

# Capital Improvements Program

## Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

## Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy was updated in November 2013 and is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in their CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The amended Council Policy addresses areas of improvements identified in the 2011 CIP Audit and 2012 Public Utilities Department Audit that include consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. The amended Council Policy also provides guidelines and procedures to maintain consistency in application across all asset-owning departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool. The policy was initially adopted for transportation projects in Fiscal Year 2007 and first revised in Fiscal Year 2008 to incorporate the prioritization of all capital projects. Projects that were scored prior to November 13, 2013 used the process approved in the prior Prioritization Policy, revised in Fiscal Year 2008.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high level project score will be developed to aide in the determination of whether or not the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

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### Priority Scoring

**Table 1** lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

**Table 1: Scoring Weights**

Factors	Enterprise-Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
<b>Total</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>

### Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

**Table 2** groups all active projects by major asset category. The projects are then listed by priority score.

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
<b>Airport Assets</b>				
Brown Field / AAA00002	89	Continuing	Annual	Annual
Montgomery Field / AAA00001	90	Continuing	Annual	Annual

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Project	Page No.	Project Status	Priority Score	Priority Category
<b>Buildings</b>				
Miramar Clearwell Improvements / <b>S11024</b>	404	Continuing	100	High
69th & Mohawk Pump Station / <b>S12011</b>	366	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / <b>S12040</b>	439	Continuing	96	High
Children's Pool Lifeguard Station / <b>S00644</b>	117	Continuing	93	High
La Jolla Cove Lifeguard Station / <b>S00792</b>	137	Continuing	93	High
Fire Station No. 45 - E Mission Valley / <b>S00688</b>	128	Continuing	92	High
Bayview Reservoir Solar Project / <b>S14021</b>	372	Continuing	90	High
Cielo & Woodman Pump Station / <b>S12012</b>	375	Continuing	90	High
Lower Otay Outlet Tower / <b>S12018</b>	394	Continuing	90	High
MOC Complex Solar Project / <b>S14022</b>	399	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / <b>S00041</b>	407	Continuing	90	High
PS2 Power Reliability & Surge Protection / <b>S00312</b>	417	Continuing	90	High
South Metro Sewer Rehabilitation Ph 3B / <b>S00317</b>	435	Continuing	90	High
Museum of Man Roof Replacement / <b>S11101</b>	271	Continuing	86	High
PS 84 Upgrade & PS 62 Abandon / <b>S00308</b>	415	Continuing	86	High
Fire Station No. 07 - Barrio Logan / <b>S15013</b>	122	Continuing	85	High
Fleet Services Elect & Fac Improvements / <b>L14002</b>	461	Continuing	84	High
Barrett Flume Cover / <b>S10013</b>	371	Continuing	83	High
Fire Station No. 51 - Skyline Hills / <b>S14017</b>	133	Continuing	83	High
Home Avenue Fire Station / <b>S14018</b>	136	Continuing	83	High
MBC Dewatering Centrifuges Replacement / <b>S00339</b>	397	Continuing	83	High
MBC Odor Control Facility Upgrades / <b>S00323</b>	398	Continuing	83	High
North Pacific Beach Lifeguard Station / <b>S10119</b>	140	Continuing	83	High
Wet Weather Storage Facility / <b>S00314</b>	450	Continuing	83	High
NCWRP Sludge Pump Station Upgrade / <b>S00309</b>	408	Continuing	82	Medium
EMTS Boat Dock and Steam Line Relocation / <b>S00319</b>	381	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / <b>S10029</b>	123	Continuing	81	Medium
Fire Station No. 22 - Point Loma / <b>S00787</b>	126	Continuing	81	Medium
Fire Station No. 38 - Mira Mesa Remodel / <b>S10006</b>	127	Continuing	81	Medium
Fire Station No. 47-Pac Highlands Ranch / <b>S00689</b>	129	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / <b>S00784</b>	131	Continuing	81	Medium
Fire Station No. 54 - Paradise Hills / <b>S00785</b>	134	Underfunded	81	Medium
Skyline Hills FS Land Acquisition / <b>S00687</b>	143	Continuing	81	Medium
South Mission Beach Lifeguard Station / <b>S00791</b>	144	Continuing	81	Medium
Fire Station No. 05 - Hillcrest / <b>S00788</b>	121	Continuing	80	Medium
Fire Station No. 17 - Mid-City / <b>S00783</b>	125	Continuing	80	Medium
Scripps Ranch Pump Station / <b>S12019</b>	431	Continuing	80	Medium
Ocean Beach Lifeguard Station / <b>S10121</b>	141	Underfunded	79	Medium
SDFD Station Alerting / <b>L12002</b>	142	Continuing	79	Medium
Fire-Rescue Air Operations Facility / <b>S15012</b>	135	Continuing	78	Medium
SBWR Plant Demineralization / <b>S00310</b>	430	Continuing	77	Medium

