



The City of San Diego

Staff Report

DATE ISSUED: January 19, 2024  
TO: City Council  
FROM: Purchasing & Contracting/Equal Opportunity Contracting Program  
SUBJECT: Fiscal Year 2022 & 2023 Business Diversity Annual Report

Primary Contact: Christian Silva Phone: (619) 236-6069  
Secondary Contact: Claudia C. Abarca Phone: (619) 236-5921

Council District(s): Citywide

OVERVIEW:

The Purchasing and Contracting (P&C) is pleased to provide this annual report, which provides construction, consultant, goods and services diversity participation statistics. This report also highlights programmatic activities, achievements, and goals for the future. Information provided in this report covers the period of July 1, 2021 through June 30, 2022 and July 1, 2022 through June 30, 2023.

PROPOSED ACTIONS:

This is an informational item. No action is required by the Committee or the City Council.

DISCUSSION OF ITEM:

**Introduction**

The Small Local Business Enterprise (SLBE) Program was adopted by the City of San Diego (City) in 2010, with the intent of providing a race and gender-neutral tool<sup>1</sup> to help stimulate and promote the utilization of the city's local business community. Over the last thirteen years, the program has allowed for opportunities within the City's procurement of goods and services, construction, and architectural and engineering (A&E) consultant contracts for small or emerging, local businesses. Benefits of being certified as an SLBE or Emerging Local Business Enterprise (ELBE) include sheltered bidding opportunities, bid discounts and/or preference points, as well as mandatory subcontracting

---

<sup>1</sup> In compliance with Prop 209, passed by the voters in 1996 adding Article 1 section 31 of the California Constitution.

participation goals specific to City certified firms in construction contracts. This report highlights information on programmatic changes, if any; contract award information based on SLBE program requirements; contract award information related to diversity; and compliance monitoring activities performed by staff during the fiscal year reporting period.

## **Programmatic Overview**

### Community Outreach and Involvement

EOCP continues to perform community outreach in order to bring awareness of the SLBE Program, which will ultimately lead to increase participation on City contracts. EOCP conducts outreach through various platforms. This includes:

1. Participation in the Public Agency Consortium<sup>2</sup> (PAC). The PAC is a partnership of regional agencies focused on increasing the participation of diverse and small businesses on public agency procurement contracts. PAC meets quarterly to discuss contracting trends, issues, and discuss how agencies can best serve their communities. Aside from participating in regular meetings, PAC members participate in various outreach events, hosted by participating agencies, to inform potential bidders of their agency's respective programs, how to bid, and resources available to them.
2. EOCP partners with both the North and South San Diego SBDC to increase participation of small or emerging local businesses and diverse businesses on City contracts.. San Diego SBDC delivers up-to-date counseling, training, and technical assistance in all aspects of small business management. SBDC services include, assisting small businesses with access to capital, marketing, production, organization, engineering and technical problems and feasibility studies. In partnership with SBDC, EOCP staff conducts trainings on SLBE program benefits, how to become certified within the program, and will provide step-by-step assistance on submitting an application for the SLBE program to interested businesses.
3. EOCP also attends outreach events throughout San Diego County , as evidenced in Attachment 1. These events help engage small businesses by providing them information on the benefits of the City's SLBE program and help identify potential bidding opportunities based on the goods or services a business provides. The intent is to help increase the number of willing and able firms within the SLBE program and subsequently increase the participation of SLBE firms on City contracts.

### Mentor Involvement

EOCP staff is involved in the Calmentor<sup>3</sup> Mentor-Protégé Program, sponsored by Caltrans District 11, as steering committee members and pairing facilitators. The year long program is designed to encourage and support small businesses in the Architectural and Engineering (A&E) sector, through voluntary partnerships with mid-size and larger firms participate in public transportation projects in the San Diego region. Calmentor partnerships include Caltrans, District 11 Small Business Council (D-11 SBC), SANDAG, City of San Diego, and American Council of Engineering Companies (ACEC) - San Diego Chapter. Over the last several cycles, City-certified SLBE and ELBE firms such as, La Salle Solutions, Reddy Engineering Services, San Dieguito Engineering, and STC Traffic; have participated in the program and have gained considerable insight not only on how to submit bids or proposals, but also on how to effectively run their overall business. Staff is proud to partner with Caltrans, and other regional agencies for this program.

---

<sup>2</sup> <https://www.sandiego.gov/eoc/boc/pac>

<sup>3</sup> Additional information on the Calmentor program can be found here: <https://dot.ca.gov/caltrans-near-me/district-11/popular-links/calmentor>

EOCP staff participates in the Construction & Commodities (C&C) Mentor Protégé Program<sup>4</sup> as steering committee members and pairing facilitators. Founded as a non-profit organization, the C&C Mentor Protégé Program is designed to foster relationships within the construction and building industry by bridging the gap between small businesses and larger firms. Some of the program benefits include enhancing growth potential, increasing small business participation in construction projects, building capacity, and fostering business relationships in the San Diego Region.

