



THE CITY OF SAN DIEGO

DATE ISSUED: May 13, 2011 **REPORT NO. PC-11-039**
ATTENTION: Planning Commission Agenda of May 19, 2011
SUBJECT: Proposed Fiscal Year 2012 Capital Improvement Program Conformance

SUMMARY

Issue – Is the Proposed Fiscal Year (FY) 2012 Capital Improvement Program (CIP) in conformance with the City's General Plan and community plans?

Staff Recommendation – Adopt the resolution (Attachment 1) which finds and notifies the City Council that:

The projects in the Proposed FY 2012 Capital Improvement Program are in conformance with the City's General Plan and community plans.

Community Planning Group Recommendation – Community Planning Group recommendations are requested at the time when each Public Facilities Financing Plan goes through the update process. The CIP Project sheets were provided to community planning groups for their review and information. See discussion for a description of outreach efforts.

Environmental Review – None with this action. Each capital improvement project will be reviewed under the California Environmental Quality Act prior to implementation.

Fiscal Impact Statement – None with this action.

Code Enforcement Impact – None with this action.

Housing Affordability Impact – None with this action.

BACKGROUND

The Planning Commission's input is needed on whether the proposed FY 2012 Capital Improvement Program is in conformance with the City's General Plan and community plans.

The Mayor has the responsibility for the annual preparation of the 5-Year Capital Improvement Program (CIP). The CIP program includes a listing of necessary capital infrastructure projects, together with funding estimates and a schedule for completion. The program is implemented through an interrelationship of client departments, service departments, and multiple funding sources. The program funds a variety of infrastructure including transportation facilities, storm drains and flood control, fire and police facilities and many other City facilities.

The City's Budget Policy - Council Policy 000-02 (Attachment 5) indicates that the annual preparation of the Capital Improvement Program shall be primarily based upon the General Plan, which includes community plans, and adopted growth management strategies.

The CIP does not include projects from the Centre City Development Corporation (CCDC), Southeastern Development Corporation (SEDC), or the City's Redevelopment Division other than continuing CIP commitments. The CIP for CCDC and SEDC are approved by their respective boards prior to submittal to the City Council (acting as the Redevelopment Agency), and the CIP for the Redevelopment Division is reported directly to the Redevelopment Agency.

The proposed FY 2012 CIP is comprised of 723 projects. Attachment 2 includes a listing of all 723 projects in the proposed CIP (including projects not receiving FY 2012 funding), sorted by asset-owning department. Attachment 3 of this report shows a summary of each project in the proposed FY 2012 CIP receiving FY 2012 funding, sorted by community planning area. Attachment 4 of this report is a summary of projects receiving FY 2012 funding, sorted by improvement type.

Community Participation and Public Outreach Efforts:

In an effort to increase transparency and keep the public informed, CIP project pages were distributed to all community planning groups for information. This information was distributed in order to provide each individual planning group notice of the Planning Commission hearing and an opportunity to make any comments prior to, or at the Planning Commission hearing.

In general, the public is afforded the opportunity to provide input into the CIP process in a number of ways. During the course of facilities financing plan updates, they participate in the process of providing project specific input and project priorities for their communities. This information is utilized during the City's annual budget update process in order to make future project recommendations and funding decisions. Additionally, planning groups provide input to their City Council representatives and city staff, who then bring project specific questions forward to appropriate City staff and policy makers for consideration during the budget update process.

At the time this report was printed, inquiries and comments have been received from three community groups. Kensington-Talmadge inquired about project prioritization. Prioritization-related matters within the CIP and Public Facilities Financing Plans (for specific community projects) will be addressed as public facilities financing plans are updated and considered for

future modification and/or inclusion to the CIP. The second inquiry was from a member of the Scripps Miramar Ranch Community Planning Group who inquired about the written description of a project in their community (discussed later in this report). The third inquiry was from a member of the Peninsula Community Planning Board (PCPB) requesting staff attendance at a community meeting on May 19th to discuss the CIP. A staff member happens to be attending this meeting of the PCPB and will provide information regarding the CIP conformance process. It was recommended that for information about each CIP project, the best source of information would be through contacting each engineer or project manager for each of the CIP projects listed.

DISCUSSION

CIP Relation to the General Plan and Community Plans:

The General Plan and community plans include policies designed to maximize the optimal allocation of resources and implementation of the General Plan through the annual CIP process; thus, the CIP is a means of implementing the City's General Plan and community plans.

The General Plan calls for the City to "integrate all planning and development policies and strategies into the annual development of the CIP to ensure projects are programmed in a cost efficient manner," and calls for "review (of) all capital projects for consistency with adopted planning documents, including the General Plan, community plans, public facilities financing plans (PFFP), and others."

The General Plan also calls for an "organization-wide method for identifying and ranking capital improvement projects for proposed inclusion in the annual CIP, and to guide the City's applications for regional, state, federal, or other funds." Each project has been evaluated by the City's Capital Improvement Project Review and Advisory Committee (CIPRAC), a group comprised of executive representatives from various City departments, to assess citywide needs and to prioritize projects in accordance with citywide ranking criteria per Council Policy 800-14 (Attachment 6).

It should be noted that many of the primary funding sources are restricted in their use to certain projects or type of projects. For instance, major funding sources such as TransNet can only be used for transportation-related projects, and user fees collected from water and sewer can only be used towards improvements and/or construction of those facilities.

CIP Conformance:

Evaluation Procedures & Criteria:

Last year, CPCI staff reviewed every project within the CIP for conformance with the General Plan and respective community plans. This year, staff analyzed 46 projects that were either new or had scope changes. Each project sheet contains a project description and includes statements

on the relationship to the General Plan and community plan, and justification for its inclusion into the CIP.

In reviewing projects for conformance with the CIP, staff first looked to whether a proposed facility was specifically addressed in the applicable community plan(s). For example, if a park was planned on a specific site, the community plan was reviewed to see if the site was identified on the land use map for a future park. In some cases, community plans do not specifically call out precise locations of facilities but include general language calling for the identification of specific facilities in the community. Where community plans were silent in terms of mapping or general language, the General Plan was reviewed for applicable goals related to specific facilities such as adequate water supply.

Findings:

The proposed Fiscal Year 2012 Capital Improvement Program projects were reviewed by the Planning Division of CPCI and have been found to be in conformance with the General Plan, community plans, and facilities financing plans. The following three community plans have projects that are in need of corrective measures. Outlined below is a brief description along with a plan to bring each project into conformance:

Otay Mesa Community Plan

Beyer Park, is planned for a site along the boundaries of the Otay Mesa and San Ysidro Community Plans, and proposes to satisfy population-based park requirements per General Plan standards for both planning areas. The park is identified in the San Ysidro Community Plan but is currently not identified in the Otay Mesa Community Plan. The draft Otay Mesa Community Plan is currently circulating for public review. The Beyer Park site has been reflected in the park inventory of the draft plan.

Uptown Community Plan

The Mission Hills/Hillcrest Branch Library is planned to replace the existing 3,850 square foot library in the Uptown community. The project is consistent with the Uptown Community Plan goal of promoting a high-level of library services, but will require a technical amendment (per General Plan guidelines) to re-designate the proposed library site from Commercial Mixed-Use to Institutional-Library. This land use amendment will be incorporated into the update of the Uptown Community Plan that is currently underway.

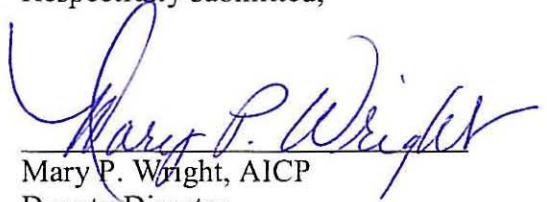
Scripps Miramar Ranch/Miramar Ranch North Communities

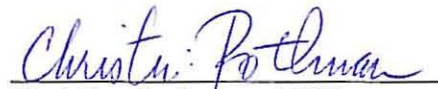
Spring Canyon Road is identified as a 4-lane collector street in both community plans and currently exists as such. There was a proposal to reduce the street to two lanes, however, this scope is no longer part of the project. The reduction of the lanes is still labeled on the CIP project sheet, and therefore the CIP project description will be edited. There will be no changes to the community plans.

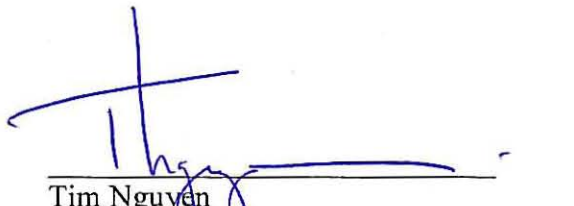
CONCLUSION

Based on a thorough review of the Proposed FY 2012 CIP, staff recommends the Planning Commission find that the Proposed FY 2012 CIP is in conformance with the City's General and Community Plans. The Planning Commission's decision on the CIP will be reported to the City Council through the budget process.

Respectfully submitted,


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City Planning & Community Investment


Tim Nguyen
Facilities Financing Planner
City Planning & Community Investment

- Attachments:
1. Draft Planning Commission Resolution
 2. All FY 2012 CIP Projects by Asset-Ownning Department
 3. CIP Projects w/ FY 2012 Funding by Community
 4. CIP Projects w/ FY 2012 Funding by Project Type
 5. Council Policy 000-02
 6. Council Policy 800-14

ATTACHMENT 1
Planning Commission Resolution

PLANNING COMMISSION RESOLUTION NO.
PROPOSED FISCAL YEAR 2012 CAPITAL IMPROVEMENTS PROGRAM

WHEREAS, the Planning Commission of the City of San Diego, on May 19, 2011 has reviewed the proposed FY 2012 Capital Improvements Program pursuant to the Council Policy 000-02; and

WHEREAS this determination by the City of San Diego Planning Commission will be reported to the City Council as part of the budget process; and

WHEREAS, the Planning Commission of the City of San Diego considered all maps, exhibits, and written documents presented for this project, and had considered the oral presentations given at the public hearing; NOW, THEREFORE:

BE IT RESOLVED that the Planning Commission of the City of San Diego finds and recommends to the City Council;

That the projects in the Proposed FY 2012 Capital Improvements Program are in conformance with the General Plan, and Community Plans; and

That corrective actions, for the Beyer Park (Project No. S00752) and Mission Hills Branch Library (Project No. S00804) projects will be included in the community plan update process, currently underway for both communities. In addition, textual corrections to the Spring Canyon Road project sheet (Project No. S00832) will be reflected following adoption of the CIP. As such, these CIP projects are also considered to be in conformance with the General Plan.

Tim Nguyen
Facilities Financing Planner

Brenda Clark
Secretary to the Planning Commission

**PASSED AND ADOPTED BY THE PLANNING COMMISSION OF THE CITY OF SAN
DIEGO ON _____ BY VOTE OF _____.**

ATTACHMENT 2

ALL PROPOSED FY 2012 CIP PROJECTS (BY ASSET-OWNING DEPARTMENT)

Capital Improvement Projects by Department

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Airports							
Brown Field / AAA0002	\$ 723,778	\$ 1,903,053	\$ 1,371,531	\$ -	\$ 6,857,655	\$ -	\$ 10,856,016
Brown Field Electrical Upgrade / S00773	2,590,520	58,498	24,260	-	-	-	2,673,279
Montgomery Field / AAA0001	1,100,061	5,784,539	1,796,497	-	8,982,485	-	17,663,582
Montgomery Field NW Heliport / S00679	562,011	1,002,038	-	-	-	-	1,564,049
Montgomery Field Rehabilitation / S00680	636,029	13,229	218,222	-	-	-	867,480
Airports Totals	\$ 5,612,399	\$ 8,761,357	\$ 3,410,510	\$ -	\$ 15,840,140	\$ -	\$ 33,624,406
Chief Financial Officer							
OneSD Capital / S09999	\$ 38,040,104	\$ 84,896	\$ -	\$ -	\$ -	\$ -	\$ 38,125,000
Chief Financial Officer Totals	\$ 38,040,104	\$ 84,896	\$ -	\$ -	\$ -	\$ -	\$ 38,125,000
Environmental Services							
Arizona Landfill Gas Utility / S00777	\$ 51,208	\$ 1,998,792	\$ -	\$ -	\$ -	\$ -	\$ 2,050,000
Arizona Street Landfill Closure and Modifications / S00682	1,172,790	565,752	1,800,000	-	2,005,000	-	5,543,543
Arizona Street Landfill Gas Upgrade - 3 / S00683	347,704	47,925	-	-	-	-	395,629
Chollas Landfill Photovoltaic / S00778	7	4,993	-	-	-	-	5,000
Citywide Energy Improvements / ABT00003	5,002,403	4,342,920	-	-	-	-	9,345,323
Energy Commission Energy Efficiency Facility Imp / ABT00004	1,162,467	891,104	-	-	-	-	2,053,571
Environmental Services Facilities Improvements / ABT00005	354,783	38,436	-	-	-	-	393,219
Environmental Services Operations Yard Improvement / AFA00003	250,514	875,164	-	-	-	455,000	1,580,678
Future Waste Mgmt Disposal & Processing Facilities / S01088	4,840,013	11,506,157	1,750,000	-	7,000,000	-	25,096,171
Groundwater Monitoring Network / AKC00001	518,862	296,456	270,000	-	1,120,000	-	2,205,318
Material Recovery Facility / S00817	4,852,009	972,800	-	-	-	-	5,824,809
Minor Improvements to Landfills / AFA00001	786,358	763,579	270,000	-	1,120,000	-	2,939,937
Miramar Fee Booth Modifications / S00681	879,267	20,733	-	-	-	-	900,000
Miramar Landfill Greenery Expansion / S00975	-	397,858	-	-	-	-	397,858
Mission Bay Landfill Site / S00780	772,223	127,777	-	-	-	-	900,000
South Chollas Landfill / S00776	337,759	1,352,241	43,000	-	178,000	-	1,911,000
South Chollas Landfill Improvements / S00684	3,987,513	424,189	1,300,000	-	5,900,000	-	11,611,702

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
South Miramar Landfill / S00779	119,798	3,490,202	-	-	-	-	3,610,000
Unclassified Disposal Site Closure / S01084	2,770,899	698,706	-	-	-	-	3,469,605
Underground Tank Program / AFA00002	1,703,191	599,469	-	-	-	-	2,302,660
West Miramar Landfill - Phase 2 / S00774	601,541	2,458,459	-	-	-	-	3,060,000
West Miramar Landfill Liner Module E / S01075	4,305,796	3,534,919	-	-	-	-	7,840,715
West Miramar Landfill Public Tipping Area / S00775	-	200,000	-	-	-	-	200,000
West Miramar Refuse Disposal Facility - Phase 2 / S01074	37,616,152	1,196,182	300,000	-	1,200,000	-	40,312,334
Environmental Services Totals	\$ 72,433,258	\$ 36,804,814	\$ 5,733,000	\$ -	\$ 18,523,000	\$ 455,000	\$ 133,949,071

Fire-Rescue

Children's Pool Lifeguard Station / S00644	\$ 341,975	\$ 2,908,025	\$ -	\$ -	\$ -	\$ -	\$ 3,250,000
Fire Station Major Component Replacement Rehab / ABC00001	219,366	181,648	-	-	-	-	401,015
Fire Station No. 01 - Downtown / S00786	517,116	-	-	-	-	5,800,000	6,317,116
Fire Station No. 05 - Hillcrest / S00788	716,331	175,592	-	-	-	8,178,077	9,070,000
Fire Station No. 08 - Mission Hills / S10029	63,500	-	-	-	-	120,000	183,500
Fire Station No. 10 - College Remodel / S01031	-	21,822	-	-	-	-	21,822
Fire Station No. 13 - La Jolla - ADA Improvements / S01091	24,559	4,839	-	-	-	-	29,398
Fire Station No. 17 - Mid-City / S00783	587,915	195,709	-	-	-	7,936,376	8,720,000
Fire Station No. 22 - Point Loma / S00787	789,653	168,508	-	-	-	4,679,839	5,638,000
Fire Station No. 33 - Rancho Bernardo / S00789	1,146,545	3,455	-	-	-	-	1,150,000
Fire Station No. 38 - Mira Mesa Remodel / S10006	924	649,076	-	-	-	-	650,000
Fire Station No. 42 - Carmel Mountain Ranch / S00782	283,716	20,335	-	-	-	-	304,051
Fire Station No. 45 - East Mission Valley / S00688	1,225,956	2,912,736	3,000,000	-	-	4,877,708	12,016,400
Fire Station No. 47 - Pacific Highlands Ranch / S00689	8,678,023	516,977	-	-	-	-	9,195,000
Fire Station No. 49 - Otay Mesa / S00784	76,414	1,808,586	-	-	8,365,000	-	10,250,000
Fire Station No. 54 - Paradise Hills / S00785	83,654	281	-	-	-	10,211,065	10,295,000
Fire Station No.32 - Skyline North / S00687	921,811	39,365	-	-	-	8,162,149	9,123,325
Fire-Rescue Air Operations Facility / F12000	-	-	-	-	-	12,434,956	12,434,956
La Jolla Cove Lifeguard Station / S00792	252,840	661,508	-	-	-	1,185,652	2,100,000
La Jolla Shores Lifeguard Station / S00790	2,591,072	1,249,070	-	-	-	-	3,840,141