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Project	Page No.	Project Status	Priority Score	Priority Category
Convention Center Sails Pavilion / <b>L15000</b>	480	Continuing	76	Medium
Lower Otay Reservoir Emer Outlet Improve / <b>S00044</b>	395	Continuing	75	Medium
Fire Station No. 50 - North University City / <b>S13021</b>	132	Continuing	74	Medium
MBC Biosolids Storage Silos / <b>S00322</b>	396	Continuing	74	Medium
Metro Facilities Control Systems Upgrade / <b>L10000</b>	400	Continuing	72	Medium
Fire Station No. 48 - Black Mountain Ranch / <b>S15015</b>	130	Continuing	71	Low
Mission Beach Lifeguard Station / <b>S00793</b>	139	Warranty	71	Low
Chollas Building / <b>S11025</b>	374	Continuing	65	Low
College Area Fire Station / <b>S16015</b>	118	New	65	Low
Skyline Hills Library / <b>S00692</b>	167	Continuing	64	Low
Balboa Park West Mesa Comfort Station Replacement / <b>S15036</b>	191	Continuing	63	Low
ADA Improvements & Expansion of Paradise Senior Ce / <b>S15002</b>	187	Continuing	62	Low
Balboa Branch Library / <b>S00808</b>	153	Underfunded	62	Low
Mission Hills-Hillcrest Library / <b>S13022</b>	156	Continuing	62	Low
Ocean Beach Branch Library / <b>S00806</b>	158	Underfunded	62	Low
Paradise Hills Library / <b>S00810</b>	161	Underfunded	62	Low
Rancho Bernardo Library / <b>S00812</b>	162	Underfunded	62	Low
San Ysidro Branch Library / <b>S00802</b>	165	Continuing	62	Low
Tierrasanta Library Expansion / <b>S15011</b>	168	Continuing	60	Low
Scripps Miramar Ranch Library / <b>S00811</b>	166	Underfunded	59	Low
NTC Aquatic Center / <b>S10000</b>	272	Continuing	56	Low
Kensington/Normal Heights Library / <b>S00795</b>	154	Continuing	49	Low
North Park Library / <b>S00798</b>	157	Underfunded	49	Low
Pacific Highlands Ranch Branch Library / <b>S14023</b>	160	Continuing	48	Low
Library Collection Conversion to RFID / <b>S12000</b>	155	Continuing	46	Low
Fire Station No. 15 - Ocean Beach Expansion / <b>S13011</b>	124	Continuing	44	Low
EB Scripps Pk Comfort Station Replacement / <b>S15035</b>	225	Continuing	43	Low
Otay East Branch Library / <b>S10025</b>	159	Underfunded	39	Low
Backup Generators at SPS's, TP & EMTS / <b>S12036</b>	369	Continuing	N/A	N/A
CAB Fire Sprinkler Retrofit Project / <b>S00819</b>	459	Warranty	N/A	N/A
CAD System Replacement Project / <b>S13100</b>	347	Continuing	N/A	N/A
Convention Center Phase III Expansion / <b>S12022</b>	479	Continuing	N/A	N/A
EAM ERP Implementation / <b>S14000</b>	380	Continuing	N/A	N/A
Enterprise Radio/Phone Logger / <b>S15025</b>	348	Continuing	N/A	N/A
Fire Station No. 02 Bayside / <b>S15042</b>	120	Continuing	N/A	N/A
La Jolla Shores Lifeguard Station / <b>S00790</b>	138	Warranty	N/A	N/A
Montgomery Academy JU Improvements / <b>S00973</b>	268	Continuing	N/A	N/A
Otay WTP Upgrade & Expansion / <b>S00030</b>	414	Continuing	N/A	N/A
PS Upgrades Group 1 North County / <b>S00303</b>	416	Continuing	N/A	N/A
Point Loma Grit Processing Improvements / <b>S00315</b>	421	Continuing	N/A	N/A
Police 911 Call Manager / <b>S15024</b>	349	Continuing	N/A	N/A
Police HQs CoGeneration Repower Project / <b>S10131</b>	350	Continuing	N/A	N/A
Police Range Refurbishment / <b>S10118</b>	351	Continuing	N/A	N/A

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Public Safety Training Institute / <b>S00816</b>	352	Continuing	N/A	N/A
San Carlos Branch Library / <b>S00800</b>	163	Continuing	N/A	N/A
San Diego New Central Library / <b>S00799</b>	164	Warranty	N/A	N/A
Sewer CIP Emergency Reserve / <b>S00342</b>	433	Continuing	N/A	N/A
Water Department Security Upgrades / <b>S00050</b>	445	Continuing	N/A	N/A
West Miramar Landfill - Phase 2 / <b>S00774</b>	109	Continuing	N/A	N/A
Americans with Disabilities Improvements / <b>ABE00001</b>	457	Continuing	Annual	Annual
CIP Emergency Reserve / <b>ABT00006</b>	177	Continuing	Annual	Annual
City Facilities Improvements / <b>ABT00001</b>	460	Continuing	Annual	Annual
Citywide Energy Improvements / <b>ABT00003</b>	99	Continuing	Annual	Annual
Dams and Reservoirs / <b>ABK00001</b>	377	Continuing	Annual	Annual
Energy Commission Energy Efficiency Facility Imp / <b>ABT00004</b>	100	Continuing	Annual	Annual
Fire Station Major Component Replacement Rehab / <b>ABC00001</b>	119	Continuing	Annual	Annual
Groundwater Asset Development Program / <b>ABM00001</b>	385	Continuing	Annual	Annual
Metro Treatment Plants / <b>ABO00001</b>	401	Continuing	Annual	Annual
Metropolitan System Pump Stations / <b>ABP00002</b>	402	Continuing	Annual	Annual
Pump Station 64,65, Penasquitos, E Mission Gorge / <b>ABP00003</b>	423	Continuing	Annual	Annual
Pump Station Restorations / <b>ABP00001</b>	424	Continuing	Annual	Annual
QUALCOMM Stadium / <b>ABG00001</b>	471	Continuing	Annual	Annual
Roof Replacement / <b>ABT00002</b>	462	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / <b>ABL00001</b>	437	Continuing	Annual	Annual
Water Pump Station Restoration / <b>ABJ00001</b>	448	Continuing	Annual	Annual
Water Treatment Plants / <b>ABI00001</b>	449	Continuing	Annual	Annual
<b>Drainage</b>				
Alta La Jolla Drive Drainage Repair PhII / <b>S10001</b>	501	Continuing	91	High
Avenida de la Playa Infrastructure-SD / <b>S13018</b>	502	Warranty	73	High
SD River Dredging Qualcomm Way to SR163 / <b>S00606</b>	297	Continuing	69	High
34th Street Storm Drain / <b>S11001</b>	495	Continuing	48	Medium
Coolidge Street Storm Drain / <b>S11003</b>	527	Continuing	46	Medium
San Remo Way Storm Drain / <b>S11004</b>	600	Warranty	44	Medium
Manhasset Dr Storm Drain System Upgrade / <b>S11005</b>	563	Warranty	43	Medium
Hayes Ave Storm Drain / <b>S11002</b>	546	Continuing	41	Low
Maryland Street Storm Drain Replacement / <b>S10056</b>	564	Warranty	37	Low
La Jolla Ecological Reserve Area of ASBS / <b>S00607</b>	556	Warranty	28	Low
Balboa Pk/Florida Cyn Storm Drain Repair / <b>S01064</b>	506	Warranty	N/A	N/A
Famosa Slough Salt Marsh Creation / <b>S00605</b>	234	Warranty	N/A	N/A
Drainage Projects / <b>ACA00001</b>	533	Continuing	Annual	Annual
Rose & Tecolote Creeks Water Quality Improvements / <b>ACC00002</b>	592	Continuing	Annual	Annual
Watershed CIP / <b>ACC00001</b>	627	Continuing	Annual	Annual
<b>Golf</b>				
Mission Bay GC Practice Ctr Bldg Improve / <b>S01090</b>	259	Continuing	60	Medium
Mission Bay GC Renovation/Reconstruction / <b>S11010</b>	260	Continuing	54	Medium