SLBE Program: By the Numbers

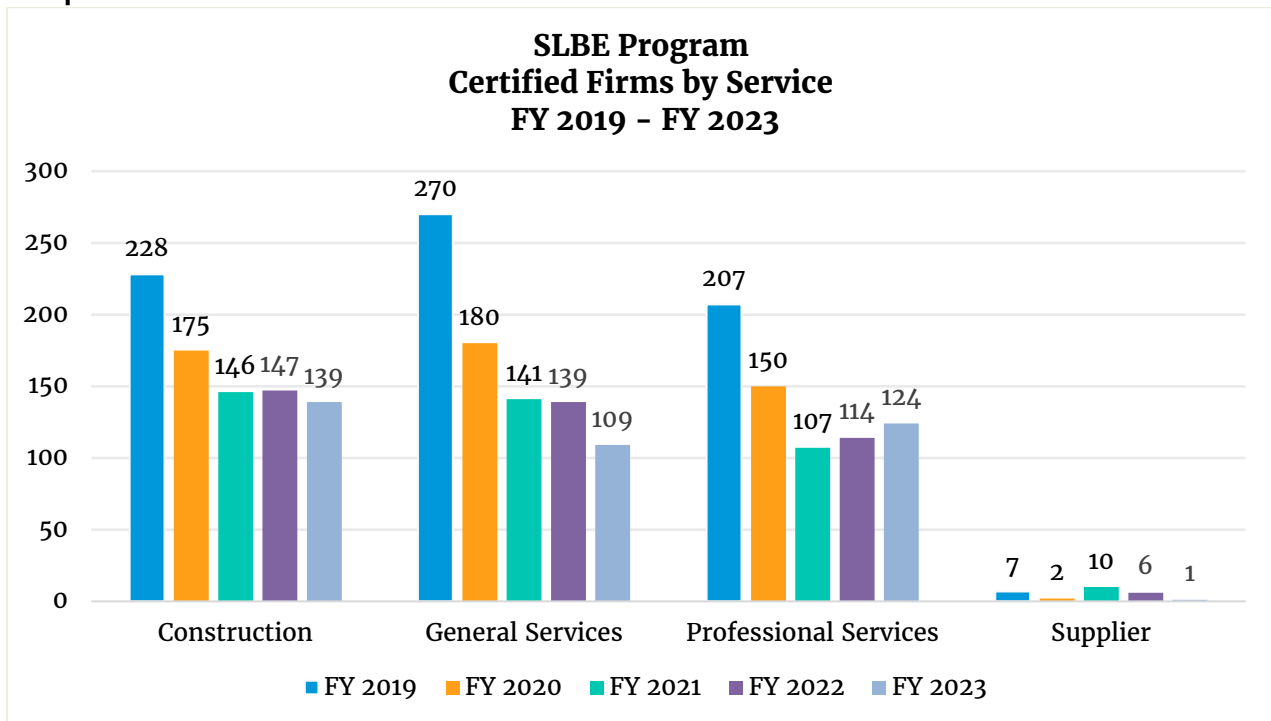
In FY22 the SLBE program had 406 certified firms, and 373 certified firms in FY23 across various service categories. The number of certified firms will vary at any given time due to any of the following reasons:

1. Firm fails to renew their certification (no longer wants to be in the SLBE Program);
2. Firm allows for a lapse in certification; and
3. Firm exceeds the 3-year average income cap established.

Firms seeking to become certified as a SLBE or ELBE firm must meet program eligibility requirements including income documentation<sup>5</sup> and proof that the business is local.

The graph below shows the average number of certified firms in the SLBE program over the last five fiscal years.

**Graph 1**



<sup>4</sup> Additional information on the C&C Program can be found here: <https://www.candcmentorprotege.com/>

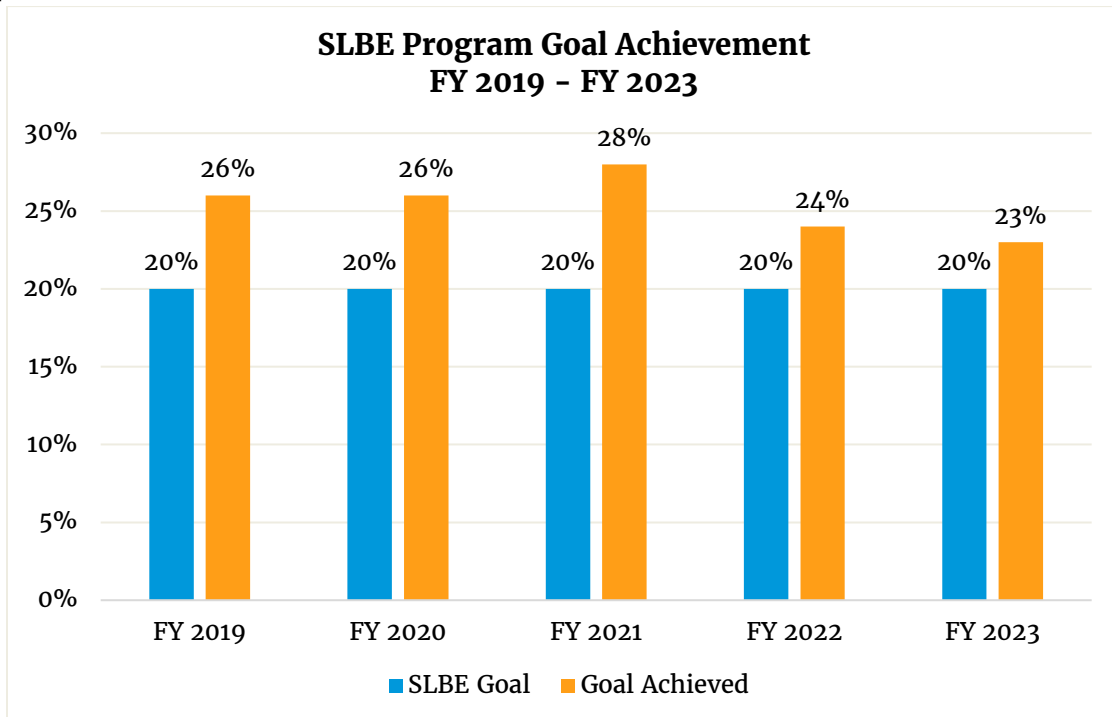
<sup>5</sup> Income documentation requirements may be automatically waived for firms certified as a Micro Business or Disabled Veteran Business Enterprise (DVBE) by the California Department of General Services (DGS).

