of 2015. This system will bring the latest technologies into the dispatch center and prepare the department for multimedia platforms of the future. The Department also continues with the Request for Proposal (RFP) process for the Public Safety CAD system in conjunction with the San Diego Police Department. As of December 31, 2014 over 16 million people visited City beaches. Lifeguards performed 3,963 water rescues, 2,829 medical aids, over 267,460 preventative actions, and 48 cliff rescues, as well as responded to 296 boating-related incidents.

The Lifeguard Division's new multi-purpose rescue vessel (Fire Boat) is under construction and is scheduled to be completed May 2015. Additionally, Pierce Manufacturing has completed construction on a new Lifeguard cliff rescue vehicle and Lifeguards will take delivery in February 2015. The City is in the fourth year of its partnership with Toyota, who provides 34 emergency vehicles in exchange for certain specified marketing rights and benefits. The partnership is valued at approximately $1.0 Million over a four year period. The Lifeguard Division Five Year Needs Assessment was presented to City Council in February 2014. Issues identified in this assessment address staffing and equipment needs to strengthen emergency operations, administrative support, special operations, and lifeguard training. Three elements of the Needs Assessment were addressed in the Fiscal Year 2015 budget. The conversion of the Carpenter Shed into a locker room and sleep quarters funding for the addition of one daily Lifeguard III 24-hour shift at the BSU and funding for one Lifeguard III at Wind-n-Sea in the summer months and at the BSU in the non-summer months.

The Junior Lifeguard/Outreach Section reached over 5,000 youth with the "Waterproofing San Diego" initiative, Learn-to-Swim-for-Free, and Bridge to the Beach/Pool Programs. Examples of this success include a Bridge to the Beach event in June 2014 serving over 500 students from King-Chavez and Hage elementary schools.

Training opportunities continue to be provided to all Fire Prevention personnel. Over the last two and a half years, a total of 243 trainings have been provided with 55 being provided in the first half of Fiscal Year 2015. This is a marked increase from previous years.

The Night Inspection Detail Program resumed in Fiscal Year 2015. Night detail inspections primarily occur on weekends and at night, and monitor bar and nightclub overcrowding conditions citywide.

The Fire Company Inspection Program (FCIP) completed 99 percent of assigned inspections in Fiscal Year 2014. CEDMAT completed 4,159 inspections in Fiscal Year 2014 with 13 inspectors. There has been a 47% increase in inspections and a 36% increase in revenue.

The City negotiated a one-year EMS contract with Rural Metro Ambulance through June 30, 2015. As a result of legal challenges and delays at the state level with a new RFP process, the City is in negotiations for another contract extension.

A comprehensive unit activity and incident response study was completed evaluating the impact of deploying Mobile Operation Detail (MOD) units in the Gaslamp area of downtown during peak times. San Diego Project Heartbeat (SDPHB) deployed approximately 420 new Automatic External Defibrillators in public locations/buildings, provided CPR familiarization training for approximately 450 citizens, and certified nearly 540 people in CPR. All AEDs were geolocated and an agreement entered into with PulsePoint to immediately send CPR call information along with the nearest AED location to citizens with the app on their mobile device.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	1,197.52	1,203.97	**1,202.21**	(1.76)
Personnel Expenditures	$ 197,772,936	$ 190,090,804	**$ 196,218,966**	$ 6,128,162
Non-Personnel Expenditures	40,685,027	43,166,744	**46,711,508**	3,544,764
Total Department Expenditures	**$ 238,457,963**	**$ 233,257,548**	**$ 242,930,474**	**$ 9,672,926**
Total Department Revenue	**$ 43,327,760**	**$ 40,562,433**	**$ 39,932,533**	**$ (629,900)**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administrative Operations	$ 7,585,227	$ 6,900,851	**$ 6,663,767**	$ (237,084)
Communications	11,080,025	11,656,045	**13,423,295**	1,767,250
Emergency Medical Services-Fire	506,959	612,697	**735,167**	122,470
Emergency Operations	173,427,159	164,608,400	**170,861,304**	6,252,904
Fire Prevention	7,123,986	5,815,944	**7,136,297**	1,320,353
Lifeguard Services	20,360,855	19,710,925	**20,965,453**	1,254,528
Logistics	2,935,211	3,126,274	**3,240,685**	114,411
Special Operations	2,042,103	6,102,265	**6,077,485**	(24,780)
Total	**$ 225,061,525**	**$ 218,533,401**	**$ 229,103,453**	**$ 10,570,052**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administrative Operations	36.00	35.00	**36.00**	1.00
Communications	52.00	57.33	**57.33**	0.00
Emergency Medical Services-Fire	3.00	3.00	**3.00**	0.00
Emergency Operations	842.00	827.00	**829.00**	2.00
Fire Prevention	49.00	49.00	**49.00**	0.00
Lifeguard Services	161.52	161.64	**164.88**	3.24
Logistics	11.00	11.00	**11.00**	0.00
Special Operations	11.00	27.00	**21.00**	(6.00)
Total	**1,165.52**	**1,170.97**	**1,171.21**	**0.24**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Bayside Fire Station Adjustment to reflect the transfer to the Bayside Fire Station CIP project.	0.00	$ 5,000,000	$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	3,484,888	-

Fire-Rescue

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Eastside Mission Valley Fire Station Addition of overtime and non-personnel expenditures associated with the opening of the permanent Fire Station 45 in Eastside Mission Valley.	0.00	1,711,410	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,237,764	-
Fast Response Squad Program Addition of overtime and non-personnel expenditures for the continuation of the Fast Response Squad in Encanto and for an additional Fast Response Squad in University subject to meet and confer with City's impacted labor organizations.	0.00	1,209,683	-
Addition of Two Fire Academies Addition of overtime and non-personnel expenditures for two additional Fire Academies in Fiscal Year 2016.	0.00	1,064,413	-
Skyline Temporary Fire Station Annualization of overtime expenditures to support the operation of the Skyline Temporary Fire Station for a full year in Fiscal Year 2016.	0.00	773,205	-
Personal Protective Equipment Addition of non-personnel expenditures for the replacement of aging personal protective equipment for current fire suppression personnel.	0.00	632,200	-
Lifeguard Vessel Replacement Plan Addition of non-personnel expenditures for the replacement of Lifeguard Division's vessels.	0.00	436,661	-
Rescue Tools and Safety Equipment Addition of non-personnel expenditures for the replacement of aging rescue tools and safety equipment on fire apparatus.	0.00	233,060	-
Advanced Lifeguard Academy Addition of 2.88 Lifeguard 1s and associated non-personnel expenditures for an advanced lifeguard academy.	2.88	232,438	-
Mobile Operations Detail Team Addition of overtime expenditures for the Mobile Operations Detail (MOD) team to address the increase in emergency incidents and need to provide rapid emergency medical response in the Gaslamp area.	0.00	112,087	-
Exhaust Extraction Systems Addition of non-personnel expenditures for the repair or replacement of exhaust extraction systems at Fire-Rescue facilities.	0.00	50,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.36	49,251	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	30,000	-
Reduction of Storekeeper 1 Reduction of 1.00 Storekeeper 1 as a result of department efficiencies.	(1.00)	(57,806)	-
Reduction of Fire Helicopter Pilots Reduction of 2.00 vacant Fire Helicopter Pilots with no impact on Fire Helicopter service levels.	(2.00)	(235,414)	-
Fire Apparatus Vehicles Reduction of non-personnel expenditures as a result of the end of the fire apparatus lease.	0.00	(892,951)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,537,323)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(2,963,514)	(2,083,665)
Services to the Port of San Diego Addition of revenue for fire and medical services provided to the San Diego Unified Port District.	0.00	-	584,571
Urban Area Security Initiative Grant Revenue Increase in revenue due to anticipated Urban Area Security Initiative Grant reimbursement for labor costs.	0.00	-	311,300
Ambulance Fuel Reimbursement Addition of revenue associated with ambulance fuel reimbursement as result of increased usage.	0.00	-	306,918
Safety Sales Tax Revenue Addition of revenue associated with an increase in Safety Sales Tax revenue.	0.00	-	244,879
One-Time Revenue Adjustment Increase in revenue associated with paramedic rotations on ambulance apparatus.	0.00	-	201,048
Fire Dispatch Service Increase in revenue associated with Fire Dispatch service to other cities.	0.00	-	46,751
Air Operations and Rescue Services Addition of revenue associated with contractual Air Operations/Rescue services provided to the County of San Diego.	0.00	-	40,000
Emergency Medical Services Revenue Transfer Reduction of revenue due to the transfer of Emergency Medical Services Fund balance from the Fire/Emergency Medical Services Transport Fund into the General Fund.	0.00	-	(282,353)
Total	**0.24**	**$ 10,570,052**	**$ (630,551)**

Fire-Rescue

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 112,137,421	$ 111,989,387	**$ 117,413,772**	$ 5,424,385
Fringe Benefits	80,074,187	73,112,647	**74,242,373**	1,129,726
PERSONNEL SUBTOTAL	**192,211,608**	**185,102,034**	**191,656,145**	**6,554,111**
NON-PERSONNEL				
Supplies	$ 3,442,107	$ 3,350,383	**$ 3,859,190**	$ 508,807
Contracts	14,321,274	14,790,798	**12,953,231**	(1,837,567)
Information Technology	2,813,564	3,420,181	**4,668,439**	1,248,258
Energy and Utilities	4,201,311	4,787,662	**4,730,270**	(57,392)
Other	138,717	154,660	**154,660**	-
Transfers Out	6,516,270	5,149,627	**9,380,500**	4,230,873
Capital Expenditures	334,457	499,121	**524,778**	25,657
Debt	1,082,217	1,278,935	**1,176,240**	(102,695)
NON-PERSONNEL SUBTOTAL	**32,849,916**	**33,431,367**	**37,447,308**	**4,015,941**
Total	**$ 225,061,525**	**$ 218,533,401**	**$ 229,103,453**	**$ 10,570,052**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 20,328,334	$ 16,413,921	**$ 15,312,544**	$ (1,101,377)
Licenses and Permits	934,300	411,000	**411,000**	-
Other Revenue	2,182,205	646,000	**1,006,000**	360,000
Property Tax Revenue	685	-	**-**	-
Rev from Federal Agencies	-	500,000	**500,000**	-
Rev from Other Agencies	817,896	163,000	**311,300**	148,300
Transfers In	7,135,586	8,900,656	**8,863,182**	(37,474)
Total	**$ 31,399,006**	**$ 27,034,577**	**$ 26,404,026**	**$ (630,551)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	0.00	**0.00**	$31,491 - $37,918	$ -
20000012	Administrative Aide 1	1.00	1.00	**1.00**	36,962 - 44,533	41,193
20000024	Administrative Aide 2	6.00	7.00	**7.00**	42,578 - 51,334	340,210
20000065	Air Operations Chief	1.00	1.00	**1.00**	82,722 - 100,110	100,110
20001119	Assistant Fire Chief	2.00	2.00	**2.00**	31,741 - 173,971	303,430
20000075	Assistant Fire Marshal	1.00	0.00	**0.00**	82,722 - 100,110	-
20000076	Assistant Fire Marshal-Civilian	1.00	1.00	**1.00**	82,722 - 100,110	100,110
20001188	Assistant to the Fire Chief	1.00	1.00	**1.00**	46,966 - 172,744	114,113
20000311	Associate Department Human Resources Analyst	2.00	2.00	**2.00**	54,059 - 65,333	127,587
20000119	Associate Management Analyst	3.00	3.00	**3.00**	54,059 - 65,333	195,999
20000201	Building Maintenance Supervisor	1.00	1.00	**1.00**	61,859 - 74,797	61,859
20000224	Building Service Technician	1.00	1.00	**1.00**	33,322 - 39,666	36,804
20000539	Clerical Assistant 2	13.00	13.00	**13.00**	29,931 - 36,067	461,024
20000306	Code Compliance Officer	7.00	7.00	**7.00**	37,232 - 44,803	311,381

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000617	Construction Estimator	2.00	2.00	**1.00**	53,706 - 64,958	62,629
20001189	Deputy Fire Chief	8.00	8.00	**8.00**	46,966 - 172,744	1,061,434
90000386	Dispatcher 2 - Hourly	0.00	2.33	**2.33**	37,440 - 45,178	87,235
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	52,666
20000446	Fire Battalion Chief	26.00	26.00	**26.00**	82,722 - 100,110	2,602,881
20000452	Fire Captain	1.00	1.00	**1.00**	70,970 - 85,904	85,904
20000449	Fire Captain	209.00	209.00	**209.00**	70,970 - 85,904	17,890,349
20000450	Fire Captain-Metro Arson Strike Team	3.00	3.00	**3.00**	70,970 - 85,904	257,712
20001125	Fire Chief	1.00	1.00	**1.00**	59,155 - 224,099	164,998
20001242	Fire Dispatch Administrator	1.00	1.00	**1.00**	57,782 - 69,784	69,784
20000510	Fire Dispatch Supervisor	6.00	6.00	**6.00**	47,424 - 57,262	339,078
20000460	Fire Dispatcher	35.00	35.00	**35.00**	41,246 - 49,795	1,681,941
20000454	Fire Engineer	198.00	198.00	**198.00**	61,589 - 74,464	14,318,835
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	**3.00**	61,589 - 74,464	223,389
20000457	Fire Fighter 2	339.00	339.00	**305.00**	52,520 - 63,378	18,187,534
20001245	Fire Fighter 3	66.00	66.00	**100.00**	55,141 - 66,539	6,631,104
20000066	Fire Helicopter Pilot	6.00	6.00	**4.00**	70,970 - 85,904	343,616
20000475	Fire Prevention Inspector 2	16.00	18.00	**19.00**	61,589 - 74,464	1,397,846
20000476	Fire Prevention Inspector 2-Civilian	11.00	10.00	**9.00**	61,589 - 74,464	666,825
20000477	Fire Prevention Supervisor	2.00	2.00	**2.00**	70,970 - 85,904	156,874
20000478	Fire Prevention Supervisor-Civilian	3.00	3.00	**3.00**	70,970 - 85,904	256,443
20000290	Information Systems Analyst 2	4.00	6.00	**6.00**	54,059 - 65,333	346,902
20000292	Information Systems Analyst 2	1.00	0.00	**0.00**	54,059 - 65,333	-
20000293	Information Systems Analyst 3	2.00	3.00	**3.00**	59,363 - 71,760	190,486
20000998	Information Systems Analyst 4	1.00	1.00	**1.00**	66,768 - 80,891	80,891
20000536	Intermediate Stenographer	1.00	1.00	**1.00**	32,094 - 38,813	38,231
90000603	Lifeguard 1 - Hourly	59.52	54.64	**57.88**	33,758 - 40,560	2,140,543
20000606	Lifeguard 2	59.00	59.00	**59.00**	49,150 - 59,488	3,430,731
20000619	Lifeguard 3	13.00	18.00	**18.00**	54,184 - 65,541	1,145,667
20001232	Lifeguard Chief	1.00	1.00	**1.00**	46,966 - 172,744	120,461
20000604	Lifeguard Sergeant	19.00	19.00	**19.00**	59,363 - 71,739	1,358,595
20000622	Marine Mechanic	1.00	1.00	**1.00**	44,366 - 53,206	53,206
20000599	Marine Safety Captain	1.00	1.00	**1.00**	86,133 - 103,958	103,958
20000601	Marine Safety Lieutenant	4.00	4.00	**4.00**	71,552 - 86,403	342,490
20000445	Motive Service Technician	1.00	1.00	**1.00**	34,195 - 40,976	40,976
20000680	Payroll Specialist 2	3.00	3.00	**4.00**	34,611 - 41,787	149,417
20000173	Payroll Supervisor	1.00	1.00	**1.00**	39,686 - 48,069	46,428
20001222	Program Manager	2.00	2.00	**2.00**	46,966 - 172,744	197,581
20000760	Project Assistant	0.00	0.00	**1.00**	57,866 - 69,722	69,722
20000763	Project Officer 2	1.00	1.00	**1.00**	76,794 - 92,851	92,851

Fire-Rescue

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
20000784	Public Information Officer	1.00	1.00	**0.00**	43,514 -	52,707	-
20000869	Senior Account Clerk	1.00	1.00	**1.00**	36,067 -	43,514	41,917
20000927	Senior Clerk/Typist	2.00	2.00	**2.00**	36,067 -	43,514	86,158
20000400	Senior Drafting Aide	0.00	1.00	**1.00**	44,429 -	53,706	49,170
20000015	Senior Management Analyst	2.00	2.00	**2.00**	59,363 -	71,760	143,520
20000916	Senior Public Information Officer	1.00	1.00	**1.00**	54,059 -	65,333	65,333
20000955	Storekeeper 1	1.00	1.00	**0.00**	34,611 -	41,517	-
20000313	Supervising Department Human Resources Analyst	1.00	1.00	**1.00**	66,768 -	80,891	80,891
20000970	Supervising Management Analyst	2.00	2.00	**2.00**	66,768 -	80,891	147,659
20000756	Word Processing Operator	2.00	2.00	**2.00**	31,491 -	37,918	71,854
	'D' Div Pay						48,108
	Air Operations Pay						89,155
	Airport Transfer						52,194
	Annual Pump Testing						88,077
	Battalion Medical Off						84,360
	Bilingual - Dispatcher						10,192
	Bilingual - Regular						23,296
	Bilingual Pay Fire						159,888
	Breathing Apparatus Rep						39,528
	Budgeted Vacancy Savings						(4,684,562)
	Cliff Rescue Inst Pay						39,063
	Dispatch Cert Pay						4,362
	Dispatcher Training						8,106
	Dive Team Pay						95,142
	EMS Speciality Pay						77,833
	Emergency Medical Tech						5,500,836
	Explosive Ord Sqd						89,812
	Fire Admin Assign						739,629
	Hazardous Mat. Squad						203,469
	Hose Repair						94,232
	K-9 Handler Fire						8,018
	Ladder Repair						92,347
	Metro Arson Strike Team						24,054
	Night Shift Pay						69,931
	Overtime Budgeted						29,942,071
	Paramedic Pay						2,172,856
	Paramedic Splty Pay						493,579
	Small Eq Repair						43,024
	Split Shift Pay						4,362
	Star Team Paramedic						62,342
	Termination Pay Annual Leave						1,434,578
	Urban Search & Rescue						235,355

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Vacation Pay In Lieu					700,000
FTE, Salaries, and Wages Subtotal		**1,165.52**	**1,170.97**	**1,171.21**		**$ 117,413,772**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 1,582,786	$ 1,602,134	$ 1,328,236	$ (273,898)
Flexible Benefits	8,517,053	9,510,186	11,279,836	1,769,650
Insurance	317	-	-	-
Long-Term Disability	608,719	251,190	245,891	(5,299)
Medicare	1,421,435	1,085,951	1,126,490	40,539
Other Post-Employment Benefits	6,568,173	6,266,178	6,176,520	(89,658)
Retiree Medical Trust	1,556	1,106	3,326	2,220
Retirement 401 Plan	3,401	2,967	3,662	695
Retirement ADC	51,960,094	46,119,278	45,452,592	(666,686)
Retirement DROP	456,519	451,019	452,562	1,543
Retirement Offset Contribution	2,006	-	-	-
Risk Management Administration	974,428	978,251	1,103,208	124,957
Supplemental Pension Savings Plan	1,454,071	1,546,704	1,742,704	196,000
Unemployment Insurance	201,018	143,808	140,488	(3,320)
Unused Sick Leave	(50)	-	-	-
Workers' Compensation	6,322,661	5,153,875	5,186,858	32,983
Fringe Benefits Subtotal	**$ 80,074,187**	**$ 73,112,647**	**$ 74,242,373**	**$ 1,129,726**
Total Personnel Expenditures			**$ 191,656,145**	

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fire and Lifeguard Facilities Fund	$ 1,399,719	$ 1,425,931	**$ 1,426,582**	$ 651
Total	**$ 1,399,719**	**$ 1,425,931**	**$ 1,426,582**	**$ 651**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 651	$ -
Revised Revenue Addition of revenue to reflect Fiscal Year 2016 projections for Safety Sales Tax.	0.00	-	651
Total	**0.00**	**$ 651**	**$ 651**

Fire-Rescue

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 21,507	$ 46,212	**$ 46,212**	$ -
Transfers Out	1,378,211	1,379,719	**1,380,370**	651
NON-PERSONNEL SUBTOTAL	**1,399,719**	**1,425,931**	**1,426,582**	**651**
Total	**$ 1,399,719**	**$ 1,425,931**	**$ 1,426,582**	**$ 651**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Transfers In	$ 1,380,219	$ 1,379,719	**$ 1,380,370**	$ 651
Rev from Money and Prop	823	-	**-**	-
Total	**$ 1,381,042**	**$ 1,379,719**	**$ 1,380,370**	**$ 651**

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fire/Emergency Medical Services Transport Program Fund	$ 11,421,097	$ 12,702,437	**$ 11,804,660**	$ (897,777)
Total	**$ 11,421,097**	**$ 12,702,437**	**$ 11,804,660**	**$ (897,777)**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Emergency Medical Services	31.00	32.00	**30.00**	(2.00)
Total	**31.00**	**32.00**	**30.00**	**(2.00)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Quality Management Coordinator Addition of 1.00 Quality Management Coordinator to review medical aid response performance.	1.00	$ 107,913	$ -
Training Equipment Addition of non-personnel expenditures to purchase training manikins, trauma bags, airway bags and other Emergency Medical Services training equipment.	0.00	55,000	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(75,000)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(77,544)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(86,973)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(148,189)	-
Emergency Medical Services Revenue Transfer Reduction of expenditures due to the transfer of Emergency Medical Services Fund balance from the Fire/Emergency Medical Services Transport Fund into the General Fund.	0.00	(282,353)	-
Reduction of Fire Captains Reduction of 3.00 Fire Captains associated with the Emergency Medical Services Rotation Program.	(3.00)	(390,631)	-
Total	**(2.00)**	**$ (897,777)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 3,122,443	$ 3,221,220	**$ 2,876,534**	$ (344,686)
Fringe Benefits	2,345,569	1,641,092	**1,554,871**	(86,221)
PERSONNEL SUBTOTAL	**5,468,013**	**4,862,312**	**4,431,405**	**(430,907)**
NON-PERSONNEL				
Supplies	$ 175,048	$ 100,627	**$ 209,127**	$ 108,500
Contracts	1,442,424	1,896,364	**1,766,489**	(129,875)
Information Technology	52,789	143,639	**66,095**	(77,544)
Energy and Utilities	3,489	28,688	**28,688**	-
Other	47,094	42,710	**42,710**	-
Transfers Out	4,200,005	5,394,797	**5,076,846**	(317,951)
Capital Expenditures	32,235	233,300	**183,300**	(50,000)
NON-PERSONNEL SUBTOTAL	**5,953,084**	**7,840,125**	**7,373,255**	**(466,870)**
Total	**$ 11,421,097**	**$ 12,702,437**	**$ 11,804,660**	**$ (897,777)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 9,909,314	$ 11,552,358	**$ 11,552,358**	$ -
Other Revenue	1,057	-	**-**	-
Transfers In	15,000	-	**-**	-
Rev from Money and Prop	15,506	-	**-**	-
Total	**$ 9,940,877**	**$ 11,552,358**	**$ 11,552,358**	**$ -**

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	**1.00**	$42,578 - $51,334	$ 46,274
20001189	Deputy Fire Chief	1.00	1.00	**1.00**	46,966 - 172,744	140,300
20000509	Emergency Medical Technician	1.00	1.00	**1.00**	26,437 - 31,907	26,437
20000446	Fire Battalion Chief	1.00	1.00	**1.00**	82,722 - 100,110	100,110
20000449	Fire Captain	4.00	4.00	**1.00**	70,970 - 85,904	85,904
20000457	Fire Fighter 2	14.00	14.00	**14.00**	52,520 - 63,378	746,138
20000496	Paramedic 2	5.00	5.00	**5.00**	44,970 - 54,288	271,443
20001196	Paramedic Coordinator	0.00	1.00	**1.00**	23,005 - 137,904	90,000
20001222	Program Manager	1.00	1.00	**1.00**	46,966 - 172,744	85,000
20001126	Quality Management Coordinator	2.00	2.00	**3.00**	23,005 - 137,904	306,666
20000015	Senior Management Analyst	1.00	1.00	**1.00**	59,363 - 71,760	71,760
	Bilingual - Regular					1,456
	Emergency Medical Tech					102,300
	Fire Admin Assign					53,696
	Overtime Budgeted					519,816
	Paramedic Pay					33,258
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					11,148
FTE, Salaries, and Wages Subtotal		**31.00**	**32.00**	**30.00**		**$ 2,876,534**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 46,548	$ 30,685	$ 24,535	$ (6,150)
Flexible Benefits	237,614	369,108	387,061	17,953
Long-Term Disability	16,153	7,703	6,487	(1,216)
Medicare	34,627	30,158	29,536	(622)
Other	281,023	-	-	-
Other Post-Employment Benefits	178,748	194,112	179,550	(14,562)
Retiree Medical Trust	46	-	649	649
Retirement ADC	1,275,907	605,712	552,149	(53,563)
Retirement DROP	16,512	14,818	6,834	(7,984)
Retirement Offset Contribution	12	-	-	-
Risk Management Administration	26,899	30,304	32,070	1,766
Supplemental Pension Savings Plan	45,985	132,455	136,647	4,192
Unemployment Insurance	5,537	4,411	3,707	(704)
Unused Sick Leave	1	-	-	-
Workers' Compensation	179,960	221,626	195,646	(25,980)
Fringe Benefits Subtotal	**$ 2,345,569**	**$ 1,641,092**	**$ 1,554,871**	**$ (86,221)**
Total Personnel Expenditures			**$ 4,431,405**	

Junior Lifeguard Program Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administrative Operations	$ -	$ -	**$ 991**	$ 991
Lifeguard Services	575,623	595,779	**594,788**	(991)
Total	**$ 575,623**	**$ 595,779**	**$ 595,779**	**$ -**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Lifeguard Services	1.00	1.00	**1.00**	0.00
Total	**1.00**	**1.00**	**1.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 4,958	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	953	-
Revised Expenditures Reduction of non-personnel expenditures associated with the Junior Lifeguard Program.	0.00	(5,911)	-
Total	**0.00**	**$ -**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 50,054	$ 71,760	**$ 71,760**	$ -
Fringe Benefits	43,261	54,698	**59,656**	4,958
PERSONNEL SUBTOTAL	**93,315**	**126,458**	**131,416**	**4,958**
NON-PERSONNEL				
Supplies	$ 33,166	$ 22,043	**$ 26,400**	$ 4,357
Contracts	445,479	447,168	**431,789**	(15,379)
Information Technology	3,663	-	**-**	-
Energy and Utilities	-	72	**183**	111
Transfers Out	-	38	**991**	953
Capital Expenditures	-	-	**5,000**	5,000
NON-PERSONNEL SUBTOTAL	**482,308**	**469,321**	**464,363**	**(4,958)**
Total	**$ 575,623**	**$ 595,779**	**$ 595,779**	**$ -**

Fire-Rescue

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 602,835	$ 595,779	**$ 595,779**	$ -
Transfers In	4,000	-	**-**	-
Total	**$ 606,835**	**$ 595,779**	**$ 595,779**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000630	Organization Effectiveness Specialist 3	1.00	1.00	**1.00**	$59,363 - $71,760	$ 71,760
FTE, Salaries, and Wages Subtotal		**1.00**	**1.00**	**1.00**		**$ 71,760**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 1,516	$ 2,153	$ 2,153	$ -
Flexible Benefits	5,424	8,079	10,028	1,949
Long-Term Disability	408	247	236	(11)
Medicare	775	1,041	1,041	-
Other Post-Employment Benefits	4,574	6,066	5,985	(81)
Retirement ADC	27,514	33,785	35,794	2,009
Risk Management Administration	675	947	1,069	122
Supplemental Pension Savings Plan	1,213	2,153	2,153	-
Unemployment Insurance	140	141	135	(6)
Workers' Compensation	1,022	86	1,062	976
Fringe Benefits Subtotal	**$ 43,261**	**$ 54,698**	**$ 59,656**	**$ 4,958**
Total Personnel Expenditures			**$ 131,416**	

Revenue and Expense Statement (Non–General Fund)

Fire and Lifeguard Facilities Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 244,155	$ 225,841	$ 215,598
TOTAL BALANCE AND RESERVES	**$ 244,155**	**$ 225,841**	**$ 215,598**
REVENUE			
Revenue from Use of Money and Property	$ 823	$ –	$ –
Transfers In	1,380,219	1,379,719	1,380,370
Transfer in of Safety Sales Tax Revenue	*1,380,219*	*1,379,719*	*1,380,370*
TOTAL REVENUE	**$ 1,381,042**	**$ 1,379,719**	**$ 1,380,370**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 1,625,197**	**$ 1,605,560**	**$ 1,595,968**
OPERATING EXPENSE			
Contracts	$ 21,507	$ 46,212	$ 46,212
Miscellaneous Professional/ Technical Services	*2,063*	*2,000*	*2,000*
City Services Billed	*19,445*	*42,712*	*42,712*
Miscellaneous Fees and Charges	*–*	*1,500*	*1,500*
Transfers Out	1,378,211	1,379,719	1,380,370
Public Safety Services and Debt Service Principal Payment	*685,000*	*700,000*	*720,000*
Public Safety Services and Debt Service Interest Payment	*693,211*	*679,719*	*660,370*
TOTAL OPERATING EXPENSE	**$ 1,399,719**	**$ 1,425,931**	**$ 1,426,582**
TOTAL EXPENSE	**$ 1,399,719**	**$ 1,425,931**	**$ 1,426,582**
BALANCE	**$ 225,479**	**$ 179,629**	**$ 169,386**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 1,625,197**	**$ 1,605,560**	**$ 1,595,968**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Fire-Rescue

Revenue and Expense Statement (Non–General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 2,028,768	$ 602,662	$ 550,061
Continuing Appropriation - CIP	400,000	400,000	–
TOTAL BALANCE AND RESERVES	**$ 2,428,768**	**$ 1,002,662**	**$ 550,061**
REVENUE			
Charges for Current Services	$ 9,909,314	$ 11,552,358	$ 11,552,358
EMS Revenue	*9,375,508*	*10,801,358*	*10,801,358*
EMS SD Airport Agreement	*528,643*	*751,000*	*751,000*
Reimbursements Between Funds	*5,164*	–	–
Other Revenue	*1,057*	–	–
Revenue from Use of Money and Property	15,506	–	–
Transfers In	15,000	–	–
TOTAL REVENUE	**$ 9,940,877**	**$ 11,552,358**	**$ 11,552,358**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 12,369,645**	**$ 12,555,020**	**$ 12,102,419**
OPERATING EXPENSE			
Personnel Expenses	$ 3,122,443	$ 3,221,220	$ 2,876,534
Fringe Benefits	2,345,569	1,641,092	1,554,871
Supplies	175,048	100,627	209,127
Contracts	1,442,424	1,896,364	1,766,489
SD Airport Agreement	*748,165*	*751,000*	*751,000*
EMS Medical Director Contract	–	*250,021*	*250,021*
Contract Expenses for EMS Transportation Program	*694,259*	*895,343*	*765,468*
Information Technology	52,789	143,639	66,095
Energy and Utilities	3,489	28,688	28,688
Other Expenses	47,094	42,710	42,710
Transfers Out	4,200,005	5,394,797	5,076,846
Capital Expenditures	32,235	233,300	183,300
TOTAL OPERATING EXPENSE	**$ 11,421,097**	**$ 12,702,437**	**$ 11,804,660**
TOTAL EXPENSE	**$ 11,421,097**	**$ 12,702,437**	**$ 11,804,660**
RESERVES			
Continuing Appropriation - CIP	$ 400,000	$ 400,000	$ –
TOTAL RESERVES	**$ 400,000**	**$ 400,000**	**$ –**
BALANCE	**$ 548,548**	**$ (547,417)**	**$ 297,759**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 12,369,645**	**$ 12,555,020**	**$ 12,102,419**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Revenue and Expense Statement (Non–General Fund)

Junior Lifeguard Program Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 836,219	$ 867,431	$ 878,393
TOTAL BALANCE AND RESERVES	**$ 836,219**	**$ 867,431**	**$ 878,393**
REVENUE			
Charges for Current Services	$ 602,835	$ 595,779	$ 595,779
Junior Lifeguard Program Tuition	*602,835*	*595,779*	*595,779*
Transfers In	4,000	–	–
City Council Community Projects, Programs and Services	*4,000*	–	–
TOTAL REVENUE	**$ 606,835**	**$ 595,779**	**$ 595,779**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 1,443,054**	**$ 1,463,210**	**$ 1,474,172**
OPERATING EXPENSE			
Personnel Expenses	$ 50,054	$ 71,760	$ 71,760
Fringe Benefits	43,261	54,698	59,656
Supplies	33,166	22,043	26,400
Low Value Assets	*3,413*	–	*5,000*
Maintenance and Repair Materials	*3,388*	–	*3,600*
Safety and Medical Supplies	*22,600*	–	*9,700*
Other Miscellaneous Supplies and Materials	*3,765*	*22,043*	*8,100*
Contracts	445,479	447,168	431,789
City Services Rendered	*428,620*	*434,217*	*409,089*
Education and Training	*1,695*	–	*1,900*
Equipment Rental	*11,530*	*12,951*	*11,300*
Membership and Permit Fees	*1,166*	–	*1,000*
Other Miscellaneous Contractual Services	*2,468*	–	*8,500*
Information Technology	3,663	–	–
Energy and Utilities	–	72	183
Transfers Out	–	38	991
Information Technology Services Transfer	–	*38*	*991*
Capital Expenditures	–	–	5,000
TOTAL OPERATING EXPENSE	**$ 575,623**	**$ 595,779**	**$ 595,779**
TOTAL EXPENSE	**$ 575,623**	**$ 595,779**	**$ 595,779**
BALANCE	**$ 867,431**	**$ 867,431**	**$ 878,393**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 1,443,054**	**$ 1,463,210**	**$ 1,474,172**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

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Gas Tax Fund

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Fund Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State Excise Tax on gasoline is 18 cents per gallon. The Proposition 42 Replacement Fund collects revenue from new motor vehicle fuel excise tax. The current State variable Excise Tax is 12 cents per gallon, bringing the total gas tax to 30 cents per gallon. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way.

For Fiscal Year 2016, gas tax revenues have been allocated to support four departments: Transportation & Storm Water, Park & Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering. The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Park & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Park & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation, although it can include some mixed-use MADs. In addition, the Office of the City Comptroller is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	24,141,432	32,556,675	**33,700,116**	1,143,441
Total Department Expenditures	**$ 24,141,432**	**$ 32,556,675**	**$ 33,700,116**	**$ 1,143,441**
Total Department Revenue	**$ 42,655,813**	**$ 34,464,395**	**$ 29,038,455**	**$ (5,425,940)**

Gas Tax Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Gas Tax Fund	$ 20,728,271	$ 20,078,259	**$ 27,466,639**	$ 7,388,380
Total	**$ 20,728,271**	**$ 20,078,259**	**$ 27,466,639**	**$ 7,388,380**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Gas Tax Allocations Adjustment to Gas Tax revenue and department transfers for Fiscal Year 2016 due to State of California Gas Tax projections. Departments that are primarily affected by the revenue adjustment are Transportation & Storm Water and Park & Recreation.	0.00	$ 7,115,776	$ 2,726,719
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	272,604	-
Total	**0.00**	**$ 7,388,380**	**$ 2,726,719**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 365,262	$ 5,084,928	**$ 6,767,459**	$ 1,682,531
Transfers Out	20,090,203	14,993,331	**20,426,576**	5,433,245
Energy and Utilities	253,763	-	**272,604**	272,604
Other	19,042	-	**-**	-
NON-PERSONNEL SUBTOTAL	**20,728,271**	**20,078,259**	**27,466,639**	**7,388,380**
Total	**$ 20,728,271**	**$ 20,078,259**	**$ 27,466,639**	**$ 7,388,380**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ 110,540	$ 173,520	**$ 114,902**	$ (58,618)
Other Local Taxes	23,854,399	19,904,739	**22,690,076**	2,785,337
Other Revenue	868	-	**-**	-
Total	**$ 23,965,807**	**$ 20,078,259**	**$ 22,804,978**	**$ 2,726,719**

Gas Tax Fund

Prop 42 Replacement - Transportation Relief Fund[1]

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Street	$ 3,413,161	$ 12,478,416	**$ 6,233,477**	$ (6,244,939)
Total	**$ 3,413,161**	**$ 12,478,416**	**$ 6,233,477**	**$ (6,244,939)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Prop 42 Replacement Transportation Relief Fund Reduction of non-personnel expenditures and associated revenue.	0.00	$ (6,244,939)	$ (8,152,659)
Total	**0.00**	**$ (6,244,939)**	**$ (8,152,659)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 3,413,161	$ 12,478,416	**$ 6,233,477**	$ (6,244,939)
NON-PERSONNEL SUBTOTAL	**3,413,161**	**12,478,416**	**6,233,477**	**(6,244,939)**
Total	**$ 3,413,161**	**$ 12,478,416**	**$ 6,233,477**	**$ (6,244,939)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Local Taxes	$ 18,581,612	$ 14,386,136	**$ 6,233,477**	$ (8,152,659)
Rev from Money and Prop	108,394	-	**-**	-
Total	**$ 18,690,006**	**$ -**	**$ -**	**$ -**

1. The Prop 42 Replacement - Transportation Relief Fund is displayed under the Transportation & Storm Water Department for the Fiscal Year 2015 and prior year budget publications.

Revenue and Expense Statement (Non–General Fund)

Gas Tax Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 1,644,606	$ 4,891,859	$ 9,661,661
Continuing Appropriation - CIP	2,721,307	1,809,090	1,809,090
TOTAL BALANCE AND RESERVES	**$ 4,365,913**	**$ 6,700,949**	**$ 11,470,751**
REVENUE			
Other Local Taxes	$ 23,854,399	$ 19,904,739	$ 22,690,076
Gas Tax - Section 2105	*9,186,673*	*6,611,304*	*7,862,395*
Gas Tax - Section 2106	*4,829,490*	*5,149,923*	*4,058,334*
Gas Tax - Section 2107	*9,818,236*	*8,123,512*	*10,749,347*
Gas Tax - Section 2107.5	*20,000*	*20,000*	*20,000*
Other Revenue	868	–	–
Miscellaneous	*868*	–	–
Revenue from Use of Money and Property	110,540	173,520	114,902
Interest Earnings - Gas Tax	*20,638*	*25,000*	*25,000*
Lease Revenue - Gas Tax	*32,990*	*28,450*	*32,990*
Other Land/Building Leases	*56,912*	*120,070*	*56,912*
TOTAL REVENUE	**$ 23,965,807**	**$ 20,078,259**	**$ 22,804,978**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 28,331,720**	**$ 26,779,208**	**$ 34,275,729**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ –	$ –	$ 5,000,000
TOTAL CIP EXPENSE	**$ –**	**$ –**	**$ 5,000,000**
OPERATING EXPENSE			
Contracts	$ 365,262	$ 5,084,928	$ 6,767,459
Park & Recreation - Street Median Maintenance Program	*342,066*	*930,382*	*930,382*
Administration - Comptroller	*23,196*	*95,000*	*95,000*
Transportation & Storm Water - Transp. Eng. Operations Division	–	*4,059,546*	*5,742,077*
Energy and Utilities	253,763	–	272,604
Park & Recreation - Street Median Maintenance Program	*253,763*	–	*272,604*
Other Expenses	19,042	–	–
Park & Recreation - Street Median Maintenance Program	*19,042*	–	–
Transfers Out	20,090,203	14,993,331	20,426,576
Transportation & Storm Water - Street Division	*14,707,245*	*13,815,507*	*14,595,821*
Transportation & Storm Water - Transp. Eng. Operations Division	*4,155,194*	–	–
Park & Recreation - MADs	*1,076,957*	*1,148,863*	*1,192,882*
Park & Recreation - Street Median Maintenance Program	*125,846*	–	–
Street Resurfacing	–	–	*4,607,454*
Economic Development - MADs	*24,961*	*28,961*	*30,419*
TOTAL OPERATING EXPENSE	**$ 20,728,270**	**$ 20,078,259**	**$ 27,466,639**

Gas Tax Fund

Revenue and Expense Statement (Non–General Fund)

Gas Tax Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ 912,217	$ –	$ 1,809,090
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ 912,217**	**$ –**	**$ 1,809,090**
TOTAL EXPENSE	**$ 21,640,487**	**$ 20,078,259**	**$ 34,275,729**
RESERVES			
Continuing Appropriation - CIP	$ 1,809,090	$ 1,809,090	$ –
TOTAL RESERVES	**$ 1,809,090**	**$ 1,809,090**	**$ –**
BALANCE	**$ 4,882,143**	**$ 4,891,859**	**$ –**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 28,331,720**	**$ 26,779,208**	**$ 34,275,729**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Revenue and Expense Statement (Non–General Fund)

Prop 42 Replacement - Transportation Relief Fund[1]	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 11,165	$ 407,969	$ –
Continuing Appropriation - CIP	211,142	6,418,556	13,642,976
Continuing Appropriation - Operating	17,886,436	25,959,242	15,518,859
TOTAL BALANCE AND RESERVES	**$ 18,108,743**	**$ 32,785,768**	**$ 29,161,835**
REVENUE			
Other Local Taxes	$ 18,581,612	$ 14,386,136	$ 6,233,477
Gas Tax - Section 2103	*18,581,612*	*14,386,136*	*6,233,477*
Revenue from Use of Money and Property	108,394	–	–
Interest Earnings	*108,394*	–	–
TOTAL REVENUE	**$ 18,690,006**	**$ 14,386,136**	**$ 6,233,477**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 36,798,749**	**$ 47,171,904**	**$ 35,395,312**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 643,411	$ 1,907,720	$ –
TOTAL CIP EXPENSE	**$ 643,411**	**$ 1,907,720**	**$ –**
OPERATING EXPENSE			
Contracts	$ 3,413,161	$ 12,478,416	$ 6,233,477
Maintenance, Building and Roads, Equipment	*3,413,161*	*12,478,416*	*6,233,477*
TOTAL OPERATING EXPENSE	**$ 3,413,161**	**$ 12,478,416**	**$ 6,233,477**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ –	$ 5,000,000	$ 13,642,976
Operating Expenditures	–	6,419,517	15,518,859
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ –**	**$ 11,419,517**	**$ 29,161,835**
TOTAL EXPENSE	**$ 4,056,571**	**$ 25,805,653**	**$ 35,395,312**
RESERVES			
Continuing Appropriation - CIP	$ 6,418,556	$ 1,418,556	$ –
Continuing Appropriation - Operating	25,959,242	19,539,725	–
TOTAL RESERVES	**$ 32,377,799**	**$ 20,958,282**	**$ –**
BALANCE	**$ 364,378**	**$ 407,969**	**$ –**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 36,798,749**	**$ 47,171,904**	**$ 35,395,312**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

1. The Prop 42 Replacement - Transportation Relief Fund is displayed under the Transportation & Storm Water Department for the Fiscal Year 2015 and prior year budget publications.

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Human Resources

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Department Description

The Human Resources Department is composed of various independent programs and activities that include Labor Relations, Employee Learning & Development, Reasonable Accommodations, Public Records Act Requests, Citizen Assistance Program, and the City's Youth & Volunteer Program. Each independent program serves a specific purpose to help ensure that the goals of the Department's mission statement are met in an efficient and exceptional manner.

The Labor Relations Office (LRO) provides guidance and policy advice to the Mayor and management on labor and employment issues such as the meet-and-confer process with recognized employee organizations, grievance resolution, disciplinary actions and appeals, leave provisions, federal and State labor laws, rewards and recognition programs, Labor Management Committees, and other human resources-related matters. This office serves as the primary point-of-contact for the City's six recognized labor organizations and negotiates on behalf of the City with regard to wages, hours, and terms and conditions of employment. LRO handles all unclassified position recruitments and reasonable accommodations interactive processes; prepares the annual Salary Ordinance; and develops and presents training for employment-related matters, diversity awareness, and other various employee relation issues.

The Employee Learning & Development (ELD) Section of the Department delivers relevant training to enhance overall organizational and employee excellence. Courses facilitated by ELD include New Employee Orientation, Supervisors Academy, Rewards and Recognition, Sexual Harassment Prevention, and IT Security. ELD is also the administrator for the Learning Solutions Module which manages and tracks all training activities citywide. This section is also the primary lead for City Management Academies and the Citywide Scholarship Program.

The City's Volunteer Program involves numerous activities spanning several City departments that support a variety of community projects in order to better serve the City and special populations. The Human Resources Department's oversight of the Program allows for greater outreach and communication efforts citywide, as well as efficiency in providing necessary information and training for City staff and volunteers to enhance volunteer opportunities and projects.

The Citizens' Assistance Program maintains an Internet information resource database, schedules use of CAB lobby for displays, administers the citywide Route Slip Tracking System for responses to public inquiries, complaints, and service requests directed to the City's legislative officials, and performs as-needed ombudsman services for residents and visitors.

Human Resources

The Department's mission is:

> ***To provide a connection between management and employees in an effort to enhance morale, productivity, and high employee retention by supporting a workforce that efficiently delivers fiscally sound, high-quality services to the community and positively reflects on the City of San Diego***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Effectively represent the interests of the City in all employee relations matters while establishing and promoting collaborative and effective labor-management relationships within the City to ensure a responsive workforce

The Department is accomplishing this goal by focusing on the following objectives:

- Provide appropriate tools to each City department to assist in their exercise of due diligence to prevent and detect misconduct
- Complete negotiations of Memoranda of Understanding (MOUs) by agreed-upon target dates
- Effectively manage the meet-and-confer process citywide
- Maintain awareness of changes to, and trends in, labor codes and employment law
- Promote effective dispute resolution
- Foster positive relationships through open communication between recognized employee organizations and management
- Support adherence to labor-related policies and procedures through continued training of employees and supervisors
- Encourage management to use Labor Relations for assistance with relevant issues
- Support cultural proficiency and inclusive leadership
- Assist with the reconciliation of diversity-related problems in departments

Goal 2: Promote continuous improvement in the responsiveness and innovativeness of employees through relevant, effective employee learning and development offerings

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide City employees with the training and skills needed to deliver excellent service
- Heighten awareness of employee learning and development opportunities
- Deliver training in an efficient and cost-effective manner
- Support accountability for inclusive leadership

Goal 3: Maximize the appropriate use of volunteers throughout the City through effective public outreach and staff training efforts

The Department will move toward accomplishing this goal by focusing on the following objectives:

- Maintain and update the City's Volunteer Manual for City departments
- Provide annual trainings for departmental volunteer supervisors
- Provide timely and effective coordination of volunteer interests and opportunities
- Develop positive partnerships with local volunteer organizations

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Frequency of Labor Management Committee meetings held annually[1]	4:1	6:1	6:1	6:1
2. Percent of Step V grievances resolved within 45 days (unless extension agreed upon by both parties)	100%	100%	100%	100%
3. Percent of training courses evaluated that receive a 4.5 (out of 5.0) or better from attendees	100%	100%	100%	100%
4. Number of hours in which training was conducted	1,000	1,000	1,100	1,200
5. Percent of unclassified recruitments Department responsibilities completed within 45 days	100%	100%	100%	100%
6. Number of volunteers	35,000	27,583	25,000	25,500
7. Percent of Public Record Act requests completed within mandated timeline[2]	84%	84%	87%	100%

1. Ratio refers to number of meetings per fiscal year per Labor Management Committee.
2. This number reflects the citywide response rate.

Service Efforts and Accomplishments

In Fiscal Year 2015, the Human Resources' programs and activities facilitated meetings between City management and employees, provided employee trainings, and performed community outreach as highlighted below.

Human Resources/Labor Relations Office

- Successfully processed over 76 unclassified recruitments and appointments citywide
- Successfully led several meet-and-confer meetings citywide
- Sucessfully conducted 78 interactive processes for reasonable accommodations
- Provided trainings to departments on meet-and-confer responsibilities and contracting-out protocols
- Successfully completed meet-and-confer on several Administrative Regulations

Employee Learning & Development

- Completed nine 7-day Supervisors Academies, training over 230 City supervisors on critical skills such as communication, conflict management, teamwork, and leadership
- Delivered classroom training on Sexual Harrassment Prevention to 891 City employees
- Delivered multiple open courses on a variety of topics available to employees from all City departments, including Reasonable Accommodations, New Hire Orientation, customer service, Supervisors Academies and performance and conduct management
- Partnered with the City Volunteer and Youth Programs to deliver youth-focused work readiness training to community members and high school students
- Continued to provide training coordination and data entry support for more than 25 City departments that do not have dedicated training staff
- Continued to provide training coordination and data entry support for more than 25 City departments that do not have dedicated training staff

Human Resources

City Volunteer Program

- Maintained the Citywide Volunteer website to provide the public with information regarding available volunteer opportunities citywide and to provide outreach for departments
- Established a Citywide Volunteer Committee to maintain and develop an ongoing volunteer recognition program to recognize the service of citywide volunteers
- Maintained an online volunteer inquiry process which vetted 700 community inquires, including individuals, students, and groups to available department volunteer opportunities
- Assisted with project development, coordination, and supervision of large group community service volunteer events in the Fire Rescue and Park & Recreation departments
- Served as liaison to local community colleges, universities, and high schools regarding volunteer work readiness and community service programs within City departments
- Assisted departments with vetting new and ongoing volunteer opportunities in the Library, Transportation & Storm Water, Park & Recreation, Public Utilities, and Public Works departments
- Developed and implemented a youth-focused mentoring and job shadow program
- Created and presented 14 youth-focused, workforce-readiness workshops including resume writing, interview skills, and dress for success to public and charter high schools and non-profit community groups
- Presented youth-focused program information to more than 700 youths and young adults at 31 San Diego non-profits, high schools, and universities
- Hosted career-focused panel discussions represented by City employees at community meetings to share their career paths while providing an awareness of public service opportunities to youth

Citizen's Assistance Office

- Answered 20,000 phone calls
- Coordinated and scheduled requests for 98 lobby displays in the City Administration Building lobby
- Opened 400 route slips and closed 250 route slips

Public Records Act Requests (Human Resources Department Only)

- Served as Lead PRA Request Coordinator for over 100 incoming PRA requests directed to the Mayor's Office and Human Resources only
- Maintained 100% compliance with the PRA response time
- Maintained positive relationships with the media
- Assisted the media and constituents in crafting PRA requests to ensure timely and efficient response turn around time

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	18.00	19.75	**20.84**	1.09
Personnel Expenditures	$ 2,684,754	$ 2,770,492	**$ 2,848,715**	$ 78,223
Non-Personnel Expenditures	287,556	358,532	**421,205**	62,673
Total Department Expenditures	**$ 2,972,310**	**$ 3,129,024**	**$ 3,269,920**	**$ 140,896**
Total Department Revenue	**$ 334**	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Human Resources	$ 2,972,310	$ 3,129,024	**$ 3,269,920**	$ 140,896
Total	**$ 2,972,310**	**$ 3,129,024**	**$ 3,269,920**	**$ 140,896**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Human Resources	18.00	19.75	**20.84**	1.09
Total	**18.00**	**19.75**	**20.84**	**1.09**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Manager Addition of 1.00 Program Manager to improve the City's succession planning efforts.	1.00	$ 129,979	$ -
Citywide Compensation Survey Addition of non-personnel expenditures to conduct a Citywide Compensation Survey.	0.00	80,000	-
Volunteer and Youth Programs Addition of non-personnel expenditures to support the Citywide Volunteer and Youth programs.	0.00	10,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	8,939	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,734	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.09	(1,493)	-

Human Resources

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(40,000)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(50,263)	-
Total	**1.09**	**$ 140,896**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 1,570,082	$ 1,646,562	**$ 1,738,106**	$ 91,544
Fringe Benefits	1,114,672	1,123,930	**1,110,609**	(13,321)
PERSONNEL SUBTOTAL	**2,684,754**	**2,770,492**	**2,848,715**	**78,223**
NON-PERSONNEL				
Supplies	$ 48,778	$ 35,511	**$ 46,466**	$ 10,955
Contracts	118,101	197,870	**237,870**	40,000
Information Technology	62,340	50,478	**59,417**	8,939
Energy and Utilities	7,340	17,500	**17,500**	-
Other	13,842	14,813	**14,813**	-
Transfers Out	37,156	42,360	**45,139**	2,779
NON-PERSONNEL SUBTOTAL	**287,556**	**358,532**	**421,205**	**62,673**
Total	**$ 2,972,310**	**$ 3,129,024**	**$ 3,269,920**	**$ 140,896**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Revenue	$ 151	$ -	**$ -**	$ -
Property Tax Revenue	183	-	**-**	-
Total	**$ 334**	**$ -**	**$ -**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	**1.00**	$42,578 - $51,334	$ 51,334
20000119	Associate Management Analyst	0.00	1.00	**1.00**	54,059 - 65,333	63,046
20001101	Department Director	1.00	1.00	**1.00**	59,155 - 224,099	160,000
20001168	Deputy Director	1.00	2.00	**1.00**	46,966 - 172,744	122,000
20001220	Executive Director	1.00	0.00	**0.00**	46,966 - 172,744	-
20001221	Labor Relations Manager	0.00	0.00	**1.00**	46,966 - 172,744	115,000
90001073	Management Intern - Hourly	0.00	0.75	**0.84**	24,274 - 29,203	20,390
20000627	Organization Effectiveness Specialist 3	0.00	0.00	**1.00**	59,363 - 71,760	59,363

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000639	Organization Effectiveness Supervisor	1.00	1.00	**1.00**	66,768 - 80,891	80,891
20001234	Program Coordinator	4.00	3.00	**2.00**	23,005 - 137,904	159,500
20001222	Program Manager	6.00	6.00	**8.00**	46,966 - 172,744	739,500
20000779	Public Information Specialist	0.00	2.00	**2.00**	32,968 - 39,811	74,485
20001253	Secretary to Labor Relations	1.00	1.00	**1.00**	16,827 - 105,518	65,000
20000312	Senior Department Human Resources Analyst	1.00	0.00	**0.00**	59,363 - 71,760	-
21000177	Trainer	1.00	1.00	**0.00**	54,059 - 65,333	-
	Overtime Budgeted					797
	Vacation Pay In Lieu					26,800
FTE, Salaries, and Wages Subtotal		**18.00**	**19.75**	**20.84**		**$ 1,738,106**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 32,343	$ 37,163	$ 28,426	$ (8,737)
Flexible Benefits	131,807	156,245	203,132	46,887
Long-Term Disability	12,416	5,572	5,625	53
Medicare	20,326	21,157	22,483	1,326
Other Post-Employment Benefits	106,828	115,254	119,700	4,446
Retiree Medical Trust	402	475	1,137	662
Retirement 401 Plan	1,049	900	2,595	1,695
Retirement ADC	674,370	671,270	590,741	(80,529)
Retirement DROP	3,307	-	2,958	2,958
Retirement Offset Contribution	9	-	-	-
Risk Management Administration	15,866	17,993	21,380	3,387
Supplemental Pension Savings Plan	82,083	85,976	87,808	1,832
Unemployment Insurance	4,262	3,188	3,214	26
Workers' Compensation	29,607	8,737	21,410	12,673
Fringe Benefits Subtotal	**$ 1,114,672**	**$ 1,123,930**	**$ 1,110,609**	**$ (13,321)**
Total Personnel Expenditures			**$ 2,848,715**	

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Infrastructure/Public Works

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Branch Description

The Infrastructure/Public Works includes 1.00 FTE Deputy Chief Operating Officer, 1.00 FTE Program Manager for Enterprise Asset Management (EAM), and 1.00 FTE Executive Secretary.

The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch that includes the following:

- Environmental Services Department
- Public Utilities Department
- Public Works Department
- Transportation & Storm Water Department
- Enterprise Asset Management (EAM) Program

The Environmental Services Department ensures that all residents of San Diego are provided with a clean, safe, and ecologically sound environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management to meet the City's long-term disposal needs, oversees the management of the City's energy use and programs, explores innovative options to increase energy independence, and works to advance more sustainable practices within the City and community.

The Public Utilities Department manages the City's water and wastewater infrastructure system and ensures reliable delivery of related services and compliance with all applicable regulatory requirements. Department functions are funded primarily through the Water and Wastewater Enterprise Funds and include the following branches: Business Support, Water Quality, Distribution and Collection, and Strategic Programs.

Public Works consists of Public Works Contracts, Engineering & Capital Projects (E&CP), Facilities, and Publishing Services. Public Works Contracts is responsible for the Capital Improvement Program (CIP) procurement, construction, and associated professional consulting services contract management functions to ensure that contracts are meeting the City's CIP needs. E&CP provides a full range of engineering services for the City's infrastructure capital investments. Facilities Division provides a wide range of building maintenance services for City-owned buildings. Publishing Services operates the print shop and manages the convenience copier contract.

Infrastructure/Public Works

The Transportation & Storm Water Department is responsible for the operation and maintenance of streets, sidewalks, and storm drains; leading efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean; performing traffic and transportation system engineering; managing the Utilities Undergrounding Program; and planning and coordinating work in the public right-of-way.

The EAM Program is responsible for implementing citywide infrastructure Asset Management business practices, including coordinating various department Asset Management efforts and implementation of Council Policy 800-16. The EAM Program Manager also provides leadership and direction for the EAM project, a citywide strategic initiative to implement a unified SAP EAM system that integrates data and business processes to facilitate the effective and efficient management of the City's infrastructure assets.

The Infrastructure/Public Works Branch's mission is:

> ***To provide the City of San Diego with oversight of the City's public works services which protect public safety and enhance the quality of life for all***

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	4.37	7.35	**5.00**	(2.35)
Personnel Expenditures	$ 372,688	$ 1,081,479	**$ 748,462**	$ (333,017)
Non-Personnel Expenditures	53,168	462,275	**358,150**	(104,125)
Total Department Expenditures	**$ 425,857**	**$ 1,543,754**	**$ 1,106,612**	**$ (437,142)**
Total Department Revenue	**$ 15,613**	**$ 123,135**	**$ 209,997**	**$ 86,862**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Infrastructure/Public Works	$ 425,857	$ 970,208	**$ 1,106,612**	$ 136,404
Office of ADA Compliance & Accessibility	-	573,546	**-**	(573,546)
Total	**$ 425,857**	**$ 1,543,754**	**$ 1,106,612**	**$ (437,142)**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Infrastructure/Public Works	4.37	3.00	**5.00**	2.00
Office of ADA Compliance & Accessibility	0.00	4.35	**0.00**	(4.35)
Total	**4.37**	**7.35**	**5.00**	**(2.35)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Enterprise Asset Management Addition of 1.00 Program Coordinator, 1.00 Associate Management Analyst, non-personnel expenditures, and associated revenue to support the Enterprise Asset Management (EAM) project.	2.00	$ 509,405	$ 106,862
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	22,734	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	362	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(4,532)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(17,299)	-

Infrastructure/Public Works

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(371,160)	(20,000)
Office of ADA Compliance & Accessibility Transfer Transfer of the Office of ADA Compliance & Accessibility from the Infrastructure/Public Works Department to the Office of the Assistant COO.	(4.00)	(576,652)	-
Total	**(2.35)**	**$ (437,142)**	**$ 86,862**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 229,537	$ 658,614	**$ 489,194**	$ (169,420)
Fringe Benefits	143,152	422,865	**259,268**	(163,597)
PERSONNEL SUBTOTAL	**372,688**	**1,081,479**	**748,462**	**(333,017)**
NON-PERSONNEL				
Supplies	$ 2,019	$ 377,465	**$ 2,220**	$ (375,245)
Contracts	15,974	33,578	**329,100**	295,522
Information Technology	18,273	14,103	**14,465**	362
Energy and Utilities	2,596	7,414	**3,640**	(3,774)
Other	5,258	17,900	**3,000**	(14,900)
Transfers Out	9,048	10,815	**5,725**	(5,090)
Capital Expenditures	-	1,000	**-**	(1,000)
NON-PERSONNEL SUBTOTAL	**53,168**	**462,275**	**358,150**	**(104,125)**
Total	**$ 425,857**	**$ 1,543,754**	**$ 1,106,612**	**$ (437,142)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 15,479	$ 123,135	**$ 209,997**	$ 86,862
Other Revenue	133	-	**-**	-
Total	**$ 15,613**	**$ 123,135**	**$ 209,997**	**$ 86,862**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
90000012	Administrative Aide 1 - Hourly	0.37	0.35	**0.00**	$36,962 - $44,533	$ -
20000024	Administrative Aide 2	1.00	1.00	**0.00**	42,578 - 51,334	-
20000119	Associate Management Analyst	0.00	0.00	**1.00**	54,059 - 65,333	54,059
20001118	Deputy Chief Operating Officer	0.00	1.00	**1.00**	59,155 - 224,099	195,000
20001220	Executive Director	1.00	1.00	**0.00**	46,966 - 172,744	-
20000924	Executive Secretary	0.00	1.00	**1.00**	43,555 - 52,666	46,681
20001234	Program Coordinator	0.00	0.00	**1.00**	23,005 - 137,904	80,454
20001222	Program Manager	0.00	1.00	**1.00**	46,966 - 172,744	113,000
20000760	Project Assistant	1.00	1.00	**0.00**	57,866 - 69,722	-

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000763	Project Officer 2	1.00	1.00	**0.00**	76,794 - 92,851	-
FTE, Salaries, and Wages Subtotal		**4.37**	**7.35**	**5.00**		**$ 489,194**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 1,319	$ 13,002	$ 6,334	$ (6,668)
Flexible Benefits	23,086	50,956	46,418	(4,538)
Long-Term Disability	1,868	2,261	1,611	(650)
Medicare	3,972	9,550	7,094	(2,456)
Other Post-Employment Benefits	19,522	42,462	29,925	(12,537)
Retiree Medical Trust	-	-	618	618
Retirement 401 Plan	-	-	1,130	1,130
Retirement ADC	70,494	259,023	130,616	(128,407)
Retirement DROP	2,571	2,832	-	(2,832)
Retirement Offset Contribution	15	-	-	-
Risk Management Administration	2,898	6,629	5,345	(1,284)
Supplemental Pension Savings Plan	11,265	28,652	25,573	(3,079)
Unemployment Insurance	640	1,294	920	(374)
Workers' Compensation	5,501	6,204	3,684	(2,520)
Fringe Benefits Subtotal	**$ 143,152**	**$ 422,865**	**$ 259,268**	**$ (163,597)**
Total Personnel Expenditures			**$ 748,462**	

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Internal Operations

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Branch Description

The Internal Operations Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary.

The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Internal Operations Branch that includes the following departments:

- Fleet Services
- Human Resources
- Information Technology
- Purchasing & Contracting
- Real Estate Assets

Fleet Services provides all City departments with motive equipment and comprehensive fleet management services. Support includes vehicle acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, machining, equipment rental, and operator training.

The Human Resources Department supports all Mayoral departments with a focus on labor law compliance and aiding departments to understand and implement applicable collective bargaining agreements. Working in coordination with the City Attorney's Office, the Human Resources Department conducts meet and confer sessions and negotiates with all labor bargaining organizations. The Department also provides services regarding Employee Learning & Development and the City's Volunteer Program.

The Department of Information Technology (DoIT) provides strategic technology direction; develops and implements IT operational policies and standards; manages multimillion-dollar contracts for IT services which includes two prime service providers; provides daily operational and development support for citywide technologies and applications. DoIT directs IT governance in coordination with the cross-departmental IT Business Leadership Group (ITBLG) for departmental and citywide IT solutions. The Department also provides IT customer relationship management, IT procurement, and manages the citywide IT budget.

Internal Operations

The Purchasing & Contracting Department administers approximately $38.0 million of the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment (commodities), and services to meet the City's operational needs. The Department also monitors and enforces City, State and federal requirements for the Equal Opportunity Contracting Program, the Living Wage Program, and the Prevailing Wage Program.

The Real Estate Assets Department manages, negotiates, markets and appraises the City's real estate portfolio. The City portfolio includes 3,800 properties comprising approximately 120,000 acres and over 500 leases generating over $77.0 million annually. The Department additionally directs the operations of the City Concourse and parking garages, QUALCOMM Stadium, and PETCO Park and operates the City's, Brown Field and Montgomery Field airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Internal Operations Branch's mission is:

To provide efficient and effective services that support the mission-critical services of City departments

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	1.50	**1.50**	0.00
Personnel Expenditures	$ -	$ 375,450	**$ 379,857**	$ 4,407
Non-Personnel Expenditures	-	12,767	**16,604**	3,837
Total Department Expenditures	**$ -**	**$ 388,217**	**$ 396,461**	**$ 8,244**
Total Department Revenue	**$ -**	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Internal Operations	$ -	$ 388,217	**$ 396,461**	$ 8,244
Total	**$ -**	**$ 388,217**	**$ 396,461**	**$ 8,244**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Internal Operations	0.00	1.50	**1.50**	0.00
Total	**0.00**	**1.50**	**1.50**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 4,407	$ -
Transportation Allowance Addition of non-personnel expenditures for transportation allowance.	0.00	2,800	-
Wireless Stipend Addition of non-personnel expenditures for cellular phone usage.	0.00	612	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	425	-
Total	**0.00**	**$ 8,244**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ -	$ 226,333	**$ 219,230**	$ (7,103)

Internal Operations

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits	-	149,117	**160,627**	11,510
PERSONNEL SUBTOTAL	**-**	**375,450**	**379,857**	**4,407**
NON-PERSONNEL				
Supplies	$ -	$ 1,250	**$ 1,250**	$ -
Contracts	-	4,750	**6,560**	1,810
Energy and Utilities	-	1,000	**1,000**	-
Other	-	3,000	**5,800**	2,800
Transfers Out	-	2,767	**1,994**	(773)
NON-PERSONNEL SUBTOTAL	**-**	**12,767**	**16,604**	**3,837**
Total	**$ -**	**$ 388,217**	**$ 396,461**	**$ 8,244**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	0.00	1.00	**1.00**	$59,155 - $224,099	$ 195,000
20000924	Executive Secretary	0.00	0.50	**0.50**	43,555 - 52,666	24,230
FTE, Salaries, and Wages Subtotal		**0.00**	**1.50**	**1.50**		**$ 219,230**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ -	$ 6,263	$ 6,092	$ (171)
Flexible Benefits	-	11,906	16,730	4,824
Long-Term Disability	-	779	724	(55)
Medicare	-	3,282	351	(2,931)
Other Post-Employment Benefits	-	9,099	8,979	(120)
Retirement ADC	-	106,557	109,351	2,794
Risk Management Administration	-	1,421	1,604	183
Supplemental Pension Savings Plan	-	6,903	16,091	9,188
Unemployment Insurance	-	446	412	(34)
Workers' Compensation	-	2,461	293	(2,168)
Fringe Benefits Subtotal	**$ –**	**$ 149,117**	**$ 160,627**	**$ 11,510**
Total Personnel Expenditures			**$ 379,857**	

Library

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Department Description

The San Diego Public Library(SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.3 million books, including e-books and audio-visual materials, 3,138 periodical subscriptions, 1.6 million government documents, and over 265,295 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of over 1.3 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The Department's mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Create welcoming environments that encourage discovery and are a source of civic pride
Have accessible, comfortable, and beautiful facilities that create a welcoming environment for all members of the community. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Provide an appropriately sized library system
- Improve library facilities and their accessibility

Goal 2: Provide free and open access to materials and resources that meet the needs of San Diego's communities
Maintain a well-managed library collection to ensure patrons access to a readily available and diverse range of materials. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Assure the collection meets the needs of customers
- Improve access to library materials

Library

Goal 3: Engage the community through innovative and inspiring library programs and services
Providing quality programs and services to meet the various needs of its patrons. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Develop and offer programs that address the needs/interests of the community
- Improve the delivery of information and reader advisory services
- Preserve total operating hours and facilities

Goal 4: Leverage resources and partnerships to develop and sustain a thriving library system
Maintain necessary funding and resources so the Library can support the eighth largest city in the United States. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Maintain and expand external revenue sources through the San Diego Library Foundation and other sources
- Incorporate state-of-the-art technology to optimize efficiency

Goal 5: Foster an organizational culture that supports teamwork, creativity, and innovation
Building and developing a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are trained and have access to the necessary resources the Library needs will create a higher-performing organization that operates more efficiently and effectively. The Department will move towards accomplishing this goal by focusing on the following objectives:

- Create a learning organization department structure
- Encourage career development/advancement

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Annual circulation per capita	5.40	5.11	5.12	5.12
2. Annual attendance at adult programs	125,000	182,010	194,500	195,000
3. Annual attendance at juvenile programs	225,000	267,078	273,400	275,000
4. Number of patrons signed up to use the Internet on a Library computer	2,000,000	2,128,537	2,214,000	2,214,000
5. Percent of satisfaction with staff customer service delivery	92%	89%	92%	92%
6. Number of annual operating hours	83,876	79,614	87,145	92,209
7. Annual Library circulation per 1,000 residents	7,100	6,878	6,895	6,895
8. Total Library hours per week: • Central Library • Branch Libraries	 49 1,564	 49 1,564	 49 1,770	 54 1,770

Service Efforts and Accomplishments

The Library is a popular destination, offering a variety of innovative and stimulating programs and services. It serves the multiple needs of the community and provides access to cultural resources that enrich people's lives. In Fiscal

Year 2014, the Library had 6.8 million items loaned, 2.1 million Internet signups, 4.3 million online database searches, and 6.1 million visitors. More than 182,000 adults and 267,000 juveniles attended programs. There were over 10 million virtual visits through the Library website. Service hours continue to expand. All branch libraries now have a core 48 hours per week schedule with expanded library service on weekends at twelve locations.

READ/San Diego

In San Diego County, approximately 450,000 adults cannot read or write well enough to cope with daily and work-related challenges. READ/San Diego Adult Literacy Program (READ/SD) is transforming the lives of adult learners, giving them the skills and love of reading to serve them for a lifetime. In Fiscal Year 2014, the READ/SD had 345 volunteers serving 435 adult learners, 111 families with 192 children, and 179 students in the Diamond Excellence in Education Partnership (DEEP) Summer Readers Future Leaders program at Chollas Meade Elementary. READ/SD also delivered 1,921 books to Families for Literacy (FFL) families and 1,151 books at outreach events and story times in various communities, and gave 479 books to participants in the DEEP Summer Readers Future Leaders program.

Adult Programming and Services

Participation in the 49th year of the Local Author Exhibit involved over 300 authors and co-authors furnishing over 270 book titles, reflecting the diversity of San Diego's population and equally diverse scope of interests. Other high-profile exhibits included Lincoln: The Constitution and the Civil War, Veteran Art on the experience of war by American soldiers and coming home from war.

The Library partnered with KPBS on the One Book, One San Diego community reading campaigns, which encourages residents to join others in the shared experience of reading the same book. Other adult programming included Book-To-Action funded through the CSL and the California Center for the Book; Let's Talk About It: Muslim Journeys funded by the National Endowment for the Arts(NEA) and the American Library Association (ALA); SmartInvesting@yourLibrary funded for a second time through a grant from the ALA and the Financial Industry Regulatory Authority (FINRA) Foundation; and War Comes Home: What It Is Like to go to War funded by Cal Humanities.

SDPL began a partnership with the Metropolitan Transit System to offer the Read and Ride eBook Club where riders of the trolleys and buses in San Diego are able to download digital materials from SDPL through a URL. SDPL now has two Veterans Resource Centers (VRC) funded by the CSL. Point Loma/Hervey Branch Library was one of the pilot locations in the state. The goal is to connect veterans to their benefits, including health care, education, homeless, and employment resources. Over 10,000 library patrons have accessed the 3D Printing Lab during the past year, printing for over 2,000 hours. With a grant from the Kaiser Foundation, the Central Library opened a Health and Wellness Center. Programs have included a fitness challenge, free health screenings, and drop-in services to apply for Medi-Cal, CalFresh, and Covered California. The Central Library Concert Series brought in over 3,500 people this year in attendance.

Children's Programming and Services

The Do Your Homework @ the Library Program provides person-to-person assistance to targeted K-8 students from area schools with school-assigned homework, as well as opportunities for skill development and reinforcement. The Program provides resources that support child development and academic success.

Over the long history of this popular service, the Summer Reading Program has encouraged more than one million children and teens to discover and cultivate reading as a recreational activity and keeping youth off summer slide.

In collaboration with the San Diego Unified School District (SDUSD), the California Summer Meal Coalition, and California Library Association (CLA), the Library offered "Lunch at the Library" summer meals and programming designed to keep California's kids healthy, fed, and engaged during the summer break.

Library

Through a Library Services and Technology Act (LSTA) grant, the Innovation & Digital Expression Activity Lab (IDEA) was created at the Central Library. This multimedia lab promotes 21st century career readiness, exposing students to the latest tools and technologies.

The Binford I CAN Too! Center with support from CVS Caremark Charitable Trust will meet the needs of children with disabilities by providing touch screens, text-to-speech software, text magnifying software, and other assistive equipment.

Other available children's programming included MobileStories: Raising a Reader (in partnership with SDUSD); and Target Parent Learning Nights and Days @the Library (funded by Target Stores).

Library Facility Projects

The Skyline Hills Branch Library project is anticipated to begin in the summer of 2015 with completion in Fiscal Year 2017. The project cost is $13.2 million. It will be a single-story 15,000 square foot library consisting of reading areas, a community room, computer rooms, and public art.

The Mission Hills-Hillcrest Branch Library project is anticipated to begin in the summer of 2016. The project cost is $17.8 million. The project is currently in the design phase with construction completion planned for Fiscal Year 2018 pending full funding.

The new San Ysidro Branch Library project is in the land acquisition phase.

Additionally, the current 8,200-square-foot San Carlos Branch Library is slated to be replaced by a new 25,000-square-foot facility. The project cost is $20.5 million.

Bi-National Library Conference

For the third year, the Library hosted a two day bi-national library conference funded by a grant written in collaboration with the Serra Cooperative Library System. Organizations from across California, Baja California, and other parts of Mexico gather to collaborate and exchange ideas about different library public service approaches. Other partners involved have included LIBROS, Reforma, San Diego State University, Friends of the Logan Heights Library, San Diego County Library, Imperial Valley Library, and ABIBAC (Baja California Library Association). For more information, see http://creandoenlaces.org/.

Technology

The Library has 1,100 public access workstations available with 293 computers at the Central Library and 807 computers at branch libraries. Additionally, there are 249 mobile devices at the Central Library available for public use onsite. In 2014, 2.1 million customers signed up to use the Internet and 4.3 million database searches were conducted in the Library's 110 databases.

Available to library patrons is the San Diego Circuit allowing library users to borrow books from other participating San Diego Circuit libraries, including both academic and public libraries. In Fiscal Year 2014, the Library sent and borrowed 15,292 and 5,768 items, respectively.

PC Reservation is now available at all library locations. This automated system gives patrons the flexibility and freedom to sign up for a computer when and where they want to use it.

Volunteers

Volunteers are vital to library operations serving as literacy tutors, computer lab assistants, story-time readers, homework assistants, and more. In Fiscal Year 2014, 4,260 library volunteers donated 115,226 hours of service for a total value of almost $2.6 million. There were an estimated 800 additional volunteers donating more than 36,000 hours to boards, commissions, and READ/SD for an additional value to the City of approximately $812,000.

Community

The community recognizes the great value of their libraries and the staff as reflected by an almost 90 percent satisfaction rating for customer service delivery based on the last customer survey. The Library continues to look for innovative and cost-effective ways to offer quality services to the San Diego community.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	410.93	434.52	**438.12**	3.60
Personnel Expenditures	$ 30,239,204	$ 31,661,189	**$ 32,245,946**	$ 584,757
Non-Personnel Expenditures	13,495,310	13,837,259	**14,489,035**	651,776
Total Department Expenditures	**$ 43,734,514**	**$ 45,498,448**	**$ 46,734,981**	**$ 1,236,533**
Total Department Revenue	**$ 3,750,841**	**$ 4,125,753**	**$ 4,120,011**	**$ (5,742)**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Branch Libraries	$ 21,622,526	$ 27,825,796	**$ 26,988,172**	$ (837,624)
Central Library	18,655,835	14,308,214	**16,052,880**	1,744,666
Library Administration	3,456,154	3,364,438	**3,693,929**	329,491
Total	**$ 43,734,514**	**$ 45,498,448**	**$ 46,734,981**	**$ 1,236,533**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Branch Libraries	279.56	289.75	**271.55**	(18.20)
Central Library	117.37	130.27	**150.57**	20.30
Library Administration	14.00	14.50	**16.00**	1.50
Total	**410.93**	**434.52**	**438.12**	**3.60**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 618,577	$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	373,348	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	325,345	-
Addition of Program Manager Addition of 1.00 Program Manager to serve on the Library Executive Committee, support the director in maintaining the department, and provide financial support.	1.00	129,979	-

Library

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	2.60	129,433	-
Public Internet at Branch Libraries Addition of non-personnel expenses to support the increased internet bandwidth at all branch libraries.	0.00	98,400	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	30,000	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(209,500)	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	(259,049)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(5,742)
Total	**3.60**	**$ 1,236,533**	**$ (5,742)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 17,059,532	$ 18,379,822	**$ 18,786,726**	$ 406,904
Fringe Benefits	13,179,672	13,281,367	**13,459,220**	177,853
PERSONNEL SUBTOTAL	**30,239,204**	**31,661,189**	**32,245,946**	**584,757**
NON-PERSONNEL				
Supplies	$ 3,572,429	$ 2,608,322	**$ 2,398,859**	$ (209,463)
Contracts	3,597,455	4,435,432	**4,233,754**	(201,678)
Information Technology	1,795,175	1,267,403	**1,640,751**	373,348
Energy and Utilities	2,467,428	2,883,324	**3,474,645**	591,321
Other	99,694	112,750	**112,750**	-
Transfers Out	1,940,692	2,375,952	**2,474,200**	98,248
Capital Expenditures	22,437	-	**-**	-
Debt	-	154,076	**154,076**	-
NON-PERSONNEL SUBTOTAL	**13,495,310**	**13,837,259**	**14,489,035**	**651,776**
Total	**$ 43,734,514**	**$ 45,498,448**	**$ 46,734,981**	**$ 1,236,533**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 1,252,644	$ 1,127,753	**$ 1,404,058**	$ 276,305
Fines Forfeitures and Penalties	2,874	3,000	**3,000**	-
Other Revenue	2,154,932	2,075,000	**2,063,500**	(11,500)
Rev from Money and Prop	182,807	620,000	**414,453**	(205,547)
Rev from Other Agencies	157,584	300,000	**235,000**	(65,000)
Total	**$ 3,750,841**	**$ 4,125,753**	**$ 4,120,011**	**$ (5,742)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000011	Account Clerk	3.00	3.00	**3.00**	$31,491 -	$37,918	$ 113,754
20000012	Administrative Aide 1	0.00	1.00	**1.00**	36,962 -	44,533	44,533
20000024	Administrative Aide 2	4.00	5.00	**5.00**	42,578 -	51,334	250,892
20000048	Assistant Management Analyst	4.00	4.00	**3.00**	44,470 -	54,059	162,177
90000048	Assistant Management Analyst - Hourly	0.00	4.90	**7.50**	44,470 -	54,059	333,528
20000132	Associate Management Analyst	2.00	1.00	**1.00**	54,059 -	65,333	54,059
20000119	Associate Management Analyst	0.00	1.00	**1.00**	54,059 -	65,333	57,910
20000201	Building Maintenance Supervisor	1.00	1.00	**1.00**	61,859 -	74,797	71,400
20000205	Building Service Supervisor	1.00	0.00	**0.00**	45,718 -	55,286	-
20000224	Building Service Technician	3.00	4.00	**4.00**	33,322 -	39,666	154,351
20001108	City Librarian	1.00	1.00	**1.00**	31,741 -	173,971	132,000
20000539	Clerical Assistant 2	1.00	1.00	**1.00**	29,931 -	36,067	32,995
20000354	Custodian 2	2.00	6.00	**6.00**	26,250 -	31,242	169,004
20001174	Deputy Library Director	2.00	2.00	**2.00**	46,966 -	172,744	224,858
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 -	52,666	52,666
20000290	Information Systems Analyst 2	1.00	1.00	**1.00**	54,059 -	65,333	65,192
20000293	Information Systems Analyst 3	1.00	1.00	**0.00**	59,363 -	71,760	-
20000998	Information Systems Analyst 4	0.00	0.00	**1.00**	66,768 -	80,891	77,147
20000377	Information Systems Technician	2.00	2.00	**3.00**	42,578 -	51,334	149,557
20000594	Librarian 2	44.50	49.50	**49.50**	49,899 -	60,091	2,810,681
90000594	Librarian 2 - Hourly	9.41	10.14	**11.87**	49,899 -	60,091	650,082
20000910	Librarian 3	24.00	24.00	**24.00**	55,266 -	67,101	1,559,738
20000596	Librarian 4	26.00	26.00	**26.00**	60,736 -	73,757	1,899,268
20000600	Library Aide	35.00	32.50	**32.50**	20,925 -	25,106	801,132
90000600	Library Aide - Hourly	61.95	63.25	**74.88**	20,925 -	25,106	1,566,846
20000597	Library Assistant	30.00	35.50	**35.50**	40,851 -	49,254	1,688,589
90000597	Library Assistant - Hourly	9.37	9.37	**8.94**	40,851 -	49,254	365,214
20000602	Library Clerk	95.50	99.50	**99.50**	32,094 -	38,834	3,741,553
90000602	Library Clerk - Hourly	21.20	21.86	**8.93**	32,094 -	38,834	305,566
20000772	Library Technician	8.00	8.00	**8.00**	32,968 -	39,811	318,488
20000770	Literacy Program Administrator	1.00	1.00	**1.00**	72,779 -	88,150	88,150
20000680	Payroll Specialist 2	2.00	2.00	**2.00**	34,611 -	41,787	82,037
20000741	Principal Clerk	1.00	0.00	**0.00**	43,555 -	52,666	-
20001222	Program Manager	1.00	1.00	**2.00**	46,966 -	172,744	200,006
20000927	Senior Clerk/Typist	2.00	2.00	**2.00**	36,067 -	43,514	87,028
20000312	Senior Department Human Resources Analyst	1.00	1.00	**1.00**	59,363 -	71,760	71,760
20000773	Senior Library Technician	1.00	1.00	**1.00**	37,835 -	45,781	45,781
20000015	Senior Management Analyst	2.00	2.00	**2.00**	59,363 -	71,760	143,520
20000916	Senior Public Information Officer	1.00	0.00	**0.00**	54,059 -	65,333	-
20000992	Supervising Librarian	5.00	5.00	**5.00**	70,283 -	84,864	421,081

Library

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Bilingual - Regular					43,680
	Budgeted Vacancy Savings					(606,993)
	Master Library Degree					353,613
	Termination Pay Annual Leave					3,883
FTE, Salaries, and Wages Subtotal		**410.93**	**434.52**	**438.12**		**$ 18,786,726**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 123,908	$ 133,220	$ 118,097	$ (15,123)
Flexible Benefits	2,322,273	2,746,654	3,162,932	416,278
Insurance	281	-	-	-
Long-Term Disability	134,017	62,021	60,502	(1,519)
Medicare	242,318	255,557	263,868	8,311
Other Post-Employment Benefits	2,182,769	2,244,420	2,202,480	(41,940)
Retiree Medical Trust	4,695	4,108	7,535	3,427
Retirement 401 Plan	13,898	13,289	15,240	1,951
Retirement ADC	6,451,573	6,105,326	5,928,913	(176,413)
Retirement DROP	25,236	23,948	28,809	4,861
Retirement Offset Contribution	659	-	-	-
Risk Management Administration	323,697	350,390	393,392	43,002
Supplemental Pension Savings Plan	790,680	875,401	992,069	116,668
Unemployment Insurance	45,950	35,513	34,581	(932)
Workers' Compensation	517,715	431,520	250,802	(180,718)
Fringe Benefits Subtotal	**$ 13,179,672**	**$ 13,281,367**	**$ 13,459,220**	**$ 177,853**
Total Personnel Expenditures			**$ 32,245,946**	

Mission Bay/Balboa Park Improvement Fund

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Mission Bay/Balboa Park Improvement Fund



Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.

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Mission Bay/Balboa Park Improvement Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	1,900,403	1,955,700	**2,128,526**	172,826
Total Department Expenditures	**$ 1,900,403**	**$ 1,955,700**	**$ 2,128,526**	**$ 172,826**
Total Department Revenue	**$ 2,060,000**	**$ 1,960,000**	**$ 2,125,000**	**$ 165,000**

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Mission Bay/Balboa Park Improvement Fund	$ 1,900,403	$ 1,955,700	**$ 2,128,526**	$ 172,826
Total	**$ 1,900,403**	**$ 1,955,700**	**$ 2,128,526**	**$ 172,826**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Balboa Park Trams Addition of non-personnel expenditures to support operating costs related to the Balboa Park trams.	0.00	$ 175,000	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,174)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	165,000
Total	**0.00**	**$ 172,826**	**$ 165,000**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 322,796	$ 280,000	**$ 455,000**	$ 175,000
Energy and Utilities	16,984	-	**-**	-
Transfers Out	1,560,623	1,675,700	**1,673,526**	(2,174)
NON-PERSONNEL SUBTOTAL	**1,900,403**	**1,955,700**	**2,128,526**	**172,826**
Total	**$ 1,900,403**	**$ 1,955,700**	**$ 2,128,526**	**$ 172,826**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Transfers In	$ 2,060,000	$ 1,960,000	**$ 2,125,000**	$ 165,000
Total	**$ 2,060,000**	**$ 1,960,000**	**$ 2,125,000**	**$ 165,000**

Mission Bay/Balboa Park Improvement Fund

Revenue and Expense Statement (Non–General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 116,736	$ 276,333	$ 105,633
TOTAL BALANCE AND RESERVES	**$ 116,736**	**$ 276,333**	**$ 105,633**
REVENUE			
Transfers In	$ 2,060,000	$ 1,960,000	$ 2,125,000
Transfer from Transient Occupancy Tax Fund	*2,060,000*	*1,960,000*	*2,125,000*
TOTAL REVENUE	**$ 2,060,000**	**$ 1,960,000**	**$ 2,125,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 2,176,736**	**$ 2,236,333**	**$ 2,230,633**
OPERATING EXPENSE			
Contracts	$ 322,796	$ 280,000	$ 455,000
Balboa Park Tram	*319,036*	*250,000*	*425,000*
Operating Expense	*3,760*	*30,000*	*30,000*
Energy and Utilities	16,984	–	–
Fuel	*16,984*	–	–
Transfers Out	1,560,623	1,675,700	1,673,526
Debt Service Expense	*1,560,623*	*1,675,700*	*1,673,526*
TOTAL OPERATING EXPENSE	**$ 1,900,403**	**$ 1,955,700**	**$ 2,128,526**
TOTAL EXPENSE	**$ 1,900,403**	**$ 1,955,700**	**$ 2,128,526**
BALANCE	**$ 276,333**	**$ 280,633**	**$ 102,107**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 2,176,736**	**$ 2,236,333**	**$ 2,230,633**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Mission Bay Improvements Fund

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Fund Description

The Mission Bay Improvements Fund is used for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that three-quarters of all lease revenues collected from Mission Bay in excess of $20.0 million (or the remainder of those revenues if less than 75 percent is available after the allocation to the San Diego Regional Parks Improvements Fund has been made) be allocated to the Mission Bay Improvements Fund to solely benefit the Mission Bay Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	-	-	**-**	-
Total Department Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Total Department Revenue	**$ 4,302,753**	**$ 7,534,058**	**$ 6,157,723**	**$ (1,376,335)**

Mission Bay Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	$ -	$ (1,376,335)
Total	**0.00**	**$ -**	**$ (1,376,335)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ 42,312	$ -	**$ -**	$ -
Transfers In	4,260,441	7,534,058	**6,157,723**	(1,376,335)
Total	**$ 4,302,753**	**$ 7,534,058**	**$ 6,157,723**	**$ (1,376,335)**

Mission Bay Improvements Fund

Revenue and Expense Statement (Non–General Fund)

Mission Bay Improvements Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 4,204,056	$ 3,260,670	$ 6,306,969
Continuing Appropriation - CIP	4,184,104	9,372,680	12,482,631
TOTAL BALANCE AND RESERVES	**$ 8,388,160**	**$ 12,633,350**	**$ 18,789,600**
REVENUE			
Revenue from Use of Money and Property	$ 42,312	$ –	$ –
Interest Earnings	*42,312*	–	–
Transfers In	4,260,441	7,534,058	6,157,723
Transfer from General Fund - Mission Bay Park Rents	*4,260,441*	*7,534,058*	*6,157,723*
TOTAL REVENUE	**$ 4,302,753**	**$ 7,534,058**	**$ 6,157,723**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 12,690,913**	**$ 20,167,408**	**$ 24,947,323**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 68,282	$ 3,249,951	$ 6,296,250
TOTAL CIP EXPENSE	**$ 68,282**	**$ 3,249,951**	**$ 6,296,250**
TOTAL EXPENSE	**$ 68,282**	**$ 3,249,951**	**$ 6,296,250**
RESERVES			
Continuing Appropriation - CIP	$ 9,372,680	$ 9,372,680	$ 12,482,631
TOTAL RESERVES	**$ 9,372,680**	**$ 9,372,680**	**$ 12,482,631**
BALANCE	**$ 3,249,951**	**$ 7,544,777**	**$ 6,168,442**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 12,690,913**	**$ 20,167,408**	**$ 24,947,323**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Neighborhood Services

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Branch Description

The Neighborhood Services Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary.

The Deputy Chief Operating Officer for Neighborhood Services reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Neighborhood Services Branch. This branch includes the following departments and functions:

- Citizens' Review Board on Police Practices
- Commission for Arts & Culture
- Commission on Gang Prevention & Intervention
- Development Services
- Economic Development
- Human Relations Commission
- Library
- Park & Recreation
- Planning

The Citizens' Review Board on Police Practices (CRB) provides for civilian oversight through review and evaluation of complaints brought by members of the public against officers of the San Diego Police Department, including officer-involved shootings and in-custody deaths, and evaluation of discipline arising from such events. The CRB recommends improvements in policies, procedures, or training of officers to promote fair and humane policing.

The Commission for Arts & Culture is responsible for making all recommendations for City funding pertaining to arts and culture through its two competitive application programs. In addition, the Commission provides and/or supports professional development opportunities to the non-profit arts and culture sector in such areas as grant writing, non-profit management, marketing, and arts education. The Commission also administers the Public Art Program which oversees the commission of new artworks in capital improvement projects, the installation of art in private development projects, and the management of the City's art collection. Working with local, regional, and national partners, the Commission also strives to market San Diego as a preferred destination for cultural tourists.

Neighborhood Services

The City's Commission on Gang Prevention & Intervention is tasked with developing a strategic, coordinated, and collaborative effort between the City, law enforcement agencies, social service providers, and the general public with the objective of significantly curtailing gang involvement and its negative impact in the City of San Diego.

The Development Services Department (DSD) provides review, permit, inspection, current planning, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include Entitlements, Building Construction and Safety, Current Planning, and Neighborhood Code Enforcement which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City.

The Economic Development Department (EDD) administers an array of programs that support local businesses and invest in neighborhoods. It is organized into three divisions consisting of the Office of Economic Growth Services (EGS), the Office of Small Business (OSB), and the Housing and Urban Development (HUD) Programs Administration (HPA) unit. EGS focuses on business expansion, attraction, and retention efforts. The OSB administers several programs for small business development with a focus on revitalizing older business communities. HPA oversees federally-funded grant programs.

The Human Relations Commission (HRC) conducts and promotes activities that foster mutual understanding and increases diversity, equity, and inclusion for all. The HRC works to eliminate prejudice, intolerance, and discrimination against any individual or group. Community collaborations, community education, and advice to the Mayor and City Council are at the core of the HRC's work to create a safe and respectful environment in San Diego.

The San Diego Public Library system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.3 million books, including e-books and audio-visual materials, 3,313 periodical subscriptions, 1.6 million government documents, and over 269,282 books in 25 languages other than English.

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

The Planning Department is charged with conducting long-range planning of San Diego's communities and neighborhoods. The Department is organized into two main divisions: Long-Range Planning (including the Civic & Urban Initiatives) and Facilities Financing.

The Neighborhood Services Branch's mission is:

Making San Diego's neighborhoods a better place to live, work, and play

Goals and Objectives

The following goals and objectives represent the action plan for the Branch:

Goal 1: Promote human and civil rights, cultural proficiency, community connectedness, and acceptance of all persons

The Branch will move toward accomplishing this goal by focusing on the following objectives:

- Encourage and support relationships between different organizations and sectors (public, private, and community) who are working toward mutual understanding and elimination of prejudice
- Provide regular, organized information on social justice issues of concern in underserved communities to the Mayor and City Council, City government, and community

- Promote understanding and inclusion, sensitize the community to social justice issues, and enhance civic engagement

Goal 2: Effectively review and evaluate serious complaints made against the San Diego Police Department
The Branch will move toward accomplishing this goal by focusing on the following objectives:

- Provide timely, thorough, and fair reviews of officer-related citizen complaints and officer-involved shootings
- Make recommendations to the Mayor and Chief of Police regarding improvements in policy, procedures, or training to promote fair and humane policing
- Raise visibility and awareness of the Citizens' Review Board on Police Practices (CRB) with the public, City officials, and community organizations

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percent of complaints in which the Citizens' Review Board on Police Practices renders a decision within 60 days of assignment to Review Team	50%	42[1]%	50%	65%
2. Number of community events and educational forums that promote understanding and inclusion which the Human Relations Commissions hosted or was actively involved in	120	125	130	130

[1] An increase in the number of complaints received and a delay in bringing on new board members resulted in the boardnot being able to review some cases within the 60 day timeframe.

Service Efforts and Accomplishments

Human Relations Commission

- Took the lead in educating affected businesses and the community regarding the State law requiring certain businesses to post hotline number for victims of human trafficking
- Co-sponsored several community events, screenings, and discussions focusing on race relations, eliminating hate-motivated behavior, and eliminating human trafficking in the region
- Hosted annual recognition ceremony to acknowledge and honor individuals and/or groups demonstrating the values of equality, inclusion, and diversity
- Received, reviewed, and investigated discrimination complaints; provided referral resources as needed
- Participated in State-wide training and planned coordinated efforts on human relations issues

Citizens' Review Board on Police Practices

- Performed outreach, screening, and provided extensive orientation to prepare a new class of members
- Held Open Session Meetings in community rooms around the City to encourage public participation
- Recommended implementation of new policy regarding expansion of the collection and storage of video tapes made in the intake area (Sally Port) of police headquarters
- Hosted training for the board and community members on new policy and procedure for body worn cameras
- Updated, published by-laws for the CRB, and posted on the website
- Published four quarterly reports, including case statistics and action items

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	5.50	**5.50**	0.00
Personnel Expenditures	$ -	$ 911,096	**$ 782,825**	$ (128,271)
Non-Personnel Expenditures	-	59,802	**75,361**	15,559
Total Department Expenditures	**$ -**	**$ 970,898**	**$ 858,186**	**$ (112,712)**
Total Department Revenue	**$ -**	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Neighborhood Services	$ -	$ 970,898	**$ 858,186**	$ (112,712)
Total	**$ -**	**$ 970,898**	**$ 858,186**	**$ (112,712)**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Neighborhood Services	0.00	5.50	**5.50**	0.00
Total	**0.00**	**5.50**	**5.50**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Diversity Training Transfer of non-personnel expenditures from the Office of the Assistant COO to the Neighborhood Services Department for diversity training.	0.00	$ 10,000	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,071	-
Transportation Allowance Addition of non-personnel expenditures for transportation allowance.	0.00	2,800	-
Parking Stamps Addition of non-personnel expenditures for parking stamps for the Human Relations Commission and the Citizens' Review Board.	0.00	1,600	-
Cell Phone Operating Costs Addition of non-personnel expenditures for wireless stipend and cell phone operating costs.	0.00	1,272	-
Membership Expenditures Addition of non-personnel expenditures for membership fees.	0.00	500	-

Neighborhood Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(4,684)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(128,271)	-
Total	**0.00**	**$ (112,712)**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ -	$ 584,999	**$ 579,751**	$ (5,248)
Fringe Benefits	-	326,097	**203,074**	(123,023)
PERSONNEL SUBTOTAL	**-**	**911,096**	**782,825**	**(128,271)**
NON-PERSONNEL				
Supplies	$ -	$ 6,931	**$ 6,087**	$ (844)
Contracts	-	29,182	**43,092**	13,910
Information Technology	-	11,496	**6,812**	(4,684)
Energy and Utilities	-	2,500	**3,160**	660
Other	-	6,300	**9,100**	2,800
Transfers Out	-	3,393	**7,110**	3,717
NON-PERSONNEL SUBTOTAL	**-**	**59,802**	**75,361**	**15,559**
Total	**$ -**	**$ 970,898**	**$ 858,186**	**$ (112,712)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	0.00	1.00	**1.00**	$59,155 - $224,099	$ 195,000
20001220	Executive Director	0.00	3.00	**3.00**	46,966 - 172,744	307,855
20000924	Executive Secretary	0.00	1.50	**1.50**	43,555 - 52,666	76,896
FTE, Salaries, and Wages Subtotal		**0.00**	**5.50**	**5.50**		**$ 579,751**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ -	$ 10,030	$ 770	$ (9,260)
Flexible Benefits	-	49,361	58,368	9,007
Long-Term Disability	-	2,014	1,904	(110)
Medicare	-	8,483	8,408	(75)
Other Post-Employment Benefits	-	33,363	32,916	(447)
Retiree Medical Trust	-	-	763	763
Retirement 401 Plan	-	-	1,950	1,950
Retirement ADC	-	182,198	54,269	(127,929)
Retirement DROP	-	6,039	6,039	-

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Risk Management Administration	-	5,209	5,879	670
Supplemental Pension Savings Plan	-	24,283	25,659	1,376
Unemployment Insurance	-	1,153	1,091	(62)
Workers' Compensation	-	3,964	5,058	1,094
Fringe Benefits Subtotal	**$ –**	**$ 326,097**	**$ 203,074**	**$ (123,023)**
Total Personnel Expenditures			**$ 782,825**	

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Office of Homeland Security

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Department Description

The San Diego Office of Homeland Security (SD-OHS) was formed in 2003 and oversees the City's emergency Prevention and Protection Program; Mitigation and Finance Program; Response and Recovery Program; and Regional Training Program. The collective purpose of these four programs and the mission of SD-OHS is to promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk. These risks include natural hazards such as wildfires, earthquakes, floods, and tsunami; human-caused threats such as terrorist attacks and cyber attacks; and technological hazards such as power outages and utility interruptions.

The Prevention and Protection Program supports and coordinates numerous risk management plans and activities throughout the City and the entire San Diego region. The Program's major plans and activities include the San Diego Urban Area (SDUA) Homeland Security Strategy; the SDUA Threat and Hazard Identification and Risk Assessment; and administration and support to the regional and statewide Risk Management Program (i.e. the California Common Operating Picture (Cal COP).

Within the Mitigation and Finance Program, SD-OHS is responsible for managing federal Homeland Security grant funds for the entire San Diego region through the Federal Emergency Management Agency (FEMA) Urban Areas Security Initiative (UASI). The UASI grants are intended to address the needs of high-threat, high-density urban areas, and assist them in building an enhanced and sustainable capacity to prevent, protect against, mitigate, respond to, and recover from acts of terrorism. The UASI grants focus on enhancing preparedness through regional collaboration and the development of integrated regional capabilities. SD-OHS also manages and administers other FEMA grant programs that are awarded or allocated directly to the City to improve its emergency preparedness capabilities. These other federal grant sources include the State Homeland Security Program and the Emergency Management Performance Grants Program. Also, under the Mitigation and Finance Program, SD-OHS coordinates citywide hazard mitigation planning, and oversees updates to the City's portion of the San Diego Multi-Jurisdictional Hazard Mitigation Plan. SD-OHS also facilitates the City's recovery from major disasters by managing and coordinating the City's participation in State and federal financial assistance programs such as the FEMA Public Assistance program and the California Disaster Assistance Act program.

Office of Homeland Security

The Response and Recovery Program enhances and supports the City's preparedness for major emergencies and disasters. This program leads the development and review of City-level emergency plans; facilitates the integration of the City's emergency plans both internally and externally; coordinates and collaborates with the County, State, and federal jurisdictions and agencies; manages and supports the City's readiness and utilization of the regional Community Emergency Notification System (i.e, Alert San Diego); facilitates the provision of information to the public and the business community to assist in emergency preparations and response; and coordinates and oversees relevant citywide emergency training and exercises. During major emergencies and disasters, the City's Emergency Operations Center may be activated to support and coordinate the City's overall, multi-department emergency response and recovery operations. Under the Response and Recovery Program, SD-OHS maintains the operational readiness of the City's primary Emergency Operations Center (EOC) and alternate EOC. This program develops and updates EOC protocols and processes; manages the assignment, training, and readiness of EOC staff members; maintains and enhances EOC facilities, equipment, and information management systems; and develops and updates protocols and resources to support the SD-OHS Duty Officer. The SD-OHS Duty Officer is a rotating, two-week, 24/7 assignment that serves as an emergency point-of-contact and resource for City officials and regional partners.

The Regional Training Program administers and coordinates UASI-funded and FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders. This program is supported by a Multi-Year Training and Exercise Plan, and a multi-jurisdictional/multi-discipline Regional Training Committee.

The mission of the City's Office of Homeland Security is:

> ***To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk***

Goals and Objectives

The following goals and objectives represent the action plan of the Office:

Goal 1: Build a sustainable organization
To build an effective and sustainable organization, a trained and skilled workforce focused on the Office's mission and goals is required. The Office will:

- Develop a trained and skilled workforce
- Promote process improvement and innovation
- Maintain an environment that recognizes and rewards high performing teams
- Establish a culture that encourages employee participation and growth

Goal 2: Establish a robust, integrated, and comprehensive emergency preparedness and response capability
A comprehensive emergency preparedness program requires plans that are trained to, and exercised, on a regular basis. Effective plans require a collaborative and coordinated approach with regional stakeholders and key City departments. The Office will:

- Collaborate and coordinate in the development of program components

Goal 3: Coordinate internal and external resources (people, equipment, and services) in collaboration with governmental and private sector partners before, during, and after major emergencies or disasters
The success of any emergency preparedness program depends upon effective and collaborative working relationships with key stakeholders. These relationships strengthen cooperative efforts, facilitate effective response activities, and ensure information sharing. The Office will:

- Establish and maintain key inter-agency and jurisdictional working relationships
- Expand the development and use of contracts, agreements, and Memoranda of Understanding

- Maintain operational readiness of the EOC

Goal 4: Establish sound fiscal practices

To effectively manage and administer financial programs, sound fiscal practices are required. The Office must ensure the integrity of its grant programs and General Fund budget through the development and implementation of internal controls, the certification of staff in grant management principles, and the development of protocols and procedures for the monitoring and auditing of grant sub-recipients. The Office will:

- Effectively manage and administer grant programs
- Effectively manage and administer the SD-OHS General Fund budget

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percent of City-level Response and Recovery plans and protocols reviewed and updated per established cycle	N/A[1]	N/A	90%	90%
2. Percent of City-level and regional Prevention and Protection plans and protocols reviewed and updated per established cycle	N/A[1]	N/A[1]	100%	90%
3. Percent of City-level and regional Prevention and Protection plans and protocols reviewed and updated per established cycle	N/A[1]	N/A[1]	100%	90%
4. Percent of City-level emergency training events and exercises conducted per OHS training plan	N/A[1]	N/A[1]	90%	90%
5. Percent of Emergency Operations Center (EOC) staff trained for their respective positions/roles	90%	85%	90%	90%
6. Percent of regional training events and exercises conducted per the San Diego Urban Area Multi-Year Training and Exercise Plan	N/A[1]	N/A[1]	90%	90%
7. Percent of fiscal audits conducted on OHS that result in no findings (including General Fund, Disaster Cost Recovery, and Homeland Security Grant Program audits)	N/A[1]	N/A[1]	90%	90%
8. Percent of recommendations from after-action reports on exercises and/or disasters that have been addressed and/or implemented	100%	100%	95%	90%

1. New measure for Fiscal Year 2015; prior year data not available.

Service Efforts and Accomplishments

Under the Prevention and Protection Program, SD-OHS developed, and submitted to FEMA, the region's annual Threat and Hazard Identification and Risk Assessment; initiated the biannual update to the regional Homeland Security Strategy, and initiated a collaborative effort with the Department of Information Technology for a cyber-security analysis and risk validation assessment for City information technology networks, servers, and worksite locations. Also, SD-OHS is in the process of developing a Threat and Hazard Profile and Mitigation Guide for each of the nine City Council districts.

Under the Mitigation and Finance Program, SD-OHS updated the City's portion of the Multi-Jurisdictional Hazard Mitigation Plan which is pending final submission from the County of San Diego to FEMA. Also, this program currently manages and administers $32.4 million under active FEMA grants for the City and the San Diego region,

and will manage an additional $14.2 million (projected) upon allocation of the (federal) Fiscal Year 2015 UASI grant funds, to be released in fall of 2015. Additionally, SD-OHS manages $121.9 million in inactive FEMA grant programs which are subject to ongoing monitoring and audit. This program also currently manages $5.6 million in projects obligated under State and federal public assistance programs, and continues to work with the California Governor's Office of Emergency Services (CalOES) and FEMA on disaster recovery efforts for prior disasters. These projects and efforts include the following:

- The 2010 December Winter Storm disaster (DR 1952). The Storm began on December 18, 2010 and resulted in a gubernatorial emergency proclamation for San Diego County. A presidential emergency declaration was issued on January 26, 2011. To date, the City of San Diego has recovered $5.3 million in funding from CalOES and FEMA for eligible project costs and administrative efforts.
- The May 2014 Wildfires (CDAA 2014-01). The fires occurred from May 13, 2014 to May 22, 2014. The City's estimated costs to date total $325,973 and the costs for CAL FIRE services are yet to be determined and claimed. No reimbursements have been received to date under the California Disaster Assistance Act.

The Response and Recovery Program coordinated several emergency training and exercise events for the City's EOC staff, senior City officials, and local partner agencies/organizations, including a Crisis Leadership Seminar for Senior Officials; an EOC functional exercise; and emergency operations briefs and instruction to all City Council members and their staff. SD-OHS also coordinated and oversaw citywide annual training and reporting requirements associated with FEMA's National Incident Management System (NIMS). Additionally, SD-OHS staff initiated the review and alignment of the City's Emergency Operations Plan to the recently updated Operational Area (i.e. County) Emergency Plan; continued development of an updated Memorandum of Understanding between the City of San Diego and the American Red Cross; drafted an update to the City's Municipal Code related to emergency operations; completed development of an Emergency Shelter Field Operations Guide, to be exercised in February 2015; facilitated ongoing implementation of a regional Access and Functional Needs risk analysis software application; and expanded Disaster Service Worker training and resources for City employees, and risk management training for City and regional public safety and emergency management personnel. Additionally, SD-OHS is overseeing a routine review of all emergency plans and protocols to ensure they address the considerations of people with disabilities and others with Access and Functional Needs.

Also under the Response and Recovery Program, SD-OHS completed development of a dedicated and permanently established alternate EOC facility with the same capability as the City's primary EOC (previously, the alternate EOC had to be set up within an auditorium when needed). The new, dedicated alternate EOC facility was fully operational in August 2014. SD-OHS staff also continues to update the City's WebEOC application (a web-based emergency management program) greatly improving the application's user interface and overall functionality.

The Regional Training Program continues to coordinate and deliver over 80 separate emergency training events and classes to over 2,000 regional first responder, public safety, and emergency management stakeholders per year.

Office of Homeland Security

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	13.40	13.60	**14.40**	0.80
Personnel Expenditures	$ 1,548,212	$ 1,530,122	**$ 1,661,088**	$ 130,966
Non-Personnel Expenditures	271,263	488,633	**453,789**	(34,844)
Total Department Expenditures	**$ 1,819,475**	**$ 2,018,755**	**$ 2,114,877**	**$ 96,122**
Total Department Revenue	**$ 851,986**	**$ 930,957**	**$ 1,117,422**	**$ 186,465**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Office of Homeland Security	$ 1,819,475	$ 2,018,755	**$ 2,114,877**	$ 96,122
Total	**$ 1,819,475**	**$ 2,018,755**	**$ 2,114,877**	**$ 96,122**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Office of Homeland Security	13.40	13.60	**14.40**	0.80
Total	**13.40**	**13.60**	**14.40**	**0.80**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Manager Addition of 1.00 Program Manager to support department operations.	1.00	$ 141,269	$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.80	79,970	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	62,751	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(15,587)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(19,257)	-
Reduction of Program Coordinator Reduction of 1.00 Supervising Homeland Security Coordinator.	(1.00)	(153,024)	-

Office of Homeland Security

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	186,465
Total	**0.80**	**$ 96,122**	**$ 186,465**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 965,255	$ 988,997	**$ 1,107,292**	$ 118,295
Fringe Benefits	582,957	541,125	**553,796**	12,671
PERSONNEL SUBTOTAL	**1,548,212**	**1,530,122**	**1,661,088**	**130,966**
NON-PERSONNEL				
Supplies	$ 9,072	$ 21,040	**$ 21,077**	$ 37
Contracts	94,090	110,673	**114,673**	4,000
Information Technology	97,643	152,465	**135,937**	(16,528)
Energy and Utilities	18,116	52,202	**48,202**	(4,000)
Other	6,142	5,000	**5,000**	-
Transfers Out	46,200	147,253	**128,900**	(18,353)
NON-PERSONNEL SUBTOTAL	**271,263**	**488,633**	**453,789**	**(34,844)**
Total	**$ 1,819,475**	**$ 2,018,755**	**$ 2,114,877**	**$ 96,122**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 851,614	$ 930,957	**$ 930,957**	$ -
Other Revenue	372	-	**-**	-
Rev from Other Agencies	-	-	**186,465**	186,465
Total	**$ 851,986**	**$ 930,957**	**$ 1,117,422**	**$ 186,465**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	2.00	2.00	**2.00**	$42,578 - $51,334	$ 95,585
90000024	Administrative Aide 2 - Hourly	0.35	0.35	**0.35**	42,578 - 51,334	17,967
90001119	Assistant Fire Chief - Hourly	0.00	0.00	**0.45**	31,741 - 173,971	46,285
20000119	Associate Management Analyst	2.00	2.00	**2.00**	54,059 - 65,333	128,706
90001232	Lifeguard Chief - Hourly	0.35	0.45	**0.45**	46,966 - 172,744	49,435
90000718	Police Lieutenant - Hourly	0.00	0.35	**0.35**	97,594 - 116,813	40,884
90000721	Police Officer 2 - Hourly	0.00	0.00	**0.35**	62,837 - 75,941	26,579
90000724	Police Sergeant - Hourly	0.35	0.00	**0.00**	76,274 - 92,206	-
20001222	Program Manager	1.00	1.00	**2.00**	46,966 - 172,744	211,402
90001222	Program Manager - Hourly	0.35	0.45	**0.45**	46,966 - 172,744	49,435
20000015	Senior Management Analyst	1.00	1.00	**1.00**	59,363 - 71,760	70,684
20000023	Senior Management Analyst	4.00	4.00	**4.00**	59,363 - 71,760	285,964
20000986	Supervising Management Analyst	2.00	2.00	**1.00**	66,768 - 80,891	80,891

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Advanced Post Certificate					3,475
FTE, Salaries, and Wages Subtotal		**13.40**	**13.60**	**14.40**		**$ 1,107,292**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 9,283	$ 9,276	$ 6,997	$ (2,279)
Flexible Benefits	81,986	88,943	100,677	11,734
Long-Term Disability	7,529	3,392	3,633	241
Medicare	14,966	14,343	16,057	1,714
Other Post-Employment Benefits	75,431	72,792	71,820	(972)
Retiree Medical Trust	695	661	952	291
Retirement 401 Plan	1,762	1,527	1,527	-
Retirement ADC	312,145	276,293	260,289	(16,004)
Retirement Offset Contribution	28	-	-	-
Risk Management Administration	11,316	11,364	12,828	1,464
Supplemental Pension Savings Plan	43,269	48,449	56,784	8,335
Unemployment Insurance	2,585	1,939	2,077	138
Workers' Compensation	21,964	12,146	20,155	8,009
Fringe Benefits Subtotal	**$ 582,957**	**$ 541,125**	**$ 553,796**	**$ 12,671**
Total Personnel Expenditures			**$ 1,661,088**	

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Office of the Assistant COO

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Office Description

The Office of the Assistant Chief Operating Officer (ACOO) oversees the following branches and functions: the Office of the Assistant Chief Operating Officer, the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development Program, the Office of ADA Compliance & Accessibility, and the Office of Special Events.

The Office of the Assistant Chief Operating Officer consists of the Assistant Chief Operating Officer, who reports directly to the Chief Operating Officer, and 1.00 FTE Executive Secretary.

The Infrastructure/Public Works Branch includes 1.00 FTE Deputy Chief Operating Officer and 1.00 FTE Executive Secretary. The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch. This branch includes the following departments:

- Environmental Services
- Office of ADA Compliance & Accessibility[1]
- Public Utilities
- Public Works
- Transportation & Storm Water

The Internal Operations Branch includes 1.00 FTE Deputy Chief Operating Officer and 0.50 FTE Executive Secretary. The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Internal Operations Branch. This branch includes the following departments:

- Department of Information Technology
- Human Resources

1. This will be transferred directly to the Officer of the Assistant Chief Operating Officer in Fiscal Year 2016.

Office of the Assistant COO

- Performance & Analytics Department[1]
- Purchasing & Contracting (including Equal Opportunity Contracting)
- Real Estate Assets

The Neighborhood Services Branch includes the Deputy Chief Operating Officer and 0.50 FTE Executive Secretary. The Deputy Chief Operating Officer for Neighborhood Services reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Neighborhood Services Branch. This group includes the following departments and programs:

- Citizens' Review Board on Police Practices
- Civic San Diego
- Commission for Arts & Culture
- Commission on Gang Prevention & Intervention
- Development Services
- Economic Development
- Human Relations Commission
- Library
- Park and Recreation
- Planning

The Corporate Partnerships & Development Program (CPD), created in 1999, develops mutually beneficial business arrangements and seeks philanthropic support between the City and organizations to generate non-tax revenue or new resources for the City and provide marketing benefits and/or recognition to the partners. The Program seeks to boost business and philanthropic activity and revenue through these mutually beneficial programs. The Program is also tasked with identifying, coordinating, and assisting with citywide or multi-agency grant and donation opportunities.

The Office of ADA Compliance & Accessibility (Office) is responsible for ensuring that every City-operated or funded facility, program, service, and activity is accessible and usable by people with disabilities in accordance with all federal, State, and local codes and laws, including the Americans with Disabilities Act (ADA).

The Office of Special Events is responsible for the overall management of events on public property that require multi-disciplinary coordination. It supports the significant role that events play in the development of San Diego's economic prosperity and enhancement of civic pride. The Office of Special Events also works with the tourism industry to coordinate the development of bid proposals to bring major events and conventions to San Diego. It also serves as a liaison to these events once they have been secured.

The Office of the Assistant Chief Operating Officer's mission is:

To support the City's mission to provide a fiscally-sound city government that provides effective services to our residents and visitors

1. The Department began reporting to the Office of the Mayor on July 1, 2014.

Key Performance Indicators[1]

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Total value of corporate partnership and development • Direct revenue • In-Kind/Pass-Through/Grants	N/A	$789,000 $325,000 $464,000	$991,000 $221,000 $770,000	$1,200,000 $300,000 $900,000
2. Dollar amount of public/private partnerships	N/A	$5.0M	$8.0M	$3.0M
3. Number of corporate and public/private partnerships	N/A	10	11	12
4. Number of citywide grants/donations proposals	N/A	3	4	6
5. Percent of annual ADA project list completed	25%	20%	37%	37%
6. Number of ADA complaints received	100	135	150	150
7. Percent of ADA complaints completed	40%	52%	54%	54%
8. Number of instances where technical assistance was provided on ADA	160	161	160	160

Service Efforts and Accomplishments

The Office of ADA Compliance & Accessibility provides oversight on ADA projects to ensure access to City facilities and public right-of-way that have both short- and long-term benefits for people of all ages with disabilities. The Office offers ongoing technical assistance on ADA requirements and disability issues through trainings, onsite accessibility surveys, policy recommendations, and guidance regarding alternate formats and effective communication efforts. The Office intakes and manages all disability-related complaints from the public regarding access to City facilities, public right-of-way, and programs, services, and activities.

The Office supports the Mayor's Committee on Disability (Committee) which consists of nine members appointed by the Mayor. Its purpose is to advise the Mayor on disability issues and compliance under ADA as it applies to State and local governments, including issues of access to City buildings, programs, services, and activities.

In Fiscal Year 2015, the Office of ADA Compliance & Accessibility accomplished the following:

- Completion of four (4) comprehensive ADA facility improvement projects for barrier removal: East San Diego Adult Center (CD 9), Allied Gardens Pool (CD 7), Oak Park Library (CD 4), and Civic Theater Exterior Restroom (CD 2)

1.Total value of corporate partnership equals the total of Direct Revenue and In-kind Pass-Through/Grants. Based on the current budget of $450,000, the Department is projected to receive approximately $221,000 of Other Revenue by year-end, resulting in a deficit of $230,000 in Other Revenue. The deficit in Other Revenue will be mitigated by In-Kind/Pass-Through/Grants Revenue which is estimated at approximately $770,000. By year-end, Other Revenue plus In-Kind/Pass-Through/Grants Revenue are projected to bring in approximately $991,000 total, exceeding the current budget by $541,000. Value of partnerships should be viewed holistically and revenue goals should not be viewed as failing to meet the target if total revenue/value to the City exceeds the target goal

Office of the Assistant COO

The Corporate Partnerships & Development Program's recent accomplishments include the launch of the DecoBike Bike Share public/private partnership which will ultimately have 180 stations throughout the City of San Diego. This partnership not only supports the City's overall mobility program and efforts, but also the City's draft Climate Action Plan. Additionally, the City collaborated with the County of San Diego on a successful grant application to the Center for Disease Control (CDC) of which the City's portion of the grant will fund $1.2 million toward health and wellness initiatives for employees and residents over a four year period. The City has also entered into a partnership with National University to encourage continuing education and professional development among city government staff, including three fully funded scholarships for city employees.

Office of the Assistant COO

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	8.00	6.00	**11.00**	5.00
Personnel Expenditures	$ 1,204,431	$ 950,308	**$ 1,561,726**	$ 611,418
Non-Personnel Expenditures	365,583	166,658	**245,085**	78,427
Total Department Expenditures	**$ 1,570,014**	**$ 1,116,966**	**$ 1,806,811**	**$ 689,845**
Total Department Revenue	**$ -**	**$ 450,000**	**$ 470,000**	**$ 20,000**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Office of the Assistant COO	$ 1,570,014	$ 1,116,966	**$ 1,806,811**	$ 689,845
Total	**$ 1,570,014**	**$ 1,116,966**	**$ 1,806,811**	**$ 689,845**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Office of the Assistant COO	8.00	6.00	**11.00**	5.00
Total	**8.00**	**6.00**	**11.00**	**5.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Office of ADA Compliance & Accessibility Transfer Transfer of the Office of ADA Compliance & Accessibility from the Infrastructure/Public Works Department to the Office of the Assistant COO.	4.00	$ 576,652	$ -
Support for ADA Grievance/Complaint Process Addition of 1.00 Clerical Assistant 2 to support the operations of the Americans with Disabilities Act (ADA) grievance/complaint process.	1.00	49,856	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	40,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	38,925	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(190)	-

Office of the Assistant COO

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(5,398)	-
Diversity Training Transfer of non-personnel expenditures from the Office of the Assistant COO to the Neighborhood Services Department for diversity training.	0.00	(10,000)	-
Community Development Block Grant Revenue Adjustment to reflect an anticipated increase in Community Development Block Grant (CDBG) revenue due to the Service Level Agreement between the Economic Development Department and the Office of ADA Compliance & Accessibility.	0.00	-	20,000
Total	**5.00**	**$ 689,845**	**$ 20,000**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 695,146	$ 635,703	**$ 989,812**	$ 354,109
Fringe Benefits	509,286	314,605	**571,914**	257,309
PERSONNEL SUBTOTAL	**1,204,431**	**950,308**	**1,561,726**	**611,418**
NON-PERSONNEL				
Supplies	$ 8,102	$ 11,671	**$ 15,588**	$ 3,917
Contracts	301,542	69,886	**126,596**	56,710
Information Technology	20,420	39,328	**39,205**	(123)
Energy and Utilities	11,830	19,310	**14,699**	(4,611)
Other	5,702	8,600	**27,500**	18,900
Transfers Out	17,987	17,863	**20,497**	2,634
Capital Expenditures	-	-	**1,000**	1,000
NON-PERSONNEL SUBTOTAL	**365,583**	**166,658**	**245,085**	**78,427**
Total	**$ 1,570,014**	**$ 1,116,966**	**$ 1,806,811**	**$ 689,845**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ -	$ -	**$ 20,000**	$ 20,000
Other Revenue	-	450,000	**450,000**	-
Total	**$ -**	**$ 450,000**	**$ 470,000**	**$ 20,000**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	**1.00**	$42,578 - $51,334	$ 51,334
20001080	Assistant Chief Operating Officer	1.00	1.00	**1.00**	73,008 - 291,595	215,000
20001233	Assistant to the Director	1.00	1.00	**1.00**	46,966 - 172,744	109,855

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000119	Associate Management Analyst	1.00	1.00	**1.00**	54,059 - 65,333	65,333
20000539	Clerical Assistant 2	0.00	0.00	**1.00**	29,931 - 36,067	29,931
20001220	Executive Director	0.00	1.00	**2.00**	46,966 - 172,744	216,000
20000924	Executive Secretary	0.00	1.00	**1.00**	43,555 - 52,666	47,376
20001234	Program Coordinator	0.00	1.00	**1.00**	23,005 - 137,904	92,000
20001222	Program Manager	2.00	0.00	**0.00**	46,966 - 172,744	-
20000760	Project Assistant	0.00	0.00	**1.00**	57,866 - 69,722	68,676
20000763	Project Officer 2	0.00	0.00	**1.00**	76,794 - 92,851	92,851
20000015	Senior Management Analyst	2.00	0.00	**0.00**	59,363 - 71,760	-
20000970	Supervising Management Analyst	1.00	0.00	**0.00**	66,768 - 80,891	-
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		**8.00**	**6.00**	**11.00**		**$ 989,812**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 15,400	$ 7,567	$ 11,674	$ 4,107
Flexible Benefits	48,363	49,018	107,455	58,437
Insurance	405	-	-	-
Long-Term Disability	5,576	2,188	3,253	1,065
Medicare	10,236	9,217	14,351	5,134
Other Post-Employment Benefits	45,458	36,396	65,835	29,439
Retiree Medical Trust	236	773	880	107
Retirement 401 Plan	283	2,170	1,200	(970)
Retirement ADC	322,846	169,892	282,607	112,715
Retirement DROP	-	-	2,832	2,832
Retirement Offset Contribution	5	-	-	-
Risk Management Administration	6,722	5,682	11,759	6,077
Supplemental Pension Savings Plan	40,164	25,499	57,914	32,415
Unemployment Insurance	1,919	1,252	1,858	606
Workers' Compensation	11,673	4,951	10,296	5,345
Fringe Benefits Subtotal	**$ 509,286**	**$ 314,605**	**$ 571,914**	**$ 257,309**
Total Personnel Expenditures			**$ 1,561,726**	

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Office of the Chief Financial Officer

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Office Description

The Office of the Chief Financial Officer (CFO) includes the Chief Financial Officer and 1.00 Executive Secretary.

The CFO oversees the Finance Branch which includes 329 employees in the departments of the City Comptroller, City Treasurer, Debt Management, Risk Management, and Financial Management. The CFO is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and for establishing internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments.

The Office of the City Comptroller performs the general accounting and financial reporting function for the City of San Diego. In addition, the Department is responsible for payment services, including payroll for the City's approximately 10,900 employees and centralized processing of all City vendor payments. The Internal Controls group resides in the Office of the City Comptroller and is responsible for developing the internal control framework over financial reporting and safeguarding of City assets.

The Office of the City Treasurer is responsible for the receipt and custody of all City revenue, banking, tax administration, parking administration, parking meter operations, collection of delinquent accounts, and accounting for these funds. The City Treasurer is also responsible for the investment of all operating and capital improvement funds, including the reinvestment of debt proceeds of the City and its affiliated agencies, which total $2.3 billion as of June 30, 2014.

Debt Management conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles. The Department also coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure projects.

The Financial Management Department provides fiscal services to the Mayor and serves as an internal fiscal consultant to other City departments for a variety of projects, agreements, and economic analyses. Financial Management prepares the proposed and annual operating and capital budgets in accordance with the City Charter. During the fiscal year, Financial Management monitors the City's revenues and expenditures, issues quarterly budget monitoring reports, oversees budget transfers and adjustments, and reviews requests for City Council and Mayoral

Office of the Chief Financial Officer

Actions for both the operating budget and the Capital Improvements Program (CIP). Annually, the Department develops and updates the Mayor's Five-Year Financial Outlook.

The Risk Management Department manages the City's self-insured Workers' Compensation Program and the Public Liability Program including claims against the City, insurance, and loss control measures intended to forecast and reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program.

The Office of the Chief Financial Officer's mission is:

> ***To provide the City of San Diego with the highest quality financial services to achieve accountability and transparency in the use of public resources***

Office of the Chief Financial Officer

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	5.00	2.00	**2.00**	0.00
Personnel Expenditures	$ 751,823	$ 450,305	**$ 453,100**	$ 2,795
Non-Personnel Expenditures	49,906	115,856	**127,796**	11,940
Total Department Expenditures	**$ 801,729**	**$ 566,161**	**$ 580,896**	**$ 14,735**
Total Department Revenue	**$ 320,064**	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Office of the Chief Financial Officer	$ 801,729	$ 566,161	**$ 580,896**	$ 14,735
Total	**$ 801,729**	**$ 566,161**	**$ 580,896**	**$ 14,735**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Office of the Chief Financial Officer	5.00	2.00	**2.00**	0.00
Total	**5.00**	**2.00**	**2.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 12,114	$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	2,795	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(174)	-
Total	**0.00**	**$ 14,735**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 485,086	$ 267,555	**$ 274,778**	$ 7,223
Fringe Benefits	266,737	182,750	**178,322**	(4,428)
PERSONNEL SUBTOTAL	**751,823**	**450,305**	**453,100**	**2,795**

Office of the Chief Financial Officer

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ 6,356	$ 5,341	**$ 5,341**	$ -
Contracts	11,744	89,520	**91,719**	2,199
Information Technology	14,022	850	**12,964**	12,114
Energy and Utilities	2,622	3,182	**2,740**	(442)
Other	9,221	8,000	**8,000**	-
Transfers Out	5,940	8,963	**7,032**	(1,931)
NON-PERSONNEL SUBTOTAL	**49,906**	**115,856**	**127,796**	**11,940**
Total	**$ 801,729**	**$ 566,161**	**$ 580,896**	**$ 14,735**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Revenue	$ 320,064	$ -	**$ -**	$ -
Total	**$ 320,064**	**$ -**	**$ -**	**$ -**

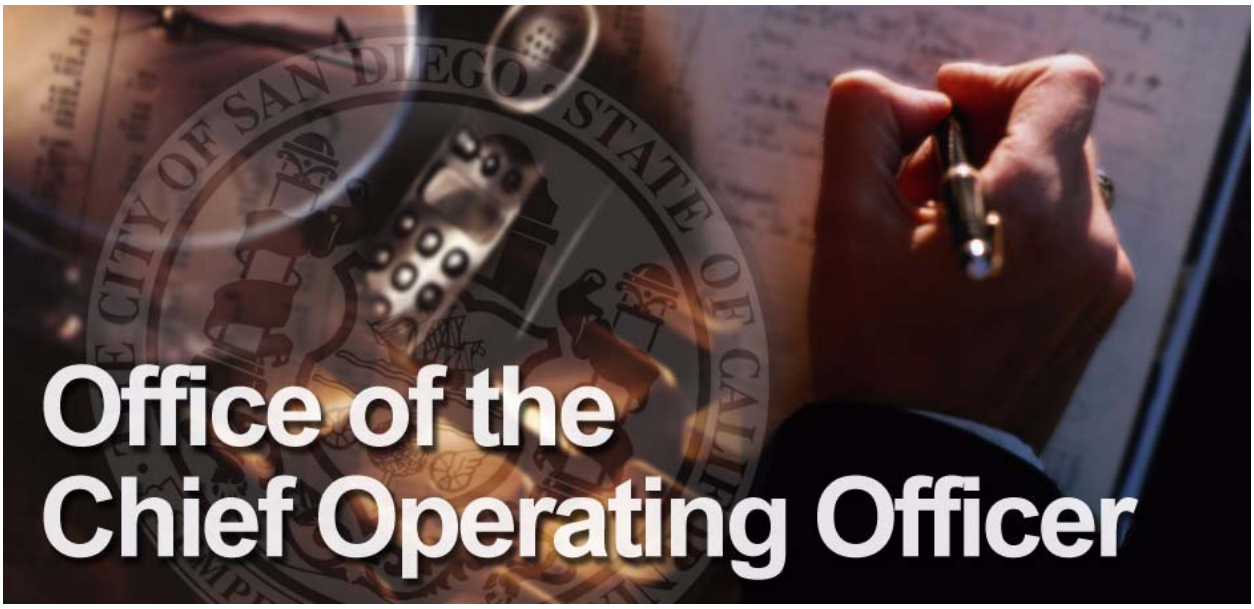
Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	0.00	**0.00**	$54,059 - $65,333	$ -
20001099	Chief Financial Officer	1.00	1.00	**1.00**	59,155 - 224,099	224,000
20001220	Executive Director	1.00	0.00	**0.00**	46,966 - 172,744	-
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	50,778
20001222	Program Manager	1.00	0.00	**0.00**	46,966 - 172,744	-
FTE, Salaries, and Wages Subtotal		**5.00**	**2.00**	**2.00**		**$ 274,778**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 6,846	$ 7,156	$ 6,720	$ (436)
Flexible Benefits	27,265	12,393	21,581	9,188
Insurance	146	-	-	-
Long-Term Disability	3,850	921	904	(17)
Medicare	7,301	3,880	3,984	104
Other Post-Employment Benefits	26,991	12,132	11,970	(162)
Retiree Medical Trust	513	-	127	127
Retirement 401 Plan	1,175	-	-	-
Retirement ADC	157,164	125,965	111,731	(14,234)
Retirement Offset Contribution	6	-	-	-
Risk Management Administration	3,987	1,894	2,138	244
Supplemental Pension Savings Plan	22,677	14,880	18,224	3,344
Unemployment Insurance	1,324	527	516	(11)
Workers' Compensation	7,492	3,002	427	(2,575)
Fringe Benefits Subtotal	**$ 266,737**	**$ 182,750**	**$ 178,322**	**$ (4,428)**
Total Personnel Expenditures			**$ 453,100**	

Office of the Chief Operating Officer

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Office Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer (COO) reports directly to the Mayor, who serves as the head of the executive branch of City government, and is responsible for managing the City's daily operations and implementing initiatives and objectives. The following departments and functions report directly to the COO: the Office of the Assistant Chief Operating Officer, the Office of the Chief Financial Officer, the Communications Department, the Docket Office, the Fire-Rescue Department, the Police Department, and the Office of Homeland Security.

The Office of the Chief Operating Officer consists of the Chief Operating Officer, 1.00 FTE Confidential Secretary, 1.00 FTE Docket Liaison, and 1.00 FTE Docket Coordinator.

The Office of the Assistant Chief Operating Officer assists the COO by overseeing the following branches and functions: the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development and Grants Program, and the Office of Special Events.

The Chief Financial Officer (CFO) is responsible for the City's internal controls over financial reporting and oversees the development and implementation of internal control policies and procedures in all City departments. The following departments are overseen by the CFO: the Office of the City Comptroller, the Office of the City Treasurer, the Debt Management Department, the Financial Management Department, and the Risk Management Department.

The Communications Department consolidates all of the City of San Diego's communications-related functions into one department. These functions include the following: the Cable Office, CityTV, Internal Communications, Multimedia Services, and Public Information.

The Docket Office ensures that City department requests for Council Action are prepared, reviewed, and submitted for docketing with accuracy and completion to enable the City Council to make sound decisions.

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

Office of the Chief Operating Officer

The Police Department ensures the safety of the City's residents, visitors, and businesses and provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The Office of Homeland Security promotes a secure and resilient City with the capabilities required to prevent, protect against, mitigate, respond to, and recover from threats and hazards that pose the greatest risk to the San Diego community. The major functions and programs of the Office of Homeland Security include the City's Preparedness Grant, emergency preparedness, the Emergency Operations Center, and public and disaster assistance programs.

The Department's mission is:

To effectively serve and support our communities

Office of the Chief Operating Officer

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	2.00	4.35	**4.35**	0.00
Personnel Expenditures	$ 1,211,314	$ 841,872	**$ 865,505**	$ 23,633
Non-Personnel Expenditures	53,548	82,440	**95,019**	12,579
Total Department Expenditures	**$ 1,264,862**	**$ 924,312**	**$ 960,524**	**$ 36,212**
Total Department Revenue	**$ 39**	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Docket Office	$ -	$ 347,031	**$ 346,362**	$ (669)
Office of the Chief Operating Officer	1,264,862	577,281	**614,162**	36,881
Total	**$ 1,264,862**	**$ 924,312**	**$ 960,524**	**$ 36,212**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Docket Office	0.00	2.35	**2.35**	0.00
Office of the Chief Operating Officer	2.00	2.00	**2.00**	0.00
Total	**2.00**	**4.35**	**4.35**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 21,746	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,517	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	3,558	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	3,391	-
Total	**0.00**	**$ 36,212**	**$ -**

Office of the Chief Operating Officer

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 744,594	$ 525,827	**$ 527,007**	$ 1,180
Fringe Benefits	466,720	316,045	**338,498**	22,453
PERSONNEL SUBTOTAL	**1,211,314**	**841,872**	**865,505**	**23,633**
NON-PERSONNEL				
Supplies	$ 3,582	$ 4,720	**$ 4,720**	$ -
Contracts	8,983	42,927	**45,419**	2,492
Information Technology	4,130	6,366	**9,757**	3,391
Energy and Utilities	11,714	12,749	**18,024**	5,275
Other	19,271	10,982	**9,600**	(1,382)
Transfers Out	5,867	4,696	**7,499**	2,803
NON-PERSONNEL SUBTOTAL	**53,548**	**82,440**	**95,019**	**12,579**
Total	**$ 1,264,862**	**$ 924,312**	**$ 960,524**	**$ 36,212**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Revenue	$ 39	$ -	**$ -**	$ -
Total	**$ 39**	**$ -**	**$ -**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001109	Chief Operating Officer	1.00	1.00	**1.00**	$73,008 - $291,595	$ 255,000
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	**1.00**	16,827 - 105,518	65,000
20001222	Program Manager	0.00	1.00	**1.00**	46,966 - 172,744	107,675
90001222	Program Manager - Hourly	0.00	0.35	**0.35**	46,966 - 172,744	41,300
20000895	Senior Legislative Recorder	0.00	1.00	**1.00**	48,090 - 58,032	58,032
FTE, Salaries, and Wages Subtotal		**2.00**	**4.35**	**4.35**		**$ 527,007**

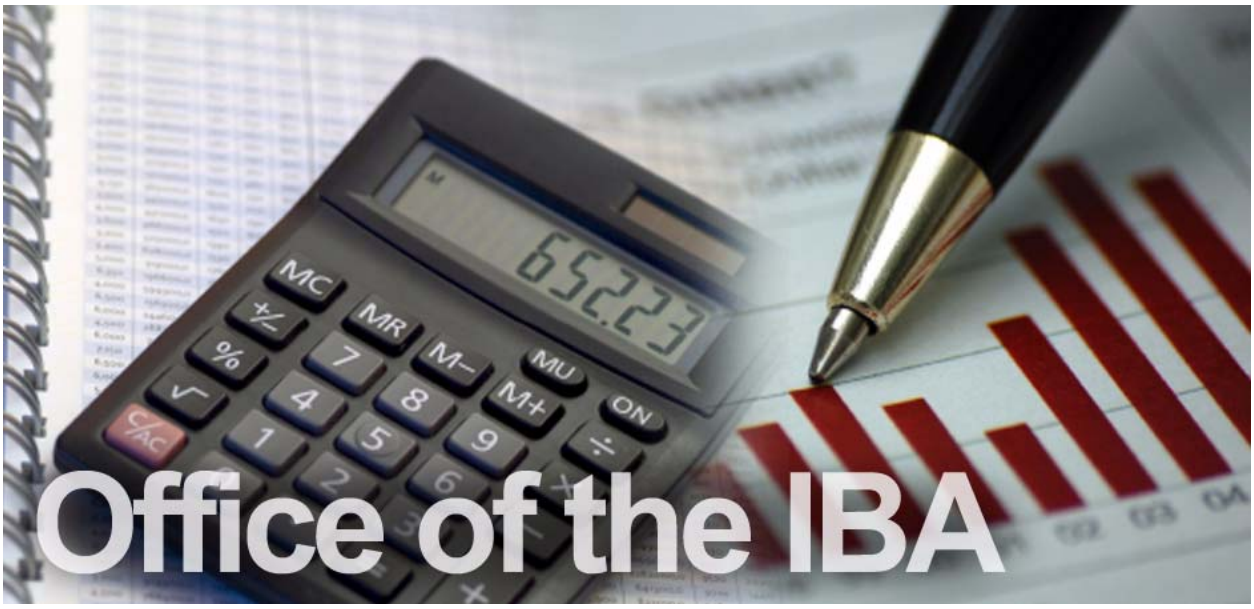
	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 15,108	$ 11,460	$ 11,460	$ -
Flexible Benefits	35,173	32,032	41,637	9,605
Insurance	885	-	-	-
Long-Term Disability	5,597	1,803	1,734	(69)
Medicare	9,634	7,600	7,641	41
Other Post-Employment Benefits	31,788	24,264	23,940	(324)
Retiree Medical Trust	397	162	162	-
Retirement 401 Plan	158	-	-	-
Retirement ADC	309,507	198,068	209,848	11,780
Retirement DROP	371	-	-	-
Risk Management Administration	4,637	3,788	4,276	488
Supplemental Pension Savings Plan	43,438	32,875	32,982	107
Unemployment Insurance	1,936	1,032	990	(42)

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Workers' Compensation	8,092	2,961	3,828	867
Fringe Benefits Subtotal	**$ 466,720**	**$ 316,045**	**$ 338,498**	**$ 22,453**
Total Personnel Expenditures			**$ 865,505**	

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Office of the IBA

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Office Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and to determine the powers of the office and its manager by ordinance. The Office of the IBA was established January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C which amended the City Charter related to the Chief Financial Officer, City Auditor, Independent Budget Analyst, City Treasurer, and Audit Committee and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "the Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "there is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

The Department's mission is:

> ***To provide clear, objective, and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego***

Goals and Objectives

In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement "good government principles" by ensuring the public has access to information and the ability to participate in the decision-making process, and to add value by providing supplemental information to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping

important policy discussions through its research, analysis, outreach to authoritative resources, and preparation of well-developed recommendations.

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Total number of City Council docket items reviewed	715	733	642	642
2. Total number of IBA reports	64	54	50	50
3. Number of financial training sessions held for City Council that are developed and coordinated by the IBA	2	2	2	2
4. Percent of City Council who find the financial trainings useful and informative	90%	100%	90%	90%

Service Efforts and Accomplishments

In its tenth year, the Office of the Independent Budget Analyst continues to provide information, analyses, and recommendations throughout the annual budget process, as well as for all financial and policy items submitted throughout the year for City Council, Council Committee, and Housing Authority consideration.

Each fiscal year, the IBA reviews and evaluates the Mayor's Proposed Budget and Five-Year Financial Outlook, issuing reports that provide analysis and recommendations for City Council consideration. The Office supports the City Council's eight standing committees, ad-hoc committees, and numerous working groups. The IBA also participates on behalf of the City Council in the labor negotiation process and is responsible for coordinating City Council responses to Grand Jury reports.

The IBA contributes significantly to the ongoing development and implementation of financial and budgetary reforms, principles, and policies. The Office has been vital in the establishment and success of the City's first independent Audit Committee and their policies and procedures. The IBA coordinates the City Council financial training program and has been integral to the City's ongoing reform in other areas such as Managed Competition, equal opportunity contracting, Community Development Block Grants, pension and health care benefits reform, capital improvement program financing and streamlining, and the Redevelopment Agency dissolution.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	10.00	10.00	**10.00**	0.00
Personnel Expenditures	$ 1,669,282	$ 1,641,086	**$ 1,722,962**	$ 81,876
Non-Personnel Expenditures	76,715	92,613	**92,103**	(510)
Total Department Expenditures	**$ 1,745,997**	**$ 1,733,699**	**$ 1,815,065**	**$ 81,366**
Total Department Revenue	**$ -**	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Office of the IBA	$ 1,745,997	$ 1,733,699	**$ 1,815,065**	$ 81,366
Total	**$ 1,745,997**	**$ 1,733,699**	**$ 1,815,065**	**$ 81,366**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Office of the IBA	10.00	10.00	**10.00**	0.00
Total	**10.00**	**10.00**	**10.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 81,876	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	536	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(1,046)	-
Total	**0.00**	**$ 81,366**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 1,007,122	$ 1,062,960	**$ 1,067,537**	$ 4,577
Fringe Benefits	662,160	578,126	**655,425**	77,299
PERSONNEL SUBTOTAL	**1,669,282**	**1,641,086**	**1,722,962**	**81,876**

Office of the IBA

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ 6,833	$ 6,100	**$ 6,100**	$ -
Contracts	19,461	35,670	**36,379**	709
Information Technology	23,409	24,288	**23,242**	(1,046)
Energy and Utilities	1,600	1,300	**1,300**	-
Other	5,704	5,900	**5,900**	-
Transfers Out	19,708	19,355	**19,182**	(173)
NON-PERSONNEL SUBTOTAL	**76,715**	**92,613**	**92,103**	**(510)**
Total	**$ 1,745,997**	**$ 1,733,699**	**$ 1,815,065**	**$ 81,366**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	7.00	**7.00**	$19,323 - $151,840	$ 647,418
20001166	Council Representative 2A	1.00	1.00	**1.00**	16,640 - 104,832	72,093
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 - 172,744	138,008
20001110	Independent Budget Analyst	1.00	1.00	**1.00**	59,155 - 224,099	210,018
FTE, Salaries, and Wages Subtotal		**10.00**	**10.00**	**10.00**		**$ 1,067,537**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 21,176	$ 21,127	$ 21,127	$ -
Flexible Benefits	80,395	76,236	106,319	30,083
Insurance	403	-	-	-
Long-Term Disability	8,092	3,310	3,513	203
Medicare	14,882	13,948	15,479	1,531
Other Post-Employment Benefits	61,578	54,594	59,850	5,256
Retiree Medical Trust	720	644	908	264
Retirement 401 Plan	1,652	1,666	-	(1,666)
Retirement ADC	393,645	343,890	351,264	7,374
Risk Management Administration	9,129	8,523	10,690	2,167
Supplemental Pension Savings Plan	49,923	48,793	73,834	25,041
Unemployment Insurance	2,777	1,896	2,006	110
Workers' Compensation	17,789	3,499	10,435	6,936
Fringe Benefits Subtotal	**$ 662,160**	**$ 578,126**	**$ 655,425**	**$ 77,299**
Total Personnel Expenditures			**$ 1,722,962**	

Office of the Mayor

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Department Description

The Office of the Mayor consists of staff dedicated to the areas of Policy, Communications, and Community Engagement.

The Policy team is comprised of policy advisors and staff managing Council Affairs, Intergovernmental Relations and Binational Affairs. This team implements the Mayor's policy priorities for the benefit of the City and its residents. It assists the Mayor in formulating and implementing public policy decisions within the City. In doing so, it interacts with the City Council, Independent Budget Analyst (IBA), City Attorney, community representatives, and other stakeholders.

Council Affairs serves as the liaison between the Office of the Mayor and the City Council and the IBA to answer questions, respond to requests, resolve issues associated with actions proposed for City Council consideration, and to facilitate resolution of issues affecting each Council district.

Intergovernmental Relations staff manages the City's State and federal legislative priorities as proposed by the Mayor and adopted by the City Council. Staff also directs the City's lobbying teams and collaborates with other local government entities. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

Binational Affairs staff maintains relationships with the Mexican government at all levels. The connections established by this staff facilitate cross-border communications, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information regarding the Mayor's policies and initiatives, department operations, and other City information, as well as responds to media inquiries. The Team establishes citywide communication policies and strategies, and provides oversight of public information efforts.

The Community Engagement team, which includes Boards and Commissions and Protocol staff, creates and strengthens relationships between the Mayor and citizens. Staff attends functions on the Mayor's behalf, represents

the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government. Members of this team also respond to, and resolve, community concerns regarding the delivery of public services, including the maintenance and improvement of infrastructure, allocation and provision of personnel and fiscal resources, and the development and administration of policy initiatives. This group provides citizens the opportunity to raise emerging issues and seek timely and effective solutions.

Staff handling boards and commissions is responsible for facilitating appointments to City boards and commissions and related policy initiatives. Staff assists the Mayor by managing the identification, recruitment, vetting, nomination, and confirmation of applicants for public appointment. Staff also manages appointee relations, the establishment of new committees or boards, special projects, and any required procedural, Municipal Code, City Charter, and by-law modifications.

Protocol staff manages visits to the Mayor by high-level dignitaries, diplomats, government officials, and other notable figures. The Staff also manages consular relations and military/protocol relations, oversees protocol responsibilities at the annual State of the City address, and serves as a liaison to the International Affairs Board, Sister Cities, and other local cultural groups and organizations. Protocol staff serves as the Mayor's liaison to the international community and represents the Mayor at special cultural and international engagements and meetings throughout the City. The Staff also coordinates and processes Mayoral proclamation and letter requests on behalf of the City.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	26.16	29.00	**29.00**	0.00
Personnel Expenditures	$ 2,731,412	$ 3,427,649	**$ 3,532,052**	$ 104,403
Non-Personnel Expenditures	634,923	837,558	**776,450**	(61,108)
Total Department Expenditures	**$ 3,366,336**	**$ 4,265,207**	**$ 4,308,502**	**$ 43,295**
Total Department Revenue	**$ 180,035**	**$ 308,400**	**$ 328,245**	**$ 19,845**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
CityTV	$ 192	$ -	**$ -**	$ -
Economic Growth Services	(5,326)	-	**-**	-
Intergovernmental Relations	30,284	-	**783,707**	783,707
Mayor/Community & Legislative Services	3,341,185	4,265,207	**3,524,795**	(740,412)
Total	**$ 3,366,336**	**$ 4,265,207**	**$ 4,308,502**	**$ 43,295**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Intergovernmental Relations	0.00	0.00	**3.00**	3.00
Mayor/Community & Legislative Services	26.16	29.00	**26.00**	(3.00)
Total	**26.16**	**29.00**	**29.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 104,298	$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	105	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(14,160)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(46,948)	-

Office of the Mayor

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	19,845
Total	**0.00**	**$ 43,295**	**$ 19,845**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 1,813,007	$ 2,237,465	**$ 2,317,195**	$ 79,730
Fringe Benefits	918,406	1,190,184	**1,214,857**	24,673
PERSONNEL SUBTOTAL	**2,731,412**	**3,427,649**	**3,532,052**	**104,403**
NON-PERSONNEL				
Supplies	$ 49,166	$ 51,801	**$ 54,443**	$ 2,642
Contracts	352,980	461,261	**443,688**	(17,573)
Information Technology	97,547	156,049	**109,101**	(46,948)
Energy and Utilities	66,957	66,810	**81,762**	14,952
Other	16,246	16,579	**16,579**	-
Transfers Out	52,027	79,848	**68,272**	(11,576)
Capital Expenditures	-	5,210	**2,605**	(2,605)
NON-PERSONNEL SUBTOTAL	**634,923**	**837,558**	**776,450**	**(61,108)**
Total	**$ 3,366,336**	**$ 4,265,207**	**$ 4,308,502**	**$ 43,295**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 180,000	$ 308,400	**$ 328,245**	$ 19,845
Other Revenue	34	-	**-**	-
Total	**$ 180,035**	**$ 308,400**	**$ 328,245**	**$ 19,845**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001081	Assistant Deputy Chief Operating Officer	0.00	1.00	**1.00**	$59,155 - $224,099	$ 137,000
20001162	Confidential Secretary to the Mayor	1.00	1.00	**1.00**	16,640 - 104,832	86,000
20001118	Deputy Chief Operating Officer	1.00	1.00	**1.00**	59,155 - 224,099	158,000
90001074	Management Intern-Mayor/ Council - Hourly	1.16	1.00	**1.00**	24,274 - 29,203	29,203
20001072	Mayor	1.00	1.00	**1.00**	100,464 - 100,464	100,464
20001255	Mayor Representative 2	22.00	24.00	**24.00**	19,323 - 151,840	1,805,072
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		**26.16**	**29.00**	**29.00**		**$ 2,317,195**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 21,055	$ 39,008	$ 32,744	$ (6,264)

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Flexible Benefits	162,205	230,939	295,806	64,867
Insurance	194	-	-	-
Long-Term Disability	14,109	7,692	7,621	(71)
Medicare	27,080	31,140	33,600	2,460
Other Post-Employment Benefits	144,255	163,782	167,580	3,798
Retiree Medical Trust	2,586	2,462	2,954	492
Retirement 401 Plan	4,471	6,130	3,840	(2,290)
Retirement ADC	393,975	574,506	488,463	(86,043)
Retirement DROP	1,541	-	2,745	2,745
Risk Management Administration	21,403	25,569	29,932	4,363
Supplemental Pension Savings Plan	88,898	98,815	135,265	36,450
Unemployment Insurance	4,846	4,405	4,352	(53)
Workers' Compensation	31,787	5,736	9,955	4,219
Fringe Benefits Subtotal	**$ 918,406**	**$ 1,190,184**	**$ 1,214,857**	**$ 24,673**
Total Personnel Expenditures			**$ 3,532,052**	

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Park & Recreation

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Department Description

The Park & Recreation Department provides a multitude of facilities and services for neighborhoods and plays a key role in the quality of life for San Diego as a whole. The Department manages three major service areas that contribute to various Mayor and City Council priorities: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 41,000 acres of parks, which includes 26,000 acres of open space, and aquatic areas available throughout the City. The Department provides a wide variety of opportunities for San Diegans to renew the mind, body, and spirit in healthy outdoor settings. Parks provide valuable opportunities for individuals, families, and groups to enjoy passive and active leisure. Joint-use agreements with schools maximize park use and provide active, programmable sports turf in park-deficient neighborhoods.

Open space areas conserve and protect San Diego's rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. These areas include over 23,000 acres of open space lands that are managed as part of the Multiple Species Conservation Program, a 1996 watershed agreement between the City of San Diego, the County of San Diego, the United States Fish and Wildlife Service, and the California Department of Fish and Game. The Program is designed to preserve and join significantly large and continuous tracts of open space that span from the United States-Mexico border to Orange County, significantly contributing to the quality of life of the region's residents, and the value of the San Diego region as one of the world's most valuable hotspots of biological diversity.

The Park & Recreation Department administers 55 Maintenance Assessment Districts (MADs) that provide property owners enhanced services and other improvements/activities beyond those generally provided by the City. These enhanced services are funded by property owner assessments.

Recreational Facilities

The Department operates and maintains a large number of recreational facilities. These facilities include recreation centers, playgrounds, teen centers, athletic fields, swimming pools, campgrounds, nature and visitor centers, gymnasiums, meeting rooms, historic sites, amphitheaters, skate parks, boat launch ramps, docks, a children's fishing

lake, piers, dog off-leash areas, golf complexes, and more. These facilities bring people with diverse backgrounds together to enjoy special events, relax, and strengthen community bonds.

The Department operates Mount Hope Cemetery, a 110-acre expanse built in 1869 that contains monuments to some of San Diego's most notable and historic citizens, including Alonzo Horton, widely regarded as the father of modern San Diego. The Community Parks II Division manages and maintains the entire cemetery, providing perpetual care to all burial sites. In addition, the Department preserves El Campo Santo, a small historic cemetery located in Old Town that dates back to 1849. Burials were last conducted at this site in 1880.

Recreational Programs

Recreational programs, team sports, and activities help build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health and promoting conflict resolution skills for youths and adults. Programs offered throughout the City vary, but can include interpretive nature programs, ceramics, learn-to-swim, karate, gymnastics, dance, soccer, basketball, water polo, nature walks, golf, day camps, softball, holiday and cultural events, outdoor movies, senior activities, tiny tot classes, therapeutic recreation, and much more.

The Department's mission is:

> ***To acquire, develop, operate, and maintain a park and recreation system that enriches the quality of life for residents and visitors alike, and preserves it for future generations***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Instill community pride and ownership

The community is where the Department must focus a majority of its attention. Ensuring that the community is satisfied with the services the Department provides is paramount. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide inviting facilities and faces for the community
- Increase and diversify community involvement
- Improve public awareness of park successes, programs, and activities
- Increase volunteerism of children, youth, and young adults in the park system

Goal 2: Invest in environmentally-sensitive programs and practices

The Department strives to take part in environmentally-sensitive practices that promote protection and preservation of the environment. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Expand environmentally-sensitive management and maintenance practices
- Protect public lands and utilize best management practices for environmental preservation

Goal 3: Maintain public safety and quality park maintenance

Safety and cleanliness are the two most important and transparent issues that the community has when visiting parks. It is the Department's goal to maintain City parks through scheduled maintenance and repairs, and create the safest environment for park-goers. The Department will continue to meet this goal by focusing on the following objectives:

- Maintain grounds in good condition
- Maintain facilities in good repair
- Work to ensure that the public is safe in parks

Goal 4: Provide high quality services

The Department is committed to enhancing the quality of the services it provides and will move toward accomplishing this goal by focusing on the following objectives:

- Create a culture of high-quality customer service
- Expand the use of service-enhancing technologies

Goal 5: Deliver innovative, responsive programs

With the changing environment and conditions in our diverse city, it is important for the Department to be responsive to the community's needs. Developing community partnerships and a more intimate relationship with the community will assist the Department in becoming more responsive and effective. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop recreation programs that are responsive to community needs
- Improve relationships with community organizations

Goal 6: Develop and retain committed, valued employees

Part of achieving excellence in any organization is the development of its employees. The Department strives for an efficient and effective organization by focusing on its workforce in the following manner:

- Improve recruitment
- Expand training opportunities for employees

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Results of customer satisfaction survey on Park & Recreation program activities	93.3%	92.4%	92.8%	92.%[1]
2. Results of customer survey on overall satisfaction with Park & Recreation facilities	94.1%	95.0%	94.2%	94.2%[1]
3. Compliance with maintenance standards (as determined by an inspection completed quarterly for a representative sample of parks)	90%	90%	90%	90%
4. Number of regulatory agency violations received for storm water violations (park personnel violations and park contractor violations)	0	0	0	0
5. Number of developed/undeveloped park acreage (includes water and joint use acreage) managed	41,656	41,439	41,656	41,656
6. Number of aquatic users	300,000	296,000	310,000	310,000
7. Number of hours of operation of recreation centers	128,492	131,765	128,893	130,390
8. Number of acres of parks and open spaces per 1,000 population[2]	32.01	31.84	32.00	32.00

1. Five-year average
2. SANDAG population estimate of 1,301,617 used

Park & Recreation

Service Efforts and Accomplishments

This summer, the Department will host the second annual Parks Fit San Diego, a program designed to keep park users physically fit and encourage the community to visit parks. This program allows participants to enroll at any recreation center or pool for a challenge to walk 30 miles or swim 20 miles in 30 days. Each participant receives a Parks Fit San Diego bracelet; those who complete the challenge receive a commemorative "I Got Fit in my Park in 30 Days" T-Shirt. Last summer, 1,700 residents participated in the Program.

The Department has completed the implementation of online class registration for recreation and aquatics classes offered at recreation centers and pools throughout the City. Participants can now register for classes via the Internet. This spring, there are approximately 12,000 classes, day camps, and after-school programs open to the public.

Therapeutic Recreation and Senior Citizen Services provides a variety of programs to seniors and persons with disabilities such as adaptive sports, dance, fitness, community outings, social events, specialized day camps, inclusion activities, referrals, and outreach services to more than 50,000 participants annually. Senior Citizen Services provides a popular senior lounge in Balboa Park with over 2,000 visitors monthly. Therapeutic Recreation Services also provides access to City beaches through a motorized beach wheelchair program at Mission Beach.

The Department partnered with the San Diego Unified School District and the South Bay Union School District to offer the Summer Lunch Program at recreation centers located in urban, low-income communities throughout the City. The Program served 100,150 meals last year, including lunch and snacks during summer, fall, and spring break.

The 5th annual "Teen Night" completed another successful youth program in August 2014. City Council allocated $40,000 to the Community Parks II Division in order to offer the Friday Night Teen Program at five centers. This program provides a safe haven for inner city teens to socialize with friends, enjoy sports, music, food, field trips, arts and crafts, video game tournaments, and dance classes under the supervision of local recreational professionals.

On February 5, 2015, Mayor Kevin Faulconer and Councilmembers Mark Kersey and Chris Cate broke ground on the Los Peñasquitos Canyon Preserve Black Mountain Ranger Station project. The 1,100 square foot, ranch style, public facility will provide offices for park rangers; a reception area; an information kiosk; an interpretive panel; a horse hitching post; and a bike rack.

The Department collaborated with the County of San Diego and several other cities to present Movies in the Park. There were 38 presentations held at 29 different parks with over 12,000 people in attendance. This represents a 43 percent increase in attendance over the prior year. Many families enjoyed these movies outdoors, under the stars, and participated in many special activities provided by staff.

In anticipation of the 2015 Centennial, Balboa Park staff is working with a wide variety of volunteers to implement an Adopt-A-Plot Program. This program is designed to enhance the gardens and landscapes for the Centennial and beyond.

Vehicular parking in the Plaza de Panama has been removed, increasing the amount of pedestrian-friendly walkways. Decorative bollards and planters containing ornamental plants and trees were also added to the Plaza de Panama. Additionally, benches, tables, chairs and umbrellas were added for park guests. A new tram designed to carry more people in and out of Balboa Park's parking lots to a main tram stop in the Plaza de Panama has been put into service. Additionally, a new tram stop in the Federal Lot has been added adjacent to accessible parking to allow visitors with disabilities easy access to ride accessible trams.

The Civic Dance Arts program founded in 1942 has expanded enrollment at 24 locations, offering 200 classes with 2,800 students annually. Community outreach programs, annual student recitals, and special advanced class performances have elevated the program to the most affordable and well-renowned dance program in the City receiving an award of excellence from the California Park and Recreation Society.

Twilight Concerts in the Park, celebrating its 34th year in Balboa Park, is providing enhanced and varied programming with staff support and leadership.

New playground equipment was installed in North Crown Point and North Ski Beach. New platforms and a slide were installed in East Bonita and Fanuel Street Park playgrounds. The par courses on the east side of Mission Bay Park were also refurbished.

The Beach Mechanized Crew continues to provide support to Lifeguard Services and keep beaches free of dangerous debris, washouts, and holes that impact lifeguard emergency responses in many areas, as well as building and maintaining storm berms at various locations along the coast and within Mission Bay Park and providing support on the urban runoff water quality project at La Jolla Shores. In addition to the park ranger assigned to the Children's Pool, who continues to provide information and guidance to the visitors there, Shoreline Parks has hired a new park ranger who will be responsible for the coastal area's from Tourmaline Surf Park to Torrey Pines Gliderport.