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Project	Page No.	Project Status	Priority Score	Priority Category
Golf Course Drive Improvements / <b>S15040</b>	236	Continuing	50	Medium
Balboa Park Golf Course - Clubhouse / <b>S00614</b>	190	Continuing	44	Medium
Torrey Pines N. Golf Course-Improvements / <b>S14019</b>	325	Continuing	34	Medium
Balboa Park Golf Course / <b>AEA00002</b>	189	Continuing	Annual	Annual
Mission Bay Golf Course / <b>AEA00003</b>	261	Continuing	Annual	Annual
Torrey Pines Golf Course / <b>AEA00001</b>	324	Continuing	Annual	Annual
<b>Landfills</b>				
Future Waste Mgmt Disposal & Pro Fac / <b>S01088</b>	102	Continuing	92	High
West Miramar Refuse Disposal Fac Ph 2 / <b>S01074</b>	110	Continuing	89	High
Arizona St Landfill Closure & Mods / <b>S00682</b>	97	Continuing	85	Medium
South Chollas Landfill / <b>S00776</b>	105	Continuing	85	Medium
South Chollas Landfill Improvements / <b>S00684</b>	106	Continuing	85	Medium
South Miramar Landfill / <b>S00779</b>	107	Continuing	74	Low
CNG Fueling Station for Refuse & Recycling / <b>S15000</b>	98	Continuing	55	Low
Miramar Landfill Greenery Expansion / <b>S00975</b>	104	Continuing	53	Low
Environmental Services Operations Yard Improvement / <b>AFA00003</b>	101	Continuing	Annual	Annual
Minor Improvements to Landfills / <b>AFA00001</b>	103	Continuing	Annual	Annual
Underground Tank Program / <b>AFA00002</b>	108	Continuing	Annual	Annual
<b>Parks</b>				
Tierrasanta CP Sports Field Lighting / <b>S11011</b>	317	Continuing	91	High
Torrey Highlands Park Play Area Upgrades / <b>S11020</b>	319	Continuing	90	High
Palisades Park Comfort Station Replace / <b>S10026</b>	284	Continuing	84	High
Mountain View NP Area Upgrades / <b>S11019</b>	269	Continuing	83	High
Rancho Bernardo CP Sports Field Lights / <b>S11012</b>	287	Warranty	83	High
San Ysidro Athletic Area/Larsen Fld Lght / <b>S11013</b>	299	Warranty	83	High
Gompers NP - Play Area Upgrades / <b>S11030</b>	237	Warranty	82	High
Views West NP ADA Upgrades / <b>S10031</b>	330	Warranty	82	High
Memorial Pool Improvements / <b>S00970</b>	255	Warranty	78	High
Rancho Mission Neighborhood Park Play Area Upgrade / <b>S15004</b>	289	Continuing	77	High
City Heights Square Mini-Park / <b>S01070</b>	208	Warranty	76	High
Silver Wing NP Sports Field/Lighting / <b>S11051</b>	302	Continuing	74	High
MTRP Equestrian & Multi Use Staging Area AdminBldg / <b>S14016</b>	251	Continuing	73	High
Riviera Del Sol Neighborhood Park / <b>S00999</b>	294	Continuing	73	High
Solana Ranch Park / <b>S00994</b>	305	Continuing	73	High
Larsen Field ADA Improvements Phase II / <b>S13004</b>	247	Continuing	71	High
Linda Vista Community Park Picnic Area / <b>S01068</b>	248	Warranty	71	High
Crystal Pier Improvements / <b>S11014</b>	215	Continuing	70	High
Mission Bay Athletic Area Comfort Station Mod / <b>S10021</b>	258	Continuing	68	High
Wegeforth Elementary School Joint Use / <b>S00764</b>	333	Continuing	67	High
Sunset Cliffs Park Drainage Improvements / <b>L14005</b>	308	Continuing	66	High
Rancho Penasquitos Skate Park / <b>S12002</b>	290	Warranty	65	High
Sixth Avenue Playground Improvements / <b>S00616</b>	303	Underfunded	65	High

