

**Table 5-2 City of San Diego
Multi-Year CIP**

Questions	1. Do you have a Multi-Year CIP?	2. Is it a plan or an approved budget?	3. What is their process for developing/updating it (how do they involve the elected officials, public, and client departments)?	4. How do you address unfunded needs & risk in the plan?	5. What is the outline (table of contents) of the plan/report?	6. Can you provide a copy of their CIP Plans?	7. How have you benefitted from it?
City of Los Angeles	The City of Los Angeles is on a yearly time table, and coincides with the annual budget approval process.	Refer to answer for question #1.	They work with their client agencies within the City, and the City Administrative Officer, who is the City's budget manager, to coordinate, develop, and manage the budgets for the Capital projects delivered.	Unfunded needs are address each year through the budget process for Capital projects and Programs. If funding is not available, the project does not move forward.	The outline, as shown in the City's budget (Blue Book, Volume II), is as follows: Capital Improvement Expenditure Program <ul style="list-style-type: none"> • Summary • Municipal Facilities • Physical Plant • Clean Water System 	The CIP plans, again, are part of their overall annual budget which is available on the City's website.	The benefit of the system we use is that funding is identified for the project upfront. If funding is not available, the project does not happen.

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City of Oakland	Yes, 5-yr plan and 2-yr budget	Approved budget.	They work with each client department in the City and develop a CIP list for both funded and unfunded projects.	The City ranks them based on the following prioritization factors: leverages outside funding, mandated, life safety, hazard elimination, and preventive maintenance.	See attached.	Yes	Helped to allocate limited funding to most needed projects.
City of Sacramento	The City of Sacramento Department of Public Works has a 5 year CIP.	The first year of the 5 year CIP is approved by City Council and the remaining 4 years is a plan.	The Department's plan is developed with internal stakeholder engagement. There is no public outreach. Prior to bringing forward their 5 year CIP they do perform briefings	Department submits a 5-year plan that is balanced by fund over the 5 years so that there is no risk of overspending their actual and estimated funds.	Sacramento lists 1.Summary of all funds 2. Fund types 3.Projects receiving new funding for the upcoming fiscal year 4. Active projects showing existing and		They have a sustainable, reasonable and fiscally constrained plan that has approval from all of their Department Leadership and the City Council.

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			with Council members. Furthermore, Council members are presented the plan at a hearing where questions can be asked and feedback provided with final approval of the plan at a subsequent council meeting.		future funding 5. Projects receiving funding by fund type and project number 6. Summary of all projects with funding 7. Projects by Council District 8. Resolution approving the upcoming fiscal year budget.		
City of San Diego	San Diego is in the process of implementing a Multi-Year CIP (1-2 year annual budget and a 5-year rolling plan).						
City of San Francisco	San Francisco has a very well developed process and rolling 10-year	It's a plan that informs a 2-yr capital budget, and	There is a city-department-wide capital planning committee to Board of Sups and	It is a financially constrained plan that prioritizes city-wide infrastructure	See plan on website - link shown on question 3 answer.	See plan on website - link shown on	Greatly. Obvious benefits include passage of 5

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	Capital Plan.	projects a rolling 10-year capital program.	Mayor; see our website http://www.onesanfrancisco.org	needs based on availability of funds. The plan identifies unfunded and emerging needs.		question 3 answer.	general obligation bond programs in the past 6 years totaling over \$1.9 billion dollars. This has resulted in numerous capital projects and has been wonderful for the City's residents, having many new or renovated public facilities and infrastructure; an identifiable, balanced set of priorities going forward; and more satisfied politicians.

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City of San Jose	Yes, the City of San Jose prepares 5-Year CIP Budget.	It is an approved budget.	The annual budget process is mapped-out at the following link: http://www.sanjose.ca.gov/index.aspx?NID=489 . In general, between October and March, staff reviews the previous year's budget for the CIP (which is actually the current year) and assemble their proposed budget for the next year. As this is ongoing, the elected officials are reviewing the previous year's budget as well and identifying their priorities with input from the public. The public may involved in public	Each Capital program maintains a prioritized listing of unfunded needs. These needs are presented in a Deferred Maintenance Infrastructure Backlog (DMIB) report to a Council Committee (the Transportation and Environment Committee) prior to being presented to Council before the adoption of next-year's 5-year budget. A copy of the latest report was presented in May and may be found	The budgets for the 2013/2014 FY are available at the following website: http://www.sanjoseca.gov/index.aspx?nid=1980 . The specific link for the Capital Budget is: http://www.sanjoseca.gov/index.aspx?nid=2804 .	See answer to #5	A multi-year budget is preferred because it provides the projected budgetary needs for beyond the next fiscal year. This provides a better look at long-term needs in projects/ programs.

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			<p>meetings. In February, the City Manager presents the program's forecasted revenue projections to the Mayor and Council. Mayor then compiles his/her budget message in March which provides priorities and direction for the budget. In May, the City Manager prepares his/her budget which incorporates the Mayor's direction into the proposals from the various Capital programs. The proposed budget is presented to Council in Budget</p>	<p>at the following website: http://sanjoseca.gov/DocumentCenter/View/15666. The 5-year budget is continuously monitored throughout the year and adjustments can be made by Council. While, changes can be approved by Council at any time throughout the year, typically they are gathered and presented to Council together in Fall, Mid-Year, or Spring requests. An example of an off-schedule budget action request</p>			

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			<p>Study Sessions aligned with each City Service Area (CSA). Any revisions to the budget request after this point are compiled as Manager's Budget Addenda (MBA's). Council Members may also suggest revisions in the form of "Budget Documents". In June, the Mayor will present his/her Budget Message which incorporates some (or all) of the MBA's and Budget Documents. Council then votes on and adopts this budget.</p>	<p>would be if the low-bid for a project is higher than anticipated and it is not desired to re-scope and re-bid the project, then a budget request can be made to shift funding from one project to another.</p>			