## SLBE Participation Rate Exceeds Annual CIP Goal

The Capital Improvement Program (CIP) establishes an annual aspirational goal for participation of SLBE firms on construction and A&E contracts. For FY22 and FY23, the overall goal established for SLBE/ELBE participation on CIP Construction and A&E Consultant contracts was 20 percent. EOCP will continue to work with the E&CP Department to ensure efforts are made to generate as many eligible CIP construction projects as possible for sheltering and creating prime contracting opportunities for the City's certified small and emerging local businesses.

By engaging internal and external stakeholders, the construction and consultant industries, and with the continued support of the City's Executive Team and Mayor, participation by SLBE/ELBE firms on CIP projects with SLBE requirements was 24 percent<sup>6</sup> for FY22 and 23 percent for FY23. Graph 2 below shows SLBE participation compared to the established aspirational goal over the last five fiscal years.

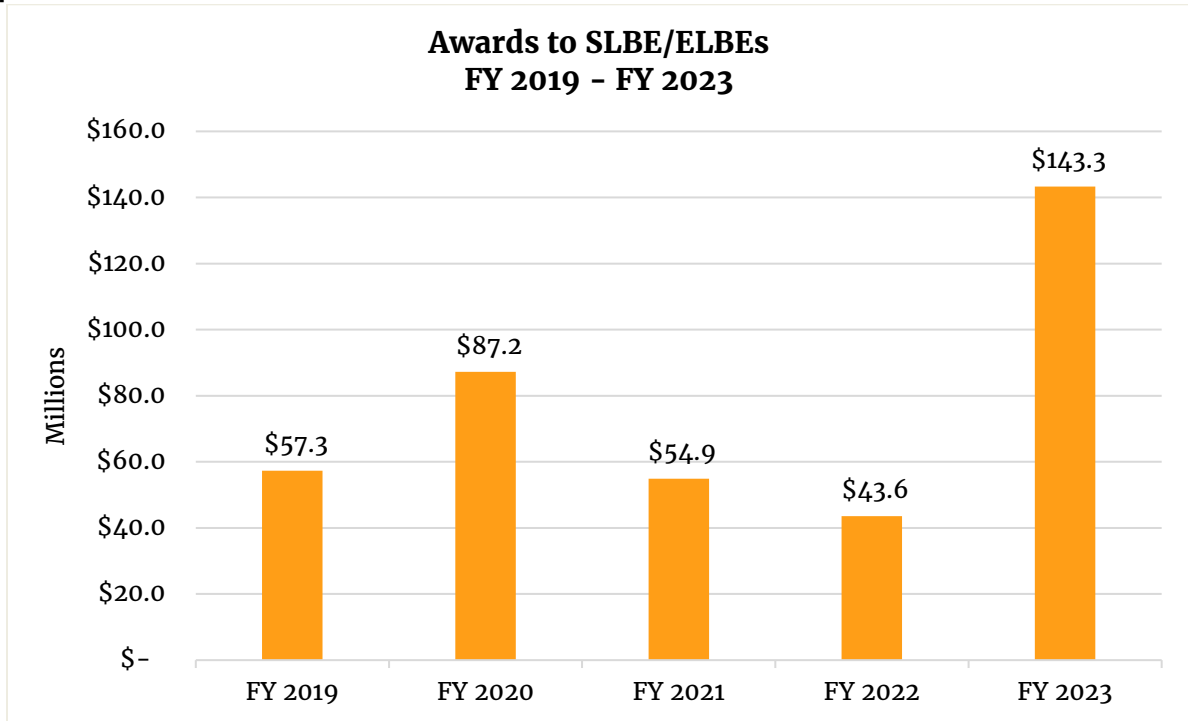
**Graph 2**



Graph 3 shows the total value of contracts awarded to SLBE or ELBE firms on construction and A&E consultant contracts (combined) over the last five fiscal years. There was a \$99.7 million dollar increase in overall dollar value awarded to SLBE or ELBE firms from FY22 to FY23. Reasons for varying amounts can be attributed to project sizing, complexity, and volume of projects based on asset type. A detailed list identifying the SLBE/ELBE firms who were awarded contracts during FY22 is provided in Attachment 2, while information for FY23 can be found in Attachment 3.