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Angier Elementary School Joint Use / <b>S00762</b>	188	Continuing	62	High
Cabrillo Heights NP Improvements / <b>S00763</b>	194	Warranty	62	High
Linda Vista Skate Park / <b>S15008</b>	249	Continuing	62	High
Mid City Skate Park / <b>S15003</b>	256	Continuing	62	High
Mohnike Adobe and Barn Restoration / <b>S13008</b>	267	New	62	High
Pacific Breezes (Ocean View Hills) CP / <b>S00649</b>	282	Continuing	62	High
Skyline Hills Community Park ADA Improve / <b>S15038</b>	304	Continuing	62	High
McKinley Elementary School JU Improvemts / <b>S12001</b>	253	Continuing	61	Medium
Junipero Serra Museum ADA Improvements / <b>S15034</b>	244	New	60	Medium
Southcrest Trails 252 Corr Park Imp-Ph2 / <b>S01071</b>	306	Continuing	59	Medium
Wagenheim Joint Use Facility / <b>S15007</b>	331	Continuing	59	Medium
Sunset Cliffs Natural Pk Hillside Imp Presrv / <b>S10091</b>	307	Continuing	58	Medium
Central Ave Mini Park Ph II Skate Plaza / <b>S14010</b>	201	Continuing	57	Medium
Chicano Park ADA Upgrades / <b>S13003</b>	204	Continuing	57	Medium
Gamma Street Mini-Park ADA Improvements / <b>S15032</b>	235	Continuing	57	Medium
Keiller Neighborhood Park ADA Improvements / <b>S15030</b>	245	Continuing	57	Medium
Memorial Community Building Clearance Activity / <b>S15039</b>	254	Continuing	56	Medium
Carmel Valley Neighborhood Park #8 / <b>S00642</b>	200	Continuing	55	Medium
Del Mar Mesa Neighborhood Park Ph II / <b>S13023</b>	220	Continuing	55	Medium
Mira Mesa CP - Exp & Aquatic Complex / <b>S00667</b>	257	Continuing	55	Medium
Olive St Park Acquisition/Development / <b>S10051</b>	278	Continuing	54	Medium
Trail for All People / <b>S13001</b>	326	Continuing	54	Medium
El Cuervo Adobe Improvements / <b>S14006</b>	230	Continuing	53	Medium
Old Mission Dam Preservation / <b>S00611</b>	276	Warranty	53	Medium
Olive Grove Community Park / <b>S15028</b>	277	Continuing	52	Medium
Rolando Joint Use Facility Development / <b>S15029</b>	295	Continuing	52	Medium
Rolling Hills Neighborhood Park ADA Upgrades / <b>S15021</b>	296	Continuing	52	Medium
West Maple Canyon MP / <b>S00760</b>	335	Continuing	52	Medium
East Village Green General Development Plan / <b>S16014</b>	226	New	51	Medium
Charles Lewis III Memorial Park / <b>S00673</b>	203	Continuing	49	Medium
Chollas Community Park / <b>S00654</b>	206	Underfunded	49	Medium
Wightman Street Neighborhood Park / <b>S00767</b>	336	Continuing	49	Medium
Cowles Mountain Access Rd Rehabilitation / <b>S14001</b>	212	Continuing	48	Medium
Children's Park Improvements / <b>S16013</b>	205	New	47	Medium
Dennery Ranch Neighborhood Park / <b>S00636</b>	223	Continuing	47	Medium
Hidden Trails Neighborhood Park / <b>S00995</b>	240	Continuing	47	Medium
Torrey Hills NP Development / <b>S13007</b>	321	Continuing	47	Medium
Crest Canyon Neighborhood Park / <b>S15005</b>	213	Continuing	46	Medium
Canyon Hills Resource Park Improvements / <b>S15006</b>	197	Continuing	45	Low
Doyle Park Community Park ADA Upgrades / <b>S15037</b>	224	Continuing	45	Low
Hickman Fields Athletic Area / <b>S00751</b>	239	Continuing	44	Low
Taft Joint Use Facility Development / <b>S15026</b>	310	Continuing	43	Low
Coast Blvd Walkway Improvements / <b>S15001</b>	209	Continuing	42	Low