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Lifeguard Station Headquarters / S00794	2,412,651	150,849	-	-	-	10,000,000	12,563,500
Lifeguard Tower/Grand Ave Restroom / S00641	4,732,376	0	-	-	-	-	4,732,376
Mission Beach Lifeguard Station / S00793	111,289	753,111	-	-	-	-	864,400
North Pacific Beach Lifeguard Station / S10119	-	550,000	-	-	-	4,659,967	5,209,967
Ocean Beach Lifeguard Station / S10121	4,570	745,430	-	-	-	-	750,000
South Mission Beach Lifeguard Station / S00791	332,322	37,614	-	-	-	4,230,064	4,600,000
Fire-Rescue Totals	\$ 26,114,578	\$ 13,754,537	\$ 3,000,000	\$ -	\$ 8,365,000	\$ 82,475,853	\$ 133,709,967
General Services							
Americans with Disabilities Improvements / ABE00001	\$ 25,908,836	\$ 2,878,352	\$ -	\$ -	\$ -	\$ -	\$ 28,787,189
Barrio Youth Facilities - ADA Improvements / S01093	-	323,913	-	-	-	-	323,913
Beach Area Family Health Care / S01029	30,918	-	-	-	-	-	30,918
City Administration Building / S00819	1,296,491	(98,491)	-	-	-	4,200,000	5,398,000
City Facilities Improvements / ABT00001	10,694,671	22,919,768	-	29,889,024	31,000,000	129,000,000	223,503,463
Downtown Parking Projects / S01080	1,059,865	-	-	-	-	-	1,059,865
Fitting Facility Expansion / S10042	29,336	820,664	175,000	-	-	-	1,025,000
La Jolla Parking Structure / S00897	-	50,000	-	-	-	-	50,000
Mission Beach Community Clinic - ADA Improvements / S01092	19,936	189,917	-	-	-	-	209,853
Modernization of Elevators - City Admin Building / S00697	824,476	-	-	-	-	-	824,476
Modernization of Elevators - Evan B. Jones Parkade / S00698	788,676	17,250	-	-	-	-	805,925
Palisades Building Ramp - ADA Improvements / S00620	68,752	1,248	-	-	-	-	70,000
Roof Replacement / ABT00002	761,345	103,020	-	-	-	-	864,365
San Diego Automotive Museum / S01053	-	12,000	-	-	-	-	12,000
The World Beat Center / S01025	25,000	0	-	-	-	-	25,000
General Services Totals	\$ 41,508,301	\$ 27,217,642	\$ 175,000	\$ 29,889,024	\$ 31,000,000	\$ 133,200,000	\$ 262,989,966
Library							
Balboa Branch Library / S00808	\$ 295,932	\$ 450,975	\$ -	\$ -	\$ -	\$ 6,955,093	\$ 7,702,000
Clairemont Branch Library ADA / S01041	31,270	277	-	-	-	-	31,547
College Heights Branch Library / S00797	-	72,508	-	-	-	-	72,508
Kensington/Normal Heights Library / S00795	24,644	356	-	-	-	2,396,530	2,421,530

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
La Jolla/Riford Branch Library / S00803	50,782	9,218	-	-	-	-	60,000
Library Collection Conversion to RFID / S12000	-	-	700,000	-	-	-	700,000
Linda Vista Branch Library Parking Lot / S01081	-	4,709	-	-	-	-	4,709
Logan Heights Branch Library / S00807	2,337,682	196,330	-	-	-	-	2,534,012
Mission Hills Branch Library / S00804	2,864,537	296,963	-	-	-	16,054,500	19,216,000
North Clairemont Branch Library / S01042	21,617	(240)	-	-	-	-	21,377
North Park Library / S00809	38,788	451,519	-	-	-	-	490,307
North Park Library Land Acquisition / S00798	221,411	28,589	-	-	-	13,563,291	13,813,291
North University Community Branch Library / S00805	7,799,991	99,297	-	-	-	-	7,899,288
Ocean Beach Branch Library / S00806	105,569	40,931	-	-	-	7,864,860	8,011,360
Otay East Library / S10025	-	885,000	-	-	15,000,000	-	15,885,000
Otay Mesa/Nestor Branch Library Expansion / S00691	3,284,497	9,003	-	-	-	-	3,293,500
Paradise Hills Library / S00810	33,856	39,229	-	-	-	8,866,448	8,939,533
Point Loma Branch Library / S00796	10,494,262	9,577	-	-	-	-	10,503,839
Rancho Bernardo Library / S00812	28,811	8,207	-	-	-	3,467,682	3,504,700
San Carlos Branch Library / S00800	630,056	118,138	-	-	-	8,526,582	9,274,777
San Diego New Central Library / S00799	151,131,588	1,256,320	-	32,512,092	-	-	184,900,000
San Ysidro Branch Library / S00802	182,853	133,147	-	-	-	11,870,000	12,186,000
Scripps Miramar Library Parking / S01035	-	12,475	-	-	-	1,113,525	1,126,000
Scripps Miramar Ranch Library / S00811	10,892	24,708	-	-	-	1,090,400	1,126,000
Scripps Ranch Library ADA / S01040	20,085	(44)	-	-	-	-	20,041
Serra Mesa Branch Library / S00801	9,319,271	237,535	-	-	-	-	9,556,806
Skyline Hills Library / S00692	3,572,544	1,181,708	-	-	-	12,063,463	16,817,715
Skyline Hills Library ADA / S01043	55,232	(663)	-	-	-	-	54,570
University City Library ADA / S01044	18,430	(1,132)	-	-	-	-	17,298
University Heights Library / S00693	207,054	23,571	-	-	-	-	230,625
Library Totals	\$ 192,781,654	\$ 5,588,213	\$ 700,000	\$ 32,512,092	\$ 15,000,000	\$ 93,832,374	\$ 340,414,333

Park & Recreation

ADA Mid City Community Gym / S01048	\$ 267,870	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267,870
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Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Angier Elementary School Joint Use / S00762	180,103	1,549,897	-	-	477,000	-	2,207,000
Azalea Neighborhood Park / S00756	143,448	20,380	-	-	-	-	163,828
Balboa Park Arcade / AGF00002	5,893,634	40,428	-	-	-	-	5,934,062
Balboa Park Golf Course / AEA00002	130,835	984,165	300,000	(370,000)	-	-	1,045,000
Balboa Park Golf Course Irrigation System / S00632	2,941,460	1,065,872	-	-	-	-	4,007,332
Balboa Park Golf Course Parking Lot & Improvements / S00614	193,412	944,708	-	-	-	6,900,000	8,038,120
Balboa Park Golf Course Step/Handrail Replacement / S00626	104,849	145,151	100,000	-	-	-	350,000
Balboa Park/Morley Field Evaluate & Repair Drain / S10087	-	50,000	-	-	-	-	50,000
Ballpark and Redevelopment Project Infrastructure / S01079	35,267,298	21,602	-	-	-	-	35,288,900
Beyer Park Development / S00752	183,809	28,191	-	-	-	13,000,000	13,212,000
Bird Rock Median Lighting / S11007	9,202	219,798	-	-	-	-	229,000
Birney Elementary School Joint Use / S00678	892,433	282,681	-	-	-	-	1,175,114
Black Mountain Park Survey & Management Plan / S00670	125,279	14,721	-	-	-	-	140,000
Black Mountain Ranch Community Park / S00639	5,314,527	495,698	-	-	11,885,216	200,000	17,895,441
Breen Park Site Development / S01004	3,319,902	120,098	-	-	-	-	3,440,000
Cabrillo Heights Neighborhood Park Improvements / S00763	214,972	463,028	-	-	-	165,000	843,000
Camino Ruiz Neighborhood Park Improvements / S00665	6,690,885	-	-	-	-	-	6,690,885
Camino Ruiz Trail / S00666	49,361	1	-	-	-	-	49,361
Camino Santa Fe Median Improvements / S10037	-	180,000	30,000	-	300,000	-	510,000
Canyonside Community Park / S00768	251,416	93,584	-	-	-	-	345,000
Canyonside Community Park / S00637	74,000	-	-	-	-	-	74,000
Canyonside Community Park Improvements / S12004	-	-	300,000	-	-	-	300,000
Carmel Country Road Median Improvements / S10039	62,715	112,285	-	-	-	-	175,000
Carmel Grove Mini Park Play Area Upgrade / S00659	20,367	460,491	-	-	-	-	480,858
Carmel Mtn Ranch Community Pk Children's Play Area / S01072	455,979	50,533	-	-	-	-	506,512
Carmel Valley Community Park South-Neighborhood8A / S00750	9,421,002	556,839	-	-	-	-	9,977,841
Carmel Valley Community Park South-Rec Bldg/OcnAir / S00635	5,331,985	468,015	-	-	-	-	5,800,000
Carmel Valley Neighborhood Park #8 / S00642	193,571	4,766,429	-	-	-	1,179,350	6,139,350
Carmel Valley Skate Park / S00758	2,461,641	748,359	-	-	-	-	3,210,000
Carson Elementary School Joint Use / S00646	790,158	(35,496)	-	-	-	-	754,662

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Central Avenue Mini Park Acquisition/Development / S00992	537,416	302,584	-	-	-	-	840,000
Chollas Community Park / S00654	2,942,151	(18,251)	-	-	-	26,343,967	29,267,867
Chollas Creek Enhancement / S00686	1,906,441	17,358	-	-	-	-	1,923,799
Chollas Lake Fishing Pier / S10019	248,856	(8,856)	-	-	-	-	240,000
City Heights Community Park Development Phase 3 / S00661	149,447	5,553	-	-	-	-	155,000
City Heights Square Mini-Park / S01070	217,770	513,730	-	-	-	-	731,500
Cliffridge Park Comfort Station ADA / S01045	86,484	151,845	-	-	-	-	238,329
Coastal Erosion and Access / AGF00006	296,938	163,806	-	-	-	2,702,402	3,163,146
Colina Del Sol Pool ADA / S01047	4,610	(4,610)	-	-	-	-	0
Convert RB Medians-Asphalt to Concrete / L12000	-	-	135,673	-	-	-	135,673
Crest Canyon Resource Management Plan / S10067	-	75,000	-	-	-	-	75,000
Crown Point Salt Marsh / S00623	39,553	447	-	-	-	-	40,000
Cypress Canyon Neighborhood Park - Phase 2 / S10046	-	2,384,466	-	-	-	-	2,384,466
Dailard Neighborhood Park-Play Area Upgrades / S10028	28,478	371,522	-	-	-	-	400,000
Del Mar Mesa Acquisition / S00998	1,866,774	181,220	-	-	-	-	2,047,994
Del Mar Mesa Central Multi Use Trail / S00890	2,648	158,352	-	-	-	-	161,000
Del Mar Mesa Neighborhood Park / S00648	1,361,344	2,038,656	-	-	-	750,000	4,150,000
Del Mar Mesa Northern Hiking/Equestrian Trail / S00892	30,504	355,496	-	-	-	-	386,000
Del Mar Mesa Southern Multi-Use Trail / S00889	8,617	101,683	-	-	-	150,000	260,300
Del Mar Terrace Street Improvements / S10038	260,000	325,000	65,000	-	650,000	-	1,300,000
Del Mar Trails Park Play Area Upgrades / S11016	1,537	594,829	-	-	-	-	596,366
Dennery Ranch Neighborhood Park / S00636	1,835	1,999,121	-	-	3,201,000	-	5,201,956
Dingeman School/Spring Canyon Neighborhood Park / S01067	54,463	1,611	-	-	-	-	56,074
Dorothy Petway Park - 252 Corridor / S00640	406	(406)	-	-	-	-	0
El Cajon Boulevard Streetscape Improvements / S00826	451,118	478,882	50,000	310,000	-	1,517,800	2,807,800
Encanto Community Park Concession Expansion / S01056	4,191	31,700	-	-	-	149,108	184,999
Fairbrook Neighborhood Park - Acquisition / S01002	401,306	18,694	-	-	-	-	420,000
Fairbrook Neighborhood Park Development / S01083	76	2,399,924	-	-	-	-	2,400,000
Famosa Slough Salt Marsh Creation / S00605	296,069	16,932	-	-	-	-	313,000
Fiesta Island Causeway Parking Lot / S00622	235	24,765	-	-	-	-	25,000

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Fiesta Island Infrastructure Improvements / S00991	214,860	3,745,028	-	-	-	250,000,000	253,959,888
Florida Canyon Drainage & Trail Improvements / S00770	74,129	282,871	-	-	-	-	357,000
Golden Hill Community Center / S01022	-	85,541	-	-	-	-	85,541
Gompers Neighborhood Park- Play Area Upgrades / S11030	13,660	476,340	-	-	-	600,000	1,090,000
Gonzales Canyon Neighborhood Park / S00994	5,008,217	791,783	-	-	-	-	5,800,000
Gonzales Canyon Resource Management Plan / S10068	-	200,000	-	-	-	-	200,000
Hickman Fields / S00751	71,593	1,528,407	-	-	-	-	1,600,000
Hidden Trails Neighborhood Park / S00995	935	2,419,065	-	-	-	680,000	3,100,000
Hiking & Equestrian Trail Neighborhood Park #10 / S00722	100,394	520,206	-	-	-	-	620,600
Hiking & Equestrian Trails - Eastern Region / S00891	1,195	228,105	-	-	-	-	229,300
Hilltop Community Park Development Phase 1 / S00634	1,485,487	701,054	-	-	-	-	2,186,541
Home Avenue Park / S00673	536,535	63,465	-	2,600,000	-	600,000	3,800,000
Hourglass Field House Parking Areas / S00677	44,849	1,285,151	-	-	-	-	1,330,000
I-15 Cut & Cover/Teralta Neighborhood Park / S00658	1,540,788	27,204	-	-	-	-	1,567,992
Inspiration Point Precise Plan / S00615	414,812	(167)	-	-	-	500,000	914,645
Joint Use Improvements - Citywide / AGF00003	595,704	142,001	-	-	-	-	737,705
Kellogg Park Play Area Improvements / S00974	137,782	44,218	-	-	-	-	182,000
Kids Copy-Tubman/Chavez Center / S01021	2,505	(2,505)	-	-	-	-	0
Kumeyaay Lake Riparian Restoration / S01008	88,929	-	-	-	-	-	88,929
Kumeyaay Lakes Berm Restoration and Dredging / S00655	92,722	67,278	-	-	-	9,840,000	10,000,000
La Mirada Elementary School Joint Use Phase II / S00653	108,002	56,623	-	-	-	-	164,625
Lake Murray Community Park Play Area Expansion / S11018	-	62,000	-	-	-	1,088,000	1,150,000
Language Academy/Montezuma Elementary Joint Use / S00972	162,613	1,102,225	-	-	-	-	1,264,838
Linda Vista Community Park Picnic Area / S01068	65,713	87,287	-	-	-	-	153,000
MLK Jr Community Park Rec Center Roof Repair / S00765	178,172	2,156	-	-	-	-	180,328
MLK Jr Play Area Upgrade / S00771	642,780	(3,780)	-	-	-	-	639,000
Maddox Neighborhood Park Playground Upgrades / S10086	15,742	530,258	-	-	-	-	546,000
Marshall Elementary School Joint Use Improvements / S10080	-	700,000	-	-	-	-	700,000
Marston Point/Balboa Park Storm Drain Repair / S10085	-	50,000	-	-	-	-	50,000
McAuliffe Community Park Development Phase 2 / S00664	241,840	3,155,847	-	-	1,075,749	-	4,473,436