<sup>6</sup> Percentage is based on cumulative totals for Construction and A&E Consultant contracts that contained SLBE subcontracting program requirements.

**Graph 3**

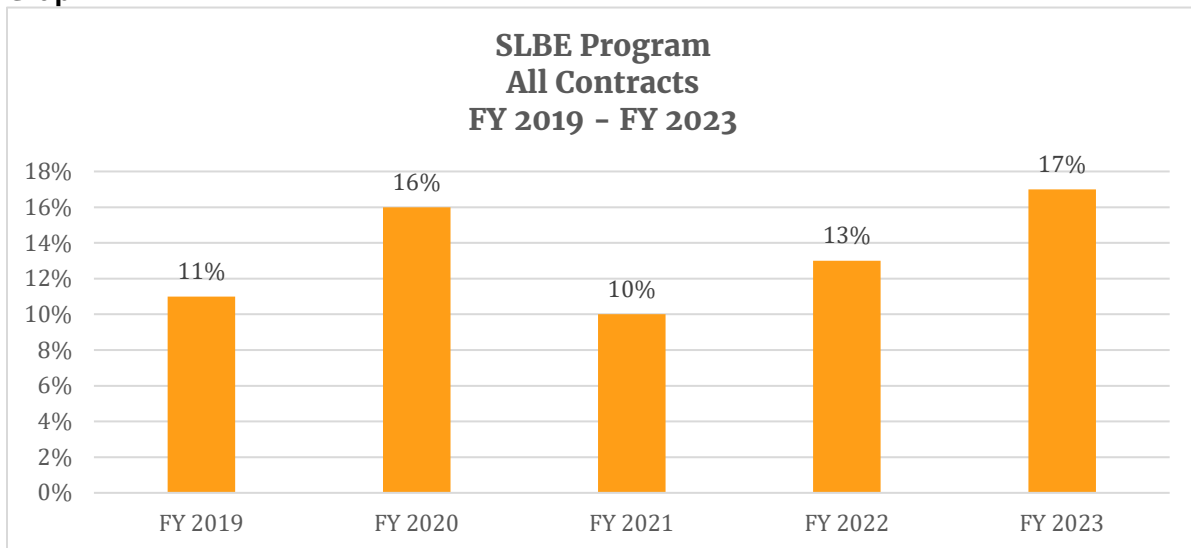


**Participation by SLBE/ELBE Firms on City Funded Contracts**

All Contracts

During FY22, the City awarded a total of \$336.2 million in construction, A&E, and goods and services contracts, of which \$44.5 million went to certified SLBE or ELBE firms<sup>7</sup>. In FY23, the City awarded a total of \$843.4 million in construction, A&E, and goods and services contracts, of which \$145.3 million went to certified SLBE or ELBE firms. Graph 4 shows SLBE/ELBE participation across all contracts over the last five fiscal years.

**Graph 4**



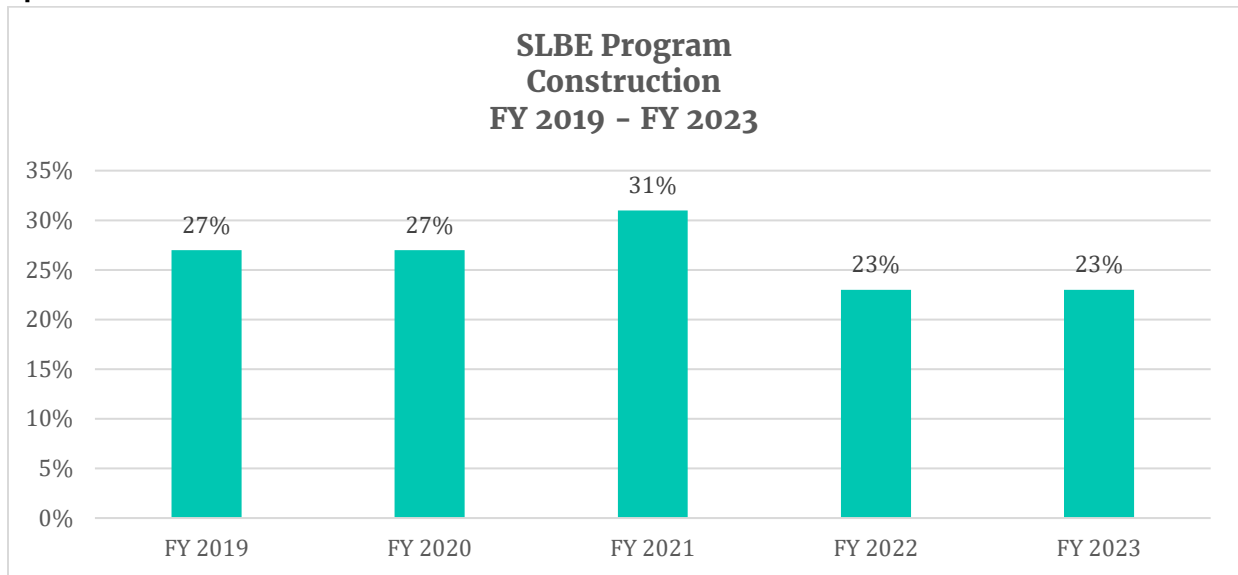
<sup>7</sup> Detailed information on diversity of awards based on race/ethnic group to firms within the SLBE program is available in table format in Attachment 4.