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East Village Green Phase 1 / <b>S16012</b>	227	New	42	Low
Chollas Lake Pk Playground Improvements / <b>S14002</b>	207	Continuing	40	Low
Central Avenue MP Acquisition/Development / <b>S00992</b>	202	Continuing	39	Low
San Ysidro Community Park ADA Improvements / <b>S15033</b>	300	Continuing	38	Low
Egger/South Bay Community Park ADA Improvements / <b>S15031</b>	228	Continuing	36	Low
North Ocean Beach Gateway Ph II / <b>S12041</b>	273	Warranty	35	Low
North Park Mini Park & Streetscape Improvements / <b>S10050</b>	274	Continuing	34	Low
Tubman Charter School JU Improvements / <b>S13000</b>	327	Continuing	31	Low
Kumeyaay Lakes Berm Restoration and Dredg / <b>S00655</b>	246	Underfunded	27	Low
Sefton Field Improvements / <b>S01012</b>	301	Continuing	27	Low
University Village Park Tot Lot / <b>S13005</b>	328	Continuing	25	Low
Canyonside Community Park Improvements / <b>S12004</b>	198	Continuing	22	Low
Mission Trails RP Cowles Mountain Trail / <b>S10065</b>	264	Continuing	20	Low
Mission Trails RP Trail Realignments / <b>S10066</b>	266	Continuing	20	Low
Del Mar Mesa Central Multi Use Trail / <b>S00890</b>	218	Continuing	19	Low
Del Mar Mesa N Hiking/Equestrian Trail / <b>S00892</b>	219	Continuing	19	Low
Del Mar Mesa Southern Multi-Use Trail / <b>S00889</b>	221	Continuing	19	Low
Hiking & Equestrian Trail NP #10 / <b>S00722</b>	241	Continuing	19	Low
Hiking/Equestrian Trails-Eastern Region / <b>S00891</b>	242	Continuing	19	Low
Los Penasquitos Canyon Preserve South Tr / <b>S13014</b>	250	New	19	Low
Salk Neighborhood Park & Joint Use Devel / <b>S14007</b>	298	Continuing	19	Low
Martin Luther King Jr. Promenade / <b>S13020</b>	252	Continuing	15	Low
Rancho Penasquitos Towne Centre Park Imp / <b>S12003</b>	291	Continuing	14	Low
Beyer Park Development / <b>S00752</b>	193	Underfunded	12	Low
Fairbrook Neighborhood Park Acquisition / <b>S01002</b>	232	Continuing	9	Low
California Tower Seismic Retrofit / <b>L12003</b>	195	Continuing	N/A	N/A
Crest Canyon Resource Management Plan / <b>S10067</b>	214	Continuing	N/A	N/A
Del Mar Hgts Rd Multiuse Trl Undercross / <b>RD12004</b>	216	Continuing	N/A	N/A
Del Mar Mesa Acquisition / <b>S00998</b>	217	Warranty	N/A	N/A
Fairbrook Neighborhood Park Development / <b>S01083</b>	233	Continuing	N/A	N/A
Gonzales Canyon Resource Management Plan / <b>S10068</b>	238	Continuing	N/A	N/A
Mission Trails RP Master Plan Update / <b>S01014</b>	265	Continuing	N/A	N/A
Multiple Species Conservation / <b>S01076</b>	270	Continuing	N/A	N/A
Otay Valley Fenton Pond Recreation Trail / <b>S00753</b>	280	Warranty	N/A	N/A
Otay Valley RP Beyer Blvd Staging Area / <b>S00638</b>	281	Warranty	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / <b>RD12003</b>	283	Continuing	N/A	N/A
Rancho Encantada Park #2 / <b>S00652</b>	288	Warranty	N/A	N/A
Torrey Highlands Trail System / <b>RD12002</b>	320	Continuing	N/A	N/A
Torrey Meadows NP South / <b>S00651</b>	323	Continuing	N/A	N/A
Valencia Park Acquisition & Development / <b>S11103</b>	329	Continuing	N/A	N/A
Coastal Erosion and Access / <b>AGF00006</b>	210	Continuing	Annual	Annual
Joint Use Improvements - Citywide / <b>AGF00003</b>	243	Continuing	Annual	Annual
Mission Bay Improvements / <b>AGF00004</b>	262	Continuing	Annual	Annual



# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
Open Space Improvements / <b>AGG00001</b>	279	Continuing	Annual	Annual
Park & Recreation Grant Match Funding / <b>AGF00001</b>	285	Continuing	Annual	Annual
Regional Park Improvements / <b>AGF00005</b>	292	Continuing	Annual	Annual
Resource-Based Open Space Parks / <b>AGE00001</b>	293	Continuing	Annual	Annual
<b>Potable Reuse</b>				
PURE Water Program / <b>ALA00001</b>	418	Continuing	Annual	Annual
<b>Reclaimed Water System</b>				
Recycled Water Tank Modifications / <b>S12014</b>	429	Continuing	90	Medium
Evans Pond Reclaimed Water Pipeline Inst / <b>S13010</b>	231	Continuing	40	Medium
Recycled Water System Upgrades / <b>S10010</b>	427	Warranty	N/A	N/A
North City Reclamation System / <b>AHC00002</b>	410	Continuing	Annual	Annual
Reclaimed Water Extension / <b>AHC00001</b>	425	Continuing	Annual	Annual
Reclaimed Water Retrofit / <b>AHC00003</b>	426	Continuing	Annual	Annual
Recycled Water Systems Upgrades / <b>AHC00004</b>	428	Continuing	Annual	Annual
<b>Transportation</b>				
54th Street/Euclid Ave Bikeways / <b>S00956</b>	499	Warranty	91	High
Balboa Ave/Tierrasanta Blvd Bikeway / <b>S00957</b>	504	Warranty	91	High
Kearny Villa Road Bike Lane Improvements / <b>S00961</b>	555	Warranty	91	High
Ruffin Road/Murphy Canyon Road Bikeway / <b>S00959</b>	595	Warranty	91	High
State Route 56 Bike Interchanges / <b>S00955</b>	607	Continuing	90	High
La Media Road Improvements / <b>S15018</b>	560	Continuing	85	High
38th Street Improvements / <b>S00930</b>	497	Warranty	81	High
Midway Street Bluff Repair / <b>S12005</b>	566	Continuing	80	High
Aldine & Fairmount Dr Slope Restoration / <b>S00865</b>	500	Warranty	78	High
Mission Beach Brdwalk Bulkhead Phased / <b>L14004</b>	571	Continuing	78	High
34th & 35th @ Madison Ave Improvements / <b>S00922</b>	494	Continuing	76	High
N Harbor Dr Navy Estuary Seismic Retrofit / <b>S00728</b>	573	Warranty	74	High
Rancho Bernardo Bikeway / <b>S00962</b>	587	Warranty	74	High
Sea World Dr/I5 Interchange Improvement / <b>S00888</b>	603	Continuing	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / <b>S00841</b>	523	Warranty	73	High
Juan Street Concrete Street / <b>S00602</b>	554	Continuing	73	High
Laurel Street Bridge over SR 163 / <b>S00939</b>	561	Warranty	73	High
Torrey Pines Road Improvement Phase 2 / <b>S15023</b>	616	Continuing	73	High
Coastal Rail Trail / <b>S00951</b>	525	Underfunded	72	High
Talbot Street Slope Restoration / <b>S00609</b>	611	Warranty	72	High
Miramar Road-I-805 Easterly Ramps / <b>S00880</b>	569	Continuing	71	High
SR 163/Clairemont Mesa Blvd Interchange / <b>S00905</b>	596	Continuing	71	High
Bear Drive Retaining Wall / <b>S10093</b>	508	Warranty	70	High
W Mission Bay Dr Bridge Over SD River / <b>S00871</b>	626	Continuing	70	High
Mission Trails RP/Mission Bay Bike Path / <b>S00734</b>	572	Continuing	69	High
Mira Mesa Community Transit Center / <b>S00847</b>	568	Warranty	68	High