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
McKinley Elementary School Joint Use Improvements / S12001	-	-	107,000	-	-	1,523,000	1,630,000
Memorial Pool ADA Improvements / S01049	234,745	150,692	-	-	-	-	385,437
Memorial Pool Improvements / S00970	428,624	2,071,376	-	-	-	500,000	3,000,000
Memorial Skateboard Park / S00647	1,234,408	23,645	-	-	-	-	1,258,052
Mid City Community Clinic / S01023	10,000	22,045	-	-	-	-	32,045
Mira Mesa ADA / S01039	137,330	1,345	-	-	-	-	138,675
Mira Mesa Community Park 3 (Hourglass) Development / S01003	4,447,978	(778,477)	-	-	-	-	3,669,501
Mira Mesa Community Park-Expansion & Aquatic Compl / S00667	1,508,520	12,341,480	-	-	7,000,000	-	20,850,000
Mission Bay Athletic Area Comfort Stn Modernize / S10021	114,866	85,134	-	-	-	200,000	400,000
Mission Bay Golf Course & Practice Cntr Landscape / S01089	705	99,295	-	-	-	-	100,000
Mission Bay Golf Course Driving Range Upgrade / S10043	-	1,000,000	-	-	-	-	1,000,000
Mission Bay Golf Course New Irrigation System / S00629	843	99,157	-	-	-	-	100,000
Mission Bay Golf Course New Practice Area Upgrade / S00628	139,336	260,664	-	-	-	-	400,000
Mission Bay Golf Course Practice Cntr Bldg Improve / S01090	-	400,000	-	-	-	-	400,000
Mission Bay Golf Course Renovation/Reconstruction / S11010	-	460,000	-	-	3,540,000	-	4,000,000
Mission Bay Golf Course and Practice Center / AEA00003	-	600,000	300,000	-	-	-	900,000
Mission Bay Improvements / AGF00004	337,087	3,146,799	-	-	-	-	3,483,886
Mission Bay Park Eel Grass Mitigation / S00612	623,004	2,996	-	-	-	-	626,000
Mission Bay Park Security Lights / S01013	74,516	-	-	-	-	-	74,516
Mission Bay/Fiesta Island Development Plan / S00624	358,518	61,482	-	-	-	-	420,000
Mission Hills Historic Street Lighting / S11008	2,194	154,049	211,243	-	-	-	367,486
Mission Trails Regional Park Cowles Mountain Trail / S10065	-	400,000	-	-	-	-	400,000
Mission Trails Regional Park Master Plan Update / S01014	656,075	228,754	-	-	-	-	884,829
Mission Trails Regional Park Trail Realignments / S10066	-	215,000	-	-	-	-	215,000
Mission Trails Regional Pk Equest Comfort Station / S01073	122,889	386,111	-	-	-	173,000	682,000
Mission Valley Preserve Habitat Enhancement / S00755	530,665	19,335	-	-	-	-	550,000
Mission Trails Regional Park Fire Restoration / S01011	83,021	5,122	-	-	-	-	88,143
Montclair Neighborhood Park Play Area / S10027	337,365	7,635	-	-	-	-	345,000
Montgomery Academy Joint Use Improvements / S00973	43,869	651,131	-	-	-	-	695,000
Montgomery Waller Community Park / S00754	972,102	97,898	-	-	-	-	1,070,000

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Mountain View Neighborhood Park Area Upgrades / S11019	13,638	761,362	-	-	-	-	775,000
Multiple Species Conservation / S01076	13,796,252	13,628	-	-	-	17,039,472	30,849,353
Museum of Man Roof Replacement / S11101	-	-	-	1,480,976	-	-	1,480,976
NTC Aquatic Center / S10000	14,513	432,213	-	-	-	-	446,726
Nobel Athletic Area Development / S00663	12,761,689	212,817	-	-	-	-	12,974,506
Normal Heights Community Park Development / S00662	125,399	66,883	-	-	-	-	192,281
North Crown Point Gazebo Replacement / S10020	268,465	(3,465)	-	-	-	-	265,000
North Ocean Beach Gateway / S01058	662	(662)	-	-	-	-	0
North Park Community Park Miscellaneous Improvement / S01005	33,194	256	-	-	-	-	33,450
North Park Mini-Park and Streetscape Improvements / S10050	196,723	53,277	-	-	-	3,460,000	3,710,000
North Park/Main Street Sidewalk Improvements / S10040	-	200,000	-	-	-	-	200,000
Ocean Beach CDC - N Ocean Beach Revitalization / S01057	508,953	(2,453)	-	-	-	500,000	1,006,501
Ocean Beach Recreation Center ADA Improvements / S01094	269,379	(41)	-	-	-	-	269,338
Old Mission Dam Preservation / S00611	1,093,224	169,112	-	-	-	-	1,262,336
Olive Street Park Acquisition and Development / S10051	1,419,597	781,988	-	-	-	-	2,201,585
Open Space Improvements / AGG00001	447,584	955,416	-	-	-	-	1,403,000
Otay Valley Fenton Pond Recreation Trail / S00753	179,625	29,980	-	-	-	-	209,605
Otay Valley Regional Park / S00769	633	199,367	-	-	-	2,550,000	2,750,000
Otay Valley Regional Park - Beyer Way Staging Area / S00638	2,484,113	16,283	-	-	-	-	2,500,396
Pacific Beach Community Park Requirement / S00668	84,653	-	-	-	-	-	84,653
Pacific Breezes (Ocean View Hills) Community Park / S00649	4,929,662	6,840,338	-	-	-	-	11,770,000
Palisades Park Comfort Station Replacement / S10026	116,017	183,983	-	-	-	45,000	345,000
Paradise Hills Community Park Picnic Shelter / S10023	219,739	(3,739)	-	-	-	-	216,000
Park & Recreation Grant Match Funding / AGF00001	10,081	421,874	-	-	-	-	431,955
Park De La Cruz Acquisition / S01006	76,653	-	-	-	-	-	76,653
Park De La Cruz/38th Street Development / S00657	-	25,000	-	-	-	-	25,000
Penasquitos Town Center Linear Park / S01010	345,710	5,290	-	-	-	-	351,000
Pioneer Park and Comfort Station / S10125	-	253,500	-	-	-	-	253,500
Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	-	219,750	175,000	-	248,361	-	643,111
Pomerado Rd Median Improvements-s/o R Bernardo R d / S10034	110,237	106,717	-	-	-	331,967	548,921

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Presidio Park Master Plan / S00993	19,445	5,555	-	-	-	-	25,000
Public Roads Supporting Park Access / S00660	100,441	149,559	-	-	-	-	250,000
Rancho Bernardo Community Park-Sports Field Lights / S11012	1,099	698,901	-	-	-	-	700,000
Rancho Bernardo Recreation Center ADA / S01051	78,781	18,598	-	-	-	-	97,379
Rancho Bernardo Road Streetscape / S12006	-	-	50,000	-	-	-	50,000
Rancho Bernardo Westwood Soundwall / S10033	5,822	94,178	-	-	-	-	100,000
Rancho Encantada Neighborhood Park #1 / S10122	900,353	199,647	-	-	-	-	1,100,000
Rancho Encantada Park #2 / S00652	96,950	1,656,050	-	154,000	1,095,000	-	3,002,000
Rancho Penasquitos ADA Requirements / S00671	-	906,459	-	-	-	-	906,459
Rancho Penasquitos Monument Signs / S10032	32,334	84,666	69,475	-	-	-	186,475
Rancho Penasquitos Skate Park / S12002	-	-	320,000	-	-	-	320,000
Rancho Penasquitos Towne Centre Park Improvements / S12003	-	-	75,000	-	-	-	75,000
Regional Park Improvements / AGF00005	161,695	5,080,108	2,281,433	-	12,500,000	-	20,023,236
Resource-Based Open Space Parks / AGE00001	304,457	1,448,602	-	-	-	-	1,753,059
Ridgewood Neighborhood Park Playground / S00672	-	2,458	-	-	-	-	2,458
Riviera Del Sol Neighborhood Park / S00999	1,390,493	2,159,507	-	-	-	-	3,550,000
Roosevelt Middle School / S00761	245,665	344,335	-	-	-	600,000	1,190,000
San Diego River Dredging-Qualcomm Way to SR163 / S00606	206,029	218,971	-	-	-	-	425,000
San Diego River Park Master Plan / S01001	1,614,957	17,043	-	-	-	-	1,632,000
San Ysidro Athletic Area & Larsen Field Lighting / S11013	2,720	747,280	-	-	-	-	750,000
Sefton Field Improvements / S01012	197,075	302,925	-	-	-	500,000	1,000,000
Serra Mesa Community Park / S00669	524,768	3,132	-	-	-	-	527,900
Sewer Lateral Replacement for Balboa Park / S00619	186,470	237,037	-	-	-	-	423,507
Silver Wing Neighborhood Park Sports Fld & Sec Lgt / S11051	7,733	287,267	-	-	-	430,000	725,000
Sixth Avenue Playground Improvements / S00616	115,266	4,734	-	-	-	1,880,000	2,000,000
South Clairemont Recreation Center ADA Kitchen Upg / S10134	-	99,000	-	-	-	-	99,000
Southcrest Trails (252 Corridor Pk Imp - Ph2) Park / S01071	205,683	1,394,317	-	-	-	-	1,600,000
Sub Area II Recreational Feasibility Study / S00675	15,899	44,101	-	-	-	-	60,000
Sunroad Neighborhood Park - Development / S10048	34,378	(14,378)	-	190,000	-	-	210,000
Sunset Cliffs Natural Park Drainage Study / S00674	305,208	249,792	-	-	-	-	555,000

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Sunset Cliffs Natural Park Hillside Improvements / S10091	562,635	137,365	-	-	-	1,900,000	2,600,000
Sunset Cliffs Shoreline Park Improvement / S00633	738,590	(112)	-	-	-	-	738,477
Sunshine Berardini Fields / S00759	74,276	11,473	-	-	-	600,000	685,749
Swanson Standley Pool ADA Improvements / S01050	252,112	(1,207)	-	-	-	-	250,905
Switzer Canyon/30th Street Bridge Enhancement Prgm / S10054	-	10,000	5,000	-	40,000	175,000	230,000
Talmadge Decorative Streetlight Restoration / S00978	6,353	225,447	-	-	-	-	231,800
Talmadge Historic Gates / L12001	-	-	113,101	-	450,000	-	563,101
Talmadge Street Improvements / S00820	56,357	225,000	-	-	-	-	281,357
Talmadge Streetscape & Lighting Zone 1E / S00976	20,847	602,076	-	-	-	-	622,923
Talmadge Streetscape & Lighting Zone 2W / S00977	17,426	27,061	-	-	-	-	44,486
Taylor Street Slope Reconstruction / S00676	1,039,441	(369,483)	-	-	-	-	669,958
Tierrasanta Community Park Sports Field Lighting / S11011	1,011	148,989	-	-	-	150,000	300,000
Tierrasanta Skate Park / S00997	51	24,949	-	-	-	4,975,000	5,000,000
Torrey Highlands Community ID and Enhancement / S11009	-	150,000	25,000	-	-	-	175,000
Torrey Highlands Neighborhood Park North / S00650	4,785,917	764,083	-	-	-	-	5,550,000
Torrey Highlands Neighborhood Park South / S00651	3,623,115	193,274	-	3,333,611	-	-	7,150,000
Torrey Highlands Park Play Area Upgrades / S11020	1,791	600,281	-	-	-	338,305	940,377
Torrey Hills SDG&E Easement Enhancement / S11006	1,607	298,393	141,000	-	-	-	441,000
Torrey Pines City Park General Development Plan / S01015	497,053	2,947	-	-	-	-	500,000
Torrey Pines GC Clubhouse Starter Booth & Fence / S00631	84,280	-	-	-	-	-	84,280
Torrey Pines Golf Course / AEA00001	300,396	369,604	1,100,000	-	-	-	1,770,000
Torrey Pines Golf Course Clubhouse Maintenance / S00630	475,199	174,801	-	-	-	-	650,000
Torrey Pines Golf Course Irrigate & Fence Upgrades / S01065	7,840	242,160	-	-	-	-	250,000
Torrey Pines Golf Course-Reconstruction 18 Holes / S01082	872,727	1,324,959	-	-	-	-	2,197,686
Torrey Pines N & S Course Restroom Replacement / S00749	422,658	327,342	-	-	-	-	750,000
Torrey Pines North and South Course Golf Paths / S10045	-	800,000	-	-	-	-	800,000
Torrey Pines S Golf Course Restroom Improvements / S00627	179,075	(1,047)	-	-	-	-	178,028
Trenea Mesa Joint Use Sports Field / S00971	-	3,500,000	-	-	-	-	3,500,000
University Gardens Neighborhood Park Tot Lot / S00645	256,615	-	-	-	-	-	256,615
Valencia Park Acquisition and Development / S11103	-	224,013	-	-	-	450,000	674,013

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Views West Neighborhood Park ADA Upgrades / S10031	17,909	607,091	-	-	-	-	625,000
Vista Terrace Tot Lot Park / S00766	379,305	72,312	-	-	-	-	451,617
Walker Neighborhood Park Playground Upgrades / S10092	8,328	301,672	-	-	-	-	310,000
Wegeforth Elementary School Joint Use / S00764	426,997	1,565,003	-	-	-	-	1,992,000
Welcome to Rancho Bernardo Signs / S10036	-	10,000	45,367	-	-	-	55,367
West Lewis and Falcon Streets Mini-Park / S00757	365,924	84,076	-	-	-	180,000	630,000
West Maple Canyon Mini-Park / S00760	130,411	244,589	-	-	-	200,000	575,000
Westview Park Shade Structure / S01066	15,059	34,941	-	-	-	-	50,000
Wightman Street Neighborhood Park / S00767	582,116	103,884	-	-	-	2,363,000	3,049,000
Windansea Erosion Control Plan / S00656	650,075	(75)	-	-	-	-	650,000
Windansea Stairs Railing Replacement / S01069	3,148	-	-	-	-	-	3,148
Windwood II Mini Park Play Area Upgrades / S11017	2,209	478,649	-	-	-	42,917	523,775
Park & Recreation Totals	\$ 179,542,971	\$ 108,981,861	\$ 5,999,292	\$ 7,698,587	\$ 42,462,326	\$ 357,472,288	\$ 702,157,325
Police							
Canine and SWAT Facility / F12001	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,900,000	\$ 3,900,000
Central Area Police Substation / S00694	762,537	173,463	-	-	-	-	936,000
Northwest Area Police Substation / S00815	18,392,258	-	-	-	-	-	18,392,258
Police Headquarters Cogeneration Repower Project / S10131	-	950,000	-	-	-	-	950,000
Police Range Refurbishment / S10118	-	-	1,822,864	-	-	2,223,870	4,046,734
Public Safety Training Institute / S00816	460,728	44,272	-	-	-	-	505,000
Police Totals	\$ 19,615,523	\$ 1,167,735	\$ 1,822,864	\$ -	\$ -	\$ 6,123,870	\$ 28,729,992
Public Utilities							
30th Street Pipeline Replacement / S12010	\$ -	\$ -	\$ 100,000	\$ -	\$ 9,321,585	\$ -	\$ 9,421,585
69th & Mohawk Pump Station / S12011	-	-	250,000	-	11,936,137	-	12,186,137
Advanced Water Treatment Demo Plant (IPR/RA) / S10127	7,013,891	186,109	-	-	-	-	7,200,000
Alvarado 2nd PL Exten & Morena Blvd CI / S12013	-	-	250,000	-	66,691,492	-	66,941,492
Alvarado Water Quality Lab Roof Replacement / S00311	336,023	58,871	-	-	-	-	394,894
Alvarado Water Quality Lab Roof Replacement / S00047	175,755	21,751	-	-	-	-	197,506
Alvarado Water Treatment Plant Upgrade & Expansion / S00021	132,842,409	18,309,904	-	-	10,000,000	-	161,152,313