Construction Contracts

Construction contracts awarded with SLBE program<sup>8</sup> requirements during FY22 included 48 major<sup>9</sup> contracts totaling \$146.1 million and 3 minor contracts totaling \$341 thousand. The 48 major construction contracts identified contained mandatory SLBE subcontractor participation requirements, while the 3 minor contracts were restricted to SLBE/ELBE bidders only. The total SLBE/ELBE participation awarded in FY22 was \$34.1 million.

In FY23 major construction contracts totaling \$542.8 million and 2 minor contracts totaling \$720 thousand were awarded. The total SLBE/ELBE participation awarded in FY23 was \$127.2 million. Graph 5 contains a breakdown of the percent of dollars awarded to City-certified SLBE or ELBE firms on construction contracts for the last five fiscal years.

**Graph 5**



Architectural & Engineering Contracts

The City awarded 131 A&E consultant contracts totaling \$38 million<sup>10</sup> in during FY22, of which \$9.5 million went to certified SLBE or ELBE firms<sup>11</sup>, while \$7.2 million of the \$80.4 million in A&E contracts awarded in FY23 went to certified SLBE or ELBE firms.

This was a \$7.2 million dollar increase awarded to SLBE or ELBE firms from FY22 to FY23. Graph 6 shows the percent of dollars awarded to SLBE/ELBE firms over the last five fiscal years.

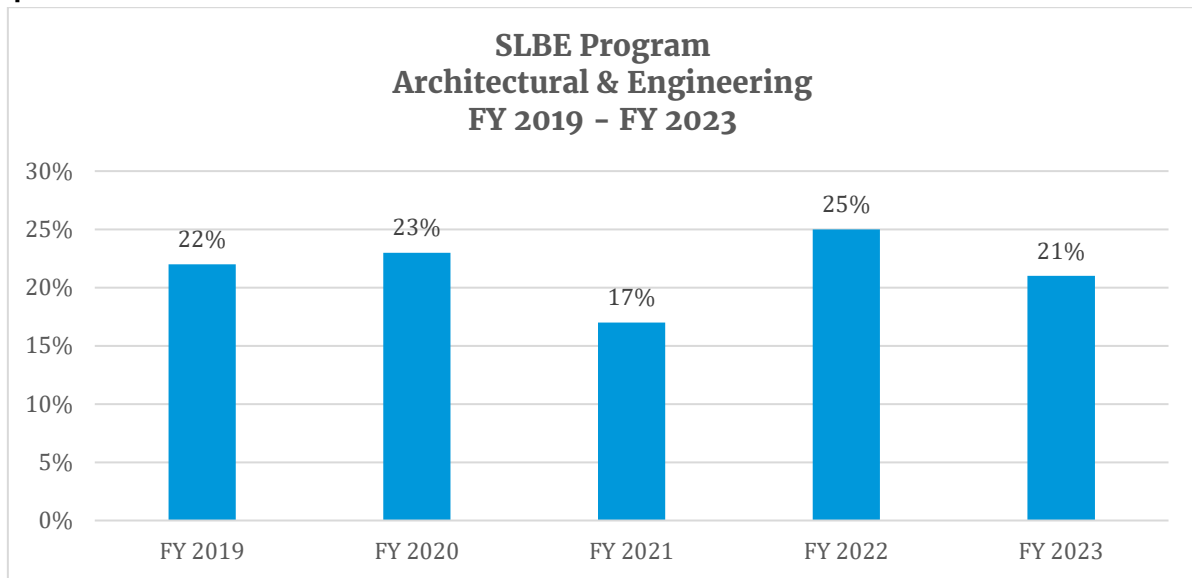
<sup>8</sup> Information on construction contract awards is available in table format in Attachment 5.

<sup>9</sup> Major public works contracts are contracts valued at \$1M or more. Minor public works contracts are contracts valued under \$1M. For additional information: <https://docs.sandiego.gov/municode/MuniCodeChapter02/Ch02Art02Division36.pdf>

<sup>10</sup> Total award amount includes stand-alone contract awards and tasks issued under as-needed contracts.

<sup>11</sup> Information on A&E consultant contract awards is available in table format in Attachment 6.

**Graph 6**



Goods & Services Contracts

During FY22, the City awarded a total of \$166.1 million in goods and services contracts, of which \$1 million was awarded to certified SLBE/ELBE firms. In FY23, goods and services contracts awarded totaled \$219.4 million, of which \$1.3 million went to certified SLBE/ELBE firms.

In previous reports, the Diversity Report included information on total spend amount for POs issued through P&C. To remain consistent with the reporting of CIP contracts, the information will reflect contract awards on formally solicited contracts. Only contracts in which the Purchasing Agent is required to advertise for sealed bids or proposals in the City's official newspaper shall incorporate a 20 percent voluntary SLBE/ELBE goal and 5 percent bid discount for bids or up to an additional 12 percent of the total possible evaluation points for proposals based on SLBE/ELBE participation. During FY23 P&C updated municipal code to incorporate mandatory goals for good and services contracts, however staff has noted that the SLBE program does not have a robust number of certified firms to be able to incorporate a mandatory subcontracting requirement. EOCP will look incorporate mandatory SLBE goals on contracts for goods and services where an established pool of firms exist. Refer to SDMC Division 36: Small and Local Business Program Administration for SLBE Program applicability.