# Capital Improvements Program

## Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
Interstate 5 Underpass-Bikeway/Ped Conn / <b>S00982</b>	553	Continuing	66	High
Old Otay Mesa Road-Westerly / <b>S00870</b>	579	Continuing	66	High
Pacific Hwy Curb Ramp Barrier Removal / <b>S11045</b>	583	Continuing	66	High
Pacific Beach Curb Ramp Barrier Removal / <b>S11048</b>	581	Continuing	62	High
25th Street Renaissance Project / <b>S00985</b>	493	Continuing	61	High
SR 163/Friars Road / <b>S00851</b>	597	Continuing	61	High
FY12 Asphalt Overlay Group I / <b>S12030</b>	538	Warranty	60	Medium
Torrey Pines Improvements Phase I / <b>S00613</b>	615	Warranty	58	Medium
Palm Avenue Roadway Improvements / <b>S00913</b>	585	Continuing	57	Medium
SR94/Euclid Av Interchange Phase 2 / <b>S14009</b>	598	Continuing	57	Medium
N Torrey Pines Rd Bridge/ Los Penasquitos / <b>S00935</b>	574	Warranty	56	Medium
Poway Road Bicycle Path - Class I / <b>S00943</b>	586	Warranty	56	Medium
Regents Rd Widening-Genesee to Executive / <b>S00881</b>	588	Continuing	56	Medium
San Diego River Multi-Use Path / <b>S00958</b>	599	Warranty	56	Medium
43rd St fr Logan to 1805 St Widening / <b>S00845</b>	498	Continuing	55	Medium
Carmel Val Rd-Via Albutura-Camin Del Sur / <b>S00854</b>	519	Continuing	55	Medium
Talmadge Historic Gates / <b>L12001</b>	312	Continuing	55	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / <b>S00856</b>	535	Continuing	53	Medium
Palm Avenue Interstate 805 Interchange / <b>S00869</b>	584	Continuing	53	Medium
Streamview Drive Improvements / <b>S00864</b>	609	Continuing	53	Medium
University Avenue Mobility / <b>S00915</b>	622	Continuing	53	Medium
Florence Griffith Joyner Elementary SR2S / <b>S10061</b>	540	Warranty	52	Medium
Linda Vista/Genesee Intersection Improve / <b>S00907</b>	562	Continuing	52	Medium
Bayshore Bikeway / <b>S00944</b>	507	Warranty	51	Medium
Carmel Valley Road Enhancement Project / <b>S00859</b>	521	Warranty	51	Medium
Del Sol Boulevard-Central / <b>S00858</b>	531	Continuing	51	Medium
Georgia Street Bridge Improvements / <b>S00863</b>	544	Continuing	51	Medium
Convert RB Medians-Asphalt to Concrete / <b>L12000</b>	211	Continuing	50	Medium
Sorrento Valley Rd & I5 Interchange / <b>S00914</b>	605	Warranty	50	Medium
Bay Terraces Parkside Greenbelt Lighting / <b>S14008</b>	192	Warranty	48	Medium
Five Points Neighborhood Pedestrian Impr / <b>S00988</b>	539	Continuing	48	Medium
North Park/Main St Sidewalk Improvements / <b>S10040</b>	275	Continuing	47	Medium
Carmel Val Rd-Lopelia Mdws-Via Abertura / <b>S00934</b>	518	Continuing	46	Medium
El Cajon Blvd Streetscape Improvements / <b>S00826</b>	229	Continuing	46	Medium
Torrey Meadows Drive Overcrossing / <b>S10015</b>	614	Continuing	46	Medium
Genesee Avenue Widen I-5 Crossing / <b>S00839</b>	542	Continuing	44	Medium
Cherokee Street Improvements / <b>S00921</b>	524	Continuing	43	Low
Otay Mesa Truck Route Phase 4 / <b>S11060</b>	580	Continuing	43	Low
Camino Del Sur-SR-56 to Dormouse / <b>S00872</b>	513	Continuing	42	Low
Carmel Valley Landscaping & Irrigation / <b>L14000</b>	199	Continuing	42	Low
Tierrasanta - Median Conversion / <b>L14001</b>	316	Continuing	42	Low
Torrey Pines Road Slope Restoration / <b>S00877</b>	617	Continuing	42	Low
Camino Santa Fe Median Improvements / <b>S10037</b>	196	Continuing	41	Low