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Balboa Avenue Trunk Sewer / S00331	3,000,810	640,679	-	-	-	-	3,641,489
Barrett Flume Cover / S10013	-	100,000	400,000	-	5,592,340	-	6,092,340
Barrett Reservoir Outlet Tower Upgrade / S00039	2,552,300	1,435,892	-	-	-	-	3,988,193
Beach Area Low Flow Storm Diversion / S00313	2,423,165	(831)	-	-	-	-	2,422,334
CIP Bond Issuance Reserve / S00342	-	5,000,000	-	-	-	-	5,000,000
CIP Program Management / S00045	1,597,992	2,562,008	-	-	-	-	4,160,000
CIS ERP Implementation / S11100	4,616,106	10,020,526	7,760,408	-	-	-	22,397,040
Carmel Mountain Road Transmission Line / S00071	2,589,336	1,335,664	-	-	-	-	3,925,000
Carmel Valley Trunk Sewer / S00325	10,248,845	458,305	-	-	-	-	10,707,151
Catalina 12inch Cast Iron Mains / S12008	-	-	100,000	-	8,417,326	-	8,517,326
Chollas Building / S11025	368,437	1,631,563	2,200,000	-	13,500,000	-	17,700,000
Cielo & Woodman Pump Station / S12012	-	-	100,000	-	14,479,546	-	14,579,546
Corrosion Control / AKA00001	-	600,000	-	-	500,000	-	1,100,000
Dams and Reservoirs / ABK00001	52,311	888,704	824,304	-	3,847,985	-	5,613,304
Del Mar Heights East Segment / S12017	-	-	100,000	-	5,163,344	-	5,263,344
Del Mar Heights Pipeline Relocation / S00070	4,251,970	98,030	-	-	-	-	4,350,000
Dulzura Conduit Concrete Covers / S00067	763,737	36,263	-	-	-	-	800,000
EM&TS Esplanade and Steam Line Relocation / S00319	-	234,253	-	-	1,784,282	-	2,018,535
East Mission Gorge Force Main Rehabilitation / S00326	441,835	812,805	-	-	5,537,195	-	6,791,835
East Point Loma Trunk Sewer / S00329	2,379,539	7,550,461	-	-	-	-	9,930,000
El Capitan Pipeline #2 / S10005	41,585	2,028,013	-	-	44,316,707	-	46,386,305
El Capitan Potable Water Segment / S12007	-	-	250,000	-	16,038,508	-	16,288,508
El Capitan Reservoir Road Improvements / S00040	426,601	89,564	-	-	2,117,531	-	2,633,696
El Monte Pipeline #2 / S10008	25,508	2,522,492	1,000,000	-	103,939,683	-	107,487,683
Fluoridation Facilities / S00074	2,975,223	251,793	-	-	-	-	3,227,016
Freeway Relocation / AKB00002	2,625,470	639,769	250,000	-	250,000	-	3,765,239
Groundwater Asset Development Program / ABM00001	8,854,007	4,481,515	900,000	-	58,213,167	-	72,448,689
Harbor Drive Pipeline / S00019	858,997	1,181,003	200,000	-	9,752,609	-	11,992,609
Harbor Drive Trunk Sewer Replacement / S00336	896,494	4,088,178	-	-	3,414,076	-	8,398,748
Kearny Mesa Pipeline Upgrade / S10011	9,195	2,720,805	-	-	40,598,391	-	43,328,391

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Kensington Pressure Regulator / S10059	-	31,564	-	-	459,720	-	491,284
La Jolla Scenic Drive 16inch Main / S12009	-	-	100,000	-	8,932,141	-	9,032,141
La Jolla/PB Trunk Sewer-Chelsea Street Relocation / S00327	8,342,627	110,316	-	-	-	-	8,452,943
Lake Murray Trunk Sewer / S00335	10,206,731	10,490,067	-	-	-	-	20,696,798
Lindbergh Field 16" Cast Iron Main Replacement / S10055	541,369	998,631	-	-	5,280,000	-	6,820,000
Little McGonigle Ranch Road Pipeline / S00069	654,968	102,032	-	-	-	-	757,000
Lower Otay Outlet Tower / S12018	-	-	168,248	-	5,337,137	-	5,505,385
Lower Otay Reservoir Emergency Outlet Improvements / S00044	622,002	4,759,426	-	-	-	-	5,381,428
MBC Biosolids Storage Silos / S00322	1,138,696	2,119,064	5,294,557	-	155,676	-	8,707,993
MBC Centrate Collection Upgrades / S00321	2,027,511	191,984	-	-	-	-	2,219,495
MBC Dewatering Centrifuges Replacement / S00339	13,552	423,285	-	-	10,226,420	-	10,663,257
MBC Odor Control Facility Upgrades / S00323	12,065	2,013,015	-	-	3,100,969	-	5,126,049
MOC Building / S11023	341	2,999,659	-	-	900,000	-	3,900,000
Meter Boxes / AKB00005	519,054	139,935	-	-	-	-	658,989
Metro Facilities Control Systems Upgrade / L10000	6,526,961	6,693,073	700,000	-	633,184	-	14,553,218
Metro Treatment Plants / ABO00001	6,506,879	7,637,457	300,000	-	9,422,555	-	23,866,890
Metropolitan System Pump Stations / ABP00002	10,266,535	3,908,366	-	-	-	-	14,174,901
Metropolitan Waste Water Department Trunk Sewers / AJB00001	32,609,030	15,474,092	13,020,462	-	51,380,000	-	112,483,584
Miramar Clearwell Improvements / S11024	616	3,639,384	-	-	73,851,392	-	77,491,392
Miramar Pipeline Monitoring & Reinspection / S00083	32,233	1,455,403	-	-	-	-	1,487,636
Miramar Road Trunk Sewer / S00330	3,066,685	1,587,280	-	-	-	-	4,653,965
Miramar Water Treatment Plant Upgrade & Expansion / S00024	223,256,400	25,954,997	-	-	-	-	249,211,397
Montezuma Pipeline/Mid-City Pipeline Phase II / S11026	215,111	31,369	363,562	-	16,095,562	-	16,705,604
Montezuma Trunk Sewer / S00332	737,100	425,674	-	-	2,446,239	-	3,609,013
Morena Reservoir Outlet Tower Upgrade / S00041	323,069	144,964	67,505	-	5,873,423	-	6,408,961
NCWRP Sludge Pump Station Upgrade / S00309	136,141	570,955	-	-	-	-	707,096
North City Raw Sludge & Water Cathodic Upgrade / S00318	417,597	134,902	-	-	-	-	552,499
North City Reclamation System / AHC00002	12,298,501	18,512,246	-	-	880,000	-	31,690,747
North City Water Reclamation Plant - EDR Enclosure / S00340	72,072	167,928	-	-	-	-	240,000
North City Water Reclamation Plant EDR Upgrade / S00324	-	1,041,513	-	-	-	-	1,041,513

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Otay 1st / 2nd PL West of Highlands / S12016	-	-	100,000	-	27,178,464	-	27,278,464
Otay 1st / 2nd Pipelines Abandon - Highland East / S11027	-	63,250	1,000,000	-	5,776,750	-	6,840,000
Otay Mesa Trunk Sewer / S00301	13,030,242	1,431,515	-	-	-	-	14,461,757
Otay Second Pipeline Improvements / S00032	22,988,572	1,432,770	-	-	1,047,383	-	25,468,725
Otay Water Treatment Plant Upgrade & Expansion / S00030	41,347,584	2,600,932	-	-	-	-	43,948,517
PS2 Power Reliability & Surge Protection / S00312	7,261	871,020	250,000	-	30,101,719	-	31,230,000
Pacific Beach Pipeline / S12015	-	-	250,000	-	14,644,889	-	14,894,889
Pipeline Rehabilitation / AJA00002	57,362,389	35,598,208	5,470,155	-	80,000,000	-	178,430,752
Pipeline Rehabilitation Phase F-1 / S00341	9,595,318	665,639	-	-	-	-	10,260,957
Point Loma Grit Processing Improvements / S00315	7,440,550	8,861,314	3,750,000	-	9,956,003	-	30,007,867
Pomerado Pipeline #2 / S00072	12,401	7,854	-	-	-	-	20,255
Pressure Reduction Facility Upgrades / AKA00002	-	500,000	500,000	-	4,000,000	-	5,000,000
Proctor Valley Off-Highway Vehicle Barrier / S00068	141,890	283,864	-	-	-	-	425,754
Pt Loma-South Access Road Protection Project / S00316	238,153	113,545	-	-	385,000	-	736,698
Pump Station 64 Electrical Upgrades / S00307	-	239,200	-	-	-	-	239,200
Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	688,840	2,797,200	1,173,400	-	350,000	-	5,009,440
Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308	1,136,271	2,384,579	3,926,100	-	2,905,800	-	10,352,750
Pump Station Restorations / ABP00001	22,248,918	1,790,855	-	-	4,562,104	-	28,601,877
Pump Station Upgrades Group I North County / S00303	13,348,750	6,062,346	-	-	-	-	19,411,097
Rancho Bernardo Reservoir Rehabilitation / S00042	8,713,519	388,252	-	-	-	-	9,101,771
Rancho Penasquitos Water Pump Station #2 / S00043	12,459,610	1,341,495	-	-	-	-	13,801,105
Reclaimed Water Extension / AHC00001	367,307	4,482,443	-	-	2,500,000	-	7,349,750
Reclaimed Water Retrofit / AHC00003	1,475,406	923,754	-	-	-	-	2,399,160
Recycled Water System Upgrades / S10010	39,249	910,751	-	-	-	-	950,000
Recycled Water Tank Modifications / S12014	-	-	250,000	-	629,406	-	879,406
SBWR Plant Demineralization Facility / S00310	2,001	620,838	-	-	15,378,978	-	16,001,817
San Diego 17 Flow Control Facility / S00038	1,659,858	8,811,806	-	-	-	-	10,471,664
Seismic Upgrades / AKB00004	6,060,832	1,796,970	-	-	-	-	7,857,802
Sewer Main Replacements / AJA00001	147,229,869	55,436,739	53,534,346	-	202,711,683	-	458,912,637
Sewer Pump Station 41 Rehabilitation / S00337	8,307,203	570,668	-	-	-	-	8,877,871

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Sewer Pump Station 79 / S00338	5,150,791	51,672	-	-	-	-	5,202,463
South Bay Reclamation System / S00018	1,283,212	65,922	-	-	-	-	1,349,134
South County Raw Water Reservoir Intertie Study / S00066	-	780,000	-	-	-	-	780,000
South Metro Sewer Rehabilitation Phase 3B / S00317	-	157,506	-	-	9,057,451	-	9,214,957
South Mission Valley Trunk Sewer / S00302	13,338,713	3,577,961	-	-	-	-	16,916,674
Standpipe and Reservoir Rehabilitations / ABL00001	3,396,723	229,798	4,486,986	-	13,607,175	-	21,720,682
Telemetry Control Systems SCADA Phase II / S00046	12,623,112	741,487	-	-	-	-	13,364,599
Torrey Pines Road/La Jolla Blvd Main Replacement / S00003	693,272	3,003,029	-	-	244,109	-	3,940,411
USIU Trunk Sewer / S00334	2,864,275	7,456,162	-	-	-	-	10,320,437
University Ave Pipeline Replacement / S11021	33,192	470,097	560,000	-	9,079,478	-	10,142,767
Unscheduled Projects / AJA00003	11,660,655	8,473,011	-	-	-	-	20,133,666
Upas Street Pipeline Replacement / S11022	28,819	127,181	1,575,000	-	14,873,472	-	16,604,472
Water CIP Reserve / S00048	-	5,000,000	-	-	-	-	5,000,000
Water Department Security Upgrades / S00050	14,895,497	6,110,011	-	-	-	-	21,005,508
Water Group 787 / S11108	-	-	7,342,159	1,893,966	-	-	9,236,125
Water Group Job 790 / S10004	5,255,755	3,028,028	-	-	-	-	8,283,783
Water Group Job 915 (3012) / S10123	6,166,572	1,951,527	7,887,022	-	-	-	16,005,121
Water Main Replacements / AKB00003	137,755,643	69,987,775	64,912,978	(1,893,966)	163,440,338	-	434,202,767
Water Pump Station Restoration / ABJ00001	5,808,074	2,375,843	8,823,952	-	28,072,682	-	45,080,551
Wet Weather Storage Facility / S00314	2,294,481	697,145	-	-	84,312,887	-	87,304,513
Public Utilities Totals	\$ 1,112,062,167	\$ 437,014,633	\$ 200,491,144	\$ -	\$ 1,355,202,093	\$ -	\$ 3,104,770,037
QUALCOMM Stadium							
QUALCOMM Stadium / ABG00001	\$ 113,000	\$ 1,387,000	\$ -	\$ -	\$ 3,750,000	\$ -	\$ 5,250,000
QUALCOMM Stadium Totals	\$ 113,000	\$ 1,387,000	\$ -	\$ -	\$ 3,750,000	\$ -	\$ 5,250,000
Real Estate Assets							
Evan V. Jones Parkade Parking Equipment Upgrade / S11034	\$ 1,928	\$ 448,072	\$ 100,000	\$ -	\$ -	\$ -	\$ 550,000
Real Estate Assets Totals	\$ 1,928	\$ 448,072	\$ 100,000	\$ -	\$ -	\$ -	\$ 550,000

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Transportation & Storm Water							
25th Street Renaissance Project / S00985	\$ 237,201	\$ 556,799	\$ 700,000	\$ 956,000	\$ -	\$ -	\$ 2,450,000
34th Street Storm Drain / S11001	2,158	72,842	-	-	-	-	75,000
35th & 34th at Madison Avenue Improvements / S00922	180,134	250,720	-	-	1,300,000	-	1,730,854
36th Street Landscape Maintenance / S00902	6,724	43,276	-	-	-	-	50,000
38th Street Improvements / S00930	246,416	1,753,584	-	-	-	-	2,000,000
43rd Street Widening / S00845	7,145,091	1,731,704	-	-	-	-	8,876,795
54th Street/Euclid Avenue Bikeways / S00956	73,462	56,538	-	-	-	-	130,000
62nd to 65th Street Channel Improvements / S00926	22,584	52,416	-	-	-	-	75,000
ADA Walkway & Curb Ramp at Azalea Park / S11061	-	28,009	-	-	-	-	28,009
Aldine Drive and Fairmount Drive Slope Restoration / S00865	1,088,121	4,634,000	-	2,180,982	-	-	7,903,103
Alta La Jolla Drive Drainage Repair Phase II / S10001	823,064	183,041	-	-	-	-	1,006,105
Alvarado Canyon Road Realignment / S00894	473,074	86,926	-	-	-	5,140,000	5,700,000
Architectural Barrier Removal - DIF Funded / All00001	-	51,000	-	-	-	-	51,000
Audible Pedestrian Signal CW / S01024	-	17,937	-	-	-	-	17,937
Audible Pedestrian Signals / S01027	-	7,238	-	-	-	-	7,238
Audible Pedestrian Signals - Citywide / S01033	-	41,658	-	-	-	-	41,658
Azalea Park Neighborhood Identification / S00699	147,787	264,044	-	-	-	-	411,830
Balboa Ave/Hathaway St Left Turn Lane Installation / S10047	4,339	(177)	-	-	-	-	4,163
Balboa Ave/Tierrasanta Blvd Bikeway / S00957	124,961	125,039	-	-	-	-	250,000
Balboa Avenue Corridor Improvements / S00831	583,107	2,387,324	-	-	-	-	2,970,431
Balboa Park/Florida Canyon Storm Drain Repairs / S01064	1,324,833	45,167	-	-	-	-	1,370,000
Bayshore Bikeway / S00944	566,367	130,043	150,000	-	-	-	846,410
Beach Area Low Flow Storm Drain Diversion / S00603	6,101,775	1,652,980	-	-	-	-	7,754,755
Bear Drive Retaining Wall / S10093	10,503	239,497	-	-	-	-	250,000
Berger Ave Sidewalk & Curb Ramps / S11044	-	225,000	-	-	-	-	225,000
Bernardo Trail Dr & Pomerado Rd TS / S11040	-	200,000	-	-	-	-	200,000
Bicycle Loop Detectors / S11058	-	83,500	-	-	-	-	83,500
Bicycle Master Plan / S00948	278,436	(3,436)	-	-	-	-	275,000

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Bicycle Parking at the Border / S00953	22,988	312	-	-	-	-	23,300
Bird Rock Coastal Traffic Improvements Phase I / S00896	6,387,645	43,894	-	-	-	-	6,431,539
Bridge Preventative Maintenance Program / S00940	172,859	79,141	-	-	-	-	252,000
Bridge Rehabilitation / AIE00001	561,571	422,801	-	-	-	500,000	1,484,372
Bus Stop Improvements / AID00007	164,922	(10,110)	-	-	-	-	154,812
Caliente Avenue Sidewalk / S10058	-	680,000	-	-	-	-	680,000
Camino Del Norte Sidewalk / S11047	-	100,000	-	-	-	-	100,000
Camino Del Sur-SR 56 to Carmel Valley Road / S00899	9,715,000	3,649,810	-	-	1,050,000	-	14,414,810
Camino Del Sur-Santaluz / Resort Wildlife Crossing / S00843	4,506,381	30,252	-	-	-	-	4,536,633
Camino Del Sur-Santaluz to Camino Del Norte / S00842	13,901,786	-	-	-	-	-	13,901,786
Camino Ruiz from n/o of Reagan to Jade Coast / S01018	23,151	-	-	-	-	-	23,151
Camino Santa Fe-Del Mar Mesa Road to SR 56 / S00898	860,411	6,264,589	-	-	-	-	7,125,000
Camino del Sur - SR-56 to Dormouse / S00872	1,220,443	1,840,633	-	-	13,823,924	-	16,885,000
Carmel Country Road Low Flow Channel / S00969	68,125	1,643,875	-	-	-	-	1,712,000
Carmel Mountain Road to Del Mar Mesa Road / S00846	-	1,800,000	-	900,000	-	-	2,700,000
Carmel Valley Rd-Lopelia Meadows to Via Abertura / S00934	313,810	536,190	-	-	7,850,000	-	8,700,000
Carmel Valley Rd-Via Albutura to Camino Del Sur / S00854	2,674,667	-	-	7,706,783	-	-	10,381,450
Carmel Valley Road 4/6 Lanes s/o of Street A / S00900	3,392,188	1,007,812	-	1,347,951	1,925,000	-	7,672,951
Carmel Valley Road Enhancement Project / S00859	8,993,617	76,025	25,000	-	-	-	9,094,641
Carmel Valley Road-Street A to Neighborhood Pky / S00906	6,034,011	865,989	-	2,500,000	-	-	9,400,000
Carroll Canyon Rd-I-15 to Maya Linda Rd / S01019	78,373	-	-	-	-	-	78,373
Carroll Canyon Road/Sorrento Valley Road - Dist 1 / S00841	10,961,554	1,264,516	-	-	-	-	12,226,070
Central Elementary School-Safe Route to School / S00741	427,579	42,421	-	-	-	-	470,000
Centre City Intersection Improvements / S00895	59	14,941	-	-	-	-	15,000
Cherokee Street Improvements / S00921	131,519	448,481	-	-	1,480,000	1,100,000	3,160,000
Cherokee Traffic Calming / S00733	272,418	657,244	-	-	-	-	929,662
Coast Blvd Bluff Stabilization / S00723	1,631,883	5,909	-	-	-	-	1,637,792
Coastal Erosion Affecting City Streets / AIF00001	20,001	33,715	-	-	-	-	53,715
Coastal Rail Trail / S00951	775,360	651,829	-	-	-	19,925,629	21,352,818
College Area Obstructed Curb Ramp Barrier Removal / S11050	-	140,000	-	-	-	-	140,000