Table 1 provides the distribution of formally solicited goods & services contracts awarded to SLBE/ELBE firms for the past three fiscal years.

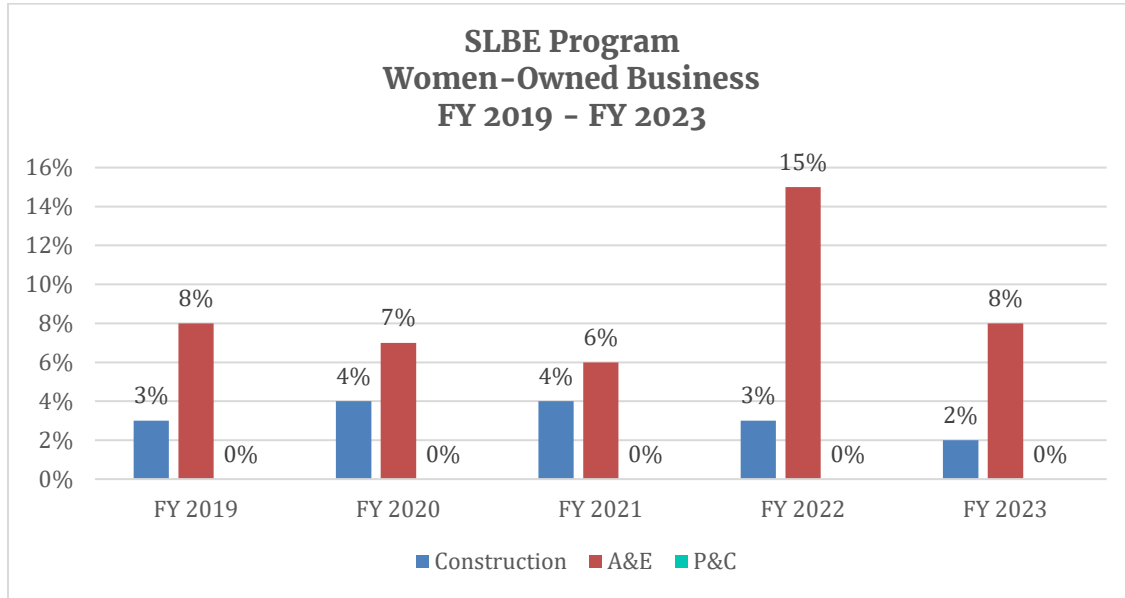
**Table 1**

Certification	FY 2021			FY 2022			FY 2023		
	# Awarded	Dollar Amount	% of Dollars Awarded	# Awarded	Dollar Amount	% of Dollars Awarded	# Awarded	Dollar Amount	% of Dollars Awarded
ELBE	3	\$2,504,875	1%	0	\$0	0%	1	\$350,000	0.5%
SLBE	3	\$957,394	0%	1	\$927,175	1%	1	\$973,220	0.5%
Non-SLBE-ELBE	93	\$396,341,881	99%	55	\$150,476,397	99%	65	\$218,119,495	99%
<b>Total</b>	<b>99</b>	<b>\$399,804,150</b>	<b>100%</b>	<b>56</b>	<b>\$151,403,572</b>	<b>100%</b>	<b>67</b>	<b>\$219,442,715</b>	<b>100%</b>

SLBE Participation, Woman-Owned

Participation by certified SLBE or ELBE woman-owned firms for construction, A&E, and goods and services contracts during FY22 totaled \$10.4 million and \$17.2 million in FY23. Although the percent of awards to Women-Owned Business declined in FY23 from the previous year, the total dollars awarded increased by \$6.8 million. The graph below shows participation for certified SLBE or ELBE women-owned firms across all contracts over the last five fiscal years.

**Graph 7**



**Costs Associated with Oversight of SLBE Program**

In FY21, the Office of the City Auditor’s conducted a performance audit of the SLBE Program. The overall objective of the audit was to review the efficiency and effectiveness of the program. As recommended by the Office of the City Auditor’s, EOC tracks the amount of time spent by staff who are involved with the SLBE Program, as well as information on how much more the City may pay contractors who are complying with SLBE Program requirements. During FY22 EOC staff spent a total of 264 hours reviewing SLBE program applications and performing site visits to ensure firms meet the eligibility requirements of the program and 241 in FY 2023. The Engineering & Capital Projects Department spent a total of 180 hours updating database of available SLBE/ELBE firms and creating mandatory SLBE/EBLE subcontracting goals for City funded construction contracts in FY 2022 and 232 hours in FY 2023.

Table 2 below shows the distribution of staff time to administer the SLBE program over the last three fiscal year.