The implementation of a park maintenance service request system has increased efficiency in responding to, and tracking, service requests such as playground repair, pesticide application requests, and irrigation repair. Over time, tracking park assets and services requests with software (and internet-based) technology will provide valuable data and statistics for the Department in course of maintenance, repairs, parts, and labor.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	882.84	896.78	**926.13**	29.35
Personnel Expenditures	$ 63,929,608	$ 63,098,871	**$ 65,987,387**	$ 2,888,516
Non-Personnel Expenditures	56,043,379	65,163,932	**68,713,625**	3,549,693
Total Department Expenditures	**$ 119,972,987**	**$ 128,262,803**	**$ 134,701,012**	**$ 6,438,209**
Total Department Revenue	**$ 66,877,585**	**$ 63,807,569**	**$ 69,214,552**	**$ 5,406,983**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administrative Services	$ 2,498,642	$ 3,021,428	**$ 3,121,198**	$ 99,770
Community Parks I	22,464,127	23,486,626	**25,400,705**	1,914,079
Community Parks II	23,155,036	24,464,226	**24,259,173**	(205,053)
Developed Regional Parks	35,715,291	35,339,393	**38,119,987**	2,780,594
Open Space	8,573,121	11,658,475	**12,443,924**	785,449
Total	**$ 92,406,218**	**$ 97,970,148**	**$ 103,344,987**	**$ 5,374,839**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administrative Services	15.53	17.50	**19.50**	2.00
Community Parks I	162.43	165.14	**179.77**	14.63
Community Parks II	230.76	233.42	**243.39**	9.97
Developed Regional Parks	313.87	316.65	**318.15**	1.50
Open Space	60.25	65.07	**66.32**	1.25
Total	**782.84**	**797.78**	**827.13**	**29.35**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Funding for Park Improvement Projects Addition of non-personnel expenditures to support Park Improvement Projects related to security lighting systems, upgrades to playgrounds, and court repairs.	0.00	$ 2,000,000	$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	1,299,396	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,114,038	-

Park & Recreation

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Expansion of Hours for Large Recreation Centers Addition of 16.00 Assistant Recreation Center Directors, 4.00 Recreation Leader 1s, associated non-personnel expenditures and revenue to increase operating hours at 16 large recreation centers from 45 to 60 hours per week.	20.00	976,410	1,500
Citywide Maintenance Addition of 2.00 Tree Trimmers and associated non-personnel expenditures to support the expansion, maintenance, and operations of the park system.	2.00	434,194	-
Old Mission Dam Dredging Addition of non-personnel expenditures to complete the dredging of the Old Mission Dam.	0.00	400,000	-
Park Assets Condition/Needs Assessment Addition of non-personnel expenditures to support the condition/needs assessment of park assets.	0.00	300,000	-
Playground Repairs Addition of non-personnel expenditures for the repair of playground rubberized surfacing and playground equipment.	0.00	300,000	-
Park de la Cruz Community Center Addition of 3.40 FTE hourly positions, non-personnel expenditures and associated revenue to support the maintenance and operations of Park de la Cruz Community Center.	3.40	254,107	75,000
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	210,000	-
Support for Brush Management Addition of non-personnel expenditures to support increased contractual costs for brush management.	0.00	167,600	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.93)	72,115	-
Charles Lewis III Neighborhood Park Addition of 0.80 Ground Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of Charles Lewis III Neighborhood Park.	0.80	116,570	-
Wegeforth Elementary Joint Use Park Addition of 0.76 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of Wegeforth Elementary Joint Use Park.	0.76	103,336	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	93,486	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Mandatory General Benefit Contribution Increase in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	92,300	-
Addition of Senior Management Analyst Addition of 1.00 Senior Management Analyst and non-personnel expenditures to support the department's Capital Improvements Program (CIP) projects and manage the contracts for the downtown parks.	1.00	89,843	-
Otay Valley Brush Management Addition of non-personnel expenditures to conduct brush management in Otay Valley Regional Park.	0.00	88,500	-
Biologist 3 for Brush Management Addition of 1.00 Biologist 3 to support the brush management program.	1.00	85,251	-
Multiple Species Conservation Program Addition of non-personnel expenditures for the Multiple Species Conservation Program.	0.00	79,000	-
Sales Tax for Vulcan Replacement Addition of non-personnel expenditures for sales tax related to the replacement of the Vulcan Barge.	0.00	60,000	-
Addition of Grounds Maintenance Worker 2 Addition of 1.00 Grounds Maintenance Worker 2 to maintain park facilities.	1.00	58,550	-
Port-A-Potties and Portland Loos Expenditures Transfer Transfer of non-personnel expenditures from the Environmental Services Department to the Park & Recreation Department to maintain Port-A-Potties and downtown public restrooms (Portland Loos) in the downtown area.	0.00	50,000	-
Coastal Marine Life Management Plan Addition of non-personnel expenditures for consulting services associated with the mitigation of increasing marine life in the coastal areas within the City.	0.00	50,000	-
Montgomery Academy Joint Use Park Addition of 0.24 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Montgomery Academy Joint Use Park.	0.24	45,153	-
Citywide Natural Resource Management Plans Addition of non-personnel expenditures for the citywide Natural Resource Management Plans.	0.00	41,726	-
Extended Teen Nights Program Addition of 0.23 FTE positions and non-personnel expenditures to expand the Teen Nights Program to five additional recreation centers.	0.23	39,553	-

Park & Recreation

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
University Village Neighborhood Park Addition of 1.00 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the children's playground at the University Village Neighborhood Park.	1.00	61,196	-
Position Reallocation Transfer of 0.25 Payroll Specialist 2 from the Maintenance Assessment District Management Fund to the General Fund.	0.25	20,363	-
West Maple Canyon Mini Park Addition of 0.10 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of Maple Canyon Mini Park.	0.10	19,792	-
Creekside Park Addition of non-personnel expenditures to support the maintenance and operations of the Creekside Park.	0.00	14,279	-
Reduction of Balboa Park Centennial Positions Reduction of 0.50 Program Manager, 0.50 District Manager, and 0.50 Clerical Assistant 2, and associated non-personnel expenditures due to the completion of the Balboa Park Centennial Celebration 2015.	(1.50)	(154,932)	(300)
Re-engineering of Maintenance Assessment Districts Reduction of non-personnel expenditures associated with the general benefits to Maintenance Assessment Districts based on revised costs provided by the Assessment Engineer.	0.00	(700,000)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(2,506,987)	(400,000)
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	1,393,968
Increase in Transient Occupancy Tax Transfer Increase in reimbursements for tourism-related expenditures from Transient Occupancy Tax (TOT) revenue as a result of higher TOT receipts in Fiscal Year 2015.	0.00	-	783,740
Antenna Lease Fund Transfer One-time transfer of revenue from the Antenna Lease Fund.	0.00	-	20,000
Total	**29.35**	**$ 5,374,839**	**$ 1,873,908**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 32,523,191	$ 32,532,770	**$ 34,334,369**	$ 1,801,599
Fringe Benefits	23,990,366	23,080,093	**24,137,098**	1,057,005
PERSONNEL SUBTOTAL	**56,513,558**	**55,612,863**	**58,471,467**	**2,858,604**
NON-PERSONNEL				
Supplies	$ 4,499,014	$ 4,258,806	**$ 4,725,623**	$ 466,817

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Contracts	12,920,655	15,254,058	**17,649,975**	2,395,917
Information Technology	1,144,520	1,150,461	**1,246,912**	96,451
Energy and Utilities	13,627,552	14,496,124	**16,079,320**	1,583,196
Other	131,977	110,130	**111,105**	975
Transfers Out	3,014,405	6,123,156	**3,782,983**	(2,340,173)
Capital Expenditures	478,684	690,513	**1,003,511**	312,998
Debt	75,853	274,037	**274,091**	54
NON-PERSONNEL SUBTOTAL	**35,892,660**	**42,357,285**	**44,873,520**	**2,516,235**
Total	**$ 92,406,218**	**$ 97,970,148**	**$ 103,344,987**	**$ 5,374,839**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 21,199,001	$ 30,256,213	**$ 31,800,894**	$ 1,544,681
Fines Forfeitures and Penalties	59,106	84,395	**84,395**	-
Licenses and Permits	982,744	765,813	**134,822**	(630,991)
Other Revenue	180,471	-	**-**	-
Rev from Money and Prop	411,659	449,195	**460,445**	11,250
Rev from Other Agencies	397,065	-	**-**	-
Transfers In	10,125,717	1,153,000	**2,101,968**	948,968
Total	**$ 33,355,763**	**$ 32,708,616**	**$ 34,582,524**	**$ 1,873,908**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000011	Account Clerk	4.00	4.00	**4.00**	$31,491 -	$37,918	$ 147,673
20000012	Administrative Aide 1	2.00	1.00	**1.00**	36,962 -	44,533	44,533
20000024	Administrative Aide 2	4.00	5.00	**5.00**	42,578 -	51,334	253,521
20000753	Aquatics Technician 1	2.00	3.00	**3.00**	39,499 -	47,091	131,082
20000749	Aquatics Technician 2	4.00	4.00	**4.00**	41,496 -	49,462	197,848
20000754	Aquatics Technician Supervisor	1.00	1.00	**1.00**	45,302 -	54,163	54,163
20000040	Area Manager 2	21.00	22.00	**23.00**	52,749 -	63,918	1,434,986
20001140	Assistant Department Director	1.00	1.00	**1.00**	31,741 -	173,971	131,000
20000108	Assistant Recreation Center Director	1.00	1.00	**16.00**	30,056 -	36,317	528,486
20000143	Associate Engineer-Civil	1.00	1.00	**1.00**	66,622 -	80,454	78,845
20000119	Associate Management Analyst	4.00	4.00	**4.00**	54,059 -	65,333	258,719
20000162	Associate Planner	1.00	1.00	**1.00**	56,722 -	68,536	67,165
20000648	Biologist 3	0.00	0.00	**1.00**	62,005 -	75,067	62,005
20000649	Biologist 3	3.00	3.00	**3.00**	62,005 -	75,067	217,365
20000202	Building Supervisor	1.00	1.00	**1.00**	39,770 -	47,736	47,736
20000234	Carpenter	1.00	1.00	**1.00**	43,451 -	52,000	50,275
20000236	Cement Finisher	1.00	1.00	**1.00**	43,451 -	52,083	52,083
20000237	Cemetery Manager	1.00	0.00	**0.00**	54,246 -	65,520	-
20000539	Clerical Assistant 2	7.00	7.00	**5.50**	29,931 -	36,067	188,341
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	**0.05**	29,931 -	36,067	1,497

Park & Recreation

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
90000352	Custodian 1 - Hourly	2.94	2.94	**2.93**	24,045 - 28,725	74,596
20000354	Custodian 2	12.50	12.50	**12.50**	26,250 - 31,242	372,284
20000355	Custodian 3	4.00	4.00	**4.00**	28,725 - 33,966	135,864
20001168	Deputy Director	3.75	3.75	**3.75**	46,966 - 172,744	457,482
20000395	District Manager	15.00	15.00	**14.50**	62,358 - 75,234	1,068,169
20000426	Equipment Operator 1	11.00	11.00	**11.00**	37,690 - 45,115	466,565
20000430	Equipment Operator 2	9.00	9.00	**9.00**	41,350 - 49,462	441,429
20000418	Equipment Technician 1	9.00	9.00	**8.00**	36,005 - 43,139	337,978
20000423	Equipment Technician 2	5.00	5.00	**5.00**	39,499 - 47,091	235,455
20000431	Equipment Technician 3	1.00	1.00	**1.00**	43,368 - 51,813	43,368
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	52,666
20000675	Grounds Maintenance Manager	8.00	9.00	**10.00**	51,459 - 62,358	602,275
20000472	Grounds Maintenance Supervisor	8.00	8.00	**8.00**	37,814 - 45,490	345,120
20000467	Grounds Maintenance Worker 1	9.00	9.00	**9.00**	28,683 - 33,987	297,858
90000467	Grounds Maintenance Worker 1 - Hourly	15.82	15.50	**15.73**	28,683 - 33,987	486,951
20000468	Grounds Maintenance Worker 2	246.00	249.00	**254.75**	31,762 - 37,773	9,428,438
90000468	Grounds Maintenance Worker 2 - Hourly	0.55	1.62	**0.00**	31,762 - 37,773	1
20000502	Heavy Truck Driver 1	6.00	6.00	**6.00**	36,234 - 43,160	251,520
20000503	Horticulturist	3.00	3.00	**3.00**	53,061 - 64,147	192,441
20000290	Information Systems Analyst 2	0.00	1.00	**1.00**	54,059 - 65,333	54,059
20000293	Information Systems Analyst 3	1.00	1.00	**1.00**	59,363 - 71,760	68,024
20000497	Irrigation Specialist	1.00	1.00	**1.00**	37,814 - 45,261	45,261
20000589	Laborer	9.00	10.00	**10.00**	29,182 - 34,757	324,941
20000608	Light Equipment Operator	12.00	12.00	**12.00**	34,694 - 41,350	482,306
90001073	Management Intern - Hourly	0.78	3.07	**3.32**	24,274 - 29,203	80,590
20000660	Nursery Gardener	5.00	5.00	**5.00**	31,949 - 38,064	188,816
20000661	Nursery Supervisor	1.00	1.00	**1.00**	37,814 - 45,490	45,490
20000669	Park Designer	1.00	2.00	**2.00**	66,664 - 80,496	147,160
20000666	Park Ranger	26.00	29.00	**29.00**	41,059 - 49,878	1,355,256
20001138	Park and Recreation Director	1.00	1.00	**1.00**	59,155 - 224,099	160,000
20000680	Payroll Specialist 2	4.50	4.50	**4.75**	34,611 - 41,787	194,481
20000676	Pesticide Applicator	8.00	8.00	**8.00**	39,458 - 47,050	355,297
20000677	Pesticide Supervisor	1.00	1.00	**1.00**	40,851 - 49,150	47,184
90001015	Pool Guard 2 - Hourly	32.24	36.21	**33.21**	27,394 - 32,968	995,395
20000740	Principal Drafting Aide	1.00	1.00	**1.00**	50,003 - 60,549	50,003
20001222	Program Manager	2.00	2.00	**1.50**	46,966 - 172,744	152,502
20000763	Project Officer 2	2.00	2.00	**2.00**	76,794 - 92,851	184,309
20000783	Public Information Clerk	2.00	2.00	**2.00**	31,491 - 37,918	75,836
90000798	Recreation Aide - Hourly	4.60	4.53	**4.53**	18,616 - 22,318	85,524
20000921	Recreation Center Director 1	9.00	9.50	**10.50**	36,962 - 44,533	450,200
20000802	Recreation Center Director 2	14.00	14.00	**14.00**	39,770 - 47,819	659,082
20000751	Recreation Center Director 3	32.00	32.00	**32.00**	42,640 - 51,293	1,618,335

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
20000569	Recreation Leader 1	0.50	0.50	**0.50**	24,918 -	30,035	15,018
90000569	Recreation Leader 1 - Hourly	77.24	75.90	**82.80**	24,918 -	30,035	2,310,908
20000530	Recreation Leader 2	1.00	1.00	**1.00**	28,725 -	34,632	34,632
90000530	Recreation Leader 2 - Hourly	8.56	8.56	**8.62**	28,725 -	34,632	265,232
90000534	Recreation Leader 2 - Hourly	4.60	4.08	**3.88**	28,725 -	34,632	132,071
90000533	Recreation Leader 2 - Hourly	4.08	4.09	**4.33**	28,725 -	34,632	133,114
20000807	Recreation Specialist	1.00	1.00	**1.00**	42,640 -	51,293	51,293
20000811	Recreation Specialist	1.00	1.00	**2.00**	42,640 -	51,293	93,933
20000817	Recreation Specialist	0.50	0.00	**0.00**	42,640 -	51,293	-
20000806	Recreation Specialist	4.00	4.00	**5.00**	42,640 -	51,293	240,727
20000804	Recreation Specialist	1.00	1.00	**1.00**	42,640 -	51,293	51,293
20001042	Safety and Training Manager	1.00	1.00	**1.00**	66,768 -	80,891	79,678
20000927	Senior Clerk/Typist	2.00	2.00	**2.00**	36,067 -	43,514	83,764
20000015	Senior Management Analyst	3.00	3.00	**4.00**	59,363 -	71,760	272,131
20000844	Senior Park Ranger	7.00	7.00	**7.00**	51,459 -	62,358	422,853
20000918	Senior Planner	3.00	3.00	**3.00**	65,354 -	79,019	231,525
20001046	Senior Utility Supervisor	1.00	1.00	**1.00**	47,216 -	57,138	57,138
20000194	Seven-Gang Mower Operator	8.00	8.00	**8.00**	37,690 -	45,115	359,248
20000970	Supervising Management Analyst	3.00	3.00	**3.00**	66,768 -	80,891	242,673
20001007	Supervising Recreation Specialist	4.00	4.00	**4.00**	49,067 -	59,467	234,903
20001010	Supervising Recreation Specialist	2.00	2.00	**2.00**	49,067 -	59,467	111,745
90000959	Swimming Pool Manager 1 - Hourly	5.13	4.98	**4.98**	31,450 -	37,835	167,651
20000960	Swimming Pool Manager 2	6.00	6.00	**6.00**	36,816 -	44,450	261,519
20000961	Swimming Pool Manager 3	7.00	7.00	**7.00**	40,518 -	48,901	341,573
20001038	Tree Maintenance Crewleader	1.00	1.00	**1.00**	36,566 -	43,576	43,071
20001039	Tree Trimmer	0.00	1.00	**3.00**	34,965 -	41,621	104,895
20001044	Utility Supervisor	4.00	4.00	**4.00**	43,472 -	51,979	205,111
20001045	Utility Supervisor	5.00	5.00	**5.00**	43,472 -	51,979	245,879
20001051	Utility Worker 1	8.00	8.00	**8.00**	30,534 -	36,296	286,289
20001053	Utility Worker 2	4.00	2.00	**2.00**	33,322 -	39,666	78,737
20000756	Word Processing Operator	3.00	3.00	**3.00**	31,491 -	37,918	111,858
90001067	Work Service Aide - Hourly	0.50	0.50	**0.50**	16,765 -	20,488	10,244
20001069	Zoning Investigator 2	1.00	1.00	**1.00**	50,232 -	60,757	60,757
	Bilingual - Regular						36,400
	Budgeted Vacancy Savings						(1,007,337)
	Geographic Info Cert Pay						2,500
	Landscape Architect Lic						12,074
	Night Shift Pay						5,739
	Overtime Budgeted						346,270
	Reg Pay For Engineers						25,996
	Termination Pay Annual Leave						3,630

Park & Recreation

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Vacation Pay In Lieu					509,800
FTE, Salaries, and Wages Subtotal		**782.84**	**797.78**	**827.13**		**$ 34,334,369**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 118,489	$ 126,974	$ 121,202	$ (5,772)
Flexible Benefits	3,821,867	4,409,480	5,295,915	886,435
Insurance	122	-	-	-
Long-Term Disability	256,718	108,578	109,814	1,236
Medicare	437,601	426,662	457,621	30,959
Other Post-Employment Benefits	3,792,101	3,677,513	3,829,014	151,501
Retiree Medical Trust	8,564	8,017	15,978	7,961
Retirement 401 Plan	25,211	26,153	28,077	1,924
Retirement ADC	11,737,793	10,803,287	10,700,804	(102,483)
Retirement DROP	41,941	40,933	43,859	2,926
Retirement Offset Contribution	560	-	-	-
Risk Management Administration	562,724	574,117	683,923	109,806
Supplemental Pension Savings Plan	1,544,778	1,608,236	1,826,957	218,721
Unemployment Insurance	87,981	62,118	62,772	654
Workers' Compensation	1,553,918	1,208,025	961,162	(246,863)
Fringe Benefits Subtotal	**$ 23,990,366**	**$ 23,080,093**	**$ 24,137,098**	**$ 1,057,005**
Total Personnel Expenditures			**$ 58,471,467**	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Environmental Growth 1/3	$ 3,657,350	$ 4,547,305	**$ 3,942,455**	$ (604,850)
Total	**$ 3,657,350**	**$ 4,547,305**	**$ 3,942,455**	**$ (604,850)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Benefit Contribution Increase in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	2,094	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(8,785)	-
Transfer to General Fund Adjustment to reflect a reduction of the transfer in the General Fund to support Open Space maintenance activities.	0.00	(254,975)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(343,184)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	937,691
Total	**0.00**	**$ (604,850)**	**$ 937,691**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ 87	$ 78,123	**$ 78,123**	$ -
Contracts	43,122	211,036	**211,036**	-
Information Technology	446	41,358	**32,573**	(8,785)
Energy and Utilities	2,347,578	2,904,033	**2,562,918**	(341,115)
Transfers Out	1,266,117	1,312,755	**1,057,805**	(254,950)
NON-PERSONNEL SUBTOTAL	**3,657,350**	**4,547,305**	**3,942,455**	**(604,850)**
Total	**$ 3,657,350**	**$ 4,547,305**	**$ 3,942,455**	**$ (604,850)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Local Taxes	$ 4,427,840	$ 4,446,069	**$ 5,383,760**	$ 937,691
Rev from Money and Prop	3,266	9,000	**9,000**	-
Total	**$ 4,431,107**	**$ 4,455,069**	**$ 5,392,760**	**$ 937,691**

Environmental Growth 2/3 Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Environmental Growth 2/3	$ 8,232,393	$ 8,869,966	**$ 10,456,488**	$ 1,586,522
Total	**$ 8,232,393**	**$ 8,869,966**	**$ 10,456,488**	**$ 1,586,522**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to General Fund Adjustment to reflect an increase in the transfer to the General Fund to support Open Space maintenance activities.	0.00	$ 1,583,943	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,579	-

Park & Recreation

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	1,875,384
Total	**0.00**	**$ 1,586,522**	**$ 1,875,384**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Energy and Utilities	$ 2,427	$ -	**$ 2,579**	$ 2,579
Transfers Out	8,229,966	8,869,966	**10,453,909**	1,583,943
NON-PERSONNEL SUBTOTAL	**8,232,393**	**8,869,966**	**10,456,488**	**1,586,522**
Total	**$ 8,232,393**	**$ 8,869,966**	**$ 10,456,488**	**$ 1,586,522**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Local Taxes	$ 8,803,119	$ 8,892,137	**$ 10,767,521**	$ 1,875,384
Rev from Money and Prop	17,120	25,000	**25,000**	-
Total	**$ 8,820,239**	**$ 8,917,137**	**$ 10,792,521**	**$ 1,875,384**

Golf Course Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Golf Operations	$ 15,455,418	$ 16,653,723	**$ 16,730,041**	$ 76,318
Total	**$ 15,455,418**	**$ 16,653,723**	**$ 16,730,041**	**$ 76,318**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Golf Operations	98.00	97.00	**97.00**	0.00
Total	**98.00**	**97.00**	**97.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Play, Laugh and Appreciate Youth Golf Program Addition of non-personnel expenditures for the Play, Laugh, and Appreciate Youth (P.L.A.Y.) Golf Program to introduce the youth of San Diego to the sport of golf.	0.00	$ 50,000	$ -
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	24,572	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	20,387	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Automated Ball Dispenser/Washer Addition of non-personnel expenditures for an automated driving range golf ball dispenser/washer at the Mission Bay Golf Course.	0.00	17,000	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	595	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(75)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(36,161)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	-	1,608,000
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	742,000
Torrey Pines North Golf Course Renovation Reduction of revenue due to a three-month closure of the Torrey Pines North Course due to course renovations.	0.00	-	(1,630,000)
Total	**0.00**	**$ 76,318**	**$ 720,000**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 4,074,025	$ 4,235,418	**$ 4,273,483**	$ 38,065
Fringe Benefits	3,129,985	3,046,342	**3,032,774**	(13,568)
PERSONNEL SUBTOTAL	**7,204,010**	**7,281,760**	**7,306,257**	**24,497**
NON-PERSONNEL				
Supplies	$ 1,119,913	$ 1,236,498	**$ 1,269,209**	$ 32,711
Contracts	4,648,982	5,270,347	**5,161,129**	(109,218)
Information Technology	170,086	196,258	**216,645**	20,387
Energy and Utilities	1,891,852	1,979,666	**2,120,578**	140,912
Other	38,239	20,590	**41,106**	20,516
Transfers Out	237,181	275,954	**205,467**	(70,487)
Capital Expenditures	145,156	392,650	**409,650**	17,000
NON-PERSONNEL SUBTOTAL	**8,251,408**	**9,371,963**	**9,423,784**	**51,821**
Total	**$ 15,455,418**	**$ 16,653,723**	**$ 16,730,041**	**$ 76,318**

Park & Recreation

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 18,419,206	$ 16,298,647	**$ 16,951,647**	$ 653,000
Other Revenue	27,195	-	**-**	-
Rev from Money and Prop	1,503,499	1,242,100	**1,309,100**	67,000
Total	**$ 19,949,901**	**$ 17,540,747**	**$ 18,260,747**	**$ 720,000**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	**1.00**	$31,491 - $37,918	$ 37,160
20001202	Assistant Deputy Director	1.00	1.00	**1.00**	23,005 - 137,904	97,001
20000119	Associate Management Analyst	1.00	1.00	**1.00**	54,059 - 65,333	53,248
20000539	Clerical Assistant 2	1.00	1.00	**1.00**	29,931 - 36,067	29,931
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 - 172,744	123,899
20000426	Equipment Operator 1	3.00	3.00	**3.00**	37,690 - 45,115	134,476
20000418	Equipment Technician 1	2.00	2.00	**2.00**	36,005 - 43,139	86,262
20000423	Equipment Technician 2	3.00	3.00	**3.00**	39,499 - 47,091	141,273
20000431	Equipment Technician 3	1.00	1.00	**1.00**	43,368 - 51,813	43,368
20000819	Golf Course Manager	2.00	2.00	**2.00**	59,488 - 71,760	143,520
20000498	Golf Course Superintendent	3.00	3.00	**3.00**	53,061 - 64,147	189,310
20000479	Golf Starter	14.00	14.00	**14.00**	29,931 - 36,067	501,877
90000479	Golf Starter - Hourly	6.00	6.00	**6.00**	29,931 - 36,067	199,220
20000481	Greenskeeper	11.00	11.00	**11.00**	30,534 - 36,296	396,061
20000482	Greenskeeper Supervisor	5.00	5.00	**5.00**	37,814 - 45,490	225,973
20000467	Grounds Maintenance Worker 1	26.00	26.00	**26.00**	28,683 - 33,987	860,908
20000497	Irrigation Specialist	3.00	3.00	**3.00**	37,814 - 45,261	134,838
20000608	Light Equipment Operator	3.00	3.00	**3.00**	34,694 - 41,350	124,050
20000172	Payroll Specialist 1	1.00	1.00	**1.00**	33,093 - 39,832	38,836
20000676	Pesticide Applicator	2.00	2.00	**2.00**	39,458 - 47,050	88,935
20000818	Recreation Specialist	4.00	4.00	**4.00**	42,640 - 51,293	203,120
20000916	Senior Public Information Officer	1.00	0.00	**0.00**	54,059 - 65,333	-
20000194	Seven-Gang Mower Operator	2.00	2.00	**2.00**	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	**1.00**	66,768 - 80,891	80,891
	Budgeted Vacancy Savings					(88,265)
	Grds/Greenskpr Eq Op					31,638
	Overtime Budgeted					246,523
	Vacation Pay In Lieu					59,200
FTE, Salaries, and Wages Subtotal		**98.00**	**97.00**	**97.00**		**$ 4,273,483**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 10,970	$ 10,938	$ 8,267	$ (2,671)
Flexible Benefits	607,523	694,865	787,830	92,965
Long-Term Disability	30,909	13,412	12,946	(466)
Medicare	57,141	54,078	54,604	526

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Post-Employment Benefits	606,006	582,336	568,575	(13,761)
Retiree Medical Trust	2,983	2,689	3,331	642
Retirement 401 Plan	8,226	7,817	7,876	59
Retirement ADC	1,369,070	1,267,411	1,188,541	(78,870)
Retirement DROP	3,230	3,217	5,684	2,467
Retirement Offset Contribution	58	-	-	-
Risk Management Administration	89,953	90,912	101,555	10,643
Supplemental Pension Savings Plan	184,151	183,074	195,299	12,225
Unemployment Insurance	10,596	7,695	7,406	(289)
Workers' Compensation	149,170	127,898	90,860	(37,038)
Fringe Benefits Subtotal	**$ 3,129,985**	**$ 3,046,342**	**$ 3,032,774**	**$ (13,568)**
Total Personnel Expenditures			**$ 7,306,257**	

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Los Penasquitos Reserve	$ 221,607	$ 221,661	**$ 227,041**	$ 5,380
Total	**$ 221,607**	**$ 221,661**	**$ 227,041**	**$ 5,380**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Los Penasquitos Reserve	2.00	2.00	**2.00**	0.00
Total	**2.00**	**2.00**	**2.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 5,415	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(35)	-
Total	**0.00**	**$ 5,380**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 111,519	$ 110,989	**$ 112,236**	$ 1,247
Fringe Benefits	100,522	93,259	**97,427**	4,168
PERSONNEL SUBTOTAL	**212,040**	**204,248**	**209,663**	**5,415**

Park & Recreation

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ 1,560	$ 4,125	**$ 4,125**	$ -
Contracts	5,621	11,000	**11,648**	648
Transfers Out	2,386	2,288	**1,605**	(683)
NON-PERSONNEL SUBTOTAL	**9,567**	**17,413**	**17,378**	**(35)**
Total	**$ 221,607**	**$ 221,661**	**$ 227,041**	**$ 5,380**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Revenue	$ 108,500	$ -	**$ -**	$ -
Rev from Money and Prop	39,804	36,000	**36,000**	-
Transfers In	172,271	150,000	**150,000**	-
Total	**$ 320,575**	**$ 186,000**	**$ 186,000**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	**1.00**	$41,059 - $49,878	$ 49,878
20000844	Senior Park Ranger	1.00	1.00	**1.00**	51,459 - 62,358	62,358
FTE, Salaries, and Wages Subtotal		**2.00**	**2.00**	**2.00**		**$ 112,236**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 1,126	$ 1,123	$ 1,123	$ -
Flexible Benefits	13,772	14,750	17,110	2,360
Long-Term Disability	917	382	369	(13)
Medicare	1,469	1,609	1,627	18
Other Post-Employment Benefits	13,005	12,132	11,970	(162)
Retirement ADC	60,776	52,841	55,983	3,142
Retirement Offset Contribution	6	-	-	-
Risk Management Administration	1,930	1,894	2,138	244
Supplemental Pension Savings Plan	4,351	4,850	4,888	38
Unemployment Insurance	314	218	211	(7)
Workers' Compensation	2,854	3,460	2,008	(1,452)
Fringe Benefits Subtotal	**$ 100,522**	**$ 93,259**	**$ 97,427**	**$ 4,168**
Total Personnel Expenditures			**$ 209,663**	

Revenue and Expense Statement (Non–General Fund)

Environmental Growth 1/3 Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 795,623	$ 1,193,510	$ 1,597,264
Continuing Appropriation - CIP	363,960	681,383	461,383
TOTAL BALANCE AND RESERVES	**$ 1,159,583**	**$ 1,874,893**	**$ 2,058,646**
REVENUE			
Other Local Taxes	$ 4,427,840	$ 4,446,069	$ 5,383,760
SDG&E Franchise Fees	*4,427,840*	*4,446,069*	*5,383,760*
Revenue from Use of Money and Property	3,266	9,000	9,000
Interest Earnings	*3,266*	*9,000*	*9,000*
TOTAL REVENUE	**$ 4,431,107**	**$ 4,455,069**	**$ 5,392,760**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 5,590,690**	**$ 6,329,962**	**$ 7,451,406**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 61,569	$ –	$ 1,834,250
TOTAL CIP EXPENSE	**$ 61,569**	**$ –**	**$ 1,834,250**
OPERATING EXPENSE			
Supplies	$ 87	$ 78,123	$ 78,123
Open Space Direct Costs	*87*	*2,000*	*2,000*
Balboa Park Direct Costs	*–*	*76,123*	*76,123*
Contracts	43,122	211,036	211,036
Open Space Direct Costs	*43,122*	*99,035*	*99,035*
Balboa Park Direct Costs	*–*	*110,247*	*110,247*
Shoreline Parks Direct Costs	*–*	*1,754*	*1,754*
Information Technology	446	41,358	32,573
Open Space Direct Costs	*446*	*41,358*	*32,573*
Energy and Utilities	2,347,578	2,904,033	2,562,918
Open Space Direct Costs	*255,969*	*121,940*	*195,477*
Balboa Park Direct Costs	*1,670,939*	*2,519,743*	*1,955,992*
Shoreline Parks Direct Costs	*420,670*	*262,350*	*411,449*
Transfers Out	1,266,117	1,312,755	1,057,805
Transfer to Maintenance Assessment Districts	*266,961*	*313,195*	*315,289*
Reimbursement of Eligible Developed Regional Parks Expenses	*274,370*	*274,370*	*64,406*
Reimbursement of Eligible Open Space Parks Expenses	*688,000*	*688,000*	*642,989*
Transfer to Los Penasquitos	*35,000*	*35,000*	*35,000*
Transfers for Information Technology	*1,786*	*2,190*	*121*
TOTAL OPERATING EXPENSE	**$ 3,657,350**	**$ 4,547,305**	**$ 3,942,455**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ –	$ 100,000	$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ –**	**$ 100,000**	**$ –**
TOTAL EXPENSE	**$ 3,718,920**	**$ 4,647,305**	**$ 5,776,705**

Park & Recreation

Revenue and Expense Statement (Non–General Fund)

Environmental Growth 1/3 Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
RESERVES			
Continuing Appropriation - CIP	$ 681,383	$ 581,383	$ 461,383
TOTAL RESERVES	**$ 681,383**	**$ 581,383**	**$ 461,383**
BALANCE	**$ 1,190,387**	**$ 1,101,274**	**$ 1,213,318**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 5,590,690**	**$ 6,329,962**	**$ 7,451,406**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Revenue and Expense Statement (Non–General Fund)

Environmental Growth 2/3 Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 759,753	$ 1,360,602	$ 1,770,376
Continuing Appropriation - CIP	1,253,543	968,602	1,146,376
TOTAL BALANCE AND RESERVES	**$ 2,013,296**	**$ 2,329,204**	**$ 2,916,753**
REVENUE			
Other Local Taxes	$ 8,803,119	$ 8,892,137	$ 10,767,521
SDGE&E Franchise Fee	*8,803,119*	*8,892,137*	*10,767,521*
Revenue from Use of Money and Property	17,120	25,000	25,000
Interest on Pooled Investments	*17,120*	*25,000*	*25,000*
TOTAL REVENUE	**$ 8,820,239**	**$ 8,917,137**	**$ 10,792,521**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 10,833,535**	**$ 11,246,341**	**$ 13,709,274**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ –	$ –	$ 1,450,000
TOTAL CIP EXPENSE	**$ –**	**$ –**	**$ 1,450,000**
OPERATING EXPENSE			
Energy and Utilities	$ 2,427	$ –	$ 2,579
Water	*2,427*	–	*2,579*
Transfers Out	8,229,966	8,869,966	10,453,909
Developed Regional Park Transfers	*7,879,966*	*8,519,966*	*8,519,966*
Open Space Transfers	*350,000*	*350,000*	*1,933,943*
TOTAL OPERATING EXPENSE	**$ 8,232,393**	**$ 8,869,966**	**$ 10,456,488**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ 284,942	$ 287,000	$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ 284,942**	**$ 287,000**	**$ –**
TOTAL EXPENSE	**$ 8,517,335**	**$ 9,156,966**	**$ 11,906,488**
RESERVES			
Continuing Appropriation - CIP	$ 968,602	$ 681,602	$ 1,146,376
TOTAL RESERVES	**$ 968,602**	**$ 681,602**	**$ 1,146,376**
BALANCE	**$ 1,347,598**	**$ 1,407,773**	**$ 656,410**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 10,833,535**	**$ 11,246,341**	**$ 13,709,274**

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Park & Recreation

Revenue and Expense Statement (Non–General Fund)

Golf Course Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 21,969,780	$ 13,734,319	$ 9,846,354
Continuing Appropriation - CIP	4,765,984	17,008,025	23,233,025
TOTAL BALANCE AND RESERVES[1]	**$ 26,735,764**	**$ 30,742,344**	**$ 33,079,380**
REVENUE			
Charges for Current Services	$ 18,419,206	$ 16,298,647	$ 16,951,647
Golf Cart Rental	*143,472*	*129,000*	*148,000*
Golf Driving Range	*424,319*	*442,000*	*403,000*
Golf Fees	*17,851,415*	*15,727,647*	*16,400,647*
Other Revenue	27,195	–	–
Revenue from Use of Money and Property	1,503,499	1,242,100	1,309,100
Interest Earnings	*141,360*	*132,000*	*143,000*
Concessions	*1,362,139*	*1,110,100*	*1,166,100*
TOTAL REVENUE	**$ 19,949,901**	**$ 17,540,747**[2]	**$ 18,260,747**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 46,685,665**	**$ 48,283,091**	**$ 51,340,127**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 536,776	$ 5,225,000	$ –
TOTAL CIP EXPENSE	**$ 536,776**	**$ 5,225,000**	**$ –**
OPERATING EXPENSE			
Personnel Expenses	$ 4,074,025	$ 4,235,418	$ 4,273,483
Fringe Benefits	3,129,985	3,046,342	3,032,774
Supplies	1,119,913	1,236,498	1,269,209
Contracts	4,648,982	5,270,347	5,161,129
Land Use Payment	*2,314,634*	*2,556,547*	*2,492,822*
Other Contractual Services	*2,334,348*	*2,713,800*	*2,668,307*
Information Technology	170,086	196,258	216,645
Energy and Utilities	1,891,852	1,979,666	2,120,578
Other Expenses	38,239	20,590	41,106
Transfers Out	237,181	275,954	205,467
Capital Expenditures	145,156	392,650	409,650
TOTAL OPERATING EXPENSE[3]	**$ 15,455,418**	**$ 16,653,723**	**$ 16,730,041**
TOTAL EXPENSE	**$ 15,992,194**	**$ 21,878,723**	**$ 16,730,041**
RESERVES			
Continuing Appropriation - CIP	$ 17,008,025	$ 17,008,025	$ 23,233,025
TOTAL RESERVES	**$ 17,008,025**	**$ 17,008,025**	**$ 23,233,025**
BALANCE	**$ 13,685,445**	**$ 9,396,343**	**$ 11,377,061**

Revenue and Expense Statement (Non–General Fund)

Golf Course Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 46,685,665**	**$ 48,283,091**	**$ 51,340,127**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

[1]Operating Reserve is approximately 12.0 percent of the most recent three year average of annual audited operating revenues.

[2]The Fiscal Year 2015 revenue budget decrease is due to the renovation and planned closure of the Torrey Pines North Course from April 2015 to September 2015.

[3]Total Operating Expenditures may not match department budget pages due to the inclusion of operating expenditures in funds not budgeted through the annual budget process.

Park & Recreation

Revenue and Expense Statement (Non–General Fund)

Los Penasquitos Canyon Preserve Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 91,620	$ 190,588	$ 151,816
TOTAL BALANCE AND RESERVES	**$ 91,620**	**$ 190,588**	**$ 151,816**
REVENUE			
Other Revenue	$ 108,500	$ –	$ –
Revenue from Use of Money and Property	39,804	36,000	36,000
Transfers In	172,271	150,000	150,000
Transfer from the Environmental Growth Fund	*35,000*	*35,000*	*35,000*
Transfer from other funds	*137,271*	*115,000*	*115,000*
TOTAL REVENUE	**$ 320,575**	**$ 186,000**	**$ 186,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 412,196**	**$ 376,588**	**$ 337,816**
OPERATING EXPENSE			
Personnel Expenses	$ 111,519	$ 110,989	$ 112,236
Fringe Benefits	100,522	93,259	97,427
Supplies	1,560	4,125	4,125
Contracts	5,621	11,000	11,648
Transfers Out	2,386	2,288	1,605
TOTAL OPERATING EXPENSE	**$ 221,607**	**$ 221,661**	**$ 227,041**
TOTAL EXPENSE	**$ 221,607**	**$ 221,661**	**$ 227,041**
BALANCE	**$ 190,588**	**$ 154,927**	**$ 110,775**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 412,196**	**$ 376,588**	**$ 337,816**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Performance & Analytics

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Department Description

The Performance & Analytics Department, created in Fiscal Year 2015, is charged with improving the efficiency and effectiveness of the City's service delivery practices and management structures. The Department helps support the improvement of City operations through programs and initiatives, such as Open Data, Operational Excellence, Managed Competition, and Performance Management.

Open Data

The City is committed to the principles of open, accessible, and efficient government and the use of technology to help put those principles into practice.

The Open Data Program's purpose is to make City operations more transparent and accountable and allow the public to assist in identifying and creating tools and solutions for improving government services.

Empowerment, efficiency, and economic development are the main pillars of the Open Data Program:

- Residents, businesses, and visitors who use applications will be empowered and connected to their City because government information will be readily available.
- City employees will become more efficient since they will have immediate access to data across the City.
- Taxpayers will benefit from a more efficient government that is capable of providing high-quality public services most economically and efficiently through the use of data-driven decisions.
- Application engineers will be able to start businesses and help City customers by creating useful tools that contribute to the City's local economy.

Government data belongs to the taxpayer. By releasing information in consumable and reusable formats, the amount of time to respond to public requests for data can also be streamlined to the benefit of the public and City employees alike.

Operational Excellence

The City is committed to providing high-quality public services to taxpayers, residents, businesses, and visitors in the most economical and efficient manner. This commitment may be achieved via benchmarking, employee incentive

programs, insourcing, outsourcing, and managed competition. The Performance & Analytics Department oversees implementation of operational excellence initiatives, such as the San Diego Works Program, providing internal consulting and training, and obtaining external expertise in select operations.

San Diego Works. In Fiscal Year 2015, Mayor Faulconer announced the new San Diego Works Program to challenge employees, labor organizations, and management to collaborate and submit cost-saving and operational streamlining ideas that will result in additional funding for neighborhood reinvestment. San Diego Works is a new chapter in the City's recent history of government reforms. The initiative proposes to spur innovative ideas that reduce operational costs or improve customer service by offering City employees rewards and recognition for outstanding proposals that save money or allow for enhanced services to taxpayers, with an emphasis on incorporating the improvements into the Fiscal Year 2016 Budget.

Managed Competition

Managed competition is a structured process, authorized by voters in 2006, which allows public sector employees to compete with contractors to deliver services, while maintaining quality and protecting the public interest. This strategy seeks to tap City employees' creativity, experience, and resourcefulness by providing an opportunity to structure organizations and processes in ways similar to best practices in the private sector.

The City has implemented four managed competitions: Publishing Services (Fiscal Year 2012), Street Sweeping (Fiscal Year 2013), Landfill Operations (Fiscal Year 2014), and Fleet Maintenance (Fiscal Year 2015). All four competitions were won by City employees and identified a cumulative total of approximately $9.0 million in annual savings.

Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring efforts with the budget decision-making process. The goal is to create a more strategically oriented organization that optimizes its operations to serve the City's residents in the most effective and efficient way possible. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City, instill accountability, and support data-based decision-making. The strategic planning process begins with the formulation of the City Strategic Plan and continues with development and alignment of tactical plans at the branch and department levels.

To measure how well objectives are being met, the City uses performance indicators to show both workload and performance against expectations. These indicators help decision-makers understand how well the City is delivering its services and enables the City to quantify results for all departments.

As a result of the new City Strategic Plan, the City has a new set of citywide performance indicators that measure progress in achieving its goals and objectives. They can be found in the 'Performance Management' section of Volume I.

The Performance & Analytics Department's mission is:

> ***To empower City employees and elected officials to serve the public through increased transparency, efficiency, and accountability***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Facilitate a culture of continuous improvement
To achieve this goal, the Department intends to perform the following objectives:

- Encourage strategic and tactical planning
- Stimulate collaborative, creative problem solving
- Advance the knowledge of performance management tools
- Improve citywide efficiency and effectiveness

Goal 2: Promote data-driven accountability
To achieve this goal, the Department intends to perform the following objectives:

- Develop a citywide structure of accountability
- Champion the importance of collecting, managing, and using data

Goal 3: Increase transparency through open data
To achieve this goal, the Department intends to perform the following objective:

- Champion the sharing and publishing of data with the public and within the organization

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Amount of annual cost savings resulting from Managed Competition	$12.2M	$9.0M[1]	$9.0M	$9.0M
2. Percentage of departments preparing for publication of high-value data sets to the web portal	N/A[2]	N/A[2]	20%	20%

1. The $9.0 million in cost savings is comprised of the following: Publishing Services: $1.0 million; Street Sweeping: $0.5 million; Landfill Services: $3.5 million; and Fleet Services: $4.0 million.
2. The Open Data Policy was adopted in December 2014. As such, there are no Fiscal Year 2014 targets or actuals to report on.

Service Efforts and Accomplishments

San Diego Works. In summer of 2014, the Performance & Analytics Department developed, successfully negotiated, and initiated the San Diego Works program. The new program has resulted in over 550 employees involved in submitting over 150 San Diego Works Proposals by the November 15, 2014 deadline. Proposal evaluation is currently ongoing, and the initial results of proposals to be implemented in Fiscal Year 2016 will be compiled and presented in May 2015. Additional efforts with regard to proposals that require a pilot program or study will continue in Fiscal Year 2016. The first award payments are anticipated to be issued in the first quarter of 2016 and will continue throughout Fiscal Year 2016 as proposals are implemented and results reviewed.

Other Operational Excellence Efforts. In December 2014, Performance & Analytics sponsored a Lead Six Sigma Green Belt training class, which introduced continuous process improvement principles to a cohort of 32 City employees representing 17 City departments. In Fiscal Year 2016, Performance & Analytics will facilitate additional

training and continue to collaborate with this cohort to disseminate continuous process improvement throughout the City.

In Fiscal Year 2016, Performance & Analytics will initiate a review of the City's overarching policies and procedures. Staff will coordinate with internal stakeholders to formulate a streamlined set of governing documents to guide City employees in the conduct of their daily duties. Having an up-to-date and simplified set of processes, procedures, and work instructions will ease employee training and understanding of their duties in addition to providing a stable base against which to measure performance and implement future improvement initiatives.

Managed Competition. In February 2015, Mayor Faulconer initiated efforts to streamline the managed competition process based upon the recommendations of the Huron Consulting Group, led by nationally recognized government efficiency expert Stephen Goldsmith. In Fiscal Year 2016, the Mayor will meet and confer with recognized employee organizations with the goal of creating a more efficient managed competition process for both City employees and potential contractors.

Open Data. On January 2, 2014, the City Council approved Resolution No. R-308684 in support of creating an open data policy to allow for making City data available online using open standards. The Open Data Policy was developed and presented to the Economic Development & Intergovernmental Relations Committee on July 2, 2014, where it was unanimously approved. On December 16, 2014, shortly after Mayor Faulconer appointed the City's first Chief Data Officer, the City Council passed the Open Data Policy marking a significant milestone in the City's open government efforts.

The initial part of the Open Data effort as called for by the Open Data Policy is to understand the data the City of San Diego has, what databases it resides in, and how it is structured. The Performance & Analytics Department is working with departments across the City to build an inventory of data sets. This initial first step will create a central repository of data.

In Fiscal Year 2016, the City will publish technical guidelines for data management and engage with stakeholders to identify high-value data sets to include in the City's open data portal, set for launch by July 1, 2016. The City will also dedicate resources towards developing visualizations and tools for the public to navigate various City data.

Performance Management. In Fiscal Year 2015 Performance & Analytics, with the voluntary assistance of Dr. Ken Blanchard, facilitated the creation of a new City Strategic Plan for Fiscal Years 2016–2020. With its five-year lifecycle, it is designed to be evaluated annually and updated as necessary in order to respond to new challenges, expectations of City residents, and unexpected changes.

From September to December 2014, the strategic planning team, which included the City's Executive Management, spent over 200 hours developing each component of the City Strategic Plan. At each stage of development, each team member shared the content with key personnel from their respective departments. In addition, recognized employee organizations were also provided with opportunities to review and comment on the content being developed. The result, the Fiscal Year 2016–2020 City Strategic Plan, can be found in the 'Performance Management' section of Volume I.

In Fiscal Year 2016, Performance & Analytics will facilitate the development of branch and department tactical plans to ensure citywide alignment to goals, objectives, and performance indicators in the City Strategic Plan. Performance & Analytics will also develop a performance dashboard to provide additional transparency and information to decision-makers.

Performance & Analytics

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	8.00	**11.00**	3.00
Personnel Expenditures	$ -	$ 1,246,461	**$ 1,562,069**	$ 315,608
Non-Personnel Expenditures	-	190,745	**309,068**	118,323
Total Department Expenditures	**$ -**	**$ 1,437,206**	**$ 1,871,137**	**$ 433,931**
Total Department Revenue	**$ -**	**$ -**	**$ -**	**$ -**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Performance & Analytics	$ -	$ 1,437,206	**$ 1,871,137**	$ 433,931
Total	**$ -**	**$ 1,437,206**	**$ 1,871,137**	**$ 433,931**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Performance & Analytics	0.00	8.00	**11.00**	3.00
Total	**0.00**	**8.00**	**11.00**	**3.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated non-personnel expenditures to implement a user-focused customer service delivery model.	1.00	$ 175,799	$ -
Addition of Program Coordinator Addition of 1.00 Program Coordinator and associated non-personnel expenditures to assist the Chief Data Officer and support the City's open data efforts.	1.00	175,799	-
Resident Satisfaction Survey Addition of non-personnel expenditures for a resident satisfaction survey in support of the City's Strategic Plan and other performance management efforts.	0.00	80,000	-
Addition of Word Processing Operator Addition of 1.00 Word Processing Operator and associated non-personnel expenditures to provide support for performance management and open data efforts, and the City's operational excellence initiatives.	1.00	52,748	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	18,974	-

Performance & Analytics

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,399	-
Addition of Training Expenditures Addition of non-personnel expenditures for annual training for staff.	0.00	5,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(82,788)	-
Total	**3.00**	**$ 433,931**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ -	$ 738,803	**$ 1,053,519**	$ 314,716
Fringe Benefits	-	507,658	**508,550**	892
PERSONNEL SUBTOTAL	**-**	**1,246,461**	**1,562,069**	**315,608**
NON-PERSONNEL				
Supplies	$ -	$ 1,650	**$ 4,300**	$ 2,650
Contracts	-	165,490	**257,776**	92,286
Information Technology	-	619	**19,593**	18,974
Energy and Utilities	-	2,500	**11,918**	9,418
Transfers Out	-	20,486	**15,481**	(5,005)
NON-PERSONNEL SUBTOTAL	**-**	**190,745**	**309,068**	**118,323**
Total	**$ -**	**$ 1,437,206**	**$ 1,871,137**	**$ 433,931**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	0.00	1.00	**1.00**	$59,155 - $224,099	$ 130,000
20001234	Program Coordinator	0.00	0.00	**2.00**	23,005 - 137,904	276,744
20001222	Program Manager	0.00	3.00	**3.00**	46,966 - 172,744	319,750
20000015	Senior Management Analyst	0.00	3.00	**3.00**	59,363 - 71,760	214,643
20000970	Supervising Management Analyst	0.00	1.00	**1.00**	66,768 - 80,891	80,891
20000756	Word Processing Operator	0.00	0.00	**1.00**	31,491 - 37,918	31,491
FTE, Salaries, and Wages Subtotal		**0.00**	**8.00**	**11.00**		**$ 1,053,519**

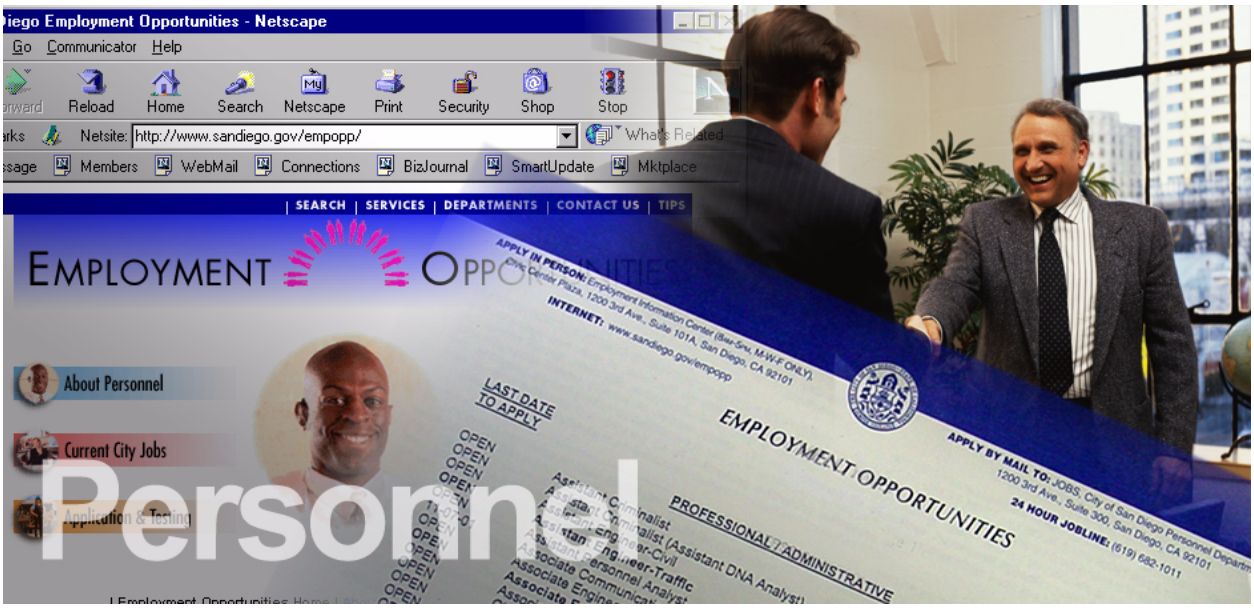
	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ -	$ 17,334	$ 9,856	$ (7,478)
Flexible Benefits	-	56,678	91,612	34,934

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Long-Term Disability	-	2,540	3,466	926
Medicare	-	10,711	15,276	4,565
Other Post-Employment Benefits	-	48,528	65,835	17,307
Retiree Medical Trust	-	169	1,574	1,405
Retirement 401 Plan	-	-	1,300	1,300
Retirement ADC	-	316,609	222,180	(94,429)
Risk Management Administration	-	7,576	11,759	4,183
Supplemental Pension Savings Plan	-	39,332	71,603	32,271
Unemployment Insurance	-	1,455	1,981	526
Workers' Compensation	-	6,726	12,108	5,382
Fringe Benefits Subtotal	**$ –**	**$ 507,658**	**$ 508,550**	**$ 892**
Total Personnel Expenditures			**$ 1,562,069**	

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Personnel

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Department Description

The Personnel Department is governed by the Civil Service Commission which is appointed by the Mayor and confirmed by the City Council. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees, as well as to maintain a competitive merit system that provides equal opportunity for all applicants.

The Department's mission is:

Excellence in personnel services

The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers in order to bring about a diverse and productive workforce. The Personnel Department is committed to uphold a merit system that provides equal opportunity employment through the ethical and consistent application of Civil Service Commission policies.

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Number of days to issue certification to hiring departments (without recruitment)	N/A	5.3	10.0	14.0
2. Number of days to issue certification to hiring departments when recruitment is required	N/A	57.5	63.0	65.0
3. Number of Employee Performance Evaluation Trainings	N/A	11	9	12
4. Number of Appointing Authority Interview Trainings	N/A	11	12	12
5. Number of days classification and compensation studies conducted and completed by Classification Section	N/A	17	20	22

Personnel

Service Efforts and Accomplishments

Liaison Section

The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues that require the knowledge and interpretation of the City Charter, Civil Service Commission Rules and Regulations, Council Policy, Memoranda of Understanding, Attorney's opinions, and applicable federal and State law. This section also administers the pre-employment medical clearance process citywide, as well as the random drug testing program for safety classifications. During Fiscal Year 2015, the Liaison Section administered 243 Department of Motor Vehicle medical examinations; administered pre-employment medical processes for 708 employees to ensure that all mandated requirements are met before candidates are cleared to begin work; and performed 638 random drug testing procedures by reviewing and evaluating results for Fire, Police, and other safety employees. It also administers the fingerprint program to ensure compliance with City, State and federal regulations, as well as reviews and evaluates criminal records in relation to job duties. Personnel Department staff fingerprinted and evaluated the background records of 679 new and current employees and 570 volunteers during Fiscal Year 2015.

Certification and Records/Payroll Sections

The Certification and Records/Payroll Sections processed the citywide payroll for 11,513 full-time, 3/4 time, 1/2 time, and hourly employees, while maintaining accurate employment, medical, and conviction records of all City employees. These sections also processed 5,300 employee performance evaluations to monitor compliance with employee performance evaluation regulations.

Services Section

The Services Section provides budget and administrative support services to all other divisions in the Department and coordinates the Civil Service Commission’s monthly meetings. During Fiscal Year 2015, the Services Section responded to 7,622 contacts from the public, City employees, and managers who called or visited the Department for a variety of inquiries including job opportunities, Civil Service Commission meetings and hearings, and general personnel information.

Classification Section

The Classification Section conducts classification and maintenance studies requested by City departments, employees, unions, and initiated by staff pursuant to Civil Service Rules and policies. This section also performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Classification Section conducted over 111 classification and compensation studies and completed 47 surveys.

Exam Management and Recruiting Section

The Exam Management and Recruiting Section promotes employment opportunities for the City of San Diego through the Personnel Department's website; advertisements in periodicals and external websites; distribution to community groups including veterans' agencies; as well as attendance at job fairs, community forums, and events sponsored by educational institutions. In addition, the Exam Management and Recruiting Section issues regular reports on the status of the City's Equal Opportunity Employment Program, as well as responses to comply with Federal CEOC EEO-4 reporting requirements. During Fiscal Year 2015, a new Physical Ability Test site was designed, constructed, validated, and opened at the Naval Training Center (NTC) to test Police Officer candidates. A new portable scanner was purchased to score Police Officer written tests on site. A new examination site was added to test more dispatcher candidates. The Exam Management and Recruiting Section tested 2,777 police officer candidates, 1,172 fire fighter candidates, and 658 dispatcher candidates. Recruiters met with 583 potential applicants at job fairs. The Employment Opportunities website received 595,779 hits on job postings. In addition, there were 183 recruitment processes initiated which resulted in 27,883 applications received and evaluated.

Employment Investigations Office

The Equal Employment Investigations Office investigates complaints and charges of discrimination made by City employees, applicants, and others regarding age, disability, gender, national origin, race, religion, retaliation, sexual harassment, and sexual orientation. The Equal Employment Investigations Office investigated and resolved 15 internal and nine external discrimination complaints filed with federal and State compliance agencies.

Organizational Management and Personnel Administration Sections

The Organizational Management (OM) module in SAP/HCM manages positions and the organizational structure of the City of San Diego. The Organizational Management Section provides ongoing support and training for the use of the OM module and also reviews and processes requests to add, delete, and move positions and organizational units within the City's SAP system. The Personnel Administration (PA) Section maintains the central repository for all employee master data and assists the Records/Payroll section in evaluating and processing requests for personnel actions. These sections work closely with departments citywide to ensure the integrity of positions and employee data used in preparing the City's Proposed and Adopted Budgets, as well as the Salary Ordinance.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	60.36	63.31	**63.99**	0.68
Personnel Expenditures	$ 6,276,804	$ 6,306,957	**$ 6,190,743**	$ (116,214)
Non-Personnel Expenditures	907,008	799,871	**922,412**	122,541
Total Department Expenditures	**$ 7,183,812**	**$ 7,106,828**	**$ 7,113,155**	**$ 6,327**
Total Department Revenue	**$ 15,083**	**$ 6,000**	**$ 1,000**	**$ (5,000)**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Classification & Liaison	$ 2,680,121	$ 2,519,434	**$ 2,572,329**	$ 52,895
Personnel	2,642,133	2,685,286	**2,405,350**	(279,936)
Recruiting & Exam Management	1,861,558	1,902,108	**2,135,476**	233,368
Total	**$ 7,183,812**	**$ 7,106,828**	**$ 7,113,155**	**$ 6,327**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Classification & Liaison	20.00	22.00	**22.00**	0.00
Personnel	20.50	20.00	**19.00**	(1.00)
Recruiting & Exam Management	19.86	21.31	**22.99**	1.68
Total	**60.36**	**63.31**	**63.99**	**0.68**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Coordinators Addition of 4.00 Program Coordinators to support department operations.	4.00	$ 497,336	$ -
New Employee Examination and Testing Addition of non-personnel expenditures related to the increased contractual costs for employment medical examinations, drug testing, and medical services.	0.00	100,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.68	25,732	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	22,229	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,312	-

Personnel

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(1,000)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(207,074)	-
Reduction of Supervising Personnel Analysts Reduction of 4.00 Supervising Personnel Analysts.	(4.00)	(432,208)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(5,000)
Total	**0.68**	**$ 6,327**	**$ (5,000)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 3,771,495	$ 3,830,309	**$ 3,935,365**	$ 105,056
Fringe Benefits	2,505,309	2,476,648	**2,255,378**	(221,270)
PERSONNEL SUBTOTAL	**6,276,804**	**6,306,957**	**6,190,743**	**(116,214)**
NON-PERSONNEL				
Supplies	$ 43,637	$ 49,004	**$ 48,078**	$ (926)
Contracts	545,410	412,796	**512,897**	100,101
Information Technology	165,615	192,011	**214,240**	22,229
Energy and Utilities	5,382	7,382	**7,940**	558
Other	14,392	11,781	**11,781**	-
Transfers Out	132,571	126,897	**127,476**	579
NON-PERSONNEL SUBTOTAL	**907,008**	**799,871**	**922,412**	**122,541**
Total	**$ 7,183,812**	**$ 7,106,828**	**$ 7,113,155**	**$ 6,327**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 14,944	$ 6,000	**$ 1,000**	$ (5,000)
Other Revenue	139	-	**-**	-
Total	**$ 15,083**	**$ 6,000**	**$ 1,000**	**$ (5,000)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	**1.00**	$34,694 - $207,210	$ 144,000
20001233	Assistant to the Director	1.00	1.00	**1.00**	46,966 - 172,744	90,000
20000119	Associate Management Analyst	1.00	1.00	**1.00**	54,059 - 65,333	65,333
20000158	Associate Personnel Analyst	13.00	15.00	**15.00**	53,893 - 65,104	830,517
90000544	Clerical Assistant 2 - Hourly	2.36	0.00	**0.00**	29,931 - 36,067	-

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001184	Deputy Personnel Director	2.00	2.00	**2.00**	25,376 - 148,200	245,000
20001123	Equal Employment Investigations Manager	1.00	1.00	**1.00**	19,323 - 151,840	118,000
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	48,716
20000290	Information Systems Analyst 2	0.00	1.00	**1.00**	54,059 - 65,333	46,738
20000293	Information Systems Analyst 3	1.00	1.00	**0.00**	59,363 - 71,760	-
20000665	Offset Press Operator	0.50	0.00	**0.00**	33,405 - 39,770	-
20000681	Payroll Audit Specialist 2	8.00	8.00	**8.00**	39,686 - 48,069	366,885
20000936	Payroll Audit Supervisor-Auditor	2.00	2.00	**2.00**	47,986 - 57,949	115,029
20000697	Personnel Assistant 2	1.00	1.00	**1.00**	42,578 - 51,334	50,307
20001131	Personnel Director	1.00	1.00	**1.00**	34,694 - 207,210	180,000
20000738	Principal Test Administration Specialist	1.00	1.00	**1.00**	45,677 - 55,162	54,335
20001234	Program Coordinator	0.00	0.00	**4.00**	23,005 - 137,904	380,000
20001222	Program Manager	1.00	1.00	**1.00**	46,966 - 172,744	98,000
20000783	Public Information Clerk	1.00	0.00	**0.00**	31,491 - 37,918	-
20000682	Senior Personnel Analyst	9.00	9.00	**9.00**	59,114 - 71,510	613,821
20000881	Senior Test Administration Specialist	0.00	1.00	**1.00**	39,666 - 48,027	48,027
20001000	Supervising Personnel Analyst	3.00	3.00	**0.00**	66,539 - 80,579	-
20000396	Test Administration Specialist	5.00	5.00	**5.00**	36,046 - 43,514	182,091
21000181	Test Monitor 2	0.50	1.00	**1.00**	29,931 - 36,067	36,067
91000181	Test Monitor 2 - Hourly	0.00	2.31	**2.99**	29,931 - 36,067	98,575
20000756	Word Processing Operator	4.00	4.00	**4.00**	31,491 - 37,918	142,547
	Bilingual - Regular					17,472
	Budgeted Vacancy Savings					(59,114)
	Overtime Budgeted					18,212
	Termination Pay Annual Leave					4,807
FTE, Salaries, and Wages Subtotal		**60.36**	**63.31**	**63.99**		**$ 3,935,365**

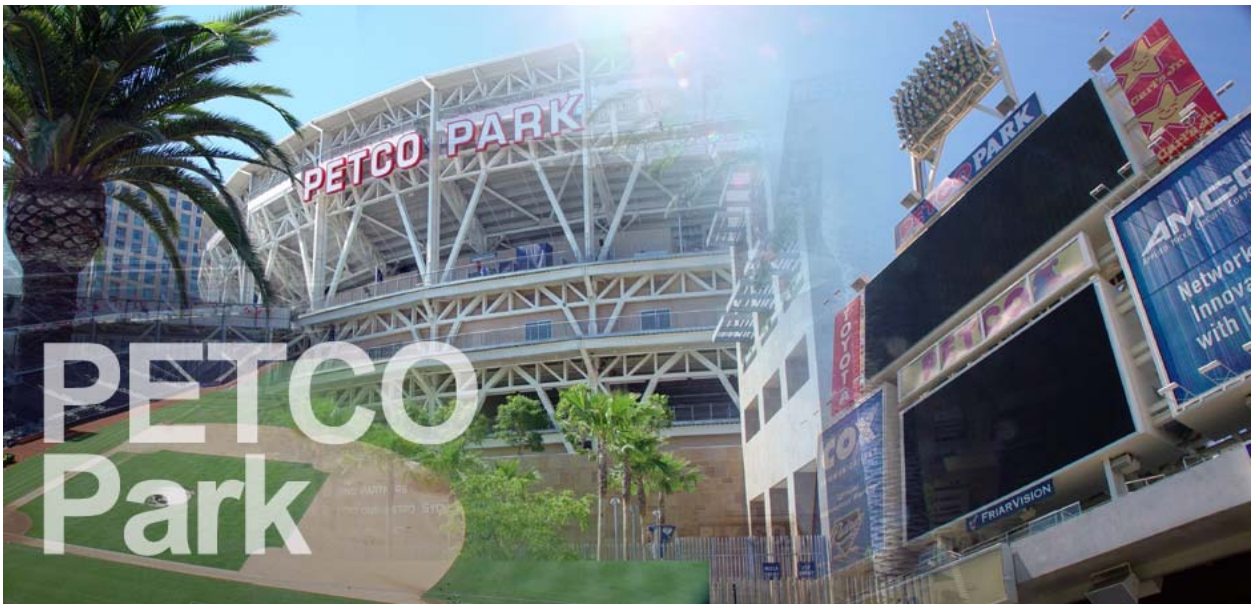
	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 46,118	$ 50,130	$ 33,446	$ (16,684)
Flexible Benefits	431,354	483,511	553,333	69,822
Long-Term Disability	29,649	13,067	12,816	(251)
Medicare	54,388	54,046	56,728	2,682
Other Post-Employment Benefits	366,124	363,960	359,100	(4,860)
Retiree Medical Trust	2,086	1,937	4,160	2,223
Retirement 401 Plan	5,628	5,413	6,715	1,302
Retirement ADC	1,216,983	1,171,681	852,117	(319,564)
Retirement DROP	17,269	17,284	17,139	(145)
Retirement Offset Contribution	74	-	-	-
Risk Management Administration	54,341	56,820	64,140	7,320
Supplemental Pension Savings Plan	180,750	185,255	216,504	31,249
Unemployment Insurance	10,171	7,484	7,318	(166)

Personnel

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Workers' Compensation	90,375	66,060	71,862	5,802
Fringe Benefits Subtotal	**$ 2,505,309**	**$ 2,476,648**	**$ 2,255,378**	**$ (221,270)**
Total Personnel Expenditures			**$ 6,190,743**	

PETCO Park

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Description

The PETCO Park administrator has the role of monitoring and maintaining the personal and fiscal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and the Indenture. It should be noted that the Padres' fiscal year starts November 1st, marking the beginning of its reporting period to the City.

In May 2012, the City Council approved a proposal to change the share of the City's revenues from non-baseball events from 70 percent City/30 percent Padres to 70 percent Padres/30 percent City. This change provides an incentive for the Padres to conduct more special events, and therefore, generate more revenue for the City. In exchange for the higher split, the Padres guarantee that the City will receive a guaranteed minimum of $300,000 in special event revenue annually, adjusted upward by the Consumer Price Index (CPI). Additionally, instead of making a $250,000 annual deposit into the Ballpark Capital Expenditure Reserve Fund, the Padres also agreed to make at least $1.0 million per year average in capital improvements to Petco Park. The approximately $962,000 residual remaining in the reserve fund will be accumulating interest and returned to the Padres at lease expiration, unless needed by the City for deferred maintenance. The Padres spent $5,366,000 in Fiscal Year 2014 for a state-of-the-art audio system, Park at the Park video board, new concourse flooring, and other capital expenses. They plan to spend over $13 million for a new LED scoreboard/videoboard, control room, left field seating, metal detectors, and other improvements by the end of their Fiscal Year (Oct 31, 2015).

During the City Fiscal Year 2015, Special Event Revenue continued to increase. Although the Petco Park Fund budgets the guaranteed minimum revenue, the actual Special Event Revenue was $818,336 through November 2014 (or almost $500,000 more than the guaranty). This is $212,000 more than the $605,810 produced in Fiscal Year 2013. The success in getting the Paul McCartney Concert in September alone produced over $$421,000 in net revenue to the City. The Rock ‘n’ Roll Marathon, Monster Truck Jams, Motocross, Holiday Wonderland and other events should produce significant additional revenue and also help local businesses enjoy substantial new revenue.

The City expects the Special Event Revenue to continue to increase over the coming years due to both a continuing economic recovery and the continued efforts being made by the Padres Sales and Marketing staff at PETCO. Events currently scheduled for City Fiscal Year 2016 are a Taylor Swift Concert, three Comic-Con events, and other events.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	1.00	1.00	**1.00**	0.00
Personnel Expenditures	$ 141,845	$ 139,498	**$ 143,665**	$ 4,167
Non-Personnel Expenditures	16,910,569	17,403,344	**15,910,105**	(1,493,239)
Total Department Expenditures	**$ 17,052,414**	**$ 17,542,842**	**$ 16,053,770**	**$ (1,489,072)**
Total Department Revenue	**$ 16,840,599**	**$ 15,723,720**	**$ 15,207,773**	**$ (515,947)**

PETCO Park Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PETCO Park	$ 17,052,414	$ 17,542,842	**$ 16,053,770**	$ (1,489,072)
Total	**$ 17,052,414**	**$ 17,542,842**	**$ 16,053,770**	**$ (1,489,072)**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PETCO Park	1.00	1.00	**1.00**	0.00
Total	**1.00**	**1.00**	**1.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Joint Ballpark Operating Expense Addition of non-personnel expenditures related to the joint ballpark operating expense per contractual agreement.	0.00	$ 12,952	$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	4,167	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,740	-
Landscape Maintenance Adjustment to reflect the addition of non-personnel expenditures for landscape maintenance around PETCO Park.	0.00	1,120	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,551)	-

PETCO Park

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(100,500)	-
Reduction of Debt Service Payments Reduction of non-personnel expenditures for debt service payments due to bond refunding.	0.00	(1,400,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	729
Transfer from Transient Occupancy Tax Fund Reduction of revenue to reflect a decrease in the transfer from the Transient Occupancy Tax (TOT) Fund to support PETCO Park operations.	0.00	-	(516,676)
Total	**0.00**	**$ (1,489,072)**	**$ (515,947)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 114,091	$ 114,998	**$ 114,998**	$ -
Fringe Benefits	27,754	24,500	**28,667**	4,167
PERSONNEL SUBTOTAL	**141,845**	**139,498**	**143,665**	**4,167**
NON-PERSONNEL				
Supplies	$ 562	$ 5,890	**$ 5,890**	$ -
Contracts	5,453,961	5,932,192	**5,845,764**	(86,428)
Information Technology	2,479	1,083	**2,823**	1,740
Energy and Utilities	9,629	10,420	**10,060**	(360)
Other	4,367	-	**-**	-
Transfers Out	11,439,572	11,453,759	**10,045,568**	(1,408,191)
NON-PERSONNEL SUBTOTAL	**16,910,569**	**17,403,344**	**15,910,105**	**(1,493,239)**
Total	**$ 17,052,414**	**$ 17,542,842**	**$ 16,053,770**	**$ (1,489,072)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 727	$ -	**$ -**	$ -
Other Revenue	968,212	930,000	**930,000**	-
Rev from Money and Prop	1,355,910	977,970	**978,699**	729
Transfers In	14,515,750	13,815,750	**13,299,074**	(516,676)
Total	**$ 16,840,599**	**$ 15,723,720**	**$ 15,207,773**	**$ (515,947)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20001222	Program Manager	1.00	1.00	**1.00**	$46,966 - $172,744	$ 114,998
FTE, Salaries, and Wages Subtotal		**1.00**	**1.00**	**1.00**		**$ 114,998**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Flexible Benefits	$ 4,500	$ 5,018	$ 6,827	$ 1,809
Long-Term Disability	934	396	378	(18)
Medicare	1,716	1,668	1,668	-
Other Post-Employment Benefits	6,506	6,066	5,985	(81)
Retiree Medical Trust	289	288	288	-
Retirement 401 Plan	1,154	1,150	1,150	-
Retirement ADC	9,082	8,521	9,384	863
Risk Management Administration	966	947	1,069	122
Unemployment Insurance	320	227	216	(11)
Workers' Compensation	2,287	219	1,702	1,483
Fringe Benefits Subtotal	**$ 27,754**	**$ 24,500**	**$ 28,667**	**$ 4,167**
Total Personnel Expenditures			**$ 143,665**	

PETCO Park

Revenue and Expense Statement (Non–General Fund)

PETCO Park Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 3,387,310	$ 3,180,744	$ 1,468,057
TOTAL BALANCE AND RESERVES	**$ 3,387,310**	**$ 3,180,744**	**$ 1,468,057**
REVENUE			
Charges for Current Services	$ 727	$ –	$ –
Other Revenue	968,212	930,000	930,000
Reimbursement from Police Dept for Services	*968,212*	*930,000*	*930,000*
Revenue from Use of Money and Property	1,355,910	977,970	978,699
Interest Earnings	*16,875*	*40,000*	*25,000*
Padres Rent Payment	*601,921*	*628,970*	*628,970*
Petco Park Special Events	*730,493*	*309,000*	*324,729*
Other Land / Building Leases	*6,137*	*–*	*–*
Lease Penalties	*483*	*–*	*–*
Transfers In	14,515,750	13,815,750	13,299,074
Transfer from Transient Occupancy Tax Fund	*14,515,750*	*13,815,750*	*13,299,074*
TOTAL REVENUE	**$ 16,840,599**	**$ 15,723,720**	**$ 15,207,773**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 20,227,909**	**$ 18,904,464**	**$ 16,675,830**
OPERATING EXPENSE			
Personnel Expenses	$ 114,091	$ 114,998	$ 114,998
Fringe Benefits	27,754	24,500	28,667
Supplies	562	5,890	5,890
Contracts	5,453,961	5,932,192	5,845,764
Miscellaneous Professional Services (JBOE/JUMA)	*–*	*–*	*4,369,525*
Security Services	*–*	*–*	*17,500*
City Services Billed	*–*	*–*	*1,375,000*
Landscaping Services	*–*	*–*	*83,739*
Information Technology	2,479	1,083	2,823
Computer Maintenance / Contracts	*699*	*700*	*850*
Network Access / Discretionary	*12*	*20*	*21*
Help Desk / Desktop Support	*376*	*363*	*313*
Data Center	*–*	*–*	*189*
Voice Data Network	*1,392*	*–*	*1,450*
Energy and Utilities	9,629	10,420	10,060
Other Expenses	4,367	–	–
Transfers Out	11,439,572	11,453,759	10,045,568
Cash Bond Principal Payment	*4,312,007*	*4,527,084*	*4,755,000*
Cash Bond Interest Payment	*6,988,587*	*6,790,331*	*6,564,000*
IT Service Transfer	*612*	*1,382*	*671*
Wireless Comm Transfer	*137*	*191*	*42*
Estimated Refinancing Debt Service Savings	*–*	*–*	*(1,400,000)*
Transfer to Other Funds	*35*	*–*	*–*

Revenue and Expense Statement (Non–General Fund)

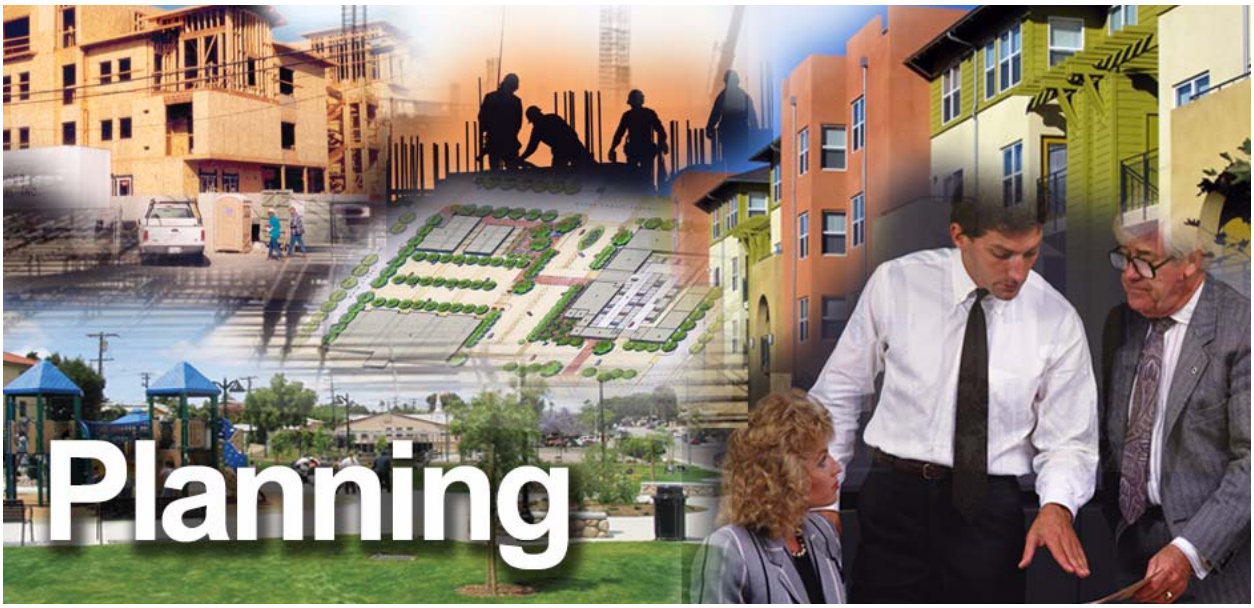
PETCO Park Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
SAP Support Allocation	*138,194*	*134,771*	*125,855*
TOTAL OPERATING EXPENSE	**$ 17,052,414**	**$ 17,542,842**	**$ 16,053,770**
TOTAL EXPENSE	**$ 17,052,414**	**$ 17,542,842**	**$ 16,053,770**
BALANCE	**$ 3,175,494**	**$ 1,361,622**	**$ 622,060**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 20,227,909**	**$ 18,904,464**	**$ 16,675,830**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

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Planning

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Department Description

The Planning Department is responsible for the long-range planning of San Diego's communities and neighborhoods. The Department's work is divided into three divisions: Long-Range Planning; Environmental & Resource Analysis; and Facilities Financing which is a separately funded program.

Long-Range Planning

The Long-Range Planning Division is responsible for maintaining a comprehensive citywide General Plan, updating and amending the City's community plans, and facilitating and monitoring implementation of those plans. The City has 52 community planning areas and 42 community planning groups. The Division has the following responsibilities:

- Community Plan Updates: Work with City Council-recognized community planning groups and diverse stakeholders to update and amend community plans. There are currently ten community plan updates underway: San Ysidro, Southeastern San Diego, Encanto, Golden Hill, North Park, Uptown, Midway-Pacific Highway, Old Town San Diego, the Grantville Focused Plan (amendment to the Navajo Community Plan), and Mission Valley.
- Plan Amendments/Project Review: Manage privately-initiated community plan amendments and review larger and complex development projects for conformance with community plans and the General Plan.
- Focused/Specific Planning: Prepare focused community plan amendments to implement the General Plan City of Villages strategy. Expand the use of smaller area land use plans, such as specific plans, as an implementation tool and continue to proactively seek grant funding to facilitate the preparation and implementation of Transit-Oriented Development (TOD) and active transportation plans, and to support community plan updates.

The Long-Range Planning Division's mission is:

> ***To engage San Diegans to envision, plan, implement, and maintain a sustainable and equitable city through the wise use of land, resources, and aesthetics ensuring a high quality of life for all generations***

Planning

Goals and Objectives

The following goal and objectives represent the action plan for the Long-Range Planning Division:

Goal 1: Create visionary plans that are achievable and support the success of neighborhoods
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Update community plans and prepare focused amendments, specific plans, and rezones to reflect the community's vision of the future, implement the General Plan, reflect changes that have taken place since the community plan was last updated, and proactively anticipate future needs
- Form collaborative, multi-disciplinary teams to prepare community, specific, and other land use plans with an engaging process according to a predictable process and schedule
- Present plans in a cohesive and comprehensive way
- Monitor and revise adopted plans to ensure continued relevance and effectiveness
- Proactively seek grant funds to update and implement plans

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Number of long-range plans brought to a City Council hearing	N/A[1]	3[2]	4[3]	4
2. Maintain a beneficial leveraging ratio between new grant funds awarded to matching General Fund financial requirements	N/A[1]	10:1[4]	10:1[5]	10:1[5]

1. New performance measure for Fiscal Year 2015:prior year data not available.
2. Barrio Logan Community Plan Update (CPU); Bicycle Master Plan Update; Otay Mesa CPU.
3. Ocean Beach CPU; Grantville TOD; Southeastern CPU; Encanto Neighborhoods Community Plan; Chollas Triangle TOD; General Plan focused amendments.
4. The Department received, or anticipates receiving, larger awards of grant funds without a City match requirement.
5. Additional information was received after the original Performance Measures were presented to Budget & Government Efficiency Committee on 2/18/2015.

Service Efforts and Accomplishments

Long-Range Planning

San Diego's General Plan, adopted in 2008, is the blueprint for how the City of San Diego will grow and develop over the next 20 to 30 years. General Plan implementation occurs through a wide variety of programs and actions that involve many City departments. Planning staff also works with other agencies, including the San Diego Association of Governments (SANDAG), to help ensure that City and regional plans together represent a unified vision and implementation strategy. Staff proactively pursues and secures grant funding to further General Plan implementation and leverage General Fund dollars. In Fiscal Year 2015, Long-Range Planning, under the leadership of the Mayor's Office, released a draft of the City's Climate Action Plan (CAP) and began preparation of the associated environmental document.

The Long-Range Planning Division continues to make progress on community plan updates. The Barrio Logan Community Plan was adopted by the City Council in July 2013, but was overturned by voter referendum in June 2014. The Otay Mesa Community Plan Update (CPU) was adopted by the City Council in March 2014, and the

Ocean Beach CPU was adopted in July 2014. The Grantville Focused Plan Amendment (update to the Navajo Community Plan) and the Chollas Triangle focused community plan amendment are anticipated to be before the City Council in spring 2015. The Southeastern CPU and the proposed Encanto Neighborhoods Community Plan are scheduled for Council adoption in Fiscal Year 2016. The Division is currently administering 27 grants with a value totaling over $17.6 million. In Fiscal Year 2015, Planning received notices of awards for approximately $6.6 million in grant funds, including the Balboa Avenue Station Area Specific Plan ($0.8 million), and a Housing-Related Parks Grant for approximately $4.4 million to design and construct skate parks in Linda Vista and City Heights. Long-Range Planning provides support to San Diego's 42 City Council-recognized community planning groups and the Community Planners Committee. Four training sessions will have been held by the end of Fiscal Year 2015. In addition, a new program was instituted to reimburse community planning groups for some of their expenses.

Environmental & Resource Analysis

The Environmental & Resource Analysis (E&RA) Division is responsible for implementation of General Plan policies related to Environmental Analysis of all citywide projects, Historic Preservation, the Multiple Species Conservation Program (MSCP), and Park Planning.

- The Historic Resources Section reviews projects for impacts to historic resources, conducts historic surveys, takes forward historic designations, serves as staff to the Historical Resources Board and as liaison to the State Office of Historic Preservation, contributes to community plan updates, and implements the Mills Act
- The Multiple Species Conservation Program (MSCP) Section reviews discretionary projects for impacts to wetlands and within the Multi-Habitat Planning Area (MHPA) preserve, contributes to community plan updates, works to acquire new MHPA open space lands, prepares a Vernal Pool Habitat Conservation Plan, and coordinates with the federal and State wildlife agencies
- The Park Planning Section reviews discretionary projects for impacts to population-based parks, prepares General Development and Natural Resource Management plans; contributes to community plan updates and impact fee studies, and prepares project sheets creating new CIP park projects
- The CEQA & Environmental Policy Section reviews all City projects and other actions under CEQA for potential environmental impacts, prepares environmental documents, directs the work of outside environmental consultants, and provides CEQA training to community planning groups

The Environmental & Resource Analysis Division's mission is:

> ***To implement adopted plans, policies, and regulations in a manner that protects the quality of the environment, expands open space and parklands, and manages historical resources for future generations***

Goals and Objectives

The following goals and objectives represent the action plan for the Environmental & Resource Analysis Division:

Goal 1: Improve the City's CEQA process for public and private projects

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Coordinate delegated CEQA review by other departments
- Update the City's CEQA Significance Thresholds and associated resource guidelines to address current best legal practices and reflect State-approved streamlined review process for transit priority areas
- Conduct regular CEQA training for City staff, community planning groups, and environmental consultants

Planning

Goal 2: Plan for and manage the City's historical resources, Multiple Species Conservation Program, and Parks consistent with the General Plan

The Division will move toward accomplishing this goal by focusing on the following objectives:

- Inspect existing historic Mills Act properties for compliance with conditions of contracts
- Process historic designation nominations for both individual sites and districts
- Acquire additional MSCP preserve open space through grant funding and project exactions
- Complete the Vernal Pool Habitat Conservation Plan
- Prepare the Recreation Elements for all the community plan updates
- Complete the Mission Trails Regional Park Master Plan update
- Review and provide recommendations for proposed developments in Balboa Park and Mission Bay Park
- Prepare new CIP projects for Fiscal Year 2016 and transfer to Public Works for development

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Number of historic Mills Act inspections completed	N/A[1]	200[2]	250[2]	250[2]
2. Number of Planning PEIRs completed and certified by City Council	N/A	0	4	4

1. This measure was not tracked in Fiscal Year 2013 because it was new for Fiscal Year 2014.
2. Additional information was received after the original performance measures were presented to Budget & Government Efficiency Committee on 02/15/2015.

Service Efforts and Accomplishments

Environmental & Resource Analysis

Environmental staff is preparing environmental documents for community plan updates (CPUs), the Transportation & Storm Water Department Jurisdictional Urban Water Management Plans/Water Quality Improvement Plans, and amendments to the Storm Water Regulation Updates. In addition, it is estimated that approximately 50 projects will be submitted for review in both Fiscal Year 2015 and Fiscal Year 2016 resulting in the preparation of approximately 25-30 environmental documents. The Section conducted several tribal consultations with the local Native American community in accordance with Senate Bill 18.

The Historic Resources staff has completed and recorded 55 new Mills Act contracts and 40 inspections of historic properties. Staff expects to complete an additional 75-100 inspections this fiscal year. Thus far, during Fiscal Year 2015, staff has processed 26 new individual historic nominations and has reviewed 1,745 projects for compliance with the historical resources regulations. Staff expects to complete 40-50 new individual historic nominations and 2,900 project reviews this fiscal year. In addition, staff continues to work on several historic surveys, as well as processing two new historic district nominations. It is anticipated that during Fiscal Year 2016, another 2,500-3,000 projects will be reviewed.

The Multiple Species Conservation Program (MSCP) section continued work on a Habitat Conservation Plan (HCP) for endangered and threatened vernal pool species. During Fiscal Year 2015, staff is on pace to reach 74 development project reviews for compliance with the MSCP regulations, and anticipate similar activity in Fiscal Year 2016. Staff also began work on a new strategy for addressing impacts to burrowing owls and their habitat and completed the

MSCP Annual Report. By the end of Fiscal Year 2015, it is anticipated that the draft HCP and burrowing owl strategy will be completed, as well as the Conservation elements of several community plan updates. In accordance with the City's MSCP Implementing Agreement, 52,727 acres are required to be conserved within the City's Multi-Habitat Planning Area (MHPA). To date, approximately 94 percent of this acreage has been conserved or is obligated for future conservation.

Park Planning staff continues to initiate and monitor the acquisition of parkland in accordance with requests from community groups and discretionary permit conditions, and to review development proposals for impacts to existing parks and open space. As of mid-Fiscal Year 2015, staff is on track to conduct 300 development project reviews. During Fiscal Year 2015 staff will continue to work on community plan updates and provide revisions to the associated impact fee studies. During Fiscal Year 2015, staff anticipates that there will be approximately four amendments initiated to the Mission Bay Park Master Plan and that staff will begin the initial research for a citywide Park's Master Plan. As of the mid-year, staff reviewed eight City and school district surplus sites for park acquisition. Park Planning staff is preparing to submit eight new park projects for the Proposed Fiscal Year 2016 Capital Improvements Program budget.

Program Description

Facilities Financing

The Facilities Financing Program, in the Planning Department, administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) programs for the City. For additional detail, refer to the Facilities Financing Program section.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	62.08	**66.08**	4.00
Personnel Expenditures	$ -	$ 7,504,184	**$ 7,691,635**	$ 187,451
Non-Personnel Expenditures	-	1,821,433	**2,558,494**	737,061
Total Department Expenditures	**$ -**	**$ 9,325,617**	**$ 10,250,129**	**$ 924,512**
Total Department Revenue	**$ -**	**$ 3,831,968**	**$ 3,895,484**	**$ 63,516**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Planning	$ -	$ 9,325,617	**$ 10,250,129**	$ 924,512
Total	**$ -**	**$ 9,325,617**	**$ 10,250,129**	**$ 924,512**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Planning	0.00	62.08	**66.08**	4.00
Total	**0.00**	**62.08**	**66.08**	**4.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Community Plan Updates/Amendments Addition of 1.00 Assistant Traffic Engineer, 1.00 Park Designer, 1.00 Senior Management Analyst, non-personnel expenditures, and revenue to perform General Plan maintenance and additional Community Plan Updates.	3.00	$ 609,725	$ 58,646
Mission Bay Master Plan Addition of 1.00 Park Designer and associated non-personnel expenditures to support the DeAnza Special Study and the Mission Bay Master Plan amendment.	1.00	501,961	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	36,655	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	8,106	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.00	6,188	-

Planning

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(3,700)	(50,895)
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(234,423)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	55,765
Total	**4.00**	**$ 924,512**	**$ 63,516**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ -	$ 4,395,497	**$ 4,780,193**	$ 384,696
Fringe Benefits	-	3,108,687	**2,911,442**	(197,245)
PERSONNEL SUBTOTAL	**-**	**7,504,184**	**7,691,635**	**187,451**
NON-PERSONNEL				
Supplies	$ -	$ 85,374	**$ 74,717**	$ (10,657)
Contracts	-	1,402,379	**2,105,447**	703,068
Information Technology	-	148,557	**159,820**	11,263
Energy and Utilities	-	73,049	**90,415**	17,366
Other	-	24,770	**24,770**	-
Transfers Out	-	87,304	**103,325**	16,021
NON-PERSONNEL SUBTOTAL	**-**	**1,821,433**	**2,558,494**	**737,061**
Total	**$ -**	**$ 9,325,617**	**$ 10,250,129**	**$ 924,512**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ -	$ 1,178,814	**$ 1,242,330**	$ 63,516
Licenses and Permits	-	2,652,154	**2,652,154**	-
Other Revenue	-	1,000	**1,000**	-
Total	**$ -**	**$ 3,831,968**	**$ 3,895,484**	**$ 63,516**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000011	Account Clerk	0.00	1.00	**1.00**	$31,491 -	$37,918	$ 37,569
20000024	Administrative Aide 2	0.00	1.00	**1.00**	42,578 -	51,334	49,537
20000116	Assistant Engineer-Traffic	0.00	1.00	**2.00**	57,866 -	69,722	127,588
20001083	Assistant Planning Director	0.00	1.00	**1.00**	31,741 -	173,971	102,856
90001233	Assistant to the Director - Hourly	0.00	0.00	**0.35**	46,966 -	172,744	38,500

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
90001155	Assistant to the Planning Director - Hourly	0.00	0.35	**0.00**	46,966 - 172,744	-
20000167	Associate Engineer-Traffic	0.00	4.00	**4.00**	66,622 - 80,454	315,459
20000119	Associate Management Analyst	0.00	2.00	**1.00**	54,059 - 65,333	64,353
20000162	Associate Planner	0.00	14.00	**11.00**	56,722 - 68,536	674,417
20000539	Clerical Assistant 2	0.00	1.00	**1.00**	29,931 - 36,067	29,931
20000303	Community Development Specialist 4	0.00	2.00	**2.00**	66,768 - 80,891	161,782
20001168	Deputy Director	0.00	1.00	**1.00**	46,966 - 172,744	125,000
20001179	Deputy Planning Director	0.00	1.00	**1.00**	46,966 - 172,744	125,000
20000105	Development Project Manager 3	0.00	1.00	**1.00**	76,794 - 92,851	92,851
20000924	Executive Secretary	0.00	1.00	**1.00**	43,555 - 52,666	52,666
20000290	Information Systems Analyst 2	0.00	1.00	**1.00**	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	0.00	1.00	**1.00**	66,768 - 80,891	80,891
20000346	Legislative Recorder 1	0.00	1.00	**1.00**	41,558 - 50,232	49,479
90001073	Management Intern - Hourly	0.00	0.66	**0.66**	24,274 - 29,203	17,613
20000669	Park Designer	0.00	2.00	**4.00**	66,664 - 80,496	308,152
20000680	Payroll Specialist 2	0.00	1.00	**1.00**	34,611 - 41,787	41,787
20001132	Planning Director	0.00	1.00	**1.00**	59,155 - 224,099	160,000
90001145	Planning Intern - Hourly	0.00	1.32	**1.32**	24,274 - 29,203	35,226
20000743	Principal Engineering Aide	0.00	2.00	**2.00**	50,003 - 60,549	119,215
20001222	Program Manager	0.00	3.00	**3.00**	46,966 - 172,744	307,855
20000015	Senior Management Analyst	0.00	0.00	**2.00**	59,363 - 71,760	143,520
20000918	Senior Planner	0.00	13.75	**16.75**	65,354 - 79,019	1,284,697
20000926	Senior Traffic Engineer	0.00	1.00	**1.00**	76,794 - 92,851	92,851
20000970	Supervising Management Analyst	0.00	1.00	**1.00**	66,768 - 80,891	80,891
20000756	Word Processing Operator	0.00	1.00	**1.00**	31,491 - 37,918	31,491
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(159,578)
	Landscape Architect Lic					46,222
	Overtime Budgeted					15,000
	Reg Pay For Engineers					49,769
	Termination Pay Annual Leave					7,902
FTE, Salaries, and Wages Subtotal		**0.00**	**62.08**	**66.08**		**$ 4,780,193**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ -	$ 62,072	$ 42,629	$ (19,443)
Flexible Benefits	-	454,706	566,634	111,928
Long-Term Disability	-	14,818	15,322	504
Medicare	-	63,575	68,984	5,409
Other Post-Employment Benefits	-	351,828	371,070	19,242
Retiree Medical Trust	-	339	3,970	3,631
Retirement 401 Plan	-	1,357	3,877	2,520
Retirement ADC	-	1,878,319	1,423,254	(455,065)

Planning

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Retirement DROP	-	6,508	9,330	2,822
Risk Management Administration	-	54,926	66,278	11,352
Supplemental Pension Savings Plan	-	194,013	284,049	90,036
Unemployment Insurance	-	8,489	8,761	272
Workers' Compensation	-	17,737	47,284	29,547
Fringe Benefits Subtotal	**$ –**	**$ 3,108,687**	**$ 2,911,442**	**$ (197,245)**
Total Personnel Expenditures			**$ 7,691,635**	

Facilities Financing Program



Program Description

The Facilities Financing Program, part of the Planning Department, administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) programs for the City of San Diego. A core function of this program is the preparation and updating of Public Facilities Financing Plans (PFFPs) for Facilities Benefit Assessment (FBA) communities, Impact Fee Studies (IFS) for Development Impact Fee (DIF) communities, and implementing the Capital Improvement Program (CIP) budget for PFFP- and IFS-programmed projects. Facilities Financing staff administers the City of San Diego Statewide Community Infrastructure Program (SCIP), the Regional Transportation Congestion Improvement Plan (RTCIP), and the Impact Fee Deferral Program (IFDP). They also monitor Development Agreements, Reimbursement Agreements, Special Park Funds, and a variety of other special purpose funds. The group also coordinates with Park Planning on a variety of park projects and administers the Mission Bay and Regional Park Improvement Funds.

Goals and Objectives

The following goal and objectives represent the action plan for the Program:

Goal 1: Finance public facilities

Providing adequate financing is critical to developing and maintaining public facilities (e.g., parks, libraries, fire stations, and streets) that will serve the City's current and future populations. The Program will move toward accomplishing this goal by focusing on the following objectives:

- Maintain an effective facilities financing program to ensure that the impact of new development is mitigated through appropriate fees
- Coordinate with other departments and programs in order to pursue a broad range of funding sources to finance public facilities and infrastructure
- Invest in public infrastructure that supports and leverages private investment in communities

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Number of Public Facilities Financing Plans and Impact Fee Studies updated/amended	11	10	4	8

Facilities Financing Program

Service Efforts and Accomplishments

Facilities Financing administers the Facilities Benefit Assessment (FBA) and Development Impact Fee (DIF) programs for the City of San Diego. A core function of this program is the preparation and update of communities' Public Facilities Financing Plans (PFFPs) and Impact Fee Studies (IFS) and implementation of the Capital Improvement Program (CIP) budget for PFFP- and IFS-programmed projects. The following PFFPs and IFSs have been, or are anticipated to be, approved in Fiscal Year 2015/2016: Del Mar Mesa, Encanto CP, Greater North Park CP, Golden Hill CP, Midway/Pacific Highway CP, Mission Valley, Southeastern CP, Old San Diego CP, Pacific Highlands Ranch, San Ysidro CP, Torrey Highlands and Uptown CP. A CP designation has been included on all PFFPs and IFSs which are being prepared in conjunction with a Community Plan Update. As other community plan updates are being completed, Facilities Financing staff will continue to coordinate with Long-Range Planning staff to concurrently prepare PFFP and IFS updates.

Based on current economic conditions, approximately $55.0 - $60.0 million in fees are anticipated to be collected in Fiscal Year 2016 to fund community facilities identified in the PFFPs and IFSs. In Fiscal Year 2015, $50.0 million in DIF, FBA, and other impact fees were collected for the year.

Facilities Financing staff also administers the City of San Diego Statewide Community Infrastructure Program (SCIP), the Regional Transportation Congestion Improvement Program (RTCIP), and the Impact Fee Deferral Program (IFDP). They also monitor Development Agreements, Reimbursement Agreements, Special Park Funds, and a variety of other special purpose funds. It also coordinates with Park Planning on a variety of park projects and administers the Mission Bay and Regional Park Improvement Funds.

Facilities Financing Program

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	16.35	**16.70**	0.35
Personnel Expenditures	$ -	$ 1,888,206	**$ 1,796,180**	$ (92,026)
Non-Personnel Expenditures	-	386,904	**390,090**	3,186
Total Department Expenditures	**$ -**	**$ 2,275,110**	**$ 2,186,270**	**$ (88,840)**
Total Department Revenue	**$ -**	**$ 2,275,110**	**$ 2,186,270**	**$ (88,840)**

Facilities Financing Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Facilities Financing Program	$ -	$ 2,275,110	**$ 2,186,270**	$ (88,840)
Total	**$ -**	**$ 2,275,110**	**$ 2,186,270**	**$ (88,840)**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Facilities Financing Program	0.00	16.35	**16.70**	0.35
Total	**0.00**	**16.35**	**16.70**	**0.35**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	0.35	$ 23,386	$ -
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	21,976	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(18,790)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(115,412)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(88,840)
Total	**0.35**	**$ (88,840)**	**$ (88,840)**

Facilities Financing Program

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ -	$ 1,135,394	**$ 1,149,786**	$ 14,392
Fringe Benefits	-	752,812	**646,394**	(106,418)
PERSONNEL SUBTOTAL	**-**	**1,888,206**	**1,796,180**	**(92,026)**
NON-PERSONNEL				
Supplies	$ -	$ 12,011	**$ 12,011**	$ -
Contracts	-	256,219	**252,739**	(3,480)
Information Technology	-	63,610	**86,728**	23,118
Energy and Utilities	-	1,190	**1,190**	-
Other	-	1,294	**1,294**	-
Transfers Out	-	52,430	**35,978**	(16,452)
Capital Expenditures	-	150	**150**	-
NON-PERSONNEL SUBTOTAL	**-**	**386,904**	**390,090**	**3,186**
Total	**$ -**	**$ 2,275,110**	**$ 2,186,270**	**$ (88,840)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ -	$ 2,255,010	**$ 2,160,170**	$ (94,840)
Licenses and Permits	-	18,000	**24,000**	6,000
Rev from Money and Prop	-	2,100	**2,100**	-
Total	**$ -**	**$ 2,275,110**	**$ 2,186,270**	**$ (88,840)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	1.00	**1.00**	$42,578 - $51,334	$ 44,634
20000119	Associate Management Analyst	0.00	2.00	**2.00**	54,059 - 65,333	119,392
20000743	Principal Engineering Aide	0.00	2.00	**2.00**	50,003 - 60,549	110,552
90000743	Principal Engineering Aide - Hourly	0.00	0.00	**0.35**	50,003 - 60,549	21,192
20001222	Program Manager	0.00	1.00	**1.00**	46,966 - 172,744	109,855
20000885	Senior Civil Engineer	0.00	1.00	**1.00**	76,794 - 92,851	76,794
20000015	Senior Management Analyst	0.00	6.00	**6.00**	59,363 - 71,760	424,311
20000970	Supervising Management Analyst	0.00	2.00	**2.00**	66,768 - 80,891	161,782
90000970	Supervising Management Analyst - Hourly	0.00	0.35	**0.35**	66,768 - 80,891	28,312
20000756	Word Processing Operator	0.00	1.00	**1.00**	31,491 - 37,918	31,491
	Bilingual - Regular					1,456
	Budgeted Vacancy Savings					(31,491)
	Overtime Budgeted					11,720
	Reg Pay For Engineers					11,519
	Termination Pay Annual Leave					24,267
	Vacation Pay In Lieu					4,000
FTE, Salaries, and Wages Subtotal		**0.00**	**16.35**	**16.70**		**$ 1,149,786**

Facilities Financing Program

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ -	$ 12,637	$ 7,263	$ (5,374)
Flexible Benefits	-	119,895	137,337	17,442
Long-Term Disability	-	3,798	3,609	(189)
Medicare	-	13,158	13,880	722
Other Post-Employment Benefits	-	90,990	89,775	(1,215)
Retiree Medical Trust	-	-	756	756
Retirement ADC	-	415,201	281,498	(133,703)
Retirement DROP	-	6,503	6,083	(420)
Risk Management Administration	-	14,205	16,035	1,830
Supplemental Pension Savings Plan	-	58,954	75,120	16,166
Unemployment Insurance	-	2,173	2,063	(110)
Workers' Compensation	-	15,298	12,975	(2,323)
Fringe Benefits Subtotal	**$ –**	**$ 752,812**	**$ 646,394**	**$ (106,418)**
Total Personnel Expenditures			**$ 1,796,180**	

Facilities Financing Program

Revenue and Expense Statement (Non–General Fund)

Facilities Financing Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ (359)	$ 3,796	$ –
TOTAL BALANCE AND RESERVES	**$ (359)**	**$ 3,796**	**$ –**
REVENUE			
Charges for Current Services	$ 1,780,130	$ 2,255,010	$ 2,160,170
Licenses and Permits	37,500	18,000	24,000
Other Revenue	327	–	–
Revenue from Use of Money and Property	(204)	2,100	2,100
TOTAL REVENUE	**$ 1,817,753**	**$ 2,275,110**	**$ 2,186,270**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 1,817,394**	**$ 2,278,906**	**$ 2,186,270**
OPERATING EXPENSE			
Personnel Expenses	$ 875,791	$ 1,135,394	$ 1,149,786
Fringe Benefits	642,753	752,812	646,394
Supplies	3,322	12,011	12,011
Contracts	196,362	256,219	252,739
Rent Expenses	*121,757*	*105,376*	*124,678*
General Government Services Billing	*58,274*	*92,911*	*55,588*
Contracts-Miscellaneous	*16,331*	*57,932*	*72,473*
Information Technology	48,749	63,610	86,728
Energy and Utilities	–	1,190	1,190
Other Expenses	199	1,294	1,294
Transfers Out	46,522	52,430	35,978
Capital Expenditures	–	150	150
TOTAL OPERATING EXPENSE	**$ 1,813,697**	**$ 2,275,110**	**$ 2,186,270**
TOTAL EXPENSE	**$ 1,813,697**	**$ 2,275,110**	**$ 2,186,270**
BALANCE	**$ 3,697**	**$ 3,796**	**$ –**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 1,817,394**	**$ 2,278,906**	**$ 2,186,270**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

[1]The Facilities Financing Fund was budgeted in the Development Services Department in Fiscal Year 2014

Police

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Department Description

For 125 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 123 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem-solving. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

The Department's mission is:

To maintain peace and order by providing the highest quality police services

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Improve quality of life for all
The Police Department's highest priority is to ensure that San Diego is safe for all of its residents. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Reduce violent crime through the prevention, identification, and apprehension of criminal offenders
- Maintain priority call response times
- Ensure effective policing by addressing community and command priorities

Police

Goal 2: Strive for continuous improvement in efficiency and effectiveness In the pursuit of operational excellence, it is important to continuously seek ways in which to operate as efficiently and effectively as possible. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Effectively utilize and manage resources
- Efficiently manage staffing levels
- Ensure continuous improvement of operations by identifying best practices in policing
- Pursue funding sources for new technology and equipment

Goal 3: Ensure accountability to high standards of performance, ethics, and professional conduct
High standards of integrity, professional conduct, and performance are vital to the success of the Police Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce
- Encourage sound decision-making
- Promote professional and ethical behavior by employees

Key Performance Indicators

Performance Indicator	Actual CY2013	Target CY2014	Actual CY2014	Target CY2015
1. Average response time to priority E calls (in minutes)	6.6	7.0	6.8	7.0
2. Average response time to priority 1 calls (in minutes)	11.7	14.0	12.5[1]	12.0
3. Average response time to priority 2 calls (in minutes)	27.4	27.0	29.2	25.0
4. Average response time to priority 3 calls (in minutes)	68.9	68.0	73.5	60.0
5. Average response time to priority 4 calls (in minutes)	70.9	70.0	72.6	70.0
6. Clearance rates for violent crimes (homicide, sexual assault, robbery, aggravated assault)	53.0%	50.0%	53.9%	53.0%
7. Violent crimes per 1,000 (homicide, sexual assault, robbery, aggravated assault)	4.00	4.50[2]	3.90	4.00

1. The Calendar Year 2014 target was based upon historical data. Responding to Priority E and Priority 1 calls is the Department's highest priority. The addition of the Police Investigative Service Officers and the use of overtime are two of the reasons that have allowed the Department to maintain low response times to these calls.
2. The Calendar Year 2014 target was based on historical data; however, the crime rate is currently at its the lowest since 1973. The Department continues to focus on the allocation of resources to proactively prevent and reduce crime such as conducting proactive compliance checks on AB 109 probationers, as well as other strategies in an effort to maintain low crime rates.

Service Efforts and Accomplishments

Crime Rates

Index crimes include murder, rape, robbery, aggravated assault, burglary, larceny, and motor vehicle theft. Information on these crimes types is collected and measured nationwide by the Department of Justice Uniform Crime reporting program. The total number of index crimes in San Diego decreased 13.5% in 2014 compared to 2013. The number of crimes in each of the categories in 2014 continues to be similar to the number of reported crimes from decades ago. Violent crimes decreased 1.7% in 2014 when compared to 2013. The violent crime rate of 3.9 per thousand residents in 2014 is comparable to rates in the early 1970s. The violent crime clearance rate was 53.9% in 2014, similar to the clearance rate in 2013.

Community Partnerships

The Gang Unit has been working closely with Community Assistance Support Team (CAST) volunteers and the Compassion Project to address violent gang crime in the community. In an effort to prevent retaliatory violence, CAST members are requested to speak with victims or the victims' families and friends following a gang-related shooting. To prevent gang crime and improve quality of life, the Gang Unit also provides CAST and Compassion Project members with information on violent crime hotspots within the City. Volunteers use this information to contact and share resources with at-risk residents, and to walk violence-prone neighborhoods offering assistance and promoting peace. These police-community partnerships have led to a reduction in retaliatory violence related to gang murders and shootings over the last year. The increased dialogue has promoted improved cooperation and collaboration between the Police Department and members of the community.

Body Worn Cameras

Law enforcement's use of body worn cameras has proven effective in reducing violent confrontations and complaints against officers. Cameras provide additional documentation of police/public encounters and are an important tool for collecting evidence and maintaining public trust. The San Diego Police Department has been at the forefront of large law enforcement agencies implementing a body worn camera program. By the end of 2014, the six largest patrol commands within the Police Department had been outfitted with 600 body worn cameras. Uniformed officers at Southeastern, Mid-City, Central, Western, Northern, Southern Divisions, and those assigned to the Gang Suppression Team are wearing body worn cameras. This fiscal year, the Police Department plans to purchase an additional 400 cameras to deploy to uniformed officers working the Northeastern, Northwestern, Eastern, and Traffic divisions. The next phase of the program will include outfitting all patrol supervisors and the remainder of the Department's uniformed officers with body worn cameras.

HOT/PERT/SIP Program

The Police Department continues to work with other City departments, businesses, and non-profits to deliver police services to the homeless that are compassionate and responsive to the community, as San Diego continues to set the standard for providing services to those who are most in need. Officers, clinicians, and subject matter experts in the field of homelessness continue to work alongside one another towards the City's goal of assessing and directing people to the services that will help them develop the ability to sustain full-time housing.

The Department is involved with three outreach programs that address homelessness and those with mental health issues: the Homeless Outreach Team (HOT), Psychiatric Emergency Response Team (PERT), and Serial Inebriate Program (SIP). These programs each continue to earn national acclaim and are replicated by other cities throughout the country. The HOT team partners a San Diego Police Officer, PERT clinician, and County Health and Human Services Specialist in outreach teams, working with other providers to place homeless persons into transitional shelters and then into more permanent housing. PERT partners mental health clinicians with police officers riding together on patrol and responding to calls involving mental health emergencies. SIP, jointly funded by the City and County, is a collaboration between law enforcement, the City Attorney's Office, Superior Courts, and County Behavioral Health, as well as community-based homeless support agencies and treatment providers. SIP officers

continue to work with the City's Emergency Medical Services provider, Rural/Metro, in identifying chronic abusers of these services and offering them the option of diversion into a treatment program instead of incarceration.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	2,528.79	2,587.52	**2,632.01**	44.49
Personnel Expenditures	$ 360,288,575	$ 352,755,930	**$ 370,515,277**	$ 17,759,347
Non-Personnel Expenditures	105,959,383	73,623,292	**70,856,498**	(2,766,794)
Total Department Expenditures	**$ 466,247,958**	**$ 426,379,222**	**$ 441,371,775**	**$ 14,992,553**
Total Department Revenue	**$ 78,236,813**	**$ 49,520,205**	**$ 54,674,372**	**$ 5,154,167**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	$ 27,168,764	$ 32,071,752	**$ 26,630,842**	$ (5,440,910)
Administrative Services	44,695,989	39,919,839	**45,149,030**	5,229,191
Centralized Investigations	70,660,636	66,630,717	**69,498,187**	2,867,470
Family Justice Center	730,775	641,127	**838,425**	197,298
Neighborhood Policing	57,440,453	57,634,889	**63,624,957**	5,990,068
Patrol Operations	232,209,724	222,560,898	**229,692,268**	7,131,370
Total	**$ 432,906,341**	**$ 419,459,222**	**$ 435,433,709**	**$ 15,974,487**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	80.00	87.05	**105.00**	17.95
Administrative Services	262.72	267.28	**268.95**	1.67
Centralized Investigations	409.00	423.00	**430.00**	7.00
Family Justice Center	4.00	4.00	**6.00**	2.00
Neighborhood Policing	333.07	403.19	**447.06**	43.87
Patrol Operations	1,440.00	1,403.00	**1,375.00**	(28.00)
Total	**2,528.79**	**2,587.52**	**2,632.01**	**44.49**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	18.00	$ 6,014,395	$ -
Replacement of the Computer Aided Dispatch System Addition of non-personnel expenditures and revenue associated with the replacement of the Computer Aided Dispatch (CAD) system as part of the Police Department's five-year plan.	0.00	5,605,132	5,145,132
Flexible Benefits Increase Addition of non-personnel expenditures to reflect an increase in flexible benefit allotments for Police Officers per the Memorandum of Understanding (MOU) with the Police Officers Association (POA).	0.00	5,042,452	-

Police

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Holiday Premium Pay Addition of non-personnel expenditures to reflect an increase in overtime associated with holiday premium pay per the MOU with the POA.	0.00	3,200,000	-
Uniform/Equipment Allowance Addition of non-personnel expenditures to reflect an increase in uniform/equipment allowance for Police Officers with more than eight years of service per the MOU with the POA.	0.00	2,484,300	-
Reclassification of IT Expenditures Adjustment reflects the reclassification of information technology expenditures.	0.00	2,098,369	-
Addition of Civilian Positions Addition of 22.00 FTE civilian positions and associated non-personnel expenditures to support the Police Department's operations.	22.00	2,020,941	-
Task Force Addition of non-personnel expenditures and revenue associated with task force work within the Police Department.	0.00	1,400,000	1,400,000
Transfer of Police Decentralization Addition of non-personnel expenditures and one-time transfer of Police Decentralization Fund Balance to the General Fund due to the fund closure in Fiscal Year 2016.	0.00	1,370,235	2,003,262
Helicopter Maintenance Support Addition of non-personnel expenditures for Police Air Support maintenance and overhaul expenditures previously funded from the seized assets and grant funding.	0.00	1,115,000	-
Sworn Position Support Addition of non-personnel expenditures to support Police sworn positions.	0.00	1,090,198	-
Additional Sworn Positions Addition of 5.00 Police Officer 2s to support the Police Department's operations.	5.00	495,828	-
Recruitment Allowance Addition of non-personnel expenditures to reflect an increase in recruitment allowance per the MOU with the POA.	0.00	344,000	-
Peace Officer Standards and Training (POST) Travel Addition of non-personnel expenditures to support an increase in department reimbursement costs for Peace Officer Standards and Training (POST) related travel expenditures.	0.00	100,000	-
Police Recruitment Addition of non-personnel expenditures for recruitment activities.	0.00	35,000	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	30,000	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Air Borne Law Enforcement (ABLE) Flight Pay Addition of non-personnel expenditures for tuition reimbursement for tactical flight officers per the MOU with the POA.	0.00	25,000	-
Transfer of Pedicab Services Transfer of Pedicab services from the Transportation & Storm Water Department to the Police Department.	0.00	3,000	85,212
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.51)	(5,519)	-
Serial Inebriate Program Expansion Transfer of non-personnel expenditures from the Police Department to the Economic Development Department to enhance the Homeless Outreach Team Program.	0.00	(160,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(829,714)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(2,260,174)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(4,444,409)	-
Animal Services Contract Transfer of non-personnel expenditures related to the administration of the animal services contract with the County of San Diego from the Police Department to the Citywide Program Expenditures Department.	0.00	(8,799,547)	-
Safety Sales Tax Revenue Addition of revenue as a result of an increase in Safety Sales Tax revenue.	0.00	-	244,880
Transfer of Citizens Option for Public Safety Revenue Adjustment to reflect the transfer of revenue associated with the Citizens Option for Public Safety (COPS) revenue to the new COPS special revenue fund.	0.00	-	(2,100,000)
Total	**44.49**	**$ 15,974,487**	**$ 6,778,486**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 206,615,856	$ 206,823,713	**$ 213,095,350**	$ 6,271,637
Fringe Benefits	153,672,719	145,932,217	**157,419,927**	11,487,710
PERSONNEL SUBTOTAL	**360,288,575**	**352,755,930**	**370,515,277**	**17,759,347**

Police

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ 7,927,643	$ 7,408,776	**$ 7,079,702**	$ (329,074)
Contracts	30,800,148	28,956,090	**27,746,963**	(1,209,127)
Information Technology	10,214,684	8,664,675	**6,414,155**	(2,250,520)
Energy and Utilities	7,568,371	7,683,013	**7,487,175**	(195,838)
Other	135,424	100,025	**100,025**	-
Transfers Out	13,393,430	12,439,326	**14,803,759**	2,364,433
Capital Expenditures	1,248,863	1,050,246	**1,265,196**	214,950
Debt	1,329,204	401,141	**21,457**	(379,684)
NON-PERSONNEL SUBTOTAL	**72,617,766**	**66,703,292**	**64,918,432**	**(1,784,860)**
Total	**$ 432,906,341**	**$ 419,459,222**	**$ 435,433,709**	**$ 15,974,487**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 13,259,769	$ 10,502,603	**$ 11,680,603**	$ 1,178,000
Fines Forfeitures and Penalties	21,028,747	20,464,344	**20,526,344**	62,000
Licenses and Permits	4,320,467	4,428,760	**4,513,972**	85,212
Other Local Taxes	1,589,594	1,256,000	**1,256,000**	-
Other Revenue	750,547	550,046	**510,046**	(40,000)
Rev from Federal Agencies	301,024	2,756,720	**656,720**	(2,100,000)
Rev from Money and Prop	(109,386)	216,149	**416,149**	200,000
Rev from Other Agencies	1,465,932	758,423	**758,423**	-
Transfers In	3,900,311	3,637,395	**11,030,669**	7,393,274
Total	**$ 46,507,006**	**$ 44,570,440**	**$ 51,348,926**	**$ 6,778,486**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000011	Account Clerk	5.00	5.00	**5.00**	$31,491 -	$37,918	$ 181,639
90000011	Account Clerk - Hourly	1.00	1.05	**0.00**	31,491 -	37,918	-
20000007	Accountant 3	1.00	1.00	**0.00**	59,363 -	71,760	-
20000012	Administrative Aide 1	0.00	0.00	**1.00**	36,962 -	44,533	44,533
20000024	Administrative Aide 2	11.00	12.00	**13.00**	42,578 -	51,334	626,042
20000050	Assistant Management Analyst	1.00	1.00	**1.00**	44,470 -	54,059	50,957
20001190	Assistant Police Chief	4.00	5.00	**5.00**	46,966 -	172,744	724,763
20000311	Associate Department Human Resources Analyst	2.00	2.00	**2.00**	54,059 -	65,333	127,362
20000134	Associate Management Analyst	2.00	2.00	**2.00**	54,059 -	65,333	112,781
20000119	Associate Management Analyst	13.00	15.00	**16.00**	54,059 -	65,333	987,967
20000201	Building Maintenance Supervisor	1.00	1.00	**1.00**	61,859 -	74,797	67,987
20000224	Building Service Technician	3.00	3.00	**3.00**	33,322 -	39,666	118,998
20000202	Building Supervisor	2.00	2.00	**2.00**	39,770 -	47,736	85,597
20000231	Cal-ID Technician	12.00	12.00	**12.00**	36,275 -	43,722	498,310
90000231	Cal-ID Technician - Hourly	0.97	0.88	**0.88**	36,275 -	43,722	31,922
20000539	Clerical Assistant 2	7.00	9.00	**8.00**	29,931 -	36,067	287,926

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
90000539	Clerical Assistant 2 - Hourly	2.61	2.63	**2.63**	29,931 - 36,067	78,719
20001163	Confidential Secretary to the Police Chief	1.00	1.00	**1.00**	16,827 - 105,518	64,553
20001175	Crime Laboratory Manager	1.00	1.00	**1.00**	46,966 - 172,744	112,676
20000441	Crime Scene Specialist	8.00	8.00	**8.00**	50,274 - 60,715	464,963
20000348	Criminalist 2	11.00	13.00	**15.00**	74,942 - 90,542	1,252,992
20000349	Criminalist 2	13.00	12.00	**11.00**	74,942 - 90,542	942,426
20000391	DNA Technical Manager	1.00	1.00	**1.00**	78,686 - 95,077	95,077
20000386	Dispatcher 2	75.00	75.00	**73.00**	37,440 - 45,178	3,219,129
90000386	Dispatcher 2 - Hourly	1.38	1.21	**1.88**	37,440 - 45,178	70,387
20000398	Documents Examiner 3	2.00	2.00	**2.00**	68,016 - 82,118	162,183
20000408	Electrician	1.00	1.00	**1.00**	47,091 - 56,534	47,091
20001120	Executive Assistant Police Chief	1.00	1.00	**1.00**	59,155 - 224,099	157,747
20000924	Executive Secretary	2.00	2.00	**2.00**	43,555 - 52,666	105,332
20000178	Information Systems Administrator	2.00	2.00	**2.00**	73,466 - 88,982	162,448
20000290	Information Systems Analyst 2	6.00	6.00	**5.00**	54,059 - 65,333	315,391
20000293	Information Systems Analyst 3	6.00	5.00	**4.00**	59,363 - 71,760	271,169
20000998	Information Systems Analyst 4	2.00	2.00	**3.00**	66,768 - 80,891	238,929
20000377	Information Systems Technician	1.00	1.00	**0.00**	42,578 - 51,334	-
20000730	Interview and Interrogation Specialist 3	2.00	3.00	**3.00**	62,254 - 75,067	216,839
20000590	Laboratory Technician	2.00	2.00	**2.00**	40,622 - 49,067	93,115
20000577	Latent Print Examiner 2	12.00	12.00	**13.00**	59,634 - 72,072	871,650
90001073	Management Intern - Hourly	0.75	0.75	**0.75**	24,274 - 29,203	18,205
20000672	Parking Enforcement Officer 1	40.00	40.00	**40.00**	35,630 - 42,848	1,652,111
20000663	Parking Enforcement Officer 2	18.00	18.00	**18.00**	39,104 - 47,091	844,069
20000670	Parking Enforcement Supervisor	6.00	6.00	**6.00**	43,077 - 51,750	308,182
20000680	Payroll Specialist 2	6.00	6.00	**6.00**	34,611 - 41,787	250,722
20000173	Payroll Supervisor	1.00	1.00	**1.00**	39,686 - 48,069	48,069
20000722	Police Agent	2.00	2.00	**1.00**	65,874 - 79,664	77,115
20000717	Police Captain	14.00	14.00	**14.00**	115,877 - 138,778	1,854,463
20001133	Police Chief	1.00	1.00	**1.00**	59,155 - 224,099	176,456
20000308	Police Code Compliance Officer	7.00	5.00	**5.00**	43,014 - 51,709	256,735
20000309	Police Code Compliance Supervisor	1.00	1.00	**0.00**	49,462 - 59,446	-
20000719	Police Detective	330.00	333.17	**337.00**	65,998 - 79,747	25,700,078
20000111	Police Dispatch Administrator	2.00	2.00	**2.00**	61,630 - 74,880	147,683
20000987	Police Dispatch Supervisor	11.00	11.00	**13.00**	54,746 - 66,040	827,733
20000729	Police Dispatcher	55.00	56.00	**61.00**	45,240 - 54,538	3,126,038
90000729	Police Dispatcher - Hourly	1.38	1.21	**1.21**	45,240 - 54,538	54,740
20000716	Police Investigative Service Officer 2	0.00	8.00	**0.00**	40,643 - 49,067	-

Police

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
20000715	Police Investigative Service Officer 2	1.00	2.00	**20.00**	40,643 -	49,067	828,850
20000696	Police Lead Dispatcher	10.00	10.00	**10.00**	49,774 -	60,029	600,289
20000718	Police Lieutenant	52.00	52.00	**54.00**	97,594 -	116,813	6,172,068
20000721	Police Officer 2	1,284.67	1,311.83	**1,325.00**	62,837 -	75,941	94,873,121
20000723	Police Officer 3	7.00	7.83	**9.00**	65,998 -	79,747	673,924
20000734	Police Property and Evidence Clerk	12.50	13.50	**14.50**	34,611 -	41,517	586,664
20000735	Police Records Clerk	24.00	25.00	**25.00**	32,968 -	39,811	935,172
20000582	Police Records Data Specialist	9.00	9.00	**10.00**	32,074 -	38,834	369,281
20000585	Police Records Data Specialist Supervisor	2.00	2.00	**2.00**	38,834 -	46,675	85,509
20000724	Police Sergeant	282.00	285.17	**289.00**	76,274 -	92,206	25,857,032
20000331	Police Service Officer 2	2.00	2.00	**2.00**	39,187 -	47,133	94,266
20000329	Police Service Officer 2	6.00	6.00	**7.00**	39,187 -	47,133	321,985
20001234	Program Coordinator	0.00	0.00	**1.00**	23,005 -	137,904	110,000
20001222	Program Manager	5.00	5.00	**5.00**	46,966 -	172,744	520,996
20000759	Programmer Analyst 3	1.00	1.00	**1.00**	54,059 -	65,333	65,333
20000761	Project Officer 1	1.00	1.00	**1.00**	66,622 -	80,454	80,454
20000952	Property and Evidence Supervisor	3.00	3.00	**3.00**	42,682 -	51,397	151,229
20000783	Public Information Clerk	2.00	2.00	**2.00**	31,491 -	37,918	72,468
20000869	Senior Account Clerk	1.00	1.00	**1.00**	36,067 -	43,514	43,514
20000927	Senior Clerk/Typist	12.00	11.00	**12.00**	36,067 -	43,514	505,751
20000312	Senior Department Human Resources Analyst	1.00	1.00	**1.00**	59,363 -	71,760	71,760
20000015	Senior Management Analyst	1.00	1.00	**2.00**	59,363 -	71,760	118,726
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	**1.00**	52,603 -	63,398	61,376
20000882	Senior Police Records Clerk	3.00	3.00	**3.00**	37,835 -	45,781	137,343
90000882	Senior Police Records Clerk - Hourly	0.88	0.85	**0.85**	37,835 -	45,781	32,160
20000957	Senior Property & Evidence Supervisor	1.00	1.00	**1.00**	54,059 -	65,333	65,333
20000966	Senior Refrigeration Mechanic	1.00	1.00	**1.00**	49,462 -	59,384	49,462
20001012	Special Event Traffic Control Supervisor	3.00	3.00	**3.00**	39,042 -	46,925	132,892
20001013	Special Event Traffic Controller 1	0.50	0.50	**0.50**	33,946 -	40,810	20,405
90001013	Special Event Traffic Controller 1 - Hourly	30.40	39.19	**39.06**	33,946 -	40,810	1,325,915
20001006	Supervising Cal-ID Technician	3.00	3.00	**4.00**	41,600 -	50,253	192,359
20001243	Supervising Crime Scene Specialist	1.00	1.00	**1.00**	68,224 -	82,493	82,493
20000893	Supervising Criminalist	1.00	1.00	**1.00**	86,195 -	104,125	104,125
20000892	Supervising Criminalist	4.00	4.00	**4.00**	86,195 -	104,125	416,500

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000313	Supervising Department Human Resources Analyst	1.00	1.00	**0.00**	66,768 - 80,891	-
20001244	Supervising Latent Print Examiner	1.00	1.00	**1.00**	73,008 - 88,275	73,008
20000970	Supervising Management Analyst	4.00	4.00	**5.00**	66,768 - 80,891	387,940
20000756	Word Processing Operator	38.75	38.75	**38.75**	31,491 - 37,918	1,446,145
	2-Wheel Motorcycle (POA)					110,305
	2nd Watch Shift					1,284,240
	3-Wheel Motorcycle (MEA)					97,344
	3rd Watch Shift					1,408,448
	Acct Recon Pay					80,938
	Admin Assign Pay					55,320
	Advanced Post Certificate					8,383,818
	Air Support Trainer					8,543
	Bilingual - Dispatcher					36,400
	Bilingual - POA					728,830
	Bilingual - Regular					81,536
	Budgeted Vacancy Savings					(11,522,051)
	Canine Care					113,759
	Comm Relations					31,896
	Core Instructor Pay					14,997
	Detective Pay					465,610
	Dispatch Cert Pay					354,874
	Dispatcher Training					180,394
	Emergency Negotiator					52,843
	Field Training Pay					691,273
	Flight Pay					80,468
	Intermediate Post Certificate					1,173,658
	Latent Print Exam Cert					21,594
	Night Shift Pay					16,897
	Overtime Budgeted					17,997,071
	Split Shift Pay					379,758
	Swat Team Pay					307,286
	Termination Pay Annual Leave					861,296
	Vacation Pay In Lieu					3,700,158
FTE, Salaries, and Wages Subtotal		**2,528.79**	**2,587.52**	**2,632.01**		**$213,095,350**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 4,582,073	$ 4,723,958	$ 3,861,779	$ (862,179)
Flexible Benefits	22,332,602	24,614,790	30,906,974	6,292,184
Insurance	235	-	-	-
Long-Term Disability	1,395,555	600,147	581,327	(18,820)
Medicare	2,778,597	2,507,412	2,627,965	120,553

Police

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Post-Employment Benefits	15,184,715	14,679,719	14,609,385	(70,334)
Retiree Medical Trust	10,317	8,947	15,544	6,597
Retirement 401 Plan	20,954	19,408	19,095	(313)
Retirement ADC	89,166,682	84,162,383	87,130,479	2,968,096
Retirement DROP	935,636	950,665	846,672	(103,993)
Retirement Offset Contribution	1,070	-	-	-
Risk Management Administration	2,253,212	2,291,741	2,609,429	317,688
Supplemental Pension Savings Plan	1,830,778	2,260,866	2,153,246	(107,620)
Unemployment Insurance	477,560	344,238	332,286	(11,952)
Workers' Compensation	12,702,734	8,767,943	11,725,746	2,957,803
Fringe Benefits Subtotal	**$ 153,672,719**	**$ 145,932,217**	**$ 157,419,927**	**$ 11,487,710**
Total Personnel Expenditures			**$ 370,515,277**	

Police Decentralization Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	$ 5,657,379	$ 5,120,000	**$ 2,003,262**	$ (3,116,738)
Total	**$ 5,657,379**	**$ 5,120,000**	**$ 2,003,262**	**$ (3,116,738)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Police Decentralization Reduction of non-personnel expenditures and one-time transfer of Police Decentralization Fund Balance to the General Fund due to the fund closure in Fiscal Year 2016.	0.00	$ (3,116,738)	$ (3,749,765)
Total	**0.00**	**$ (3,116,738)**	**$ (3,749,765)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 5,657,379	$ 5,120,000	**$ -**	$ (5,120,000)
Transfers Out	-	-	**2,003,262**	2,003,262
NON-PERSONNEL SUBTOTAL	**5,657,379**	**5,120,000**	**2,003,262**	**(3,116,738)**
Total	**$ 5,657,379**	**$ 5,120,000**	**$ 2,003,262**	**$ (3,116,738)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Transfers In	$ 3,749,765	$ 3,749,765	**$ -**	$ (3,749,765)
Total	**$ 3,749,765**	**$ 3,749,765**	**$ -**	**$ (3,749,765)**

Seized & Forfeited Assets Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	$ 12,564,379	$ -	$ -	$ -
Total	**$ 12,564,379**	**$ -**	**$ -**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Transfers Out	$ 12,564,379	$ -	$ -	$ -
NON-PERSONNEL SUBTOTAL	**12,564,379**	**-**	**-**	**-**
Total	**$ 12,564,379**	**$ -**	**$ -**	**$ -**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Transfers In	$ 13,605,505	$ -	$ -	$ -
Total	**$ 13,605,505**	**$ -**	**$ -**	**$ -**

Seized Assets - California Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	$ -	$ 11,919	$ 11,919	$ -
Total	**$ -**	**$ 11,919**	**$ 11,919**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ -	$ 11,919	$ 11,919	$ -
NON-PERSONNEL SUBTOTAL	**-**	**11,919**	**11,919**	**-**
Total	**$ -**	**$ 11,919**	**$ 11,919**	**$ -**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Federal Agencies	$ -	$ 11,881	$ 11,881	$ -
Rev from Money and Prop	10	-	-	-
Total	**$ 10**	**$ 11,881**	**$ 11,881**	**$ -**

Police

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	$ 13,543,910	$ 1,668,894	**$ 1,678,252**	$ 9,358
Total	**$ 13,543,910**	**$ 1,668,894**	**$ 1,678,252**	**$ 9,358**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 9,358	$ -
Total	**0.00**	**$ 9,358**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 1,319,897	$ 1,665,127	**$ 1,674,547**	$ 9,420
Energy and Utilities	4,095	3,767	**3,705**	(62)
Transfers Out	12,219,918	-	**-**	-
NON-PERSONNEL SUBTOTAL	**13,543,910**	**1,668,894**	**1,678,252**	**9,358**
Total	**$ 13,543,910**	**$ 1,668,894**	**$ 1,678,252**	**$ 9,358**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Revenue	$ 66,500	$ -	**$ -**	$ -
Rev from Federal Agencies	1,503,763	1,069,307	**1,069,307**	-
Rev from Money and Prop	8,851	-	**-**	-
Transfers In	11,403,742	-	**-**	-
Total	**$ 12,982,856**	**$ 1,069,307**	**$ 1,069,307**	**$ -**

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	$ 1,407,163	$ 119,187	**$ 119,187**	$ -
Total	**$ 1,407,163**	**$ 119,187**	**$ 119,187**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ -	$ 119,187	**$ 119,187**	$ -
Transfers Out	1,367,549	-	**-**	-
Capital Expenditures	39,614	-	**-**	-
NON-PERSONNEL SUBTOTAL	**1,407,163**	**119,187**	**119,187**	**-**
Total	**$ 1,407,163**	**$ 119,187**	**$ 119,187**	**$ -**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Federal Agencies	$ 10,946	$ 118,812	**$ 118,812**	$ -
Rev from Money and Prop	579	-	**-**	-
Transfers In	1,379,099	-	**-**	-
Total	**$ 1,390,625**	**$ 118,812**	**$ 118,812**	**$ -**

Serious Traffic Offenders Program Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	$ 168,785	$ -	**$ -**	$ -
Total	**$ 168,785**	**$ -**	**$ -**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 168,785	$ -	**$ -**	$ -
NON-PERSONNEL SUBTOTAL	**168,785**	**-**	**-**	**-**
Total	**$ 168,785**	**$ -**	**$ -**	**$ -**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ 1,046	$ -	**$ -**	$ -
Total	**$ 1,046**	**$ -**	**$ -**	**$ -**

State COPS

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Neighborhood Policing	$ -	$ -	**$ 2,125,446**	$ 2,125,446
Total	**$ -**	**$ -**	**$ 2,125,446**	**$ 2,125,446**

Police

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Police Body Worn Cameras Addition of non-personnel expenditures for police body worn cameras as reflected in the Police Department's Five-Year Outlook Summary.	0.00	$ 2,125,446	$ -
Transfer of Citizens Option for Public Safety Revenue Adjustment to reflect the transfer of revenue associated with the Citizens Option for Public Safety (COPS) revenue to the new COPS special revenue fund.	0.00	-	2,125,446
Total	**0.00**	**$ 2,125,446**	**$ 2,125,446**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ -	$ -	**$ 2,125,446**	$ 2,125,446
NON-PERSONNEL SUBTOTAL	**-**	**-**	**2,125,446**	**2,125,446**
Total	**$ -**	**$ -**	**$ 2,125,446**	**$ 2,125,446**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Federal Agencies	$ -	$ -	**$ 2,125,446**	$ 2,125,446
Total	**$ -**	**$ -**	**$ 2,125,446**	**$ 2,125,446**

Revenue and Expense Statement (Non–General Fund)

Police Decentralization Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 5,126,217	$ 3,218,604	$ 2,003,262
TOTAL BALANCE AND RESERVES	**$ 5,126,217**	**$ 3,218,604**	**$ 2,003,262**
REVENUE			
Transfers In	$ 3,749,765	$ 3,749,765	$ –
Transfer from General Fund	*3,749,765*	*3,749,765*	*–*
TOTAL REVENUE	**$ 3,749,765**	**$ 3,749,765**	**$ –**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 8,875,982**	**$ 6,968,369**	**$ 2,003,262**
OPERATING EXPENSE			
Contracts	$ 5,657,379	$ 5,120,000	$ –
County Jail Required Debt Service	*2,365,576*	*3,300,000*	*–*
County Jail Per Diem for Female Misdemeanants	*–*	*500,000*	*–*
County Jail Per Diem for Male Misdemeanants	*3,087,443*	*997,000*	*–*
San Diego Sheriff Custodianship for CMH Detainees	*105,960*	*225,000*	*–*
Detox Center Agreement	*98,400*	*98,000*	*–*
Transfers Out	–	–	2,003,262
Transfer Out of Fund Balance	–	–	*2,003,262*
TOTAL OPERATING EXPENSE	**$ 5,657,379**	**$ 5,120,000**	**$ 2,003,262**
TOTAL EXPENSE	**$ 5,657,379**	**$ 5,120,000**	**$ 2,003,262**
BALANCE	**$ 3,218,604**	**$ 1,848,369**	**$ –**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 8,875,982**	**$ 6,968,369**	**$ 2,003,262**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Police

Revenue and Expense Statement (Non–General Fund)

Seized & Forfeited Assets Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 1,403,024	$ 1,869,436	$ 1,275,436
TOTAL BALANCE AND RESERVES	**$ 1,403,024**	**$ 1,869,436**	**$ 1,275,436**
REVENUE			
Other Revenue	$ 66,500	$ –	$ –
Sale of Fixed Airplane	*66,500*	–	–
Revenue from Federal Agencies	1,514,709	1,200,000	1,200,000
Seized Assets	*1,514,709*	*1,200,000*	*1,200,000*
Revenue from Use of Money and Property	9,441	–	–
Interest Earnings	*9,441*	–	–
Transfers In	26,388,346	–	–
Transfers Associated with Review of Seized Assets Funds	*26,388,346*	–	–
TOTAL REVENUE	**$ 27,978,996**	**$ 1,200,000**	**$ 1,200,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 29,382,020**	**$ 3,069,436**	**$ 2,475,436**
OPERATING EXPENSE			
Contracts	$ 1,319,897	$ 1,796,233	$ 1,805,653
Helicopter Unit Operations	*1,319,897*	*1,796,233*	*1,805,653*
Energy and Utilities	4,095	3,767	3,705
Helicopter Unit Operations	*4,095*	*3,767*	*3,705*
Transfers Out	26,151,846	–	–
Transfers Associated with Review of Seized Assets Funds	*26,151,846*	–	–
Capital Expenditures	39,614	–	–
Helicopter Unit Operations	*39,614*	–	–
TOTAL OPERATING EXPENSE	**$ 27,515,452**	**$ 1,800,000**	**$ 1,809,358**
TOTAL EXPENSE	**$ 27,515,452**	**$ 1,800,000**	**$ 1,809,358**
BALANCE	**$ 1,866,568**	**$ 1,269,436**	**$ 666,078**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 29,382,020**	**$ 3,069,436**	**$ 2,475,436**

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Revenue and Expense Statement (Non–General Fund)

Serious Traffic Offenders Program Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 359,605	$ 192,287	$ –
TOTAL BALANCE AND RESERVES	**$ 359,605**	**$ 192,287**	**$ –**
REVENUE			
Revenue from Use of Money and Property	$ 1,046	$ –	$ –
Interest	*1,046*	–	–
TOTAL REVENUE	**$ 1,046**	**$ –**	**$ –**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 360,651**	**$ 192,287**	**$ –**
OPERATING EXPENSE			
Contracts	$ 168,785	$ –	$ –
City Attorney Services	*168,785*	–	–
TOTAL OPERATING EXPENSE	**$ 168,785**	**$ –**	**$ –**
TOTAL EXPENSE	**$ 168,785**	**$ –**	**$ –**
BALANCE	**$ 191,866**	**$ 192,287**	**$ –**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 360,651**	**$ 192,287**	**$ –**

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[1] The Serious Traffic Offenders Program Fund has been closed.

Police

Revenue and Expense Statement (Non–General Fund)

State COPS	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ –	$ –	$ –
TOTAL BALANCE AND RESERVES	**$ –**	**$ –**	**$ –**
REVENUE			
Revenue from Federal Agencies	$ –	$ –	$ 2,125,446
Grant Proceeds	–	–	*2,125,446*
TOTAL REVENUE	**$ –**	**$ –**	**$ 2,125,446**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ –**	**$ –**	**$ 2,125,446**
OPERATING EXPENSE			
Supplies	$ –	$ –	$ 2,125,446
Officer Equipment	–	–	*2,125,446*
TOTAL OPERATING EXPENSE	**$ –**	**$ –**	**$ 2,125,446**
TOTAL EXPENSE	**$ –**	**$ –**	**$ 2,125,446**
BALANCE	**$ –**	**$ –**	**$ –**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ –**	**$ –**	**$ 2,125,446**

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Public Safety Services & Debt Service Fund

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Public Safety Services & Debt Service Fund



Fund Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.

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Public Safety Services & Debt Service Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	7,646,941	8,707,775	**9,144,918**	437,143
Total Department Expenditures	**$ 7,646,941**	**$ 8,707,775**	**$ 9,144,918**	**$ 437,143**
Total Department Revenue	**$ 8,297,381**	**$ 8,707,775**	**$ 9,144,918**	**$ 437,143**

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Public Safety Services & Debt Service Fund	$ 7,646,941	$ 8,707,775	**$ 9,144,918**	$ 437,143
Total	**$ 7,646,941**	**$ 8,707,775**	**$ 9,144,918**	**$ 437,143**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Allocation Adjustment to reflect an increase in projected revenue and expenditures for public safety services.	0.00	$ 437,143	$ 437,143
Total	**0.00**	**$ 437,143**	**$ 437,143**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Transfers Out	$ 7,646,941	$ 8,707,775	**$ 9,144,918**	$ 437,143
NON-PERSONNEL SUBTOTAL	**7,646,941**	**8,707,775**	**9,144,918**	**437,143**
Total	**$ 7,646,941**	**$ 8,707,775**	**$ 9,144,918**	**$ 437,143**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Sales Tax	$ 8,287,324	$ 8,707,775	**$ 9,144,918**	$ 437,143
Rev from Money and Prop	10,056	-	**-**	-
Total	**$ 8,297,381**	**$ 8,707,775**	**$ 9,144,918**	**$ 437,143**

Public Safety Services & Debt Service Fund

Revenue and Expense Statement (Non–General Fund)

Public Safety Services & Debt Service Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 3,936	$ 657,445	$ 7,000
TOTAL BALANCE AND RESERVES	**$ 3,936**	**$ 657,445**	**$ 7,000**
REVENUE			
Revenue from Use of Money and Property	$ 10,056	$ –	$ –
Safety Sales Tax	8,287,324	8,707,775	9,144,918
TOTAL REVENUE	**$ 8,297,381**	**$ 8,707,775**	**$ 9,144,918**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 8,301,317**	**$ 9,365,220**	**$ 9,151,918**
OPERATING EXPENSE			
Transfers Out	$ 7,646,941	$ 8,707,775	$ 9,144,918
Transfer to Fire and Lifeguard Facilities Fund - Debt Service	*1,380,219*	*1,379,719*	*1,380,369*
Transfer to General Fund - Fire Rescue Department	*3,133,361*	*3,664,028*	*3,882,275*
Transfer to General Fund - Police Department	*3,133,361*	*3,664,028*	*3,882,275*
TOTAL OPERATING EXPENSE	**$ 7,646,941**	**$ 8,707,775**	**$ 9,144,918**
TOTAL EXPENSE	**$ 7,646,941**	**$ 8,707,775**	**$ 9,144,918**
BALANCE	**$ 654,376**	**$ 657,445**	**$ 7,000**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 8,301,317**	**$ 9,365,220**	**$ 9,151,918**

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Public Utilities

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Department Description

Public Utilities is composed of five branches: Business Support, Water Quality, Distribution and Collection, Strategic Programs, and Potable Reuse. The following outlines each branch's distinct functions in addition to departmental oversight.

Business Support

The Business Support Branch is composed of the following divisions:

Long-Range Planning and Water Resources. This division provides long-range water resources planning and development, watershed and resource protection, policy and regulatory analysis on wide-ranging water and wastewater issues, and management of the City's water conservation and non-potable recycled water programs.

Finance and Information Technology. This division provides administrative support in the areas of information systems; budget development and monitoring; accounts payable, rate setting and finance; and the administration of interagency agreements, grants, and State Revolving Fund loans.

Customer Support. This division provides high-quality customer-focused care and service to Public Utility Department patrons, handles customer phone interactions via a variety of contact channels, and is responsible for customer billing and payment processing, meter reading and code enforcement, customer compliance with State backflow device requirements, and public information.

Water Quality

The Water Quality Branch is composed of the following divisions:

Wastewater Treatment and Disposal. This division operates and maintains a wastewater treatment plant, two water reclamation plants, a bio-solids processing facility, and eight large wastewater pump stations. With these facilities, the Division provides regional wastewater treatment and disposal services to the City of San Diego, as well as 12 surrounding cities and special districts.

Public Utilities

Water System Operations. This division operates and maintains the City's raw water supply system, potable water treatment and distribution system, and the recycled water distribution system. This division also manages the recreational program at the City's raw water reservoirs (lakes).

Environmental Monitoring and Technical Services. This division is responsible for monitoring and assessing the quality of drinking water, recycled water, wastewater, and the natural environment in order to determine regulatory compliance and to preserve and protect environmental and public health. Additional responsibilities include managing regulatory permits, running an industrial wastewater pre-treatment program, and assessing Public Utilities facilities for air quality and storm water compliance.

Distribution and Collection

The Distribution and Collection Branch is composed of the following divisions:

Wastewater Collection. This division provides efficient operations and maintenance of the wastewater collection system which consists of 3,019 miles of sewer mains and 75 sewer pump stations, as well as the Mission Bay and Coastal Low-Flow System consisting of 24 interceptor pump stations and 50 diversion structures. The Division also administers the Food Establishment Wastewater Discharge Permitting Program which permits and monitors over 5,000 food establishments to minimize the discharge of fats, oils, and grease (FOG) into the wastewater collection system.

Water Construction and Maintenance. This division provides construction, maintenance, and emergency response for the potable water system. The Division maintains approximately 279,000 metered service connections, 25,000 fire hydrants, and more then 83,000 total water system valves. The Division performs construction activities for the potable and recycled distribution system citywide and provides 24-hour emergency response, water main repair, Capital Improvement Program (CIP) support, and the maintenance, installation, and replacement of water meters throughout the City.

Strategic Programs

The Strategic Programs Branch responsibilities are as follows:

Employee Services and Quality Assurance. This division provides employee, management, and administrative services, as well as safety, security, training, and quality assurance. This division is also involved in a number of internal business support services, including services relating to contract formulation and administration, hiring and performance management, occupational health, and audit support.

Asset Management. This division coordinates department activities that contribute to a unified methodology for asset management. The Division is responsible for the GIS system and data, as well as the implementation of an SAP-based Enterprise Asset Management system.

Strategic Support Services. This division coordinates the development of the Public Utilities Department five-year strategic business plan and coordinates the development and tracking of the annual strategic initiatives throughout the Department. This team assists with, and tracks progress on, various consolidation and efficiency initiatives throughout the Department. The Divsion also conducts benchmarking studies for the Department and administers Employee Opinion Surveys to all Public Utilities employees.

Potable Reuse

The Potable Reuse Branch is composed of the following divisions and responsibilities:

Engineering and Program Management. This division provides engineering services for the water, wastewater, and reclaimed water systems to ensure new facilities, repairs, and upgrades are planned and implemented in a fiscally sound manner to meet regulatory and environmental standards. The Division also provides long-range master planning, condition assessment, water and sewer modeling, planning and pre-design for infrastructure, energy

management, environmental support, and oversight of the implementation of the water, wastewater, and reclaimed water system's Capital Improvement Program.

Pure Water Program. This program is responsible for a focused and coordinated effort to develop and implement full-scale potable reuse to create up to 83 million gallons per day of locally controlled, reliable water and to identify a permanent solution for future Point Loma Wastewater Treatment Plant (PLWTP) Modified Discharge Permit renewals.

Oversight

The Independent Rates Oversight Committee (IROC) was established by ordinance in 2007 to serve as an official advisory body to the Mayor, City Council, and department management on policy issues related to the oversight of Public Utilities Department operations including, but not limited to, rate structures, cost effectiveness, resource management, planned expenditures, service delivery methods, public awareness and outreach efforts, and efforts to achieve high-quality, affordable utility services.

There are 11 voting members on the IROC, all of whom are appointed by the Mayor and confirmed by the City Council. The membership of IROC consists of representatives of each rate class and professional experts in such fields as finance, engineering, construction, and the environment. In addition to the 11 members, IROC also includes two ex-officio members, one representing and appointed by the Metropolitan Wastewater Joint Powers Authority, and one representing and appointed by the 10 member city representatives to the San Diego County Water Authority. IROC meets at least every other month to review finances, performance, and issues for the Public Utilities Department. In addition, IROC has three sub-committees focused on finance, infrastructure, and operations, as well as outreach and communication.

The Department's mission is:

> ***To ensure quality, reliability, and sustainability of water, wastewater, and recycled water services for the benefit of the ratepayers and citizens served***

Goals and Objectives

In Fiscal Year 2015, the Public Utilities Department successfully launched its new brand and slogan: Quality, Value, Reliability In Every Drop! This new slogan outlines the Department’s core commitments, which drive the its goals and objectives for Fiscal Year 2016 and future fiscal years. The ultimate aim of the Department's branding effort is to increase public trust and confidence in order to gain support as it provides critical services to its customers now and into the future. Through consistent fulfillment of commitments in a cohesive, professional manner, the Department is able to build public trust and confidence.

Goal 1: Quality - Safe, reliable, and efficient water, wastewater, and recycled water services

The Public Utilities Department is dedicated to its public health responsibilities of providing safe and reliable water and efficient wastewater and recycled water services. The Department strives to exceed all federal and State water quality standards, maintain and build needed infrastructure, and deliver water and wastewater services to customers efficiently and reliably. The Department will move toward accomplishing this goal by focusing on the following initiatives:

- Initiation of the new grit removal system at the Point Loma Wastewater Treatment Plant which will more efficiently remove solids that cannot be treated in the wastewater process
- Preventive maintenance programs for the water distribution system and wastewater collection system, including the accelerated valve maintenance program, backflow maintenance and inspection program for City-owned facilities, meter replacement program, and sewer main cleaning program to ensure reliability of the water and sewer system and minimize disruption of service to the Department’s customers.
- Continued work on initiatives and procedures that maintain the robust industry standards in collection system maintenance to sustain an annual Sanitary Sewer Overflow (SSO) rate that is less than half the

standard of two SSOs per 100 miles of collection system, and an overflow response time that averages 20 minutes

- Implementation of the Water and Wastewater Operation Optimization Study to increase system operational efficiencies and achieve cost savings

Goal 2: Value - Fiscally sound and effective public utility

The Department provides a fiscally sound, efficient organization that is responsive and dependable, enhancing its long-term viability, accountability, ethics, and transparency as cornerstones upon which to build trust with customers**.**

- Seek optimal financing for water and wastewater activities through grants, loans, and other financing tools
- Active participation in the City Enterprise Asset Management System to provide an integrated approach to maintenance, repair, and capital renewal of the Department's infrastructure assets
- Utilization of a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure, including water transmission lines, reservoirs, and large-diameter wastewater pipelines

Goal 3: Reliability - Sustainable growth and economic viability

The Department recognizes that water supplies are critical to preserving the quality of life and growth of the City and evaluates and plans short- and long-term water demand and supply reliability options.

- Continued focus on implementation of San Diego Pure Water
- Implementation of enhanced water conservation outreach programs and enforcement to reduce customers' per capita water consumption to respond to the State's historic drought conditions; these measures, such as grey water and alternative wastewater treatment opportunities, when implemented, will contribute to the City's long-term water supply reliability
- Continued development and implementation of its Energy Program Strategy, which includes studying and implementing renewable energy projects and increasing its local energy production

Goal 4: Customer Service - Responsive, safe, committed, and innovative workforce

The Department is proud of its professional, technically-proficient, and diverse workforce and is committed to ensuring its employees have the training and equipment necessary to provide safe, reliable water, wastewater, and recycled services in a customer-friendly manner.

- Continued reinforcement of a positive and productive internal culture through action that fulfills and recognizes Living the Brand Commitments with measurement, empowerment, accountability, visibility and celebration
- Implementation of the Wellness Program activities
- Roll out of an application that will allow customers to receive and pay their bills from any mobile device using bank account or credit card information
- Expanded customer service call center hours to include some evenings and Saturdays
- Implementation of safety and training initiatives that increase awareness, strengthen employee skills, and address the succession planning needs of the Department

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Average number of days to respond to and resolve customer-initiated service investigations[1]	10	12.6	10.0	10.0
2. Miles of sewer mains replaced, repaired, and rehabilitated	45	39	45	45
3. Miles of water mains replaced[2]	22.9	30.5	30.0	35.0
4. Number of Primary Maximum Contaminant Level (MCL) violations as a result of potable water quality sampling	0	0	0	0
5. Number of sanitary sewer overflows (SSOs)	38	32[3]	40	40
6. Number of water main breaks	113	73	94[4]	94
7. Number of acute sewer main defects identified	51	51	48	50
8. Average time to repair identified acute sewer main defects (days)	50	47	50	50
9. Average time to repair water main breaks (hours)	9.0	11.0[5]	10.0	9.0
10. Average daily water production (millions of gallons)	175.6	187.6	178.2	180.4
11. Number of recycled water use site inspections and shutdown tests conducted[6]	1,375	1,523	1,700	1,750
12. All legal and financial covenants maintained	N/A	Yes	Yes	Yes
13. All required reporting for bonds and loans completed on time	N/A	Yes	Yes	Yes

1. Reduction from Fiscal Year 2013 to Fiscal Year 2014 is due to implementation of work process improvements that enhanced efficiency. Target for Fiscal Year 2015 reflects commitment to continuous improvement.
2. Reflects miles of water main awarded consistent with the requirements under the Department of Public Health Compliance Order.
3. For the size and complexity of the Department's sanitary sewer system, industry standard for excellent operation is sixty (60) and under sanitary sewer overflows. The Department is committed to achieving excellent operational standards and sets aggressive annual targets. The reduction from the target in Fiscal Year 2014 shows the Department's dedication and commitment to not only meet, but exceed already aggressive targets.
4. The number of breaks is unpredictable. The Fiscal Year 2015 target is based on a 3-year average from Fiscal Year 2011-2013. The Fiscal Year 2015 estimated is based on actuals through June 20, 2014.
5. Average time to repair a water main break in Fiscal Year 2014 exceeded the target due to a number of breaks being more technically complex in nature than standard repairs which skewed results.
6. The number of inspections increases along with the increase in the number of recycled water use sites. Additionally, there has been an increased focus on random inspections.

Public Utilities

Service Efforts and Accomplishments

The following are the service efforts and accomplishments of the Public Utilities Department's frontline divisions:

Asset Management

The Asset Management Program is replacing the GE Smallworld geographic information system with ESRI. The SAP EAM project has developed the System Integrator request for proposal and completed architecture design efforts.Planned facility condition assessments have been completed.

Customer Support

The Customer Support Division responded to more than 370,000 water and sewer utility customer phone calls in the past year with 94 percent of customers responding positively when surveyed about customer care agent knowledge, skill, and service. The Division is further improving service by launching a new mobile application whereby customer will be able to receive their utility bill on any mobile device and pay using electronic check or credit card.

The Department is optimizing meter reading and customer service operations, reducing non-revenue water, and enhancing customer service implementing near real-time wireless access to water meter information using Advanced Metering Infrastructure (AMI) technology. The AMI implementation underway includes approximately 11,500 of the total meter population, including all monthly read meters and bimonthly read meters in one pressure zone.

Environmental Monitoring and Technical Services

In Fiscal Year 2015, the Environmental Monitoring and Technical Services Division: completed a study to assess corrosion in household plumbing systems according to the U.S. Environmental Protection Agency's (EPA) Lead and Copper Rule; saved ratepayer funds by conducting winter and summer tracer studies at Lower Otay reservoir for an Indirect Potable Reuse Project; utilized savings from operations to prepare for the development and implementation of real-time oceanographic mooring systems for the Point Loma and South Bay ocean outfall regions to enhance the Department's ocean monitoring program

Engineering and Program Management

The Engineering and Program Management Division continued its support of the Department's efforts to reduce sewer spills and water main breaks and manage the execution of its Capital Improvement Program.

Program Management. The Program Management Section oversaw the completion of 17.1 miles of sewer main replacement/rehabilitation/repair and 9.1 miles of water main replacement between July 1, 2013, and March 31, 2014. In addition, the section oversaw the construction completion of two O&M funded contracts and transferred 37.5 miles of sewer main rehabilitation to the Public Works Department for implementation.

W**astewater Master Planning and Condition Assessment.** The Division inspected approximately 27 miles of wastewater pipeline plus 500 manholes and completed condition assessment reports on approximately 66 miles and 1,900 manholes; inspected 33 miles of water pipeline with intent to complete two major water pipeline condition assessments for Three Water Transmission and El Monte Raw Water by the end of Fiscal Year 2015; effectively procured two consulting contracts, for as-needed engineering consultant services and programmatic water transmission pipeline condition assessment.

Energy Management. The Energy and Climate Protection Management Committee for Water and Wastewater reconvene and reports were generated for major water and wastewater facilities and pump stations. The privatized Point Loma digester gas (BUDG) facility re-commissioning project wss completed and has been in operation since October 2014. The startup and operational certification for the North City 1.59 megawatt landfill gas-fueled renewable energy power plant were completed. The North Compressor Station upgrade and acceptance testing for the landfill gas for the North City renewable power plant was completed. The Division continues to manage the

permanent installation of eight emergency generators at major sewer pump stations and wastewater facilities. Construction started in July 2014.

Long-Range Planning and Water Resources

Water Conservation. With California's drought worsening in 2014, Water Conservation intensified public outreach to communicate the seriousness of the drought and the urgent need to conserve water. City Water Conservation program participation increased significantly with the City's grass replacement rebate program seeing an unprecedented surge. In October 2014, Water Conservation released a smart phone app that makes reporting water waste easier and the volume of complaints rose three-fold. Despite the record hot year in 2014, San Diegans were able to keep their water usage in check, averaging about the same or slightly less water usage compared to the summer months of 2013.

Water Reliability. In Fiscal Year 2015, Water Reliability's 2012 Long-Range Water Resources Plan (LRWRP) received the grand prize Excellence in Environmental Engineering Award (E3) in the planning category from the American Academy of Environmental Engineers and Scientists. It also won the 2014 IWA Global Project Innovation Awards Competition in the Planning category. This award was shared by the City and the project consultant.

Watershed and Resources Protection Team. Using State and local grant funding, the Watershed and Resources Protection Team is currently restoring three habitats for a total of 220 riparian, or wetland, acres located in the Otay and Hodges reservoirs.

Integrated Water Resources and Policy Analysis. This section represents the City of San Diego in the region's San Diego Integrated Regional Water Management (IRWM) Program. Through coordinated efforts of the City of San Diego, County of San Diego, and San Diego County Water Authority, the San Diego IRWM has been able to secure $45.0 million to date with $14 million going to City projects.

Wastewater Collection

Sanitary Sewer Overflows (SSOs).The Division experienced a landmark year, with only 28 SSOs occurring in Calendar Year 2014. With just 17 SSOs for the first half of Fiscal Year 2015, another low incidence rate is anticipated. With the industry standard for SSOs being two per 100 miles of system, San Diego stands out as a top performer with an SSO rate of 0.93 SSOs per 100 miles of sewer system.

Final Consent Decree (FCD) Certification. In December 2014, the department made formal application with the EPA for termination of the FCD. The Department hosted the EPA for a two-day conference in January, which included presentations by operations and engineering staff, document audits, and site visits. While the Department awaits notification of FCD termination by the EPA, the conference, which featured department personnel describing and demonstrating the various tasks they perform, was an unqualified success that truly illustrated why the Public Utilities Department is a recognized leader in the wastewater industry because of its dedicated and professional staff who work here.

Wastewater Treatment and Disposal

The Division's focus on continuous improvement and excellence was recognized in 2014 by the National Association of Clean Water Agencies for Peak Performance with the PLWTP receiving the Platinum Award for the 20th year of 100 percent compliance with the ocean discharge permit. The South Bay and North City water reclamation plants also received awards for their continuation of full compliance with their respective discharge permits. The California Water Environmental Association, San Diego Chapter, also bestowed PLWTP with the Large Plant of the Year Award for operational excellence and the Public Education Award for the effective efforts accomplished by staff to educate the public on being good stewards of the wastewater system.

Public Utilities

Water Construction and Maintenance

The Water Construction and Maintenance Division continues to reduce the use of the Miramar Landfill through recycling and reusing material. The Division has recycled 138,400 pounds of used water meters in Fiscal Year 2014 and as of December 31, 2015, the Division has recycled approximately 23,660 pounds of used water meters. In addition, the meter shop has completed the AMI pilot program; a total of 10,920 meters has been installed/retrofitted. Effective January 2, 2015, the Division started implementing a three-year valve maintenance accelerated program to maintain its 74,507 valves. In addition, as of December 31, 2014, the Division has equipped its emergency crews and valve maintenance crews with laptops that has access to SPLASH.

Water System Operations

The Water System Operations Division continues to provide high-quality water to the Department's customers through efficient and optimized operation of local raw water storage, imported water supplies, water treatment and potable water distribution. Throughout this past year, the Division has delivered safe and reliable potable water.

The Division actively participates in the American Water Works Association's Partnership for Safe Water Program (Partnership Program). The Partnership Program's mission is to improve the quality of drinking water delivered to customers of public water supplies by optimizing system operations. The City's Otay Water Treatment Plant (WTP) received its seventh consecutive Director's Award of Recognition for Calendar Year 2014 from the Partnership Program. The City's Miramar WTP also received the Director's Award of Recognition in 2014. In addition, the Miramar WTP received the Partnership Program's 2014 President's Award for outstanding performance, one of only a few treatment plants to hold this prestigious award in the United States. The President's Award has more stringent performance requirements and recognizes treatment plants that achieve the Partnership Program's rigorous standards throughout the year and are working to full optimization.