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
Carmel Country Road Low Flow Channel / <b>S00969</b>	514	Continuing	41	Low
Saturn Blvd Roadway Improvements / <b>S11028</b>	601	Warranty	41	Low
Talmadge Streetscape & Lighting Zone 2W / <b>S00977</b>	315	Warranty	41	Low
Switzer Canyon Bridge Enhancement Prog / <b>S10054</b>	309	Continuing	38	Low
Holly Dr. Street Improvements / <b>S11033</b>	548	Warranty	37	Low
State Route 15 Bikeway Study / <b>S00731</b>	606	Warranty	36	Low
Talmadge Decorative SL Restoration / <b>S00978</b>	311	Continuing	36	Low
Talmadge Street Improvements / <b>S00820</b>	313	Warranty	36	Low
Talmadge Streetscape & Lighting Zone 1E / <b>S00976</b>	314	Warranty	36	Low
Del Mar Terrace Street Improvements / <b>L14003</b>	222	Continuing	34	Low
La Jolla Mesa Drive Sidewalk / <b>S00928</b>	557	Continuing	33	Low
El Camino Real/SR 56 Bike Path Connector / <b>S00981</b>	536	Continuing	32	Low
N Torrey Pines Roadway/Median Enhance / <b>S00868</b>	575	Warranty	32	Low
Torrey Highlands Community ID & Enhance / <b>S11009</b>	318	Continuing	32	Low
Welcome to Rancho Bernardo Signs / <b>S10036</b>	334	Warranty	32	Low
Mission Hills Historic Street Lighting / <b>S11008</b>	263	Continuing	30	Low
Pomerado Median Improve-N of R Bernardo / <b>S10035</b>	286	Continuing	28	Low
Del Mar Heights Road Flashing Beacon / <b>S00987</b>	529	Continuing	24	Low
Ted Williams Pkwy Bridge/Shoal Creek Dr / <b>S00941</b>	612	Warranty	23	Low
Webster Neighborhood Identification Sign / <b>S14005</b>	332	Continuing	21	Low
Torrey Hills SDG&E Easement Enhancement / <b>S11006</b>	322	Continuing	19	Low
La Jolla Village Drive and Regents Road / <b>S00867</b>	558	Warranty	15	Low
Genesee Avenue-Nobel Dr to SR 52 / <b>S00852</b>	543	Continuing	13	Low
Balboa Avenue Corridor Improvements / <b>S00831</b>	505	Continuing	12	Low
36th Street Landscape Maintenance / <b>S00902</b>	496	Continuing	N/A	N/A
Azalea Park Neighborhood Identification / <b>S00699</b>	503	Warranty	N/A	N/A
Camino Del Sur (Bernardo Lks/Lone Quail) / <b>RD11000</b>	511	Warranty	N/A	N/A
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / <b>RD15000</b>	512	Continuing	N/A	N/A
Carmel Mountain Rd to Del Mar Mesa Rd / <b>S00846</b>	515	Continuing	N/A	N/A
Carmel Mountain Road (T-5.2) / <b>RD15002</b>	516	Continuing	N/A	N/A
Carmel Val Rd-Del Mar Hts-Lopelia Mdws / <b>S00906</b>	517	Warranty	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / <b>S00900</b>	520	Continuing	N/A	N/A
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd) / <b>RD15001</b>	522	Continuing	N/A	N/A
Del Mar Heights Road-4/6 Lanes / <b>S00903</b>	530	Continuing	N/A	N/A
Dennery Road East / <b>S10018</b>	532	Continuing	N/A	N/A
El Camino Real Widening / <b>S00916</b>	534	Warranty	N/A	N/A
Euclid Avenue & Home Improvements / <b>S00886</b>	537	Warranty	N/A	N/A
Florida Drive Median Improvements / <b>S11057</b>	541	Warranty	N/A	N/A
Hillery Drive Improvements / <b>S11064</b>	547	Warranty	N/A	N/A
I5 to SR56 Freeway Connectors / <b>S00707</b>	549	Continuing	N/A	N/A
I5/SR56 Fiberoptic Relocation / <b>S00708</b>	550	Continuing	N/A	N/A
La Jolla Village Drive-I-805 Ramps / <b>S00857</b>	559	Warranty	N/A	N/A
Mission Beach Boardwalk Bulkhead / <b>S00726</b>	570	Continuing	N/A	N/A