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Community Sign Installation at Various Locations / AID00004	24,178	1,822	-	-	-	-	26,000
Concrete Streets / AID00006	2,074,921	425,079	-	-	-	21,600,000	24,100,000
Congress Street Bicycle Facility / S11037	-	50,000	-	-	-	-	50,000
Congress Street-San Diego Avenue Bicycle Facility / S11038	-	50,000	-	-	-	-	50,000
Consultant Services for Public Facilities / AID00008	29,038	12,181	-	-	-	-	41,219
Coolidge Street Storm Drain / S11003	3,990	71,010	-	-	-	-	75,000
Coopertive Traffic Signal Projects / AIL00003	32,228	651,183	-	-	300,000	-	983,411
Darkwood Canyon Connector Study / S00736	41,106	8,894	-	-	-	-	50,000
Debt Service for Commercial Paper Funded Projects / S00883	19,672,832	270,000	-	-	-	-	19,942,832
Debt Service for TransNet Bond Funded Projects / S00874	31,650,885	-	-	-	-	-	31,650,885
Del Mar Heights Rd n/o Neighborhood 4 Park/School / S00855	859,436	0	-	-	-	-	859,436
Del Mar Heights Road Center Median / S00884	230,342	224,658	-	-	-	2,000,000	2,455,000
Del Mar Heights Road Flashing Beacon / S00987	5,019	29,981	-	-	-	-	35,000
Del Mar Heights Road Interconnect / S00745	96,665	87,835	-	-	-	-	184,500
Del Mar Heights Road-4/6 Lanes / S00903	8,103,919	1,696,081	-	2,500,000	-	-	12,300,000
Del Mar Mesa Public Facilities / S00893	9,174,277	230,723	-	-	-	-	9,405,000
Del Sol Boulevard-Central / S00858	70,890	6,429,110	-	-	-	-	6,500,000
Dennery Road - East / S10018	-	109,707	-	-	-	-	109,707
District Three Sidewalk Study / S00835	105,458	20,542	-	-	-	-	126,000
Drainage Projects / ACA00001	13,448,276	7,805,498	1,325,000	37,000,000	38,839,016	158,000,000	256,417,790
Eastgate Mall-Towne Centre to Miramar Road / S00848	730,837	751,164	-	-	-	-	1,482,001
El Cajon Blvd Commercial Revitalization / S00824	713,069	-	-	-	-	-	713,069
El Camino Real - Half Mile to Via De La Valle / S00856	3,609,135	1,188,855	-	6,692,000	3,800,000	19,941,511	35,231,501
El Camino Real Widening / S00916	765	99,235	-	-	-	-	100,000
El Camino Real/State Route 56 Bike Path Connector / S00981	46,435	221,065	-	-	-	-	267,500
Eligible Street Lights in Council District 3 / S01038	258	(258)	-	-	-	-	0
Eligible Street Lights in District 7 / S01037	565	22,751	-	-	-	-	23,316
Eligible Street Lights in District 8 / S01036	-	548	-	-	-	-	548
Euclid Avenue & Home Improvements / S00886	920,820	104,130	-	-	-	-	1,024,950
Euclid Avenue Corridor Improvements / S00904	136,249	106,120	-	-	-	-	242,369

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Fashion Valley Road Restoration / S00610	1,501,830	895,170	-	-	-	-	2,397,000
First Avenue Bridge Over Maple Canyon / S00862	10,046,609	3,721,343	-	-	-	-	13,767,953
Five Points Neighborhood Pedestrian Improvements / S00988	110,547	39,453	-	-	-	-	150,000
Five Year CIP Planning / AID00003	-	726,956	50,000	-	150,000	-	926,956
Florence Griffith Joyner Elem Safe Route to School / S10061	57,248	771,400	-	-	-	-	828,648
Friars Road/Pacific Highway Bicycle Path / S00947	80,194	(194)	-	-	-	625,000	705,000
Genesee Avenue - Widen Interstate 5 Crossing / S00839	8,043,116	16,256,884	-	-	-	84,000,000	108,300,000
Genesee Avenue I-5 to Eastgate Mall / S00866	303,233	24,517	-	-	-	-	327,750
Genesee Avenue-I-5 to Regents Road / S00840	6,531,796	334,984	-	-	-	-	6,866,780
Genesee Avenue-Nobel Dr to SR 52 / S00852	1,439,109	509,491	-	-	22,181,100	-	24,129,700
Georgia Street Bridge Improvements / S00863	1,596,666	464,135	-	-	8,600,000	-	10,660,802
Grandee PI & Pomerado Rd Traffic Signal / S11039	-	200,000	-	-	-	-	200,000
Guard Rails / AIE00002	733,788	2,701,996	-	2,000,000	-	-	5,435,783
Hayes Ave Storm Drain / S11002	-	75,000	-	-	-	-	75,000
High Accident Locations / AIL00006	4,175	45,009	-	-	-	-	49,184
Hillcrest Corridor Mobility Study / S00908	379,072	-	-	-	-	-	379,072
Hinson Place Storm Drain Replacement / S10057	-	590,000	-	-	-	-	590,000
Hollister Street Widening / S00980	2,068	-	-	-	-	-	2,068
Holly Dr. Street Improvements / S11033	17,805	882,195	-	-	-	-	900,000
I-5 / SR-56 Fiberoptic Relocation / S00708	196,508	596	-	-	-	-	197,104
I-5 to SR-56 Freeway Connectors / S00707	2,888,059	119,527	-	-	6,020,676	-	9,028,262
I-805/Home Avenue Ramp Improvements / S11042	-	250,000	-	-	-	-	250,000
Imperial Ave Bus & Trolley Station Enhancement / S00001	-	315,000	-	-	-	-	315,000
Imperial Avenue Streetlights-61st to 69th / S00983	157,396	52,604	-	-	-	-	210,000
Install T/S Interconnect Systems / AIL00002	4,582	495,418	150,000	-	300,000	-	950,000
Installation of City Owned Street Lights / AIH00001	2,629,048	2,112,893	100,000	-	300,000	-	5,141,941
Interstate 15 Improvements / S00931	7,150,140	(140)	-	-	-	-	7,150,000
Interstate 5 Underpass - Bikeway/Ped Connector / S00982	-	535,000	-	-	1,116,010	-	1,651,010
Juan Street Concrete Street / S00602	282,801	4,717,199	1,468,369	-	-	2,000,000	8,468,369
Judicial Drive-Golden Haven to Eastgate Mall / S00879	8,889,000	0	-	-	-	-	8,889,000

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Judy Lee Place Storm Drain Replacement / S10052	8,680	376,320	-	-	-	-	385,000
Kearny Mesa Community Sign / S10044	21,949	38,051	-	-	-	-	60,000
Kearny Villa Road Bike Lane Improvements / S00961	202,183	97,817	-	-	-	-	300,000
Kearny Villa Road Bike Path Study / S00966	61,802	38,198	-	-	-	-	100,000
Kelton Road Pedestrian Improvements / S10154	-	276,000	-	-	-	-	276,000
La Jolla Ecological Reserve Area of ASBS / S00607	2,478,070	975,080	-	-	-	-	3,453,150
La Jolla Mesa Drive Sidewalk / S00928	61,108	53,892	-	-	-	-	115,000
La Jolla Mesa Vista Project UUD / S00695	956,589	182,071	-	-	-	-	1,138,660
La Jolla Village Dr /Torrey Pines - Villa La Jolla / S00850	8,297,780	8,860	-	-	-	-	8,306,640
La Jolla Village Drive - Interstate 805 Ramps / S00857	23,638,629	199,993	-	-	-	-	23,838,622
La Jolla Village Drive and Regents Road / S00867	553,358	726,642	-	-	-	90,900	1,370,900
Labor Council Curb Ramps / S01028	911	4,803	-	-	-	-	5,714
Laurel Street Bridge Over State Route 163 / S00939	40,477	429,523	-	-	-	-	470,000
Linda Vista Rd at Genesee Intersection Improvement / S00907	112,997	160,003	-	-	730,000	-	1,003,000
Low Flow Telemetry System / S01096	-	619,672	-	-	-	-	619,672
Manhasset Drive Storm Drain System Upgrade / S11005	-	60,000	-	-	-	-	60,000
Mar Ave/Soledad Avenue Intersection Improvements / S10097	-	1,820	-	-	-	-	1,820
Market St -Euclid Ave to 54th St- Improvements / S11043	-	240,000	-	-	-	-	240,000
Maryland Street Storm Drain Replacement / S10056	-	295,000	-	-	-	-	295,000
Median Installation / AIG00001	24,656	671,181	297,000	-	726,700	-	1,719,537
Mid City Gateways / S00828	5,780,718	7,696	-	-	-	-	5,788,414
Midway Street Bluff Repair / S12005	-	-	-	63,883	-	-	63,883
Minor Bike Facilities / AIA00001	-	388,002	15,000	-	45,000	-	448,002
Minor Signal Improvements / AIL00007	16,790	17,609	-	-	-	-	34,399
Mira Mesa Community Transit Center / S00847	-	692,000	-	-	-	-	692,000
Mira Sorrento Place-Scranton to Vista Sorrento / S00878	12,165,001	523,683	-	-	-	-	12,688,683
Miramar Road-Interstate 805 Easterly Ramps / S00880	4,571,461	3,078,539	-	-	-	-	7,650,000
Mission Bay Sewer Interceptor System / S01095	1,197,736	1,569,814	-	-	-	-	2,767,550
Mission Beach Boardwalk Bulkhead / S00726	655,516	236,709	-	-	-	4,500,000	5,392,225
Mission Beach Boardwalk Widening Project / S00860	347,100	163,400	-	-	-	2,753,000	3,263,500

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Mission City Parkway/San Diego River / S00936	1,424,361	1,362,954	-	-	-	7,270,497	10,057,812
Mission Trails Regional Park/Mission Bay Bike Path / S00734	41,590	159,910	-	-	-	-	201,500
Mount Hope/Market Street Median and Street Lights / S10088	490,725	225,850	-	-	-	-	716,575
Murphy Canyon Road Storm Drain Repair / S01098	4,763,586	261,685	-	-	-	-	5,025,271
Napa Street from Linda Vista Rd to Morena Blvd / S00849	647,444	8,296	-	-	-	5,104,260	5,760,000
Navajo Road Interconnect / S00746	50,884	116	-	-	-	-	51,000
New Developments / AID00009	-	50,000	-	-	-	-	50,000
New Heritage Road (Otay Valley Road)-Central / S00876	3,762,710	557,084	-	-	-	-	4,319,794
New Walkways / AIK00001	1,497,883	4,427,034	375,000	1,452,000	1,600,000	-	9,351,917
Nobel Drive / I-805 Interchange / S00709	26,538,719	74,281	-	-	-	-	26,613,000
Normal Street Median-University to Blaine / S00918	301,248	12,002	-	-	-	-	313,250
North Harbor Drive Navy Estuary Seismic Retrofit / S00728	13,338,977	4,245,505	-	-	-	-	17,584,481
North Park Commercial Revitalization / S00825	-	19,868	-	-	-	-	19,868
North Park Lighting Improvements / S00823	347,520	140,340	-	-	-	-	487,860
North Park Obstructed Curb Ramp Barrier Removal / S11049	-	200,000	-	-	-	-	200,000
North Torrey Pines Road Bridge/ Los Penasquitos / S00935	13,017,597	106,403	400,000	-	-	-	13,524,000
North Torrey Pines Road at Genesee Avenue / S00720	9,568,474	5,301	-	-	-	-	9,573,775
North Torrey Pines Roadway & Median Enhancements / S00868	603,968	4,143,032	-	-	-	-	4,747,000
Ocean Beach Commercial Revitalization Newport Ave / S01077	32	244,599	-	-	-	-	244,631
Ocean Beach/Hotel Circle Bicycle Path / S00949	2,990,511	28,373	-	-	-	-	3,018,884
Ocean Front Walk-San Fernando to Ventura / S00875	343,425	246,575	-	-	-	3,000,000	3,590,000
Ocean View Hills Parkway / S00882	15,058,334	(97)	-	-	-	-	15,058,237
Old Otay Mesa Road- Westerly / S00870	1,032,533	2,217,467	-	-	-	3,500,000	6,750,000
Otay Mesa Truck Route Phase 3 / S00724	4,436,297	33,700	300,000	-	750,000	12,000,000	17,519,997
Otay Mesa Truck Route Phase 4 / S11060	-	-	300,000	3,000,000	750,000	10,332,144	14,382,144
Pacific Beach Obstructed Curb Ramp Barrier Removal / S11048	-	50,000	-	-	-	-	50,000
Pacific Highlands Traffic Signals / S01062	1,215,737	1,184,263	-	-	-	-	2,400,000
Pacific Highway Bicycle Route / S11036	-	10,000	-	-	-	-	10,000
Pacific Hwy Obstructed Curb Ramp Barrier Removal / S11045	-	900,000	-	-	-	-	900,000
Palm Avenue Interstate 805 Interchange / S00869	5,976,157	5,211,729	-	6,000,000	2,675,000	-	19,862,886

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Palm Avenue Roadway Improvements / S00913	674,261	674,739	2,255,000	-	-	-	3,604,000
Paradise Hills Revitalization Project / S00829	1,783,156	289,112	-	-	-	-	2,072,268
Park Blvd Bicycle Facility / S11035	-	75,000	-	-	-	-	75,000
Pedestrian Master Plan / S00737	318,999	22,436	-	130,000	-	-	471,435
Pershing Drive/Redwood Street Intersection / S00885	333,298	420,186	-	-	-	872,516	1,626,000
Point Loma/Ocean Beach Interconnect / S00742	656,728	8,272	-	-	-	-	665,000
Pomerado Rd at Willow Creek/Ave of Nations IS / S00933	1,260,158	29,842	-	-	-	-	1,290,000
Potomac Street Improvements / S00925	316,088	63,912	-	-	-	-	380,000
Poway Road Bicycle Path - Class I / S00943	460,146	1,139,854	-	-	-	-	1,600,000
Prospect Street/Silverado Street Roundabout / S00924	93,470	64,530	-	-	-	-	158,000
Rancho Bernardo Bikeway / S00962	78,330	171,670	-	-	-	-	250,000
Rancho Bernardo Interconnect / S00744	740,716	-	-	-	-	-	740,716
Rancho Bernardo Street and Sidewalk Improvements / S00887	71,753	15,141	-	-	-	65,800	152,694
Ransom Street/Darwin Way Storm Drain Repairs / S00601	1,019,204	137,796	-	-	-	-	1,157,000
Regents Road Bridge / S00729	2,194,240	4,543,559	-	-	24,816,677	-	31,554,476
Regents Road Widening-Genesee to Executive / S00881	911,813	4,033,187	-	-	-	1,100,000	6,045,000
Removal of Arch Barriers Curb Ramp Contract 48 / S01034	-	3,730	-	-	-	-	3,730
Removal of Arch Barriers Curb Ramp Contract 49 / S01046	-	74	-	-	-	-	74
Replace Obsolete T/S Controllers / AIL00010	91,317	241,459	75,000	-	225,000	-	632,775
Resurfacing of City Streets / AID00005	67,609,771	19,558,005	-	32,000,000	32,000,000	138,000,000	289,167,776
Rosa Parks Elementary School-Safe Route to School / S00739	555,074	-	-	-	-	-	555,074
Rose & Tecolote Creeks Water Quality Improvements / ACC00002	371,933	689,416	-	-	-	-	1,061,348
Rose Creek Bikeway / S00946	5,405,950	1,394,050	-	-	-	-	6,800,000
Rose/Tecolote Creeks Water Quality Improvements / S10002	934,458	174,194	-	-	-	-	1,108,652
Rosecrans Street Corridor Improvements / S00830	734,325	1,450,008	-	-	-	-	2,184,333
Ruffin Road/Murphy Canyon Road Bikeway Project / S00959	74,535	71,665	-	-	-	-	146,200
SR-94/Euclid Ave Interchange Improvements / S11046	-	425,000	-	-	6,770,000	-	7,195,000
SR2S Sidewalk Projects Grant #2 / L00011	-	511,911	-	-	411,675	-	923,586
SR2S Traffic Safety Projects Grant #1 / L00010	-	520,455	-	-	-	-	520,455
SR56 / I-15 Interchange / S00920	580,000	-	-	-	-	-	580,000