The Division also successfully completed International Standardization Organization (ISO) audits with no major non-conformities, thus retaining its ISO 14001 certification. Overall, the Water System Operations Division's staff continues to efficiently operate and optimize the operation and maintenance of the raw water system, water treatment plants, and water distribution system while providing drinking water quality that surpasses the required federal and State standards.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	1,563.59	1,589.46	**1,601.36**	11.90
Personnel Expenditures	$ 152,351,789	$ 154,305,372	**$ 156,825,396**	$ 2,520,024
Non-Personnel Expenditures	611,025,082	656,043,255	**705,010,058**	48,966,803
Total Department Expenditures	**$ 763,376,871**	**$ 810,348,627**	**$ 861,835,454**	**$ 51,486,827**
Total Department Revenue	**$ 867,745,581**	**$ 900,839,800**	**$ 906,040,713**	**$ 5,200,913**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Water	$ 2,352,577	$ 2,005,200	**$ 2,148,836**	$ 143,636
Total	**$ 2,352,577**	**$ 2,005,200**	**$ 2,148,836**	**$ 143,636**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Long-Range Planning Support Addition of non-personnel expenditure for long-range planning support associated with San Dieguito Joint Powers Authority (JPA) activities.	0.00	$ 131,113	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,523	-
Total	**0.00**	**$ 143,636**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ 68,511	$ 61,800	**$ 61,800**	$ -
Contracts	2,159,400	1,902,496	**2,033,609**	131,113
Information Technology	848	-	**-**	-
Energy and Utilities	97,579	39,889	**52,412**	12,523
Other	1,874	-	**-**	-
Transfers Out	-	1,015	**1,015**	-
Capital Expenditures	24,365	-	**-**	-
NON-PERSONNEL SUBTOTAL	**2,352,577**	**2,005,200**	**2,148,836**	**143,636**
Total	**$ 2,352,577**	**$ 2,005,200**	**$ 2,148,836**	**$ 143,636**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 890,249	$ 940,000	**$ 940,000**	$ -
Other Revenue	233,558	-	**-**	-
Total	**$ 1,123,807**	**$ 940,000**	**$ 940,000**	**$ -**

Public Utilities

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Metropolitan Wastewater - Metro	$ 88,687,809	$ 88,465,623	**$ 93,543,833**	$ 5,078,210
Public Utilities	108,356,415	122,464,008	**121,984,469**	(479,539)
Total	**$ 197,044,224**	**$ 210,929,631**	**$ 215,528,302**	**$ 4,598,671**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Metropolitan Wastewater - Metro	255.90	269.40	**271.08**	1.68
Public Utilities	191.45	193.90	**187.13**	(6.77)
Total	**447.35**	**463.30**	**458.21**	**(5.09)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 4,548,531	$ -
State Revolving Fund (SRF) Adjustment Addition of non-personnel expenditures for SRF loan repayments to reflect amortization schedules for Fiscal Year 2016.	0.00	2,453,685	-
Repair and Maintenance Expenditures Addition of non-personnel expenditures for repair and maintenance at various wastewater facilities.	0.00	2,395,000	-
Point Loma Water Treatment Plant Permit Application Addition of non-personnel expenditures for consulting services related to the Point Loma Wastewater Treatment Plant permit renewal.	0.00	825,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	608,878	-
Otay Reservoir Study Addition of non-personnel expenditures for consulting services for the Otay Reservoir Study.	0.00	289,439	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	222,000	-
Support for Wastewater Facility Maintenance and Operations Addition of 2.00 Equipment Painters and 1.00 Senior Wastewater Plant Operator to support the maintenance and operations of wastewater treatment and disposal facilities.	3.00	210,540	-
Continuation of Core Operations Addition of staffing for the continuation of core operations.	1.60	132,638	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Pure Water Environmental Impact Report Addition of non-personnel expenditures to support the preparation of the Pure Water San Diego Program Environmental Impact Report (PEIR).	0.00	120,000	-
Pure Water Program Addition of non-personnel expenditures to support the Pure Water Program.	0.00	66,100	-
Revegetation and Mitigation Addition of non-personnel expenditures for revegetation and environmental mitigation projects.	0.00	50,000	-
Long-Range Planning Support Addition of 0.11 Senior Planner, 0.11 Property Agent, and associated non-personnel expenditures for long-range planning support including San Dieguito Joint Powers Authority (JPA) activities.	0.22	20,406	-
Potable Reuse Program Addition of non-personnel expenditures to support the maintenance and operations of the Potable Reuse Program.	0.00	20,000	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	7,926	-
Conservation Programs Addition of non-personnel expenditures to support conservation outreach and rebate programs.	0.00	6,820	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.30)	(6,000)	-
Public Information Officer Reduction of 1.00 Public Information Officer.	(0.50)	(32,202)	-
Pure Water Program Contracts Reduction of non-personnel expenditures due to realignment of contracts to the Pure Water Program.	0.00	(221,290)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.74	(952,880)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.	(8.85)	(1,218,119)	-
Contracts Adjustment Reduction in non-personnel expenditures to align budget with anticipated expenditures.	0.00	(1,998,500)	-

Public Utilities

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(2,949,301)	-
San Dieguito Joint Powers Authority Reimbursable Revenue Addition of reimbursable revenue for long-range planning support associated with San Dieguito Joint Powers Authority (JPA) activities.	0.00	-	14,422
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(13,037,400)
Total	**(5.09)**	**$ 4,598,671**	**$ (13,022,978)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 27,986,116	$ 28,613,828	**$ 29,370,910**	$ 757,082
Fringe Benefits	18,933,481	19,181,562	**18,201,298**	(980,264)
PERSONNEL SUBTOTAL	**46,919,598**	**47,795,390**	**47,572,208**	**(223,182)**
NON-PERSONNEL				
Supplies	$ 27,902,782	$ 20,010,424	**$ 20,426,436**	$ 416,012
Contracts	31,943,499	53,471,114	**43,319,200**	(10,151,914)
Information Technology	4,629,203	5,026,153	**5,654,059**	627,906
Energy and Utilities	15,520,894	14,924,881	**19,500,007**	4,575,126
Other	377,930	106,040	**406,972**	300,932
Reserves	-	3,500,000	**3,500,000**	-
Transfers Out	60,725,004	64,288,546	**73,057,067**	8,768,521
Capital Expenditures	3,179,569	1,791,828	**2,077,098**	285,270
Debt	5,845,747	15,255	**15,255**	-
NON-PERSONNEL SUBTOTAL	**150,124,627**	**163,134,241**	**167,956,094**	**4,821,853**
Total	**$ 197,044,224**	**$ 210,929,631**	**$ 215,528,302**	**$ 4,598,671**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 69,636,001	$ 69,139,000	**$ 69,195,422**	$ 56,422
Other Revenue	410,874	100,000	**100,000**	-
Rev from Money and Prop	829,846	-	**-**	-
Rev from Other Agencies	-	33,602,900	**20,523,500**	(13,079,400)
Total	**$ 70,876,721**	**$ 102,841,900**	**$ 89,818,922**	**$ (13,022,978)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.51	4.51	**4.89**	$31,491 - $37,918	$ 177,325
20000007	Accountant 3	0.57	0.33	**0.33**	59,363 - 71,760	23,676
20000102	Accountant 4	0.38	0.33	**0.33**	66,768 - 88,982	29,365

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
20000012	Administrative Aide 1	0.38	1.26	**1.10**	36,962 -	44,533	48,483
20000024	Administrative Aide 2	5.96	6.28	**5.08**	42,578 -	51,334	254,384
20000057	Assistant Chemist	26.00	26.00	**24.00**	53,789 -	65,333	1,530,355
90000057	Assistant Chemist - Hourly	0.35	0.00	**0.00**	53,789 -	65,333	-
20001140	Assistant Department Director	0.33	0.66	**1.16**	31,741 -	173,971	162,403
20000070	Assistant Engineer-Civil	8.61	8.22	**7.42**	57,866 -	69,722	496,766
20000087	Assistant Engineer-Mechanical	0.61	0.61	**0.61**	57,866 -	69,722	42,529
20000080	Assistant Laboratory Technician	1.00	1.00	**1.00**	33,696 -	40,602	40,602
20000041	Assistant Management Analyst	0.33	0.33	**0.33**	44,470 -	54,059	17,483
20001228	Assistant Metropolitan Wastewater Director	0.33	0.33	**0.33**	31,741 -	173,971	46,199
20000140	Associate Chemist	7.25	7.25	**7.25**	62,005 -	75,067	529,673
20000311	Associate Department Human Resources Analyst	1.65	1.65	**1.65**	54,059 -	65,333	101,111
20000143	Associate Engineer-Civil	9.44	10.00	**9.34**	66,622 -	80,454	738,476
20000145	Associate Engineer-Civil	0.90	0.50	**0.83**	66,622 -	80,454	64,127
90000143	Associate Engineer-Civil - Hourly	0.35	0.35	**0.35**	66,622 -	80,454	23,318
20000150	Associate Engineer-Electrical	2.61	2.61	**2.61**	66,622 -	80,454	209,984
20000154	Associate Engineer-Mechanical	0.61	0.61	**0.61**	66,622 -	80,454	46,378
20000119	Associate Management Analyst	11.76	11.94	**11.21**	54,059 -	65,333	699,694
20000134	Associate Management Analyst	0.38	0.33	**0.33**	54,059 -	65,333	21,348
20000132	Associate Management Analyst	0.25	0.25	**0.33**	54,059 -	65,333	17,844
90000119	Associate Management Analyst - Hourly	0.00	0.00	**0.08**	54,059 -	65,333	5,227
20000162	Associate Planner	0.66	0.66	**0.34**	56,722 -	68,536	22,430
20000655	Biologist 2	6.00	6.00	**6.00**	53,726 -	65,333	374,846
20000649	Biologist 3	0.24	0.24	**0.24**	62,005 -	75,067	17,142
20000648	Biologist 3	1.00	1.00	**1.50**	62,005 -	75,067	106,069
20000195	Boat Operator	1.00	1.00	**1.00**	43,493 -	51,896	43,493
20000205	Building Service Supervisor	1.34	1.34	**1.34**	45,718 -	55,286	74,082
20000224	Building Service Technician	2.34	2.34	**2.34**	33,322 -	39,666	91,001
20000539	Clerical Assistant 2	8.85	8.70	**8.32**	29,931 -	36,067	288,893
20001168	Deputy Director	2.60	2.60	**2.44**	46,966 -	172,744	292,764
90001168	Deputy Director - Hourly	0.35	0.35	**0.25**	46,966 -	172,744	27,464
20000434	Electronics Technician	0.00	0.00	**0.33**	47,091 -	56,534	15,540
20000438	Equipment Painter	0.00	0.00	**2.00**	44,366 -	53,206	88,733
20000924	Executive Secretary	0.33	0.33	**0.33**	43,555 -	52,666	17,029
90000924	Executive Secretary - Hourly	0.00	0.12	**0.11**	43,555 -	52,666	5,793
20000461	Field Representative	0.81	0.81	**0.33**	32,323 -	38,917	12,816
20000184	Fleet Parts Buyer	1.00	1.00	**1.00**	44,637 -	54,059	44,637
90000819	Golf Course Manager - Hourly	0.09	0.10	**0.04**	59,488 -	71,760	2,870
20000501	Heavy Truck Driver 2	3.00	3.00	**3.00**	37,565 -	45,302	135,906
20000178	Information Systems Administrator	0.34	0.34	**0.34**	73,466 -	88,982	30,253

Public Utilities

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
20000290	Information Systems Analyst 2	3.06	3.06	**3.06**	54,059 -	65,333	184,602
20000293	Information Systems Analyst 3	2.38	2.38	**2.38**	59,363 -	71,760	164,204
20000999	Information Systems Analyst 4	1.00	1.00	**1.00**	66,768 -	80,891	80,891
20000998	Information Systems Analyst 4	1.36	1.36	**1.36**	66,768 -	80,891	110,016
20000514	Instrumentation and Control Supervisor	1.00	1.00	**1.00**	56,410 -	68,224	56,410
20000515	Instrumentation and Control Technician	6.00	8.00	**8.00**	51,896 -	62,296	476,634
90000515	Instrumentation and Control Technician - Hourly	0.00	0.00	**0.35**	51,896 -	62,296	18,164
20000497	Irrigation Specialist	0.81	0.81	**0.33**	37,814 -	45,261	14,748
20000590	Laboratory Technician	17.00	17.00	**19.00**	40,622 -	49,067	893,897
20000618	Machinist	4.00	4.00	**4.00**	46,134 -	55,266	221,064
20001073	Management Intern	0.48	0.00	**0.00**	24,274 -	29,203	-
90001073	Management Intern - Hourly	3.37	2.94	**2.06**	24,274 -	29,203	50,003
20000624	Marine Biologist 2	17.00	17.00	**17.00**	53,726 -	65,333	1,054,727
20000625	Marine Biologist 2	1.00	1.00	**1.00**	53,726 -	65,333	63,321
20000626	Marine Biologist 3	5.00	5.00	**5.00**	62,005 -	75,067	375,335
20000165	Multimedia Production Specialist	0.27	0.00	**0.00**	43,264 -	51,979	-
20000634	Organization Effectiveness Specialist 2	0.99	0.99	**0.99**	54,059 -	65,333	60,973
20000627	Organization Effectiveness Specialist 3	0.33	0.58	**0.55**	59,363 -	71,760	36,732
20000639	Organization Effectiveness Supervisor	0.33	0.33	**0.66**	66,768 -	80,891	48,732
20000667	Painter	3.00	3.00	**3.00**	41,600 -	49,962	148,874
20000680	Payroll Specialist 2	3.30	3.30	**3.30**	34,611 -	41,787	133,251
20000173	Payroll Supervisor	0.66	0.66	**0.66**	39,686 -	48,069	31,486
20000701	Plant Process Control Electrician	17.00	19.00	**19.00**	51,896 -	62,296	1,135,588
20000705	Plant Process Control Supervisor	7.33	6.33	**6.33**	56,410 -	68,224	421,738
20000703	Plant Process Control Supervisor	3.00	3.00	**3.00**	56,410 -	68,224	204,672
20000687	Plant Technician 1	20.00	22.00	**22.00**	37,814 -	45,261	940,591
90000687	Plant Technician 1 - Hourly	0.00	1.00	**0.00**	37,814 -	45,261	-
20000688	Plant Technician 2	24.00	25.00	**25.00**	41,454 -	49,504	1,198,849
20000689	Plant Technician 3	13.00	14.00	**14.00**	45,490 -	54,434	742,787
20000706	Plant Technician Supervisor	7.00	9.00	**9.00**	52,666 -	62,837	546,577
20000732	Power Plant Operator	4.00	4.00	**4.00**	49,712 -	59,342	233,217
20000733	Power Plant Supervisor	2.00	2.00	**2.00**	55,141 -	66,581	133,162
90000733	Power Plant Supervisor - Hourly	0.35	0.35	**0.00**	55,141 -	66,581	-
21000184	Principal Backflow & Cross Connection Specialist	0.27	0.27	**0.11**	50,003 -	60,549	6,564
20000740	Principal Drafting Aide	0.99	0.99	**0.88**	50,003 -	60,549	52,719
20000743	Principal Engineering Aide	1.99	1.94	**2.01**	50,003 -	60,549	121,614
20000707	Principal Plant Technician Supervisor	2.00	2.00	**2.00**	63,024 -	76,045	152,090

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001222	Program Manager	3.13	4.63	**4.46**	46,966 - 172,744	490,265
90001222	Program Manager - Hourly	0.00	0.00	**0.17**	46,966 - 172,744	18,675
20000760	Project Assistant	0.12	0.12	**0.12**	57,866 - 69,722	8,364
20000761	Project Officer 1	0.24	0.24	**0.24**	66,622 - 80,454	17,507
90000761	Project Officer 1 - Hourly	0.09	0.10	**0.04**	66,622 - 80,454	3,218
20000766	Project Officer 2	0.54	0.54	**0.44**	76,794 - 92,851	40,702
20000763	Project Officer 2	0.73	0.73	**0.73**	76,794 - 92,851	63,613
20000768	Property Agent	0.00	0.00	**0.11**	59,363 - 71,760	6,530
20000783	Public Information Clerk	1.03	0.93	**0.77**	31,491 - 37,918	28,763
20000784	Public Information Officer	0.00	0.50	**0.00**	43,514 - 52,707	-
20001150	Public Utilities Director	0.33	0.33	**0.33**	59,155 - 224,099	62,039
20000319	Pump Station Operator	10.00	10.00	**10.00**	43,493 - 51,917	514,675
20000320	Pump Station Operator Supervisor	1.00	1.00	**1.00**	47,674 - 56,888	56,888
20000560	Recycling Program Manager	0.33	0.33	**0.22**	76,731 - 92,893	18,576
20000559	Recycling Program Manager	0.27	0.27	**0.11**	76,731 - 92,893	10,224
20000847	Safety Officer	0.66	0.66	**0.66**	57,907 - 69,930	46,156
20000854	Safety Representative 2	3.31	3.31	**3.31**	50,461 - 61,027	197,171
20001042	Safety and Training Manager	0.99	0.99	**0.99**	66,768 - 80,891	80,097
90001042	Safety and Training Manager - Hourly	0.00	0.00	**0.35**	66,768 - 80,891	23,369
20000869	Senior Account Clerk	0.76	0.76	**0.76**	36,067 - 43,514	32,741
21000183	Senior Backflow & Cross Connection Specialist	1.62	2.62	**1.66**	44,429 - 53,706	79,739
20000828	Senior Biologist	0.77	0.77	**0.61**	71,760 - 86,466	52,755
20000196	Senior Boat Operator	1.00	1.00	**1.00**	47,840 - 57,117	57,117
20000883	Senior Chemist	1.45	1.45	**1.45**	71,739 - 86,466	124,593
20000885	Senior Civil Engineer	3.35	3.85	**3.87**	76,794 - 92,851	351,299
20000890	Senior Civil Engineer	0.00	0.33	**0.33**	76,794 - 92,851	29,937
90000885	Senior Civil Engineer - Hourly	0.35	0.35	**0.35**	76,794 - 92,851	26,878
20000927	Senior Clerk/Typist	1.33	1.00	**1.00**	36,067 - 43,514	43,514
20000312	Senior Department Human Resources Analyst	0.33	0.33	**0.33**	59,363 - 71,760	23,676
20000400	Senior Drafting Aide	3.69	3.64	**3.64**	44,429 - 53,706	189,990
20000905	Senior Electrical Engineer	1.00	1.00	**1.00**	76,794 - 92,851	92,851
20000015	Senior Management Analyst	4.92	4.61	**5.41**	59,363 - 71,760	372,796
20000880	Senior Marine Biologist	1.00	1.00	**1.00**	71,760 - 86,466	86,466
20000920	Senior Planner	0.81	0.81	**0.44**	65,354 - 79,019	33,289
20000918	Senior Planner	0.39	0.39	**0.23**	65,354 - 79,019	18,036
20000708	Senior Plant Technician Supervisor	7.33	7.33	**7.33**	60,070 - 72,467	530,827
20000968	Senior Power Plant Supervisor	0.00	1.00	**1.00**	63,357 - 76,440	74,171
90000968	Senior Power Plant Supervisor - Hourly	0.35	0.35	**0.35**	63,357 - 76,440	22,175

Public Utilities

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
20000916	Senior Public Information Officer	0.93	0.00	**0.00**	54,059 -	65,333	-
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	**6.00**	70,699 -	85,530	512,325
20000055	Senior Wastewater Plant Operator	1.00	1.00	**2.00**	56,534 -	67,621	124,155
20000950	Stock Clerk	5.34	5.34	**5.34**	30,056 -	36,275	192,440
20000955	Storekeeper 1	3.34	3.34	**3.34**	34,611 -	41,517	138,662
20000956	Storekeeper 2	2.00	2.00	**2.00**	37,835 -	45,718	87,676
20000954	Storekeeper 3	1.00	1.00	**1.00**	39,811 -	47,882	47,164
90000964	Student Engineer - Hourly	0.00	0.68	**0.54**	26,707 -	32,011	14,421
90001146	Student Intern - Hourly	0.26	0.00	**0.00**	18,616 -	22,318	-
20000313	Supervising Department Human Resources Analyst	0.33	0.33	**0.33**	66,768 -	80,891	26,699
20000995	Supervising Economist	0.41	0.41	**0.41**	66,768 -	80,891	33,167
20000990	Supervising Field Representative	0.27	0.27	**0.11**	35,651 -	42,890	4,716
20000970	Supervising Management Analyst	3.69	3.98	**3.90**	66,768 -	80,891	305,456
20000985	Supervising Management Analyst	0.27	0.27	**0.11**	66,768 -	80,891	8,892
20001021	Supervising Public Information Officer	0.99	0.00	**0.00**	59,363 -	71,760	-
21000177	Trainer	1.98	1.32	**1.98**	54,059 -	65,333	125,390
20001041	Training Supervisor	0.33	0.25	**0.22**	59,363 -	71,760	15,481
20000937	Wastewater Operations Supervisor	24.00	25.00	**25.00**	64,667 -	77,293	1,926,275
20000941	Wastewater Plant Operator	40.00	43.00	**42.00**	53,830 -	64,397	2,489,917
20000931	Wastewater Treatment Superintendent	4.00	4.00	**4.00**	81,578 -	98,675	376,123
90000931	Wastewater Treatment Superintendent - Hourly	0.00	0.00	**0.35**	81,578 -	98,675	28,552
20001058	Welder	2.00	2.00	**2.00**	44,366 -	53,206	106,412
20000756	Word Processing Operator	6.21	6.28	**5.32**	31,491 -	37,918	196,284
	Bilingual - Regular						5,376
	Budgeted Vacancy Savings						(1,409,943)
	Exceptional Performance Pay-Classified						927
	Exceptional Performance Pay-Unclassified						1,045
	Geographic Info Cert Pay						2,643
	Night Shift Pay						83,839
	Overtime Budgeted						2,387,317
	Plant/Tank Vol Cert Pay						99,832
	Reg Pay For Engineers						199,885
	Split Shift Pay						25,902
	Termination Pay Annual Leave						101,885
	Vacation Pay In Lieu						45,930
	Welding Certification						3,640
FTE, Salaries, and Wages Subtotal		**447.35**	**463.31**	**458.21**			**$ 29,370,910**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 163,898	$ 177,890	$ 148,220	$ (29,670)
Flexible Benefits	2,651,857	3,239,567	3,605,630	366,063
Long-Term Disability	200,368	92,142	87,020	(5,122)
Medicare	367,765	360,696	360,611	(85)
Other Post-Employment Benefits	2,553,409	2,683,098	2,559,780	(123,318)
Retiree Medical Trust	6,145	5,203	12,362	7,159
Retirement 401 Plan	16,338	15,686	18,264	2,578
Retirement ADC	10,070,555	9,900,099	8,612,572	(1,287,527)
Retirement DROP	127,506	117,608	143,717	26,109
Retirement Offset Contribution	913	-	-	-
Risk Management Administration	379,310	418,887	456,788	37,901
Supplemental Pension Savings Plan	1,524,823	1,483,995	1,591,127	107,132
Unemployment Insurance	68,849	52,922	49,618	(3,304)
Workers' Compensation	801,745	633,769	555,589	(78,180)
Fringe Benefits Subtotal	**$ 18,933,481**	**$ 19,181,562**	**$ 18,201,298**	**$ (980,264)**
Total Personnel Expenditures			**$ 47,572,208**	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Metropolitan Wastewater - Muni	$ 48,859,586	$ 48,982,322	**$ 49,989,580**	$ 1,007,258
Public Utilities	74,830,465	85,759,830	**88,354,174**	2,594,344
Total	**$ 123,690,051**	**$ 134,742,152**	**$ 138,343,754**	**$ 3,601,602**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Metropolitan Wastewater - Muni	242.00	235.00	**234.00**	(1.00)
Public Utilities	171.16	173.33	**173.82**	0.49
Total	**413.16**	**408.33**	**407.82**	**(0.51)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Security Enhancements Addition of non-personnel expenditures for security enhancements at water and wastewater facilities.	0.00	$ 1,620,120	$ -
Revegetation and Mitigation Addition of non-personnel expenditures for revegetation and environmental mitigation projects.	0.00	1,548,441	-
Facility/Infrastructure Condition Assessments Addition of non-personnel expenditures for facility and infrastructure condition assessment projects.	0.00	1,431,181	-

Public Utilities

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,197,557	-
Advanced Metering Infrastructure Addition of non-personnel expenditures to support the maintenance and operations of the Advanced Metering Infrastructure (AMI) project.	0.00	774,094	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	581,898	-
Customer Support Enhancements Addition of non-personnel expenditures for postage rate increase and other customer service enhancements.	0.00	180,150	-
Continuation of Core Operations Addition of staffing for the continuation of core operations.	1.04	89,780	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	70,000	-
Equipment Upgrades Addition of non-personnel expenditures for equipment upgrades.	0.00	55,800	-
Quality Assurance Workplan Addition of non-personnel expenditure to support the Quality Assurance Workplan and other employee services.	0.00	42,358	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	2,032	-
Document Destruction Contract Addition of non-personnel expenditure for document destruction contract to support the maintenance and operations of the Customer Care Service project.	0.00	2,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.38)	(6,029)	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.	(1.59)	(169,795)	(17,000,000)
State Revolving Fund (SRF) Adjustment Reduction of non-personnel expenditure for SRF loan repayments to reflect amortization schedules for Fiscal Year 2016.	0.00	(288,610)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.42	(531,458)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(2,997,917)	-
Transfer of Low Flow Diversion Program Transfer of the Low Flow Diversion program from the Public Utilities Department to the Transportation & Storm Water Department.	0.00	-	1,670,000
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(4,940,900)
Total	**(0.51)**	**$ 3,601,602**	**$ (20,270,900)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 22,021,806	$ 22,614,937	**$ 22,575,862**	$ (39,075)
Fringe Benefits	15,680,069	15,693,129	**15,343,132**	(349,997)
PERSONNEL SUBTOTAL	**37,701,874**	**38,308,066**	**37,918,994**	**(389,072)**
NON-PERSONNEL				
Supplies	$ 5,402,636	$ 5,038,315	**$ 5,150,045**	$ 111,730
Contracts	27,104,102	35,064,422	**35,392,467**	328,045
Information Technology	3,057,816	3,661,762	**4,254,293**	592,531
Energy and Utilities	5,624,043	6,260,181	**7,223,014**	962,833
Other	80,333	64,933	**204,086**	139,153
Transfers Out	43,137,256	45,458,325	**47,476,314**	2,017,989
Capital Expenditures	850,886	490,174	**518,484**	28,310
Debt	731,104	395,974	**206,057**	(189,917)
NON-PERSONNEL SUBTOTAL	**85,988,176**	**96,434,086**	**100,424,760**	**3,990,674**
Total	**$ 123,690,051**	**$ 134,742,152**	**$ 138,343,754**	**$ 3,601,602**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 303,901,184	$ 312,813,000	**$ 296,242,600**	$ (16,570,400)
Other Revenue	1,335,145	187,000	**-**	(187,000)
Rev from Money and Prop	1,773,350	910,400	**910,400**	-
Rev from Other Agencies	(2,824,752)	4,878,800	**1,365,300**	(3,513,500)
Transfers In	18,844	-	**-**	-
Total	**$ 304,203,771**	**$ 318,789,200**	**$ 298,518,300**	**$ (20,270,900)**

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.60	2.60	**2.82**	$31,491 - $37,918	$ 102,220
20000007	Accountant 3	0.33	0.18	**0.18**	59,363 - 71,760	12,918
20000102	Accountant 4	0.22	0.18	**0.18**	66,768 - 88,982	16,020
20000012	Administrative Aide 1	1.22	1.54	**1.54**	36,962 - 44,533	68,343
20000024	Administrative Aide 2	4.40	5.07	**4.02**	42,578 - 51,334	200,708
20000057	Assistant Chemist	10.00	10.00	**10.00**	53,789 - 65,333	642,942
20000058	Assistant Customer Services Supervisor	0.00	0.00	**0.50**	50,170 - 60,466	25,091
20001140	Assistant Department Director	0.18	0.36	**0.36**	31,741 - 173,971	50,398
20000070	Assistant Engineer-Civil	10.23	10.46	**9.97**	57,866 - 69,722	659,099
20000087	Assistant Engineer-Mechanical	0.16	0.16	**0.16**	57,866 - 69,722	11,160
20000080	Assistant Laboratory Technician	1.00	1.00	**0.00**	33,696 - 40,602	-
20000041	Assistant Management Analyst	0.18	0.18	**0.18**	44,470 - 54,059	9,540
20001228	Assistant Metropolitan Wastewater Director	0.18	0.18	**0.18**	31,741 - 173,971	25,199
20000140	Associate Chemist	4.50	4.50	**4.50**	62,005 - 75,067	324,739
20000311	Associate Department Human Resources Analyst	0.90	0.90	**0.90**	54,059 - 65,333	55,141
20000145	Associate Engineer-Civil	0.51	0.26	**0.44**	66,622 - 80,454	34,015
20000143	Associate Engineer-Civil	8.37	8.91	**9.06**	66,622 - 80,454	713,685
20000150	Associate Engineer-Electrical	0.16	0.16	**0.16**	66,622 - 80,454	12,875
20000154	Associate Engineer-Mechanical	0.16	0.16	**0.16**	66,622 - 80,454	12,172
20000132	Associate Management Analyst	0.36	0.36	**0.18**	54,059 - 65,333	9,732
20000134	Associate Management Analyst	0.22	0.18	**0.18**	54,059 - 65,333	11,640
20000119	Associate Management Analyst	6.73	6.79	**7.15**	54,059 - 65,333	438,639
90000119	Associate Management Analyst - Hourly	0.00	0.00	**0.05**	54,059 - 65,333	3,267
20000162	Associate Planner	0.67	0.67	**0.67**	56,722 - 68,536	41,734
20000649	Biologist 3	1.34	1.34	**1.34**	62,005 - 75,067	95,686
20000205	Building Service Supervisor	0.33	0.33	**0.33**	45,718 - 55,286	18,244
20000224	Building Service Technician	0.33	0.33	**0.33**	33,322 - 39,666	11,912
20000266	Cashier	2.50	2.50	**2.50**	31,491 - 37,918	91,649
20000236	Cement Finisher	1.00	1.00	**1.00**	43,451 - 52,083	51,302
20000539	Clerical Assistant 2	3.06	2.94	**2.72**	29,931 - 36,067	91,325
20000306	Code Compliance Officer	0.50	0.00	**0.50**	37,232 - 44,803	18,616
20000829	Compliance and Metering Manager	1.00	1.00	**1.00**	73,445 - 88,837	88,838
20000801	Customer Information and Billing Manager	1.00	1.00	**1.00**	73,445 - 88,837	81,141
20000369	Customer Services Representative	22.00	21.50	**21.50**	32,968 - 39,811	803,626
90000369	Customer Services Representative - Hourly	2.50	2.50	**1.50**	32,968 - 39,811	49,452
20000366	Customer Services Supervisor	2.50	2.50	**2.00**	57,782 - 69,784	133,561

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001168	Deputy Director	2.37	2.37	**2.37**	46,966 - 172,744	284,484
90001168	Deputy Director - Hourly	0.00	0.18	**0.17**	46,966 - 172,744	18,675
20000434	Electronics Technician	0.00	0.00	**0.18**	47,091 - 56,534	8,476
20000429	Equipment Operator 1	30.00	30.00	**31.00**	37,690 - 45,115	1,367,039
20000428	Equipment Operator 1	1.00	1.00	**0.00**	37,690 - 45,115	-
20000430	Equipment Operator 2	12.00	12.00	**12.00**	41,350 - 49,462	579,587
20000436	Equipment Operator 3	2.00	2.00	**2.00**	43,160 - 51,667	94,827
20000418	Equipment Technician 1	11.00	11.00	**11.00**	36,005 - 43,139	468,864
20000423	Equipment Technician 2	10.00	10.00	**10.00**	39,499 - 47,091	459,552
20000431	Equipment Technician 3	1.00	1.00	**1.00**	43,368 - 51,813	51,813
20000924	Executive Secretary	0.18	0.18	**0.18**	43,555 - 52,666	9,289
90000924	Executive Secretary - Hourly	0.00	0.06	**0.06**	43,555 - 52,666	3,160
20000461	Field Representative	14.50	14.00	**14.00**	32,323 - 38,917	539,353
90000461	Field Representative - Hourly	3.25	3.25	**3.25**	32,323 - 38,917	105,050
20000483	General Water Utility Supervisor	4.00	4.00	**4.00**	59,342 - 71,760	287,040
20000502	Heavy Truck Driver 1	2.00	1.00	**1.00**	36,234 - 43,160	43,160
20000501	Heavy Truck Driver 2	0.00	1.00	**1.00**	37,565 - 45,302	43,966
20000178	Information Systems Administrator	0.19	0.19	**0.19**	73,466 - 88,982	16,908
20000290	Information Systems Analyst 2	2.71	2.71	**2.21**	54,059 - 65,333	130,163
20000293	Information Systems Analyst 3	1.33	1.33	**1.33**	59,363 - 71,760	91,750
20000998	Information Systems Analyst 4	0.76	0.76	**0.76**	66,768 - 80,891	61,488
20000377	Information Systems Technician	0.00	0.00	**0.50**	42,578 - 51,334	23,060
20000515	Instrumentation and Control Technician	2.00	0.00	**0.00**	51,896 - 62,296	-
20000590	Laboratory Technician	9.00	9.00	**9.00**	40,622 - 49,067	418,603
90000589	Laborer - Hourly	0.00	3.00	**3.00**	29,182 - 34,757	87,548
90001073	Management Intern - Hourly	0.27	1.47	**1.80**	24,274 - 29,203	43,693
20000634	Organization Effectiveness Specialist 2	0.54	0.54	**0.54**	54,059 - 65,333	33,254
20000627	Organization Effectiveness Specialist 3	0.18	0.54	**0.56**	59,363 - 71,760	35,478
20000639	Organization Effectiveness Supervisor	0.18	0.18	**0.36**	66,768 - 80,891	26,574
20000680	Payroll Specialist 2	1.80	1.80	**1.80**	34,611 - 41,787	72,707
20000173	Payroll Supervisor	0.36	0.36	**0.36**	39,686 - 48,069	17,172
20000701	Plant Process Control Electrician	10.00	8.00	**8.00**	51,896 - 62,296	470,560
20000703	Plant Process Control Supervisor	1.00	1.00	**1.00**	56,410 - 68,224	68,224
20000705	Plant Process Control Supervisor	5.18	5.18	**5.18**	56,410 - 68,224	351,182
20000687	Plant Technician 1	2.00	0.00	**0.00**	37,814 - 45,261	-
20000688	Plant Technician 2	2.00	0.00	**0.00**	41,454 - 49,504	-
20000689	Plant Technician 3	1.00	0.00	**0.00**	45,490 - 54,434	-
20000706	Plant Technician Supervisor	1.00	0.00	**0.00**	52,666 - 62,837	-
20000740	Principal Drafting Aide	0.54	0.54	**0.74**	50,003 - 60,549	44,499

Public Utilities

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000743	Principal Engineering Aide	9.69	9.66	**9.66**	50,003 - 60,549	580,346
20000750	Principal Water Utility Supervisor	2.00	2.00	**2.00**	52,000 - 62,837	125,674
20001222	Program Manager	2.53	3.07	**2.07**	46,966 - 172,744	227,448
90001222	Program Manager - Hourly	0.00	0.00	**0.17**	46,966 - 172,744	18,675
20000760	Project Assistant	0.67	0.67	**0.67**	57,866 - 69,722	46,717
20000761	Project Officer 1	1.34	1.34	**1.34**	66,622 - 80,454	97,727
20000763	Project Officer 2	0.83	0.83	**0.83**	76,794 - 92,851	75,074
20000766	Project Officer 2	0.00	0.00	**0.18**	76,794 - 92,851	16,715
20000783	Public Information Clerk	0.44	0.36	**0.36**	31,491 - 37,918	13,424
20001150	Public Utilities Director	0.18	0.18	**0.18**	59,155 - 224,099	33,839
20000319	Pump Station Operator	5.00	5.00	**5.00**	43,493 - 51,917	250,155
20000320	Pump Station Operator Supervisor	1.00	1.00	**1.00**	47,674 - 56,888	56,888
20000560	Recycling Program Manager	0.18	0.18	**0.38**	76,731 - 92,893	32,075
20000847	Safety Officer	0.36	0.36	**0.36**	57,907 - 69,930	25,178
20000854	Safety Representative 2	1.95	1.95	**1.95**	50,461 - 61,027	116,215
20001042	Safety and Training Manager	0.54	0.54	**0.54**	66,768 - 80,891	43,668
20000869	Senior Account Clerk	0.44	0.44	**0.44**	36,067 - 43,514	18,961
20000883	Senior Chemist	1.30	1.30	**1.30**	71,739 - 86,466	110,160
20000890	Senior Civil Engineer	0.00	0.18	**0.18**	76,794 - 92,851	16,328
20000885	Senior Civil Engineer	2.28	2.28	**2.44**	76,794 - 92,851	210,503
20000927	Senior Clerk/Typist	0.18	0.00	**0.00**	36,067 - 43,514	-
20000898	Senior Customer Services Representative	3.00	2.50	**3.00**	37,835 - 45,781	135,103
20000312	Senior Department Human Resources Analyst	0.18	0.18	**0.18**	59,363 - 71,760	12,918
20000400	Senior Drafting Aide	1.48	1.44	**1.44**	44,429 - 53,706	74,743
20000900	Senior Engineering Aide	10.50	11.00	**11.00**	44,429 - 53,706	544,490
20000015	Senior Management Analyst	4.32	3.77	**4.15**	59,363 - 71,760	289,155
20000918	Senior Planner	0.67	0.67	**0.67**	65,354 - 79,019	52,153
20000708	Senior Plant Technician Supervisor	0.18	0.18	**0.18**	60,070 - 72,467	12,853
20000916	Senior Public Information Officer	0.36	0.00	**0.00**	54,059 - 65,333	-
20000914	Senior Water Utility Supervisor	14.00	14.00	**14.00**	47,216 - 57,138	790,134
20000950	Stock Clerk	0.33	0.33	**0.33**	30,056 - 36,275	11,976
20000955	Storekeeper 1	0.33	0.33	**0.33**	34,611 - 41,517	13,703
90000964	Student Engineer - Hourly	0.00	0.09	**0.17**	26,707 - 32,011	4,540
20000313	Supervising Department Human Resources Analyst	0.18	0.18	**0.18**	66,768 - 80,891	14,556
20000995	Supervising Economist	0.23	0.23	**0.23**	66,768 - 80,891	18,600
20000990	Supervising Field Representative	0.50	0.50	**0.50**	35,651 - 42,890	21,117
20000970	Supervising Management Analyst	2.60	2.89	**3.41**	66,768 - 80,891	260,302
20000997	Supervising Meter Reader	1.00	1.50	**1.00**	37,253 - 44,720	44,720

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20001021	Supervising Public Information Officer	0.54	0.00	**0.00**	59,363 - 71,760	-
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.00	**3.00**	66,685 - 80,870	242,610
21000177	Trainer	1.58	1.72	**1.58**	54,059 - 65,333	100,387
20001041	Training Supervisor	0.18	0.36	**0.38**	59,363 - 71,760	26,725
20001051	Utility Worker 1	46.00	46.00	**46.00**	30,534 - 36,296	1,613,217
20000323	Wastewater Pretreatment Inspector 2	8.00	8.00	**8.00**	55,078 - 66,768	469,997
20000325	Wastewater Pretreatment Inspector 3	5.00	4.00	**4.00**	60,674 - 73,507	292,925
20000326	Wastewater Pretreatment Inspector 3	0.00	1.00	**1.00**	60,674 - 73,507	71,948
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	**1.00**	72,966 - 88,546	88,546
20001063	Water Utility Supervisor	14.00	14.00	**14.00**	43,472 - 51,979	688,840
20001065	Water Utility Worker	31.00	31.00	**31.00**	33,322 - 39,666	1,178,237
20000756	Word Processing Operator	5.41	5.74	**6.24**	31,491 - 37,918	232,238
	Bilingual - Regular					21,143
	Budgeted Vacancy Savings					(1,056,351)
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					2,243
	Night Shift Pay					23,772
	Overtime Budgeted					2,539,055
	Plant/Tank Vol Cert Pay					63,212
	Reg Pay For Engineers					91,426
	Split Shift Pay					19,694
	Termination Pay Annual Leave					41,963
	Vacation Pay In Lieu					25,530
FTE, Salaries, and Wages Subtotal		**413.16**	**408.33**	**407.82**		**$ 22,575,862**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 114,030	$ 130,281	$ 117,895	$ (12,386)
Flexible Benefits	2,382,932	2,883,394	3,207,207	323,813
Long-Term Disability	151,312	69,131	65,101	(4,030)
Medicare	291,241	272,916	270,653	(2,263)
Other Post-Employment Benefits	2,293,716	2,362,668	2,260,108	(102,560)
Retiree Medical Trust	3,816	2,812	7,385	4,573
Retirement 401 Plan	7,025	6,225	7,982	1,757
Retirement ADC	7,889,262	7,627,363	7,086,011	(541,352)
Retirement DROP	87,916	83,007	83,178	171
Retirement Offset Contribution	608	-	-	-
Risk Management Administration	340,698	368,449	403,897	35,448
Supplemental Pension Savings Plan	1,211,041	1,114,366	1,179,890	65,524

Public Utilities

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Unemployment Insurance	51,881	39,756	37,178	(2,578)
Workers' Compensation	854,589	732,761	616,647	(116,114)
Fringe Benefits Subtotal	**$ 15,680,069**	**$ 15,693,129**	**$ 15,343,132**	**$ (349,997)**
Total Personnel Expenditures			**$ 37,918,994**	

Sewer Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Utilities Restructure Reallocation among funds to more accurately reflect operational revenue.	0.00	$ -	$ 17,000,000
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(2,000,000)
Total	**0.00**	**$ -**	**$ 15,000,000**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 20,299,789	$ -	**$ 15,000,000**	$ 15,000,000
Rev from Money and Prop	98,078	-	**-**	-
Total	**$ 20,397,867**	**$ -**	**$ 15,000,000**	**$ 15,000,000**

Water Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Utilities Restructure Reallocation among funds to more accurately reflect operational revenue.	0.00	$ -	$ 14,000,000
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(1,500,000)
Total	**0.00**	**$ -**	**$ 12,500,000**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 14,623,833	$ -	**$ 12,500,000**	$ 12,500,000
Rev from Money and Prop	129,114	-	**-**	-
Total	**$ 14,752,947**	**$ -**	**$ 12,500,000**	**$ 12,500,000**

Water Utility Operating Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Public Utilities	$ 132,858,859	$ 148,912,259	**$ 161,307,289**	$ 12,395,030
Water	307,431,160	313,759,385	**344,507,273**	30,747,888
Total	**$ 440,290,019**	**$ 462,671,644**	**$ 505,814,562**	**$ 43,142,918**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Public Utilities	285.23	296.12	**311.12**	15.00
Water	417.85	421.70	**424.20**	2.50
Total	**703.08**	**717.82**	**735.32**	**17.50**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Water Purchases Addition of non-personnel expenditures for water purchases due to water rate increases by the Metropolitan Water District and San Diego County Water Authority.	0.00	$ 21,892,305	$ -
Sweetwater Settlement Addition of non-personnel expenditures for the City's Fiscal Year 2016 contribution to the Sweetwater Desalination Facility pursuant to the 2013 Settlement Agreement.	0.00	5,950,000	-
Facility/Infrastructure Condition Assessments Addition of non-personnel expenditures for continuation of facility and infrastructure condition assessment projects.	0.00	4,273,175	-
Repair and Maintenance Expenditures Addition of non-personnel expenditures for repair and maintenance at various water facilities.	0.00	3,361,500	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,822,352	-
Security Enhancements Addition of non-personnel expenditures for security enhancements at water and wastewater facilities.	0.00	2,155,660	-
Scientific and Planning Studies Addition of non-personnel expenditures for various scientific and planning studies.	0.00	1,789,397	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	1,464,054	-
Public Utilities Restructure Reallocation among funds to more accurately reflect operational expenditures and revenues as well as an adjustment due to efficiencies realized.	10.44	1,387,914	(14,000,000)

Public Utilities

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Water Meter Replacement Addition of non-personnel expenditures for the replacement of water meters.	0.00	1,000,000	-
Overtime Funding Addition of personnel expenditures due to projected overtime requirements.	0.00	1,000,000	-
Advanced Metering Infrastructure Addition of non-personnel expenditures to support the maintenance and operations of the Advanced Metering Infrastructure (AMI) project.	0.00	785,094	-
Sweetwater Projects Addition of non-personnel expenditures to support the San Diego Formation Groundwater Management joint plan with Sweetwater District and Sweetwater Desalination project.	0.00	600,000	-
Support for Potable Reuse Program Addition of 5.00 FTE positions and non-personnel expenditures to support the maintenance and operations of the Potable Reuse Program.	5.00	401,256	-
Revegetation and Mitigation Addition of non-personnel expenditures for revegetation and environmental mitigation projects.	0.00	331,110	-
Laboratory Supplies and Equipment Addition of non-personnel expenditures for laboratory supplies, equipment, and facility improvements.	0.00	321,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	(1.16)	302,031	-
Otay Reservoir Study Addition of non-personnel expenditures for consulting services for the Otay Reservoir Study.	0.00	289,439	-
Continuation of Core Operations Addition of staffing for the continuation of core operations.	3.36	283,805	-
Lead Removal Addition of one-time non-personnel expenditures for the removal of lead at Public Utility Water Branch-owned facilities in San Pascual.	0.00	200,000	-
Long-Range Planning Support Addition of 0.89 Senior Planner, 0.89 Property Agent, and associated non-personnel expenditures for long-range planning support including San Dieguito Joint Powers Authority (JPA) activities.	1.78	165,112	-
Equipment Upgrades Addition of non-personnel expenditures for equipment upgrades.	0.00	151,900	-
Conservation Programs Addition of non-personnel expenditures to support conservation outreach and rebate programs.	0.00	150,520	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Legal Services Addition of non-personnel expenditures for legal services and basic litigation assistance.	0.00	150,000	-
Chollas Yard Improvements Addition of non-personnel expenditures for the continuation of Chollas Yard improvements.	0.00	150,000	-
Pure Water Environmental Impact Report Addition of non-personnel expenditures to support the preparation of the Pure Water San Diego Program Environmental Impact Report (PEIR).	0.00	120,000	-
Pure Water Program Addition of non-personnel expenditures to support the new Pure Water Program.	0.00	66,100	-
Quality Assurance Workplan Addition of non-personnel expenditure to support the Quality Assurance Workplan and other employee services.	0.00	63,134	-
Customer Support Enhancements Addition of non-personnel expenditures for customer service enhancements.	0.00	16,400	-
Addition of Engineering and Capital Projects Expenditures Addition of non-personnel expenditure due to increase in services provided by the Engineering and Capital Projects Department.	0.00	10,000	-
Supplemental Cost of Living Adjustment (COLA) Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.	0.00	8,354	-
Document Destruction Contract Addition of non-personnel expenditure for document destruction contract to support the maintenance and operations of the Customer Care Service project.	0.00	2,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(1.42)	(17,412)	-
Public Information Officer Reduction of 1.00 Public Information Officer.	(0.50)	(32,063)	-
Contractual Services Adjustment Reduction in non-personnel expenditures related to contractual services with outside agency.	0.00	(43,000)	-
Pure Water Program Contracts Reduction of non-personnel expenditures due to realignment of contracts to the Pure Water Program.	0.00	(2,307,501)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(6,120,718)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	24,878,100

Public Utilities

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
San Dieguito Joint Powers Authority Reimbursable Revenue Addition of reimbursable revenue for long-range planning support associated with San Dieguito Joint Powers Authority (JPA) activities.	0.00	-	116,691
Total	**17.50**	**$ 43,142,918**	**$ 10,994,791**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 39,100,935	$ 40,215,769	**$ 42,706,617**	$ 2,490,848
Fringe Benefits	28,629,383	27,986,147	**28,627,577**	641,430
PERSONNEL SUBTOTAL	**67,730,318**	**68,201,916**	**71,334,194**	**3,132,278**
NON-PERSONNEL				
Supplies	$ 211,650,603	$ 218,304,622	**$ 238,423,563**	$ 20,118,941
Contracts	66,392,152	79,428,154	**86,414,176**	6,986,022
Information Technology	5,539,550	7,436,096	**8,926,453**	1,490,357
Energy and Utilities	11,716,108	11,925,805	**14,600,784**	2,674,979
Other	2,280,829	2,113,396	**2,680,452**	567,056
Reserves	-	3,500,000	**3,500,000**	-
Transfers Out	72,888,060	68,669,735	**75,186,609**	6,516,874
Capital Expenditures	2,256,562	2,688,834	**4,535,162**	1,846,328
Debt	(164,163)	403,086	**213,169**	(189,917)
NON-PERSONNEL SUBTOTAL	**372,559,701**	**394,469,728**	**434,480,368**	**40,010,640**
Total	**$ 440,290,019**	**$ 462,671,644**	**$ 505,814,562**	**$ 43,142,918**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 442,116,087	$ 465,986,400	**$ 472,943,091**	$ 6,956,691
Fines Forfeitures and Penalties	550,000	-	**-**	-
Other Revenue	1,159,028	325,000	**345,000**	20,000
Rev from Federal Agencies	697,591	-	**-**	-
Rev from Money and Prop	7,941,990	7,229,400	**7,229,400**	-
Rev from Other Agencies	318,179	4,727,900	**8,746,000**	4,018,100
Transfers In	3,607,592	-	**-**	-
Total	**$ 456,390,467**	**$ 478,268,700**	**$ 489,263,491**	**$ 10,994,791**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000011	Account Clerk	4.89	4.89	**5.29**	$31,491 -	$37,918	$ 192,048
20000007	Accountant 3	0.60	0.49	**0.49**	59,363 -	71,760	35,166
20000102	Accountant 4	0.40	0.49	**0.49**	66,768 -	88,982	43,597
20000012	Administrative Aide 1	0.40	2.20	**3.36**	36,962 -	44,533	140,821
20000024	Administrative Aide 2	9.64	10.65	**10.90**	42,578 -	51,334	520,774
20000057	Assistant Chemist	12.00	13.00	**13.00**	53,789 -	65,333	838,442

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000058	Assistant Customer Services Supervisor	0.00	0.00	**0.50**	50,170 - 60,466	25,079
20001140	Assistant Department Director	1.49	0.98	**1.48**	31,741 - 173,971	207,199
20000070	Assistant Engineer-Civil	24.16	24.32	**25.61**	57,866 - 69,722	1,699,994
21000176	Assistant Engineer-Corrosion	1.00	1.00	**1.00**	57,866 - 69,722	60,549
20000087	Assistant Engineer-Mechanical	0.23	0.23	**0.23**	57,866 - 69,722	16,033
20000080	Assistant Laboratory Technician	0.00	0.00	**1.00**	33,696 - 40,602	33,696
20000041	Assistant Management Analyst	0.49	0.49	**0.49**	44,470 - 54,059	25,955
20001228	Assistant Metropolitan Wastewater Director	0.49	0.49	**0.49**	31,741 - 173,971	68,602
20000109	Assistant Reservoir Keeper	8.00	8.00	**8.00**	34,944 - 41,662	325,707
20000140	Associate Chemist	4.25	4.25	**4.25**	62,005 - 75,067	319,035
90000140	Associate Chemist - Hourly	0.35	0.35	**0.50**	62,005 - 75,067	31,002
20000311	Associate Department Human Resources Analyst	2.45	2.45	**2.45**	54,059 - 65,333	150,112
20000143	Associate Engineer-Civil	18.19	19.59	**19.10**	66,622 - 80,454	1,514,291
20000145	Associate Engineer-Civil	1.09	0.74	**1.23**	66,622 - 80,454	95,012
20000350	Associate Engineer-Corrosion	2.00	2.00	**2.00**	66,622 - 80,454	160,908
20000150	Associate Engineer-Electrical	0.23	0.23	**0.23**	66,622 - 80,454	18,503
20000154	Associate Engineer-Mechanical	0.23	0.23	**0.23**	66,622 - 80,454	17,494
20000119	Associate Management Analyst	18.51	20.27	**21.64**	54,059 - 65,333	1,299,913
20000134	Associate Management Analyst	0.40	0.49	**0.49**	54,059 - 65,333	31,703
20000132	Associate Management Analyst	0.39	0.39	**0.49**	54,059 - 65,333	26,483
90000119	Associate Management Analyst - Hourly	0.00	0.00	**0.22**	54,059 - 65,333	14,373
20000162	Associate Planner	1.67	1.67	**1.99**	56,722 - 68,536	133,835
20000655	Biologist 2	8.00	8.00	**8.00**	53,726 - 65,333	521,357
20000649	Biologist 3	0.42	0.42	**0.42**	62,005 - 75,067	29,990
20000648	Biologist 3	2.00	2.00	**2.50**	62,005 - 75,067	179,635
20000205	Building Service Supervisor	0.33	0.33	**0.33**	45,718 - 55,286	18,246
20000224	Building Service Technician	0.33	0.33	**0.33**	33,322 - 39,666	11,912
20000234	Carpenter	2.00	2.00	**2.00**	43,451 - 52,000	95,451
20000266	Cashier	2.50	2.50	**2.50**	31,491 - 37,918	91,636
20000236	Cement Finisher	1.00	1.00	**1.00**	43,451 - 52,083	52,083
20000539	Clerical Assistant 2	8.09	8.36	**8.96**	29,931 - 36,067	312,590
20000306	Code Compliance Officer	2.50	1.00	**1.50**	37,232 - 44,803	63,419
20000307	Code Compliance Supervisor	1.00	1.00	**1.00**	42,890 - 51,334	50,155
20000829	Compliance and Metering Manager	1.00	1.00	**1.00**	73,445 - 88,837	88,836
20000801	Customer Information and Billing Manager	1.00	1.00	**1.00**	73,445 - 88,837	81,141
20000369	Customer Services Representative	23.50	23.00	**22.00**	32,968 - 39,811	819,852
90000369	Customer Services Representative - Hourly	2.50	2.50	**1.50**	32,968 - 39,811	49,452

Public Utilities

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000366	Customer Services Supervisor	2.50	2.50	**2.00**	57,782 - 69,784	133,573
20001168	Deputy Director	5.03	5.03	**5.19**	46,966 - 172,744	623,014
90001168	Deputy Director - Hourly	0.00	0.17	**0.35**	46,966 - 172,744	38,449
20000434	Electronics Technician	0.00	0.00	**0.49**	47,091 - 56,534	23,075
20000430	Equipment Operator 2	11.00	11.00	**11.00**	41,350 - 49,462	539,201
20000418	Equipment Technician 1	18.00	15.00	**15.00**	36,005 - 43,139	645,575
20000423	Equipment Technician 2	2.00	2.00	**2.00**	39,499 - 47,091	94,182
20000924	Executive Secretary	0.49	0.49	**0.49**	43,555 - 52,666	25,296
90000924	Executive Secretary - Hourly	0.00	0.17	**0.17**	43,555 - 52,666	8,953
20000461	Field Representative	16.69	17.19	**16.67**	32,323 - 38,917	643,282
90000461	Field Representative - Hourly	3.25	3.25	**3.25**	32,323 - 38,917	105,050
20000822	Golf Course Manager	2.00	2.00	**2.00**	59,488 - 71,760	138,113
90000819	Golf Course Manager - Hourly	0.26	0.25	**0.31**	59,488 - 71,760	18,441
20000501	Heavy Truck Driver 2	2.00	2.00	**2.00**	37,565 - 45,302	75,130
20000513	Hydrography Aide	1.00	1.00	**1.00**	42,536 - 51,251	51,251
20000178	Information Systems Administrator	0.47	0.47	**0.47**	73,466 - 88,982	41,821
20000290	Information Systems Analyst 2	5.23	5.23	**5.73**	54,059 - 65,333	336,254
20000293	Information Systems Analyst 3	3.29	3.29	**3.29**	59,363 - 71,760	227,022
20000998	Information Systems Analyst 4	1.88	1.88	**2.88**	66,768 - 80,891	218,832
20000377	Information Systems Technician	0.00	0.00	**0.50**	42,578 - 51,334	23,061
20000514	Instrumentation and Control Supervisor	1.00	1.00	**1.00**	56,410 - 68,224	68,224
20000515	Instrumentation and Control Technician	8.00	8.00	**9.00**	51,896 - 62,296	530,513
20000497	Irrigation Specialist	2.19	4.19	**4.67**	37,814 - 45,261	194,853
20000590	Laboratory Technician	9.00	10.00	**10.00**	40,622 - 49,067	473,939
90000589	Laborer - Hourly	3.00	8.50	**8.00**	29,182 - 34,757	233,459
20000579	Lake Aide 1	1.00	0.00	**0.00**	23,483 - 27,768	-
90000579	Lake Aide 1 - Hourly	8.00	6.00	**6.00**	23,483 - 27,768	140,899
20000564	Lake Aide 2	13.00	13.00	**13.00**	27,602 - 32,677	404,742
20000616	Lakes Program Manager	1.00	1.00	**1.00**	73,466 - 88,941	88,941
90001073	Management Intern - Hourly	4.77	8.09	**6.68**	24,274 - 29,203	162,147
20000622	Marine Mechanic	1.00	1.00	**1.00**	44,366 - 53,206	53,206
20000165	Multimedia Production Specialist	0.73	0.00	**0.00**	43,264 - 51,979	-
20000634	Organization Effectiveness Specialist 2	1.47	1.47	**1.47**	54,059 - 65,333	90,520
20000627	Organization Effectiveness Specialist 3	0.49	0.88	**0.89**	59,363 - 71,760	58,913
20000639	Organization Effectiveness Supervisor	0.49	0.49	**0.98**	66,768 - 80,891	72,352
20000680	Payroll Specialist 2	4.90	4.90	**4.90**	34,611 - 41,787	197,863
20000173	Payroll Supervisor	0.98	0.98	**0.98**	39,686 - 48,069	46,759
20000701	Plant Process Control Electrician	4.00	4.00	**5.00**	51,896 - 62,296	301,080

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000705	Plant Process Control Supervisor	0.49	0.49	**0.49**	56,410 - 68,224	33,434
20000703	Plant Process Control Supervisor	1.00	1.00	**2.00**	56,410 - 68,224	124,634
21000184	Principal Backflow & Cross Connection Specialist	0.73	0.73	**0.89**	50,003 - 60,549	53,077
20000740	Principal Drafting Aide	2.47	2.47	**2.38**	50,003 - 60,549	143,283
20000746	Principal Engineering Aide	1.00	1.00	**1.00**	50,003 - 60,549	59,338
20000743	Principal Engineering Aide	6.32	6.40	**6.33**	50,003 - 60,549	382,476
20001222	Program Manager	4.83	6.80	**6.96**	46,966 - 172,744	763,706
90001222	Program Manager - Hourly	0.00	0.00	**0.17**	46,966 - 172,744	18,675
20000760	Project Assistant	0.21	0.21	**0.21**	57,866 - 69,722	14,641
20000761	Project Officer 1	0.42	0.42	**0.42**	66,622 - 80,454	30,635
90000761	Project Officer 1 - Hourly	0.25	0.25	**0.31**	66,622 - 80,454	20,653
20000766	Project Officer 2	1.46	1.46	**1.38**	76,794 - 92,851	126,892
20000763	Project Officer 2	0.44	0.44	**0.44**	76,794 - 92,851	39,065
20000768	Property Agent	0.00	0.00	**0.89**	59,363 - 71,760	52,833
20000783	Public Information Clerk	2.53	2.71	**2.87**	31,491 - 37,918	108,159
20000784	Public Information Officer	0.00	0.50	**0.00**	43,514 - 52,707	-
20001150	Public Utilities Director	0.49	0.49	**0.49**	59,155 - 224,099	92,122
20000373	Ranger/Diver 1	3.00	3.00	**3.00**	42,494 - 51,272	139,732
90000373	Ranger/Diver 1 - Hourly	0.35	0.35	**0.35**	42,494 - 51,272	14,873
20000375	Ranger/Diver 2	2.00	2.00	**2.00**	46,634 - 56,347	112,694
20000376	Ranger/Diver Supervisor	1.00	1.00	**1.00**	53,726 - 64,958	64,958
20000560	Recycling Program Manager	0.49	0.49	**0.40**	76,731 - 92,893	33,756
20000559	Recycling Program Manager	0.73	0.73	**0.89**	76,731 - 92,893	82,669
20000840	Reservoir Keeper	8.00	8.00	**8.00**	40,019 - 47,819	382,552
20000847	Safety Officer	0.98	0.98	**0.98**	57,907 - 69,930	68,526
20000854	Safety Representative 2	4.74	4.74	**4.74**	50,461 - 61,027	282,361
20001042	Safety and Training Manager	1.47	1.47	**1.47**	66,768 - 80,891	118,908
20000869	Senior Account Clerk	0.80	0.80	**0.80**	36,067 - 43,514	34,456
21000183	Senior Backflow & Cross Connection Specialist	10.38	12.38	**13.34**	44,429 - 53,706	694,655
20000828	Senior Biologist	1.23	1.23	**1.39**	71,760 - 86,466	120,177
20000883	Senior Chemist	1.25	1.25	**1.25**	71,739 - 86,466	107,653
20000885	Senior Civil Engineer	4.37	4.87	**4.69**	76,794 - 92,851	427,446
20000890	Senior Civil Engineer	0.00	0.49	**0.49**	76,794 - 92,851	44,447
20000927	Senior Clerk/Typist	0.49	0.00	**0.00**	36,067 - 43,514	-
21000185	Senior Corrosion Specialist	1.00	1.00	**1.00**	76,794 - 92,851	92,851
20000898	Senior Customer Services Representative	3.00	3.50	**3.00**	37,835 - 45,781	135,099
20000312	Senior Department Human Resources Analyst	0.49	0.49	**0.49**	59,363 - 71,760	35,166
20000400	Senior Drafting Aide	3.83	3.92	**3.92**	44,429 - 53,706	203,566
20000900	Senior Engineering Aide	0.50	0.00	**0.00**	44,429 - 53,706	-
20000015	Senior Management Analyst	10.51	10.37	**12.19**	59,363 - 71,760	851,245

Public Utilities

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
20000920	Senior Planner	2.19	2.19	**3.56**	65,354 -	79,019	269,122
20000918	Senior Planner	0.94	0.94	**1.10**	65,354 -	79,019	86,664
20000708	Senior Plant Technician Supervisor	0.49	0.49	**0.49**	60,070 -	72,467	34,971
20000916	Senior Public Information Officer	1.71	0.00	**0.00**	54,059 -	65,333	-
21000178	Senior Water Distribution Operations Supervisor	1.00	1.00	**1.00**	77,293 -	93,517	85,645
20001060	Senior Water Operations Supervisor	3.00	3.00	**3.00**	77,293 -	93,517	277,278
20000950	Stock Clerk	0.33	0.33	**0.33**	30,056 -	36,275	11,975
20000955	Storekeeper 1	0.33	0.33	**0.33**	34,611 -	41,517	13,703
90000964	Student Engineer - Hourly	0.00	1.23	**1.88**	26,707 -	32,011	50,210
90001146	Student Intern - Hourly	0.70	0.00	**0.00**	18,616 -	22,318	-
20000313	Supervising Department Human Resources Analyst	0.49	0.49	**0.49**	66,768 -	80,891	39,636
20000995	Supervising Economist	0.36	0.36	**0.36**	66,768 -	80,891	29,124
20000990	Supervising Field Representative	1.23	1.23	**1.39**	35,651 -	42,890	59,291
20000970	Supervising Management Analyst	4.71	5.13	**6.69**	66,768 -	80,891	506,491
20000985	Supervising Management Analyst	0.73	0.73	**0.89**	66,768 -	80,891	71,999
20000997	Supervising Meter Reader	2.00	1.50	**2.00**	37,253 -	44,720	81,973
20001021	Supervising Public Information Officer	1.47	0.00	**0.00**	59,363 -	71,760	-
21000177	Trainer	3.44	3.96	**3.44**	54,059 -	65,333	218,200
20001041	Training Supervisor	0.49	0.39	**0.40**	59,363 -	71,760	28,119
20000941	Wastewater Plant Operator	0.00	0.00	**1.00**	53,830 -	64,397	53,830
20000317	Water Distribution Operations Supervisor	1.00	1.00	**1.00**	54,766 -	65,374	65,374
20000316	Water Distribution Operator	6.00	6.00	**6.00**	47,632 -	56,867	329,913
20001059	Water Operations Supervisor	3.00	3.00	**3.00**	68,037 -	81,307	243,921
20001061	Water Plant Operator	24.00	24.00	**24.00**	59,134 -	70,699	1,640,470
20000932	Water Production Superintendent	2.00	2.00	**2.00**	81,578 -	98,675	197,350
90000932	Water Production Superintendent - Hourly	0.00	0.35	**0.35**	81,578 -	98,675	28,552
20000006	Water Systems District Manager	3.00	3.00	**3.00**	62,504 -	75,130	225,390
20000003	Water Systems Technician 3	157.00	159.00	**159.00**	41,454 -	49,504	6,972,367
20000004	Water Systems Technician 4	54.00	56.00	**54.00**	47,632 -	56,867	3,031,437
20000005	Water Systems Technician Supervisor	17.00	17.00	**17.00**	54,766 -	65,374	1,106,831
20001058	Welder	2.00	2.00	**2.00**	44,366 -	53,206	106,412
20000756	Word Processing Operator	15.38	11.98	**12.44**	31,491 -	37,918	447,950
	AWWA WDP Cert Pay						32,864
	Backflow Cert						11,440
	Bilingual - Regular						31,721
	Budgeted Vacancy Savings						(2,006,457)
	Cross Connection Cert						7,280

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Emergency Medical Tech					20,009
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					7,182
	Night Shift Pay					19,214
	Overtime Budgeted					3,729,813
	Plant/Tank Vol Cert Pay					23,324
	Reg Pay For Engineers					280,321
	Split Shift Pay					96,137
	Termination Pay Annual Leave					128,426
	Vacation Pay In Lieu					227,540
	Welding Certification					11,345
FTE, Salaries, and Wages Subtotal		**703.07**	**717.81**	**735.31**		**$ 42,706,617**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 237,627	$ 254,385	$ 235,353	$ (19,032)
Flexible Benefits	4,212,624	4,921,842	5,688,928	767,086
Long-Term Disability	285,179	126,762	125,239	(1,523)
Medicare	508,825	491,002	511,610	20,608
Other Post-Employment Benefits	4,006,383	4,020,008	3,989,232	(30,776)
Retiree Medical Trust	10,152	8,410	15,712	7,302
Retirement 401 Plan	24,298	22,805	25,572	2,767
Retirement ADC	15,105,688	13,986,681	13,816,090	(170,591)
Retirement DROP	110,279	113,273	127,686	14,413
Retirement Offset Contribution	1,211	-	-	-
Risk Management Administration	594,973	628,008	712,814	84,806
Supplemental Pension Savings Plan	2,097,603	2,111,860	2,227,882	116,022
Unemployment Insurance	97,585	72,499	71,685	(814)
Workers' Compensation	1,336,957	1,228,612	1,079,774	(148,838)
Fringe Benefits Subtotal	**$ 28,629,383**	**$ 27,986,147**	**$ 28,627,577**	**$ 641,430**
Total Personnel Expenditures			**$ 71,334,194**	

Public Utilities

Revenue and Expense Statement (Non–General Fund)

Sewer Funds	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 120,669,294	$ 171,053,223	$ 154,046,037
Continuing Appropriation - CIP	181,101,861	175,580,463	173,181,937
Dedicated Reserve for Efficiency Savings - DRES	27,191,722	–	–
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	43,723,781	48,099,387	48,099,387
Rate Stabilization Reserve	21,300,000	21,300,000	21,300,000
Employee Efficiency Incentive Reserve	5,418,562	5,135,089	2,567,545
TOTAL BALANCE AND RESERVES	**$ 404,405,220**	**$ 426,168,162**	**$ 404,194,905**
REVENUE			
Charges for Current Services	$ 393,753,027	$ 381,952,000	$ 380,438,022
Sewer Service Charges	*360,094,293*	*354,788,000*	*354,861,022*
Capacity Fees	*20,299,789*	*17,000,000*	*15,000,000*
Industrial Waste Program	*5,863,891*	*3,825,000*	*3,910,000*
Services to Other City Departments and Agencies	*5,264,936*	*4,933,000*	*5,261,000*
Energy Co-Generation	*1,373,831*	*1,406,000*	*1,406,000*
Other	*856,287*	–	–
Other Revenue	(2,461,268)	287,000	100,000
Prior Year Expenditure Refund	*1,200,366*	–	–
Sale of Discarded Materials and Equipment	*186,288*	–	–
Recovery from Damaged Property or Equipment	*56,453*	–	–
Other	*(3,904,375)*	*287,000*	*100,000*
Revenue from Other Agencies	19,113,811	38,481,700	21,888,800
State Revolving Fund Loan Proceeds	*18,613,160*	*38,481,700*	*21,888,800*
Other	*500,651*	–	–
Revenue from Use of Money and Property	2,698,057	910,400	910,400
Transfers In	83,292	–	–
TOTAL REVENUE	**$ 413,186,919**	**$ 421,631,100**	**$ 403,337,222**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 817,592,139**	**$ 847,799,262**	**$ 807,532,127**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 71,411,294	$ 114,048,208	$ 113,290,243
TOTAL CIP EXPENSE	**$ 71,411,294**	**$ 114,048,208**	**$ 113,290,243**
OPERATING EXPENSE			
Personnel Expenses	$ 50,007,922	$ 51,228,765	$ 51,946,772
Salaries and Wages	*43,905,566*	*46,895,538*	*46,416,213*
Hourly Wages	*477,350*	*613,405*	*604,187*
Overtime	*5,625,006*	*3,719,822*	*4,926,372*
Fringe Benefits	34,613,550	34,874,691	33,544,430
Supplies	33,305,418	25,048,739	25,576,481
Chemicals/Lab Supplies	*16,997,371*	*15,241,919*	*15,327,919*

Revenue and Expense Statement (Non–General Fund)

Sewer Funds	FY2014 Actual	FY2015* Budget	FY2016 Proposed
Parts for Repair and Maintenance of Sewer Pump Stations/ Facilities	*4,754,678*	*5,044,298*	*5,289,870*
Capital Lease Payment - AMI	*1,295,110*	*–*	*–*
Other	*10,258,260*	*4,762,522*	*4,958,692*
Contracts	59,047,601	88,535,536	78,711,667
General Government Services	*9,007,466*	*9,193,859*	*8,668,477*
City Services Billed	*6,991,231*	*6,695,570*	*7,731,631*
Usage and Assignment	*5,708,407*	*6,021,866*	*6,624,553*
MBC - Sludge Removal	*5,636,383*	*5,395,000*	*5,395,000*
Repair and Maintenance - Facilities	*5,150,365*	*12,441,820*	*10,922,483*
Condition Assessments	*3,319,800*	*5,633,356*	*3,687,101*
Waste Removal/Disposal	*3,041,925*	*235,737*	*306,327*
Participating Agencies	*2,369,864*	*6,413,455*	*6,395,955*
Insurance	*2,829,199*	*3,374,189*	*2,473,830*
State Revolving Fund Loan Repayments	*–*	*8,061,749*	*–*
Claims - Risk Management	*477,859*	*1,506,709*	*1,506,709*
Other	*14,515,102*	*23,562,226*	*24,999,601*
Information Technology	7,687,019	8,687,915	9,908,352
Energy and Utilities	21,144,937	21,185,062	26,723,021
Electricity	*16,388,392*	*16,527,850*	*21,945,308*
Water Services - Including Hydrant Rent	*1,558,407*	*1,503,937*	*1,625,288*
Gas Services	*1,890,702*	*1,560,589*	*1,802,760*
Other	*1,307,436*	*1,592,686*	*1,349,665*
Other Expenses	(801,581)	170,973	611,058
Preservation of Benefits	*204,453*	*–*	*403,819*
Revegetation Projects	*127,988*	*–*	*–*
Transportation Allowance	*83,797*	*118,973*	*125,239*
Other	*(1,217,819)*	*52,000*	*82,000*
Transfers Out	103,862,259	109,746,871	120,533,381
Debt Service	*94,830,352*	*102,486,244*	*102,479,000*
SAP Support Allocation	*4,327,893*	*3,622,385*	*3,789,241*
TRF to Fleet Vehicle Procurement	*1,276,134*	*–*	*–*
State Revolving Fund Loan Repayments	*–*	*–*	*10,226,824*
Other	*3,427,880*	*3,638,242*	*4,038,316*
Capital Expenditures	4,030,454	2,282,002	2,595,582
Equipment	*3,239,983*	*2,219,884*	*–*
Land	*761,125*	*–*	*–*
Other	*29,346*	*62,118*	*–*
Debt Expenses	6,576,852	411,229	221,312
State Revolving Fund Loan	*6,847,436*	*–*	*–*
Capital Lease - Automated Meter Infrastructure	*–*	*386,821*	*196,904*
Other	*(270,584)*	*24,408*	*24,408*

Public Utilities

Revenue and Expense Statement (Non–General Fund)

Sewer Funds	FY2014 Actual	FY2015* Budget	FY2016 Proposed
Reserves	–	3,500,000	3,500,000
Operating Contingency	–	*3,500,000*	*3,500,000*
TOTAL OPERATING EXPENSE	**$ 319,474,431**	**$ 345,671,783**	**$ 353,872,056**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ 538,252	$ –	$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ 538,252**	**$ –**	**$ –**
TOTAL EXPENSE	**$ 391,423,977**	**$ 459,719,991**	**$ 467,162,299**
RESERVES			
Continuing Appropriation - CIP	$ 175,580,463	$ 150,384,447	$ 173,181,937
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	48,099,387	44,421,001	48,099,387
Rate Stabilization Reserve	21,300,000	18,081,850	21,300,000
Employee Efficiency Incentive Reserve	5,135,089	–	–
TOTAL RESERVES	**$ 255,114,939**	**$ 217,887,298**	**$ 247,581,324**
BALANCE	**$ 171,053,223**	**$ 170,191,973**	**$ 92,788,504**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 817,592,139**	**$ 847,799,262**	**$ 807,532,127**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

[1]FY 2014 actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.

[2]DRES was eliminated in FY 2014 - all funds are reflected in FY 2014 year-end balance.

Revenue and Expense Statement (Non–General Fund)

Water Utility Operating Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 28,054,087	$ 43,615,085	$ 6,123,685
Continuing Appropriation - CIP	147,312,722	118,999,424	109,019,625
Dedicated Reserve for Efficiency Savings (DRES)	29,901,772	–	–
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	29,492,988	30,662,165	31,696,146
Rate Stabilization Reserve	38,500,000	38,500,000	38,500,000
Secondary Purchase Reserve	12,314,908	12,544,476	13,581,572
Employee Efficiency Incentive Reserve	1,949,387	1,812,067	906,034
TOTAL BALANCE AND RESERVES	**$ 292,525,864**	**$ 251,133,217**	**$ 204,827,061**
REVENUE			
Charges for Current Services	$ 456,752,405	$ 465,986,400	$ 485,443,091
Sale of Water	*434,284,770*	*443,813,400*	*464,413,400*
Capacity Fees	*14,623,832*	*14,000,000*	*12,500,000*
Services Provided to Other City Departments	*4,436,083*	*5,626,000*	*5,626,000*
Meters and Service Charges	*2,662,786*	*2,120,000*	*2,460,000*
Other	*744,934*	*427,000*	*443,691*
Fines Forfeitures and Penalties	550,000	–	–
Other Revenue	5,042,876	325,000	345,000
Prior Year Refund of Expenditures	*229,777*	–	–
Sale of Discarded Materials	*273,850*	*100,000*	*100,000*
Recovery of Funds from Property Damage	*286,396*	*225,000*	*245,000*
Other	*4,252,853*	–	–
Revenue from Federal Agencies	697,591	–	–
Bureau of Reclamation Operating Project Revenues	*108,768*	–	–
Bureau of Reclamation Capital Project Revenues	*588,823*	–	–
Revenue from Other Agencies	318,179	4,727,900	8,746,000
Revenue from State and Local Agencies	*141,653*	*4,637,900*	*8,600,000*
Other Grants	*176,526*	*90,000*	*146,000*
Revenue from Use of Money and Property	8,286,728	7,229,400	7,229,400
Interest Earnings	*953,303*	*800,000*	*800,000*
Lease Revenues from Water Utility-Owned Lands	*6,988,685*	*6,429,400*	*6,429,400*
Other	*344,740*	–	–
Transfers In	3,607,592	–	–
TOTAL REVENUE	**$ 475,255,371**	**$ 478,268,700**	**$ 501,763,491**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 767,781,235**	**$ 729,401,917**	**$ 706,590,552**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 46,082,001	$ 100,151,601	$ 91,590,593 [3]
TOTAL CIP EXPENSE	**$ 46,082,001**	**$ 100,151,601**	**$ 91,590,593**

Public Utilities

Revenue and Expense Statement (Non–General Fund)

Water Utility Operating Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
OPERATING EXPENSE			
Personnel Expenses	$ 39,100,935	$ 40,215,769	$ 42,706,617
Salaried Wages	*35,062,692*	*36,731,929*	*38,041,616*
Hourly Wages	*681,275*	*939,477*	*935,188*
Overtime	*3,356,968*	*2,544,363*	*3,729,813*
Fringe Benefits	28,629,383	27,986,147	28,627,577
Supplies	213,157,354	218,304,622	238,423,563
Water Purchases	*195,047,009*	*201,284,386*	*220,204,928*
Chemicals/Lab Supplies	*4,628,387*	*6,272,036*	*5,996,566*
Water Meters	*3,696,380*	*2,195,014*	*2,945,014*
Master Lease Payment - Automated Meter Infrastructure	*1,295,110*	*–*	*–*
Parts for Repair and Maintenance of Water Treatment Plants/Facilities	*2,494,678*	*2,430,744*	*2,517,254*
Other	*5,995,790*	*6,122,442*	*6,759,801*
Contracts	66,392,152	79,428,154	86,414,176
Water Purchases - Contractual Services	*23,488,246*	*23,516,932*	*25,996,917*
General Government Services	*9,752,529*	*10,128,610*	*8,946,701*
City Services Billed	*6,886,516*	*6,396,814*	*5,906,467*
Fleet Services	*4,276,753*	*4,447,464*	*4,525,111*
Condition Assessments	*2,713,146*	*3,932,218*	*4,273,175*
PWP/Planning Studies	*2,702,588*	*1,950,000*	*229,737*
Claims - Risk Management	*2,389,966*	*1,295,600*	*1,295,600*
Insurance Fire/Other	*856,776*	*978,996*	*1,066,010*
Negotiated Settlement - Sweetwater	*–*	*2,000,000*	*8,950,000*
State Revolving Fund Loan Repayments	*–*	*5,415,500*	*–*
Security Services	*1,144,826*	*1,624,863*	*3,709,863*
Enterprise Asset Management	*–*	*1,116,210*	*–*
Other	*12,180,806*	*16,624,947*	*21,514,595*
Information Technology	5,880,251	7,436,096	8,926,453
Energy and Utilities	11,716,108	11,925,805	14,600,784
Electricity	*6,504,912*	*6,816,476*	*8,790,971*
Water Serv - Incl Hydr Rent	*3,773,199*	*3,470,131*	*4,056,189*
Other	*1,437,997*	*1,639,198*	*1,753,624*
Other Expenses	2,546,684	2,113,396	2,680,452
Water Purchases - Taxes in Lieu	*1,754,805*	*1,754,805*	*2,050,000*
Preservation of Benefits	*201,853*	*–*	*272,327*
Other	*590,026*	*358,591*	*358,125*
Transfers Out	72,888,060	68,669,735	75,186,609
Debt Service	*60,836,924*	*62,123,844*	*62,623,069*
State Revolving Fund Loan Repayments	*4,563,860*	*–*	*5,415,500*
SAP Support Allocation	*4,880,174*	*4,223,370*	*–*

Revenue and Expense Statement (Non–General Fund)

Water Utility Operating Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
Other	*2,607,102*	*2,322,521*	*7,148,040*
Capital Expenditures	2,256,562	2,688,834	4,535,162
Equipment	*2,098,754*	*2,415,825*	*3,450,843*
Vehicles	*106,100*	*273,009*	*1,084,319*
Other	*51,708*	–	–
Debt Expenses	(164,163)	403,088	213,169
Accrued Interest for FY13 and FY14	*(164,163)*	–	–
Master Lease Payment	–	*386,821*	*196,904*
Other	–	*16,265*	*16,265*
Reserves	–	3,500,000	3,500,000
Operating Contingency	–	*3,500,000*	*3,500,000*
TOTAL OPERATING EXPENSE	**$ 442,403,325**	**$ 462,671,646**	**$ 505,814,562**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ 28,162,693	$ –	$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ 28,162,693**	**$ –**	**$ –**
TOTAL EXPENSE	**$ 516,648,018**	**$ 562,823,247**	**$ 597,405,155**
RESERVES			
Continuing Appropriation - CIP	$ 118,999,424	$ 97,890,161	$ 17,429,032
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	30,662,165	31,696,146	35,675,864
Rate Stabilization Reserve	38,500,000	20,725,400	38,500,000
Secondary Purchase Reserve	12,544,476	13,581,572	14,895,111
Employee Efficiency Incentive Reserve	1,812,067	–	–
TOTAL RESERVES	**$ 207,518,132**	**$ 168,893,279**	**$ 111,500,006**
BALANCE	**$ 43,615,085**	**$ (2,314,609)**	**$ (2,314,609)**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 767,781,235**	**$ 729,401,917**	**$ 706,590,552**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

[1]FY 2014 actual amounts based on Supplemental Schedules prepared by the Office of the City Comptroller.

[2]DRES was eliminated in FY 2014 - all funds are reflected in FY 2014 year-end balance.

[3]Total estimated Water Fund capital improvement program expenditures and budgeted appropriations for FY 2016 total $91.6 million and $119.0 million, respectively. Due to a number of initiatives and policy changes currently underway, which will have a significant impact on continuing appropriations and operations, capital improvement program expenditures in this R&E statement are assumed to be funded solely through beginning continuing appropriations. These initiatives and changes underway include an extensive review of projects for de-appropriation, CIP cash management practices, impacts of drought conditions on operations, and grant and borrowing opportunities, among others. The combined effect on both Water Fund operations and Capital Improvement Program budgeted appropriations / expenditures / continuing appropriations will be reflected in the FY 2016 Adopted Budget R&E statement.

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Public Works

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Department Description

The Public Works Department is comprised of: Contracts, Engineering & Capital Projects (E&CP), and General Services. Although each group is unique, the overall goal is to deliver high quality services and resources using the most efficient and effective methods.

The Contracts Division is responsible for the procurement of Capital Improvements Program (CIP) construction and associated professional consulting services and contract management functions to ensure that contracts are meeting City CIP needs. The Division manages the centralized advertising and award of CIP-related construction contracts and professional services in conformance with the City's Charter and Municipal Code.

E&CP provides a range of engineering services and is responsible for the planning, design, project management, and construction management of public improvement projects; quality control and inspection of private work permitted in the public right-of-way; surveying; and materials testing. E&CP activities include various public infrastructure assets to rehabilitate, restore, improve, and create. CIP projects include City facilities; fire, lifeguard, and police stations; parks; lighting and traffic signals; street improvements and other transportation projects; drainage and flood control facilities; rebuilding and expanding water and sewer pipelines, treatment plants, and pump stations; and utilities undergrounding.

E&CP is comprised of the following functions:

- Architectural Engineering & Parks
- Construction Management & Field Services
- Project Implementation
- Right-of-Way Design

General Services provides support to all City departments. The City relies on General Services for a range of services, including vehicle maintenance, facilities maintenance and repair, and publishing services. General Services is comprised of the following functions:

- Administration
- Facilities

Public Works

- Fleet Services[1]
- Publishing Services

Goals and Objectives

The following goals and objectives represent the action plan of the Department:

Goal 1: Provide courteous, accessible, and responsive services to foster positive partnerships and strengthen relationships with communities, service providers, and customers

This goal is the starting point for achieving the Department's objectives. Public Works continues toward accomplishing this goal by focusing on the following objectives:

- Communicate and collaborate clearly and effectively
- Manage expectations to achieve customer satisfaction
- Deliver services and products efficiently
- Effectively manage contracts and agreements to ensure long-term effective partnerships
- Manage personnel and apply processes to effectively and efficiently deliver services
- Provide preventive, corrective, routine, and emergency support in a timely manner
- Optimizing the use of automated systems to provide quality services

Goal 2: Provide excellent customer service

Public Works will work to ensure that it is able to deliver accurate and timely customer service to enable City employees to perform their jobs more effectively. The Department moves toward accomplishing this goal by focusing on the following objectives:

- Improve guidance and resources available for internal and external customers
- Provide basic customer service training for staff
- Enhance teamwork
- Routinely solicit and evaluate customer feedback to improve service delivery

Goal 3: Pursue workforce learning to ensure critical, high-quality skill sets, and a responsive and innovative workforce

Developing and retaining a trained and skilled workforce is essential to the success of the Department. Ensuring that its employees are adequately trained that they continue to pursue professional development helps to create a high-performing organization. The Department continues to accomplish this goal by focusing on the following objectives:

- Participate in professional organizations and regional contracting efforts
- Support professional development and training
- Implement team rotations and cross-training
- Offer training to management and staff on ethical standards
- Routinely provide management review of standards and ethical practices to staff

1. Fleet services has been moved to the Internal Operations Branch.

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percent increase of employee retention rate over prior year[1]	N/A[2]	0.98%	0.95%	5%
2. Percent increase in Department's overall customer[3] satisfaction rating over the most recent survey information	N/A[2]	N/A	5%	5%

1. Attrition may be affected by variables not considered negative attrition such as promotions within the City and retirements.
2. Measures were established for Fiscal Year 2015. Prior year data not available.
3. The Calendar Year 2015 Customer Satisfaction Survey, which covers the prior year performance, is currently underway. Data for the survey is planned to be completed and made available in April 2015.

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Division Description

The mission of the Contracts Division is:

> ***To manage the preparation, advertisement, and award of the City's Capital Improvement (CIP) contracts and serve as the liaison to the City Attorney's Office for the resolution of protests and disputes throughout the life of the contract***

Goals and Objectives

In addition to the department-wide goals expressed in the previous section, the following goal and objectives represents the specific action plan of the Contracts Division:

Goal 1: Effectively manage contracts and related data to promote a fiscally-sound and efficient City government
Having well-managed contracts, agreements, and supporting documents aid in the effective operation of the Division and the City as a whole, and will result in more efficient and timely receipt of construction and consulting professional services. The Division moves toward accomplishing this goal by focusing on the following objectives:

- Implement integrated technical solutions for comprehensive contract management
- Provide customers with increased outreach on bid opportunities
- Improve staff contract administration training
- Streamline the internal customer complaint notification process
- Resolve contractor issues in a timely manner

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Average days to award contracts	90	91	90	90

Service Efforts and Accomplishments

- Awarded 31[1] contract actions for construction of capital improvements
- Awarded 74[1] Architecture/Engineering (A/E) and Professional Contract actions
- Maintained an average of 91 days to award contracts

1. Based on mid-year performance

Public Works - Contracts

- Reduced the number of Public Records Act responses by 12 (30 vs. 42) as the result of providing contract information via the Sunshine Act in the City's website which allows review of awarded contracts; requests for information on CIP and A/E contracts were provided within the required 10-day window response time
- Completed Municipal Code changes to allow the implementation of electronic bidding and electronic signatures (both initiatives will expand the capabilities of the Section without increasing positions).

Public Works - Contracts

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	19.00	19.00	**20.00**	1.00
Personnel Expenditures	$ 1,990,228	$ 1,939,655	**$ 2,006,925**	$ 67,270
Non-Personnel Expenditures	148,593	172,137	**154,354**	(17,783)
Total Department Expenditures	**$ 2,138,821**	**$ 2,111,792**	**$ 2,161,279**	**$ 49,487**
Total Department Revenue	**$ 948,049**	**$ 1,053,393**	**$ 1,117,530**	**$ 64,137**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Public Works - Contracts	$ 2,138,821	$ 2,111,792	**$ 2,161,279**	$ 49,487
Total	**$ 2,138,821**	**$ 2,111,792**	**$ 2,161,279**	**$ 49,487**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Public Works - Contracts	19.00	19.00	**20.00**	1.00
Total	**19.00**	**19.00**	**20.00**	**1.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Assistant Engineer-Civil Addition of 1.00 Assistant Engineer-Civil and associated revenue to provide additional contract support for the expanded Capital Improvements Program.	1.00	$ 80,938	$ 64,137
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,684	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(13,668)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(26,467)	-
Total	**1.00**	**$ 49,487**	**$ 64,137**

Public Works - Contracts

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 1,183,291	$ 1,185,868	**$ 1,232,494**	$ 46,626
Fringe Benefits	806,937	753,787	**774,431**	20,644
PERSONNEL SUBTOTAL	**1,990,228**	**1,939,655**	**2,006,925**	**67,270**
NON-PERSONNEL				
Supplies	$ 19,038	$ 14,100	**$ 14,100**	$ -
Contracts	19,193	33,400	**33,400**	-
Information Technology	88,689	86,082	**59,615**	(26,467)
Energy and Utilities	685	500	**500**	-
Other	3	1,000	**1,000**	-
Transfers Out	20,986	37,055	**45,739**	8,684
NON-PERSONNEL SUBTOTAL	**148,593**	**172,137**	**154,354**	**(17,783)**
Total	**$ 2,138,821**	**$ 2,111,792**	**$ 2,161,279**	**$ 49,487**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 947,796	$ 1,053,393	**$ 1,117,530**	$ 64,137
Other Revenue	253	-	**-**	-
Total	**$ 948,049**	**$ 1,053,393**	**$ 1,117,530**	**$ 64,137**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	2.00	2.00	**2.00**	$36,962 - $44,533	$ 80,827
20000024	Administrative Aide 2	2.00	2.00	**2.00**	42,578 - 51,334	98,482
20000071	Assistant Engineer-Civil	5.00	5.00	**6.00**	57,866 - 69,722	382,764
20000145	Associate Engineer-Civil	2.00	2.00	**2.00**	66,622 - 80,454	160,908
20000119	Associate Management Analyst	1.00	1.00	**1.00**	54,059 - 65,333	65,333
20000539	Clerical Assistant 2	2.00	2.00	**2.00**	29,931 - 36,067	65,998
20000545	Contracts Processing Clerk	1.00	1.00	**1.00**	32,968 - 39,811	39,214
20001168	Deputy Director	0.00	0.00	**1.00**	46,966 - 172,744	120,000
20001222	Program Manager	1.00	1.00	**0.00**	46,966 - 172,744	-
20000890	Senior Civil Engineer	2.00	2.00	**2.00**	76,794 - 92,851	184,170
20000015	Senior Management Analyst	1.00	1.00	**1.00**	59,363 - 71,760	71,760
	Budgeted Vacancy Savings					(36,962)
FTE, Salaries, and Wages Subtotal		**19.00**	**19.00**	**20.00**		**$ 1,232,494**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 9,962	$ 10,029	$ 9,012	$ (1,017)
Flexible Benefits	125,463	136,592	167,016	30,424
Long-Term Disability	9,466	4,080	4,054	(26)
Medicare	17,127	17,197	17,872	675
Other Post-Employment Benefits	113,599	109,188	113,715	4,527
Retiree Medical Trust	788	842	1,203	361

Public Works - Contracts

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Retirement 401 Plan	2,195	2,136	1,502	(634)
Retirement ADC	419,720	375,045	342,119	(32,926)
Retirement DROP	2,846	2,832	2,832	-
Retirement Offset Contribution	44	-	-	-
Risk Management Administration	17,010	17,046	20,311	3,265
Supplemental Pension Savings Plan	56,883	61,325	74,427	13,102
Unemployment Insurance	3,269	2,337	2,318	(19)
Workers' Compensation	28,566	15,138	18,050	2,912
Fringe Benefits Subtotal	**$ 806,937**	**$ 753,787**	**$ 774,431**	**$ 20,644**
Total Personnel Expenditures			**$ 2,006,925**	

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Public Works - Engineering & Capital Projects



Division Description

The Division's mission is:

> ***To build and support the infrastructure to provide innovative, continuously improving, and industry-leading engineering services; provide oversight of the development of public infrastructure and facilities in an expeditious, cost-effective, and transparent manner, while maintaining the highest degree of quality and value for stakeholders***

E&CP is comprised of the following:

Project Implementation

Project Implementation provides centralized technical, operational, and project support services to the other functions within E&CP, as well as other City departments. These services include preliminary engineering and project controls, Capital Improvement Program (CIP) fund management, Americans with Disabilities Act compliance review, job order contracting, contract management for as-needed consultants, quality control and standards, environmental and permitting assistance, community outreach, and information technology.

Right-of-Way Design (ROWD)

The ROWD Division manages the implementation of right-of-way and primarily horizontal capital improvement projects. This includes the design and project management of water and sewer pipelines, transportation and street-related projects, traffic calming measures, bike and pedestrian paths, bridges, flood plains and drainage infrastructure, water quality, signals, streetlights, and utilities undergrounding projects.

Architectural Engineering & Parks

Architectural Engineering & Parks manages the implementation of non-right-of-way and vertical capital improvement projects. This includes the design and project management of public buildings, parks, recreation facilities, airport-related projects, water and sewer treatment plants, reservoirs, and pump station projects.

Construction Management & Field Services (CM&FS)

The CM&FS Division manages construction contracts, testing laboratory services, land surveying services, and geological assessment and support. These responsibilities include quality assurance and quality control inspection of CIP projects on City property or within the City's public right-of-way, inspection of private land development of public infrastructure, land survey support for design mapping or construction staking, survey monument preservation, traffic engineering support during construction, and testing of construction materials in the field and at manufacturing facilities throughout the region.

Public Works - Engineering & Capital Projects

Goals and Objectives

The following goals and objectives represent the specific action plan of E&CP:

Goal 1: Continue developing an organization that implements the City's Capital Improvement Program goals
E&CP's primary mission is to support the CIP. With the growing amount of work to be accomplished, development of a well-organized, trained, efficient workforce that meets the changing needs of the CIP is critical to meeting the City's goals. E&CP will continue to work towards this goal by focusing on the following objectives:

- Sizing the workforce to meet the demands of the CIP
- Increasing the amount of training provided to employees
- Continue to evaluate the costs of the services E&CP provides in comparison to industry standards
- Evaluate operations and continue to identify and implement efficiencies
- Ensure the cost of E&CP is supported by the City's CIP

Goal 2: Continue to support all CIP streamlining policy efforts
Streamlined efforts increase productivity of tasks and processes. E&CP will continue to work towards this goal by focusing on the following objectives:

- Align processes and procedures consistent with all adopted CIP streamlining policies
- Promote dialog which promotes continuous focus on innovative ideas and strategies to deliver CIPs efficiently

Goal 3: Provide long-range fiscal planning support for the City's Capital Improvement Program
The purpose of long-range fiscal planning is to enable effective decision-making and identify the City's future fiscal requirements to support capital improvement needs. E&CP will continue to work towards this goal by focusing on the following objectives:

- Analyze new or missing asset needs citywide based on service level standards
- Forecast asset capital improvement needs through condition assessments
- Produce a summarized annual status report of future capital asset needs

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percent reduction in the Engineering and Capital Project Branch's project delivery costs in comparison with the California Statewide Benchmarking study average project delivery cost	0%	+1%	0%	0%

Service Efforts and Accomplishments

In Fiscal Year 2015, E&CP's portfolio will include approximately 869 active projects by the end of the fourth quarter. There are currently 462 capital improvement projects across the City requiring design services and managed construction work that is estimated to exceed $1.73 billion. E&CP anticipates awarding a total of 183 contracts in the amount of $313.0 million. In addition, E&CP will complete the construction of 180 citywide projects that are estimated to total $411.0 million. The implementation of the CIP streamlining process continues to reduce the length of time it takes for contracts to get awarded. Specific project details and accomplishments are available in the City of San Diego CIP Budget Document.

Public Works - Engineering & Capital Projects

E&CP pioneered the City's first publication of a Multi-Year Capital Planning Report. Through exhaustive efforts and collaboration, a more current inventory of capital needs for the next five years was projected along with anticipated revenues, providing an increased awareness to projected funding gaps.

During Fiscal Year 2014, the City's CIP projects received 21 awards for outstanding design, construction, or project delivery. These awards came from organizations within the construction industry at a local, State, or national level. Specifically, the new Central Library project received 12 awards and the Rose Creek Bikeway project received four of these 21 awards.

Significant architectural and park improvements accomplishments and efforts include the following:

- Completion of the new Edward Tyler Cramer Park and the new Palisades Comfort Station
- Improvements projects for the Memorial Pool Improvements, Rancho Penasquitos Skatepark, and Cabrillo Heights Neighborhood Park were completed
- Construction began on the Charles Lewis Memorial Park, Central Avenue Park and Skate Plaza, new La Jolla Cove Lifeguard Station, and on the new Fire Station 45 in Mission Valley
- Fire-Rescue Department's Alerting System was completed that modernized most all of the City's existing Fire Stations

During the current fiscal year, the Right-of-Way Design (ROWD) Division is planned to award contracts to accomplish improvements to 30 miles of water pipelines. The Division also plans to accomplish completing 45 miles of replacement or rehabilitation of sewer lines throughout the City. By the end of Fiscal Year 2015, the ROWD Division will have completed the design of several key transportation projects:

- Phase 1 of the State Route 163/Friars Road Interchange
- Mission Beach Boardwalk Bulkhead
- Streamview Drive
- Old Otay Mesa Road (Westerly)
- Widening of Hillery Drive
- Traffic signals at several locations throughout the City

During the course of Fiscal Year 2014, the Construction Management & Field Services Division went through a process to evaluate preparations for future needs and capacity. This effort characterizes present and future demand for services and identifies opportunities for increasing the efficiency and effectiveness of the Division in achieving its mission. The effort resulted in numerous recommendations which produced a preliminary implementation Work Plan. The Division will finalize these recommendations and initiate implementation upon adoption of the plan in the upcoming fiscal year.

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Public Works - Engineering & Capital Projects

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	470.88	484.60	**596.60**	112.00
Personnel Expenditures	$ 55,358,484	$ 55,801,808	**$ 64,643,828**	$ 8,842,020
Non-Personnel Expenditures	8,026,515	8,565,429	**11,156,786**	2,591,357
Total Department Expenditures	**$ 63,384,999**	**$ 64,367,237**	**$ 75,800,614**	**$ 11,433,377**
Total Department Revenue	**$ 55,670,771**	**$ 64,367,237**	**$ 75,800,614**	**$ 11,433,377**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Architectural Engineering & Parks	$ 7,716,794	$ -	**$ -**	$ -
Engineering & Capital Projects	1,415,897	-	**-**	-
Field Engineering	20,135,706	-	**-**	-
Project Implementation	18,459,081	-	**-**	-
Right-of-Way Design	15,657,522	-	**-**	-
Total	**$ 63,384,999**	**$ -**	**$ -**	**$ -**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Architectural Engineering & Parks	53.80	0.00	**0.00**	0.00
Engineering & Capital Projects	1.00	0.00	**0.00**	0.00
Field Engineering	152.25	0.00	**0.00**	0.00
Project Implementation	135.83	0.00	**0.00**	0.00
Right-of-Way Design	128.00	0.00	**0.00**	0.00
Total	**470.88**	**0.00**	**0.00**	**0.00**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 32,553,147	$ -	**$ -**	$ -
Fringe Benefits	22,805,337	-	**-**	-
PERSONNEL SUBTOTAL	**55,358,484**	**-**	**-**	**-**
NON-PERSONNEL				
Supplies	$ 320,077	$ -	**$ -**	$ -
Contracts	1,084,109	-	**-**	-
Information Technology	3,600,457	-	**-**	-
Energy and Utilities	264,989	-	**-**	-
Other	625,930	-	**-**	-
Transfers Out	1,332,778	-	**-**	-
Capital Expenditures	798,175	-	**-**	-
NON-PERSONNEL SUBTOTAL	**8,026,515**	**-**	**-**	**-**
Total	**$ 63,384,999**	**$ -**	**$ -**	**$ -**

Public Works - Engineering & Capital Projects

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 55,664,330	$ -	$ -	$ -
Licenses and Permits	(65)	-	-	-
Other Revenue	1,449	-	-	-
Rev from Money and Prop	(59)	-	-	-
Rev from Other Agencies	5,116	-	-	-
Total	**$ 55,670,771**	**$ -**	**$ -**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	0.00	**0.00**	$31,491 - $37,918	$ -
20000012	Administrative Aide 1	1.00	0.00	**0.00**	36,962 - 44,533	-
20000024	Administrative Aide 2	3.00	0.00	**0.00**	42,578 - 51,334	-
20001140	Assistant Department Director	1.00	0.00	**0.00**	31,741 - 173,971	-
20000070	Assistant Engineer-Civil	134.75	0.00	**0.00**	57,866 - 69,722	-
90000070	Assistant Engineer-Civil - Hourly	1.67	0.00	**0.00**	57,866 - 69,722	-
20000077	Assistant Engineer-Electrical	5.00	0.00	**0.00**	57,866 - 69,722	-
20000116	Assistant Engineer-Traffic	6.00	0.00	**0.00**	57,866 - 69,722	-
20000143	Associate Engineer-Civil	84.00	0.00	**0.00**	66,622 - 80,454	-
90000143	Associate Engineer-Civil - Hourly	0.39	0.00	**0.00**	66,622 - 80,454	-
20000150	Associate Engineer-Electrical	2.00	0.00	**0.00**	66,622 - 80,454	-
20000154	Associate Engineer-Mechanical	1.00	0.00	**0.00**	66,622 - 80,454	-
20000167	Associate Engineer-Traffic	4.00	0.00	**0.00**	66,622 - 80,454	-
20000119	Associate Management Analyst	11.00	0.00	**0.00**	54,059 - 65,333	-
90000119	Associate Management Analyst - Hourly	0.39	0.00	**0.00**	54,059 - 65,333	-
20000162	Associate Planner	5.00	0.00	**0.00**	56,722 - 68,536	-
20000649	Biologist 3	1.00	0.00	**0.00**	62,005 - 75,067	-
20000539	Clerical Assistant 2	6.00	0.00	**0.00**	29,931 - 36,067	-
90000544	Clerical Assistant 2 - Hourly	0.96	0.00	**0.00**	29,931 - 36,067	-
20000545	Contracts Processing Clerk	4.00	0.00	**0.00**	32,968 - 39,811	-
20001168	Deputy Director	4.00	0.00	**0.00**	46,966 - 172,744	-
90001168	Deputy Director - Hourly	0.50	0.00	**0.00**	46,966 - 172,744	-
20000290	Information Systems Analyst 2	3.00	0.00	**0.00**	54,059 - 65,333	-
20000293	Information Systems Analyst 3	1.00	0.00	**0.00**	59,363 - 71,760	-
20000998	Information Systems Analyst 4	1.00	0.00	**0.00**	66,768 - 80,891	-
20000377	Information Systems Technician	1.00	0.00	**0.00**	42,578 - 51,334	-
90000552	Junior Engineer-Civil - Hourly	0.51	0.00	**0.00**	50,003 - 60,549	-
20000556	Junior Engineering Aide	1.00	0.00	**0.00**	38,688 - 46,571	-
20001018	Land Surveying Assistant	13.00	0.00	**0.00**	57,866 - 69,722	-
20001019	Land Surveying Associate	5.00	0.00	**0.00**	66,622 - 80,454	-
90001073	Management Intern - Hourly	5.35	0.00	**0.00**	24,274 - 29,203	-
20000669	Park Designer	4.00	0.00	**0.00**	66,664 - 80,496	-
20000680	Payroll Specialist 2	3.00	0.00	**0.00**	34,611 - 41,787	-

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
20000743	Principal Engineering Aide	52.00	0.00	**0.00**	50,003 -	60,549	-
90000743	Principal Engineering Aide - Hourly	0.50	0.00	**0.00**	50,003 -	60,549	-
20000518	Principal Survey Aide	8.00	0.00	**0.00**	50,003 -	60,549	-
20000748	Principal Traffic Engineering Aide	1.00	0.00	**0.00**	50,003 -	60,549	-
20001222	Program Manager	1.00	0.00	**0.00**	46,966 -	172,744	-
20000760	Project Assistant	8.00	0.00	**0.00**	57,866 -	69,722	-
20000761	Project Officer 1	7.00	0.00	**0.00**	66,622 -	80,454	-
20000763	Project Officer 2	6.00	0.00	**0.00**	76,794 -	92,851	-
20000784	Public Information Officer	2.00	0.00	**0.00**	43,514 -	52,707	-
20000869	Senior Account Clerk	1.00	0.00	**0.00**	36,067 -	43,514	-
20000885	Senior Civil Engineer	25.00	0.00	**0.00**	76,794 -	92,851	-
90000885	Senior Civil Engineer - Hourly	0.60	0.00	**0.00**	76,794 -	92,851	-
20000927	Senior Clerk/Typist	3.00	0.00	**0.00**	36,067 -	43,514	-
90000400	Senior Drafting Aide - Hourly	0.34	0.00	**0.00**	44,429 -	53,706	-
20000900	Senior Engineering Aide	2.00	0.00	**0.00**	44,429 -	53,706	-
20000830	Senior Engineering Geologist	1.00	0.00	**0.00**	76,794 -	92,851	-
90000830	Senior Engineering Geologist - Hourly	0.50	0.00	**0.00**	76,794 -	92,851	-
20001014	Senior Land Surveyor	1.00	0.00	**0.00**	76,794 -	92,851	-
20000015	Senior Management Analyst	7.00	0.00	**0.00**	59,363 -	71,760	-
90000015	Senior Management Analyst - Hourly	0.38	0.00	**0.00**	59,363 -	71,760	-
20000918	Senior Planner	4.00	0.00	**0.00**	65,354 -	79,019	-
20000916	Senior Public Information Officer	2.00	0.00	**0.00**	54,059 -	65,333	-
20000929	Senior Survey Aide	4.00	0.00	**0.00**	44,429 -	53,706	-
20000926	Senior Traffic Engineer	2.00	0.00	**0.00**	76,794 -	92,851	-
90000964	Student Engineer - Hourly	4.04	0.00	**0.00**	26,707 -	32,011	-
20000970	Supervising Management Analyst	3.00	0.00	**0.00**	66,768 -	80,891	-
21000177	Trainer	1.00	0.00	**0.00**	54,059 -	65,333	-
20000756	Word Processing Operator	5.00	0.00	**0.00**	31,491 -	37,918	-
FTE, Salaries, and Wages Subtotal		**470.88**	**0.00**	**0.00**		**$**	**–**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 270,517	$ -	$ -	$ -
Flexible Benefits	2,953,748	-	-	-
Long-Term Disability	246,695	-	-	-
Medicare	453,333	-	-	-
Other Post-Employment Benefits	2,719,007	-	-	-
Retiree Medical Trust	7,444	-	-	-
Retirement 401 Plan	24,338	-	-	-
Retirement ADC	13,204,782	-	-	-
Retirement DROP	113,337	-	-	-
Retirement Offset Contribution	1,761	-	-	-

Public Works - Engineering & Capital Projects

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Risk Management Administration	408,858	-	-	-
Supplemental Pension Savings Plan	1,685,450	-	-	-
Unemployment Insurance	84,564	-	-	-
Workers' Compensation	631,503	-	-	-
Fringe Benefits Subtotal	**$ 22,805,337**	**$ –**	**$ –**	**$ –**
Total Personnel Expenditures			**$ –**	

Engineering & Capital Projects Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Architectural Engineering & Parks	$ -	$ 8,571,274	**$ 10,362,559**	$ 1,791,285
Engineering & Capital Projects	-	241,468	**234,448**	(7,020)
Field Engineering	-	21,038,697	**24,683,210**	3,644,513
Project Implementation	-	18,693,004	**22,693,684**	4,000,680
Right-of-Way Design	-	15,822,794	**17,826,713**	2,003,919
Total	**$ -**	**$ 64,367,237**	**$ 75,800,614**	**$ 11,433,377**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Architectural Engineering & Parks	0.00	59.85	**77.85**	18.00
Engineering & Capital Projects	0.00	1.00	**1.00**	0.00
Field Engineering	0.00	161.65	**200.65**	39.00
Project Implementation	0.00	132.55	**163.70**	31.15
Right-of-Way Design	0.00	129.55	**153.40**	23.85
Total	**0.00**	**484.60**	**596.60**	**112.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Capital Improvements Program (CIP) Support Addition of 99.00 FTE positions and associated non-personnel expenditures and revenue to support the expansion of the Capital Improvements Program (CIP).	99.00	$ 9,834,166	$ 9,834,166
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	902,771	-
Addition of Training Addition of non-personnel expenditures for training for existing positions.	0.00	356,000	-
Undergrounding Section Addition of 1.00 Senior Civil Engineer, 2.00 Associate Engineers-Civil, and associated revenue for a new San Diego Gas & Electric (SDG&E) undergrounding section.	3.00	319,980	319,980

Public Works - Engineering & Capital Projects

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Comptroller Services Addition of non-personnel expenditures for a service level agreement with the Office of the City Comptroller.	0.00	300,000	-
Transfer of Engineers Transfer of 1.00 Associate Engineer-Civil and 1.00 Assistant Engineer-Civil from the Public Works - General Services Department to the Public Works - Engineering & Capital Projects Department for facilities condition assessments.	2.00	265,357	-
Enterprise Asset Management Adjustment Addition of non-personnel expenditures and revenue associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	171,121	161,139
Addition of Administrative Support Addition of non-personnel expenditures for administrative support provided by the Public Works - General Services Department General Fund.	0.00	112,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	1.00	34,135	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	9.00	(66,333)	-
Transfer of Word Processing Operator Transfer of 1.00 Word Processing Operator from the Public Works - Engineering & Capital Projects Department to the Communications Department.	(1.00)	(72,901)	-
Public Works Administration Support Transfer Transfer of 1.00 Trainer from the Public Works - Engineering & Capital Projects Department to the Public Works - General Services Department due to a re-organization of administration support unit.	(1.00)	(119,617)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(176,302)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(427,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	933,749
Facilities Condition Assessments Reimbursement Addition of reimbursable revenue associated with facilities condition assessments conducted for the General Fund.	0.00	-	184,343
Total	**112.00**	**$ 11,433,377**	**$ 11,433,377**

Public Works - Engineering & Capital Projects

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ -	$ 33,814,717	**$ 40,384,454**	$ 6,569,737
Fringe Benefits	-	21,987,091	**24,259,374**	2,272,283
PERSONNEL SUBTOTAL	**-**	**55,801,808**	**64,643,828**	**8,842,020**
NON-PERSONNEL				
Supplies	$ -	$ 681,843	**$ 1,185,383**	$ 503,540
Contracts	-	2,470,613	**4,219,787**	1,749,174
Information Technology	-	2,602,403	**2,439,777**	(162,626)
Energy and Utilities	-	322,864	**359,242**	36,378
Other	-	690,751	**690,751**	-
Transfers Out	-	1,731,756	**2,136,647**	404,891
Capital Expenditures	-	64,726	**124,726**	60,000
Debt	-	473	**473**	-
NON-PERSONNEL SUBTOTAL	**-**	**8,565,429**	**11,156,786**	**2,591,357**
Total	**$ -**	**$ 64,367,237**	**$ 75,800,614**	**$ 11,433,377**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ -	$ 64,367,237	**$ 75,800,614**	$ 11,433,377
Total	**$ -**	**$ 64,367,237**	**$ 75,800,614**	**$ 11,433,377**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000011	Account Clerk	0.00	4.00	**4.00**	$31,491 -	$37,918	$ 141,120
20000012	Administrative Aide 1	0.00	1.00	**2.00**	36,962 -	44,533	86,140
20000024	Administrative Aide 2	0.00	3.00	**4.00**	42,578 -	51,334	189,043
20001140	Assistant Department Director	0.00	1.00	**1.00**	31,741 -	173,971	137,000
20001202	Assistant Deputy Director	0.00	2.00	**3.00**	23,005 -	137,904	290,908
20000070	Assistant Engineer-Civil	0.00	137.75	**177.75**	57,866 -	69,722	11,743,743
90000070	Assistant Engineer-Civil - Hourly	0.00	0.70	**1.05**	57,866 -	69,722	73,209
20000077	Assistant Engineer-Electrical	0.00	5.00	**6.00**	57,866 -	69,722	405,430
20000116	Assistant Engineer-Traffic	0.00	6.00	**7.00**	57,866 -	69,722	471,228
20000143	Associate Engineer-Civil	0.00	89.50	**100.00**	66,622 -	80,454	7,798,596
90000143	Associate Engineer-Civil - Hourly	0.00	0.35	**0.35**	66,622 -	80,454	28,159
20000150	Associate Engineer-Electrical	0.00	2.00	**2.00**	66,622 -	80,454	146,354
20000154	Associate Engineer-Mechanical	0.00	1.00	**2.00**	66,622 -	80,454	153,670
20000167	Associate Engineer-Traffic	0.00	4.00	**4.00**	66,622 -	80,454	321,816
20000119	Associate Management Analyst	0.00	11.00	**17.00**	54,059 -	65,333	995,382
90000119	Associate Management Analyst - Hourly	0.00	0.35	**0.35**	54,059 -	65,333	22,866
20000162	Associate Planner	0.00	5.00	**7.00**	56,722 -	68,536	464,489
20000649	Biologist 3	0.00	1.00	**1.00**	62,005 -	75,067	73,941
20000539	Clerical Assistant 2	0.00	6.00	**6.00**	29,931 -	36,067	192,713

Public Works - Engineering & Capital Projects

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
90000544	Clerical Assistant 2 - Hourly	0.00	0.85	**0.00**	29,931 - 36,067	-
20000545	Contracts Processing Clerk	0.00	4.00	**6.00**	32,968 - 39,811	230,781
20001168	Deputy Director	0.00	4.00	**4.00**	46,966 - 172,744	482,486
90001168	Deputy Director - Hourly	0.00	0.35	**0.00**	46,966 - 172,744	-
20000290	Information Systems Analyst 2	0.00	3.00	**4.00**	54,059 - 65,333	244,088
20000293	Information Systems Analyst 3	0.00	1.00	**1.00**	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	0.00	1.00	**1.00**	66,768 - 80,891	80,891
20000377	Information Systems Technician	0.00	1.00	**1.00**	42,578 - 51,334	50,307
20001018	Land Surveying Assistant	0.00	17.00	**23.00**	57,866 - 69,722	1,510,458
20001019	Land Surveying Associate	0.00	5.00	**6.00**	66,622 - 80,454	460,498
90001073	Management Intern - Hourly	0.00	5.50	**6.50**	24,274 - 29,203	172,253
20000669	Park Designer	0.00	4.00	**4.00**	66,664 - 80,496	318,362
20000680	Payroll Specialist 2	0.00	3.00	**3.00**	34,611 - 41,787	117,140
20000743	Principal Engineering Aide	0.00	54.50	**74.00**	50,003 - 60,549	4,272,331
90000743	Principal Engineering Aide - Hourly	0.00	0.35	**0.35**	50,003 - 60,549	21,192
20001187	Principal Planner	0.00	0.00	**1.00**	46,966 - 172,744	110,000
20000518	Principal Survey Aide	0.00	10.00	**13.00**	50,003 - 60,549	740,942
20000748	Principal Traffic Engineering Aide	0.00	1.00	**1.00**	50,003 - 60,549	57,309
90000748	Principal Traffic Engineering Aide - Hourly	0.00	0.00	**0.35**	50,003 - 60,549	21,192
20001222	Program Manager	0.00	1.00	**1.00**	46,966 - 172,744	110,000
20000760	Project Assistant	0.00	8.00	**18.00**	57,866 - 69,722	1,183,814
20000761	Project Officer 1	0.00	7.00	**7.00**	66,622 - 80,454	561,784
20000763	Project Officer 2	0.00	6.00	**6.00**	76,794 - 92,851	539,656
20000869	Senior Account Clerk	0.00	1.00	**1.00**	36,067 - 43,514	43,514
20000885	Senior Civil Engineer	0.00	25.00	**27.00**	76,794 - 92,851	2,452,527
90000885	Senior Civil Engineer - Hourly	0.00	0.35	**0.35**	76,794 - 92,851	32,498
20000927	Senior Clerk/Typist	0.00	3.00	**4.00**	36,067 - 43,514	162,906
90000400	Senior Drafting Aide - Hourly	0.00	0.35	**0.35**	44,429 - 53,706	18,797
20000900	Senior Engineering Aide	0.00	3.00	**4.00**	44,429 - 53,706	204,450
90000830	Senior Engineering Geologist - Hourly	0.00	0.35	**0.35**	76,794 - 92,851	32,498
20001014	Senior Land Surveyor	0.00	2.00	**2.00**	76,794 - 92,851	180,647
20000015	Senior Management Analyst	0.00	8.00	**9.00**	59,363 - 71,760	613,543
90000015	Senior Management Analyst - Hourly	0.00	0.35	**0.35**	59,363 - 71,760	25,116
20000918	Senior Planner	0.00	4.00	**4.00**	65,354 - 79,019	313,426
20000929	Senior Survey Aide	0.00	3.00	**3.00**	44,429 - 53,706	157,556
20000926	Senior Traffic Engineer	0.00	2.00	**2.00**	76,794 - 92,851	184,309
90000964	Student Engineer - Hourly	0.00	5.00	**5.50**	26,707 - 32,011	160,622
20000970	Supervising Management Analyst	0.00	3.00	**3.00**	66,768 - 80,891	242,049
21000177	Trainer	0.00	1.00	**0.00**	54,059 - 65,333	-
20000756	Word Processing Operator	0.00	5.00	**4.00**	31,491 - 37,918	149,776

Public Works - Engineering & Capital Projects

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Budgeted Vacancy Savings					(1,779,822)
	Engineering Geologist Pay					4,875
	Exceptional Performance Pay-Classified					5,486
	Landscape Architect Lic					36,222
	Overtime Budgeted					329,096
	Reg Pay For Engineers					1,595,702
	Termination Pay Annual Leave					125,610
FTE, Salaries, and Wages Subtotal		**0.00**	**484.60**	**596.60**		**$ 40,384,454**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ -	$ 291,471	$ 240,200	$ (51,271)
Flexible Benefits	-	3,332,378	4,739,097	1,406,719
Long-Term Disability	-	109,310	125,961	16,651
Medicare	-	465,352	564,754	99,402
Other Post-Employment Benefits	-	2,711,502	3,297,735	586,233
Retiree Medical Trust	-	6,875	30,655	23,780
Retirement 401 Plan	-	23,582	29,512	5,930
Retirement ADC	-	12,551,010	11,675,254	(875,756)
Retirement DROP	-	113,133	129,471	16,338
Risk Management Administration	-	423,318	589,019	165,701
Supplemental Pension Savings Plan	-	1,774,341	2,457,997	683,656
Unemployment Insurance	-	62,573	71,972	9,399
Workers' Compensation	-	122,246	307,747	185,501
Fringe Benefits Subtotal	**$ –**	**$ 21,987,091**	**$ 24,259,374**	**$ 2,272,283**
Total Personnel Expenditures			**$ 64,643,828**	

Public Works - Engineering & Capital Projects

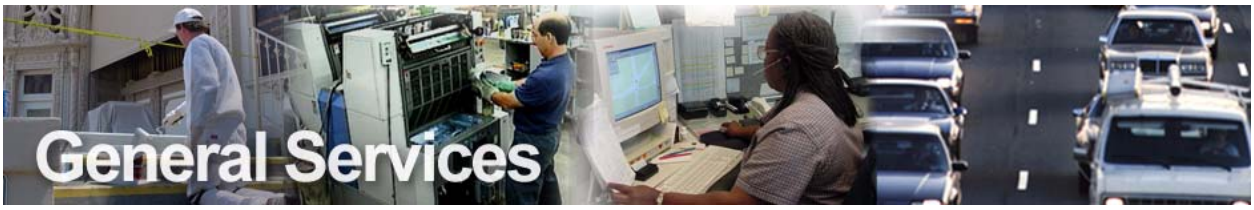
Revenue and Expense Statement (Non–General Fund)

Engineering & Capital Projects Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ –	$ –	$ (2,476,569)
TOTAL BALANCE AND RESERVES	**$ –**	**$ –**	**$ (2,476,569)**
REVENUE			
Charges for Current Services	$ –	$ 64,367,237	$ 75,800,614
TOTAL REVENUE	**$ –**	**$ 64,367,237**	**$ 75,800,614**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ –**	**$ 64,367,237**	**$ 73,324,045**
OPERATING EXPENSE			
Personnel Expenses	$ –	$ 33,814,717	$ 40,384,454
Fringe Benefits	–	21,987,091	24,259,374
Supplies	–	681,843	1,185,383
Contracts	–	2,470,613	4,219,787
Information Technology	–	2,602,403	2,439,777
Energy and Utilities	–	322,864	359,242
Other Expenses	–	690,751	690,751
Transfers Out	–	1,731,756	2,136,647
Capital Expenditures	–	64,726	124,726
Debt Expenses	–	473	473
TOTAL OPERATING EXPENSE	**$ –**	**$ 64,367,237**	**$ 75,800,614**
TOTAL EXPENSE	**$ –**	**$ 64,367,237**	**$ 75,800,614**
BALANCE	**$ –**	**$ –**	**$ (2,476,569) [1]**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ –**	**$ 64,367,237**	**$ 73,324,045**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

[1] The Engineering & Capital Projects Department will work with Financial Management and the Office of the City Comptroller to develop a mitigation plan for the projected negative fund balance in Fiscal Year 2016.

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Division Description

The Division's mission is:

> ***To proactively, systematically, and in an environmentally-responsible manner, maintain and enhance City capital assets, ensuring that they are safe, clean, and functional; provide customers with safe, economical, state-of-the-art, environmentally-friendly, and reliable fleet services delivered by highly-skilled professionals; and provide the highest quality of publishing services to customers in the most timely manner and at the lowest possible cost***

General Services is comprised of the following divisions:

Facilities

Facilities provides day-to-day maintenance and repair, modernization, and improvement services including preventive and scheduled maintenance, emergency repairs, deferred maintenance, and tenant improvements to over 1,600 structures. Deferred maintenance work includes re-roofing, replacing heating, ventilating, and air conditioning systems (HVAC), electrical repairs, and structural repairs.

Fleet Services

Fleet Services provides all City departments with motive equipment and comprehensive fleet management services. Support includes vehicle acquisition, fitting, maintenance and repair, the provision of parts and fuel, body repair, painting, metal fabrication, disposal services, machining, equipment rental, and operator training.

Publishing Services

Publishing Services is the City's full-service, in-house reproduction and graphics center. Publishing Services delivers full graphics services including design, offset press, high-volume copying, and product finishing. Publishing Services is responsible for the Convenience Copier Program and managing more than 560 multi-function copiers for departmental needs.

Administration

Administration provides information technology, budget, human resources and administrative support to the Public Works Department.

Goals and Objectives

The following goals and objectives represent the specific action plan for General Services:

Public Works - General Services

Facilities Division

Goal 1: Achieve a Comprehensive Facility Maintenance Level
Facilities Division is focused to ensure facilities and building systems provide a clean and productive environment. Service requests are handled by Work Control Center representatives who readily communicate to trade personnel for rapid responses. The Division will move towards accomplishing this goal by focusing on the following objectives:

- Perform routine facility occupant surveys
- Routinely inspect facilities
- Respond to all emergency repairs requests in an expedited manner to minimize operational outages

Goal 2: Proactively maintain and enhance City facilities
This program schedules inspection and routine maintenance to identify problems in advance of failure and to ensure the facility and related systems are in sound condition resulting in minimal interruptions to City operations. The Facilities Division will move towards accomplishing this goal by focusing on the following objectives:

- Develop and implement an effective preventative maintenance program for City facilities
- Provide ongoing condition assessments in support of General Fund facilities
- Utilize available resources effectively to maintain City facilities

Goal 3: Maintain a highly-motivated, well-trained, and stable workforce
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Provide appropriate trade-specific safety trainings
- Provide training that enhances performance and broadens workforce skills
- Establish and maintain an Apprenticeship Program
- Prepare for natural attrition when planning recruiting efforts
- Recognize and reward high-performing teams and employees

Goal 4: Develop and implement sustainability initiatives

- Support all energy efficient and sustainable programs
- Develop and provide training of energy efficient techniques

Fleet Services[1]

Goal 1: Minimize the environmental impact of the fleet
The Division will move toward accomplishing this goal by focusing on the following objectives:
Perform routine facility occupant surveys

- Perform routine facility occupant surveys
- Reduce overall vehicle emissions through the acquisition of environmentally-friendly vehicles
- Perform effective maintenance, inspection, and testing practices
- In cooperation with City departments, effectively monitor, report, and improve the utilization of City vehicles in accordance with the established utilization policy

Goal 2: Maintain a highly-motivated, well-trained, and stable workforce
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Develop and implement an effective preventative maintenance program for City facilities
- Provide appropriate position-specific safety trainings
- Provide training that enhances performance and broadens workforce skills
- Maintain and support the City's Apprenticeship Program
- Prepare for natural attrition when planning recruiting efforts

1 Fleet Services has been moved to the Internal Operations Branch.

- Recognize and reward high-performing teams and employees

Goal 3: Proactively maintain the City's fleet to achieve optimal usage and performance
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Provide timely and effective Preventative Maintenance services
- Reduce overall vehicle downtime
- Solicit and analyze vehicle user feedback

Goal 4: Develop and implement sustainability initiatives

- Support all energy efficient and sustainable programs
- Develop and provide training of energy efficient techniques

Publishing Services

Goal 1: Respond adeptly to City requirements for publishing services
The Division will move toward accomplishing this goal by focusing on the following objectives:

- Perform routine facility occupant surveys
- Effectively market the services available from Publishing Services to other City departments
- Provide timely and efficient publishing services
- Provide employee training and equipment to keep pace with the City's reprographic needs

Service Efforts and Accomplishments

During Fiscal Year 2015, the Facilities Division completed a range of maintenance and repair projects citywide and responded to hundreds of emergency repair calls. Additionally, Facilities completed various improvements at city-owned and leased facilities including:

- Completed over 500 facilities condition assessments
- Completed the roof replacement at Montgomery Airport and Balboa Park Chess Club
- Finished painting projects at Balboa Park and Ocean Beach Library
- Implemented energy efficiency lighting upgrades at museums in Balboa Park
- Installed an energy saving HVAC unit at the Malcolm X Library
- Performed HVAC replacements at Montgomery Airport and Engineering & Capital Projects Field Office
- Completed boiler replacement at Clairemont Pool

Public Works - General Services

Fleet Services[1]

The Fleet Services Division continued implementing the Most Efficient Government Organization (MEGO) employees' winning proposal. The MEGO proposal will result in savings of approximately $4.0 million per year over the five-year term when completed. In Fiscal Year 2015, all labor negotiations items were completed, a vehicle parts provider contract was established, work location assignments were finalized, additional approved service contracts were established, and an assessment was completed on the Fleet Focus software identifying additional system requirements . A new business model was established for the acquisition and distribution of vehicle maintenance parts and supplies.

The Vehicle Acquisition Program procured approximately 395 replacement and 24 additional vehicles in Fiscal Year 2015, resulting in significantly reduction of over-age and over-mileage vehicles, particularly in the Police and Fire-Rescue departments. Fleet Services is also acquiring a new cliff rescue vehicle for the Fire-Rescue Department.

Publishing Services

Publishing Services continues to support all publishing needs by managing the Convenience Copier Program and providing quick copy, offset press, graphic design, and individual printing projects. Publishing Services completes approximately 4,000 work orders per year and maintains a customer satisfaction rate in excess of 99 percent.

1 Fleet Services has been moved to the Internal Operations Branch.

Key Performance Indicators - Facilities

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Number of Service Work Orders completed	10,000	10,217	10,300	10,300
2. Increase Preventative Maintenance activities of overall maintenance activities	18%	23%	25%	30%
3. Respond to and resolve urgent service requests within 3 hours	90%	100%	93%	95%

Managed Competition Performance Measures - Fleet

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Completion of scheduled preventive maintenance on time	N/A[1]	N/A[1]	9.0 days	9.0 days
2. Maintain availability of Priority 1 vehicles[2]	N/A[1]	N/A[1]	99.0%	99.0%
3. Completion of maintenance needs within one day	N/A[1]	N/A[1]	98.0%	98.0%

1. The MEGO was not fully implemented until Fiscal Year 2016 and information not known at that time for Fiscal Year 2014.
2. As defined by each City department's fleet inventory based on critical operational needs.

Managed Competition Performance Measures - Publishing

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Standard job turn-around times of approximately 80% within 10 days	9 days	8 days	8 days	9 days
2. Up-time for convenience copiers of 99%	99.0%	99.2%	99.3%	99.0%
3. Customer satisfaction rates of 98%	98.0%	100.0%	99.0%	98.0%

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Public Works - General Services

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	302.50	317.50	**354.50**	37.00
Personnel Expenditures	$ 30,706,855	$ 29,597,573	**$ 32,489,653**	$ 2,892,080
Non-Personnel Expenditures	57,876,519	62,870,253	**77,971,421**	15,101,168
Total Department Expenditures	**$ 88,583,375**	**$ 92,467,826**	**$ 110,461,074**	**$ 17,993,248**
Total Department Revenue	**$ 88,475,842**	**$ 84,628,643**	**$ 79,967,280**	**$ (4,661,363)**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	$ 1,152,622	$ 1,030,270	**$ 1,443,379**	$ 413,109
Facilities	14,680,980	16,715,068	**23,002,369**	6,287,301
Total	**$ 15,833,602**	**$ 17,745,338**	**$ 24,445,748**	**$ 6,700,410**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Administration	7.00	7.00	**10.00**	3.00
Facilities	116.00	123.00	**141.00**	18.00
Total	**123.00**	**130.00**	**151.00**	**21.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to Facilities CIP Addition of non-personnel expenditures related to the transfer to the Capital Improvements Program (CIP) for the Facilities Annual Allocation.	0.00	$ 3,564,086	$ -
Facilities Maintenance Positions Addition of 16.00 FTE positions and associated non-personnel expenditures to increase the facilities maintenance and repair service levels.	16.00	1,711,556	-
Enterprise Asset Management Adjustment Addition of non-personnel expenditures and revenue associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	1,196,509	265,190
Facilities Condition/Needs Assessment Addition of non-personnel expenditures to conduct a condition/needs assessment of City facilities.	0.00	1,100,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	445,724	-

Public Works - General Services

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Additions for Administration Support Unit Addition of 1.00 Program Manager, 1.00 Assistant Trainer, and associated revenue to provide centralized budget, human resources and information technology functions to the department.	2.00	210,625	177,000
Addition of Project Assistants Addition of 2.00 Project Assistants to support the Facilities Division.	2.00	160,625	-
Apprenticeship Program Addition of 2.00 Apprentice 1-Refrigeration Mechanic and 1.00 Apprentice 1-Electrician, and associated non-personnel expenditures for the Apprenticeship Program.	2.00	134,950	-
Public Works Administration Support Transfer Transfer of 1.00 Trainer from the Public Works - Engineering & Capital Projects Department to the Public Works - General Services Department due to a re-organization of administration support unit.	1.00	119,617	-
Harbor Drive Pedestrian Bridge Security Addition of non-personnel expenditures for security services at the Harbor Drive Pedestrian Bridge Elevator.	0.00	50,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	49,784	-
Transfer of Custodian 2 Transfer of 1.00 Custodian 2 from the Environmental Services Department to the Public Works - General Services Department to collect recycling bins in City buildings.	1.00	47,381	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(108,655)	-
Fleet Services Operations Transfer Transfer of 1.00 Supervising Management Analyst and 1.00 Information Systems Analyst 4 from Public Works-General Services to the Public Works-General Services Fleet division, and transfer of 1.00 Associate Management Analyst from Public Works - General Services Fleet Division to Public Works General Services due to a reorganization of the administration support unit.	(1.00)	(216,435)	-
Transfer of Engineers Transfer of 1.00 Associate Engineer-Civil and 1.00 Assistant Engineer-Civil from the Public Works - General Services Department to the Public Works - Engineering & Capital Projects Department for facilities condition assessments.	(2.00)	(265,357)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(1,500,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(650,000)
Total	**21.00**	**$ 6,700,410**	**$ (207,810)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 5,998,128	$ 6,576,311	**$ 7,637,244**	$ 1,060,933
Fringe Benefits	4,146,036	4,677,677	**4,694,571**	16,894
PERSONNEL SUBTOTAL	**10,144,164**	**11,253,988**	**12,331,815**	**1,077,827**
NON-PERSONNEL				
Supplies	$ 1,732,734	$ 1,633,083	**$ 1,919,637**	$ 286,554
Contracts	2,478,817	3,468,710	**3,204,850**	(263,860)
Information Technology	294,318	194,051	**243,835**	49,784
Energy and Utilities	834,570	893,194	**1,068,339**	175,145
Other	4,723	7,500	**7,500**	-
Transfers Out	344,275	264,812	**5,324,772**	5,059,960
Capital Expenditures	-	30,000	**345,000**	315,000
NON-PERSONNEL SUBTOTAL	**5,689,438**	**6,491,350**	**12,113,933**	**5,622,583**
Total	**$ 15,833,602**	**$ 17,745,338**	**$ 24,445,748**	**$ 6,700,410**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 2,808,094	$ 3,881,596	**$ 3,673,786**	$ (207,810)
Other Revenue	14,022	-	**-**	-
Rev from Money and Prop	(20)	-	**-**	-
Total	**$ 2,822,095**	**$ 3,881,596**	**$ 3,673,786**	**$ (207,810)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	**2.00**	$31,491 - $37,918	$ 75,267
20000012	Administrative Aide 1	1.00	1.00	**1.00**	36,962 - 44,533	44,533
20000024	Administrative Aide 2	1.00	1.00	**1.00**	42,578 - 51,334	51,334
20000241	Apprentice 1-Electrician (5 Yr)	0.00	0.00	**1.00**	32,427 - 43,243	32,427
20000245	Apprentice 1-Refrigeration Mechanic	0.00	0.00	**1.00**	32,427 - 43,243	32,427
20000070	Assistant Engineer-Civil	1.00	1.00	**0.00**	57,866 - 69,722	-
91000175	Assistant Trainer - Hourly	0.00	0.00	**1.00**	44,470 - 54,059	49,067
20000143	Associate Engineer-Civil	1.00	1.00	**0.00**	66,622 - 80,454	-
20000119	Associate Management Analyst	0.00	0.00	**1.00**	54,059 - 65,333	54,059

Public Works - General Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000201	Building Maintenance Supervisor	6.00	6.00	**6.00**	61,859 - 74,797	443,195
20000224	Building Service Technician	17.00	17.00	**12.00**	33,322 - 39,666	465,229
20000202	Building Supervisor	1.00	1.00	**1.00**	39,770 - 47,736	44,977
20000234	Carpenter	12.00	14.00	**16.00**	43,451 - 52,000	775,710
20000235	Carpenter Supervisor	0.00	1.00	**1.00**	49,192 - 59,571	49,192
20000617	Construction Estimator	3.00	2.00	**2.00**	53,706 - 64,958	127,886
20000354	Custodian 2	9.00	9.00	**13.00**	26,250 - 31,242	388,104
20000355	Custodian 3	0.00	0.00	**1.00**	28,725 - 33,966	28,725
20001101	Department Director	1.00	1.00	**1.00**	59,155 - 224,099	170,000
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 - 172,744	120,000
20000408	Electrician	13.00	13.00	**15.00**	47,091 - 56,534	817,511
20000413	Electrician Supervisor	0.00	1.00	**1.00**	53,706 - 64,958	57,246
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	51,876
20000499	Heating Technician	3.00	2.00	**2.00**	47,091 - 56,534	112,220
20000500	Heating, Ventilation, and Air Conditioning Supervisor	0.00	1.00	**2.00**	53,706 - 64,958	118,664
20000290	Information Systems Analyst 2	1.00	1.00	**1.00**	54,059 - 65,333	65,333
20000998	Information Systems Analyst 4	1.00	1.00	**0.00**	66,768 - 80,891	-
20000377	Information Systems Technician	1.00	1.00	**1.00**	42,578 - 51,334	51,334
20000613	Locksmith	2.00	2.00	**2.00**	44,221 - 52,853	103,208
20000667	Painter	7.00	9.00	**14.00**	41,600 - 49,962	640,003
20000668	Painter Supervisor	0.00	1.00	**1.00**	47,382 - 57,262	57,262
20000680	Payroll Specialist 2	1.00	1.00	**1.00**	34,611 - 41,787	41,787
20000709	Plasterer	2.00	1.00	**2.00**	45,490 - 54,538	98,517
20000711	Plumber	11.00	11.00	**11.00**	47,091 - 56,534	607,393
20000713	Plumber Supervisor	0.00	1.00	**1.00**	53,706 - 64,958	60,450
20001222	Program Manager	0.00	0.00	**1.00**	46,966 - 172,744	115,000
20000760	Project Assistant	0.00	0.00	**2.00**	57,866 - 69,722	115,731
20000833	Refrigeration Mechanic	7.00	10.00	**14.00**	47,091 - 56,534	709,748
20000842	Roofer	6.00	5.00	**6.00**	39,666 - 47,528	259,036
20000847	Safety Officer	1.00	1.00	**1.00**	57,907 - 69,930	69,930
20000223	Senior Building Maintenance Supervisor	1.00	0.00	**0.00**	76,918 - 93,018	-
20000222	Senior Building Maintenance Supervisor	1.00	1.00	**1.00**	76,918 - 93,018	93,018
20000826	Senior Locksmith	1.00	1.00	**1.00**	46,446 - 55,578	55,578
20000015	Senior Management Analyst	1.00	1.00	**1.00**	59,363 - 71,760	71,760
20000966	Senior Refrigeration Mechanic	3.00	4.00	**5.00**	49,462 - 59,384	276,185
20000950	Stock Clerk	1.00	0.00	**0.00**	30,056 - 36,275	-
20000313	Supervising Department Human Resources Analyst	1.00	1.00	**1.00**	66,768 - 80,891	80,891
20000970	Supervising Management Analyst	1.00	1.00	**0.00**	66,768 - 80,891	-
21000177	Trainer	0.00	0.00	**1.00**	54,059 - 65,333	65,333
20000756	Word Processing Operator	1.00	1.00	**0.00**	31,491 - 37,918	-

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Budgeted Vacancy Savings					(254,945)
	Night Shift Pay					1,562
	Overtime Budgeted					132,948
	Termination Pay Annual Leave					10,533
FTE, Salaries, and Wages Subtotal		**123.00**	**130.00**	**151.00**		**$ 7,637,244**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 25,524	$ 25,839	$ 21,546	$ (4,293)
Flexible Benefits	702,175	899,213	1,186,976	287,763
Insurance	1,405	-	-	-
Long-Term Disability	46,757	22,090	24,645	2,555
Medicare	83,091	90,388	105,610	15,222
Other Post-Employment Benefits	693,948	758,250	861,840	103,590
Retiree Medical Trust	3,801	3,437	8,513	5,076
Retirement 401 Plan	9,693	9,779	8,975	(804)
Retirement ADC	1,907,356	2,115,433	1,593,567	(521,866)
Retirement DROP	25,794	22,700	30,554	7,854
Retirement Offset Contribution	55	-	-	-
Risk Management Administration	103,297	118,375	153,936	35,561
Supplemental Pension Savings Plan	298,507	313,595	476,311	162,716
Unemployment Insurance	16,040	12,642	14,093	1,451
Workers' Compensation	228,594	285,936	208,005	(77,931)
Fringe Benefits Subtotal	**$ 4,146,036**	**$ 4,677,677**	**$ 4,694,571**	**$ 16,894**
Total Personnel Expenditures			**$ 12,331,815**	

Fleet Services Operating Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fleet Services	$ 49,248,811	$ 50,837,774	**$ 51,245,753**	$ 407,979
Total	**$ 49,248,811**	**$ 50,837,774**	**$ 51,245,753**	**$ 407,979**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fleet Services	169.50	177.50	**193.50**	16.00
Total	**169.50**	**177.50**	**193.50**	**16.00**

Public Works - General Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	$ 537,512	$ -
Fleet Technicians Addition Addition of 2.00 Master Fleet Technicians, 4.00 Fleet Technicians, and non-personnel expenditures to meet increased service levels.	6.00	387,812	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	299,153	-
Fleet Services Operations Administrative Support Addition of 1.00 Program Manger, 1.00 Information System Analyst 3, and associated non-personnel expenditures for administrative support.	2.00	221,225	-
Fleet Services Operations Transfer Transfer of 1.00 Supervising Management Analyst and 1.00 Information Systems Analyst 4 from Public Works-General Services to the Public Works-General Services Fleet division, and transfer of 1.00 Associate Management Analyst from Public Works - General Services Fleet Division to Public Works General Services due to a reorganization of the administration support unit.	1.00	216,435	-
Apprenticeship Program Addition of 2.00 Apprentice 2-Fleet Technicians and associated non-personnel expenditures for the Apprenticeship Program.	2.00	126,893	-
Heavy Tire Maintenance Addition of 2.00 Motive Service Technicians and associated non-personnel expenditures for heavy tire maintenance.	2.00	123,630	-
Welding Services Support Addition of 1.00 Welder and associated revenue to meet increased customer demand for non-vehicle welding services.	1.00	70,423	81,076
Car Wash Debris Hauling Addition of 1.00 Assistant Fleet Technician and associated non-personnel expenditures for car wash debris hauling.	1.00	64,216	-
Downtown Automated Rental Pool Addition of 1.00 Fleet Attendant and associated non-personnel expenditures for the downtown automated rental pool.	1.00	52,502	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(61,832)	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Fuel Adjustments Reduction of non-personnel expenditures and associated revenue for gasoline and other motor fuels.	0.00	(737,039)	(737,039)
Fire Apparatus Vehicles Reduction of non-personnel expenditures and associated revenue as a result of the end of the fire apparatus lease.	0.00	(892,951)	(892,951)
Revised Revenue Adjustment to reflect Fiscal Year 2016 Revenue Projections.	0.00	-	1,327,455
Total	**16.00**	**$ 407,979**	**$ (221,459)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 11,447,094	$ 10,009,494	**$ 11,264,566**	$ 1,255,072
Fringe Benefits	8,314,525	7,486,588	**8,020,467**	533,879
PERSONNEL SUBTOTAL	**19,761,619**	**17,496,082**	**19,285,033**	**1,788,951**
NON-PERSONNEL				
Supplies	$ 8,463,997	$ 8,408,951	**$ 8,445,890**	$ 36,939
Contracts	4,509,788	8,041,850	**7,037,830**	(1,004,020)
Information Technology	382,170	768,771	**1,067,924**	299,153
Energy and Utilities	15,202,161	14,991,690	**14,511,655**	(480,035)
Other	7,512	-	**-**	-
Transfers Out	708,818	753,885	**524,508**	(229,377)
Capital Expenditures	80,916	107,620	**107,620**	-
Debt	131,830	268,925	**265,293**	(3,632)
NON-PERSONNEL SUBTOTAL	**29,487,192**	**33,341,692**	**31,960,720**	**(1,380,972)**
Total	**$ 49,248,811**	**$ 50,837,774**	**$ 51,245,753**	**$ 407,979**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 52,463,624	$ 49,041,283	**$ 49,712,775**	$ 671,492
Other Revenue	350,602	295,000	**295,000**	-
Rev from Money and Prop	15,802	-	**-**	-
Transfers In	1,092,951	892,951	**-**	(892,951)
Total	**$ 53,922,979**	**$ 50,229,234**	**$ 50,007,775**	**$ (221,459)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	**2.00**	$31,491 - $37,918	$ 62,982
20000254	Apprentice 2-Fleet Technician	0.00	0.00	**2.00**	38,085 - 48,235	76,170
20000088	Assistant Engineer-Mechanical	1.00	1.00	**1.00**	57,866 - 69,722	69,722
20000443	Assistant Fleet Technician	24.00	24.00	**25.00**	36,587 - 43,618	1,073,083
20000154	Associate Engineer-Mechanical	1.00	1.00	**1.00**	66,622 - 80,454	80,454

Public Works - General Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
20000119	Associate Management Analyst	1.50	1.50	**0.50**	54,059 -	65,333	27,030
20000193	Body and Fender Mechanic	5.00	5.00	**5.00**	44,366 -	53,206	266,030
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 -	172,744	118,000
20000438	Equipment Painter	2.00	2.00	**2.00**	44,366 -	53,206	106,412
20000433	Equipment Trainer	1.00	1.00	**1.00**	47,570 -	57,533	56,382
21000191	Fleet Attendant	0.00	1.00	**2.00**	30,534 -	36,296	61,068
20000774	Fleet Manager	3.00	3.00	**3.00**	76,773 -	93,018	279,054
20000183	Fleet Parts Buyer	1.00	2.00	**2.00**	44,637 -	54,059	108,118
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	**1.00**	51,355 -	62,442	62,442
20000062	Fleet Repair Supervisor	7.00	7.00	**7.00**	62,421 -	75,525	528,675
21000195	Fleet Team Leader	8.00	10.00	**10.00**	50,003 -	61,402	611,140
20000420	Fleet Technician	70.00	70.00	**74.00**	44,366 -	53,206	3,884,206
20000293	Information Systems Analyst 3	0.00	0.00	**1.00**	59,363 -	71,760	59,363
20000998	Information Systems Analyst 4	0.00	0.00	**1.00**	66,768 -	80,891	80,891
20000618	Machinist	1.00	1.00	**1.00**	46,134 -	55,266	46,134
20000439	Master Fleet Technician	12.00	17.00	**19.00**	47,715 -	57,158	1,057,673
20000644	Metal Fabrication Supervisor	2.00	2.00	**2.00**	54,309 -	65,666	130,347
20000445	Motive Service Technician	0.00	0.00	**2.00**	34,195 -	40,976	68,390
20000680	Payroll Specialist 2	1.00	1.00	**1.00**	34,611 -	41,787	41,787
20001222	Program Manager	0.00	0.00	**1.00**	46,966 -	172,744	100,000
20000847	Safety Officer	1.00	1.00	**1.00**	57,907 -	69,930	69,930
20000015	Senior Management Analyst	1.00	1.00	**1.00**	59,363 -	71,760	71,760
20000951	Stock Clerk	0.00	7.00	**7.00**	30,056 -	36,275	241,487
20000950	Stock Clerk	7.00	0.00	**0.00**	30,056 -	36,275	-
20000955	Storekeeper 1	3.00	3.00	**3.00**	34,611 -	41,517	110,739
20000970	Supervising Management Analyst	0.00	0.00	**1.00**	66,768 -	80,891	80,891
20001051	Utility Worker 1	2.00	1.00	**1.00**	30,534 -	36,296	36,296
20001056	Vehicle and Fuel Clerk	2.00	2.00	**2.00**	31,491 -	37,918	75,836
20001058	Welder	9.00	9.00	**10.00**	44,366 -	53,206	523,220
	ASE Cert						52,832
	ASE Damage Estimate						936
	ASE Master Cert						214,539
	Class B						65,520
	Collision Repair Cert						3,640
	Exceptional Performance Pay-Classified						3,000
	Night Shift Pay						153,595
	Overtime Budgeted						400,000
	Plant/Tank Vol Cert Pay						22,656
	Termination Pay Annual Leave						64,144
	Welding Certification						17,992
FTE, Salaries, and Wages Subtotal		**169.50**	**177.50**	**193.50**			**$ 11,264,566**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 19,964	$ 16,694	$ 18,500	$ 1,806
Flexible Benefits	1,239,032	1,331,279	1,652,164	320,885
Long-Term Disability	78,635	31,480	33,782	2,302
Medicare	148,337	127,016	143,960	16,944
Other Post-Employment Benefits	1,174,379	1,079,748	1,161,090	81,342
Retiree Medical Trust	2,399	1,517	5,164	3,647
Retirement 401 Plan	8,954	6,071	8,985	2,914
Retirement ADC	4,218,560	3,674,685	3,621,767	(52,918)
Retirement DROP	45,665	39,339	49,425	10,086
Retirement Offset Contribution	134	-	-	-
Risk Management Administration	174,582	168,566	207,386	38,820
Supplemental Pension Savings Plan	592,300	490,813	628,441	137,628
Unemployment Insurance	26,949	18,033	19,287	1,254
Workers' Compensation	584,636	501,347	470,516	(30,831)
Fringe Benefits Subtotal	**$ 8,314,525**	**$ 7,486,588**	**$ 8,020,467**	**$ 533,879**
Total Personnel Expenditures			**$ 19,285,033**	

Fleet Services Replacement Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fleet Services	$ 20,208,281	$ 20,663,453	**$ 31,090,607**	$ 10,427,154
Total	**$ 20,208,281**	**$ 20,663,453**	**$ 31,090,607**	**$ 10,427,154**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Vehicle Purchases Addition of non-personnel expenditures to reflect vehicle cash replacement funding estimates.	0.00	$ 11,210,427	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(783,273)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(4,232,094)
Total	**0.00**	**$ 10,427,154**	**$ (4,232,094)**

Public Works - General Services

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ 541,756	$ -	**$ -**	$ -
Contracts	742,397	-	**-**	-
Other	670,666	-	**-**	-
Capital Expenditures	10,972,549	11,827,455	**23,037,882**	11,210,427
Debt	7,280,913	8,835,998	**8,052,725**	(783,273)
NON-PERSONNEL SUBTOTAL	**20,208,281**	**20,663,453**	**31,090,607**	**10,427,154**
Total	**$ 20,208,281**	**$ 20,663,453**	**$ 31,090,607**	**$ 10,427,154**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 21,789,177	$ 22,177,062	**$ 17,944,968**	$ (4,232,094)
Other Revenue	1,335,580	2,000,000	**2,000,000**	-
Transfers In	5,168,369	3,119,490	**3,119,490**	-
Total	**$ 28,293,126**	**$ 27,296,552**	**$ 23,064,458**	**$ (4,232,094)**

Publishing Services Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Publishing Services	$ 3,292,680	$ 3,221,261	**$ 3,678,966**	$ 457,705
Total	**$ 3,292,680**	**$ 3,221,261**	**$ 3,678,966**	**$ 457,705**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Publishing Services	10.00	10.00	**10.00**	0.00
Total	**10.00**	**10.00**	**10.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 270,209	$ -
Enterprise Asset Management Adjustment Addition of non-personnel expenditures associated with the SAP Enterprise Asset Management (EAM) Project.	0.00	148,563	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	47,515	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	25,302	-
Publishing Services Managed Competition Inflation Addition of non-personnel expenditures to reflect the approved Fiscal Year 2016 bid level for the Publishing Services Managed Competition.	0.00	11,016	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(44,900)	-
Total	**0.00**	**$ 457,705**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 428,786	$ 470,874	**$ 480,488**	$ 9,614
Fringe Benefits	372,287	376,629	**392,317**	15,688
PERSONNEL SUBTOTAL	**801,072**	**847,503**	**872,805**	**25,302**
NON-PERSONNEL				
Supplies	$ 397,768	$ 318,861	**$ 329,914**	$ 11,053
Contracts	1,921,091	1,868,891	**1,824,463**	(44,428)
Information Technology	32,195	38,310	**308,519**	270,209
Energy and Utilities	79,017	96,805	**121,074**	24,269
Other	315	-	**-**	-
Transfers Out	61,222	46,398	**217,699**	171,301
Debt	-	4,493	**4,492**	(1)
NON-PERSONNEL SUBTOTAL	**2,491,608**	**2,373,758**	**2,806,161**	**432,403**
Total	**$ 3,292,680**	**$ 3,221,261**	**$ 3,678,966**	**$ 457,705**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 3,430,194	$ 3,221,261	**$ 3,221,261**	$ -
Other Revenue	5,082	-	**-**	-
Rev from Money and Prop	2,367	-	**-**	-
Total	**$ 3,437,642**	**$ 3,221,261**	**$ 3,221,261**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	**1.00**	$31,491 - $37,918	$ 37,918
20000024	Administrative Aide 2	1.00	1.00	**1.00**	42,578 - 51,334	48,458
20000191	Bindery Worker 2	1.00	0.00	**0.00**	28,870 - 34,133	-

Public Works - General Services

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000487	Graphic Designer	2.00	2.00	**2.00**	43,264 - 51,979	103,958
20000752	Print Shop Supervisor	1.00	1.00	**1.00**	57,158 - 68,120	68,120
21000193	Publishing Specialist 2	1.00	2.00	**2.00**	31,782 - 37,627	69,409
20000912	Senior Offset Press Operator	2.00	2.00	**2.00**	38,106 - 45,344	90,688
21000194	Senior Publishing Specialist	1.00	1.00	**1.00**	36,962 - 44,533	42,475
	Overtime Budgeted					19,462
FTE, Salaries, and Wages Subtotal		**10.00**	**10.00**	**10.00**		**$ 480,488**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 2,498	$ 2,539	$ 2,585	$ 46
Flexible Benefits	57,947	71,390	81,805	10,415
Long-Term Disability	3,363	1,552	1,517	(35)
Medicare	5,045	5,364	5,483	119
Other Post-Employment Benefits	58,310	60,660	59,850	(810)
Retiree Medical Trust	103	86	185	99
Retirement ADC	203,602	196,603	192,921	(3,682)
Retirement Offset Contribution	18	-	-	-
Risk Management Administration	8,656	9,470	10,690	1,220
Supplemental Pension Savings Plan	21,760	22,401	25,250	2,849
Unemployment Insurance	1,153	888	867	(21)
Workers' Compensation	9,832	5,676	11,164	5,488
Fringe Benefits Subtotal	**$ 372,287**	**$ 376,629**	**$ 392,317**	**$ 15,688**
Total Personnel Expenditures			**$ 872,805**	

Revenue and Expense Statement (Non–General Fund)

Fleet Services Operating Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 1,821,560	$ 6,830,732	$ 4,752,456
Continuing Appropriation - CIP	982,695	713,000	2,317,028
TOTAL BALANCE AND RESERVES	**$ 2,804,255**	**$ 7,543,732**	**$ 7,069,484**
REVENUE			
Charges for Current Services	$ 52,463,624	$ 49,041,283	$ 49,712,775
Fleet Operations Usage Charges	*35,739,512*	*32,357,645*	*33,685,100*
Fleet Operations Special Shop Services	*22,653*	*500,000*	*500,000*
Fleet Operations Equipment Damage Repair	*–*	*315,000*	*396,076*
Fleet Operations Pool Rental	*1,640,622*	*1,200,000*	*1,200,000*
Fleet Operations Fittings/Modifications	*–*	*180,000*	*180,000*
Gasoline Surcharge	*13,597,214*	*14,408,638*	*13,671,599*
Reimbursements Between Funds/Dept	*1,463,623*	*80,000*	*80,000*
Other Revenue	350,602	295,000	295,000
Warranty Repair Reimbursements	*46,528*	*75,000*	*75,000*
Expenditure Refund of Prior Year	*7,539*	*140,000*	*140,000*
Individual Comp Insurance	*–*	*30,000*	*30,000*
Sale of Discarded Materials	*16,770*	*50,000*	*50,000*
Miscellaneous Revenues	*1,000*	*–*	*–*
Refunds SPSP Forfeitures Terminations	*40,466*	*–*	*–*
P-card Rebate	*–*	*–*	*–*
Vehicle/Accident Cost Recoveries	*238,299*	*–*	*–*
Revenue from Use of Money and Property	15,802	–	–
Transfers In	1,092,951	892,951	–
TOTAL REVENUE	**$ 53,922,979**	**$ 50,229,234**	**$ 50,007,775**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 56,727,233**	**$ 57,772,966**	**$ 57,077,259**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ –	$ 1,654,028	$ –
TOTAL CIP EXPENSE	**$ –**	**$ 1,654,028**	**$ –**
OPERATING EXPENSE			
Personnel Expenses	$ 11,447,094	$ 10,009,494	$ 11,264,566
Fringe Benefits	8,314,525	7,486,588	8,020,467
Supplies	8,463,997	8,408,951	8,445,890
Contracts	4,509,788	8,041,850	7,037,830
Information Technology	382,170	768,771	1,067,924
Energy and Utilities	15,202,161	14,991,690	14,511,655
Other Expenses	7,512	–	–
Transfers Out	708,818	753,885	524,508
Capital Expenditures	80,916	107,620	107,620

Public Works - General Services

Revenue and Expense Statement (Non–General Fund)

Fleet Services Operating Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
Debt Expenses	131,830	268,925	265,293
TOTAL OPERATING EXPENSE	**$ 49,248,811**	**$ 50,837,774**	**$ 51,245,753**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ –	$ –	$ 1,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ –**	**$ –**	**$ 1,000,000**
TOTAL EXPENSE	**$ 49,248,811**	**$ 52,491,802**	**$ 52,245,753**
RESERVES			
Continuing Appropriation - CIP	$ 713,000	$ 713,000	$ 1,317,028
TOTAL RESERVES	**$ 713,000**	**$ 713,000**	**$ 1,317,028**
BALANCE	**$ 6,765,422**	**$ 4,568,164**	**$ 3,514,478**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 56,727,233**	**$ 57,772,966**	**$ 57,077,259**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Revenue and Expense Statement (Non–General Fund)

Fleet Services Replacement Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 13,290,032	$ 10,910,406	$ 14,903,983
Continuing Appropriation - Operating	33,623,056	35,956,055	25,956,055
TOTAL BALANCE AND RESERVES	**$ 46,913,088**	**$ 46,866,461**	**$ 40,860,038**
REVENUE			
Charges for Current Services	$ 21,789,177	$ 22,177,062	$ 17,944,968
Fleet Operations Assignment Charge	*21,789,177*	*22,177,062*	*17,944,968*
Other Revenue	1,335,580	2,000,000	2,000,000
Sale of Equipment/Material Fuel	*1,334,307*	*2,000,000*	*2,000,000*
Other	*1,272*	–	–
Transfers In	5,168,369	3,119,490	3,119,490
Transfers in from Other Governmental Funds	*3,837,641*	*2,474,167*	*3,119,490*
Transfers in from Other Funds	*1,330,728*	*645,323*	–
TOTAL REVENUE	**$ 28,293,126**	**$ 27,296,552**	**$ 23,064,458**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 75,206,214**	**$ 74,163,013**	**$ 63,924,496**
OPERATING EXPENSE			
Supplies	$ 541,756	$ –	$ –
Contracts	742,397	–	–
Other Expenses	670,666	–	–
Capital Expenditures	10,972,549	11,827,455	23,037,882
Capital Expenditures - Vehicles	*10,972,549*	–	*23,037,882*
Acquisition and Fitting	–	*11,827,455*	–
Debt Expenses	7,280,913	8,835,998	8,052,725
Capital Lease Payments - Interest	*599,016*	–	*676,378*
Capital Lease Payments - Principal	*6,681,897*	–	*7,376,347*
Equipment Vehicle Financing Program	–	*8,835,998*	–
TOTAL OPERATING EXPENSE	**$ 20,208,281**	**$ 20,663,453**	**$ 31,090,607**
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	$ –	$ –	$ 10,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ –**	**$ –**	**$ 10,000,000**
TOTAL EXPENSE	**$ 20,208,281**	**$ 20,663,453**	**$ 41,090,607**
RESERVES			
Continuing Appropriation - Operating	$ 33,623,056	$ 35,956,055	$ 15,956,055
TOTAL RESERVES	**$ 33,623,056**	**$ 35,956,055**	**$ 15,956,055**
BALANCE	**$ 21,374,876**	**$ 17,543,505**	**$ 6,877,834**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 75,206,214**	**$ 74,163,013**	**$ 63,924,496**

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Public Works - General Services

Revenue and Expense Statement (Non–General Fund)

Publishing Services Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 321,035	$ 466,693	$ 529,453
TOTAL BALANCE AND RESERVES	**$ 321,035**	**$ 466,693**	**$ 529,453**
REVENUE			
Charges for Current Services	$ 3,430,194	$ 3,221,261	$ 3,221,261
Citywide Photocopy Program	*1,386,120*	*1,254,237*	*1,254,237*
Press Operations	*2,043,060*	*1,967,024*	*1,967,024*
Reimbursements Between Funds/Depts	*1,014*	–	–
Other Revenue	5,082	–	–
Revenue from Use of Money and Property	2,367	–	–
TOTAL REVENUE	**$ 3,437,642**	**$ 3,221,261**	**$ 3,221,261**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 3,758,678**	**$ 3,687,954**	**$ 3,750,714**
OPERATING EXPENSE			
Personnel Expenses	$ 428,786	$ 470,874	$ 480,488
Fringe Benefits	372,287	376,629	392,317
Supplies	397,768	318,861	329,914
Contracts	1,921,091	1,868,891	1,824,463
Information Technology	32,195	38,310	308,519
Energy and Utilities	79,017	96,805	121,074
Other Expenses	315	–	–
Transfers Out	61,222	46,398	217,699
Debt Expenses	–	4,493	4,492
TOTAL OPERATING EXPENSE	**$ 3,292,680**	**$ 3,221,261**	**$ 3,678,966**
TOTAL EXPENSE	**$ 3,292,680**	**$ 3,221,261**	**$ 3,678,966**
BALANCE	**$ 465,998**	**$ 466,693**	**$ 71,748**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 3,758,678**	**$ 3,687,954**	**$ 3,750,714**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Purchasing & Contracting

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Department Description

The Purchasing & Contracting Department is responsible for administering the City's centralized procurement and materials management functions to ensure the availability of materials, supplies, equipment (commodities), and services to meet the City's operational needs. The Department's responsibilities include the administration of procurement standards to meet or exceed its regulations, as well as the applicable requirements of federal and State when required all while maintaining excellent internal (City departments) and external (bidders and proposers) customer service.

In addition, the Department manages contracts for professional and general services necessary to support the City's Managed Competition processes, including all operational, administrative, and procurement functions. Procurement professionals carry on the daily operational contracting needs of organizing, maintaining the warehousing of essential materials, supporting mail center and delivery operations citywide, and administering internal service level agreements. Department staff are instrumental in developing City policies and procedures that reflect the City's leading edge approach to social, environmental, and economic goals.

The Living Wage and Equal Benefits Program administers the Living Wage Ordinance (LWO) and the Equal Benefits Ordinance (EBO). The Program ensures compliance with these City regulations through oversight of contract requirements, including complaint investigations and proactive contract reviews. The Program provides ongoing assistance in understanding and fulfilling obligations for City staff, covered employers and employees, labor and community organizations, and the public. Records are maintained and reports issued to City Council. Informational material is updated as required on the City's website.

The Equal Opportunity Contracting Program staff serves both businesses and the labor market by working to ensure equal access to contracting opportunities with the City of San Diego. Working in partnership with City departments/ agencies and other local, State, and federal agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

Purchasing & Contracting

The Department's mission is:

> ***To support the achievement of the City's Strategic Plan goals and objectives by providing superior services and support to City departments and customers for the centralized acquisition of services and supplies***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Efficiently procure high-quality products and services for the best value, supporting fiscally-sound, City government
The Department will continue toward accomplishing this goal by focusing on these following objectives:

- Focus on increased use of technology
- Evaluate, refine, and reengineer procurement processes to optimize the use of SAP
- Streamline policy review and revision
- Initiate development of tools and metrics to facilitate improved cost, operational, and management analysis

Goal 2: Effectively facilitate the procurement of services and materials and manage related data leading to a fiscally-sound, efficient City government
The Department will work toward accomplishing this goal by focusing on the following objectives:

- Implement new integrated technical solutions for more effective contract management
- Increase competitive solicitation interests through the expansion of vendor outreach and the City's electronic vendor registration system
- Enhance the City's contract administration processes through increased contract administration training opportunities

Goal 3: Provide excellent customer service
The Department will work toward accomplishing this goal by focusing on the following:

- Improve departmental teamwork though enhanced internal communications and increased participation in strategic meetings
- Solicit increased customer feedback by instituting a customer survey

Goal 4: Pursue ongoing workforce learning, professional and development opportunities, to ensure employees are adequately trained
The Department will continue to work toward accomplishing this goal by focusing on the following objectives:

- Participate in professional organizations and serve on regional collaborative contracting efforts
- Support professional development and training toward relevant professional certification

Goal 5: Effectively administer the City's Small Local Business, Contract Compliance, Living Wage and Equal Benefits programs
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Increase the number and participation levels of Small and Local Business Enterprises in the City's contracting
- Communicate ordinance requirements to City staff, potential bidders, employers, employees, and the public to ensure requirements are understood and met
- Investigate allegations to identify violations, methodically document non-compliance, and pursue legal remedies for willful violations

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Percent of contract compliance with federal, State, and local equal employment and contracting laws	100%	100%	100%	100%
2. Percent of contracts, based on total dollar value, awarded to SBLEs	15%	30%	15%	20%
3. Investigate and address alleged Living Wage Ordinance violations within 60 days	100%	100%	100%	100%
4. Total number of formal bids completed by Purchasing & Contracting	N/A[1]	69	98	130
5. Average processing time between submission of a completed requisition and placement of a purchase order	N/A[1]	35.17 days	27.58 days	15 days
6. Average cycle time for completion of request for proposal (RFP) / invitation to bid (ITB)	N/A[1]	90-160 days	90-120 days	60-100 days
7. Average completion time of purchases under $150,000	N/A[1]	32.89 days	27.53 days	15 days
8. Total number of trainings conducted with City staff	N/A[1]	10	23	25
9. Percent of Process Narratives completed	N/A[1]	N/A[1]	100%	100%
10. Percent increase of SLBE firms registered annually in PlanetBids	N/A[1]	N/A[1]	10%	10%

1. Measures were established for Fiscal Year 2015. Prior data is not available.

Service Efforts and Accomplishments

Administration:

- Reduced the average processing time between submission of a department requisition and placement of a purchase order by 22% (P&C is on target to reduce the average processing time by over 55%)
- Increased the total number of formal bids completed by P&C annually by 42%
- City Council approval of an e-procurement system to improve the efficiency and effectiveness of the City's procurement process and contract management and administration capabilities
- Successful implementation of a citywide procurement forecasting process, to facilitate increased dialogue between City departments and City Council with a new City Council contract pre-approval process
- Established regional partnerships and collaborative efforts with peer agencies, including the County of San Diego, to strengthen the City's procurement processes and leverage best practices
- Implemented 34 new P&C templates and department procedures working with the Office of the City Attorney to simplify review timelines
- Completed the review and update of 14 P&C Process Narratives, including a new P&C Contract Administration Process Narrative to increase internal controls over contract administration
- Conducted 23 citywide trainings for over 597 City department staff on SAP process enhancements and system improvements

Equal Opportunity Contracting Program

- Increased SLBE participation on CIP Construction and Architectural & Engineering projects for Fiscal Year 2014 by 8.5%

Purchasing & Contracting

- Have more than 500 certified firms in the SLBE Program.
- Conducted reviews of over 400 contracts to ensure compliance with State, federal and local ordinance requirements
- Successfully implemented City of San Diego Prevailing Wage Ordinance (citywide)
- Held citywide trainings for over 280 City staff employees with continuous efforts to expand PW educational outreach
- Managed the Planet Bids/PRISM interface (the compliance web portal now utilized by contractors)
- Participated in over 30 outreach events to promote the SLBE Program and potential opportunities with the City

Living Wage and Equal Benefits Program

- Conducted reviews of contracts to ensure compliance with local ordinance requirements
- Used SAP functions to research contract data

Purchasing & Contracting

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	64.93	78.55	**78.96**	0.41
Personnel Expenditures	$ 5,188,196	$ 6,926,011	**$ 6,539,529**	$ (386,482)
Non-Personnel Expenditures	10,195,631	12,707,001	**14,063,583**	1,356,582
Total Department Expenditures	**$ 15,383,827**	**$ 19,633,012**	**$ 20,603,112**	**$ 970,100**
Total Department Revenue	**$ 11,883,927**	**$ 14,949,133**	**$ 14,792,085**	**$ (157,048)**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Equal Opportunity Contracting	$ 1,157,544	$ 2,229,024	**$ 2,013,969**	$ (215,055)
Purchasing & Contracting	2,916,093	4,062,711	**5,270,670**	1,207,959
Total	**$ 4,073,636**	**$ 6,291,735**	**$ 7,284,639**	**$ 992,904**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Equal Opportunity Contracting	12.70	19.70	**19.48**	(0.22)
Purchasing & Contracting	28.89	35.50	**36.48**	0.98
Total	**41.59**	**55.20**	**55.96**	**0.76**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	$ 1,357,873	$ -
Addition of Payroll Supervisor Addition of 1.00 Payroll Supervisor to provide additional support for the Internal Operations Branch.	1.00	72,266	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,886	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.24)	(6,887)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(437,234)	-

Purchasing & Contracting

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Enterprise Asset Management Revenue Addition of anticipated reimbursable revenue associated with the implementation of the new SAP Enterprise Asset Management (EAM) System.	0.00	-	92,056
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(226,300)
Total	**0.76**	**$ 992,904**	**$ (134,244)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 2,283,718	$ 3,264,895	**$ 3,248,598**	$ (16,297)
Fringe Benefits	1,297,590	2,068,571	**1,710,513**	(358,058)
PERSONNEL SUBTOTAL	**3,581,308**	**5,333,466**	**4,959,111**	**(374,355)**
NON-PERSONNEL				
Supplies	$ 50,018	$ 57,587	**$ 59,661**	$ 2,074
Contracts	96,097	147,354	**153,486**	6,132
Information Technology	224,080	611,921	**1,969,794**	1,357,873
Energy and Utilities	1,220	2,371	**1,371**	(1,000)
Other	7,008	11,311	**7,311**	(4,000)
Transfers Out	113,905	127,725	**133,905**	6,180
NON-PERSONNEL SUBTOTAL	**492,328**	**958,269**	**2,325,528**	**1,367,259**
Total	**$ 4,073,636**	**$ 6,291,735**	**$ 7,284,639**	**$ 992,904**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 583,553	$ 1,582,856	**$ 1,473,612**	$ (109,244)
Other Revenue	86,705	25,000	**-**	(25,000)
Total	**$ 670,258**	**$ 1,607,856**	**$ 1,473,612**	**$ (134,244)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	6.00	12.00	**12.00**	$54,059 - $65,333	$ 619,424
90000539	Clerical Assistant 2 - Hourly	0.50	0.50	**0.48**	29,931 - 36,067	15,825
20000545	Contracts Processing Clerk	4.00	5.00	**5.00**	32,968 - 39,811	190,319
20001101	Department Director	1.00	1.00	**1.00**	59,155 - 224,099	147,000
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 - 172,744	120,000
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	52,666
20000293	Information Systems Analyst 3	1.00	1.00	**1.00**	59,363 - 71,760	65,333
90001073	Management Intern - Hourly	0.70	0.70	**0.48**	24,274 - 29,203	12,810
20000680	Payroll Specialist 2	1.00	1.00	**1.00**	34,611 - 41,787	41,787
20000173	Payroll Supervisor	0.00	0.00	**1.00**	39,686 - 48,069	48,069
20000791	Principal Procurement Specialist	2.00	3.00	**3.00**	59,363 - 71,864	211,900

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
90000791	Principal Procurement Specialist - Hourly	0.39	0.00	**0.00**	59,363 - 71,864	-
20000227	Procurement Specialist	10.00	11.00	**11.00**	49,109 - 59,488	614,517
20001234	Program Coordinator	0.00	1.00	**1.00**	23,005 - 137,904	101,001
20001222	Program Manager	2.00	1.00	**1.00**	46,966 - 172,744	105,000
20000927	Senior Clerk/Typist	1.00	1.00	**1.00**	36,067 - 43,514	43,514
20000015	Senior Management Analyst	4.00	6.00	**6.00**	59,363 - 71,760	426,067
20000879	Senior Procurement Specialist	2.00	3.00	**3.00**	53,955 - 65,270	195,770
20000970	Supervising Management Analyst	1.00	3.00	**3.00**	66,768 - 80,891	227,781
20000756	Word Processing Operator	3.00	3.00	**3.00**	31,491 - 37,918	105,476
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(108,118)
	Termination Pay Annual Leave					8,089
FTE, Salaries, and Wages Subtotal		**41.59**	**55.20**	**55.96**		**$ 3,248,598**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 11,834	$ 27,035	$ 12,632	$ (14,403)
Flexible Benefits	254,219	401,876	479,032	77,156
Insurance	282	-	-	-
Long-Term Disability	17,425	11,230	10,646	(584)
Medicare	33,470	46,303	45,947	(356)
Other Post-Employment Benefits	227,237	315,432	317,205	1,773
Retiree Medical Trust	2,512	2,210	4,561	2,351
Retirement 401 Plan	3,251	3,108	2,341	(767)
Retirement ADC	526,586	992,768	504,863	(487,905)
Retirement DROP	8,183	8,838	12,643	3,805
Retirement Offset Contribution	74	-	-	-
Risk Management Administration	33,760	49,244	56,657	7,413
Supplemental Pension Savings Plan	125,245	158,342	223,618	65,276
Unemployment Insurance	5,991	6,427	6,089	(338)
Workers' Compensation	47,521	45,758	34,279	(11,479)
Fringe Benefits Subtotal	**$ 1,297,590**	**$ 2,068,571**	**$ 1,710,513**	**$ (358,058)**
Total Personnel Expenditures			**$ 4,959,111**	

Central Stores Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Central Stores	$ 11,310,190	$ 13,341,277	**$ 13,318,473**	$ (22,804)
Total	**$ 11,310,190**	**$ 13,341,277**	**$ 13,318,473**	**$ (22,804)**

Purchasing & Contracting

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Central Stores	23.34	23.35	**23.00**	(0.35)
Total	**23.34**	**23.35**	**23.00**	**(0.35)**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	$ 4,325	$ -
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	1,442	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(5,941)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(9,061)	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(13,569)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(22,804)
Total	**(0.35)**	**$ (22,804)**	**$ (22,804)**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 834,420	$ 825,806	**$ 824,604**	$ (1,202)
Fringe Benefits	772,468	766,739	**755,814**	(10,925)
PERSONNEL SUBTOTAL	**1,606,888**	**1,592,545**	**1,580,418**	**(12,127)**
NON-PERSONNEL				
Supplies	$ 8,920,250	$ 11,009,964	**$ 11,006,900**	$ (3,064)
Contracts	516,773	449,570	**449,375**	(195)
Information Technology	37,675	34,542	**25,481**	(9,061)
Energy and Utilities	121,476	134,509	**149,913**	15,404
Other	(43,045)	928	**928**	-
Transfers Out	117,640	119,219	**105,458**	(13,761)
Capital Expenditures	32,534	-	**-**	-
NON-PERSONNEL SUBTOTAL	**9,703,302**	**11,748,732**	**11,738,055**	**(10,677)**
Total	**$ 11,310,190**	**$ 13,341,277**	**$ 13,318,473**	**$ (22,804)**

Purchasing & Contracting

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 11,032,160	$ 13,221,277	**$ 13,198,473**	$ (22,804)
Other Revenue	177,509	120,000	**120,000**	-
Rev from Money and Prop	4,000	-	**-**	-
Total	**$ 11,213,669**	**$ 13,341,277**	**$ 13,318,473**	**$ (22,804)**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	**2.00**	$31,491 - $37,918	$ 75,836
20000171	Auto Messenger 1	5.00	5.00	**5.00**	26,208 - 31,491	155,105
20000110	Auto Messenger 2	7.00	7.00	**7.00**	29,931 - 36,067	241,296
90000110	Auto Messenger 2 - Hourly	0.34	0.35	**0.00**	29,931 - 36,067	-
20000927	Senior Clerk/Typist	1.00	1.00	**1.00**	36,067 - 43,514	43,514
20000951	Stock Clerk	1.00	1.00	**1.00**	30,056 - 36,275	36,275
20000950	Stock Clerk	3.00	3.00	**3.00**	30,056 - 36,275	108,825
20000955	Storekeeper 1	2.00	2.00	**2.00**	34,611 - 41,517	76,128
20000953	Storekeeper 3	1.00	1.00	**1.00**	39,811 - 47,882	47,882
20000538	Stores Operations Supervisor	1.00	1.00	**1.00**	45,573 - 55,078	55,078
	Budgeted Vacancy Savings					(34,611)
	Overtime Budgeted					19,276
FTE, Salaries, and Wages Subtotal		**23.34**	**23.35**	**23.00**		**$ 824,604**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 6,894	$ 7,579	$ 6,827	$ (752)
Flexible Benefits	141,397	162,250	188,210	25,960
Long-Term Disability	6,091	2,773	2,652	(121)
Medicare	10,185	9,665	9,647	(18)
Other Post-Employment Benefits	132,661	133,452	131,670	(1,782)
Retiree Medical Trust	97	91	170	79
Retirement 401 Plan	389	363	363	-
Retirement ADC	373,018	359,379	321,679	(37,700)
Retirement DROP	491	-	3,007	3,007
Retirement Offset Contribution	49	-	-	-
Risk Management Administration	19,680	20,834	23,518	2,684
Supplemental Pension Savings Plan	38,808	39,453	40,291	838
Unemployment Insurance	2,088	1,591	1,512	(79)
Workers' Compensation	40,621	29,309	26,268	(3,041)
Fringe Benefits Subtotal	**$ 772,468**	**$ 766,739**	**$ 755,814**	**$ (10,925)**
Total Personnel Expenditures			**$ 1,580,418**	

Purchasing & Contracting

Revenue and Expense Statement (Non–General Fund)

Central Stores Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 304,698	$ 188,036	$ 318,452
TOTAL BALANCE AND RESERVES	**$ 304,698**	**$ 188,036**	**$ 318,452**
REVENUE			
Charges for Current Services	$ 11,032,160	$ 13,221,277	$ 13,198,473
Other Revenue	177,509	120,000	120,000
Revenue from Use of Money and Property	4,000	–	–
TOTAL REVENUE	**$ 11,213,669**	**$ 13,341,277**	**$ 13,318,473**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 11,518,367**	**$ 13,529,313**	**$ 13,636,925**
OPERATING EXPENSE			
Personnel Expenses	$ 834,420	$ 825,806	$ 824,604
Fringe Benefits	772,468	766,739	755,814
Supplies	8,920,250	11,009,964	11,006,900
Inventory Purchases	*8,872,735*	*10,982,947*	*10,982,947*
Other Supplies	*47,515*	*27,017*	*23,953*
Contracts	516,773	449,570	449,375
Information Technology	37,675	34,542	25,481
Energy and Utilities	121,476	134,509	149,913
Other Expenses	(43,045)	928	928
Transfers Out	117,640	119,219	105,458
Capital Expenditures	32,534	–	–
TOTAL OPERATING EXPENSE	**$ 11,310,191**	**$ 13,341,277**	**$ 13,318,473**
TOTAL EXPENSE	**$ 11,310,191**	**$ 13,341,277**	**$ 13,318,473**
BALANCE	**$ 208,176**	**$ 188,036**	**$ 318,452**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 11,518,367**	**$ 13,529,313**	**$ 13,636,925**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

QUALCOMM Stadium

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QUALCOMM Stadium



Description

The Qualcomm Stadium special revenue fund supports daily operations at Qualcomm (the Stadium) which has become an icon in the American sports scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 1997, wireless technology giant Qualcomm contributed $18.0 million for the naming rights to the stadium and greatly assisted in the financing of the 1997 expansion.

Qualcomm Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, and is the home of the National Football League's San Diego Chargers, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl and the Poinsettia Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year.

The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 176,000 square feet turf field area, host nearly 220 days of events annually generated by 70 different event types.

Stadium staff works closely with several agencies in the pursuit of new events for San Diego. The Stadium Ground crew is highly regarded within the National Football Players Association. The players regularly vote Qualcomm Stadium turf as one of the top three surfaces in the National Football League.

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QUALCOMM Stadium

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	37.00	38.00	**38.00**	0.00
Personnel Expenditures	$ 3,564,915	$ 3,573,828	**$ 3,568,258**	$ (5,570)
Non-Personnel Expenditures	12,902,777	14,389,736	**15,768,579**	1,378,843
Total Department Expenditures	**$ 16,467,691**	**$ 17,963,564**	**$ 19,336,837**	**$ 1,373,273**
Total Department Revenue	**$ 17,115,488**	**$ 16,652,809**	**$ 17,957,446**	**$ 1,304,637**

QUALCOMM Stadium Operations Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
QUALCOMM Stadium	$ 16,467,691	$ 17,963,564	**$ 19,336,837**	$ 1,373,273
Total	**$ 16,467,691**	**$ 17,963,564**	**$ 19,336,837**	**$ 1,373,273**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
QUALCOMM Stadium	37.00	38.00	**38.00**	0.00
Total	**37.00**	**38.00**	**38.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Event Services Addition of non-personnel expenditures to support event services.	0.00	$ 507,429	$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	411,067	-
Event Operations Addition of non-personnel expenditures for the purchase of equipment to support stadium and parking lot events.	0.00	201,000	-
Stadium Materials and Equipment Addition of non-personnel expenditures for the purchase of materials and equipment to maintain the stadium and parking lot.	0.00	170,000	-
Charger Training Facility Addition of non-personnel expenditures to purchase supplies for the maintenance of the San Diego Charger's training facility.	0.00	75,000	-
Field and Seating Area Addition of non-personnel expenditures to support field and seating maintenance.	0.00	25,000	-

QUALCOMM Stadium

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(5,570)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(10,653)	-
Transfer from Transient Occupancy Tax (TOT) Fund Addition of revenue to reflect an increase in the transfer from the Transient Occupancy Tax (TOT) Fund as needed to support QUALCOMM operations.	0.00	-	1,304,637
Total	**0.00**	**$ 1,373,273**	**$ 1,304,637**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 2,107,577	$ 2,140,328	**$ 2,154,303**	$ 13,975
Fringe Benefits	1,457,338	1,433,500	**1,413,955**	(19,545)
PERSONNEL SUBTOTAL	**3,564,915**	**3,573,828**	**3,568,258**	**(5,570)**
NON-PERSONNEL				
Supplies	$ 844,496	$ 1,150,840	**$ 1,400,877**	$ 250,037
Contracts	5,470,979	6,248,882	**6,800,988**	552,106
Information Technology	30,240	72,249	**61,596**	(10,653)
Energy and Utilities	1,535,666	1,835,657	**2,264,515**	428,858
Other	237	-	**-**	-
Transfers Out	4,989,758	5,004,598	**4,962,093**	(42,505)
Capital Expenditures	31,401	48,000	**249,000**	201,000
Debt	-	29,510	**29,510**	-
NON-PERSONNEL SUBTOTAL	**12,902,777**	**14,389,736**	**15,768,579**	**1,378,843**
Total	**$ 16,467,691**	**$ 17,963,564**	**$ 19,336,837**	**$ 1,373,273**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 224,834	$ 48,809	**$ 48,809**	$ -
Licenses and Permits	11,292	8,000	**8,000**	-
Other Revenue	12,746	1,000	**1,000**	-
Rev from Money and Prop	6,666,131	6,277,000	**6,277,000**	-
Rev from Other Agencies	484	43,000	**43,000**	-
Transfers In	10,200,000	10,275,000	**11,579,637**	1,304,637
Total	**$ 17,115,488**	**$ 16,652,809**	**$ 17,957,446**	**$ 1,304,637**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	**1.00**	$42,578 - $51,334	$ 41,486
20000201	Building Maintenance Supervisor	1.00	1.00	**1.00**	61,859 - 74,797	73,839
20000224	Building Service Technician	7.00	7.00	**7.00**	33,322 - 39,666	271,464
20000202	Building Supervisor	2.00	2.00	**2.00**	39,770 - 47,736	95,472
20000539	Clerical Assistant 2	1.00	1.00	**1.00**	29,931 - 36,067	35,009
20000354	Custodian 2	1.00	1.00	**1.00**	26,250 - 31,242	26,250
20000408	Electrician	1.00	1.00	**1.00**	47,091 - 56,534	54,555
20001171	Facility Manager	1.00	1.00	**1.00**	46,966 - 172,744	125,000
20000420	Fleet Technician	1.00	1.00	**1.00**	44,366 - 53,206	53,206
20000467	Grounds Maintenance Worker 1	4.00	0.00	**0.00**	28,683 - 33,987	-
20000468	Grounds Maintenance Worker 2	1.00	5.00	**5.00**	31,762 - 37,773	187,543
20000172	Payroll Specialist 1	1.00	1.00	**1.00**	33,093 - 39,832	39,832
20000701	Plant Process Control Electrician	1.00	1.00	**1.00**	51,896 - 62,296	60,116
20000711	Plumber	2.00	2.00	**2.00**	47,091 - 56,534	113,068
20001234	Program Coordinator	0.00	1.00	**1.00**	23,005 - 137,904	80,454
20001222	Program Manager	1.00	1.00	**1.00**	46,966 - 172,744	109,855
20000833	Refrigeration Mechanic	2.00	2.00	**2.00**	47,091 - 56,534	112,862
20000015	Senior Management Analyst	1.00	1.00	**1.00**	59,363 - 71,760	71,760
20000945	Stadium Groundskeeper	2.00	2.00	**2.00**	37,690 - 45,115	90,230
20000949	Stadium Maintenance Technician	5.00	5.00	**5.00**	37,690 - 45,115	225,575
20000943	Stadium Turf Manager	1.00	1.00	**1.00**	59,738 - 72,634	71,255
	ASE Cert					2,288
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(80,454)
	Class B					1,040
	Overtime Budgeted					238,658
	Split Shift Pay					45,060
	Termination Pay Annual Leave					4,512
FTE, Salaries, and Wages Subtotal		**37.00**	**38.00**	**38.00**		**$ 2,154,303**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 11,345	$ 13,829	$ 8,219	$ (5,610)
Flexible Benefits	233,627	272,871	315,459	42,588
Long-Term Disability	14,356	6,363	6,108	(255)
Medicare	26,554	24,873	24,882	9
Other Post-Employment Benefits	225,422	218,376	221,445	3,069
Retiree Medical Trust	983	801	1,444	643
Retirement 401 Plan	2,972	2,643	3,086	443
Retirement ADC	737,910	701,526	645,103	(56,423)
Retirement DROP	3,703	4,144	2,934	(1,210)
Retirement Offset Contribution	17	-	-	-
Risk Management Administration	33,479	34,092	39,553	5,461
Supplemental Pension Savings Plan	104,807	95,664	103,681	8,017

QUALCOMM Stadium

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Unemployment Insurance	4,920	3,644	3,497	(147)
Workers' Compensation	57,244	54,674	38,544	(16,130)
Fringe Benefits Subtotal	**$ 1,457,338**	**$ 1,433,500**	**$ 1,413,955**	**$ (19,545)**
Total Personnel Expenditures			**$ 3,568,258**	

QUALCOMM Stadium

Revenue and Expense Statement (Non–General Fund)

QUALCOMM Stadium Operations Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 3,088,136	$ 2,993,121	$ 1,440,193
Continuing Appropriation - CIP	490,689	1,130,564	1,780,564
TOTAL BALANCE AND RESERVES	**$ 3,578,825**	**$ 4,123,685**	**$ 3,220,757**
REVENUE			
Charges for Current Services	$ 224,834	$ 48,809	$ 48,809
Licenses and Permits	11,292	8,000	8,000
Other Revenue	12,746	1,000	1,000
Revenue from Other Agencies	484	43,000	43,000
Revenue from Use of Money and Property	6,666,131	6,277,000	6,277,000
Interest on Pooled Investments	*15,908*	*20,000*	*20,000*
Special Events	*2,986,152*	*2,722,000*	*2,722,000*
Other	*671,435*	*367,000*	*367,000*
Chargers	*2,509,101*	*2,563,000*	*2,563,000*
Aztecs	*483,534*	*605,000*	*605,000*
Transfers In	10,200,000	10,275,000	11,579,637
TOTAL REVENUE	**$ 17,115,488**	**$ 16,652,809**	**$ 17,957,446**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 20,694,313**	**$ 20,776,494**	**$ 21,178,203**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 110,125	$ 750,000	$ –
TOTAL CIP EXPENSE	**$ 110,125**	**$ 750,000**	**$ –**
OPERATING EXPENSE			
Personnel Expenses	$ 2,107,577	$ 2,140,328	$ 2,154,303
Fringe Benefits	1,457,338	1,433,500	1,413,955
Supplies	844,496	1,150,840	1,400,877
Contracts	5,470,979	6,248,882	6,800,988
Information Technology	30,240	72,249	61,596
Energy and Utilities	1,535,666	1,835,657	2,264,515
Other Expenses	237	–	–
Transfers Out	4,989,758	5,004,598	4,962,093
Bond Payment	*4,744,302*	*4,774,088*	*4,746,120*
Energy Efficiency Project	*29,511*	*–*	*29,510*
Miscellaneous	*215,945*	*230,510*	*186,463*
Capital Expenditures	31,401	48,000	249,000
Debt Expenses	–	29,510	29,510
Energy Efficiency Project	*–*	*29,510*	*29,510*
TOTAL OPERATING EXPENSE	**$ 16,467,691**	**$ 17,963,564**	**$ 19,336,837**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ –	$ 50,000	$ 500,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ –**	**$ 50,000**	**$ 500,000**

QUALCOMM Stadium

Revenue and Expense Statement (Non–General Fund)

QUALCOMM Stadium Operations Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
TOTAL EXPENSE	**$ 16,577,817**	**$ 18,763,564**	**$ 19,836,837**
RESERVES			
Continuing Appropriation - CIP	$ 1,130,564	$ 1,080,564	$ 1,280,564
TOTAL RESERVES	**$ 1,130,564**	**$ 1,080,564**	**$ 1,280,564**
BALANCE	**$ 2,985,933**	**$ 932,366**	**$ 60,802**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 20,694,313**	**$ 20,776,494**	**$ 21,178,203**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Real Estate Assets

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Real Estate Assets



Department Description

The Real Estate Assets Department manages the City's real estate portfolio and directs the operations of the Community Concourse and parking garages, QUALCOMM Stadium, PETCO Park, and the city-owned airports Montgomery Field and Brown Field airports. The Real Estate Assets Department is organized to reflect its core lines of business functions: Property Acquisition/Disposition, Asset Management, Valuation, and Corporate Services.