# Capital Improvements Program

## Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
North Torrey Pines Road @ Genesee Avenue / <b>S00720</b>	577	Warranty	N/A	N/A
Ocean View Hills Parkway / <b>S00882</b>	578	Warranty	N/A	N/A
Pacific Highlands Traffic Signals / <b>S01062</b>	582	Continuing	N/A	N/A
Regents Road Bridge / <b>S00729</b>	589	Continuing	N/A	N/A
Rose Creek Bikeway / <b>S00946</b>	593	Warranty	N/A	N/A
Rosecrans Street Corridor Improvements / <b>S00830</b>	594	Warranty	N/A	N/A
State Route 56 Freeway Expansion / <b>RD14000</b>	608	Continuing	N/A	N/A
Texas St fr Cam Del Rio S to El Caj Blvd / <b>RD13000</b>	613	Warranty	N/A	N/A
Triple Pipe Crossing Dennerly Road / <b>S10017</b>	621	Continuing	N/A	N/A
Via de la Valle Widening / <b>RD11001</b>	624	Continuing	N/A	N/A
Village Loop Road / <b>S00919</b>	625	Warranty	N/A	N/A
West San Ysidro Blvd Streetscape / <b>S00822</b>	628	Warranty	N/A	N/A
Westerly Extension of Hazard Center Dr / <b>RD10001</b>	629	Continuing	N/A	N/A
Bridge Rehabilitation / <b>AIE00001</b>	509	Continuing	Annual	Annual
Bus Stop Improvements / <b>AID00007</b>	510	Continuing	Annual	Annual
Concrete Streets / <b>AID00006</b>	526	Continuing	Annual	Annual
Cooperative Traffic Signal Projects / <b>AIL00003</b>	528	Continuing	Annual	Annual
Guard Rails / <b>AIE00002</b>	545	Continuing	Annual	Annual
Install T/S Interconnect Systems / <b>AIL00002</b>	551	Continuing	Annual	Annual
Installation of City Owned Street Lights / <b>AIH00001</b>	552	Continuing	Annual	Annual
Median Installation / <b>AIG00001</b>	565	Continuing	Annual	Annual
Minor Bike Facilities / <b>AIA00001</b>	567	Continuing	Annual	Annual
New Walkways / <b>AIK00001</b>	576	Continuing	Annual	Annual
Replace Obsolete T/S Controllers / <b>AIL00010</b>	590	Continuing	Annual	Annual
Resurfacing of City Streets / <b>AID00005</b>	591	Continuing	Annual	Annual
School Traffic Safety Improvements / <b>AIK00002</b>	602	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / <b>AIK00003</b>	604	Continuing	Annual	Annual
Street Light Circuit Upgrades / <b>AIH00002</b>	610	Continuing	Annual	Annual
Traffic Calming / <b>AIL00001</b>	618	Continuing	Annual	Annual
Traffic Signals - Citywide / <b>AIL00004</b>	619	Continuing	Annual	Annual
Traffic Signals Modification / <b>AIL00005</b>	620	Continuing	Annual	Annual
Utilities Undergrounding Program / <b>AID00001</b>	623	Continuing	Annual	Annual
<b>Wastewater</b>				
Alvarado Trunk Sewer Phase IV / <b>S15019</b>	368	Continuing	92	Medium
East Mission Gorge Force Main Rehab / <b>S00326</b>	382	Continuing	90	Medium
Harbor Drive Trunk Sewer Replacement / <b>S00336</b>	387	Warranty	90	Medium
Montezuma Trunk Sewer / <b>S00332</b>	405	Warranty	90	Medium
Tecolote Canyon Trunk Sewer Improvement / <b>S15020</b>	438	Continuing	84	Medium
Balboa Terrace Trunk Sewer / <b>S12035</b>	370	Warranty	N/A	N/A
South Mission Valley Trunk Sewer / <b>S00302</b>	436	Warranty	N/A	N/A
Metropolitan Waste Water Department Trunk Sewers / <b>AJB00001</b>	403	Continuing	Annual	Annual
Pipeline Rehabilitation / <b>AJA00002</b>	420	Continuing	Annual	Annual

# Capital Improvements Program Project Prioritization

**Table 2: Capital Improvement Projects by Project Type and Priority Scores**

Project	Page No.	Project Status	Priority Score	Priority Category
Sewer Main Replacements / <b>AJA00001</b>	434	Continuing	Annual	Annual
Unscheduled Projects / <b>AJA00003</b>	441	Continuing	Annual	Annual
<b>Water</b>				
Otay Second Pipeline Relocation-PA / <b>S15016</b>	413	Continuing	99	High
Catalina 12inch Cast Iron Mains / <b>S12008</b>	373	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / <b>S11026</b>	406	Continuing	98	High
Harbor Drive Pipelines Replacement / <b>S12028</b>	386	Continuing	97	High
Lindbergh Field 16" CI Main Replacement / <b>S10055</b>	392	Warranty	97	High
El Monte Pipeline No 2 / <b>S10008</b>	383	Continuing	96	High
La Jolla View Reservoir / <b>S15027</b>	390	Continuing	96	High
30th Street Pipeline Replacement / <b>S12010</b>	365	Continuing	93	Medium
University Ave Pipeline Replacement / <b>S11021</b>	440	Continuing	93	Medium
Upas St Pipeline Replacement / <b>S11022</b>	442	Continuing	93	Medium
Alvarado 2nd PL Exten & Morena Blvd CI / <b>S12013</b>	367	New	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / <b>S12016</b>	412	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / <b>S13015</b>	443	Continuing	90	Medium
Pacific Beach Pipeline South (W) / <b>S12015</b>	419	Continuing	85	Low
Del Mar Heights East Segment / <b>S12017</b>	378	Continuing	83	Low
La Jolla Scenic Drive 16inch Main / <b>S12009</b>	389	Continuing	82	Low
Otay 1st/2nd PPL Abandon E of Highland / <b>S11027</b>	411	Continuing	77	Low
Little McGonigle Ranch Road Pipeline / <b>S00069</b>	393	Continuing	70	Low
Water Group 787 / <b>S11108</b>	446	Warranty	38	Low
Del Mar Heights Pipeline Relocation / <b>S00070</b>	379	Continuing	N/A	N/A
New 16" Water Mains (U-3) / <b>RD15003</b>	409	Continuing	N/A	N/A
Water CIP Emergency Reserve / <b>S00048</b>	444	Continuing	N/A	N/A
Corrosion Control / <b>AKA00001</b>	376	Continuing	Annual	Annual
Freeway Relocation / <b>AKB00002</b>	384	Continuing	Annual	Annual
Instrumentation and Control / <b>AKB00007</b>	388	New	Annual	Annual
Large Diameter Water Transmission PPL / <b>AKA00003</b>	391	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / <b>AKA00002</b>	422	Continuing	Annual	Annual
Seismic Upgrades / <b>AKB00004</b>	432	Continuing	Annual	Annual
Water Main Replacements / <b>AKB00003</b>	447	Continuing	Annual	Annual



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