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Safety in Traffic Education STEP Program / S00964	227,150	(7,150)	-	-	-	-	220,000
San Diego River Bicycle Path / S00945	255,832	3,507	-	-	-	-	259,339
San Diego River Multi-Use Path / S00958	622,094	1,117,906	-	-	-	-	1,740,000
San Diego River Multi-use Path / S00929	75,041	(41)	-	-	-	-	75,000
San Dieguito Road to Carmel Valley Road Phase II / S00710	980,020	-	-	5,556,500	-	-	6,536,520
San Remo Way Storm Drain / S11004	-	150,000	-	-	-	-	150,000
Santa Clara Pump Station / S00604	1,881,356	4,309	-	-	-	185,000	2,070,665
Saturn Blvd Roadway Improvements / S11028	-	100,000	-	-	250,000	-	350,000
Saturn Boulevard-Palm Ave to Coronado / S00861	307,742	7,481	-	-	-	1,015,955	1,331,179
School Traffic Safety Improvements / AIK00002	117,604	323,435	200,000	-	600,000	-	1,241,039
Scripps Ranch Blvd-Carroll Canyon Rd to Aviary / S00837	1,340,198	199,802	-	-	-	-	1,540,000
Scripps Ranch/Mira Mesa Medians Project / S00838	411,401	509,917	-	-	-	21,000	942,318
Sea World Drive/Interstate 5 Interchange Imp / S00888	1,078,852	2,921,148	-	-	-	105,438,300	109,438,300
Seismic Retrofit West Mission Bay Drive Bridge / S00937	9,010,940	965,829	-	-	-	-	9,976,769
Sidewalk Repair and Reconstruction / AIK00003	8,055,018	1,536,511	-	-	-	6,000,000	15,591,530
Skyline Drive Improvements / S00912	798,733	941,267	-	-	-	-	1,740,000
Skyline Drive at Cardiff Improvements / S00927	9,256	15,744	-	-	-	-	25,000
Soledad Mountain Road Emergency Repair Project / S00932	22,365,973	4,553,610	-	-	-	-	26,919,583
Sorrento Valley Road & Interstate 5 Interchange / S00914	3,259,915	134,085	-	-	175,000	47,000,000	50,569,000
Sports Arena Blvd-Rosecrans to Midway / S00721	598,901	29,740	-	-	-	-	628,642
Spring Canyon Road-Scripps Ranch to Pomerado Road / S00832	78,662	706,338	-	-	-	-	785,000
State Route 15 Bikeway Study / S00731	1,204,969	317,644	-	-	55,000	-	1,577,613
State Route 163/Clairemont Mesa Blvd Interchange / S00905	6,181,204	409,796	-	-	5,000,000	-	11,591,000
State Route 163/Friars Road / S00851	4,738,392	2,875,544	5,378,531	5,000,000	22,921,374	97,086,159	138,000,000
State Route 56 Bike Interchanges / S00955	745,934	2,354,066	-	368,492	1,135,568	6,822,940	11,427,000
State Route 56-Carmel Country to Black Mountain / S00853	157,573,125	5,077,403	-	-	-	-	162,650,529
Stockton Street Lights / S10130	-	165,000	-	-	-	-	165,000
Streamview Drive Improvements / S00864	59,618	420,382	200,000	-	1,045,000	-	1,725,000
Street Light Circuit Upgrades / AIH00002	-	650,000	-	-	-	36,000,000	36,650,000
Street Lights in High Crime Areas / ACC00003	-	375	-	-	-	-	375

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
TDA - Bicycle Rings and Racks / S00968	24,999	25,001	-	-	-	-	50,000
TDA - India Street Improvement Study / S00967	55,733	(5,733)	-	-	-	-	50,000
TV/Evaluation-Storm Drain Corrugated Metal Pipes / S00608	355,248	0	-	-	-	-	355,248
Talbot Street Slope Restoration / S00609	728,674	1,469,965	-	2,000,000	-	-	4,198,639
Taylor Street - Bikeway / S00965	14,393	235,607	-	-	-	-	250,000
Ted Williams Pkwy Bridge/Shoal Creek Dr / S00941	749,312	2,220,068	-	-	-	-	2,969,380
Thorn Street Median Improvements / S00844	466,869	(36,869)	-	-	-	-	430,000
Torrey Meadows Drive Overcrossing / S10015	-	6,761,113	-	-	-	-	6,761,113
Torrey Pines Improvements Phase I / S00613	230,553	569,447	-	-	-	13,000,000	13,800,000
Torrey Pines Road Slope Restoration / S00877	396,615	879,605	540,000	-	-	3,000,000	4,816,220
Traffic Calming / AIL00001	540,612	1,939,750	200,000	-	600,000	-	3,280,361
Traffic Count Stations-Various Locations / S10098	21,112	24,525	-	-	-	-	45,637
Traffic Signals - Citywide / AIL00004	1,203,896	1,339,176	450,000	-	1,200,000	-	4,193,073
Traffic Signals - DIF Funded / AIL00009	-	1,018	-	-	-	-	1,018
Traffic Signals Modification / AIL00005	1,721,621	2,909,839	850,000	-	2,550,000	-	8,031,459
Traffic Signals Mods - DIF Funded / AIL00008	-	100,954	-	-	-	-	100,954
Transportation Grant Match / AID00002	776,492	870,205	300,000	-	2,145,000	-	4,091,697
Triple Pipe Crossing - Dennergy Road / S10017	-	119,246	-	-	-	-	119,246
University Ave/Alabama Bike & Ped Safety Imp / S00960	115,747	4,253	-	630,000	-	-	750,000
University Avenue Mobility Project / S00915	1,086,353	213,647	-	1,400,000	-	-	2,700,000
University Avenue Sidewalk from 54th to 68th / S00910	225,592	474,408	-	1,150,000	-	-	1,850,000
University Avenue Streetlights / S00911	338,078	161,922	-	-	-	-	500,000
University Avenue and Front Street Pop Out / S00909	160,793	(10,793)	-	-	-	-	150,000
University City South Beautification / S00821	69,327	30,673	-	-	-	-	100,000
Uptown Community Storm Drainage / S10060	-	150,000	-	-	-	-	150,000
Utilities Undergrounding Program / AID00001	194,393,247	36,411,904	15,000,000	-	-	-	245,805,150
Via Capri Traffic Calming Project / S00986	108,630	41,370	-	-	-	-	150,000
Villa La Jolla Drive Bicycle Route / S10014	14,963	(4,963)	-	-	-	-	10,000
Village Loop Road / S00919	2,521,518	358,482	-	-	-	332,800	3,212,800
Vista Sorrento Parkway Bike Lanes / S01097	493,095	114,406	-	-	-	-	607,500

Capital Improvement Projects by Department (cont'd)

Department and Project	Expended/ Encumbered	Continuing Appropriations	FY2012 Proposed	FY2012 Anticipated	Future Fiscal Years	Unidentified Funding	Project Total
Washington Street Improvements Phase II / S00703	1,413,637	32,363	-	-	-	-	1,446,000
Watershed CIP / ACC00001	4,759,330	1,724,471	799,918	-	-	-	7,283,719
West Mission Bay Drive Bridge Over San Diego River / S00871	4,002,152	623,316	100,000	7,720,000	82,224,859	12,257,190	106,927,516
West San Ysidro Blvd Streetscape / S00822	834,989	345,011	-	-	-	-	1,180,000
Westerly Extension of Hazard Center Drive / RD10001	-	1,000,000	-	-	-	-	1,000,000
Willow Elementary School-Safe Route to School / S00740	575,660	74,340	-	-	-	-	650,000
Transportation & Storm Water Totals	\$ 933,867,952	\$ 257,350,512	\$ 32,003,818	\$ 130,254,591	\$ 300,437,579	\$ 831,580,601	\$ 2,485,495,053
Grand Total	\$ 2,621,693,834	\$ 898,561,272	\$ 253,435,628	\$ 200,354,294	\$ 1,790,580,138	\$ 1,505,139,986	\$ 7,269,765,152

ATTACHMENT 3

CIP PROJECTS WITH FY 2012 FUNDING (BY COMMUNITY)

COMMUNITY	PROJECT NAME/PROJECT NO.	PROPOSED FY 2012 FUNDING
Balboa Park	Arizona Street Landfill Closure and Modifications / S00682	\$1,800,000
Balboa Park	Balboa Park Golf Course / AEA00002	\$300,000
Balboa Park	Balboa Park Golf Course Step/Handrail Replacement / S00626	\$100,000
Carmel Valley	Carmel Valley Road Enhancement Project / S00859	\$25,000
Centre City	Evan V. Jones Parkade Parking Equipment Upgrade / S11034	\$100,000
Citywide	Metropolitan Waste Water Department Trunk Sewers / AJB00001	\$13,020,462
Citywide	Future Waste Mgmt Disposal & Processing Facilities / S01088	\$1,750,000
Citywide	Minor Improvements to Landfills / AFA00001	\$270,000
Citywide	Library Collection Conversion to RFID / S12000	\$700,000
Citywide	Regional Park Improvements / AGF00005	\$2,281,433
Citywide	CIS ERP Implementation / S11100	\$7,760,408
Citywide	Dams and Reservoirs / ABK00001	\$824,304
Citywide	Freeway Relocation / AKB00002	\$250,000
Citywide	Groundwater Asset Development Program / ABM00001	\$900,000
Citywide	Pipeline Rehabilitation / AJA00002	\$5,470,155
Citywide	Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	\$1,173,400
Citywide	Sewer Main Replacements / AJA00001	\$53,534,346
Citywide	Water Main Replacements / AKB00003	\$64,912,978
Citywide	Pressure Reduction Facility Upgrades / AKA00002	\$500,000
Citywide	Standpipe and Reservoir Rehabilitations / ABL00001	\$4,486,986
Citywide	Water Pump Station Restoration / ABJ00001	\$8,823,952
Citywide	Drainage Projects / ACA00001	\$1,325,000
Citywide	Five Year CIP Planning / AID00003	\$50,000
Citywide	Installation of City Owned Street Lights / AIH00001	\$100,000
Citywide	Install T/S Interconnect Systems / AIL00002	\$150,000
Citywide	Median Installation / AIG00001	\$297,000
Citywide	Minor Bike Facilities / AIA00001	\$15,000
Citywide	New Walkways / AIK00001	\$375,000
Citywide	Replace Obsolete T/S Controllers / AIL00010	\$75,000
Citywide	School Traffic Safety Improvements / AIK00002	\$200,000
Citywide	Traffic Calming / AIL00001	\$200,000
Citywide	Traffic Signals - Citywide / AIL00004	\$450,000
Citywide	Traffic Signals Modification / AIL00005	\$850,000
Citywide	Transportation Grant Match / AID00002	\$300,000
Citywide	Utilities Undergrounding Program / AID00001	\$15,000,000
Citywide	Watershed CIP / ACC00001	\$799,918
College Area	69th & Mohawk Pump Station / S12011	\$250,000

COMMUNITY	PROJECT NAME/PROJECT NO.	PROPOSED FY 2012 FUNDING
College Area	Montezuma Pipeline/Mid-City Pipeline Phase II / S11026	\$363,562
Del Mar Mesa	Del Mar Heights East Segment / S12017	\$100,000
Greater Golden Hill	25th Street Renaissance Project / S00985	\$700,000
Greater North Park	McKinley Elementary School Joint Use Improvements / S12001	\$107,000
Kearny Mesa	Montgomery Field / AAA00001	\$1,796,497
Kearny Mesa	Montgomery Field Rehabilitation / S00680	\$218,222
La Jolla	La Jolla Scenic Drive 16inch Main / S12009	\$100,000
La Jolla	Torrey Pines Road Slope Restoration / S00877	\$540,000
Mid City	Otay 1st / 2nd Pipelines Abandon - Highland East / S11027	\$1,000,000
Mid City	El Cajon Boulevard Streetscape Improvements / S00826	\$50,000
Mid City	Talmadge Historic Gates / L12001	\$113,101
Mid City	Police Range Refurbishment / S10118	\$1,822,864
Mid City	Water Group 787 / S11108	\$7,342,159
Mid City	Streamview Drive Improvements / S00864	\$200,000
Mid-City	Chollas Building / S11025	\$2,200,000
Mid-City	South Chollas Landfill Improvements / S00684	\$1,300,000
Mid-City	South Chollas Landfill / S00776	\$43,000
Midway	PS2 Power Reliability & Surge Protection / S00312	\$250,000
Mira Mesa	Camino Santa Fe Median Improvements / S10037	\$30,000
Mission Bay Park	Mission Bay Golf Course and Practice Center / AEA00003	\$300,000
Mission Valley	Fire Station No. 45 - East Mission Valley / S00688	\$3,000,000
Mission Valley	State Route 163/Friars Road / S00851	\$5,378,531
Multiple	Otay 1st / 2nd PL West of Highlands / S12016	\$100,000
Multiple	West Mission Bay Drive Bridge Over San Diego River / S00871	\$100,000
Multiple	Alvarado 2nd PL Exten & Morena Blvd CI / S12013	\$250,000
Multiple	30th Street Pipeline Replacement / S12010	\$100,000
Multiple	Harbor Drive Pipeline / S00019	\$200,000
Multiple	Juan Street Concrete Street / S00602	\$1,468,369
Multiple	Pacific Beach Pipeline / S12015	\$250,000
Multiple	Water Group Job 915 (3012) / S10123	\$7,887,022
Multiple	Metro Treatment Plants / ABO00001	\$300,000
Multiple	Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308	\$3,926,100
Multiple	Recycled Water Tank Modifications / S12014	\$250,000
Multiple	Metro Facilities Control Systems Upgrade / L10000	\$700,000
Multiple	University Ave Pipeline Replacement / S11021	\$560,000
Multiple	Upas Street Pipeline Replacement / S11022	\$1,575,000
Navajo	El Capitan Potable Water Segment / S12007	\$250,000
Navajo	El Monte Pipeline #2 / S10008	\$1,000,000

COMMUNITY	PROJECT NAME/PROJECT NO.	PROPOSED FY 2012 FUNDING
Non City	Groundwater Monitoring Network / AKC00001	\$270,000
Non City	West Miramar Refuse Disposal Facility - Phase 2 / S01074	\$300,000
Non City	Barrett Flume Cover / S10013	\$400,000
Non City	Lower Otay Outlet Tower / S12018	\$168,248
Non City	MBC Biosolids Storage Silos / S00322	\$5,294,557
Non City	Morena Reservoir Outlet Tower Upgrade / S00041	\$67,505
Otay Mesa	Brown Field / AAA00002	\$1,371,531
Otay Mesa	Brown Field Electrical Upgrade / S00773	\$24,260
Otay Mesa	Otay Mesa Truck Route Phase 4 / S11060	\$300,000
Otay Mesa	Otay Mesa Truck Route Phase 3 / S00724	\$300,000
Otay Mesa	Bayshore Bikeway / S00944	\$150,000
Otay Mesa Nestory	Palm Avenue Roadway Improvements / S00913	\$2,255,000
Peninsula	Catalina 12inch Cast Iron Mains / S12008	\$100,000
Peninsula	Point Loma Grit Processing Improvements / S00315	\$3,750,000
Rancho Bernardo	Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	\$175,000
Rancho Bernardo	Rancho Bernardo Road Streetscape / S12006	\$50,000
Rancho Bernardo	Welcome to Rancho Bernardo Signs / S10036	\$45,367
Rancho Penasquitos	Canyonside Community Park Improvements / S12004	\$300,000
Rancho Penasquitos	Rancho Penasquitos Monument Signs / S10032	\$69,475
Rancho Penasquitos	Rancho Penasquitos Skate Park / S12002	\$320,000
Rancho Penasquitos	Rancho Penasquitos Towne Centre Park Improvements / S12003	\$75,000
Rancho Penasquitos	Convert RB Medians-Asphalt to Concrete / L12000	\$135,673
Southeastern (Encanto)	Fitting Facility Expansion / S10042	\$175,000
Southeastern (Encanto)	Cielo & Woodman Pump Station / S12012	\$100,000
Torrey Highlands	Torrey Highlands Community ID and Enhancement / S11009	\$25,000
Torrey Hills	Torrey Hills SDG&E Easement Enhancement / S11006	\$141,000
Torrey Pines	Del Mar Terrace Street Improvements / S10038	\$65,000
Torrey Pines	North Torrey Pines Road Bridge/ Los Penasquitos / S00935	\$400,000
University	Torrey Pines Golf Course / AEA00001	\$1,100,000
Uptown	Mission Hills Historic Street Lighting / S11008	\$211,243
Uptown	Switzer Canyon/30th Street Bridge Enhancement Prgm / S10054	\$5,000