The Acquisition/Disposition Division provides acquisition and relocation services for the City of San Diego, including appraisal and acquisition of sites and easements for public facilities, parks, open space, and the right-of-way. The Division is also charged with cataloging and evaluating City real estate assets to determine which properties are essential for the City's core mission and which can be deemed surplus and made available for disposition. The Division handles the disposition of properties that are determined to be surplus and acquires properties for City use.

The Asset Management Division is responsible for managing the City's diverse real estate leasing portfolio. The Asset Management Division's responsibilities include the administration of over 500 of the City's existing leases, permits, operating agreements, use and occupancy agreements, and sub-leases. Another primary function is the preparation of Requests for Proposals (RFPs), including management and administration of the redevelopment of existing leaseholds. The Division handles the negotiation of new leases, permits, and lease extensions; renews expired leases and permits; calculates and implements rental adjustments; and ensures lease compliance.

The Valuation Division is responsible for planning and directing the valuation on all appraisal projects for the City. The Division partners with the Debt Management Department to assist and support the City’s bond issuances for capital improvement projects and refinancing previously issued bonds. The Division also conducts special real estate analyses, studies and projects, and interacts with City management, City departments, tenants, and the public on real estate valuation, litigation, and arbitration issues.

The Corporate Services Division (CSD) is tasked with directing, planning, organizing, and executing transactions that support all of the City's facility/office needs. The Division works with individual City departments to determine how much space is needed and whether the requirement can be best accommodated through occupancy of City-owned properties, a lease from an outside entity, or the acquisition of a new facility. CSD also handles lease administration, lease negotiations through consultants, project management, and responsibility for City's lease budget and payments.The Concourse and Parking Garage special revenue fund provides management for the rental and use of the

Real Estate Assets

Community Concourse facilities. In addition, the Department manages the Evan V. Jones Parkade in order to provide parking for employees and the general public. The Community Concourse is comprised of Golden Hall, Plaza Hall, various conference rooms, box offices, administration offices, and support facilities.

The Department's mission is:

> ***To acquire and manage real estate for the highest public use and benefit; generate maximum revenue generated by leasing and selling surplus assets; provide facilities for the City's workforce in a cost effective manner; support the City's financing initiatives through valuation services; and enhance protect the value of the City's real estate portfolio***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Professionally manage real estate assets
The City has over 500 leases that generated over $77.0 million in annual revenue in Fiscal Year 2013. To maximize this income stream, the City's lease portfolio requires expert management to ensure that the leaseholds continue to perform at their highest possible level. The Department accomplishes this goal by focusing on the following objectives:

- Exercise effective lease administration
- Improve the value of City-owned assets

Goal 2: Optimize the City's assets
The City owns over 3,800 properties with a total size of approximately 120,000 acres. Included in the portfolio are surplus properties that are not directly used for City services. The surplus properties are put to use either by leasing them to provide additional revenue for the City or by selling them to generate income for the Capital Improvement Fund. The money generated by the leasing and sale of the City's real estate is a vital component of the City's budget. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Develop new revenue sources
- Divest surplus property
- Maximize lease revenue
- Create property redevelopment opportunities

Goal 3: Optimize human resources
Management of the City's real estate portfolio requires a staff with high levels of technical competency and professionalism. These skill sets must be developed, nurtured, and maintained for the City's real estate portfolio to achieve optimum performance. The Department accomplishes this goal by focusing on the following objectives:

- Create and nurture a culture of success
- Continually improve skills
- Continuous training and education

Goal 4: Centralize management of the City's workspace resources
The City has over 10,000 employees and the implementation of an effective facility plan can reduce costs and improve efficiency citywide. The Department accomplishes this goal by focusing on the following objectives:

- Enhance operational efficiency
- Provide a quality work environment at the best price
- Reduce occupancy costs

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Target FY2015	Target FY2016
1. Amount of revenue collected from leases	$72.4M	$76.1M	$77.6M	$74.1M
2. Amount of revenue received from telecommunication/ antenna facilities located on City-owned property	$3.7M	$3.9M	$4.0M	$4.1M
3. Number of required appraisals completed	240	201[1]	200	200

1. Actual appraisals completed are less than target due to understaffing and additional time needed to process purchase orders.

Service Efforts and Accomplishments

The Real Estate Assets Department continuously improves the operation of its core functions to ensure that the City's real estate assets are maintained and managed to the highest standards. The Department's changes resulted in the following accomplishments:

- Refined its state-of-the-art software system (REPortfolio) that replaced the Department's antiquated and outdated mainframe-based system
- Continue to scan paper files to an electronic format for easier access and improved security
- Entered into eight new telecommunication agreements that, upon execution, will generate additional revenue to the City over the next ten years
- Conducted over 114 inspections of City lease sites; completed over 114 rental adjustments
- Completed a land exchange with the federal government for the new Virginia Avenue pedestrian border crossing
- Acquired a three acre site for the future library at Pacific Highlands Ranch
- Completed 200 appraisal assignments
- Acquired two land parcels to add an additional 21 acres to East Elliot/Mission Trails Park
- Acquired 29 easements in conjunction with the City's Capital Improvement Program
- Acquired an 1,100 acre parcel (Sycamore Estates) for inclusion to Mission Trails Park
- Completed two conservation acquisitions in Del Mar Mesa totaling 80 acres for the Multiple Species Conservation Program (MSCP)
- Sold surplus property which included a dilapidated single family residence originally acquired for the proposed (but never constructed) Encanto Expressway. Property sold for $165,000 ($40,000 over appraised value)
- Sold surplus remnant property acquired for street widening at Del Mar Heights and Mercado for $500,000
- Transferred 1.54 acres parcel for Amici Park to the San Diego Unified School District to fulfill the City's role in an agreement for cooperation between the Redevelopment Agency and San Diego Unified School District
- Managed several department moves and reconfigurations; managed contract administration and contract enforcement for Executive Complex and 525 B Street leases
- Provided project management direct oversight for new Communications Department and Commissioner's relocation
- Developed long-term strategy for City needs throughout San Diego

Real Estate Assets

- Completed the 20 year, lease-to-own agreement for Civic Center Plaza and King Chavez High School which is anticipated to save the City over $24.0 million in occupancy costs over the next 20 years. The parking garage provides parking for more than 1,100 City employees annually. During the past year, the Concourse held over 250 City of San Diego meetings, contracted for more than 240 days, and hosted over 170 events which include the following:
    - Naturalization ceremonies for immigrants becoming United States citizens
    - Salvation Army holiday dinners
    - Homeless Children's Christmas parties
    - California State Bar exams
    - Election Central
    - National Multiple Sclerosis holiday celebration
    - Cheer and dance competitions
    - Martial arts competitions
    - Various marathons
    - High school graduations
    - Various shows and exhibitions which includes the Reptile Super Show and Tattoo Expo
    - San Diego Opera
    - Private parties including weddings and bat mitzvahs

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	30.00	30.00	**35.00**	5.00
Personnel Expenditures	$ 3,526,203	$ 3,493,613	**$ 3,937,742**	$ 444,129
Non-Personnel Expenditures	3,635,860	3,884,847	**6,685,967**	2,801,120
Total Department Expenditures	**$ 7,162,063**	**$ 7,378,460**	**$ 10,623,709**	**$ 3,245,249**
Total Department Revenue	**$ 48,624,493**	**$ 47,842,917**	**$ 49,213,487**	**$ 1,370,570**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Real Estate Assets	$ 4,151,312	$ 4,669,197	**$ 6,184,525**	$ 1,515,328
Total	**$ 4,151,312**	**$ 4,669,197**	**$ 6,184,525**	**$ 1,515,328**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Real Estate Assets	28.00	28.00	**33.00**	5.00
Total	**28.00**	**28.00**	**33.00**	**5.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Office Relocation / Tenant Improvements Addition of non-personnel expenditures for tenant improvements and office relocation of various departments.	0.00	$ 1,000,000	$ -
Capital Improvement Program Support Addition of 1.00 Supervising Property Agent, 3.00 Property Agents, and associated revenue to support the Capital Improvements Program.	4.00	338,873	338,873
Supervising Property Agent Addition of 1.00 Supervising Property Agent to handle increased appraisal requests and bond issuances.	1.00	91,003	-
Appraisal Services Addition of non-personnel expenses for outside appraisal services.	0.00	40,000	-
Engineering Services Addition of non-personnel expenditures to support engineering services provided by the Public Works-Engineering & Capital Projects Department.	0.00	30,000	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	25,510	-

Real Estate Assets

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	7,341	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(17,399)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	(29,540)
Total	**5.00**	**$ 1,515,328**	**$ 309,333**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 2,051,496	$ 2,065,363	**$ 2,463,736**	$ 398,373
Fringe Benefits	1,265,645	1,215,940	**1,272,953**	57,013
PERSONNEL SUBTOTAL	**3,317,141**	**3,281,303**	**3,736,689**	**455,386**
NON-PERSONNEL				
Supplies	$ 19,824	$ 31,784	**$ 33,649**	$ 1,865
Contracts	529,094	1,036,057	**2,104,229**	1,068,172
Information Technology	177,032	190,249	**173,095**	(17,154)
Energy and Utilities	4,621	7,526	**7,247**	(279)
Other	20,296	42,378	**42,378**	-
Transfers Out	83,304	79,900	**87,238**	7,338
NON-PERSONNEL SUBTOTAL	**834,171**	**1,387,894**	**2,447,836**	**1,059,942**
Total	**$ 4,151,312**	**$ 4,669,197**	**$ 6,184,525**	**$ 1,515,328**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 745,610	$ 873,900	**$ 1,308,888**	$ 434,988
Licenses and Permits	281,850	201,749	**266,315**	64,566
Other Revenue	3,235	-	**-**	-
Rev from Money and Prop	44,567,917	44,053,846	**43,863,625**	(190,221)
Rev from Other Agencies	12,709	-	**-**	-
Total	**$ 45,611,321**	**$ 45,129,495**	**$ 45,438,828**	**$ 309,333**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000011	Account Clerk	1.00	1.00	**1.00**	$31,491 -	$37,918	$ 37,326
20000134	Associate Management Analyst	1.00	1.00	**1.00**	54,059 -	65,333	65,333
20000119	Associate Management Analyst	1.00	1.00	**1.00**	54,059 -	65,333	64,353
20000163	Associate Property Agent	2.00	2.00	**2.00**	54,059 -	65,333	129,686
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 -	172,744	127,000

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	51,876
20001222	Program Manager	5.00	5.00	**5.00**	46,966 - 172,744	532,710
20000768	Property Agent	8.00	8.00	**11.00**	59,363 - 71,760	745,178
20000783	Public Information Clerk	1.00	1.00	**1.00**	31,491 - 37,918	31,491
20001137	Real Estate Assets Director	1.00	1.00	**1.00**	31,741 - 173,971	155,000
20000869	Senior Account Clerk	1.00	1.00	**1.00**	36,067 - 43,514	42,861
20000970	Supervising Management Analyst	1.00	1.00	**1.00**	66,768 - 80,891	80,891
20001003	Supervising Property Agent	3.00	3.00	**4.00**	66,768 - 80,891	308,228
20001005	Supervising Property Agent	0.00	0.00	**1.00**	66,768 - 80,891	66,768
20000756	Word Processing Operator	1.00	1.00	**1.00**	31,491 - 37,918	37,349
	Bilingual - Regular					4,368
	Budgeted Vacancy Savings					(31,491)
	Right Of Way Cert					7,633
	Termination Pay Annual Leave					7,176
FTE, Salaries, and Wages Subtotal		**28.00**	**28.00**	**33.00**		**$ 2,463,736**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 19,881	$ 19,611	$ 15,685	$ (3,926)
Flexible Benefits	179,446	196,479	286,936	90,457
Insurance	219	-	-	-
Long-Term Disability	16,243	7,057	8,044	987
Medicare	29,530	29,003	34,673	5,670
Other Post-Employment Benefits	166,866	163,782	191,520	27,738
Retiree Medical Trust	993	1,105	3,401	2,296
Retirement 401 Plan	1,968	2,133	1,925	(208)
Retirement ADC	666,706	630,594	487,848	(142,746)
Retirement DROP	9,661	9,836	4,780	(5,056)
Retirement Offset Contribution	42	-	-	-
Risk Management Administration	24,832	25,569	34,208	8,639
Supplemental Pension Savings Plan	102,141	112,679	165,002	52,323
Unemployment Insurance	5,565	4,039	4,598	559
Workers' Compensation	41,551	14,053	34,333	20,280
Fringe Benefits Subtotal	**$ 1,265,645**	**$ 1,215,940**	**$ 1,272,953**	**$ 57,013**
Total Personnel Expenditures			**$ 3,736,689**	

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Concourse & Parking Garage	$ 3,010,752	$ 2,709,263	**$ 4,439,184**	$ 1,729,921
Total	**$ 3,010,752**	**$ 2,709,263**	**$ 4,439,184**	**$ 1,729,921**

Real Estate Assets

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Concourse & Parking Garage	2.00	2.00	**2.00**	0.00
Total	**2.00**	**2.00**	**2.00**	**0.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Civic Center Plaza Revenue Addition of revenue from parking garage and King Chavez High School at Civic Center Plaza and associated transfer to General Fund resulting from the lease-to-own agreement.	0.00	$ 1,061,237	$ 1,061,237
Increase in General Fund Transfer Adjustment to reflect the increase in the transfer to the General Fund.	0.00	567,645	-
Parking and Facility Management Addition of non-personnel expenditures to support an increase for parking and facility management contractual expenditures.	0.00	174,658	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	19,272	-
Electrical Materials Addition of non-personnel expenditures for electrical maintenance of the Civic Center Plaza Golden Hall.	0.00	5,500	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(10,000)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(11,257)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(22,912)	-
Contingency Reserve Reduction of budgeted Contingency Reserve that is no longer needed.	0.00	(25,000)	-
Cleaning and Janitorial Reduction of non-personnel expenditures for cleaning and janitorial services based on historic expenditures.	0.00	(29,222)	-
Total	**0.00**	**$ 1,729,921**	**$ 1,061,237**

Real Estate Assets

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 116,588	$ 118,809	**$ 118,809**	$ -
Fringe Benefits	92,474	93,501	**82,244**	(11,257)
PERSONNEL SUBTOTAL	**209,062**	**212,310**	**201,053**	**(11,257)**
NON-PERSONNEL				
Supplies	$ 36,415	$ 123,422	**$ 99,700**	$ (23,722)
Contracts	1,470,673	1,585,083	**1,749,806**	164,723
Information Technology	25,256	39,831	**16,919**	(22,912)
Energy and Utilities	64,518	77,133	**96,531**	19,398
Other	804	500	**500**	-
Contingencies	-	25,000	**-**	(25,000)
Transfers Out	1,204,023	645,984	**2,274,675**	1,628,691
NON-PERSONNEL SUBTOTAL	**2,801,689**	**2,496,953**	**4,238,131**	**1,741,178**
Total	**$ 3,010,752**	**$ 2,709,263**	**$ 4,439,184**	**$ 1,729,921**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Revenue	$ (125)	$ -	**$ -**	$ -
Rev from Money and Prop	3,013,297	2,713,422	**3,774,659**	1,061,237
Total	**$ 3,013,172**	**$ 2,713,422**	**$ 3,774,659**	**$ 1,061,237**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	**1.00**	$31,491 - $37,918	$ 37,918
20001003	Supervising Property Agent	1.00	1.00	**1.00**	66,768 - 80,891	80,891
FTE, Salaries, and Wages Subtotal		**2.00**	**2.00**	**2.00**		**$ 118,809**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 998	$ 1,188	$ 809	$ (379)
Flexible Benefits	13,539	14,750	17,110	2,360
Long-Term Disability	968	408	391	(17)
Medicare	1,648	1,723	1,723	-
Other Post-Employment Benefits	12,796	12,132	11,970	(162)
Retirement ADC	52,520	55,936	40,349	(15,587)
Retirement DROP	561	-	1,157	1,157
Retirement Offset Contribution	15	-	-	-
Risk Management Administration	1,899	1,894	2,138	244
Supplemental Pension Savings Plan	4,451	4,703	4,703	-
Unemployment Insurance	332	234	223	(11)
Workers' Compensation	2,747	533	1,671	1,138
Fringe Benefits Subtotal	**$ 92,474**	**$ 93,501**	**$ 82,244**	**$ (11,257)**
Total Personnel Expenditures			**$ 201,053**	

Real Estate Assets

Revenue and Expense Statement (Non–General Fund)

Concourse and Parking Garages Operating Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 666,243	$ 668,663	$ 668,663
TOTAL BALANCE AND RESERVES	**$ 666,243**	**$ 668,663**	**$ 668,663**
REVENUE			
Other Revenue	$ (125)	$ –	$ –
Revenue from Use of Money and Property	3,013,297	2,713,422	3,774,659
Rents/Concessions	*1,000*	*246,849*	*–*
Other Centre City Rental	*275,901*	*1,990,573*	*486,849*
Municipal Parking Garage	*2,149,669*	*476,000*	*1,990,573*
Concourse & Parking Garage	*585,275*	*–*	*1,297,237*
Lease Penalties	*1,453*	*–*	*–*
TOTAL REVENUE	**$ 3,013,172**	**$ 2,713,422**	**$ 3,774,659**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 3,679,415**	**$ 3,382,085**	**$ 4,443,322**
OPERATING EXPENSE			
Personnel Expenses	$ 116,588	$ 118,809	$ 118,809
Fringe Benefits	92,474	93,501	82,244
Supplies	36,415	123,422	99,700
Contracts	1,470,673	1,585,083	1,749,806
Information Technology	25,256	39,831	16,919
Energy and Utilities	64,518	77,133	96,531
Other Expenses	804	500	500
Transfers Out	1,204,023	645,984	2,274,675
CIP Contingency	–	25,000	–
TOTAL OPERATING EXPENSE	**$ 3,010,752**	**$ 2,709,263**	**$ 4,439,184**
TOTAL EXPENSE	**$ 3,010,752**	**$ 2,709,263**	**$ 4,439,184**
BALANCE	**$ 668,663**	**$ 672,822**	**$ 4,138**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 3,679,415**	**$ 3,382,085**	**$ 4,443,322**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Regional Park Improvements Fund

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Fund Description

The City of San Diego's Regional Parks include Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, Torrey Pines City Park, Chicano Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvements Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that one-quarter of all lease revenues collected from Mission Bay Park in excess of $20.0 million, or $2.5 million (whichever is greater), be allocated to the Regional Parks Improvements Fund to solely benefit San Diego Regional Parks.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	-	-	**-**	-
Total Department Expenditures	**$ -**	**$ -**	**$ -**	**$ -**
Total Department Revenue	**$ 2,538,998**	**$ 2,511,353**	**$ 2,500,000**	**$ (11,353)**

Regional Park Improvements Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	$ -	$ (11,353)
Total	**0.00**	**$ -**	**$ (11,353)**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ 38,998	$ -	**$ -**	$ -
Transfers In	2,500,000	2,511,353	**2,500,000**	(11,353)
Total	**$ 2,538,998**	**$ 2,511,353**	**$ 2,500,000**	**$ (11,353)**

Regional Park Improvements Fund

Revenue and Expense Statement (Non–General Fund)

Regional Park Improvements Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 227,867	$ 12,807	$ 2,512,807
Continuing Appropriation - CIP	8,332,334	10,255,647	9,055,647
TOTAL BALANCE AND RESERVES	**$ 8,560,201**	**$ 10,268,454**	**$ 11,568,454**
REVENUE			
Revenue from Use of Money and Property	$ 38,998	$ –	$ –
Interest Earned	*38,998*	–	–
Transfers In	2,500,000	2,511,353	2,500,000
Transfer from General Fund - Mission Bay Park Rents	*2,500,000*	*2,511,353*	*2,500,000*
TOTAL REVENUE	**$ 2,538,998**	**$ 2,511,353**	**$ 2,500,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 11,099,199**	**$ 12,779,807**	**$ 14,068,454**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 843,551	$ –	$ 2,500,000
TOTAL CIP EXPENSE	**$ 843,551**	**$ –**	**$ 2,500,000**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ –	$ 2,500,000	$ –
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ –**	**$ 2,500,000**	**$ –**
TOTAL EXPENSE	**$ 843,551**	**$ 2,500,000**	**$ 2,500,000**
RESERVES			
Continuing Appropriation - CIP	$ 10,255,647	$ 7,755,647	$ 9,055,647
TOTAL RESERVES	**$ 10,255,647**	**$ 7,755,647**	**$ 9,055,647**
BALANCE	**$ 1**	**$ 2,524,160**	**$ 2,512,807**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 11,099,199**	**$ 12,779,807**	**$ 14,068,454**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Risk Management

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Department Description

The Risk Management Department manages the City's self-insured Workers' Compensation Program, Public Liability Program (including claims against the City), insurance, and loss control measures intended to forecast and reduce the City's exposure to risks. The Department also administers employee health and safety programs, employee benefits contracts, employee savings plans, the Long-Term Disability Plan, and the Employee Assistance Program (EAP).

The Department's mission is:

> ***To effectively prevent, control, and minimize the City's financial risk while providing optimum services to the City's employees and the public through the centralized administration of healthcare, safety, loss control, employee benefit, and other risk management programs***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Maintain good stewardship over City finances
In order for the City to operate in the most efficient and effective manner possible, the Department must serve as a good steward of the City's finances. It must promote cost effective strategies and continue to improve accountability within the Department. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Meet reserve policy targets
- Deliver services in a cost-effective manner

Goal 2: Reduce risk and loss exposure
In the past, the City focused on reacting to issues that arose. It is the Department's goal to reduce risk and loss exposure and create a more proactive culture within the City. The Department will move toward accomplishing this

goal by focusing on the following objectives:

- Promote the importance of employee safety
- Promote and encourage behaviors that minimize loss
- Identify, monitor, and report loss metrics

Goal 3: Promote the highest ethical standards and behavior among employees

Promote and enforce the City's ethical practices to ensure integrity, accountability, service, team support, openness, and diversity in the Department. The Department will move toward enhancing its accomplishment of this goal by focusing on the following objectives:

- Offer training to management and staff on ethical standards
- Conduct a management review of standards and ethical practices with staff on a regular basis

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Reserve balances in millions (and reserve balance as a percentage of total outstanding actuarial liability per Council Policy 100-20) at end of fiscal year for Public Liability	$32.2M (52%)	$35.4M(37%)	$38.6M(40%)	$38.6M (40%)
2. Reserve balances in millions (and reserve balance as a percentage of total outstanding actuarial liability per Council Policy 100-20) at end of fiscal year for Workers' Compensation	$43.0M (25%)	$43.0M (25%)	$43.0M (25%)	$43.0M (25%)

Service Efforts and Accomplishments

The Workers' Compensation Division successfully reapplied with the State of California Department of Industrial Relations (DIR) for approval of the City's Medical Provider Network (MPN) and received approval of the MPN for four years. This MPN is comprised of the City's contracted Industrial Medicine providers and makes available significant savings to the City's Workers' Compensation program. The Division is also implementing a new pharmacy benefits network that will provide additional cost savings to the City and enhanced service to injured City employees. It is anticipated that this program will be fully implemented by the end of Fiscal Year 2015.

The Safety and Environmental Health Division is responsible for carrying out the Global Harmonization Standard (GHS) implementation for the City. The GHS is an international approach to hazard communication providing criteria for classification of chemical hazards and a standardized approach to label elements and safety data sheets (SDS). This is a multiphase project which includes the creation and implementation of an online data entry system for thousand of chemicals and their SDSs. Other activities involve revising the Administrative Regulation on chemicals and assisting City departments regarding requirements for storing chemicals to ensure compliance of the Hazardous Materials requirements and GHS changes by the deadline date of June 1, 2016.

As part of the effort to reduce vehicle accidents, the Safety and Environmental Health Division has completed revisions to Administrative Regulations on vehicle and industrial accident policies and procedures. These were implemented on February 1, 2015. Subsequent phase is the revision of the Driver/Operator Manual and the development and training of a course on safe driving techniques for all employees who drive on City business. The outcome will result in a more comprehensive driver safety education program for City employees and reduction in the frequency of vehicle accidents.

Risk Management

The Public Liability Division continues to diligently administer claims filed against the City and successfully meet the California Government Code deadlines in claims handling. In Fiscal Year 2015, the Public Liability Division obtained City Council approval to revise City Council Policy 000-09, Claims against the City, to provide increased efficiency in the administration of all claims and lawsuits filed against the City. The Public Liability Division also expanded outreach to City departments by making presentations on the liability claims process emphasizing the importance of proactive and preventative measures. In addition to handling claims, the Division continues to advise departments regarding contractual insurance requirements. Evaluation of contract exposures and establishing the appropriate insurance requirements protects the City in the event litigation arises.

The Benefits Division is completing the Request for Proposal (RFP) process for a third-party administrator of the City's four savings plans. An election for all SPSP participants was held to elect a new Trustee to the Defined Contribution Board. The Benefits Division is also completing the RFP process for both dental and vision coverage. Discussions with the City's benefits consultants are ongoing to determine the impacts of the Patient Protection and Affordable Care Act (PPACA) on the City's health care plans' structure and costs to ensure compliance and the cost-effective delivery of benefits.

An RFP was issued in 2014 to assist in the establishment of a new disability plan for employees hired after July 20, 2012. The Benefits Division continues to work with the City's benefit consultants, the Human Resources Department, and the City's labor organizations to evaluate and implement this disability plan. In addition, the Division coordinated flu shot clinics at several locations available to all City employees at no cost.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	79.88	82.13	**83.28**	1.15
Personnel Expenditures	$ 7,496,964	$ 7,892,207	**$ 7,969,250**	$ 77,043
Non-Personnel Expenditures	2,053,407	2,373,722	**2,593,315**	219,593
Total Department Expenditures	**$ 9,550,371**	**$ 10,265,929**	**$ 10,562,565**	**$ 296,636**
Total Department Revenue	**$ 8,717,638**	**$ 9,314,487**	**$ 10,562,565**	**$ 1,248,078**

Risk Management Administration Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Risk Management	$ 9,550,371	$ 10,265,929	**$ 10,562,565**	$ 296,636
Total	**$ 9,550,371**	**$ 10,265,929**	**$ 10,562,565**	**$ 296,636**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Risk Management	79.88	82.13	**83.28**	1.15
Total	**79.88**	**82.13**	**83.28**	**1.15**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Program Managers Addition of 5.00 Program Managers to support department operations.	5.00	$ 897,530	$ -
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	527,611	-
Workers' Compensation Temporary Staffing Addition of contractual expenditures for Workers' Compensation temporary staffing to support state-mandated business functions and reporting requirements.	0.00	250,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	81,643	-
Payroll Support Addition of 1.00 Payroll Specialist 1 and associated non-personnel expenditures for departmental payroll support.	1.00	64,681	-
Addition of Workers' Compensation Claims Representative 2 Addition of 0.50 Workers' Compensation Claims Representative 2 and associated non-personnel expenditures to support state-mandated business functions and reporting requirements.	0.50	53,870	-

Risk Management

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Investment Consulting Services Addition of non-personnel expenditures for Deferred Compensation (457) Plan and Retiree Medical Trust (RMT) investment consulting services.	0.00	37,000	-
Financial Training Addition of non-personnel expenditures for a formal financial training program to ensure the Defined Contribution Plan Trustee Board and Plan Administrators have the most current information to fulfill their fiduciary duties to the Plan and Plan participants.	0.00	5,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.35)	(14,258)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(144,558)	-
Reduction for Contractual Services Reduction in non-personnel expenditures and revenue related to a contractual agreement for benefits consulting and brokerage services.	0.00	(250,000)	(250,000)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(436,661)	-
Reduction of Positions Reduction of 3.00 Claims and Insurance Managers, 1.00 Safety and Training Manager, and 1.00 Supervising Management Analyst.	(5.00)	(775,222)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	824,017
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	-	674,061
Total	**1.15**	**$ 296,636**	**$ 1,248,078**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 4,223,185	$ 4,585,491	**$ 4,931,625**	$ 346,134
Fringe Benefits	3,273,779	3,306,716	**3,037,625**	(269,091)
PERSONNEL SUBTOTAL	**7,496,964**	**7,892,207**	**7,969,250**	**77,043**
NON-PERSONNEL				
Supplies	$ 71,358	$ 80,722	**$ 85,870**	$ 5,148

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Contracts	978,518	1,016,468	**659,136**	(357,332)
Information Technology	650,529	944,537	**1,026,180**	81,643
Energy and Utilities	3,523	7,020	**4,020**	(3,000)
Other	31,449	30,125	**30,125**	-
Transfers Out	318,030	294,850	**787,984**	493,134
NON-PERSONNEL SUBTOTAL	**2,053,407**	**2,373,722**	**2,593,315**	**219,593**
Total	**$ 9,550,371**	**$ 10,265,929**	**$ 10,562,565**	**$ 296,636**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 55,789	$ 289,402	**$ 39,402**	$ (250,000)
Other Revenue	8,658,794	9,025,085	**10,523,163**	1,498,078
Rev from Money and Prop	3,054	-	**-**	-
Total	**$ 8,717,638**	**$ 9,314,487**	**$ 10,562,565**	**$ 1,248,078**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range		Total
FTE, Salaries, and Wages							
20000024	Administrative Aide 2	1.00	1.00	**1.00**	$42,578 -	$51,334	$ 48,367
20000119	Associate Management Analyst	1.00	1.00	**2.00**	54,059 -	65,333	109,320
20000188	Benefits Representative 2	8.00	8.00	**8.00**	32,968 -	39,811	314,630
20000277	Claims Aide	2.00	2.00	**2.00**	36,962 -	44,533	88,398
90000277	Claims Aide - Hourly	0.39	0.70	**0.35**	36,962 -	44,533	15,586
20000278	Claims Clerk	12.00	12.00	**11.00**	31,491 -	37,918	399,974
20000285	Claims Representative 2	7.00	8.00	**7.00**	52,936 -	64,022	434,589
20000283	Claims Representative 2	1.00	0.50	**0.50**	52,936 -	64,022	26,468
20000282	Claims Representative 2	1.00	0.00	**0.00**	52,936 -	64,022	-
20000836	Claims and Insurance Manager	2.00	2.00	**0.00**	73,445 -	88,837	-
20000837	Claims and Insurance Manager	0.00	1.00	**0.00**	73,445 -	88,837	-
20000539	Clerical Assistant 2	2.00	2.00	**2.00**	29,931 -	36,067	72,134
90000539	Clerical Assistant 2 - Hourly	0.50	0.50	**0.50**	29,931 -	36,067	18,034
20001168	Deputy Director	1.00	1.00	**1.00**	46,966 -	172,744	122,000
20000382	Employee Assistance Counselor	1.00	1.00	**1.00**	52,936 -	64,022	64,022
20000411	Employee Assistance Program Manager	1.00	1.00	**1.00**	66,768 -	80,891	80,891
20000393	Employee Benefits Administrator	2.00	2.00	**2.00**	66,768 -	80,891	161,309
90000394	Employee Benefits Specialist 1 - Hourly	0.39	0.35	**0.35**	44,470 -	54,059	18,921
20000383	Employee Benefits Specialist 2	2.00	2.00	**2.00**	54,059 -	65,333	121,555
20000924	Executive Secretary	1.00	0.00	**0.00**	43,555 -	52,666	-
20000293	Information Systems Analyst 3	1.00	1.00	**1.00**	59,363 -	71,760	71,760
20000172	Payroll Specialist 1	0.00	0.00	**1.00**	33,093 -	39,832	39,832
20001222	Program Manager	0.00	1.00	**6.00**	46,966 -	172,744	659,130
20001122	Risk Management Director	1.00	1.00	**1.00**	31,741 -	173,971	160,000

Risk Management

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000847	Safety Officer	2.00	2.00	**2.00**	57,907 - 69,930	126,788
20000854	Safety Representative 2	4.00	4.00	**4.00**	50,461 - 61,027	235,967
20001042	Safety and Training Manager	1.00	1.00	**0.00**	66,768 - 80,891	-
20001016	Senior Claims Representative	0.00	0.00	**1.00**	58,261 - 70,429	70,429
20000927	Senior Clerk/Typist	1.00	1.00	**1.00**	36,067 - 43,514	41,103
21000188	Senior Workers' Compensation Claims Representative	3.00	3.00	**3.00**	58,261 - 70,429	210,533
20000358	Supervising Claims Representative	1.00	1.00	**1.00**	64,002 - 77,314	77,314
90000359	Supervising Claims Representative - Hourly	0.10	0.08	**0.00**	64,002 - 77,314	-
90000357	Supervising Claims Representative - Hourly	0.00	0.00	**0.08**	64,002 - 77,314	6,185
20000970	Supervising Management Analyst	1.00	1.00	**0.00**	66,768 - 80,891	-
21000189	Supervising Workers' Compensation Claims Representative	3.00	3.00	**3.00**	64,002 - 77,314	231,628
21000190	Workers' Compensation Claims Aide	5.00	5.00	**4.00**	36,962 - 44,533	169,867
21000186	Workers' Compensation Claims Representative 2	10.50	12.00	**13.50**	52,936 - 64,022	832,149
	Adjust Budget To Approved Levels					192,000
	Bilingual - Regular					5,824
	Budgeted Vacancy Savings					(347,110)
	Overtime Budgeted					39,224
	Termination Pay Annual Leave					12,804
FTE, Salaries, and Wages Subtotal		**79.88**	**82.13**	**83.28**		**$ 4,931,625**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 51,433	$ 61,300	$ 42,142	$ (19,158)
Flexible Benefits	515,203	594,515	683,923	89,408
Insurance	177	-	-	-
Long-Term Disability	33,971	15,615	15,402	(213)
Medicare	58,343	63,625	65,672	2,047
Other Post-Employment Benefits	471,606	467,082	454,861	(12,221)
Retiree Medical Trust	1,535	1,478	3,925	2,447
Retirement 401 Plan	3,677	3,765	3,938	173
Retirement ADC	1,747,146	1,740,608	1,343,147	(397,461)
Retirement DROP	9,543	7,522	13,410	5,888
Retirement Offset Contribution	161	-	-	-
Risk Management Administration	69,979	72,920	81,243	8,323
Supplemental Pension Savings Plan	206,712	223,366	274,614	51,248
Unemployment Insurance	11,648	8,940	8,798	(142)
Workers' Compensation	92,645	45,980	46,550	570
Fringe Benefits Subtotal	**$ 3,273,779**	**$ 3,306,716**	**$ 3,037,625**	**$ (269,091)**
Total Personnel Expenditures			**$ 7,969,250**	

Revenue and Expense Statement (Non–General Fund)

Risk Management Administration Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 1,787,621	$ 954,893	$ 123,021
TOTAL BALANCE AND RESERVES	**$ 1,787,621**	**$ 954,893**	**$ 123,021**
REVENUE			
Charges for Current Services	$ 55,789	$ 289,402	$ 39,402
Other Revenue	34,281	9,025,085	10,523,163
Revenue from Federal Agencies	8,624,513	–	–
Revenue from Use of Money and Property	3,054	–	–
TOTAL REVENUE	**$ 8,717,638**	**$ 9,314,487**	**$ 10,562,565**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 10,505,259**	**$ 10,269,380**	**$ 10,685,586**
OPERATING EXPENSE			
Personnel Expenses	$ 4,223,185	$ 4,585,491	$ 4,931,625
Fringe Benefits	3,273,779	3,306,716	3,037,625
Supplies	71,358	80,722	85,870
Contracts	978,518	1,016,468	659,136
Information Technology	650,529	944,537	1,026,180
Energy and Utilities	3,523	7,020	4,020
Other Expenses	31,449	30,125	30,125
Transfers Out	318,030	294,850	787,984
TOTAL OPERATING EXPENSE	**$ 9,550,371**	**$ 10,265,929**	**$ 10,562,565**
TOTAL EXPENSE	**$ 9,550,371**	**$ 10,265,929**	**$ 10,562,565**
BALANCE	**$ 954,888**	**$ 3,451**	**$ 123,021**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 10,505,259**	**$ 10,269,380**	**$ 10,685,586**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

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Special Events

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Department Description

The Office of Special Events is responsible for the management of events and filming that take place on public property. It supports the significant role that events and filming play in the development of San Diego's economic prosperity and enhancement of civic pride.

Representatives from the Office of Special Events work collaboratively with special event, filming, non-profit, business, and visitor industry organizations, as well as residential leadership throughout the community to facilitate events that provide unique and memorable experiences for residents and visitors while ensuring the public's safety and reducing the risk to the City of San Diego.

The Office of Special Events provides overarching leadership to the citywide Special Events Management Team. This team is comprised of more than sixty representatives from city, county, State, and federal governmental agencies involved in the recruiting, planning, permitting review, and on-site management of special events and filming.

In addition, the Office of Special Events partners with the tourism industry to coordinate the development of bid proposals to bring major events and conventions to San Diego and serves as the City's key liaison (or office) for the events once they have been secured.

The Office's mission is:

> ***To enhance the vitality, quality, and economic prosperity of San Diego through the support of special events and filming***

Goals and Objectives

The following goals and objectives represent the action plan for the Department:

Goal 1: Provide leadership and coordination for the management of special events and filming in San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives:

Special Events

- Ensure a coordinated approach to the planning and onsite management of special events and filming
- Manage internal reviewing authority procedures for the review of special event permit applications and filming registrations

Goal 2: Establish safe and enjoyable venues to support special events and filming in San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize the City of San Diego's exposure to risk as it relates to special events
- Establish and support the implementation of best practices

Goal 3: Promote and enhance the economic strength of San Diego
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Participate in regional business development and visitor industry initiatives
- Maintain San Diego's national and international reputation as an industry leader in special event management
- Maintain San Diego's reputation as a film industry-friendly city

Goal 4: Utilize information technology solutions to support internal and external customers
The Department will move toward accomplishing this goal by focusing on the following objectives:

- Support internal customers through the development of technology that enables multi-disciplinary and multi-agency online interaction for the review and issuance of special event permits
- Develop an online special event permit application that supports external customer needs and interfaces with the permit application review process

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Number of major special event and filming dates supported by permitting, technical, and or promotional assistance	1,200	1,250	1,250	1,250
2. Number of attendees at major civic and community events that received support services	8.0M	8.0M	8.0M	8.0M
3. Number of production meetings conducted with Citywide Special Events Management Team, event organizers and film producers	165	173	170	170

Service Efforts and Accomplishments

The Office of Special Events provides a portfolio of services designed to support San Diego's neighborhoods, as well as the city's special event, filming, business, and tourism industries. By leveraging collaborative partnerships with community and neighborhood organizations, as well as economic development, tourism, event, and filming industries, the Department seeks to maximize civic and economic returns to the San Diego region.

Economic Development Initiatives

The Office of Special Events works collaboratively with the visitor industry organizations such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center Corporation to support events of national and international stature that bring hundreds of millions of dollars in economic impact along with

extensive worldwide media exposure to the San Diego region each year. In Fiscal Year 2015, the City of San Diego secured Major League Baseball's All-Star Game to be held at PETCO Park in July 2016.

Major Event Support Services

Once a major special event, sporting activity, or convention is secured, the Office of Special Events provides support services to key entities such as the event organizer, site manager or meeting planner, host committee, business and residential community, as well as city departments to ensure the success of the activity. The scope of support services necessary to ensure success of these types of activities may range from the initiation of economic development, media and community outreach programs, to the establishment of protocols to ensure regulatory and public safety oversight.

In Fiscal Year 2015, the Office of Special Events provided services to support several national and international events that took place in San Diego, including the Farmer's Insurance Open, Rock 'n' Roll Marathon, Comic-Con International, and the Poinsettia and Holiday Bowls. The Department also was responsible for the management of Balboa Park December Nights, the largest free-of-charge festival in San Diego. In Fiscal Year 2015, more than 300,000 people attended December Nights which kicked off the City's year-long 2015 Celebration designed to elevate, celebrate, and promote Balboa Park in recognition of the 100th Anniversary of the 1915 Panama America Exposition in Balboa Park.

Civic Engagement

The Office of Special Events team members are actively involved in the community and understand the significant role events play in San Diego. Community festivals add to the spirit of our neighborhoods and provide an opportunity for residents, local artisans, performers, merchants, and city employees such as neighborhood police officers to interact with one another. Athletic and cultural events strategically located in key business districts provide marketing opportunities and bring new patrons to businesses. Events of national and international stature create millions of dollars of economic impact, instill civic pride, and serve as long-term economic development tools for San Diego.

In Fiscal Year 2015, the Office of Special Events provided permit, technical support, and promotional services to support more than 1,200 major community event and filming dates attended by approximately 8.0 million people.

Industry Leadership

The City of San Diego continues to serve as an industry leader in the management of special events. The impact of Special Events trends ranging from Homeland Security issues to flash mobs and extreme sports/stunts have been significant to the special event industry with many agencies and organizations recognizing the potential exposure special events can bring to their municipality. Each year, dozens of municipalities, agencies, and organizations seek best practice materials and information from the Office of Special Events to use as benchmarks in the establishment of their internal policies and operating procedures. The City of San Diego's reputation as a leader in event management complements the economic development and visitor industry initiatives to bring major national and international events, conventions, and film productions to San Diego that benefit the regional economy.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	3.00	5.00	**6.00**	1.00
Personnel Expenditures	$ 432,508	$ 627,441	**$ 754,320**	$ 126,879
Non-Personnel Expenditures	318,949	417,360	**669,452**	252,092
Total Department Expenditures	**$ 751,457**	**$ 1,044,801**	**$ 1,423,772**	**$ 378,971**
Total Department Revenue	**$ 105,027**	**$ 150,000**	**$ 150,000**	**$ -**

Transient Occupancy Tax Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Special Events	$ 751,457	$ 1,044,801	**$ 1,423,772**	$ 378,971
Total	**$ 751,457**	**$ 1,044,801**	**$ 1,423,772**	**$ 378,971**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Special Events	3.00	5.00	**6.00**	1.00
Total	**3.00**	**5.00**	**6.00**	**1.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Film Commission Program Manager Addition of 1.00 Program Manager and associated non-personnel expenses to support the Film Commission.	1.00	$ 141,269	$ -
Film Commission Request for Information Addition of non-personnel expenditures to fund the Film Commission's Request for Information (RFI) process.	0.00	125,000	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	110,323	-
Civic Center Plaza Rent Reallocation Adjustment reflects the reallocation of rent for Civic Center Plaza from the General Fund.	0.00	49,785	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(14,390)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(33,016)	-
Total	**1.00**	**$ 378,971**	**$ -**

Special Events

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 241,796	$ 362,336	**$ 480,207**	$ 117,871
Fringe Benefits	190,712	265,105	**274,113**	9,008
PERSONNEL SUBTOTAL	**432,508**	**627,441**	**754,320**	**126,879**
NON-PERSONNEL				
Supplies	$ 6,854	$ 4,179	**$ 4,216**	$ 37
Contracts	59,344	46,642	**134,311**	87,669
Information Technology	207,586	312,441	**422,764**	110,323
Energy and Utilities	1,350	2,000	**2,000**	-
Other	1	-	**-**	-
Transfers Out	43,814	52,098	**106,161**	54,063
NON-PERSONNEL SUBTOTAL	**318,949**	**417,360**	**669,452**	**252,092**
Total	**$ 751,457**	**$ 1,044,801**	**$ 1,423,772**	**$ 378,971**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 28,432	$ 100,000	**$ 25,000**	$ (75,000)
Licenses and Permits	76,464	50,000	**125,000**	75,000
Other Revenue	131	-	**-**	-
Total	**$ 105,027**	**$ 150,000**	**$ 150,000**	**$ -**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	1.00	**1.00**	$54,059 - $65,333	$ 59,363
20001220	Executive Director	0.00	0.00	**1.00**	46,966 - 172,744	119,999
20001222	Program Manager	2.00	2.00	**2.00**	46,966 - 172,744	204,000
20000783	Public Information Clerk	1.00	1.00	**1.00**	31,491 - 37,918	31,491
20000918	Senior Planner	0.00	1.00	**1.00**	65,354 - 79,019	65,354
FTE, Salaries, and Wages Subtotal		**3.00**	**5.00**	**6.00**		**$ 480,207**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 5,826	$ 6,898	$ 6,420	$ (478)
Flexible Benefits	29,392	45,581	62,767	17,186
Long-Term Disability	1,886	1,207	1,580	373
Medicare	3,482	5,090	6,964	1,874
Other Post-Employment Benefits	19,519	30,330	35,910	5,580
Retiree Medical Trust	-	-	665	665
Retirement ADC	105,335	147,379	106,743	(40,636)
Retirement DROP	1,161	1,157	-	(1,157)
Risk Management Administration	2,898	4,735	6,414	1,679
Supplemental Pension Savings Plan	15,564	18,701	38,800	20,099
Unemployment Insurance	647	692	904	212

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Workers' Compensation	5,003	3,335	6,946	3,611
Fringe Benefits Subtotal	**$ 190,712**	**$ 265,105**	**$ 274,113**	**$ 9,008**
Total Personnel Expenditures			**$ 754,320**	

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Special Promotional Programs

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Special Promotional Programs



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department (Department) supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.

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Special Promotional Programs

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ 2,287	$ -	**$ -**	$ -
Non-Personnel Expenditures	84,191,962	89,638,019	**92,704,550**	3,066,531
Total Department Expenditures	**$ 84,194,249**	**$ 89,638,019**	**$ 92,704,550**	**$ 3,066,531**
Total Department Revenue	**$ 80,801,592**	**$ 83,938,446**	**$ 91,161,931**	**$ 7,223,485**

Transient Occupancy Tax Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Arts, Culture, & Community Festivals	$ 8,049,599	$ 8,877,233	**$ 9,854,643**	$ 977,410
Discretionary Funding	14,493,278	16,387,689	**17,832,386**	1,444,697
Economic Development Programs	1,661,740	2,095,000	**2,145,000**	50,000
Safety & Maint - Visitor Related Facilities	59,988,277	62,278,097	**62,872,521**	594,424
Transient Occupancy Tax Fund	1,355	-	**-**	-
Total	**$ 84,194,249**	**$ 89,638,019**	**$ 92,704,550**	**$ 3,066,531**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Cent Discretionary Adjustment to reflect the increase in One-Cent TOT to support the General Fund.	0.00	$ 1,444,697	$ -
Penny for the Arts Funding Adjustment to reflect the addition of expenditures for the Penny for the Arts Blueprint allocation.	0.00	868,701	-
Support to Other Funds Adjustment to the annual allocations which support debt service payments and operating costs for Mission Bay/ Balboa Park Improvements, Convention Center, QUALCOMM Stadium, PETCO Park, and the Trolley Extension Reserve funds.	0.00	513,670	-
Support for Safety and Maintenance of Visitor-Related Facilities Support to reimburse the General Fund for expenditures associated with the safety and maintenance of visitor related facilities.	0.00	189,463	-
Economic Development Programs Adjustment to reflect the increase in the Citywide Economic Development program allocation for qualified organizations that accomplish goals and objectives to advance the City's economy and tourism industry.	0.00	50,000	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	7,223,485
Total	**0.00**	**$ 3,066,531**	**$ 7,223,485**

Special Promotional Programs

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 2,111	$ -	**$ -**	$ -
Fringe Benefits	176	-	**-**	-
PERSONNEL SUBTOTAL	**2,287**	**-**	**-**	**-**
NON-PERSONNEL				
Supplies	$ 372	$ -	**$ -**	$ -
Contracts	27,323,648	28,966,859	**30,183,732**	1,216,873
Information Technology	4,500	-	**-**	-
Other	34	-	**-**	-
Transfers Out	56,863,409	60,671,160	**62,520,818**	1,849,658
NON-PERSONNEL SUBTOTAL	**84,191,962**	**89,638,019**	**92,704,550**	**3,066,531**
Total	**$ 84,194,249**	**$ 89,638,019**	**$ 92,704,550**	**$ 3,066,531**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Transient Occupancy Tax	$ 80,801,592	$ 83,938,446	**$ 91,161,931**	$ 7,223,485
Total	**$ 80,801,592**	**$ 83,938,446**	**$ 91,161,931**	**$ 7,223,485**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages Subtotal		**3.00**	**5.00**	**6.00**		**$ 274,113**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Long-Term Disability	$ 17	$ -	$ -	$ -
Medicare	31	-	-	-
Supplemental Pension Savings Plan	79	-	-	-
Unemployment Insurance	6	-	-	-
Workers' Compensation	43	-	-	-
Fringe Benefits Subtotal	**$ 176**	**$ –**	**$ –**	**$ –**
Total Personnel Expenditures			**$ –**	

Special Promotions

Organization / Program	FY2014 Actual	FY2015 Budget	FY2016 Proposed
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
America's Finest City Dixieland Jazz Society	$ 37,563	$ 48,501	$ –
Armed Services YMCA of the U.S.A.	45,902	79,366	–
Asian Story Theater	5,619	8,481	–
Balboa Park Cultural Partnership	–	32,909	–
Bon Temps Social Club of San Diego	45,902	79,366	–
Cabrillo Festival, Inc.	1,313	8,467	–
Capoeira Institute	14,610	20,779	–
Casa Familiar	(1,323)	10,819	–
Central Commercial District Revitalization Corp / San Diego Afterschool Strings Program	5,337	–	–
College Area Economic Development Corporation	12,677	9,668	–
contACT Arts	–	18,655	–
The Cooper Family Foundation	3,080	4,905	–
Council of Philippine American Organizations of San Diego County	3,629	–	–
Culture Shock Dance Troupe	–	6,787	–
Guitars in the Classroom	–	2,159	–
Gaslamp Quarter Association	4,315	–	–
Hillcrest Business Improvement Association	15,279	27,671	–
The Historic Old Town Community Foundation	(13,867)	–	–
Indian Fine Arts Academy of San Diego	14,203	24,400	–
Italian American Art and Culture Association of San Diego	16,594	20,946	–
Jacobs Center for Neighborhood Innovation	22,538	32,909	–
Kalusugan Community Services	16,528	21,203	–
La Jolla	–	16,846	–
Linda Vista Multi-Cultural Fair and Parade	6,468	9,389	–
Little Italy Association	29,130	30,447	–
Little Saigon Foundation	8,739	20,885	–
Mariachi Juvenil de San Diego	–	9,418	–
Media Heritage, Inc./Filmout San Diego	11,324	17,757	–
Musicians for Education	6,153	14,961	–
NTC Foundation	6,226	–	–
Ocean Beach Merchants Association	23,216	29,072	–
Pacific Beach Community Development Corporation	12,396	18,179	–
Pacific Southwest Wildlife Arts, Inc.	9,719	12,723	–
PASACAT	4,237	5,545	–
Point Loma Summer Concerts	14,631	17,223	–
Rancho de los Penasquitos Town Council	5,332	8,076	–
Rolando Community Council	6,202	6,523	–
San Diego Audubon Society	18,842	25,417	–
San Diego Chinese Center	5,883	9,432	–
San Diego City College Foundation	–	1,758	–
San Diego Earth Day	24,116	28,369	–
San Diego Film Foundation	42,972	79,366	–
San Diego Music Foundation	19,345	30,139	–
San Diego Shakespeare Society	5,249	6,615	–
Space 4 Art	4,943	–	–
Springfest Inc.	(9,392)	–	–
St. Madeleine Sophie's Center	11,189	–	–

Special Promotional Programs

Special Promotions *(Cont'd)*

Organization / Program	FY2014 Actual	FY2015 Budget	FY2016 Proposed
Torrey Pines Kiwanis Foundation	45,902	48,427	–
Transcendance Youth Arts Project	7,062	8,406	–
VOW Foundation, The dba Rock to Stop Violence	–	15,012	–
Write Out Loud	2,480	7,816	–
Creative Communities San Diego Subtotal	**$ 572,263**	**$ 935,792**	**$ 935,792**
Organizational Support			
Actors Alliance of San Diego	$ –	$ 2,447	$ –
Aja Project	22,881	22,791	–
Art of Elan	8,934	7,759	–
Bach Collegium San Diego	–	6,970	–
Balboa Park Cultural Partnership	18,060	68,055	–
Balboa Park Online Collaborative	52,591	60,568	–
California Ballet Association	69,190	104,576	–
Camarada, Inc.	9,949	9,410	–
Center for World Music	25,127	27,901	–
City Ballet, Inc.	55,194	56,535	–
Classics for Kids	23,569	27,303	–
Cygnet Theater	103,356	116,610	–
Diversionary Theatre	37,217	49,655	–
Finest City Performing Arts, Inc./San Diego Gay Men's Chorus	22,561	24,155	–
Flying Leatherneck Historical Foundation	9,924	15,851	–
Gaslamp Quarter Historical Foundation	19,794	32,953	–
Japanese Friendship Garden Society of San Diego	61,775	77,210	–
La Jolla Chapter, SPEBSQSA, Inc.	2,478	3,411	–
La Jolla Historical Society	38,951	42,248	–
La Jolla Music Society	196,249	201,259	–
La Jolla Symphony and Chorus	34,927	37,186	–
The Library Assoc of La Jolla/Athenaeum Music & Arts Library	83,994	117,101	–
Mainly Mozart Festival, Inc.	100,534	111,134	–
Malashock Dance and Company	41,829	43,619	–
Maritime Museum Association of San Diego	175,281	212,839	–
Media Arts Center San Diego	54,394	63,970	–
Mingei International Museum	183,858	192,113	–
Mojalet Dance Collective	6,392	10,676	–
Mo'olelo Performing Arts Company	25,913	28,307	–
Moxie Theatre	10,067	14,847	–
Museum of Contemporary Arts, San Diego	280,815	288,444	–
Museum of Photographic Arts	93,080	143,755	–
New Children's Museum	89,966	144,244	–
NTC Foundation	–	51,339	–
Old Globe Theatre	421,074	431,629	–
Outside the Lens	6,358	9,448	–
Pacific Arts Movement	55,097	61,963	–
Persian Cultural Center	24,025	31,247	–
PGK Project	4,953	9,027	–
Playwrights Project	32,035	34,891	–
Prophet World Beat Productions	28,510	18,894	–
The Putnam Foundation/Timken Museum of Art	110,263	112,335	–
Reuben H. Fleet Science Center	265,204	267,091	–
SACRA/PROFANA	–	1,663	–

Special Promotions *(Cont'd)*

Organization / Program	FY2014 Actual	FY2015 Budget	FY2016 Proposed
Samahan Filipino American Performing Arts and Education Center	2,218	3,786	–
San Diego Air and Space Museum, Inc.	222,847	260,820	–
San Diego Archaeological Center	26,428	20,983	–
San Diego Art Institute	44,004	44,303	–
San Diego Automotive Museum	48,041	70,954	–
San Diego Ballet	28,893	31,045	–
San Diego Center for Jewish Culture	104,573	120,577	–
San Diego Children's Choir	27,736	30,195	–
San Diego Chinese Historical Society and Museum	17,087	17,503	–
San Diego Civic Youth Ballet	28,937	37,803	–
San Diego Dance Theater	39,176	32,051	–
San Diego Early Music Society	9,039	–	–
San Diego Guild of Puppetry	6,984	6,646	–
San Diego Historical Society	77,730	107,574	–
San Diego Junior Theatre	82,446	83,306	–
San Diego Master Chorale	14,186	12,742	–
San Diego Model Railroad Museum, Inc.	45,838	45,920	–
San Diego Museum Council	10,843	13,706	–
San Diego Museum of Art	366,050	317,150	–
San Diego Museum of Man	111,241	153,536	–
San Diego Opera Association	389,357	260,000	–
San Diego Repertory Theatre	148,645	173,717	–
The San Diego Society of Natural History	367,489	358,761	–
San Diego Symphony Orchestra Association, Inc.	411,870	398,575	–
San Diego Watercolor Society	24,526	27,104	–
San Diego Winds	–	3,902	–
San Diego Women's Chorus	3,826	5,839	–
San Diego Writers Ink	8,442	13,777	–
San Diego Young Artists Music Academy, Inc.	10,265	10,911	–
San Diego Youth Symphony and Conservatory	85,313	89,470	–
Save Our Heritage Organisation	53,721	68,488	–
Scripps Ranch Theatre	13,595	16,975	–
So Say We All	–	1,713	–
Space 4 Art	–	9,768	–
Spreckels Organ Society	16,123	20,308	–
Tap Fever Studios	–	3,318	–
Theater & Arts Foundation of San Diego County/La Jolla Playhouse	376,738	408,603	–
Unlimited Jazz Dance Productions/Patricia Rincon Dance Collective	11,170	8,167	–
Villa Musica	28,764	33,535	–
Westwind Brass	7,095	7,124	–
Women's History Museum and Educational Center	12,156	17,417	–
Young Audiences of San Diego	50,770	47,940	–
Organizational Support Subtotal	**$ 6,240,531**	**$ 6,791,441**	**$ 6,791,441**
Other			
Commission for Arts and Culture Department	$ 876,251	$ 1,054,761	$ 1,057,526 [1]
Mayor/City Council Allocations	264,278	400,000	400,000
Penny for the Arts Blueprint Augmentation	972,527	750,000	1,618,701

Special Promotional Programs

Special Promotions *(Cont'd)*

Organization / Program	FY2014 Actual	FY2015 Budget	FY2016 Proposed
Public Art Fund	–	108,709	108,709
Other Subtotal	**$ 2,113,056**	**$ 2,313,470**	**$ 3,184,936**
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	**$ 8,925,850**	**$ 10,040,703**	**$ 10,912,169**
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	$ 8,057,450	$ 12,560,650	$ 12,563,450
Mission Bay Park/Balboa Park Improvements	1,560,623	1,675,700	1,673,526
PETCO Park	11,300,594	11,317,415	11,319,000
QUALCOMM Stadium	4,744,302	4,750,307	4,746,120
Trolley Extension Reserve	1,062,577	1,059,200	1,062,225
Capital Improvements Subtotal	**$ 26,725,546**	**$ 31,363,272**	**$ 31,364,321**
TOTAL CAPITAL IMPROVEMENTS	**$ 26,725,546**	**$ 31,363,272**	**$ 31,364,321**
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
CleanTECH San Diego	$ 22,500	$ 30,000	$ –
CommNexus San Diego	26,750	30,000	–
Horton Plaza Theatre Foundation	440,000	435,000	–
Maritime Alliance Foundation	–	25,000	–
Mission Trails Regional Park Foundation, Inc.	32,281	45,000	–
San Diego Regional Economic Development Corporation	7,875	85,000	–
San Diego Workforce Partnership	–	50,000	–
Citywide Economic Development Subtotal	**$ 529,406**	**$ 700,000**	**$ 750,000**
Economic Development and Tourism Support			
Adams Avenue Business Association	$ 38,968	$ 46,900	$ –
Asian Business Association	30,577	25,125	–
BIOCOM Institute	50,000	46,900	–
BID Council	(13,510)	–	–
City Heights Community Development Corporation	44,979	61,690	–
Greater Golden Hill CDC	38,967	28,287	–
Greater San Diego Business Association	20,536	–	–
Hostelling International-American Youth Hostels	38,968	46,900	–
Japan Society of San Diego and Tijuana	38,968	36,180	–
La Jolla Village Merchants Association, Inc.	22,171	46,900	–
North Park Organization of Businesses, Inc.	38,868	–	–
North Park Main Street	–	53,036	–
Old Town San Diego Chamber of Commerce	(7,126)	29,064	–
Otay Mesa Chamber of Commerce	5,410	46,900	–
San Diego Convention & Visitors Bureau	(10,964)	–	–
San Diego Diplomacy Council	38,968	40,175	–
San Diego East Visitors Bureau	(26,162)	35,163	–
South County Economic Development Council	30,295	46,900	–
South Park Business Group, Inc.	10,250	11,017	–
Travelers Aid Society of San Diego	43,835	61,690	–
Veterans Memorial Center, Inc.	71,644	37,173	–
Economic Development and Tourism Support Subtotal	**$ 505,644**	**$ 700,000**	**$ 700,000**
Other			
Business Expansion, Attraction, and Retention (BEAR)	$ 435,728	$ 515,000	$ 515,000

Special Promotions *(Cont'd)*

Organization / Program	FY2014 Actual	FY2015 Budget	FY2016 Proposed
Economic Development Program Administration	190,961	180,000	180,000
Other Subtotal	**$ 626,689**	**$ 695,000**	**$ 695,000**
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	**$ 1,661,739**	**$ 2,095,000**	**$ 2,145,000**
MAJOR EVENTS			
Major Events			
Major Events Revolving Fund	$ 150,000	$ 150,000	$ 150,000
Major Events Subtotal	**$ 150,000**	**$ 150,000**	**$ 150,000**
TOTAL MAJOR EVENTS	**$ 150,000**	**$ 150,000**	**$ 150,000**
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	$ 14,493,278	$ 16,387,689	$ 17,832,386
Mission Bay Park/Balboa Park Improvements	499,377	284,300	451,474
Convention Center	4,722,550	4,600,343	4,049,543
PETCO Park	3,215,156	2,498,335	1,980,074
QUALCOMM Stadium	5,455,698	5,524,693	6,833,517
Special Events Department	751,457	1,044,801	1,423,772
Trolley Extension Reserve	12,453	12,528	9,503
TOT Administration and Promotional Activities	19,207,498	17,844,626	18,034,089
Safety and Maintenance of Visitor-Related Facilities Subtotal	**$ 48,357,467**	**$ 48,197,315**	**$ 50,614,358**
TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	**$ 48,357,467**	**$ 48,197,315**	**$ 50,614,358**
SUMMARY			
Arts, Culture, and Community Festivals	$ 8,925,850	$ 10,040,703	$ 10,912,169
Capital Improvements	26,725,546	31,363,272	31,364,321
Economic Development Programs	1,661,739	2,095,000	2,145,000
Major Events	150,000	150,000	150,000
Safety and Maintenance of Visitor-Related Facilities	46,729,759	45,989,044	48,133,060
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	**$ 84,192,894**	**$ 89,638,019**	**$ 92,704,550**

[1]This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

Special Promotional Programs

Revenue and Expense Statement (Non–General Fund)

Transient Occupancy Tax Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 15,337,743	$ 10,143,594	$ 3,873,917 [2]
TOTAL BALANCE AND RESERVES	**$ 15,337,743**	**$ 10,143,594**	**$ 3,873,917**
REVENUE			
Charges for Current Services	$ 28,432	$ 100,000	$ 25,000
Special Events Revenue	*28,432*	*100,000*	*25,000*
Licenses and Permits	76,464	50,000	125,000
Special Event Permits	*76,464*	*50,000*	*125,000*
Other Revenue	466	–	–
Transient Occupancy Taxes	80,801,627	83,938,446	91,161,931
TOTAL REVENUE	**$ 80,906,990**	**$ 84,088,446**	**$ 91,311,931**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 96,244,733**	**$ 94,232,040**	**$ 95,185,848**
OPERATING EXPENSE			
Personnel Expenses	$ 600,791	$ 828,257	$ 963,601
Commission for Arts and Culture[1]	*356,884*	*465,921*	*483,394*
Special Events Department[1]	*241,796*	*362,336*	*480,207*
Special Promotional Programs Reimbursement	*2,111*	–	–
Fringe Benefits	476,634	610,669	599,095
Commission for Arts and Culture[1]	*285,745*	*345,564*	*324,982*
Special Events Department[1]	*190,713*	*265,105*	*274,113*
Special Promotional Programs Reimbursement	*176*	–	–
Supplies	12,692	9,758	9,832
Commission for Arts and Culture Department[1]	*5,466*	*5,579*	*5,616*
Special Events Department[1]	*6,854*	*4,179*	*4,216*
Other Supplies	*372*	–	–
Contracts	27,577,206	29,196,464	30,451,086
Commission for Arts and Culture Department[1]	*194,215*	*182,963*	*133,043*
Special Events Department[1]	*59,344*	*46,642*	*134,311*
Office of the Mayor / City Council Allocations	*264,278*	*400,000*	*400,000*
Arts, Culture, and Community Festivals	*7,767,266*	*8,627,233*	*9,604,643 [3]*
Economic Development Programs	*1,659,242*	*2,095,000*	*2,145,000*
Safety & Maintenance of Visitor Related Facilities Reimbursements	*17,632,861*	*17,844,626*	*18,034,089*
Information Technology	239,716	358,121	456,687
Commission for Arts and Culture Department[1]	*27,630*	*45,680*	*33,923*
Special Events Department[1]	*207,586*	*312,441*	*422,764*
Special Promotional Programs	*4,500*	–	–
Energy and Utilities	2,436	3,500	3,500
Other Expenses	156	2,000	2,000

Revenue and Expense Statement (Non–General Fund)

Transient Occupancy Tax Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
Transfers Out	56,912,327	60,728,812	62,700,047
Transfers to Special Promotional Programs/Funds/ Operating Support	*56,863,409*	*60,305,898*	*62,520,818*
Commission for Arts and Culture Department	*5,104*	*5,554*	*73,068*
Special Events Department	*43,814*	*417,360*	*106,161*
TOTAL OPERATING EXPENSE	**$ 85,821,958**	**$ 91,737,581**	**$ 95,185,848**
TOTAL EXPENSE	**$ 85,821,958**	**$ 91,737,581**	**$ 95,185,848**
BALANCE	**$ 10,422,776**	**$ 2,494,459**	**$ 0**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 96,244,733**	**$ 94,232,040**	**$ 95,185,848**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

[1]This statement represents the entire Transient Occupancy Tax Fund including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

[2]The Fiscal Year 2016 Proposed Budget for the Transient Occupancy Tax Fund includes the appropriation of $3.9 million in fund balance to be used for Special Promotional Programs.

[3]The Fiscal Year 2016 Proposed Budget for the Arts, Culture, and Community Festivals program is $10.9 million, which represents a $1.6 million increase in Penny for the Arts Blueprint funding.

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Storm Drain Fund

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Fund Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a small fee via the water service billing process to fund a portion of the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	5,696,410	5,700,000	**5,700,000**	-
Total Department Expenditures	**$ 5,696,410**	**$ 5,700,000**	**$ 5,700,000**	**$ -**
Total Department Revenue	**$ 5,996,382**	**$ 5,700,000**	**$ 5,700,000**	**$ -**

Storm Drain Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Storm Drain Fund	$ 5,696,410	$ 5,700,000	**$ 5,700,000**	$ -
Total	**$ 5,696,410**	**$ 5,700,000**	**$ 5,700,000**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 61,410	$ 65,000	**$ 65,000**	$ -
Transfers Out	5,635,000	5,635,000	**5,635,000**	-
NON-PERSONNEL SUBTOTAL	**5,696,410**	**5,700,000**	**5,700,000**	**-**
Total	**$ 5,696,410**	**$ 5,700,000**	**$ 5,700,000**	**$ -**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 5,996,382	$ 5,700,000	**$ 5,700,000**	$ -
Total	**$ 5,996,382**	**$ 5,700,000**	**$ 5,700,000**	**$ -**

Storm Drain Fund

Revenue and Expense Statement (Non–General Fund)

Storm Drain Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 1,247,329	$ 1,547,301	$ 1,550,801
TOTAL BALANCE AND RESERVES	**$ 1,247,329**	**$ 1,547,301**	**$ 1,550,801**
REVENUE			
Charges for Current Services	$ 5,996,382	$ 5,700,000	$ 5,700,000
Storm Drain Assessment Charges	*5,996,382*	*5,700,000*	*5,700,000*
TOTAL REVENUE	**$ 5,996,382**	**$ 5,700,000**	**$ 5,700,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 7,243,711**	**$ 7,247,301**	**$ 7,250,801**
OPERATING EXPENSE			
Contracts	$ 61,410	$ 65,000	$ 65,000
City Services Billed - CCS Daily G/L Transfers	*61,410*	*65,000*	*65,000*
Transfers Out	5,635,000	5,635,000	5,635,000
Transfer to General Fund	*5,635,000*	*5,635,000*	*5,635,000*
TOTAL OPERATING EXPENSE	**$ 5,696,410**	**$ 5,700,000**	**$ 5,700,000**
TOTAL EXPENSE	**$ 5,696,410**	**$ 5,700,000**	**$ 5,700,000**
BALANCE	**$ 1,547,301**	**$ 1,547,301**	**$ 1,550,801**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 7,243,711**	**$ 7,247,301**	**$ 7,250,801**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

TransNet

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Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40 year extension of the TransNet program that began in April 2008. It is estimated that over the duration of the 40 year extension, TransNet will provide $14.0 billion in transportation improvements throughout the region. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/ drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The City Comptroller and Public Works departments are reimbursed for administrative oversight of the Fund.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	10,205,104	10,480,670	**13,177,479**	2,696,809
Total Department Expenditures	**$ 10,205,104**	**$ 10,480,670**	**$ 13,177,479**	**$ 2,696,809**
Total Department Revenue	**$ 24,198,248**	**$ 30,010,000**	**$ 32,007,000**	**$ 1,997,000**

TransNet ARRA Exchange Fund

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ (734)	$ -	**$ -**	$ -
Sales Tax	1,764,387	-	**-**	-
Total	**$ 1,763,653**	**$ -**	**$ -**	**$ -**

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
TransNet Extension Administration & Debt Fund	$ 271,287	$ 300,100	**$ 320,070**	$ 19,970
Total	**$ 271,287**	**$ 300,100**	**$ 320,070**	**$ 19,970**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Adjustment to reflect an increase of Fiscal Year 2016 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.	0.00	$ 19,970	$ 19,970
Total	**0.00**	**$ 19,970**	**$ 19,970**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 271,287	$ 300,100	**$ 320,070**	$ 19,970
NON-PERSONNEL SUBTOTAL	**271,287**	**300,100**	**320,070**	**19,970**
Total	**$ 271,287**	**$ 300,100**	**$ 320,070**	**$ 19,970**

TransNet

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Sales Tax	$ 271,287	$ 300,100	**$ 320,070**	$ 19,970
Total	**$ 271,287**	**$ 300,100**	**$ 320,070**	**$ 19,970**

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
TransNet Extension Congestion Relief Fund	$ 1,267,599	$ 1,267,600	**$ 3,351,330**	$ 2,083,730
Total	**$ 1,267,599**	**$ 1,267,600**	**$ 3,351,330**	**$ 2,083,730**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Adjustment to reflect an increase of Fiscal Year 2016 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.	0.00	$ 2,083,730	$ 1,383,921
Total	**0.00**	**$ 2,083,730**	**$ 1,383,921**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ (1)	$ -	**$ -**	$ -
Transfers Out	1,200,000	-	**-**	-
Contracts	67,600	1,267,600	**3,351,330**	2,083,730
NON-PERSONNEL SUBTOTAL	**1,267,599**	**1,267,600**	**3,351,330**	**2,083,730**
Total	**$ 1,267,599**	**$ 1,267,600**	**$ 3,351,330**	**$ 2,083,730**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ 12,034	$ -	**$ -**	$ -
Sales Tax	11,581,629	20,796,930	**22,180,851**	1,383,921
Total	**$ 11,593,663**	**$ 20,796,930**	**$ 22,180,851**	**$ 1,383,921**

TransNet Extension Maintenance Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
TransNet Extension Maintenance Fund	$ 8,666,218	$ 8,912,970	**$ 9,506,079**	$ 593,109
Total	**$ 8,666,218**	**$ 8,912,970**	**$ 9,506,079**	**$ 593,109**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Adjustment to reflect an increase of Fiscal Year 2016 expenditures and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water-Street Maintenance.	0.00	$ 593,109	$ 593,109
Total	**0.00**	**$ 593,109**	**$ 593,109**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Transfers Out	$ 8,666,218	$ 8,912,970	**$ 9,506,079**	$ 593,109
NON-PERSONNEL SUBTOTAL	**8,666,218**	**8,912,970**	**9,506,079**	**593,109**
Total	**$ 8,666,218**	**$ 8,912,970**	**$ 9,506,079**	**$ 593,109**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ (4,219)	$ -	**$ -**	$ -
Sales Tax	10,573,864	8,912,970	**9,506,079**	593,109
Total	**$ 10,569,645**	**$ 8,912,970**	**$ 9,506,079**	**$ 593,109**

TransNet

Revenue and Expense Statement (Non–General Fund)

TransNet Extension Congestion Relief Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 5,747,966 [1]	$ 2,611,363	$ 2,911,363
Continuing Appropriation - CIP	50,647,829	61,284,795	59,814,125
TOTAL BALANCE AND RESERVES	**$ 56,325,457**	**$ 63,896,158**	**$ 62,725,488**
REVENUE			
Revenue from Use of Money and Property	$ 280,270	$ –	$ –
Interest Earnings	*280,270*	–	–
Sales Tax	28,913,515	30,010,000	32,007,000
TransNet Extension Sales Tax	*28,913,515*	*30,010,000*	*32,007,000*
TOTAL REVENUE	**$ 29,193,785 [2]**	**$ 30,010,000**	**$ 32,007,000**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 85,519,242**	**$ 93,906,158**	**$ 94,732,488**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ 11,417,980	$ 19,529,330	$ 18,829,521
CIP Budget - used for calculation of the CIP Cont. Approp.	22,277,719	19,529,330	18,829,521
Budget change - used for calculation of the CIP Cont. Approp. only	(222,773)	0	–
Actuals or Projection	11,417,980	19,529,330	18,829,521
TOTAL CIP EXPENSE	**$ 11,417,980**	**$ 19,529,330**	**$ 18,829,521**
OPERATING EXPENSE			
Contracts	$ 1,538,886	$ 1,567,700	$ 3,671,400
Regional Arterial Management System	*67,600*	*67,600*	*67,600*
Administration - Comptroller	*70,110*	*95,000*	*95,000*
Administration - Transportation & Storm Water	*201,177*	*205,100*	*225,070*
Congestion Relief - Transportation & Storm Water	*1,199,999*	*1,200,000*	*3,283,730*
Transfers Out	8,666,218	8,912,970	9,506,079
Street Maintenance - Transportation & Storm Water	*8,666,218*	*8,912,970*	*9,506,079*
TOTAL OPERATING EXPENSE	**$ 10,205,104 [2]**	**$ 10,480,670**	**$ 13,177,479**
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ –	$ –	$ 2,170,479
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ –**	**$ –**	**$ 2,170,479**
TOTAL EXPENSE	**$ 21,623,084**	**$ 30,010,000**	**$ 34,177,479**
RESERVES			
Continuing Appropriation - CIP	$ 61,284,795	$ 61,284,795	$ 57,643,646
TOTAL RESERVES	**$ 61,284,795**	**$ 61,284,795**	**$ 57,643,646**
BALANCE	**$ 2,611,363**	**$ 2,611,363**	**$ 2,911,363**

Revenue and Expense Statement (Non–General Fund)

TransNet Extension Congestion Relief Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 85,519,242**	**$ 93,906,158**	**$ 94,732,488**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

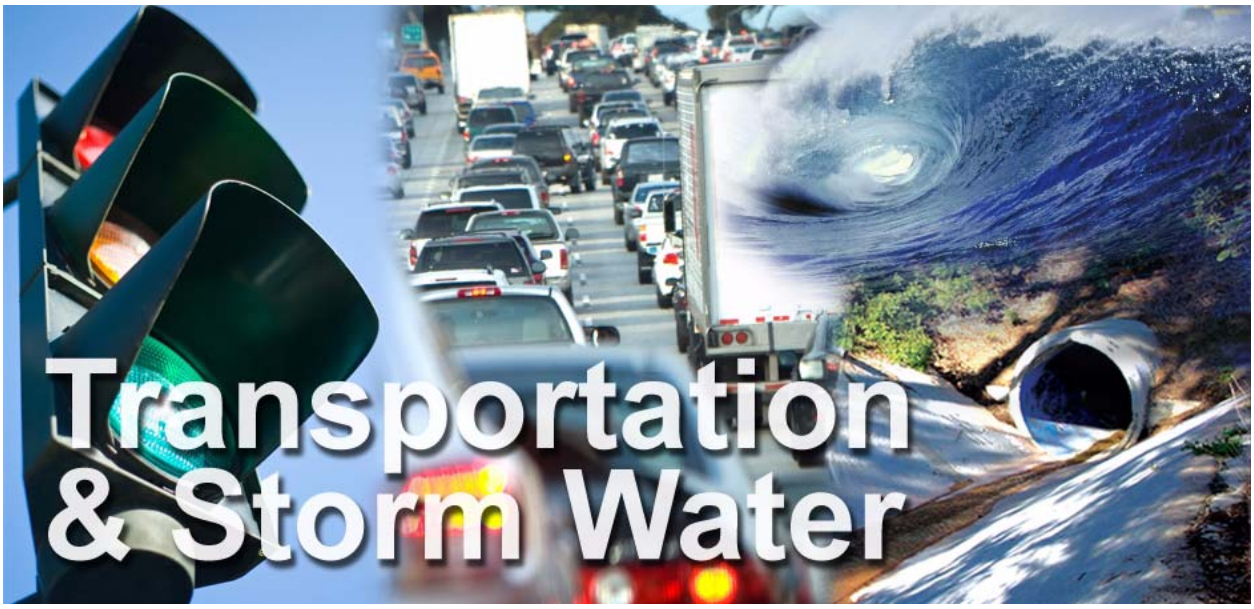
[1]Revised beginning balance being held by SANDAG per TransNet guidelines.

[2]Total revenue and expenditures for Fiscal Year 2014 will not match department detail due to the inclusion of the Proposition A - (1/2% Sales Tax) Fund in this statement.

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Transportation & Storm Water

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Department Description

The Transportation & Storm Water Department is responsible for the operating and maintaining of streets, sidewalks, and storm drains; leading efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean; performs traffic and transportation system engineering; managing the Utilities Undergrounding Program; and planning and coordinating work in the public right-of-way.

The Department is comprised of four distinct divisions:

- Right-of-Way Coordination
- Storm Water
- Street
- Transportation Engineering Operations

Right-of-Way Coordination Division

The Right-of-Way (ROW) Coordination Division provides centralized policies and ensures that improvements to the ROW are reviewed, permitted, and inspected for quality assurance and conformity to policies, procedures, and standards. The Division is responsible for coordination of activities within the public ROW among City departments, public and private utilities, developers, and other entities planning and performing work within the public ROW. The Division seeks to minimize trenching of newly resurfaced streets and ensures excavations are exempt per the Street Preservation Ordinance. Staff monitors for potential conflicts of activities within the ROW and works with concerned parties to resolve conflicts before they occur.

The ROW Coordination Division manages the planning and implementation of the City's Utilities Undergrounding Program. The Utilities Undergrounding Program removes overhead utility lines (electric, phone, cable, etc.) and relocates them to underground in accordance with the City's Utilities Undergrounding Master Plan. The Program relocates approximately 15 miles of overhead utility lines to underground throughout the City annually.

The Division also coordinates the programming of the TransNet Fund and the Gas Tax Fund and manages other transportation grant funds as part of the Transportation Funding & Grant Administration Program. It monitors and administers the funds throughout the year in order to ensure compliance with the fund requirements.

Transportation & Storm Water

Storm Water Division

The Storm Water Division leads the City's efforts to protect and improve the water quality of rivers, creeks, bays, and the ocean. The Division's efforts are conducted to ensure compliance with the Municipal Storm Water Permit and other regulations issued by the State of California. The Division's priorities are to identify and abate sources of pollution through the implementation of innovative and efficient public education, watershed management, storm water development and construction regulations, enforcement, citywide training programs, and structural best management practices (BMPs) designed to filter and infiltrate storm water runoff, as well as to provide the most efficient storm drain system operation and maintenance services to San Diego's residents.

The City of San Diego has over 48,000 storm drain structures, 700 miles of drainage pipe, 15 storm water pump stations, and 26 structural BMPs. The Division is responsible for the inspection, maintenance, and repair of storm drain systems in compliance with all local, State, and federal environmental regulations. This work includes 84 miles of drainage channels and ditches, clearing blocked drains, removing debris from storm drain structures, cleaning and repairing damaged drain pipes and drainage structures, and conducting frequent inspection and maintenance of the permanent BMPs.

The Division is also responsible for street sweeping efforts which reduce pollutants found in City roadways. The City currently has over 2,700 miles of improved streets that are included in the sweeping program.

Street Division

The Street Division is responsible for a wide range of services and operations that are provided by the following sections: Roadways/Trench Restoration, Electrical/Traffic and Trees, and Asset Management/Engineering & Contracts. The Division maintains and repairs all streets, alleys, bridges, guardrails, and fences in the right-of-way; assists property owners with maintaining sidewalks; manages the City's Street Resurfacing Program; maintains and repairs street lights and traffic signals; maintains traffic pavement markings; maintains and manufactures traffic signs; maintains street trees; and abates graffiti in the public right-of-way.

Transportation Engineering Operations Division

The Transportation Engineering Operations Division manages the City's transportation network in order to provide the efficient movement of goods, services, and people. Management of the system includes monitoring and making operational changes to improve traffic flow and safety for motorists, pedestrians, and cyclists. The Division also plans and programs transportation-related capital improvement projects for the same goals. The Division's responsibilities include coordination of traffic investigations for signs, markings, traffic control devices, speeding concerns and parking issues; crash data collection and analysis; traffic volume data collection; establishment of speed zones; traffic signal management (signal timing, installation, and modification); conducting mobility studies; and investigating and responding to the need for street lights, pedestrian safety improvements, traffic calming, and school safety improvements. In addition, the Division manages the Bicycle Program, and the Transportation Alternatives Program that subsidizes vanpool, trolley, carpool, and coaster usage as a traffic demand management function. The Division coordinates its efforts with regional transportation agencies, such as the San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

The Department's mission is:

> ***To plan, coordinate, and perform right-of-way maintenance and improvements, and to protect and improve water quality through model storm water programs***

Goals and Objectives

Goal 1: Ensure the safe and efficient flow of vehicles, pedestrians, and bicycles in the City right-of-way
It is vital to ensure public safety, preserve infrastructure, and improve quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Minimize negative traffic impacts and repeated excavations by coordinating activities that occur within the public ROW such as road construction, utility work, and special events
- Ensure all work performed within the ROW is permitted and held to quality standards
- Ensure transportation facilities meet safety standards through proper maintenance and asset management
- Implement bicycle programs and projects identified in the Bicycle Master Plan and community plans

Goal 2: Plan and deliver efficient operations, maintenance, and replacement of transportation and storm water assets
Asset maintenance and replacement will preserve infrastructure, facilitate planned maintenance, and ensure appropriate response to service requests. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Provide effective and efficient maintenance
- Track assets through a complete and accurate asset inventory
- Maintain updated assessments of asset conditions

Goal 3: Identify, reduce, and eliminate pollutants in urban runoff and storm water
Pollution in urban runoff has the potential to harm the region's creeks, beaches, and bays, and threatens San Diego's social and economic quality of life. The Department will move toward accomplishing this goal by focusing on the following objectives:

- Promote City compliance with all storm water permits and other regulations
- Implement construction and development standards to protect and restore water quality
- Streamline enforcement processes to deliver enhanced customer service

Goal 4: Ensure excellence in service delivery
The City is committed to providing quality and timely service to its residents. The Department will move toward accomplishing this goal by focusing on the following objective:

- Respond to customer requests in a timely manner

Goal 5: Convert every overhead utility line in San Diego to underground service
The Department will continue progress toward accomplishing this goal by focusing on the following objective:

- Implementation of the Underground Utilities Program as per the Master Plan, Municipal Code, and Council policies

Key Performance Indicators

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Average time to repair a pothole	8 days	4 days	5 days	5 days
2. Average time to complete minor asphalt repairs	9 days	9 days	10 days	10 days
3. Average time to mitigate a sidewalk tripping hazard	N/A[1]	4 days	7 days	5 days
4. Average time to repair a street light	14 days	13 days	12 days	12 days

Transportation & Storm Water

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
5. Average time to repair a street sign	5 days	5 days	5 days	5 days
6. Percentage of streets overlaid	3.0% 80 miles	3.0% 90 miles[2]	1.9% 50 miles[3]	4.9% 130 miles[4]
7. Percentage of streets slurry-sealed	4.7% 125 miles	3.0% 88 miles[5]	4.7% 125 miles	4.7% 250 miles[6]
8. Area of street milled and paved by in-house crews	N/A[1]	N/A[1]	500,000 sq ft	600,000 sq ft
9. Miles of lane lines striped	N/A[1]	2,199 miles[7]	2,500 miles	2,500 miles
10. Average time to complete curb repainting requests	2 days	2 days	3 days	3 days
11. Number of trees trimmed	N/A[1]	8,900	15,000	44,000
12. Number of trees planted	N/A[1]	N/A[1]	600	600
13. Average pothole repair cost	N/A[1]	N/A[1]	$53.36	$53.36
14. Average time to abate graffiti	N/A[1]	N/A[1]	5 days	5 days[8]
15. Miles of street swept annually	104,000	94,574	95,000	121,000[9]
16. Percentage of storm drain structures cleaned annually	N/A[1]	100%	100%	100%
17. Lineal feet of storm drain pipes cleaned annually	8,000	43,137	11,000	11,000
18. Number of failed storm drain pipes	0	12[10]	3	0
19. Percentage of streets swept at permit-required levels	100%	100%	100%	100%
20. Percentage of required samples taken to meet the bacteria TMDL requirements[11]	N/A[1]	N/A[1]	100%	100%
21. Percentage of traffic operations requests responded to within assigned 30/60/90 day turnaround timeframes	90%	92%	90%	100%
22. Miles of overhead utilities relocated underground	15.0	7.4[12]	20.0[13]	15.0

1. Measures were established for Fiscal Year 2015. Prior year data is not available.
2. Includes 16.0 miles in CIP
3. Includes 15.7 miles in CIP
4. Street overlay target assumes $69 million of funding annually to reach an average OCI of 70 in 10 years. The Fiscal Year 2016 target is a citywide target, while reported performance for Fiscal Year 2014 and Fiscal Year 2015 includes only the Street Division Resurfacing Program.
5. Includes 14 miles in CIP
6. Slurry seal target assumes $25 million of funding annually to reach an average OCI of 70 in 10 years. The Fiscal Year 2016 target is a citywide target, while reported performance for Fiscal Year 2014 and Fiscal Year 2015 includes only the Street Division Resurfacing Program.
7. Previously reported as 85 percent in Fiscal Year 2015 Proposed Budget. See Footnote 10.
8. In Fiscal Year 2016, contractual graffiti abatement will be transferred to Street Division.
9. The Department has proposed adding street sweeping staff and vehicles in Fiscal Year 2016.
10. The City's goal will always be to have no pipe failures; however, with aging infrastructure, the likelihood of some failures is high.

11. Proposed new storm water measure to begin in Fiscal Year 2015.
12. The Fiscal Year 2014 estimate assumes completion of a large undergrounding project in Sherman Heights which was completed in Fiscal Year 2015.
13. The Fiscal Year 2015 estimate assumes completion of a large undergrounding project in Sherman Heights.

Service Efforts and Accomplishments

Right-of-Way Coordination (ROWC) Division

In Fiscal Year 2015, the ROWC Division expects to complete the undergrounding of approximately 20 miles of overhead utility lines in various communities, install 488 streetlights, resurface or slurry sealed 30 miles of streets, and install 496 curb ramps. In Fiscal Year 2015, the ROWC Division provided support to the Utilities Undergrounding Advisory Committee seeking to improve the undergrounding process.

Street Division

Roadways/Trench Restoration. The Roadways/Trench Restoration Section maintains street pavement surfaces and sidewalks. During Fiscal Year 2015, these crews expect to respond to approximately 6,700 service requests and filled 29,400 potholes. This section has also recently installed new sidewalks to improve the walkability of neighborhoods, built curb ramps for the Office of ADA Compliance and Accessibility, and repaired asphalt and concrete for the Park and Recreation Department. In addition, under a Service Level Agreement (SLA) with the Public Utilities Department, trench restoration crews will repair damaged street surfaces and sidewalks associated with water and sewer work within the street ROW. In Fiscal Year 2014, the Street Division implemented changes to make asphalt repairs more efficient and data collection more reliable. The new approach to organizing street repair operations included a regional approach to filling potholes, a new asphalt mill-and-pave crew, and centralization of data entry.

Electrical, Traffic, and Trees. The Electrical, Traffic, and Trees Section maintains more than 1,600 traffic signals and flashing beacons, approximately 50,000 street and park lights, and many barriers and traffic control devices, such as lane line striping, pavement legends, and traffic signs along the City's 3,000 miles of streets and alleys. In addition, this section removes weeds in the right-of-way, plans and oversees tree trimming contracts, responds to emergency tree trimming requests, and removes fallen trees during rain and wind storms. The Section also assists with special projects, such as the December Nights Festival at Balboa Park. In Fiscal Year 2015, this section responded to 18,000 requests for electrical, traffic, and tree maintenance services. In Fiscal Year 2014, this Section also assumed responsibility for graffiti abatement in the public right-of-way. In Fiscal Year 2015, this role will be expanded to included graffiti abatement and related code enforcement citywide. This Section also expanded scheduled palm tree maintenance at a frequency of once every three years.

Asset Management/Engineering & Contracts. The Asset Management/Engineering & Contracts Section plans, evaluates, and manages street resurfacing and sidewalk contracts. This section is also responsible for managing the Division's assets and evaluating overall street conditions to ensure proper maintenance of the City's street network using the allocated funding levels. In Fiscal Year 2014, 90 miles of overlay and 88 miles of slurry seal were completed throughout the City. In Fiscal Year 2014, the Street Division began an assessment to determine the current condition of sidewalks and to identify potential locations for new sidewalks. The assessment is scheduled to be complete in Spring 2015. Similarly, the Division also began a pavement condition assessment in February 2015 that will update the overall condition index data last gathered in 2011. The data from this assessment will allow the Division to determine the best maintenance and repair treatments for each asset and effectively prioritize funding to meet the long-term goals of repairing 1,000 miles in the next five years and reaching an average pavement overall condition index (OCI) of 70.

Transportation & Storm Water

Storm Water Division

Storm Water Infrastructure Management is responsible for all Storm Water Capital Improvement Projects (CIPs). The Section manages flood control and water quality improvement CIPs to repair storm drains and capture or treat storm water runoff. The Section maintains the storm drain asset inventory and manages storm drain condition assessment.

Construction & Development Standards designs strategies to strengthen the City's compliance with land development and construction regulations from State and Regional Water Boards. This includes establishing liaisons at Public Works and Development Services Departments as well as developing manuals, code updates, training, and assistance to City departments. The Section leads the regional storm water development standards updates for San Diego County.

Policy & Enforcement interacts with agencies that develop new storm water regulations and reviews legislation that affect the City. The Section interacts with the Regional and State Water Boards, Environmental Protection Agency, and interested stakeholders to develop Cleanup and Abatement Orders, regional monitoring programs, Areas of Special Biological Significance, and Total Maximum Daily Load regulations to improve water quality. The Enforcement Unit is responsible for ensuring that San Diego residents and businesses comply with municipal storm water ordinances.

Watershed Planning coordinates the development and reporting of compliance plans for the Division, including the City's Jurisdictional Urban Runoff Management Program and Comprehensive Load Reduction Plans. The Section manages special pilot projects, land development code updates to encourage implementation of low-impact design; and a water conservation partnership with the Public Utilities Department.

Monitoring & Inspections Section is responsible for conducting permit-required Transitional Dry Weather Monitoring (TDWM), Bight 2013, TMDL, and Illicit Discharge Detection & Elimination (IDDE) programs at hundreds of designated sites throughout the City. The Inspections Unit is responsible for enforcing business BMP requirements that have the potential to discharge pollutants into the storm drain system.

Storm Drain Operations & Maintenance maintains the City's storm drain system and operates 15 storm water pump stations. The Section issues Right-of-Entry permits in conjunction with the Public Works Department and the City Attorney's Office to allow non-City personnel to perform work in drainage areas on public property. The Section also works closely with community groups, volunteers, and private organizations to clean and remove trash, debris, and unwanted vegetation from storm drain channels.

Street Sweeping cleans City streets, collecting debris that can block storm water runoff, which causes flooding during heavy rains and removes metal particles and other hazardous waste products left by passing vehicles that can be harmful to the environment. The Section's staff also works closely with residents to establish efficient sweeping routes and schedules.

Transportation Engineering Operations Division

Traffic Signal Management. The Section manages approximately 1,500 traffic signals, includes timing and coordination of each signal. Coordinated signal systems re-timed during Fiscal Year 2015 include Park Boulevard, N Torrey Pines Road, and La Jolla. An Adaptive Traffic Control system was also installed on Lusk Boulevard.

The Traffic Signal Management Section also manages and installs pedestrian countdown timers to promote pedestrian safety. The Section will program over 100 new streetlights in Fiscal Year 2015.

The Section continues to manage and expand the Traffic Signal Control System connecting approximately 70 more signals to the system through a mix of wireless interconnect systems, dial-up phone connections, and fiber optic/ copper interconnections. This has enabled communication to signals in numerous communities throughout the City. In Fiscal Year 2015 the first Traffic Signal Communication Master Plan was completed, setting out a path for upgrading communication facilities throughout the City.

Transportation Systems Oversight. This Section provides short and mid-range planning for the City's transportation assets, performs initial project investigation for scope and cost, evaluates curb ramp and sidewalk needs, reviews Caltrans traffic studies for freeway interchange projects, reviews financing and community plans, and maintains the City's bridge structure inventory. This Section also maintains, refines, and maps the transportation needs lists, which currently include more than 2,000 projects.

Bike Program. The Bike Program implements bike facilities and promotes cycling citywide. A primary function of the Bike Program is to create new and improve existing bike infrastructure identified in the Bicycle Master Plan which includes 510 miles of existing bikeways and 595 miles of proposed facilities. Implementation of new bikeway infrastructure and innovative treatments such as striping, signage, markings, traffic signals, and bike detection is facilitated through capital project implementation (e.g. resurfacing of streets, water and sewer pipeline projects, and utilities undergrounding and through traffic operational modifications).

Traffic Safety, Information and Analysis. The Traffic Safety, Information and Analysis Section reviews, analyzes, and records approximately 9,000 reported traffic accidents annually. The analysis of accident data identifies areas that require operational or capital improvements to increase safety. The Section also gathers the data to establish and maintain approximately 1,500 speed zones citywide (approximately 250 speed zones are evaluated each year) and other data to support traffic requests. This Section is also responsible for providing litigation support to the City Attorney and the Risk Management Department and responds to approximately 200 requests for information and Public Records Act requests from the public. This Section also oversees the Residential Permit Parking Program, conducts before and after studies to evaluate the effectiveness of traffic safety improvements, applies for grants and manages Safe Route to School projects.

TEO Administration. This Section manages the Division's finances and the Transportation Alternatives Program (TAP). The Transportation Alternatives Program (TAP) promotes vanpool, trolley, carpool, and coaster usage for City employees as a traffic demand management function.

Traffic Operations. The Traffic Operations Section expects to respond to approximately 7,300 requests for traffic investigations in Fiscal Year 2015. Traffic engineers gather and evaluate data and make recommendations for improving traffic safety and traffic flow on City streets. Work orders are issued to the Street Division for changes in signage, striping, pavement markings, installation of road humps, etc., which will improve the safety or flow of traffic for vehicles, bicycles, and pedestrian mobility. Recommendations for capital projects are entered onto the Transportation Unfunded Needs List. The Division's goal is to respond to Traffic Requests within 30, 60, or 90 days (depending on the complexity of the request) 100 percent of the time.

Managed Competition Performance Measures – Street Sweeping

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
1. Streets will be swept to a "good" standard (a "good" standard is defined as the absence of litter, leaves, dirt, sand, debris in the streets and gutters upon the completion of the sweeping operation)	100%	100%	100%	100%
2. Respond within one business day when notified by the City to re-sweep unsatisfactory areas	100%	100%	100%	100%
3. Emergency "on-call" status shall be maintained 24 hours per day	Yes	Yes	Yes	Yes
4. In normal circumstances, emergency "on-call" response shall result in a sweeper arriving on scene within one hour of receiving request during business hours and two hours during off-duty hours	100%	100%	100%	100%

Transportation & Storm Water

Performance Indicator	Target FY2014	Actual FY2014	Estimated FY2015	Target FY2016
5. Response to phone or email inquiries shall be within two business days	Yes	Yes	Yes	Yes
6. Any City department can request street sweeping services be done	Yes	Yes	Yes	Yes
7. Maintain and replenish City-owned equipment and supplies	Yes	Yes	Yes	Yes
8. Respond, as needed, to any disaster or emergency that may require performing work outside of the scope of the contract (i.e., Qualcomm Stadium as evacuation center)	Yes	Yes	Yes	Yes
9. Develop new routes and plans for posting of new schedules in the community along with education efforts and sign placement, as needed	Yes	Yes	Yes	Yes
10. Receive complaints and service requests and communicate to appropriate personnel	Yes	Yes	Yes	Yes
11. Allow for new pilot programs to be explored as an option to address new regulations and new technology	Yes	Yes	Yes	Yes
12. Immediate containment and subsequent cleaning of sweeper fluid leaks	Yes	Yes	Yes	Yes
13. Operate sweepers in a safe, defensive, and courteous manner	Yes	Yes	Yes	Yes
14. Provide sweeping for any other public entity as ordered by the City (i.e., emergency responses to Port Authority and Airport Authority incidents in the past)	Yes	Yes	Yes	Yes
15. Number of community events where educational booths about storm drain pollution are staffed	20	20	31[1]	31
16. Conduct fact-findings of accident claims	Yes	Yes	Yes	Yes
17. Report areas where cars are not obeying posted sweeping schedules to supervisors	Yes	Yes	Yes	Yes
18. Monitor critical drains to the storm drain system during storm events	Yes	Yes	Yes	Yes
19. Ensure that disposal containers are not easily accessible for non-City–related use including placement of containers in secured locations	Yes	Yes	Yes	Yes

1. The Storm Water Division's Think Blue program has participated in more community events because it has specifically sought out opportunities to provide more frequent education/outreach in each of the City's six watershed areas, shifting from the broad-based larger event education strategy of previous years to be consistent with the demands of the Municipal Separate Storm Sewer System permit issued to the City by the Regional Water Quality Control Board in Fiscal Year 2013. The Division anticipates attending a similar amount of events in Fiscal Year 2015.

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	466.40	483.33	**589.74**	106.41
Personnel Expenditures	$ 41,282,152	$ 43,921,602	**$ 50,696,579**	$ 6,774,977
Non-Personnel Expenditures	78,098,191	110,765,724	**137,122,205**	26,356,481
Total Department Expenditures	**$ 119,380,343**	**$ 154,687,326**	**$ 187,818,784**	**$ 33,131,458**
Total Department Revenue	**$ 100,565,157**	**$ 98,838,013**	**$ 120,445,278**	**$ 21,607,265**

General Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Admin & Right-of-Way Coordination	$ 2,595,325	$ 2,077,317	**$ 3,053,100**	$ 975,783
Storm Water	34,617,978	44,483,083	**55,422,287**	10,939,204
Street	43,576,655	49,453,183	**60,428,767**	10,975,584
Transportation Engineering Operations	8,203,133	8,081,004	**10,526,089**	2,445,085
Total	**$ 88,993,090**	**$ 104,094,587**	**$ 129,430,243**	**$ 25,335,656**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Admin & Right-of-Way Coordination	11.00	13.00	**16.00**	3.00
Storm Water	126.56	131.23	**172.95**	41.72
Street	266.84	273.10	**321.79**	48.69
Transportation Engineering Operations	60.00	59.00	**70.00**	11.00
Total	**464.40**	**476.33**	**580.74**	**104.41**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Storm Water Permit Compliance Addition of 28.00 FTE positions and associated non-personnel expenditures for compliance with the Bacteria Total Maximum Daily Load (TMDL) and municipal storm water permit requirements.	28.00	$ 11,809,624	$ -
Enterprise Asset Management Adjustment Addition of non-personnel expenditures and revenue associated with the SAP Enterprise Asset Management (EAM) project.	0.00	3,288,832	513,115
Sidewalk Repair and Replacement Addition of one-time non-personnel expenditures related to the transfer to the Capital Improvements Program for sidewalk repair and replacement.	0.00	3,200,000	-
Low Flow Diversion Program Addition of 10.00 FTE positions and non-personnel expenditures associated with the transfer of the Low Flow Diversion Program from the Public Utilities Department to the Transportation & Storm Water Department, including a portion of the back payment to the Public Utilities Department.	10.00	2,710,729	-

Transportation & Storm Water

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Street Light Circuit Upgrades Addition of one-time non-personnel expenditures related to the General Fund transfer to the Capital Improvements Program for street light circuit upgrades.	0.00	2,700,000	-
Tree Trimming Addition of non-personnel expenditures for tree maintenance.	0.00	1,600,000	-
Roadways Reimbursable Crew Addition of 12.00 FTE positions, associated non-personnel expenditures, and revenue to support the installation of sidewalks, curb/gutter, ADA ramps, and crosswalk improvements.	12.00	1,127,216	828,552
Street Light Improvements Addition of one-time non-personnel expenditures for improvements to City street lights.	0.00	1,000,000	-
Asphalt and Concrete Materials Addition of non-personnel expenditures for asphalt and concrete materials to support the increased square footage for mill-and-pave street repairs.	0.00	850,000	-
Minor Contracts Crew Addition of 7.00 FTE positions, associated non-personnel expenditures, and revenue to support the design and preparation of minor contract projects.	7.00	764,213	606,533
Trench Repair Crew Addition of 12.00 FTE positions and associated revenue for a trench repair crew to support the Street Preservation Ordinance.	12.00	717,213	717,213
Street Repair Crew Addition of 7.00 FTE positions, associated non-personnel expenditures, and revenue to support the implementation of the Mayor's goal to repair 1,000 miles of streets in five years.	7.00	706,179	556,341
Sidewalk Repair Grinding Contract Addition of non-personnel expenditures to support sidewalk repairs.	0.00	600,000	-
Traffic Reimbursable Crew Addition of 5.00 FTE positions, associated non-personnel expenditures, and revenue to support the installation of traffic signals, traffic calming measures, crosswalks/flashing beacon improvements, installation of park and parking lot lighting, and street light pole attachments.	5.00	574,269	368,269
Transfer of Code Compliance Officer Transfer of 1.00 Code Compliance Officer and associated non-personnel expenditures from the Development Services Department to the Transportation & Storm Water Department for graffiti removal assignments.	1.00	521,862	-
Naval Training Center Bridge Repair Addition of contractual expenditures for the repair of the Naval Training Center (NTC) bridge.	0.00	500,000	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Bicycle Master Plan Addition of 2.00 Utility Workers and associated non-personnel expenditures for the installation and on-going maintenance of bike lanes to support the Bicycle Master Plan.	2.00	324,917	-
Roadways Limited Backfill Crew Addition of 5.00 FTE positions to support mill-and-pave improvement efforts related to roadways.	5.00	321,051	-
Engineering Services Support Addition of expenditures to support engineering services provided by the Public Works - Engineering & Capital Projects Department.	0.00	310,000	-
Infrastructure Planning Addition of 3.00 Associate Engineers-Civil and associated revenue to oversee Capital Improvement Program (CIP) planning in the Transportation Engineering Operations (TEO) Division.	3.00	293,838	293,838
Traffic Signal System Upgrade Addition of 1.00 Associate Engineer-Traffic, 2.00 Assistant Engineers-Traffic, and associated revenue to upgrade the City's Traffic Signal System.	3.00	270,569	270,569
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	247,977	-
Addition of Public Works Supervisor Addition of 1.00 Public Works Supervisor, associated non-personnel expenditures, and revenue to support the graffiti program.	1.00	235,903	20,000
Sidewalk Condition Assessment Addition of 2.00 Assistant Engineers-Traffic and associated revenue to support the City's Sidewalk Condition Assessment.	2.00	173,091	173,091
Street Light Improvement Plan Addition of 2.00 Assistant Engineers-Traffic and associated non-personnel expenditures and revenue for improvements to City street lights.	2.00	173,091	173,091
Addition of Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to manage the fiscal operations of the department.	1.00	168,648	-
Addition of Assistant Department Director Addition of 1.00 Assistant Department Director to assist the Department Director in overseeing the department.	1.00	162,054	-
Addition of Program Manager Addition of 1.00 Program Manager to support the City's Capital Improvement Program (CIP).	1.00	113,046	-

Transportation & Storm Water

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Transportation Planner Addition of 1.00 Associate Planner and associated revenue to support traffic congestion relief.	1.00	96,576	96,576
Addition of Supervising Management Analyst Addition of 1.00 Supervising Management Analyst to oversee Street Division's finance.	1.00	92,462	-
Transportation Engineering Operations Staff Training Addition of non-personnel expenditures for training for Transportation Engineering Operations Division's staff.	0.00	48,000	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(0.59)	7,452	-
Transfer of Pedicab Services Transfer of Pedicab services from the Transportation & Storm Water Department to the Police Department.	0.00	(3,000)	(85,212)
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(201,375)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(964,781)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2015.	0.00	(9,204,000)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	4,308,668
Qualified Energy Conservation Bonds Revenue Reduction Adjustment to reflect revised Qualified Energy Conservation Bonds (QECB) Treasury Subsidy revenue.	0.00	-	(29,181)
Total	**104.41**	**$ 25,335,656**	**$ 8,811,463**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 23,465,038	$ 24,790,803	**$ 29,957,964**	$ 5,167,161
Fringe Benefits	17,509,903	18,321,767	**19,822,661**	1,500,894
PERSONNEL SUBTOTAL	**40,974,941**	**43,112,570**	**49,780,625**	**6,668,055**

Expenditures by Category *(Cont'd)*

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Supplies	$ 5,161,188	$ 5,411,846	**$ 6,343,465**	$ 931,619
Contracts	25,964,791	34,347,565	**39,543,548**	5,195,983
Information Technology	1,012,134	1,730,189	**1,545,896**	(184,293)
Energy and Utilities	6,397,434	6,600,508	**6,442,431**	(158,077)
Other	119,894	118,192	**120,599**	2,407
Transfers Out	7,759,746	9,746,745	**21,171,449**	11,424,704
Capital Expenditures	112,903	1,047,977	**2,533,000**	1,485,023
Debt	1,490,060	1,978,995	**1,949,230**	(29,765)
NON-PERSONNEL SUBTOTAL	**48,018,149**	**60,982,017**	**79,649,618**	**18,667,601**
Total	**$ 88,993,090**	**$ 104,094,587**	**$ 129,430,243**	**$ 25,335,656**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Charges for Services	$ 7,753,924	$ 11,858,681	**$ 16,455,869**	$ 4,597,188
Fines Forfeitures and Penalties	5,942,347	5,506,439	**5,526,439**	20,000
Licenses and Permits	105,446	109,740	**24,528**	(85,212)
Other Revenue	618,938	470,000	**470,000**	-
Rev from Other Agencies	790,789	378,937	**349,756**	(29,181)
Transfers In	34,363,657	29,921,477	**34,230,145**	4,308,668
Total	**$ 49,575,100**	**$ 48,245,274**	**$ 57,056,737**	**$ 8,811,463**

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	**3.00**	$31,491 - $37,918	$ 112,427
20000024	Administrative Aide 2	4.00	4.00	**5.00**	42,578 - 51,334	256,670
20001140	Assistant Department Director	0.00	0.00	**1.00**	31,741 - 173,971	130,000
20001202	Assistant Deputy Director	1.00	1.00	**1.00**	23,005 - 137,904	112,105
20000070	Assistant Engineer-Civil	9.00	13.00	**20.00**	57,866 - 69,722	1,240,065
20000074	Assistant Engineer-Civil	0.00	0.00	**2.00**	57,866 - 69,722	126,880
20000077	Assistant Engineer-Electrical	1.00	1.00	**0.00**	57,866 - 69,722	-
20000116	Assistant Engineer-Traffic	22.00	22.00	**28.00**	57,866 - 69,722	1,841,518
20000145	Associate Engineer-Civil	0.00	0.00	**1.00**	66,622 - 80,454	66,622
20000148	Associate Engineer-Civil	0.00	0.00	**1.00**	66,622 - 80,454	73,216
20000143	Associate Engineer-Civil	7.00	6.00	**10.00**	66,622 - 80,454	736,505
20000167	Associate Engineer-Traffic	12.00	12.00	**13.00**	66,622 - 80,454	1,028,607
20000119	Associate Management Analyst	1.00	2.00	**3.00**	54,059 - 65,333	173,451
20000162	Associate Planner	5.00	6.00	**7.00**	56,722 - 68,536	427,758
20000655	Biologist 2	5.00	5.00	**5.00**	53,726 - 65,333	275,744
20000236	Cement Finisher	15.42	16.00	**24.00**	43,451 - 52,083	1,149,068
20000539	Clerical Assistant 2	5.00	4.00	**3.00**	29,931 - 36,067	102,560
20000541	Clerical Assistant 2	0.58	0.00	**0.00**	29,931 - 36,067	-
20000306	Code Compliance Officer	5.75	6.75	**7.75**	37,232 - 44,803	321,816

Transportation & Storm Water

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
20000307	Code Compliance Supervisor	1.00	1.00	**1.00**	42,890 - 51,334	51,334
20001101	Department Director	1.00	1.00	**1.00**	59,155 - 224,099	160,000
20001168	Deputy Director	4.00	4.00	**4.00**	46,966 - 172,744	480,456
20000105	Development Project Manager 3	0.00	1.00	**1.00**	76,794 - 92,851	88,333
20000408	Electrician	14.00	14.00	**14.00**	47,091 - 56,534	774,208
20000413	Electrician Supervisor	2.00	2.00	**2.00**	53,706 - 64,958	129,916
20000434	Electronics Technician	1.00	1.00	**1.00**	47,091 - 56,534	56,534
20000429	Equipment Operator 1	2.00	2.00	**2.00**	37,690 - 45,115	90,230
20000426	Equipment Operator 1	4.25	4.00	**6.00**	37,690 - 45,115	248,415
20000430	Equipment Operator 2	19.00	19.00	**21.00**	41,350 - 49,462	985,333
20000436	Equipment Operator 3	2.83	4.00	**5.00**	43,160 - 51,667	248,536
20000418	Equipment Technician 1	2.00	2.00	**5.00**	36,005 - 43,139	194,292
20000423	Equipment Technician 2	0.00	1.00	**3.00**	39,499 - 47,091	118,497
20000924	Executive Secretary	1.00	1.00	**1.00**	43,555 - 52,666	51,349
20000461	Field Representative	1.00	1.00	**2.00**	32,323 - 38,917	71,240
20000502	Heavy Truck Driver 1	9.25	11.00	**11.00**	36,234 - 43,160	463,950
20000501	Heavy Truck Driver 2	30.08	26.00	**37.00**	37,565 - 45,302	1,565,912
20000503	Horticulturist	1.00	1.00	**1.00**	53,061 - 64,147	53,061
20000290	Information Systems Analyst 2	2.00	2.00	**2.00**	54,059 - 65,333	116,275
20000293	Information Systems Analyst 3	1.00	1.00	**1.00**	59,363 - 71,760	71,760
20000998	Information Systems Analyst 4	1.00	1.00	**1.00**	66,768 - 80,891	80,891
20000551	Junior Engineer-Civil	2.00	1.00	**1.00**	50,003 - 60,549	50,004
90000552	Junior Engineer-Civil - Hourly	0.00	0.00	**1.00**	50,003 - 60,549	50,004
90000551	Junior Engineer-Civil - Hourly	1.00	1.00	**0.00**	50,003 - 60,549	-
90001073	Management Intern - Hourly	2.56	4.23	**7.60**	24,274 - 29,203	190,653
20000658	Motor Sweeper Operator	14.00	16.00	**17.00**	40,498 - 48,506	773,660
20000646	Motor Sweeper Supervisor	2.00	2.00	**2.00**	46,571 - 55,786	105,408
20000672	Parking Enforcement Officer 1	11.00	11.00	**10.00**	35,630 - 42,848	418,048
20000663	Parking Enforcement Officer 2	0.00	0.00	**1.00**	39,104 - 47,091	39,104
20000670	Parking Enforcement Supervisor	1.00	1.00	**1.00**	43,077 - 51,750	43,077
20000680	Payroll Specialist 2	3.00	3.00	**3.00**	34,611 - 41,787	123,898
20000701	Plant Process Control Electrician	2.00	2.00	**3.00**	51,896 - 62,296	168,747
20000703	Plant Process Control Supervisor	0.00	0.00	**2.00**	56,410 - 68,224	112,820
20000743	Principal Engineering Aide	2.00	4.00	**4.00**	50,003 - 60,549	221,104
20000746	Principal Engineering Aide	0.00	0.00	**3.00**	50,003 - 60,549	150,009
20000748	Principal Traffic Engineering Aide	4.00	4.00	**4.00**	50,003 - 60,549	218,555
20001222	Program Manager	1.00	1.00	**3.00**	46,966 - 172,744	320,000
90001222	Program Manager - Hourly	0.00	0.00	**0.35**	46,966 - 172,744	38,449
20000763	Project Officer 2	1.00	1.00	**1.00**	76,794 - 92,851	92,851
20000783	Public Information Clerk	0.00	0.00	**1.00**	31,491 - 37,918	34,200
20000784	Public Information Officer	1.00	0.00	**0.00**	43,514 - 52,707	-
20000777	Public Works Dispatch Supervisor	1.00	1.00	**1.00**	41,080 - 49,566	49,566
20000776	Public Works Dispatcher	8.50	8.50	**8.50**	35,755 - 43,098	365,812

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
90000776	Public Works Dispatcher - Hourly	1.76	1.85	**2.54**	35,755 - 43,098	98,698
20001050	Public Works Superintendent	3.00	3.00	**3.00**	70,013 - 84,531	248,764
20001032	Public Works Supervisor	18.00	17.00	**22.00**	49,525 - 59,966	1,234,537
20000847	Safety Officer	1.00	1.00	**1.00**	57,907 - 69,930	69,930
20000885	Senior Civil Engineer	4.00	4.00	**5.00**	76,794 - 92,851	442,434
20000927	Senior Clerk/Typist	2.00	2.00	**1.00**	36,067 - 43,514	43,514
20000900	Senior Engineering Aide	4.00	4.00	**4.00**	44,429 - 53,706	199,293
20000015	Senior Management Analyst	5.00	5.00	**5.00**	59,363 - 71,760	352,667
20000918	Senior Planner	3.00	4.00	**6.00**	65,354 - 79,019	422,074
20000916	Senior Public Information Officer	2.00	0.00	**0.00**	54,059 - 65,333	-
20000926	Senior Traffic Engineer	6.00	6.00	**6.00**	76,794 - 92,851	551,999
20000942	Sign Painter	2.00	2.00	**2.00**	42,494 - 50,773	96,577
21000182	Storm Water Environmental Specialist	2.00	2.00	**2.00**	62,005 - 75,067	146,011
90000964	Student Engineer - Hourly	13.00	8.00	**3.00**	26,707 - 32,011	88,338
20000970	Supervising Management Analyst	1.00	1.00	**2.00**	66,768 - 80,891	147,659
20001021	Supervising Public Information Officer	1.00	0.00	**0.00**	59,363 - 71,760	-
20000333	Supervising Wastewater Pretreatment Inspector	0.00	0.00	**2.00**	66,685 - 80,870	133,370
20001029	Traffic Signal Supervisor	2.00	2.00	**2.00**	61,818 - 74,797	149,594
20001031	Traffic Signal Technician 2	16.00	16.00	**18.00**	54,163 - 65,021	1,097,256
20000659	Traffic Striper Operator	4.00	4.00	**4.00**	40,498 - 48,506	187,775
20001038	Tree Maintenance Crewleader	2.00	2.00	**2.00**	36,566 - 43,576	87,152
20001039	Tree Trimmer	3.00	3.00	**3.00**	34,965 - 41,621	124,768
20001051	Utility Worker 1	62.92	67.00	**76.00**	30,534 - 36,296	2,506,694
20001053	Utility Worker 2	43.50	47.00	**55.00**	33,322 - 39,666	2,081,550
20000323	Wastewater Pretreatment Inspector 2	0.00	0.00	**5.00**	55,078 - 66,768	275,392
20000324	Wastewater Pretreatment Inspector 2	3.00	3.00	**3.00**	55,078 - 66,768	192,625
20000325	Wastewater Pretreatment Inspector 3	0.00	0.00	**2.00**	60,674 - 73,507	121,347
20000526	Wastewater Pretreatment Program Manager	3.00	3.00	**3.00**	72,966 - 88,546	263,031
20000756	Word Processing Operator	3.00	6.00	**10.00**	31,491 - 37,918	338,607
	3-Wheel Motorcycle (MEA)					3,744
	Bilingual - Regular					16,016
	Budgeted Vacancy Savings					(1,248,168)
	Engineering Geologist Pay					19,032
	Night Shift Pay					34,287
	Overtime Budgeted					1,050,248
	Plant/Tank Vol Cert Pay					1,664
	Reg Pay For Engineers					333,842
	Termination Pay Annual Leave					56,990

Transportation & Storm Water

Personnel Expenditures *(Cont'd)*

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
	Vacation Pay In Lieu					147,150
FTE, Salaries, and Wages Subtotal		**464.40**	**476.33**	**580.74**		**$ 29,957,964**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 107,740	$ 118,381	$ 105,325	$ (13,056)
Flexible Benefits	2,598,313	3,218,752	4,503,956	1,285,204
Insurance	95	-	-	-
Long-Term Disability	173,242	79,788	93,078	13,290
Medicare	309,022	315,554	393,105	77,551
Other Post-Employment Benefits	2,532,509	2,675,112	3,225,915	550,803
Retiree Medical Trust	8,685	6,724	27,900	21,176
Retirement 401 Plan	20,489	17,893	18,957	1,064
Retirement ADC	8,946,747	9,080,040	7,880,602	(1,199,438)
Retirement DROP	45,899	45,056	50,242	5,186
Retirement Offset Contribution	572	-	-	-
Risk Management Administration	377,356	417,626	576,191	158,565
Supplemental Pension Savings Plan	1,224,492	1,256,271	1,857,285	601,014
Unemployment Insurance	59,407	45,694	53,201	7,507
Workers' Compensation	1,105,336	1,044,876	1,036,904	(7,972)
Fringe Benefits Subtotal	**$ 17,509,903**	**$ 18,321,767**	**$ 19,822,661**	**$ 1,500,894**
Total Personnel Expenditures			**$ 49,780,625**	

Underground Surcharge Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Admin & Right-of-Way Coordination	$ 30,387,253	$ 50,592,739	**$ 58,388,541**	$ 7,795,802
Total	**$ 30,387,253**	**$ 50,592,739**	**$ 58,388,541**	**$ 7,795,802**

Department Personnel

	FY2014 Budget	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Admin & Right-of-Way Coordination	2.00	7.00	**9.00**	2.00
Total	**2.00**	**7.00**	**9.00**	**2.00**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Surcharge Expenditures Adjustment to reflect an increase in surcharge construction expenditures based on revised franchise fee projections.	0.00	$ 7,719,039	$ -
Addition of Senior Planner Addition of 1.00 Senior Planner and non-personnel expenditures to oversee underground surcharge projects.	1.00	91,191	-

Significant Budget Adjustments *(Cont'd)*

	FTE	Expenditures	Revenue
Addition of Public Information Clerk Addition of 1.00 Public Information Clerk and non-personnel expenditures to support the underground surcharge fund program.	1.00	53,205	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(12,274)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(21,485)	-
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2015 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	(33,874)	-
Revised Revenue Adjustment to reflect Fiscal Year 2016 revenue projections.	0.00	-	12,795,802
Total	**2.00**	**$ 7,795,802**	**$ 12,795,802**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
PERSONNEL				
Personnel Cost	$ 170,595	$ 458,173	**$ 576,710**	$ 118,537
Fringe Benefits	136,616	350,859	**339,244**	(11,615)
PERSONNEL SUBTOTAL	**307,211**	**809,032**	**915,954**	**106,922**
NON-PERSONNEL				
Supplies	$ 7,829	$ 6,000	**$ 11,100**	$ 5,100
Contracts	3,779,576	5,443,416	**5,443,579**	163
Information Technology	46,814	73,372	**51,887**	(21,485)
Energy and Utilities	(2,964)	1,000	**1,000**	-
Other	25,831,718	43,900,087	**51,619,126**	7,719,039
Transfers Out	417,069	359,832	**345,895**	(13,937)
NON-PERSONNEL SUBTOTAL	**30,080,042**	**49,783,707**	**57,472,587**	**7,688,880**
Total	**$ 30,387,253**	**$ 50,592,739**	**$ 58,388,541**	**$ 7,795,802**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Other Local Taxes	$ 50,733,726	$ 50,392,739	**$ 63,188,541**	$ 12,795,802
Rev from Money and Prop	256,331	200,000	**200,000**	-
Total	**$ 50,990,056**	**$ 50,592,739**	**$ 63,388,541**	**$ 12,795,802**

Transportation & Storm Water

Personnel Expenditures

Job Number	Job Title / Wages	FY2014 Budget	FY2015 Budget	FY2016 Proposed	Salary Range	Total
FTE, Salaries, and Wages						
20000070	Assistant Engineer-Civil	1.00	3.00	**3.00**	$57,866 - $69,722	$ 185,454
20000143	Associate Engineer-Civil	1.00	2.00	**1.00**	66,622 - 80,454	80,454
20000556	Junior Engineering Aide	0.00	1.00	**1.00**	38,688 - 46,571	46,571
20000743	Principal Engineering Aide	0.00	1.00	**1.00**	50,003 - 60,549	60,549
20000783	Public Information Clerk	0.00	0.00	**1.00**	31,491 - 37,918	31,491
20000885	Senior Civil Engineer	0.00	0.00	**1.00**	76,794 - 92,851	76,794
20000918	Senior Planner	0.00	0.00	**1.00**	65,354 - 79,019	65,354
	Bilingual - Regular					1,456
	Reg Pay For Engineers					23,587
	Vacation Pay In Lieu					5,000
FTE, Salaries, and Wages Subtotal		**2.00**	**7.00**	**9.00**		**$ 576,710**

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Fringe Benefits				
Employee Offset Savings	$ 1,645	$ 4,532	$ 2,574	$ (1,958)
Flexible Benefits	13,731	51,625	76,995	25,370
Long-Term Disability	1,235	1,512	1,798	286
Medicare	2,580	6,571	8,291	1,720
Other Post-Employment Benefits	13,025	42,462	53,865	11,403
Retiree Medical Trust	-	-	753	753
Retirement ADC	88,666	213,354	135,085	(78,269)
Retirement Offset Contribution	13	-	-	-
Risk Management Administration	1,934	6,629	9,621	2,992
Supplemental Pension Savings Plan	10,322	21,946	44,066	22,120
Unemployment Insurance	423	866	1,028	162
Workers' Compensation	3,041	1,362	5,168	3,806
Fringe Benefits Subtotal	**$ 136,616**	**$ 350,859**	**$ 339,244**	**$ (11,615)**
Total Personnel Expenditures			**$ 915,954**	

Revenue and Expense Statement (Non–General Fund)

Underground Surcharge Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 8,561,841	$ 29,256,160	$ 40,971,682
Continuing Appropriation - CIP	46,349,540	38,882,857	32,882,857
TOTAL BALANCE AND RESERVES	**$ 54,911,381**	**$ 68,139,017**	**$ 73,854,539**
REVENUE			
Other Local Taxes	$ 50,733,726	$ 50,392,739	$ 63,188,541
Underground Utility Surcharge	*50,733,726*	*50,392,739*	*63,188,541*
Revenue from Use of Money and Property	256,331	200,000	200,000
Interest on Pooled Investment	*256,331*	*200,000*	*200,000*
TOTAL REVENUE	**$ 50,990,056**	**$ 50,592,739**	**$ 63,388,541**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 105,901,437**	**$ 118,731,756**	**$ 137,243,080**
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	$ –	$ –	$ 5,000,000
TOTAL CIP EXPENSE	**$ –**	**$ –**	**$ 5,000,000**
OPERATING EXPENSE			
Personnel Expenses	$ 170,595	$ 458,173	$ 576,710
Personnel Expenses 6.0 FTEs	*170,595*	*458,173*	*576,710*
Fringe Benefits	136,616	350,859	339,244
Fringe Expenses 6.0 FTEs	*136,616*	*350,859*	*399,244*
Supplies	7,829	6,000	11,100
UUP Supplies (Mail Outs & Office Supplies)	*7,829*	*6,000*	*11,100*
Contracts	3,779,576	5,443,416	5,443,579
UUP Contracts (Consulting, SLA and Vendor Services)	*3,779,576*	*5,443,416*	*5,443,579*
Information Technology	46,814	73,372	51,887
UUP IT Expenses Committed	*672*	*7,917*	*51,887*
Discretionary IT Expenses Non-Committed	*–*	*55,575*	*–*
Other Citywide IT Expenses (Non-SDDPD)	*46,142*	*9,880*	*–*
Energy and Utilities	(2,964)	1,000	1,000
Cell Phone Operating Costs	*(2,964)*	*1,000*	*1,000*
Other Expenses	25,831,718	43,900,087	51,619,126
UUP Surcharge	*25,831,417*	*43,897,087*	*51,616,126*
Transportation Allowance	*298*	*3,000*	*3,000*
Discount Loss	*4*	*–*	*–*
Transfers Out	417,069	359,832	345,895
SAP Support Allocation	*404,403*	*339,257*	*345,895*
Wireless Communication	*–*	*334*	*–*
Information Technology	*5,180*	*13,047*	*–*
Transfer of Cash - Bond	*7,192*	*7,194*	*–*
Transfers to Other Funds	*294*	*–*	*–*
TOTAL OPERATING EXPENSE	**$ 30,387,253**	**$ 50,592,739**	**$ 58,388,541**

Transportation & Storm Water

Revenue and Expense Statement (Non–General Fund)

Underground Surcharge Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	$ 7,466,683	$ 10,000,000	$ 5,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	**$ 7,466,683**	**$ 10,000,000**	**$ 5,000,000**
TOTAL EXPENSE	**$ 37,853,936**	**$ 60,592,739**	**$ 68,388,541**
RESERVES			
Continuing Appropriation - CIP	$ 38,882,857	$ 28,882,857	$ 27,882,857
TOTAL RESERVES	**$ 38,882,857**	**$ 28,882,857**	**$ 27,882,857**
BALANCE	**$ 29,164,643**	**$ 29,256,160**	**$ 40,971,682**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 105,901,437**	**$ 118,731,756**	**$ 137,243,080**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Trolley Extension Reserve Fund

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Trolley Extension Reserve Fund



Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for State and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.

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Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	1,075,030	1,086,200	**1,089,225**	3,025
Total Department Expenditures	**$ 1,075,030**	**$ 1,086,200**	**$ 1,089,225**	**$ 3,025**
Total Department Revenue	**$ 1,169,159**	**$ 1,071,728**	**$ 1,071,728**	**$ -**

Trolley Extension Reserve Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Trolley Extension Reserve Fund	$ 1,075,030	$ 1,086,200	**$ 1,089,225**	$ 3,025
Total	**$ 1,075,030**	**$ 1,086,200**	**$ 1,089,225**	**$ 3,025**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	$ 3,025	$ -
Total	**0.00**	**$ 3,025**	**$ -**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 12,453	$ 27,000	**$ 27,000**	$ -
Transfers Out	1,062,577	1,059,200	**1,062,225**	3,025
NON-PERSONNEL SUBTOTAL	**1,075,030**	**1,086,200**	**1,089,225**	**3,025**
Total	**$ 1,075,030**	**$ 1,086,200**	**$ 1,089,225**	**$ 3,025**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Rev from Money and Prop	$ (2,125)	$ -	**$ -**	$ -
Transfers In	1,171,284	1,071,728	**1,071,728**	-
Total	**$ 1,169,159**	**$ 1,071,728**	**$ 1,071,728**	**$ -**

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non–General Fund)

Trolley Extension Reserve Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 28,997	$ 123,108	$ 108,636
TOTAL BALANCE AND RESERVES	**$ 28,997**	**$ 123,108**	**$ 108,636**
REVENUE			
Revenue from Other Agencies	$ (2,125)	$ –	$ –
Transfers In	1,171,284	1,071,728	1,071,728
Transfer from Transient Occupancy Tax Fund	*1,171,284*	*1,071,728*	*1,071,728*
TOTAL REVENUE	**$ 1,169,159**	**$ 1,071,728**	**$ 1,071,728**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 1,198,156**	**$ 1,194,836**	**$ 1,180,364**
OPERATING EXPENSE			
Contracts	$ 12,453	$ 27,000	$ 27,000
Administration	*12,453*	*16,000*	*16,000*
Fees - Audit Services	*–*	*6,500*	*6,500*
Trustee Fees	*–*	*4,500*	*4,500*
Transfers Out	1,062,577	1,059,200	1,062,225
Old Town Trolley Station Debt Service	*1,062,577*	*1,059,200*	*1,062,225*
TOTAL OPERATING EXPENSE	**$ 1,075,030**	**$ 1,086,200**	**$ 1,089,225**
TOTAL EXPENSE	**$ 1,075,030**	**$ 1,086,200**	**$ 1,089,225**
BALANCE	**$ 123,126**	**$ 108,636**	**$ 91,139**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 1,198,156**	**$ 1,194,836**	**$ 1,180,364**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

Zoological Exhibits Maintenance Fund

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Zoological Exhibits Maintenance Fund



Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy ($0.005 per $100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Financial Management Department.

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Zoological Exhibits Maintenance Fund

Department Summary

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
FTE Positions (Budgeted)	0.00	0.00	**0.00**	0.00
Personnel Expenditures	$ -	$ -	**$ -**	$ -
Non-Personnel Expenditures	10,184,024	10,746,000	**11,669,736**	923,736
Total Department Expenditures	**$ 10,184,024**	**$ 10,746,000**	**$ 11,669,736**	**$ 923,736**
Total Department Revenue	**$ 10,292,128**	**$ 10,746,000**	**$ 11,669,736**	**$ 923,736**

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Zoological Exhibits Maintenance Fund	$ 10,184,024	$ 10,746,000	**$ 11,669,736**	$ 923,736
Total	**$ 10,184,024**	**$ 10,746,000**	**$ 11,669,736**	**$ 923,736**

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to Zoological Exhibits Adjustment to reflect an increase in projected revenue and expenditures.	0.00	$ 923,736	$ 923,736
Total	**0.00**	**$ 923,736**	**$ 923,736**

Expenditures by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
NON-PERSONNEL				
Contracts	$ 10,184,024	$ 10,746,000	**$ 11,669,736**	$ 923,736
NON-PERSONNEL SUBTOTAL	**10,184,024**	**10,746,000**	**11,669,736**	**923,736**
Total	**$ 10,184,024**	**$ 10,746,000**	**$ 11,669,736**	**$ 923,736**

Revenues by Category

	FY2014 Actual	FY2015 Budget	FY2016 Proposed	FY2015–2016 Change
Property Tax Revenue	$ 10,292,128	$ 10,746,000	**$ 11,669,736**	$ 923,736
Total	**$ 10,292,128**	**$ 10,746,000**	**$ 11,669,736**	**$ 923,736**

Zoological Exhibits Maintenance Fund

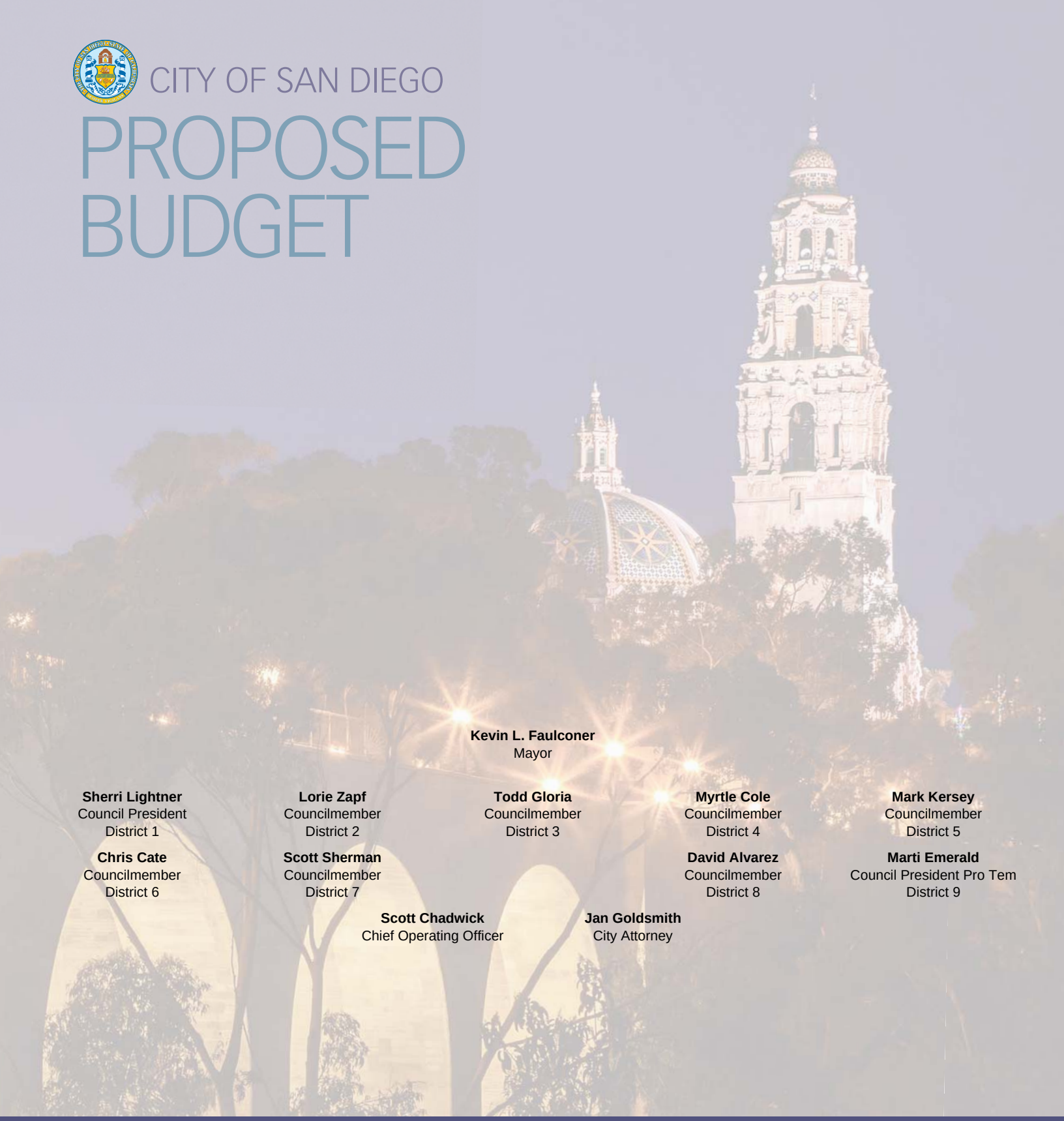
Revenue and Expense Statement (Non–General Fund)

Zoological Exhibits Maintenance Fund	FY2014 Actual	FY2015* Budget	FY2016 Proposed
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	$ 457,908	$ 566,012	$ –
TOTAL BALANCE AND RESERVES	**$ 457,908**	**$ 566,012**	**$ –**
REVENUE			
Property Taxes	$ 10,292,128	$ 10,746,000	$ 11,669,736
TOTAL REVENUE	**$ 10,292,128**	**$ 10,746,000**	**$ 11,669,736**
TOTAL BALANCE, RESERVES, AND REVENUE	**$ 10,750,036**	**$ 11,312,012**	**$ 11,669,736**
OPERATING EXPENSE			
Contracts	$ 10,184,024	$ 10,746,000	$ 11,669,736
Payment to Zoological Society of San Diego	*10,184,024*	*10,746,000*	*11,669,736*
TOTAL OPERATING EXPENSE	**$ 10,184,024**	**$ 10,746,000**	**$ 11,669,736**
TOTAL EXPENSE	**$ 10,184,024**	**$ 10,746,000**	**$ 11,669,736**
BALANCE	**$ 566,012**	**$ 566,012**	**$ –**
TOTAL BALANCE, RESERVES, AND EXPENSE	**$ 10,750,036**	**$ 11,312,012**	**$ 11,669,736**

* At the time of publication, audited financial statements for Fiscal Year 2015 were not available. Therefore, the Fiscal Year 2015 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2015 Adopted Budget, while the beginning FY 2015 balance amount reflects the audited Fiscal Year 2014 ending balance.

CITY OF SAN DIEGO

PROPOSED BUDGET



Kevin L. Faulconer
Mayor

Sherri Lightner
Council President
District 1

Lorie Zapf
Councilmember
District 2

Todd Gloria
Councilmember
District 3

Myrtle Cole
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

David Alvarez
Councilmember
District 8

Marti Emerald
Council President Pro Tem
District 9

Scott Chadwick
Chief Operating Officer

Jan Goldsmith
City Attorney

FY: 2016

VOLUME 3 Capital Improvements Program

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

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February 8, 2015



Pamela Arends-King
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Michael Gomez, Chair
Professional Standards and Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.

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THE CITY OF SAN DIEGO

To the Members of the City Council and the Residents of San Diego:

I am pleased to present a balanced **Fiscal Year 2016 Proposed Budget**. The Proposed Budget continues to put neighborhoods first by prioritizing investment in important neighborhood services and infrastructure while maintaining a strong commitment to responsible financial management.

The Proposed Budget works to build "One San Diego" where residents in every community have the opportunity to succeed. There is a renewed emphasis in infrastructure repair, rebuilding the San Diego Police Department, enhancing Parks and Recreation center hours, increasing afterschool programs and broadband access in City libraries, providing additional support and housing opportunities for the homeless, expanding of youth summer employment opportunities and continuing my administration's commitment to transparency and open data initiatives. This Proposed Budget supports the goals of the City of San Diego Strategic Plan: Provide high quality public service, work in partnership with all of our communities to achieve safe and livable neighborhoods, and create and sustain a resilient and economically prosperous city.

Repairing Streets and Investing in Infrastructure

The City's highest infrastructure priority remains street repair. I have committed to repairing 1,000 miles of streets over the next five years, a plan that doubles street repair work throughout San Diego and equals roughly one-third of the City's entire street network. Funding comes from a multitude of sources, including bond proceeds, Proposition 42 replacement funds, and TransNet funds. Key infrastructure investments funded by the General Fund include park improvements, streetlights, fire stations, storm drain maintenance and facilities maintenance.

The Proposed Budget also includes the City's planned capital bond program to assist in the long-term financing of vital infrastructure projects. A $120 million deferred capital bond was delayed one year due to litigation but was recently re-approved by City Council after the City prevailed in court. The bond includes funding for street paving, sidewalks, fire stations and libraries throughout San Diego.

Safe and Livable Neighborhoods

Every San Diegan deserves to feel safe in his or her neighborhood. The Proposed Budget prioritizes services that reduce and prevent crime through timely and effective response in all communities.

DIVERSITY BRINGS US ALL TOGETHER

Retaining and recruiting police officers to grow and strengthen the San Diego Police Department has been a large focus over the past year. On March 23, 2015, the City Council approved a tentative agreement reached between my administration and the San Diego Police Officers Organization. The agreement establishes a pay increase of approximately 6.6 percent over five years and complies with Comprehensive Pension Reform's (Proposition B, approved June 2012) freeze on pensionable pay. The Proposed Budget provides funding to implement the first year of this agreement as well as increases for additional police civilian positions, additional police academy attendees, body cameras, and an upgrade to the police computer-aided dispatch system.

Safe communities require well staffed and equipped fire crews and emergency first responders. The Proposed Budget includes increased funding for two additional fire academies to help alleviate expected retirements in Fiscal Year 2016. It incorporates staffing and operational needs for the temporary fire station in Skyline and the permanent station at Eastside Mission Valley. It also allocates funding for two Fast Response Programs as recommended in the Citygate report. These public safety investments will help improve emergency response times.

San Diego's beaches and bays are significant attractions to residents and visitors each year, posing unique public safety challenges. City lifeguards are responsible for providing the highest quality safety services in the coastal and aquatic environment. In line with the top priorities from the Lifeguard Division Five-Year Needs Assessment report, the Proposed Budget provides for an advanced lifeguard academy as well as a lifeguard vessel replacement funding mechanism.

An Economically Prosperous City with Opportunity in Every Community

No matter where you live in our great city, everyone deserves equal access to opportunities. The Proposed Budget emphasizes programs that create dynamic, connected and sustainable neighborhoods. Quality neighborhood services are integral to building stronger, more resilient communities.

The Proposed Budget significantly increases hours for the 16 largest recreation centers throughout San Diego and provides additional funding to expand the successful "Do Your Homework @ the Library" program into the summer months to better serve San Diego students and families. Staffing and operational support for several new recreation facilities is expected to become fully operational during the fiscal year. Funds for much-needed park facility repairs to aging playgrounds and recreation centers are included. Funding has also been allocated to the San Diego Workforce Partnership's "Connect2Careers" program to increase employment opportunities for San Diego youth to build a strong, 21st Century workforce that diversifies and grows the local economy.

The Proposed Budget funds community plan updates – the blueprints for community development and growth. By updating community plans, the City can incentivize economic revitalization and help neighborhoods flourish with better transportation options and improved access to services and commerce.

The Proposed Budget also reflects a commitment to helping homeless veterans and individuals with a renewed focus on permanent solutions to ending homelessness. In total, approximately $2 million is provided for programs that connect the homeless with housing opportunities and rehabilitative services that transform lives.

Excellent Customer Service and Open Government

Increasing government transparency using technology continues to be a priority in the Fiscal Year 2016 Proposed Budget. Increased funding has been included to add positions to implement the City's new open data policy, which will result in more helpful information on the City website.

To better serve taxpayers and provide a high quality of customer service, the Proposed Budget includes funding for a resident satisfaction survey that will be used to help make City operations more efficient and effective. Collecting meaningful feedback promotes a customer-focused culture that values accessible, consistent and predictable delivery of services.

Strong Financial Management and Commitment to Operational Efficiencies

The City's fiscal health is the result of strong financial management policies, well established long-term financial planning, and a comprehensive plan to address both pension and retiree health care costs. Fitch Ratings has cited the City's solid financial operations resulting from ongoing commitment to conservative fiscal management policies, general fund balance and reserves preservation, financial disclosure practices, and pension and retiree health care reform as some of the key drivers to the City's favorable credit ratings. Standard & Poor's Ratings Service has cited the City's very strong management and fiscal policies, including five year financial forecasting, a policy of maintaining emergency and stability reserves, and strong budgetary oversight as some of the key drivers to our favorable rating. This commitment to fiscal stability and good financial management continues to support a healthy financial future. The Fiscal Year 2016 Proposed Budget protects General Fund reserves while allowing for increases in the priority projects identified above.

As a result of the five-year labor agreements entered into in Fiscal Year 2014 with five recognized employee organizations, the Fiscal Year 2016 Proposed Budget benefits from savings from a continued pensionable pay freeze. These agreements bring certainty to the cost of labor, which is important for future budgets and resource allocation. The Proposed Budget also includes efficiency savings and cost reductions accrued from previous managed competitions for City functions.

In August 2014 the City launched San Diego Works, a new efficiency program to complement competitive bidding for City services. Working with labor organizations, this program challenges City employees to develop proposals that enhance service levels while also delivering budgetary savings. Successful proposals, and the corresponding budget reductions, will be incorporated into the Fiscal Year 2016 Adopted Budget. In addition, I have asked all City

departments to continue to provide innovative ideas for cost reductions and efficiencies, encouraging a culture of continuous improvement and open communication.

Conclusion

The Fiscal Year 2016 Proposed Budget continues to create opportunities for San Diegans in every neighborhood. It prioritizes services and programs that will continue to support "One San Diego" where all neighborhoods can thrive, more San Diegans can have access to economic opportunity, and our city government is open, effective and efficient. The Proposed Budget increases funding for infrastructure improvements and public safety, continues to restore neighborhood services, funds homeless programs and customer service initiatives, and maintains sound financial practices that have resulted in improved credit ratings.

I look forward to working with the City Council as it reviews the Proposed Budget ahead of its adoption in June 2015. I want to thank our City employees for their continued commitment to providing outstanding service and ensuring a balanced, accurate and transparent budget.

Sincerely,



Kevin L. Faulconer
Mayor

City Officials



Kevin L. Faulconer
Mayor



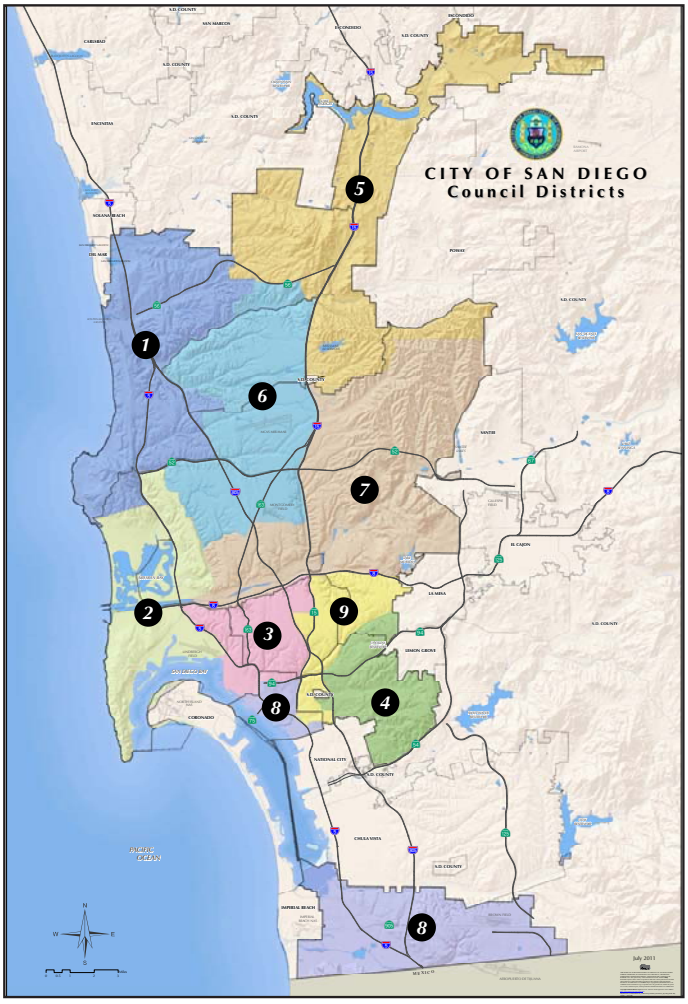
Sherri Lightner
Council President
District 1



Lorie Zapf
Councilmember
District 2



Todd Gloria
Councilmember
District 3





Myrtle Cole
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



David Alvarez
Councilmember
District 8



Marti Emerald
Council President Pro Tem
District 9



Scott Chadwick
Chief Operating Officer

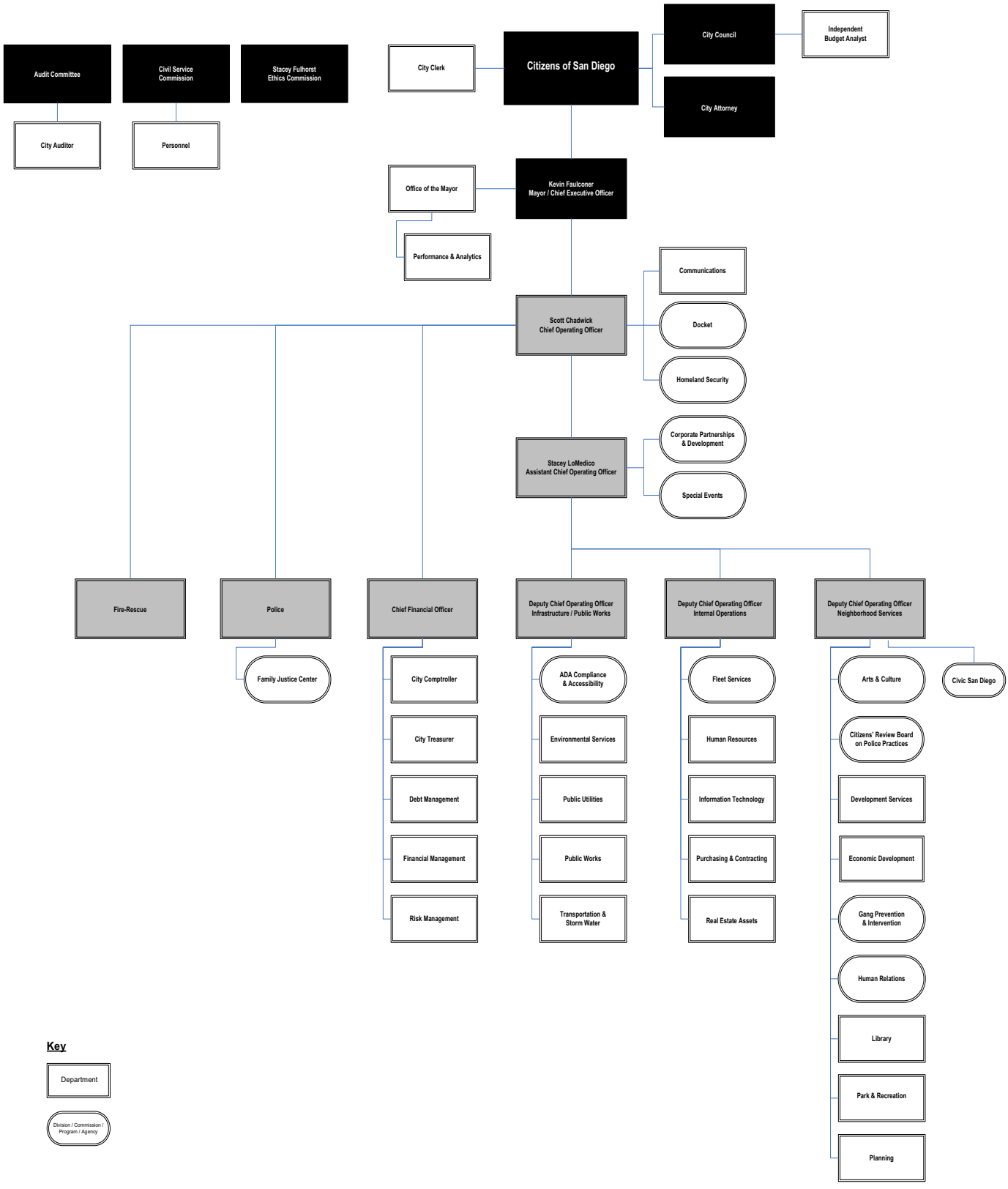


Jan Goldsmith
City Attorney

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City of San Diego Organization

(All City Functions)



Strategic Plan



Mission

To effectively serve and support our communities

Vision

A world-class city for all

Values

Integrity	Do the right thing Be ethical, truthful and fair Take responsibility for our actions
Service	Exhibit pride in all that we do Treat others as we would like to be treated Anticipate and promptly respond to requests
People	Value customers and employees as partners Recognize that an engaged City workforce is the key to quality customer service Promote diversity as a strength
Excellence	Foster a high performance culture Establish clear standards and predictable processes Measure results and seek improvement in everything we do

Goals

Goal 1	Provide high quality public service
Goal 2	Work in partnership with all of our communities to achieve safe and livable neighborhoods
Goal 3	Create and sustain a resilient and economically prosperous City

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CITY OF SAN DIEGO

PROPOSED BUDGET



FY: 2016

Capital Improvements Program Summary

Capital Budget Introduction

In keeping with the City of San Diego's continued efforts to provide greater transparency for the general public, elected officials, and other City departments, this budget publication has been designed to provide the user with project-to-date information for the published 448 standalone and annual allocation type projects managed by 12 asset-owning departments. In order to further advance the goal of transparency, a CIP webpage (http://www.sandiego.gov/cip/) was developed by the Public Works - Engineering & Capital Projects Department which provides capital project information that is readily available to the public.

The **Fiscal Year 2016 Proposed Budget Summary** (page 5) focuses on activity anticipated to occur in the upcoming fiscal year. This section explains how the allocation of budget is based on a fund source analysis that takes into account project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Proposed CIP Budget.

The **Profile of the City of San Diego's CIP** (page 25) details the City's Budgeting Best Practices which provides an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69].

A **Fiscal Year 2015 Budget Update** (page 43) details changes made to the CIP since the Fiscal Year 2015 Adopted Budget was published. Of note are new projects added to the Capital Improvements Program; projects closed and no longer published; a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 47), **Project Types** (page 61), **Funding Sources** (page 65), and a **Glossary** (page 635) of terms have been included. The **Community Planning** section (page 71) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 75) details how the project pages are organized. Each asset-owning department's narrative and project pages follow the Guide. Finally, **Indexes** (page 641) will help guide the user to specific projects within the budget document.

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Fiscal Year 2016 Proposed Budget Summary

The Fiscal Year 2016 Proposed Capital Improvements Program (CIP) Budget is $338.3 million. This Proposed budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's $7.77 billion multi-year CIP. The Proposed allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed CIP budget is constrained by the availability of funds. The Fiscal Year 2016 Proposed CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, development impact fees (DIF), and facilities benefit assessments (FBA). Further details on all funding sources and the specific projects included in the Fiscal Year 2016 Proposed CIP Budget can be found later in this section, beginning on page 7.

Table 1: Fiscal Year 2016 Proposed CIP Budget

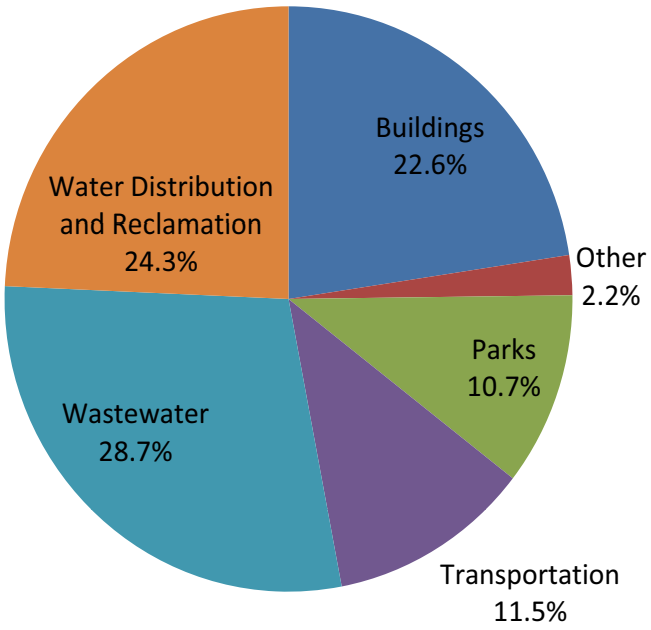
Funding Source		FY2016 Proposed Budget	Percent of Total CIP Budget
Bus Stop Capital Improvement Fund	$	60,000	0.02%
Development Impact Fees		17,831,000	5.27%
Environmental Growth Funds		3,284,250	0.97%
Facilities Benefit Assessments		12,566,887	3.72%
Gas Tax Fund		5,000,000	1.48%
General Fund		29,329,579	8.67%
Maintenance Assessment Districts		125,000	0.04%
Mission Bay Improvements Fund		6,296,250	1.86%
OneSD/ERP Funding		5,116,800	1.51%
Regional Park Improvements Fund		2,500,000	0.74%
Sewer Funds		113,290,243	33.49%
TransNet Funds		18,829,521	5.57%
Utilities Undergrounding Program Fund		5,000,000	1.48%
Water Fund		119,042,027	35.19%
Grand Total	$	338,271,557	

An additional $192.0 million of funding is anticipated to be received during Fiscal Year 2016. This anticipated funding is not included in the Proposed budget amount of $338.3 million because the funding sources either require additional City Council approval, such as debt financing and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and facilities benefit assessments, as well as bond proceeds from the infrastructure capital financing for $120.0 million previously authorized by the City Council and anticipated to be available in Fiscal Year 2015.

The Fiscal Year 2016 Proposed CIP Budget of $338.3 million will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 62.8 percent of the Proposed CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and

are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2016 Proposed Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2016 Proposed CIP Budget is for the Public Utilities Department's projects, receiving $237.4 million, or 70.2 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with $43.2 million, or 12.8 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset-owning department can be found later in this volume, beginning on page 83.

Table 2: Multi-Year CIP

Department	Prior Years	FY2016 Proposed	Future Years	Total
Airports	$ 17,574,336	$ -	$ 12,000,000	$ 29,574,336
Environmental Services	95,779,268	900,000	900,000	97,579,268
Fire-Rescue	60,179,301	11,353,100	128,691,995	200,224,396
Library	214,122,972	455,000	96,436,507	311,014,479
Office of the Chief Operating Officer	523,000	-	477,000	1,000,000
Park & Recreation	206,204,992	34,772,387	182,515,453	423,492,832
Police	7,400,070	5,145,132	12,419,286	24,964,488
Public Utilities	952,336,980	237,449,070	2,561,834,524	3,751,620,574
Public Works - General Services	63,091,286	5,025,986	143,169,181	211,286,453
QUALCOMM Stadium	2,646,689	-	3,750,000	6,396,689
Special Promotional Programs	3,232,728	-	536,214,585	539,447,313
Transportation & Storm Water	739,496,622	43,170,882	1,387,364,293	2,170,031,797
Grand Total	**$ 2,362,588,243**	**$ 338,271,557**	**$ 5,065,772,824**	**$ 7,766,632,624**

The Fiscal Year 2016 Proposed CIP Budget will add $338.3 million to the City's $7.77 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved $2.36 billion towards projects that are continuing from previous fiscal years. An estimated $5.07 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 25.

Funding Sources for the Fiscal Year 2016 Proposed CIP Budget

The Fiscal Year 2016 Proposed CIP Budget of $338.3 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2016 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs and priorities be evaluated within the requirements of the funding source. For more information on the more common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 65. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2016 Proposed CIP Budget includes funding for 77 CIP projects, of which nine are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a

clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that are proposed to receive funding in Fiscal Year 2016. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2016 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2016 Proposed Budget amount. Annual allocation projects and projects in construction are not scored. Refer to the Project Prioritization section on page 47 for more information on the scoring process.

Bus Stop Improvement Fund

The City receives revenue for advertisements on bus benches and bus shelters. This funding is restricted to making capital improvements to roadways adjacent to bus stops. Fiscal Year 2016 revenues in this fund are budgeted for installing concrete bus pads. The Proposed CIP Budget for Fiscal Year 2016 is $60,000, as shown in **Table 3**.

Table 3: Bus Stop Improvement Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Bus Stop Improvements / **AID00007**	510	Continuing	Annual	Annual	$ 60,000
Total					$ 60,000

Development Impact Fees

Development impact fees (DIFs) are assessed to mitigate the impacts of development on a community. These funds are then used to expand existing City facilities or build new facilities to support the increased population. DIFs are assessed within a specific community and must be used for expanded or new facilities within the same community. A total of $17.8 million in DIF funding has been added to CIP projects in Fiscal Year 2016. A summary of these amounts by community is provided in **Table 4.**

Table 4: Development Impact Fees by Community

Community	FY2016 Proposed Budget
Centre City	$ 15,000,000
Clairemont Mesa	250,000
College Area	270,000
Kearny Mesa	740,000
Mid-City	75,000
Midway/Pacific Highway	10,000
Navajo	140,000
North Park	100,000
Pacific Beach	196,000
Peninsula	160,000
Serra Mesa	430,000
Tierrasanta	170,000
Uptown	290,000
Total	$ 17,831,000

Available DIF funding is one of the most competitive funding sources in the CIP. The needs of most urbanized communities outweigh the availability of funds. A total of 14 projects have received DIF funding in Fiscal Year 2016 as shown in **Table 5**. The Americans with Disabilities Improvements, Traffic Signals - Citywide, and Traffic Signals Modifications annual allocation projects will provide improvements throughout many different communities and, as a result, will receive funding from the various DIF communities in which the projects are taking place. The other DIF funded projects are located within individual DIF communities.

Table 5: Development Impact Fees

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Americans with Disabilities Improvements / **ABE00001**	457	Continuing	Annual	Annual	$ 596,900
Children's Park Improvements / **S16013**	205	New	47	Medium	600,000
College Area Fire Station / **S16015**	118	New	65	Low	270,000
East Village Green General Development Plan / **S16014**	226	New	51	Medium	100,000
East Village Green Phase 1 / **S16012**	227	New	42	Low	14,300,000
Fire Station No. 15 - Ocean Beach Expansion / **S13011**	124	Continuing	44	Low	100,000
Fire-Rescue Air Operations Facility / **S15012**	135	Continuing	78	Medium	983,100
Kensington/Normal Heights Library / **S00795**	154	Continuing	49	Low	75,000
Mission Hills-Hillcrest Library / **S13022**	156	Continuing	62	Low	70,000
Pacific Beach Curb Ramp Barrier Removal / **S11048**	581	Continuing	62	High	196,000
San Carlos Branch Library / **S00800**	163	Continuing	N/A	N/A	140,000
Tierrasanta Library Expansion / **S15011**	168	Continuing	60	Low	170,000
Traffic Signals - Citywide / **AIL00004**	619	Continuing	Annual	Annual	220,000
Traffic Signals Modification / **AIL00005**	620	Continuing	Annual	Annual	10,000
Total					$ 17,831,000

Environmental Growth Funds

A portion of franchise fee revenue from the transmission and distribution of gas, electricity, and steam is allocated to the Environmental Growth Fund in accordance with City Charter Article VII, Section 103.1a. Funds are used exclusively for the purpose of preserving and enhancing the environment of the City of San Diego. For Fiscal Year 2016, $3.3 million has been allocated to three projects, as shown in **Table 6**.

Table 6: Environmental Growth Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Los Penasquitos Canyon Preserve South Tr / **S13014**	250	New	19	Low	$ 981,098
Mohnike Adobe and Barn Restoration / **S13008**	267	New	62	High	1,450,000
Resource-Based Open Space Parks / **AGE00001**	293	Continuing	Annual	Annual	853,152
Total					$ 3,284,250

Facilities Benefit Assessments

A Facilities Benefit Assessment (FBA) generally provides 100 percent of funds for public facilities projects which service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Fees

will be paid on the actual development when permits are issued. A total of $12.6 million has been added to the Fiscal Year 2016 Proposed Budget as shown in **Table 7**.

Table 7: Facilities Benefit Assessments

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Fire Station No. 50 - North University City / **S13021**	132	Continuing	74	Low	$ 5,000,000
Mira Mesa CP - Exp & Aquatic Complex / **S00667**	257	Continuing	55	Medium	7,566,887
Total					$ 12,566,887

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State Excise Tax on gasoline is 18 cents per gallon. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. A total of $5.0 million has been added to the Fiscal Year 2016 Proposed Budget as shown in **Table 8.**

Table 8: Gas Tax Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Concrete Streets / **AID00006**	526	Continuing	Annual	Annual	$ 5,000,000
Total					$ 5,000,000

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales, and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2016 is $29.3 million as shown in **Table 9**.

Table 9: General Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Americans with Disabilities Improvements / **ABE00001**	457	Continuing	Annual	Annual	$ 865,000
Bridge Rehabilitation / **AIE00001**	509	Continuing	Annual	Annual	500,000
CAD System Replacement Project / **S13100**	347	Continuing	N/A	N/A	5,145,132
CNG Fueling Station for Refuse & Recycling / **S15000**	98	Continuing	55	Low	900,000
City Facilities Improvements / **ABT00001**	460	Continuing	Annual	Annual	3,564,086
Drainage Projects / **ACA00001**	533	Continuing	Annual	Annual	1,675,000
Fire Station No. 02 Bayside / **S15042**	120	Continuing	N/A	N/A	5,000,000
Installation of City Owned Street Lights / **AIH00001**	552	Continuing	Annual	Annual	1,000,000
Sidewalk Repair and Reconstruction / **AIK00003**	604	Continuing	Annual	Annual	3,600,000

Table 9: General Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Street Light Circuit Upgrades / **AIH00002**	610	Continuing	Annual	Annual	2,700,000
Watershed CIP / **ACC00001**	627	Continuing	Annual	Annual	4,380,361
Total					$ 29,329,579

Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Listed below in **Table 10** are the $125,000 of MAD-funded projects requested by the respective districts for inclusion in the Fiscal Year 2016 Proposed CIP Budget.

Table 10: Maintenance Assessment Districts

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Camino Santa Fe Median Improvements / **S10037**	196	Continuing	41	Low	$ 30,000
El Cajon Blvd Streetscape Improvements / **S00826**	229	Continuing	46	Medium	50,000
North Park/Main St Sidewalk Improvements / **S10040**	275	Continuing	47	Medium	10,000
Switzer Canyon Bridge Enhancement Prog / **S10054**	309	Continuing	38	Low	5,000
Talmadge Historic Gates / **L12001**	312	Continuing	55	Medium	15,000
Webster Neighborhood Identification Sign / **S14005**	332	Continuing	21	Low	15,000
Total					$ 125,000

Mission Bay Improvements Fund

The Mission Bay Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in the Mission Bay Park for capital improvements. The Proposed budget of $6.3 million is based on current projections of the revenue to be received by the end of Fiscal Year 2015. Once the revenue is received, the Park & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects per the City Charter and based on the actual amount of available revenue. For Fiscal Year 2016, $6.3 million has been allocated in the Mission Bay Improvements annual allocation, as shown in **Table 11**.

Table 11: Mission Bay Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Mission Bay Improvements / **AGF00004**	262	Continuing	Annual	Annual	$ 6,296,250
Total					$ 6,296,250

OneSD / ERP Funding

The OneSD Support Fund is a special revenue fund which receives revenue from other City departments in order to manage and maintain the City's Enterprise Resource Planning (ERP) system. While most of the funding is used to maintain the existing system, efforts are also underway to implement and/or integrate additional modules into the ERP system. The Fiscal Year 2016 Proposed CIP Budget includes $5.1 million of OneSD Support Funds, as shown in **Table 12**, to establish a new project to implement the Enterprise Asset Management (EAM) system.

Table 12: OneSD / ERP Funding

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
EAM ERP Implementation / **S14000**	380	Continuing	N/A	N/A	$ 5,116,800
Total					$ 5,116,800

Regional Park Improvements Fund

The Regional Park Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. The Proposed budget of $2.5 million is based on current projections of the revenue and estimated fund balance for Fiscal Year 2015. Once the revenue is received, the Park & Recreation Department will work with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. For Fiscal Year 2016, $2.5 million has been allocated to four projects, as shown in **Table 13**.