**Table 2**

		<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>
<b>Role</b>	<b>Position</b>	<b># of Hours</b>	<b># of Hours</b>	<b># of Hours</b>
<b>EOCP</b>				
Application Review	Management Analyst	413	258	241
Site Visit		6	6	0
	<b>Total</b>	<b>419</b>	<b>264</b>	<b>241</b>
<b>E&amp;CP</b>				
Goal Calculations	Engineer Civil	73	128	180
Update Firm Availability		52	52	52
	<b>Total</b>	<b>125</b>	<b>180</b>	<b>232</b>
	<b>Grand Total</b>	<b>544</b>	<b>444</b>	<b>473</b>

During FY22, 3 construction projects were awarded to bidders who were not the apparent low bidder, while in FY23 there were 6. Awards to non-apparent low bidders were based on the apparent low bidders' failure to meet SLBE Program requirements. The difference in award dollars of these contracts including alternate bid items totaled \$1,528,219 in additional cost to the City for FY22 and \$4,925,482 in FY23.

Table 3 below provides detailed information on the difference between the bid of the initially identified low bidder to that of the actual bidder awarded.

**Table 3**

<b>Bid No.</b>	<b>Project Name</b>	<b>Bidder Rank</b>	<b>Firm Name</b>	<b>Bid Amount</b>	<b>Variance in Price</b>
<b>FY 2022</b>					
K-22-2025-DBB-3-A	Clairemont Mesa East Pipeline Improvements 1	1	Palm Engineering Construction Co., Inc.	\$7,899,597.30	\$336,036.70
		2	Ortiz Corporation	\$8,235,634.00	
K-22-2054-DBB-3	Otay WTP Basin Restoration	1	Slater Waterproofing, Inc.	\$1,712,711.00	\$266,759.00
		2	Tharsos, Inc.	\$1,884,100.00	
		3	ABHE & Svoboda, Inc.	\$1,979,470.00	
K-22-2063-DBB-3	Sewer & AC Water Group 793	1	S.C. Valley Engineering, Inc.	\$6,969,434.10	\$925,423.90
		2	KTA Construction, Inc.	\$7,894,858.00	
<b>FY 2023</b>					
K-23-2080-DBB-3	PQPS Oxygenation System	1	Caliagua, Inc.	\$3,890,767.00	\$501,000.00
		2	Steve P. Rados, Inc.	\$4,224,500.00	
		3	Blue Pacific Engineering & Construction	\$4,391,767.00	

K-23-2064-DBB-3-A	Storm Water Diversion at the South Bay Water Reclamation Plant	1	Ortiz Corporation, Inc.	\$2,175,170.00	\$665,480.00
		2	Burtech Pipeline, Inc.	\$2,840,650.00	
K-23-2122-DBB-3	MYF Electrical System Upgrades	1	Baker Electric & Renewables LLC	\$739,937.00	\$16,563.00
		2	Ace Electric, Inc.	\$756,500.00	
K-23-2061-DBB-3	Scripps Miramar Ranch Library Parking Expansion	1	Marcon Engineering, Inc.	\$6,908,308.45	\$169,469.32
		2	Dick Miller, Inc.	\$7,077,777.77	
K-23-2117-DBB-3	Ocean Air CP Comfort Station and Park Improvements, and the Carmel Valley CP-Turf Upgrades and Park Improvements	1	Marcon Engineering, Inc.	\$5,797,493.00	\$292,049.00
		2	De La Fuente Construction, Inc.	\$6,089,542.00	
K-23-2165-DBB-3	Encanto Improv 1	1	S.C. Valley Engineering, Inc.	\$18,199,079.25	\$3,280,920.75
		2	Burtech Pipeline, Inc.	\$21,480,000.00	