\$253,435,628

ATTACHMENT 4

CIP PROJECTS WITH FY 2012 FUNDING (BY PROJECT TYPE)

TYPE	PROJECT NAME/PROJECT NO.	PROPOSED FY 2012 FUNDING
Airport Assets	Montgomery Field / AAA00001	\$1,796,497
Airport Assets	Montgomery Field Rehabilitation / S00680	\$218,222
Airport Assets	Brown Field / AAA00002	\$1,371,531
Airport Assets	Brown Field Electrical Upgrade / S00773	\$24,260
Bldg - Libraries	Library Collection Conversion to RFID / S12000	\$700,000
Bldg - MWWWD - Pump Stations	Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003	\$1,173,400
Bldg - MWWWD - Pump Stations	PS2 Power Reliability & Surge Protection / S00312	\$250,000
Bldg - MWWWD - Pump Stations	Pump Station 84 Upgrade & Pump Station 62 Abandon / S00308	\$3,926,100
Bldg - MWWWD - Treatment Plants	Metro Treatment Plants / ABO00001	\$300,000
Bldg - MWWWD - Treatment Plants	Metro Facilities Control Systems Upgrade / L10000	\$700,000
Bldg - MWWWD - Treatment Plants	MBC Biosolids Storage Silos / S00322	\$5,294,557
Bldg - MWWWD - Treatment Plants	Point Loma Grit Processing Improvements / S00315	\$3,750,000
Bldg - Operations Facility / Structures	Chollas Building / S11025	\$2,200,000
Bldg - Operations Facility / Structures	Fitting Facility Expansion / S10042	\$175,000
Bldg - Other City Facility / Structures	Evan V. Jones Parkade Parking Equipment Upgrade / S11034	\$100,000
Bldg - Other City Facility / Structures	CIS ERP Implementation / S11100	\$7,760,408
Bldg - Pub Safety - Fire Fac / Struct	Fire Station No. 45 - East Mission Valley / S00688	\$3,000,000
Bldg - Pub Safety - Police Fac / Struct	Police Range Refurbishment / S10118	\$1,822,864
Bldg - Water - Pump Stations	Water Pump Station Restoration / ABJ00001	\$8,823,952
Bldg - Water - Pump Stations	Drainage Projects / ACA00001	\$1,325,000
Bldg - Water - Pump Stations	69th & Mohawk Pump Station / S12011	\$250,000
Bldg - Water - Pump Stations	Cielo & Woodman Pump Station / S12012	\$100,000
Bldg - Water - Reservoirs/Dams	Dams and Reservoirs / ABK00001	\$824,304
Bldg - Water - Reservoirs/Dams	Barrett Flume Cover / S10013	\$400,000
Bldg - Water - Reservoirs/Dams	Lower Otay Outlet Tower / S12018	\$168,248
Bldg - Water - Reservoirs/Dams	Morena Reservoir Outlet Tower Upgrade / S00041	\$67,505
Bldg - Water - Standpipes	Standpipe and Reservoir Rehabilitations / ABL00001	\$4,486,986
Bldg - Water - Wells	Groundwater Asset Development Program / ABM00001	\$900,000
Drainage - Best Mgt Practices (BMPs)	Watershed CIP / ACC00001	\$799,918
Drainage - Storm Drain Pipes	Five Year CIP Planning / AID00003	\$50,000
Golf Courses	Balboa Park Golf Course / AEA00002	\$300,000
Golf Courses	Balboa Park Golf Course Step/Handrail Replacement / S00626	\$100,000
Golf Courses	Mission Bay Golf Course and Practice Center / AEA00003	\$300,000
Golf Courses	Torrey Pines Golf Course / AEA00001	\$1,100,000
Landfills	Minor Improvements to Landfills / AFA00001	\$270,000
Landfills	Groundwater Monitoring Network / AKC00001	\$270,000
Landfills	West Miramar Refuse Disposal Facility - Phase 2 / S01074	\$300,000

TYPE	PROJECT NAME/PROJECT NO.	PROPOSED FY 2012 FUNDING
Landfills - Supporting Fac / Struct	Arizona Street Landfill Closure and Modifications / S00682	\$1,800,000
Landfills - Supporting Fac / Struct	Future Waste Mgmt Disposal & Processing Facilities / S01088	\$1,750,000
Landfills - Supporting Fac / Struct	South Chollas Landfill Improvements / S00684	\$1,300,000
Landfills - Supporting Fac / Struct	South Chollas Landfill / S00776	\$43,000
Parks - Miscellaneous Parks	Regional Park Improvements / AGF00005	\$2,281,433
Parks - Miscellaneous Parks	McKinley Elementary School Joint Use Improvements / S12001	\$107,000
Parks - Miscellaneous Parks	Canyonside Community Park Improvements / S12004	\$300,000
Parks - Miscellaneous Parks	Rancho Penasquitos Skate Park / S12002	\$320,000
Parks - Miscellaneous Parks	Rancho Penasquitos Towne Centre Park Improvements / S12003	\$75,000
Reclaimed Water System - Reservoirs	Recycled Water Tank Modifications / S12014	\$250,000
Trans - Bicycle Facilities (All Class.)	Minor Bike Facilities / AIA00001	\$15,000
Trans - Bicycle Facilities (All Class.)	Bayshore Bikeway / S00944	\$150,000
Trans - Bridge - Vehicular	State Route 163/Friars Road / S00851	\$5,378,531
Trans - Bridge - Vehicular	West Mission Bay Drive Bridge Over San Diego River / S00871	\$100,000
Trans - Bridge - Vehicular	North Torrey Pines Road Bridge/ Los Penasquitos / S00935	\$400,000
Trans - Ped Fac - Sidewalks	New Walkways / AIK00001	\$375,000
Trans - Ped Fac - Sidewalks	School Traffic Safety Improvements / AIK00002	\$200,000
Trans - Roadway	Transportation Grant Match / AID00002	\$300,000
Trans - Roadway	Utilities Undergrounding Program / AID00001	\$15,000,000
Trans - Roadway	Streamview Drive Improvements / S00864	\$200,000
Trans - Roadway	Juan Street Concrete Street / S00602	\$1,468,369
Trans - Roadway	Otay Mesa Truck Route Phase 4 / S11060	\$300,000
Trans - Roadway	Otay Mesa Truck Route Phase 3 / S00724	\$300,000
Trans - Roadway	Palm Avenue Roadway Improvements / S00913	\$2,255,000
Trans - Roadway	Del Mar Terrace Street Improvements / S10038	\$65,000
Trans - Roadway - Enhance/Scape/Medians	Carmel Valley Road Enhancement Project / S00859	\$25,000
Trans - Roadway - Enhance/Scape/Medians	Median Installation / AIG00001	\$297,000
Trans - Roadway - Enhance/Scape/Medians	El Cajon Boulevard Streetscape Improvements / S00826	\$50,000
Trans - Roadway - Enhance/Scape/Medians	Talmadge Historic Gates / L12001	\$113,101
Trans - Roadway - Enhance/Scape/Medians	Camino Santa Fe Median Improvements / S10037	\$30,000
Trans - Roadway - Enhance/Scape/Medians	Pomerado Rd Median Improvements-n/o of R Bernardo / S10035	\$175,000
Trans - Roadway - Enhance/Scape/Medians	Rancho Bernardo Road Streetscape / S12006	\$50,000
Trans - Roadway - Enhance/Scape/Medians	Welcome to Rancho Bernardo Signs / S10036	\$45,367
Trans - Roadway - Enhance/Scape/Medians	Rancho Penasquitos Monument Signs / S10032	\$69,475
Trans - Roadway - Enhance/Scape/Medians	Convert RB Medians-Asphalt to Concrete / L12000	\$135,673
Trans - Roadway - Enhance/Scape/Medians	Torrey Highlands Community ID and Enhancement / S11009	\$25,000
Trans - Roadway - Enhance/Scape/Medians	Torrey Hills SDG&E Easement Enhancement / S11006	\$141,000
Trans - Roadway - Enhance/Scape/Medians	Switzer Canyon/30th Street Bridge Enhancement Prgm / S10054	\$5,000

TYPE	PROJECT NAME/PROJECT NO.	PROPOSED FY 2012 FUNDING
Trans - Roadway - Erosion/Slope/Ret Wall	Torrey Pines Road Slope Restoration / S00877	\$540,000
Trans - Roadway - Street Lighting	Installation of City Owned Street Lights / AIH00001	\$100,000
Trans - Roadway - Street Lighting	Mission Hills Historic Street Lighting / S11008	\$211,243
Trans - Signals - Calming/Speed Abatemt	25th Street Renaissance Project / S00985	\$700,000
Trans - Signals - Traffic Signals	Install T/S Interconnect Systems / AIL00002	\$150,000
Trans - Signals - Traffic Signals	Replace Obsolete T/S Controllers / AIL00010	\$75,000
Trans - Signals - Traffic Signals	Traffic Calming / AIL00001	\$200,000
Trans - Signals - Traffic Signals	Traffic Signals - Citywide / AIL00004	\$450,000
Trans - Signals - Traffic Signals	Traffic Signals Modification / AIL00005	\$850,000
Wastewater - Collection Sys - Main	Pipeline Rehabilitation / AJA00002	\$5,470,155
Wastewater - Collection Sys - Main	Sewer Main Replacements / AJA00001	\$53,534,346
Wastewater - Collection Sys - Trunk Swr	Metropolitan Waste Water Department Trunk Sewers / AJB00001	\$13,020,462
Water - Distribution Sys - Distribution	Freeway Relocation / AKB00002	\$250,000
Water - Distribution Sys - Distribution	Water Main Replacements / AKB00003	\$64,912,978
Water - Distribution Sys - Distribution	Montezuma Pipeline/Mid-City Pipeline Phase II / S11026	\$363,562
Water - Distribution Sys - Distribution	Water Group 787 / S11108	\$7,342,159
Water - Distribution Sys - Distribution	Water Group Job 915 (3012) / S10123	\$7,887,022
Water - Distribution Sys - Distribution	University Ave Pipeline Replacement / S11021	\$560,000
Water - Distribution Sys - Distribution	Upas Street Pipeline Replacement / S11022	\$1,575,000
Water - Distribution Sys - Distribution	El Monte Pipeline #2 / S10008	\$1,000,000
Water - Distribution Sys - Transmission	Pressure Reduction Facility Upgrades / AKA00002	\$500,000
Water - Distribution Sys - Transmission	Del Mar Heights East Segment / S12017	\$100,000
Water - Distribution Sys - Transmission	La Jolla Scenic Drive 16inch Main / S12009	\$100,000
Water - Distribution Sys - Transmission	Otay 1st / 2nd Pipelines Abandon - Highland East / S11027	\$1,000,000
Water - Distribution Sys - Transmission	Otay 1st / 2nd PL West of Highlands / S12016	\$100,000
Water - Distribution Sys - Transmission	Alvarado 2nd PL Exten & Morena Blvd CI / S12013	\$250,000
Water - Distribution Sys - Transmission	30th Street Pipeline Replacement / S12010	\$100,000
Water - Distribution Sys - Transmission	Harbor Drive Pipeline / S00019	\$200,000
Water - Distribution Sys - Transmission	Pacific Beach Pipeline / S12015	\$250,000
Water - Distribution Sys - Transmission	El Capitan Potable Water Segment / S12007	\$250,000
Water - Distribution Sys - Transmission	Catalina 12inch Cast Iron Mains / S12008	\$100,000

\$253,435,628

ATTACHMENT 5
COUNCIL POLICY 000-02

CITY OF SAN DIEGO, CALIFORNIA
COUNCIL POLICY

CURRENT

SUBJECT: BUDGET POLICY

POLICY NO.: 000-02

EFFECTIVE DATE: March 5, 2010

INTRODUCTION:

The following policies outline the City of San Diego's (City) guidelines for budgetary decision making and set standards for sound budgetary practices and fiscal performance.

An adopted set of Budget Policies that are consistently followed will assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. These policies serve to guide the creation of the City's budget and outline standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB). This document shall be reviewed on a regular basis to reflect the highest standards of fiscal management and the City's budgetary goals.

OBJECTIVES:

According to the GFOA and the NACSLB, a budget policy should address and establish the guidelines for the following elements:

- Operating and Capital Budget Policies
- Budgetary Controls
- Revenue/Expenditure Policies

This document addresses each of these elements, and provides the City with a comprehensive foundation upon which the prudent establishment, execution, and monitoring of annual budgets can occur.

BACKGROUND:

The City of San Diego's budget is developed annually for each fiscal year, July 1 through June 30. Under the strong mayor form of government, the budget is proposed by the Mayor with input from City Council and the public. The budget may be revised by City Council and is adopted by Council subject to mayoral line-item veto. The City Council may subsequently override the Mayor's veto by a majority vote and establish the annual budget.

The City uses strategic planning to map its goals and manage the tools and resources necessary for achieving them. The City Strategic Plan defines the direction for the City and provides a framework for the strategies and activities of the departments. The budget process is structured each year to achieve the fiscal and policy goals for the upcoming fiscal year while adhering to the timeline defined by the City Charter. The budget process is composed of the following phases: budget development, budget review, budget adoption, and budget monitoring.

Budget Development - Five-Year Financial Outlook

The City Strategic Plan is the framework for the City of San Diego's Five-Year Financial Outlook (Outlook). The development of the Outlook is the first step in the annual budget process. The Outlook outlines the Mayor's fiscal priorities for the next five years and presents a forecast for anticipated revenues and expenditures. It also provides a comprehensive, long-range analysis of the City's General Fund by incorporating economic assumptions and newly-prioritized or mandated expenditures. The information presented in the Outlook serves as the basis for determining the coming year's operating budget allocations. The Capital Improvements Program (CIP) budget development process also uses the Outlook, but initially begins with the identification and prioritization of capital improvement projects by the Capital Improvements Program Review and Advisory Committee (CIPRAC) and participating City departments.

Policy decisions and strategies are made using the information contained in the Outlook and results from the CIPRAC review. General Fund revenues and expenditures are then established and balanced through the budgeting process and any remaining changes to the non-general funds and capital improvement projects are made, resulting in the Mayor's Proposed Budget. The budget document is created, presented by the Mayor to the City Council, and made public by April 15 in compliance with the City of San Diego Charter [Article XV, Section 265, Item (b) (15)]. The proposed budget is published in hard copy and is also posted on the City's website. Subsequent to the release of the proposed budget, the Independent Budget Analyst issues a report that analyzes the proposed budget.

Public Involvement

Public involvement shall be encouraged in the annual budget decision-making process through public hearings, public outreach, and information. Public participation efforts will allow the City to achieve the following objectives: improve performance by identifying public needs and service delivery expectations and understand the public's priorities in budgeting. Increased public involvement will allow the City to be more responsive to community needs, thereby increasing the value that the public receives from City government.

City Council

The City Council members shall communicate their budget priorities to the Mayor in advance of the adoption of the annual budget. City Council shall also adopt an annual legislative budget calendar that establishes the time frame for each phase of the budget process and in accordance with the City Charter's requirements.

Operating Budget

The operating budget development process shall begin with the preparation of the Five-Year Financial Outlook, which shall be developed prior to the proposed budget. The operating budget shall contain the expected revenue and expenditure appropriations, staffing levels, and tactical plans for each department. Tactical plans shall include the departments' mission, strategic goals and objectives, performance measures, and targets. The performance results shall be reported at fiscal year-end. The Tactical Plans shall be updated annually to ensure departments' priorities are in line with the City Strategic Plan and performance measures and targets are meaningful and realistic with regard to budgeted dollars.