Table 13: Regional Park Improvements Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Junipero Serra Museum ADA Improvements / **S15034**	244	New	60	Medium	$ 500,000
Mohnike Adobe and Barn Restoration / **S13008**	267	New	62	High	500,000
Resource-Based Open Space Parks / **AGE00001**	293	Continuing	Annual	Annual	500,000
Sunset Cliffs Park Drainage Improvements / **L14005**	308	Continuing	66	High	1,000,000
Total					$ 2,500,000

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by a variety of sources, including sewer rates, bond financing, state revolving fund loans, and grants. A total of $113.3 million in Sewer Funds is added to the CIP budget for Fiscal Year 2016, as shown in **Table 14**. This funding will support projects to meet the requirements of the Clean Water Act and projects to replace and/or rehabilitate the aging sewer system infrastructure.

Table 14: Sewer Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Alvarado Trunk Sewer Phase IV / **S15019**	368	Continuing	92	High	$ 330,000
EAM ERP Implementation / **S14000**	380	Continuing	N/A	N/A	1,176,439
MBC Odor Control Facility Upgrades / **S00323**	398	Continuing	83	Medium	415,612
Metro Treatment Plants / **ABO00001**	401	Continuing	Annual	Annual	4,500,000
PS2 Power Reliability & Surge Protection / **S00312**	417	Continuing	90	High	9,140,000
PURE Water Program / **ALA00001**	418	Continuing	Annual	Annual	3,452,565
Pipeline Rehabilitation / **AJA00002**	420	Continuing	Annual	Annual	47,745,627
Pump Station Restorations / **ABP00001**	424	Continuing	Annual	Annual	1,900,000

Table 14: Sewer Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Sewer Main Replacements / **AJA00001**	434	Continuing	Annual	Annual	42,000,000
Tecolote Canyon Trunk Sewer Improvement / **S15020**	438	Continuing	84	Low	30,000
Unscheduled Projects / **AJA00003**	441	Continuing	Annual	Annual	2,600,000
Total					$ 113,290,243

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities and traffic signals. The City's transportation needs greatly outweigh the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2016 Proposed CIP Budget of $18.8 million, as shown in **Table 15**, adds funding to five projects, which includes two annual allocations.

Table 15: TransNet Funds

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Bayshore Bikeway / **S00944**	507	Warranty	51	Medium	$ 30,000
Bridge Rehabilitation / **AIE00001**	509	Continuing	Annual	Annual	1,000,000
Install T/S Interconnect Systems / **AIL00002**	551	Continuing	Annual	Annual	1,349,521
Otay Mesa Truck Route Phase 4 / **S11060**	580	Continuing	43	Low	4,450,000
SR 163/Friars Road / **S00851**	597	Continuing	61	High	12,000,000
Total					$ 18,829,521

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E) includes a surcharge for the undergrounding of utilities on electric bills. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities**.** For Fiscal Year 2016, $5.0 million has been allocated in the Utilities Undergrounding Program annual allocation, as shown in **Table 16**.

Table 16: Utilities Undergrounding Program Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Utilities Undergrounding Program / **AID00001**	623	Continuing	Annual	Annual	$ 5,000,000
Total					$ 5,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources, including water rates, bond financing, state

revolving fund loans, and grants. The Fiscal Year 2016 Proposed CIP Budget of $119.0 million from the Water Fund, as shown in **Table 17**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

Table 17: Water Fund

Project	Page No.	Project Status	Priority Score	Priority Category	FY2016 Proposed
Alvarado 2nd PL Exten & Morena Blvd CI / **S12013**	367	New	92	Medium	$ 203,986
Catalina 12inch Cast Iron Mains / **S12008**	373	Continuing	98	High	867,184
Cielo & Woodman Pump Station / **S12012**	375	Continuing	90	High	932,000
Dams and Reservoirs / **ABK00001**	377	Continuing	Annual	Annual	5,500,000
EAM ERP Implementation / **S14000**	380	Continuing	N/A	N/A	784,292
Instrumentation and Control / **AKB00007**	388	New	Annual	Annual	500,000
La Jolla Scenic Drive 16inch Main / **S12009**	389	Continuing	82	Low	3,927,505
Large Diameter Water Transmission PPL / **AKA00003**	391	Continuing	Annual	Annual	6,622,877
Lower Otay Reservoir Emer Outlet Improve / **S00044**	395	Continuing	75	Medium	300,000
Miramar Clearwell Improvements / **S11024**	404	Continuing	100	High	2,192,000
Otay 1st/2nd PPL West of Highland Avenue / **S12016**	412	Continuing	91	Medium	1,250,000
PURE Water Program / **ALA00001**	418	Continuing	Annual	Annual	12,240,913
Pacific Beach Pipeline South (W) / **S12015**	419	Continuing	85	Low	4,093,000
Pressure Reduction Facility Upgrades / **AKA00002**	422	Continuing	Annual	Annual	250,000
Standpipe and Reservoir Rehabilitations / **ABL00001**	437	Continuing	Annual	Annual	7,539,333
Tierrasanta (Via Dominique) Pump Station / **S12040**	439	Continuing	96	High	7,050,000
University Ave Pipeline Replacement / **S11021**	440	Continuing	93	Medium	7,973,485
Upas St Pipeline Replacement / **S11022**	442	Continuing	93	Medium	3,000,000
Water & Sewer Group Job 816 (W) / **S13015**	443	Continuing	90	Medium	3,608,375
Water Department Security Upgrades / **S00050**	445	Continuing	N/A	N/A	500,000
Water Main Replacements / **AKB00003**	447	Continuing	Annual	Annual	45,966,097
Water Pump Station Restoration / **ABJ00001**	448	Continuing	Annual	Annual	3,125,040
Water Treatment Plants / **ABI00001**	449	Continuing	Annual	Annual	615,940
Total					$ 119,042,027

Projects to Fund with Other Project Savings

Following, in **Table 18**, is a list of underfunded projects that are proposed to receive funding during Fiscal Year 2016, pending availability of funds from other project closures. This list is organized in priority order by project and includes the project's page number and priority score along with the phase or activity that would be funded and the amount of funding needed for that phase of the project. These projects will be eligible to receive a budget increase without returning to City Council during the fiscal year. If another project is completed and closed with budget remaining, it may be transferred to the first eligible project on this list, rather than returning the unspent money to fund balance. By receiving City Council approval for these budget transfers in advance, these projects can be accelerated as soon as funding becomes available. If the first project is not eligible for the available funding source, or if available funds exceed the amount requested for the project, the amount not allocated to the first project would move on to the next project on the list and so forth. This budgetary authority will be included in the Fiscal Year 2016 Appropriations Ordinance.

Table 18: Underfunded Projects

Project	Page No.	Priority Score	Phase	Amount
Mission Bay Athletic Area Comfort Station Mod / S10021	258	68	Construction	$ 820,000
Ocean Beach Lifeguard Station / S10121	141	79	Design	600,000
Fire Station No. 54 - Paradise Hills / S00785	134	81	Design	800,000
Resurfacing of City Streets / AID00005	591	Annual		5,000,000
New Walkways / AIK00001	576	Annual		3,000,000
Concrete Streets / AID00006	526	Annual		2,000,000

Developer Credits

Pursuant to the Municipal Code and City of San Diego RTCIP Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 19**.

Table 19: Developer Credit Allocations to Capital Improvements

Project	PFFP[1] Project No. Reference	Prior Fiscal Years Credit	FY2016 Credit	Future Fiscal Years Credit	Funding Source Total Credit
Black Mountain Ranch Facilities Benefit Assessment (FBA) [2]					
Black Mountain Rd Widening-SR-56 South to Mercy Rd	T-57	$ -	$ -	$ 993,000	$ 993,000
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes[4]	T-34.2	6,045,000	-	-	6,045,000
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road[5]	T-12	3,839,000	-	-	3,839,000
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur[4]	T-6	2,749,000	-	-	2,749,000
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	-	543,000	2,845,000	3,388,000
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road[5]	T-10	5,679,020	-	-	5,679,020
Camino Del Sur-San Dieguito Road south to Carmel Valley Road[4]	T-9	11,794,318	897,124	2,786,446	15,477,888
Camino San Bernardo-Paseo Del Sur East to City Limit[5]	T-47.2	1,755,001	-	-	1,755,001

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Table 19: Developer Credit Allocations to Capital Improvements

Project	PFFP[1] Project No. Reference	Prior Fiscal Years Credit	FY2016 Credit	Future Fiscal Years Credit	Funding Source Total Credit
Carmel Valley Rd East Wildlife Crossing Widening[5]	T-27	2,947,000	-	-	2,947,000
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes[5]	T-25.3	3,491,000	-	-	3,491,000
Community Park	P-1	5,066,304	-	15,340,000	20,406,304
North Fire Station - No. 48	F-2	-	-	11,780,000	11,780,000
North Neighborhood Park (NP #2)	P-5	-	4,300,000	-	4,300,000
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes[5]	T-47.1	10,287,153	-	-	10,287,153
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes[5]	T-47.3	1,737,000	-	-	1,737,000
Ranch Bernardo Rd Widening-I-15 to Bernardo Center Dr - 2 Lanes	T-40	-	309,000	746,000	1,055,000
South Neighborhood Park (NP #1)	P-4	1,305,000	-	-	1,305,000
SR-56 Bike Interchanges	T-15.2	-	-	605,168	605,168
Subarea I Transit Program	T-59	-	-	2,364,707	2,364,707
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	4,987,665	6,339,060
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	-	565,000	-	565,000
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	-	370,000	-	370,000
Total Black Mountain Ranch FBA		$ 58,046,191	6,984,124	42,447,986	107,478301
Mission Valley Development Impact Fees (DIF)					
Central Park (14.28 Acres)	P-6	$ 6,423,416	$ -	$ 24,092,055	$ 30,515,471
Creekside Park (1.30 Acres)	P-6	398,872	-	2,762,645	3,161,517
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	901,736	901,736
Phyllis Place Park (1.33 Acre)	P-6	-	-	1,944,471	1,944,471
Total Mission Valley DIF		$ 6,822,288	$ -	$ 29,700,907	$ 36,523,195
City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) [6]					
Friars Rd EB Ramp/Qualcomm Way	17	$ -	$ -	$ 1,296,750	$ 1,296,750
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	880,411	.	1,760,823
Friars Road &Avenida De Las Tiendas	10	206,180	-	-	206,180
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175

Table 19: Developer Credit Allocations to Capital Improvements

Project	PFFP[1] Project No. Reference	Prior Fiscal Years Credit	FY2016 Credit	Future Fiscal Years Credit	Funding Source Total Credit
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Texas Street - Camino del Rio South to El Cajon Blvd	11	952,662	232,882	-	1,185,544
Total City of San Diego RTCIP		$ 2,039,254	$ 1,113,293	$ 23,589,569	$ 26,742,116
Total		$ 66,907,733	$ 8,097,417	$ 95,738,462	$ 170,743,612

Note: The Credit listings above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

[1] PFFP stands for Public Facilities Financing Plan.
[2] A full description of each project is contained in the respective Public Facilities Financing Plans.
[3] The timing of the funding for this project has been pushed back; therefore, previous FY 2013 anticipated funding has been combined into Future Years Credit.
[4] This is a completed project with remaining FBA credits scheduled for future years.
[5] It's anticipated that final credits will be awarded for this project and used in FY 2015.
[6] A full description of each project is contained in the Quarry Falls Transportion Phasing Plan Project No. 49068.

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under $30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts will no longer be brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2016 is shown in **Table 20**; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council. The list is organized by department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract.

Conclusion

The Fiscal Year 2016 Proposed CIP Budget provides a $338.3 million increase to the City's multi-year CIP. This budget will establish nine new projects and add funding to 77 continuing projects spanning a variety of departments and project types. The Fiscal Year 2016 Proposed CIP Budget also includes a list of underfunded projects which are proposed to receive funding if other projects have savings at project completion, and a list of projects which are anticipated to be entering into construction contracts during the fiscal year. City Council will consider and approve the $338.3 million increase to the City's CIP (**Tables 3-17**), the projects to fund when other projects close (**Table 18**) and the planned construction contracts (**Table 20**) for Fiscal Year 2016.

Table 20: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Airports				
Brown Field / AAA00002	**89**			
Brown Field Airport Runway 8L/26R Rehab / B11010		Design Bid Build	$ 9,411,600	$ 11,697,908

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Table 20: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Montgomery Field / AAA00001	**90**			
Montgomery Fld MYF Terminal ADA Upgrades / B12073		Design Bid Build	415,000	583,000
Airports Total			$ 9,826,600	$ 12,280,908
Fire-Rescue				
Fire Station #8 Mission Hills / S10029	**123**	Design Bid Build	$ 545,000	$ 800,000
Fire Station 15 Expansion / S13011	**124**	Design Bid Build	225,000	400,000
FIRE STATION 22 - POINT / S00787	**126**	Design Bid Build	4,967,200	6,770,000
FIRE STATION NO. 17 / S00783	**125**	Design Bid Build	8,735,000	12,015,000
Fire-Rescue Total			$ 14,472,200	$ 19,985,000
Library				
Mission Hills - Hillcrest Library / S13022	**156**	Design Build	$ 10,304,500	$ 16,304,500
Library Total			$ 10,304,500	$ 16,304,500
Park & Recreation				
Balboa Park Golf Course / AEA00002	**189**			
Balboa Park GC Fuel Tank Installation / B12019		Design Bid Build	$ 71,000	$ 166,830
Coastal Erosion and Access / AGF00006	**210**			
Orchard Av, Capri by Sea& Old Salt Pool / B14073		Design Bid Build	65,000	152,000
Canyonside Community Park Improvements / S12004	**198**	Design Bid Build	349,833	226,050
Del Mar Mesa Neighborhood Park Phase II / S13023	**220**	Design Bid Build	1,440,354	2,060,354
Evans Pond Reclaimed Water Pipeline Inst / S13010	**231**	Design Bid Build	277,000	450,000
Larsen Field ADA Improvements Phase II / S13004	**247**	Design Bid Build	419,175	689,175
Linda Vista Skate Park / S15008	**249**	Design Bid Build	1,740,000	3,040,000
Mid City Skate Park / S15003	**256**	Design Bid Build	1,020,000	1,750,000
MISSION BAY GOLF COURSE PRACTICE CENTER / S01090	**259**	Design Bid Build	963,882	1,400,000
Mission Bay Golf Course Renovation&Recon / S11010	**260**	Design Bid Build	2,119,000	2,960,000
Pacific Breezes (Ocean View Hills) CP / S00649	**282**	Design Bid Build	11,200,000	16,800,000
Rancho Mission Neigh Pk Play AreaUpgrade / S15004	**289**	Design Bid Build	1,271,000	792,000
RIVIERA DEL SOL NEIGHBORHOOD PARK / S00999	**294**	Design Bid Build	4,224,204	6,924,640
SD River Dredging Qualcomm Way to SR163 / S00606	**297**	Design Bid Build	739,000	1,064,000
Silver Wing Neighborhd Pk Spts Fld & Lgt / S11051	**302**	Design Bid Build	316,000	212,350
Tierrasanta Community Pk Sprts Fld Lghtg / S11011	**317**	Design Bid Build	685,022	995,400
Torrey Highlands Community ID and Enhnce / S11009	**318**	Design Bid Build	102,000	175,000
Torrey Meadows Neighborhood Park / S00651	**323**	Design Bid Build	2,193,200	3,526,900
Torrey Pines North Golf Course Improvements / S14019	**325**	Design Build	13,060,000	14,170,000
University Village Park Tot Lot / S13005	**328**	Design Bid Build	250,000	450,000
Webster Neighborhood Identification Sign / S14005	**332**	Design Bid Build	10,000	40,000
West Maple Canyon MP / S00760	**335**	Design Bid Build	367,400	745,000
WIGHTMAN STREET NEIGHBORHOOD PARK / S00767	**336**	Design Bid Build	2,250,000	3,186,000
Park & Recreation Total			$ 45,133,070	$ 61,975,699
Police				
Police HQ Co-Generation Repower Project / S10131	**350**	Design Bid Build	$ 683,000	$ 978,000
Police Range Refurbishment / S10118	**351**	Design Bid Build	900,000	1,020,000
Police Total			$ 1,583,000	$ 1,998,000

Table 20: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Public Utilities				
Metro Treatment Plants / ABO00001	**401**			
MBC Chemical System Improvements Phase 2 / B10178		Design Bid Build	$ 4,235,000	$ 6,090,354
SBWRP Sludge Pump & Grinder Installation / B14167		Design Bid Build	392,500	789,000
Metropolitan Waste Water Department Trunk Sewers / AJB00001	**403**			
ROSE CANYON TS (RCTS) JOINT REPAIR / B11025		Design Bid Build	5,850,000	6,537,745
S Mission Valley TS Accelerated Project / B14068		Design Bid Build	715,000	1,000,000
Pipeline Rehabilitation / AJA00002	**420**			
Pipeline Rehab Phase J-2 (Laterals) / B11061		Design Bid Build	3,315,000	4,000,000
Citywide Manhole Improvements / B13177		Design Bid Build	330,000	440,000
Pipeline Rehabilitation AC1 / B14008		Design Bid Build	4,589,000	5,596,000
Pipeline Rehabilitation AD-1 / B14009		Design Bid Build	5,816,500	7,423,500
Pipeline Rehabilitation Z-1A / B14110		Design Bid Build	4,336,000	5,560,500
Pipeline Rehabilitantion AG1 / B14118		Design Bid Build	4,417,000	5,437,000
Pipeline Rehabilitation AF1 / B14125		Design Bid Build	5,070,000	6,720,000
Otay Valley Manhole Improvements Phase 2 / B14155		Design Bid Build	2,776,420	3,226,120
Pump Station Restorations / ABP00001	**424**			
SPS 13 14 16 25A & 85 Dual FM / B00501		Design Bid Build	944,000	1,495,000
SPS 23T - Reliability Improvements / B14131		Design Build	1,147,000	1,074,000
SPS 76 Generator / B14168		Design Bid Build	41,500	75,000
Sewer Main Replacements / AJA00001	**434**			
Sewer & AC Water Group 785 (S) / B00383		Design Bid Build	3,784,000	5,813,500
Sewer and AC Water Group 778/B00388		Design Bid Build	10,774,234	12,630,277
SEWER GJ 798C / B00409		Design Bid Build	212,420	484,380
Buchanan Canyon Sewer B (UP) / B00429		Design Bid Build	3,487,493	4,894,396
Sewer GJ 827 / B00436		Design Bid Build	3,650,225	4,628,519
Sewer & Water Group 701 / B00452		Design Bid Build	4,571,000	5,987,600
Sewer Group 721 / B00460		Design Bid Build	3,723,351	4,878,277
Sewer & Water GJ Crown Pt s La Playa (S) / B10210		Design Bid Build	7,086,450	7,965,753
Sewer GJ 830 / B11019		Design Bid Build	275,000	400,000
Sewer Group 767A / B11077		Design Bid Build	3,454,765	4,422,162
Tecolote Canyon 8-inch CI Sewer Replacement / B11111		Design Bid Build	600,000	912,811
Water & Sewer Group 965 (S) / B12048		Design Bid Build	2,182,900	2,932,600
Water and Sewer Group Job 966 (S) / B12085		Design Bid Build	1,221,700	1,711,100
Tyrian Street and Soledad Avenue SMR / B12111		Design Bid Build	583,000	981,300
PACIFIC BEACH PIPELINE SOUTH (S) / B12117		Design Bid Build	2,110,000	2,788,500
Sewer and Water Group 834 (S) / B13099		Design Bid Build	3,859,402	4,782,815
Water & Sewer Group 954 (S) / B13203		Design Bid Build	458,700	666,200
Sewer Group 839 / B14070		Design Bid Build	315,500	500,000
AC Water & Sewer Group 1011 (S) / B15040		Design Bid Build	580,000	773,000
AC Water & Sewer Group 1014 (S) / B15079		Design Bid Build	481,000	705,000
Standpipe and Reservoir Rehabilitations / ABL00001	**437**			
La Jolla Country Club Reservoir / B11024		Design Bid Build	4,534,250	6,782,000
Unscheduled Projects / AJA00003	**441**			
Manning Cyn Swr and Wtr Replacement (S) / B00504		Design Bid Build	5,692,368	7,228,461
False Bay RR Trunk Sewer / B00507		Design Bid Build	1,026,011	1,424,841
Water Main Replacements / AKB00003	**447**			
Sewer & Water Group 701 / B00039		Design Bid Build	241,000	322,400
Manning Cyn Swr and Wtr Replacement (W) / B00095		Design Bid Build	589,072	872,910
Water & Sewer Group Job 954 (W) / B10187		Design Bid Build	1,404,000	2,049,400

Capital Improvements Program
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Table 20: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Water Group Job 942 / B11038		Design Bid Build	3,081,000	4,596,000
Water & Sewer Group 965 (W) / B12057		Design Bid Build	2,081,600	2,934,600
Water Group 967 / B12058		Design Bid Build	520,000	795,000
CI - Water and Sewer Group Job 966 (W) / B12086		Design Bid Build	1,447,100	2,122,400
Sewer & Water GJ Crown Pt s La Playa (W) / B13011		Design Bid Build	1,804,638	2,674,476
Sewer & AC Water Group 785 (W) / B13208		Design Bid Build	1,074,000	1,575,500
AC Water Group 1010 / B14127		Design Build	2,000,000	2,921,000
Sewer and AC Water Group 834 (W) / B14141		Design Bid Build	2,080,000	2,725,000
AC Water Group 1005 / B14147		Design Build	2,038,000	2,718,000
AC Water Group 1007 / B15036		Design Bid Build	2,300,000	3,330,000
AC Water & Sewer Group 1011 (W) / B15041		Design Bid Build	3,179,000	4,239,000
Sewer and AC Water Group 827 (W) / B15066		Design Bid Build	300,000	375,000
Sewer and AC Water Group 778/B15069		Design Bid Build	7,182,822	8,420,185
AC Water & Sewer Group 1014 (W) / B15078		Design Bid Build	3,722,000	5,452,000
AC Water & Sewer Group 1014 (W) / B15078		Design Bid Build	3,722,000	5,452,000
AC Water & Sewer Group 1019 (W) / B15112		Design Bid Build	3,786,036	5,604,443
AC Water Group 1028 / B15122		Design Bid Build	5,054,700	7,414,100
Bayview Reservoir Solar Project / S14021	**372**	Design Build	2,487,500	2,325,000
Chollas Building / S11025	**374**	Design Build	17,064,000	22,500,000
EMT&S Boat Dock & Steam Line Relocation / S00319	**381**	Design Bid Build	1,413,000	2,019,000
MBC ODOR CONTROL FACILITY UPGRADES / S00323	**398**	Design Bid Build	4,608,500	6,615,612
Miramar Clearwell Improvements / S11024	**404**	Design Bid Build	71,031,967	88,848,226
MOC Complex Solar Project / S14022	**399**	Design Build	2,872,500	2,675,000
PACIFIC BEACH PIPELINE SOUTH (W) / S12015	**419**	Design Bid Build	15,053,000	20,718,000
PS2 Power Reliability & Surge Protection / S00312	**417**	Design Bid Build	34,300,000	43,000,000
Tierrasanta (Via Dominique) Pump Station / S12040	**439**	Design Bid Build	8,200,000	11,258,000
Water Department Security Upgrades/ S00050	**445**	Design Build	2,200,000	3,000,000
Public Utilities Total			$ 315,476,124	$ 409,309,963
Public Works - General Services				
Americans with Disabilities Improvements / ABE00001	**457**			
Santa Clara Recreation Center - ADA / B12006		Design Bid Build	$ 436,000	$ 559,000
Alzheimer Family Center ADA Improvements / B12074		Design Bid Build	85,477	108,572
Euclid W/S Federal Bl Marilou Bond MS DS / B13060		Design Bid Build	112,000	150,000
67th b/s El Cajon to Richard Bond MS DS / B13061		Design Bid Build	143,000	200,000
Group Job 13B Bond CR DS / B13063		Design Bid Build	135,000	249,431
Barrio Youth Facilities 2 & 3 / B13067		Design Bid Build	346,900	583,000
City Heights Youth & Community Center AD / B13068		Design Bid Build	190,000	403,000
Development Services Pedestrian Bridge A / B13071		Design Bid Build	147,796	424,000
Orange & Altadena CR Obstruction DS / B13072		Design Bid Build	82,200	127,000
Bay Bridge Community Center ADA / B13076		Design Bid Build	304,000	608,000
Colina Del Sol Pool ADA / B13077		Design Bid Build	324,800	541,000
SY Comm and Rec CTR-ADA Barrier Removal / B13078		Design Bid Build	596,200	1,040,000
El Cajon & 59th Obstruction DIF CR DS / B13105		Design Bid Build	152,584	203,800
Group Job 13F Linda Vista DIF CR / B13108		Design Bid Build	89,000	123,000
Group Job 13H Midway-Pacific DIF DS / B13110		Design Bid Build	127,000	226,000
Group Job 13I North Park DIF CR / B13111		Design Bid Build	308,700	466,800
Group Job 13J Peninsula DIF CR / B13112		Design Bid Build	261,200	404,800
Mission Beach Obstruction DIF 13 CR / B13125		Design Bid Build	339,700	490,000
Golden Hill CR Obstruction DIF 14 / B14052		Design Bid Build	75,700	117,300

Table 20: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Siva & Main CR Obstruction BL DIF 14 / B14053		Design Bid Build	115,482	174,900
City Facilities Improvements / ABT00001	**460**			
Malcolm X Library Facility Repairs / B10038		Design Bid Build	516,800	717,000
Museum of Art Elevator Modernization / B10042		Design Build	525,000	675,150
Fire Station 3 Improvements / B13187		Design Bid Build	260,000	495,700
Fire Station 14 Roof & HVAC Replacement / B13189		Design Bid Build	548,000	725,000
Fire Station 19 Roof & HVAC Replacement / B13190		Design Bid Build	729,000	959,000
Fleet Services Elect & Fac Improvements / L14002	**461**	Design Bid Build	282,500	494,900
Public Works - General Services Total			$ 9,826,600	$ 12,280,908
QUALCOMM Stadium				
QUALCOMM Stadium / ABG00001	**471**			
Qualcomm Stdm Fiber Optic & CATV / B14071		Design Build	$ 509,000	$ 500,000
Qualcomm Stdm Concrete Spalling / B15027		Design Build	230,000	224,000
QUALCOMM Stadium Total			$ 739,000	$ 724,000
Transportation & Storm Water				
Bridge Rehabilitation / AIE00001	**509**			
Replace Barrier Rail on Barnett O/PCH / B00869		Design Bid Build	$ 427,500	$ 613,000
Voltaire St Bridge Rehab o/Nimitz Blvd / B00870		Design Bid Build	1,096,634	1,446,000
Drainage Projects / ACA00001	**533**			
Jean Drive Storm Drain Replacement / B11013		Design Bid Build	390,000	745,000
Cardinal Dr (2383) Storm Drain Replacemt / B12025		Design Bid Build	488,000	750,000
Hornblend Alley(1761)Storm Drain Upgrade / B12035		Design Bid Build	362,000	550,000
Burroughs & W Dunlop Sts Storm Dr Repl / B13101		Design Bid Build	582,000	900,000
Industrial Ct Channel Replacement / B13118		Design Bid Build	222,000	400,000
Rue Chantemar Storm Drain Replacement / B13172		Design Bid Build	795,800	1,261,800
Whitney Ct (6969) Storm Drain Replacement / B13210		Design Bid Build	228,000	400,000
Guard Rails / AIE00002	**545**			
Ulric St-Fashion Hills to David St-Krai / B13163		Design Bid Build	599,500	893,100
Installation of City Owned Street Lights / AIH00001	**552**			
New Streetlights - 19 Locations / B14012		Design Bid Build	282,450	389,200
70th St, Pso Lucido & San Ysidro St Lts / B14064		Design Bid Build	135,900	193,600
City Streetlights 25 Locations / B14106		Design Bid Build	184,000	270,000
Median Installation / AIG00001	**565**			
University Ave-Winona to 50th Median / B13093		Design Bid Build	302,000	497,000
Mission BlVentura/Sn Fernando Pocket / B14093		Design Bid Build	152,200	236,000
New Walkways / AIK00001	**576**			
N Harbor Dr Pedestrian Access Improvmnts / B12060		Design Bid Build	487,600	705,500
Pacific Beach DrCrwn Pt/Olney Sidewalk / B14020		Design Bid Build	297,700	511,700
Gilman DrVilla L J to 300ft n Sidewalk / B14021		Design Bid Build	266,500	473,000
School Traffic Safety Improvements / AIK00002	**602**			
31ST & Market St Traffic Signal / B15014		Design Bid Build	192,000	275,000
Traffic Calming / AIL00001	**618**			
Orange Av @ Estrella St Popouts / B12079		Design Bid Build	272,000	340,000
Orange Av btwn 49 & Winona Xwlk/Chkrs / B12080		Design Bid Build	271,000	351,000
38th at Wightman Pop-outs / B13087		Design Bid Build	409,500	594,000
60th St and Vale Way Traffic Circle / B14056		Design Bid Build	180,000	283,000
C Street Park to 16th Pedestrian Improvements/ B15019		Design Bid Build	200,000	300,000
Traffic Signals - Citywide / AIL00004	**619**			

Capital Improvements Program
Fiscal Year 2016 Proposed Budget Summary

Table 20: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
3RD & Washington Traffic Signal / B14062		Design Bid Build	300,000	395,000
3rd Ave @ Washington St Traffic Signal / B14062		Design Bid Build	303,200	395,100
Division St @ Valencia Pky TS / B15008		Design Bid Build	232,155	301,000
Division St & Osborn St Traffic Signal / B15047		Design Bid Build	212,200	275,000
Traffic Signals Modification / AIL00005	**620**			
Traffic Signals Upgrade Citywide FY 14 / B14048		Design Bid Build	626,700	814,000
Utilities Undergrounding Program / AID00001	**623**			
UUP 30TH Street Phase III B Curb Ramps & Street Resurfacing / B00717		Design Bid Build	434,000	651,000
UUP Trojan Ave Streetlights / B00718		Design Bid Build	40,000	67,920
UUP Trojan Ave Curb Ramps & Street Resurfacing / B00718		Design Bid Build	141,000	211,500
UUP Sunset Cliff Blvd Curb Ramps & Street Resurfacing / B00720		Design Bid Build	306,000	459,000
UUP Fanuel Street Phase 1 Streetlights / B00721		Design Bid Build	40,000	67,920
UUP Fanuel Street Phase 2&3 Streetlights / B00722		Design Bid Build	70,000	118,860
UUP SAN Vicente Street Streetlights / B00725		Design Bid Build	120,000	203,760
UUP Moraga Ave Phase 2 Curb Ramps & Street Resurfacing / B00788		Design Bid Build	237,000	355,500
UUP 8B (Sherman Heights 3) Curb Ramps & Street Resurfacing / B00841		Design Bid Build	441,000	661,500
UUP 7A (Fox Canyon) Curb Ramps & Street Resurfacing / B00842		Design Bid Build	791,776	1,187,664
UUP Altadena, Winona & Whiteman Curb Ramps & Street Resurfacing / B00850		Design Bid Build	227,000	340,500
24th St UUD Streetlights (G St-Imperial) - Curb Ramp Design (20) / B10197		Design Bid Build	101,400	124,400
UUP Euclid Ave Curb Ramps & Street Resurfacing / B11131		Design Bid Build	347,000	520,500
UUP 8A (Golden Hills) Streetlights / B12056		Design Bid Build	122,000	207,156
UUP 7R (Allied Gardens) Streetlights / B12064		Design Bid Build	249,000	422,802
UUP Lincoln Ave Curb Ramps & Street Resurfacing / B12066		Design Bid Build	330,000	495,000
UUP 2S1 (South Mission) Streetlights / B12067		Design Bid Build	108,000	183,384
Regents Road - Curb Ramp Design (3) / B12068		Design Bid Build	8,000	9,000
UUP Potomac Street Curb Ramps & Street Resurfacing / B12069		Design Bid Build	94,000	141,000
UUP 32ND Street Streetlights / B13144		Design Bid Build	27,000	45,846
UUP Cardiff Street Streetlights / B13145		Design Bid Build	31,000	52,638
UUP Howard Ave Streetlights / B13146		Design Bid Build	86,000	146,028
UUP Illion Street Streetlights / B13147		Design Bid Build	32,000	54,336
UUP Mount Alifan Dr Streetlights / B13148		Design Bid Build	38,000	64,524
UUP Paradise Valley Road Streetlights / B13149		Design Bid Build	20,000	33,960
UUP 1M (La Jolla 4) Streetlights / B13151		Design Bid Build	238,000	404,124
UUP 4J1 (Mid City) Streetlights / B13152		Design Bid Build	243,000	412,614
UUP 6DD1 (Clairemont Mesa) Streetlights / B13153		Design Bid Build	329,000	558,642
UUP 7O1 (College Area) Streetlights / B13154		Design Bid Build	291,000	494,118
UUP 8C (Greater Golden Hill) Streetlights / B13155		Design Bid Build	259,000	439,782
UUP 28TH St Streetlights / B13156		Design Bid Build	126,000	213,948
Watershed CIP / ACC00001	**627**			
Beta Street and 37th Street Green Alley / B11057		Design Bid Build	585,100	768,815
Alta La Jolla Drive Drainage Repair Phase II / S10001	**501**	Design Bid Build	2,662,000	4,693,605
Carmel Country Road Low Flow Channel / S00969	**514**	Design Bid Build	282,000	606,000
Cherokee Street Improvements / S00921	**524**	Design Bid Build	1,606,164	2,529,237
Coolidge Street Storm Drain / S11003	**527**	Design Bid Build	330,000	514,000
Five Points Neighborhood Pedestrian Improvements / S00988	**539**	Design Bid Build	220,000	475,000
Georgia Street Bridge Improvements / S00863	**544**	Design Bid Build	8,000,000	13,295,795
Hayes Ave Storm Drain / S11002	**546**	Design Bid Build	334,650	598,750

Table 20: Construction Contracts

Project	Page No.	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
La Jolla Mesa Drive Sidewalk / S00928	**557**	Design Bid Build	585,900	837,000
Mission Beach Boardwalk Bulkhead / S00726	**570**	Design Bid Build	2,178,500	3,148,500
Pacific Beach Curb Ramp/Barrier Removal / S11048	**581**	Design Bid Build	339,700	490,000
Pacific Hwy Curb Ramp Barrier Removal / S11045	**583**	Design Bid Build	266,856	394,000
Palm Avenue improvements-Phase II/S00913	**585**	Design Bid Build	980,000	1,260,000
Regents Rd Widening-Genesee to Executive / S00881	**588**	Design Bid Build	3,500,000	4,982,209
SR163/Friars Road / S00851	**597**	Design Bid Build	23,200,000	47,990,000
Streamview Drive Improvements / S00864	**609**	Design Bid Build	2,355,000	3,110,000
Torrey Pines Road Slope Restoration / S00877	**617**	Design Bid Build	1,800,000	2,831,576
Transportation & Storm Water Total			$ 66,651,585	$ 113,431,413
Total			$ 470,420,118	$ 647,275,836

*SLBE/ELBE: A City program intended to encourage Small Local Business Enterprises (SLBEs) and Emerging Local Business Enterprises (ELBEs) to participate in City contracting.

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Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-02), CIP descriptions clearly establish that a project is capital in nature. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects. Each capital project is represented by a City department and categorized by project type and improvement type. Project types provide a categorized breakdown of the type of facility being constructed or improved. Improvement types describe the project's impact on existing assets and may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City. Project types are discussed in greater detail beginning on page 61.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for ranking projects which then allows decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvement Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies see the Project Prioritization section on page 47.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, funding options utilizing the available resources are taken into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset-owning department. New or expanded capital projects can lead to increased programs which require additional personnel and non-

personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception.

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2016 Proposed CIP Budget document includes the following information.

- A list of underfunded projects which are proposed to receive funding if other projects have savings at project completion is provided on page 15.
- A list of projects entering into construction contracts is provided on page 17 so that City Council may review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2016 Proposed CIP Budget have been organized into four project status categories as shown in **Table 2** at the end of this section on page 30. The project status categories are:
    - *New*: projects that are newly established as part of the Fiscal Year 2016 Proposed Budget
    - *Continuing*: projects initiated in Fiscal Year 2015, or in a prior year, and are currently in progress
    - *Warranty*: projects that are technically completed, and the asset has been put into service, but have not yet been closed
    - *Underfunded*: projects that are on hold due to lack of funding
- Details of funding sources and proposed Fiscal Year 2016 allocations for City Council approval can be found in the Fiscal Year 2016 Proposed CIP Budget Summary (pages 5-24).
- Department narratives have been included for each asset-owning department in conjunction with a list of that department's projects and precede each department's project pages.

- A CIP webpage (http://www.sandiego.gov/cip/) was created by the Public Works Department which provides project information that is readily available to the public.

In addition to the streamlining measures above, the Public Works Department presented a list of 13 additional process improvements and streamlining measures to the Infrastructure Committee on March 11, 2015. These improvements will further assist with the efficient delivery of CIP projects and are estimated to reduce the overall cost of CIP delivery between $3.0 million and $9.0 million annually for all CIP projects combined. Additionally, CIP cash management process improvements were presented to the Infrastructure Committee and Budget and Governmental Efficiency Committee by the Financial Management Department on March 11, 2015 and March 18, 2015, respectively. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, reallocation of funding from projects that are technically completed, pooling project contingencies, deappropriation of annual allocations at year-end, encumbrance policy improvements, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The value of CIP contracts awarded for construction.
- The value of CIP construction work-in-place.
- The average number of days from bid opening to construction contract award for CIP projects.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to SLBE/ELBE certified firms.

Multi-Year CIP Program

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. In addition, the CIP Audit of 2011 elaborated on how important it was for the City to implement a comprehensive multi-year plan in addition to the annual CIP budget. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

To this end, the Public Works Department released Report No: 15-008, Multi-Year Capital Planning Report (MYCP), on January 16, 2015. The MYCP is the first ever consolidated CIP plan which presents a comprehensive overview of the City's MYCP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The MYCP will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

Capital Improvements Program
Profile of the City of San Diego's CIP

The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example, Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan. FBA funded project budgets should mirror the project as represented in Public Facilities Financing Plans. TransNet revenue estimates are based upon sales tax projections provided by the San Diego Association of Governments (SANDAG). These estimates are utilized in preparation of the TransNet five-year program of projects as required by SANDAG for compliance with the Regional Transportation Improvement Program. These and all other revenue sources are carefully monitored throughout the year and will be adjusted as needed. The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules. Other funding sources may also be included. For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 1 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP.

Table 1: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2016	FY2016 Anticipated	FY2017	FY2018	FY2019	FY2020	Total by Source
Bond Financing [1]	$ -	$ 120,000	$ 90,000	$ 90,000	$ 90,000	$ -	$ 390,000
Development Impact Fees	17,831	10,225	-	-	-	-	28,056
Donations and Developer Funding	-	13,489	27,059	-	-	-	40,548
Enterprise Funds	-	2,000	12,650	3,150	3,150	3,150	24,100
Enterprise Funds-Public Utilities [2]	232,332	8,029	313,051	281,317	241,163	413,316	1,489,208
Facilities Benefit Assessments	12,567	27,736	52,480	24,118	33,911	20,516	171,328
General Fund	29,330	2,038	12,953	17,438	17,250	20,250	99,259
Grants	-	9,025	118,760	-	-	-	127,785
Maintenance Assessment Districts	125	(625)	25	-	-	-	(475)
Mission Bay & Regional Park Improvements Fund	8,796	-	8,977	9,152	9,335	9,521	45,781
Special Revenue Funds	18,461	104	9,322	5,060	5,060	5,060	43,067
TransNet	18,830	-	19,929	21,128	22,365	23,637	105,888
Total	$ 338,272	$ 192,020	$ 665,207	$ 451,363	$ 422,233	$ 495,450	$ 2,564,544

Note: This table does not include unidentified funding of $1.53 billion or $1.31 billion of funding expected in Fiscal Year 2021 or beyond.
[1] Fiscal Year 2016 Anticipated Bond Financing includes $120.0 million in Infrastructure Bonds, which were approved by City Council in Fiscal Year 2014. Bond proceeds are expected to be received in Fiscal Year 2015.
[2] Public Utilities Enterprise funding has been separated from other enterprise funding sources due to the magnitude of the sewer and water programs.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the annualized portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2016:

- The launching of Public Utilities innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20-year cost effective, integrated water and wastewater capital improvement program to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water through the use of water purification technology. It will also eliminate the need for nearly $2.00 billion of upgrades to the Point Loma Wastewater Treatment Plant and associated facilities.
- Over 300 miles of City streets will be resurfaced, contributing to the goal of resurfacing 1,000 miles within five years and reaching an average OCI of 70 in 10 years for all City streets.
- The Charles Lewis III Memorial Park in City Heights will be completed.
- In collaboration with the Public Utilities Department, the Environmental Services Department, will install solar photovoltaic systems at Bayview Reservoir and the Metropolitan Operations Center complex. These systems will range in size from 30 to 500 kilowatts. Combined, these systems are anticipated to generate one megawatt of solar power.
- The Fire-Rescue Department continues to update and construct facilities to best serve the City of San Diego and to conform to the Citygate Report's recommendations. Some highlights include the completion of Fire Station 45 located in Mission Valley, and land acquisition for both fire stations at Home Avenue and Fire Station 7 in Barrio Logan.
- The Library Department will make major headway on the Skyline Hills Branch Library and the Mission Hills/Hillcrest Branch Library as they expect to finish construction on these facilities in Fiscal Year 2018 to better serve the residents of those communities.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities
- Bond financing for deferred capital projects
- Improvements for compliance with the Americans with Disabilities Act

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset-owning departments.

The CIP budget process considers project priorities and funding availability.

October - February: Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on MYCP and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory

Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the Financial Management and Public Works Departments.

February - March: In coordination with asset-owning departments, Financial Management reviews all CIP project pages and prepares the proposed budget publication.

April: The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article XV, Section 265, Item (b) (15)].

May: During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.

June: City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget.

July: The annual Appropriations Ordinance is presented to the City Council and adopted in July authorizing expenditure of the CIP budget.

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2016 Proposed	Project Total
New			
Alvarado 2nd PL Exten & Morena Blvd CI / **S12013**	367	$ 203,986	$ 66,941,493
Children's Park Improvements / **S16013**	205	600,000	3,900,000
College Area Fire Station / **S16015**	118	270,000	12,000,000
East Village Green General Development Plan / **S16014**	226	100,000	100,000
East Village Green Phase 1 / **S16012**	227	14,300,000	14,300,000
Instrumentation and Control / **AKB00007**	388	500,000	3,000,000
Junipero Serra Museum ADA Improvements / **S15034**	244	500,000	1,500,000
Los Penasquitos Canyon Preserve South Tr / **S13014**	250	981,098	981,098
Mohnike Adobe and Barn Restoration / **S13008**	267	1,950,000	2,550,000
Total New		$ 19,405,084	$ 145,920,391
Continuing			
25th Street Renaissance Project / **S00985**	493	$ -	$ 2,921,048
30th Street Pipeline Replacement / **S12010**	365	-	14,740,000
34th & 35th @ Madison Ave Improvements / **S00922**	494	-	1,430,854
34th Street Storm Drain / **S11001**	495	-	380,000
36th Street Landscape Maintenance / **S00902**	496	-	50,000
43rd St fr Logan to I805 St Widening / **S00845**	498	-	8,948,223
69th & Mohawk Pump Station / **S12011**	366	-	18,287,000
ADA Improvements & Expansion of Paradise Senior Ce / **S15002**	187	-	3,290,554

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Project Name	Page No.	FY2016 Proposed	Project Total
Alta La Jolla Drive Drainage Repair PhII / **S10001**	501	-	1,206,105
Alvarado Trunk Sewer Phase IV / **S15019**	368	330,000	26,459,494
Americans with Disabilities Improvements / **ABE00001**	457	1,461,900	37,193,515
Angier Elementary School Joint Use / **S00762**	188	-	2,207,000
Arizona St Landfill Closure & Mods / **S00682**	97	-	3,603,543
Backup Generators at SPS's, TP & EMTS / **S12036**	369	-	17,745,600
Balboa Avenue Corridor Improvements / **S00831**	505	-	2,902,027
Balboa Park Golf Course / **AEA00002**	189	-	2,143,552
Balboa Park Golf Course - Clubhouse / **S00614**	190	-	11,738,120
Balboa Park West Mesa Comfort Station Replacement / **S15036**	191	-	1,000,000
Barrett Flume Cover / **S10013**	371	-	2,480,021
Bayview Reservoir Solar Project / **S14021**	372	-	2,325,000
Bridge Rehabilitation / **AIE00001**	509	1,500,000	5,464,509
Brown Field / **AAA00002**	89	-	13,537,227
Bus Stop Improvements / **AID00007**	510	60,000	837,908
CAD System Replacement Project / **S13100**	347	5,145,132	11,572,434
CIP Emergency Reserve / **ABT00006**	177	-	1,000,000
CNG Fueling Station for Refuse & Recycling / **S15000**	98	900,000	3,000,000
California Tower Seismic Retrofit / **L12003**	195	-	3,275,612
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / **RD15000**	512	-	5,170,000
Camino Del Sur-SR-56 to Dormouse / **S00872**	513	-	15,367,894
Camino Santa Fe Median Improvements / **S10037**	196	30,000	270,000
Canyon Hills Resource Park Improvements / **S15006**	197	-	6,173,502
Canyonside Community Park Improvements / **S12004**	198	-	999,833
Carmel Country Road Low Flow Channel / **S00969**	514	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / **S00846**	515	-	4,374,000
Carmel Mountain Road (T-5.2) / **RD15002**	516	-	5,400,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / **S00934**	518	-	12,700,000
Carmel Val Rd-Via Albutura-Camin Del Sur / **S00854**	519	-	15,223,324
Carmel Valley Landscaping & Irrigation / **L14000**	199	-	500,000
Carmel Valley Neighborhood Park #8 / **S00642**	200	-	6,630,526
Carmel Valley Rd 4/6 Lanes s of Street A / **S00900**	520	-	7,085,000
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / **RD15001**	522	-	1,774,058
Catalina 12inch Cast Iron Mains / **S12008**	373	867,184	12,964,352
Central Ave Mini Park Ph II Skate Plaza / **S14010**	201	-	846,950
Central Avenue MP Acquisition/Development / **S00992**	202	-	2,066,714
Charles Lewis III Memorial Park / **S00673**	203	-	4,437,796
Cherokee Street Improvements / **S00921**	524	-	1,986,005
Chicano Park ADA Upgrades / **S13003**	204	-	2,502,354
Children's Pool Lifeguard Station / **S00644**	117	-	4,237,607
Chollas Building / **S11025**	374	-	22,500,000
Chollas Lake Pk Playground Improvements / **S14002**	207	-	1,739,000
Cielo & Woodman Pump Station / **S12012**	375	932,000	6,678,000

Capital Improvements Program
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Project Name	Page No.	FY2016 Proposed	Project Total
City Facilities Improvements / **ABT00001**	460	3,564,086	168,767,955
Citywide Energy Improvements / **ABT00003**	99	-	10,193,626
Coast Blvd Walkway Improvements / **S15001**	209	-	435,000
Coastal Erosion and Access / **AGF00006**	210	-	3,222,843
Concrete Streets / **AID00006**	526	5,000,000	18,746,786
Convention Center Phase III Expansion / **S12022**	479	-	519,900,000
Convention Center Sails Pavilion / **L15000**	480	-	19,547,313
Convert RB Medians-Asphalt to Concrete / **L12000**	211	-	193,160
Coolidge Street Storm Drain / **S11003**	527	-	469,000
Cooperative Traffic Signal Projects / **AIL00003**	528	-	110,702
Corrosion Control / **AKA00001**	376	-	498,943
Cowles Mountain Access Rd Rehabilitation / **S14001**	212	-	25,000
Crest Canyon Neighborhood Park / **S15005**	213	-	410,000
Crest Canyon Resource Management Plan / **S10067**	214	-	75,000
Crystal Pier Improvements / **S11014**	215	-	1,250,000
Dams and Reservoirs / **ABK00001**	377	5,500,000	10,164,709
Del Mar Heights East Segment / **S12017**	378	-	5,213,344
Del Mar Heights Pipeline Relocation / **S00070**	379	-	7,950,000
Del Mar Heights Road Flashing Beacon / **S00987**	529	-	35,000
Del Mar Heights Road-4/6 Lanes / **S00903**	530	-	9,842,000
Del Mar Hgts Rd Multiuse Trl Undercross / **RD12004**	216	-	91,000
Del Mar Mesa Central Multi Use Trail / **S00890**	218	-	161,000
Del Mar Mesa N Hiking/Equestrian Trail / **S00892**	219	-	560,344
Del Mar Mesa Neighborhood Park Ph II / **S13023**	220	-	2,060,354
Del Mar Mesa Southern Multi-Use Trail / **S00889**	221	-	110,300
Del Mar Terrace Street Improvements / **L14003**	222	-	-
Del Sol Boulevard-Central / **S00858**	531	-	5,088,194
Dennery Ranch Neighborhood Park / **S00636**	223	-	8,100,101
Dennery Road East / **S10018**	532	-	825,000
Doyle Park Community Park ADA Upgrades / **S15037**	224	-	400,000
Drainage Projects / **ACA00001**	533	1,675,000	257,467,338
EAM ERP Implementation / **S14000**	380	7,077,531	32,799,304
EB Scripps Pk Comfort Station Replacement / **S15035**	225	-	950,000
EMTS Boat Dock and Steam Line Relocation / **S00319**	381	-	2,018,535
East Mission Gorge Force Main Rehab / **S00326**	382	-	6,191,835
Egger/South Bay Community Park ADA Improvements / **S15031**	228	-	2,439,886
El Cajon Blvd Streetscape Improvements / **S00826**	229	50,000	2,529,800
El Camino Real to ViaDeLaValle (1/2 mile) / **S00856**	535	-	33,024,434
El Camino Real/SR 56 Bike Path Connector / **S00981**	536	-	545,340
El Cuervo Adobe Improvements / **S14006**	230	-	250,000
El Monte Pipeline No 2 / **S10008**	383	-	2,748,000
Energy Commission Energy Efficiency Facility Imp / **ABT00004**	100	-	948,217
Enterprise Radio/Phone Logger / **S15025**	348	-	1,697,882

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Project Name	Page No.	FY2016 Proposed	Project Total
Environmental Services Operations Yard Improvement / **AFA00003**	101	-	336,611
Evans Pond Reclaimed Water Pipeline Inst / **S13010**	231	-	252,533
Fairbrook Neighborhood Park Acquisition / **S01002**	232	-	420,000
Fairbrook Neighborhood Park Development / **S01083**	233	-	3,412,076
Fire Station Major Component Replacement Rehab / **ABC00001**	119	-	222,706
Fire Station No. 02 Bayside / **S15042**	120	5,000,000	13,040,000
Fire Station No. 05 - Hillcrest / **S00788**	121	-	9,161,923
Fire Station No. 07 - Barrio Logan / **S15013**	122	-	12,000,000
Fire Station No. 08 - Mission Hills / **S10029**	123	-	863,500
Fire Station No. 15 - Ocean Beach Expansion / **S13011**	124	100,000	500,000
Fire Station No. 17 - Mid-City / **S00783**	125	-	12,028,624
Fire Station No. 22 - Point Loma / **S00787**	126	-	6,453,161
Fire Station No. 38 - Mira Mesa Remodel / **S10006**	127	-	930,000
Fire Station No. 45 - E Mission Valley / **S00688**	128	-	10,838,692
Fire Station No. 48 - Black Mountain Ranch / **S15015**	130	-	11,780,000
Fire Station No. 49 - Otay Mesa / **S00784**	131	-	8,400,000
Fire Station No. 50 - North University City / **S13021**	132	5,000,000	14,000,000
Fire Station No. 51 - Skyline Hills / **S14017**	133	-	12,000,000
Fire-Rescue Air Operations Facility / **S15012**	135	983,100	12,500,000
Five Points Neighborhood Pedestrian Impr / **S00988**	539	-	475,000
Fleet Services Elect & Fac Improvements / **L14002**	461	-	713,000
Freeway Relocation / **AKB00002**	384	-	4,528,243
Future Waste Mgmt Disposal & Pro Fac / **S01088**	102	-	13,626,920
Gamma Street Mini-Park ADA Improvements / **S15032**	235	-	1,709,419
Genesee Avenue Widen I-5 Crossing / **S00839**	542	-	22,587,667
Genesee Avenue-Nobel Dr to SR 52 / **S00852**	543	-	24,301,700
Georgia Street Bridge Improvements / **S00863**	544	-	4,185,042
Golf Course Drive Improvements / **S15040**	236	-	2,000,000
Gonzales Canyon Resource Management Plan / **S10068**	238	-	60,000
Groundwater Asset Development Program / **ABM00001**	385	-	6,801,693
Guard Rails / **AIE00002**	545	-	2,579,667
Harbor Drive Pipelines Replacement / **S12028**	386	-	10,371,398
Hayes Ave Storm Drain / **S11002**	546	-	555,000
Hickman Fields Athletic Area / **S00751**	239	-	1,991,584
Hidden Trails Neighborhood Park / **S00995**	240	-	5,340,000
Hiking & Equestrian Trail NP #10 / **S00722**	241	-	620,600
Hiking/Equestrian Trails-Eastern Region / **S00891**	242	-	229,300
Home Avenue Fire Station / **S14018**	136	-	12,000,000
I5 to SR56 Freeway Connectors / **S00707**	549	-	9,264,000
I5/SR56 Fiberoptic Relocation / **S00708**	550	-	197,104
Install T/S Interconnect Systems / **AIL00002**	551	1,349,521	5,130,980
Installation of City Owned Street Lights / **AIH00001**	552	1,000,000	9,523,302
Interstate 5 Underpass-Bikeway/Ped Conn / **S00982**	553	-	1,651,010

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Project Name	Page No.	FY2016 Proposed	Project Total
Joint Use Improvements - Citywide / **AGF00003**	243	-	-
Juan Street Concrete Street / **S00602**	554	-	7,229,843
Keiller Neighborhood Park ADA Improvements / **S15030**	245	-	764,000
Kensington/Normal Heights Library / **S00795**	154	75,000	2,346,530
La Jolla Cove Lifeguard Station / **S00792**	137	-	1,634,627
La Jolla Mesa Drive Sidewalk / **S00928**	557	-	826,000
La Jolla Scenic Drive 16inch Main / **S12009**	389	3,927,505	9,079,098
La Jolla View Reservoir / **S15027**	390	-	1,395,000
La Media Road Improvements / **S15018**	560	-	39,147,800
Large Diameter Water Transmission PPL / **AKA00003**	391	6,622,877	32,026,565
Larsen Field ADA Improvements Phase II / **S13004**	247	-	1,689,175
Library Collection Conversion to RFID / **S12000**	155	-	700,000
Linda Vista Skate Park / **S15008**	249	-	3,040,000
Linda Vista/Genesee Intersection Improve / **S00907**	562	-	888,000
Little McGonigle Ranch Road Pipeline / **S00069**	393	-	5,257,000
Lower Otay Outlet Tower / **S12018**	394	-	5,555,384
Lower Otay Reservoir Emer Outlet Improve / **S00044**	395	300,000	2,600,000
MBC Biosolids Storage Silos / **S00322**	396	-	9,047,838
MBC Dewatering Centrifuges Replacement / **S00339**	397	-	12,122,443
MBC Odor Control Facility Upgrades / **S00323**	398	415,612	6,615,612
MOC Complex Solar Project / **S14022**	399	-	2,675,000
MTRP Equestrian & Multi Use Staging Area AdminBldg / **S14016**	251	-	500,000
Martin Luther King Jr. Promenade / **S13020**	252	-	1,230,000
McKinley Elementary School JU Improvemts / **S12001**	253	-	179,500
Median Installation / **AIG00001**	565	-	1,873,963
Memorial Community Building Clearance Activity / **S15039**	254	-	650,000
Metro Facilities Control Systems Upgrade / **L10000**	400	-	3,725,175
Metro Treatment Plants / **ABO00001**	401	4,500,000	27,459,906
Metropolitan System Pump Stations / **ABP00002**	402	-	16,536,785
Metropolitan Waste Water Department Trunk Sewers / **AJB00001**	403	-	59,923,070
Mid City Skate Park / **S15003**	256	-	1,750,000
Midway Street Bluff Repair / **S12005**	566	-	320,883
Minor Bike Facilities / **AIA00001**	567	-	3,901,500
Minor Improvements to Landfills / **AFA00001**	103	-	1,634,975
Mira Mesa CP - Exp & Aquatic Complex / **S00667**	257	7,566,887	28,429,943
Miramar Clearwell Improvements / **S11024**	404	2,192,000	88,848,226
Miramar Landfill Greenery Expansion / **S00975**	104	-	397,858
Miramar Road-I-805 Easterly Ramps / **S00880**	569	-	7,048,073
Mission Bay Athletic Area Comfort Station Mod / **S10021**	258	-	1,029,057
Mission Bay GC Practice Ctr Bldg Improve / **S01090**	259	-	1,400,000
Mission Bay GC Renovation/Reconstruction / **S11010**	260	-	2,960,000
Mission Bay Golf Course / **AEA00003**	261	-	1,525,000
Mission Bay Improvements / **AGF00004**	262	6,296,250	46,558,990

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Project Name	Page No.	FY2016 Proposed	Project Total
Mission Beach Boardwalk Bulkhead / **S00726**	570	-	3,792,225
Mission Beach Brdwalk Bulkhead Phased / **L14004**	571	-	600,000
Mission Hills Historic Street Lighting / **S11008**	263	-	367,486
Mission Hills-Hillcrest Library / **S13022**	156	70,000	17,847,523
Mission Trails RP Cowles Mountain Trail / **S10065**	264	-	400,000
Mission Trails RP Master Plan Update / **S01014**	265	-	884,829
Mission Trails RP Trail Realignments / **S10066**	266	-	215,000
Mission Trails RP/Mission Bay Bike Path / **S00734**	572	-	160,300
Montezuma/Mid-City Pipeline Phase II / **S11026**	406	-	28,147,000
Montgomery Academy JU Improvements / **S00973**	268	-	1,091,000
Montgomery Field / **AAA00001**	90	-	16,037,109
Morena Reservoir Outlet Tower Upgrade / **S00041**	407	-	9,680,000
Mountain View NP Area Upgrades / **S11019**	269	-	1,638,086
Multiple Species Conservation / **S01076**	270	-	67,315
Museum of Man Roof Replacement / **S11101**	271	-	2,114,870
NCWRP Sludge Pump Station Upgrade / **S00309**	408	-	957,096
NTC Aquatic Center / **S10000**	272	-	1,486,726
New 16" Water Mains (U-3) / **RD15003**	409	-	1,225,000
New Walkways / **AIK00001**	576	-	12,003,294
North City Reclamation System / **AHC00002**	410	-	10,854,490
North Pacific Beach Lifeguard Station / **S10119**	140	-	6,923,347
North Park Mini Park & Streetscape Improvements / **S10050**	274	-	2,537,949
North Park/Main St Sidewalk Improvements / **S10040**	275	10,000	210,000
Old Otay Mesa Road-Westerly / **S00870**	579	-	11,536,671
Olive Grove Community Park / **S15028**	277	-	2,484,154
Olive St Park Acquisition/Development / **S10051**	278	-	2,201,585
Open Space Improvements / **AGG00001**	279	-	2,415,224
Otay 1st/2nd PPL Abandon E of Highland / **S11027**	411	-	6,583,390
Otay 1st/2nd PPL West of Highland Avenue / **S12016**	412	1,250,000	29,440,500
Otay Mesa Truck Route Phase 4 / **S11060**	580	4,450,000	19,150,000
Otay Second Pipeline Relocation-PA / **S15016**	413	-	1,634,092
Otay WTP Upgrade & Expansion / **S00030**	414	-	28,839,552
PS 84 Upgrade & PS 62 Abandon / **S00308**	415	-	10,320,400
PS Upgrades Group 1 North County / **S00303**	416	-	16,116,827
PS2 Power Reliability & Surge Protection / **S00312**	417	9,140,000	43,000,000
PURE Water Program / **ALA00001**	418	15,693,478	1,549,728,047
Pacific Beach Curb Ramp Barrier Removal / **S11048**	581	196,000	370,000
Pacific Beach Pipeline South (W) / **S12015**	419	4,093,000	20,718,000
Pacific Breezes (Ocean View Hills) CP / **S00649**	282	-	16,800,000
Pacific Highlands Ranch Branch Library / **S14023**	160	-	19,324,000
Pacific Highlands Ranch Hiking & Biking / **RD12003**	283	-	7,239,000
Pacific Highlands Traffic Signals / **S01062**	582	-	2,400,000
Pacific Hwy Curb Ramp Barrier Removal / **S11045**	583	-	450,000

Capital Improvements Program
Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2016 Proposed	Project Total
Palisades Park Comfort Station Replace / **S10026**	284	-	762,712
Palm Avenue Interstate 805 Interchange / **S00869**	584	-	7,368,663
Palm Avenue Roadway Improvements / **S00913**	585	-	4,617,209
Park & Recreation Grant Match Funding / **AGF00001**	285	-	0
Pipeline Rehabilitation / **AJA00002**	420	47,745,627	225,069,599
Point Loma Grit Processing Improvements / **S00315**	421	-	35,594,982
Police 911 Call Manager / **S15024**	349	-	1,230,275
Police HQs CoGeneration Repower Project / **S10131**	350	-	983,085
Police Range Refurbishment / **S10118**	351	-	8,975,812
Pomerado Median Improve-N of R Bernardo / **S10035**	286	-	899,840
Pressure Reduction Facility Upgrades / **AKA00002**	422	250,000	350,000
Public Safety Training Institute / **S00816**	352	-	505,000
Pump Station 64,65, Penasquitos, E Mission Gorge / **ABP00003**	423	-	6,564,099
Pump Station Restorations / **ABP00001**	424	1,900,000	20,251,206
QUALCOMM Stadium / **ABG00001**	471	-	6,396,689
Rancho Mission Neighborhood Park Play Area Upgrade / **S15004**	289	-	1,271,000
Rancho Penasquitos Towne Centre Park Imp / **S12003**	291	-	175,000
Reclaimed Water Extension / **AHC00001**	425	-	209,125
Reclaimed Water Retrofit / **AHC00003**	426	-	250,002
Recycled Water Systems Upgrades / **AHC00004**	428	-	337,422
Recycled Water Tank Modifications / **S12014**	429	-	991,984
Regents Rd Widening-Genesee to Executive / **S00881**	588	-	6,295,000
Regents Road Bridge / **S00729**	589	-	31,554,476
Regional Park Improvements / **AGF00005**	292	-	10,455,583
Replace Obsolete T/S Controllers / **AIL00010**	590	-	101,815
Resource-Based Open Space Parks / **AGE00001**	293	1,353,152	3,411,152
Resurfacing of City Streets / **AID00005**	591	-	472,450,846
Riviera Del Sol Neighborhood Park / **S00999**	294	-	6,924,640
Rolando Joint Use Facility Development / **S15029**	295	-	2,296,399
Rolling Hills Neighborhood Park ADA Upgrades / **S15021**	296	-	400,000
Roof Replacement / **ABT00002**	462	-	138,983
Rose & Tecolote Creeks Water Quality Improvements / **ACC00002**	592	-	1,085,119
SBWR Plant Demineralization / **S00310**	430	-	5,973,695
SD River Dredging Qualcomm Way to SR163 / **S00606**	297	-	1,089,000
SDFD Station Alerting / **L12002**	142	-	4,400,000
SR 163/Clairemont Mesa Blvd Interchange / **S00905**	596	-	17,421,200
SR 163/Friars Road / **S00851**	597	12,000,000	119,723,432
SR94/Euclid Av Interchange Phase 2 / **S14009**	598	-	3,794,800
Salk Neighborhood Park & Joint Use Devel / **S14007**	298	-	5,284,658
San Carlos Branch Library / **S00800**	163	140,000	20,598,000
San Ysidro Branch Library / **S00802**	165	-	12,186,000
San Ysidro Community Park ADA Improvements / **S15033**	300	-	2,993,506
School Traffic Safety Improvements / **AIK00002**	602	-	1,509,606

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2016 Proposed	Project Total
Scripps Ranch Pump Station / **S12019**	431	-	13,079,000
Sea World Dr/I5 Interchange Improvement / **S00888**	603	-	120,163,109
Sefton Field Improvements / **S01012**	301	-	1,000,000
Seismic Upgrades / **AKB00004**	432	-	7,533,944
Sewer CIP Emergency Reserve / **S00342**	433	-	5,000,000
Sewer Main Replacements / **AJA00001**	434	42,000,000	444,126,300
Sidewalk Repair and Reconstruction / **AIK00003**	604	3,600,000	11,198,913
Silver Wing NP Sports Field/Lighting / **S11051**	302	-	1,200,609
Skyline Hills Community Park ADA Improve / **S15038**	304	-	210,261
Skyline Hills FS Land Acquisition / **S00687**	143	-	1,518,176
Skyline Hills Library / **S00692**	167	-	13,754,252
Solana Ranch Park / **S00994**	305	-	7,095,000
South Chollas Landfill / **S00776**	105	-	1,776,000
South Chollas Landfill Improvements / **S00684**	106	-	15,828,624
South Metro Sewer Rehabilitation Ph 3B / **S00317**	435	-	9,214,957
South Miramar Landfill / **S00779**	107	-	3,610,000
South Mission Beach Lifeguard Station / **S00791**	144	-	4,982,126
Southcrest Trails 252 Corr Park Imp-Ph2 / **S01071**	306	-	350,000
Standpipe and Reservoir Rehabilitations / **ABL00001**	437	7,539,333	36,747,113
State Route 56 Bike Interchanges / **S00955**	607	-	9,147,503
State Route 56 Freeway Expansion / **RD14000**	608	-	154,000,000
Streamview Drive Improvements / **S00864**	609	-	3,275,000
Street Light Circuit Upgrades / **AIH00002**	610	2,700,000	40,014,700
Sunset Cliffs Natural Pk Hillside Imp Presrv / **S10091**	307	-	4,195,594
Sunset Cliffs Park Drainage Improvements / **L14005**	308	1,000,000	2,456,000
Switzer Canyon Bridge Enhancement Prog / **S10054**	309	5,000	275,000
Taft Joint Use Facility Development / **S15026**	310	-	3,454,600
Talmadge Decorative SL Restoration / **S00978**	311	-	306,800
Talmadge Historic Gates / **L12001**	312	15,000	363,726
Tecolote Canyon Trunk Sewer Improvement / **S15020**	438	30,000	15,355,230
Tierrasanta (Via Dominique) Pump Station / **S12040**	439	7,050,000	11,258,000
Tierrasanta - Median Conversion / **L14001**	316	-	250,000
Tierrasanta CP Sports Field Lighting / **S11011**	317	-	1,050,876
Tierrasanta Library Expansion / **S15011**	168	170,000	775,000
Torrey Highlands Community ID & Enhance / **S11009**	318	-	325,000
Torrey Highlands Park Play Area Upgrades / **S11020**	319	-	940,377
Torrey Highlands Trail System / **RD12002**	320	-	667,834
Torrey Hills NP Development / **S13007**	321	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / **S11006**	322	-	441,000
Torrey Meadows Drive Overcrossing / **S10015**	614	-	9,115,000
Torrey Meadows NP South / **S00651**	323	-	7,922,755
Torrey Pines Golf Course / **AEA00001**	324	-	1,467,123
Torrey Pines N. Golf Course-Improvements / **S14019**	325	-	14,170,000

Capital Improvements Program
Profile of the City of San Diego's CIP

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2016 Proposed	Project Total
Torrey Pines Road Improvement Phase 2 / **S15023**	616	-	1,500,000
Torrey Pines Road Slope Restoration / **S00877**	617	-	3,686,220
Traffic Calming / **AIL00001**	618	-	8,289,817
Traffic Signals - Citywide / **AIL00004**	619	220,000	5,931,845
Traffic Signals Modification / **AIL00005**	620	10,000	10,166,842
Trail for All People / **S13001**	326	-	511,000
Triple Pipe Crossing Dennery Road / **S10017**	621	-	750,000
Tubman Charter School JU Improvements / **S13000**	327	-	2,270,000
Underground Tank Program / **AFA00002**	108	-	450,560
University Ave Pipeline Replacement / **S11021**	440	7,973,485	26,000,000
University Avenue Mobility / **S00915**	622	-	5,780,000
University Village Park Tot Lot / **S13005**	328	-	475,253
Unscheduled Projects / **AJA00003**	441	2,600,000	14,488,676
Upas St Pipeline Replacement / **S11022**	442	3,000,000	32,184,000
Utilities Undergrounding Program / **AID00001**	623	5,000,000	105,519,655
Valencia Park Acquisition & Development / **S11103**	329	-	1,307,361
Via de la Valle Widening / **RD11001**	624	-	1,002,749
W Mission Bay Dr Bridge Over SD River / **S00871**	626	-	122,142,703
Wagenheim Joint Use Facility / **S15007**	331	-	5,087,168
Water & Sewer Group Job 816 (W) / **S13015**	443	3,608,375	10,755,363
Water CIP Emergency Reserve / **S00048**	444	-	5,000,000
Water Department Security Upgrades / **S00050**	445	500,000	15,724,930
Water Main Replacements / **AKB00003**	447	45,966,097	394,715,870
Water Pump Station Restoration / **ABJ00001**	448	3,125,040	19,990,200
Water Treatment Plants / **ABI00001**	449	615,940	5,801,171
Watershed CIP / **ACC00001**	627	4,380,361	51,611,344
Webster Neighborhood Identification Sign / **S14005**	332	15,000	55,000
Wegeforth Elementary School Joint Use / **S00764**	333	-	3,245,000
West Maple Canyon MP / **S00760**	335	-	745,000
West Miramar Landfill - Phase 2 / **S00774**	109	-	3,060,000
West Miramar Refuse Disposal Fac Ph 2 / **S01074**	110	-	39,112,334
Westerly Extension of Hazard Center Dr / **RD10001**	629	-	1,000,000
Wet Weather Storage Facility / **S00314**	450	-	7,272,127
Wightman Street Neighborhood Park / **S00767**	336	-	3,480,779
Total Continuing		$ 318,836,473	$ 7,006,205,151

Warranty

38th Street Improvements / **S00930**	497	$ -	$ 1,730,000
54th Street/Euclid Ave Bikeways / **S00956**	499	-	130,000
Aldine & Fairmount Dr Slope Restoration / **S00865**	500	-	4,499,546
Avenida de la Playa Infrastructure-SD / **S13018**	502	-	6,501,215
Azalea Park Neighborhood Identification / **S00699**	503	-	411,830
Balboa Ave/Tierrasanta Blvd Bikeway / **S00957**	504	-	250,000

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2016 Proposed	Project Total
Balboa Pk/Florida Cyn Storm Drain Repair / **S01064**	506	-	1,370,000
Balboa Terrace Trunk Sewer / **S12035**	370	-	10,073,768
Bay Terraces Parkside Greenbelt Lighting / **S14008**	192	-	74,829
Bayshore Bikeway / **S00944**	507	30,000	5,612,775
Bear Drive Retaining Wall / **S10093**	508	-	692,655
CAB Fire Sprinkler Retrofit Project / **S00819**	459	-	4,473,000
Cabrillo Heights NP Improvements / **S00763**	194	-	678,000
Camino Del Sur (Bernardo Lks/Lone Quail) / **RD11000**	511	-	50,000
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / **S00906**	517	-	7,205,000
Carmel Valley Road Enhancement Project / **S00859**	521	-	9,094,641
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / **S00841**	523	-	21,058,000
City Heights Square Mini-Park / **S01070**	208	-	931,500
Del Mar Mesa Acquisition / **S00998**	217	-	2,047,994
El Camino Real Widening / **S00916**	534	-	100,000
Euclid Avenue & Home Improvements / **S00886**	537	-	1,012,740
FY12 Asphalt Overlay Group I / **S12030**	538	-	9,435,697
Famosa Slough Salt Marsh Creation / **S00605**	234	-	333,000
Fire Station No. 47-Pac Highlands Ranch / **S00689**	129	-	7,745,365
Florence Griffith Joyner Elementary SR2S / **S10061**	540	-	1,292,073
Florida Drive Median Improvements / **S11057**	541	-	951,617
Gompers NP - Play Area Upgrades / **S11030**	237	-	1,180,000
Harbor Drive Trunk Sewer Replacement / **S00336**	387	-	12,398,748
Hillery Drive Improvements / **S11064**	547	-	2,500,000
Holly Dr. Street Improvements / **S11033**	548	-	2,000,000
Kearny Villa Road Bike Lane Improvements / **S00961**	555	-	300,000
La Jolla Ecological Reserve Area of ASBS / **S00607**	556	-	2,750,000
La Jolla Shores Lifeguard Station / **S00790**	138	-	3,545,142
La Jolla Village Drive and Regents Road / **S00867**	558	-	1,370,000
La Jolla Village Drive-I-805 Ramps / **S00857**	559	-	23,974,536
Laurel Street Bridge over SR 163 / **S00939**	561	-	1,220,000
Linda Vista Community Park Picnic Area / **S01068**	248	-	303,965
Lindbergh Field 16" CI Main Replacement / **S10055**	392	-	3,477,779
Manhassett Dr Storm Drain System Upgrade / **S11005**	563	-	385,000
Maryland Street Storm Drain Replacement / **S10056**	564	-	399,840
Memorial Pool Improvements / **S00970**	255	-	4,161,000
Mira Mesa Community Transit Center / **S00847**	568	-	692,000
Mission Beach Lifeguard Station / **S00793**	139	-	864,400
Montezuma Trunk Sewer / **S00332**	405	-	6,272,464
N Harbor Dr Navy Estuary Seismic Retrofit / **S00728**	573	-	17,584,481
N Torrey Pines Rd Bridge/ Los Penasquitos / **S00935**	574	-	13,980,652
N Torrey Pines Roadway/Median Enhance / **S00868**	575	-	4,747,000
North Ocean Beach Gateway Ph II / **S12041**	273	-	450,000
North Torrey Pines Road @ Genesee Avenue / **S00720**	577	-	9,573,775

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2016 Proposed	Project Total
Ocean View Hills Parkway / **S00882**	578	-	17,323,237
Old Mission Dam Preservation / **S00611**	276	-	1,577,336
Otay Valley Fenton Pond RecreationTrail / **S00753**	280	-	209,605
Otay Valley RP Beyer Blvd Staging Area / **S00638**	281	-	2,500,396
Poway Road Bicycle Path - Class I / **S00943**	586	-	2,580,000
Rancho Bernardo Bikeway / **S00962**	587	-	250,000
Rancho Bernardo CP Sports Field Lights / **S11012**	287	-	870,000
Rancho Encantada Park #2 / **S00652**	288	-	2,118,000
Rancho Penasquitos Skate Park / **S12002**	290	-	399,705
Recycled Water System Upgrades / **S10010**	427	-	2,350,000
Rose Creek Bikeway / **S00946**	593	-	5,591,253
Rosecrans Street Corridor Improvements / **S00830**	594	-	1,448,325
Ruffin Road/Murphy Canyon Road Bikeway / **S00959**	595	-	156,450
San Diego New Central Library / **S00799**	164	-	187,351,076
San Diego River Multi-Use Path / **S00958**	599	-	1,819,000
San Remo Way Storm Drain / **S11004**	600	-	305,000
San Ysidro Athletic Area/Larsen Fld Lght / **S11013**	299	-	1,041,300
Saturn Blvd Roadway Improvements / **S11028**	601	-	1,113,855
Sorrento Valley Rd & I5 Interchange / **S00914**	605	-	4,108,001
South Mission Valley Trunk Sewer / **S00302**	436	-	15,801,938
State Route 15 Bikeway Study / **S00731**	606	-	2,416,924
Talbot Street Slope Restoration / **S00609**	611	-	3,672,435
Talmadge Street Improvements / **S00820**	313	-	281,357
Talmadge Streetscape & Lighting Zone 1E / **S00976**	314	-	622,923
Talmadge Streetscape & Lighting Zone 2W / **S00977**	315	-	54,486
Ted Williams Pkwy Bridge/Shoal Creek Dr / **S00941**	612	-	4,919,547
Texas St fr Cam Del Rio S to El Caj Blvd / **RD13000**	613	-	725,560
Torrey Pines Improvements Phase I / **S00613**	615	-	900,000
Views West NP ADA Upgrades / **S10031**	330	-	930,100
Village Loop Road / **S00919**	625	-	2,880,000
Water Group 787 / **S11108**	446	-	7,888,421
Welcome to Rancho Bernardo Signs / **S10036**	334	-	70,367
West San Ysidro Blvd Streetscape / **S00822**	628	-	587,981
Total Warranty		$ 30,000	$ 486,750,605

Underfunded

Balboa Branch Library / **S00808**	153	$ -	$ 496,907
Beyer Park Development / **S00752**	193	-	11,888,000
Chollas Community Park / **S00654**	206	-	30,175,562
Coastal Rail Trail / **S00951**	525	-	21,905,818
Fire Station No. 54 - Paradise Hills / **S00785**	134	-	11,095,000
Kumeyaay Lakes Berm Restoration and Dredg / **S00655**	246	-	10,000,000
North Park Library / **S00798**	157	-	14,053,598

Table 2: Capital Improvement Projects by Project Status

Project Name	Page No.	FY2016 Proposed	Project Total
Ocean Beach Branch Library / **S00806**	158	-	8,011,360
Ocean Beach Lifeguard Station / **S10121**	141	-	4,560,000
Paradise Hills Library / **S00810**	161	-	8,939,533
Rancho Bernardo Library / **S00812**	162	-	3,504,700
Scripps Miramar Ranch Library / **S00811**	166	-	1,126,000
Sixth Avenue Playground Improvements / **S00616**	303	-	2,000,000
Total Underfunded		$ -	$ 127,756,477

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Fiscal Year 2015 Budget Update

Project Changes

The Fiscal Year 2015 Adopted Capital Improvements Program budget published 447 ongoing and new standalone and annual allocation projects. Since publication, 35 of these projects have been closed or cancelled and 36 projects have been initiated. The Fiscal Year 2016 Proposed Budget includes 448 standalone and annual allocation projects. **Table 1** lists the 36 newly published projects which includes seven newly published projects receiving funding for the first time for Fiscal Year 2016 and other projects which have been added via City Council resolution during Fiscal Year 2015.

Table 1: Projects Added to the Fiscal Year 2016 Capital Improvements Program Budget

Project	Prior Fiscal Years	FY2016 Proposed	FY2016 Anticipated
Alvarado Trunk Sewer Phase IV / S15019	$ 200,000	$ 330,000	$ -
Balboa Park West Mesa Comfort Station Replacement / S15036	-	-	1,000,000
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	-	-	5,170,000
Carmel Mountain Road (T-5.2) / RD15002	2,700,000	-	2,700,000
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	-	-	1,774,058
Children's Park Improvements / S16013[1]	-	600,000	-
College Area Fire Station / S16015[1]	-	270,000	-
Convention Center Sails Pavilion / L15000	-	-	100,000
Doyle Park Community Park ADA Upgrades / S15037	-	-	400,000
East Village Green General Development Plan / S16014[1]	-	100,000	-
East Village Green Phase 1 / S16012[1]	-	14,200,000	-
EB Scripps Pk Comfort Station Replacement / S15035	-	-	250,000
Egger/South Bay Community Park ADA Improvements / S15031	-	-	110,000
Enterprise Radio/Phone Logger / S15025	-	-	1,697,882
Fire Station No. 02 - Bayside / S15042	-	5,000,000	8,040,000
Gamma Street Mini-Park ADA Improvements / S15032	-	-	450,000
Golf Course Drive Improvements / S15040	-	-	170,000
Instrumentation and Control / AKB00007[1]	500,000	500,000	-
Junipero Serra Museum ADA Improvements / S15034[1]	-	-	1,000,000
Keiller Neighborhood Park ADA Improvements / S15030	-	-	110,000
La Jolla View Reservoir / S15027	-	-	1,395,000
La Media Road Improvements / S15018	6,256,690	-	-
Los Penasquitos Canyon Preserve South Tr / S13014[1]	-	981,098	-
Memorial Community Building Clearance Activity / S15039	-	-	650,000
New 16" Water Mains (U-3) / RD15003	1,225,000	-	-
Olive Grove Community Park / S15028	-	-	422,849
Otay Second Pipeline Relocation-PA / S15016	-	-	1,634,092
Police 911 Call Manager / S15024	-	-	1,230,275
PURE Water Program / ALA00001	-	15,693,478	5,000,000
Rolando Joint Use Facility Development / S15029	-	-	380,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	400,000	-	-

Capital Improvements Program
Fiscal Year 2015 Budget Update

Table 1: Projects Added to the Fiscal Year 2016 Capital Improvements Program Budget

Project	Prior Fiscal Years	FY2016 Proposed	FY2016 Anticipated
San Ysidro Community Park ADA Improvements / S15033	-	-	938,204
Skyline Hills Community Park ADA Improve / S15038	-	-	210,261
Taft Joint Use Facility Development / S15026	-	-	3,454,600
Tecolote Canyon Trunk Sewer Improvement / S15020	200,000	30,000	-
Torrey Pines Road Improvement Phase 2 / S15023	1,500,000	-	-

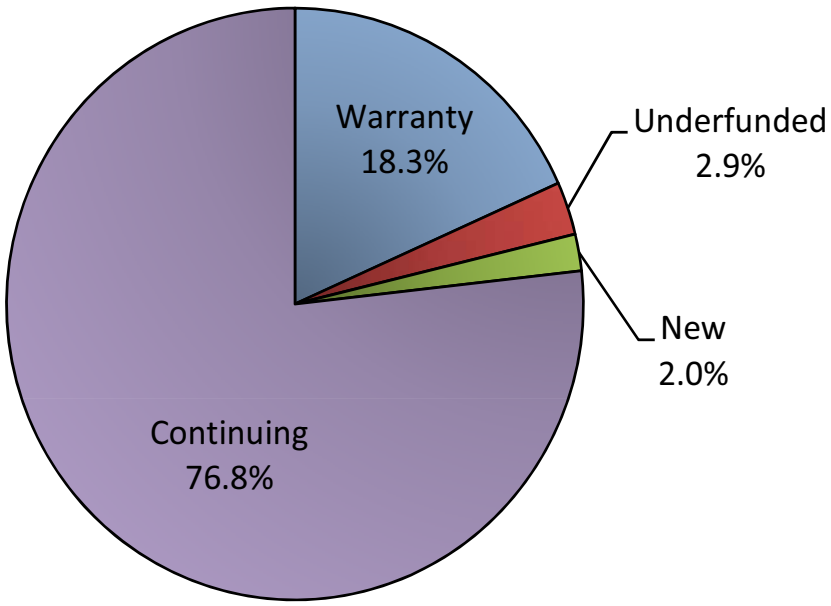
[1] New Projects for Fiscal Year 2016

It is important to note that although the published number of projects is 448, the total number of active projects being managed is nearly 1,400. This number includes all active sublets of annual allocations in addition to all standalone projects.

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - *New*, *Continuing*, *Warranty* or *Underfunded*. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 25. The current breakdown is shown in **Figure 1** below.

Figure 1: Projects by Project Status

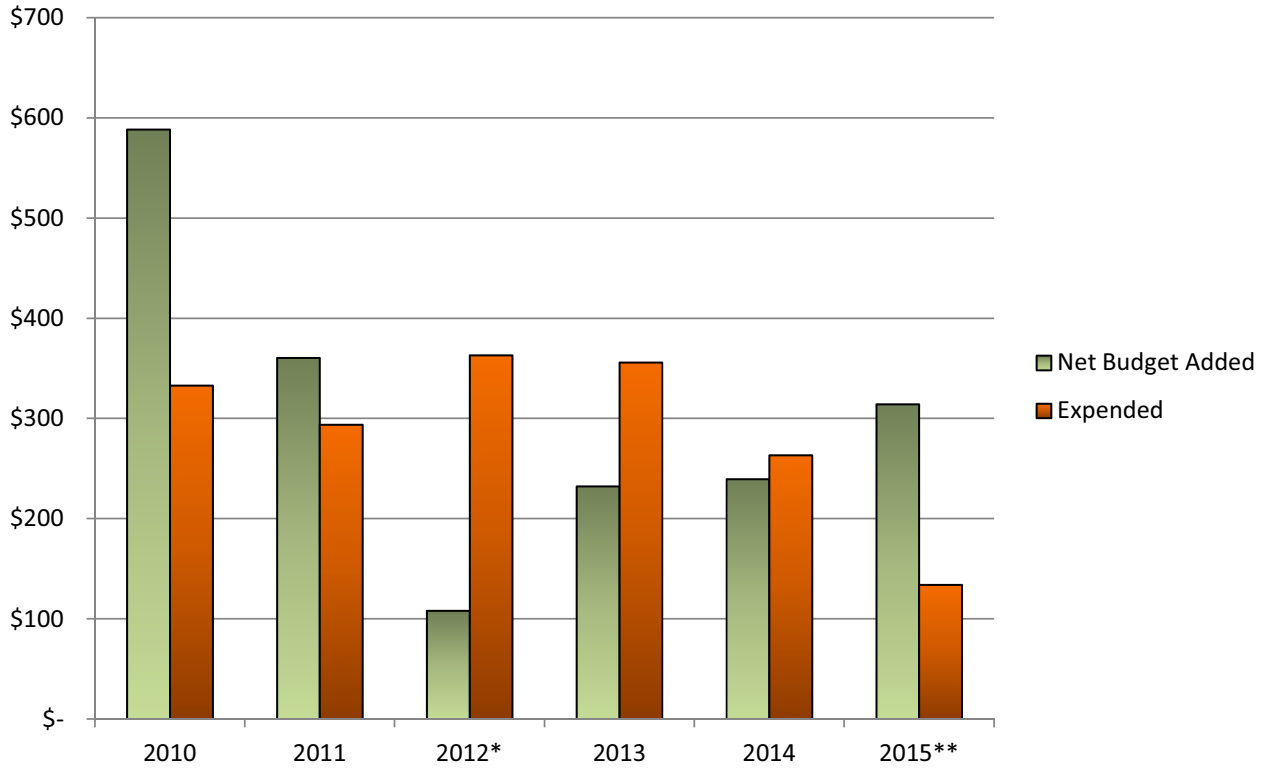


In Fiscal Year 2015, 36 projects have been closed or cancelled. Approximately $5.6 million in a variety of sources was returned to fund balances or transferred to other projects as a result of these closures. Not all projects resulted in completed assets; some of the projects were cancelled or abandoned resulting in the budget being removed. **Table 2** at the end of this section lists the projects that have been closed and are no longer published.

Project Expenditures

Since Fiscal Year 2010, $1.84 billion dollars has been added to the Capital Improvements Program budget and $1.74 billion has been expended. The chart below shows a significant budget surplus in Fiscal Year 2010 due in part to the addition of deferred capital bond financing. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For Fiscal Year 2015, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 92.7 percent of the $133.8 million in CIP expenditures during this time.

Figure 2: Budget Added and Expended by Year (In Millions of Dollars)



* Fiscal Year 2012 Net Budget Added has been predominantly reduced by project closures.
** Fiscal Year 2015 Net Budget Added and Expended include activity through December 31, 2014.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works Department, is responsible for the bid and award process for CIP contracts. For Fiscal Year 2015 through December 31, 2014, 26 consultant and construction contracts, totaling $51.3 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by three to 12 months. The list of projects expecting to enter into contracts during Fiscal Year 2016 can be found on page 18.

Table 2: Projects Removed from Capital Improvements Program Since Fiscal Year 2015

Project	Department
Alvarado WTP Upgrade & Expansion / S00021	Public Utilities
Architectural Barrier Removal - DIF Funded / AII00001	Transportation & Storm Water
Balboa Park Arcade / AGF00002	Park & Recreation
Bird Rock Median Lighting / S11007	Park & Recreation
Carmel Country Road Median Improvements / S10039	Park & Recreation
Carmel Grove Mini Park Play Area Upgrade / S00659	Park & Recreation
Colony Hill Water Main Relocation / S11102	Public Utilities
Del Mar Mesa Neighborhood Park / S00648	Park & Recreation
Del Mar Terrace Street Improvements / S10038	Park & Recreation
El Capitan Reservoir Road Improvements / S00040	Public Utilities
Kearny Mesa Community Sign / S10044	Transportation & Storm Water
Kelton Road Pedestrian Improvements / S10154	Transportation & Storm Water
Mira Srnto Pl-Scranton to Vista Sorrento / S00878	Transportation & Storm Water
Miramar Contract A Roof System Redesign / S13016	Public Utilities
Miramar WTP Upgrade & Expansion / S00024	Public Utilities
Montgomery Field Rehabilitation / S00680	Airports
Montgomery Waller Community Park / S00754	Park & Recreation
Municipal Fac Control Systems Upgrade / L10001	Public Utilities
North Park Lighting Improvements / S00823	Transportation & Storm Water
Otay Second Pipeline Improvements / S00032	Public Utilities
Park Boulevard and Essex Street / S11054	Transportation & Storm Water
Rancho Bernardo Streetscape-Phase I / S12006	Park & Recreation
Roosevelt Middle School Improvements / S00761	Park & Recreation
Scripps Ranch/Mira Mesa Medians Project / S00838	Transportation & Storm Water
Skyline Drive Improvements / S00912	Transportation & Storm Water
SR 56-Carmel Country to Black Mountain / S00853	Transportation & Storm Water
Stockton Street Lights / S10130	Transportation & Storm Water
TDA Bicycle Rings and Racks / S00968	Transportation & Storm Water
Transportation Grant Match / AID00002	Transportation & Storm Water
University/Alabama Bike & Ped Safety Impr / S00960	Transportation & Storm Water
W. Henderson Security Light Improvement / S14014	Park & Recreation
Walker NP Playground Upgrades / S10092	Park & Recreation
Water Group Job 915 (3012) / S10123	Public Utilities
West Lewis and Falcon Streets MP / S00757	Park & Recreation
Windwood II MP Play Area Upgrades / S11017	Park & Recreation

Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy was updated in November 2013 and is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in their CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The amended Council Policy addresses areas of improvements identified in the 2011 CIP Audit and 2012 Public Utilities Department Audit that include consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. The amended Council Policy also provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool. The policy was initially adopted for transportation projects in Fiscal Year 2007 and first revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. Projects that were scored prior to November 13, 2013 used the process approved in the prior Prioritization Policy, revised in Fiscal Year 2008.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high level project score will be developed to aide in the determination of whether or not the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Capital Improvements Program
Project Prioritization

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise-Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	**100**	**100**	**100**	**100**

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / **AAA00002**	89	Continuing	Annual	Annual
Montgomery Field / **AAA00001**	90	Continuing	Annual	Annual

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Buildings				
Miramar Clearwell Improvements / **S11024**	404	Continuing	100	High
69th & Mohawk Pump Station / **S12011**	366	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / **S12040**	439	Continuing	96	High
Children's Pool Lifeguard Station / **S00644**	117	Continuing	93	High
La Jolla Cove Lifeguard Station / **S00792**	137	Continuing	93	High
Fire Station No. 45 - E Mission Valley / **S00688**	128	Continuing	92	High
Bayview Reservoir Solar Project / **S14021**	372	Continuing	90	High
Cielo & Woodman Pump Station / **S12012**	375	Continuing	90	High
Lower Otay Outlet Tower / **S12018**	394	Continuing	90	High
MOC Complex Solar Project / **S14022**	399	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / **S00041**	407	Continuing	90	High
PS2 Power Reliability & Surge Protection / **S00312**	417	Continuing	90	High
South Metro Sewer Rehabilitation Ph 3B / **S00317**	435	Continuing	90	High
Museum of Man Roof Replacement / **S11101**	271	Continuing	86	High
PS 84 Upgrade & PS 62 Abandon / **S00308**	415	Continuing	86	High
Fire Station No. 07 - Barrio Logan / **S15013**	122	Continuing	85	High
Fleet Services Elect & Fac Improvements / **L14002**	461	Continuing	84	High
Barrett Flume Cover / **S10013**	371	Continuing	83	High
Fire Station No. 51 - Skyline Hills / **S14017**	133	Continuing	83	High
Home Avenue Fire Station / **S14018**	136	Continuing	83	High
MBC Dewatering Centrifuges Replacement / **S00339**	397	Continuing	83	High
MBC Odor Control Facility Upgrades / **S00323**	398	Continuing	83	High
North Pacific Beach Lifeguard Station / **S10119**	140	Continuing	83	High
Wet Weather Storage Facility / **S00314**	450	Continuing	83	High
NCWRP Sludge Pump Station Upgrade / **S00309**	408	Continuing	82	Medium
EMTS Boat Dock and Steam Line Relocation / **S00319**	381	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / **S10029**	123	Continuing	81	Medium
Fire Station No. 22 - Point Loma / **S00787**	126	Continuing	81	Medium
Fire Station No. 38 - Mira Mesa Remodel / **S10006**	127	Continuing	81	Medium
Fire Station No. 47-Pac Highlands Ranch / **S00689**	129	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / **S00784**	131	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / **S00785**	134	Underfunded	81	Medium
Skyline Hills FS Land Acquisition / **S00687**	143	Continuing	81	Medium
South Mission Beach Lifeguard Station / **S00791**	144	Continuing	81	Medium
Fire Station No. 05 - Hillcrest / **S00788**	121	Continuing	80	Medium
Fire Station No. 17 - Mid-City / **S00783**	125	Continuing	80	Medium
Scripps Ranch Pump Station / **S12019**	431	Continuing	80	Medium
Ocean Beach Lifeguard Station / **S10121**	141	Underfunded	79	Medium
SDFD Station Alerting / **L12002**	142	Continuing	79	Medium
Fire-Rescue Air Operations Facility / **S15012**	135	Continuing	78	Medium
SBWR Plant Demineralization / **S00310**	430	Continuing	77	Medium

Capital Improvements Program
Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Convention Center Sails Pavilion / **L15000**	480	Continuing	76	Medium
Lower Otay Reservoir Emer Outlet Improve / **S00044**	395	Continuing	75	Medium
Fire Station No. 50 - North University City / **S13021**	132	Continuing	74	Medium
MBC Biosolids Storage Silos / **S00322**	396	Continuing	74	Medium
Metro Facilities Control Systems Upgrade / **L10000**	400	Continuing	72	Medium
Fire Station No. 48 - Black Mountain Ranch / **S15015**	130	Continuing	71	Low
Mission Beach Lifeguard Station / **S00793**	139	Warranty	71	Low
Chollas Building / **S11025**	374	Continuing	65	Low
College Area Fire Station / **S16015**	118	New	65	Low
Skyline Hills Library / **S00692**	167	Continuing	64	Low
Balboa Park West Mesa Comfort Station Replacement / **S15036**	191	Continuing	63	Low
ADA Improvements & Expansion of Paradise Senior Ce / **S15002**	187	Continuing	62	Low
Balboa Branch Library / **S00808**	153	Underfunded	62	Low
Mission Hills-Hillcrest Library / **S13022**	156	Continuing	62	Low
Ocean Beach Branch Library / **S00806**	158	Underfunded	62	Low
Paradise Hills Library / **S00810**	161	Underfunded	62	Low
Rancho Bernardo Library / **S00812**	162	Underfunded	62	Low
San Ysidro Branch Library / **S00802**	165	Continuing	62	Low
Tierrasanta Library Expansion / **S15011**	168	Continuing	60	Low
Scripps Miramar Ranch Library / **S00811**	166	Underfunded	59	Low
NTC Aquatic Center / **S10000**	272	Continuing	56	Low
Kensington/Normal Heights Library / **S00795**	154	Continuing	49	Low
North Park Library / **S00798**	157	Underfunded	49	Low
Pacific Highlands Ranch Branch Library / **S14023**	160	Continuing	48	Low
Library Collection Conversion to RFID / **S12000**	155	Continuing	46	Low
Fire Station No. 15 - Ocean Beach Expansion / **S13011**	124	Continuing	44	Low
EB Scripps Pk Comfort Station Replacement / **S15035**	225	Continuing	43	Low
Otay East Branch Library / **S10025**	159	Underfunded	39	Low
Backup Generators at SPS's, TP & EMTS / **S12036**	369	Continuing	N/A	N/A
CAB Fire Sprinkler Retrofit Project / **S00819**	459	Warranty	N/A	N/A
CAD System Replacement Project / **S13100**	347	Continuing	N/A	N/A
Convention Center Phase III Expansion / **S12022**	479	Continuing	N/A	N/A
EAM ERP Implementation / **S14000**	380	Continuing	N/A	N/A
Enterprise Radio/Phone Logger / **S15025**	348	Continuing	N/A	N/A
Fire Station No. 02 Bayside / **S15042**	120	Continuing	N/A	N/A
La Jolla Shores Lifeguard Station / **S00790**	138	Warranty	N/A	N/A
Montgomery Academy JU Improvements / **S00973**	268	Continuing	N/A	N/A
Otay WTP Upgrade & Expansion / **S00030**	414	Continuing	N/A	N/A
PS Upgrades Group 1 North County / **S00303**	416	Continuing	N/A	N/A
Point Loma Grit Processing Improvements / **S00315**	421	Continuing	N/A	N/A
Police 911 Call Manager / **S15024**	349	Continuing	N/A	N/A
Police HQs CoGeneration Repower Project / **S10131**	350	Continuing	N/A	N/A
Police Range Refurbishment / **S10118**	351	Continuing	N/A	N/A

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Public Safety Training Institute / **S00816**	352	Continuing	N/A	N/A
San Carlos Branch Library / **S00800**	163	Continuing	N/A	N/A
San Diego New Central Library / **S00799**	164	Warranty	N/A	N/A
Sewer CIP Emergency Reserve / **S00342**	433	Continuing	N/A	N/A
Water Department Security Upgrades / **S00050**	445	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / **S00774**	109	Continuing	N/A	N/A
Americans with Disabilities Improvements / **ABE00001**	457	Continuing	Annual	Annual
CIP Emergency Reserve / **ABT00006**	177	Continuing	Annual	Annual
City Facilities Improvements / **ABT00001**	460	Continuing	Annual	Annual
Citywide Energy Improvements / **ABT00003**	99	Continuing	Annual	Annual
Dams and Reservoirs / **ABK00001**	377	Continuing	Annual	Annual
Energy Commission Energy Efficiency Facility Imp / **ABT00004**	100	Continuing	Annual	Annual
Fire Station Major Component Replacement Rehab / **ABC00001**	119	Continuing	Annual	Annual
Groundwater Asset Development Program / **ABM00001**	385	Continuing	Annual	Annual
Metro Treatment Plants / **ABO00001**	401	Continuing	Annual	Annual
Metropolitan System Pump Stations / **ABP00002**	402	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / **ABP00003**	423	Continuing	Annual	Annual
Pump Station Restorations / **ABP00001**	424	Continuing	Annual	Annual
QUALCOMM Stadium / **ABG00001**	471	Continuing	Annual	Annual
Roof Replacement / **ABT00002**	462	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / **ABL00001**	437	Continuing	Annual	Annual
Water Pump Station Restoration / **ABJ00001**	448	Continuing	Annual	Annual
Water Treatment Plants / **ABI00001**	449	Continuing	Annual	Annual
Drainage				
Alta La Jolla Drive Drainage Repair PhII / **S10001**	501	Continuing	91	High
Avenida de la Playa Infrastructure-SD / **S13018**	502	Warranty	73	High
SD River Dredging Qualcomm Way to SR163 / **S00606**	297	Continuing	69	High
34th Street Storm Drain / **S11001**	495	Continuing	48	Medium
Coolidge Street Storm Drain / **S11003**	527	Continuing	46	Medium
San Remo Way Storm Drain / **S11004**	600	Warranty	44	Medium
Manhassett Dr Storm Drain System Upgrade / **S11005**	563	Warranty	43	Medium
Hayes Ave Storm Drain / **S11002**	546	Continuing	41	Low
Maryland Street Storm Drain Replacement / **S10056**	564	Warranty	37	Low
La Jolla Ecological Reserve Area of ASBS / **S00607**	556	Warranty	28	Low
Balboa Pk/Florida Cyn Storm Drain Repair / **S01064**	506	Warranty	N/A	N/A
Famosa Slough Salt Marsh Creation / **S00605**	234	Warranty	N/A	N/A
Drainage Projects / **ACA00001**	533	Continuing	Annual	Annual
Rose & Tecolote Creeks Water Quality Improvements / **ACC00002**	592	Continuing	Annual	Annual
Watershed CIP / **ACC00001**	627	Continuing	Annual	Annual
Golf				
Mission Bay GC Practice Ctr Bldg Improve / **S01090**	259	Continuing	60	Medium
Mission Bay GC Renovation/Reconstruction / **S11010**	260	Continuing	54	Medium

Capital Improvements Program
Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Golf Course Drive Improvements / **S15040**	236	Continuing	50	Medium
Balboa Park Golf Course - Clubhouse / **S00614**	190	Continuing	44	Medium
Torrey Pines N. Golf Course-Improvements / **S14019**	325	Continuing	34	Medium
Balboa Park Golf Course / **AEA00002**	189	Continuing	Annual	Annual
Mission Bay Golf Course / **AEA00003**	261	Continuing	Annual	Annual
Torrey Pines Golf Course / **AEA00001**	324	Continuing	Annual	Annual
Landfills				
Future Waste Mgmt Disposal & Pro Fac / **S01088**	102	Continuing	92	High
West Miramar Refuse Disposal Fac Ph 2 / **S01074**	110	Continuing	89	High
Arizona St Landfill Closure & Mods / **S00682**	97	Continuing	85	Medium
South Chollas Landfill / **S00776**	105	Continuing	85	Medium
South Chollas Landfill Improvements / **S00684**	106	Continuing	85	Medium
South Miramar Landfill / **S00779**	107	Continuing	74	Low
CNG Fueling Station for Refuse & Recycling / **S15000**	98	Continuing	55	Low
Miramar Landfill Greenery Expansion / **S00975**	104	Continuing	53	Low
Environmental Services Operations Yard Improvement / **AFA00003**	101	Continuing	Annual	Annual
Minor Improvements to Landfills / **AFA00001**	103	Continuing	Annual	Annual
Underground Tank Program / **AFA00002**	108	Continuing	Annual	Annual
Parks				
Tierrasanta CP Sports Field Lighting / **S11011**	317	Continuing	91	High
Torrey Highlands Park Play Area Upgrades / **S11020**	319	Continuing	90	High
Palisades Park Comfort Station Replace / **S10026**	284	Continuing	84	High
Mountain View NP Area Upgrades / **S11019**	269	Continuing	83	High
Rancho Bernardo CP Sports Field Lights / **S11012**	287	Warranty	83	High
San Ysidro Athletic Area/Larsen Fld Lght / **S11013**	299	Warranty	83	High
Gompers NP - Play Area Upgrades / **S11030**	237	Warranty	82	High
Views West NP ADA Upgrades / **S10031**	330	Warranty	82	High
Memorial Pool Improvements / **S00970**	255	Warranty	78	High
Rancho Mission Neighborhood Park Play Area Upgrade / **S15004**	289	Continuing	77	High
City Heights Square Mini-Park / **S01070**	208	Warranty	76	High
Silver Wing NP Sports Field/Lighting / **S11051**	302	Continuing	74	High
MTRP Equestrian & Multi Use Staging Area AdminBldg / **S14016**	251	Continuing	73	High
Riviera Del Sol Neighborhood Park / **S00999**	294	Continuing	73	High
Solana Ranch Park / **S00994**	305	Continuing	73	High
Larsen Field ADA Improvements Phase II / **S13004**	247	Continuing	71	High
Linda Vista Community Park Picnic Area / **S01068**	248	Warranty	71	High
Crystal Pier Improvements / **S11014**	215	Continuing	70	High
Mission Bay Athletic Area Comfort Station Mod / **S10021**	258	Continuing	68	High
Wegeforth Elementary School Joint Use / **S00764**	333	Continuing	67	High
Sunset Cliffs Park Drainage Improvements / **L14005**	308	Continuing	66	High
Rancho Penasquitos Skate Park / **S12002**	290	Warranty	65	High
Sixth Avenue Playground Improvements / **S00616**	303	Underfunded	65	High

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Angier Elementary School Joint Use / **S00762**	188	Continuing	62	High
Cabrillo Heights NP Improvements / **S00763**	194	Warranty	62	High
Linda Vista Skate Park / **S15008**	249	Continuing	62	High
Mid City Skate Park / **S15003**	256	Continuing	62	High
Mohnike Adobe and Barn Restoration / **S13008**	267	New	62	High
Pacific Breezes (Ocean View Hills) CP / **S00649**	282	Continuing	62	High
Skyline Hills Community Park ADA Improve / **S15038**	304	Continuing	62	High
McKinley Elementary School JU Improvemts / **S12001**	253	Continuing	61	Medium
Junipero Serra Museum ADA Improvements / **S15034**	244	New	60	Medium
Southcrest Trails 252 Corr Park Imp-Ph2 / **S01071**	306	Continuing	59	Medium
Wagenheim Joint Use Facility / **S15007**	331	Continuing	59	Medium
Sunset Cliffs Natural Pk Hillside Imp Presrv / **S10091**	307	Continuing	58	Medium
Central Ave Mini Park Ph II Skate Plaza / **S14010**	201	Continuing	57	Medium
Chicano Park ADA Upgrades / **S13003**	204	Continuing	57	Medium
Gamma Street Mini-Park ADA Improvements / **S15032**	235	Continuing	57	Medium
Keiller Neighborhood Park ADA Improvements / **S15030**	245	Continuing	57	Medium
Memorial Community Building Clearance Activity / **S15039**	254	Continuing	56	Medium
Carmel Valley Neighborhood Park #8 / **S00642**	200	Continuing	55	Medium
Del Mar Mesa Neighborhood Park Ph II / **S13023**	220	Continuing	55	Medium
Mira Mesa CP - Exp & Aquatic Complex / **S00667**	257	Continuing	55	Medium
Olive St Park Acquisition/Development / **S10051**	278	Continuing	54	Medium
Trail for All People / **S13001**	326	Continuing	54	Medium
El Cuervo Adobe Improvements / **S14006**	230	Continuing	53	Medium
Old Mission Dam Preservation / **S00611**	276	Warranty	53	Medium
Olive Grove Community Park / **S15028**	277	Continuing	52	Medium
Rolando Joint Use Facility Development / **S15029**	295	Continuing	52	Medium
Rolling Hills Neighborhood Park ADA Upgrades / **S15021**	296	Continuing	52	Medium
West Maple Canyon MP / **S00760**	335	Continuing	52	Medium
East Village Green General Development Plan / **S16014**	226	New	51	Medium
Charles Lewis III Memorial Park / **S00673**	203	Continuing	49	Medium
Chollas Community Park / **S00654**	206	Underfunded	49	Medium
Wightman Street Neighborhood Park / **S00767**	336	Continuing	49	Medium
Cowles Mountain Access Rd Rehabilitation / **S14001**	212	Continuing	48	Medium
Children's Park Improvements / **S16013**	205	New	47	Medium
Dennery Ranch Neighborhood Park / **S00636**	223	Continuing	47	Medium
Hidden Trails Neighborhood Park / **S00995**	240	Continuing	47	Medium
Torrey Hills NP Development / **S13007**	321	Continuing	47	Medium
Crest Canyon Neighborhood Park / **S15005**	213	Continuing	46	Medium
Canyon Hills Resource Park Improvements / **S15006**	197	Continuing	45	Low
Doyle Park Community Park ADA Upgrades / **S15037**	224	Continuing	45	Low
Hickman Fields Athletic Area / **S00751**	239	Continuing	44	Low
Taft Joint Use Facility Development / **S15026**	310	Continuing	43	Low
Coast Blvd Walkway Improvements / **S15001**	209	Continuing	42	Low

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Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
East Village Green Phase 1 / **S16012**	227	New	42	Low
Chollas Lake Pk Playground Improvements / **S14002**	207	Continuing	40	Low
Central Avenue MP Acquisition/Development / **S00992**	202	Continuing	39	Low
San Ysidro Community Park ADA Improvements / **S15033**	300	Continuing	38	Low
Egger/South Bay Community Park ADA Improvements / **S15031**	228	Continuing	36	Low
North Ocean Beach Gateway Ph II / **S12041**	273	Warranty	35	Low
North Park Mini Park & Streetscape Improvements / **S10050**	274	Continuing	34	Low
Tubman Charter School JU Improvements / **S13000**	327	Continuing	31	Low
Kumeyaay Lakes Berm Restoration and Dredg / **S00655**	246	Underfunded	27	Low
Sefton Field Improvements / **S01012**	301	Continuing	27	Low
University Village Park Tot Lot / **S13005**	328	Continuing	25	Low
Canyonside Community Park Improvements / **S12004**	198	Continuing	22	Low
Mission Trails RP Cowles Mountain Trail / **S10065**	264	Continuing	20	Low
Mission Trails RP Trail Realignments / **S10066**	266	Continuing	20	Low
Del Mar Mesa Central Multi Use Trail / **S00890**	218	Continuing	19	Low
Del Mar Mesa N Hiking/Equestrian Trail / **S00892**	219	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / **S00889**	221	Continuing	19	Low
Hiking & Equestrian Trail NP #10 / **S00722**	241	Continuing	19	Low
Hiking/Equestrian Trails-Eastern Region / **S00891**	242	Continuing	19	Low
Los Penasquitos Canyon Preserve South Tr / **S13014**	250	New	19	Low
Salk Neighborhood Park & Joint Use Devel / **S14007**	298	Continuing	19	Low
Martin Luther King Jr. Promenade / **S13020**	252	Continuing	15	Low
Rancho Penasquitos Towne Centre Park Imp / **S12003**	291	Continuing	14	Low
Beyer Park Development / **S00752**	193	Underfunded	12	Low
Fairbrook Neighborhood Park Acquisition / **S01002**	232	Continuing	9	Low
California Tower Seismic Retrofit / **L12003**	195	Continuing	N/A	N/A
Crest Canyon Resource Management Plan / **S10067**	214	Continuing	N/A	N/A
Del Mar Hgts Rd Multiuse Trl Undercross / **RD12004**	216	Continuing	N/A	N/A
Del Mar Mesa Acquisition / **S00998**	217	Warranty	N/A	N/A
Fairbrook Neighborhood Park Development / **S01083**	233	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / **S10068**	238	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / **S01014**	265	Continuing	N/A	N/A
Multiple Species Conservation / **S01076**	270	Continuing	N/A	N/A
Otay Valley Fenton Pond RecreationTrail / **S00753**	280	Warranty	N/A	N/A
Otay Valley RP Beyer Blvd Staging Area / **S00638**	281	Warranty	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / **RD12003**	283	Continuing	N/A	N/A
Rancho Encantada Park #2 / **S00652**	288	Warranty	N/A	N/A
Torrey Highlands Trail System / **RD12002**	320	Continuing	N/A	N/A
Torrey Meadows NP South / **S00651**	323	Continuing	N/A	N/A
Valencia Park Acquisition & Development / **S11103**	329	Continuing	N/A	N/A
Coastal Erosion and Access / **AGF00006**	210	Continuing	Annual	Annual
Joint Use Improvements - Citywide / **AGF00003**	243	Continuing	Annual	Annual
Mission Bay Improvements / **AGF00004**	262	Continuing	Annual	Annual

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Open Space Improvements / **AGG00001**	279	Continuing	Annual	Annual
Park & Recreation Grant Match Funding / **AGF00001**	285	Continuing	Annual	Annual
Regional Park Improvements / **AGF00005**	292	Continuing	Annual	Annual
Resource-Based Open Space Parks / **AGE00001**	293	Continuing	Annual	Annual
Potable Reuse				
PURE Water Program / **ALA00001**	418	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / **S12014**	429	Continuing	90	Medium
Evans Pond Reclaimed Water Pipeline Inst / **S13010**	231	Continuing	40	Medium
Recycled Water System Upgrades / **S10010**	427	Warranty	N/A	N/A
North City Reclamation System / **AHC00002**	410	Continuing	Annual	Annual
Reclaimed Water Extension / **AHC00001**	425	Continuing	Annual	Annual
Reclaimed Water Retrofit / **AHC00003**	426	Continuing	Annual	Annual
Recycled Water Systems Upgrades / **AHC00004**	428	Continuing	Annual	Annual
Transportation				
54th Street/Euclid Ave Bikeways / **S00956**	499	Warranty	91	High
Balboa Ave/Tierrasanta Blvd Bikeway / **S00957**	504	Warranty	91	High
Kearny Villa Road Bike Lane Improvements / **S00961**	555	Warranty	91	High
Ruffin Road/Murphy Canyon Road Bikeway / **S00959**	595	Warranty	91	High
State Route 56 Bike Interchanges / **S00955**	607	Continuing	90	High
La Media Road Improvements / **S15018**	560	Continuing	85	High
38th Street Improvements / **S00930**	497	Warranty	81	High
Midway Street Bluff Repair / **S12005**	566	Continuing	80	High
Aldine & Fairmount Dr Slope Restoration / **S00865**	500	Warranty	78	High
Mission Beach Brdwalk Bulkhead Phased / **L14004**	571	Continuing	78	High
34th & 35th @ Madison Ave Improvements / **S00922**	494	Continuing	76	High
N Harbor Dr Navy Estuary Seismic Retrofit / **S00728**	573	Warranty	74	High
Rancho Bernardo Bikeway / **S00962**	587	Warranty	74	High
Sea World Dr/I5 Interchange Improvement / **S00888**	603	Continuing	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / **S00841**	523	Warranty	73	High
Juan Street Concrete Street / **S00602**	554	Continuing	73	High
Laurel Street Bridge over SR 163 / **S00939**	561	Warranty	73	High
Torrey Pines Road Improvement Phase 2 / **S15023**	616	Continuing	73	High
Coastal Rail Trail / **S00951**	525	Underfunded	72	High
Talbot Street Slope Restoration / **S00609**	611	Warranty	72	High
Miramar Road-I-805 Easterly Ramps / **S00880**	569	Continuing	71	High
SR 163/Clairemont Mesa Blvd Interchange / **S00905**	596	Continuing	71	High
Bear Drive Retaining Wall / **S10093**	508	Warranty	70	High
W Mission Bay Dr Bridge Over SD River / **S00871**	626	Continuing	70	High
Mission Trails RP/Mission Bay Bike Path / **S00734**	572	Continuing	69	High
Mira Mesa Community Transit Center / **S00847**	568	Warranty	68	High

Capital Improvements Program
Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Interstate 5 Underpass-Bikeway/Ped Conn / **S00982**	553	Continuing	66	High
Old Otay Mesa Road-Westerly / **S00870**	579	Continuing	66	High
Pacific Hwy Curb Ramp Barrier Removal / **S11045**	583	Continuing	66	High
Pacific Beach Curb Ramp Barrier Removal / **S11048**	581	Continuing	62	High
25th Street Renaissance Project / **S00985**	493	Continuing	61	High
SR 163/Friars Road / **S00851**	597	Continuing	61	High
FY12 Asphalt Overlay Group I / **S12030**	538	Warranty	60	Medium
Torrey Pines Improvements Phase I / **S00613**	615	Warranty	58	Medium
Palm Avenue Roadway Improvements / **S00913**	585	Continuing	57	Medium
SR94/Euclid Av Interchange Phase 2 / **S14009**	598	Continuing	57	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / **S00935**	574	Warranty	56	Medium
Poway Road Bicycle Path - Class I / **S00943**	586	Warranty	56	Medium
Regents Rd Widening-Genesee to Executive / **S00881**	588	Continuing	56	Medium
San Diego River Multi-Use Path / **S00958**	599	Warranty	56	Medium
43rd St fr Logan to I805 St Widening / **S00845**	498	Continuing	55	Medium
Carmel Val Rd-Via Albutura-Camin Del Sur / **S00854**	519	Continuing	55	Medium
Talmadge Historic Gates / **L12001**	312	Continuing	55	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / **S00856**	535	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / **S00869**	584	Continuing	53	Medium
Streamview Drive Improvements / **S00864**	609	Continuing	53	Medium
University Avenue Mobility / **S00915**	622	Continuing	53	Medium
Florence Griffith Joyner Elementary SR2S / **S10061**	540	Warranty	52	Medium
Linda Vista/Genesee Intersection Improve / **S00907**	562	Continuing	52	Medium
Bayshore Bikeway / **S00944**	507	Warranty	51	Medium
Carmel Valley Road Enhancement Project / **S00859**	521	Warranty	51	Medium
Del Sol Boulevard-Central / **S00858**	531	Continuing	51	Medium
Georgia Street Bridge Improvements / **S00863**	544	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / **L12000**	211	Continuing	50	Medium
Sorrento Valley Rd & I5 Interchange / **S00914**	605	Warranty	50	Medium
Bay Terraces Parkside Greenbelt Lighting / **S14008**	192	Warranty	48	Medium
Five Points Neighborhood Pedestrian Impr / **S00988**	539	Continuing	48	Medium
North Park/Main St Sidewalk Improvements / **S10040**	275	Continuing	47	Medium
Carmel Val Rd-Lopelia Mdws-Via Abertura / **S00934**	518	Continuing	46	Medium
El Cajon Blvd Streetscape Improvements / **S00826**	229	Continuing	46	Medium
Torrey Meadows Drive Overcrossing / **S10015**	614	Continuing	46	Medium
Genesee Avenue Widen I-5 Crossing / **S00839**	542	Continuing	44	Medium
Cherokee Street Improvements / **S00921**	524	Continuing	43	Low
Otay Mesa Truck Route Phase 4 / **S11060**	580	Continuing	43	Low
Camino Del Sur-SR-56 to Dormouse / **S00872**	513	Continuing	42	Low
Carmel Valley Landscaping & Irrigation / **L14000**	199	Continuing	42	Low
Tierrasanta - Median Conversion / **L14001**	316	Continuing	42	Low
Torrey Pines Road Slope Restoration / **S00877**	617	Continuing	42	Low
Camino Santa Fe Median Improvements / **S10037**	196	Continuing	41	Low

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Carmel Country Road Low Flow Channel / **S00969**	514	Continuing	41	Low
Saturn Blvd Roadway Improvements / **S11028**	601	Warranty	41	Low
Talmadge Streetscape & Lighting Zone 2W / **S00977**	315	Warranty	41	Low
Switzer Canyon Bridge Enhancement Prog / **S10054**	309	Continuing	38	Low
Holly Dr. Street Improvements / **S11033**	548	Warranty	37	Low
State Route 15 Bikeway Study / **S00731**	606	Warranty	36	Low
Talmadge Decorative SL Restoration / **S00978**	311	Continuing	36	Low
Talmadge Street Improvements / **S00820**	313	Warranty	36	Low
Talmadge Streetscape & Lighting Zone 1E / **S00976**	314	Warranty	36	Low
Del Mar Terrace Street Improvements / **L14003**	222	Continuing	34	Low
La Jolla Mesa Drive Sidewalk / **S00928**	557	Continuing	33	Low
El Camino Real/SR 56 Bike Path Connector / **S00981**	536	Continuing	32	Low
N Torrey Pines Roadway/Median Enhance / **S00868**	575	Warranty	32	Low
Torrey Highlands Community ID & Enhance / **S11009**	318	Continuing	32	Low
Welcome to Rancho Bernardo Signs / **S10036**	334	Warranty	32	Low
Mission Hills Historic Street Lighting / **S11008**	263	Continuing	30	Low
Pomerado Median Improve-N of R Bernardo / **S10035**	286	Continuing	28	Low
Del Mar Heights Road Flashing Beacon / **S00987**	529	Continuing	24	Low
Ted Williams Pkwy Bridge/Shoal Creek Dr / **S00941**	612	Warranty	23	Low
Webster Neighborhood Identification Sign / **S14005**	332	Continuing	21	Low
Torrey Hills SDG&E Easement Enhancement / **S11006**	322	Continuing	19	Low
La Jolla Village Drive and Regents Road / **S00867**	558	Warranty	15	Low
Genesee Avenue-Nobel Dr to SR 52 / **S00852**	543	Continuing	13	Low
Balboa Avenue Corridor Improvements / **S00831**	505	Continuing	12	Low
36th Street Landscape Maintenance / **S00902**	496	Continuing	N/A	N/A
Azalea Park Neighborhood Identification / **S00699**	503	Warranty	N/A	N/A
Camino Del Sur (Bernardo Lks/Lone Quail) / **RD11000**	511	Warranty	N/A	N/A
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / **RD15000**	512	Continuing	N/A	N/A
Carmel Mountain Rd to Del Mar Mesa Rd / **S00846**	515	Continuing	N/A	N/A
Carmel Mountain Road (T-5.2) / **RD15002**	516	Continuing	N/A	N/A
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / **S00906**	517	Warranty	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / **S00900**	520	Continuing	N/A	N/A
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / **RD15001**	522	Continuing	N/A	N/A
Del Mar Heights Road-4/6 Lanes / **S00903**	530	Continuing	N/A	N/A
Dennery Road East / **S10018**	532	Continuing	N/A	N/A
El Camino Real Widening / **S00916**	534	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / **S00886**	537	Warranty	N/A	N/A
Florida Drive Median Improvements / **S11057**	541	Warranty	N/A	N/A
Hillery Drive Improvements / **S11064**	547	Warranty	N/A	N/A
I5 to SR56 Freeway Connectors / **S00707**	549	Continuing	N/A	N/A
I5/SR56 Fiberoptic Relocation / **S00708**	550	Continuing	N/A	N/A
La Jolla Village Drive-I-805 Ramps / **S00857**	559	Warranty	N/A	N/A
Mission Beach Boardwalk Bulkhead / **S00726**	570	Continuing	N/A	N/A

Capital Improvements Program
Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
North Torrey Pines Road @ Genesee Avenue / **S00720**	577	Warranty	N/A	N/A
Ocean View Hills Parkway / **S00882**	578	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / **S01062**	582	Continuing	N/A	N/A
Regents Road Bridge / **S00729**	589	Continuing	N/A	N/A
Rose Creek Bikeway / **S00946**	593	Warranty	N/A	N/A
Rosecrans Street Corridor Improvements / **S00830**	594	Warranty	N/A	N/A
State Route 56 Freeway Expansion / **RD14000**	608	Continuing	N/A	N/A
Texas St fr Cam Del Rio S to El Caj Blvd / **RD13000**	613	Warranty	N/A	N/A
Triple Pipe Crossing Dennery Road / **S10017**	621	Continuing	N/A	N/A
Via de la Valle Widening / **RD11001**	624	Continuing	N/A	N/A
Village Loop Road / **S00919**	625	Warranty	N/A	N/A
West San Ysidro Blvd Streetscape / **S00822**	628	Warranty	N/A	N/A
Westerly Extension of Hazard Center Dr / **RD10001**	629	Continuing	N/A	N/A
Bridge Rehabilitation / **AIE00001**	509	Continuing	Annual	Annual
Bus Stop Improvements / **AID00007**	510	Continuing	Annual	Annual
Concrete Streets / **AID00006**	526	Continuing	Annual	Annual
Cooperative Traffic Signal Projects / **AIL00003**	528	Continuing	Annual	Annual
Guard Rails / **AIE00002**	545	Continuing	Annual	Annual
Install T/S Interconnect Systems / **AIL00002**	551	Continuing	Annual	Annual
Installation of City Owned Street Lights / **AIH00001**	552	Continuing	Annual	Annual
Median Installation / **AIG00001**	565	Continuing	Annual	Annual
Minor Bike Facilities / **AIA00001**	567	Continuing	Annual	Annual
New Walkways / **AIK00001**	576	Continuing	Annual	Annual
Replace Obsolete T/S Controllers / **AIL00010**	590	Continuing	Annual	Annual
Resurfacing of City Streets / **AID00005**	591	Continuing	Annual	Annual
School Traffic Safety Improvements / **AIK00002**	602	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / **AIK00003**	604	Continuing	Annual	Annual
Street Light Circuit Upgrades / **AIH00002**	610	Continuing	Annual	Annual
Traffic Calming / **AIL00001**	618	Continuing	Annual	Annual
Traffic Signals - Citywide / **AIL00004**	619	Continuing	Annual	Annual
Traffic Signals Modification / **AIL00005**	620	Continuing	Annual	Annual
Utilities Undergrounding Program / **AID00001**	623	Continuing	Annual	Annual
Wastewater				
Alvarado Trunk Sewer Phase IV / **S15019**	368	Continuing	92	Medium
East Mission Gorge Force Main Rehab / **S00326**	382	Continuing	90	Medium
Harbor Drive Trunk Sewer Replacement / **S00336**	387	Warranty	90	Medium
Montezuma Trunk Sewer / **S00332**	405	Warranty	90	Medium
Tecolote Canyon Trunk Sewer Improvement / **S15020**	438	Continuing	84	Medium
Balboa Terrace Trunk Sewer / **S12035**	370	Warranty	N/A	N/A
South Mission Valley Trunk Sewer / **S00302**	436	Warranty	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / **AJB00001**	403	Continuing	Annual	Annual
Pipeline Rehabilitation / **AJA00002**	420	Continuing	Annual	Annual

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No.	Project Status	Priority Score	Priority Category
Sewer Main Replacements / **AJA00001**	434	Continuing	Annual	Annual
Unscheduled Projects / **AJA00003**	441	Continuing	Annual	Annual
Water				
Otay Second Pipeline Relocation-PA / **S15016**	413	Continuing	99	High
Catalina 12inch Cast Iron Mains / **S12008**	373	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / **S11026**	406	Continuing	98	High
Harbor Drive Pipelines Replacement / **S12028**	386	Continuing	97	High
Lindbergh Field 16" CI Main Replacement / **S10055**	392	Warranty	97	High
El Monte Pipeline No 2 / **S10008**	383	Continuing	96	High
La Jolla View Reservoir / **S15027**	390	Continuing	96	High
30th Street Pipeline Replacement / **S12010**	365	Continuing	93	Medium
University Ave Pipeline Replacement / **S11021**	440	Continuing	93	Medium
Upas St Pipeline Replacement / **S11022**	442	Continuing	93	Medium
Alvarado 2nd PL Exten & Morena Blvd CI / **S12013**	367	New	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / **S12016**	412	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / **S13015**	443	Continuing	90	Medium
Pacific Beach Pipeline South (W) / **S12015**	419	Continuing	85	Low
Del Mar Heights East Segment / **S12017**	378	Continuing	83	Low
La Jolla Scenic Drive 16inch Main / **S12009**	389	Continuing	82	Low
Otay 1st/2nd PPL Abandon E of Highland / **S11027**	411	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / **S00069**	393	Continuing	70	Low
Water Group 787 / **S11108**	446	Warranty	38	Low
Del Mar Heights Pipeline Relocation / **S00070**	379	Continuing	N/A	N/A
New 16" Water Mains (U-3) / **RD15003**	409	Continuing	N/A	N/A
Water CIP Emergency Reserve / **S00048**	444	Continuing	N/A	N/A
Corrosion Control / **AKA00001**	376	Continuing	Annual	Annual
Freeway Relocation / **AKB00002**	384	Continuing	Annual	Annual
Instrumentation and Control / **AKB00007**	388	New	Annual	Annual
Large Diameter Water Transmission PPL / **AKA00003**	391	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / **AKA00002**	422	Continuing	Annual	Annual
Seismic Upgrades / **AKB00004**	432	Continuing	Annual	Annual
Water Main Replacements / **AKB00003**	447	Continuing	Annual	Annual

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Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Airport Assets	$ 17,574,336	$ -	$ 12,000,000	$ 29,574,336
Airport Assets Total	$ 17,574,336	$ -	$ 12,000,000	$ 29,574,336

Buildings

Buildings projects refer to the construction, expansion, or capital upgrade of any building the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that manages the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Buildings Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Bldg - Libraries	$ 214,122,972	$ 455,000	$ 96,436,507	$ 311,014,479
Bldg - MWWD - Administration Struct	2,991,626	-	4,280,501	7,272,127
Bldg - MWWD - Laboratories	2,018,535	-	-	2,018,535
Bldg - MWWD - Pump Stations	77,427,347	11,040,000	43,024,666	131,492,013
Bldg - MWWD - Treatment Plants	96,129,440	4,915,612	13,709,557	114,754,609
Bldg - Operations Facility / Structures	23,124,930	500,000	14,600,000	38,224,930
Bldg - Other City Facility / Structures	101,952,727	12,103,517	698,125,093	812,181,337
Bldg - Parks - Recreation/Pool Centers	1,486,726	-	-	1,486,726
Bldg - Pub Safety - Fire Fac / Struct	44,167,496	11,353,100	117,956,551	173,477,147
Bldg - Pub Safety - Lifeguard Stations	16,011,805	-	10,735,444	26,747,249
Bldg - Pub Safety - Police Fac / Struct	7,400,070	5,145,132	12,419,286	24,964,488
Bldg - Stadium Facilities	2,646,689	-	3,750,000	6,396,689
Bldg - Water - Pump Stations	28,647,198	11,107,040	29,537,962	69,292,200
Bldg - Water - Reservoirs/Dams	11,115,660	5,800,000	13,564,454	30,480,114
Bldg - Water - Standpipes	19,302,698	9,731,333	96,561,308	125,595,339
Bldg - Water - Treatment Plants	32,693,552	615,940	1,331,231	34,640,723
Bldg - Water - Wells	4,364,257	-	2,437,436	6,801,693
Buildings Total	$ 685,603,727	$ 72,766,674	$1,158,469,996	$1,916,840,397

Capital Improvements Program
Project Types

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	$ 19,202,357	$ 4,380,361	$ 31,863,745	$ 55,446,463
Drainage - Channels	1,422,000	-	-	1,422,000
Drainage - Storm Drain Pipes	41,796,810	1,675,000	225,566,688	269,038,498
Drainage Total	$ 62,421,167	$ 6,055,361	$ 257,430,433	$ 325,906,961

Golf

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Park & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

Table 4: Golf Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Golf Courses	$ 23,910,538	$ -	$ 13,493,257	$ 37,403,795
Golf Total	$ 23,910,538	$ -	$ 13,493,257	$ 37,403,795

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. The Landfills Project Types can be seen below in **Table 5**. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance.

Table 5: Landfills Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Landfills	$ 45,542,339	$ -	$ -	$ 45,542,339
Landfills - Supporting Fac / Struct	36,035,086	900,000	900,000	37,835,086
Landfills Total	$ 81,577,425	$ 900,000	$ 900,000	$ 83,377,425

Parks

The Park & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as a mini park (1-acre to 3-acres without a comfort station) to a community park (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 6**.

Table 6: Parks Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Parks - Community	$ 15,073,181	$ -	$ 13,059,681	$ 28,132,862
Parks - Developed Regional Park	960,657	-	1,541,697	2,502,354
Parks - Mini Parks	7,379,395	-	2,053,419	9,432,814
Parks - Miscellaneous Parks	56,064,800	22,796,250	75,507,673	154,368,723
Parks - Neighborhood	68,421,023	7,566,887	25,468,144	101,456,054
Parks - Open Space	4,288,133	1,950,000	3,800,000	10,038,133
Parks - Resource Based	13,081,724	1,353,152	34,638,288	49,073,164
Parks - Trails	3,037,034	981,098	7,368,344	11,386,476
Parks Total	$ 168,305,947	$ 34,647,387	$ 163,437,246	$ 366,390,580

Potable Reuse

Potable Reuse projects are needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterruptable local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Types can be seen below in **Table 7**.

Table 7: Potable Reuse Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Potable Reuse	$ -	$ 15,693,478	$ 1,534,034,569	$ 1,549,728,047
Potable Reuse Total	$ -	$ 15,693,478	$ 1,534,034,569	$ 1,549,728,047

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs widely identified by their utilization of purple pipes that transport water that was once seen as waste and has undergone treatment to make the water usable for tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 8**.

Table 8: Reclaimed Water System Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	$ 14,253,572	$ -	$ -	$ 14,253,572
Reclaimed Water System - Reservoirs	991,984	-	-	991,984
Reclaimed Water System Total	$ 15,245,556	$ -	$ -	$ 15,245,556

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in **Table 9**.

Table 9: Transportation Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	$ 28,653,826	$ 30,000	$ 30,446,047	$ 59,129,873
Trans - Bridge - Pedestrian	4,919,547	-	-	4,919,547

Capital Improvements Program
Project Types

Table 9: Transportation Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Trans - Bridge - Vehicular	193,990,556	12,000,000	359,112,839	565,103,395
Trans - Ped Fac - Accessibility Improve	500,000	196,000	124,000	820,000
Trans - Ped Fac - Sidewalks	20,931,692	3,610,000	11,528,619	36,070,311
Trans - Roads/Widening/Reconfiguration	6,256,690	-	32,891,110	39,147,800
Trans - Roadway	343,326,324	14,510,000	622,939,145	980,775,469
Trans - Roadway - Enhance/Scape/Medians	32,197,986	115,000	26,697,496	59,010,482
Trans - Roadway - Erosion/Slope/Ret Wall	12,679,739	-	192,000	12,871,739
Trans - Roadway - GRails/BRails/Safety	5,044,175	1,500,000	1,500,000	8,044,175
Trans - Roadway - Street Lighting	10,542,698	3,700,000	36,647,000	50,889,698
Trans - Signals - Calming/Speed Abatemt	4,723,121	-	-	4,723,121
Trans - Signals - Traffic Signals	21,852,480	1,579,521	8,700,000	32,132,001
Transportation Total	$ 685,618,833	$ 37,240,521	$1,130,778,256	$1,853,637,610

Wastewater

Wastewater project types largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 10**.

Table 10: Wastewater Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	$ 275,036,247	$ 92,345,627	$ 316,302,702	$ 683,684,576
Wastewater - Collection Sys - Trunk Swr	74,324,692	360,000	77,791,854	152,476,546
Wastewater Total	$ 349,360,939	$ 92,705,627	$ 394,094,556	$ 836,161,122

Water

Water project types include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 11**.

Table 11: Water Project Types

Project Type	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	$ 230,906,325	$ 61,047,957	$ 236,116,559	$ 528,070,841
Water - Distribution Sys - Transmission	42,063,450	17,214,552	165,017,952	224,295,954
Water Total	$ 272,969,775	$ 78,262,509	$ 401,134,511	$ 752,366,795

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Bond Financing

Bond financing is a long-term borrowing tool used to meet the City's cash flow needs and to provide funds for capital projects. In Fiscal Years 2009, 2012, 2013, and 2014, the City Council approved financing to provide funding for ongoing and deferred capital projects throughout the City. The list of deferred capital projects includes improvements to General Fund streets, buildings, and storm drain infrastructure.

Capital Outlay

Capital Outlay Funds are used exclusively for the acquisition, construction, and completion of permanent public improvements or real property; replacement or reconstruction of public facilities; and other improvements of a permanent character. Repair or maintenance expenditures cannot be made from the Capital Outlay Funds. Revenue for the Capital Outlay Fund is derived primarily from the sale of City-owned property but may also come from other sources per Section 77 of the San Diego City Charter. In addition, San Diego City Ordinance No. 12685 (New Series) further specifies that all proceeds from sales or leases of the Pueblo Lands of San Diego be utilized to finance police substations and other permanent improvements for police purposes.

Development Impact Fees

Development Impact Fees (DIFs) are collected to mitigate the impact of new development in urbanized communities that are near build-out. The amount of DIF is based on a portion of the financing needed for identified public facilities. Property being developed is assessed the fee(s) at the time the building permit is issued.

Donations and Developer Funding

Projects may be funded by contributions and/or donations from private sources, such as residents, developers, private organizations, and businesses. Contributions by developers and vendors may be reimbursed with City funds in future years.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly by fees and charges to users. These include the services provided by Public Utilities, Environmental Services, Airports, and Golf Courses. These funds are intended to be fully self-supporting and are not typically subsidized by any general revenue or taxes. Within each Enterprise Fund, budgets are developed which are sufficient to fund current year operations and maintenance expenses, as well as provide for current and future years' upgrade, replacement, and expansion-related capital construction requirements.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Capital Improvements Program
Funding Sources

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-02, Community Development Block Grant Program (CDBG). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

Internal Service Funds

Internal Service Funds are established for the financing of goods or services provided by one City department to another City department on a cost-reimbursement basis. Examples of Internal Service Funds used in the CIP budget are the Energy Conservation Program Fund and the Fleet Services Internal Service Fund.

Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services, and activities. Certain projects requested by a district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

Mission Bay and Regional Park Improvements Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay and Regional Park Improvements Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Improvements Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the Regional Park Improvements Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Chollas Lake Park, Balboa Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

Park Service District Funds

Park Service District Funds were established by the City of San Diego for park and recreation purposes. Proceeds from these funds are to be used for park and recreational facilities within the district areas from which the funds were collected. Funds may be used for the purchase of land and construction of facilities; purchase of previously constructed facilities; rehabilitation of existing park facilities or purchase of new equipment when such rehabilitation or purchase allows for expanded uses; and to reimburse those who have donated land or constructed improvements. Park Service District Funds no longer collect revenues and have been replaced by Facilities Benefit Assessments and Development Impact Fees which now include a park component.

Special Revenue Funds

Special Revenue Funds account for revenue received for specifically identified purposes. Examples of Special Revenue Funds used in the CIP budget are the Environmental Growth Fund, Fire/ Emergency Medical Services Transport Fund, Gas Tax Fund, QUALCOMM Stadium Fund, Bus Stop Capital Improvement Fund, Library System Improvement Fund, Sunset Cliffs Natural Park Fund, and OneSD/ERP Support Funds.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Funding Source Total
Airport Funds	$ 11,230,758	$ -	$ 12,000,000	$ 23,230,758
Antenna Lease Fund	500,000	-	400,000	900,000
Bond Financing	51,000	-	-	51,000
Bus Stop Capital Improvement Fund	491,828	60,000	286,080	837,908
Capital Outlay - Land Sales	21,378,430	-	-	21,378,430
Capital Outlay - Other	3,805,043	-	-	3,805,043
Capital Outlay - Police Decentralization Land Sales	1,822,864	-	-	1,822,864
Convention Center Funds	1,732,728	-	-	1,732,728
Deferred Capital Projects Bonds	144,125,076	-	390,000,000	534,125,076
Developer Funding	8,932,744	-	22,005,184	30,937,928
Development Impact Fees	79,876,236	17,831,000	10,225,000	107,932,236
Donations	74,135,045	-	18,542,564	92,677,609
Energy Conservation Program Fund	4,441,626	-	-	4,441,626
Energy Upgrades CEC Loan Fund	5,948,217	-	-	5,948,217
Environmental Growth Funds	3,205,926	3,284,250	625,048	7,115,224
Facilities Benefit Assessments	277,661,405	12,566,887	174,667,682	464,895,974
Federal Grants	68,684,627	-	123,982,460	192,667,087
Fiesta Island Sludge Mitigation Fund	250,000	-	-	250,000

Capital Improvements Program
Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Funding Source Total
Fire/Emergency Medical Services Transport Fund	400,000	-	-	400,000
Fleet Services Internal Service Fund	2,367,028	-	-	2,367,028
Gas Tax Fund	1,949,212	5,000,000	-	6,949,212
General Fund	56,739,458	29,329,579	69,929,537	155,998,574
Golf Course Enterprise Fund	23,908,795	-	11,500,000	35,408,795
Habitat Acquisition Fund	67,315	-	-	67,315
Infrastructure Improvement Funds	308,044	-	-	308,044
Library System Improvement Fund	10,881,483	-	-	10,881,483
Maintenance Assessment Districts	7,849,753	125,000	(600,404)	7,374,349
Mission Bay Improvements Fund	13,334,519	6,296,250	26,984,789	46,615,558
Mission Trails Regional Park Fund	1,252,829	-	-	1,252,829
OneSD/ERP Funding	1,100,000	5,116,800	4,261,902	10,478,702
Other Funding	151,079,570	-	-	151,079,570
Other Grants	2,374,033	-	-	2,374,033
Park Service District Funds	3,728,514	-	332,559	4,061,073
Proposition 42 Replacement - Transportation Relief Fund	18,363,521	-	-	18,363,521
QUALCOMM Stadium Fund	2,646,689	-	3,750,000	6,396,689
Recycling Fund	1,200,000	-	-	1,200,000
Redevelopment Funding	28,033,592	-	(1,300,000)	26,733,592
Refuse Disposal Fund	73,469,943	-	-	73,469,943
Regional Park Improvements Fund	15,200,402	2,500,000	10,000,000	27,700,402
Regional Transportation Congestion Improvement Program	11,900,360	-	-	11,900,360
San Diego Unified School District	20,641,657	-	-	20,641,657
Sea World Traffic Mitigation Fund	4,000,000	-	-	4,000,000
Sewer Funds	496,694,087	113,290,243	1,194,810,653	1,804,794,983
State Grants	65,297,855	-	3,802,564	69,100,419
Sunset Cliffs Natural Park Fund	876,000	-	-	876,000
TransNet - Extension Bikeways	3,806,048	-	-	3,806,048
TransNet Funds	169,405,544	18,829,521	87,058,197	275,293,262
Trench Cut/Excavation Fee Fund	4,000,000	-	-	4,000,000
Unidentified Funding	-	-	1,527,749,072	1,527,749,072
Utilities Undergrounding Program Fund	81,179,960	5,000,000	20,000,000	106,179,960
Water Fund	380,258,477	119,042,027	1,354,759,937	1,854,060,441
Total	$ 2,362,588,243	$ 338,271,557	$ 5,065,772,824	$ 7,766,632,624

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an "unidentified funding" amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Crest Canyon Neighborhood Park / **S15005**	213	46	Medium	$ 5,000	1.2%
Pacific Breezes (Ocean View Hills) CP / **S00649**	282	62	High	350,000	2.1%
Mohnike Adobe and Barn Restoration / **S13008**	267	62	High	100,000	3.9%
W Mission Bay Dr Bridge Over SD River / **S00871**	626	70	High	9,386,070	7.7%
Fire Station No. 38 - Mira Mesa Remodel / **S10006**	127	81	Medium	80,000	8.6%
El Camino Real to ViaDeLaValle (1/2 mile) / **S00856**	535	53	Medium	3,200,000	9.7%
Open Space Improvements / **AGG00001**	279	Annual	Annual	300,000	12.4%
California Tower Seismic Retrofit / **L12003**	195	N/A	N/A	500,000	15.3%
Resurfacing of City Streets / **AID00005**	591	Annual	Annual	101,236,753	21.4%
Chicano Park ADA Upgrades / **S13003**	204	57	Medium	601,697	24.0%
Valencia Park Acquisition & Development / **S11103**	329	N/A	N/A	344,000	26.3%
Midway Street Bluff Repair / **S12005**	566	80	High	92,000	28.7%
Riviera Del Sol Neighborhood Park / **S00999**	294	73	High	2,174,640	31.4%
Pacific Beach Curb Ramp Barrier Removal / **S11048**	581	62	High	124,000	33.5%
Tierrasanta Library Expansion / **S15011**	168	60	Low	295,000	38.1%
Sunset Cliffs Natural Pk Hillside Imp Presrv / **S10091**	307	58	Medium	1,800,000	42.9%
San Ysidro Branch Library / **S00802**	165	62	Low	5,885,000	48.3%
Sefton Field Improvements / **S01012**	301	27	Low	500,000	50.0%
El Cajon Blvd Streetscape Improvements / **S00826**	229	46	Medium	1,269,800	50.2%
City Facilities Improvements / **ABT00001**	460	Annual	Annual	87,392,981	51.8%
Drainage Projects / **ACA00001**	533	Annual	Annual	144,700,433	56.2%
Switzer Canyon Bridge Enhancement Prog / **S10054**	309	38	Low	175,000	63.6%
SR 163/Friars Road / **S00851**	597	61	High	77,086,159	64.4%
Interstate 5 Underpass-Bikeway/Ped Conn / **S00982**	553	66	High	1,116,010	67.6%
San Ysidro Community Park ADA Improvements / **S15033**	300	38	Low	2,122,796	70.9%
Canyon Hills Resource Park Improvements / **S15006**	197	45	Low	4,454,932	72.2%
Gamma Street Mini-Park ADA Improvements / **S15032**	235	57	Medium	1,259,419	73.7%
Coastal Erosion and Access / **AGF00006**	210	Annual	Annual	2,400,000	74.5%
Fire Station No. 48 - Black Mountain Ranch / **S15015**	130	71	Low	9,080,000	77.1%
State Route 56 Freeway Expansion / **RD14000**	608	N/A	N/A	119,000,000	77.3%
Police Range Refurbishment / **S10118**	351	N/A	N/A	6,999,593	78.0%
ADA Improvements & Expansion of Paradise Senior Ce / **S15002**	187	62	Low	2,590,554	78.7%
State Route 56 Bike Interchanges / **S00955**	607	90	High	7,222,940	79.0%
Mission Bay Athletic Area Comfort Station Mod / **S10021**	258	68	High	820,000	79.7%
Martin Luther King Jr. Promenade / **S13020**	252	15	Low	1,005,000	81.7%
Olive Grove Community Park / **S15028**	277	52	Medium	2,061,305	83.0%
Home Avenue Fire Station / **S14018**	136	83	Medium	10,000,000	83.3%

Capital Improvements Program
Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No.	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Street Light Circuit Upgrades / **AIH00002**	610	Annual	Annual	33,347,000	83.3%
Rolando Joint Use Facility Development / **S15029**	295	52	Medium	1,916,399	83.5%
La Media Road Improvements / **S15018**	560	85	High	32,891,110	84.0%
Coastal Rail Trail / **S00951**	525	72	High	18,425,629	84.1%
Children's Park Improvements / **S16013**	205	47	Medium	3,300,000	84.6%
Keiller Neighborhood Park ADA Improvements / **S15030**	245	57	Medium	654,000	85.6%
North Pacific Beach Lifeguard Station / **S10119**	140	83	Medium	6,185,444	89.3%
San Carlos Branch Library / **S00800**	163	N/A	N/A	18,459,805	89.6%
Chollas Community Park / **S00654**	206	49	Medium	27,183,356	90.1%
Fire-Rescue Air Operations Facility / **S15012**	135	78	Medium	11,391,900	91.1%
Golf Course Drive Improvements / **S15040**	236	50	Medium	1,830,000	91.5%
Fire Station No. 51 - Skyline Hills / **S14017**	133	83	Medium	11,000,000	91.7%
Fire Station No. 07 - Barrio Logan / **S15013**	122	85	High	11,150,000	92.9%
Sixth Avenue Playground Improvements / **S00616**	303	65	High	1,880,000	94.0%
North Park Library / **S00798**	157	49	Low	13,352,782	95.0%
Egger/South Bay Community Park ADA Improvements / **S15031**	228	36	Low	2,329,886	95.5%
Kensington/Normal Heights Library / **S00795**	154	49	Low	2,246,530	95.7%
Sea World Dr/I5 Interchange Improvement / **S00888**	603	74	High	116,163,109	96.7%
Scripps Miramar Ranch Library / **S00811**	166	59	Low	1,090,400	96.8%
College Area Fire Station / **S16015**	118	65	Low	11,730,000	97.8%
Ocean Beach Branch Library / **S00806**	158	62	Low	7,864,860	98.2%
Beyer Park Development / **S00752**	193	12	Low	11,676,000	98.2%
Kumeyaay Lakes Berm Restoration and Dredg / **S00655**	246	27	Low	9,840,000	98.4%
Rancho Bernardo Library / **S00812**	162	62	Low	3,467,682	98.9%
Paradise Hills Library / **S00810**	161	62	Low	8,866,448	99.2%
Fire Station No. 54 - Paradise Hills / **S00785**	134	81	Medium	11,011,065	99.2%
Convention Center Phase III Expansion / **S12022**	479	N/A	N/A	516,767,272	99.4%
Convention Center Sails Pavilion / **L15000**	480	76	Medium	19,447,313	99.5%
Ocean Beach Lifeguard Station / **S10121**	141	79	Medium	4,550,000	99.8%
Total				$ 1,527,749,072	

Community Planning

The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design both infill and remaining new growth development, and emphasizes the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, "toolboxes" to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources. The General Plan was structured to work in concert with the City's community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian-friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment; and,
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element

discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

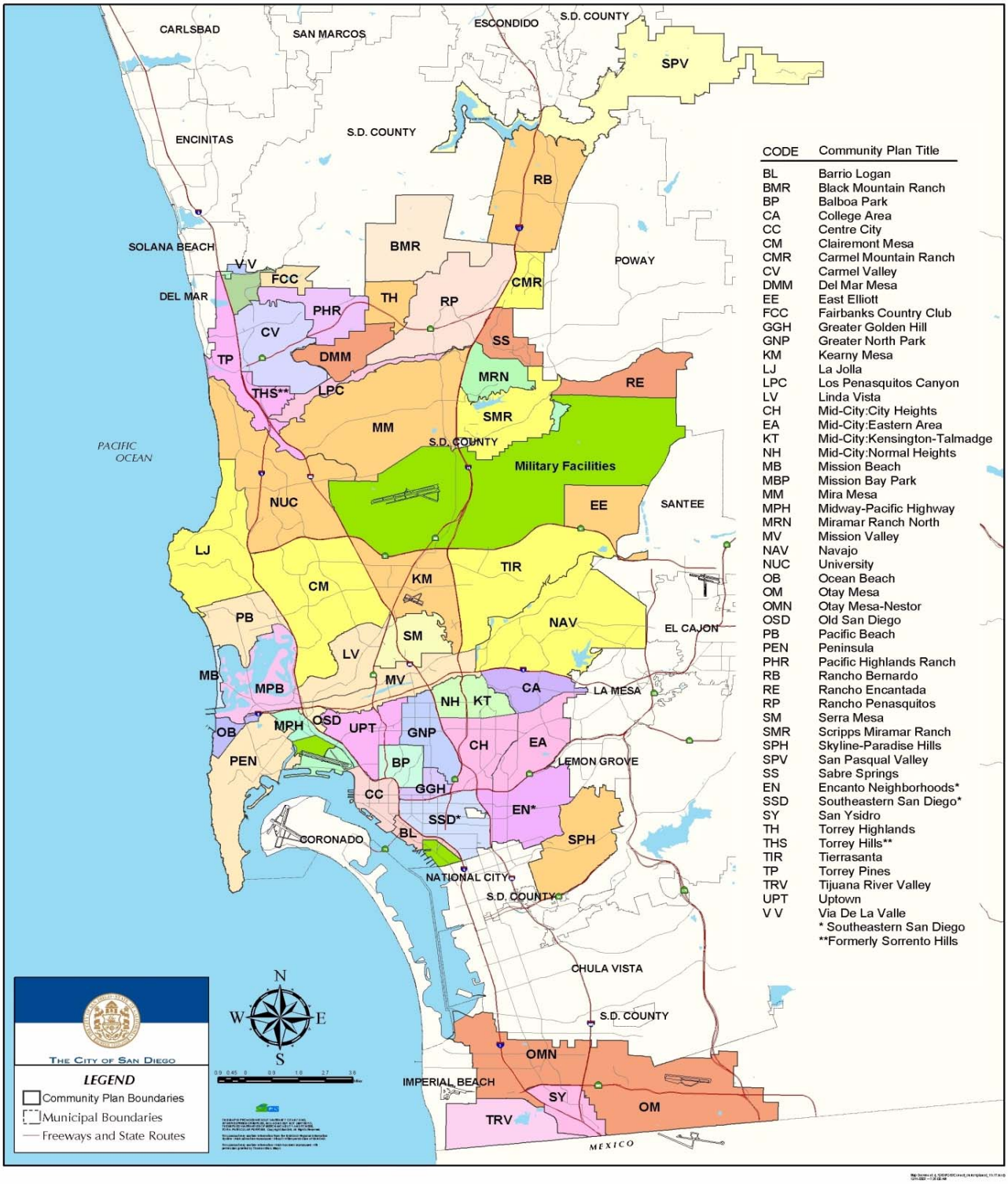
The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 000-02 and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

Community Planning Areas

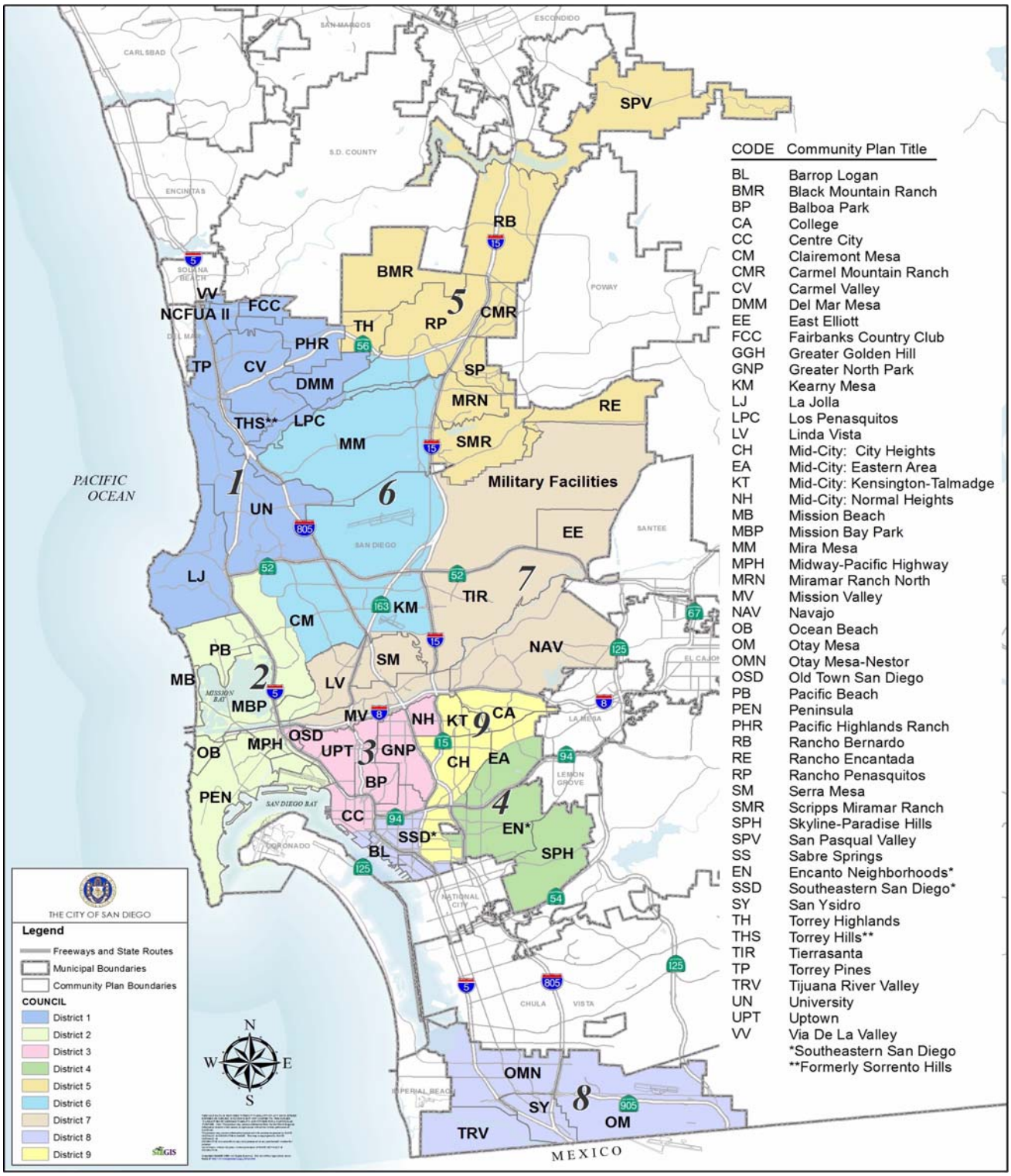


CODE	Community Plan Title
BL	Barrio Logan
BMR	Black Mountain Ranch
BP	Balboa Park
CA	College Area
CC	Centre City
CM	Clairemont Mesa
CMR	Carmel Mountain Ranch
CV	Carmel Valley
DMM	Del Mar Mesa
EE	East Elliott
FCC	Fairbanks Country Club
GGH	Greater Golden Hill
GNP	Greater North Park
KM	Kearny Mesa
LJ	La Jolla
LPC	Los Penasquitos Canyon
LV	Linda Vista
CH	Mid-City:City Heights
EA	Mid-City:Eastern Area
KT	Mid-City:Kensington-Talmadge
NH	Mid-City:Normal Heights
MB	Mission Beach
MBP	Mission Bay Park
MM	Mira Mesa
MPH	Midway-Pacific Highway
MRN	Miramar Ranch North
MV	Mission Valley
NAV	Navajo
NUC	University
OB	Ocean Beach
OM	Otay Mesa
OMN	Otay Mesa-Nestor
OSD	Old San Diego
PB	Pacific Beach
PEN	Peninsula
PHR	Pacific Highlands Ranch
RB	Rancho Bernardo
RE	Rancho Encantada
RP	Rancho Penasquitos
SM	Serra Mesa
SMR	Scripps Miramar Ranch
SPH	Skyline-Paradise Hills
SPV	San Pasqual Valley
SS	Sabre Springs
EN	Encanto Neighborhoods*
SSD	Southeastern San Diego*
SY	San Ysidro
TH	Torrey Highlands
THS	Torrey Hills**
TIR	Tierrasanta
TP	Torrey Pines
TRV	Tijuana River Valley
UPT	Uptown
V V	Via De La Valle

* Southeastern San Diego
**Formerly Sorrento Hills

Capital Improvements Program
Community Planning

Community Planning Areas by Council District

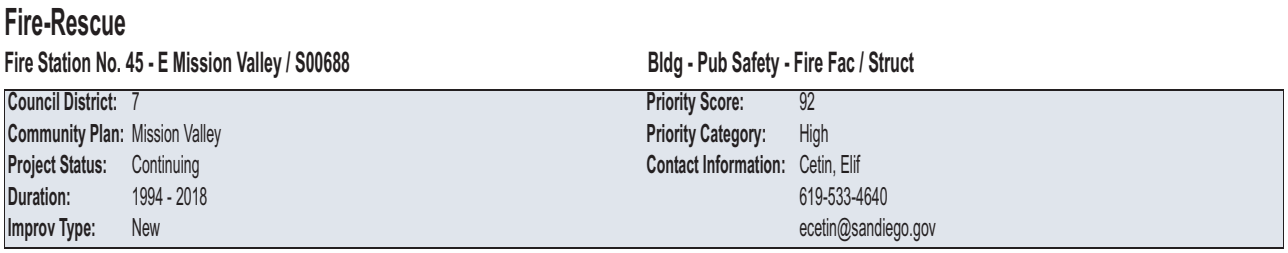


Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of December 2014 are included in addition to new projects scheduled to begin in Fiscal Year 2016. Within the Capital Improvement Projects section, CIP project pages are organized by asset-owning department, then alphabetically by project title. Refer to the Indexes beginning on page 641 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2015 accomplishments and Fiscal Year 2016 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Project Attributes



Fire-Rescue

Fire Station No. 45 - E Mission Valley / S00688 — **Bldg - Pub Safety - Fire Fac / Struct**

Council District:	7	**Priority Score:**	92
Community Plan:	Mission Valley	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	1994 - 2018		619-533-4640
Improv Type:	New		ecetin@sandiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvement Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Abestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Pipeline	PL
Concrete	CRC	Pump Station	PS
Ductile Iron	DI	Regional Park	RP
Golf Course	GC	Steel	STL
Maintenance Assessment District	MAD	Water Treatment Plant	WTP
Mini Park	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

Capital Improvements Program
Guide to the Capital Improvement Projects

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 61. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 71.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 71.

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2016 Proposed Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2015, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 47.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one-third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 47.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: The operation of the permanent facility will require additional positions equivalent to $2.1 million per year. Non-personnel costs to operate a new station are approximately $300,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete. The purchase of an additional fire truck will be financed through this project's allocated funds.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made for this project for Fiscal Year 2016.

Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be

included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 71.

Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2015 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 65.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 160,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	160,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	3,700,000	-	-	-	-	-	-	-	-	-	3,700,000
Mission Valley-Urban Comm.	400135	4,245,930	1,754,070	-	-	-	-	-	-	-	-	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		$ 9,084,622	$ 1,754,070	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	10,838,692

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2016 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of December 31, 2014. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2016, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through December 31, 2014.

FY 2016 -This is the amount of funding approved in the Fiscal Year 2016 Proposed CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2016 Anticipated - Funding that is uncertain to be received during Fiscal Year 2016 is reflected as anticipated funding. Anticipated funding may include sources, such as grants and donations, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2016 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2016 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2016 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs	0.00	20.80	20.80	20.80	20.80
	Total Impact	$ -	$ 2,352,199	$ 2,352,199	$ 2,352,199	$ 2,352,199

Full-time Equivalents (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Capital Improvements Program
Guide to the Capital Improvement Projects
Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 69.

Fire-Rescue — Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 38 - Mira Mesa Remodel / S10006	$ 930,000	$ 80,000	8.6%	This project provides for the design and construction of an expansion to the existing fire station. $80,000 of increased construction costs are currently unfunded.
Fire Station No. 48 - Black Mountain Ranch / S15015	11,780,000	9,080,000	77.1%	This project will result in a Fire Station to serve the Black Mountain Ranch area. Funding for construction of the facility is currently unfunded.
Home Avenue Fire Station / S14018	12,000,000	10,000,000	83.3%	This project will provide for a new fire station to serve the City Heights community. Funds needed for design and construction have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	6,923,347	6,185,444	89.3%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. Construction phase is currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	11,391,900	91.1%	This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Construction for this project is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	12,000,000	11,000,000	91.7%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phases are currently unfunded.
College Area Fire Station / S16015	12,000,000	11,730,000	97.8%	This project will result in a new Fire Station to serve the College Community area. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	11,095,000	11,011,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Design and construction phases are currently unfunded.
Total - Fire-Rescue		**$ 86,178,409**		

CITY OF SAN DIEGO

PROPOSED BUDGET



FY: 2016

Capital Improvements Projects

Airports

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Airports

The Airports Division manages Brown and Montgomery Fields with a combined 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 275,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of its runways, taxiways and aircraft ramp areas. These capital improvements are largely funded by Federal Aviation Administration (FAA) grants and enterprise funds.

2015 CIP Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2015, including:

Montgomery Field (KMYF)

- Completed Design of ADA Terminal Improvements
- Completed the FAA Grant-Funded Access Control Security Project

Brown Field (KSDM)

- Completed the design of Runway 8L-26R, Phase 1
- Completed Design of ADA Terminal Improvements

2016 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with federal, State, and local regulations and policies. To achieve this in Fiscal Year 2016, Airports Division is pursuing these goals as follows:

Montgomery Field (KMYF)

- Initiate Construction of ADA Terminal Improvements
- Initiate Construction of Runway 5/23 Rehabilitation

Brown Field (KSDM)

- Initiate Construction of ADA Terminal Improvements
- Initiate Construction of the FAA Grant-Funded Runway 8L/26R Rehabilitation, Phase I
- Pavement of Curran Street

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Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Brown Field / **AAA00002**	$ 6,537,227	$ -	$ 7,000,000	$ 13,537,227
Montgomery Field / **AAA00001**	11,037,109	-	5,000,000	16,037,109
Airports Total	$ 17,574,336	$ -	$ 12,000,000	$ 29,574,336

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Airports

Brown Field / AAA00002

Airport Assets

Council District:	8	**Priority Score:**	Annual
Community Plan:	Otay Mesa	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Propst, Rodney
Duration:	2002 - 2020		858-573-1441
Improv Type:	Betterment		rpropst@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Funding for this project has been decreased $1.4 million for Fiscal Year 2016 as scheduled projects will spend down continuing appropriations. No other significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	$ 674,888	$ 5,019,639	$ -	$ -	$ 1,400,000	$ 1,400,000	$ 1,400,000	$ 1,400,000	$ 1,400,000	$ -	$ 12,694,527
Grant Fund-Enterprise-Federal	710000	705,613	137,087	-	-	-	-	-	-	-	-	842,700
Total		$ 1,380,501	$ 5,156,726	$ -	$ -	$ 1,400,000	$ 1,400,000	$ 1,400,000	$ 1,400,000	$ 1,400,000	$ -	$ 13,537,227

Airports

Montgomery Field / AAA00001

Airport Assets

Council District:	6	**Priority Score:**	Annual
Community Plan:	Kearny Mesa	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Propst, Rodney
Duration:	2002 - 2020		858-573-1441
Improv Type:	Betterment		rpropst@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Funding for this project has been decreased $1.0 million for Fiscal Year 2016 as scheduled projects will spend down continuing appropriations. Additionally, $5.1 million in federal grant funds were awarded to the project in order to fund runway 5/23 and taxiway.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	$ 387,659	$ 5,113,219	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,500,878
Montgomery Field Special Aviation	700030	1,582,397	3,953,834	-	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	-	10,536,231
Total		**$** 1,970,056	**$** 9,067,053	**$** -	**$** -	**$** 1,000,000	**$** 1,000,000	**$** 1,000,000	**$** 1,000,000	**$** 1,000,000	**$** -	**$** 16,037,109

Environmental Services

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Environmental Services

The Environmental Services Department ensures that all residents of the City of San Diego are provided with a clean, safe, and ecologically-sound environment. The Department operates a full-service landfill and maintains eight closed landfills and eight inactive burn sites, all of which require sustained improvements related to landfill gas systems, groundwater monitoring networks, and grading and slope work. The Department also manages the City's energy use and a variety of programs focused on implementing innovative alternatives to increase energy efficiency at City facilities. Through the Capital Improvements Program, the Department identifies and dedicates Refuse Disposal Fund resources to projects that focus on providing reliable solid waste management. In addition, State and federal energy grants and loans are provided to projects that focus on resource conservation and environmental protection to preserve public health and ensure sustainable communities for future generations.

2015 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations.

The Department's Energy, Sustainability, and Environmental Protection Division completed projects for Fiscal Year 2015 included:

- Completion of the Broad Spectrum Post Top Pedestrian Street Lighting project which retrofitted 3,465 decorative pedestrian street lights with energy efficient LED fixtures with adaptive controls. Expected project savings are over 2.5 million kilowatt hours and $254,000 in utility cost annually.

The Department’s Waste Reduction and Disposal Division completed improvements at landfills throughout the City included:

- Completion of design work of a landfill gas blower/flare station for the West Miramar landfill.
- Implementing comprehensive grading, drainage, and landfill gas improvements at the Chollas Operations Yard. This also includes the replacement of lighting poles, storage containers, and permanent staging areas which will ensure a clean, safe, and healthy environment for the employees and customers at the operations yard.

2016 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are the Department's goals for Fiscal Year 2016:

- Solicit designs from pre-qualified vendors and select one to begin construction on a Compressed Natural Gas Fueling Station at the Environmental Services Operations Station. This project will provide the necessary fueling infrastructure to begin converting the City’s refuse and recycling fleet from low sulfur diesel to compressed natural gas.
- Continue construction on energy improvements to City facilities resulting in the installation of more efficient technologies, such as lighting and air conditioning, in order to reduce energy consumption.
- In collaboration with the Public Utilities Department, the Environmental Services Department, through its Energy Conservation Fund, is contributing $1.3 million toward a $4.0 million project which will finance solar photovoltaic systems at Bayview Reservoir and the

Metropolitan Operations Center complex. These systems will range in size from 30 to 500 kilowatts. Combined, these systems are anticipated to generate one megawatt of solar power and be completed in Fiscal Year 2016.

- Award a solar power purchase agreement to install solar photovoltaic systems at over 100 City facilities and landfills.
- Begin construction of a new landfill gas handling facility at West Miramar Landfill in order to capture and destroy harmful gases that would otherwise enter into the atmosphere potentially posing a threat to public health and safety.
- Complete construction at the South Chollas Landfill and Operations Yard in order to bring site into compliance with State regulations.

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Arizona St Landfill Closure & Mods / **S00682**	$ 3,603,543	$ -	$ -	$ 3,603,543
CNG Fueling Station for Refuse & Recycling / **S15000**	1,200,000	900,000	900,000	3,000,000
Citywide Energy Improvements / **ABT00003**	10,193,626	-	-	10,193,626
Energy Commission Energy Efficiency Facility Imp / **ABT00004**	948,217	-	-	948,217
Environmental Services Operations Yard Improvement / **AFA00003**	336,611	-	-	336,611
Future Waste Mgmt Disposal & Pro Fac / **S01088**	13,626,920	-	-	13,626,920
Minor Improvements to Landfills / **AFA00001**	1,634,975	-	-	1,634,975
Miramar Landfill Greenery Expansion / **S00975**	397,858	-	-	397,858
South Chollas Landfill / **S00776**	1,776,000	-	-	1,776,000
South Chollas Landfill Improvements / **S00684**	15,828,624	-	-	15,828,624
South Miramar Landfill / **S00779**	3,610,000	-	-	3,610,000
Underground Tank Program / **AFA00002**	450,560	-	-	450,560
West Miramar Landfill - Phase 2 / **S00774**	3,060,000	-	-	3,060,000
West Miramar Refuse Disposal Fac Ph 2 / **S01074**	39,112,334	-	-	39,112,334
Environmental Services Total	$ 95,779,268	$ 900,000	$ 900,000	$ 97,579,268

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Environmental Services

Arizona St Landfill Closure & Mods / S00682

Landfills - Supporting Fac / Struct

Council District:	3	**Priority Score:**	85
Community Plan:	Balboa Park	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Purtee, Ray
Duration:	1995 - 2016		858-573-1208
Improv Type:	New		rpurtee@sandiego.gov

Description: This project provides for modifications to the existing landfill gas collection system and cover at the Arizona Landfill to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation requires proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1995 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: This project will be closed by the end of Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	$ 1,165,750	$ 2,437,793	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,603,543
Total		**$ 1,165,750**	**$ 2,437,793**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,603,543**

Environmental Services

CNG Fueling Station for Refuse & Recycling / S15000

Landfills - Supporting Fac / Struct

Council District:	1	**Priority Score:**	55
Community Plan:	University	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Fergusson, Craig
Duration:	2015 - 2021		858-627-3311
Improv Type:	New		cfergusson@sandiego.gov

Description: This project provides for the design and construction of a compressed natural gas (CNG) fueling station at the Enivironmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG eventually replacing the entire fleet of low sulpher diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach. It is estimated that CNG infrastructure will be constructed to allow for the replacement of approximately 20 vehicles on an annual basis until all vehicles have been replaced.

Justification: This project provides for the necessary infrastructure to convert Environmental Services fleet refuse and recycling vehicles from low sulfur diesel to compressed natural gas.

Operating Budget Impact: Provides for a positive operating budget impact by saving fuel costs to the General Fund and Recycling Enterprise Fund.

Relationship to General and Community Plans: This project is in conformance with the Conservation Element of the City's General Plan.

Schedule: Design and construction are scheduled to continue in Fiscal Year 2016 and will continue through each phase of the project which is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: A total of $1.8 million of General Fund funding will be allocated to this project, of which $900,000 is in Fiscal Year 2016 and $900,000 is anticipated in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ -	$ 900,000	$ -	$ -	$ 900,000	$ -	$ -	$ -	$ -	$ 1,800,000
Recycling Fund CIP Fund	700049	34,175	1,165,825	-	-	-	-	-	-	-	-	1,200,000
Total		**$** 34,175	**$** 1,165,825	**$** 900,000	**$** -	**$** -	**$** 900,000	**$** -	**$** -	**$** -	**$** -	**$** 3,000,000

Environmental Services

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Reddy, Chandra
Duration:	2010 - 2020		858-492-6002
Improv Type:	Betterment		creddy@sandiego.gov

Description: This project will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: None

Relationship to General and Community Plans: These projects are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	$ 1,639,440	$ 519,101	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,158,541
Energy Upgrades CEC Loan #3 Fund	400700	2,987,655	12,345	-	-	-	-	-	-	-	-	3,000,000
Energy Upgrades CEC Loan #4 Fund	400854	2,000,000	-	-	-	-	-	-	-	-	-	2,000,000
Grant Fund - Federal	600000	3,035,085	-	-	-	-	-	-	-	-	-	3,035,085
Total		**$ 9,662,180**	**$ 531,446**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,193,626**

Environmental Services

Energy Commission Energy Efficiency Facility Imp / ABT00004

Bldg - Other City Facility / Structures

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Cosio-Azar, Lorie
Duration:	2010 - 2020		858-627-3352
Improv Type:	Betterment		lcosioazar@sandiego.gov

Description: This project provides needed energy improvements to various City facilities.

Justification: This project will provide energy improvements at various City facilities located throughout the City of San Diego in all Council Districts.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: The current projects were completed. New California Energy Commission loan funds may become available in Fiscal Year 2016.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Energy Upgrades CEC Loan Fund	400202	$ -	$ 948,217	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	948,217
Total		**$ -**	**$ 948,217**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	948,217

Environmental Services

Environmental Services Operations Yard Improvement / AFA00003

Landfills

Council District:	5	**Priority Score:**	Annual
Community Plan:	University	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Coleman, Monique
Duration:	2010 - 2016		858-526-2335
Improv Type:	New		mcoleman@sandiego.gov

Description: This annual allocation provides for operational yard improvements necessary to support heavy equipment and other upgrades related to yard security, safety, and stormwater runoff to the Environmental Services Operations Station (ESOS) Yard.

Justification: Operational yard improvements are required to support heavy equipment. Other upgrades will improve yard security, safety, and ensure regulatory compliance with stormwater runoff.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This annual is scheduled to be closed by the end of the Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	$ 12,341	$ 324,270	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	336,611
Total		**$ 12,341**	**$ 324,270**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	336,611

Environmental Services

Future Waste Mgmt Disposal & Pro Fac / S01088

Landfills - Supporting Fac / Struct

Council District:	Citywide	**Priority Score:**	92
Community Plan:	Citywide	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	1989 - 2018		858-492-5032
Improv Type:	New		smcastillo@sandiego.gov

Description: This project provides for the development and construction of solid waste disposal and processing facilities. Strategic planning, design, construction, environmental review, and potential purchase of mitigation property are all within the scope of the project.

Justification: The City must continue to have adequate disposal or processing facilities for the solid waste it generates each year. Technology to recover and/or convert portions of refuse material is being explored and developed. It appears that there will always be a need for landfilling part of the generated waste stream and residue from other solid waste disposal facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Ongoing efforts are being made to identify solid waste processing and disposal options. The project is scheduled to continue through Fiscal Year 2018.

Summary of Project Changes: No significant changes were made to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	$ 3,672,815	$ 9,954,104	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	13,626,920
Total		**$ 3,672,815**	**$ 9,954,104**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	13,626,920

Environmental Services

Minor Improvements to Landfills / AFA00001

Landfills

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	2010 - 2020		858-492-5032
Improv Type:	New		smcastillo@sandiego.gov

Description: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater montoring programs.

Justification: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: A balance of $1.6 million remains in this project for future projects. No additional funds will be added to this project until tasks are identified and scheduled.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	$ -	$ 1,634,975	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	1,634,975
Total		**$ -**	**$ 1,634,975**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,634,975

Environmental Services

Miramar Landfill Greenery Expansion / S00975

Landfills

Council District:	Citywide	**Priority Score:**	53
Community Plan:	Citywide	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Thompson, Michael
Duration:	2009 - 2016		858-492-6151
Improv Type:	Betterment		mthompson@sandiego.gov

Description: This project provides for the expansion of the existing Miramar Greenery currently located at the Miramar Landfill. The expansion of curbside greens collection to additional neighborhoods in the City will increase the tonnage coming into the facility, requiring additional acreage and equipment.

Justification: Expansion of curbside greens collection will increase the diversion of solid waste required by the State of California. A larger facility is required to process the increased tonnage expected as a result of expanded curbside pickup.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The remaining balance in this project will be used to conduct a feasibility study and potentially the preliminary design of an anaerobic digestion facility at the Miramar Greenery in Fiscal Year 2015. An anaerobic digestion facility will allow the Miramar Greenery to intake and process food waste into commodities such as compost.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	$ -	$ 397,858	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 397,858
Total		**$ -**	**$ 397,858**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 397,858**

Environmental Services

South Chollas Landfill / S00776

Landfills - Supporting Fac / Struct

Council District:	4	**Priority Score:**	85
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Purtee, Ray
Duration:	2000 - 2017		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for modifying the existing landfill gas collection system to enhance operations and maintain regulatory compliance.

Justification: Federal and State waste disposal legislation require proper environmental safeguards to control landfill gas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: This project is scheduled to be completed by the end of the Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	$ 885,583	$ 890,417	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,776,000
Total		**$ 885,583**	**$ 890,417**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,776,000**

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District:	4	**Priority Score:**	85
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	2000 - 2016		858-492-5032
Improv Type:	Replacement		smcastillo@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

Justification: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: The City is in the process of awarding the construction contract for the grading, drainage, and site improvements of the Chollas Operations Yard. Construction is scheduled to begin in Fiscal Year 2015 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No siginficant changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Equipment Division CIP Fund	400676	$ -	$ 1,654,028	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,654,028
CIP Contributions from General Fund	400265	-	5,134,000	-	-	-	-	-	-	-	-	5,134,000
Refuse Disposal CIP Fund	700040	4,002,875	2,308,827	-	-	-	-	-	-	-	-	6,311,702
Water Utility - CIP Funding Source	700010	-	2,728,894	-	-	-	-	-	-	-	-	2,728,894
Total		$ 4,002,875	$ 11,825,749	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 15,828,624

Environmental Services

South Miramar Landfill / S00779

Landfills

Council District:	Citywide	**Priority Score:**	74
Community Plan:	Citywide	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Castillo-Corbin, Sylvia
Duration:	2007 - 2015		858-492-5032
Improv Type:	New		smcastillo@sandiego.gov

Description: This project provides cover material, grading, drainage, and site improvements at the inactive South Miramar Landfill.

Justification: This project is required in order to maintain compliance with various State and federal regulatory requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project is close to completion and will likely be closed by the end of the Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	$ 268,036	$ 3,341,964	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	3,610,000
Total		**$ 268,036**	**$ 3,341,964**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**3,610,000**

Environmental Services

Underground Tank Program / AFA00002

Landfills

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Fergusson, Craig
Duration:	2010 - 2020		858-627-3311
Improv Type:	New		cfergusson@sandiego.gov

Description: This project provides for implementation of the Citywide Underground Hazardous Materials Storage Tank Master Plan. The plan addresses the removal, installation, closure, site assessment and mitigation, replacement, testing, and rehabilitation of the 69 City-owned underground storage tanks (USTs). Site assessment and mitigation activities related to 11 unauthorized releases are ongoing to maintain regulatory compliance, eligibility for State reimbursement, protection of groundwater, and public health and safety.

Justification: Title 23, California Code of Regulations, Chapter 16 and the California Health and Safety Code, Chapter 6.7 establish guidelines and regulations for the design, installation, rehabilitation, testing and maintenance, and monthly facility inspections by a Designated UST Operator. Non-compliance with UST laws or site assessment and mitigation (SA/M) requirements would expose the City to civil penalties of up to $10,000 per day per UST.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no regulatory mandate-driven projects forseen in Fiscal Year 2016. Future funding needs will be identified as new regulatory mandates arise.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	$ -	$ 7,969	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,969
Capital Outlay Fund	400002	-	2,427	-	-	-	-	-	-	-	-	2,427
Gen Serv - Maint/Impr	400179	-	368,961	-	-	-	-	-	-	-	-	368,961
CIP Contributions from General Fund	400265	-	17,114	-	-	-	-	-	-	-	-	17,114
Torrey Pines Golf Course CIP Fund	700045	-	9,870	-	-	-	-	-	-	-	-	9,870
UST Cleanup Fd	400629	-	38,603	-	-	-	-	-	-	-	-	38,603
Water Contributions To CIP	700015	-	5,615	-	-	-	-	-	-	-	-	5,615
Total		**$ -**	**$ 450,560**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 450,560**

Environmental Services

West Miramar Landfill - Phase 2 / S00774

Bldg - Other City Facility / Structures

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Purtee, Ray
Duration:	1996 - 2024		858-573-1208
Improv Type:	Betterment		rpurtee@sandiego.gov

Description: This project provides for a landfill gas collection system for the West Miramar Phase II Landfill. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.

Justification: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill which is anticipated to close in Fiscal Year 2024. The next scheduled project is the design and construction of the the landfill gas blower flare station. The station will mitigate landfill gas surface emissions and migration. Design is near completion and construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	$ 1,243,446	$ 1,816,554	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,060,000
Total		**$ 1,243,446**	**$ 1,816,554**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,060,000**

Environmental Services

West Miramar Refuse Disposal Fac Ph 2 / S01074

Landfills

Council District:	Citywide	**Priority Score:**	89
Community Plan:	Citywide	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Thompson, Michael
Duration:	1988 - 2016		858-492-6151
Improv Type:	Betterment		mthompson@sandiego.gov

Description: This project provides for continuing development of the West Miramar Landfill, located southwest of Marine Corps Air Station Miramar. The facility will accommodate over 35 million cubic yards of refuse on 807 acres. Phase II will develop the second half of the facility, including design and construction of entry roads and drainage systems, excavation, federally-mandated liner systems, and stockpiling and spreading of earthen materials. This project also includes development of the General Development Plan elements for the entire site.

Justification: Improvements are required in order to ensure compliance with conditions set forth by the operations permit issued by the California Integrated Waste Management Board and the Regional Water Quality Control Board. In addition, the funding will provide for improvements related to drainage and stormwater runoff to ensure National Pollutant Discharge Elimination System regulatory compliance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project is scheduled to be completed by the end of the Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	$ 37,778,016	$ 1,334,318	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 39,112,334
Total		**$ 37,778,016**	**$ 1,334,318**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 39,112,334**

Fire-Rescue

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Fire-Rescue

The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating the Fire and Lifeguard station facilities and associated infrastructure in order to better serve our community. The Capital Improvements Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 47 fire stations, two 9-1-1 communications centers, an air operations facility, a training facility, nine lifeguard stations, a boat dock, and 48 seasonal lifeguard towers. The Department seeks funding for capital improvements to preserve and extend the life-cycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and replacement of the essential building components such as roof, HVAC, exterior walls and windows, driveways and other necessary facility maintenance and repair. These improvements positively impact the efficiency, health and safety of the department's workforce, as well as ensure the community can take pride in its public facilities. Funding for the Department's projects come from a variety of sources such as Development Impact Fees, Facilities Benefit Assessments, deferred capital bonds, various grants, foundation funds and the General Fund.

2015 CIP Accomplishments

In Fiscal Year 2015, the Fire-Rescue Department completed many capital improvements that included:

- Groundbreaking of the temporary Fire Station 51 (Skyline/Paradise Hills)
- Initiation of the Mission Beach Lifeguard Station's exterior improvements such as roof, stucco and windows
- 50% construction completion of the new La Jolla Children's Pool Lifeguard Station
- 90% construction completion of the new La Jolla Cove Lifeguard Station
- 30% design completion of the North Pacific Beach Lifeguard Station
- Awarded the construction contract for the new South Mission Beach Lifeguard Station
- 30% design completion of the new Fire Station 50 (North University City)
- Completion of the Pacific Beach Lifeguard Station exterior windows upgrade and replacement
- Completion of the 100% design with building permits issuance for the rebuilding of Fire Stations 5 (Hillcrest), 17 (City Heights), 22 (Pt. Loma) and South Mission Beach Lifeguard Station
- Notice to proceed issuance for the construction of new Fire Stations 5, 17, 22
- Design completion of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room and ADA bathroom
- Completion of the design of Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room and ADA bathroom
- Completion of the replacement of the Lifeguard Headquarters' Boat Safety Unit trailers
- Construction completion of the La Jolla Shores Lifeguard Station

2016 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Completion of Fire Station 45 (Mission Valley)
- Completion of the bridging documents for the Design/Build Fire Station 50 (University City)

Fire-Rescue

- Initiation of the design and construction of the new Fire Helicopter Air Operations helipad, hangars, parking, FAA building tenant improvements and other offsite improvements at Montgomery Field
- Completion of La Jolla Children's Pool and Cove Lifeguard Station
- Completion of the ambulance apparatus bay and station expansion at Fire Station 38 (Mira Mesa)
- Completion of the design for the new North Pacific Beach Lifeguard Station
- Completion of the design for Fire Station 48 (Black Mountain Ranch)
- Land acquisition for the fire station at Home Avenue
- Land acquisition for replacement of Fire Station 7 (Barrio Logan)
- Initiate construction of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room and ADA upgrades
- Initiate construction for Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room and ADA bathroom
- Construction completion for the replacement of the roof, windows and building exterior for the Mission Beach Lifeguard Station
- 100% design completion of the North Pacific Beach Lifeguard Station

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / **S00644**	$ 4,237,607	$ -	$ -	$ 4,237,607
College Area Fire Station / **S16015**	-	270,000	11,730,000	12,000,000
Fire Station Major Component Replacement Rehab / **ABC00001**	222,706	-	-	222,706
Fire Station No. 02 Bayside / **S15042**	-	5,000,000	8,040,000	13,040,000
Fire Station No. 05 - Hillcrest / **S00788**	1,011,923	-	8,150,000	9,161,923
Fire Station No. 07 - Barrio Logan / **S15013**	850,000	-	11,150,000	12,000,000
Fire Station No. 08 - Mission Hills / **S10029**	863,500	-	-	863,500
Fire Station No. 15 - Ocean Beach Expansion / **S13011**	400,000	100,000	-	500,000
Fire Station No. 17 - Mid-City / **S00783**	928,624	-	11,100,000	12,028,624
Fire Station No. 22 - Point Loma / **S00787**	2,453,161	-	4,000,000	6,453,161
Fire Station No. 38 - Mira Mesa Remodel / **S10006**	850,000	-	80,000	930,000
Fire Station No. 45 - E Mission Valley / **S00688**	10,838,692	-	-	10,838,692
Fire Station No. 47-Pac Highlands Ranch / **S00689**	7,745,365	-	-	7,745,365
Fire Station No. 48 - Black Mountain Ranch / **S15015**	2,700,000	-	9,080,000	11,780,000
Fire Station No. 49 - Otay Mesa / **S00784**	76,414	-	8,323,586	8,400,000
Fire Station No. 50 - North University City / **S13021**	9,000,000	5,000,000	-	14,000,000
Fire Station No. 51 - Skyline Hills / **S14017**	-	-	12,000,000	12,000,000
Fire Station No. 54 - Paradise Hills / **S00785**	83,935	-	11,011,065	11,095,000
Fire-Rescue Air Operations Facility / **S15012**	125,000	983,100	11,391,900	12,500,000
Home Avenue Fire Station / **S14018**	100,000	-	11,900,000	12,000,000
La Jolla Cove Lifeguard Station / **S00792**	1,634,627	-	-	1,634,627
La Jolla Shores Lifeguard Station / **S00790**	3,545,142	-	-	3,545,142
Mission Beach Lifeguard Station / **S00793**	864,400	-	-	864,400
North Pacific Beach Lifeguard Station / **S10119**	737,903	-	6,185,444	6,923,347
Ocean Beach Lifeguard Station / **S10121**	10,000	-	4,550,000	4,560,000
SDFD Station Alerting / **L12002**	4,400,000	-	-	4,400,000
Skyline Hills FS Land Acquisition / **S00687**	1,518,176	-	-	1,518,176
South Mission Beach Lifeguard Station / **S00791**	4,982,126	-	-	4,982,126
Fire-Rescue Total	$ 60,179,301	$ 11,353,100	$ 128,691,995	$ 200,224,396

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Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District:	1	**Priority Score:**	93
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2000 - 2017		619-533-4640
Improv Type:	Replacement		ecetin@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.

Operating Budget Impact: Personnel expenses are expected to increase by approximately $182,000 during construction only. Maintenance costs for the new facility are expected to increase by approximately $5,000 annually due to the increased square footage of the new facility.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design is completed and approved. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost increased by $50,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ 88,657	$ 33,882	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 122,539
Deferred Maint Revenue 2009A-Project	400624	927,819	-	-	-	-	-	-	-	-	-	927,819
Deferred Maintenance Revenue 2012A-Project	400848	1,422,481	400,000	-	-	-	-	-	-	-	-	1,822,481
CIP Contributions from General Fund	400265	449,181	-	-	-	-	-	-	-	-	-	449,181
La Jolla Urban Comm	400123	700,000	-	-	-	-	-	-	-	-	-	700,000
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Total		$ 3,803,725	$ 433,882	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,237,607

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs	2.25	0.00	0.00	0.00	0.00
	Total Impact	$ 185,245	$ 5,000	$ 5,000	$ 5,000	$ 5,000

Fire-Rescue

College Area Fire Station / S16015

Bldg - Pub Safety - Fire Fac / Struct

Council District:	9	**Priority Score:**	65
Community Plan:	College Area	**Priority Category:**	Low
Project Status:	New	**Contact Information:**	Cetin, Elif
Duration:	2016 - 2018		619-533-4640
Improv Type:	New		ecetin@sandiego.gov

Description: This project provides for the possible land acquisition, design and construction of a new permanent fire station of approximately 10,500 SF, as well as the purchase of a new fire engine apparatus. The facility will accommodate up to 10 personnel and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system and any infrastructure associated with the new fire station facility that meets SDFD operational requirements.

Justification: This project will provide for the much needed Fire Station to meet the emergency response times for the College Community area and SDFD Citygate Study Priority no.3 and the College Community Plan.

Operating Budget Impact: The operating budget effect will be determined once funding and land have been identified.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element and Public Facilities Financing Plan.

Schedule: $270,000 is initially appropriated to support the planning report and feasibility study for land acquisition, design and construction which will begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
College Area	400127	$ -	$ -	$ 270,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 270,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,730,000	11,730,000
Total		**$ -**	**$ -**	**$ 270,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 11,730,000**	**$ 12,000,000**

Fire-Rescue

Fire Station Major Component Replacement Rehab / ABC00001

Bldg - Pub Safety - Fire Fac / Struct

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Hojnacki, Brian
Duration:	2010 - 2020		619-533-4355
Improv Type:	Replacement - Rehab		bhojnacki@sandiego.gov

Description: This project provides for the replacement and/or rehabilitation of major structural and construction components in older fire facilities throughout the City. Included are electrical service upgrades, heating, ventilating and air-conditioning (HVAC), roofs, dormitory remodels, kitchen remodels, driveway and parking paving, exterior finishes, and miscellaneous renovations.

Justification: The San Diego Fire-Rescue Department currently maintains 50 fire facilities. Over half of these facilities have been in service for more than 25 years. Many of the major components have exceeded their expected service life and must be replaced. The needs of modern technology and a diversified workforce also require changes in fire facility configuration, HVAC systems distribution, and energy capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	$ -	$ 247	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 247
PFFA-FLSF 2002B-Const.	400157	-	1,015	-	-	-	-	-	-	-	-	1,015
Serra Mesa - Major District	400035	-	221,444	-	-	-	-	-	-	-	-	221,444
Total		$ -	$ 222,706	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 222,706

Fire-Rescue

Fire Station No. 02 Bayside / S15042

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	**Priority Score:**	N/A
Community Plan:	Centre City - Little Italy	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Abella-Shon, Michelle
Duration:	2015 - 2017		858-573-1362
Improv Type:	New		mshon@sandiego.gov

Description: This project provides for the program, design, and construction of a new fire station of approximately 24,680 SF of work and living spaces, underground parking, 3 apparatus bays, dorm rooms, kitchen, watch room, ready room, and station alerting system, to accommodate the 24-hour SDFD crew of 12.

Justification: This project will add the much needed brand new fire station west of the existing railroad tracks in order to meet current SDFD operational needs and response times. The new station will also meet future growth population of downtown San Diego's and the surrounding communities' ongoing redevelopment.

Operating Budget Impact: The operating budget effect will be determined upon the completion of the project.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element and the Downtown and Little Italy Community Plan.

Schedule: Design is at 90-100% and building permits in process. Construction schedules will be provided upon allocation of funds..

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	$ -	$ -	$ -	$ 8,040,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 8,040,000
CIP Contributions from General Fund	400265	-	-	5,000,000	-	-	-	-	-	-	-	5,000,000
Total		**$ -**	**$ -**	**$ 5,000,000**	**$ 8,040,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 13,040,000**

Fire-Rescue

Fire Station No. 05 - Hillcrest / S00788

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	**Priority Score:**	80
Community Plan:	Uptown	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2009 - 2018		619-533-4640
Improv Type:	New		ecetin@sandiego.gov

Description: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine and one aerial truck. The cost of the project includes the purchase of a new Fire Engine valued at $800,000 and one Battalion Chief vehicle valued at $90,000.

Justification: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

Operating Budget Impact: The square footage increase of this fire station will result in an increased maintenance costs estimated at $5,000 annually.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2015 and construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: Project costs have increased by $50,000 due to revised project requirements for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 603,291	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 603,291
Deferred Maintenance Revenue 2012A-Project	400848	222,631	(2,325)	-	-	-	-	-	-	-	-	220,306
CIP Contributions from General Fund	400265	2,430	43,972	-	(50,000)	-	-	-	-	-	-	(3,597)
Infrastructure Bond Financing	9301	-	-	-	8,200,000	-	-	-	-	-	-	8,200,000
PFFA-FLSF 2002B-Const.	400157	91,423	-	-	-	-	-	-	-	-	-	91,423
Uptown Urban Comm	400121	50,500	-	-	-	-	-	-	-	-	-	50,500
Total		$ 970,275	$ 41,648	$ -	$ 8,150,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 9,161,923

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ -	$ -	$ 5,000	$ 5,000	$ 5,000

Fire-Rescue

Fire Station No. 07 - Barrio Logan / S15013

Bldg - Pub Safety - Fire Fac / Struct

Council District:	8	**Priority Score:**	85
Community Plan:	Barrio Logan	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2015 - 2020		619-533-4640
Improv Type:	Betterment		ecetin@sandiego.gov

Description: This project provides for land acquisition and the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. The new permanent station will provide approximately 10,500 Square Feet of work and living spaces, conference/training room, apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, to accommodate the 24-hour SDFD staff. The design of a temporary station, at a location to be determined, will include the site plan, utility hook-ups to address the temporary displacement of the crew during demolition of the old and construction of the new station facility.

Justification: This project will replace the existing 1957 Fire Station 7, which does not meet current SDFD operational needs. The new station will also meet future growth population of Barrio Logan and the surrounding communities, consistent with San Diego Association of Governments 2050.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element and the Barrio Logan Community Plan.

Schedule: Land acquisition was partially funded in Fiscal Year 2015. Design and construction schedules will be provided upon allocation of funds.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	$ -	$ 850,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 850,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,150,000	11,150,000
Total		**$ -**	**$ 850,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 11,150,000**	**$ 12,000,000**

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	**Priority Score:**	81
Community Plan:	Uptown	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2013 - 2018		619-533-4640
Improv Type:	Betterment		ecetin@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: The current facility does not provide sufficient space to allow full functionality. This project will allow to better serve the community and to provide more efficient responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Project Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Construction will begin Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant changes are scheduled for this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	$ 248,203	$ 615,297	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	863,500
Total		**$ 248,203**	**$ 615,297**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	863,500

Fire-Rescue

Fire Station No. 15 - Ocean Beach Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	**Priority Score:**	44
Community Plan:	Ocean Beach	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2013 - 2018		619-533-4640
Improv Type:	Betterment		ecetin@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs (meeting room or dorm rooms) to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity over the years. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: An additional $100,000 in DIF Funds are allocated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	$ 115,532	$ 284,468	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	500,000
Total		**$ 115,532**	**$ 284,468**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	500,000

Fire-Rescue

Fire Station No. 17 - Mid-City / S00783

Bldg - Pub Safety - Fire Fac / Struct

Council District:	9	**Priority Score:**	80
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2009 - 2019		619-533-4640
Improv Type:	Replacement		ecetin@sandiego.gov

Description: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire vehicles, and one paramedic unit. The cost of one fire truck is included in the project cost.

Justification: Fire Station 17 is one of the busiest engine companies in the United States and is currently in a state of deterioration. Reconstruction of Fire Station 17 will allow for assignment of one additional fire crew to divide emergency response between two units.

Operating Budget Impact: The square footage increase of this fire station will result in increased maintenance costs of $5,000 per year. Staffing of one additional crew will be required once the construction is complete and will need to be added to the Department's annual operating budget (Approximately $2.0 million).

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: The project is scheduled to complete design in Fiscal Year 2015. Construction will begin in Fiscal Year 2016 and is estimated to be completed in Fiscal Year 2019.

Summary of Project Changes: No significant changes in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ 9,488	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 9,488
Deferred Maint Revenue 2009A-Project	400624	548,654	-	-	-	-	-	-	-	-	-	548,654
Deferred Maintenance Revenue 2012A-Project	400848	256,283	-	-	-	-	-	-	-	-	-	256,283
CIP Contributions from General Fund	400265	13,718	76,344	-	(100,000)	-	-	-	-	-	-	(9,938)
Infrastructure Bond Financing	9301	-	-	-	11,200,000	-	-	-	-	-	-	11,200,000
PFFA-FLSF 2002B-Const.	400157	24,136	-	-	-	-	-	-	-	-	-	24,136
Total		$ 852,280	$ 76,344	$ -	$ 11,100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 12,028,624

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	20.80	20.80
	Total Impact	$ -	$ -	$ -	$ 2,057,199	$ 2,057,199

Fire-Rescue

Fire Station No. 22 - Point Loma / S00787

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	**Priority Score:**	81
Community Plan:	Peninsula	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2009 - 2019		619-533-4640
Improv Type:	Replacement		ecetin@sandiego.gov

Description: This project provides for the demolition of an existing station and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

Justification: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project design was completed in Fiscal Year 2015. Construction will begin in Fiscal Year 2016 and be completed in Fiscal Year 2019.

Summary of Project Changes: Total project cost has been decreased by $155,000 as authorized per City Council Resolution R-309287, adopted Nov 13, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 249,684	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 249,684
Deferred Maintenance Revenue 2012A-Project	400848	271,287	424,029	-	-	-	-	-	-	-	-	695,316
Fire Station #22-State Grant	400634	400,000	-	-	-	-	-	-	-	-	-	400,000
Infrastructure Bond Financing	9301	-	-	-	4,000,000	-	-	-	-	-	-	4,000,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	800,000	-	-	-	-	-	-	-	-	800,000
Peninsula Urban Comm	400118	200,000	-	-	-	-	-	-	-	-	-	200,000
PFFA-FLSF 2002B-Const.	400157	108,161	-	-	-	-	-	-	-	-	-	108,161
Total		$ 1,229,132	$ 1,224,029	$ -	$ 4,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,453,161

Fire-Rescue

Fire Station No. 38 - Mira Mesa Remodel / S10006

Bldg - Pub Safety - Fire Fac / Struct

Council District:	6	**Priority Score:**	81
Community Plan:	Mira Mesa	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2010 - 2017		619-533-4640
Improv Type:	Betterment		ecetin@sandiego.gov

Description: This project provides for design and construction of approximately 637 square feet to expand the existing fire station to accommodate Emergency Medical Services (EMS) staff living quarters and increased operational needs. This project will also include design and construction of a 385 square foot ambulance garage if the existing funding is adequate.

Justification: The existing facility does not accomodate staff adequately. This project will provide for the housing of two medics who are currently housed in a rented trailer/modular building. This project will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: Total project cost increased by $200,000 due to an increase in construction cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	$ -	$ 45,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 45,000
Deferred Maintenance Revenue 2012A-Project	400848	13,004	141,996	-	-	-	-	-	-	-	-	155,000
Fire/Emergency Medical Services Transport Program Fund	200227	400,000	-	-	-	-	-	-	-	-	-	400,000
Infrastructure Improvement - CD 5	400685	250,000	-	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	80,000	80,000
Total		$ 663,004	$ 186,996	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 80,000	$ 930,000

Fire-Rescue

Fire Station No. 45 - E Mission Valley / S00688

Bldg - Pub Safety - Fire Fac / Struct

Council District:	7	**Priority Score:**	92
Community Plan:	Mission Valley	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	1994 - 2018		619-533-4640
Improv Type:	New		ecetin@sandiego.gov

Description: This project provides for an updated fire station in Mission Valley. The station will accommodate up to 18 personnel, two engines, one aerial truck, two hazardous material apparatus, one paramedic ambulance, and one Battalion Chief vehicle.

Justification: A fire station is needed to serve the Mission Valley community. This project is consistent with City Council policy to meet response time guidelines.

Operating Budget Impact: The operation of the permanent facility will require additional positions equivalent to $2.1 million per year. Non-personnel costs to operate a new station are approximately $300,000. These funds will need to be added permanently to the Fire-Rescue operating budget after the project is complete. The purchase of an additional fire truck will be financed through this project's allocated funds.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan; however, the Mission Valley Community Plan does not currently provide for this project. An amendment to the Community Plan may be required prior to implementation of this project.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made for this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 160,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 160,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	3,700,000	-	-	-	-	-	-	-	-	-	3,700,000
Mission Valley-Urban Comm.	400135	4,245,930	1,754,070	-	-	-	-	-	-	-	-	6,000,000
PFFA-FLSF 2002B-Const.	400157	978,692	-	-	-	-	-	-	-	-	-	978,692
Total		$ 9,084,622	$ 1,754,070	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,838,692

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs	0.00	20.80	20.80	20.80	20.80
	Total Impact	$ -	$ 2,352,199	$ 2,352,199	$ 2,352,199	$ 2,352,199

Fire-Rescue

Fire Station No. 47-Pac Highlands Ranch / S00689

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	**Priority Score:**	81
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Abella-Shon, Michelle
Duration:	2005 - 2016		858-573-1362
Improv Type:	New		mshon@sandiego.gov

Description: This project provides for a 10,500 square foot fire station to serve the Pacific Highlands Ranch community. This station provides one engine and one aerial ladder truck. The project budget and funding reflect the Pacific Highlands Ranch Public Facilities Financing Plan for Fiscal Year 2006 as approved by the Mayor and City Council on December 7, 2004, per Resolution R-299980.

Justification: This is the second of three fire stations providing fire protection and emergency medical response in accordance with the requirements of the North City Planned Urbanizing Area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Construction of Fire Station 47 was completed in Fiscal Year 2010. The developer has been reimbursed and the project is now ready to be closed.

Summary of Project Changes: The project is complete and is scheduled to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	$ 985,085	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 985,085
Pacific Highlands Ranch FBA	400090	5,904,779	-	-	-	-	-	-	-	-	-	5,904,779
Torrey Highlands	400094	855,500	-	-	-	-	-	-	-	-	-	855,500
Total		$ 7,745,365	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,745,365

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

Council District:	5	**Priority Score:**	71
Community Plan:	Black Mountain Ranch	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Abella-Shon, Michelle
Duration:	2015 - 2019		858-573-1362
Improv Type:	Betterment		mshon@sandiego.gov

Description: This project provides for the acquisition, design and construction of a new permanent Fire Station of approximately 10,500 square feet. The facility will accommodate eight crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/ multi-purpose room. The new station will be located at Carmel Valley Rd. and Winecreek Rd. in the Black Mountain Community. The fire station design and construction will be implemented through facilities financing development and reimbursement agreement with the private developer. This is one of the new stations recommended by the Citygate Report #18.

Justification: This project will provide for the much needed Fire Station to meet the emergency response times of the community.

Operating Budget Impact: This station will require the purchase of one Fire Engine and Brush Apparatus (included in the cost estimate of $11.8 million). A recurring total of $2.1 million will need to be added to the Fire-Rescue Operating Budget to hire a new crew of Fire Fighters once construction is completed.

Relationship to General and Community Plans: This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed by a developer per the terms of a reimbursement agreement. Reimbursement will be in the form of FBA credits. Land acquisition is anticipated to be completed in Fiscal Year 2016. Design will be scheduled for Fiscal Year 2016. Construction funds are currently unidentified.

Summary of Project Changes: This project will be constructed by a developer per the terms of reimbursement agreement. Reimbursement will be in the form of FBA credits.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	$ -	$ 2,700,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,700,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,080,000	9,080,000
Total		**$ -**	**$ 2,700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 9,080,000**	**$ 11,780,000**

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District:	8	**Priority Score:**	81
Community Plan:	Otay Mesa - Nestor, Otay Mesa	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Abella-Shon, Michelle
Duration:	2002 - 2020		858-573-1362
Improv Type:	New		mshon@sandiego.gov

Description: This project provides for an approximately 10,500 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate two fire apparatus and a paramedic ambulance and will also have a training room. The one-time cost of $800,000 for one fire engine is included in the project.

Justification: A second fire station is needed to serve the Otay Mesa Community and it will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: The operation of the Otay Mesa/Nestor Communities Fire Station will require the addition of a full crew (approximately $2.1 million) and non-personnel costs (approximately $300,000) to operate the new station. These costs will need to be added permanently to the Fire-Rescue operating budget once the project is complete.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design and land acquisition is anticipated to begin in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.

Summary of Project Changes: Total project cost for this project descreased by $1.9 million due to revised cost estimates. The schedule for this project also changed to reflect Facilities Benefit Assessment (FBA) funding anticipated in Fiscal Years 2019 and 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	$ 76,414	$ -	$ -	$ -	$ -	$ -	$ 1,861,176	$ 6,462,410	$ -	$ -	$ 8,400,000
Total		**$ 76,414**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,861,176**	**$ 6,462,410**	**$ -**	**$ -**	**$ 8,400,000**

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	**Priority Score:**	74
Community Plan:	University	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2013 - 2020		619-533-4640
Improv Type:	New		ecetin@sandiego.gov

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This project will include design, construction, and equipment for a new fire station to accommodate up to 11 crew members, a fire engine, service aerial truck, ambulance and training room. The size of the station will be approximately 10,500 square feet. The site of the station has been selected.

Justification: An additional fire station is needed in this area to ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: Once construction is completed additional staffing (approximately $2.1 million) and non-personnel expenditures (approximately $300,000) will need to be added to the Department's annual operating budget.

Relationship to General and Community Plans: The building design will comply with San Diego Fire-Rescue Department's Design and Construction Standards and will be consistent with the North and South University Community Plan, Council Policy 900-14 on Sustainable Building Policy, Leadership in Energy and Environmental Design requirements and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: Additional Facilities Benefit Assessment (FBA) funding of $5.0 million will be allocated to this project per the Public Facilities Financing Plan in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	$ 602,777	$ 8,397,223	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	14,000,000
Total		**$ 602,777**	**$ 8,397,223**	**$ 5,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	14,000,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	20.80
	Total Impact	$ -	$ -	$ -	$ -	2,352,199

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	**Priority Score:**	83
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2015 - 2021		619-533-4640
Improv Type:	Betterment		ecetin@sandiego.gov

Description: This project provides for a permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of the 12 projects included in the Fire Rescue Facility Improvement Program approved by the City Council on February 27, 2001 per Council Resolution R-294609 and amended by the City Council on April 16, 2002 per Council Ordinance O-19054.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community.

Operating Budget Impact: This station will be staffed by the employees that are currently working the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2017. Construction phase is currently unfunded.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Infrastructure Bond Financing	9301	$ -	$ -	$ -	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,000,000	11,000,000
Total		**$ -**	**$ -**	**$ -**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 11,000,000**	**$ 12,000,000**

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	**Priority Score:**	81
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Medium
Project Status:	Underfunded	**Contact Information:**	Abella-Shon, Michelle
Duration:	2010 - 2020		858-573-1362
Improv Type:	New		mshon@sandiego.gov

Description: This project provides for a new fire station in the Paradise Hills area to serve the Paradise Hills/ Skyline area of San Diego. The site for this project has not been identified.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the Citygate Report's recommendations.

Operating Budget Impact: The operation of the Paradise Hills/Skyline double-house station will require additional positions equivalent to approximately $2.1 million. Additionally, a new fire engine will need to be purchased for $800,000. Non-personnel costs to operate a new station are approximately $300,000.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	$ 83,654	$ 281	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 83,935
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,011,065	11,011,065
Total		**$ 83,654**	**$ 281**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 11,011,065**	**$ 11,095,000**

Fire-Rescue

Fire-Rescue Air Operations Facility / S15012

Bldg - Pub Safety - Fire Fac / Struct

Council District:	6	**Priority Score:**	78
Community Plan:	Tierrasanta	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Abella-Shon, Michelle
Duration:	2015 - 2020		858-573-1362
Improv Type:	Betterment		mshon@sandiego.gov

Description: This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Air Ops is operating Bell 212HP and 412EP helicopters, currently working out of trailers with no hangar space on Montgomery Field. The proposed facility includes offices, dormitory and hangar space. The aircraft hangar will be approximately 15,000 square feet. The 'station' area will provide approximately 6,000 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters.

Justification: This project will provide a much needed, permanent, Fire-Rescue Air Operations Facility to accommodate the helicopters and crews that provide fire suppression, rescues from remote areas, advanced life support and medical transport.

Operating Budget Impact: The operating budget impact will be non-personnel expenses of the facility (approximately $300,000) once the project is completed and will need to be added to the Departments annual allocated budget.

Relationship to General and Community Plans: This project implements the recommendations by the Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element, Airport Land Use Compatibility Plan (ALUCP) and Airport Layout Plan (ALP) for Montgomery Field.

Schedule: Design will begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Funds needed for construction have not yet been identified.

Summary of Project Changes: $983,100 in DIF Funding is allocated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Kearny Mesa-Urban Comm	400136	$ -	$ 125,000	$ 690,100	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 815,100
Serra Mesa - Urban Community	400132	-	-	293,000	-	-	-	-	-	-	-	293,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,391,900	11,391,900
Total		$ -	$ 125,000	$ 983,100	$ -	$ -	$ -	$ -	$ -	$ -	$ 11,391,900	$ 12,500,000

Fire-Rescue

Home Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District:	9	**Priority Score:**	83
Community Plan:	Mid-City: City Heights	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Abella-Shon, Michelle
Duration:	2015 - 2020		858-573-1362
Improv Type:	Betterment		mshon@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 10,500 square feet. The facility will accommodate 10 crews and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room.

Justification: This project will provide for the much needed Fire Station to meet emergency response times for the community.

Operating Budget Impact: Once funding is identified and construction is complete this station will require hiring a crew (approximately $2.1 million) and non-personnel operating expenses (approximately $300,000).

Relationship to General and Community Plans: This project implements the recommendations by Fire-Rescue Department and it is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, SDFD Citygate Study and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition is anticipated to be completed in Fiscal Year 2017. Funding for design and construction is currently not identified.

Summary of Project Changes: No significant changes have been made for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
Infrastructure Bond Financing	9301	-	-	-	1,900,000	-	-	-	-	-	-	1,900,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,000,000	10,000,000
Total		**$ -**	**$ 100,000**	**$ -**	**$ 1,900,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000,000**	**$ 12,000,000**

Fire-Rescue

La Jolla Cove Lifeguard Station / S00792

Bldg - Pub Safety - Lifeguard Stations

Council District:	1	**Priority Score:**	93
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2009 - 2017		619-533-4640
Improv Type:	Replacement		ecetin@sandiego.gov

Description: This project provides for the La Jolla Cove Lifeguard Station, located at 1100 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas. This project will also provide for an accessible ramp for the mid-landing.

Justification: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980, which is inadequate to accommodate staff or provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately $5,000 per year due to an expanded facility area.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The decrease in project cost is due to Construction Bids coming in lower than anticipated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 251,563	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 251,563
Deferred Maintenance Revenue 2012A-Project	400848	837,812	89,040	-	-	-	-	-	-	-	-	926,852
La Jolla Urban Comm	400123	250,000	-	-	-	-	-	-	-	-	-	250,000
PFFA-FLSF 2002B-Const.	400157	206,212	-	-	-	-	-	-	-	-	-	206,212
Total		$ 1,545,587	$ 89,040	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,634,627

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000

Fire-Rescue

La Jolla Shores Lifeguard Station / S00790

Bldg - Pub Safety - Lifeguard Stations

Council District:	1	**Priority Score:**	N/A
Community Plan:	La Jolla	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Cetin, Elif
Duration:	2009 - 2016		619-533-4640
Improv Type:	Replacement		ecetin@sandiego.gov

Description: This project provided for a new lifeguard station at La Jolla Shores, located at 8100 Camino del Oro. The structure includes an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a separate facility for rescue vehicles and emergency equipment.

Justification: The old facility was built in 1981 and was inadequate to accommodate current and future staff and to allow for adequate water safety protection to the public.

Operating Budget Impact: Personnel expenses have not increased; however, non-personnel expenses have increased by approximately $5,000 annually and are to increase of square footage and maintenance costs.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Final design was completed during Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2014.

Summary of Project Changes: Redesign of the main observation tower occured in Fiscal Year 2014 and was completed. The project is complete and is scheduled to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 2,212,336	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,212,336
Deferred Maintenance Revenue 2012A-Project	400848	242,684	39,762	-	-	-	-	-	-	-	-	282,446
PFFA-FLSF 2002B-Const.	400157	901,360	-	-	-	-	-	-	-	-	-	901,360
TOT Coastal Infrastructure CIP Fund	200212	149,000	-	-	-	-	-	-	-	-	-	149,000
Total		$ 3,505,381	$ 39,762	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,545,142

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000

Fire-Rescue

Mission Beach Lifeguard Station / S00793

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	**Priority Score:**	71
Community Plan:	Mission Beach	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Cetin, Elif
Duration:	2009 - 2016		619-533-4640
Improv Type:	Replacement		ecetin@sandiego.gov

Description: This project provides for remodeling the existing Mission Beach Lifeguard Station located at 3141 Oceanfront Walk.

Justification: The existing facility consists of a lifeguard station constructed in 1974 and does not accommodate changing workforce demographics. Mission Beach historically accomodates the highest attendance within the City of San Diego and remodeling the station is necessary to accomodate the large and growing community.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities or on-going maintenance are estimated to increase by approximately $5,000 annually due to the new and expanded facilities.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 678,304	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 678,304
Deferred Maintenance Revenue 2012A-Project	400848	79,292	11,900	-	-	-	-	-	-	-	-	91,192
PFFA-FLSF 2002B-Const.	400157	94,904	-	-	-	-	-	-	-	-	-	94,904
Total		$ 852,500	$ 11,900	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 864,400

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	**Priority Score:**	83
Community Plan:	Pacific Beach	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2011 - 2021		619-533-4640
Improv Type:	Replacement		ecetin@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: There is an estimated $5,000 operating cost that will need to be added to the Lifeguard Division budget, after construction is complete. The funds will be needed to properly maintain this expanded new facility.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed during Fiscal Year 2017. Construction will be scheduled upon identification of funding.

Summary of Project Changes: The increase in project cost is due to additonal design work needed to process a coastal development permit.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 90,877	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 90,877
Deferred Maintenance Revenue 2012A-Project	400848	202,503	160,000	-	-	-	-	-	-	-	-	362,503
Pacific Beach Urban Comm	400117	88,976	61,024	-	-	-	-	-	-	-	-	150,000
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,185,444	6,185,444
Total		$ 516,879	$ 221,024	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,185,444	$ 6,923,347

Fire-Rescue

Ocean Beach Lifeguard Station / S10121

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	**Priority Score:**	79
Community Plan:	Ocean Beach	**Priority Category:**	Medium
Project Status:	Underfunded	**Contact Information:**	Abella-Shon, Michelle
Duration:	2011 - 2020		858-573-1362
Improv Type:	Replacement		mshon@sandiego.gov

Description: This project provides for the Ocean Beach Lifeguard Station located at 1950 Abbott Street. This new facility will replace the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a garage for rescue vehicles and emergency equipment.

Justification: The existing facility consists of a station constructed in 1980. Since that time, the beach has become a very popular area for swimming and surfing. The existing station is inadequate to accommodate staff and equipment. This project will result in a more effective deployment of lifeguard personnel and equipment, therefore improving the safety of the public and the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project is temporarily on hold. A revised design and construction schedule will be determined once funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 5,135	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,135
Deferred Maintenance Revenue 2012A-Project	400848	-	4,865	-	-	-	-	-	-	-	-	4,865
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,550,000	4,550,000
Total		$ 5,135	$ 4,865	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,550,000	$ 4,560,000

Fire-Rescue

SDFD Station Alerting / L12002

Bldg - Pub Safety - Fire Fac / Struct

Council District:	Citywide	**Priority Score:**	79
Community Plan:	Citywide	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Meinhardt, Cynthia
Duration:	2012 - 2016		619-533-5259
Improv Type:	Replacement		cmeinhardt@sandiego.gov

Description: This project will provide for the replacement of the Fire In-Station Alerting System at fire stations Citywide. The current alerting system technology is 21 years old and is no longer in service forcing the department to rely upon a back-up system.

Justification: This project will help address General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Replacement of the system Citywide began in Fiscal Year 2014 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 3,808,779	$ 591,221	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	4,400,000
Total		**$ 3,808,779**	**$ 591,221**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	4,400,000

Fire-Rescue

Skyline Hills FS Land Acquisition / S00687

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	**Priority Score:**	81
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2002 - 2016		619-533-4640
Improv Type:	New		ecetin@sandiego.gov

Description: This project provides for the demolition and land clearing for the site of a temporary fire station to meet community emergency response needs.

Justification: An additional fire station is needed in this area to meet General Plan recommended revisions. To treat medical patients and control small fires, the first-due unit should arrive within 7.5 minutes, 90 percent of the time from the receipt of the 911 call in fire dispatch. The purpose of this project is soley to provide land acquisition, complete an underground tank assessment, and construct a temporary fire station. The design and construction of the permenant facility will be completed under S-14017 (Fire Station No. 51 - Skyline Hills). This temporary fire station will mitigate priority number 4 of the Citygate study.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004 and the underground tank assessment is completed. Demolition and land clearing began in Fiscal Year 2014. Construction of the temporary fire station will be completed in Fiscal Year 2015.

Summary of Project Changes: Total project cost increased $110,000 due to Construction Bids coming in higher than expected.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 117,534	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 117,534
Deferred Maintenance Revenue 2012A-Project	400848	7,947	109,442	-	-	-	-	-	-	-	-	117,389
CIP Contributions from General Fund	400265	149,309	267,769	-	-	-	-	-	-	-	-	417,077
PFFA-FLSF 2002B-Const.	400157	866,176	-	-	-	-	-	-	-	-	-	866,176
Total		$ 1,140,965	$ 377,211	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,518,176

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	**Priority Score:**	81
Community Plan:	Mission Beach	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2009 - 2019		619-533-4640
Improv Type:	Replacement		ecetin@sandiego.gov

Description: The project provides for a replacement for the South Mission Beach Station located at 700 North Jetty Road. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately $5,000 annually due to increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2019.

Summary of Project Changes: No signifiacnt changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ -	$ 320,000	$ -	$ (320,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Deferred Maint Revenue 2009A-Project	400624	152,155	-	-	-	-	-	-	-	-	-	152,155
Deferred Maintenance Revenue 2012A-Project	400848	176,359	1,072,587	-	-	-	-	-	-	-	-	1,248,946
Infrastructure Bond Financing	9301	-	-	-	320,000	-	-	-	-	-	-	320,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	6,950	3,034,138	-	-	-	-	-	-	-	-	3,041,089
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
Total		$ 555,401	$ 4,426,725	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,982,126

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ -	$ -	$ -	$ 5,000	$ 5,000

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire Station No. 38 - Mira Mesa Remodel / S10006	$ 930,000	$ 80,000	8.6%	This project provides for the design and construction of an expansion to the existing fire station. $80,000 of increased construction costs are currently unfunded.
Fire Station No. 48 - Black Mountain Ranch / S15015	11,780,000	9,080,000	77.1%	This project will result in a Fire Station to serve the Black Mountain Ranch area. Funding for construction of the facility is currently unfunded.
Home Avenue Fire Station / S14018	12,000,000	10,000,000	83.3%	This project will provide for a new fire station to serve the City Heights community. Funds needed for design and construction have not yet been identified.
North Pacific Beach Lifeguard Station / S10119	6,923,347	6,185,444	89.3%	This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. Construction phase is currently unfunded.
Fire-Rescue Air Operations Facility / S15012	12,500,000	11,391,900	91.1%	This project provides for the program, design and construction of a Fire-Rescue Air Operations ("Air Ops") Facility for helicopter operations. Construction for this project is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	12,000,000	11,000,000	91.7%	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 07 - Barrio Logan / S15013	12,000,000	11,150,000	92.9%	This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phases are currently unfunded.
College Area Fire Station / S16015	12,000,000	11,730,000	97.8%	This project will result in a new Fire Station to serve the College Community area. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	11,095,000	11,011,065	99.2%	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Ocean Beach Lifeguard Station / S10121	4,560,000	4,550,000	99.8%	This project provides for the Ocean Beach Station located at 1950 Abbott Street. Design and construction phases are currently unfunded.
Total - Fire-Rescue		**$ 86,178,409**		

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Library

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Library

The Library Department serves a population of over 1.3 million residents of the City of San Diego. Creating and maintaining facilities that are valued for their accessibility, comfort, and beauty is a high priority of the Department. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

2015 CIP Accomplishments

In Fiscal Year 2015, the Library Department made progress on the following projects:

Mission Hills - Hillcrest Branch Library

The new 15,000 square-foot facility will be located at the southwest corner of Washington and Front streets. The project is currently in the design phase, and a Request for Proposal for Design Builders is in process.

San Ysidro Branch Library

This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. The new San Ysidro Branch Library project is in the land acquisition phase. $3.0 million in additional bond funding was received for this project in Fiscal Year 2015.

Skyline Hills Branch Library

This project provides for a new 15,000 square-foot library. The new Skyline Hills Branch Library is located at 7844 Paradise Valley Road on a 3.6 acre lot. As of December 2014, design was 60% complete, and ground breaking is projected to occur in the summer of 2015.

2016 CIP Goals

The Library Department is looking forward to Fiscal Year 2016 with the following goals:

Skyline Hills Branch Library

Construction is anticipated to begin in the summer of 2015, and be completed in the fall of 2017. The project budget is $13.8 million. The project consists of construction of a single-story 15,000 square foot library and demolition of the existing 4,400 square foot library. The facility includes reading areas, a community room, computer rooms, staff offices/support area, and public art.

Mission Hills - Hillcrest Branch Library

Construction of the Mission Hills–Hillcrest Branch Library is anticipated to begin in the summer of 2017. The project is currently in the design phase with construction completion planned for Fiscal Year 2018 pending full funding. The project budget is $17.8 million.

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Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Balboa Branch Library / **S00808**	$ 746,907	$ -	$ (250,000)	$ 496,907
Kensington/Normal Heights Library / **S00795**	25,000	75,000	2,246,530	2,346,530
Library Collection Conversion to RFID / **S12000**	700,000	-	-	700,000
Mission Hills-Hillcrest Library / **S13022**	5,777,523	70,000	12,000,000	17,847,523
North Park Library / **S00798**	700,816	-	13,352,782	14,053,598
Ocean Beach Branch Library / **S00806**	146,500	-	7,864,860	8,011,360
Otay East Branch Library / **S10025**	-	-	-	-
Pacific Highlands Ranch Branch Library / **S14023**	3,666,000	-	15,658,000	19,324,000
Paradise Hills Library / **S00810**	73,085	-	8,866,448	8,939,533
Rancho Bernardo Library / **S00812**	37,018	-	3,467,682	3,504,700
San Carlos Branch Library / **S00800**	998,195	140,000	19,459,805	20,598,000
San Diego New Central Library / **S00799**	187,351,076	-	-	187,351,076
San Ysidro Branch Library / **S00802**	1,301,000	-	10,885,000	12,186,000
Scripps Miramar Ranch Library / **S00811**	35,600	-	1,090,400	1,126,000
Skyline Hills Library / **S00692**	12,254,252	-	1,500,000	13,754,252
Tierrasanta Library Expansion / **S15011**	310,000	170,000	295,000	775,000
Library Total	$ 214,122,972	$ 455,000	$ 96,436,507	$ 311,014,479

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Library

Balboa Branch Library / S00808

Bldg - Libraries

Council District:	6	**Priority Score:**	62
Community Plan:	Clairemont Mesa	**Priority Category:**	Low
Project Status:	Underfunded	**Contact Information:**	Gilbert, Stephanie
Duration:	2010 - 2016		619-236-5889
Improv Type:	Betterment		sgilbert@sandiego.gov

Description: This project provides for a new 15,000 square-foot branch library on the current site to replace the existing facility at 4255 Mount Abernathy. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing undersized facility has no meeting room, computer lab, nor adequate seating to provide adequate library services to the community.

Operating Budget Impact: Operational costs for the project will be determined once funding is identified and a new project is created.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The original schematic design began in Fiscal Year 2003 and was completed in Fiscal Year 2006; however, due to higher than anticipated total project cost this project will be requested to be abandoned and closed. Once funds are indentified a new project will be created. The scope, cost, and schedule (including construction) will be revised once a new schematic design is developed, approved by the community, and funding is identified.

Summary of Project Changes: $250,000 is anticipated to be tranferred to CIP S15028, Olive Grove Community Park ADA Improvements, via a City Council Action in Fiscal Year 2015.This project is anticipated to be abandoned and closed in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	$ 65,000	$ 450,000	$ -	$ (250,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ 265,000
Library System Improvement Fund	200209	197,289	34,618	-	-	-	-	-	-	-	-	231,907
Total		**$** 262,289	**$** 484,618	**$** -	**$** (250,000)	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** 496,907

Library

Kensington/Normal Heights Library / S00795

Bldg - Libraries

Council District:	9	**Priority Score:**	49
Community Plan:	Kensington - Talmadge (Mid-City)	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Gilbert, Stephanie
Duration:	2004 - 2017		619-236-5889
Improv Type:	Betterment		sgilbert@sandiego.gov

Description: This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. This project will benefit the Kensington/Normal Heights residents.

Justification: The expansion is to provide adequate library services to the community. The Kensington/Normal Heights Branch Library is the smallest branch in the Library System. The community has expressed a desire for the library to remain at the same location.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Kensington-Talmadge (Mid-City) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design and site studies were performed in Fiscal Years 2002 through 2005. The estimated cost and schedule for this project were developed in Fiscal Year 2003 and will be revised when funding is identified. Preliminary design is scheduled to resume in Fiscal Year 2016.

Summary of Project Changes: DIF funding in the amount of $75,000 will be allocated to his project in Fiscal Year 2016. Project schedule has been updated.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 14,644	$ 356	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 15,000
Infrastructure Imp Fund	400184	10,000	-	-	-	-	-	-	-	-	-	10,000
Mid City Urban Comm	400114	-	-	75,000	-	-	-	-	-	-	-	75,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,246,530	2,246,530
Total		**$ 24,644**	**$ 356**	**$ 75,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,246,530**	**$ 2,346,530**

Library

Library Collection Conversion to RFID / S12000

Bldg - Libraries

Council District:	Citywide	**Priority Score:**	46
Community Plan:	Citywide	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Gage-Norquist, Robyn
Duration:	2012 - 2017		619-236-5803
Improv Type:	Replacement		rgage@sandiego.gov

Description: This project provides for re-labeling all library materials with Radio Frequency Identification (RFID) tags, purchasing self-checks and security gates that will detect the RFID tags/signals, and where cost effective, modify existing equipment to detect the RFID tag/signal.

Justification: All library materials that are checked out to the public are currently labeled with barcodes. RFID technology offers enhanced security, ergonomic benefits, and lends itself better to automation and self-service in libraries; all critical considerations for the Library. Barcodes were once the industry standard for labeling items; however, libraries are increasingly adding RFID tags/signals. Increased efficiency and better customer service are primary reasons for adopting RFID technology. RFID increases the speed of circulation as multiple items can be checked out/checked in simultaneously, rather than one-by-one as in barcode technology. Hand-held RFID readers can also assist staff in the stacks allowing for faster processing of holds, weeding the collection, and performing materials inventory tasks. RFID technology coupled with materials handling systems enhances the speed with which items are back on the shelf and available for check-out.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: There are no design and construction schedules associated with this project. Phase 1 involved the conversion of the Central Library and Centralized Services which was completed in Fiscal Year 2013. Phase 2 will involve the conversion of the Branch Library collection, which began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 405,328	$ 294,672	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	700,000
Total		**$ 405,328**	**$ 294,672**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	700,000

Library

Mission Hills-Hillcrest Library / S13022

Bldg - Libraries

Council District:	3	**Priority Score:**	62
Community Plan:	Uptown	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Meinhardt, Cynthia
Duration:	2013 - 2018		619-533-5259
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library. This will be included during the Uptown Community Plan Update process.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004 and design work began in Fiscal Year 2006. Design will continue in Fiscal Year 2016. A Request for Proposals for Design/Builders is planned for Fiscal Year 2016. Construction completion is planned for Fiscal Year 2018 pending full funding.

Summary of Project Changes: DIF funding in the amount of $70,00 will be allocated to this project in Fiscal Year 2016. An additional $2.0 million of Infrastructure Bond funding is anticipated to be allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	$ 327,681	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 327,681
Infrastructure Bond Financing	9301	-	-	-	2,000,000	-	-	-	-	-	-	2,000,000
Library System Improvement Fund	200209	-	192,767	-	-	-	-	-	-	-	-	192,767
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	757	3,671,562	-	-	-	-	-	-	-	-	3,672,319
Donations	9700	-	-	-	-	10,000,000	-	-	-	-	-	10,000,000
Uptown Urban Comm	400121	112,162	1,472,594	70,000	-	-	-	-	-	-	-	1,654,756
Total		$ 440,600	$ 5,336,923	$ 70,000	$ 2,000,000	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	$ 17,847,523

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Library - GENERAL FUND	FTEs	0.00	0.00	1.55	1.55	1.55
	Total Impact	$ -	$ -	$ 242,236	$ 249,192	$ 252,655

Library

North Park Library / S00798

Bldg - Libraries

Council District:	3	**Priority Score:**	49
Community Plan:	Greater North Park	**Priority Category:**	Low
Project Status:	Underfunded	**Contact Information:**	Gilbert, Stephanie
Duration:	1992 - 2018		619-236-5889
Improv Type:	Betterment		sgilbert@sandiego.gov

Description: This project provides for land acquisition, planning, design, and construction of a new 25,000 square-foot library to replace the existing facility at 3795 31st Street. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab or additional seating. A collection space would enhance service to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and community meetings were completed in Fiscal Year 2004. This project is on hold. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: No significant changes are expected for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	$ -	$ 450,816	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 450,816
Park North-East - Park Dev Fd	400110	227,933	22,067	-	-	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,352,782	13,352,782
Total		$ 227,933	$ 472,882	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 13,352,782	$ 14,053,598

Library

Ocean Beach Branch Library / S00806

Bldg - Libraries

Council District:	2	**Priority Score:**	62
Community Plan:	Ocean Beach	**Priority Category:**	Low
Project Status:	Underfunded	**Contact Information:**	Gilbert, Stephanie
Duration:	2009 - 2017		619-236-5889
Improv Type:	Betterment		sgilbert@sandiego.gov

Description: This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility was originally built in 1927 and has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed when funding is identified and the new project is created.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts began in Fiscal Year 2001. Property acquisition and design were completed in Fiscal Year 2005. Revision of the design documents is in progress. The project cost and schedule were initially developed in Fiscal Year 2002; however, the scope, cost, and schedule (including construction) will be revised once funding is identified.

Summary of Project Changes: Total project cost has been updated and increased by $7.9 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Ocean Beach Urban Comm	400124	$ 105,067	$ 41,433	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 146,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,864,860	7,864,860
Total		$ 105,067	$ 41,433	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,864,860	$ 8,011,360

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	1.75
	Total Impact	$ -	$ -	$ -	$ -	$ 241,881

Library

Otay East Branch Library / S10025

Bldg - Libraries

Council District:	8	**Priority Score:**	39
Community Plan:	Otay Mesa	**Priority Category:**	Low
Project Status:	Underfunded	**Contact Information:**	Gilbert, Stephanie
Duration:	2015 - 2016		619-236-5889
Improv Type:	New		sgilbert@sandiego.gov

Description: This project provides for a 15,000 square foot branch library on a three-acre site to serve the Otay Mesa/East Community.

Justification: This project will provide branch library service to the Otay Mesa/East Community for future development and population.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition and project design are anticipated to occur in Fiscal Year 2025, when funding is available from the contributing communities.

Summary of Project Changes: $858,000 in FBA funding has been deappropriated per the approved Public Facilities Fanancing Plan (PFFP). This project is anticipated to be closed contingent upon City Council approval in Fiscal Year 2015. A new project will be created once funding is indentified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Total		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	0

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District:	1	**Priority Score:**	48
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Galvez III, Oscar
Duration:	2014 - 2029		619-533-3685
Improv Type:	New		galvezo@sandiego.gov

Description: This project provides for a new 18,000 square foot branch library facility on a three-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: The facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Project design and construction are anticipated to occur as funding is available from the contributing communities.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the contributing communities in Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch and Torrey Highlands Ranch. The total project cost increased by $15.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,592,000	$ -	$ -	$ 7,592,000
Del Mar Mesa FBA	400089	2,750	7,250	-	-	-	-	-	780,000	-	-	790,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	-	-	7,286,000	-	7,286,000
Torrey Highlands	400094	3,654,903	1,097	-	-	-	-	-	-	-	-	3,656,000
Total		$ 3,657,653	$ 8,347	$ -	$ -	$ -	$ -	$ -	$ 8,372,000	$ 7,286,000	$ -	$ 19,324,000

Library

Paradise Hills Library / S00810

Bldg - Libraries

Council District:	4	**Priority Score:**	62
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Low
Project Status:	Underfunded	**Contact Information:**	Gilbert, Stephanie
Duration:	2009 - 2020		619-236-5889
Improv Type:	New		sgilbert@sandiego.gov

Description: This project provides for a new 15,000 square-foot library to replace the existing facility located at 5922 Rancho Hills Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Site identification began in Fiscal Year 2008. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is currently on hold due the significant lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	$ 33,856	$ 39,229	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 73,085
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,866,448	8,866,448
Total		**$ 33,856**	**$ 39,229**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,866,448**	**$ 8,939,533**

Library

Rancho Bernardo Library / S00812

Bldg - Libraries

Council District:	5	**Priority Score:**	62
Community Plan:	Rancho Bernardo	**Priority Category:**	Low
Project Status:	Underfunded	**Contact Information:**	Gilbert, Stephanie
Duration:	2009 - 2020		619-236-5889
Improv Type:	Betterment		sgilbert@sandiego.gov

Description: This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing facility does not have a computer lab. An additional seating and collection space would enhance service to the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as the project progresses.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and design concepts took place in Fiscal Years 2004 and 2005. The project cost and schedule were initially developed in Fiscal Year 2013; however, the scope, cost, and schedule (including construction) will be revised once funding is identified. This project is currently on hold due to lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	$ 28,811	$ 8,207	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 37,018
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,467,682	3,467,682
Total		**$ 28,811**	**$ 8,207**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,467,682**	**$ 3,504,700**

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Meinhardt, Cynthia
Duration:	2009 - 2020		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and will be completed in Fiscal Year 2016. Project cost and schedule (including construction) will be revised once additional funding is identified.

Summary of Project Changes: DIF funding in the amount of $140,000 will be allocated to this project in Fiscal Year 2016. An additional $1.0 million in Infrastructure Bond funding is anticipated to be allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 50,000
Infrastructure Bond Financing	9301	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	600,672	313,040	140,000	-	-	-	-	-	-	-	1,053,712
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,459,805	18,459,805
Total		$ 685,155	$ 313,040	$ 140,000	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 18,459,805	$ 20,598,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	2.00
	Total Impact	$ -	$ -	$ -	$ -	$ 392,680

Library

San Diego New Central Library / S00799

Bldg - Libraries

Council District:	3	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Meinhardt, Cynthia
Duration:	1996 - 2016		619-533-5259
Improv Type:	Betterment		cmeinhardt@sandiego.gov

Description: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It will be large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space will be leased for 40 years by San Diego Unified School District for a Charter High School. The lobby will be open to the courtyard, which will contain an outdoor café, and there will be a 350-seat auditorium adjacent to the lobby. The top floor will house special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

Justification: The existing Library was too small to provide adequate library and informational services to the library system and the region, and could not support the technological and programmatic needs of the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in early Fiscal Year 2014. The grand opening occurred on Saturday, September 28, 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Industrial Dev	400005	$ 2,200,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,200,000
Capital Outlay Fund	400002	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
Centre City Contribution to City Tax Increment	200633	42,100,000	-	-	-	-	-	-	-	-	-	42,100,000
CCDC Contributions	200629	21,400,000	-	-	-	-	-	-	-	-	-	21,400,000
New Central Library Contributions	400693	62,532,092	-	-	-	-	-	-	-	-	-	62,532,092
Contributions to Redevelopment Agency Fund	200338	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Grant Fund - State	600001	20,000,000	-	-	-	-	-	-	-	-	-	20,000,000
Historical Fund	X999	6,500,000	-	-	-	-	-	-	-	-	-	6,500,000
Library Improvement Trust Fund	200369	750,000	-	-	-	-	-	-	-	-	-	750,000
Library System Improvement Fund	200209	6,617,908	-	-	-	-	-	-	-	-	-	6,617,908
Peg Fee (City Tv)	200595	1,700,000	-	-	-	-	-	-	-	-	-	1,700,000
Private & Others Contrib-CIP	400264	109,027	392	-	-	-	-	-	-	-	-	109,419
SD Unified School Dist-Cap Out	400003	20,596,068	45,589	-	-	-	-	-	-	-	-	20,641,657
Total		$ 187,305,095	$ 45,981	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 187,351,076

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District:	8	**Priority Score:**	62
Community Plan:	San Ysidro	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2010 - 2017		619-533-4640
Improv Type:	Betterment		ecetin@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. Design phase will begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. The project cost and schedule were initially developed in Fiscal Year 2013; however the scope, cost and schedule (including construction) will be revised once additional funding is identified.

Summary of Project Changes: Project budget was decreased in Fiscal Year 2015 in the amount of $2.0 million per City Council Resolution R-309360, adopted December 12, 2014, which authorized the transfer of $2.0 million to CIP S13022 Mission Hills - Hillcrest Library.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	$ 42,293	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 42,293
Infrastructure Bond Financing	9301	-	-	-	5,000,000	-	-	-	-	-	-	5,000,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	6,621	51,086	-	-	-	-	-	-	-	-	57,707
San Ysidro Urban Comm	400126	256,653	944,347	-	-	-	-	-	-	-	-	1,201,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,885,000	5,885,000
Total		**$ 305,567**	**$ 995,433**	**$ -**	**$ 5,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,885,000**	**$ 12,186,000**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Library - GENERAL FUND	FTEs	0.00	0.00	0.00	0.82	0.82
	Total Impact	$ -	$ -	$ -	$ 222,824	$ 227,437

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District:	5	**Priority Score:**	59
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	Low
Project Status:	Underfunded	**Contact Information:**	Gilbert, Stephanie
Duration:	2003 - 2020		619-236-5889
Improv Type:	Betterment		sgilbert@sandiego.gov

Description: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary inquiries were made of available properties in Fiscal Year 2004. The estimated construction cost and schedule for this project were developed in Fiscal Year 2003 and will continue once funding is identified. This project is currently on hold due to lack of funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	$ 10,892	$ 24,708	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 35,600
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,090,400	1,090,400
Total		**$ 10,892**	**$ 24,708**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,090,400**	**$ 1,126,000**

Library

Skyline Hills Library / S00692

Bldg - Libraries

Council District:	4	**Priority Score:**	64
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Cetin, Elif
Duration:	2003 - 2018		619-533-4640
Improv Type:	New		ecetin@sandiego.gov

Description: This project provides for a new 15,000 square-foot library adjacent to the existing library location at 480 South Meadowbrook Drive. The existing 4,400 square foot Library will be demolished. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The existing library was built in 1969 and is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

Operating Budget Impact: The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2004. Design began in Fiscal Year 2014 and construction is anticipated to be completed by Fiscal Year 2018.

Summary of Project Changes: Per Council Resolution R-309124, adopted on July 30, 2014, a total of $1.3 million of which $580,000 is from Capital Outlay and $720,000 is from General Fund is to be returned to the appropriate annual allocation once the anticipated $2.8 million in Infrastructure Bond funding is receive in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ -	$ 580,000	$ -	$ (580,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Deferred Maintenance Revenue 2012A-Project	400848	1,789,842	270,158	-	-	-	-	-	-	-	-	2,060,000
CIP Contributions from General Fund	400265	-	720,000	-	(720,000)	-	-	-	-	-	-	-
Infrastructure Bond Financing	9301	-	-	-	2,800,000	-	-	-	-	-	-	2,800,000
Library System Improvement Fund	200209	3,086,129	123,123	-	-	-	-	-	-	-	-	3,209,252
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	5,140,000	-	-	-	-	-	-	-	-	-	5,140,000
Skyline/Paradise Urb Comm	400119	545,000	-	-	-	-	-	-	-	-	-	545,000
Total		$ 10,560,971	$ 1,693,281	$ -	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 13,754,252

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Library - GENERAL FUND	FTEs	0.00	0.00	2.55	2.55	2.55
	Total Impact	$ -	$ -	$ 354,016	$ 365,536	$ 371,267

Library

Tierrasanta Library Expansion / S15011

Bldg - Libraries

Council District:	7	**Priority Score:**	60
Community Plan:	Tierrasanta	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Antoun, Nevien
Duration:	2015 - 2020		619-533-4852
Improv Type:	Betterment		nantoun@sandiego.gov

Description: This project will enclose two areas under the existing roof area (approximately 520 sq. ft each) and provide an outdoor reading patio under the third roof area, an expansion of usable space totaling approximately 1,560 sq. ft. One enclosure will become two separate study rooms, and the other enclosure will become an addition to the existing Communtiy/Meeting Room. These improvements will necessitate remodel work to the existing Men's and Women's restrooms and site accessible parking stall to comply with current accessibility codes. Other miscellaneous site improvements will be included as necessary for access and Path of Travel compliance. This project will also include the roof replacement of the facility.

Justification: This project library expansion will meet the immediate needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings began in Fiscal Year 2013. Planning will be completed in Fiscal Year 2015. Design will begin and be completed in Fiscal Year 2016. Construction is anticipated to be completed once additional funding is indentified.

Summary of Project Changes: Development Impact Fees in the amount of $170,000 will be allocated to this project in Fiscal Year 2016. Project cost has been updated to remove $3.6 million, which was the total cost of the legacy project Tierrasanta Library Expansion project (35-108.0). The legacy project was to expand the existing branch library by 6,234 square feet, at 4985 La Cuenta Drive; once funding is identified a new project will be created for the larger expansion of the Library.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Tierrasanta - DIF	400098	$ 5,835	$ 304,165	$ 170,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 480,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	295,000	295,000
Total		**$ 5,835**	**$ 304,165**	**$ 170,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 295,000**	**$ 775,000**

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Tierrasanta Library Expansion / S15011	$ 775,000	$ 295,000	38.1%	This project will enclose two areas under the existing roof area (approximately 520 sq. ft each) and provide an outdoor reading patio under the third roof area, an expansion of usable space totaling approximately 1,560 sq. ft. The funding necessary for construction is currently unfunded.
San Ysidro Branch Library / S00802	12,186,000	5,885,000	48.3%	This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Construction phase is currently unfunded.
San Carlos Branch Library / S00800	20,598,000	18,459,805	89.6%	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
North Park Library / S00798	14,053,598	13,352,782	95.0%	This project provides for a 25,000 square foot branch library to serve the North Park community. The funding necessary for construction is currently unidentified.
Kensington/Normal Heights Library / S00795	2,346,530	2,246,530	95.7%	This project provides for a 2,000 square-foot expansion of the existing building at 4121 Adams Avenue. Design and construction phases are currently unfunded.
Scripps Miramar Ranch Library / S00811	1,126,000	1,090,400	96.8%	This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded.
Ocean Beach Branch Library / S00806	8,011,360	7,864,860	98.2%	This project provides for a 15,000 square-foot library using the current site and adjacent property to serve the Ocean Beach Community. Design and construction phases are currently unfunded.
Rancho Bernardo Library / S00812	3,504,700	3,467,682	98.9%	This project provides for a 2,500 square-foot expansion to the existing branch library at 17110 Bernardo Center Drive. Construction phase is currently unfunded.
Paradise Hills Library / S00810	8,939,533	8,866,448	99.2%	This project provides for a new 15,000 square-foot library at an unspecified site to replace the existing facility located at 5922 Rancho Hills Drive. Design and construction phases are currently unfunded.
Total - Library		**$ 61,528,507**		

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Office of the Chief Operating Officer

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Office of the Chief Operating Officer

The Capital Improvements Program Emergency Reserve annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Emergency project funding is under the purview of the Chief Operating Officer who must approve use of the funds.

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Office of the Chief Operating Officer: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
CIP Emergency Reserve / **ABT00006**	$ 523,000	$ -	$ 477,000	$ 1,000,000
Office of the Chief Operating Officer Total	$ 523,000	$ -	$ 477,000	$ 1,000,000

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Office of the Chief Operating Officer

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Nagelvoort, James
Duration:	2010 - 2020		619-533-5100
Improv Type:	Betterment		jnagelvoort@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: Per City Council Resolution, R-309124, General Fund funding in the amount of $477,000 is to be reimbursed in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ 523,000	$ -	$ 477,000	$ -	$ -	$ -	$ -	$ -	$ -	1,000,000
Total		**$ -**	**$ 523,000**	**$ -**	**$ 477,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,000,000

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Park & Recreation

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Park & Recreation

The Park and Recreation Department oversees more than 41,000 acres of developed parks, open space, underwater park, golf courses, and two cemeteries within the City of San Diego. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities available for recreational activities and safe to use. With 56 recreation centers, 13 aquatic centers, approximately 256 playgrounds in 8,700 acres of developed parks, as well as over 26,000 acres of open space, and the 110 acre Mt. Hope Cemetery, the Department continually seeks funding for capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including facilities benefit assessments, park development fees, development impact fees, maintenance assessment districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and State and Federal grants.

2015 CIP Accomplishments

In Fiscal Year 2015, the Public Works Department, along with the Park and Recreation Department, completed many capital improvements within the overall park system. These improvements included:

- The grand re-opening of Memorial Pool took place in Summer 2014, which included an expansion and upgrade of the original pool site
- The opening of Edward Tyler Cramer and Solana Ranch (formerly Sycamore Canyon) neighborhood parks
- Completion of the Ocean Beach Gateway Mini Park
- Restoration and stabilization of the Rancho Mission Slope
- Completion of the Museum of Man Roof Replacement
- Replacement of the 1950’s comfort station at Palisades Park at the foot of Law Street in Pacific Beach
- Completion of upgrades to the heavily used Cowles Mountain Trail
- Addition of new ball field lights at San Ysidro Athletic Area (Larsen Field) and Rancho Bernardo Community Park
- Completion of park upgrades and rain gardens in Cabrillo Heights Neighborhood Park
- Completion of upgrades to the Rancho Peñasquitos Skate Park
- Completion of the Villa Montezuma restoration project
- Completion of design of the Sunset Cliffs Trail rehabilitation and re-vegetation project
- Initiation of construction of Charles Lewis III Memorial Park, Central Avenue Mini Park and Skate Plaza, and Sunset Cliffs Project (Dixon Estates) Phase I
- Various ADA upgrades throughout Balboa Park

2016 CIP Goals

The Public Works Department, Park and Recreation Department, and Planning Department will work in cooperation on a variety of park-related capital improvement projects in Fiscal Year 2016, which include:

- Completion of the new Charles Lewis III Memorial Park

Park & Recreation

- Completion of sports field lighting projects at Silver Wing and Tierrasanta community parks
- Implementation of playground upgrades and improvements at Torrey Highlands and Mountain View neighborhood parks
- Installation of new cart paths at the Balboa Park Golf Course
- Opening of the West Maple Canyon Mini-Park in Uptown
- Opening of the new Ranger Station within Los Peñasquitos Canyon Preserve
- Opening of two new joint-use facilities in partnership with the San Diego Unified School District, located at Wegeforth Elementary in Serra Mesa and Montgomery Academy in Linda Vista
- Construction of North Torrey Pines Golf Course Improvements, the Trail for All People in Black Mountain Open Space Park, Park de la Cruz improvements including Mid-City skate park, and Linda Vista skate park
- Development of Del Mar Mesa, Torrey Meadows, and Wightman Street neighborhood parks
- Expansion of Mira Mesa Community Park
- Construction of various ADA improvements and upgrades at a number of park sites to make them accessible to park users with physical disabilities. Park sites will include San Ysidro Community Park, Chollas Lake Playgrounds, Chicano Park Comfort Station, Larsen Field Playgrounds, and Colina Del Sol Pool
- Design of Olive Street Park

Park & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
ADA Improvements & Expansion of Paradise Senior Ce / **S15002**	$ 500,000	$ -	$ 2,790,554	$ 3,290,554
Angier Elementary School Joint Use / **S00762**	2,207,000	-	-	2,207,000
Balboa Park Golf Course / **AEA00002**	2,150,295	-	(6,743)	2,143,552
Balboa Park Golf Course - Clubhouse / **S00614**	2,238,120	-	9,500,000	11,738,120
Balboa Park West Mesa Comfort Station Replacement / **S15036**	-	-	1,000,000	1,000,000
Bay Terraces Parkside Greenbelt Lighting / **S14008**	74,829	-	-	74,829
Beyer Park Development / **S00752**	212,000	-	11,676,000	11,888,000
Cabrillo Heights NP Improvements / **S00763**	678,000	-	-	678,000
California Tower Seismic Retrofit / **L12003**	1,025,612	-	2,250,000	3,275,612
Camino Santa Fe Median Improvements / **S10037**	240,000	30,000	-	270,000
Canyon Hills Resource Park Improvements / **S15006**	1,718,570	-	4,454,932	6,173,502
Canyonside Community Park Improvements / **S12004**	999,833	-	-	999,833
Carmel Valley Landscaping & Irrigation / **L14000**	500,000	-	-	500,000
Carmel Valley Neighborhood Park #8 / **S00642**	6,630,526	-	-	6,630,526
Central Ave Mini Park Ph II Skate Plaza / **S14010**	846,950	-	-	846,950
Central Avenue MP Acquisition/Development / **S00992**	2,066,714	-	-	2,066,714
Charles Lewis III Memorial Park / **S00673**	4,100,150	-	337,646	4,437,796
Chicano Park ADA Upgrades / **S13003**	960,657	-	1,541,697	2,502,354
Children's Park Improvements / **S16013**	-	600,000	3,300,000	3,900,000
Chollas Community Park / **S00654**	2,992,206	-	27,183,356	30,175,562
Chollas Lake Pk Playground Improvements / **S14002**	989,000	-	750,000	1,739,000
City Heights Square Mini-Park / **S01070**	931,500	-	-	931,500
Coast Blvd Walkway Improvements / **S15001**	75,000	-	360,000	435,000
Coastal Erosion and Access / **AGF00006**	822,843	-	2,400,000	3,222,843
Convert RB Medians-Asphalt to Concrete / **L12000**	193,160	-	-	193,160
Cowles Mountain Access Rd Rehabilitation / **S14001**	25,000	-	-	25,000
Crest Canyon Neighborhood Park / **S15005**	275,000	-	135,000	410,000
Crest Canyon Resource Management Plan / **S10067**	75,000	-	-	75,000
Crystal Pier Improvements / **S11014**	500,000	-	750,000	1,250,000
Del Mar Hgts Rd Multiuse Trl Undercross / **RD12004**	91,000	-	-	91,000
Del Mar Mesa Acquisition / **S00998**	2,047,994	-	-	2,047,994
Del Mar Mesa Central Multi Use Trail / **S00890**	161,000	-	-	161,000
Del Mar Mesa N Hiking/Equestrian Trail / **S00892**	386,000	-	174,344	560,344
Del Mar Mesa Neighborhood Park Ph II / **S13023**	2,060,354	-	-	2,060,354
Del Mar Mesa Southern Multi-Use Trail / **S00889**	110,300	-	-	110,300
Del Mar Terrace Street Improvements / **L14003**	625,404	-	(625,404)	-
Dennery Ranch Neighborhood Park / **S00636**	1,904	-	8,098,197	8,100,101
Doyle Park Community Park ADA Upgrades / **S15037**	-	-	400,000	400,000
EB Scripps Pk Comfort Station Replacement / **S15035**	-	-	950,000	950,000

Park & Recreation

Park & Recreation: Capital Improvement Projects *(cont'd)*

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
East Village Green General Development Plan / **S16014**	-	100,000	-	100,000
East Village Green Phase 1 / **S16012**	-	14,300,000	-	14,300,000
Egger/South Bay Community Park ADA Improvements / **S15031**	-	-	2,439,886	2,439,886
El Cajon Blvd Streetscape Improvements / **S00826**	1,210,000	50,000	1,269,800	2,529,800
El Cuervo Adobe Improvements / **S14006**	250,000	-	-	250,000
Evans Pond Reclaimed Water Pipeline Inst / **S13010**	252,533	-	-	252,533
Fairbrook Neighborhood Park Acquisition / **S01002**	420,000	-	-	420,000
Fairbrook Neighborhood Park Development / **S01083**	3,412,076	-	-	3,412,076
Famosa Slough Salt Marsh Creation / **S00605**	333,000	-	-	333,000
Gamma Street Mini-Park ADA Improvements / **S15032**	-	-	1,709,419	1,709,419
Golf Course Drive Improvements / **S15040**	-	-	2,000,000	2,000,000
Gompers NP - Play Area Upgrades / **S11030**	1,180,000	-	-	1,180,000
Gonzales Canyon Resource Management Plan / **S10068**	60,000	-	-	60,000
Hickman Fields Athletic Area / **S00751**	500,000	-	1,491,584	1,991,584
Hidden Trails Neighborhood Park / **S00995**	2,420,000	-	2,920,000	5,340,000
Hiking & Equestrian Trail NP #10 / **S00722**	620,600	-	-	620,600
Hiking/Equestrian Trails-Eastern Region / **S00891**	229,300	-	-	229,300
Joint Use Improvements - Citywide / **AGF00003**	39,592	-	(39,592)	-
Junipero Serra Museum ADA Improvements / **S15034**	-	500,000	1,000,000	1,500,000
Keiller Neighborhood Park ADA Improvements / **S15030**	-	-	764,000	764,000
Kumeyaay Lakes Berm Restoration and Dredg / **S00655**	160,000	-	9,840,000	10,000,000
Larsen Field ADA Improvements Phase II / **S13004**	689,175	-	1,000,000	1,689,175
Linda Vista Community Park Picnic Area / **S01068**	303,965	-	-	303,965
Linda Vista Skate Park / **S15008**	3,040,000	-	-	3,040,000
Los Penasquitos Canyon Preserve South Tr / **S13014**	-	981,098	-	981,098
MTRP Equestrian & Multi Use Staging Area AdminBldg / **S14016**	500,000	-	-	500,000
Martin Luther King Jr. Promenade / **S13020**	225,000	-	1,005,000	1,230,000
McKinley Elementary School JU Improvemts / **S12001**	179,500	-	-	179,500
Memorial Community Building Clearance Activity / **S15039**	-	-	650,000	650,000
Memorial Pool Improvements / **S00970**	4,161,000	-	-	4,161,000
Mid City Skate Park / **S15003**	1,750,000	-	-	1,750,000
Mira Mesa CP - Exp & Aquatic Complex / **S00667**	11,358,540	7,566,887	9,504,516	28,429,943
Mission Bay Athletic Area Comfort Station Mod / **S10021**	209,057	-	820,000	1,029,057
Mission Bay GC Practice Ctr Bldg Improve / **S01090**	1,400,000	-	-	1,400,000
Mission Bay GC Renovation/Reconstruction / **S11010**	2,960,000	-	-	2,960,000
Mission Bay Golf Course / **AEA00003**	1,525,000	-	-	1,525,000
Mission Bay Improvements / **AGF00004**	13,277,951	6,296,250	26,984,789	46,558,990
Mission Hills Historic Street Lighting / **S11008**	367,486	-	-	367,486
Mission Trails RP Cowles Mountain Trail / **S10065**	400,000	-	-	400,000

Park & Recreation: Capital Improvement Projects *(cont'd)*

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Mission Trails RP Master Plan Update / **S01014**	884,829	-	-	884,829
Mission Trails RP Trail Realignments / **S10066**	215,000	-	-	215,000
Mohnike Adobe and Barn Restoration / **S13008**	-	1,950,000	600,000	2,550,000
Montgomery Academy JU Improvements / **S00973**	1,091,000	-	-	1,091,000
Mountain View NP Area Upgrades / **S11019**	1,638,086	-	-	1,638,086
Multiple Species Conservation / **S01076**	67,315	-	-	67,315
Museum of Man Roof Replacement / **S11101**	2,114,870	-	-	2,114,870
NTC Aquatic Center / **S10000**	1,486,726	-	-	1,486,726
North Ocean Beach Gateway Ph II / **S12041**	450,000	-	-	450,000
North Park Mini Park & Streetscape Improvements / **S10050**	2,537,949	-	-	2,537,949
North Park/Main St Sidewalk Improvements / **S10040**	200,000	10,000	-	210,000
Old Mission Dam Preservation / **S00611**	1,577,336	-	-	1,577,336
Olive Grove Community Park / **S15028**	-	-	2,484,154	2,484,154
Olive St Park Acquisition/Development / **S10051**	2,201,585	-	-	2,201,585
Open Space Improvements / **AGG00001**	2,115,224	-	300,000	2,415,224
Otay Valley Fenton Pond RecreationTrail / **S00753**	209,605	-	-	209,605
Otay Valley RP Beyer Blvd Staging Area / **S00638**	2,500,396	-	-	2,500,396
Pacific Breezes (Ocean View Hills) CP / **S00649**	10,933,972	-	5,866,028	16,800,000
Pacific Highlands Ranch Hiking & Biking / **RD12003**	175,000	-	7,064,000	7,239,000
Palisades Park Comfort Station Replace / **S10026**	712,712	-	50,000	762,712
Park & Recreation Grant Match Funding / **AGF00001**	210,261	-	(210,261)	0
Pomerado Median Improve-N of R Bernardo / **S10035**	899,840	-	-	899,840
Rancho Bernardo CP Sports Field Lights / **S11012**	870,000	-	-	870,000
Rancho Encantada Park #2 / **S00652**	2,118,000	-	-	2,118,000
Rancho Mission Neighborhood Park Play Area Upgrade / **S15004**	1,271,000	-	-	1,271,000
Rancho Penasquitos Skate Park / **S12002**	399,705	-	-	399,705
Rancho Penasquitos Towne Centre Park Imp / **S12003**	175,000	-	-	175,000
Regional Park Improvements / **AGF00005**	7,255,583	-	3,200,000	10,455,583
Resource-Based Open Space Parks / **AGE00001**	2,058,000	1,353,152	-	3,411,152
Riviera Del Sol Neighborhood Park / **S00999**	3,550,000	-	3,374,640	6,924,640
Rolando Joint Use Facility Development / **S15029**	-	-	2,296,399	2,296,399
Rolling Hills Neighborhood Park ADA Upgrades / **S15021**	400,000	-	-	400,000
SD River Dredging Qualcomm Way to SR163 / **S00606**	1,089,000	-	-	1,089,000
Salk Neighborhood Park & Joint Use Devel / **S14007**	5,284,658	-	-	5,284,658
San Ysidro Athletic Area/Larsen Fld Lght / **S11013**	1,041,300	-	-	1,041,300
San Ysidro Community Park ADA Improvements / **S15033**	-	-	2,993,506	2,993,506
Sefton Field Improvements / **S01012**	500,000	-	500,000	1,000,000
Silver Wing NP Sports Field/Lighting / **S11051**	1,200,609	-	-	1,200,609
Sixth Avenue Playground Improvements / **S00616**	120,000	-	1,880,000	2,000,000

Park & Recreation

Park & Recreation: Capital Improvement Projects *(cont'd)*

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Skyline Hills Community Park ADA Improve / **S15038**	-	-	210,261	210,261
Solana Ranch Park / **S00994**	7,095,000	-	-	7,095,000
Southcrest Trails 252 Corr Park Imp-Ph2 / **S01071**	1,650,000	-	(1,300,000)	350,000
Sunset Cliffs Natural Pk Hillside Imp Presrv / **S10091**	1,295,594	-	2,900,000	4,195,594
Sunset Cliffs Park Drainage Improvements / **L14005**	456,000	1,000,000	1,000,000	2,456,000
Switzer Canyon Bridge Enhancement Prog / **S10054**	70,000	5,000	200,000	275,000
Taft Joint Use Facility Development / **S15026**	-	-	3,454,600	3,454,600
Talmadge Decorative SL Restoration / **S00978**	306,800	-	-	306,800
Talmadge Historic Gates / **L12001**	348,726	15,000	-	363,726
Talmadge Street Improvements / **S00820**	281,357	-	-	281,357
Talmadge Streetscape & Lighting Zone 1E / **S00976**	622,923	-	-	622,923
Talmadge Streetscape & Lighting Zone 2W / **S00977**	54,486	-	-	54,486
Tierrasanta - Median Conversion / **L14001**	250,000	-	-	250,000
Tierrasanta CP Sports Field Lighting / **S11011**	650,876	-	400,000	1,050,876
Torrey Highlands Community ID & Enhance / **S11009**	325,000	-	-	325,000
Torrey Highlands Park Play Area Upgrades / **S11020**	940,377	-	-	940,377
Torrey Highlands Trail System / **RD12002**	667,834	-	-	667,834
Torrey Hills NP Development / **S13007**	1,000,000	-	-	1,000,000
Torrey Hills SDG&E Easement Enhancement / **S11006**	441,000	-	-	441,000
Torrey Meadows NP South / **S00651**	7,922,755	-	-	7,922,755
Torrey Pines Golf Course / **AEA00001**	1,467,123	-	-	1,467,123
Torrey Pines N. Golf Course-Improvements / **S14019**	12,170,000	-	2,000,000	14,170,000
Trail for All People / **S13001**	381,000	-	130,000	511,000
Tubman Charter School JU Improvements / **S13000**	840,000	-	1,430,000	2,270,000
University Village Park Tot Lot / **S13005**	300,253	-	175,000	475,253
Valencia Park Acquisition & Development / **S11103**	963,361	-	344,000	1,307,361
Views West NP ADA Upgrades / **S10031**	930,100	-	-	930,100
Wagenheim Joint Use Facility / **S15007**	5,087,168	-	-	5,087,168
Webster Neighborhood Identification Sign / **S14005**	40,000	15,000	-	55,000
Wegeforth Elementary School Joint Use / **S00764**	3,145,000	-	100,000	3,245,000
Welcome to Rancho Bernardo Signs / **S10036**	70,367	-	-	70,367
West Maple Canyon MP / **S00760**	745,000	-	-	745,000
Wightman Street Neighborhood Park / **S00767**	3,186,634	-	294,145	3,480,779
Park & Recreation Total	$ 206,204,992	$ 34,772,387	$ 182,515,453	$ 423,492,832

Park & Recreation

ADA Improvements & Expansion of Paradise Senior Ce / S15002

Bldg - Other City Facility / Structures

Council District:	8	**Priority Score:**	62
Community Plan:	Barrio Logan	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Shackelford, Kris
Duration:	2015 - 2019		619-533-4121
Improv Type:	Betterment		kshackelford@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines for the existing Paradise Senior Center, parking lot and walkways and includes a new 3,000 square foot expansion of the kitchen, restroom, and multi-purpose room.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: ADA barrier removal design began in Fiscal Year 2015. Construction of the ADA barrier removals will begin in Fiscal Year 2016 and will complete as many barrier removals as funding allows. The design for the expansion of the center will commence upon the identification of additional funding.

Summary of Project Changes: $200,000 in Development Impact Fee funding is anticipated to be received in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	$ 17,190	$ 482,810	$ -	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 700,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,590,554	2,590,554
Total		**$ 17,190**	**$ 482,810**	**$ -**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,590,554**	**$ 3,290,554**

Park & Recreation

Angier Elementary School Joint Use / S00762

Parks - Miscellaneous Parks

Council District:	7	**Priority Score:**	62
Community Plan:	Serra Mesa	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2016		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $53,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction is anticipated to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	$ 556,686	$ 1,173,314	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,730,000
Serra Mesa - Urban Community	400132	-	477,000	-	-	-	-	-	-	-	-	477,000
Total		$ 556,686	$ 1,650,314	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,207,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	1.00	1.00	1.00	1.00
	Total Impact	$ -	$ 52,946	$ 56,266	$ 57,999	$ 59,902

Park & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District:	3	**Priority Score:**	Annual
Community Plan:	Balboa Park	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Bragado, Alex
Duration:	2010 - 2020		858-552-1635
Improv Type:	Betterment		abragado@sandiego.gov

Description: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016. $6,743 in General Fund funding is anticipated to be transferred in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	$ 1,738,533	$ 392,180	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,130,712
CIP Contributions from General Fund	400265	-	6,743	-	(6,743)	-	-	-	-	-	-	0
Unappropriated Reserve - Balboa Park CIP Fund	200215	-	12,839	-	-	-	-	-	-	-	-	12,839
Total		**$ 1,738,533**	**$ 411,762**	**$ -**	**$ (6,743)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,143,552**

Park & Recreation

Balboa Park Golf Course - Clubhouse / S00614

Golf Courses

Council District:	3	**Priority Score:**	44
Community Plan:	Balboa Park	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	1994 - 2017		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for revisions to the existing Balboa Park Master Plan to accommodate the design and construction of a new clubhouse, restoration of the existing historic clubhouse, and a new parking lot at the Balboa Park Golf Course.

Justification: Currently the clubhouse is inadequate and there is insufficient parking available to serve users of the golf course.

Operating Budget Impact: The operating budget impact for the additional parking, the restored clubhouse, and the new clubhouse will be determined as the design is finalized.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 due to updated construction estimates requiring changes to project scope.

Summary of Project Changes: Golf Course Enterprise funding in the amount of $9.5 million is anticipated to be allocated to the project in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	$ 897,848	$ 1,340,272	$ -	$ -	$ 9,500,000	$ -	$ -	$ -	$ -	$ -	$ 11,738,120
Total		**$ 897,848**	**$ 1,340,272**	**$ -**	**$ -**	**$ 9,500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 11,738,120**

Park & Recreation

Balboa Park West Mesa Comfort Station Replacement / S15036

Bldg - Other City Facility / Structures

Council District:	3	**Priority Score:**	63
Community Plan:	Balboa Park	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Winter, James
Duration:	2015 - 2017		619-235-5257
Improv Type:	Replacement		jwinter@sandiego.gov

Description: This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be pre-fabricated buildings.

Justification: The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements and thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Balboa Park West Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: The project design is anticipated to begin in Fiscal Year 2015 with construction complete and the new facilities open to the public by the end of calendar year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. $1.0 million in Regional Park Improvement funding is anticipated to be received in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	$ -	$ -	$ -	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,000,000
Total		**$ -**	**$ -**	**$ -**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**

Park & Recreation

Bay Terraces Parkside Greenbelt Lighting / S14008

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	**Priority Score:**	48
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Sirois, Paul
Duration:	2014 - 2016		619-685-1307
Improv Type:	New		psirois@sandiego.gov

Description: This project provides for the installation of 13 street lights along a concrete walkway within an enhanced open space greenbelt in the Bay Terraces-Parkside neighborhood. This walkway connects several cul-de-sac streets located off Manos Drive and Parkside Avenue and links single-family dwelling units together near Parkside Neighborhood Park.

Justification: The addition of the street lights will decrease criminal activity within the neighborhood between dusk and dawn.

Operating Budget Impact: The 13 additional street lights are estimated to cost $888 in energy costs annually. The operating and maintenance cost of these street lights is to be funded by the Bay Terraces Parkside Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: The project is being installed by Street Division/Transportation and Storm Water Department and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Bay Terraces - Parkside MAD Fund	200091	$ 94,819	$ (19,990)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	74,829
Total		**$ 94,819**	**$ (19,990)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	74,829

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - BAY TERRACES - PARKS	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ 888	$ 888	$ 888	$ 888	$ 888

Park & Recreation

Beyer Park Development / S00752

Parks - Miscellaneous Parks

Council District:	8	**Priority Score:**	12
Community Plan:	Otay Mesa, San Ysidro	**Priority Category:**	Low
Project Status:	Underfunded	**Contact Information:**	Greenstein, Howard
Duration:	2002 - 2022		619-525-8233
Improv Type:	New		hgreenstein@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 12.6 useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. Preliminary design was completed in Fiscal Year 2008; however, this project will not be completed within the next five years. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. Design and construction will be scheduled and completed when funding is available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	$ 183,741	$ 28,259	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 212,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,676,000	11,676,000
Total		**$ 183,741**	**$ 28,259**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 11,676,000**	**$ 11,888,000**

Park & Recreation

Cabrillo Heights NP Improvements / S00763

Parks - Miscellaneous Parks

Council District:	7	**Priority Score:**	62
Community Plan:	Serra Mesa	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2016		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for improvements at Cabrillo Heights Neighborhood Park. Improvements will provide additional active and passive recreational opportunities. Proposed improvements may include: accessible tot lot play equipment, picnic shade structure, picnic tables, drinking fountains, trees, and barrier fencing along north fence of ball fields.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan. The project will enhance the quality of the Cabrillo Heights Neighborhood Park through a variety of improvements providing the community with a more pleasing park-like atmosphere.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	$ 634,327	$ 43,673	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	678,000
Total		**$ 634,327**	**$ 43,673**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	678,000

Park & Recreation

California Tower Seismic Retrofit / L12003

Parks - Resource Based

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2013 - 2019		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural re-enforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower.

Justification: The California Tower was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design and construction were completed in Fiscal Year 2015. Phase II design was completed in Fiscal Year 2015. Phase II construction will be scheduled upon identification of funding.

Summary of Project Changes: Grant funding in the amount of $1.0 million is anticipated to be received in Fiscal Year 2016. An additional $750,000 in Regional Park Improvements funding will be transferred to this project in Fiscal Year 2015, per City Council Resolution R-309126, adopted on July 30, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ -	$ -	$ -	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,000,000
Grant Fund - State	600001	65,415	-	-	-	-	-	-	-	-	-	65,415
Private & Others Contrib-CIP	400264	20,000	-	-	-	-	-	-	-	-	-	20,000
Public/Private Partnership Fund	200376	190,197	-	-	-	-	-	-	-	-	-	190,197
Regional Park Improvements Fund	200391	381,433	368,567	-	750,000	-	-	-	-	-	-	1,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		$ 657,045	$ 368,567	$ -	$ 1,750,000	$ -	$ -	$ -	$ -	$ -	$ 500,000	$ 3,275,612

Park & Recreation

Camino Santa Fe Median Improvements / S10037

Trans - Roadway - Enhance/Scape/Medians

Council District:	6	**Priority Score:**	41
Community Plan:	Mira Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Sirois, Paul
Duration:	2014 - 2016		619-685-1307
Improv Type:	Replacement		psirois@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians with stamped concrete medians.

Justification: This project is an identified improvement in the Camino Santa Fe Maintenance Assessment District (MAD). The existing medians are old and damaged and in need of renovation or replacement.

Operating Budget Impact: The Camino Santa Fe Maintenance Assessment District will be responsible for maintenance associated with the medians. No operating budget impact is anticipated as current sweeping and cleaning schedules would continue.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and it is in conformance with the City's General Plan.

Schedule: The project has been referred to Street Division/Transportation and Storm Water Department for construction. Construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: MAD funding in the amount of $30,000 will be allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Caminito Santa Fe MAD CIP	200624	$ 1,519	$ 208,481	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 210,000
Camino Santa Fe MAD Fund	200081	-	30,000	30,000	-	-	-	-	-	-	-	60,000
Total		**$ 1,519**	**$ 238,481**	**$ 30,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 270,000**

Park & Recreation

Canyon Hills Resource Park Improvements / S15006

Parks - Resource Based

Council District:	6	**Priority Score:**	45
Community Plan:	Mira Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2015 - 2018		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $219,000 (16.25 acres) is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. Construction will be scheduled when funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	$ 17,962	$ 1,700,608	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,718,570
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,454,932	4,454,932
Total		**$ 17,962**	**$ 1,700,608**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,454,932**	**$ 6,173,502**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	1.14	1.14
	Total Impact	$ -	$ -	$ -	$ 219,155	$ 222,940

Park & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District:	6	**Priority Score:**	22
Community Plan:	Rancho Penasquitos	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2012 - 2018		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the westerly parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $30,300 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	$ -	$ 300,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 300,000
Penasquitos South-Major Dist	400023	-	49,833	-	-	-	-	-	-	-	-	49,833
PV Est-Other P & R Facilities	400221	48,663	251,337	-	-	-	-	-	-	-	-	300,000
Rancho Penasquitos FBA	400083	-	350,000	-	-	-	-	-	-	-	-	350,000
Total		$ 48,663	$ 951,170	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 999,833

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.19	0.19	0.19	0.19
	Total Impact	$ -	$ 30,300	$ 30,931	$ 31,262	$ 31,622

Park & Recreation

Carmel Valley Landscaping & Irrigation / L14000

Trans - Roadway - Enhance/Scape/Medians

Council District:	1	**Priority Score:**	42
Community Plan:	Carmel Valley	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Bose, Sheila
Duration:	2014 - 2018		619-533-4698
Improv Type:	New		sbose@sandiego.gov

Description: This project provides for the design and installation of multiple landscaping and irrigation enhancements along major roadways with landscaping maintained by the Carmel Valley Maintenance Assessment District. This phased project will include multiple locations with additional phases in future years as funding becomes available. The specific locations proposed for landscaping enhancement include, but are not limited to unimproved medians along El Camino Real from Carmel Valley Road and State Route 56 north to Valley Center Drive; various unimproved rights-of-way along Carmel Center Drive, Carmel Country Road, Carmel Knolls Drive, Carmel Park Road, Del Mar Heights Road, El Camino Real, Graydon Road, Seagrove Street, Torrey Bluff Drive, Townsgate Drive, and Worsch Road; asphalt walkway through City Open Space along San Diego Gas and Electric easement; and an open space trail between Del Mar Trails Road and Carmel Country Road.

Justification: This project will improve unplanted areas within the public right-of-way and unify the landscaping theme of Carmel Valley along various roadways north of State Route 56, west of Pacific Highlands Ranch, south of Gonzales Canyon, and east of Interstate 5. Improvements will include design, permitting, water meter, irrigation, and landscaping.

Operating Budget Impact: All landscaping improvements will be funded and maintained by the Carmel Valley Maintenance Assessment District (MAD). Each sub-project will be uniquely designed and calculated for its operating budget during the design process for each location.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design has been completed and construction is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley MAD Fund	200033	$ 121,236	$ 378,764	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	500,000
Total		**$ 121,236**	**$ 378,764**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	500,000

Park & Recreation

Carmel Valley Neighborhood Park #8 / S00642

Parks - Neighborhood

Council District:	1	**Priority Score:**	55
Community Plan:	Carmel Valley	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Greenstein, Howard
Duration:	2007 - 2018		619-525-8233
Improv Type:	New		hgreenstein@sandiego.gov

Description: This project provides for acquiring and developing a four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

Justification: This project will provide the community with additional recreational opportunities as well as enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $54,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

Schedule: The land was acquired as part of the Carmel Valley Restoration and Enhancement Project. Design began in Fiscal Year 2009 and is anticipated to be completed once access to the park site is secured/acquired through the adjacent private property. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: Project schedule has been updated to reflect the most recent Carmel Valley Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	$ 25,270	$ 6,507,776	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,533,046
Carmel Valley South FBA	400087	97,480	-	-	-	-	-	-	-	-	-	97,480
Total		**$ 122,750**	**$ 6,507,776**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,630,526**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.40	0.40	0.40
	Total Impact	$ -	$ -	$ 53,616	$ 54,944	$ 55,637

Park & Recreation

Central Ave Mini Park Ph II Skate Plaza / S14010

Parks - Miscellaneous Parks

Council District:	9	**Priority Score:**	57
Community Plan:	Mid-City: City Heights	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2014 - 2017		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of Phase II of the Central Avenue Mini Park in the City Heights community. This new 0.145 acre mini park will include an unsupervised concrete skateboard plaza area and related landscaping. Phase I was a separate project under S-00992.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction will begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 509,574	$ 337,376	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	846,950
Total		**$ 509,574**	**$ 337,376**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	846,950

Park & Recreation

Central Avenue MP Acquisition/Development / S00992

Parks - Miscellaneous Parks

Council District:	9	**Priority Score:**	39
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2005 - 2017		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the acquisition of an approximate 16,000 square foot parcel, remaining from the construction of the Interstate 15 freeway through Mid-City at the corner of Central Avenue and Landis Street, to be developed as a mini park. Phase 1 shall include, but not limited to, a 2- to 5-year-old playground, a 5- to 12-year-old playground, small open turf area for passive recreation, a plaza with game tables, site furnishings, realignment of the existing walkway from the Interstate 15 pedestrian bridge, and park landscaping. Phase II is a separate project, S-14010.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2008. General Development Plan design began in Fiscal Year 2011 and was approved by the Park and Recreation Board mid-Fiscal Year 2013. Design began in late Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 135,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 135,000
Highland/Landis(East SD)-Major	400059	5,673	-	-	-	-	-	-	-	-	-	5,673
Historical Fund	X999	56,000	-	-	-	-	-	-	-	-	-	56,000
Mid-City - Park Dev Fund	400109	1,310,600	388,400	-	-	-	-	-	-	-	-	1,699,000
Pk/Rec Bldg Permit Fee Dist-D	400076	21,041	-	-	-	-	-	-	-	-	-	21,041
RDA Contributions to City Heights Project Fund	200347	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		$ 1,678,314	$ 388,400	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,066,714

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.19	0.19	0.19	0.19	0.19
	Total Impact	$ 10,440	$ 10,759	$ 11,119	$ 11,119	$ 11,119

Park & Recreation

Charles Lewis III Memorial Park / S00673

Parks - Neighborhood

Council District:	9	**Priority Score:**	49
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2002 - 2016		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into Charles Lewis III Neighorbood Park. Amenities include: walkways, a half court basketball court, a fenced dog-off leash area, picnic area with shade structure, turfed area, comfort station, play-ground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $93,500 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City-City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction is scheduled to begin in Fiscal Year 2015 and anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: This project is anticipated to receive $337,646 in Environmental Growth funding in Fiscal Year 2015. Additionally, the name of this project changed from "Home Avenue Park" to "Charles Lewis III Memorial Park".

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	$ -	$ -	$ -	$ 337,646	$ -	$ -	$ -	$ -	$ -	$ -	$ 337,646
Grant Fund - State	600001	2,807,347	(7,197)	-	-	-	-	-	-	-	-	2,800,150
Mid-City - Park Dev Fund	400109	600,000	-	-	-	-	-	-	-	-	-	600,000
TransNet Extension Congestion Relief Fund	400169	622,242	77,758	-	-	-	-	-	-	-	-	700,000
Total		$ 4,029,589	$ 70,561	$ -	$ 337,646	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,437,796

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.80	0.80	0.80	0.80	0.80
	Total Impact	$ 93,514	$ 96,172	$ 97,557	$ 99,079	$ 99,079

Park & Recreation

Chicano Park ADA Upgrades / S13003

Parks - Developed Regional Park

Council District:	8	**Priority Score:**	57
Community Plan:	Barrio Logan	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2014 - 2020		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for accessibility upgrades at Chicano Park to accommodate persons with disabilities pursuant to State and federal accesibility guidelines and regulations, while respecting the park's cultural significance and attributes, and for the expansion of Chicano Park by approximately 2.0 acres through acquisition of ground lease, and development of adjacent and contiguous parcels as they become available or feasible, to serve future residents. Accessibility upgrades for existing park land may include parking areas, walkways, children's play areas, drinking fountains, park furniture, and construction of a new comfort station. A skateboard plaza, park lighting, and sportsfield lighting would expand the use of the existing park.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $51,000 is based on the Park and Recreation Department's current cost to maintain various landscaped areas of this size. Operational costs for the project will be revised once all amenities and site characteristics are identified.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: $740,000 in grant funding is anticipated to be received in Fiscal Year 2016 and will support design and construction of a restroom as well as Americans with Disabilities Improvements within the park. $200,000 in Regional Park Improvements funding will be allocated to this project in Fiscal Year 2015, via City Council Resolution R-309126, adopted on July 30, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	$ 22,645	$ 927,355	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 950,000
Grant Fund - Federal	600000	-	-	-	740,000	-	-	-	-	-	-	740,000
Memorial(Southeast SD)Maj Dist	400061	10,657	-	-	-	-	-	-	-	-	-	10,657
Regional Park Improvements Fund	200391	-	-	-	200,000	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	601,697	601,697
Total		$ 33,302	$ 927,355	$ -	$ 940,000	$ -	$ -	$ -	$ -	$ -	$ 601,697	$ 2,502,354

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.50
	Total Impact	$ -	$ -	$ -	$ -	$ 50,583

Park & Recreation

Children's Park Improvements / S16013

Parks - Miscellaneous Parks

Council District:	3	**Priority Score:**	47
Community Plan:	Centre City	**Priority Category:**	Medium
Project Status:	New	**Contact Information:**	Shifflet, Robin
Duration:	2017 - 2020		619-533-4524
Improv Type:	Betterment		rshifflet@sandiego.gov

Description: This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building.

Justification: This project implements the Downtown Community Plan Policy 4.1-P-11, "Implement a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities and/or are in need of activity and revitalization."

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. $600,000 in Development Impact Fee funding will be allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	$ -	$ -	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 600,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,300,000	3,300,000
Total		**$ -**	**$ -**	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,300,000**	**$ 3,900,000**

Park & Recreation

Chollas Community Park / S00654

Parks - Resource Based

Council District:	4, 7	**Priority Score:**	49
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	Medium
Project Status:	Underfunded	**Contact Information:**	Winter, James
Duration:	1989 - 2021		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This project provides for the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Phase I improvements consisted of a sports field, parking area, and access road. Future phases may include tot lot, comfort station with concession area, additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and a dog off-leash area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: Phase I operation and maintenance funding for this facility was previously included in the Park and Recreation operating budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I improvements are complete. Phase II design documents are complete, however, the project is on hold until additional funding can be identified. The completed project design documents may need to be refreshed to address code changes related to facility accessibility for disabled park users.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Chollas - Major District	400058	$ 20,695	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 20,695
Crossroads Redevelopmen CIP Contributions Fund	200357	112,164	447	-	-	-	-	-	-	-	-	112,611
CIP Contributions from General Fund	400265	285,350	-	-	-	-	-	-	-	-	-	285,350
Historical Fund	X999	2,192,000	-	-	-	-	-	-	-	-	-	2,192,000
Mid-City - Park Dev Fund	400109	381,550	-	-	-	-	-	-	-	-	-	381,550
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	27,183,356	27,183,356
Total		$ 2,991,759	$ 447	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 27,183,356	$ 30,175,562

Park & Recreation

Chollas Lake Pk Playground Improvements / S14002

Parks - Community

Council District:	4	**Priority Score:**	40
Community Plan:	Mid-City: Eastern Area	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2014 - 2017		619-533-5301
Improv Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

Justification: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and construction is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: This project is anticipated to receive $750,000 in grant funding in Fiscal Year 2016. The total project cost increased by $239,000 due to increased project scope and construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ -	$ -	$ -	$ 750,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 750,000
Regional Park Improvements Fund	200391	39,244	949,756	-	-	-	-	-	-	-	-	989,000
Total		$ 39,244	$ 949,756	$ -	$ 750,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,739,000

Park & Recreation

City Heights Square Mini-Park / S01070

Parks - Mini Parks

Council District:	9	**Priority Score:**	76
Community Plan:	City Heights (Mid-City)	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Mahmalji, Samir
Duration:	2009 - 2016		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of an approximately 5,348 square foot (0.123 acre) mini-park, in the City Heights area of the Mid-City Community. Improvements will include amenities such as seating, walkways, picnic areas, landscaping, irrigation, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Construction began mid-Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CH RDA Contribution To CIP	200600	$ 722,171	$ 9,329	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	731,500
Mid-City - Park Dev Fund	400109	200,000	-	-	-	-	-	-	-	-	-	200,000
Total		$ 922,171	$ 9,329	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	931,500

Park & Recreation

Coast Blvd Walkway Improvements / S15001

Parks - Miscellaneous Parks

Council District:	1	**Priority Score:**	42
Community Plan:	La Jolla	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2015 - 2018		619-533-4524
Improv Type:	Betterment		rshifflet@sandiego.gov

Description: This project provides for the design and construction of widened walkways, enhanced paving, slope protection, sea walls, curb and street paving, and various improvements including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. This project represents the final phase of work outlined in the 1989 "Preliminary Plan for the La Jolla Coastline."

Justification: This project will provide improved walkway access and enhanced landscaping along Coast Boulevard.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design was initiated by the community in Fiscal Year 2012 with final design anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: Development Impact Fee funding in the amount of $360,000 is anticipated to be received in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	$ -	$ 75,000	$ -	$ 360,000	$ -	$ -	$ -	$ -	$ -	$ -	435,000
Total		**$ -**	**$ 75,000**	**$ -**	**$ 360,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	435,000

Park & Recreation

Coastal Erosion and Access / AGF00006

Parks - Miscellaneous Parks

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2020		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Beach access to Shell Beach and at Sea Ridge Avenue were completed in Fiscal Year 2008. South Casa Beach access was completed in Fiscal Year 2011. Diamond Street Access was completed in Fiscal Year 2014. Pescadero Avenue is scheduled to be completed in Fiscal Year 2015. Construction of Capri-by-the-Sea, Orchard Street and Old Salt Pool Access is scheduled to begin in Fiscal Year 2015. Future design and construction will be scheduled as funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	$ 87,194	$ 45,409	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 132,603
Regional Park Improvements Fund	200391	453,856	236,385	-	-	-	-	-	-	-	-	690,240
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,400,000	2,400,000
Total		$ 541,049	$ 281,794	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,400,000	$ 3,222,843

Park & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	**Priority Score:**	50
Community Plan:	Rancho Bernardo	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2012 - 2015		619-533-7492
Improv Type:	Replacement		lschaar@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection with Rancho Bernardo Road. Additional future locations include existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, Pomerado Road, and other identified roadways within the Rancho Bernardo Maintenance Assessment District boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and was completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and are anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ 5,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,000
Rancho Bernardo MAD CIP	200622	159,395	28,764	-	-	-	-	-	-	-	-	188,160
Total		$ 159,395	$ 33,764	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 193,160

Park & Recreation

Cowles Mountain Access Rd Rehabilitation / S14001

Parks - Open Space

Council District:	7	**Priority Score:**	48
Community Plan:	Navajo	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Ball, Laura
Duration:	2014 - 2016		619-685-1301
Improv Type:	Replacement - Rehab		lball@sandiego.gov

Description: This project provides for rehabilitation of approximately 1.6 miles of service/access road on the east side of Cowles Mountain within Mission Trails Regional Park. The rehabilitated road will provide safer access for recreational users (bikers/hikers), emergency personnel, and service providers for the communications antenna on top of the mountain.

Justification: This project will improve and prolong safe access to the top of the mountain for recreation users and service providers, as well as protecting a valuable park asset and lease revenue generators.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction was completed in Fiscal Year 2015.

Summary of Project Changes: This project is no longer a Capital Improvement Project and all maintenance costs have been paid from Park and Recreation's operating budget. This project has been completed and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	$ -	$ 25,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 25,000
Total		**$ -**	**$ 25,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,000**

Park & Recreation

Crest Canyon Neighborhood Park / S15005

Parks - Miscellaneous Parks

Council District:	1	**Priority Score:**	46
Community Plan:	Torrey Pines	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2015 - 2018		619-533-4524
Improv Type:	New		rshifflet@sandiego.gov

Description: This project provides for the design and construction of a neighborhood park in the Torrey Pines community. Park amenities could include picnic areas, children's play area, walkways, turf areas, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $34,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will be scheduled when additional funding is identified.

Summary of Project Changes: Development Impact Fee funding in the amount of $130,000 is anticipated to be received in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Pines - Urban Community	400133	$ -	$ 275,000	$ -	$ 130,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 405,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,000	5,000
Total		**$ -**	**$ 275,000**	**$ -**	**$ 130,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,000**	**$ 410,000**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.19	0.19	0.19
	Total Impact	$ -	$ -	$ 34,222	$ 34,853	$ 35,184

Park & Recreation

Crest Canyon Resource Management Plan / S10067

Parks - Open Space

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Pines	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Miller, Betsy
Duration:	2011 - 2016		619-685-1314
Improv Type:	New		bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project began in Fiscal Year 2011 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	$ 20,354	$ 54,646	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	75,000
Total		**$ 20,354**	**$ 54,646**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	75,000

Park & Recreation

Crystal Pier Improvements / S11014

Parks - Resource Based

Council District:	2	**Priority Score:**	70
Community Plan:	Pacific Beach	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2011 - 2019		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project will provide for the evaluation of the overall condition of the pier which is located in Pacific Beach and to make recommendations for repairs to ensure public safety. This project will also provide for phase I construction per repair recommendations. The pier was originally constructed in 1927. A storm demolished 240 feet of the pier in 1983 and this portion was reconstructed in 1987.

Justification: The purpose of this study is to evaluate the overall condition of the pier and recommend needed repairs. This will include an investigation of the structural integrity of the pier below the surface of the ocean.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and it is in conformance with the City's General Plan.

Schedule: The study was completed in Fiscal Year 2013. Construction of the short-term repair recommendations is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: This project is anticipated to received a total of $750,000 in Fiscal Year 2015, of which $500,000 is Infrastructure Bond funding, and $250,000 is General Fund funding. Project cost has been updated to remove $11.0 million, which was the total cost for a long-term solution of the replacement of the pier. Once funding is identified a new project will be created for the replacement of the pier.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ 294,485	$ 5,515	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 300,000
Deferred Maintenance Revenue 2012A-Project	400848	-	-	-	500,000	-	-	-	-	-	-	500,000
CIP Contributions from General Fund	400265	88,750	111,250	-	250,000	-	-	-	-	-	-	450,000
Total		**$ 383,235**	**$ 116,765**	**$ -**	**$ 750,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,250,000**

Park & Recreation

Del Mar Hgts Rd Multiuse Trl Undercross / RD12004

Parks - Trails

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	January, Frank
Duration:	2012 - 2016		619-533-3699
Improv Type:	New		fjanuary@sandiego.gov

Description: This project provides for the construction of a trail undercrossing beneath Del Mar Heights Road as part of the hiking and riding trail system for Pacific Highlands Ranch. This is project P-10.2 in the Pacific Highlands Ranch Public Facilities Financing Plan (PFFP).

Justification: This project will allow pedestrian and equestrian activities to pass underneath Del Mar Heights road near the westerly boundary of the community without impacting the roadway or imposing a safety risk for those engaged in equestrian activities. In addition, the project provides a connection of regional trails between Penasquitos Canyon and the San Dieguito River Valley.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be completed in several phases over a number of years contingent upon the rate of development within the Pacific Highlands Ranch community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	$ 90,233	$ 767	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	91,000
Total		**$ 90,233**	**$ 767**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	91,000

Park & Recreation

Del Mar Mesa Acquisition / S00998

Parks - Miscellaneous Parks

Council District:	1	**Priority Score:**	N/A
Community Plan:	Del Mar Mesa	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Greenstein, Howard
Duration:	2002 - 2016		619-525-8233
Improv Type:	New		hgreenstein@sandiego.gov

Description: This project provides for land acquisition in the Del Mar Mesa community planning area and surrounding future urbanizing area for the Multiple Species Conservation Program (MSCP).

Justification: The MSCP Implementing Agreement mandates a responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes acquisition of private lands from willing sellers to be conserved for wildlife habitat.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition in Del Mar Mesa began in Fiscal Year 2002 and was substantially completed in Fiscal Year 2007 with available funding.

Summary of Project Changes: $164,695 in Del Mar Acquisition funding was transferred to CIP S01076, Multiple Species Conservation in Fiscal Year 2015, per City Council Resolution R-309358, adopted on December 12, 2014. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 674,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 674,000
Historical Fund	X999	1,373,994	-	-	-	-	-	-	-	-	-	1,373,994
Total		**$ 2,047,994**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,047,994**

Park & Recreation

Del Mar Mesa Central Multi Use Trail / S00890

Parks - Trails

Council District:	1	**Priority Score:**	19
Community Plan:	Del Mar Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Ball, Laura
Duration:	2003 - 2016		619-685-1301
Improv Type:	New		lball@sandiego.gov

Description: This project provides for the design and construction of a multi-purpose trail, approximately 1,700 linear feet by 4 feet wide. The total multi-use trail, approximately 5,800 linear feet, extends easterly from the northerly section of Carmel Mountain Road through the Lorenz Parcel, then southerly into Penasquitos Canyon. The proposed trail, approximately 1,700 linear feet is just east of Cannel Mountain Road and will connect to the existing "Cobbles Trail" within lot "G" of the Shaw Lorenz development. There are two other segments of the trail system: 1) The existing "Cobbles Trail", approximately 2,600 linear feet, requires the land to be granted to the City or have an easement or right-of-way dedicated, and 2) The remaining existing trail system, approximately 1,500 linear feet of the "Cobbles Trail" that connects to the Los Penasquitos trails is within City fee property and is complete.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2005. This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	$ 2,648	$ 158,352	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	161,000
Total		**$ 2,648**	**$ 158,352**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	161,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000

Park & Recreation

Del Mar Mesa N Hiking/Equestrian Trail / S00892

Parks - Trails

Council District:	1	**Priority Score:**	19
Community Plan:	Del Mar Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Ball, Laura
Duration:	2002 - 2017		619-685-1301
Improv Type:	New		lball@sandiego.gov

Description: This project provides 8' wide, 10,500' long multi-use trail extending northerly from the Carmel Mountain Road/Del Mar Mesa Road intersection area, then westerly in the developable area along open space. It continues to the westerly end of Del Mar Mesa Road. This project also includes a 1600' long trail that extends northerly into Carmel Valley Neighborhood 10. Approximately 8,900 linear feet of this trail is complete from the western end at Carmel Country Road. The eastern trail segment, approximately 1,600 linear feet, has not been improved/completed. The northerly segment, approximately 1,600 linear feet, connecting to Carmel Valley Neighborhood 8, has not been improved/completed.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition and design began in Fiscal Year 2004. Construction began in Fiscal Year 2005. However, this project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	$ 30,504	$ 355,496	$ -	$ -	$ 174,344	$ -	$ -	$ -	$ -	$ -	560,344
Total		**$ 30,504**	**$ 355,496**	**$ -**	**$ -**	**$ 174,344**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	560,344

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ -	$ 3,030	$ 3,030	$ 3,030	$ 3,030

Park & Recreation

Del Mar Mesa Neighborhood Park Ph II / S13023

Parks - Neighborhood

Council District:	1	**Priority Score:**	55
Community Plan:	Del Mar Mesa	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2014 - 2017		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of Del Mar Mesa Neighborhood Park in the community of Del Mar Mesa. This new 3.7 acre neighborhood park will include a children's play area, one-half basketball court, comfort station, parking lot, horse corral, picnic areas, turf, and landscaping.

Justification: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $95,700 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, playgrounds, and comfort stations. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2015. Construction is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	$ 108,252	$ 1,952,102	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	2,060,354
Total		**$ 108,252**	**$ 1,952,102**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	2,060,354

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.86	0.86	0.86	0.86
	Total Impact	$ -	$ 95,732	$ 98,588	$ 100,077	$ 101,714

Park & Recreation

Del Mar Mesa Southern Multi-Use Trail / S00889

Parks - Trails

Council District:	1	**Priority Score:**	19
Community Plan:	Del Mar Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Ball, Laura
Duration:	2002 - 2016		619-685-1301
Improv Type:	New		lball@sandiego.gov

Description: This project provides for a 4' wide, 1000' long multi-use trail, extending southerly from the end of Del Mar Mesa Road and crossing the Grand Del Mar entry road. It then branches westerly to connect to the wildlife crossing under Carmel Country Road and the neighborhood 10 trail and easterly to connect to the Shaw Valley in Carmel.

Justification: This project provides recreational opportunities in Del Mar Mesa in accordance with the City's General Plan and implements the Del Mar Mesa specific plan recommendations.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of $1,000 is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Approximately 800' of the north-south portion of the trail has been completed, including the connection to Shaw Valley and the wildlife undercrossing improvements or realignment to approximately 200' of the south end of the trail alignment is required to complete the trail. The connection to the Neighborhood 10 trail remains to be completed, due to property/right-of-way acquisition. The remaining trail connection is within the Carmel Valley Community and funding will be from the Carmel Valley FBA.

Summary of Project Changes: Project decreased by $150,000 to reflect the current Del Mar Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	$ 8,617	$ 101,683	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	110,300
Total		**$ 8,617**	**$ 101,683**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	110,300

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ -	$ 1,000	$ 1,000	$ 1,000	$ 1,000

Park & Recreation

Del Mar Terrace Street Improvements / L14003

Trans - Roadway - Enhance/Scape/Medians

Council District:	1	**Priority Score:**	34
Community Plan:	Torrey Pines	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Sirois, Paul
Duration:	2014 - 2027		619-685-1307
Improv Type:	Betterment		psirois@sandiego.gov

Description: This project will provide for the resurfacing and slurry sealing of residential streets within the Del Mar Terrace Maintenance Assessment District (MAD). Additional improvements may include upgrades to asphalt berms and curb and gutter installation where needed.

Justification: This project is an identified improvement in the Del Mar Terrace MAD which includes slurry seal maintenance every five years and resurfacing every fifteen years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: This project addresses on-going maintenance requirements. Project schedule is dependent upon funding availability.

Summary of Project Changes: This project is anticipated to be closed contingent upon the approval by City Council in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Terrace MAD Fund	200059	$ -	$ 625,404	$ -	$ (625,404)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total		**$ -**	**$ 625,404**	**$ -**	**$ (625,404)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 0**

Park & Recreation

Dennery Ranch Neighborhood Park / S00636

Parks - Neighborhood

Council District:	8	**Priority Score:**	47
Community Plan:	Otay Mesa	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Greenstein, Howard
Duration:	2005 - 2022		619-525-8233
Improv Type:	New		hgreenstein@sandiego.gov

Description: This project provides for acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

Operating Budget Impact: This facility will require an ongoing operational budget for personnel and non-personnel expenses. The cost estimate of $155,000 is based on Park and Recreation's current cost to maintain landscaped areas that have similar amenities. Operational costs will be revised once all amenities and unique site characteristics are finalized.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Pardee Homes. Design is expected to begin in Fiscal Year 2016. Construction and conveyance of the completed park to the City, is expected to be completed in Fiscal Year 2021.

Summary of Project Changes: Project budget was decreased in Fiscal Year 2015 in the amount of $2.0 million per City Council Resolution R-308811, adopted March 25, 2014, which authorized the update to the Otay Mesa Public Facilities Financing Plan and provided for the reconciliation of project budgets.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	$ 1,904	$ -	$ -	$ 1,980,000	$ 1,109,294	$ 5,008,903	$ -	$ -	$ -	$ -	8,100,101
Total		**$ 1,904**	**$ -**	**$ -**	**$ 1,980,000**	**$ 1,109,294**	**$ 5,008,903**	**$ -**	**$ -**	**$ -**	**$ -**	8,100,101

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	1.19
	Total Impact	$ -	$ -	$ -	$ -	$ 154,962

Park & Recreation

Doyle Park Community Park ADA Upgrades / S15037

Parks - Community

Council District:	1	**Priority Score:**	45
Community Plan:	Mid-City: Eastern Area	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Winter, James
Duration:	2015 - 2018		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This project provides for the installation of path of travel and accessibility improvements to the rear entrance at Doyle Community Park adjacent to the dog off-leash area and future community garden. It may include a small parking area, walkway improvements and accessibility signage.

Justification: The current parking area located in the rear cul-de-sac and adjacent walkways leading into the dog off-leash area and park are not compliant with current accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The design will commence in Fiscal Year 2016 with construction beginning in Fiscal Year 2016 and being completed in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	$ -	$ -	$ -	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 400,000
Total		**$ -**	**$ -**	**$ -**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**

Park & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District:	1	**Priority Score:**	43
Community Plan:	La Jolla	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Winter, James
Duration:	2015 - 2020		619-235-5257
Improv Type:	Replacement		jwinter@sandiego.gov

Description: This project provides for the design and construction of a replacement comfort station located in EB Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and associated path of travel improvements. The La Jolla community has raised funds and hired a consultant to initiate the preliminary design of the comfort station. Future City and private funds will be used to complete the design and begin the project construction.

Justification: The existing comfort station was constucted in the 1960's and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design has been initiated through community efforts. The design will continue through Fiscal Year 2016 with construction anticipated to be complete in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	$ -	$ -	$ -	$ 250,000	$ 700,000	$ -	$ -	$ -	$ -	$ -	950,000
Total		**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ 700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	950,000

Park & Recreation

East Village Green General Development Plan / S16014

Parks - Miscellaneous Parks

Council District:	3	**Priority Score:**	51
Community Plan:	Centre City - East Village	**Priority Category:**	Medium
Project Status:	New	**Contact Information:**	Shifflet, Robin
Duration:	2017 - 2020		619-533-4524
Improv Type:	New		rshifflet@sandiego.gov

Description: This project provides for the development of a General Development Plan for the East Village Green, located between 13th, 15th, F and G Streets in the East Village. Park amenities could include a recreation center and pool, comfort stations, below-grade parking, a leash free dog park, outdoor seating, landscaping, children's play area and an amphitheater.

Justification: This project will contribute to satisfying popluation-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the plan is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. $100,000 in Development Impact Fee funding will be allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	$ -	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	100,000
Total		**$ -**	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	100,000

Park & Recreation

East Village Green Phase 1 / S16012

Parks - Miscellaneous Parks

Council District:	3	**Priority Score:**	42
Community Plan:	Centre City - East Village	**Priority Category:**	Low
Project Status:	New	**Contact Information:**	Shifflet, Robin
Duration:	2017 - 2020		619-533-4524
Improv Type:	New		rshifflet@sandiego.gov

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center and pool, comfort station, below-grade parking, a leash free dog park, outdoor seating and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. Development Impact Fee funding of $14.3 million will be allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Centre City DIF-Admin	400122	$ -	$ -	$ 14,300,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 14,300,000
Total		**$ -**	**$ -**	**$ 14,300,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 14,300,000**

Park & Recreation

Egger/South Bay Community Park ADA Improvements / S15031

Parks - Community

Council District:	8	**Priority Score:**	36
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2015 - 2019		619-533-4524
Improv Type:	Betterment		rshifflet@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play areas and paths of travel to comply with accessibility requirements.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. $110,000 in Development Impact Fee funding is anticipated to be received in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa/Nestor Urb Comm	400125	$ -	$ -	$ -	$ 110,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 110,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,329,886	2,329,886
Total		**$ -**	**$ -**	**$ -**	**$ 110,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,329,886**	**$ 2,439,886**

Park & Recreation

El Cajon Blvd Streetscape Improvements / S00826

Trans - Roadway - Enhance/Scape/Medians

Council District:	3, 9	**Priority Score:**	46
Community Plan:	Normal Heights (Mid-City), Kensington - Talmadge (Mid-City), City Heights, North Park	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Lasaga, Fernando
Duration:	1994 - 2020		619-533-7406
Improv Type:	New		flasaga@sandiego.gov

Description: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street, as well as the side streets adjacent to El Cajon Boulevard that are within the El Cajon Boulevard Maintenance Assessment District (MAD) boundaries.

Justification: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard MAD. The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

Operating Budget Impact: Those projects that are identified as improvements in the North Park MAD Assessment Engineer's Report and the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by each respective MAD. Each MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project. Since design of all phases of the street light element has not been completed, the actual number of street lights to be installed by this project and resultant operating budget effect is not known.

Relationship to General and Community Plans: This project implements the Mid-City and Greater North Park Communities' Plans and is in conformance with the City's General Plan.

Schedule: Continued improvements of street light installation, replacement of sidewalks, curbs, and gutters within the El Cajon Boulevard Maintenance Assessment District (MAD). Construction for these phases is anticipated for completion by the end of Fiscal Year 2017.

Summary of Project Changes: Additional funds were allocated to the project at the request of the community to continue improvements. The $50,000 was added when the current construction contract was being awarded and the project funding was being reviewed. The funds in this project are also needed to pay for work and materials purchased and to be done for the El Cajon Business Improvement Association (BIA) by the Talmadge Utilities Undergrounding projects which overlap with the El Cajon BIA.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
El Cajon Boulevard MAD Fund	200095	$ -	$ 80,000	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 130,000
Mid-City CIP Fund	200050	894,007	235,993	-	-	-	-	-	-	-	-	1,130,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,269,800	1,269,800
Total		$ 894,007	$ 315,993	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,269,800	$ 2,529,800

Park & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District:	5	**Priority Score:**	53
Community Plan:	Rancho Penasquitos	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2014 - 2018		619-533-5139
Improv Type:	Replacement - Rehab		koliver@sandiego.gov

Description: This project provides for long-term protection of the physical remains of the historic El Cuervo Adobe located within the Rancho Penasquitos Community consistent with a 2004 Conditions Assessment Report. Improvements shall include stabilization activites to protect the remaining length of walls of the historic structure measuring thirty-one feet long by seven to nine feet tall.

Justification: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resoures Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City General Plan Historic Resources Element.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	$ 22,628	$ 227,372	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	250,000
Total		**$ 22,628**	**$ 227,372**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	250,000

Park & Recreation

Evans Pond Reclaimed Water Pipeline Inst / S13010

Reclaimed Water System - Pipelines

Council District:	5	**Priority Score:**	40
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2013 - 2017		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. An additive alternative would be to connect existing landscape irrigation systems surrounding the Library to reclaimed water. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

Justification: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year. A health/safety concern would be the use of reclaimed water in a pond environment, which has been accomplished at Torrey Pines Golf Course.

Operating Budget Impact: Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately $18,500. If this project is implemented, water costs are expected to decrease to approximately $2,000 annually under the reclaimed water rate rather than the potable water rate.

Relationship to General and Community Plans: This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ 87,533	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 87,533
Scripps/Miramar Misc	400257	109,202	55,798	-	-	-	-	-	-	-	-	165,000
Total		**$ 109,202**	**$ 143,331**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 252,533**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - SCRIPPS/ MIRAMAR MISC	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ (16,500)	$ (16,500)	$ (16,500)	$ (16,500)	$ (16,500)

Park & Recreation

Fairbrook Neighborhood Park Acquisition / S01002

Parks - Neighborhood

Council District:	5	**Priority Score:**	9
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	1990 - 2016		619-533-4524
Improv Type:	New		rshifflet@sandiego.gov

Description: This project provides for land acquisition of approximately three acres for a neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Scheduling is contingent upon development of the subdivision. Land acquisition was completed in Fiscal Year 2015. Design is anticipated to begin at the end of Fiscal Year 2015.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Scripps/Miramar-Major District	400029	$ 28,556	$ 391,444	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	420,000
Total		**$ 28,556**	**$ 391,444**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	420,000

Park & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District:	5	**Priority Score:**	N/A
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2008 - 2020		619-533-4524
Improv Type:	New		rshifflet@sandiego.gov

Description: This project provides for development of an approximately three acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per vesting tentative map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $40,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Grading and half-width improvements completed by developer per Vesting Tentative Map (VTM) condition in Fiscal Year 2014. Acquisition of site occurred in Fiscal Year 2015. The City will begin design and construction of park improvements in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Scripps Miramar Ranch FBA	400086	$ -	$ 886,424	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 886,424
Scripps/Miramar-Major District	400029	1,636	2,524,016	-	-	-	-	-	-	-	-	2,525,652
Total		$ 1,636	$ 3,410,440	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,412,076

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.21
	Total Impact	$ -	$ -	$ -	$ -	$ 40,212

Park & Recreation

Famosa Slough Salt Marsh Creation / S00605

Drainage - Channels

Council District:	2	**Priority Score:**	N/A
Community Plan:	Peninsula	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Deangelis, Jeannette
Duration:	2003 - 2016		619-533-5497
Improv Type:	Betterment		jdeangelis@sandiego.gov

Description: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required in order to obtain site approval and sign off from the Resource Agencies.

Summary of Project Changes: Additional years of maintenance and monitoring has been ongoing and the project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	$ 242,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 242,000
TransNet Extension Congestion Relief Fund	400169	90,342	658	-	-	-	-	-	-	-	-	91,000
Total		**$ 332,342**	**$ 658**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 333,000**

Park & Recreation

Gamma Street Mini-Park ADA Improvements / S15032

Parks - Mini Parks

Council District:	4	**Priority Score:**	57
Community Plan:	Southeastern San Diego	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2015 - 2016		619-533-4524
Improv Type:	Betterment		rshifflet@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play area and paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to provide Americans with Disabilities requirements to meet current federal and State safety accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern/ Encanto Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when additional funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. $450,000 in Development Impact Fee funding is anticipated to be received in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
S.E. San Diego Urban Comm	400120	$ -	$ -	$ -	$ 450,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 450,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,259,419	1,259,419
Total		**$ -**	**$ -**	**$ -**	**$ 450,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,259,419**	**$ 1,709,419**

Park & Recreation

Golf Course Drive Improvements / S15040

Golf Courses

Council District:	3	**Priority Score:**	50
Community Plan:	Greater Golden Hill	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2015 - 2018		619-533-4524
Improv Type:	Betterment		rshifflet@sandiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction will begin when additional funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. $170,000 in Development Impact Fee funding is anticipated to be received in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Golden Hill Urban Comm	400111	$ -	$ -	$ -	$ 170,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 170,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,830,000	1,830,000
Total		**$ -**	**$ -**	**$ -**	**$ 170,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,830,000**	**$ 2,000,000**

Park & Recreation

Gompers NP - Play Area Upgrades / S11030

Parks - Neighborhood

Council District:	4	**Priority Score:**	82
Community Plan:	Southeastern San Diego	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2016		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area, path of travel, and comfort station within the park to comply with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in late Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: The project is complete and will be closed by the end of fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 651,029	$ 38,971	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 690,000
S.E. San Diego Urban Comm	400120	415,269	74,731	-	-	-	-	-	-	-	-	490,000
Total		$ 1,066,298	$ 113,702	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,180,000

Park & Recreation

Gonzales Canyon Resource Management Plan / S10068

Parks - Open Space

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Miller, Betsy
Duration:	2009 - 2017		619-685-1314
Improv Type:	New		bmiller@sandiego.gov

Description: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

Justification: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Development of the Resource Management Plan began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	$ 22,476	$ 37,524	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	60,000
Total		**$ 22,476**	**$ 37,524**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	60,000

Park & Recreation

Hickman Fields Athletic Area / S00751

Parks - Miscellaneous Parks

Council District:	6	**Priority Score:**	44
Community Plan:	Kearny Mesa, Serra Mesa, Clairemont Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2008 - 2016		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for preparation of a General Development Plan Amendment to include an aquatic complex and to implement infrastructure improvements, such as irrigation and parking lot upgrades, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction will be determined upon completion of the General Development Plan Amendment in Fiscal Year 2015.

Summary of Project Changes: This project is anticipated to receive a total of $1.5 million in Fiscal Year 2016 as follows: $946,730 from Developer Contributions, $37,310 from Gen Dyna Community Improvement funds, and $507,544 from Kearny Mesa Improvements funds.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 150,000
Monetary Conditions Placed on Future Deposits	200636	-	-	-	946,730	-	-	-	-	-	-	946,730
Gen Dyna-Community Improvement	400250	199,909	91	-	37,310	-	-	-	-	-	-	237,310
Kearny Mesa Imprvmnts 20%	400259	-	-	-	507,544	-	-	-	-	-	-	507,544
Kearny Mesa-Urban Comm	400136	23,562	126,438	-	-	-	-	-	-	-	-	150,000
Total		$ 373,471	$ 126,529	$ -	$ 1,491,584	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,991,584

Park & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District:	8	**Priority Score:**	47
Community Plan:	Otay Mesa	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2007 - 2018		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area and children's play area, as well as off-site improvements to serve the park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $57,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: This project is anticipated to receive $2.9 million in Otay Mesa Facilities Benefit Assessment funds in Fiscal Year 2016, per the Otay Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	$ 1,127,936	$ 1,292,064	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,420,000
Otay Mesa Facilities Benefit Assessment	400856	-	-	-	2,920,000	-	-	-	-	-	-	2,920,000
Total		**$ 1,127,936**	**$ 1,292,064**	**$ -**	**$ 2,920,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,340,000**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.40	0.40	0.40
	Total Impact	$ -	$ -	$ 57,218	$ 58,546	$ 59,239

Park & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Parks - Trails

Council District:	1	**Priority Score:**	19
Community Plan:	Carmel Valley	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Ball, Laura
Duration:	2008 - 2016		619-685-1301
Improv Type:	New		lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley.

Justification: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of senstive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of $2,200 per year is based upon the Park and Recreation Department's current cost to maintain trails.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neigborhood 10 Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007. Construction began in Fiscal Year 2009 in segments. The schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	$ 113,366	$ 406,840	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	100,394
Total		$ 213,760	$ 406,840	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 620,600

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ -	$ 2,200	$ 2,200	$ 2,200	$ 2,200

Park & Recreation

Hiking/Equestrian Trails-Eastern Region / S00891

Parks - Trails

Council District:	1	**Priority Score:**	19
Community Plan:	Del Mar Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Ball, Laura
Duration:	2003 - 2016		619-685-1301
Improv Type:	New		lball@sandiego.gov

Description: This project provides for the design and construction of a multi-use trail, approximately 4,500 linear feet, that will connect to an existing utility road/trail for a total trail length of 9,200 linear feet. The new trail segment, approximately 1,400 linear feet, is east of Toyon Mesa Court on the south side of Rancho Toyon Place. From there the existing constructed trail, approximately 3,100 linear feet, wraps around the south side of The Preserve/Cielo Del Mar development within a "pedestrian, equestrian, and non-motor vehicular right-of-way". This existing trail connects to a pre-existing utility road/trail on City owned property and connects to Penasquitos Canyon on the south and Del Mar Mesa Preserve Trails on the east/north.

Justification: This project provides additional recreational opportunities in Del Mar Mesa.

Operating Budget Impact: Maintenance of the site will be the responsibility of San Diego Gas and Electric.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2008 and is ongoing. Major trail segments are complete. The location is in a San Diego Gas and Electric easement corridor and work must be coordinated with San Diego Gas and Electric.

Summary of Project Changes: This project will be closed by the end of the fiscal year, as project cost will be covered by the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	$ 1,195	$ 228,105	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	229,300
Total		**$ 1,195**	**$ 228,105**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	229,300

Park & Recreation

Joint Use Improvements - Citywide / AGF00003

Parks - Miscellaneous Parks

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Dawson, Meredith
Duration:	2010 - 2015		619-525-8217
Improv Type:	New		dawsonm@sandiego.gov

Description: This project provides for design and construction of miscellaneous improvements to existing irrigation systems of joint-use facilities throughout the City.

Justification: This project will provide necessary improvements per the joint-use agreement renewal process. In order to upgrade the joint-use facilities to meet current codes, regulations, and standards, and to endure another 25 years of use pursuant to the terms of the joint use agreements, improvements have been identified by individual on-site inspections and cost estimates.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled individually based on priority, school schedules, and league use of the fields.

Summary of Project Changes: $39,592 will be de-appropriated from this project in Fiscal Year 2015, due to un-realized cash to support the grant. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ -	$ 39,592	$ -	$ (39,592)	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total		**$ -**	**$ 39,592**	**$ -**	**$ (39,592)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	0

Park & Recreation

Junipero Serra Museum ADA Improvements / S15034

Parks - Miscellaneous Parks

Council District:	3	**Priority Score:**	60
Community Plan:	Old San Diego	**Priority Category:**	Medium
Project Status:	New	**Contact Information:**	Winter, James
Duration:	2015 - 2019		619-235-5257
Improv Type:	Betterment		jwinter@sandiego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in June 2015 with construction complete and the new facilities open to the public by the end of December 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. Regional Park Improvements funding will be allocated to this project in Fiscal Year 2016. An additional $500,000 is anticipated to be allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	$ -	$ -	$ 500,000	$ 500,000	$ -	$ 500,000	$ -	$ -	$ -	$ -	1,500,000
Total		**$ -**	**$ -**	**$ 500,000**	**$ 500,000**	**$ -**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	1,500,000

Park & Recreation

Keiller Neighborhood Park ADA Improvements / S15030

Parks - Neighborhood

Council District:	4	**Priority Score:**	57
Community Plan:	Skyline - Paradise Hills	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2015 - 2019		619-533-4524
Improv Type:	Betterment		rshifflet@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's paly area and paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to provide ADA improvements in compliance with federal and State accessibilitly requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when additional funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. $110,000 in Development Impact Fee funding is anticipated to be allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Skyline/Paradise Urb Comm	400119	$ -	$ -	$ -	$ 110,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 110,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	654,000	654,000
Total		**$ -**	**$ -**	**$ -**	**$ 110,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 654,000**	**$ 764,000**

Park & Recreation

Kumeyaay Lakes Berm Restoration and Dredg / S00655

Parks - Miscellaneous Parks

Council District:	7	**Priority Score:**	27
Community Plan:	Navajo	**Priority Category:**	Low
Project Status:	Underfunded	**Contact Information:**	Harkness, Jeffrey
Duration:	2002 - 2018		619-533-6595
Improv Type:	Betterment		jharkness@sandiego.gov

Description: This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park.

Justification: A berm that surrounds the lakes was breached during the 1995-96 rainy season. Since that time, the San Diego River's flow has been redirected through the Kumeyaay Lakes, to the detriment of the lakes. Impacts include sedimentation of the lakes, the introduction of exotic invasive aquatic plants, and the decline of an adjacent state wetland mitigation site through which the river once flowed. Dredging of the lakes to remove accumulated sediments and unwanted plant materials will restore the health and vitality of the lakes and the adjacent mitigation site, which depends upon a flowing water source.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Development Plan, the Navajo Community Plan, and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2003. Design and construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	$ 39,479	$ 35,521	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 75,000
Mission Trails Regional Park Fund	200403	53,243	31,757	-	-	-	-	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,840,000	9,840,000
Total		$ 92,722	$ 67,278	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 9,840,000	$ 10,000,000

Park & Recreation

Larsen Field ADA Improvements Phase II / S13004

Parks - Miscellaneous Parks

Council District:	8	**Priority Score:**	71
Community Plan:	San Ysidro	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2014 - 2019		619-533-5301
Improv Type:	Replacement		smahmalji@sandiego.gov

Description: This project provides for a children's play area and associated path of travel upgrades to meet current accessibility requirements at Larsen Field.

Justification: This project is needed to bring the children's play area and associated paths of travel into conformance with current Americans with Disabilities Act (ADA) standards and to make the facilities accessible to people with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: $1.0 million in federal grant funding is anticipated to be received in Fiscal Year 2016 for construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ -	$ -	$ -	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,000,000
San Ysidro - Major District	400071	5,876	-	-	-	-	-	-	-	-	-	5,876
San Ysidro Urban Comm	400126	99,793	580,207	-	-	-	-	-	-	-	-	680,000
San Ysidro-Sub Dist	400078	3,299	0	-	-	-	-	-	-	-	-	3,299
Total		$ 108,967	$ 580,208	$ -	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,689,175

Park & Recreation

Linda Vista Community Park Picnic Area / S01068

Parks - Miscellaneous Parks

Council District:	7	**Priority Score:**	71
Community Plan:	Linda Vista	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2016		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project will develop an accessible, shaded picnic area in the Linda Vista Community Park. The upgrades include a shade structure with concrete pad, picnic tables, barbecues, hot coal receptacles, drinking fountain, lighting, Americans with Disabilities Act parking modifications and accessible walkways, turfing, and irrigation system adjustments.

Justification: The picnic shelter was identified by the community as an amenity they wanted to add to the park. Park and Recreation staff secured a grant for partial funding.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is consistent with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 176,500	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 176,500
Linda Vista Urban Comm	400113	105,500	-	-	-	-	-	-	-	-	-	105,500
Linda Vista-Major District	400036	20,248	1,717	-	-	-	-	-	-	-	-	21,965
Total		$ 302,248	$ 1,717	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 303,965

Park & Recreation

Linda Vista Skate Park / S15008

Parks - Miscellaneous Parks

Council District:	7	**Priority Score:**	62
Community Plan:	Linda Vista	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2015 - 2017		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a multi-generational skatepark at the existing Linda Vista Community Park.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $38,000 is based upon the Park and Recreation Department's current cost various skate parks. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment will be processed in Fiscal Year 2015. Design is scheduled to begin in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	$ 4,628	$ 35,372	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 40,000
Grant Fund - State	600001	338,932	2,661,068	-	-	-	-	-	-	-	-	3,000,000
Total		$ 343,560	$ 2,696,440	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,040,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50	0.50
	Total Impact	$ -	$ 38,467	$ 40,127	$ 40,994	$ 41,945

Park & Recreation

Los Penasquitos Canyon Preserve South Tr / S13014

Parks - Trails

Council District:	1	**Priority Score:**	19
Community Plan:	Los Penasquitos Canyon Preserve	**Priority Category:**	Low
Project Status:	New	**Contact Information:**	Ball, Laura
Duration:	2013 - 2016		619-685-1301
Improv Type:	Betterment		lball@sandiego.gov

Description: This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve.

Justification: The existing trail consistently washes out, which results in trail closures after inclement weather.

Operating Budget Impact: None.

Relationship to General and Community Plans: The main trail is depicted in the Los Penasquitos Canyon Preserve Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	$ -	$ -	$ 981,098	$ -	$ -	$ -	$ -	$ -	$ -	$ -	981,098
Total		**$ -**	**$ -**	**$ 981,098**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	981,098

Park & Recreation

MTRP Equestrian & Multi Use Staging Area AdminBldg / S14016

Parks - Resource Based

Council District:	7	**Priority Score:**	73
Community Plan:	Navajo	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2014 - 2017		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for the development and construction of an administration building (approximately 5000 sq. ft.) that could include, but not be limited to staff offices, kitchen, showers and conference room, a small information center, public restrooms, and a workshop room with a screened storage yard, in addition to a covered picnic shelter (approximately 2,300 sq. ft.) as proposed in the site development permit (SDP#40-0524). This project is for the third and final phase of the Equestrian and Multi-use Staging Area that was originally approved by the Mission Trails Citizens Advisory Committee.

Justification: The Mission Trails Visitors Center office space is at capacity and the administration building is needed to accommodate new staff. The facility will also provide additional opportunities for public interface with park staff. The shade structure will provide relief from the elements at a heavily used entry point into Mission Trails Regional Park. The shade structure will be large enough to accommodate large events.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate of $38,000 is based upon the Park and Recreation Department's current operating cost for similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan Guidelines and Tierrasanta Community Plan, and implements the Mission Trails Regional Park Master Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be complete in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	$ 40,492	$ 459,508	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 500,000
Total		**$ 40,492**	**$ 459,508**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,000**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ -	$ -	$ 38,000	$ 38,000	$ 38,000

Park & Recreation

Martin Luther King Jr. Promenade / S13020

Parks - Miscellaneous Parks

Council District:	4	**Priority Score:**	15
Community Plan:	Southeastern San Diego	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Chui, Gary
Duration:	2013 - 2020		619-533-3770
Improv Type:	New		gchui@sandiego.gov

Description: This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls.

Justification: This project will provide for a cultural gathering area for educational and recreational activities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction will begin once additional funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 24,756	$ 200,244	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 225,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,005,000	1,005,000
Total		**$ 24,756**	**$ 200,244**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,005,000**	**$ 1,230,000**

Park & Recreation

McKinley Elementary School JU Improvemts / S12001

Parks - Community

Council District:	3	**Priority Score:**	61
Community Plan:	Greater North Park	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2012 - 2017		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for a new General Development Plan of approximately 1.4 acres of new joint-use facilities at McKinley Elementary School to supplement existing park acreage in the Greater North Park Community. Improvements will include natural turfed multi-purpose sportsfields, multi-purpose courts, walkways, landscaping, and Americans with Disabilities Act (ADA) accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $16,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The scope of work has been modified to include the preparation of a General Development Plan which was completed in Fiscal Year 2014. Final design and construction have been removed from this project's scope of work. San Diego Unified School District will build the facility using Prop Z funds.

Summary of Project Changes: The project schedule has been updated. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Park North-East - Park Dev Fd	400110	$ 113,126	$ 66,374	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	179,500
Total		**$ 113,126**	**$ 66,374**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	179,500

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.13	0.13	0.13
	Total Impact	$ -	$ -	$ 15,541	$ 15,951	$ 16,170

Park & Recreation

Memorial Community Building Clearance Activity / S15039

Parks - Miscellaneous Parks

Council District:	8	**Priority Score:**	56
Community Plan:	Balboa Park	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Winter, James
Duration:	2016 - 2017		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This project will demolish and remove an existing building of approximately 11,100 square feet located within Memorial Community Park. The 1959 constructed building was used as a Girls Club until 2008 when the lease agreement expired. The structure is in severe decline and necessary improvements and accessibility upgrades have been determined to be cost prohibitive. After the building and associated site improvements are removed, reuse of the park area for park purposes will be explored through a public input process.

Justification: The existing building is considered spot blight within the community. Removal of the building will allow other park uses within Memorial Community Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern community plan and the General Plan Standards.

Schedule: Demolition of the building is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ -	$ -	$ -	$ 650,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 650,000
Total		**$ -**	**$ -**	**$ -**	**$ 650,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 650,000**

Park & Recreation

Memorial Pool Improvements / S00970

Parks - Miscellaneous Parks

Council District:	8	**Priority Score:**	78
Community Plan:	Southeastern San Diego	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Ritter, Clark
Duration:	2009 - 2016		619-533-4601
Improv Type:	New		lritter@sandiego.gov

Description: This project provides for the demolition of an existing pool and the design and construction of a new pool. The existing 40 year old pool suffers from deferred maintenance, cracked decking, outdated mechanical systems, and doesn't meet Americans with Disabilities Act (ADA) standards. It will be replaced with a larger pool that meets ADA standards.

Justification: This project will address deterioration of the existing pool decking and piping due to age.

Operating Budget Impact: Operations and maintenance funding for this facility was included in the Park and Recreation budget beginning in Fiscal Year 2015.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 1,661,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,661,000
S.E. San Diego Urban Comm	400120	1,567,278	932,722	-	-	-	-	-	-	-	-	2,500,000
Total		$ 3,228,278	$ 932,722	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,161,000

Park & Recreation

Mid City Skate Park / S15003

Parks - Miscellaneous Parks

Council District:	9	**Priority Score:**	62
Community Plan:	Mid-City: City Heights	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2015 - 2018		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the General Development Plan amendment, design and construction of a skate park at the existing Park de la Cruz Neighborhood Park.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The current cost estimate of $31,000 is based on Park and Recreation Department's current cost to maintain a skate park of this size.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment will begin in Fiscal Year 2015. Construction will begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	$ 7,384	$ 32,616	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 40,000
Grant Fund - State	600001	242,402	1,217,598	-	-	-	-	-	-	-	-	1,460,000
Mid-City - Park Dev Fund	400109	21,530	228,471	-	-	-	-	-	-	-	-	250,000
Total		**$ 271,316**	**$ 1,478,684**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,750,000**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50	0.50
	Total Impact	$ 31,058	$ 32,718	$ 33,585	$ 34,535	$ 34,536

Park & Recreation

Mira Mesa CP - Exp & Aquatic Complex / S00667

Parks - Neighborhood

Council District:	6	**Priority Score:**	55
Community Plan:	Mira Mesa	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2004 - 2018		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and skate plaza. The street between the two sites will include parking and street calming. This project will be phased as funding becomes available. Phase I includes the ballfields and street calming. Phase II includes the pool complex and skate plaza. Phase III includes recreation center improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. For Phase I only, the current cost estimate of $144,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and comfort stations. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan was approved in June 2005. Funding for Phase I construction was made available in Fiscal Year 2013. Phase I construction by design-build contractor anticipated to begin in early Fiscal Year 2016. Phase II pool complex and skate plaza anticipated in Fiscal Year 2018.

Summary of Project Changes: Facilities Benefit Assessment funding in the amount of $17.0 million was reprogrammed. $7.6 million will be received in Fiscal Year 2016 and $9.5 is anticipated to be received in Fiscal Year 2018.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	$ 1,821,079	$ 9,537,461	$ 7,566,887	$ -	$ -	$ 9,504,516	$ -	$ -	$ -	$ -	$ 28,429,943
Total		**$ 1,821,079**	**$ 9,537,461**	**$ 7,566,887**	**$ -**	**$ -**	**$ 9,504,516**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 28,429,943**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	1.25	1.25	1.25	1.25
	Total Impact	$ -	$ 144,025	$ 148,176	$ 150,341	$ 152,718

Park & Recreation

Mission Bay Athletic Area Comfort Station Mod / S10021

Parks - Miscellaneous Parks

Council District:	2	**Priority Score:**	68
Community Plan:	Mission Bay Park	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Winter, James
Duration:	2011 - 2018		619-235-5257
Improv Type:	Replacement		jwinter@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station and concession stand which are not currently accessible.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction will be scheduled pending identification of additional funding.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Bay - Major District	400048	$ 9,057	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 9,057
Pacific Beach Urban Comm	400117	151,196	48,804	-	-	-	-	-	-	-	-	200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	820,000	820,000
Total		$ 160,253	$ 48,804	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 820,000	$ 1,029,057

Park & Recreation

Mission Bay GC Practice Ctr Bldg Improve / S01090

Golf Courses

Council District:	2	**Priority Score:**	60
Community Plan:	Mission Bay Park	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2004 - 2017		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of temporary trailers/portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

Justification: These improvements are necesssary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the temporary trailers/portables will begin in Fiscal Year 2015 with construction beginning in Fiscal Year 2016. The demolition of existing facilities is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	$ 34,144	$ 1,365,856	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	1,400,000
Total		**$ 34,144**	**$ 1,365,856**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,400,000

Park & Recreation

Mission Bay GC Renovation/Reconstruction / S11010

Golf Courses

Council District:	2	**Priority Score:**	54
Community Plan:	Mission Bay Park	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2011 - 2018		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and will consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

Justification: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course to within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	$ 59,509	$ 2,900,491	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	2,960,000
Total		**$ 59,509**	**$ 2,900,491**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	2,960,000

Park & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District:	2	**Priority Score:**	Annual
Community Plan:	Mission Bay Park	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Bragado, Alex
Duration:	2010 - 2020		858-552-1635
Improv Type:	Betterment		abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	$ 189,135	$ 1,335,865	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,525,000
Total		**$ 189,135**	**$ 1,335,865**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,525,000**

Park & Recreation

Mission Bay Improvements / AGF00004

Parks - Miscellaneous Parks

Council District:	2	**Priority Score:**	Annual
Community Plan:	Mission Bay Park	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Winter, James
Duration:	2010 - 2020		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities in accordance with City Charter, Article V, Section 55.2.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Projects will be funded in the order provided per City Charter Section 55.2.

Summary of Project Changes: Mission Bay Improvements funding in the amount of $6.3 million will be allocated to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Fiesta Island Sludge Mitigation Fund	200389	$ 239,573	$ 10,427	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 250,000
Mission Bay Improvements Fund	200386	1,372,310	11,655,641	6,296,250	-	6,477,175	6,651,619	6,834,651	7,021,344	-	-	46,308,990
Total		**$ 1,611,883**	**$ 11,666,069**	**$ 6,296,250**	**$ -**	**$ 6,477,175**	**$ 6,651,619**	**$ 6,834,651**	**$ 7,021,344**	**$ -**	**$ -**	**$ 46,558,990**

Park & Recreation

Mission Hills Historic Street Lighting / S11008

Trans - Roadway - Street Lighting

Council District:	3	**Priority Score:**	30
Community Plan:	Uptown	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Qasem, Labib
Duration:	2011 - 2016		619-533-6670
Improv Type:	New		lqasem@sandiego.gov

Description: This project provides for the procurement and installation of decorative, acorn style, street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District (MAD).

Justification: This project is an identified improvement in the Mission Hills Historic Street Lighting MAD and will be conducted in conjunction with an underground utility project.

Operating Budget Impact: The Mission Hills Historic Street Lighting MAD will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Hills Special Lighting MAD Fund	200614	$ 363,806	$ 3,680	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	367,486
Total		**$ 363,806**	**$ 3,680**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**367,486**

Park & Recreation

Mission Trails RP Cowles Mountain Trail / S10065

Parks - Open Space

Council District:	7	**Priority Score:**	20
Community Plan:	Navajo, Tierrasanta	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Ball, Laura
Duration:	2011 - 2016		619-685-1301
Improv Type:	Betterment		lball@sandiego.gov

Description: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur.

Justification: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and significant trail work was completed in Fiscal Year 2014. Work is ongoing and anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	$ 209,698	$ 190,302	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	400,000
Total		**$ 209,698**	**$ 190,302**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	400,000

Park & Recreation

Mission Trails RP Master Plan Update / S01014

Parks - Miscellaneous Parks

Council District:	7	**Priority Score:**	N/A
Community Plan:	Navajo, Tierrasanta, Rancho Encantada, East Elliott	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Harkness, Jeffrey
Duration:	2008 - 2016		619-533-6595
Improv Type:	Betterment		jharkness@sandiego.gov

Description: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

Justification: MTRP faces numerous challenges and issues due to the high number of vistors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997; The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mission Trails Regional Park Fund	200403	$ 547,219	$ 104,610	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 651,829
Regional Park Improvements Fund	200391	231,495	1,505	-	-	-	-	-	-	-	-	233,000
Total		**$ 778,714**	**$ 106,115**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 884,829**

Park & Recreation

Mission Trails RP Trail Realignments / S10066

Parks - Trails

Council District:	7	**Priority Score:**	20
Community Plan:	Navajo, Tierrasanta	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Ball, Laura
Duration:	2009 - 2016		619-685-1301
Improv Type:	New		lball@sandiego.gov

Description: This project provides for design, engineering, and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increased recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

Justification: New realignment will provide for improved safety to visitors and protection of sensitive resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009. Construction began in 2012 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	$ 182	$ 214,818	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	215,000
Total		**$ 182**	**$ 214,818**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	215,000

Park & Recreation

Mohnike Adobe and Barn Restoration / S13008

Parks - Open Space

Council District:	5	**Priority Score:**	62
Community Plan:	Los Penasquitos Canyon Preserve	**Priority Category:**	High
Project Status:	New	**Contact Information:**	Ball, Laura
Duration:	2013 - 2018		619-685-1301
Improv Type:	Replacement - Rehab		lball@sandiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls; north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a Treatment Plan and Historic Structure Report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn until a rehabilitation/restoration plan can be prepared and implemented was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005 consistent with an Historic Structures Report prepared for the Mohnike Adobe and Hay Barn by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report is scheduled in Fiscal Year 2015. Design is scheduled in Fiscal Year 2015. Construction is anticipated to be begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: This project will be allocated a total of $2.0 million in Fiscal Year 2016, of which $1.5 million is from the Environmental Growth Fund and $500,000 is from the Regional Park Improvements Fund. An additional $500,000 in Regional Park Improvements funds will be allocated to this project in Fiscal Year 2015, per Council Resolution R-309126, adopted on July 30, 2014. Project cost increased by $500,000 due to higher than anticipated labor cost to restore the historic adobe and hay barn.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	$ -	$ -	$ 1,450,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,450,000
Regional Park Improvements Fund	200391	-	-	500,000	500,000	-	-	-	-	-	-	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	100,000	100,000
Total		**$ -**	**$ -**	**$ 1,950,000**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**	**$ 2,550,000**

Park & Recreation

Montgomery Academy JU Improvements / S00973

Bldg - Other City Facility / Structures

Council District:	7	**Priority Score:**	N/A
Community Plan:	Linda Vista	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2016		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the construction of approximately three acres of joint-use play fields at the Montgomery Academy and associated Americans with Disabilities Act (ADA) improvements to comply with all State and federal accessibility guidelines and City standards. Phase I amenities may include a turfed multi-purpose sports field, decomposed granite running track, accessibility improvements, signage, baseball backstops, and miscellaneous landscaping. Phase II amenities may include picnic shelters, site furnishings, security lighting, accent plantings, and enhanced gateway treatments.

Justification: Development of this project is a Site Development Permit condition of the Pacific Ridge Apartment Homes to satisfy population-based park acreage requirements in accordance with the City's General Plan standards for the anticipated population generated by the residential development. Additionally, it provides joint-use recreational facilities in a community deficient in population-based park and recreation facilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The on-going cost of $45,114 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	$ 396,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 396,000
Linda Vista Urban Comm	400113	570,220	124,780	-	-	-	-	-	-	-	-	695,000
Total		**$ 966,220**	**$ 124,780**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,091,000**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.24	0.24	0.24	0.24	0.24
	Total Impact	$ 45,114	$ 40,391	$ 40,808	$ 41,263	$ 41,263

Park & Recreation

Mountain View NP Area Upgrades / S11019

Parks - Neighborhood

Council District:	9	**Priority Score:**	83
Community Plan:	Southeastern San Diego	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2016		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades and improvements to the children's play area and path of travel within the park and along South Boundary Street to comply with State and federal safety and accessibility guidelines.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction for the children's play area upgrades and the additional accessibility improvements is scheduled to begin in Fiscal Year 2015.

Summary of Project Changes: The project cost increased by $393,500 due to higher construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ -	$ 393,500	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 393,500
S.E. San Diego Urban Comm	400120	173,056	1,001,944	-	-	-	-	-	-	-	-	1,175,000
Southcrest - Major District	400062	59,686	-	-	-	-	-	-	-	-	-	59,686
Southcrest Sub Dist	400063	9,900	-	-	-	-	-	-	-	-	-	9,900
Total		$ 242,642	$ 1,395,444	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,638,086

Park & Recreation

Multiple Species Conservation / S01076

Parks - Open Space

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Krosch, Jeanne
Duration:	2000 - 2016		619-236-7225
Improv Type:	New		jkrosch@sandiego.gov

Description: This project provides for acquiring property in support of the Multiple Species Conservation Program (MSCP).

Justification: The Multiple Species Conservation Program (MSCP) Implementing Agreement, Section 10(a), Take Authorization of the Endangered Species Act, mandates a statutory responsibility on the part of the City to assemble the MSCP preserve. This responsibility includes public land acquisition to be used for wildlife habitat.

Operating Budget Impact: Operating Budget Impact to be determined as property is acquired.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Land acquisitions within East Elliott began in Fiscal Year 2000 and will continue through Fiscal Year 2015. Per the City's MSCP Implementing Agreement (I.A.), preservation of 52,727 acres is to occur within the Multi-Habitat Planning Area (MHPA). To date, 49,004 acres (93%) have been conserved or obligated. The remaining 3,723 acres will be conserved through various means including mitigation, exactions, and acquisitions.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Habitat Acquisition Fund	200401	$ 54,645	$ 12,670	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	67,315
Total		**$ 54,645**	**$ 12,670**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	67,315

Park & Recreation

Museum of Man Roof Replacement / S11101

Bldg - Other City Facility / Structures

Council District:	3	**Priority Score:**	86
Community Plan:	Balboa Park	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2011 - 2016		619-533-5328
Improv Type:	Replacement - Rehab		adarvishi@sandiego.gov

Description: This project is intended to restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety and minimize costly maintenance. Phase I scope of work includes re-roofing of the Administration Building, the clay tile roof on the south side of the quadrangle, the north wing of the main museum including the built-up roof, re-roofing and partial reconstruction of the carport between the north wing and the administration building, restoration of the ornamentation, restoration of the windows, repair and/or resealing of the tile domes, replacement of the finial on western quadrangle entrance, and other miscellaneous restoration items including the replacement of two curb ramps. Phase II scope of work includes repairs to the interior damaged by roof leakages.

Justification: This project will restore the integrity of the museum, stop the roof leakages, fix the museum ornamentation, restore the historic carports, protect the public safety, and minimize costly maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Plan and is in conformance with the City's General Plan.