Capital Improvements Program Budget

The CIP budget shall be a multi-year capital improvement plan for the City and shall be developed in conjunction with the operating budget to ensure effective utilization of the City's overall resources to operate and maintain facilities. The annual CIP budget shall include projects that span multiple fiscal years and result in capitalized assets. The CIP budget may include other projects of a capital nature that span multiple fiscal years and have significant cost estimates. Annual allocation projects shall provide for smaller, sub-projects that are expected to be completed in a short timeframe. The annual CIP budget shall reflect total estimated project costs by including all prior- and current-year expenditures and appropriations, and future-year project costs, including any future funding needs through project completion.

CITY OF SAN DIEGO, CALIFORNIA
COUNCIL POLICY

CURRENT

CIP projects shall only be established with partial funding if there is a reasonably high expectation that the remaining funding will be identified and the project will be completed within a reasonable timeframe for the type of project. Project budgets may be based upon revenues anticipated to be received during the fiscal year; however, the project shall not be released nor shall expenditures be incurred until cash is available to support the budget. In accordance with the City of San Diego Charter [Article VII, Section 84], appropriations for CIP projects that are not completed within the fiscal year shall continue until the project is completed or abandoned. CIP projects; however, shall be reviewed periodically to identify projects that are not progressing and funds that may be available to be reprogrammed for another purpose.

In order to ensure the integration of long-range planning, the development of the multi-year CIP budget shall be primarily based upon the adopted General Plan, community plans, and growth strategies. Further, Sections 65103 (c) and 65401 of the State's Planning and Zoning law require that the CIP be submitted by the Planning Commission to the City Council with assurance of General Plan conformance prior to the adoption of the annual budget. In accordance with Council Policy 800-14, project ranking shall be used to make funding recommendations and shall be reported in the annual CIP budget. Finally, estimated future impacts on operating budgets shall be provided for all capital improvement projects seeking approval by City Council and shall be included in the City's Five-Year Financial Outlook.

Basis of Budgeting:

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the fund liability is incurred) except that (1) encumbrances outstanding at year-end shall be considered expenditures and (2) the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures. The budget for the City's Proprietary Funds, which are comprised of Enterprise Funds and Internal Service Funds, shall also be prepared on the modified accrual basis of accounting with the exception that revenues are recognized when they are earned.

ATTACHMENT 6
COUNCIL POLICY 800-14

CITY OF SAN DIEGO, CALIFORNIA
COUNCIL POLICY

SUBJECT: PRIORITIZING CIP PROJECTS
POLICY NO: 800-14
EFFECTIVE DATE: May 30, 2008

BACKGROUND:

The City of San Diego's Capital Improvement Program (CIP) is implemented through an interrelationship of client departments, service departments, new and redevelopment, and multiple funding sources. Capital investments are necessary for the construction of all parts of municipal infrastructure. Major infrastructure within the City's area of responsibility includes streets and related right-of-way features; storm water and drainage systems; water and sewer systems; public buildings such as libraries, recreational and community centers, police and fire stations, and lifeguard facilities; and parks. Decisions about capital investments affect the availability and quality of most government services. The municipal infrastructure is often taken for granted, yet it is vital to the city's economy, with implications for health, safety, and quality of life.

The commitment of resources to the CIP projects within the City has traditionally not had the benefit of a comprehensive evaluation to determine overall needs so that projects can be ranked in priority order, and efficiently funded. This approach may have unintentionally limited the overall effectiveness of available CIP resources by providing projects with less funding than is needed to accomplish major project requirements, such as planning and design. This has limited the City's ability to compete for outside grant funding, since grant programs often place emphasis on having the design and associated activities completed.

PURPOSE:

The purpose of this policy is to establish an objective process for ranking CIP projects to allow decision-makers to have a basis for choosing the most compelling projects for implementation. This prioritization process will allow for the analytical comparison of the costs and benefits of individual projects, as well as an opportunity to evaluate projects against one another on their relative merits. Ideally, it will provide a citywide perspective, explore various financing options, and facilitate project coordination. All projects being considered for funding will be prioritized in accordance with the guidelines of this policy. It is proposed that this single CIP prioritization policy address all funding sources and asset classes, including enterprise funded projects (golf, water, sewer, airport facilities, undergrounding and landfill) and transportation and drainage projects. The goal of this policy is to establish a capital-planning process that ultimately leads to policy decisions that optimize the use of available resources, resulting in the maximum benefit from the projects delivered.

IMPLEMENTATION:

In order to implement a prioritization system, there must be an understanding of the constraints associated with each project's funding source(s), asset type (project category), or phase of development. Projects will not compete across the different funding sources, the different project categories, or the different project phases – however projects within each of these areas will be evaluated according to the guidelines outlined below.

A. Project Funding

Projects within restricted funding categories will compete only with projects within the same funding category. Prioritization within these restricted funding categories will occur in accordance with this CIP prioritization policy. For example, water system CIP projects are funded with enterprise funds paid by water ratepayers. All water CIP projects will be prioritized in accordance with the prioritization policy, but will not compete for funding with projects not funded by Water Enterprise funds.

The following is a partial listing of restricted funding categories:

1. Community Development Block Grants
2. Developer Impact Fees
3. Enterprise Funds (Airport, Environmental Services, Golf, Utilities Undergrounding, Metropolitan Wastewater, and Water)
4. Facilities Benefit Assessments
5. Grants
6. State and Federal Funds
7. TransNet Funds

Projects that are not within a restricted funding category will compete within capital outlay funds/general obligation funds in accordance with this CIP prioritization policy. Although capital needs from the restricted funds or revenue-producing departments are often separate from the General Fund, the capital investments of all City departments should be planned together to allow better coordination of capital projects in specific parts of the City over time. Citywide coordination of capital project planning can increase the cost-effectiveness of the City's capital programs by allowing more efficient infrastructure investments.

B. Project Categories

To ensure that the comparison is conducted between similar types of projects, the CIP projects shall be separated into categories according to the predominant type of asset in the project. Project categories shall include the below alphabetically listed asset types:

- **Airport Assets**
- **Buildings** - Facilities and structures, with the following project subcategories:
 - Community support facilities and structures
 - Fire facilities and structures
 - Libraries
 - Metropolitan Wastewater department facilities and structures (e.g., treatment plants - and pump stations)
 - Operations facilities and structures (e.g., maintenance shops and offices)
 - Other City facilities and structures
 - Park & Recreation facilities and structures
 - Police facilities and structures
 - Water department facilities and structures (e.g., treatment plants, pump stations, reservoirs, dams, standpipes)
- **Drainage** - Storm drain systems including pipes, channels, Best Management Practices (BMPs) and pump stations
- **Flood Control Systems**
- **Golf Courses**
- **Landfills** - Landfills and supporting facilities and structures
- **Parks** - Parks and open space
- **Reclaimed Water System**
- **Transportation** - Transportation facilities, with the following project subcategories:
 - Bicycle Facilities (all classifications).
 - Bridge Replacement, Retrofit, and Rehabilitation.
 - Erosion control, slope stabilization, and retaining walls supporting transportation facilities.
 - Guardrails, Barrier Rails, and other structural safety enhancements.
 - New Roads, Roadway Widening, and Roadway Reconfigurations.
 - Street Enhancements including medians and streetscape.
 - New Traffic Signals.
 - Pedestrian Accessibility Improvements including curb ramps.
 - Pedestrian Facilities including sidewalks but not curb ramps.
 - Street Lighting including mid-block and intersection safety locations.
 - Traffic Calming, Flashing Beacons, and other speed abatement work.
 - Traffic Signal Interconnections and other signal coordination work.
 - Traffic Signal Upgrades and Modifications..

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- **Wastewater** - Wastewater collection systems
- **Water** - Water distribution systems

CIP budgets shall reflect project allocations according to these categories. These project categories shall include resource allocation for all project components, including environmental mitigation, property acquisition, and all other activities necessary to complete the project.

C. Project Phases

To ensure that the prioritization is conducted between projects with a similar level of completion, all CIP projects shall be separated into the following standard phases of project development within each project category:

1. **Planning** –includes development of a feasibility study, detailed scope, and budget.
2. **Design** - includes development of the environmental document, construction plans and specifications, and detailed cost estimate.
3. **Construction** - includes site preparation, utilities placement, equipment installation, construction, and environmental mitigation.

To initiate an effective capital project process, a revolving fund will be established for capital planning, to allow improved development of the scope, feasibility and funding requirements of projects prior to them becoming a CIP. The implementation of a capital planning process will result in better information, planning, and analysis of proposed capital projects. A goal of 5% is established as the minimum of CIP resources allocated to projects in the Planning phase.

D. Prioritization Factors

The City must prioritize capital needs to assist in the determination of which projects will receive available funding and resources, and/or compete for bond funding based on criteria that is aligned with Departmental priorities, the Mayor's long-term plans, and City Council's objectives.

For all non-transportation projects (See Section B. Project Categories), the following are the prioritization factors (listed in order of importance):

1. **Health & Safety Effects:** This criterion will include an assessment of the degree to which the project improves health and safety factors associated with the infrastructure asset. For example, projects that result in the reduction in accidents, improved structural integrity, and mitigation of health hazards would score higher. The evaluation of this criterion will constitute twenty-five percent (25%) of the project's total score.

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2. **Regulatory or mandated requirements:** This criterion will include an assessment of the degree to which the project is under a regulatory order or other legal mandates. For example, projects that are required by consent decrees, court orders, and other legal mandates would score higher. The evaluation of this criterion will constitute twenty-five percent (25%) of the project's total score.
3. **Implication of Deferring the Project:** This criterion will include an assessment of the consequences of delaying a project. For example, projects that would have significantly higher future costs, negative community impacts, or negative public perception, should they be deferred, would score higher. The evaluation of this criterion will constitute fifteen percent (15%) of the project's total score.
4. **Annual recurring cost or increased longevity of the capital asset:** This criterion will include an assessment of the degree to which the project reduces operations and maintenance expenditures by the City. For example, a roof replacement project that reduces both maintenance requirements and energy consumption or a storm drain replacement project that reduces the need for periodic cleaning would score higher. On the other hand, a new library that increases maintenance, energy and staffing costs would score lower. The evaluation of this criterion will constitute ten percent (10%) of the project's total score.
5. **Community Investment:** This criterion will include an assessment of the degree to which the project contributes toward economic development and revitalization efforts. For example, a project within an approved Redevelopment Area or Community Development Block Grant eligible area would score higher. The evaluation of this criterion will constitute ten percent (10%) of the project's total score.
6. **Implementation:** This criterion will include an assessment of the degree to which the project is in compliance with the General Plan, Community Plan, or approved City-wide master plan. An assessment of other issues involved in completing the project (e.g., significant environmental issues, project complexity, and level of public support) will also be included in this criterion. For example, projects that would benefit the City of Villages Strategy, further smart growth, or receive overwhelming support from the community would score higher, while projects that would significantly impact the environment and trigger high mitigation requirements would score lower. The evaluation of this criterion will constitute five percent (5%) of the project's total score.

7. **Project Cost and Grant Funding Opportunity:** This criterion will include an assessment of the amount of funding needed to complete the current project phase and the entire project, and shall also include assessment of the amount of City funding in the project compared to the amount of funding provided by grant funds from outside agencies. For example, a project that would bring grant funds from an outside agency into the City would score higher, while a project that relies only on City funds would score lower. The evaluation of this criterion will constitute five percent (5%) of the project's total score.
8. **Project Readiness:** This criterion will include an assessment of the time required for a project to complete its current project phase (i.e., planning, design or construction). For example, a project with a completed environmental document or community outreach would score higher, while a highly complex project requiring longer design time would score lower. The evaluation of this criterion will constitute five percent (5%) of the project's total score.

For transportation projects (See Section B. Project Categories), the following key prioritization factors will be used in lieu of the above factors:

1. **Health & Safety:** This criterion shall include an assessment of the degree to which the project improves the safety of the public using the facility. This criterion also includes an assessment of the degree that a project is under a regulatory order or other legal mandates relating to public safety. For example, projects that result in reduction in traffic accidents, improved seismic safety rating of a bridge, upgrade of an undersized storm drain to address flooding problems, and reduction of response times by emergency vehicles would score higher. The evaluation of this criterion will constitute twenty-five percent (25%) of the project's total score.
2. **Capacity & Service (Mobility):** This criterion shall include an assessment of the degree to which the project improves the ability of the transportation system to move people under all modes of travel including vehicle, transit, bicycle, and pedestrian usage. This criterion will also include an assessment of the degree to which the project improves the overall connectivity and reliability of the City's transportation system. For example, projects that reconfigure intersections to reduce delays, improve a parallel road to bypass a congested intersection, and interconnect traffic signals to reduce travel time along a congested corridor would score higher. The evaluation results of this criterion shall constitute twenty percent (20%) of a project's total score.

- 3. Project Cost and Grant Funding Opportunity:** This criterion shall include an assessment of the amount of funding needed to complete the current project phase and the entire project, and shall also include assessment of the amount of City funding in the project compared to the amount of funding provided by grant funds from outside agencies. For example, a project that would bring grant funds from an outside agency into the City would score higher, while a project that relies only on City funds would score lower. The evaluation of this criterion shall constitute twenty percent (20%) of the project's total score.
- 4. Revitalization, Community Support & Community Plan Compliance:** This criterion shall include an assessment of the degree to which the project is in compliance with the General Plan, Community Plan, Regional Transportation Plan, or an approved City-wide master plan. This criterion shall also include an assessment of the degree to which the project is officially supported by the Community Planning Group(s), the Councilmember(s), or a Regional Agency (such as SANDAG). This criterion shall also include an assessment of the degree to which the project contributes towards economic development and revitalization efforts. For example, projects that benefits a pilot village in the City of Villages strategy or furthers smart growth, implements a portion of the City-wide master plan or corridor study, has overwhelming and documented support from the community, implements a portion of an approved Redevelopment Area infrastructure plan, and provides transportation facilities for a Community Development Block Grant eligible area would score higher. The evaluation results of this criterion shall constitute fifteen percent (15%) of a project's total score.
- 5. Multiple Category Benefit:** This criterion shall include an assessment of the degree to which the project provides highly rated facilities for multiple project categories (see Section B for project categories). For example, a roadway project that also provides for the replacement of a deteriorated storm drain, a streetscape project that also provides street lighting at critical intersections, and a bikeway project that provides slope stabilization at an area of known erosion problems would score higher. The evaluation of this criterion shall constitute ten percent (10%) of the project's total score.
- 6. Annual recurring cost or increased longevity of the capital asset:** This criterion shall include an assessment of the degree to which the project reduces operations and maintenance expenditures by the City. For example, a roadway widening project that replaces an area of pavement in poor condition or that installs a highly rated traffic signal would score higher, while a project with equipment that requires frequent maintenance would score lower. The evaluation results of this criterion shall constitute five percent (5%) of a project's total score.

7. **Project Readiness:** This criterion shall include an assessment of the time required for a project to complete its current project phase (i.e., planning, design or construction). For example, a project with a completed environmental document or community outreach would score higher, while a highly complex project requiring longer design time or significant environmental mitigation would score lower. The evaluation results of this criterion shall constitute five percent (5%) of a project's total score.

E. Implementation Process

1. Using the project categories (funding & project), phases, and criteria, the Mayor shall develop a prioritization score for each CIP project. The Mayor shall then rank all CIP projects within their respective categories (funding & project) and phases according to their project score. In case of ties, the Mayor shall evaluate the overall infrastructure deficiency within the communities for each project as the deciding factor.
2. The resultant ranking list for each category and phase of CIP projects shall be reported by the Mayor to the Council as part of the annual CIP budget, with recommendations for funding.
3. Upon approval of the CIP budget by the Council, the Mayor shall pursue the completion of each project phase according to the priority ranking resulting from this prioritization process up to the total amounts authorized by Council for each project category. The Mayor shall also utilize the resultant priority ranking for the pursuit of all outside grant funding opportunities.
4. The Mayor will update the priority score as the conditions of each project change or other new information becomes available. For instance, if grant funding becomes available for a lower ranked project, the priority score would be re-evaluated with this new information. When changes occur that would alter a project's priority ranking, the priority list will be revised. The City Council will receive an informational brief of changes to the priority list at mid-year, and the annual update of the list will be part of the budget process. . Similarly, resources shall not be withdrawn from a project prior to the completion of its current phase, unless reallocation is authorized by the annual appropriation ordinance or approved by Council.
5. Implementation of this Council Policy is not intended to release or alter the City's current or future obligations to complete specific CIP projects by specified deadlines, as may be imposed by court order, or order of any federal, state or local regulatory agency.

HISTORY:

Adopted by Resolution R-302291 on 01/16/2007

Amended by Resolution R-303741 on 05/30/2008