Schedule: Phase I construction was completed in Fiscal Year 2013. Phase II design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Phase II construction is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ 660,976	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 660,976
Deferred Maint Revenue 2009A-Project	400624	450,000	-	-	-	-	-	-	-	-	-	450,000
CIP Contributions from General Fund	400265	310,947	174,206	-	-	-	-	-	-	-	-	485,153
Regional Park Improvements Fund	200391	500,963	(963)	-	-	-	-	-	-	-	-	500,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	18,741	-	-	-	-	-	-	-	-	-	18,741
Total		$ 1,941,628	$ 173,243	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,114,870

Park & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District:	2	**Priority Score:**	56
Community Plan:	Peninsula	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Winter, James
Duration:	2011 - 2017		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Therefore, operational cost estimate will be available upon completion of the conceptual design.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon identification of adequate funding. No schedule has been established.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	$ -	$ 1,040,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,040,000
NTC RdA Contribution to CIP	200619	53,776	392,950	-	-	-	-	-	-	-	-	446,726
Total		$ 53,776	$ 1,432,950	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,486,726

Park & Recreation

North Ocean Beach Gateway Ph II / S12041

Parks - Community

Council District:	2	**Priority Score:**	35
Community Plan:	Ocean Beach	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Cetin, Elif
Duration:	2013 - 2016		619-533-4640
Improv Type:	New		ecetin@sandiego.gov

Description: The scope of work will include design and construction of disabled accessible walkway with landings to comply with the current Americans with Disabilities Act (ADA) requirements. The newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field. The scope will also include enhanced crosswalk improvements at the intersection of West Point Loma Boulevard and Sunset Cliffs Boulevard and a property line screen wall.

Justification: To provide disabled accessible walkway with landings to comply with the current ADA requirements, the newly proposed walkway will connect the existing entry plaza to the north end of the project site which is adjacent to Robb Field.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of this project is complete. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction was completed in Fiscal Year 2015.

Summary of Project Changes: Project cost decreased by $298,000 due to lower construction cost than anticipated. This project is complete and will be closed by the end of this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
Ocean Beach Urban Comm	400124	200,000	-	-	-	-	-	-	-	-	-	200,000
TOT Coastal Infrastructure CIP Fund	200212	136,062	13,938	-	-	-	-	-	-	-	-	150,000
Total		$ 436,062	$ 13,938	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 450,000

Park & Recreation

North Park Mini Park & Streetscape Improvements / S10050

Parks - Mini Parks

Council District:	3	**Priority Score:**	34
Community Plan:	Greater North Park	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2010 - 2019		619-533-4524
Improv Type:	New		rshifflet@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include public art, plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation. This project also provides for the design of a Streetscape Master Plan for approximately 1,800 linear feet of streetscape which may include enhanced street/pedestrian paving and walkways, street trees with tree grates, landscaping, irrigation, unique street furniture including benches and trash receptacles, security and decorative lighting, pedestrian ramps, curbs, and gutters.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements. The project also includes the design of a Steetscape Master Plan, incorporating a streetscape system for the benefit of pedestrians, automobiles, and community members.

Operating Budget Impact: Facility will require an ongoing operational budget for personnel and non-personnel expenses. The current cost estimate of $9,100 is based on Park and Recreation's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are finalized.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan for the mini-park and Streetscape Master Plan for the associated streetscapes began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction document design for the mini-park is scheduled to begin in Fiscal Year 2015, pending resolution of property ownership legal issues between the State and the previous City of San Diego Redevelopment Agency. Construction is anticipated in Fiscal Year 2017. The individual associated streetscapes (which are a part of the Streetscape Master Plan) will be implemented by Transportation and Storm Water Department (Transportation Engineering Operations Division) as funding for design, construction, and maintenance becomes available.

Summary of Project Changes: Project Schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	$ -	$ 39,274	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 39,274
NP - Redevelopment CIP Contributions Fund	200356	125,000	-	-	-	-	-	-	-	-	-	125,000
Park North-East - Park Dev Fd	400110	156,606	2,217,069	-	-	-	-	-	-	-	-	2,373,675
Total		$ 281,606	$ 2,256,343	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,537,949

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.10	0.10	0.10	0.10
	Total Impact	$ -	$ 9,067	$ 9,400	$ 9,572	$ 9,763

Park & Recreation

North Park/Main St Sidewalk Improvements / S10040

Trans - Ped Fac - Sidewalks

Council District:	3	**Priority Score:**	47
Community Plan:	Greater North Park	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2016		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

Justification: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

Operating Budget Impact: Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The addition of $10,000 in Maintenance Assessment District (MAD) funding will be allocated to this project in Fiscal Year 2016 due to increased construction cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	$ 39,096	$ 160,904	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 200,000
North Park MAD Fund	200063	-	-	10,000	-	-	-	-	-	-	-	10,000
Total		**$ 39,096**	**$ 160,904**	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 210,000**

Park & Recreation

Old Mission Dam Preservation / S00611

Parks - Resource Based

Council District:	7	**Priority Score:**	53
Community Plan:	Navajo, Tierrasanta	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Deangelis, Jeannette
Duration:	1994 - 2017		619-533-5497
Improv Type:	Replacement		jdeangelis@sandiego.gov

Description: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long-term preservation measures.

Justification: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and will continue through Fiscal Year 2015. This project's overall mitigation and monitoring is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	$ 284,883	$ 38,710	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 323,594
Grant Fund - State	600001	489,809	-	-	-	-	-	-	-	-	-	489,809
Mission Trails Regional Park Fund	200403	16,000	-	-	-	-	-	-	-	-	-	16,000
Regional Park Improvements Fund	200391	747,933	-	-	-	-	-	-	-	-	-	747,933
Total		$ 1,538,625	$ 38,710	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,577,336

Park & Recreation

Olive Grove Community Park / S15028

Parks - Miscellaneous Parks

Council District:	6	**Priority Score:**	52
Community Plan:	Clairemont Mesa	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2015 - 2019		619-533-4524
Improv Type:	Betterment		rshifflet@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when additional funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. $250,000 in Development Impact Fee funding and $172,849 in Park Service District Fees are anticipated to be allocated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	$ -	$ -	$ -	$ 250,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 250,000
Olive Grove - Major District	400040	-	-	-	172,849	-	-	-	-	-	-	172,849
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,061,305	2,061,305
Total		$ -	$ -	$ -	$ 422,849	$ -	$ -	$ -	$ -	$ -	$ 2,061,305	$ 2,484,154

Park & Recreation

Olive St Park Acquisition/Development / S10051

Parks - Mini Parks

Council District:	3	**Priority Score:**	54
Community Plan:	Uptown	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Greenstein, Howard
Duration:	2010 - 2017		619-525-8233
Improv Type:	New		hgreenstein@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Improvements may include amenities, such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $16,633 is based on Park and Recreation's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition has been completed. Design and construction will be scheduled when the City finalizes property issues.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 201,585	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	201,585
Uptown Urban Comm	400121	1,236,076	763,924	-	-	-	-	-	-	-	-	2,000,000
Total		$ 1,437,661	$ 763,924	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	2,201,585

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.15	0.15	0.15	0.15
	Total Impact	$ -	$ 16,633	$ 17,133	$ 17,394	$ 17,677

Park & Recreation

Open Space Improvements / AGG00001

Parks - Open Space

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Ball, Laura
Duration:	2010 - 2020		619-685-1301
Improv Type:	New		lball@sandiego.gov

Description: This project provides funding for developing various public facilities within the City's resource-based open space parks. Improvements may include, but not be limited to, rehabilitation of Cowles Mountain Trail, drainage improvements within Tecolote Open Space, San Diego River improvements, Arizona Landfill reclamation test plot, and North Chollas Open Space enhancement.

Justification: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive, and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

Schedule: The Arizona Landfill is currently in design. North Chollas Open Space enhancement is ongoing. Florida Canyon Riparian Restoration is currently in the plant establishment and monitoring period. Construction on Cowles Mountain Trail began in Fiscal Year 2014.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	$ 300,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 300,000
Deferred Maintenance Revenue 2012A-Project	400848	531,140	18,860	-	-	-	-	-	-	-	-	550,000
Environmental Growth 2/3 Fund	200109	489,204	276,020	-	-	-	-	-	-	-	-	765,224
CIP Contributions from General Fund	400265	500,000	0	-	-	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
Total		$ 1,820,344	$ 294,879	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 300,000	$ 2,415,224

Park & Recreation

Otay Valley Fenton Pond RecreationTrail / S00753

Parks - Resource Based

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2016		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for an accessible trail in Otay Valley Regional Park from the Beyer Staging Area around Fenton Pond.

Justification: This project will provide for increased recreational opportunities in Otay Valley Regional Park.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2006. Construction was completed in Fiscal Year 2007. Mitigation monitoring will continue through Fiscal Year 2015.

Summary of Project Changes: This project is now complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 142,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	142,000
Regional Park Improvements Fund	200391	63,833	3,772	-	-	-	-	-	-	-	-	67,605
Total		$ 205,833	$ 3,772	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	209,605

Park & Recreation

Otay Valley RP Beyer Blvd Staging Area / S00638

Parks - Resource Based

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Darvishi, Ali
Duration:	2005 - 2016		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the first staging area in Otay Valley Regional Park and will include hiking trails, a ranger station, and related amenities.

Justification: This project will provide access to the Otay Valley Regional Park.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation Department's operating budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Otay River Valley Natural Resource Management Plan and the Otay Mesa-Nestor Community Plan, and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2006. Construction was completed in Fiscal Year 2007. Mitigation monitoring will continue through Fiscal Year 2015.

Summary of Project Changes: This project is now complete and will be closed by the end of this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	$ 90,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 90,000
Environmental Growth 2/3 Fund	200109	450,000	-	-	-	-	-	-	-	-	-	450,000
Historical Fund	X999	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Montgomery/Waller-Major Dist	400069	10,000	-	-	-	-	-	-	-	-	-	10,000
Private & Others Contrib-CIP	400264	600,000	-	-	-	-	-	-	-	-	-	600,000
Regional Park Improvements Fund	200391	344,558	5,838	-	-	-	-	-	-	-	-	350,396
Total		$ 2,494,558	$ 5,838	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,500,396

Park & Recreation

Pacific Breezes (Ocean View Hills) CP / S00649

Parks - Community

Council District:	8	**Priority Score:**	62
Community Plan:	Otay Mesa	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2003 - 2019		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design, and construction of the Pacific Breezes Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities may include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

Justification: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $290,000 is based upon the Park and Recreation Department's current cost to maintain various park areas of this size.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: This project is anticipated to receive $5.5 million in Otay Mesa Facilities Benefit Assessment funding in Fiscal Year 2016, per the Otay Mesa Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	$ 4,981,196	$ 5,952,776	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,933,972
Otay Mesa Facilities Benefit Assessment	400856	-	-	-	5,516,028	-	-	-	-	-	-	5,516,028
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	350,000	350,000
Total		**$ 4,981,196**	**$ 5,952,776**	**$ -**	**$ 5,516,028**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 350,000**	**$ 16,800,000**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	2.00	2.00	2.00
	Total Impact	$ -	$ -	$ 289,529	$ 296,169	$ 299,637

Park & Recreation

Pacific Highlands Ranch Hiking & Biking / RD12003

Parks - Trails

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	January, Frank
Duration:	2012 - 2019		619-533-3699
Improv Type:	New		fjanuary@sandiego.gov

Description: This project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle canyon; provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signage.

Justification: This project will provide the community with additional recreational opportunities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	$ 105,702	$ 69,299	$ -	$ -	$ -	$ 2,054,950	$ 5,009,050	$ -	$ -	$ -	$ 7,239,000
Total		**$ 105,702**	**$ 69,299**	**$ -**	**$ -**	**$ -**	**$ 2,054,950**	**$ 5,009,050**	**$ -**	**$ -**	**$ -**	**$ 7,239,000**

Park & Recreation

Palisades Park Comfort Station Replace / S10026

Parks - Miscellaneous Parks

Council District:	2	**Priority Score:**	84
Community Plan:	Pacific Beach	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2016		619-533-5328
Improv Type:	Replacement		adarvishi@sandiego.gov

Description: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Boulevard.

Justification: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 and is expected to be completed in Fiscal Year 2015.

Summary of Project Changes: Regional Park Improvements funding of $50,000 is anticipated to be allocated in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	$ 301,257	$ (1,257)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 300,000
Pacific Beach-Major District	400047	12,712	-	-	-	-	-	-	-	-	-	12,712
Regional Park Improvements Fund	200391	400,000	-	-	50,000	-	-	-	-	-	-	450,000
Total		$ 713,969	$ (1,257)	$ -	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 762,712

Park & Recreation

Park & Recreation Grant Match Funding / AGF00001

Parks - Miscellaneous Parks

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Dawson, Meredith
Duration:	2010 - 2020		619-525-8217
Improv Type:	New		dawsonm@sandiego.gov

Description: This annual allocation provides for matching fund requirements and other unfunded needs for projects funded with alternative financing, which includes grants and private donations.

Justification: Grant match funding greatly enhances the Park and Recreation Department's ability to secure grants and donations to provide funding for projects.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Funds will be used as grants and alternative financing are identified.

Summary of Project Changes: $210,261 is anticipated to be tranferred to CIP S15033, Skyline Hills Community Park ADA Improvements, via a City Council Action in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ 210,261	$ -	$ (210,261)	$ -	$ -	$ -	$ -	$ -	$ -	$ 0
Total		**$ -**	**$ 210,261**	**$ -**	**$ (210,261)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 0**

Park & Recreation

Pomerado Median Improve-N of R Bernardo / S10035

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	**Priority Score:**	28
Community Plan:	Rancho Bernardo	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2017		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the renovation and replacement of existing asphalt medians along Pomerado Road north of Rancho Bernardo Road with landscape improvements.

Justification: This project will enhance the appearance of the corridor through the replacement of deteriorating medians.

Operating Budget Impact: Newly planted medians will require additional maintenance which will be funded from the Rancho Bernardo Maintenance Assessment District. The estimated cost to maintain the enhanced medians will become known once design is completed.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2015 and anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Rancho Bernardo MAD Fund	200038	$ -	$ 505,090	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 505,090
Rancho Bernardo MAD CIP	200622	228,488	166,262	-	-	-	-	-	-	-	-	394,750
Total		**$** 228,488	**$** 671,352	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** 899,840

Park & Recreation

Rancho Bernardo CP Sports Field Lights / S11012

Parks - Community

Council District:	5	**Priority Score:**	83
Community Plan:	Rancho Bernardo	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Oliver, Kevin
Duration:	2011 - 2016		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of lighting systems for sports fields #5 and #6 at the Rancho Bernardo Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Rancho Bernardo-Fac Dev Fund	400099	$ 712,959	$ 157,041	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	870,000
Total		**$ 712,959**	**$ 157,041**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	870,000

Park & Recreation

Rancho Encantada Park #2 / S00652

Parks - Neighborhood

Council District:	5, 7	**Priority Score:**	N/A
Community Plan:	Rancho Encantada	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Mahmalji, Samir
Duration:	2006 - 2016		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for development of approximately six acres for a neighborhood park to include active and passive uses, parking lot, playground, comfort station, and lighted ball fields.

Justification: This park will provide additional amenities above the the population-based park acreage requirements set forth in the City's General Plan due to an extraordinary benefits agreement.

Operating Budget Impact: Maintenance and operations will be administered by a Maintenance Assessment District established in Fiscal Year 2007 and specifically created for this park.

Relationship to General and Community Plans: This project is consistent with the Rancho Encantada Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2008. This is a turn-key park built by the developer per a reimbursement agreement. Construction began in Fiscal Year 2013 and was completed and turned over to the Park and Recreation Department in Fiscal Year 2015.

Summary of Project Changes: This project is complete; final reimbursement to developer will be made and project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Rancho Encantada	400095	$ 1,722,546	$ 395,454	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,118,000
Total		**$ 1,722,546**	**$ 395,454**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,118,000**

Park & Recreation

Rancho Mission Neighborhood Park Play Area Upgrade / S15004

Parks - Neighborhood

Council District:	7	**Priority Score:**	77
Community Plan:	Navajo	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2015 - 2018		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within Rancho Mission Neighborhood Park to comply with Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accesibility guidelines within the Rancho Mission Neighborhood Park Play Area Upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in confirmance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2015 with construction anticipated to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Navajo Urban Comm	400116	$ 14,236	$ 1,256,764	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	1,271,000
Total		**$ 14,236**	**$ 1,256,764**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,271,000

Park & Recreation

Rancho Penasquitos Skate Park / S12002

Parks - Miscellaneous Parks

Council District:	5	**Priority Score:**	65
Community Plan:	Rancho Penasquitos	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Oliver, Kevin
Duration:	2012 - 2016		619-533-5139
Improv Type:	Replacement		koliver@sandiego.gov

Description: This project provides for the replacement and upgrade of previously existing wooden skateboard ramps and structures, and installation of shade structures for park users.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: This design/build project began in Fiscal Year 2014 and construction was completed in Fiscal Year 2014.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Blk Mtn Ranch Dev Agreement	400245	$ 1,065	$ 29,335	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 30,400
Carmel Mt East-Major District	400022	29,384	-	-	-	-	-	-	-	-	-	29,384
Penasquitos North-Major Dist	400024	14,374	-	-	-	-	-	-	-	-	-	14,374
Pk/Rec Bldg Permit Fee Dist-A	400073	5,547	-	-	-	-	-	-	-	-	-	5,547
PV Est-Other P & R Facilities	400221	304,014	15,986	-	-	-	-	-	-	-	-	320,000
Total		$ 354,384	$ 45,321	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 399,705

Park & Recreation

Rancho Penasquitos Towne Centre Park Imp / S12003

Parks - Miscellaneous Parks

Council District:	5	**Priority Score:**	14
Community Plan:	Rancho Penasquitos	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2012 - 2016		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the installation of miscellaneous amenities to serve dog off-leash users, such as a group shade structure and Americans with Disabilities Act (ADA) accessibility improvements, at the Rancho Penasquitos Towne Centre Park.

Justification: This project will provide additional recreation amenities to serve the residents of Rancho Penasquitos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2014. Construction is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Penasquitos East Trust	400192	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
PV Est-Other P & R Facilities	400221	38,593	36,407	-	-	-	-	-	-	-	-	75,000
Total		**$** 38,593	**$** 136,407	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** 175,000

Park & Recreation

Regional Park Improvements / AGF00005

Parks - Miscellaneous Parks

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Winter, James
Duration:	2010 - 2020		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisition's for San Diego regional parks in accordance with City Charter, Article V, Section 55.2.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, and San Diego River Park, as well as open spaces and coastal beaches, help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: $5.6 million is anticipated to be transferred to various regional park projects in Fiscal Year 2015, which were approved by the Regional Park Improvements Fund Oversight Committee.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ 257,850	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 257,850
Regional Park Improvements Fund	200391	3,385,000	3,612,733	-	(5,600,000)	1,800,000	2,000,000	2,500,000	2,500,000	-	-	10,197,733
Total		$ 3,642,850	$ 3,612,733	$ -	$ (5,600,000)	$ 1,800,000	$ 2,000,000	$ 2,500,000	$ 2,500,000	$ -	$ -	$ 10,455,583

Park & Recreation

Resource-Based Open Space Parks / AGE00001

Parks - Resource Based

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Harwell, Steve
Duration:	2010 - 2020		619-685-1309
Improv Type:	New		sharwell@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, Rose Canyon, and other open space parks such as Black Mountain. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: A total of $1.4 million will be allocated to this project in Fiscal Year 2016, of which $853,152 is from the Environmental Growth Fund and $500,000 is from the Regional Park Improvements Fund.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	$ 245,378	$ 149,128	$ 853,152	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,247,658
Environmental Growth 2/3 Fund	200109	175,698	24,302	-	-	-	-	-	-	-	-	200,000
PV Est-Other P & R Facilities	400221	120,312	239,688	-	-	-	-	-	-	-	-	360,000
Regional Park Improvements Fund	200391	1,059,400	44,094	500,000	-	-	-	-	-	-	-	1,603,494
Total		$ 1,600,787	$ 457,213	$ 1,353,152	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,411,152

Park & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District:	8	**Priority Score:**	73
Community Plan:	Otay Mesa	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2006 - 2018		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Riviera del Sol Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $76,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and is ongoing. Construction documents have been completed.

Summary of Project Changes: $1.2 million in Otay Mesa Facilities Benefit Assessment funding is anticipated to be received in Fiscal Year 2016, per the Public Facilities Financing Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	$ 1,944,557	$ 1,605,443	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,550,000
Otay Mesa Facilities Benefit Assessment	400856	-	-	-	1,200,000	-	-	-	-	-	-	1,200,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,174,640	2,174,640
Total		**$ 1,944,557**	**$ 1,605,443**	**$ -**	**$ 1,200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,174,640**	**$ 6,924,640**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.63	0.63	0.63
	Total Impact	$ -	$ -	$ 76,068	$ 78,160	$ 79,257

Park & Recreation

Rolando Joint Use Facility Development / S15029

Parks - Miscellaneous Parks

Council District:	4	**Priority Score:**	52
Community Plan:	Mid-City: Eastern Area	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2015 - 2019		619-533-4524
Improv Type:	New		rshifflet@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Rolando Elementary School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid City - Eastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. $380,000 in Development Impact Fee funding is anticipated to be received in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	$ -	$ -	$ -	$ 370,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 370,000
Mid-City - Park Dev Fund	400109	-	-	-	10,000	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,916,399	1,916,399
Total		**$ -**	**$ -**	**$ -**	**$ 380,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,916,399**	**$ 2,296,399**

Park & Recreation

Rolling Hills Neighborhood Park ADA Upgrades / S15021

Parks - Neighborhood

Council District:	5	**Priority Score:**	52
Community Plan:	Rancho Penasquitos	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Antoun, Nevien
Duration:	2015 - 2018		619-533-4852
Improv Type:	Betterment		nantoun@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades within the park, including, but not limited to, accessible street parking and pedestrian curb ramp, path of travel improvements within the park, children's playground accessible play equipment and safety surfacing, accessible drinking fountains, and other miscellaneous improvements to enhance ADA accessibility to existing park facilities.

Justification: The improvements will help bring the park into compliance with State and federal safety and accessibility guidelines, thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: This project is being coordinated with community fund-raising efforts. Implementation will be scheduled when the fund-raising efforts are near completion. It is anticipated those efforts will be successful in Fiscal Year 2015 or early Fiscal Year 2016. Installation of the improvements is anticipated to take approximately six to eight months to complete.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. $400,000 in Rancho Penasquitos FBA funding was appropriated to this project per City Council Resolution R-308686, adopted on January 2, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Rancho Penasquitos FBA	400083	$ -	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 400,000
Total		**$ -**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**

Park & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District:	7	**Priority Score:**	69
Community Plan:	Mission Valley	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Batta, Jamal
Duration:	2005 - 2017		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was anticipated to be completed in Fiscal Year 2014, but due to revised project scope, additional mitigation was required to meet permit requirements. Construction is now scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	$ 12,946	$ 6,458	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 19,403
First SD River Imp. Project CIP Fund	200054	272,054	152,946	-	-	-	-	-	-	-	-	425,000
CIP Contributions from General Fund	400265	-	644,597	-	-	-	-	-	-	-	-	644,597
Total		$ 284,999	$ 804,001	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,089,000

Park & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Parks - Neighborhood

Council District:	6	**Priority Score:**	19
Community Plan:	Mira Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2015 - 2018		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turfed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $115,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, comfort stations and playgrounds. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015. Construction is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: Developer contribution in the amount of $3.2 million was allocated in Fiscal Year 2015 for design and construction of the Americans with Disabilities Act (ADA) ramp, comfort station and other park amenities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	$ 9,963	$ 3,191,986	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,201,949
Mira Mesa - FBA	400085	-	2,080,509	-	-	-	-	-	-	-	-	2,080,509
Mira Mesa Pk Dev Fund	400105	-	2,200	-	-	-	-	-	-	-	-	2,200
Total		$ 9,963	$ 5,274,695	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,284,658

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	1.03	1.03	1.03
	Total Impact	$ -	$ -	$ 115,390	$ 118,811	$ 120,598

Park & Recreation

San Ysidro Athletic Area/Larsen Fld Lght / S11013

Parks - Miscellaneous Parks

Council District:	8	**Priority Score:**	83
Community Plan:	San Ysidro	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2016		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of lighting systems for the two multi-purpose sports fields at the San Ysidro Athletic Area/Larsen Field.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: Operation and maintenance funding for this facility was included in the Fiscal Year 2015 budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is conformance with the City's General Plan.

Schedule: Construction has been completed and the Park and Recreation Department accepted the project on October 28, 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
San Ysidro Urban Comm	400126	$ 885,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 885,000
South Bay - Major District	400070	149,943	6,357	-	-	-	-	-	-	-	-	156,300
Total		**$ 1,034,943**	**$ 6,357**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,041,300**

Park & Recreation

San Ysidro Community Park ADA Improvements / S15033

Parks - Community

Council District:	8	**Priority Score:**	38
Community Plan:	San Ysidro	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2015 - 2019		619-533-4524
Improv Type:	Betterment		rshifflet@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for all areas to the park including buildings, exterior areas, children's play area and paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to provide ADA improvements in compliance with federal and State accessibility requirements.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin when funding is identified.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. A total of $870,710 is anticipated to be allocated to this project in Fiscal Year 2016; including $150,000 in Development Impact Fees, $159,710 in Park Service District Fees, and $561,000 in State grant funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ -	$ -	$ -	$ 561,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 561,000
Otay Mesa South-Major District	400072	-	-	-	159,710	-	-	-	-	-	-	159,710
San Ysidro Urban Comm	400126	-	-	-	150,000	-	-	-	-	-	-	150,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,122,796	2,122,796
Total		**$ -**	**$ -**	**$ -**	**$ 870,710**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,122,796**	**$ 2,993,506**

Park & Recreation

Sefton Field Improvements / S01012

Parks - Miscellaneous Parks

Council District:	6	**Priority Score:**	27
Community Plan:	Mission Valley	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2007 - 2017		619-533-4524
Improv Type:	Betterment		rshifflet@sandiego.gov

Description: This project provides design and construction of improvements to enhance part of the 19.3-acre site currently maintained by the Presidio Little League. The improvements may include walkways, an entry monument, picnic areas, paved parking lots and roadways, landscaping, and irrigation upgrades for the existing athletic fields.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan Guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and is currently on hold. Final design and construction will be scheduled as funding is identified

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	$ 158,906	$ 341,094	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	500,000	500,000
Total		$ 158,906	$ 341,094	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 500,000	$ 1,000,000

Park & Recreation

Silver Wing NP Sports Field/Lighting / S11051

Parks - Neighborhood

Council District:	8	**Priority Score:**	74
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2017		619-533-5301
Improv Type:	Betterment		smahmalji@sandiego.gov

Description: This project provides for the design and construction of multi-purpose sports fields and security lighting systems at the Silver Wing Neighborhood Park. The project will be phased with Phase I consisting of the lighting systems' design and construction of the security lighting. Subsequent phases will be implemented as funding becomes available.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and will provide a more secure facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Construction of security lighting began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction of the sports field lighting is scheduled to begin in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 906	$ 738,380	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 739,285
Montgomery/Waller-Major Dist	400069	1,801	-	-	-	-	-	-	-	-	-	1,801
Otay Mesa/Nestor Urb Comm	400125	425,880	(880)	-	-	-	-	-	-	-	-	425,000
Pk/Rec Bldg Permit Fee Dist E	400077	34,523	-	-	-	-	-	-	-	-	-	34,523
Total		**$ 463,109**	**$ 737,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,200,609**

Park & Recreation

Sixth Avenue Playground Improvements / S00616

Parks - Miscellaneous Parks

Council District:	3	**Priority Score:**	65
Community Plan:	Balboa Park	**Priority Category:**	High
Project Status:	Underfunded	**Contact Information:**	Greenstein, Howard
Duration:	1998 - 2020		619-525-8233
Improv Type:	Replacement		hgreenstein@sandiego.gov

Description: This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. It will include necessary improvements to comply with the American's with Disabilities Act, including upgrade or replacement of the existing comfort station, replacement of drinking fountains, and improvements to the paths of travel. Some play equipment was donated in 2012 but did not implement the full general development plan for the project; donated equipment will be incorporated into the new playground.

Justification: The existing playground equipment has reached the end of its useful life and needs to be replaced. A majority of the existing playground is not accessible to people with disabilities. This project will bring the playground into conformance with current accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project complies with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design is complete. Construction will be scheduled when additional funding is identified.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 97,749	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 97,749
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,516	4,734	-	-	-	-	-	-	-	-	22,251
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,880,000	1,880,000
Total		$ 115,266	$ 4,734	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,880,000	$ 2,000,000

Park & Recreation

Skyline Hills Community Park ADA Improve / S15038

Parks - Community

Council District:	4	**Priority Score:**	62
Community Plan:	Southeastern (Encanto Neighborhoods)	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Winter, James
Duration:	2015 - 2020		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel to comply with Americans with Disabilities Act (ADA) and accessibility guidelines.

Justification: This project corresponds with Project P-10 (ADA Requirements) in the Skyline-Paradise Hills Public Facilities Financing Plan and ADA accessibility requirements. The project will expand the use of park facilities to include park patrons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills community plan and the General Plan Standards.

Schedule: Design will commence in Fiscal Year 2016. Construction costs will be identified during the design phase and construction will begin upon the identification of additional funding.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ -	$ -	$ 210,261	$ -	$ -	$ -	$ -	$ -	$ -	210,261
Total		**$ -**	**$ -**	**$ -**	**$ 210,261**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	210,261

Park & Recreation

Solana Ranch Park / S00994

Parks - Neighborhood

Council District:	1	**Priority Score:**	73
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2007 - 2016		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a five useable acre neighborhood park adjacent to Solana Ranch Elementary School in the Gonzales Canyon area of the Pacific Highlands Ranch Community. Park amenities include a multi-purpose turf field, children's play areas, basketball court, shade structure, picnic facilities, security lighting, outdoor amphitheatre, landscaping, walking trails and a comfort station.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Gonzales Canyon area of Pacific Highlands Ranch Subdivision.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Park and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Sub Area Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2011. Design began in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016. The name of this project has been changed from "Gonzales Canyon Neighborhood Park" to "Solana Ranch Park."

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	$ 3,441,692	$ 3,653,308	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	7,095,000
Total		**$ 3,441,692**	**$ 3,653,308**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	7,095,000

Park & Recreation

Southcrest Trails 252 Corr Park Imp-Ph2 / S01071

Parks - Miscellaneous Parks

Council District:	9	**Priority Score:**	59
Community Plan:	Southeastern San Diego	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Winter, James
Duration:	2009 - 2017		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

Justification: This project provides for additional park land in an extremely park deficient area.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $61,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: This park is now a turn-key project with Civic San Diego managing the final design and construction of the park. $1.3 million from Southcrest Redevelopment Agency Contribution will be de-appropriated from this project in Fiscal Year 2015, due to un-realized cash to support the budgeted amount.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 45,790	$ 4,210	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 50,000
SC-RDA Contribution to CIP Fund	200353	299,683	1,300,317	-	(1,300,000)	-	-	-	-	-	-	300,000
Total		$ 345,473	$ 1,304,527	$ -	$ (1,300,000)	$ -	$ -	$ -	$ -	$ -	$ -	$ 350,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50	0.50
	Total Impact	$ -	$ 61,208	$ 62,868	$ 63,735	$ 64,686

Park & Recreation

Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091

Parks - Open Space

Council District:	2	**Priority Score:**	58
Community Plan:	Peninsula	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2010 - 2017		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park, consisting of final project design documents, environmental review and construction documents. Future phases of this project may include construction of trails, habitat restoration, erosion control, removal of houses within the park, and the removal and return to natural vegetation of the softball field.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Future construction phases will be scheduled as additional funding is identified.

Summary of Project Changes: Regional Park Improvements funding of $1.1 million is anticipated to be allocated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	$ 2,266	$ 97,734	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
Grant Fund - State	600001	380,000	-	-	-	-	-	-	-	-	-	380,000
Point Loma - Major District	400051	5,594	-	-	-	-	-	-	-	-	-	5,594
Regional Park Improvements Fund	200391	214,773	175,227	-	1,100,000	-	-	-	-	-	-	1,490,000
Sunset Cliffs Natural Park	200463	420,000	-	-	-	-	-	-	-	-	-	420,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,800,000	1,800,000
Total		$ 1,022,633	$ 272,961	$ -	$ 1,100,000	$ -	$ -	$ -	$ -	$ -	$ 1,800,000	$ 4,195,594

Park & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Parks - Miscellaneous Parks

Council District:	2	**Priority Score:**	66
Community Plan:	Peninsula	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Antoun, Nevien
Duration:	2015 - 2021		619-533-4852
Improv Type:	Betterment		nantoun@sandiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental assessment began in Fiscal Year 2015 and is expected to continue through Fiscal Year 2017. It is anticipated construction will commence in Fiscal Year 2018.

Summary of Project Changes: $1.0 million in Regional Park Improvements funding is allocated to this project in Fiscal Year 2016. An additional $1.0 million in Regional Park Improvements funding will be transferred to this project in Fiscal Year 2015, per City Council Resolution R-309126, adopted on July 30, 2014.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Regional Park Improvements Fund	200391	$ -	$ -	$ 1,000,000	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,000,000
Sunset Cliffs Natural Park	200463	-	456,000	-	-	-	-	-	-	-	-	456,000
Total		**$ -**	**$ 456,000**	**$ 1,000,000**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,456,000**

Park & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	**Priority Score:**	38
Community Plan:	Greater North Park	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2013 - 2017		619-533-7492
Improv Type:	Betterment		lschaar@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. Design and construction will be scheduled as additional funding becomes available.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	$ 13,692	$ 1,308	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 15,000
North Park MAD Fund	200063	18,548	36,452	5,000	-	25,000	-	-	-	-	-	85,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	175,000	175,000
Total		$ 32,240	$ 37,760	$ 5,000	$ -	$ 25,000	$ -	$ -	$ -	$ -	$ 175,000	$ 275,000

Park & Recreation

Taft Joint Use Facility Development / S15026

Parks - Miscellaneous Parks

Council District:	7	**Priority Score:**	43
Community Plan:	Serra Mesa	**Priority Category:**	medium
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2015 - 2019		619-533-4524
Improv Type:	New		rshifflet@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Taft Junior High School.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction will begin in Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016. $3.5 million in Developer Contributions funding is anticipated to be allocated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	$ -	$ -	$ -	$ 3,454,600	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,454,600
Total		**$ -**	**$ -**	**$ -**	**$ 3,454,600**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,454,600**

Park & Recreation

Talmadge Decorative SL Restoration / S00978

Trans - Roadway - Street Lighting

Council District:	3	**Priority Score:**	36
Community Plan:	Mid-City: Kensington — Talmadge	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Lasaga, Fernando
Duration:	2009 - 2016		619-533-7406
Improv Type:	Betterment		flasaga@sandiego.gov

Description: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Installation of street lights were completed in Fiscal Year 2013. Street light rehabilitation construction is scheduled for completion in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	$ 221,543	$ 10,257	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 231,800
Talmadge MAD Fund	200076	75,000	-	-	-	-	-	-	-	-	-	75,000
Total		**$ 296,543**	**$ 10,257**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 306,800**

Park & Recreation

Talmadge Historic Gates / L12001

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	**Priority Score:**	55
Community Plan:	Mid-City: Kensington — Talmadge	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Qasem, Labib
Duration:	2012 - 2016		619-533-6670
Improv Type:	Replacement		lqasem@sandiego.gov

Description: This project provides for the restoration of existing Talmadge Historic Gates and installation of new gates along sidewalks in the Talmadge neighborhood. Initial funding provides for restoration of existing gates only; additional funds in future years will provide for installation of new gates at other locations throughout the neighborhood.

Justification: The neighborhood of Talmadge is defined by historic gates located along the south side of Monroe Avenue at intersecting streets. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The budgeted allocations will provide for the restoration of these existing gates. Future phases in upcoming years will provide for installation of new gates that have been removed over the years or were never installed.

Operating Budget Impact: Talmadge Maintenance Assessment District (MAD) funds the maintenance of these gates.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: $15,000 in MAD funding is allocated to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ 10,625	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,625
Talmadge CIP Fund	200077	52,430	160,671	-	-	-	-	-	-	-	-	213,101
Talmadge MAD Fund	200076	-	125,000	15,000	-	-	-	-	-	-	-	140,000
Total		$ 52,430	$ 296,296	$ 15,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 363,726

Park & Recreation

Talmadge Street Improvements / S00820

Trans - Roadway

Council District:	9	**Priority Score:**	36
Community Plan:	Kensington - Talmadge (Mid-City)	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Lasaga, Fernando
Duration:	2002 - 2015		619-533-7406
Improv Type:	New		flasaga@sandiego.gov

Description: This project provides for streetscape and lighting improvements within the Talmadge Maintenance Assessment District (MAD). A prior phase of this project landscaped the traffic circle located at 49th Street, Adams Street, and Lorraine Drive. The current phase will install decorative street lighting throughout the neighborhood in conjunction with a utility undergrounding project. The MAD is divided into two zones (east and west). Ornamental lighting improvements are planned for Zone 1 (east). Upgrades and improvements to the existing lighting infrastructure are planned for Zone 2 (west). Companion projects are S00976, S00977, and S00978.

Justification: This project will enhance nighttime illumination, which should increase resident safety in Talmadge. Decorative elements in the lights will increase neighborhood identification and pride.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights and other improvements installed through this project. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Infrastructure Imp Fund	400184	$ 25,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 25,000
Talmadge CIP Fund	200077	253,061	3,296	-	-	-	-	-	-	-	-	256,357
Total		$ 278,061	$ 3,296	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 281,357

Park & Recreation

Talmadge Streetscape & Lighting Zone 1E / S00976

Trans - Roadway - Street Lighting

Council District:	9	**Priority Score:**	36
Community Plan:	Kensington - Talmadge (Mid-City)	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Lasaga, Fernando
Duration:	2009 - 2015		619-533-7406
Improv Type:	Betterment		flasaga@sandiego.gov

Description: This project provides for ornamental street lights within Zone 1 (East) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting installation was completed in Fiscal Year 2014. Additional follow-up work will be done.

Summary of Project Changes: This project will be completed and closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	$ 614,761	$ 8,162	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	622,923
Total		**$ 614,761**	**$ 8,162**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	622,923

Park & Recreation

Talmadge Streetscape & Lighting Zone 2W / S00977

Trans - Roadway - Street Lighting

Council District:	9	**Priority Score:**	41
Community Plan:	Kensington - Talmadge (Mid-City)	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Lasaga, Fernando
Duration:	2009 - 2015		619-533-7406
Improv Type:	Betterment		flasaga@sandiego.gov

Description: This project will provide for ornamental street lights within Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).

Justification: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.

Operating Budget Impact: The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Street lighting improvements under this project have been completed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Talmadge CIP Fund	200077	$ 52,137	$ 2,349	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	54,486
Total		**$ 52,137**	**$ 2,349**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	54,486

Park & Recreation

Tierrasanta - Median Conversion / L14001

Trans - Roadway - Enhance/Scape/Medians

Council District:	7	**Priority Score:**	42
Community Plan:	Tierrasanta	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Sirois, Paul
Duration:	2014 - 2017		619-685-1307
Improv Type:	Replacement		psirois@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Tierrasanta community. The first two phases of this project will convert medians along Santo Road between Aero Drive and Tierrasanta Boulevard. Additional future locations will be determined within the Tierrasanta Maintenance Assessment District (MAD) boundaries.

Justification: The community has requested streetscape improvements to major arterial corridors within Tierrasanta. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Tierrasanta MAD (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2014 and are scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Tierrasanta MAD Fund	200030	$ 117,169	$ 132,831	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	250,000
Total		**$ 117,169**	**$ 132,831**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	250,000

Park & Recreation

Tierrasanta CP Sports Field Lighting / S11011

Parks - Community

Council District:	7	**Priority Score:**	91
Community Plan:	Tierrasanta	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2011 - 2018		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and construction of a sport lighting system for the multi-purpose sports fields and associated accessibility work at the Tierrasanta Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: The project was on hold due to funding and community priorities. On July 2014, the community requested to have the project move forward. A consultant was hired and design has been initiated. Construction is anticipated to start in Fiscal Year 2016.

Summary of Project Changes: $400,000 in Infrastructure Bond funding is anticipated to be allocated to this project in Fiscal Year 2015. Total project cost was decreased by $50,000 due to lower construction cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	$ 83,475	$ 216,525	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 300,000
CIP Contributions from General Fund	400265	-	47,000	-	-	-	-	-	-	-	-	47,000
Infrastructure Bond Financing	9301	-	-	-	400,000	-	-	-	-	-	-	400,000
R.H.-Endowment Comm.Youth	400216	-	78,051	-	-	-	-	-	-	-	-	78,051
SC Open Sp Acg/Rec Ctr PhII	400220	-	34,233	-	-	-	-	-	-	-	-	34,233
SC Open Sp Acg/Rec Ctr PhI	400219	-	37,716	-	-	-	-	-	-	-	-	37,716
Tierrasanta - DIF	400098	100,213	49,787	-	-	-	-	-	-	-	-	150,000
Tierrasanta(Elliott West)Maj D	400031	-	3,876	-	-	-	-	-	-	-	-	3,876
Total		$ 183,688	$ 467,188	$ -	$ 400,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,050,876

Park & Recreation

Torrey Highlands Community ID & Enhance / S11009

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	**Priority Score:**	32
Community Plan:	Torrey Highlands	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2013 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

Justification: This project is consistent with the Torrey Highlands MAD Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

Operating Budget Impact: Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

Schedule: Community input and preliminary design were completed in Fiscal Year 2013. Design began and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands MAD Fund	200074	$ 72,093	$ 252,907	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	325,000
Total		**$ 72,093**	**$ 252,907**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	325,000

Park & Recreation

Torrey Highlands Park Play Area Upgrades / S11020

Parks - Neighborhood

Council District:	1	**Priority Score:**	90
Community Plan:	Carmel Valley	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2011 - 2016		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible parking, accessible site furnishings, accessible play area equipment and surfacing, accessible paths of travel as required, and accessiblity upgrades to existing comfort station.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	$ 465,944	$ 136,128	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 602,072
Carmel Valley Development Impact Fee	400855	338,305	-	-	-	-	-	-	-	-	-	338,305
Total		$ 804,249	$ 136,128	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 940,377

Park & Recreation

Torrey Highlands Trail System / RD12002

Parks - Trails

Council District:	1, 5, 6	**Priority Score:**	N/A
Community Plan:	Torrey Highlands	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Williams, Charlette Strong
Duration:	2012 - 2016		619-533-3683
Improv Type:	New		cswilliams@sandiego.gov

Description: Design and construction of approximately 35,000 linear feet (6.5 miles) of bicycle, hiking and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. The system will consist of a network of paved (8,000 L.F.) improved multi-use (13,000 L.F.) and unpaved (14,000 L.F.) trails, together with a footbridge at the bottom of McGonigle Canyon.

Justification: The system of trails has been incorporated as a critical component of the Torrey Highlands Subarea Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Funding has been phased to coincide with the acquisition and development of the right-of-way and open space parcels in which the trails will be located. Completion of this project will be concurrent with development build-out.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	$ 137,843	$ 529,991	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	667,834
Total		**$ 137,843**	**$ 529,991**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	667,834

Park & Recreation

Torrey Hills NP Development / S13007

Parks - Neighborhood

Council District:	1	**Priority Score:**	47
Community Plan:	Torrey Hills	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Shifflet, Robin
Duration:	2014 - 2019		619-533-4524
Improv Type:	New		rshifflet@sandiego.gov

Description: This project provides for recreational improvements on four undeveloped acres within the Torrey Hills Neighborhood Park. Improvements may include a recreation center, parking area, and/or other park amenities as determined through a community input process.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $183,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas and a small recreation center. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction will be scheduled subsequent to General Development Plan completion in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	$ 1,877	$ 998,123	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	1,000,000
Total		**$ 1,877**	**$ 998,123**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,000,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	2.78	2.78
	Total Impact	$ -	$ -	$ -	$ 182,968	$ 192,558

Park & Recreation

Torrey Hills SDG&E Easement Enhancement / S11006

Trans - Roadway - Enhance/Scape/Medians

Council District:	1	**Priority Score:**	19
Community Plan:	Torrey Hills	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2011 - 2016		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project will provide for an enhancement of an easement area located under San Diego Gas and Electric power transmission lines at the southwest corner of East Ocean Air Drive and Corte Mar Asombrosa within the Torrey Hills Maintenance Assessment District (MAD).

Justification: The community desires enhanced, natural planting at this location that would be similar to the other planted areas in Torrey Hills.

Operating Budget Impact: The Torrey Hills MAD will provide for maintenance costs associated with this project. The operating budget impact will be determined upon completion of design.

Relationship to General and Community Plans: This project is consistent with the Torrey Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was stopped at the Community's request. The resumption of design and construction will be scheduled when community's concurrence is obtained.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Corner Mitigation Fund	400269	$ 91,406	$ 49,594	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 141,000
Torrey Hills MAD Fund	200070	43,267	256,733	-	-	-	-	-	-	-	-	300,000
Total		$ 134,673	$ 306,327	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 441,000

Park & Recreation

Torrey Meadows NP South / S00651

Parks - Neighborhood

Council District:	5	**Priority Score:**	N/A
Community Plan:	Torrey Highlands	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2003 - 2017		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design and construction of a five useable acre neighborhood park in Torrey Highlands. Proposed improvements include a multi-purpose turf field, half court basketball court, children's play areas, walkways, landscaping, drainage, security lighting, comfort station and Americans with Disabilities Act (ADA) accessibility improvements.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $106,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas, playgrounds, and comfort stations. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition is complete. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	$ 4,088,766	$ 3,833,989	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	7,922,755
Total		**$ 4,088,766**	**$ 3,833,989**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	7,922,755

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.95	0.95	0.95	0.95
	Total Impact	$ -	$ 106,304	$ 109,458	$ 111,106	$ 112,910

Park & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District:	1	**Priority Score:**	Annual
Community Plan:	University	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Bragado, Alex
Duration:	2010 - 2020		858-552-1635
Improv Type:	Betterment		abragado@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	$ 158,145	$ 1,308,978	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,467,123
Total		**$ 158,145**	**$ 1,308,978**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,467,123**

Park & Recreation

Torrey Pines N. Golf Course-Improvements / S14019

Golf Courses

Council District:	1	**Priority Score:**	34
Community Plan:	University	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2012 - 2019		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for improvements and updates to the golf course to include: rebuilding greens, practice greens and greens complex sand bunkers; improving fairway sand bunkers and tournament tees; installing a replacement irrigation system; reducing turf areas in selected areas; and adding a complete cart path system.

Justification: Enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. In addition, updates to the irrigation system and reductions in turf areas will conserve recycled water and energy.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the General Development Plan was completed in Fiscal Year 2014. Construction is anticipated to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: An additional $2.0 million is anticipated to be allocated in Fiscal Year 2016 to provide sufficient project funding, as the project cost has increased due to higher than anticipated contruction cost. The project will be rebid in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	$ 754,553	$ 11,415,447	$ -	$ 2,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 14,170,000
Total		**$ 754,553**	**$ 11,415,447**	**$ -**	**$ 2,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 14,170,000**

Park & Recreation

Trail for All People / S13001

Parks - Trails

Council District:	5	**Priority Score:**	54
Community Plan:	Black Mountain Ranch	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2013 - 2017		619-533-5328
Improv Type:	New		adarvishi@sandiego.gov

Description: This project provides for design and construction of a 1,100 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of Miner's Ridge Loop staging area. Associated amenities and support facilities may include a shaded viewing pavilion, wayfinding and interpretive signage/exhibits, information kiosks, and benches.

Justification: This project will provide a unique trail experience for park users, specifically persons with disabilities and is a high priority for the Black Mountain Ranch Open Space Park Citizen's Advisory Committee, as well as the Rancho Penasquitos Community Planning Group.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs will be determined subsequent to design development.

Relationship to General and Community Plans: The project is consistent with the Black Mountain Open Space Natural Resource Management Plan, and is in conformance with the City's General Plan.

Schedule: Site design and permitting began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 to avoid bird breeding season.

Summary of Project Changes: State grant funding in the amount of $130,000 will be allocated to this project in Fiscal Year 2015 due to a grant award. The project cost increased by $130,000 due to revised construction cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 39,456	$ 60,544	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
Grant Fund - State	600001	-	-	-	130,000	-	-	-	-	-	-	130,000
PV Est-Other P & R Facilities	400221	50,000	-	-	-	-	-	-	-	-	-	50,000
Regional Park Improvements Fund	200391	34,020	196,980	-	-	-	-	-	-	-	-	231,000
Total		**$ 123,476**	**$ 257,524**	**$ -**	**$ 130,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 511,000**

Park & Recreation

Tubman Charter School JU Improvements / S13000

Parks - Miscellaneous Parks

Council District:	9	**Priority Score:**	31
Community Plan:	College Area	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Winter, James
Duration:	2013 - 2020		619-235-5257
Improv Type:	New		jwinter@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current operating cost estimate is based on the Park and Recreation Department's current cost to maintain various similar facilities. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction of the joint use facility is anticipated to be completed in Fiscal Year 2020.

Summary of Project Changes: Development Impact Fee funding in the amount of $1.4 million originally programmed for Fiscal Year 2016 is anticipated in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
College Area	400127	$ 116,223	$ 723,777	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 840,000
Monetary Conditions Placed on Future Deposits	200636	-	-	-	-	1,430,000	-	-	-	-	-	1,430,000
Total		**$ 116,223**	**$ 723,777**	**$ -**	**$ -**	**$ 1,430,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,270,000**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.15
	Total Impact	$ -	$ -	$ -	$ -	$ 21,185

Park & Recreation

University Village Park Tot Lot / S13005

Parks - Neighborhood

Council District:	1	**Priority Score:**	25
Community Plan:	University	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2013 - 2016		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for a new children's play area where no playground currently exists. The new play area would be geared toward children between 2 and 5 years of age, including path of travel accessibility improvements. This project will also provide a new Americans with Disabilities Act (ADA) accessible picnic table and drinking fountain.

Justification: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The cost of $29,000 is based upon the Park and Recreation Department's current cost to maintain various children's playgrounds.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2015.

Summary of Project Changes: This project anticipates to receive a total of $175,000 in Fiscal Year 2015, as follows: $150,000 in Infrastructure Bond funding and $25,000 in Development Impact Fee funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Infrastructure Bond Financing	9301	$ -	$ -	$ -	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 150,000
Pk/Rec Bldg Permit Fee Dist-B	400074	253	-	-	-	-	-	-	-	-	-	253
University City So.-Urban Comm	400134	72,982	227,018	-	25,000	-	-	-	-	-	-	325,000
Total		$ 73,235	$ 227,018	$ -	$ 175,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 475,253

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.12	0.12	0.12	0.12	0.12
	Total Impact	$ 28,826	$ 26,460	$ 26,670	$ 26,898	$ 26,898

Park & Recreation

Valencia Park Acquisition & Development / S11103

Parks - Mini Parks

Council District:	4	**Priority Score:**	N/A
Community Plan:	Southeastern San Diego	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2012 - 2017		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $16,000 is based upon the Park and Recreation Department's current cost to maintain various landscape areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with recommendations of the Southeastern San Diego-Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

Schedule: Property acquistion was completed in Fiscal Year 2011. Design is scheduled for Fiscal Year 2015. Construction is anticipated to begin in Fiscal Year 2016.

Summary of Project Changes: Total project cost has increased by $344,000 due to higher than anticipated design costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 8,496	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 8,496
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	10,342	723,658	-	-	-	-	-	-	-	-	734,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	344,000	344,000
Total		**$ 239,703**	**$ 723,658**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 344,000**	**$ 1,307,361**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.20	0.20	0.20	0.20
	Total Impact	$ -	$ 15,811	$ 16,475	$ 16,823	$ 17,207

Park & Recreation

Views West NP ADA Upgrades / S10031

Parks - Neighborhood

Council District:	5	**Priority Score:**	82
Community Plan:	Rancho Penasquitos	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Oliver, Kevin
Duration:	2010 - 2016		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provided for Americans with Disabilities Act (ADA) accessibility upgrades and improvements to the park site and to the children's play area. The project provided for accessible paths of travel within the park, upgrades to the comfort station and concession stand, upgrades to existing site furnishings, and upgrades to the parking area. This project upgraded both play areas to meet current accessibility standards by providing new play equipment, safety surfacing, and upgraded seating near the play areas.

Justification: This project is needed to upgrade existing site improvements and play area facilities to meet current federal and State safety and accessibility regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 305,100	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 305,100
Rancho Penasquitos FBA	400083	573,488	51,512	-	-	-	-	-	-	-	-	625,000
Total		$ 878,588	$ 51,512	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 930,100

Park & Recreation

Wagenheim Joint Use Facility / S15007

Parks - Miscellaneous Parks

Council District:	6	**Priority Score:**	59
Community Plan:	Mira Mesa	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2015 - 2018		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 4-acre joint use facility at Wagenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, Americans with Disabilities (ADA) upgrades and improvements to comply accessibility guidelines and could include a comfort station.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $54,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	$ 8,859	$ 5,078,309	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	5,087,168
Total		**$ 8,859**	**$ 5,078,309**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	5,087,168

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.28	0.28	0.28
	Total Impact	$ -	$ -	$ 53,616	$ 54,545	$ 55,033

Park & Recreation

Webster Neighborhood Identification Sign / S14005

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	**Priority Score:**	21
Community Plan:	Mid-City: Eastern Area	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2014 - 2016		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This project provides for the installation of a new neighborhood identification sign for the Webster neighborhood within a planted median located along the south side of Federal Boulevard between 48th Street and 50th Street.

Justification: This project will provide signage to identify the boundaries of the Webster neighborhood.

Operating Budget Impact: The sign will be located in a landscaped area already maintained by the Webster-Federal Boulevard Maintenance Assessment District (MAD). The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Webster-Federal Boulevard MAD.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014. Construction will begin in Fiscal Year 2015 and will be completed in Fiscal Year 2016.

Summary of Project Changes: Total project cost increased by $15,000 due to the need for a consultant construction estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Webster-Federal Boulevard MAD Fund	200066	$ 19,698	$ 20,302	$ 15,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	55,000
Total		**$ 19,698**	**$ 20,302**	**$ 15,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	55,000

Park & Recreation

Wegeforth Elementary School Joint Use / S00764

Parks - Miscellaneous Parks

Council District:	7	**Priority Score:**	67
Community Plan:	Serra Mesa	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2016		619-533-5139
Improv Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of approximately four acres at Wegeforth Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Proposed improvements include turfed multi-purpose sports field, courts, walkways, landscaping, parking, security lights, drainage, comfort station, and accessibility upgrades.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The cost estimate of $103,302 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015.

Summary of Project Changes: $100,000 in Serra Mesa Development Impact Fee funding is anticipated to be allocated in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 12,566	$ 40,434	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 53,000
Private & Others Contrib-CIP	400264	1,995,162	(3,162)	-	-	-	-	-	-	-	-	1,992,000
Serra Mesa - Urban Community	400132	1,100,000	-	-	100,000	-	-	-	-	-	-	1,200,000
Total		$ 3,107,728	$ 37,272	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,245,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.76	0.76	0.76	0.76	0.76
	Total Impact	$ 103,302	$ 105,826	$ 107,142	$ 108,587	$ 108,591

Park & Recreation

Welcome to Rancho Bernardo Signs / S10036

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	**Priority Score:**	32
Community Plan:	Rancho Bernardo	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2016		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for replacement of the destroyed identification sign located on Rancho Bernardo Road east of Interstate 15 and west of Bernardo Center Drive within the Rancho Bernardo Community.

Justification: This project is an identified improvement in the Rancho Bernardo Maintenance Assessment District (MAD). The previous sign was destroyed in a vehicle accident and is in need of replacement. The Rancho Bernardo MAD Citizen's Advisory Committee has approved full funding for this project to replace this sign (using proceeds from the insurance settlement).

Operating Budget Impact: Maintenance of the sign, including repair due to vandalism or vehicle accidents, removal of graffiti, general upkeep and cleaning, and ancillary landscaping and lighting, will be funded by the Rancho Bernardo MAD.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Community input was received in Fiscal Year 2012 to determine the theme, logo, and font for the new sign. Design began in Fiscal Year 2013 and is on-going.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ 15,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 15,000
Rancho Bernardo MAD CIP	200622	20,246	35,121	-	-	-	-	-	-	-	-	55,367
Total		**$ 20,246**	**$ 50,121**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 70,367**

Park & Recreation

West Maple Canyon MP / S00760

Parks - Mini Parks

Council District:	3	**Priority Score:**	52
Community Plan:	Uptown	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Oliver, Kevin
Duration:	2009 - 2016		619-533-5139
Improv Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. Amenities may include walkways, landscaping, seating areas, and public art.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $11,000 is based upon the Park and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2007 and is ongoing. Construction will begin once the design is completed.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Uptown Urban Comm	400121	$ 330,260	$ 414,740	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	745,000
Total		**$ 330,260**	**$ 414,740**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	745,000

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.10	0.10	0.10	0.10	0.10
	Total Impact	$ 11,123	$ 11,456	$ 11,628	$ 11,819	$ 11,819

Park & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District:	9	**Priority Score:**	49
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Mahmalji, Samir
Duration:	2007 - 2017		619-533-5301
Improv Type:	New		smahmalji@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementaton of the Chollas Creek Enhancement Program for Auburn Creek which is located on site.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $22,000 is based upon the Park and Recreation Department's estimated cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits are expected to be completed by the end of Fiscal Year 2015. Construction will begin in Fiscal Year 2016.

Summary of Project Changes: This project is anticipated to receive a total of $294,145 in Fiscal Year 2015 as follow: $287,402 from Environmental Growth Fund, $6,743 from the General Fund.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	$ -	$ -	$ -	$ 287,402	$ -	$ -	$ -	$ -	$ -	$ -	$ 287,402
CIP Contributions from General Fund	400265	-	970,000	-	6,743	-	-	-	-	-	-	976,743
Mid City Urban Comm	400114	-	1,090,000	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	709,113	417,521	-	-	-	-	-	-	-	-	1,126,634
Total		**$ 709,113**	**$ 2,477,521**	**$ -**	**$ 294,145**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,480,779**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Park & Recreation - GENERAL FUND	FTEs	0.00	0.20	0.20	0.20	0.20
	Total Impact	$ -	$ 21,511	$ 22,175	$ 22,523	$ 22,907

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Crest Canyon Neighborhood Park / S15005	$ 410,000	$ 5,000	1.2%	This project provides for the design and construction of a neighborhood park in the Torrey Pines community. Park amenities could include picnic areas, children's play area, walkways, turf areas, and landscaping. Construction will be scheduled when funding is identified. Scope and design has yet to be defined and developed.
Pacific Breezes (Ocean View Hills) CP / S00649	16,800,000	350,000	2.1%	This project provides for the acquisition, design, and construction of the PacificBreezes Community Park. $350,000 for construction is currently unfunded.
Mohnike Adobe and Barn Restoration / S13008	2,550,000	100,000	3.9%	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Construction phase is currently unfunded.
Open Space Improvements / AGG00001	2,415,224	300,000	12.4%	
California Tower Seismic Retrofit / L12003	3,275,612	500,000	15.3%	This project provides for the seismic retrofit of the historic California Tower within Balboa Park. Phase I of this project provides for the relocation of electrical systems. Phase II of this project provides for the seismic system upgrade of the tower. Phase II of design and construction is currently unfunded.
Chicano Park ADA Upgrades / S13003	2,502,354	601,697	24.0%	This project provides for accessibility upgrades to accommodate persons with disabilities while respecting the park's cultural significance and attributes. Construction phase is partially unfunded.
Valencia Park Acquisition & Development / S11103	1,307,361	344,000	26.3%	This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multipurpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting. Total project cost has increased by $344,000. The project cost increase is currently unfunded.
Riviera Del Sol Neighborhood Park / S00999	6,924,640	2,174,640	31.4%	This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Construction is unfunded.
Sunset Cliffs Natural Pk Hillside Imp Presrv / S10091	4,195,594	1,800,000	42.9%	This project will complete improvements to the hillside portion of the Sunset Cliffs Natural Park. Construction phase is currently unfunded.
Sefton Field Improvements / S01012	1,000,000	500,000	50.0%	This project provides design and construction of improvements to enhance the 19.3 acre site currently maintained by the Presidio Little League. Construction phase is currently unfunded.
El Cajon Blvd Streetscape Improvements / S00826	2,529,800	1,269,800	50.2%	This project provides for streetscape improvements along El Cajon Boulevard. Design and construction for the installation of acorn streetlights are currently unfunded.
Switzer Canyon Bridge Enhancement Prog / S10054	275,000	175,000	63.6%	This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded.

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
San Ysidro Community Park ADA Improvements / S15033	2,993,506	2,122,796	70.9%	This project provides for the design and construction of Americans with Disability Act (ADA) improvements for all areas to the park including buildings, exterior areas, children's play area and paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.
Canyon Hills Resource Park Improvements / S15006	6,173,502	4,454,932	72.2%	This project provides for the design and construction of neighborhood park amenities in Canyon HIlls Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping. Construction will be scheduled when funding is identified.
Gamma Street Mini-Park ADA Improvements / S15032	1,709,419	1,259,419	73.7%	This project provides for the design and construction of Americans with Disability Act improvements for the children's play area and paths of travel to comply with federal and State accessibility requirements. Construction amount is unfunded.
Coastal Erosion and Access / AGF00006	3,222,843	2,400,000	74.5%	This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, that were identified and prioritized in a 2003 Coastal Erosion Assessment Survey.
ADA Improvements & Expansion of Paradise Senior Ce / S15002	3,290,554	2,590,554	78.7%	This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades for the existing Paradise Senior Center, parking lot and walkways and includes a new 3,000 square foot expansion of the kitchen, restroom, and multi-purpose room. Construction will begin when funding is identified.
Mission Bay Athletic Area Comfort Station Mod / S10021	1,029,057	820,000	79.7%	This project provides for the removal and replacement of the existing comfort station/concession stand at the Mission Bay Athletic Area. It will also provide an accessible path of travel from Grand Avenue to the comfort station and the center of the ball field complex. Construction phase is currently unfunded.
Martin Luther King Jr. Promenade / S13020	1,230,000	1,005,000	81.7%	This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls. The construction phase currently is unfunded.
Olive Grove Community Park / S15028	2,484,154	2,061,305	83.0%	This project provides for the design and construction of Americans with Disability Act (ADA) improvements to the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.
Rolando Joint Use Facility Development / S15029	2,296,399	1,916,399	83.5%	This project provides for the design and construction of a joint use facility at Rolando Elementary. Construction is unfunded.
Children's Park Improvements / S16013	3,900,000	3,300,000	84.6%	This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building. Construction is unfunded.
Keiller Neighborhood Park ADA Improvements / S15030	764,000	654,000	85.6%	This project provides for the design and construction of American with Disability Act (ADA) improvements for the children's paly area and paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Chollas Community Park / S00654	30,175,562	27,183,356	90.1%	This project provides for the design and development of North Chollas Community Park. Construction of future phases of the park are currently unfunded.
Golf Course Drive Improvements / S15040	2,000,000	1,830,000	91.5%	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded.
Sixth Avenue Playground Improvements / S00616	2,000,000	1,880,000	94.0%	This project will replace an existing playground within Balboa Park's West Mesa along Sixth Avenue. Construction phase is currently unfunded.
Egger/South Bay Community Park ADA Improvements / S15031	2,439,886	2,329,886	95.5%	This project provides for the design and construction of Americans with Disability Act improvements for the children's play areas and paths of travel to comply with federal and State accessibility requirements. Construction amount is unfunded.
Beyer Park Development / S00752	11,888,000	11,676,000	98.2%	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Kumeyaay Lakes Berm Restoration and Dredg / S00655	10,000,000	9,840,000	98.4%	This project provides for the dredging of two lakes and reconstruction of a lake berm within the Kumeyaay Lake system at Mission Trails Regional Park. Design and construction phases are currently unfunded.
Total - Park & Recreation		**$ 85,443,784**		

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Police

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Police

The San Diego Police Department serves approximately 1.3 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from ten area commands located throughout the City. For policing purposes, the City is divided into 19 service areas and 123 neighborhoods.

The following ten area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, Traffic Division, and Western Division. The two largest area command facilities are Central Division and Mid-City Division. These facilities serve geographical areas of 9.7 square miles and 12.8 square miles, respectively. The largest geographical area of the City (103.8 square miles) is served by the Northeastern Division. The Capital Improvement Program plays an important role in addressing the Police Department's facility needs.

2015 CIP Accomplishments

In Fiscal Year 2015, the Police Department accomplished the following:

- Finalization of the architectural design for the Police Shooting Range Refurbishment Project.
- Finalization of the technical requirements, issuance of the Request for Proposals (RFP), and vendor selection for the Computer Aided Dispatch System Replacement Project.
- Completion of the project design phase of the Co-generation Re-power Project, which will replace the two existing cooling towers, as well as the existing chillers with new energy efficient turbo chillers at the Police Headquarters building.

2016 CIP Goals

In Fiscal Year 2016, the Police Department anticipates accomplishing the following:

- Installation and configuration of the hardware and delivery of the software for the Computer Aided Dispatch System Replacement Project.
- Completion of the Co-generation Re-power Project.
- Begin construction of the initial phase of the Police Range Refurbishment Project, which includes ADA improvements to existing restrooms and walkways; the addition of disabled parking spaces; drainage improvements; completion of project infrastructure of all underground utilities; interior upgrades to training room, staff restroom and staff office area; and construction of a new trash collection area.

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Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
CAD System Replacement Project / **S13100**	$ 3,935,766	$ 5,145,132	$ 2,491,536	$ 11,572,434
Enterprise Radio/Phone Logger / **S15025**	-	-	1,697,882	1,697,882
Police 911 Call Manager / **S15024**	-	-	1,230,275	1,230,275
Police HQs CoGeneration Repower Project / **S10131**	983,085	-	-	983,085
Police Range Refurbishment / **S10118**	1,976,219	-	6,999,593	8,975,812
Public Safety Training Institute / **S00816**	505,000	-	-	505,000
Police Total	$ 7,400,070	$ 5,145,132	$ 12,419,286	$ 24,964,488

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Police

CAD System Replacement Project / S13100

Bldg - Pub Safety - Police Fac / Struct

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Chen, Steve
Duration:	2013 - 2018		619-533-5762
Improv Type:	Replacement		schen@pd.sandiego.gov

Description: This project provides for the replacement of the Police and Fire-Rescue Department Computer Aided Dispatch (CAD) systems that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

Justification: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past 25 years, the CAD application has been modified numerous times, and technical support for the aging system has become difficult to acquire and has been increasingly expensive.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project began in Fiscal Year 2013. The configuration and implementation phase is expected to begin in late Fiscal Year 2015, with completion in Fiscal Year 2018.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 1,074,315	$ 2,861,451	$ 5,145,132	$ -	$ 1,203,460	$ 1,288,076	$ -	$ -	$ -	$ -	$ 11,572,434
Total		**$** 1,074,315	**$** 2,861,451	**$** 5,145,132	**$** -	**$** 1,203,460	**$** 1,288,076	**$** -	**$** -	**$** -	**$** -	**$** 11,572,434

Police

Enterprise Radio/Phone Logger / S15025

Bldg - Pub Safety - Police Fac / Struct

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Chen, Steve
Duration:	2015 - 2016		619-533-5762
Improv Type:	Replacement		schen@pd.sandiego.gov

Description: The Enterprise Radio/Phone Logger project is a joint project between the Police Department and the Fire-Rescue Department, and potentially other stakeholders within the City of San Diego. The Radio/Phone Logger records radio and phone traffic for Police and Fire, including 9-1-1 telephone calls.

Justification: The SDPD currently has an antiquated radio/phone logger system that has been in service for many years. The system has become unreliable; the new system will be industry standard, providing reliability. The new system will also include redundancy and back-up capabilities with the Fire-Rescue Department.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project is expected to begin in late Fiscal Year 2015, with implementation in the first half of Fiscal Year 2016.

Summary of Project Changes: This is a new project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ -	$ -	$ 557,726	$ -	$ -	$ -	$ -	$ -	$ -	$ 557,726
Grant Fund - State	600001	-	-	-	1,140,156	-	-	-	-	-	-	1,140,156
Total		**$ -**	**$ -**	**$ -**	**$ 1,697,882**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,697,882**

Police

Police 911 Call Manager / S15024

Bldg - Pub Safety - Police Fac / Struct

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Chen, Steve
Duration:	2015 - 2016		619-533-5762
Improv Type:	Replacement		schen@pd.sandiego.gov

Description: The Police 911 Call Manager is the phone system used by the Police Department to receive 9-1-1 and non-emergency calls from the public.

Justification: The SDPD currently uses an older version of the VESTA/9-1-1 Call Manager system that is based on the unsupported Windows XP operating system. It is critical for security that this system be replaced with a system that is Windows 7 compatible.

Operating Budget Impact: Maintenance each year is projected to be approximately $90,000, and will be funded through the Police Department operating budget.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project is scheduled to begin and be completed Fiscal Year 2016.

Summary of Project Changes: This is a new project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ -	$ -	$ 1,230,275	$ -	$ -	$ -	$ -	$ -	$ -	1,230,275
Total		**$ -**	**$ -**	**$ -**	$ 1,230,275	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,230,275

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Police - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ 90,000	$ 90,000	$ 90,000	$ 90,000	90,000

Police

Police HQs CoGeneration Repower Project / S10131

Bldg - Pub Safety - Police Fac / Struct

Council District:	3	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Meinhardt, Cynthia
Duration:	2011 - 2017		619-533-5259
Improv Type:	New		cmeinhardt@sandiego.gov

Description: This project will replace existing engines and system components necessary to provide for system reliability. The Co-generation equipment will be removed and the existing chillers will be replaced with high efficiency screw chillers. In addition, the existing cooling towers will be rehabilitated to ensure the cooling loads required for the Police Headquarters are met.

Justification: This project will provide the facility with more reliable power during emergency operation events.

Operating Budget Impact: The equipment will be maintained by City staff. Natural gas and associated maintenance expenses are estimated not to exceed $15,000, annually.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2015. Construction is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	$ 144,595	$ 838,490	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	983,085
Total		**$ 144,595**	**$ 838,490**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	983,085

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Police - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00	0.00
	Total Impact	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 15,000

Police

Police Range Refurbishment / S10118

Bldg - Pub Safety - Police Fac / Struct

Council District:	9	**Priority Score:**	N/A
Community Plan:	City Heights	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2011 - 2020		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project will provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. The project includes the demolition of dilapidated bullet back stops, removal of lead contaminated soil berms, hauling of excess soil offsite, drainage improvements, installation of retaining walls, and the installation of new bullet recovery systems, in addition to other relevant needed improvements throughout the site.

Justification: This project will provide for the repair of the existing police shooting range.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City/City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Construction of first phase is scheduled to begin in Fiscal Year 2016 with the available funding. Construction of future phases will be scheduled pending identification of funding.

Summary of Project Changes: Unidentified funding increased by $3.2 million due to a revised cost estimate for construction. A prior year decrease of $1.2 million in Deferred Maintenance Revenue 2012A-Project Funds is reflected.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
C.O.-Pueblo Land/Pol. Decentra	400006	$ 672,184	$ 1,150,680	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,822,864
Capital Outlay Fund	400002	26,628	19,084	-	-	-	-	-	-	-	-	45,712
Deferred Maint Revenue 2009A-Project	400624	10,924	-	-	-	-	-	-	-	-	-	10,924
Deferred Maintenance Revenue 2012A-Project	400848	83,714	13,005	-	-	-	-	-	-	-	-	96,719
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,999,593	6,999,593
Total		**$ 793,451**	**$ 1,182,768**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,999,593**	**$ 8,975,812**

Police

Public Safety Training Institute / S00816

Bldg - Pub Safety - Police Fac / Struct

Council District:	2	**Priority Score:**	N/A
Community Plan:	Peninsula	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Garcia, Alex
Duration:	2003 - 2014		619-533-3634
Improv Type:	Replacement		agarcia@sandiego.gov

Description: In 2001, the City Council approved a Joint Powers Authority between the City of San Diego, County of San Diego, and San Diego Community College District for the development, financing, and administration of the Regional Public Safety Training Institute (RPSTI). The Naval Training Center Reuse Plan, approved by the Department of the Navy and City Council, set aside 24.7 acres for the purpose of a public safety training facility. The City's projected share of the total cost of the project will be funded jointly by the San Diego Fire-Rescue and Police Departments.

Justification: The expansion of the campus at Miramar College has required the relocation of law enforcement training.

Operating Budget Impact: The impact on the Police Department's operating budget cannot be determined at this time due to the unavailability of detailed project information. This project would impact the operating budget of the Police and Fire-Rescue Departments.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The project description is preliminary and the scope of work is not established; only planning and other preliminary activities have been performed to-date.

Summary of Project Changes: This project is anticipated to be cancelled and will be closed. Design and construction of a public safety training institute may be revisted in a future project when funding is identified.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 167,859	$ 475	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 168,334
Private & Others Contrib-CIP	400264	290,477	46,189	-	-	-	-	-	-	-	-	336,666
Total		$ 458,335	$ 46,665	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 505,000

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment / S10118	$ 8,975,812	$ 6,999,593	78.0%	This project willl provide for the repair, replacement, and maintenance of the existing police shooting range located on Federal Boulevard. Construction of future phases is unfunded.
Total - Police		**$ 6,999,593**		

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Public Utilities

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Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.3 million water customers and 2.5 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment. The water system extends over 404 square miles with demands of approximately 172 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and over 3,000 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and over 80 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses. The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations including East Mission Gorge Pump Station, Sewage Pump Station No. 64, Sewage Pump Station No. 65, and Penasquitos Pump Station, and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls, and provides treatment and disposal services for the City and 12 other agencies and districts within a 450 square mile area stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

Funding for water and wastewater projects are provided by a variety of sources which can include bond financing, water and sewer rates, state revolving fund loans, and grants. Approximately 34 percent of all Metro Fund expenditures are funded by Participating Agencies. The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH); these projects will meet the requirements of the federal Safe Drinking Water Act. The Environmental Protection Agency (EPA) Consent Decree projects for the wastewater system were completed in Fiscal Year 2014. The Department, however, will continue to provide for the needed replacement/rehabilitation of aging infrastructure in compliance with the Clean Water Act.

2015 CIP Accomplishments

The Public Utilities Department, in cooperation with the Public Works - Engineering & Capital Projects Department, oversees the design and construction of water, wastewater, and recycled water projects.

The Department is mandated by the Division of Drinking Water (DDW) Compliance Order to award 10 miles of cast iron water main replacement per fiscal year. By the end of Fiscal Year 2015, the Department is projecting to complete the replacement and rehabilitation of 45 miles of sewer pipelines. In addition, 30 miles of cast iron and asbestos cement water pipelines replacement will be awarded in numerous construction contracts. Fiscal Year 2015 projects highlights include: Construction was completed on the Harbor Drive Pipelines which included the replacement of approximately 4.4 miles of existing 16-inch cast iron water mains along Harbor Drive. This project will prevent water pipe breaks, improve service reliability, and ensure a continuous water supply to the Peninsula community planning area.

Construction was completed on Pipeline Rehabilitation U-1 which consisted of rehabilitating approximately 9.4 miles of 8-inch and 10-inch sewer pipes. This project also included rehabilitation of 18 manholes and replacement of nine manholes, along with installation of cleanouts and 15 point repairs to damaged sewer segments.

Construction began on the Backup Generators at Sewer Pump Stations, Treatment Plant & Environmental Monitoring Technical Services (EMTS) laboratory which includes the installation of seven

generators to provide emergency backup power at the existing Sewer Pump Stations 1, 64, 65, Penasquitos, North City Water Reclamation Plant and EMTS laboratory.

Construction began on Otay 1st Pipeline University Heights which consists of the installation of approximately 5,100 linear feet of new 16-inch PVC pipe and the abandonment of approximately 6,860 linear feet of existing 30-inch water mains.

Construction continues on the Scripps Ranch Pump Station which includes the con-struction of a new water pump station located 0.25 miles west of the Miramar Water Treatment Plant. The new Scripps Ranch Pump Station will cover the water demands of the Scripps Miramar Ranch and Miramar Ranch North zones with a total pump station capacity of 17.2 million gallons per day.

Construction continues on the South Bay Water Reclamation Plant Demineralization project which includes the relocation of two trailer mounted Electrodialysis Reversal (EDR) units from North City to South Bay Plant. This project also includes the addition/modifications of civil, mechanical, electrical, chemical, and control system integra-tion of these units to the South Bay Plant. The EDR units will enable the plant to control regulated levels of chloride and maintain the Total Dissolved Solids level below 1000 mg/L.

In addition to the Capital Improvement Projects, the Department televised an additional 63 miles of sewer mains as of December 31, 2014. To date, over 1,845 miles of sewer mains have been assessed and more than 599 miles have been identified for replacement or rehabilitation.

2016 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.3 million residents of San Diego, and regional wastewater treatment and disposal services for 2.5 million wastewater customers in the San Diego region.

In order to improve its aging infrastructure and based on the on-going condition assessment of the system, the Public Utilities Department continues to replace and rehab about 45 sewer miles and 30-40 water miles per fiscal year. These capital needs are based on condition assessment results, future demand, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, reservoirs, and large diameter wastewater pipelines. In addition, the Department continues its ongoing condition assessment efforts including inspection of 40-60 miles of sewer mains per year.

Furthermore, the Department is launching proven innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20 year cost effective, integrated water and wastewater capital improvement program to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water through the use of water purification technology. It will also eliminate the need for nearly $2.00 billion of upgrades to the Point Loma Wastewater Treatment Plant and associated facilities.

Fiscal Year 2016 goals for Pure Water San Diego include: completing the consultant selection process for the design of pipeline and pump facilities to convey purified water from North City to the San Vicente Reservoir; initiating prequalification testing for water purification equipment; and completing

grant-funded research of treatment and monitoring strategies that could support conveying purified water directly to a water treatment plant rather than the full distance to the San Vicente Reservoir.

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Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / **S12010**	$ 2,371,187	$ -	$ 12,368,813	$ 14,740,000
69th & Mohawk Pump Station / **S12011**	4,114,629	-	14,172,371	18,287,000
Alvarado 2nd PL Exten & Morena Blvd CI / **S12013**	-	203,986	66,737,507	66,941,493
Alvarado Trunk Sewer Phase IV / **S15019**	200,000	330,000	25,929,494	26,459,494
Backup Generators at SPS's, TP & EMTS / **S12036**	17,745,600	-	-	17,745,600
Balboa Terrace Trunk Sewer / **S12035**	10,073,768	-	-	10,073,768
Barrett Flume Cover / **S10013**	900,000	-	1,580,021	2,480,021
Bayview Reservoir Solar Project / **S14021**	2,325,000	-	-	2,325,000
Catalina 12inch Cast Iron Mains / **S12008**	4,000,000	867,184	8,097,168	12,964,352
Chollas Building / **S11025**	7,900,000	-	14,600,000	22,500,000
Cielo & Woodman Pump Station / **S12012**	600,000	932,000	5,146,000	6,678,000
Corrosion Control / **AKA00001**	498,943	-	-	498,943
Dams and Reservoirs / **ABK00001**	1,935,660	5,500,000	2,729,049	10,164,709
Del Mar Heights East Segment / **S12017**	50,000	-	5,163,344	5,213,344
Del Mar Heights Pipeline Relocation / **S00070**	4,350,000	-	3,600,000	7,950,000
EAM ERP Implementation / **S14000**	12,198,000	7,077,531	13,523,773	32,799,304
EMTS Boat Dock and Steam Line Relocation / **S00319**	2,018,535	-	-	2,018,535
East Mission Gorge Force Main Rehab / **S00326**	654,640	-	5,537,195	6,191,835
El Monte Pipeline No 2 / **S10008**	2,748,000	-	-	2,748,000
Freeway Relocation / **AKB00002**	4,528,243	-	-	4,528,243
Groundwater Asset Development Program / **ABM00001**	4,364,257	-	2,437,436	6,801,693
Harbor Drive Pipelines Replacement / **S12028**	10,371,398	-	-	10,371,398
Harbor Drive Trunk Sewer Replacement / **S00336**	12,398,748	-	-	12,398,748
Instrumentation and Control / **AKB00007**	500,000	500,000	2,000,000	3,000,000
La Jolla Scenic Drive 16inch Main / **S12009**	1,224,089	3,927,505	3,927,504	9,079,098
La Jolla View Reservoir / **S15027**	-	-	1,395,000	1,395,000
Large Diameter Water Transmission PPL / **AKA00003**	3,468,645	6,622,877	21,935,043	32,026,565
Lindbergh Field 16" CI Main Replacement / **S10055**	3,477,779	-	-	3,477,779
Little McGonigle Ranch Road Pipeline / **S00069**	854,968	-	4,402,032	5,257,000
Lower Otay Outlet Tower / **S12018**	300,000	-	5,255,384	5,555,384
Lower Otay Reservoir Emer Outlet Improve / **S00044**	2,300,000	300,000	-	2,600,000
MBC Biosolids Storage Silos / **S00322**	9,047,838	-	-	9,047,838
MBC Dewatering Centrifuges Replacement / **S00339**	11,442,554	-	679,889	12,122,443
MBC Odor Control Facility Upgrades / **S00323**	6,200,000	415,612	-	6,615,612
MOC Complex Solar Project / **S14022**	2,675,000	-	-	2,675,000
Metro Facilities Control Systems Upgrade / **L10000**	4,405,064	-	(679,889)	3,725,175
Metro Treatment Plants / **ABO00001**	18,976,653	4,500,000	3,983,253	27,459,906
Metropolitan System Pump Stations / **ABP00002**	10,790,123	-	5,746,662	16,536,785
Metropolitan Waste Water Department Trunk Sewers / **AJB00001**	28,723,135	-	31,199,935	59,923,070
Miramar Clearwell Improvements / **S11024**	6,440,000	2,192,000	80,216,226	88,848,226

Public Utilities

Public Utilities: Capital Improvement Projects *(cont'd)*

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Montezuma Trunk Sewer / **S00332**	6,272,464	-	-	6,272,464
Montezuma/Mid-City Pipeline Phase II / **S11026**	4,518,200	-	23,628,800	28,147,000
Morena Reservoir Outlet Tower Upgrade / **S00041**	5,680,000	-	4,000,000	9,680,000
NCWRP Sludge Pump Station Upgrade / **S00309**	957,096	-	-	957,096
New 16" Water Mains (U-3) / **RD15003**	1,225,000	-	-	1,225,000
North City Reclamation System / **AHC00002**	10,854,490	-	-	10,854,490
Otay 1st/2nd PPL Abandon E of Highland / **S11027**	6,583,390	-	-	6,583,390
Otay 1st/2nd PPL West of Highland Avenue / **S12016**	1,413,051	1,250,000	26,777,449	29,440,500
Otay Second Pipeline Relocation-PA / **S15016**	-	-	1,634,092	1,634,092
Otay WTP Upgrade & Expansion / **S00030**	28,839,552	-	-	28,839,552
PS 84 Upgrade & PS 62 Abandon / **S00308**	10,320,400	-	-	10,320,400
PS Upgrades Group 1 North County / **S00303**	16,116,827	-	-	16,116,827
PS2 Power Reliability & Surge Protection / **S00312**	6,230,000	9,140,000	27,630,000	43,000,000
PURE Water Program / **ALA00001**	-	15,693,478	1,534,034,569	1,549,728,047
Pacific Beach Pipeline South (W) / **S12015**	2,650,000	4,093,000	13,975,000	20,718,000
Pipeline Rehabilitation / **AJA00002**	79,973,128	47,745,627	97,350,844	225,069,599
Point Loma Grit Processing Improvements / **S00315**	34,926,129	-	668,853	35,594,982
Pressure Reduction Facility Upgrades / **AKA00002**	100,000	250,000	-	350,000
Pump Station 64,65, Penasquitos, E Mission Gorge / **ABP00003**	6,564,099	-	-	6,564,099
Pump Station Restorations / **ABP00001**	8,703,202	1,900,000	9,648,004	20,251,206
Reclaimed Water Extension / **AHC00001**	209,125	-	-	209,125
Reclaimed Water Retrofit / **AHC00003**	250,002	-	-	250,002
Recycled Water System Upgrades / **S10010**	2,350,000	-	-	2,350,000
Recycled Water Systems Upgrades / **AHC00004**	337,422	-	-	337,422
Recycled Water Tank Modifications / **S12014**	991,984	-	-	991,984
SBWR Plant Demineralization / **S00310**	5,973,695	-	-	5,973,695
Scripps Ranch Pump Station / **S12019**	13,079,000	-	-	13,079,000
Seismic Upgrades / **AKB00004**	400,000	-	7,133,944	7,533,944
Sewer CIP Emergency Reserve / **S00342**	5,000,000	-	-	5,000,000
Sewer Main Replacements / **AJA00001**	187,529,903	42,000,000	214,596,397	444,126,300
South Metro Sewer Rehabilitation Ph 3B / **S00317**	157,506	-	9,057,451	9,214,957
South Mission Valley Trunk Sewer / **S00302**	15,801,938	-	-	15,801,938
Standpipe and Reservoir Rehabilitations / **ABL00001**	12,862,698	7,539,333	16,345,082	36,747,113
Tecolote Canyon Trunk Sewer Improvement / **S15020**	200,000	30,000	15,125,230	15,355,230
Tierrasanta (Via Dominique) Pump Station / **S12040**	4,208,000	7,050,000	-	11,258,000
University Ave Pipeline Replacement / **S11021**	7,890,197	7,973,485	10,136,318	26,000,000
Unscheduled Projects / **AJA00003**	7,533,215	2,600,000	4,355,461	14,488,676
Upas St Pipeline Replacement / **S11022**	13,696,326	3,000,000	15,487,674	32,184,000
Water & Sewer Group Job 816 (W) / **S13015**	3,150,000	3,608,375	3,996,988	10,755,363
Water CIP Emergency Reserve / **S00048**	5,000,000	-	-	5,000,000

Public Utilities: Capital Improvement Projects *(cont'd)*

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Water Department Security Upgrades / **S00050**	15,224,930	500,000	-	15,724,930
Water Group 787 / **S11108**	7,888,421	-	-	7,888,421
Water Main Replacements / **AKB00003**	180,011,938	45,966,097	168,737,835	394,715,870
Water Pump Station Restoration / **ABJ00001**	6,645,569	3,125,040	10,219,591	19,990,200
Water Treatment Plants / **ABI00001**	3,854,000	615,940	1,331,231	5,801,171
Wet Weather Storage Facility / **S00314**	2,991,626	-	4,280,501	7,272,127
Public Utilities Total	$ 952,336,980	$ 237,449,070	$2,561,834,524	$3,751,620,574

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Public Utilities

30th Street Pipeline Replacement / S12010

Water - Distribution Sys - Transmission

Council District:	3, 8	**Priority Score:**	93
Community Plan:	Greater North Park, Greater Golden Hill, Southeastern San Diego	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Bose, Sheila
Duration:	2014 - 2020		619-533-4698
Improv Type:	Replacement		sbose@sandiego.gov

Description: This project will replace approximately 5.45 miles of existing cast iron (CI) mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: Because the pipeline has been paralleled by the newer 28th Street Pipeline south of Thorn Street and no longer serves as an important transmission route to University Heights (390 Zone), this project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park, Greater Golden Hill and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 201,668	$ 2,169,519	$ -	$ -	$ 2,000,000	$ 9,740,000	$ 628,813	$ -	$ -	$ -	$ 14,740,000
Total		**$ 201,668**	**$ 2,169,519**	**$ -**	**$ -**	**$ 2,000,000**	**$ 9,740,000**	**$ 628,813**	**$ -**	**$ -**	**$ -**	**$ 14,740,000**

Public Utilities

69th & Mohawk Pump Station / S12011

Bldg - Water - Pump Stations

Council District:	9	**Priority Score:**	96
Community Plan:	College Area, Mid-City: Eastern Area	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2013 - 2020		619-533-4102
Improv Type:	Expansion		hazar@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Zone. Suction to the pump station will come from the Mid-City Pipeline Phase II.

Justification: This project will replace the existing Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 1,185,903	$ 2,928,726	$ -	$ -	$ 7,000,000	$ 7,172,371	$ -	$ -	$ -	$ -	$ 18,287,000
Total		**$ 1,185,903**	**$ 2,928,726**	**$ -**	**$ -**	**$ 7,000,000**	**$ 7,172,371**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 18,287,000**

Public Utilities

Alvarado 2nd PL Exten & Morena Blvd CI / S12013

Water - Distribution Sys - Transmission

Council District:	2, 7	**Priority Score:**	92
Community Plan:	Mission Valley, Linda Vista, Mission Bay Park	**Priority Category:**	Medium
Project Status:	New	**Contact Information:**	Rubalcava, Eric
Duration:	2012 - 2022		858-654-4284
Improv Type:	Expansion		erubalcava@sandiego.gov

Description: This project provides for the replacement of the aging Kearny Mesa Pipeline transmission route with a new transmission route that uses the Alvarado 2nd Pipeline. It will replace 17,032 linear feet of existing 20-inch and 16-inch cast iron Morena Boulevard Pipeline with a new 36-inch Morena Boulevard Pipeline, which will run from the end of the 48-inch Alvarado 2nd Extension Pipeline and connect to the Kearny Mesa Pipeline at the north end, operating at a 536 Hydraulic Grade Line (HGL). It will also replace 15,598 linear feet of parallel 16-inch distribution line from Friars Road and Morena to Morena and Balboa Avenue. The new 16-inch line will operate at 390 HGL connecting to the existing 16-inch line on Friars Road and terminating at Morena and Bunker Hill Street. Additionally, it is proposed that 22,504 linear feet of new 48-inch Alvarado 2nd Extension Pipeline from the western terminus of the existing 48-inch Alvarado 2nd Pipeline (at Interstate 805 and Friars Road to Morena Boulevard and Napa Street) be built.

Justification: This project will replace cast iron pipe; provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability; improve water quality; reduce energy waste at the Miramar County Water Authority Pump back facility; reduce peaking problems in the Miramar Water Treatment Plant service area; and provide supply flexibility (Alvarado vs. Miramar). This project is part of a larger plan to improve transmission reliability to the coastal Pacific Beach/La Jolla Zones by replacing the aging Kearny Mesa Pipeline as the lead supply, and adding a second transmission route to the coastal zones.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ -	$ -	$ 203,986	$ -	$ 3,657,181	$ 1,748,454	$ 7,291,088	$ 34,365,348	$ 19,675,436	$ -	$ 66,941,493
Total		**$ -**	**$ -**	**$ 203,986**	**$ -**	**$ 3,657,181**	**$ 1,748,454**	**$ 7,291,088**	**$ 34,365,348**	**$ 19,675,436**	**$ -**	**$ 66,941,493**

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Wastewater - Collection Sys - Trunk Swr

Council District:	7, 9	**Priority Score:**	92
Community Plan:	Navajo, College Area	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Antoun, Nevien
Duration:	2015 - 2020		619-533-4852
Improv Type:	Replacement		nantoun@sandiego.gov

Description: This project will replace and upsize 3.13 miles of the Alvarado Trunk Sewer to provide additional capacity.

Justification: This trunk sewer will be upgraded with a larger pipe to accommodate future flow capacity.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2018 and be complete in Fiscal Year 2020.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016 and was established by Council Resolution R-309261 on October 14, 2014 with an initial budget of $200,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	$ 5,873	$ 194,127	$ 330,000	$ -	$ 7,970,000	$ 15,220,752	$ 2,738,742	$ -	$ -	$ -	$ 26,459,494
Total		**$ 5,873**	**$ 194,127**	**$ 330,000**	**$ -**	**$ 7,970,000**	**$ 15,220,752**	**$ 2,738,742**	**$ -**	**$ -**	**$ -**	**$ 26,459,494**

Public Utilities

Backup Generators at SPS's, TP & EMTS / S12036

Bldg - MWWD - Pump Stations

Council District:	1, 2, 5, 8	**Priority Score:**	N/A
Community Plan:	University, Miramar Ranch North, Barrio Logan, Torrey Pines	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Dadachanji, Chisti
Duration:	2012 - 2016		858-654-4493
Improv Type:	New		pdadachanji@sandiego.gov

Description: This project will purchase seven generators and provide a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University, Miramar Ranch North, Barrio Logan, and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Engine procurement began in late Fiscal Year 2012 and was completed in Fiscal Year 2014. Design-build contract began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	$ 6,408,467	$ 1,827,755	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 8,236,222
Muni Sewer Utility - CIP Funding Source	700008	8,228,143	1,281,235	-	-	-	-	-	-	-	-	9,509,378
Total		$ 14,636,609	$ 3,108,991	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 17,745,600

Public Utilities

Balboa Terrace Trunk Sewer / S12035

Wastewater - Collection Sys - Trunk Swr

Council District:	6	**Priority Score:**	N/A
Community Plan:	Clairemont Mesa	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Gamboa, Wendy
Duration:	1999 - 2016		619-235-1971
Improv Type:	Replacement		wgamboa@sandiego.gov

Description: This project includes the installation of 8-inch, 15-inch, and 21-inch sewer pipe via tunneling and open trench construction and other related work.

Justification: This project will upgrade the existing trunk sewer with a larger pipe to accommodate additional flow in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and anticipated to be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	$ 8,629,032	$ 1,444,736	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,073,768
Total		**$ 8,629,032**	**$ 1,444,736**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,073,768**

Public Utilities

Barrett Flume Cover / S10013

Bldg - Water - Reservoirs/Dams

Council District:	Non-city	**Priority Score:**	83
Community Plan:	Non City	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Rubalcava, Eric
Duration:	2010 - 2021		858-654-4284
Improv Type:	Replacement		erubalcava@sandiego.gov

Description: This project will assess the 10 to 12 miles of open channel delivering water from the Barrett Reservoir to the Lower Otay Reservoir. Based on the assessment, the flume may be replaced.

Justification: Each year golden eagles, deer, and other wildlife drown in the open channel sections of the Barrett Flume. There is also an excessive maintenance burden to keep soil and sediment out. Additionally, there is a slight algae build up due to sunlight. Covering the open flume sections is necessary to prevent fines and sanctions from the resource agencies, to maintain water quality, and to reduce maintenance and down time.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Pre-design began in Fiscal Year 2013 and completed in Fiscal Year 2014. The project is currently on hold pending PUD management approval.

Summary of Project Changes: The total project cost decreased by $3.1 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 359,481	$ 539,403	$ -	$ -	$ -	$ -	$ 480,174	$ 1,099,847	$ -	$ -	$ 2,478,905
Water Utility Operating Fund	700011	1,116	-	-	-	-	-	-	-	-	-	1,116
Total		$ 360,597	$ 539,403	$ -	$ -	$ -	$ -	$ 480,174	$ 1,099,847	$ -	$ -	$ 2,480,021

Public Utilities

Bayview Reservoir Solar Project / S14021

Bldg - Other City Facility / Structures

Council District:	1	**Priority Score:**	90
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Antoun, Nevien
Duration:	2015 - 2017		619-533-4852
Improv Type:	New		nantoun@sandiego.gov

Description: This project includes the design, installation, and interconnection of a 500 kilowatts (kw) solar photovoltaic system on the deck of the Bayview Reservoir.

Justification: Project complies with the City's Solar Implementation Plan and will provide enough solar electricity to supply approximately 75-80% of the facility pump stations electricity when averaged over the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be designed and constructed under the City's as-needed solar design/build contract. This design/build contract is scheduled to be awarded at the end of Fiscal Year 2015 and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	$ -	$ 325,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 325,000
Water Utility - CIP Funding Source	700010	19,249	1,980,751	-	-	-	-	-	-	-	-	2,000,000
Total		$ 19,249	$ 2,305,751	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,325,000

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Water - Distribution Sys - Transmission

Council District:	2	**Priority Score:**	98
Community Plan:	Peninsula	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2014 - 2020		619-533-7492
Improv Type:	Replacement		lschaar@sandiego.gov

Description: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline (size varies) with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2019.

Summary of Project Changes: The total project cost increased by $3.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 120,502	$ 3,879,498	$ 867,184	$ -	$ 2,305,677	$ 2,740,379	$ 3,051,112	$ -	$ -	$ -	$ 12,964,352
Total		**$ 120,502**	**$ 3,879,498**	**$ 867,184**	**$ -**	**$ 2,305,677**	**$ 2,740,379**	**$ 3,051,112**	**$ -**	**$ -**	**$ -**	**$ 12,964,352**

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District:	9	**Priority Score:**	65
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2011 - 2020		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design/Build began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by $4.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 572,944	$ 7,076,581	$ -	$ -	$ 7,000,000	$ 7,600,000	$ -	$ -	$ -	$ -	$ 22,249,525
Water Utility Operating Fund	700011	250,475	-	-	-	-	-	-	-	-	-	250,475
Total		**$ 823,419**	**$ 7,076,581**	**$ -**	**$ -**	**$ 7,000,000**	**$ 7,600,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 22,500,000**

Public Utilities

Cielo & Woodman Pump Station / S12012

Bldg - Water - Pump Stations

Council District:	4	**Priority Score:**	90
Community Plan:	Southeastern (Encanto Neighborhoods)	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2014 - 2020		619-533-4102
Improv Type:	Expansion		hazar@sandiego.gov

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with a total capacity of 15.84 million gallons per day (mgd) to improve efficiency and reliability. The Cielo and Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19. This project will be closely coordinated with the Otay 2nd Pipeline Phase 1 project.

Justification: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station. According to year 2030 demands, the Otay Water Treatment Plant (WTP) will not be able to supply enough suction head to the pump station. Thus, the pump station would need to be supplied from the Alvarado Water Treatment Plant (WTP).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost decreased by $8.0 million as the Otay 2nd Pipeline Phase 1 portion of the project became its own project under the Large Diameter Water Transmission PPL annual allocation (AKA00003).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 95,242	$ 504,758	$ 932,000	$ -	$ 2,500,000	$ 2,646,000	$ -	$ -	$ -	$ -	6,678,000
Total		**$ 95,242**	**$ 504,758**	**$ 932,000**	**$ -**	**$ 2,500,000**	**$ 2,646,000**	**$ -**	**$ -**	**$ -**	**$ -**	6,678,000

Public Utilities

Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2020		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 29,817	$ 469,126	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	498,943
Total		**$ 29,817**	**$ 469,126**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	498,943

Public Utilities

Dams and Reservoirs / ABK00001

Bldg - Water - Reservoirs/Dams

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2021		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for rehabilitating and reconstructing improvement projects at reservoirs and dams. Projects include resurfacing access roads, reconstructing berms, installing lighting around dams, and sandblasting and shotcreting all exposed surfaces of the dams.

Justification: The rehabilitation and reconstruction of access roads and the upgrading of berms, lighting, and all exposed surfaces of the dams are necessary to maintain access to and safety in the dam area. The State required improvements will also serve to satisfy a portion of the Division of Safety of Dams.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by $3.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 1,235,601	$ 638,830	$ 5,500,000	$ -	$ 2,363,200	$ 365,849	$ -	$ -	$ -	$ -	$ 10,103,479
Water Utility Operating Fund	700011	61,230	-	-	-	-	-	-	-	-	-	61,230
Total		$ 1,296,830	$ 638,830	$ 5,500,000	$ -	$ 2,363,200	$ 365,849	$ -	$ -	$ -	$ -	$ 10,164,709

Public Utilities

Del Mar Heights East Segment / S12017

Water - Distribution Sys - Transmission

Council District:	1	**Priority Score:**	83
Community Plan:	Del Mar Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Rubalcava, Eric
Duration:	2012 - 2021		858-654-4284
Improv Type:	Expansion		erubalcava@sandiego.gov

Description: This project provides for the installation of 2,800 feet of 36-inch pipe segments and 3,668 feet of parallel pipeline between Mona Lane and Lopielia Meadows Place for redundancy.

Justification: This pipeline was built in 1961 and has experienced leaks. It is in poor condition and has no corrosion protection. The original pipe was a 30-inch Steel Cylinder Rod Wrapped (SCRW) pipeline. This size is too small to meet projected demand increases in the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2017 and will be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ -	$ 50,000	$ -	$ -	$ 730,282	$ 3,230,946	$ 1,202,116	$ -	$ -	$ -	$ 5,213,344
Total		**$ -**	**$ 50,000**	**$ -**	**$ -**	**$ 730,282**	**$ 3,230,946**	**$ 1,202,116**	**$ -**	**$ -**	**$ -**	**$ 5,213,344**

Public Utilities

Del Mar Heights Pipeline Relocation / S00070

Water - Distribution Sys - Distribution

Council District:	1	**Priority Score:**	N/A
Community Plan:	Del Mar Mesa	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Wilson, Leonard
Duration:	2005 - 2019		619-446-5421
Improv Type:	Expansion		llwilson@sandiego.gov

Description: This project will provide for the relocation and upsizing of an existing 36-inch pipeline in the ultimate right-of-way for Carmel Valley Road. The existing Del Mar Heights Pipeline will no longer follow the alignment of Carmel Valley Road, once Carmel Valley Road is improved to four lanes.

Justification: Future maintenance of this facility is enhanced when it is in an accessible and convenient location such as a public street right-of-way. This project will relocate the pipeline so that it can be easily maintained, repaired, and serviced in the future.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2012. Phase 1 construction (Del Mar Heights Road from the West Community Plan boundary to Carmel Valley Road and includes the bridge by-pass) began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016. Phase 2 (Carmel Valley Road to Mona Lane) is contingent upon Public Facilities Financing Program approval.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	$ 4,285,891	$ 64,109	$ -	$ -	$ -	$ 900,000	$ 2,700,000	$ -	$ -	$ -	$ 7,950,000
Total		**$ 4,285,891**	**$ 64,109**	**$ -**	**$ -**	**$ -**	**$ 900,000**	**$ 2,700,000**	**$ -**	**$ -**	**$ -**	**$ 7,950,000**

Public Utilities

EAM ERP Implementation / S14000

Bldg - Other City Facility / Structures

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Noel, Erin
Duration:	2013 - 2019		619-533-3640
Improv Type:	Replacement		enoel@sandiego.gov

Description: Asset Management is a comprehensive and continuous best business practice to effectively and sustainably manage assets at a desired level of service for the lowest life cycle cost. In order to accomplish Asset Management, a software tool or Enterprise Asset Management (EAM) system is critical. An EAM system will help staff to use information on assets, such as condition, to assess and measure the lifecycle costs of the City's assets; evaluate the pros and cons of infrastructure projects; and develop optimal maintenance and capital investment strategies.

Justification: A comprehensive EAM system is required to appropriately and effectively manage the large number of assets and complex asset infrastructure for the City of San Diego. The SAP EAM project is critical for replacing existing disparate, obsolete and ineffective maintenance management systems for several City departments, including Public Utilities, Transportation & Storm Water, Environmental Services Department, Department of Information Technology (DoIT), and Public Works. Additionally, this EAM solution will serve as the foundation for other departments to implement an EAM system in the future.

Operating Budget Impact: An additional 5.00 FTEs will be required in DoIT beginning in Fiscal Year 2016 to develop and provide ongoing support for the system. In addition, the project team is currently developing a business case to determine the return on investment and assess current versus future ongoing software maintenance costs. If additional costs are identified, the operating budget impact will be updated as appropriate.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: The project is anticipated to begin in the fourth quarter of Fiscal Year 2015 and to be completed in Fiscal Year 2017. Upon project completion, the EAM system will be transferred to DoIT, which will manage and support the system.

Summary of Project Changes: The total project cost increased by approximately $9.0 million due to other City Departments participating in this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	$ 220,054	$ 2,221,506	$ 431,361	$ -	$ 2,037,612	$ -	$ -	$ -	$ -	$ -	$ 4,910,533
Muni Sewer Utility - CIP Funding Source	700008	380,093	3,837,147	745,078	-	3,519,511	-	-	-	-	-	8,481,829
OneSD Support Fund	200610	-	1,100,000	5,116,800	-	4,261,902	-	-	-	-	-	10,478,702
Water Utility - CIP Funding Source	700010	400,098	4,039,102	784,292	-	3,704,748	-	-	-	-	-	8,928,240
Total		**$ 1,000,246**	**$ 11,197,754**	**$ 7,077,531**	**$ -**	**$ 13,523,773**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 32,799,304**

Operating Budget Impact

Department - Fund		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Department of IT - SAP SUPPORT FUND	FTEs	5.00	5.00	5.00	5.00	5.00
	Total Impact	$ 706,673	$ 699,230	$ 699,230	$ 699,230	$ 699,234

Public Utilities

EMTS Boat Dock and Steam Line Relocation / S00319

Bldg - MWWD - Laboratories

Council District:	2	**Priority Score:**	81
Community Plan:	Peninsula	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Elling, Michael
Duration:	2012 - 2017		858-292-6477
Improv Type:	New		melling@sandiego.gov

Description: The Environmental Monitoring and Technical Services (EMTS) Laboratory Boat Dock and Steam Line Project provides for the design and construction of a boat dock located in the channel adjacent to the EMTS laboratory, as well as the installation of an esplanade and undergrounding of approximately 600 feet of an above-ground steam line situated along the frontage of the boat channel. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: As part of a Public Benefit Conveyance (PBC) from the federal government, MWWD designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. The design of this project included a boat dock to service the laboratory. Permits obtained as part of the construction required Metro to fund a portion of a future park esplanade located adjacent to the laboratory frontage. To gain future unobstructed access to the boat dock, and to provide unobstructed access to the future esplanade, the existing steam line must be undergrounded. Public Utilities currently leases boat dock space at Driscoll's Wharf and this project would eliminate this ongoing expense.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The dock was partially designed in Fiscal Year 2001, but was postponed due to ongoing issues related to the contamination and conveyance of the boat channel. The design is scheduled to begin and be completed in Fiscal Year 2015, with construction scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	$ 89,061	$ 1,929,474	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	2,018,535
Total		**$ 89,061**	**$ 1,929,474**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	2,018,535

Public Utilities

East Mission Gorge Force Main Rehab / S00326

Wastewater - Collection Sys - Trunk Swr

Council District:	7	**Priority Score:**	90
Community Plan:	Navajo	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Phung, Tung
Duration:	2004 - 2022		858-292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This project provides for the rehabilitation of the East Mission Gorge force main due to deterioration of the pipeline concrete lining from sulfuric acid build-up.

Justification: This project provides for the rehabilitation of the force main in order to prevent breakage of the force main and prevent potential sewage spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: This project is on hold pending the negotiation of a cost-sharing agreement with the Participating Agencies.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 441,835	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 441,835
Muni Sewer Utility - CIP Funding Source	700008	-	212,805	-	-	-	518,062	2,856,302	2,162,831	-	-	5,750,000
Total		$ 441,835	$ 212,805	$ -	$ -	$ -	$ 518,062	$ 2,856,302	$ 2,162,831	$ -	$ -	$ 6,191,835

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District:	7	**Priority Score:**	96
Community Plan:	Navajo	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Wong, Pete
Duration:	2010 - 2017		858-292-6475
Improv Type:	Replacement - Rehab		pwong@sandiego.gov

Description: This project will perform a condition assessment on the existing 63,900 foot long 48-inch to 72-inch diameter pipeline between the Lakeside Pump Station and the Alvarado Water Treatment Plant.

Justification: This project is necessary to ensure that future water demands are met in the Alvarado service area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Condition assessment began in Fiscal Year 2014 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost increased by $100,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 2,688,805	$ 58,216	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,747,021
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		$ 2,689,784	$ 58,216	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,748,000

Public Utilities

Freeway Relocation / AKB00002

Water - Distribution Sys - Distribution

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2021		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with the State Department of Transportation highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Years 2016 through 2019 decreased by $100,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 1,561,054	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,561,054
Water Utility - CIP Funding Source	700010	1,316,340	1,369,624	-	-	-	-	-	-	-	-	2,685,964
Water Utility Operating Fund	700011	281,224	-	-	-	-	-	-	-	-	-	281,224
Total		**$ 3,158,619**	**$ 1,369,624**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,528,243**

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Adrian, George
Duration:	2010 - 2021		619-533-4680
Improv Type:	Replacement		gadrian@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 90 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2021 and beyond.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by $194,265 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Other	710002	$ 493,604	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 493,604
Historical Fund	X999	85,446	-	-	-	-	-	-	-	-	-	85,446
Water Utility - CIP Funding Source	700010	1,785,517	1,327,605	-	-	123,367	933,746	1,273,474	106,849	-	-	5,550,558
Water Utility Operating Fund	700011	672,084	-	-	-	-	-	-	-	-	-	672,084
Total		$ 3,036,652	$ 1,327,605	$ -	$ -	$ 123,367	$ 933,746	$ 1,273,474	$ 106,849	$ -	$ -	$ 6,801,693

Public Utilities

Harbor Drive Pipelines Replacement / S12028

Water - Distribution Sys - Transmission

Council District:	2	**Priority Score:**	97
Community Plan:	Peninsula	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2008 - 2016		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project replaces 4.4 miles of 16-inch cast iron water pipeline from the Harbor Drive Bridge to the Point Loma Reservoir.

Justification: These improvements are necessary to prevent water pipe breaks and to ensure a continuous water supply to the Peninsula community planning area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach, Old San Diego, and Peninsula Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 53,341	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 53,341
Water Utility - CIP Funding Source	700010	10,132,134	185,923	-	-	-	-	-	-	-	-	10,318,057
Total		**$ 10,185,475**	**$ 185,923**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,371,398**

Public Utilities

Harbor Drive Trunk Sewer Replacement / S00336

Wastewater - Collection Sys - Trunk Swr

Council District:	8	**Priority Score:**	90
Community Plan:	Barrio Logan	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Spier, Carl
Duration:	2000 - 2016		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: This project provides for upgrading and replacing existing portions of 39-inch Harbor Drive Trunk Sewer with 48-inch pipelines.

Justification: The existing trunk sewer has a portion constructed of techite pipeline, which has been prone to structural failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2002 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and is anticipated to be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 642,459	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 642,459
Muni Sewer Utility - CIP Funding Source	700008	11,000,901	416,747	-	-	-	-	-	-	-	-	11,417,648
Municipal Sewer Revenue Fund	700000	338,640	-	-	-	-	-	-	-	-	-	338,640
Total		$ 11,982,001	$ 416,747	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 12,398,748

Public Utilities

Instrumentation and Control / AKB00007

Water - Distribution Sys - Distribution

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	New	**Contact Information:**	Amen, Rania
Duration:	2010 - 2021		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

Justification: The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: This is a new annual allocation for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ -	$ 500,000	$ 500,000	$ -	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ -	$ -	$ 3,000,000
Total		**$ -**	**$ 500,000**	**$ 500,000**	**$ -**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ -**	**$ -**	**$ 3,000,000**

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Water - Distribution Sys - Transmission

Council District:	1	**Priority Score:**	82
Community Plan:	La Jolla	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Garcia, Alex
Duration:	2012 - 2017		619-533-3634
Improv Type:	Expansion		agarcia@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow requirements, and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2015 and be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 16,951	$ 1,207,138	$ 3,927,505	$ -	$ 3,927,504	$ -	$ -	$ -	$ -	$ -	9,079,098
Total		**$ 16,951**	**$ 1,207,138**	**$ 3,927,505**	**$ -**	**$ 3,927,504**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	9,079,098

Public Utilities

La Jolla View Reservoir / S15027

Water - Distribution Sys - Distribution

Council District:	1	**Priority Score:**	96
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2011 - 2019		619-533-4102
Improv Type:	Expansion		hazar@sandiego.gov

Description: This project will provide for the construction of a new 3.11 MG prestressed concrete reservoir. Also, it will install 2,800 feet of 30-inch pipeline, and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir.

Justification: This project will replace the existing La Jolla View Reservoir which will improve water quality, set new reservoir to appropriate HGL, and improve fire flow capacity in the 610 Zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in compliance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: This project was converted from a sublet of the Standpipe & Reservoir Rehabilitations Annual Allocation to a stand alone project in Fiscal Year 2015, pending Council approval, and is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ -	$ -	$ -	$ 1,395,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,395,000
Total		**$ -**	**$ -**	**$ -**	**$ 1,395,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,395,000**

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Water - Distribution Sys - Transmission

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2020		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are in a deteriorated condition or have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by $6.2 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 1,140,407	$ 2,328,238	$ 6,622,877	$ -	$ 9,267,218	$ 5,366,006	$ 5,370,921	$ 1,930,898	$ -	$ -	$ 32,026,565
Total		**$ 1,140,407**	**$ 2,328,238**	**$ 6,622,877**	**$ -**	**$ 9,267,218**	**$ 5,366,006**	**$ 5,370,921**	**$ 1,930,898**	**$ -**	**$ -**	**$ 32,026,565**

Public Utilities

Lindbergh Field 16" CI Main Replacement / S10055

Water - Distribution Sys - Transmission

Council District:	2, 3	**Priority Score:**	97
Community Plan:	Midway - Pacific Highway	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Azar, Hossein
Duration:	2010 - 2016		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project replaces 1.34 miles of pipeline and relocates the 16-inch cast iron transmission main from adjacent to the departure taxiway at Lindbergh Field to the public street which is more accessible for operation and maintenance.

Justification: In case of a pipe failure requiring Water Operations to perform emergency repair, the pipeline must be relocated to a location outside the secured Airport property that is more accessible for operation and maintenance. The 12-inch and 16-inch cast iron pipe was installed in the 1940s.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 2,967,807	$ 143,669	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,111,476
Water Utility Operating Fund	700011	366,303	-	-	-	-	-	-	-	-	-	366,303
Total		$ 3,334,110	$ 143,669	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,477,779

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Water - Distribution Sys - Transmission

Council District:	1	**Priority Score:**	70
Community Plan:	Del Mar Mesa, Pacific Highlands Ranch	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Wilson, Leonard
Duration:	2004 - 2021		619-446-5421
Improv Type:	Expansion		llwilson@sandiego.gov

Description: This project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch. Project was divided in 5 Phases, Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way), Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road), Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road), Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court) and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary).

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phase 1 is complete. The design of Phase 3 is not scheduled at this time. The design of Phase 4 is complete. Construction of Phases 2 and 5 are scheduled to be completed in Fiscal Year 2017, but is dependent upon the construction of the Shaw Lorenz Community.

Summary of Project Changes: It is anticipated that additional Pacific Highlands Ranch Facilities Benefit Assessment funding in the amount of $1.8 million will be allocated to this project per the Public Facilities Financing Plan in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	$ 757,000	$ 0	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 757,000
Pacific Highlands Ranch FBA	400090	97,968	-	-	1,802,032	-	-	-	-	2,600,000	-	4,500,000
Total		**$ 854,968**	**$ 0**	**$ -**	**$ 1,802,032**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,600,000**	**$ -**	**$ 5,257,000**

Public Utilities

Lower Otay Outlet Tower / S12018

Bldg - Water - Reservoirs/Dams

Council District:	Non-city	**Priority Score:**	90
Community Plan:	Non City	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Rubalcava, Eric
Duration:	2012 - 2020		858-654-4284
Improv Type:	Betterment		erubalcava@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2020.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ -	$ 300,000	$ -	$ -	$ 3,113,668	$ 2,141,716	$ -	$ -	$ -	$ -	5,555,384
Total		**$ -**	**$ 300,000**	**$ -**	**$ -**	**$ 3,113,668**	**$ 2,141,716**	**$ -**	**$ -**	**$ -**	**$ -**	5,555,384

Public Utilities

Lower Otay Reservoir Emer Outlet Improve / S00044

Bldg - Water - Reservoirs/Dams

Council District:	Non-city	**Priority Score:**	75
Community Plan:	Non City	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2001 - 2017		619-533-4102
Improv Type:	Betterment		hazar@sandiego.gov

Description: This project provides for the installation of two sluice gates on the auxiliary spillway to improve drawdown capacity.

Justification: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir (backed up by Savage Dam) requires 56 days for 10 percent drawdown in order to prevent a risk of dam failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost increased by $300,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 403,219	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 403,219
Water Utility - CIP Funding Source	700010	259,428	1,394,016	300,000	-	-	-	-	-	-	-	1,953,444
Water Utility Operating Fund	700011	243,337	-	-	-	-	-	-	-	-	-	243,337
Total		$ 905,984	$ 1,394,016	$ 300,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,600,000

Public Utilities

MBC Biosolids Storage Silos / S00322

Bldg - MWWD - Treatment Plants

Council District:	6	**Priority Score:**	74
Community Plan:	Non City	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2007 - 2016		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for two additional biosolid storage silos (numbers 9 and 10). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: When a silo is out of service, silo storage capacity is frequently exceeded. In order to accommodate such events and to restore adequate silo capacity, it is essential to build two more storage silos.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property (Miramar) and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made for this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 120,320	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 120,320
Metro Sewer Utility - CIP Funding Source	700009	7,763,292	405,477	-	-	-	-	-	-	-	-	8,168,770
Metropolitan Sewer Utility Fund	700001	758,749	-	-	-	-	-	-	-	-	-	758,749
Total		$ 8,642,361	$ 405,477	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 9,047,838

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District:	6	**Priority Score:**	83
Community Plan:	Non City	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2009 - 2017		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolids flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolids flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The schedule is based on a design/build type of contract. Design began in Fiscal Year 2014 and the installation of the six centrifuges will be completed by Fiscal Year 2017.

Summary of Project Changes: In Fiscal Year 2015, $679,889 is anticipated to be transferred from the Metro Facilities Control Systems Upgrade (L10000) to this project via City Council Resolution. The total project cost for Fiscal Year 2016 increased by $679,889 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 934	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 934
Metro Sewer Utility - CIP Funding Source	700009	9,917,837	1,511,158	-	679,889	-	-	-	-	-	-	12,108,884
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		$ 9,931,396	$ 1,511,158	$ -	$ 679,889	$ -	$ -	$ -	$ -	$ -	$ -	$ 12,122,443

Public Utilities

MBC Odor Control Facility Upgrades / S00323

Bldg - MWWD - Treatment Plants

Council District:	6	**Priority Score:**	83
Community Plan:	Non City	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2007 - 2018		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments locations. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property (Miramar) and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to began in Fiscal Year 2015 and will be completed in Fiscal Year 2017.

Summary of Project Changes: The total project increased by $415,612 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 8,045	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 8,045
Metro Sewer Utility - CIP Funding Source	700009	1,302,517	4,832,516	415,612	-	-	-	-	-	-	-	6,550,644
Metropolitan Sewer Utility Fund	700001	56,923	-	-	-	-	-	-	-	-	-	56,923
Total		$ 1,367,484	$ 4,832,516	$ 415,612	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,615,612

Public Utilities

MOC Complex Solar Project / S14022

Bldg - Other City Facility / Structures

Council District:	6	**Priority Score:**	90
Community Plan:	Kearny Mesa	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2015 - 2017		619-533-4102
Improv Type:	New		hazar@sandiego.gov

Description: This project includes the design, installation, and interconnection of 500 kilowatts (kw) worth of solar photovoltaics at various locations throughout the MOC Complex in Kearny Mesa.

Justification: Project complies with the City's Solar Implementation Plan and will provide solar electricity to offset energy used at the MOC Complex buildings when averaged over the year.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be designed and constructed under the City's as-needed solar design/build contract. This Design/Build contract is to be awarded in Fiscal Year 2015. Design/Construction will begin and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	$ -	$ 975,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 975,000
Metro Sewer Utility - CIP Funding Source	700009	4,960	352,040	-	-	-	-	-	-	-	-	357,000
Muni Sewer Utility - CIP Funding Source	700008	12,046	854,954	-	-	-	-	-	-	-	-	867,000
Water Utility - CIP Funding Source	700010	6,613	469,387	-	-	-	-	-	-	-	-	476,000
Total		$ 23,619	$ 2,651,381	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,675,000

Public Utilities

Metro Facilities Control Systems Upgrade / L10000

Bldg - MWWD - Treatment Plants

Council District:	1, 2	**Priority Score:**	72
Community Plan:	University, Peninsula	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2010 - 2016		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for replacement and upgrade of existing control systems at various Metropolitan Wastewater treatment and pump station facilities. These include Metro Biosolids Center (MBC), North City Water Reclamation Plant (NCWRP), and Point Loma Water Treatment Plant (PLWTP). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project is needed to provide replacement of existing control systems at various facilities. The existing control systems are microprocessor/computer-based. The life cycle of these systems is seven to 10 years. Replacement will also provide an upgrade in technology. The change in technology will provide the facilities with greater control system capabilities and are essential for future facility expansion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University and Peninsula Community Plans, and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: This project is anticipated to be closed in Fiscal Year 2016. In Fiscal Year 2015, $679,889 is anticipated to be transferred from this project to MBC Dewatering Centrifuges Replacement (S00339) via Council Resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	$ 2,840,582	$ 1,564,482	$ -	$ (679,889)	$ -	$ -	$ -	$ -	$ -	$ -	3,725,175
Total		**$ 2,840,582**	**$ 1,564,482**	**$ -**	**$ (679,889)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	3,725,175

Public Utilities

Metro Treatment Plants / ABO00001

Bldg - MWWD - Treatment Plants

Council District:	2, 6, 7, 8	**Priority Score:**	Annual
Community Plan:	Peninsula, University, Tijuana River Valley	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2021		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by $185,883 due to revised requirements. In Fiscal Year 2015, $668,853 is anticipated to be transferred from this project to Point Loma Grit Processing Improvements (S00315) via Council Resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 6,122	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,122
Metro Sewer Utility - CIP Funding Source	700009	14,722,982	3,848,135	4,500,000	(668,853)	1,227,680	1,398,306	1,518,475	507,645	-	-	27,054,370
Metropolitan Sewer Utility Fund	700001	399,415	-	-	-	-	-	-	-	-	-	399,415
Total		$ 15,128,519	$ 3,848,135	$ 4,500,000	$ (668,853)	$ 1,227,680	$ 1,398,306	$ 1,518,475	$ 507,645	$ -	$ -	$ 27,459,906

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2021		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by $997,827 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 871,255	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 871,255
Metro Sewer Utility - CIP Funding Source	700009	3,335,241	682,392	-	-	65,000	240,855	636,645	1,143,699	3,660,463	-	9,764,295
Metropolitan Sewer Utility Fund	700001	5,901,235	-	-	-	-	-	-	-	-	-	5,901,235
Total		$ 10,107,731	$ 682,392	$ -	$ -	$ 65,000	$ 240,855	$ 636,645	$ 1,143,699	$ 3,660,463	$ -	$ 16,536,785

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2020		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost decreased by approximately $6.6 million in Fiscal Year 2016 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 6,103,794	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,103,794
Metro Sewer Utility - CIP Funding Source	700009	776,074	4,290,867	-	-	3,130,021	551,596	14,092	-	-	-	8,762,650
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	11,733,830	5,135,417	-	-	6,081,134	10,138,512	5,110,518	616,174	5,557,888	-	44,373,472
Municipal Sewer Revenue Fund	700000	660,094	-	-	-	-	-	-	-	-	-	660,094
Total		$ 19,296,852	$ 9,426,283	$ -	$ -	$ 9,211,155	$ 10,690,108	$ 5,124,610	$ 616,174	$ 5,557,888	$ -	$ 59,923,070

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District:	5	**Priority Score:**	100
Community Plan:	Scripps Miramar Ranch	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2011 - 2021		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project will construct two new clearwells, associated piping, and facilities for a total storage capacity of 58.3 million gallons (MG), demolish Clearwells Nos. 1 and 2, and associated piping and facilities, construct a new Chlorine Contact Chamber with an adjoining lift station for the maximum plant capacity of 215 million gallons per day (mgd), construct a new Maintenance Building, new guard shack, and install one Megawatt (MW) Photo Voltaic System on the roof of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural issues. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and to be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by $4.4 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 5,816,758	$ 618,747	$ 2,192,000	$ -	$ 16,100,000	$ 21,099,854	$ 20,019,960	$ 22,996,412	$ -	$ -	$ 88,843,731
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		$ 5,821,253	$ 618,747	$ 2,192,000	$ -	$ 16,100,000	$ 21,099,854	$ 20,019,960	$ 22,996,412	$ -	$ -	$ 88,848,226

Public Utilities

Montezuma Trunk Sewer / S00332

Wastewater - Collection Sys - Trunk Swr

Council District:	7, 9	**Priority Score:**	90
Community Plan:	College Area	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Spier, Carl
Duration:	2002 - 2016		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: This project provides for the replacement of approximately 6,769 feet of the existing 12-inch and 15-inch trunk sewer with 21-inch pipe.

Justification: This trunk sewer will be upgraded with a larger pipe to accommodate future flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 with final design completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and is anticipated to be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 659,285	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 659,285
Muni Sewer Utility - CIP Funding Source	700008	5,316,946	92,839	-	-	-	-	-	-	-	-	5,409,785
Municipal Sewer Revenue Fund	700000	203,394	-	-	-	-	-	-	-	-	-	203,394
Total		$ 6,179,625	$ 92,839	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,272,464

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Water - Distribution Sys - Distribution

Council District:	7, 9	**Priority Score:**	98
Community Plan:	College Area, Eastern Area (Mid-City), Navajo	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2011 - 2021		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 6,505 linear feet.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area, Navajo, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2020.

Summary of Project Changes: The total project cost increased by $10.9 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 2,072,501	$ 2,230,587	$ -	$ -	$ 1,000,000	$ 8,000,000	$ 8,500,000	$ 6,128,800	$ -	$ -	$ 27,931,888
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	215,112
Total		$ 2,287,613	$ 2,230,587	$ -	$ -	$ 1,000,000	$ 8,000,000	$ 8,500,000	$ 6,128,800	$ -	$ -	$ 28,147,000

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Bldg - Water - Reservoirs/Dams

Council District:	Non-city	**Priority Score:**	90
Community Plan:	Non City	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2001 - 2019		619-533-4102
Improv Type:	Betterment		hazar@sandiego.gov

Description: This project replaces the existing outlet tower to meet seismic requirements. It will add a 100-foot long, 6-foot wide pedestrian bridge from the dam to the outlet tower, new outlet pipe, valve and raise the parapet wall.

Justification: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility. The tower is 100 years old and seismically inadequate. This project is required by the California Division of Safety of Dams.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design phase began in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by $1.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 322,485	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 322,485
Water Utility - CIP Funding Source	700010	1,138,018	4,204,820	-	-	2,500,000	1,500,000	-	-	-	-	9,342,839
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	14,676
Total		$ 1,475,180	$ 4,204,820	$ -	$ -	$ 2,500,000	$ 1,500,000	$ -	$ -	$ -	$ -	$ 9,680,000

Public Utilities

NCWRP Sludge Pump Station Upgrade / S00309

Bldg - MWWD - Pump Stations

Council District:	1	**Priority Score:**	82
Community Plan:	University	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2006 - 2017		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the correction of a vibration problem at the North City Water Reclamation Plant (NCWRP) Sludge Pump Station. The project involves the replacement of the existing sludge pump with a smaller more efficient pump. It also includes the addition of 14 combination air release valves. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Excessive vibration of the pump and flywheel contribute to wear and tear of equipment. The vibration also generates tremendous heat. The excessive vibration and heat can cause premature failure of equipment, impact operational efficiency, and have structural impacts at the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2014. Construction is scheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 438	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 438
Metro Sewer Utility - CIP Funding Source	700009	264,608	556,028	-	-	-	-	-	-	-	-	820,636
Metropolitan Sewer Utility Fund	700001	136,022	-	-	-	-	-	-	-	-	-	136,022
Total		$ 401,068	$ 556,028	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 957,096

Public Utilities

New 16" Water Mains (U-3) / RD15003

Water - Distribution Sys - Distribution

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Highlands	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Williams, Charlette Strong
Duration:	2015 - 2017		619-533-3683
Improv Type:	Expansion		cswilliams@sandiego.gov

Description: This project provides for reimbursement to a developer for the construction of approximately 16,636 linear feet of 16-inch diameter water mains within the Camino Del Sur (Watson Ranch Road to Dormouse) and along Carmel Mountain Road from Camino Del Sur to Sundance Avenue. This is Project U-3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project is required to provide primary distribution facilities to serve the community.

Operating Budget Impact: The operations and maintenance funding for this project will be included in the Public Utilities budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: A portion of waterline from Watson Ranch Road to SR-56 has been completed by the developer. The remaining portion South to Dormouse will be completed by developer as part of a future reimbursement agreement in Fiscal Year 2016 and Fiscal Year 2017.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	$ 289,055	$ 935,945	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	1,225,000
Total		**$ 289,055**	**$ 935,945**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,225,000

Public Utilities

North City Reclamation System / AHC00002

Reclaimed Water System - Pipelines

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2020		858-654-4112
Improv Type:	Expansion		ramen@sandiego.gov

Description: This annual allocation provides recycled water to the Northern Service Area extending from Black Mountain Road west, along the I-56 corridor, to Carmel Valley. Portions of the recycled water pipeline expansion have been completed and are bringing service to the Olivenhain Municipal Water District and the communities of Black Mountain Ranch and Santa Luz. Recycled water pipeline is planned in Sorrento Mesa. Projects under this annual allocation are eligible for reimbursement by State Proposition 50 (Integrated Regional Water Management Plan) and Bureau of Reclamation Title 16 Grant funds.

Justification: Segments of recycled water pipelines have been constructed by private developers or Caltrans. The City needs to construct the remaining portions to complete the system and start delivering recycled water. The City also needs to expand the distribution system to customers already retrofitted to use recycled water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 946,615	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 946,615
Water Utility - CIP Funding Source	700010	6,582,581	3,004,282	-	-	-	-	-	-	-	-	9,586,864
Water Utility Operating Fund	700011	321,011	-	-	-	-	-	-	-	-	-	321,011
Total		$ 7,850,208	$ 3,004,282	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,854,490

Public Utilities

Otay 1st/2nd PPL Abandon E of Highland / S11027

Water - Distribution Sys - Transmission

Council District:	4, 9	**Priority Score:**	77
Community Plan:	Mid-City: City Heights, Mid-City: Eastern Area	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2011 - 2016		619-533-5105
Improv Type:	Replacement		iasgharzadeh@sandiego.gov

Description: This project will abandon approximately 13,630 feet of aged 30-inch and 36-inch pipes, identified as Otay 1st and 2nd water transmission pipelines. These pipelines sections will be abandoned from Highland Avenue and Wightman Street east to 54th Street. This project will also install approximately 8,120 feet of new 16-inch distribution mains from a 12-inch line at University Avenue and Winona Avenue to 54th Street and Chollas Station Road.

Justification: This project will abandon approximately 13,630 feet of existing Cast Iron Cement Lined, Reinforced Concrete Steel Cylinder and Cement Mortar Lined Coated Steel pipes in accordance with California Department of Public Health's compliance order 04-14-96CO-022. These pipelines, constructed as early as 1915, have reached the end of their lifecycle and have become a liability to the City. In order to provide system redundancy and maintain distribution needs, approximately 8,120 feet of new 16-inch distribution mains will be installed.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2016.

Summary of Project Changes: The total project cost decreased by $638,331 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 5,682,377	$ 856,530	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	6,538,907
Water Utility Operating Fund	700011	44,483	-	-	-	-	-	-	-	-	-	44,483
Total		**$ 5,726,860**	**$ 856,530**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	6,583,390

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Water - Distribution Sys - Transmission

Council District:	3, 9	**Priority Score:**	91
Community Plan:	Greater North Park, Mid-City: City Heights	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2012 - 2021		619-533-5105
Improv Type:	Replacement		iasgharzadeh@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron Otay 2nd Pipeline with a new 42-inch Wightman Street Pipeline, primarily along existing Otay 2nd alignment from Highland Avenue and Polk Avenue to the University Heights Reservoir at Howard Avenue and Idaho Street. The reach on Highland Avenue includes replacement of 1,328 linear feet of the existing cast iron Otay 1st Pipeline. It will also replace 3,242 linear feet of the cast iron Otay 1st Pipeline from Boundary and Polk to the University Heights Reservoir with a 16-inch distribution line. The project also includes some pipeline abandonment and replacement at the University Heights Reservoirs. In addition, a pressure regulating station will be relocated out of the street right-of-way (ROW). The project alignment is located mostly within the City of San Diego ROW. There are also three Caltrans freeway crossings at I-805.

Justification: This project will develop a replacement and/or abandonment plan to remove the existing cast iron segments of pipeline west of Highland Avenue. Cast iron reaches of the Otay 1st and 2nd Pipelines are neither safe nor reliable facilities, and may contribute to poor water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by $3.5 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 746,110	$ 666,941	$ 1,250,000	$ -	$ 1,130,000	$ 2,000,000	$ 11,808,449	$ 11,839,000	$ -	$ -	$ 29,440,500
Total		**$ 746,110**	**$ 666,941**	**$ 1,250,000**	**$ -**	**$ 1,130,000**	**$ 2,000,000**	**$ 11,808,449**	**$ 11,839,000**	**$ -**	**$ -**	**$ 29,440,500**

Public Utilities

Otay Second Pipeline Relocation-PA / S15016

Water - Distribution Sys - Transmission

Council District:	Non-city	**Priority Score:**	99
Community Plan:	Non City	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Wilson, Leonard
Duration:	2015 - 2024		619-446-5421
Improv Type:	Replacement		llwilson@sandiego.gov

Description: This project will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated to the new City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 is anticipated to begin in Fiscal Year 2015 and construction of Phase 1 will begin immediately thereafter. Subsequent design and construction phases will continue through calendar year 2025.

Summary of Project Changes: This project is still pending Council authorization to be added to the CIP program.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ -	$ -	$ -	$ 1,634,092	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,634,092
Total		**$ -**	**$ -**	**$ -**	**$ 1,634,092**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,634,092**

Public Utilities

Otay WTP Upgrade & Expansion / S00030

Bldg - Water - Treatment Plants

Council District:	Non-city	**Priority Score:**	N/A
Community Plan:	Non City	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	1993 - 2016		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the treatment processes at the Otay Water Treatment Plant (Phases 1 and 2) to comply with the Safe Drinking Water Act standards. The Safe Drinking Water Act is a federal act, enforced by the State of California.

Justification: New standards required by the Safe Drinking Water Act dictate the need to upgrade the existing water treatment plant standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Otay Water Treatment Plant (WTP) Phases 1 and 2 were completed in Fiscal Year 2012. The design/build contract for the Otay WTP Concrete Work project began in Fiscal Year 2013 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 17,475,189	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 17,475,189
Water Utility - CIP Funding Source	700010	2,158,941	20,224	-	-	-	-	-	-	-	-	2,179,164
Water Utility Operating Fund	700011	9,185,199	-	-	-	-	-	-	-	-	-	9,185,199
Total		$ 28,819,329	$ 20,224	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 28,839,552

Public Utilities

PS 84 Upgrade & PS 62 Abandon / S00308

Bldg - MWWD - Pump Stations

Council District:	1, 5	**Priority Score:**	86
Community Plan:	Rancho Bernardo, Rancho Penasquitos	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2007 - 2016		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.

Justification: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 3,939	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,939
Muni Sewer Utility - CIP Funding Source	700008	8,520,534	791,021	-	-	-	-	-	-	-	-	9,311,555
Municipal Sewer Revenue Fund	700000	1,004,906	-	-	-	-	-	-	-	-	-	1,004,906
Total		$ 9,529,379	$ 791,021	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,320,400

Public Utilities

PS Upgrades Group 1 North County / S00303

Bldg - MWWD - Pump Stations

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2003 - 2016		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides for the upgrade of 23 pump stations, divided into four groups, located throughout San Diego. The upgrades involve providing new and backup pumps and motors, new control panels, new generators, redundant force mains, underground storage tanks, and miscellaneous civil work.

Justification: This project will provide for the upgrading of deteriorated pump stations, improvement of the level of service to the residents of San Diego, and compliance with regulatory agencies by reducing the impact and probability of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Group I design began in Fiscal Year 2003 and was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Group II design began in Fiscal Year 2008 and was completed in Fiscal Year 2010. Construction started in Fiscal Year 2011 and is anticipated to be completed in Fiscal Year 2015. Group III design began in Fiscal Year 2005 and was completed in Fiscal Year 2011. Construction started in Fiscal Year 2012 and will be completed in Fiscal Year 2015. Group IV design was completed in Fiscal Year 2008. Construction began in Fiscal Year 2008 and was completed in Fiscal Year 2009.

Summary of Project Changes: This project is anticipated to be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 2,744,285	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,744,285
Muni Sewer Utility - CIP Funding Source	700008	7,854,052	481,710	-	-	-	-	-	-	-	-	8,335,762
Municipal Sewer Revenue Fund	700000	5,036,779	-	-	-	-	-	-	-	-	-	5,036,779
Total		$ 15,635,117	$ 481,710	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 16,116,827

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Bldg - MWWD - Pump Stations

Council District:	2	**Priority Score:**	90
Community Plan:	Midway - Pacific Highway	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2005 - 2018		619-533-4102
Improv Type:	Expansion		hazar@sandiego.gov

Description: This project will improve the reliability of the Pump Station 2. It will also provide the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway/Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction will begin in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by approximately $11.8 million due to revised requirements that were identified as part of a new Business Case Evaluation.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	$ 2,714,633	$ 3,451,200	$ 9,140,000	$ -	$ 23,930,000	$ 3,700,000	$ -	$ -	$ -	$ -	$ 42,935,834
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		**$ 2,778,800**	**$ 3,451,200**	**$ 9,140,000**	**$ -**	**$ 23,930,000**	**$ 3,700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 43,000,000**

Public Utilities

PURE Water Program / ALA00001

Potable Reuse

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Dorman, Amy
Duration:	2015 - 2035		619-533-5248
Improv Type:	New		adorman@sandiego.gov

Description: This annual allocation provides up to 83 million gallons per day (mgd) of purified water and will require the construction of several treatment plants and conveyance facilities in the City of San Diego. This program will be implemented in three phases. Phase 1 includes the planning, design and construction of a 15 mgd Advanced Water Purification Facility (located across the street from the North City Water Reclamation Plant) and a conveyance system to transport the purified water to the San Vicente Reservoir. Phase 2 includes the expansion of the North City Advanced Water Purification Facility from 15 mgd to 30 mgd and the construction of additional wastewater facilities to convey additional wastewater to the North City Water Reclamation Plant. Phase 3 includes the planning, design and construction of a wastewater facility, an advanced water purification facility and all required conveyance systems in the central area of San Diego.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterruptable local water supply.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016 and was established by Council Resolution R-309350 on December 17, 2014 with an initial budget of $5.0 million in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	$ -	$ -	$ 3,452,565	$ 2,500,000	$ 23,251,255	$ 10,915,818	$ 10,271,644	$ 44,437,282	$ 642,768,251	$ -	$ 737,596,815
Water Utility - CIP Funding Source	700010	-	-	12,240,913	2,500,000	47,207,095	32,747,456	46,793,047	189,443,147	481,199,574	-	812,131,232
Total		**$ -**	**$ -**	**$ 15,693,478**	**$ 5,000,000**	**$ 70,458,350**	**$ 43,663,274**	**$ 57,064,691**	**$ 233,880,429**	**$ 1,123,967,825**	**$ -**	**$ 1,549,728,047**

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Water - Distribution Sys - Transmission

Council District:	2, 6	**Priority Score:**	85
Community Plan:	Pacific Beach, Midway - Pacific Highway, Mission Beach, Peninsula	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Gamboa, Wendy
Duration:	2012 - 2020		619-235-1971
Improv Type:	Replacement		wgamboa@sandiego.gov

Description: Replacement of approximately 7.6 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73 year old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 1,888,875	$ 761,125	$ 4,093,000	$ -	$ 5,900,000	$ 4,721,000	$ 3,354,000	$ -	$ -	$ -	$ 20,718,000
Total		**$ 1,888,875**	**$ 761,125**	**$ 4,093,000**	**$ -**	**$ 5,900,000**	**$ 4,721,000**	**$ 3,354,000**	**$ -**	**$ -**	**$ -**	**$ 20,718,000**

Public Utilities

Pipeline Rehabilitation / AJA00002

Wastewater - Collection Sys - Main

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2020		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the municipal wastewater system.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased approximately $27.7 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	$ 58,784,726	$ 20,617,602	$ 47,745,627	$ -	$ 14,086,919	$ 11,187,605	$ 13,576,320	$ 13,500,000	$ 45,000,000	$ -	$ 224,498,799
Municipal Sewer Revenue Fund	700000	570,800	-	-	-	-	-	-	-	-	-	570,800
Total		$ 59,355,526	$ 20,617,602	$ 47,745,627	$ -	$ 14,086,919	$ 11,187,605	$ 13,576,320	$ 13,500,000	$ 45,000,000	$ -	$ 225,069,599

Public Utilities

Point Loma Grit Processing Improvements / S00315

Bldg - MWWD - Treatment Plants

Council District:	2	**Priority Score:**	N/A
Community Plan:	Peninsula	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2001 - 2016		619-533-5105
Improv Type:	Replacement		iasgharzadeh@sandiego.gov

Description: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and will be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, $668,853 is anticipated to be transferred from the Metro Treatment Plants Annual Allocation (ABO00001) to this project pending Council Resolution.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 4,727,067	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,727,067
Metro Sewer Utility - CIP Funding Source	700009	27,995,735	312,177	-	668,853	-	-	-	-	-	-	28,976,765
Metropolitan Sewer Utility Fund	700001	1,891,150	-	-	-	-	-	-	-	-	-	1,891,150
Total		$ 34,613,952	$ 312,177	$ -	$ 668,853	$ -	$ -	$ -	$ -	$ -	$ -	$ 35,594,982

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Water - Distribution Sys - Transmission

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2020		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by $250,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ -	$ 100,000	$ 250,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 350,000
Total		**$ -**	**$ 100,000**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 350,000**

Public Utilities

Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003

Bldg - MWWD - Pump Stations

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2021		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for the comprehensive upgrades, design modifications, and renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

Justification: These improvements will allow the pump stations to run efficiently and increase the reliability of the Municipal Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 13,509	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 13,509
Muni Sewer Utility - CIP Funding Source	700008	4,844,718	1,247,473	-	-	-	-	-	-	-	-	6,092,190
Municipal Sewer Revenue Fund	700000	458,400	-	-	-	-	-	-	-	-	-	458,400
Total		$ 5,316,626	$ 1,247,473	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,564,099

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWD - Pump Stations

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2021		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life. However, because of the widely varying actual lengths of service life, the scheduling of pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by $513,861 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 636,737	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 636,737
Muni Sewer Utility - CIP Funding Source	700008	5,253,644	2,483,719	1,900,000	-	918,476	1,025,638	623,149	2,257,204	4,823,537	-	19,285,367
Municipal Sewer Revenue Fund	700000	329,102	-	-	-	-	-	-	-	-	-	329,102
Total		$ 6,219,483	$ 2,483,719	$ 1,900,000	$ -	$ 918,476	$ 1,025,638	$ 623,149	$ 2,257,204	$ 4,823,537	$ -	$ 20,251,206

Public Utilities

Reclaimed Water Extension / AHC00001

Reclaimed Water System - Pipelines

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Partow, Hooman
Duration:	2010 - 2020		619-533-7577
Improv Type:	Expansion		hpartow@sandiego.gov

Description: This annual allocation provides for pipeline extensions of the City's Recycled Water Distribution System to serve potential customers adjacent or in close proximity to the existing system.

Justification: This project provides recycled water to customers served by the pipeline extensions.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ -	$ 209,125	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	209,125
Total		**$ -**	**$ 209,125**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	209,125

Public Utilities

Reclaimed Water Retrofit / AHC00003

Reclaimed Water System - Pipelines

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Partow, Hooman
Duration:	2010 - 2020		619-533-7577
Improv Type:	Expansion		hpartow@sandiego.gov

Description: This annual allocation provides for supplying city facilities with the proper connections and metering for the new reclaimed water distribution system.

Justification: The City of San Diego has embarked on an aggressive water reclamation program to provide reclaimed water to large users of potable water for irrigation purposes. This will allow the City to increase its available potable water to serve new potential customers.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 935	$ 249,067	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	250,002
Total		**$ 935**	**$ 249,067**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	250,002

Public Utilities

Recycled Water System Upgrades / S10010

Reclaimed Water System - Pipelines

Council District:	1, 5, 6	**Priority Score:**	N/A
Community Plan:	University, Black Mountain Ranch, Mira Mesa, Scripps Miramar Ranch	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Azar, Hossein
Duration:	2010 - 2019		619-533-4102
Improv Type:	Replacement - Retrofit		hazar@sandiego.gov

Description: This project is needed to ensure that spills from the recycled water system flow into the sewer rather than the storm water system. This project would include 15 Pressure Reducing Station vaults to be retro-fitted to divert the drainage inside the vault from the storm drain to the sewer system, as required by the Regional Water Quality Control Board.

Justification: This project is needed to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system when emergency spills or main breaks occur inside the vaults.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University, Black Mountain Ranch, Mira Mesa, and Scripps Miramar Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 1,975,153	$ 327,070	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,302,223
Water Utility Operating Fund	700011	47,777	-	-	-	-	-	-	-	-	-	47,777
Total		**$ 2,022,930**	**$ 327,070**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,350,000**

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2020		858-654-4112
Improv Type:	Expansion		ramen@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 13,352	$ 324,070	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	337,422
Total		**$ 13,352**	**$ 324,070**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**337,422**

Public Utilities

Recycled Water Tank Modifications / S12014

Reclaimed Water System - Reservoirs

Council District:	1, 5, 8	**Priority Score:**	90
Community Plan:	Scripps Miramar Ranch, Rancho Penasquitos, Tijuana River Valley	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2014 - 2018		619-533-4102
Improv Type:	Replacement		hazar@sandiego.gov

Description: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The tanks being modified are three nine-million gallon tanks (Miramar Recycled Water Tank, Black Mountain Ranch Tank, and South Bay Reclamation Tank).

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: This Design-Build contract began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 85,478	$ 906,506	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	991,984
Total		**$ 85,478**	**$ 906,506**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	991,984

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWD - Treatment Plants

Council District:	8	**Priority Score:**	77
Community Plan:	Tijuana River Valley	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2006 - 2016		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project will relocate two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: This design/build contract began in Fiscal Year 2014 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	$ 4,238,845	$ 1,734,451	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,973,296
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		$ 4,239,244	$ 1,734,451	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,973,695

Public Utilities

Scripps Ranch Pump Station / S12019

Bldg - Water - Pump Stations

Council District:	5	**Priority Score:**	80
Community Plan:	Scripps Miramar Ranch, Miramar Ranch North	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2010 - 2016		619-533-5105
Improv Type:	Expansion		iasgharzadeh@sandiego.gov

Description: This project provides for the construction of a new pump station with a total pump station capacity of 17.2 million gallons per day. This pump station will replace the Scripps Miramar pump as the lead pump to the 1020 zone (Scripps Ranch Pump Station).

Justification: The existing pump station is past its useful lifespan and has become inefficient and unreliable and lacks adequate fire flow capacity.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Scripps Miramar Ranch and Miramar Ranch North Community Plans and is in conformance with the City's General Plan.

Schedule: Design/Build contract began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 11,480,862	$ 1,598,138	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	13,079,000
Total		**$ 11,480,862**	**$ 1,598,138**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	13,079,000

Public Utilities

Seismic Upgrades / AKB00004

Water - Distribution Sys - Distribution

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2021		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for seismic retrofits and upgrades to existing facilities to protect the water system in case of an earthquake.

Justification: Many existing facilities throughout the City have serious structural and seismic deficiencies. This annual allocation provides funding to upgrade these facilities to meet current compliance requirements and guidelines. This project allows City crews the ability to rapidly restore water services to affected areas after a large earthquake.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by $420,748 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ -	$ 400,000	$ -	$ -	$ 420,748	$ 828,851	$ 5,884,345	$ -	$ -	$ -	$ 7,533,944
Total		**$ -**	**$ 400,000**	**$ -**	**$ -**	**$ 420,748**	**$ 828,851**	**$ 5,884,345**	**$ -**	**$ -**	**$ -**	**$ 7,533,944**

Public Utilities

Sewer CIP Emergency Reserve / S00342

Bldg - MWWD - Treatment Plants

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	1993 - 2020		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	$ -	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,000,000
Total		**$ -**	**$ 5,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,000,000**

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2020		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by approximately $9.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 18,520,576	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 18,520,576
Muni Sewer Utility - CIP Funding Source	700008	109,637,834	50,245,474	42,000,000	-	29,253,660	35,635,916	30,429,974	29,267,605	90,009,242	-	416,479,705
Municipal Sewer Revenue Fund	700000	9,126,019	-	-	-	-	-	-	-	-	-	9,126,019
Total		$ 137,284,429	$ 50,245,474	$ 42,000,000	$ -	$ 29,253,660	$ 35,635,916	$ 30,429,974	$ 29,267,605	$ 90,009,242	$ -	$ 444,126,300

Public Utilities

South Metro Sewer Rehabilitation Ph 3B / S00317

Bldg - MWWD - Treatment Plants

Council District:	2	**Priority Score:**	90
Community Plan:	Peninsula	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Phung, Tung
Duration:	2003 - 2018		858-292-6425
Improv Type:	Replacement		tphung@sandiego.gov

Description: This project will rehabilitate the remaining 5,000 feet of the 108-inch pipeline from Winship Lane to Pump Station 2. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	$ 346	$ 157,160	$ -	$ -	$ 4,200,000	$ 4,857,451	$ -	$ -	$ -	$ -	$ 9,214,957
Total		**$ 346**	**$ 157,160**	**$ -**	**$ -**	**$ 4,200,000**	**$ 4,857,451**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 9,214,957**

Public Utilities

South Mission Valley Trunk Sewer / S00302

Wastewater - Collection Sys - Trunk Swr

Council District:	3, 7	**Priority Score:**	N/A
Community Plan:	Mission Valley, Old San Diego	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Gamboa, Wendy
Duration:	2001 - 2016		619-235-1971
Improv Type:	Expansion		wgamboa@sandiego.gov

Description: This project includes the installation of approximately 3,000 feet of new 36-inch trunk sewer along Interstate 8 between Taylor Street and Hotel Circle Place, and approximately 600 feet of new 24-inch trunk sewer at the Interstate 15/Interstate 8 interchange.

Justification: This project will increase the flow capacity of the South Mission Valley Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Old San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2003 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2015.

Summary of Project Changes: This project is anticipated to be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 841,854	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 841,854
Muni Sewer Utility - CIP Funding Source	700008	1,905,785	84,948	-	-	-	-	-	-	-	-	1,990,732
Municipal Sewer Revenue Fund	700000	12,969,352	-	-	-	-	-	-	-	-	-	12,969,352
Total		$ 15,716,990	$ 84,948	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 15,801,938

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2021		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for reconstructing standpipes and reservoirs to improve operations and extend their service life.

Justification: Many existing standpipes and reservoirs in the water system have deteriorated to a point where they must be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by $801,848 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 18,072	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 18,072
Water Utility - CIP Funding Source	700010	8,178,251	4,307,259	7,539,333	-	5,955,441	6,704,962	2,732,181	952,498	-	-	36,369,925
Water Utility Operating Fund	700011	359,116	-	-	-	-	-	-	-	-	-	359,116
Total		$ 8,555,439	$ 4,307,259	$ 7,539,333	$ -	$ 5,955,441	$ 6,704,962	$ 2,732,181	$ 952,498	$ -	$ -	$ 36,747,113

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Wastewater - Collection Sys - Trunk Swr

Council District:	2	**Priority Score:**	84
Community Plan:	Clairemont Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Antoun, Nevien
Duration:	2015 - 2020		619-533-4852
Improv Type:	Replacement - Rehab		nantoun@sandiego.gov

Description: This project will upsize approximately 3.3 miles of existing 18- to 24-inch vitrified clay (VC) sewer pipe in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.4 miles of existing 15-inch vitrified clay (VC) sewer pipe.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2016. Construction is anticipated to be completed by Fiscal Year 2018.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016 and was established by Council Resolution R-309261 on October 14, 2014 with an initial budget of $200,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	$ -	$ 200,000	$ 30,000	$ -	$ 1,461,891	$ 10,830,802	$ 2,832,537	$ -	$ -	$ -	$ 15,355,230
Total		**$ -**	**$ 200,000**	**$ 30,000**	**$ -**	**$ 1,461,891**	**$ 10,830,802**	**$ 2,832,537**	**$ -**	**$ -**	**$ -**	**$ 15,355,230**

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Bldg - Water - Pump Stations

Council District:	7	**Priority Score:**	96
Community Plan:	Tierrasanta	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2010 - 2018		619-533-4102
Improv Type:	Expansion		hazar@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (MGD), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: The total project cost increased by $50,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 1,482,044	$ 2,725,956	$ 7,050,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 11,258,000
Total		**$ 1,482,044**	**$ 2,725,956**	**$ 7,050,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 11,258,000**

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District:	3	**Priority Score:**	93
Community Plan:	Uptown, Greater North Park	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2011 - 2018		619-533-5105
Improv Type:	Replacement		iasgharzadeh@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including lining or sleeving of freeway crossings, where necessary.

Justification: Cast iron reaches of the University Avenue Pipeline are neither safe nor reliable facilities and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by $7.3 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 2,114,633	$ 5,645,361	$ 7,973,485	$ -	$ 10,136,318	$ -	$ -	$ -	$ -	$ -	$ 25,869,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		**$ 2,244,836**	**$ 5,645,361**	**$ 7,973,485**	**$ -**	**$ 10,136,318**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 26,000,000**

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2020		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for repair and replacement of municipal sewers in need of emergency repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal Sewer System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by $2.6 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 920,931	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	920,931
Muni Sewer Utility - CIP Funding Source	700008	2,535,307	3,823,271	2,600,000	-	3,688,113	667,348	-	-	-	-	13,314,039
Municipal Sewer Revenue Fund	700000	253,707	-	-	-	-	-	-	-	-	-	253,707
Total		$ 3,709,945	$ 3,823,271	$ 2,600,000	$ -	$ 3,688,113	$ 667,348	$ -	$ -	$ -	$ -	14,488,676

Public Utilities

Upas St Pipeline Replacement / S11022

Water - Distribution Sys - Distribution

Council District:	2, 3	**Priority Score:**	93
Community Plan:	Uptown, Greater North Park, Midway - Pacific Highway	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Asgharzadeh, Iraj
Duration:	2011 - 2019		619-533-5105
Improv Type:	Replacement		iasgharzadeh@sandiego.gov

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project is needed because the cast iron reaches of the Upas Street Pipeline, and associated Pressure Regulating Stations, are neither safe nor reliable facilities, and may contribute to poor water quality. An active approach is recommended because of high risks and consequences of pipe failure. The Upas Street Pipeline was built in 1940. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2018.

Summary of Project Changes: The total project cost increased by $12.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 7,288,458	$ 6,294,766	$ 3,000,000	$ -	$ 9,500,000	$ 5,987,674	$ -	$ -	$ -	$ -	$ 32,070,897
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		$ 7,401,560	$ 6,294,766	$ 3,000,000	$ -	$ 9,500,000	$ 5,987,674	$ -	$ -	$ -	$ -	$ 32,184,000

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Water - Distribution Sys - Distribution

Council District:	2	**Priority Score:**	90
Community Plan:	Pacific Beach	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Spier, Carl
Duration:	2013 - 2019		619-533-5126
Improv Type:	Expansion		cspier@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes consisting of three, 184 linear feet of asbestos concrete (AC) 6-inch, 8-inch, 10-inch and 16-inch pipes, 27,514 linear feet of cast iron (CI) 8-inch, 10-inch and 16-inch pipes; and 181 linear feet of polyvinyl chloride (PVC) 12-inch pipe.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order 04-14-96CO-022. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 200,695	$ 2,949,305	$ 3,608,375	$ -	$ 3,996,988	$ -	$ -	$ -	$ -	$ -	10,755,363
Total		**$ 200,695**	**$ 2,949,305**	**$ 3,608,375**	**$ -**	**$ 3,996,988**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	10,755,363

Public Utilities

Water CIP Emergency Reserve / S00048

Water - Distribution Sys - Transmission

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	1999 - 2020		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This project provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the stipulation in the Bond Counsel.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this reserve for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ -	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,000,000
Total		**$ -**	$ 5,000,000	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	$ 5,000,000

Public Utilities

Water Department Security Upgrades / S00050

Bldg - Operations Facility / Structures

Council District:	Citywide	**Priority Score:**	N/A
Community Plan:	Citywide	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Azar, Hossein
Duration:	2001 - 2016		619-533-4102
Improv Type:	Betterment		hazar@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2016.

Summary of Project Changes: The total project cost increased by $500,000 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 4,468,272	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,468,272
Water Utility - CIP Funding Source	700010	7,045,281	3,373,564	500,000	-	-	-	-	-	-	-	10,918,845
Water Utility Operating Fund	700011	337,813	-	-	-	-	-	-	-	-	-	337,813
Total		**$ 11,851,366**	**$ 3,373,564**	**$ 500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,724,930**

Public Utilities

Water Group 787 / S11108

Water - Distribution Sys - Distribution

Council District:	9	**Priority Score:**	38
Community Plan:	Mid-City: City Heights, Mid-City: Kensington — Talmadge, Mid-City: Eastern Area	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Spier, Carl
Duration:	2011 - 2015		619-533-5126
Improv Type:	Replacement		cspier@sandiego.gov

Description: This project provides for the removal and replacement of 26,732 linear feet (5.3 miles) of 6-inch, 8-inch, 12-inch and 16-inch of cast iron mains (CI) and 1029 linear feet of asbestos concrete (AC) pipes in the 6-inch and 8-inch diameter range in the Mid-City areas of City Heights, Kensington-Talmadge and the Eastern Area communities. All of these mains are being replaced with polyvinyl chloride (PVC) pipelines.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing cast iron system is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City City Heights, Kensington-Talmadge, and Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2012 and is scheduled to be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 7,105,595	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,105,595
Water Utility Operating Fund	700011	782,826	-	-	-	-	-	-	-	-	-	782,826
Total		$ 7,888,421	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,888,421

Public Utilities

Water Main Replacements / AKB00003

Water - Distribution Sys - Distribution

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2021		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 has decreased by $34.0 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 4,395,059	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,395,059
Water Utility - CIP Funding Source	700010	122,741,922	43,232,292	45,966,097	-	34,217,416	42,325,425	46,280,145	45,914,849	-	-	380,678,146
Water Utility Operating Fund	700011	9,642,665	-	-	-	-	-	-	-	-	-	9,642,665
Total		**$ 136,779,646**	**$ 43,232,292**	**$ 45,966,097**	**$ -**	**$ 34,217,416**	**$ 42,325,425**	**$ 46,280,145**	**$ 45,914,849**	**$ -**	**$ -**	**$ 394,715,870**

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2010 - 2021		858-654-4112
Improv Type:	Replacement		ramen@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 decreased by $4.8 million due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 1,606,578	$ 5,001,482	$ 3,125,040	$ -	$ 303,902	$ 1,403,262	$ 4,681,410	$ 3,831,017	$ -	$ -	$ 19,952,691
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		**$ 1,644,087**	**$ 5,001,482**	**$ 3,125,040**	**$ -**	**$ 303,902**	**$ 1,403,262**	**$ 4,681,410**	**$ 3,831,017**	**$ -**	**$ -**	**$ 19,990,200**

Public Utilities

Water Treatment Plants / ABI00001

Bldg - Water - Treatment Plants

Council District:	5, 7	**Priority Score:**	Annual
Community Plan:	Scripps Miramar Ranch, Navajo, Non-City	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Amen, Rania
Duration:	2013 - 2021		858-654-4112
Improv Type:	New		ramen@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance with the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2016 increased by $515,940 due to revised requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	$ 1,204,521	$ 2,649,479	$ 615,940	$ -	$ 169,278	$ 143,493	$ 703,600	$ 314,860	$ -	$ -	$ 5,801,171
Total		**$ 1,204,521**	**$ 2,649,479**	**$ 615,940**	**$ -**	**$ 169,278**	**$ 143,493**	**$ 703,600**	**$ 314,860**	**$ -**	**$ -**	**$ 5,801,171**

Public Utilities

Wet Weather Storage Facility / S00314

Bldg - MWWD - Administration Struct

Council District:	1, 2, 6	**Priority Score:**	83
Community Plan:	University, Clairemont Mesa, Mission Bay Park, Peninsula	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Llagas, Margaret
Duration:	1999 - 2018		858-654-4494
Improv Type:	Expansion		mllagas@sandiego.gov

Description: This project includes the implementation of the Emergency Live Stream Discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design of the facilities required for the wet weather intermittent stream discharge is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017. Construction is anticipated to start in Fiscal Year 2017 and be completed in Fiscal Year 2018. The project design and construction may be adjusted pending the RWQCB approval of the NPDES permit.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 1,853,216	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,853,216
Metro Sewer Utility - CIP Funding Source	700009	140,764	617,894	-	-	1,500,000	2,780,501	-	-	-	-	5,039,159
Metropolitan Sewer Utility Fund	700001	379,752	-	-	-	-	-	-	-	-	-	379,752
Total		**$ 2,373,732**	**$ 617,894**	**$ -**	**$ -**	**$ 1,500,000**	**$ 2,780,501**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 7,272,127**

Public Works - General Services

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Public Works - General Services

The Public Works-General Services Department's Facilities Division provides repair, modernization, and improvement services to over 1,700 municipal facilities incorporating nine million square feet of floor space.

The Facilities CIP projects include the construction of new City structures and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements. Other projects bring City buildings into compliance with the Americans with Disabilities Act (ADA). The Public Works-General Services CIP is funded by deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, and federal grants.

The Fleet Services Division has a CIP project that will expand the Miramar and Rose Canyon facilities in order to increase the capacity to maintain fire apparatus and other heavy vehicles.

The City is conducting a Facilities Condition Assessment to assess existing General Fund buildings, identify replacement items, update and augment current databases, identify capital projects and budgets, and prioritize operation & maintenance work and capital projects.

The Office of ADA Compliance and Accessibility provides for modification to existing City facilities and public right-of-way improvements as required by the Americans with Disabilities Act, the California Building Code, and other access codes.

2015 CIP Accomplishments

Projects throughout the City completed under the Department's City Facilities Improvements annual allocation included:

- Casa del Prado - upgraded the HVAC system and thermostat controls
- Malcolm X Library - replaced HVAC system and thermostat controls
- Aero Drive Engineering trailer - replaced HVAC system and thermostat controls
- San Ysidro Library - roof replacement
- 20th & B St Building 30 - roof replacement
- Auto Museum Comfort Station - roof replacement
- East San Diego Adult Center - parking, path of travel, and restroom modification
- Allied Gardens Pool - parking, path of travel, and restroom modification
- Oak Park Library - parking, path of travel, and restrooms modification
- Civic Theater Exterior Restroom - parking, path of travel, restrooms, and exterior service counter modification
- Casa de Balboa - path of travel, facility, elevators, and restroom modification
- Morley Field Tennis Clubhouse - path of travel, and registration counter modification
- Timken Art Gallery - path of travel, and restrooms modification
- N. Clairemont Recreation Center - parking, path of travel, and curb ramps modification

2016 CIP Goals

The Facilities Division is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Mira Mesa Library - HVAC replacement
- Clairemont Pool - new pool heating system installation
- San Ysidro Senior center - HVAC system replacement

Public Works - General Services

- Building 31 - roof and HVAC system replacement
- Kearny Mesa Recreation Center - roof replacement
- Fire Station 23 - roof replacement
- Willie Henderson Sports Center - roof replacement
- Mission Beach Community Center - parking, path of travel, stairs, restrooms modifications
- Pioneer Park and Comfort Station - parking, restrooms, and add entrance ramp modification
- Santa Clara Recreation Center - parking, path of travel, counters, and restrooms modification
- Alzheimer Family Center - parking signage, path of travel, and add entrance ramp modification

Public Works - General Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Americans with Disabilities Improvements / **ABE00001**	$ 29,838,415	$ 1,461,900	$ 5,893,200	$ 37,193,515
CAB Fire Sprinkler Retrofit Project / **S00819**	4,473,000	-	-	4,473,000
City Facilities Improvements / **ABT00001**	27,927,888	3,564,086	137,275,981	168,767,955
Fleet Services Elect & Fac Improvements / **L14002**	713,000	-	-	713,000
Roof Replacement / **ABT00002**	138,983	-	-	138,983
Public Works - General Services Total	$ 63,091,286	$ 5,025,986	$ 143,169,181	$ 211,286,453

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Public Works - General Services

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Wolford, Mary
Duration:	2010 - 2020		619-236-7246
Improv Type:	Replacement		mwolford@sandiego.gov

Description: This annual allocation provides for modifications to existing City facilities and public right-of-way improvements as required by the Americans with Disabilities Act (ADA), the California Building Code (CBC), and other access codes.

Justification: The City is required by law to ensure that every facility, program, or service operated or funded by the City is fully accessible to, and usable by, people with disabilities in accordance with the ADA as well as other federal, State, and local access codes and disability rights laws. This annual allocation supports the ongoing compliance effort to improve accessibility throughout the City.

Operating Budget Impact: Requested funding will not affect the Office of ADA Compliance and Accessibility's operating budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: $900,000 of Capital Outlay funds will be reimbursed to this project from Fiscal Year 2015, per Council Resolution R-309124, adopted on July 30, 2014. A total of $1.5 million will be allocated to this project in Fiscal Year 2016. An additional $5.9 million is anticipated to be received in Fiscal Year 2016 as follows: $693,200 from Community Development Block Grant (CDBG) and $4.3 million from Infrastructure Bonds.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	$ 160,712	$ 174,288	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 335,000
Capital Outlay Fund	400002	5,424,997	8,167,044	-	900,000	-	-	-	-	-	-	14,492,040
Capital Outlay-Sales Tax	400000	-	14,203	-	-	-	-	-	-	-	-	14,203
Carmel Valley Development Impact Fee	400855	76,106	930,894	-	-	-	-	-	-	-	-	1,007,000
Clairemont Mesa - Urban Comm	400129	111,851	(11,285)	250,000	-	-	-	-	-	-	-	350,565
College Area	400127	43,044	251,956	-	-	-	-	-	-	-	-	295,000
Deferred Maint Revenue 2009A-Project	400624	55,295	-	-	-	-	-	-	-	-	-	55,295
Deferred Maintenance Revenue 2012A-Project	400848	4,559,835	1,138,419	-	-	-	-	-	-	-	-	5,698,255
CIP Contributions from General Fund	400265	1,013,877	934,743	865,000	-	-	-	-	-	-	-	2,813,620
Golden Hill Urban Comm	400111	102,886	162,114	-	-	-	-	-	-	-	-	265,000
Grant Fund - Federal	600000	-	-	-	693,200	-	-	-	-	-	-	693,200
Grant Fund - State	600001	495,797	47,993	-	-	-	-	-	-	-	-	543,790
Infrastructure Bond Financing	9301	-	-	-	4,300,000	-	-	-	-	-	-	4,300,000
Kearny Mesa-Urban Comm	400136	-	-	49,900	-	-	-	-	-	-	-	49,900
La Jolla Urban Comm	400123	152,689	202,311	-	-	-	-	-	-	-	-	355,000
Linda Vista Urban Comm	400113	198,138	371,862	-	-	-	-	-	-	-	-	570,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	326,204	1,336,607	-	-	-	-	-	-	-	-	1,662,811
Mid City Urban Comm	400114	63,778	438,222	-	-	-	-	-	-	-	-	502,000
Midway/Pacific Hwy Urban Comm	400115	86,162	218,838	-	-	-	-	-	-	-	-	305,000
Mission Beach - Urban Comm	400130	40,569	59,431	-	-	-	-	-	-	-	-	100,000
Navajo Urban Comm	400116	-	250,000	-	-	-	-	-	-	-	-	250,000
North Park Urban Comm	400112	68,621	661,379	100,000	-	-	-	-	-	-	-	830,000
Old San Diego - Urban Comm	400131	3,058	96,942	-	-	-	-	-	-	-	-	100,000
Otay Mesa/Nestor Urb Comm	400125	-	60,000	-	-	-	-	-	-	-	-	60,000

Public Works - General Services

Americans with Disabilities Improvements / ABE00001

Bldg - Other City Facility / Structures

Peninsula Urban Comm	400118	85,749	87,051	60,000	-	-	-	-	-	-	-	232,800
Presidio - Major District	400053	7,086	-	-	-	-	-	-	-	-	-	7,086
Rancho Bernardo-Fac Dev Fund	400099	-	150,000	-	-	-	-	-	-	-	-	150,000
S.E. San Diego Urban Comm	400120	143,952	232,048	-	-	-	-	-	-	-	-	376,000
San Ysidro Urban Comm	400126	-	200,000	-	-	-	-	-	-	-	-	200,000
Serra Mesa - Urban Community	400132	-	100,000	137,000	-	-	-	-	-	-	-	237,000
Tierrasanta - DIF	400098	32,068	57,932	-	-	-	-	-	-	-	-	90,000
TransNet ARRA Exchange Fund	400677	31,863	87	-	-	-	-	-	-	-	-	31,950
University City So.-Urban Comm	400134	-	69,000	-	-	-	-	-	-	-	-	69,000
Uptown Urban Comm	400121	83,715	68,285	-	-	-	-	-	-	-	-	152,000
Total		**$ 13,368,053**	**$ 16,470,361**	**$ 1,461,900**	**$ 5,893,200**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 37,193,515**

Public Works - General Services

CAB Fire Sprinkler Retrofit Project / S00819

Bldg - Other City Facility / Structures

Council District:	3	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Cetin, Elif
Duration:	2000 - 2016		619-533-4640
Improv Type:	Betterment		ecetin@sandiego.gov

Description: This project provides for the installation of a fire sprinkler system and the upgrading of the existing fire alarm system at the City Administration Building located at 202 C Street. Phase I provided for the installation of fire sprinklers on the 10th, 14th, and 15th floors. Phase II provided for the installation of eight-inch stand pipes and eight inch basement lateral pipes. Phase III provided for the installation of sprinklers in the basement and on the 11th and 13th floors and a fire alarm system in the basement and on the 10th, 11th, and 13th floors. Phase III included the abatement of amosite ceiling tile on the 11th floor. Phase IV will provide for the installation of sprinklers and alarm system for the 1st through the 9th and 12th floors and installation of a new generator.

Justification: The project will provide much needed improvements necessary to ensure the safety of the building occupants.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City General Plan.

Schedule: Phases I, II, III, and IV were completed in Fiscal Years 2000, 2002, 2003, and 2014 respectively.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	$ 1,198,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,198,000
Deferred Maint Revenue 2009A-Project	400624	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Deferred Maintenance Revenue 2012A-Project	400848	2,229,794	45,206	-	-	-	-	-	-	-	-	2,275,000
Total		**$ 4,427,794**	**$ 45,206**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,473,000**

Public Works - General Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Kirby, Roy
Duration:	2010 - 2020		619-525-8501
Improv Type:	Betterment		rkirby@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots.

Justification: Several City-owned facilities are in need of repair. High-priority repairs will be completed with this project. Funding for this annual allocation will ensure the facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Based on a General Fund supported buildings condition assessment conducted in November 2011, the City will need an estimated $87.4 million of additional unidentified funding to address the remaining deferred capital needs. This project is anticipated to receive $5.6 million of Infrastructure Bond funding in Fiscal Year 2015. The City began a Citywide General Fund facilities condition assessment in Fiscal Year 2014. Once complete, Unidentified Funding will be revised. $500,000 in Deferred Capital Bond funding will be transferred to CIP S11014, Crystal Pier Improvements, in Fiscal Year 2015. Additionally, $3.6 million in CIP Contributions from General Fund will be added to support this annual allocation in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 200,000
Capital Outlay Fund	400002	2,376,973	839,571	-	-	-	-	-	-	-	-	3,216,545
Deferred Maint Revenue 2009A-Project	400624	13,258,898	-	-	-	-	-	-	-	-	-	13,258,898
Deferred Maintenance Revenue 2012A-Project	400848	3,437,945	3,849,785	-	(500,000)	-	-	-	-	-	-	6,787,731
CIP Contributions from General Fund	400265	883,398	936,797	3,564,086	(477,000)	-	-	-	-	-	-	4,907,282
Grant Fund - Federal	600000	882,500	-	-	-	-	-	-	-	-	-	882,500
Infrastructure Bond Financing	9301	-	-	-	5,610,000	15,000,000	15,000,000	15,000,000	-	-	-	50,610,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	92,450	516,968	-	-	-	-	-	-	-	-	609,418
Mission Bay Improvements Fund	200386	-	306,568	-	-	-	-	-	-	-	-	306,568
Private & Others Contrib-CIP	400264	-	89,931	-	-	-	-	-	-	-	-	89,931
Rancho Bernardo-Major District	400021	-	23,012	-	-	-	-	-	-	-	-	23,012
Rancho Bernardo-Pk Dev Fund	400107	237,311	(4,220)	-	-	-	-	-	-	-	-	233,091
Regional Park Improvements Fund	200391	-	-	-	250,000	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	87,392,981	87,392,981
Total		$ 21,369,476	$ 6,558,413	$ 3,564,086	$ 4,883,000	$ 15,000,000	$ 15,000,000	$ 15,000,000	$ -	$ -	$ 87,392,981	$ 168,767,955

Public Works - General Services

Fleet Services Elect & Fac Improvements / L14002

Bldg - Other City Facility / Structures

Council District:	1, 2	**Priority Score:**	84
Community Plan:	Clairemont Mesa, University	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2015 - 2017		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project will provide improvements at Fleet Services maintenance yards located at Miramar Place and Rose Canyon. At Miramar Place, improvements include installation of twenty 20-amp circuits along the southeast curb line. The complete parking lot at the east end of the facility is to be restriped. A mezzanine floor, approximately 1,000 square feet, is to be added to current parts storage facility. At the Rose Canyon location, electrical upgrade includes installation of five 20-amp circuits to the outside of the north wall of the auto shop building. The area to the north of the shop is to be fenced in with a 16 foot sliding gate. It will also upgrade the yard ingress/egress gate from manual to automated with a security access.

Justification: This project is necessary to properly implement Fleet's Most Efficient Government Office (MEGO) requirements due to the closing of the heavy Fire repair facility at 3870 Kearny Villa Road and the transfer of heavy Fire apparatus repair to the Rose Canyon and Miramar Place Facilities. Heavy fire apparatus require access to shore power while they are parked to maintain the charge on the vehicle electronic equipment battery systems. The Rose Canyon and Miramar Place facilities do not currently have the infrastructure to accommodate charging systems maintenance in the parking lot areas.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the Citys General Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. Construction is scheduled to be completed by the end of Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Equipment Division CIP Fund	400676	$ 144,102	$ 568,898	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	713,000
Total		**$ 144,102**	**$ 568,898**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	713,000

Public Works - General Services

Roof Replacement / ABT00002

Bldg - Other City Facility / Structures

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Kirby, Roy
Duration:	2010 - 2020		619-525-8501
Improv Type:	Betterment		rkirby@sandiego.gov

Description: This annual allocation provides needed roof replacements at various City facilities.

Justification: This annual provides roof replacements for various city facilities that are beyond their life-cycle and are in need of total roof replacements. Leaky roofs damage other building infrastructure and building systems (electrical, interiors, carpets, etc.) increasing repair or replacement costs. Sustainable maintained roofs preserve the life-cycle expectancy of a building.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 84,239	$ 54,744	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	138,983
Total		**$ 84,239**	**$ 54,744**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	138,983

Public Works - General Services

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	$ 168,767,955	$ 87,392,981	51.8%	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total - Public Works - General Services		**$ 87,392,981**		

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QUALCOMM Stadium

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QUALCOMM Stadium

Qualcomm Stadium is a 70,500 seat sports stadium that hosts the San Diego Chargers, San Diego State University Aztecs, the annual Holiday and Poinsettia Bowls, plus concerts and major religious conventions. The Stadium hosts over one-million visitors every year. The 166-acre stadium site opened in 1967, and is now in its 49th year of operation. The Stadium parking lot spans 122 acres. The CIP budget supports the implementation of projects that keep the 49 year old stadium in the type of condition that contributes to the fan experience and keeps San Diego in the forefront for large scale, national events. Funding for Capital Improvements Program projects comes from Qualcomm Stadium revenue.

2015 CIP Accomplishments

Capital improvements are vital to the continuing operation of the stadium. For Fiscal Year 2015, these improvement projects progressed:

- Back-up Lighting Replacement
- Fiber Optic and CATV
- Elevator Modernization
- Concrete Spalling Phase 2

2016 CIP Goals

The CIP Goals for Fiscal Year 2016 remain as critical to stadium operations. As the stadium continues to age, more investment in the maintenance of the venue will be required. CIP funding will continue to grow. The City is contractually obligated to maintain the facility in clean, working order. The CIP budget will be needed to support:

- Back-up Lighting Replacement
- Roof replacement at the Training Camp
- Filber Optic and CATV
- Elevator Modernization
- Concrete Spalling Phase 2
- Expansion Joint Replacement
- Seat Replacement

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QUALCOMM Stadium: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
QUALCOMM Stadium / **ABG00001**	$ 2,646,689	$ -	$ 3,750,000	$ 6,396,689
QUALCOMM Stadium Total	$ 2,646,689	$ -	$ 3,750,000	$ 6,396,689

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QUALCOMM Stadium

QUALCOMM Stadium / ABG00001

Bldg - Stadium Facilities

Council District:	6	**Priority Score:**	Annual
Community Plan:	Mission Valley	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Medina, Lydia
Duration:	2010 - 2020		619-641-3105
Improv Type:	Betterment		lmedina@sandiego.gov

Description: This annual allocation provides for needed improvements at QUALCOMM Stadium, including the emergency back-up lighting system, roof replacement, fiber optic & CATV, elevator modernization, and concrete spalling.

Justification: QUALCOMM Stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various projects.

Summary of Project Changes: Funding for this project has been decreased $750,000 for Fiscal Year 2016 as scheduled projects will spend down continuing appropriations. No other significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
QUALCOMM Stadium Operations CIP Fund	200116	$ 812,069	$ 1,834,620	$ -	$ -	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ -	$ 6,396,689
Total		**$ 812,069**	**$ 1,834,620**	**$ -**	**$ -**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ -**	**$ 6,396,689**

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Special Promotional Programs

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Special Promotional Programs

Special Promotional Programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international market place. The Department also supports programs that increase hotel occupancy and develops and enhances visitor-related facilities. The Department's Capital Improvements Program projects will enhance safety of the Convention Center, increase attendance, and provide significant economic benefits.

2015 CIP Accomplishments

Addition of the Convention Center Sails Pavilion CIP project to begin work on a condition assessment that includes fabric roof and support structures, concrete floor, and mechanical and electrical upgrades.

2016 CIP Goals

Finalize facility condition assessment, preliminary design services, and preparation of environmental documents for the Convention Center Sails Pavilion project.

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Special Promotional Programs: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Convention Center Phase III Expansion / **S12022**	$ 3,232,728	$ -	$ 516,667,272	$ 519,900,000
Convention Center Sails Pavilion / **L15000**	-	-	19,547,313	19,547,313
Special Promotional Programs Total	$ 3,232,728	$ -	$ 536,214,585	$ 539,447,313

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Special Promotional Programs

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District:	3	**Priority Score:**	N/A
Community Plan:	Centre City	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Shackelford, Kris
Duration:	2012 - 2016		619-533-4121
Improv Type:	Expansion		kshackelford@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region such as tax revenues and permanent jobs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: Future year allocations have been removed, as the feasibility of utilizing existing available revenue and/or other funding sources is currently being explored. This may or may not result in scope and/or budget change in the future. $100,000 will be transferred to CIP L15000, Convention Center Sails Pavilion, per City Council Resolution R-309501, adopted February 20, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Convention Center Exp Surety	200210	$ 1,726,924	$ 5,804	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,732,728
CIP Contributions from General Fund	400265	1,329,919	170,081	-	(100,000)	-	-	-	-	-	-	1,400,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	516,767,272	516,767,272
Total		$ 3,056,843	$ 175,885	$ -	$ (100,000)	$ -	$ -	$ -	$ -	$ -	$ 516,767,272	$ 519,900,000

Special Promotional Programs

Convention Center Sails Pavilion / L15000

Bldg - Other City Facility / Structures

Council District:	3	**Priority Score:**	76
Community Plan:	Centre City	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Shackelford, Kris
Duration:	2015 - 2019		619-533-4121
Improv Type:	Replacement		kshackelford@sandiego.gov

Description: The Convention Center is one of San Diego's major attractions bringing in a large number of visitors to the region. With its white sails dominating the downtown waterfront, the Sails Pavilion has made this facility recognizable throughout the world. The Convention Center first opened its doors to the public in 1989 with the Sails Pavilion as part of its unique design. Due to its enormous success, the facility was expanded in 2001. This project provides for a facility condition assessment, preliminary design services, and preparation of environmental documents. In addition, the project will consist of replacing the sails and support structure, concrete floor replacement, water boiler and chiller replacements.

Justification: The Sails Pavilion is a 108,000 square foot glass-enclosed structure with a fiber-glass coated fabric roof. It was built in 1989 as part of the original Convention Center. The Sails Pavilion is now 25 years old and requires major rehabilitation beyond routine maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and in conformance with the City's General Plan.

Schedule: The Sails Pavilion project was established in Fiscal Year 2015. A facility condition assessment, preliminary design services, and preparation of environmental documents will begin in the later part of Fiscal Year 2015 and will continue during Fiscal Year 2016. Additionally, the following phases will be completed as funding is indentified: Boilers in the Sails Pavilion area are expected to be replaced in Fiscal Year 2016 while water chillers, design, environmental clearance, and permits for roof and support structures will take place in Fiscal Year 2017. Actual construction for the roof and support structures is anticipated to begin in Fiscal Year 2018. Concrete replacement and rebuild of west building rooftop chillers are anticipated to begin in Fiscal Year 2019. Replacements of six fire cannons are projected to occur in Fiscal Year 2020.

Summary of Project Changes: $100,000 will be transferred from CIP S-12022, Convention Center Phase III Expansion Project, per City Council Resolution R-309501, adopted February 20, 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ -	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	19,447,313	19,447,313
Total		**$ -**	**$ -**	**$ -**	**$ 100,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 19,447,313**	**$ 19,547,313**

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Convention Center Phase III Expansion / S12022	$ 519,900,000	$ 516,767,272	99.4%	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design amd construction phases are unfunded.
Convention Center Sails Pavilion / L15000	19,547,313	19,447,313	99.5%	This project provides for a facility condition assessment, preliminary design services, and preparation of environmental documents. In addition, the project will consist of replacing the sails and support structure, concrete floor replacement, water boiler and chiller replacements. The following phases are unfunded: replacement of boilers in the Sails Pavilion area; water chillers, design, environmental clearance, and permits for roof and support structures; construction for the roof and support structures; concrete replacement and rebuild of west building rooftop chillers; and replacements of six fire cannons.
Total - Special Promotional Programs		**$ 536,214,585**		

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Transportation & Storm Water

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Transportation & Storm Water

The Transportation & Storm Water Department's Capital Improvements Program includes roadway infrastructure in the public right-of-way, drainage improvements in the public right-of-way and easements, and green infrastructure on City-owned parcels and in the right-of-way. The Department's Street Division manages the City's roadway infrastructure of 2,659 centerline miles of asphalt streets and 115 centerline miles of concrete streets. The Division is also responsible for the planning and programming of capital improvement projects which include resurfacing, reconstruction, and replacement of streets and sidewalks. The Department’s Transportation Engineering Operations Division is responsible for engineering traffic systems to improve traffic flow and safety for motorists, pedestrians, and cyclists.

The Department's Storm Water Division leads the City's efforts to protect and improve water quality and provide flood risk management through capital improvement projects focused on providing the most efficient storm drain system and green infrastructure designed to capture or treat storm water runoff.

The Utilities Undergrounding Program plans for the removal of utility lines (electric, phone, cable) and affiliated poles from overhead for relocation underground. Although the City has been undergrounding overhead utility lines since 1970, the City's program expanded in 2003 following the California Public Utilities Commission approval of an undergrounding surcharge on San Diego residents' electricity bills. This surcharge is the primary funding source for the program. When completed, the expanded program will have undergrounded approximately 1,400 miles of overhead utility lines throughout the City. The Utilities Undergrounding Program provides for resurfacing or slurry sealing curb-to-curb all trenched streets, installing new streetlights in accordance with the Street Design Manual Standards, and installing curb ramps in compliance with Americans with Disabilities Act (ADA) requirements.

To date, approximately 400 miles of overhead utility lines have been undergrounded. Since 2003, with the addition of the surcharge component, the Utilities Undergrounding Program has installed over 2,994 streetlights, 2,329 curb ramps, and resurfaced or slurry sealed 159 miles of roadway.

Funding for the Department's projects comes from a variety of sources such as development impact fees, facilities benefit assessments, deferred capital project bond financing, underground surcharge fees, gasoline taxes, TransNet, General Fund and federal and State grants.

2015 CIP Accomplishments

In Fiscal Year 2015, the Transportation & Storm Water Department initiated, and the Public Works Department completed, capital projects which included the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. During the first half of Fiscal Year 2015, the Department paved 20 miles and slurry sealed 39 miles of streets.

Completed transportation projects include the following:

- Construction of full street improvements along Holly Drive
- Widening of Hillery Drive
- Construction of the 25th Street Renaissance project
- Construction of full street improvements on 38th Street and installation of angle parking adjacent to Park de la Cruz

Transportation & Storm Water

In the first half Fiscal Year 2015, TSW designed and constructed over 5,300 linear feet of new sidewalk at ten locations throughout the City. In the second half of the year, the Street Divison anticipates completion of the first Citywide sidewalk inventory and condition assessment in the City's history. In addition, the Department installed the first Pedestrian Hybrid Signal to improve pedestrian safety and minimize vehicular delays.

To improve storm drain infrastructure and repair the deterioration of the street, the Storm Water Division completed the Crown Point Emergency Storm Drain Replacement.

Completed Storm Water projects also include the following:

- Norma Dr Storm Drain Replacement
- Carroll Canyon Rd storm drain replacement
- Cabrillo Heights rain gardens

In addition to the completed projects, the following projects are under construction and expected to be completed before the end of the fiscal year:

- Princess View Dr storm drain replacement
- Manhasset Dr storm drain replacement
- Bannock Ave Streetscape Improvement
- Preece St storm drain replacement
- Avenida de la Playa storm drain replacement

The Utilities Undergrounding Program targeted to relocate approximately 20 miles of overhead utilities during Fiscal Year 2015.

2016 CIP Goals

The City has a goal of repairing at least 1,000 miles of road during the next five years and improving the average pavement overall condition index to 70 in the next ten years. To reach these goals, in Fiscal Year 2016, the Department plans to complete 94 miles of asphalt overlay and 210 miles of slurry seal. Additionally, the Department plans to construct many pedestrian, vehicular traffic, and roadway improvement projects. Goals also includes establishment of new transportation projects including sidewalk and street light installation, street light circuit conversion, signal modification, bridge rehabilitation, and addition of bicycle facilities.

Transportation projects scheduled to start construction in Fiscal Year 2016 include:

- Widening of the State Route 163/Friars Road overcrossing and construction of new southbound off-ramp
- Construction of the Mission Beach Boardwalk Bulkhead preservation project
- Construction of curbs, gutters, and sidewalks along La Jolla Mesa Drive
- Construction of Streamview Drive improvements
- Installation of sidewalks, curbs, gutter, guardrail, and new roadway segments in the Old Otay Mesa Road Westerly project
- Juan Street concrete replacement and rehabilitation project

In addition, the Storm Water Division is scheduled to complete the construction of flood risk management projects and green infrastructure projects. Storm Water projects scheduled to be completed in Fiscal Year 2016 include repairs at Storm Water Pump Station D and storm drain replacements at

Jean Drive, Coolidge Street, Hornblend Alley, Langmuir St, Burroughs & Dunlop, and Whitney Ct. A Fiscal Year 2016 project that will improve water quality include Beta Street Green Alley.

The Utilities Undergrounding Program plans to relocate 15 miles of overhead utilities in Fiscal Year 2016.

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Transportation & Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
25th Street Renaissance Project / **S00985**	$ 2,921,048	$ -	$ -	$ 2,921,048
34th & 35th @ Madison Ave Improvements / **S00922**	1,430,854	-	-	1,430,854
34th Street Storm Drain / **S11001**	380,000	-	-	380,000
36th Street Landscape Maintenance / **S00902**	50,000	-	-	50,000
38th Street Improvements / **S00930**	1,730,000	-	-	1,730,000
43rd St fr Logan to I805 St Widening / **S00845**	8,948,223	-	-	8,948,223
54th Street/Euclid Ave Bikeways / **S00956**	130,000	-	-	130,000
Aldine & Fairmount Dr Slope Restoration / **S00865**	4,499,546	-	-	4,499,546
Alta La Jolla Drive Drainage Repair PhII / **S10001**	1,206,105	-	-	1,206,105
Avenida de la Playa Infrastructure-SD / **S13018**	6,501,215	-	-	6,501,215
Azalea Park Neighborhood Identification / **S00699**	411,830	-	-	411,830
Balboa Ave/Tierrasanta Blvd Bikeway / **S00957**	250,000	-	-	250,000
Balboa Avenue Corridor Improvements / **S00831**	2,902,027	-	-	2,902,027
Balboa Pk/Florida Cyn Storm Drain Repair / **S01064**	1,370,000	-	-	1,370,000
Bayshore Bikeway / **S00944**	5,582,775	30,000	-	5,612,775
Bear Drive Retaining Wall / **S10093**	692,655	-	-	692,655
Bridge Rehabilitation / **AIE00001**	2,464,509	1,500,000	1,500,000	5,464,509
Bus Stop Improvements / **AID00007**	491,828	60,000	286,080	837,908
Camino Del Sur (Bernardo Lks/Lone Quail) / **RD11000**	50,000	-	-	50,000
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / **RD15000**	-	-	5,170,000	5,170,000
Camino Del Sur-SR-56 to Dormouse / **S00872**	1,204,894	-	14,163,000	15,367,894
Carmel Country Road Low Flow Channel / **S00969**	2,712,000	-	-	2,712,000
Carmel Mountain Rd to Del Mar Mesa Rd / **S00846**	1,800,000	-	2,574,000	4,374,000
Carmel Mountain Road (T-5.2) / **RD15002**	2,700,000	-	2,700,000	5,400,000
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / **S00906**	7,205,000	-	-	7,205,000
Carmel Val Rd-Lopelia Mdws-Via Abertura / **S00934**	2,850,000	-	9,850,000	12,700,000
Carmel Val Rd-Via Albutura-Camin Del Sur / **S00854**	15,223,324	-	-	15,223,324
Carmel Valley Rd 4/6 Lanes s of Street A / **S00900**	7,085,000	-	-	7,085,000
Carmel Valley Road Enhancement Project / **S00859**	9,094,641	-	-	9,094,641
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / **RD15001**	-	-	1,774,058	1,774,058
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / **S00841**	21,058,000	-	-	21,058,000
Cherokee Street Improvements / **S00921**	1,986,005	-	-	1,986,005
Coastal Rail Trail / **S00951**	3,480,189	-	18,425,629	21,905,818
Concrete Streets / **AID00006**	13,746,786	5,000,000	-	18,746,786
Coolidge Street Storm Drain / **S11003**	175,000	-	294,000	469,000
Cooperative Traffic Signal Projects / **AIL00003**	110,702	-	-	110,702
Del Mar Heights Road Flashing Beacon / **S00987**	35,000	-	-	35,000
Del Mar Heights Road-4/6 Lanes / **S00903**	9,842,000	-	-	9,842,000
Del Sol Boulevard-Central / **S00858**	5,088,194	-	-	5,088,194

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects *(cont'd)*

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Dennery Road East / **S10018**	-	-	825,000	825,000
Drainage Projects / **ACA00001**	30,519,650	1,675,000	225,272,688	257,467,338
El Camino Real Widening / **S00916**	100,000	-	-	100,000
El Camino Real to ViaDeLaValle (1/2 mile) / **S00856**	9,766,358	-	23,258,076	33,024,434
El Camino Real/SR 56 Bike Path Connector / **S00981**	545,340	-	-	545,340
Euclid Avenue & Home Improvements / **S00886**	1,012,740	-	-	1,012,740
FY12 Asphalt Overlay Group I / **S12030**	9,435,697	-	-	9,435,697
Five Points Neighborhood Pedestrian Impr / **S00988**	475,000	-	-	475,000
Florence Griffith Joyner Elementary SR2S / **S10061**	1,292,073	-	-	1,292,073
Florida Drive Median Improvements / **S11057**	951,617	-	-	951,617
Genesee Avenue Widen I-5 Crossing / **S00839**	22,587,667	-	-	22,587,667
Genesee Avenue-Nobel Dr to SR 52 / **S00852**	1,948,600	-	22,353,100	24,301,700
Georgia Street Bridge Improvements / **S00863**	4,185,042	-	-	4,185,042
Guard Rails / **AIE00002**	2,579,667	-	-	2,579,667
Hayes Ave Storm Drain / **S11002**	555,000	-	-	555,000
Hillery Drive Improvements / **S11064**	2,500,000	-	-	2,500,000
Holly Dr. Street Improvements / **S11033**	2,000,000	-	-	2,000,000
I5 to SR56 Freeway Connectors / **S00707**	2,663,324	-	6,600,676	9,264,000
I5/SR56 Fiberoptic Relocation / **S00708**	197,104	-	-	197,104
Install T/S Interconnect Systems / **AIL00002**	3,481,459	1,349,521	300,000	5,130,980
Installation of City Owned Street Lights / **AIH00001**	5,223,302	1,000,000	3,300,000	9,523,302
Interstate 5 Underpass-Bikeway/Ped Conn / **S00982**	535,000	-	1,116,010	1,651,010
Juan Street Concrete Street / **S00602**	7,229,843	-	-	7,229,843
Kearny Villa Road Bike Lane Improvements / **S00961**	300,000	-	-	300,000
La Jolla Ecological Reserve Area of ASBS / **S00607**	2,750,000	-	-	2,750,000
La Jolla Mesa Drive Sidewalk / **S00928**	826,000	-	-	826,000
La Jolla Village Drive and Regents Road / **S00867**	1,370,000	-	-	1,370,000
La Jolla Village Drive-I-805 Ramps / **S00857**	23,974,536	-	-	23,974,536
La Media Road Improvements / **S15018**	6,256,690	-	32,891,110	39,147,800
Laurel Street Bridge over SR 163 / **S00939**	1,220,000	-	-	1,220,000
Linda Vista/Genesee Intersection Improve / **S00907**	888,000	-	-	888,000
Manhassett Dr Storm Drain System Upgrade / **S11005**	385,000	-	-	385,000
Maryland Street Storm Drain Replacement / **S10056**	399,840	-	-	399,840
Median Installation / **AIG00001**	1,573,963	-	300,000	1,873,963
Midway Street Bluff Repair / **S12005**	128,883	-	192,000	320,883
Minor Bike Facilities / **AIA00001**	1,651,500	-	2,250,000	3,901,500
Mira Mesa Community Transit Center / **S00847**	692,000	-	-	692,000
Miramar Road-I-805 Easterly Ramps / **S00880**	7,048,073	-	-	7,048,073
Mission Beach Boardwalk Bulkhead / **S00726**	3,792,225	-	-	3,792,225
Mission Beach Brdwalk Bulkhead Phased / **L14004**	-	-	600,000	600,000
Mission Trails RP/Mission Bay Bike Path / **S00734**	160,300	-	-	160,300

Transportation & Storm Water: Capital Improvement Projects *(cont'd)*

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
N Harbor Dr Navy Estuary Seismic Retrofit / **S00728**	17,584,481	-	-	17,584,481
N Torrey Pines Rd Bridge/ Los Penasquitos / **S00935**	13,980,652	-	-	13,980,652
N Torrey Pines Roadway/Median Enhance / **S00868**	4,747,000	-	-	4,747,000
New Walkways / **AIK00001**	7,274,675	-	4,728,619	12,003,294
North Torrey Pines Road @ Genesee Avenue / **S00720**	9,573,775	-	-	9,573,775
Ocean View Hills Parkway / **S00882**	17,323,237	-	-	17,323,237
Old Otay Mesa Road-Westerly / **S00870**	11,536,671	-	-	11,536,671
Otay Mesa Truck Route Phase 4 / **S11060**	2,600,000	4,450,000	12,100,000	19,150,000
Pacific Beach Curb Ramp Barrier Removal / **S11048**	50,000	196,000	124,000	370,000
Pacific Highlands Traffic Signals / **S01062**	2,400,000	-	-	2,400,000
Pacific Hwy Curb Ramp Barrier Removal / **S11045**	450,000	-	-	450,000
Palm Avenue Interstate 805 Interchange / **S00869**	7,368,663	-	-	7,368,663
Palm Avenue Roadway Improvements / **S00913**	4,617,209	-	-	4,617,209
Poway Road Bicycle Path - Class I / **S00943**	2,580,000	-	-	2,580,000
Rancho Bernardo Bikeway / **S00962**	250,000	-	-	250,000
Regents Rd Widening-Genesee to Executive / **S00881**	5,375,000	-	920,000	6,295,000
Regents Road Bridge / **S00729**	6,737,799	-	24,816,677	31,554,476
Replace Obsolete T/S Controllers / **AIL00010**	101,815	-	-	101,815
Resurfacing of City Streets / **AID00005**	80,274,515	-	392,176,331	472,450,846
Rose & Tecolote Creeks Water Quality Improvements / **ACC00002**	1,085,119	-	-	1,085,119
Rose Creek Bikeway / **S00946**	5,591,253	-	-	5,591,253
Rosecrans Street Corridor Improvements / **S00830**	1,448,325	-	-	1,448,325
Ruffin Road/Murphy Canyon Road Bikeway / **S00959**	156,450	-	-	156,450
SR 163/Clairemont Mesa Blvd Interchange / **S00905**	17,421,200	-	-	17,421,200
SR 163/Friars Road / **S00851**	23,014,709	12,000,000	84,708,723	119,723,432
SR94/Euclid Av Interchange Phase 2 / **S14009**	744,800	-	3,050,000	3,794,800
San Diego River Multi-Use Path / **S00958**	1,819,000	-	-	1,819,000
San Remo Way Storm Drain / **S11004**	305,000	-	-	305,000
Saturn Blvd Roadway Improvements / **S11028**	1,113,855	-	-	1,113,855
School Traffic Safety Improvements / **AIK00002**	909,606	-	600,000	1,509,606
Sea World Dr/I5 Interchange Improvement / **S00888**	4,000,000	-	116,163,109	120,163,109
Sidewalk Repair and Reconstruction / **AIK00003**	1,998,913	3,600,000	5,600,000	11,198,913
Sorrento Valley Rd & I5 Interchange / **S00914**	4,108,001	-	-	4,108,001
State Route 15 Bikeway Study / **S00731**	2,416,924	-	-	2,416,924
State Route 56 Bike Interchanges / **S00955**	493,095	-	8,654,408	9,147,503
State Route 56 Freeway Expansion / **RD14000**	4,000,000	-	150,000,000	154,000,000
Streamview Drive Improvements / **S00864**	3,275,000	-	-	3,275,000
Street Light Circuit Upgrades / **AIH00002**	3,967,700	2,700,000	33,347,000	40,014,700
Talbot Street Slope Restoration / **S00609**	3,672,435	-	-	3,672,435
Ted Williams Pkwy Bridge/Shoal Creek Dr / **S00941**	4,919,547	-	-	4,919,547

Transportation & Storm Water

Transportation & Storm Water: Capital Improvement Projects *(cont'd)*

Project	Prior Fiscal Years	FY2016 Proposed	Future Fiscal Years	Project Total
Texas St fr Cam Del Rio S to El Caj Blvd / **RD13000**	725,560	-	-	725,560
Torrey Meadows Drive Overcrossing / **S10015**	9,115,000	-	-	9,115,000
Torrey Pines Improvements Phase I / **S00613**	900,000	-	-	900,000
Torrey Pines Road Improvement Phase 2 / **S15023**	1,500,000	-	-	1,500,000
Torrey Pines Road Slope Restoration / **S00877**	3,686,220	-	-	3,686,220
Traffic Calming / **AIL00001**	5,289,817	-	3,000,000	8,289,817
Traffic Signals - Citywide / **AIL00004**	3,461,845	220,000	2,250,000	5,931,845
Traffic Signals Modification / **AIL00005**	7,006,842	10,000	3,150,000	10,166,842
Triple Pipe Crossing Dennery Road / **S10017**	-	-	750,000	750,000
University Avenue Mobility / **S00915**	2,580,000	-	3,200,000	5,780,000
Utilities Undergrounding Program / **AID00001**	80,519,655	5,000,000	20,000,000	105,519,655
Via de la Valle Widening / **RD11001**	1,002,749	-	-	1,002,749
Village Loop Road / **S00919**	2,880,000	-	-	2,880,000
W Mission Bay Dr Bridge Over SD River / **S00871**	11,976,449	-	110,166,254	122,142,703
Watershed CIP / **ACC00001**	15,367,238	4,380,361	31,863,745	51,611,344
West San Ysidro Blvd Streetscape / **S00822**	587,981	-	-	587,981
Westerly Extension of Hazard Center Dr / **RD10001**	1,000,000	-	-	1,000,000
Transportation & Storm Water Total	$ 739,496,622	$ 43,170,882	$1,387,364,293	$2,170,031,797

Transportation & Storm Water

25th Street Renaissance Project / S00985

Trans - Signals - Calming/Speed Abatemt

Council District:	3	**Priority Score:**	61
Community Plan:	Greater Golden Hill	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.

Justification: This project will provide traffic calming and improve pedestrian safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Project construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2015.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 396,048	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 396,048
TransNet Extension Congestion Relief Fund	400169	2,013,486	511,514	-	-	-	-	-	-	-	-	2,525,000
Total		**$ 2,409,533**	**$ 511,514**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,921,048**

Transportation & Storm Water

34th & 35th @ Madison Ave Improvements / S00922

Trans - Ped Fac - Sidewalks

Council District:	3	**Priority Score:**	76
Community Plan:	Normal Heights (Mid-City)	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2008 - 2016		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curb, gutter, and sidewalk on 34th and 35th Streets from Adams Avenue to Madison Avenue, and on Madison Avenue from Felton Street to 35th Street.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary work on this project was completed in Fiscal Year 2009. Design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	$ 60,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 60,000
TransNet Extension Congestion Relief Fund	400169	422,751	948,103	-	-	-	-	-	-	-	-	1,370,854
Total		$ 482,751	$ 948,103	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,430,854

Transportation & Storm Water

34th Street Storm Drain / S11001

Drainage - Storm Drain Pipes

Council District:	3	**Priority Score:**	48
Community Plan:	Golden Hill	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2017		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and outfall along 34th Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of failure at the discharge end of the pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project construction began and was completed in Fiscal Year 2014. Post-construction environmental monitoring and the plant establishment period follow the completion of construction, and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change is anticipated for this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 19,878	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 19,878
Deferred Maintenance Revenue 2012A-Project	400848	140,400	-	-	-	-	-	-	-	-	-	140,400
CIP Contributions from General Fund	400265	35,593	109,129	-	-	-	-	-	-	-	-	144,722
Golden Hill Urban Comm	400111	74,854	146	-	-	-	-	-	-	-	-	75,000
Total		**$ 270,725**	**$ 109,275**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 380,000**

Transportation & Storm Water

36th Street Landscape Maintenance / S00902

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	**Priority Score:**	N/A
Community Plan:	Eastern Area (Mid-City)	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Lucas, Steve
Duration:	2006 - 2017		619-685-1317
Improv Type:	Betterment		slucas@sandiego.gov

Description: This project is the result of a relinquishment agreement between the City of San Diego and Caltrans and provides for the landscape maintenance of 36th Street between Imperial Avenue and Market Street.

Justification: This project was approved by the City Council Resolution No. R-300154 and will provide for plant establishment as defined in the standard specifications for the construction of local street and roads.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Gas Tax budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: New plant establishment period began in Fiscal Year 2015 and is expected to continue through Fiscal Year 2017.

Summary of Project Changes: Project schedule was updated in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Relinquishment 36th St Coop 06	400626	$ 12,850	$ 37,150	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	50,000
Total		**$ 12,850**	**$ 37,150**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	50,000

Transportation & Storm Water

38th Street Improvements / S00930

Trans - Roadway

Council District:	9	**Priority Score:**	81
Community Plan:	City Heights	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	2008 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides full street improvements on 38th Street from Dwight Street north to terminus. Improvements will include curb, gutter, driveways, sidewalk, pedestrian ramps, pavement, drainage facilities, angled on-street parking, etc. The improvements will comply with current local, State, and federal safety and accessibility codes and regulations.

Justification: Street improvements are needed to comply with the City's design guides for the improvement of public right-of-way.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period for this project will continue through Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
TransNet ARRA Exchange Fund	400677	1,138,703	491,297	-	-	-	-	-	-	-	-	1,630,000
Total		$ 1,238,703	$ 491,297	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,730,000

Transportation & Storm Water

43rd St fr Logan to I805 St Widening / S00845

Trans - Roadway

Council District:	4, 9	**Priority Score:**	55
Community Plan:	Southeastern San Diego	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	1989 - 2016		619-533-7492
Improv Type:	Betterment		lschaar@sandiego.gov

Description: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the State Route 252 Corridor (approximately 66 acres).

Justification: This project is a major component in the development of the State Route 252 Corridor within the Southcrest Project. The street currently handles approximately 12,000 weekday trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the transfer of $100,000 in TransNet funding from this project to the annual allocation for Resurfacing of City Streets (AID00005). Total project cost has been reduced. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	$ 116,981	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 116,981
CIP Contributions from General Fund	400265	293,909	60,000	-	-	-	-	-	-	-	-	353,909
Grant Fund - State	600001	2,513,803	-	-	-	-	-	-	-	-	-	2,513,803
ISTEA-TransNet Exchange	400162	26,005	-	-	-	-	-	-	-	-	-	26,005
TransNet (Prop A 1/2% Sales Tax)	400156	3,362,525	-	-	-	-	-	-	-	-	-	3,362,525
TransNet Extension Congestion Relief Fund	400169	2,516,989	58,011	-	-	-	-	-	-	-	-	2,575,000
Total		$ 8,830,212	$ 118,011	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 8,948,223

Transportation & Storm Water

54th Street/Euclid Ave Bikeways / S00956

Trans - Bicycle Facilities (All Class.)

Council District:	4, 9	**Priority Score:**	91
Community Plan:	Southeastern San Diego, College Area	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	2008 - 2016		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This project provides for the installation of Class II Bike Lanes on 54th Street between Trojan and Euclid Avenues and for Class III Bike Route signage and pavement markings along Euclid Avenue between 54th Street and Market Street.

Justification: This project will close a gap in bicycle routes between the College Area and Southeastern San Diego and its neighborhoods and provide a safer route for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern San Diego and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	$ 79,154	$ 50,846	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	130,000
Total		**$ 79,154**	**$ 50,846**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	130,000

Transportation & Storm Water

Aldine & Fairmount Dr Slope Restoration / S00865

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	9	**Priority Score:**	78
Community Plan:	Kensington - Talmadge (Mid-City)	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Batta, Jamal
Duration:	2006 - 2016		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for the evaluation, design, and construction of slope stability improvements along the south side of Aldine Drive between Fairmount Avenue and Van Dyke Avenue.

Justification: The inordinate amount of rainfall from the 2004/2005 rainy season caused erosion of sections of the slope along the south side of Aldine Drive between Fairmount Avenue and Van Dyke Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2012. A 25-month maintenance period was initiated following construction and was completed in Fiscal Year 2014. The closeout process with Caltrans and Federal Highway Administration (FHWA) extended through Fiscal Year 2015 with final project close out to follow in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 2,988,591	$ 21,559	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,010,150
TransNet (Prop A 1/2% Sales Tax)	400156	573,989	1,011	-	-	-	-	-	-	-	-	575,000
TransNet Extension Congestion Relief Fund	400169	782,685	131,711	-	-	-	-	-	-	-	-	914,396
Total		$ 4,345,265	$ 154,282	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,499,546

Transportation & Storm Water

Alta La Jolla Drive Drainage Repair PhII / S10001

Drainage - Storm Drain Pipes

Council District:	1	**Priority Score:**	91
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Batta, Jamal
Duration:	2010 - 2016		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. However, the design plans and specifications had to be updated to comply with State and federal permits received in Fiscal Year 2014. Design was completed in Fiscal Year 2015. Construction is scheduled to be completed in Fiscal Year 2016 followed by a five-year maintenance and monitoring period as required by the project permits.

Summary of Project Changes: The project is scheduled to begin and complete contruction in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	$ 1,086,235	$ 119,870	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,206,105
Total		**$ 1,086,235**	**$ 119,870**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,206,105

Transportation & Storm Water

Avenida de la Playa Infrastructure-SD / S13018

Drainage - Storm Drain Pipes

Council District:	1	**Priority Score:**	73
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Bose, Sheila
Duration:	2009 - 2016		619-533-4698
Improv Type:	Replacement		sbose@sandiego.gov

Description: This project will reduce flooding along Avenida de la Playa and willl improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 650-linear feet of storm drain pipe.

Justification: Reports indicated the low flow diversion was not functioning as needed resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period for this project will continue through Fiscal Year 2016.

Summary of Project Changes: The total project cost has been reduced by approximately $300,000 due to a decrease in project scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	$ 2,000,494	$ 329,963	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,330,457
CIP Contributions from General Fund	400265	685,004	906,585	-	-	-	-	-	-	-	-	1,591,589
Grant Fund - Federal	600000	285,134	-	-	-	-	-	-	-	-	-	285,134
Grant Fund - State	600001	1,752,876	508,066	-	-	-	-	-	-	-	-	2,260,942
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	33,093	-	-	-	-	-	-	-	-	33,093
Total		$ 4,723,508	$ 1,777,707	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,501,215

Transportation & Storm Water

Azalea Park Neighborhood Identification / S00699

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	**Priority Score:**	N/A
Community Plan:	City Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	2004 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

Justification: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

Schedule: The preliminary design process for the raised medians, neighborhood identification signs, and seating areas, which included neighborhood residents' involvement, was completed. Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The community identification sign was constructed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 91,879	$ 33,951	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 125,830
Mid City Urban Comm	400114	20,000	-	-	-	-	-	-	-	-	-	20,000
RDA Contributions to City Heights Project Fund	200347	67,040	88,961	-	-	-	-	-	-	-	-	156,000
TransNet Extension Congestion Relief Fund	400169	110,058	(58)	-	-	-	-	-	-	-	-	110,000
Total		$ 288,976	$ 122,854	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 411,830

Transportation & Storm Water

Balboa Ave/Tierrasanta Blvd Bikeway / S00957

Trans - Bicycle Facilities (All Class.)

Council District:	2, 6, 7	**Priority Score:**	91
Community Plan:	Clairemont Mesa, Kearny Mesa, Tierrasanta	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	2006 - 2016		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This project provides for the installation of 13.5 miles of Class II bike lanes on Balboa Avenue from Morena Boulevard to Interstate 15 and on Tierrasanta Boulevard from Interstate 15 to Santo Road, and 0.7 miles of Class III bike route on Balboa Avenue from Mission Bay Drive to Morena Boulevard.

Justification: This project will provide the safe use of bicycles in the community.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa, Kearny Mesa, and Tierrasanta Community Plans and is in conformance with City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of this Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	$ 188,944	$ 61,056	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 250,000
Total		**$ 188,944**	**$ 61,056**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**

Transportation & Storm Water

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District:	2, 6	**Priority Score:**	12
Community Plan:	Clairemont Mesa, Kearny Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Antoun, Nevien
Duration:	2003 - 2018		619-533-4852
Improv Type:	Betterment		nantoun@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide improvements consisting of new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, and bicycle facility improvements and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median and various pedestrian and bicycle facility improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. Design of the second phase of this project was completed in Fiscal Year 2015. Construction of the second phase is scheduled to start in Fiscal Year 2016.

Summary of Project Changes: No change is anticipated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ 41,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 41,000
SR 209 & 274 Coop with State	400633	636,112	2,224,915	-	-	-	-	-	-	-	-	2,861,027
Total		**$ 636,112**	**$ 2,265,915**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,902,027**

Transportation & Storm Water

Balboa Pk/Florida Cyn Storm Drain Repair / S01064

Drainage - Storm Drain Pipes

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Darvishi, Ali
Duration:	2009 - 2016		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for evaluation, design, and construction to repair a damaged storm drain that leads from Park Boulevard and the San Diego Zoo parking lot into the Florida Canyon creek bed.

Justification: This project repairs a damaged storm drain caused by erosion of a gully that spans the entire length of Florida Canyon, from Park Boulevard east to the creek bed. This project will repair the storm drain to prevent further erosion and allow a north-south trail access to continue through the west side of Florida Canyon.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2009. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The mitigation and monitoring requirements for this project began in Fiscal Year 2011 and were completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ 368,828	$ 1,172	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 370,000
Regional Park Improvements Fund	200391	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Total		**$ 1,368,828**	**$ 1,172**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,370,000**

Transportation & Storm Water

Bayshore Bikeway / S00944

Trans - Bicycle Facilities (All Class.)

Council District:	8	**Priority Score:**	51
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	2001 - 2020		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay. This project will include the construction of 2.7 acres of Coastal Sage Scrub restoration as mitigation for impacts from the Bayshore Bikeway Project.

Justification: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado. When completed, this change will improve public use safety overall.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design of the mitigation restoration began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Locating the mitigation site and design of the mitigation was completed in Fiscal Year 2014. A five-year mitigation maintenance period will continue to Fiscal Year 2020.

Summary of Project Changes: TransNet funding in the amount of $30,000 will be allocated to this project in Fiscal Year 2016 to cover costs of the five-year mitigation and monitoring period.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	$ 16,775	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 16,775
Grant Fund - Other	600002	624,000	-	-	-	-	-	-	-	-	-	624,000
Historical Fund	X999	50,000	-	-	-	-	-	-	-	-	-	50,000
Prop A-(Bikeway)	400158	818,000	-	-	-	-	-	-	-	-	-	818,000
TransNet ARRA Exchange Fund	400677	137,846	12,154	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	150,000	-	30,000	-	-	-	-	-	-	-	180,000
TransNet Extension Major Corri	400173	3,774,000	-	-	-	-	-	-	-	-	-	3,774,000
Total		$ 5,570,621	$ 12,154	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,612,775

Transportation & Storm Water

Bear Drive Retaining Wall / S10093

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	3	**Priority Score:**	70
Community Plan:	Uptown	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Batta, Jamal
Duration:	2010 - 2016		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project will replace a damaged section (approximately 55 feet long by 8.5 feet high) of the existing retaining wall that supports the side of Bear Drive.

Justification: This project is needed in order to maintain the roadway and provide public safety.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 133,867	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 133,867
Prop 42 Replacement - Transportation Relief Fund	200306	457,928	100,860	-	-	-	-	-	-	-	-	558,788
Total		$ 591,795	$ 100,860	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 692,655

Transportation & Storm Water

Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Chui, Gary
Duration:	2010 - 2020		619-533-3770
Improv Type:	Replacement		gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015 City Council authorized the transfer of $450,275 in Proposition 42 Replacement funding to this project from the annual allocation for Guard Rails (AIE00002). TransNet funding identified in Fiscal Years 2016 will fund the construction of the Voltaire Street Bridge Rehabilitation project. Additional funding of $500,000 from the General Fund will support the rehabilitation of the Naval Training Center (NTC) Bridge.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ -	$ -	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 500,000
Grant Fund - Federal	600000	135,864	-	-	-	-	-	-	-	-	-	135,864
Grant Fund - State	600001	66,135	-	-	-	-	-	-	-	-	-	66,135
Historical Fund	X999	35,412	-	-	-	-	-	-	-	-	-	35,412
North Bay Redevelopment CIP Contribution Fund	200346	170,000	-	-	-	-	-	-	-	-	-	170,000
Prop 42 Replacement - Transportation Relief Fund	200306	62,248	821,891	-	-	-	-	-	-	-	-	884,140
TransNet (Prop A 1/2% Sales Tax)	400156	169,750	1,153	-	-	-	-	-	-	-	-	170,903
TransNet Extension Congestion Relief Fund	400169	151,405	850,649	1,000,000	-	-	500,000	500,000	500,000	-	-	3,502,055
Total		$ 790,815	$ 1,673,694	$ 1,500,000	$ -	$ -	$ 500,000	$ 500,000	$ 500,000	$ -	$ -	$ 5,464,509

Transportation & Storm Water

Bus Stop Improvements / AID00007

Trans - Roadway

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Celniker, Steve
Duration:	2010 - 2020		619-533-3611
Improv Type:	Betterment		scelniker@sandiego.gov

Description: This project will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: An additional $46,080 of available fund balance is anticipated to be allocated to this annual allocation in Fiscal Year 2015. The City's share of revenue is estimated to be $60,000 in Fiscal Years 2016 through 2024 due to the revised agreement and will be used to support bus stop improvements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	$ 273,582	$ 218,246	$ 60,000	$ 46,080	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ -	$ -	$ 837,908
Total		**$ 273,582**	**$ 218,246**	**$ 60,000**	**$ 46,080**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ 60,000**	**$ -**	**$ -**	**$ 837,908**

Transportation & Storm Water

Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Black Mountain Ranch	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Abeyta, Angela
Duration:	2011 - 2016		619-533-3674
Improv Type:	New		aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the FBA credit program. Phase II began in Fiscal Year 2012 and was completed in Fiscal Year 2014. This is an FBA credit project. Refer to Volume III: Capital Improvements Program, Fiscal Year 2016 Proposed Budget Summary Table 25: Capital Improvements Program Credit Projects for project budget and costs. Budgeted funds are for city oversight and verification of final costs.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	$ 39,623	$ 10,377	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	50,000
Total		**$ 39,623**	**$ 10,377**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	50,000

Transportation & Storm Water

Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000

Trans - Roadway

Council District:	5	**Priority Score:**	N/A
Community Plan:	Torrey Highlands	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Abeyta, Angela
Duration:	2015 - 2016		619-533-3674
Improv Type:	Widening		aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino Del Sur between Torrey Santa Fe and Carmel Mountain Road as an interim 2-lane roadway within the right-of-way for a future four lane facility. This is Project T-3.1B in the Torrey Highlands Ranch Public Facilities Financing Plan (See companion Project T-3.2B).

Justification: This facilitiy is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2000 and it is anticipated that the project will be constructed by developers per the terms of a future reimbursement agreement.

Summary of Project Changes: This is a newly published reimbursable project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	$ -	$ -	$ -	$ 5,170,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,170,000
Total		**$ -**	**$ -**	**$ -**	**$ 5,170,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,170,000**

Transportation & Storm Water

Camino Del Sur-SR-56 to Dormouse / S00872

Trans - Roadway

Council District:	6	**Priority Score:**	42
Community Plan:	Rancho Penasquitos, Torrey Highlands	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	1998 - 2017		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from State Route 56 to 1,600 feet north of Park Village Road.

Justification: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accommodate traffic generated in Rancho Penasquitos, Torrey Highlands, and surrounding communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: The project is consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, projects T-3.1A, T-3.2A, T-3.1B and T-3.2B and is in conformance with the City's General Plan.

Schedule: The Environmental Impact Report was completed in Fiscal Year 2006. Design began in Fiscal Year 2014. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Developer Funding	9800	$ -	$ -	$ -	$ -	$ 3,538,000	$ -	$ -	$ -	$ -	$ -	$ 3,538,000
Rancho Penasquitos FBA	400083	1,204,894	-	-	-	-	-	-	-	-	-	1,204,894
Torrey Highlands	400094	-	-	-	-	10,625,000	-	-	-	-	-	10,625,000
Total		$ 1,204,894	$ -	$ -	$ -	$ 14,163,000	$ -	$ -	$ -	$ -	$ -	$ 15,367,894

Transportation & Storm Water

Carmel Country Road Low Flow Channel / S00969

Trans - Bicycle Facilities (All Class.)

Council District:	1	**Priority Score:**	41
Community Plan:	Carmel Valley	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2009 - 2016		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water ponding under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, preliminary engineering was completed in Fiscal Year 2014. Design began again in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	$ 278,022	$ 2,433,978	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,712,000
Total		**$ 278,022**	**$ 2,433,978**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,712,000**

Transportation & Storm Water

Carmel Mountain Rd to Del Mar Mesa Rd / S00846

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Del Mar Mesa	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Tracanna, John
Duration:	2003 - 2016		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road (FBA funded) which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder (sub-divider funded) will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lane at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

Justification: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. This project is the subject of an active reimbursement agreement with Pardee Homes for the reimbursable part of this improvement valued at $2.7 million and a non-reimbursable subdivider condition valued at $4.4 million.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

Schedule: Subdivider to complete land acquisition, design and construction scheduled for Fiscal Year 2015 to 2016. Developer to be partially reimbursed by the FBA. Project design and construction are to be completed by the developer in accordance with a Reimbursement Agreement (RA) which began in Fiscal Year 2014.

Summary of Project Changes: It is anticipated that an additional $2.5 million in Del Mar Mesa Facilities Benefit Assessment funding will be allocated to this project per the Public Facilities Financing Plan in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	$ 1,499,128	$ 300,872	$ -	$ 2,574,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,374,000
Total		**$ 1,499,128**	**$ 300,872**	**$ -**	**$ 2,574,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,374,000**

Transportation & Storm Water

Carmel Mountain Road (T-5.2) / RD15002

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Highlands	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Williams, Charlette Strong
Duration:	2015 - 2017		619-533-3683
Improv Type:	Widening		cswilliams@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of this roadway in Rancho Penasquitos. This is Project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project will be constructed in two phases. The first phase will cover construction of the first two travel lanes, construction of the first phase began in Fiscal Year 2015. The second phase, which will complete the four-lane facility for entire length, will be required in phase four of the transportation phasing plan.

Summary of Project Changes: This is a newly published reimbursable project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	$ 811,026	$ 1,888,974	$ -	$ 2,700,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,400,000
Total		**$ 811,026**	**$ 1,888,974**	**$ -**	**$ 2,700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,400,000**

Transportation & Storm Water

Carmel Val Rd-Del Mar Hts-Lopelia Mdws / S00906

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Tracanna, John
Duration:	2005 - 2016		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This reimbursement project provides for design and construction of Carmel Valley Road from Del Mar Heights Road to Lopelia Meadows Place as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future. The two internal lanes will be left unimproved for future expansion to accommodate six lanes of traffic or another transit oriented facility. In the interim, these two lanes shall be landscaped and incorporated into the center median improvements. This section of Carmel Valley Road includes the pedestrian undercrossing at the Lopelia Meadows Place. See Project T-4.3 in the Pacific Highlands Ranch Public Facilities Financing Plan. This project will be built by the developer who will be reimbursed.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the section between Del Mar Heights Road and Lopelia Meadows Place will be constructed as a four-lane facility that can be expanded to six lanes in the future.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Reimbursement to the developer will be made in accordance with the existing reimbursement agreement. This project is complete.

Summary of Project Changes: This project is complete and will be closed after final reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	$ 6,185,605	$ 1,019,395	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	7,205,000
Total		**$ 6,185,605**	**$ 1,019,395**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	7,205,000

Transportation & Storm Water

Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934

Trans - Roadway

Council District:	1	**Priority Score:**	46
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Galvez III, Oscar
Duration:	2008 - 2018		619-533-3685
Improv Type:	New		galvezo@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future (approximately 3,600 linear feet).

Justification: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 are for the other phases of this project.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2014. Pardee agreed to advance funding and is anticipated to be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement to the developer was programmed for Fiscal Year 2014 through Fiscal Year 2017. Subsequent phases are anticipated with adjacent subdivision development with final reimbursement estimated to occur in Fiscal Year 2018.

Summary of Project Changes: It is anticipated an additional $600,000 in Pacific Highlands Ranch Facilities Benefit Assessment funding will be allocated to this project per the Public Facilities Financing Plan in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	$ 381,911	$ 2,468,089	$ -	$ 600,000	$ 8,850,000	$ 400,000	$ -	$ -	$ -	$ -	$ 12,700,000
Total		**$ 381,911**	**$ 2,468,089**	**$ -**	**$ 600,000**	**$ 8,850,000**	**$ 400,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 12,700,000**

Transportation & Storm Water

Carmel Val Rd-Via Albutura-Camin Del Sur / S00854

Trans - Roadway

Council District:	1, 5	**Priority Score:**	55
Community Plan:	Torrey Highlands	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Tracanna, John
Duration:	2003 - 2017		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This project provides for the design and construction of two additional travel lanes in two increments. The first increment requires the widening along the frontage of the Torrey Del Mar development. The second increment completes the remainder of the widening. Timing of each increment of widening will be based on the rate of development in Torrey Highlands. See project T4.3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch, Torrey Highlands, and surrounding communities as well as exsisting sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: Initial lanes have been completed. Widening to be completed by the two separate developers per terms of Reimbursement Agreement (RA). The RA and construction of the lanes adjacent to the Torrey Del Mar development were also completed in Fiscal Year 2013 (First Increment). It is anticipated that construction of the second increment of the widening will begin in Fiscal Year 2016 and be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	$ 5,171,658	$ 10,051,666	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	15,223,324
Total		**$ 5,171,658**	**$ 10,051,666**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	15,223,324

Transportation & Storm Water

Carmel Valley Rd 4/6 Lanes s of Street A / S00900

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Highlands, Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Tracanna, John
Duration:	2004 - 2017		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Torrey Highlands Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) provided advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment under the terms of a reimbursement agreement.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	$ 3,410,239	$ 3,674,761	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	7,085,000
Total		**$ 3,410,239**	**$ 3,674,761**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	7,085,000

Transportation & Storm Water

Carmel Valley Road Enhancement Project / S00859

Trans - Roadway - Enhance/Scape/Medians

Council District:	1	**Priority Score:**	51
Community Plan:	Carmel Valley	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	1997 - 2016		619-533-7492
Improv Type:	Replacement - Rehab		lschaar@sandiego.gov

Description: This project provides for improving Carmel Valley Road to a modified two-lane collector street from 300 feet east of Portofino Drive to the Del Mar city limits. The improvements include construction of curb, gutter, sidewalks, and drainage improvements as well as construction of a Class II bicycle lane on both sides of Carmel Valley Road.

Justification: This project will improve traffic flow and turning movements on this roadway and provide bike paths on Carmel Valley Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction of the project are complete. Environmental monitoring was completed in Fiscal Year 2015. Following the completion of right-of-way transfer the project will be closed.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	$ 339,464	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 339,464
ISTEA-TransNet Exchange	400162	3,137	-	-	-	-	-	-	-	-	-	3,137
TransNet (Prop A 1/2% Sales Tax)	400156	7,945,040	-	-	-	-	-	-	-	-	-	7,945,040
Torrey Pines - Urban Community	400133	562,000	-	-	-	-	-	-	-	-	-	562,000
TransNet Extension Congestion Relief Fund	400169	195,838	49,162	-	-	-	-	-	-	-	-	245,000
Total		$ 9,045,479	$ 49,162	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 9,094,641

Transportation & Storm Water

Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001

Trans - Roadway

Council District:	5	**Priority Score:**	N/A
Community Plan:	Torrey Highlands	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Abeyta, Angela
Duration:	2015 - 2016		619-533-3674
Improv Type:	Widening		aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of two additional travel lanes for Carmel Valley Road. The first increment occurred at each end of this reach to accommodate intersection requirements. The second increment extends the widening in the middle portion of this roadway to accommodate future transit use per the community plan. Timing of each increment of widening will be based on the transportation phasing plan. This is Project T-4.4 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facillity is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: It is anticipated that the developer of Black Mountain Ranch (BMR) will construct this project under the terms of a future reimbursement agreement.

Summary of Project Changes: This is a newly published reimbursable project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	$ -	$ -	$ -	$ 1,774,058	$ -	$ -	$ -	$ -	$ -	$ -	1,774,058
Total		**$ -**	**$ -**	**$ -**	**$ 1,774,058**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,774,058

Transportation & Storm Water

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District:	1, 6	**Priority Score:**	73
Community Plan:	Mira Mesa, Torrey Pines	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	1988 - 2017		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic travels on Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was completed in Fiscal Year 2015. The warranty period will end in Fiscal Year 2016,

Summary of Project Changes: This project is complete and will be closed by the end of Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mitigation Funds for Carroll Canyon Road	400843	$ 2,700,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,700,000
Historical Fund	X999	6,131,930	-	-	-	-	-	-	-	-	-	6,131,930
Mira Mesa - FBA	400085	2,017,141	375,736	-	-	-	-	-	-	-	-	2,392,877
Torrey Pines - Urban Community	400133	149,820	180	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,666,102	17,091	-	-	-	-	-	-	-	-	9,683,193
Total		$ 20,664,993	$ 393,007	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 21,058,000

Transportation & Storm Water

Cherokee Street Improvements / S00921

Trans - Ped Fac - Sidewalks

Council District:	3	**Priority Score:**	43
Community Plan:	Normal Heights (Mid-City)	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2008 - 2016		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

Justification: This project is required in order to mitigate drainage problems and reduce flooding.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and will be completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No change to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	$ 30,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 30,000
TransNet Extension Congestion Relief Fund	400169	373,552	1,582,453	-	-	-	-	-	-	-	-	1,956,005
Total		$ 403,552	$ 1,582,453	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,986,005

Transportation & Storm Water

Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District:	1	**Priority Score:**	72
Community Plan:	Torrey Pines, University	**Priority Category:**	High
Project Status:	Underfunded	**Contact Information:**	Schaar, Luis
Duration:	2002 - 2018		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This project provides for identifying the best alignment for a bikeway route of approximately 10 miles between Sorrento Valley/Carmel Valley Road to the Gilman Drive/Interstate 5 Intersection.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental document were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2015. The environmental phase is scheduled to be completed in Fiscal Year 2016. Design is scheduled to be complete in Fiscal Year 2017. Construction is now expected to begin in Fiscal Year 2017. This schedule will be revised once additional funding is identified to complete the project.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the transfer of $1.5 million from State Route 163 and Friars Road (S00851) to this project for environmental and design costs. Unidentified funding in the project was reduced by a like amount resulting in no net change to project budget.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	$ 17,469	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 17,469
Grant Fund - Federal	600000	1,313,479	504,042	-	-	-	-	-	-	-	-	1,817,521
Grant Fund - Other	600002	63,429	-	-	-	-	-	-	-	-	-	63,429
Prop A-(Bikeway)	400158	81,770	-	-	-	-	-	-	-	-	-	81,770
TransNet Extension Congestion Relief Fund	400169	-	1,500,000	-	-	-	-	-	-	-	-	1,500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,425,629	18,425,629
Total		$ 1,476,147	$ 2,004,042	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 18,425,629	$ 21,905,818

Transportation & Storm Water

Concrete Streets / AID00006

Trans - Roadway

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Gefrom, Walter
Duration:	2010 - 2020		619-527-7509
Improv Type:	Betterment		wgefrom@sandiego.gov

Description: This annual allocation provides for the repair and reconstruction of concrete streets which are necessary to maintain the concrete streets in a serviceable condition and to prevent deterioration.

Justification: The repair and reconstruction of concrete streets is necessary to maintain the concrete streets in serviceable condition and prevent deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Additional Gas Tax funding of $5.0 million has been allocated to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 200,000
Deferred Maint Revenue 2009A-Project	400624	481,875	-	-	-	-	-	-	-	-	-	481,875
Deferred Maintenance Revenue 2012A-Project	400848	6,428,300	140,000	-	-	-	-	-	-	-	-	6,568,300
Gas Tax Fund	200118	-	-	5,000,000	-	-	-	-	-	-	-	5,000,000
CIP Contributions from General Fund	400265	1,252,029	562,882	-	-	-	-	-	-	-	-	1,814,911
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,225,058	1,956,642	-	-	-	-	-	-	-	-	3,181,700
Prop 42 Replacement - Transportation Relief Fund	200306	520,098	979,902	-	-	-	-	-	-	-	-	1,500,000
Total		$ 10,107,360	$ 3,639,426	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 18,746,786

Transportation & Storm Water

Coolidge Street Storm Drain / S11003

Drainage - Storm Drain Pipes

Council District:	7	**Priority Score:**	46
Community Plan:	Linda Vista	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2017		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet along Coolidge Street.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin in early Fiscal Year 2016.

Summary of Project Changes: Infrastructure Bond funding in the amount of $294,000 is anticipated to be allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	$ 37,494	$ 3,782	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 41,276
CIP Contributions from General Fund	400265	-	30,000	-	-	-	-	-	-	-	-	30,000
Infrastructure Bond Financing	9301	-	-	-	294,000	-	-	-	-	-	-	294,000
Linda Vista Urban Comm	400113	75,000	-	-	-	-	-	-	-	-	-	75,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	-	28,724	-	-	-	-	-	-	-	-	28,724
Total		$ 112,494	$ 62,506	$ -	$ 294,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 469,000

Transportation & Storm Water

Cooperative Traffic Signal Projects / AIL00003

Trans - Signals - Traffic Signals

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for the City's share of the cost of traffic signal improvements undertaken in cooperation with others.

Justification: It is often beneficial for the City to share in the cost of traffic signal improvements undertaken in cooperation with other agencies. The most common situation involves the intersection of a City street with a State highway, County road, or street that is the responsibility of another jurisdiction. This project provides the flexibility necessary for timely initiation of these improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the reallocation of budget and the deappropriation of grant funding from this annual allocation. Following the completion of the remaining sublet project, 28th Street I-5 Traffic Signal Cabinet (B01001), this annual allocation will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 5,702	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,702
TransNet Extension Congestion Relief Fund	400169	95,154	9,846	-	-	-	-	-	-	-	-	105,000
Total		$ 100,856	$ 9,846	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 110,702

Transportation & Storm Water

Del Mar Heights Road Flashing Beacon / S00987

Trans - Signals - Calming/Speed Abatemt

Council District:	1	**Priority Score:**	24
Community Plan:	Carmel Valley	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Hughes, Duncan
Duration:	2009 - 2016		619-533-3141
Improv Type:	New		drhughes@sandiego.gov

Description: This project will install a flashing beacon facing eastbound traffic on Del Mar Heights Road approximately 500 feet west of Seagrove Street.

Justification: The project provides for traffic safety improvements.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Included in Project T-2) and is in conformance with the City's General Plan.

Schedule: Design began Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began Fiscal Year 2015 and is scheduled to be completed in the first quarter of Fiscal Year 2016.

Summary of Project Changes: Schedule for this project has been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	$ 15,119	$ 19,881	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 35,000
Total		**$ 15,119**	**$ 19,881**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35,000**

Transportation & Storm Water

Del Mar Heights Road-4/6 Lanes / S00903

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Tracanna, John
Duration:	2003 - 2016		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This reimbursement project provides for construction of Del Mar Heights Road from Old Carmel Valley Road to the new alignment of Carmel Valley Road as a modified five-lane roadway within a 122-foot right-of-way for a future six-lane facility. The project includes an eastbound third lane as the roadway approaches Carmel Valley Road. This project includes the bridge crossing over the open space corridor. This is the second phase of the project and will provide local access to the central area of development. The developer will advance funding for this project and be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement.

Justification: This facility is required to accommodate traffic being generated by new development in Pacific Highlands Ranch as well as by existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan (Project T-3.2) and is in conformance with the City's General Plan.

Schedule: Construction of the project is complete. Reimbursements to the developer continued through Fiscal Year 2016.

Summary of Project Changes: No change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	$ 9,186,204	$ 655,796	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	9,842,000
Total		**$ 9,186,204**	**$ 655,796**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	9,842,000

Transportation & Storm Water

Del Sol Boulevard-Central / S00858

Trans - Roadway

Council District:	8	**Priority Score:**	51
Community Plan:	Otay Mesa	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2004 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II will construct the remainder.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period is expected to be completed in Fiscal Year 2016. Phase I is scheduled to be closed in Fiscal Year 2016. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus.

Summary of Project Changes: City Council resolution R-308811 reconciled Facilities Benefit Assessment funding in this project and budget was reduced by $1.4 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	$ 5,088,462	$ (267)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	5,088,194
Total		**$ 5,088,462**	**$ (267)**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	5,088,194

Transportation & Storm Water

Dennery Road East / S10018

Trans - Roadway

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	January, Frank
Duration:	2010 - 2017		619-533-3699
Improv Type:	New		fjanuary@sandiego.gov

Description: This project provides for constructing approximately 2,900 linear feet as a two-lane collector street north of Palm Avenue within the Dennery Ranch Precise Plan area. Multiple Species Conservation Program frontage is to be funded from the Otay Mesa Facilities Benefit Assessment.

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction have been completed. Per terms of an anticipated reimbursement agreement, the developer may be reimbursed contingent upon the rate of fees collected within the community.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the approved Otay Mesa Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	$ -	$ -	$ -	$ -	$ 825,000	$ -	$ -	$ -	$ -	$ -	$ 825,000
Total		**$ -**	**$ -**	**$ -**	**$ -**	**$ 825,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 825,000**

Transportation & Storm Water

Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Demich, Andrea
Duration:	2010 - 2020		858-541-4348
Improv Type:	New		ademich@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed drainage facilties citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the transfer of $0.3 million from the Storm Water division's operating budget to this project for the Jamacha Drainage Channel Upgrade project. General Fund Contributions to the CIP will be allocated to this project in Fiscal Year 2016 in the amount of $1.6 million for on-going needs in the project and additional funding for repair and slope stabilization of outfalls. Additionally, Infrastructure Bond funding of $18.8 million is anticipated to be received for this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ 427	$ 268,617	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 269,044
Deferred Maint Revenue 2009A-Project	400624	5,829,786	-	-	-	-	-	-	-	-	-	5,829,786
Deferred Maintenance Revenue 2012A-Project	400848	8,850,616	647,349	-	-	-	-	-	-	-	-	9,497,966
CIP Contributions from General Fund	400265	4,022,123	3,042,717	1,675,000	-	4,250,000	3,500,000	4,000,000	5,000,000	-	-	25,489,840
Grant Fund - State	600001	725,000	-	-	-	-	-	-	-	-	-	725,000
Infrastructure Bond Financing	9301	-	-	-	18,822,255	15,000,000	15,000,000	15,000,000	-	-	-	63,822,255
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	186,586	698,616	-	-	-	-	-	-	-	-	885,202
TransNet (Prop A 1/2% Sales Tax)	400156	1,833,327	275,998	-	-	-	-	-	-	-	-	2,109,325
Street Division CIP Fund	200202	83,103	-	-	-	-	-	-	-	-	-	83,103
TransNet ARRA Exchange Fund	400677	31,842	1,228,158	-	-	-	-	-	-	-	-	1,260,000
TransNet Extension Congestion Relief Fund	400169	1,152,285	1,643,100	-	-	-	-	-	-	-	-	2,795,386
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	144,700,433	144,700,433
Total		$ 22,715,095	$ 7,804,555	$ 1,675,000	$ 18,822,255	$ 19,250,000	$ 18,500,000	$ 19,000,000	$ 5,000,000	$ -	$ 144,700,433	$ 257,467,338

Transportation & Storm Water

El Camino Real Widening / S00916

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch, Black Mountain Ranch	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for widening of the existing roadway of El Camino Real (between Half Mile Drive and San Dieguito Road) as a four-lane major street within the existing, graded right-of-way.

Justification: This project is required in order to accommodate the additional traffic generated as a result of development in the surrounding communities, including Pacific Highlands Ranch, as well as the existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch and Black Mountain Ranch Public Facilities Financing Plans and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2013.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	$ 1,854	$ 98,146	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	100,000
Total		**$ 1,854**	**$ 98,146**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	100,000

Transportation & Storm Water

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District:	1	**Priority Score:**	53
Community Plan:	Future Urbanizing Area - Subarea 2	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	1992 - 2018		619-533-5120
Improv Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process began in Fiscal Year 2007 and is scheduled to be completed in Fiscal Year 2016. Design is scheduled to begin in Fiscal Year 2016 and be completed in Fiscal Year 2017. Land acquisition is scheduled to begin in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and anticipated to be completed in Fiscal Year 2020. Due to the complexity in obtaining environmental clearance, construction is anticipated to be advertised in Fiscal Year 2017.

Summary of Project Changes: TransNet funding in the amount of $3.2 million previously identified in this project for Fiscal Year 2016 has been re-allocated to higher priority projects. This amount is now shown as unidentified funding.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Fairbanks Country Club-Fac Dev	400097	$ 675,561	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 675,561
Grant Fund - Federal	600000	2,998,717	2,395,651	-	-	20,058,076	-	-	-	-	-	25,452,444
Pacific Highlands Ranch FBA	400090	121,454	674,846	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	-	157,000	-	-	-	-	-	-	-	-	157,000
TransNet (Prop A 1/2% Sales Tax)	400156	497,526	28,603	-	-	-	-	-	-	-	-	526,129
Sub Area-2	400101	-	1,292,000	-	-	-	-	-	-	-	-	1,292,000
TransNet Extension Congestion Relief Fund	400169	611,149	313,851	-	-	-	-	-	-	-	-	925,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,200,000	3,200,000
Total		$ 4,904,407	$ 4,861,951	$ -	$ -	$ 20,058,076	$ -	$ -	$ -	$ -	$ 3,200,000	$ 33,024,434

Transportation & Storm Water

El Camino Real/SR 56 Bike Path Connector / S00981

Trans - Bicycle Facilities (All Class.)

Council District:	1	**Priority Score:**	32
Community Plan:	Carmel Valley	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2016		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: The project provides a new bike path connector, a concrete driveway apron, associated drainage improvements, and re-vegetation areas on the east side of El Camino Real in order to provide access to the State Route 56 Bike Path.

Justification: This project is required in order to provide a safe method of bicycle access from street to trail.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction will begin and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	$ 177,568	$ 284,072	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 461,640
TransNet Extension Congestion Relief Fund	400169	-	83,700	-	-	-	-	-	-	-	-	83,700
Total		$ 177,568	$ 367,772	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 545,340

Transportation & Storm Water

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District:	9	**Priority Score:**	N/A
Community Plan:	Normal Heights (Mid-City)	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Batta, Jamal
Duration:	2002 - 2016		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: All construction improvements are complete except the landscape, which is pending formation of a maintenance assessment district. The street is operational and open to traffic.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	$ 156,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 156,000
Mid City Urban Comm	400114	202,211	72,420	-	-	-	-	-	-	-	-	274,631
Private & Others Contrib-CIP	400264	-	19,500	-	-	-	-	-	-	-	-	19,500
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
Total		$ 920,820	$ 91,920	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,012,740

Transportation & Storm Water

FY12 Asphalt Overlay Group I / S12030

Trans - Roadway

Council District:	Citywide	**Priority Score:**	60
Community Plan:	Citywide	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Gefrom, Walter
Duration:	2012 - 2016		619-527-7509
Improv Type:	Betterment		wgefrom@sandiego.gov

Description: This project provides for street resurfacing citywide.

Justification: Resurfacing of City streets is necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	$ 6,032,552	$ 8,675	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,041,227
TransNet Extension Congestion Relief Fund	400169	3,273,387	121,083	-	-	-	-	-	-	-	-	3,394,470
Total		$ 9,305,940	$ 129,757	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 9,435,697

Transportation & Storm Water

Five Points Neighborhood Pedestrian Impr / S00988

Trans - Signals - Calming/Speed Abatemt

Council District:	2, 3	**Priority Score:**	48
Community Plan:	Uptown, Midway - Pacific Highway	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2009 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

Justification: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Project construction is scheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: Project scope was revised to include additional curb ramps, a popout and the reconstruction of a storm drain inlet. Due to these revisions, construction originally scheduled to begin in Fiscal Year 2014 was rescheduled to Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North Bay Redevelopment CIP Contribution Fund	200346	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 150,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,645	-	-	-	-	-	-	-	-	-	1,645
TransNet Extension Congestion Relief Fund	400169	70,184	253,171	-	-	-	-	-	-	-	-	323,355
Total		**$ 221,829**	**$ 253,171**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 475,000**

Transportation & Storm Water

Florence Griffith Joyner Elementary SR2S / S10061

Trans - Signals - Calming/Speed Abatemt

Council District:	9	**Priority Score:**	52
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project will provide for the installation of new sidewalks, intersection bulb-outs to decrease the street crossing distances, pedestrian ramps, and a new traffic signal.

Justification: Located in the City Heights Community, Florence Griffith Joyner Elementary School serves students from kindergarten through fifth grade who walk or bike to school, and are faced with crossing several wide intersections in the vicinity of the school. This project will provide traffic calming measures and will enhance pedestrian mobility.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Warranty period in this project continued through Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 1,013,630	$ 9,102	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,022,732
Prop 42 Replacement - Transportation Relief Fund	200306	14,763	240,141	-	-	-	-	-	-	-	-	254,903
TransNet (Prop A 1/2% Sales Tax)	400156	14,438	-	-	-	-	-	-	-	-	-	14,438
Total		$ 1,042,831	$ 249,242	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,292,073

Transportation & Storm Water

Florida Drive Median Improvements / S11057

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	**Priority Score:**	N/A
Community Plan:	Balboa Park	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Qasem, Labib
Duration:	2012 - 2016		619-533-6670
Improv Type:	New		lqasem@sandiego.gov

Description: This project provides for the installation of median improvements on Florida Drive. Improvements include the installation of a concrete center median and street lighting to enhance safety conditions for vehicles, bicyclists, and other users of the roadway.

Justification: This project will enhance roadway conditions by reducing the occurrence of head-on collisions caused by vehicles crossing over the center median and adding street lights where none exist.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and will be completed in Fiscal Year 2015. The warranty period for this project will be completed in Fiscal Year 2016.

Summary of Project Changes: No change anticipated for this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 567,326	$ 53,416	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 620,742
Prop 42 Replacement - Transportation Relief Fund	200306	247,475	83,400	-	-	-	-	-	-	-	-	330,875
Total		$ 814,801	$ 136,816	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 951,617

Transportation & Storm Water

Genesee Avenue Widen I-5 Crossing / S00839

Trans - Bridge - Vehicular

Council District:	1	**Priority Score:**	44
Community Plan:	University	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	1990 - 2017		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental document was completed in Fiscal Year 2011. Land acquisition and design was completed in Fiscal Year 2014. Construction of the Genesee Overcrossing and ramps began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Monetary Conditions Placed on Future Deposits	200636	$ 591,667	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 591,667
North University City DIF	400849	2,765,000	-	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,576,777	323,223	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	101,927	-	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	1,079,000	-	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	2,150,073	-	-	-	-	-	-	-	-	-	2,150,073
Total		$ 22,264,444	$ 323,223	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 22,587,667

Transportation & Storm Water

Genesee Avenue-Nobel Dr to SR 52 / S00852

Trans - Roadway - Enhance/Scape/Medians

Council District:	1	**Priority Score:**	13
Community Plan:	University	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	1992 - 2020		619-533-7492
Improv Type:	Widening		lschaar@sandiego.gov

Description: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.

Justification: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: This project is on hold. City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration, and certification of a project-level Environmental Impact Report (EIR). This project will remain in the financing plan until the EIR is completed.

Summary of Project Changes: Project budget has been revised to reflect recently adopted North University City Public Facilities Financing Plan adopted by City Council per Resolution R-307508, dated June 26, 2012. Project cost has been increased by $172,000 due to the anticipated grant funding in Fiscal Year 2017.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ -	$ -	$ -	$ -	$ 172,000	$ -	$ -	$ -	$ -	$ -	$ 172,000
North University City-FBA	400080	1,439,359	509,241	-	-	5,500,000	5,500,000	5,500,000	5,681,100	-	-	24,129,700
Total		**$ 1,439,359**	**$ 509,241**	**$ -**	**$ -**	**$ 5,672,000**	**$ 5,500,000**	**$ 5,500,000**	**$ 5,681,100**	**$ -**	**$ -**	**$ 24,301,700**

Transportation & Storm Water

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District:	3	**Priority Score:**	51
Community Plan:	Greater North Park	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	1994 - 2017		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 1,557,712	$ 184,528	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,742,240
TransNet (Prop A 1/2% Sales Tax)	400156	395,033	57,402	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	1,058,243	881,124	-	-	-	-	-	-	-	-	1,939,367
Total		$ 3,061,987	$ 1,123,054	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,185,042

Transportation & Storm Water

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Fuentes, Julio
Duration:	2010 - 2020		619-533-3092
Improv Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of $638,275 in Proposition 42 Replacement funding from this project to the annual allocations for Bridge Rehabilitation and Median Installation. No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 568,830	$ 102,490	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 671,320
Infrastructure Improvement - CD 5	400685	2,256	-	-	-	-	-	-	-	-	-	2,256
Prop 42 Replacement - Transportation Relief Fund	200306	615,514	57,049	-	-	-	-	-	-	-	-	672,563
TransNet (Prop A 1/2% Sales Tax)	400156	1,105,776	127,751	-	-	-	-	-	-	-	-	1,233,528
Total		$ 2,292,377	$ 287,290	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,579,667

Transportation & Storm Water

Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District:	3	**Priority Score:**	41
Community Plan:	Uptown	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2017		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2015. Construction will begin in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	$ 6,850	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,850
CIP Contributions from General Fund	400265	-	193,150	-	-	-	-	-	-	-	-	193,150
Uptown Urban Comm	400121	127,523	227,477	-	-	-	-	-	-	-	-	355,000
Total		$ 134,373	$ 420,627	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 555,000

Transportation & Storm Water

Hillery Drive Improvements / S11064

Trans - Roadway

Council District:	6	**Priority Score:**	N/A
Community Plan:	Mira Mesa	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	2012 - 2016		619-533-7492
Improv Type:	Widening		lschaar@sandiego.gov

Description: This project will provide for the widening of Hillery Drive and traffic calming on adjacent streets.

Justification: Caltrans is completing a high occupancy/transit freeway lanes project in the middle of Interstate 15, with a Direct Access Ramp (DAR) onto Hillery Drive to serve the Mira Mesa community. Traffic mitigation is required as part of this project.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and right-of-way acquisition began in Fiscal Year 2012 and were completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: No change is anticipated for this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 2,268,895	$ 231,105	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,500,000
Total		**$ 2,268,895**	**$ 231,105**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,500,000**

Transportation & Storm Water

Holly Dr. Street Improvements / S11033

Trans - Roadway

Council District:	4	**Priority Score:**	37
Community Plan:	Encanto Neighborhoods (Southeastern)	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	2011 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for construction of curbs, gutters, sidewalks, driveways, curb ramps, and pavement on Holly Drive from South Willie James Jones Avenue to South Euclid Avenue.

Justification: This project will improve the street and sidewalk making them safer for pedestrians.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 738,627	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 738,627
Prop 42 Replacement - Transportation Relief Fund	200306	220,153	1,220	-	-	-	-	-	-	-	-	221,373
TransNet (Prop A 1/2% Sales Tax)	400156	140,000	-	-	-	-	-	-	-	-	-	140,000
S.E. San Diego Urban Comm	400120	900,009	(9)	-	-	-	-	-	-	-	-	900,000
Total		$ 1,998,789	$ 1,211	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,000,000

Transportation & Storm Water

I5 to SR56 Freeway Connectors / S00707

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Carmel Valley	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2003 - 2020		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the preparation of a project report and environmental document (PR/ED) for northerly connections of the Interstate 5 and State Route 56 freeways. Alternatives under consideration include direct freeway-to-freeway connectors from westbound State Route 56 to northbound Interstate 5 and southbound Interstate 5 to eastbound State Route 56, an auxiliary lane alternative which proposes providing operational improvements on Interstate 5 between Del Mar Heights Road and Carmel Valley Road, on Carmel Valley Road between Interstate 5 and State Route 56, and on State Route 56 west of Carmel Country Road. The third alternative includes the direct freeway connectors from westbound State Route 56 to northbound Interstate 5 and the auxiliary lane alternative improvements on southbound Interstate 5, eastbound Carmel Valley Road, and eastbound State Route 56.

Justification: State Route 56 opened to traffic in July 2004 and provided a new east/west connection between Interstates 5 and 15. This introduced a significantly new volume of traffic to the Interstate 5 corridor in Carmel Valley, some of which needs to travel to or from the north. This project will provide the improvements necessary to make these moves most efficiently and avoid the heavy use of local streets.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preparation of the project report and environmental determination began in Fiscal Year 2004 and was completed in Fiscal Year 2015. Design and construction will be scheduled pending allocation of funding.

Summary of Project Changes: Project cost was reduced by $450,262 due to updating of programmed funding from Pacific Highlands Ranch FBA.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	$ -	$ -	$ -	$ -	$ 580,000	$ -	$ -	$ -	$ -	$ -	$ 580,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	1,595,121	-	-	-	-	-	-	-	-	-	1,595,121
Historical Fund	X999	257,200	-	-	-	-	-	-	-	-	-	257,200
Pacific Highlands Ranch FBA	400090	652,758	118,246	-	-	-	-	-	-	6,020,676	-	6,791,680
Total		**$ 2,545,078**	**$ 118,246**	**$ -**	**$ -**	**$ 580,000**	**$ -**	**$ -**	**$ -**	**$ 6,020,676**	**$ -**	**$ 9,264,000**

Transportation & Storm Water

I5/SR56 Fiberoptic Relocation / S00708

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Carmel Valley	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2004 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: The Interstate 5/State Route 56 Fiber Optic Relocation project will abandon an existing fiber optic cable alignment adjacent and parallel to Interstate 5 between Carmel Valley Road and Del Mar Heights Road and will relocate the utility to the east of the existing alignment and into the public right-of-way.

Justification: The relocation is necessary to accommodate the future road widening of Interstate 5 that would affect the existing utility alignment.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Construction will be scheduled in the future after Caltrans has identifed the required funding.

Summary of Project Changes: Caltrans will be constructing the project utilizing federal funds.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 2,617	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,617
Historical Fund	X999	92,167	-	-	-	-	-	-	-	-	-	92,167
Pacific Highlands Ranch FBA	400090	85,091	17,229	-	-	-	-	-	-	-	-	102,320
Total		$ 179,875	$ 17,229	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 197,104

Transportation & Storm Water

Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the allocation of $400,000 in RTCIP funding to this project for the University Avenue Interconnect project. TransNet funding allocated in Fiscal Year 2016 will be utilized to implement the City's Signal Communication Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 259,921	$ 2,123,538	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,383,459
TransNet Extension Congestion Relief Fund	400169	269,022	428,978	1,349,521	-	-	100,000	100,000	100,000	-	-	2,347,521
TransNet Extension RTCI Fee	400174	-	400,000	-	-	-	-	-	-	-	-	400,000
Total		$ 528,943	$ 2,952,516	$ 1,349,521	$ -	$ -	$ 100,000	$ 100,000	$ 100,000	$ -	$ -	$ 5,130,980

Transportation & Storm Water

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	New		drhughes@sandiego.gov

Description: This annual allocation provides for installing City-owned safety street lights where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of various budgets to expedite expenditures in the TransNet Fund. Additionally, City Council authorized the allocation of $600,000 in Proposition 42 Replacement funding for the Kensington Street Light Circle project. The allocation of TransNet Extension funding of $100,000 in Fiscal Years 2016 and 2017 has be re-allocated to higher priority projects. Additionally, $1.0 million in CIP Contributions from General Fund have been added to support this annual allocation in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 107,894	$ 1,593,214	$ 1,000,000	$ -	$ -	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ -	$ -	$ 5,701,108
Grant Fund - State	600001	296,353	-	-	-	-	-	-	-	-	-	296,353
Infrastructure Improvement - CD 4	400684	1,496	-	-	-	-	-	-	-	-	-	1,496
Prop 42 Replacement - Transportation Relief Fund	200306	177,760	625,887	-	-	-	-	-	-	-	-	803,647
TransNet (Prop A 1/2% Sales Tax)	400156	159,524	482,413	-	-	-	-	-	-	-	-	641,937
SC-RDA Contribution to CIP Fund	200353	596,307	59,293	-	-	-	-	-	-	-	-	655,600
Street Division CIP Fund	200202	87,592	282,408	-	-	-	-	-	-	-	-	370,000
TransNet Extension Congestion Relief Fund	400169	508,290	244,872	-	-	-	100,000	100,000	100,000	-	-	1,053,161
Total		$ 1,935,215	$ 3,288,087	$ 1,000,000	$ -	$ -	$ 1,100,000	$ 1,100,000	$ 1,100,000	$ -	$ -	$ 9,523,302

Transportation & Storm Water

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Trans - Bicycle Facilities (All Class.)

Council District:	1	**Priority Score:**	66
Community Plan:	Carmel Valley	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Genovese, Brian
Duration:	2009 - 2018		619-533-3836
Improv Type:	New		BGenovese@sandiego.gov

Description: This project will provide the (missing) link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

Schedule: Caltrans may include this project as part of the Interstate 5 widening project. Design and construction will be scheduled upon evaluation of the project. City expenditure is contingent upon approval of cooperative/reimbursement agreement.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	$ -	$ 535,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 535,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,116,010	1,116,010
Total		**$ -**	**$ 535,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,116,010**	**$ 1,651,010**

Transportation & Storm Water

Juan Street Concrete Street / S00602

Trans - Roadway

Council District:	3	**Priority Score:**	73
Community Plan:	Old San Diego, Uptown	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2010 - 2019		619-533-7492
Improv Type:	Replacement		lschaar@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2019.

Summary of Project Changes: No significant change to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 1,222,724	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,222,724
Deferred Maintenance Revenue 2012A-Project	400848	992,498	2,389	-	-	-	-	-	-	-	-	994,886
TransNet (Prop A 1/2% Sales Tax)	400156	1,581,389	677,171	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	1,341,935	1,411,738	-	-	-	-	-	-	-	-	2,753,673
Total		**$ 5,138,546**	**$ 2,091,297**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 7,229,843**

Transportation & Storm Water

Kearny Villa Road Bike Lane Improvements / S00961

Trans - Bicycle Facilities (All Class.)

Council District:	6	**Priority Score:**	91
Community Plan:	Kearny Mesa	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	2008 - 2016		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This project provides for the resurfacing and repair of damaged bicycle lanes on Kearny Villa Road between Miramar Way and State Route 163.

Justification: The deteriorating asphalt in the bicycle lane causes bicyclists to ride close to the main travel lanes, where there are high volumes of high-speed traffic. This project will replace the existing bicycle lane with new asphalt and provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period will end in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	$ 34,902	$ 265,098	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	300,000
Total		**$ 34,902**	**$ 265,098**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	300,000

Transportation & Storm Water

La Jolla Ecological Reserve Area of ASBS / S00607

Drainage - Best Mgt Practices (BMPs)

Council District:	1	**Priority Score:**	28
Community Plan:	La Jolla	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Batta, Jamal
Duration:	2008 - 2016		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides low-flow diversion systems for four storm drain outfalls that discharge directly into the La Jolla Ecological Reserve Area of Special Biological Significance (ASBS 29).

Justification: This project will divert non-storm water discharges during the dry season from reaching La Jolla Shores, which minimizes harmful pollutants from entering this significant biological and recreational resource.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design of the low-flow diversion system began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and was completed in Fiscal Year 2014. The warranty period will be completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 951,977	$ 108,023	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,060,000
Grant Fund - State	600001	1,675,442	14,558	-	-	-	-	-	-	-	-	1,690,000
Total		**$** 2,627,418	**$** 122,582	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** 2,750,000

Transportation & Storm Water

La Jolla Mesa Drive Sidewalk / S00928

Trans - Roadway

Council District:	1	**Priority Score:**	33
Community Plan:	La Jolla	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2008 - 2016		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This project provides new curb, gutter, sidewalk, barrier rail and retaining wall on the east side of La Jolla Mesa Drive south of Deer Hill Court and north of Baja Mar.

Justification: This project is required in order to provide safer pedestrian access.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2009 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was rescheduled and will be completed in Fiscal Year 2015. Construction will begin and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	$ 177,020	$ 48,980	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 226,000
TransNet Extension Congestion Relief Fund	400169	-	600,000	-	-	-	-	-	-	-	-	600,000
Total		**$ 177,020**	**$ 648,980**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 826,000**

Transportation & Storm Water

La Jolla Village Drive and Regents Road / S00867

Trans - Roadway - Enhance/Scape/Medians

Council District:	1	**Priority Score:**	15
Community Plan:	University	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	1995 - 2016		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for a southbound-to-westbound right-turn lane at the La Jolla Village Drive/Regents Road intersection. A Class II bike lane is included for southbound bicyclists. Additional right-of-way will be acquired from the University of California San Diego (UCSD) at no cost.

Justification: This project is needed to improve traffic flow at this intersection per the North University Public Facilities Financing Plan - Project 41.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The property exchange with UCSD was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	$ 1,187,359	$ 182,641	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,370,000
Total		**$ 1,187,359**	**$ 182,641**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,370,000

Transportation & Storm Water

La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	2001 - 2019		619-533-7492
Improv Type:	Widening		lschaar@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. A five-year plant establishment and monitoring period will continue through Fiscal Year 2018.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	$ 22,582,095	$ 1,256,527	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 23,838,622
Private & Others Contrib-CIP	400264	99,430	36,484	-	-	-	-	-	-	-	-	135,914
Total		$ 22,681,525	$ 1,293,011	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 23,974,536

Transportation & Storm Water

La Media Road Improvements / S15018

Trans - Roads/Widening/Reconfiguration

Council District:	8	**Priority Score:**	85
Community Plan:	Otay Mesa	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2015 - 2019		619-533-5120
Improv Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road. The new facility will be designed as a six lane primary arterial north of Airway Road, and a five lane major road between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design and Environmental process began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017. Right-of-way acquisition is scheduled to begin in Fiscal Year 2017 and be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	$ -	$ 5,193,690	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,193,690
Otay Mesa-Eastern DIF	400100	32,913	1,030,087	-	-	-	-	-	-	-	-	1,063,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	32,891,110	32,891,110
Total		$ 32,913	$ 6,223,777	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 32,891,110	$ 39,147,800

Transportation & Storm Water

Laurel Street Bridge over SR 163 / S00939

Trans - Bridge - Vehicular

Council District:	3	**Priority Score:**	73
Community Plan:	Balboa Park	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the maintenance, rehabilitation, and seismic retrofitting of the Laurel Street (Cabrillo) Bridge over Highway 163.

Justification: This bridge has been identified by Caltrans as requiring maintenance, rehabilitation, and seismic retrofiting.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: The environmental process began in Fiscal Year 2009 and continued through Fiscal Year 2010. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and will be completed in Fiscal Year 2015. Caltrans is the lead agency for this project.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 162,357	$ 337,643	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 500,000
TransNet (Prop A 1/2% Sales Tax)	400156	420,000	-	-	-	-	-	-	-	-	-	420,000
TransNet Extension Congestion Relief Fund	400169	68,362	231,638	-	-	-	-	-	-	-	-	300,000
Total		$ 650,719	$ 569,281	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,220,000

Transportation & Storm Water

Linda Vista/Genesee Intersection Improve / S00907

Trans - Roadway

Council District:	7	**Priority Score:**	52
Community Plan:	Linda Vista	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2006 - 2017		619-533-5120
Improv Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2014. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction is scheduled to begin and to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Linda Vista Urban Comm	400113	$ 53,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	53,000
TransNet Extension Congestion Relief Fund	400169	186,592	648,408	-	-	-	-	-	-	-	-	835,000
Total		**$ 239,592**	**$ 648,408**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**888,000**

Transportation & Storm Water

Manhassett Dr Storm Drain System Upgrade / S11005

Drainage - Storm Drain Pipes

Council District:	9	**Priority Score:**	43
Community Plan:	College Area	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2016		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe and inlet drains and adding new facilities along Manhassett Drive.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.

Relationship to General and Community Plans: This project is consistent with the College Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
College Area	400127	$ 60,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 60,000
Deferred Maint Revenue 2009A-Project	400624	15,465	-	-	-	-	-	-	-	-	-	15,465
Deferred Maintenance Revenue 2012A-Project	400848	227,084	82,451	-	-	-	-	-	-	-	-	309,535
Total		$ 302,549	$ 82,451	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 385,000

Transportation & Storm Water

Maryland Street Storm Drain Replacement / S10056

Drainage - Storm Drain Pipes

Council District:	2	**Priority Score:**	37
Community Plan:	Uptown	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2017		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project involves replacement of existing deteriorated corrugated metal pipe within the right of way easement.

Justification: Replacement is required to prevent flooding and potential damage to surrounding structures.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project construction began and was completed in Fiscal Year 2014. Post-construction environmental monitoring and the plant establishment period follow the completion of construction and are anticipated to be completed in Fiscal Year 2017.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 309,541	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 309,541
Prop 42 Replacement - Transportation Relief Fund	200306	12,367	77,932	-	-	-	-	-	-	-	-	90,299
Total		**$ 321,908**	**$ 77,932**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 399,840**

Transportation & Storm Water

Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Pence, Gary
Duration:	2010 - 2020		619-533-3184
Improv Type:	New		gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians citywide.

Justification: This project provides for safety improvements where medians are warranted.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council approved an increase of $100,000 in Belmont Traffic Amelioration funding for the Mission Boulevard Turn Pocket project. TransNet funding identified in Fiscal Years 2016 and 2017 has been reduced due to required funding in higher priority TransNet eligible projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	$ 30,403	$ 264,411	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 294,814
Prop 42 Replacement - Transportation Relief Fund	200306	-	188,000	-	-	-	-	-	-	-	-	188,000
TransNet Extension Congestion Relief Fund	400169	392,297	698,853	-	-	-	100,000	100,000	100,000	-	-	1,391,149
Total		$ 422,700	$ 1,151,264	$ -	$ -	$ -	$ 100,000	$ 100,000	$ 100,000	$ -	$ -	$ 1,873,963

Transportation & Storm Water

Midway Street Bluff Repair / S12005

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	1	**Priority Score:**	80
Community Plan:	La Jolla	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Darvishi, Ali
Duration:	2012 - 2016		619-533-5328
Improv Type:	Betterment		adarvishi@sandiego.gov

Description: This project provides for the repair of the coastal bluff at the west end of Midway Street. Improvements will include enhanced support of the concrete paving and reconstruction of the protective barrier at the top of the bluff.

Justification: The coastal bluff at the west end of Midway Street in the Birdrock area eroded during the 2004-2005 storm season. The protective safety barriers at the bluff collapsed including portions of the concrete paving in the area. The area was temporarily barricaded to protect the public. This project provides for bluff repair and reconstruction of the protective barrier at the top of the bluff.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: Infrastructure Bonds in the amount of $100,000 will be allocated in Fiscal Year 2015. The total project cost increase of $92,000 is due to revised construction cost estimate and is currently unfunded.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	$ 63,176	$ 1,824	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 65,000
Infrastructure Bond Financing	9301	-	-	-	100,000	-	-	-	-	-	-	100,000
Private & Others Contrib-CIP	400264	63,883	-	-	-	-	-	-	-	-	-	63,883
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	92,000	92,000
Total		$ 127,059	$ 1,824	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 92,000	$ 320,883

Transportation & Storm Water

Minor Bike Facilities / AIA00001

Trans - Bicycle Facilities (All Class.)

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Genovese, Brian
Duration:	2010 - 2020		619-533-3836
Improv Type:	New		bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City.

Justification: This project will provide funding for various bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding in Fiscal Years 2016 and 2017 has been re-allocated to higher priority projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	$ 262,054	$ 30,946	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 293,000
Grant Fund - State	600001	15,945	37,055	-	-	-	-	-	-	-	-	53,000
TransNet (Prop A 1/2% Sales Tax)	400156	88,292	48,206	-	-	-	-	-	-	-	-	136,498
TransNet Extension Congestion Relief Fund	400169	309,204	859,798	-	-	-	750,000	750,000	750,000	-	-	3,419,002
Total		$ 675,495	$ 976,005	$ -	$ -	$ -	$ 750,000	$ 750,000	$ 750,000	$ -	$ -	$ 3,901,500

Transportation & Storm Water

Mira Mesa Community Transit Center / S00847

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	**Priority Score:**	68
Community Plan:	Mira Mesa	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Abeyta, Angela
Duration:	1991 - 2016		619-533-3674
Improv Type:	New		aabeyta@sandiego.gov

Description: This project provides for installation of an off-street transit center at Hillery Drive and Interstate 15. Concrete pads, bus bays, a shelter, and a 300-space park-and-ride facility will be constructed. The Metropolitan Transit Development Board (MTDB) will design and construct the facility.

Justification: The transit center will facilitate transfer activity between existing and planned routes, and will establish a central focal point for transit in the community. It may also tie into either the future Interstate 15 corridor rail or the high-speed express bus system, depending on the results of the Metropolitan Transit Development Board Interstate 15 advance planning study now underway.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: This project was completed in Fiscal Year 2014. FBA funding in the amount of $692,000 was contributed to this MTDB project per a contribution agreement between the City and SANDAG in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	$ 692,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	692,000
Total		**$ 692,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	692,000

Transportation & Storm Water

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District:	1	**Priority Score:**	71
Community Plan:	University	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2001 - 2016		619-533-7492
Improv Type:	Widening		lschaar@sandiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Phase II will start construction once needed right-of-way is acquired. Construction is scheduled to begin and be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	$ 5,358,031	$ 866,969	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,225,000
TransNet (Prop A 1/2% Sales Tax)	400156	299,688	523,385	-	-	-	-	-	-	-	-	823,073
Total		$ 5,657,719	$ 1,390,354	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,048,073

Transportation & Storm Water

Mission Beach Boardwalk Bulkhead / S00726

Trans - Ped Fac - Sidewalks

Council District:	2	**Priority Score:**	N/A
Community Plan:	Mission Beach	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Batta, Jamal
Duration:	2002 - 2016		619-533-7482
Improv Type:	Replacement - Rehab		jbatta@sandiego.gov

Description: This project provides for preserving the life of the historic Mission Beach bulkhead.The project was separated into five phases based on the pre-design integrity study. The design is focused on the most critical portions of the bulkhead; Phases I and II. These particular phases, in combination, propose to replace 1700 linear feet of boardwalk and 3 foot high seawall spanning between Ventura Place and San Fernando Place. Segments of the seawall and walkway within these limits contain cracks and deterioration as well exposure of rebar which are a major safety concern. In addition, Americans with Disabilities Act (ADA) upgrades of the area are included in the scope of work. One key upgrade will be the ADA ramps within the pop-out openings to provide proper access to the beach.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: A study/evaluation report was prepared to determine the integrity of the existing Mission Beach Seawall from the southern limits at south Mission Beach jetty to Thomas Avenue, a distance of approximately 2.4 miles. The study was completed in March 2012. Design for Phases I and II was initiated in Fiscal Year 2012 and completed in Fiscal Year 2015. Due to the revised project scope, construction was rescheduled and began in Fiscal Year 2015. Construction will be completed in Fiscal Year 2015.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of $500,000 in TransNet funding to this project for construction, increasing the total project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	$ 421,645	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 421,645
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	20,704	1,957,651	-	-	-	-	-	-	-	-	1,978,355
TransNet (Prop A 1/2% Sales Tax)	400156	721,154	121,071	-	-	-	-	-	-	-	-	842,225
TOT Coastal Infrastructure CIP Fund	200212	50,000	-	-	-	-	-	-	-	-	-	50,000
TransNet Extension Congestion Relief Fund	400169	-	500,000	-	-	-	-	-	-	-	-	500,000
Total		$ 1,213,503	$ 2,578,722	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,792,225

Transportation & Storm Water

Mission Beach Brdwalk Bulkhead Phased / L14004

Trans - Ped Fac - Sidewalks

Council District:	2	**Priority Score:**	78
Community Plan:	Mission Beach	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Batta, Jamal
Duration:	2014 - 2018		619-533-7482
Improv Type:	Replacement - Rehab		jbatta@sandiego.gov

Description: The existing boardwalk stretches from the southern limits at the Mission Beach Jetty north to Thomas Avenue, a distance of approximately 2.3 miles. Due to the length, traffic usage, and conditions of the existing boardwalk, the overall project construction is separated into five phases. The phases are based on the City's priority criteria for the facilities. A detailed pre-design study dated on April 20, 2012, was prepared for the project. This project will cover phases 3 through 5.

Justification: This project will preserve the life of the bulkhead which was built in 1928.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design is scheduled to start in Fiscal Year 2016. Construction is anticipated to begin in Fiscal Year 2017.

Summary of Project Changes: Project schedule was revised due to lack of available funding. Total project cost reflects amount to fully fund design.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Infrastructure Bond Financing	9301	$ -	$ -	$ -	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ -	600,000
Total		**$ -**	**$ -**	**$ -**	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	600,000

Transportation & Storm Water

Mission Trails RP/Mission Bay Bike Path / S00734

Trans - Bicycle Facilities (All Class.)

Council District:	6	**Priority Score:**	69
Community Plan:	Navajo, Mission Valley	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	White, Esmeralda
Duration:	2000 - 2016		619-533-3198
Improv Type:	New		ewhite@sandiego.gov

Description: This project provides for various bikeway projects along the San Diego River Bike Path between Mission Trails and Mission Bay in the Mission Valley Community.

Justification: This project will provide safe, as-needed bikeways for bicyclists and pedestrians in the Mission Valley and Navajo communities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley and Navajo Community Plans and is in conformance with the City's General Plan.

Schedule: The project schedule and cost estimate for design and construction was not approved. Funding will be re-allocated to another project.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ -	$ 130,300	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 130,300
Capital Outlay-Sales Tax	400000	391	29,609	-	-	-	-	-	-	-	-	30,000
Total		**$ 391**	**$ 159,910**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 160,300**

Transportation & Storm Water

N Harbor Dr Navy Estuary Seismic Retrofit / S00728

Trans - Bridge - Vehicular

Council District:	2	**Priority Score:**	74
Community Plan:	Peninsula	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	1997 - 2016		619-533-7492
Improv Type:	Replacement - Retrofit		lschaar@sandiego.gov

Description: This project provides for the seismic retrofit of the North Harbor Drive Bridge, which will consist of stabilizing the existing piers and joining the paired piers together at the waterline to increase support during seismic events. Televising of the 87-inch force main is included.

Justification: The North Harbor Drive Bridge over Navy Estuary has been identified as a seismically deficient bridge by Caltrans. This project will provide safe-use of the bridge once retrofitted.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2007. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. The project will be closed following the completion of the five-year mitigation and monitoring period.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 10,968,924	$ 3,905,353	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 14,874,277
Grant Fund - State	600001	1,901,081	-	-	-	-	-	-	-	-	-	1,901,081
Historical Fund	X999	338,372	-	-	-	-	-	-	-	-	-	338,372
TransNet (Prop A 1/2% Sales Tax)	400156	470,751	-	-	-	-	-	-	-	-	-	470,751
Total		$ 13,679,128	$ 3,905,353	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 17,584,481

Transportation & Storm Water

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District:	1	**Priority Score:**	56
Community Plan:	Torrey Pines	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	1992 - 2016		619-533-7492
Improv Type:	Replacement - Retrofit		lschaar@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction was completed in Fiscal Year 2006. Environmental mitigation and monitoring began in Fiscal Year 2012 and will continue until Fiscal Year 2016. Due to environmental obligations, a post-construction ramp for access to Torrey Pines beach for state vehicles and beach patrons was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, was completed in Fiscal Year 2014. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: No significant changes has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,000,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,753,000	-	-	-	-	-	-	-	-	-	2,753,000
Gas Tax Fund	200117	140,000	-	-	-	-	-	-	-	-	-	140,000
Torrey Pines - Urban Community	400133	68,000	-	-	-	-	-	-	-	-	-	68,000
TransNet Extension Congestion Relief Fund	400169	536,192	483,460	-	-	-	-	-	-	-	-	1,019,652
Total		$ 13,497,192	$ 483,460	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 13,980,652

Transportation & Storm Water

N Torrey Pines Roadway/Median Enhance / S00868

Trans - Roadway - Enhance/Scape/Medians

Council District:	1	**Priority Score:**	32
Community Plan:	University	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	1998 - 2016		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for median curb, gutter, drainage, and landscaping improvements, from 600 feet north of Genesee Avenue to the State Reserve boundary including the Callan Road intersection.

Justification: This project will improve safety and drainage on North Torrey Pines Road per the North University City Public Facilities Financing Plan - Project D.

Operating Budget Impact: Eligible maintenance activities will be funded by the Genesee Avenue/North Torrey Pines Road Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2004. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Project will remain active until warranty period ends in Fiscal Year 2016.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Genessee North Torrey Pines MAD CIP	200623	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 500,000
North University City-FBA	400080	3,233,011	1,013,989	-	-	-	-	-	-	-	-	4,247,000
Total		**$ 3,733,011**	**$ 1,013,989**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,747,000**

Transportation & Storm Water

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Chui, Gary
Duration:	2010 - 2021		619-533-3770
Improv Type:	New		gchui@sandiego.gov

Description: This annual allocation provides for the construction of sidewalks citywide.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the allocation of $700,000 in RTCIP funding to this project for construction of sidewalk improvements on Genesee Avenue. TransNet funding in the amount $1.0 million previously identifed for allocation in Fiscal Years 2016 and 2017 has been reallocated to higher prioritized projects. There is an anticipated $1.0 million from CDBG funding for various CDBG eligible areas. Proposed improvements include traffic calming improvements, sidewalks, and signal upgrades (addition of pedestrian countdown timer).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 68,236	$ 339,264	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 407,500
Grant Fund - Federal	600000	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000
Navajo Urban Comm	400116	-	150,000	-	-	-	-	-	-	-	-	150,000
Private & Others Contrib-CIP	400264	-	40,000	-	-	-	-	-	-	-	-	40,000
TransNet (Prop A 1/2% Sales Tax)	400156	122,993	-	-	-	-	-	-	-	-	-	122,993
Serra Mesa - Urban Community	400132	7,580	92,420	-	-	-	-	-	-	-	-	100,000
TransNet ARRA Exchange Fund	400677	919,802	199,063	-	-	-	-	-	-	-	-	1,118,865
TransNet Extension Congestion Relief Fund	400169	1,579,020	3,056,298	-	-	728,619	1,000,000	1,000,000	1,000,000	-	-	8,363,936
TransNet Extension RTCI Fee	400174	-	700,000	-	-	-	-	-	-	-	-	700,000
Total		$ 2,697,631	$ 4,577,044	$ -	$ 1,000,000	$ 728,619	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ -	$ -	$ 12,003,294

Transportation & Storm Water

North Torrey Pines Road @ Genesee Avenue / S00720

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	1992 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the reconstruction of Genesee Avenue at Torrey Pines Road and John Jay Hopkins Drive. The proposed changes include rebuilding the intersection of Genesee Avenue/North Torrey Pines Road, widening Genesee Avenue and North Torrey Pines Road north of Genesee Avenue to a six-lane primary arterial, and widening North Torrey Pines Road south of Genesee Avenue to a six-lane major street. The limits of the widening are easterly to John Jay Hopkins Drive, southerly to Torrey Pines Scenic Drive, and to 500 feet north of the North Torrey Pines Road/Genesee Avenue intersection. This project also provides for Class II bicycle lanes. See Project Number E in the North University City Public Facilities Financing Plan.

Justification: This project will improve sight distance through the intersection and provide additional left turn storage capacity on Genesee Avenue at John Jay Hopkins Drive and University of California entrance.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines and University Community Plans and the City's General Plan Guidelines.

Schedule: Design was scheduled in Fiscal Year 1992. Land acquisition was scheduled to begin in Fiscal Year 1992. Construction was scheduled to begin in Fiscal Year 1993 and be completed in Fiscal Year 1994. This project was reinstated in Fiscal Year 2004 to reflect funding adjustments. All work associated with this project was completed in Fiscal Year 2006. The easement acquistion activities continued through Fiscal Year 2015.

Summary of Project Changes: Once easement acquisition occurs, the project will be complete and will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Horse Frm-John Hopkins	400189	$ 384,397	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 384,397
Genesee/No Torrey Pines Rd CRD	400281	4,077,013	-	-	-	-	-	-	-	-	-	4,077,013
Historical Fund	X999	387,000	-	-	-	-	-	-	-	-	-	387,000
ISTEA-TransNet Exchange	400162	50,000	-	-	-	-	-	-	-	-	-	50,000
North University City-FBA	400080	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,175,060	305	-	-	-	-	-	-	-	-	2,175,365
Total		$ 9,573,470	$ 305	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 9,573,775

Transportation & Storm Water

Ocean View Hills Parkway / S00882

Trans - Roadway

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	January, Frank
Duration:	2000 - 2016		619-533-3699
Improv Type:	New		fjanuary@sandiego.gov

Description: This project provides for reimbursing the developer for the City's share of the design and construction of Ocean View Hills Parkway (Phases II and III) from Dennery Road to Otay Mesa Road. The project includes approximately 5,200 linear feet of a four-lane major street and 4,900 linear feet of a six-lane major street. See projects T2.1, T2.2, and T2.3 in the Otay Mesa Public Facilities Financing Plan.

Justification: The transportation element of the Otay Mesa Community Plan recommends that an integrated transportation network will provide mobility, accessibility, and safety for the residences and businesses traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phases I and II were completed in previous years with reimbursements to-date. Phase III design began and was completed in Fiscal Year 2005. Construction began in Fiscal Year 2006 and has been completed. Schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	$ 5,543,161	$ 1,524,503	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,067,664
Otay Mesa-Eastern DIF	400100	3,818,542	-	-	-	-	-	-	-	-	-	3,818,542
Otay Mesa-West (From 39067)	400093	4,092,038	740,000	-	-	-	-	-	-	-	-	4,832,038
Otay Mesa-Western DIF	400102	1,604,993	-	-	-	-	-	-	-	-	-	1,604,993
Total		$ 15,058,734	$ 2,264,503	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 17,323,237

Transportation & Storm Water

Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District:	8	**Priority Score:**	66
Community Plan:	Otay Mesa, Otay Mesa - Nestor	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2008 - 2016		619-533-7492
Improv Type:	Widening		lschaar@sandiego.gov

Description: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing 26-foot wide, two-lane, undivided road to a 36-foot wide modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped ll-foot wide vehicular travel lanes;two 2-foot buffers; two 5-foot wide, Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and six-foot high, black vinyl-coated, chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed at 300-foot spacing. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-West (From 39067)	400093	$ 1,521,668	$ 3,432,333	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,954,000
Otay Mesa-Western DIF	400102	-	546,000	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	4,850	34,496	-	-	-	-	-	-	-	-	39,346
TransNet Extension Congestion Relief Fund	400169	-	5,997,326	-	-	-	-	-	-	-	-	5,997,326
Total		$ 1,526,518	$ 10,010,154	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 11,536,671

Transportation & Storm Water

Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District:	8	**Priority Score:**	43
Community Plan:	Otay Mesa	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Li, David
Duration:	2010 - 2017		619-533-5164
Improv Type:	New		dli@sandiego.gov

Description: This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court.

Justification: The Phase IV additional lane and extension of the Truck Route will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process for Phase IV was completed in Fiscal Year 2012. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction for Phase IV is scheduled to begin in Fiscal Year 2017.

Summary of Project Changes: Grant funding in the amount of $1.4 million is anticipated in Fiscal Year 2016 and will support right-of-way acquisition. An additional $1.0 million in grant funds is anticipated in Fiscal Year 2017 for construction. TransNet funding in the amount of $4.5 million will be allocated in Fiscal Year 2016 to fully fund right-of-way acquisition and environmental mitigation work. Additionally, TransNet funding of $9.7 million will be allocated in Fiscal Year 2017 for construction. Adjustments to funding have resulted in a $2.3 million increase to total project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 1,530,525	$ 269,475	$ -	$ 1,400,000	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 4,200,000
TransNet Extension Congestion Relief Fund	400169	456,770	343,230	4,450,000	-	9,700,000	-	-	-	-	-	14,950,000
Total		**$ 1,987,296**	**$ 612,704**	**$ 4,450,000**	**$ 1,400,000**	**$ 10,700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 19,150,000**

Transportation & Storm Water

Pacific Beach Curb Ramp Barrier Removal / S11048

Trans - Ped Fac - Accessibility Improve

Council District:	2	**Priority Score:**	62
Community Plan:	Pacific Beach	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2012 - 2016		619-533-7492
Improv Type:	Betterment		lschaar@sandiego.gov

Description: This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard.

Justification: This project location is in a heavily used area. One or more ADA complaints have been received. The improvements are needed for disabled access in the public right-of-way for compliance with current ADA standards.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and is anticipated to be completed by the end of Fiscal Year 2016.

Summary of Project Changes: $196,000 in Development Impact Fee funding has been allocated to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Beach Urban Comm	400117	$ 41,432	$ 8,568	$ 196,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 246,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	124,000	124,000
Total		**$ 41,432**	**$ 8,568**	**$ 196,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 124,000**	**$ 370,000**

Transportation & Storm Water

Pacific Highlands Traffic Signals / S01062

Trans - Signals - Traffic Signals

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	January, Frank
Duration:	2004 - 2019		619-533-3699
Improv Type:	New		fjanuary@sandiego.gov

Description: This reimbursement project provides for installing up to 16 different traffic signals within the Pacific Highlands Ranch Community.

Justification: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan and is in conformance with the City's General Plan.

Schedule: Traffic signal installation will be scheduled as the community develops.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	$ 1,798,862	$ 601,138	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	2,400,000
Total		**$** 1,798,862	**$** 601,138	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	**$** -	2,400,000

Transportation & Storm Water

Pacific Hwy Curb Ramp Barrier Removal / S11045

Trans - Ped Fac - Accessibility Improve

Council District:	2	**Priority Score:**	66
Community Plan:	Midway - Pacific Highway	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2012 - 2017		619-533-7492
Improv Type:	Betterment		lschaar@sandiego.gov

Description: This project will provide for curb ramps, curbs & gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway Frontage Road at Bandini Street, Wright Street, Estudillo Street, and Sutherland Street.

Justification: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway Community Plan and the City's General Plan.

Schedule: Design and environmental document began in Fiscal Year 2013. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016. The warranty period will be completed in Fiscal Year 2017.

Summary of Project Changes: No change to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	$ 185,342	$ 264,658	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	450,000
Total		**$ 185,342**	**$ 264,658**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	450,000

Transportation & Storm Water

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District:	8	**Priority Score:**	53
Community Plan:	Otay Mesa, Otay Mesa - Nestor	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2002 - 2018		619-533-7492
Improv Type:	Widening		lschaar@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The third phase consists of construction of the bridge widening to the north; relocation of north bound on/off ramps and widening of the two on-ramps. All three phases of the project improvements per the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa Community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Phase II Preliminary Engineering and Environmental Phase will be completed in Fiscal Year 2016. Phase II design is scheduled to begin in Fiscal Year 2016 and construction is scheduled to begin in Fiscal Year 2018. Phase III design and construction phases will be scheduled upon allocation of funding. This schedule is contingent upon the rate of development and fees collected in the community.

Summary of Project Changes: The Otay Mesa Public Facilities Financing Plan adopted per City Council Resolution R-308811 dated April 29, 2014 reduced the budget in this project by $3.8 million resulting in a revised project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa-East (From 39062)	400092	$ 3,996,608	$ 571,963	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,568,571
Otay Mesa-West (From 39067)	400093	2,213,493	586,599	-	-	-	-	-	-	-	-	2,800,092
Total		$ 6,210,101	$ 1,158,562	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,368,663

Transportation & Storm Water

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District:	8	**Priority Score:**	57
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue in two phases. Phase 1, from east of Beyer Way to Del Cardo Avenue, includes the installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, cross-walks, striping, and signage. Phase 2 consists of vehicular and pedestrian safety improvements at the intersection of Palm Avenue and Beyer Way.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design of Phase 1 began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction of Phase 1 began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Phase 2, pending dedication of right of way, will complete design in Fiscal Year 2015 and construction will begin in Fiscal Year 2016.

Summary of Project Changes: The project description and schedule have been revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 150,000
TransNet Extension Congestion Relief Fund	400169	2,682,078	1,785,131	-	-	-	-	-	-	-	-	4,467,209
Total		$ 2,832,078	$ 1,785,131	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,617,209

Transportation & Storm Water

Poway Road Bicycle Path - Class I / S00943

Trans - Bicycle Facilities (All Class.)

Council District:	5	**Priority Score:**	56
Community Plan:	Sabre Springs	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	1997 - 2017		619-533-5120
Improv Type:	Widening		bjohnson@sandiego.gov

Description: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length.

Justification: The Sabre Springs Community Plan encourges the development of a system of bikeways within the community, tying into the regional bicycle network.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

Schedule: The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2015. After construction, a 25-month maintenance and monitoring period will continue through Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 500,000
Sabre Springs-FBA	400082	900,571	199,429	-	-	-	-	-	-	-	-	1,100,000
TransNet Extension Congestion Relief Fund	400169	980,000	-	-	-	-	-	-	-	-	-	980,000
Total		$ 2,380,571	$ 199,429	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,580,000

Transportation & Storm Water

Rancho Bernardo Bikeway / S00962

Trans - Bicycle Facilities (All Class.)

Council District:	5	**Priority Score:**	74
Community Plan:	Rancho Bernardo	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	2007 - 2016		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This project provides for the installation of three miles of Class II bike lanes on West Bernardo Drive from Rancho Bernardo Road to Aguamiel Road and on Bernardo Center Drive from West Bernardo Drive to Rancho Bernardo Road.

Justification: This project completes gaps in the Rancho Bernardo community bicycle network, and connects to regional bicycle facilities. It also improves bicycle access to a number of community facilities, including a transit center, library, and schools.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Prop A-(Bikeway)	400158	$ 90,007	$ 159,993	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	250,000
Total		**$ 90,007**	**$ 159,993**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	250,000

Transportation & Storm Water

Regents Rd Widening-Genesee to Executive / S00881

Trans - Roadway

Council District:	1	**Priority Score:**	56
Community Plan:	University	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2003 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2016.

Summary of Project Changes: Project schedule has been revised. City Council approval will be required to accept the $920,000 donation from UCSD shown as anticipated funding in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	$ 1,641,433	$ 3,733,567	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,375,000
Private & Others Contrib-CIP	400264	-	-	-	920,000	-	-	-	-	-	-	920,000
Total		$ 1,641,433	$ 3,733,567	$ -	$ 920,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,295,000

Transportation & Storm Water

Regents Road Bridge / S00729

Trans - Bridge - Vehicular

Council District:	1	**Priority Score:**	N/A
Community Plan:	University	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Chui, Gary
Duration:	1992 - 2016		619-533-3770
Improv Type:	New		gchui@sandiego.gov

Description: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. In addition, the project recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

Justification: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan (Project NUC-18).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The Regent's Road Bridge is currently being studied as part of an update to the University Community Plan's Transportation Element and the project is on hold until the study is completed.

Summary of Project Changes: No significant change to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	$ 2,195,038	$ 4,542,761	$ -	$ -	$ 24,816,677	$ -	$ -	$ -	$ -	$ -	$ 31,554,476
Total		**$ 2,195,038**	**$ 4,542,761**	**$ -**	**$ -**	**$ 24,816,677**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 31,554,476**

Transportation & Storm Water

Replace Obsolete T/S Controllers / AIL00010

Trans - Signals - Traffic Signals

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for replacing obsolete and/or out-of-production traffic signal (T/S) controller units.

Justification: Present day requirements for coordinated signal operation, protected left turns, and emergency vehicle preemption are increasingly difficult or impossible to incorporate into some older controller units now in service. Older units function with moving parts and electrical contacts, both of which are subject to wear. Maintenance costs are increasing and parts are becoming difficult to find. The new controllers are solid-state, less costly to maintain, and more adaptable to today's needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Following the completion of the remaining sublet project for the replacement of obsolete traffic signal controllers citywide, this annual allocation will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	$ -	$ 1,045	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,045
TransNet Extension Congestion Relief Fund	400169	90,720	10,051	-	-	-	-	-	-	-	-	100,771
Total		$ 90,720	$ 11,095	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 101,815

Transportation & Storm Water

Resurfacing of City Streets / AID00005

Trans - Roadway

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Gefrom, Walter
Duration:	2010 - 2020		619-527-7509
Improv Type:	Betterment		wgefrom@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of TransNet funding in the amount of $7.0 million and $6.3 million from Proposition 42 Replacement funding to this project. An additional $48.5 million of Infrastructure Bond Financing is anticipated in Fiscal Year 2016. Based on a streets condition assessment conducted in November 2011, the City will need an estimated $101.2 million of additional unidentified funding to address the remaining deferred capital needs. A street condition assessment is currently underway and is expected to be completed by mid-Fiscal Year 2016. Based on data from this updated condition assessment, the unidentified funding amount will be revised.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 5,628,509	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,628,509
Deferred Maintenance Revenue 2012A-Project	400848	24,972,756	2,376,358	-	-	-	-	-	-	-	-	27,349,114
Gas Tax Fund	200118	-	1,809,090	-	-	-	-	-	-	-	-	1,809,090
CIP Contributions from General Fund	400265	-	2,552,888	-	-	-	3,000,000	4,000,000	5,000,000	-	-	14,552,888
Grant Fund - State	600001	7,436,686	-	-	-	-	-	-	-	-	-	7,436,686
Infrastructure Improvement - CD 1	400681	3,899	-	-	-	-	-	-	-	-	-	3,899
Infrastructure Bond Financing	9301	-	-	-	48,460,000	60,000,000	60,000,000	60,000,000	-	-	-	228,460,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,786,930	213,070	-	-	-	-	-	-	-	-	5,000,000
Prop 42 Replacement - Transportation Relief Fund	200306	396,148	9,198,124	-	-	-	-	-	-	-	-	9,594,272
TransNet (Prop A 1/2% Sales Tax)	400156	-	106,822	-	-	-	-	-	-	-	-	106,822
TransNet Extension Congestion Relief Fund	400169	8,095,878	7,942,321	-	-	-	15,578,202	16,814,514	18,086,862	-	-	66,517,777
Trench Cut Fees/Excavation Fee Fund	200203	812,234	3,187,766	-	-	-	-	-	-	-	-	4,000,000
Underground Surcharge CIP Fund	200218	755,036	-	-	-	-	-	-	-	-	-	755,036
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	101,236,753	101,236,753
Total		$ 52,888,077	$ 27,386,438	$ -	$ 48,460,000	$ 60,000,000	$ 78,578,202	$ 80,814,514	$ 23,086,862	$ -	$ 101,236,753	$ 472,450,846

Transportation & Storm Water

Rose & Tecolote Creeks Water Quality Improvements / ACC00002

Drainage - Best Mgt Practices (BMPs)

Council District:	6	**Priority Score:**	Annual
Community Plan:	Clairemont Mesa	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Demich, Andrea
Duration:	2010 - 2020		858-541-4348
Improv Type:	Betterment		ademich@sandiego.gov

Description: This project proposes Storm Water Best Management Practices (BMP) to address pollutants of concern in the Tecolote Creek sub-watershed. A green street consisting of several biofiltration basins will be constructed at various points in the neighborhood around Mount Abernathy Avenue. The basins will reduce the amount of storm water runoff that reaches the storm drain system.

Justification: This project addresses pollutants of concern within the Rose and Tecolote Creek watersheds which satisfies the watershed-based water quality activity requirements in the Regional Water Quality Board's Municipal Storm Water Permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in early Fiscal Year 2015.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Rose & Tecolote Creek Water Quality	400631	$ 1,037,766	$ 47,353	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	1,085,119
Total		**$ 1,037,766**	**$ 47,353**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,085,119

Transportation & Storm Water

Rose Creek Bikeway / S00946

Trans - Bicycle Facilities (All Class.)

Council District:	2, 6	**Priority Score:**	N/A
Community Plan:	Mission Bay Park, Pacific Beach	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Batta, Jamal
Duration:	2001 - 2016		619-533-7482
Improv Type:	New		jbatta@sandiego.gov

Description: This project provides for design and construction of a pedestrian/bicycle bridge across Rose Creek and a paved Class I bike path to connect the westerly end of the new bridge to Pacific Beach Drive.

Justification: This project will close a gap in the existing network of bike paths and lanes in Mission Bay Park. The project will allow pedestrians and bicyclists to circumvent a much longer existing route along Grand Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Pacific Beach Community Plan and the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 with substantial completion in Fiscal Year 2012. Ribbon cutting for the bridge was held on April 20, 2012. Plant establishment and maintenance was completed in Fiscal Year 2014 and was followed by the issuance of the Notice of Completion (NOC).

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Other	600002	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 150,000
Grant Fund - State	600001	291,253	-	-	-	-	-	-	-	-	-	291,253
TransNet (Prop A 1/2% Sales Tax)	400156	150,000	-	-	-	-	-	-	-	-	-	150,000
Prop A-(Bikeway)	400158	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
TransNet ARRA Exchange Fund	400677	3,990,552	9,448	-	-	-	-	-	-	-	-	4,000,000
Total		$ 5,581,805	$ 9,448	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,591,253

Transportation & Storm Water

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District:	2	**Priority Score:**	N/A
Community Plan:	Midway - Pacific Highway, Peninsula	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Hughes, Duncan
Duration:	2003 - 2016		619-533-3141
Improv Type:	Betterment		drhughes@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: The department is evaluating the study to identify improvements to be implemented. The evaluation of this project was completed in Fiscal Year 2014. Implementation of improvements began and will be completed in Fiscal Year 2015.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
SR 209 & 274 Coop with State	400633	$ 118,399	$ 1,329,927	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	1,448,325
Total		**$ 118,399**	**$ 1,329,927**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	1,448,325

Transportation & Storm Water

Ruffin Road/Murphy Canyon Road Bikeway / S00959

Trans - Bicycle Facilities (All Class.)

Council District:	6, 7	**Priority Score:**	91
Community Plan:	Kearny Mesa	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	2008 - 2016		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This proposed project will install 3.25 miles of Class II Bikeways from Kearny Villa Road to Murphy Canyon Road and upgrade the existing Class III facility on Murphy Canyon Road between Aero Drive to city limits that will connect to Murphy Canyon Road Bike Path.

Justification: This project will provide north and south connectivity to other bikeways within the city and will provide a safer route of travel for bicyclists.

Operating Budget Impact: The operating and maintenance funding for this project is included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan. This Study is consistent with the Bicycle Master Plan, which was passed by Council Resolution R-296581.

Schedule: This project is part of a Design/Build contract. Design and construction began in Fiscal Year 2010. Construction was completed in Fiscal Year 2013. The warranty period was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 125,450	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 125,450
TransNet (Prop A 1/2% Sales Tax)	400156	1,000	-	-	-	-	-	-	-	-	-	1,000
TransNet ARRA Exchange Fund	400677	30,000	-	-	-	-	-	-	-	-	-	30,000
Total		$ 156,450	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 156,450

Transportation & Storm Water

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District:	6	**Priority Score:**	71
Community Plan:	Kearny Mesa	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2005 - 2024		619-533-7492
Improv Type:	Widening		lschaar@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing loop on-ramps. The ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction is scheduled to begin in Fiscal Year 2016 and will be completed in Fiscal Year 2018. There will be a five-year plant establishment and monitoring period through Fiscal Year 2023.

Summary of Project Changes: The project schedule has been revised to reflect adjusted construction completion date as a result of revised project scope. In Fiscal Year 2015, $1.7 million in RTCIP funding was added for increased project costs associated with the City's obligation to Caltrans, increasing the project cost.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 2,300,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,300,000
Kearny Mesa-Urban Comm	400136	590,868	9,132	-	-	-	-	-	-	-	-	600,000
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,207,763	120,237	-	-	-	-	-	-	-	-	7,328,000
TransNet Extension RTCI Fee	400174	1,700,000	350,000	-	-	-	-	-	-	-	-	2,050,000
Total		$ 16,941,830	$ 479,370	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 17,421,200

Transportation & Storm Water

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District:	7	**Priority Score:**	61
Community Plan:	Mission Valley	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	1990 - 2019		619-533-7492
Improv Type:	Widening		lschaar@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase 1 began in Fiscal Year 2011 and was completed in Fiscal Year 2015. Right-of-way acquisition is scheduled in Fiscal Year 2015. Construction for Phase I is scheduled for Fiscal Year 2017 due to an extended and complex design process and funding availability. Phase II and Phase III are scheduled to be constructed in coming fiscal years once funding becomes available.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the the appropriation of $0.9 million in Mission Valley DIF funding and the transfer of $0.9 million in RTCIP funding to the annual allocations for New Walkways and Traffic Signal Interconnect projects. Additionally, $2.0 million in TransNet funding was re-allocated to other high priority projects. TransNet funding in Fiscal Year 2016 in the amount of $12.0 million reflects the return of this funding in addition to $10.0 million previously anticipated to meet construction needs in Fiscal Year 2016. Developer funding shown as anticipated donations in the amount of $7.6 million has been received and will be allocated to this project in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 2,251,458	$ 252,885	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,504,343
Mission Valley-Urban Comm.	400135	3,344,395	8,734,093	-	-	-	-	-	-	-	-	12,078,488
Private & Others Contrib-CIP	400264	471,139	-	-	7,622,564	-	-	-	-	-	-	8,093,703
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	3,216,374	125,827	12,000,000	-	-	-	-	-	-	-	15,342,201
TransNet Extension RTCI Fee	400174	252,885	3,377,042	-	-	-	-	-	-	-	-	3,629,927
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	77,086,159	77,086,159
Total		$ 10,524,862	$ 12,489,847	$ 12,000,000	$ 7,622,564	$ -	$ -	$ -	$ -	$ -	$ 77,086,159	$ 119,723,432

Transportation & Storm Water

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District:	4	**Priority Score:**	57
Community Plan:	Southeastern (Encanto Neighborhoods)	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2011 - 2018		619-533-7492
Improv Type:	Betterment		lschaar@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering and environmental documentation began in Fiscal Year 2012 and was completed in Fiscal Year 2013 in SR-94/Euclid Avenue Interchange Improvements, S11046. Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2016. Construction has been rescheduled from Fiscal Year 2016 to Fiscal Year 2017 due to reallocation of funding. A traffic study for the project was performed which identified improvement elements for the area. The State of California has reviewed the study and will participate in the project as it relates to their facilities.

Summary of Project Changes: No change identified in this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet Extension Congestion Relief Fund	400169	$ -	$ -	$ -	$ -	$ 3,050,000	$ -	$ -	$ -	$ -	$ -	$ 3,050,000
TransNet Extension RTCI Fee	400174	437,896	306,904	-	-	-	-	-	-	-	-	744,800
Total		**$ 437,896**	**$ 306,904**	**$ -**	**$ -**	**$ 3,050,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,794,800**

Transportation & Storm Water

San Diego River Multi-Use Path / S00958

Trans - Bicycle Facilities (All Class.)

Council District:	7	**Priority Score:**	56
Community Plan:	Mission Valley	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	2006 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, visitor kiosk, striping, signage, bollards, and lighting for the path underneath State Route 163.

Justification: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Commmunity Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. The warranty period continued through Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	$ 96,576	$ 3,424	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
Prop A-(Bikeway)	400158	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,474,111	64,889	-	-	-	-	-	-	-	-	1,539,000
Total		$ 1,750,687	$ 68,313	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,819,000

Transportation & Storm Water

San Remo Way Storm Drain / S11004

Drainage - Storm Drain Pipes

Council District:	2	**Priority Score:**	44
Community Plan:	Peninsula	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Batta, Jamal
Duration:	2011 - 2016		619-533-7482
Improv Type:	Replacement		jbatta@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along San Remo Way.

Justification: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in 2011 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period continued through Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	$ 108,778	$ 6,222	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 115,000
CIP Contributions from General Fund	400265	-	40,000	-	-	-	-	-	-	-	-	40,000
Peninsula Urban Comm	400118	150,000	-	-	-	-	-	-	-	-	-	150,000
Total		**$ 258,778**	**$ 46,222**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 305,000**

Transportation & Storm Water

Saturn Blvd Roadway Improvements / S11028

Trans - Ped Fac - Sidewalks

Council District:	8	**Priority Score:**	41
Community Plan:	Otay Mesa - Nestor	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	2011 - 2016		619-533-7492
Improv Type:	Betterment		lschaar@sandiego.gov

Description: This project provides for the widening of the west side of Saturn Boulevard, north of Grove Street. The project includes new pavement, with approximately 980 linear feet of new curb, gutter and sidewalk, pedestrian ramps, retaining wall, drainage improvements and relocation of existing above ground utilities.

Justification: The project is located adjacent to a school where students disembark from a school bus and then walk to school via this route. This project would provide a safer pedestrian route for the students and also improve surface drainage.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2014. The warranty period continued through Fiscal Year 2015.

Summary of Project Changes: The decrease in total project cost is due to construction completion and a grant that had expired. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 722,564	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 722,564
Otay Mesa/Nestor Urb Comm	400125	59,610	290,390	-	-	-	-	-	-	-	-	350,000
Prop 42 Replacement - Transportation Relief Fund	200306	41,291	-	-	-	-	-	-	-	-	-	41,291
Total		$ 823,465	$ 290,390	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	1,113,855

Transportation & Storm Water

School Traffic Safety Improvements / AIK00002

Trans - Ped Fac - Sidewalks

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Genovese, Brian
Duration:	2010 - 2021		619-533-3836
Improv Type:	New		bgenovese@sandiego.gov

Description: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications, and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or federal grants for this purpose.

Justification: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding previously identified for this project in Fiscal Year 2016 and Fiscal Year 2017 has been reallocated to higher priority projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,000
Grant Fund - State	600001	23,112	317,688	-	-	-	-	-	-	-	-	340,800
TransNet (Prop A 1/2% Sales Tax)	400156	1,070	11,108	-	-	-	-	-	-	-	-	12,178
TransNet Extension Congestion Relief Fund	400169	331,704	214,924	-	-	-	200,000	200,000	200,000	-	-	1,146,628
Total		$ 365,885	$ 543,720	$ -	$ -	$ -	$ 200,000	$ 200,000	$ 200,000	$ -	$ -	$ 1,509,606

Transportation & Storm Water

Sea World Dr/I5 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District:	6	**Priority Score:**	74
Community Plan:	Mission Bay Park	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2007 - 2018		619-533-7492
Improv Type:	Replacement		lschaar@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling $116.2 million is on hold until funding can be identified.

Summary of Project Changes: TransNet funding identified in Fiscal Years 2016 and 2017 has been removed and unidentified funding increased by the amount of $10.7 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	$ 1,090,538	$ 2,909,462	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	116,163,109	116,163,109
Total		**$ 1,090,538**	**$ 2,909,462**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 116,163,109**	**$ 120,163,109**

Transportation & Storm Water

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Gefrom, Walter
Duration:	2010 - 2021		619-527-7509
Improv Type:	New		wgefrom@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters Citywide.

Justification: This project replaces sidewalks, curbs, and gutters which have been damaged by City trees in areas near schools and parks and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Summary of Project Changes: General Fund contribution in the amount of $3.6 million has been allocated to this project for Fiscal Year 2016. An additional $1.0 million in Infrastructure Bond Financing will be allocated to this project in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 7,127	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,127
Deferred Maintenance Revenue 2012A-Project	400848	203,411	(5,618)	-	-	-	-	-	-	-	-	197,793
CIP Contributions from General Fund	400265	622,367	639,908	3,600,000	-	400,000	1,400,000	1,400,000	1,400,000	-	-	9,462,276
Infrastructure Improvement - CD 6	400686	15,392	-	-	-	-	-	-	-	-	-	15,392
Infrastructure Bond Financing	9301	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000
Prop 42 Replacement - Transportation Relief Fund	200306	500,000	-	-	-	-	-	-	-	-	-	500,000
TransNet (Prop A 1/2% Sales Tax)	400156	0	-	-	-	-	-	-	-	-	-	0
TransNet Infrastructure Fund	400168	16,325	-	-	-	-	-	-	-	-	-	16,325
Total		$ 1,364,623	$ 634,290	$ 3,600,000	$ 1,000,000	$ 400,000	$ 1,400,000	$ 1,400,000	$ 1,400,000	$ -	$ -	$ 11,198,913

Transportation & Storm Water

Sorrento Valley Rd & I5 Interchange / S00914

Trans - Roadway

Council District:	1	**Priority Score:**	50
Community Plan:	Torrey Pines	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Palaseyed, Abi
Duration:	2007 - 2016		619-533-4654
Improv Type:	New		apalaseyed@sandiego.gov

Description: The purpose of the project is to provide studied for traffic relief of local roadways within the Interstate-5/Sorrento Valley Road Interchange. Key stakeholder agencies (Caltrans, SANDAG, and NCTD) make up the Project Development Team (PDT) and are committed to the development and evaluation of project alternatives to enhance traffic flow and safety that will accomodate all modes of travel within the project site.

Justification: Traffic flow within the area is operating at low level of service and is severly impacted by stoppage for trains at the Coaster Station.

Operating Budget Impact: None. Future operating and maintenance funding for this project will be included in the Transportation & Storm Water budget when required.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2007 and was completed in Fiscal Year 2016.

Summary of Project Changes: Following recommendations from the preliminary engineering phase, it is acknowledged that an agency larger than the City of San Diego will be required to lead this project in order to address regional issues. As such, the project will be turned over to Caltrans Division of Local Assistance. The decrease in project cost is attributed to the return of unused grant budget. This project will be closed by the end of this fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 3,351,830	$ 131,171	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,483,001
TransNet Extension Congestion Relief Fund	400169	258,292	366,708	-	-	-	-	-	-	-	-	625,000
Total		$ 3,610,121	$ 497,879	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,108,001

Transportation & Storm Water

State Route 15 Bikeway Study / S00731

Trans - Bicycle Facilities (All Class.)

Council District:	3, 9	**Priority Score:**	36
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	1995 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: This project provides for the construction of a bike route on the east side of State Route 15 from Landis Street to Adams Avenue.

Justification: This project provides the needed bikeway/bike path parallel with State Route 15 from Landis Street to Adams Avenue.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project implements the Mid-City City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Plant establishment was completed in Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 650,890	$ 242,884	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 893,774
Grant Fund - State	600001	163,481	10,801	-	-	-	-	-	-	-	-	174,281
Historical Fund	X999	575,119	-	-	-	-	-	-	-	-	-	575,119
Prop A-(Bikeway)	400158	268,750	-	-	-	-	-	-	-	-	-	268,750
TransNet Extension Congestion Relief Fund	400169	486,776	18,224	-	-	-	-	-	-	-	-	505,000
Total		$ 2,145,015	$ 271,909	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,416,924

Transportation & Storm Water

State Route 56 Bike Interchanges / S00955

Trans - Bicycle Facilities (All Class.)

Council District:	1	**Priority Score:**	90
Community Plan:	Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, Rancho Penasquitos	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	White, Esmeralda
Duration:	2006 - 2016		619-533-3198
Improv Type:	New		ewhite@sandiego.gov

Description: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

Justification: Bicyclists and pedestrians traveling the SR-56 bicycle path and needing to cross through the interchange areas have to contend with high volumes of conflicting vehicular traffic. This project will expedite the movements along the bicycle path through and connecting to the interchange areas.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

Schedule: The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for SR-56 / Black Mountain Road began in Fiscal Year 2010 and were completed in Fiscal Year 2012. Remaining community bicycle paths will be designed and constructed once funding is identified.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of $10,000 in TransNet funding to this project for "no turn on red" signals. The deappropriation of Prop A-(Bikeway) funding in the amount of $892,472 was authorized by City Council in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	$ -	$ -	$ -	$ -	$ -	$ -	$ 605,168	$ -	$ -	$ -	$ 605,168
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	530,400	-	-	-	530,400
Prop A-(Bikeway)	400158	369,899	87,629	-	-	-	-	-	-	-	-	457,528
Rancho Penasquitos FBA	400083	25,566	-	-	-	-	-	-	-	-	-	25,566
Torrey Highlands	400094	-	-	-	-	-	-	295,900	-	-	-	295,900
TransNet Extension Congestion Relief Fund	400169	-	10,000	-	-	-	-	-	-	-	-	10,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,222,940	7,222,940
Total		$ 395,465	$ 97,629	$ -	$ -	$ -	$ -	$ 1,431,468	$ -	$ -	$ 7,222,940	$ 9,147,503

Transportation & Storm Water

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Torrey Highlands, Black Mountain Ranch, Pacific Highlands Ranch, Del Mar Mesa	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Tracanna, John
Duration:	2014 - 2020		619-533-3682
Improv Type:	Widening		jtracanna@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accomodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report will begin during Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project.

Summary of Project Changes: It is anticipated that additional Torrey Highlands Ranch Facilities Benefit Assessment funding in the amount of $1.5 million will be allocated to this project per the Public Facilities Financing Plan in Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	$ -	$ 2,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,000,000
Del Mar Mesa FBA	400089	-	-	-	-	-	-	567,000	-	-	-	567,000
Monetary Conditions Placed on Future Deposits	200636	-	-	-	-	12,091,000	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	-	-	-	-	-	11,546,000	-	-	-	11,546,000
Torrey Highlands	400094	451,331	1,548,669	-	1,500,000	-	-	5,296,000	-	-	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,000,000	119,000,000
Total		$ 451,331	$ 3,548,669	$ -	$ 1,500,000	$ 12,091,000	$ -	$ 17,409,000	$ -	$ -	$ 119,000,000	$ 154,000,000

Transportation & Storm Water

Streamview Drive Improvements / S00864

Trans - Roadway

Council District:	4	**Priority Score:**	53
Community Plan:	City Heights (Mid-City)	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2016		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project is on Streamview Drive between Gayle Street and Lynn/Michael Streets.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	$ 90,248	$ 9,752	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
TransNet Extension Congestion Relief Fund	400169	465,173	2,709,827	-	-	-	-	-	-	-	-	3,175,000
Total		**$ 555,421**	**$ 2,719,579**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,275,000**

Transportation & Storm Water

Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Gefrom, Walter
Duration:	2010 - 2020		619-527-7509
Improv Type:	New		wgefrom@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the allocation of $2.5 million in Proposition 42 Replacement funding to the project for street light circuit upgrades in the areas of Pacific Beach, Sunset Cliffs, Talmadge and Mission Hills/Presidio. No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 649,329	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 649,329
Deferred Maintenance Revenue 2012A-Project	400848	508,050	55,621	-	-	-	-	-	-	-	-	563,671
CIP Contributions from General Fund	400265	-	-	2,700,000	-	-	-	-	-	-	-	2,700,000
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	259,070	50,930	-	-	-	-	-	-	-	-	310,000
Prop 42 Replacement - Transportation Relief Fund	200306	-	2,444,700	-	-	-	-	-	-	-	-	2,444,700
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	33,347,000	33,347,000
Total		$ 1,416,449	$ 2,551,251	$ 2,700,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 33,347,000	$ 40,014,700

Transportation & Storm Water

Talbot Street Slope Restoration / S00609

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	2	**Priority Score:**	72
Community Plan:	Peninsula	**Priority Category:**	High
Project Status:	Warranty	**Contact Information:**	Batta, Jamal
Duration:	2007 - 2016		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

Justification: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Adminstration (FHWA) reimbursement.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2014. The warranty period continued through Fiscal Year 2015.

Summary of Project Changes: This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 92,835	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 92,835
Grant Fund - Federal	600000	1,963,600	-	-	-	-	-	-	-	-	-	1,963,600
TransNet (Prop A 1/2% Sales Tax)	400156	328,677	131,323	-	-	-	-	-	-	-	-	460,000
TransNet Extension Congestion Relief Fund	400169	1,111,349	44,651	-	-	-	-	-	-	-	-	1,156,000
Total		$ 3,496,461	$ 175,974	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,672,435

Transportation & Storm Water

Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941

Trans - Bridge - Pedestrian

Council District:	5	**Priority Score:**	23
Community Plan:	Carmel Mountain Ranch	**Priority Category:**	Low
Project Status:	Warranty	**Contact Information:**	Schaar, Luis
Duration:	2008 - 2016		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This project provides for construction of a pedestrian bridge along Shoal Creek Drive to facilitate crossing Ted Williams Parkway.

Justification: The intersection is in close proximity to Shoal Creek Elementary School and has a high volume of children crossing Ted Williams Parkway. This project will increase pedestrian safety and was requested by City Council and the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental approval was received in Fiscal Year 2011. Design began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2015 with the ribbon cutting ceremony held on September 4, 2014. The warranty period will be completed in Fiscal Year 2016.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of $250,000 in TransNet funding to this project to fully cover increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	$ 1,557,271	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,557,271
TransNet (Prop A 1/2% Sales Tax)	400156	112,275	-	-	-	-	-	-	-	-	-	112,275
TransNet ARRA Exchange Fund	400677	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	487,386	262,614	-	-	-	-	-	-	-	-	750,000
Total		$ 4,656,932	$ 262,614	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,919,547

Transportation & Storm Water

Texas St fr Cam Del Rio S to El Caj Blvd / RD13000

Trans - Ped Fac - Sidewalks

Council District:	3, 7	**Priority Score:**	N/A
Community Plan:	Mission Valley, Greater North Park	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Galvez III, Oscar
Duration:	2013 - 2016		619-533-3685
Improv Type:	New		galvezo@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of pedestrian lighting and a new sidewalk from Camino Del Rio South to Madison Avenue.

Justification: This project is in accordance with the City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park and Mission Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction were completed in Fiscal Year 2013 and the developer will be reimbursed per the terms of a reimbursement agreement through the RTCIP Funding Program.

Summary of Project Changes: This project is complete and is anticipated to be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet Extension RTCI Fee	400174	$ -	$ 725,560	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 725,560
Total		**$ -**	**$ 725,560**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 725,560**

Transportation & Storm Water

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District:	1	**Priority Score:**	46
Community Plan:	Torrey Highlands	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	2010 - 2020		619-533-7492
Improv Type:	New		lschaar@sandiego.gov

Description: This project provides for the design and construction of a two-lane overcrossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with developer to provide design and construction specifications for future construction of project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9), and is in conformance with the City's General Plan.

Schedule: Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2015 and is expected to be completed in Fiscal Year 2017. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and Developer. Caltrans will provide oversight for the design and construction of the project. Construction is expected to begin in Fiscal Year 2017.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	$ 1,519,248	$ 6,983,086	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 8,502,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Total		**$ 1,519,248**	**$ 7,595,752**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 9,115,000**

Transportation & Storm Water

Torrey Pines Improvements Phase I / S00613

Trans - Roadway

Council District:	1	**Priority Score:**	58
Community Plan:	La Jolla	**Priority Category:**	Medium
Project Status:	Warranty	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2016		619-533-5120
Improv Type:	Betterment		bjohnson@sandiego.gov

Description: This project provides for missing sidewalk segments, curb ramps, and reconstructing driveways along the north side of Torrey Pines Road from La Jolla Parkway to Prospect Place, as well as new sidewalk, retaining walls, curb ramps, and reconstructing driveways along the south side of Torrey Pines Road from Calle Juela and Roseland Drive. Future phases of this project will be included in Torrey Pines Road Improvements Phase 2 (S-15023) and may include improvements such as guardrails, median improvements, sidewalks, traffic signals and lighting, and installation of bike lanes and striping modifications.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accomodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A Corridor Study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road corridor.

Operating Budget Impact: Costs for operation and maintenance above and beyond the current levels within the project area will be included in the Transportation and Storm Water Department's budget during the final design phase.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design was completed in Fiscal Year 2011. Phase I design began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Construction of Phase I improvements began in Fiscal Year 2015 and were completed in Fiscal Year 2015. Close out activities for this project will continue in Fiscal Year 2016.

Summary of Project Changes: Total project cost in this project was reduced by $14.5 million to reflect improvements provided in Phase 1 of the project only. Torrey Pines Road Improvements Phase 2 will be constructed in CIP S-15023 as authorized by City Council in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
La Jolla Urban Comm	400123	$ 51,917	$ 48,083	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
TransNet ARRA Exchange Fund	400677	462,698	37,302	-	-	-	-	-	-	-	-	500,000
TransNet Extension Congestion Relief Fund	400169	292,683	7,317	-	-	-	-	-	-	-	-	300,000
Total		$ 807,299	$ 92,701	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 900,000

Transportation & Storm Water

Torrey Pines Road Improvement Phase 2 / S15023

Trans - Ped Fac - Sidewalks

Council District:	1	**Priority Score:**	73
Community Plan:	Torrey Pines	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Antoun, Nevien
Duration:	2015 - 2019		619-533-4852
Improv Type:	Betterment		nantoun@sandiego.gov

Description: This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increase safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Prospect Street, and provide gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accomodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A corridor study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2015. A more detailed project schedule will be provided upon completion of pre-design phase.

Summary of Project Changes: This is a newly published project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
TransNet Extension RTCI Fee	400174	$ -	$ 1,500,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	1,500,000
Total		**$ -**	**$ 1,500,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**1,500,000**

Transportation & Storm Water

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	1	**Priority Score:**	42
Community Plan:	La Jolla	**Priority Category:**	Low
Project Status:	Continuing	**Contact Information:**	Batta, Jamal
Duration:	2000 - 2017		619-533-7482
Improv Type:	Betterment		jbatta@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin and to be completed in Fiscal Year 2016.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	$ 121,089	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 121,089
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	158,911	-	-	-	-	-	-	-	-	-	158,911
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	356,181	2,723,819	-	-	-	-	-	-	-	-	3,080,000
Total		$ 962,401	$ 2,723,819	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,686,220

Transportation & Storm Water

Traffic Calming / AIL00001

Trans - Signals - Traffic Signals

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Pence, Gary
Duration:	2010 - 2020		619-533-3184
Improv Type:	Replacement		gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of $39,000 in TransNet funding to this project to facilitate the installation of electronic speed messaging signs. TransNet funding in the amount of $1.0 million in Fiscal Years 2016 and 2017 previously identified for allocation to this project has been re-allocated to higher priority projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 37,831	$ 44,938	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 82,770
Grant Fund - State	600001	580,382	-	-	-	-	-	-	-	-	-	580,382
Navajo Urban Comm	400116	-	304,000	-	-	-	-	-	-	-	-	304,000
Prop 42 Replacement - Transportation Relief Fund	200306	13,000	265,670	-	-	-	-	-	-	-	-	278,670
TransNet (Prop A 1/2% Sales Tax)	400156	379,286	455,645	-	-	-	-	-	-	-	-	834,931
Rancho Penasquitos FBA	400083	94,179	4,895	-	-	-	-	-	-	-	-	99,075
TransNet Extension Congestion Relief Fund	400169	1,156,372	1,953,618	-	-	-	1,000,000	1,000,000	1,000,000	-	-	6,109,989
Total		$ 2,261,051	$ 3,028,766	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ -	$ -	$ 8,289,817

Transportation & Storm Water

Traffic Signals - Citywide / AIL00004

Trans - Signals - Traffic Signals

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: Uptown DIF funding of $220,000 will be allocated to this project in Fiscal Year 2016 to meet required needs in existing new traffic signal projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Navajo Urban Comm	400116	$ -	$ 275,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 275,000
Private & Others Contrib-CIP	400264	120,000	-	-	-	-	-	-	-	-	-	120,000
TransNet (Prop A 1/2% Sales Tax)	400156	75,160	-	-	-	-	-	-	-	-	-	75,160
S.E. San Diego Urban Comm	400120	46,291	503,709	-	-	-	-	-	-	-	-	550,000
TransNet Extension Congestion Relief Fund	400169	653,898	1,692,287	-	-	-	750,000	750,000	750,000	-	-	4,596,185
Uptown Urban Comm	400121	31,176	64,324	220,000	-	-	-	-	-	-	-	315,500
Total		$ 926,524	$ 2,535,321	$ 220,000	$ -	$ -	$ 750,000	$ 750,000	$ 750,000	$ -	$ -	$ 5,931,845

Transportation & Storm Water

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Hughes, Duncan
Duration:	2010 - 2020		619-533-3141
Improv Type:	Replacement		drhughes@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the transfer of TransNet funding in the amount of $591,943 from this project to the annual allocation for Resurfacing of City Streets (AID00005). TransNet funding previously identified for allocation in Fiscal Years 2016 and 2017 will be reallocated to higher priority projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	$ 47,663	$ 552,337	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 600,000
Belmont/Mission Beach Develop	400185	-	4,165	-	-	-	-	-	-	-	-	4,165
Clairemont Mesa - Urban Comm	400129	-	25,000	-	-	-	-	-	-	-	-	25,000
College Area	400127	-	175,000	-	-	-	-	-	-	-	-	175,000
Golden Hill Urban Comm	400111	27,678	102,322	-	-	-	-	-	-	-	-	130,000
Grant Fund - Other	600002	199,084	916	-	-	-	-	-	-	-	-	200,000
La Jolla Urban Comm	400123	-	21,108	-	-	-	-	-	-	-	-	21,108
Midway/Pacific Hwy Urban Comm	400115	36,834	188,166	10,000	-	-	-	-	-	-	-	235,000
North Park Urban Comm	400112	72,619	97,381	-	-	-	-	-	-	-	-	170,000
TransNet (Prop A 1/2% Sales Tax)	400156	1,120,900	34,810	-	-	-	-	-	-	-	-	1,155,710
S.E. San Diego Urban Comm	400120	-	190,000	-	-	-	-	-	-	-	-	190,000
TransNet ARRA Exchange Fund	400677	10,006	-	-	-	-	-	-	-	-	-	10,006
TransNet Extension Congestion Relief Fund	400169	2,888,585	1,052,769	-	-	-	1,050,000	1,050,000	1,050,000	-	-	7,091,354
Uptown Urban Comm	400121	13,072	146,428	-	-	-	-	-	-	-	-	159,500
Total		$ 4,416,439	$ 2,590,403	$ 10,000	$ -	$ -	$ 1,050,000	$ 1,050,000	$ 1,050,000	$ -	$ -	$ 10,166,842

Transportation & Storm Water

Triple Pipe Crossing Dennery Road / S10017

Trans - Roadway

Council District:	8	**Priority Score:**	N/A
Community Plan:	Otay Mesa	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	January, Frank
Duration:	2010 - 2020		619-533-3699
Improv Type:	New		fjanuary@sandiego.gov

Description: This project provides for constructing a triple pipe arch culvert beneath Dennery Road where the road spans Dennery Canyon to maintain the continuity of the Dennery Canyon Open Space link with the Otay River Valley and to accommodate the existing wildlife movement.

Justification: The alignment of Dennery Road will bisect a key wildlife corridor within the Otay Mesa Community. In order to minimize the disturbance, a wildlife undercrossing is proposed to provide an unobstructed corridor for wildlife movement between Dennery Canyon and the Otay River Valley.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design and construction of the triple pipe crossing will be performed by the subdivider responsible for the construction of Dennery Ranch Road and may be reimbursed from Otay Mesa Facilities Benefit Assessment funding under the terms of a reimbursement agreement.

Summary of Project Changes: The financial schedules have been updated for the programmed Facilities Benefit Assessment (FBA) funds per the Otay Mesa Public Facilities Financing Plan (PFFP).

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	$ -	$ -	$ -	$ -	$ -	$ 750,000	$ -	$ -	$ -	$ -	750,000
Total		**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	$ 750,000	**$ -**	**$ -**	**$ -**	**$ -**	750,000

Transportation & Storm Water

University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	**Priority Score:**	53
Community Plan:	Greater North Park	**Priority Category:**	Medium
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2007 - 2018		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and will be completed in Fiscal Year 2015. Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2016. Construction is scheduled to begin in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

Summary of Project Changes: In Fiscal Year 2015, $2.0 million in Transnet funding was re-allocated to other high priority projects. Both phases of this project are scheduled to be constructed together in Fiscal Year 2017. Transnet funding in the amount of $3.2 million will be allocated to this project in Fiscal Year 2017 for construction needs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 354,120	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	-	149,686	-	-	-	-	-	-	-	-	149,686
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	156,253	23,747	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	500,000	950,314	-	-	3,200,000	-	-	-	-	-	4,650,314
Total		$ 1,456,253	$ 1,123,747	$ -	$ -	$ 3,200,000	$ -	$ -	$ -	$ -	$ -	$ 5,780,000

Transportation & Storm Water

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Reyes, Mario
Duration:	2010 - 2020		619-533-7426
Improv Type:	Betterment		mreyes@sandiego.gov

Description: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

Justification: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2015, City Council authorized the re-allocation of $15,083 in Capital Outlay funding from this project to the annual allocation for Americans with Disabilities Improvements. $5.0 million in Underground Surcharge CIP funding will be allocated to this project in Fiscal Year 2016 through Fiscal Year 2020 to support on-going needs of the program.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	$ 1,509	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,509
Capital Outlay-Sales Tax	400000	10,368	-	-	-	-	-	-	-	-	-	10,368
Del Mar Terraces	200501	150,688	-	-	-	-	-	-	-	-	-	150,688
CIP Contributions from General Fund	400265	-	60,000	-	-	-	-	-	-	-	-	60,000
TransNet (Prop A 1/2% Sales Tax)	400156	22,731	-	-	-	-	-	-	-	-	-	22,731
Gas Tax Fund	200117	123	-	-	-	-	-	-	-	-	-	123
Underground Surcharge CIP Fund	200218	51,378,296	28,895,940	5,000,000	-	5,000,000	5,000,000	5,000,000	5,000,000	-	-	105,274,236
Total		$ 51,563,714	$ 28,955,940	$ 5,000,000	$ -	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ 5,000,000	$ -	$ -	$ 105,519,655

Transportation & Storm Water

Via de la Valle Widening / RD11001

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Black Mountain Ranch	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Abeyta, Angela
Duration:	2011 - 2017		619-533-3674
Improv Type:	Widening		aabeyta@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design were completed in Fiscal Year 2014. Final design and construction are scheduled to begin in Fiscal Year 2016, with completion estimated in Fiscal Year 2017. Funds budgeted are for city oversight and verification of final costs. Refer to Volume III: Capital Improvements Program, Fiscal Year 2016 Proposed Budget Summary Table 25: Capital Improvements Program Credit Projects for project budget and costs.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	$ -	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 50,000
San Andres Cost Reim. Dist.	400272	-	952,749	-	-	-	-	-	-	-	-	952,749
Total		**$ -**	**$ 1,002,749**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,002,749**

Transportation & Storm Water

Village Loop Road / S00919

Trans - Roadway

Council District:	1	**Priority Score:**	N/A
Community Plan:	Pacific Highlands Ranch	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Tracanna, John
Duration:	2007 - 2016		619-533-3682
Improv Type:	New		jtracanna@sandiego.gov

Description: This reimbursement project provides for construction of Village Loop Drive, from the intersection of Del Mar Heights Road and Carmel Valley Road easterly to the property line (approximately 2,000 linear feet), as a four-lane collector roadway within a 108-foot right-of-way route providing access to the high school site and the core residential areas.

Justification: This project is dependent upon the development of the high school, community park, and core residential area including the village area of the community.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Public Facility Financing Plan and is in conformance with the City's General Plan.

Schedule: The developer (Pardee) advanced funding for this project and will be reimbursed from the Pacific Highlands Ranch Facilities Benefit Assessment (FBA) under the terms of a reimbursement agreement. Reimbursement is programmed from Fiscal Years 2006 through 2013.

Summary of Project Changes: This project has been completed by the developer (Pardee). Upon final reimbursement to the developer, this project will be closed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	$ 2,531,458	$ 348,542	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	2,880,000
Total		**$ 2,531,458**	**$ 348,542**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	2,880,000

Transportation & Storm Water

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District:	2	**Priority Score:**	70
Community Plan:	Midway - Pacific Highway, Mission Bay Park, Peninsula	**Priority Category:**	High
Project Status:	Continuing	**Contact Information:**	Schaar, Luis
Duration:	1997 - 2021		619-533-7492
Improv Type:	Replacement		lschaar@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. It was determined that a bridge replacement was more cost effective than widening the existing bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway - Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction is scheduled to begin in Fiscal Year 2017 pending allocation of funding.

Summary of Project Changes: In Fiscal Year 2015, TransNet funding in the amount of $3.25 million was reallocated to higher priority projects via City Council action and will be reprogrammed in this project in Fiscal Year 2017 as the City's match to grant funding. Federal Highway Administration (FHWA) grant funding, in the amount of $97.5 million is anticipated be received in Fiscal Year 2017 for construction needs of the project. Total project has increased to $122.1 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	$ 7,062,433	$ 1,450,709	$ -	$ -	$ 97,530,184	$ -	$ -	$ -	$ -	$ -	$ 106,043,326
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
TransNet ARRA Exchange Fund	400677	-	500,000	-	-	-	-	-	-	-	-	500,000
TransNet Extension Congestion Relief Fund	400169	1,063,480	525,827	-	-	3,250,000	-	-	-	-	-	4,839,307
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,386,070	9,386,070
Total		$ 9,499,913	$ 2,476,536	$ -	$ -	$ 100,780,184	$ -	$ -	$ -	$ -	$ 9,386,070	$ 122,142,703

Transportation & Storm Water

Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District:	Citywide	**Priority Score:**	Annual
Community Plan:	Citywide	**Priority Category:**	Annual
Project Status:	Continuing	**Contact Information:**	Demich, Andrea
Duration:	2010 - 2020		858-541-4348
Improv Type:	Betterment		ademich@sandiego.gov

Description: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters the City's public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: General Fund Contributions to the CIP in the amount of $4.4 million will be allocated to this project in Fiscal Year 2016 to address ongoing needs and additional funding for Centralized and Distributed Green Infrastructure. An additional $2.8 million in Infrustructure Bond funding is anticipated in Fiscal Year 2015.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Deferred Maintenance Revenue 2012A-Project	400848	$ 1,076,804	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,076,804
CIP Contributions from General Fund	400265	5,072,549	3,583,905	4,380,361	870,000	7,100,000	6,350,000	6,850,000	7,850,000	-	-	42,056,816
Grant Fund - State	600001	630,500	-	-	-	-	-	-	-	-	-	630,500
Infrastructure Bond Financing	9301	-	-	-	2,843,745	-	-	-	-	-	-	2,843,745
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	1,995,645	2,709,661	-	-	-	-	-	-	-	-	4,705,306
Rose & Tecolote Creek Water Quality	400631	79,153	70,847	-	-	-	-	-	-	-	-	150,000
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Water Utility - CIP Funding Source	700010	-	50,000	-	-	-	-	-	-	-	-	50,000
Total		$ 8,952,825	$ 6,414,413	$ 4,380,361	$ 3,713,745	$ 7,100,000	$ 6,350,000	$ 6,850,000	$ 7,850,000	$ -	$ -	$ 51,611,344

Transportation & Storm Water

West San Ysidro Blvd Streetscape / S00822

Trans - Roadway - Enhance/Scape/Medians

Council District:	8	**Priority Score:**	N/A
Community Plan:	San Ysidro	**Priority Category:**	N/A
Project Status:	Warranty	**Contact Information:**	Chui, Gary
Duration:	2004 - 2016		619-533-3770
Improv Type:	Replacement		gchui@sandiego.gov

Description: This project provides for public improvements along West San Ysidro Boulevard on the block located between Cottonwood and Via de San Ysidro. The improvements are the initial revitalization activities for the area and will consist of sidewalk improvements, new street trees, and ornamental street lamps.

Justification: The City of San Diego Redevelopment Agency and San Ysidro Business Improvement District have identified this public improvement project as a priority for the San Ysidro commercial district to help eliminate blight, spark new development, and increase business activity.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's Progress Guide and General Plan.

Schedule: Construction was completed in Fiscal Year 2006. Additional sidewalk improvements will be completed by the Developer in Fiscal Year 2015.

Summary of Project Changes: This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,000
RDA Contribution to San Ysidro Project Fund	200354	279,395	298,587	-	-	-	-	-	-	-	-	577,981
Total		$ 289,395	$ 298,587	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 587,981

Transportation & Storm Water

Westerly Extension of Hazard Center Dr / RD10001

Trans - Roadway

Council District:	7	**Priority Score:**	N/A
Community Plan:	Mission Valley	**Priority Category:**	N/A
Project Status:	Continuing	**Contact Information:**	Johnson, Brad
Duration:	2010 - 2016		619-533-5120
Improv Type:	New		bjohnson@sandiego.gov

Description: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

Justification: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2016. This project is being designed and constructed by the developer.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2016.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2016	FY 2016 Anticipated	FY 2017	FY 2018	FY 2019	FY 2020	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	$ -	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,000,000
Total		**$ -**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
W Mission Bay Dr Bridge Over SD River / S00871	$ 122,142,703	$ 9,386,070	7.7%	This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge. A portion of construction is currently unfunded.
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	33,024,434	3,200,000	9.7%	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
Resurfacing of City Streets / AID00005	472,450,846	101,236,753	21.4%	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Midway Street Bluff Repair / S12005	320,883	92,000	28.7%	This project provides for the repair of the coastal bluff at the west end of Midway Street. A portion of construction is currently unfunded.
Pacific Beach Curb Ramp Barrier Removal / S11048	370,000	124,000	33.5%	This project will provide for curb ramps, curbs, gutters, sidewalks, street overlay, new curb inlets, cleanouts, Americans with Disabilities Act (ADA) pedestrian push buttons, a median curb, and traffic striping at the intersection of Pacific Beach Drive and Mission Boulevard. Design and construction phases are currently unfunded.
Drainage Projects / ACA00001	257,467,338	144,700,433	56.2%	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects based on condition assessments.
SR 163/Friars Road / S00851	119,723,432	77,086,159	64.4%	This project provides for reconfiguration of State Route 163 and Friars Road on and off-ramps and other Friars Road improvements. Future phases of this project are currently unfunded.
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	1,651,010	1,116,010	67.6%	This project will provide the link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path. Construction phase is unfunded.
State Route 56 Freeway Expansion / RD14000	154,000,000	119,000,000	77.3%	This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accomodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of $152 million includes an unfunded amount of $119 million.
State Route 56 Bike Interchanges / S00955	9,147,503	7,222,940	79.0%	This project provides at-grade or grade-separated bicycle path interchange facilities along State Route 56. Future sections of the project are currently unfunded.
Street Light Circuit Upgrades / AIH00002	40,014,700	33,347,000	83.3%	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
La Media Road Improvements / S15018	39,147,800	32,891,110	84.0%	This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road. The total estimated project cost of $39.1 million includes an unfunded amount of $32.9 million.

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Coastal Rail Trail / S00951	21,905,818	18,425,629	84.1%	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	120,163,109	116,163,109	96.7%	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
Total - Transportation & Storm Water		**$ 663,991,213**		

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CITY OF SAN DIEGO

PROPOSED BUDGET

FY: 2016

Glossary and Indexes

Glossary

ACCOUNTING PERIOD – The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET – The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA) – Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION – A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION – Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION – A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE – The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSET TYPE – Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

ASSET MANAGEMENT - Asset management is a strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND – A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS – Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET – Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR – The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

Capital Improvements Program
Glossary

BUDGET DELIBERATIONS – The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT – The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS – A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET – A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT – A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC) – This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset-owning department management to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS – Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS – Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS – Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT – Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL – A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT – A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE – A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF) - Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE – An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENTERPRISE FUNDS – Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF) – This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE – The actual outlay of monies from the City treasury.

EXPENSES – Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA) - An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS – These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY) – A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK – The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE) – The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND – A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GENERAL FUND – The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT – A contribution by a government or other organization to support a particular function.

INFRASTRUCTURE - The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS – Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MULTI-YEAR CAPITAL PLANNING (MYCP) Report – Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining MYCP efforts, and outlines future efforts in continously enhancing the MYCP.

NON-PERSONNEL EXPENSE (NPE) – Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET – Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS – An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

ORDINANCE – A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE) – Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PROJECT TYPE - Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET – The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP) – These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

REIMBURSEMENT – Fees received as payment for the provision of specific municipal services.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP) – Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP) – A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION – Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE – Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG) – A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SMART GROWTH – A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open

space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

TRANSNET FUNDS – Funds derived from a one-half cent local sales tax, that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST – A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING – An amount required for project completion, but for which no funding source has been identified.

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