## Diversity of Contract Awards

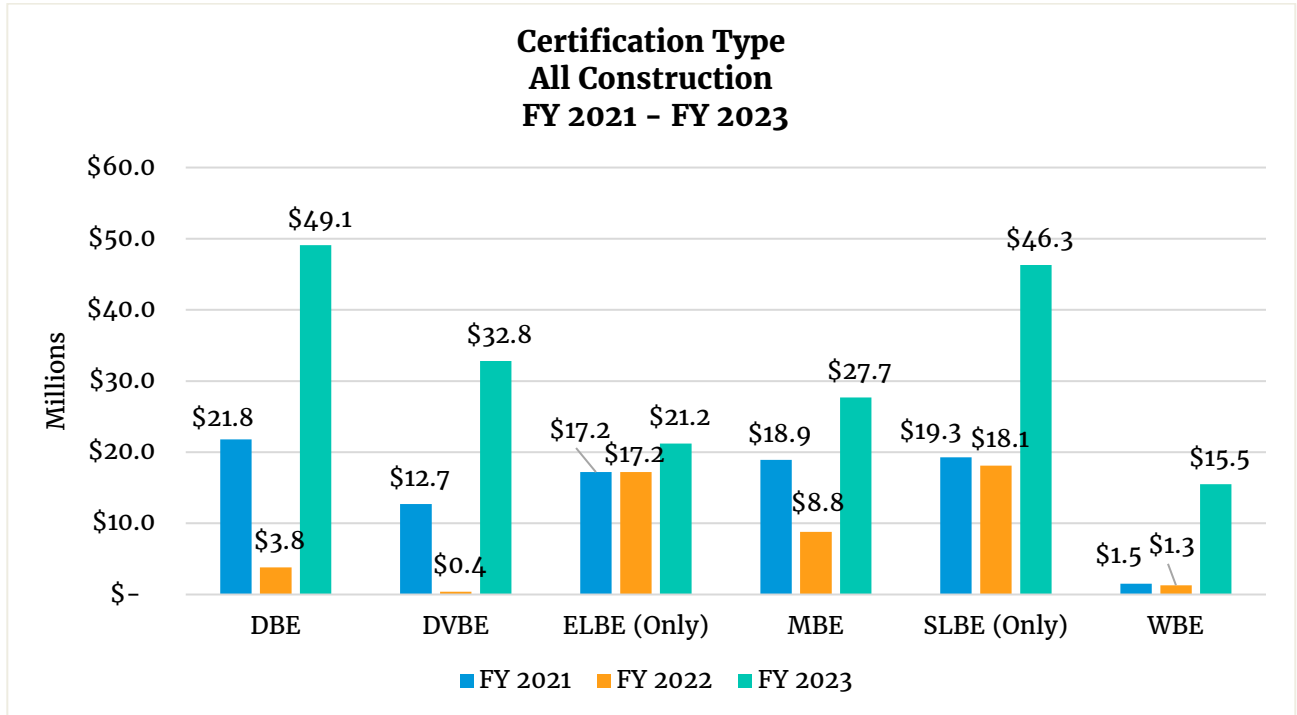
### Contracts by Certification Type

The City encourages participation by other types of certified firms on City contracts, outside of those designated in the SLBE program. The certifications recognized by the City include: Disadvantaged Business Enterprise (DBE); Disabled Veteran Business Enterprise (DVBE); Minority Business Enterprise (MBE); and Woman Business Enterprise (WBE). EOCP not only monitors participation for contracts subject to SLBE requirements, but also for all certified firms across all funding sources and subcontracting requirements.

In FY22, the City awarded 80 construction contracts totaling \$230.8 million, of which \$49.6 million went to City-recognized certified firms, regardless of funding source, which including Federal, State, and emergency sole source contracts. In FY23, 97 construction contracts totaling \$735.9 million were awarded, of which \$93.5 million was awarded to certified firms.

Graph 8 shows the dollar value of construction contracts awarded to the various City recognized certified firms over a 3-year fiscal period.<sup>12</sup>

**Graph 8**

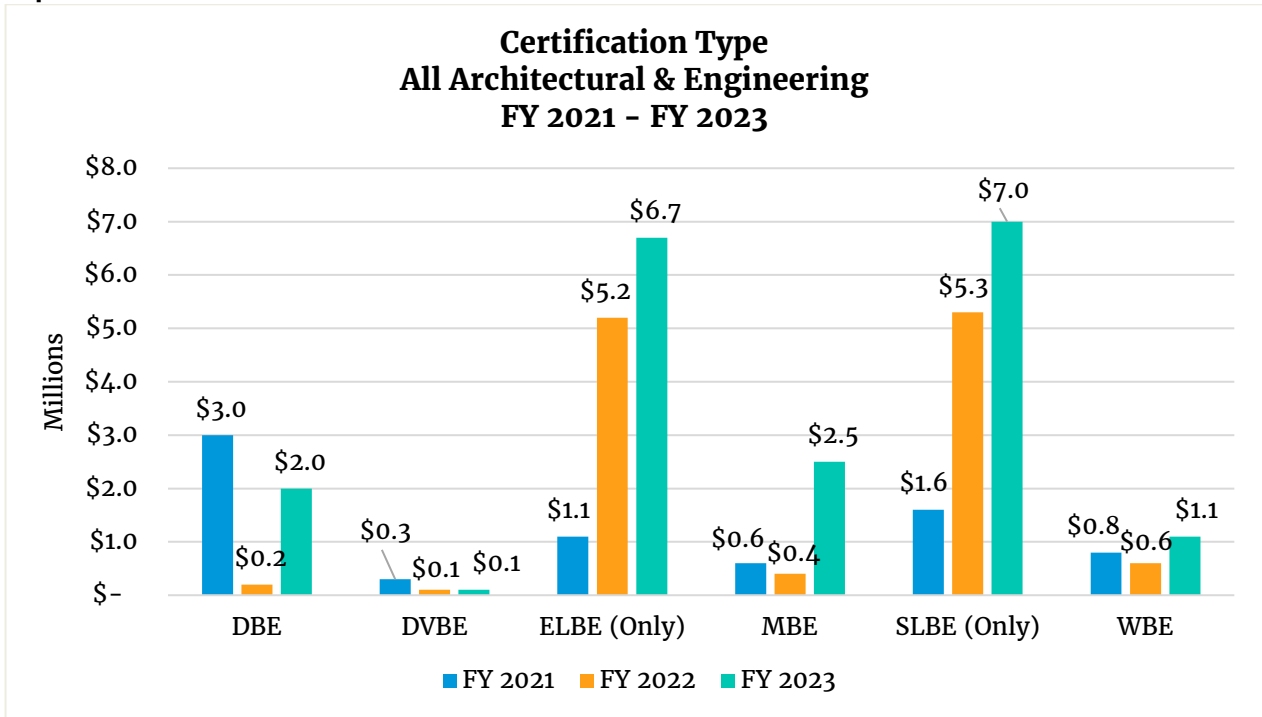


The City awarded 148 A&E contracts totaling \$85.3 million during FY22, of which \$11.9 million went to certified firms for all contracts regardless of funding source, including Federal and State contracts. In FY23, 211 A&E contracts were awarded totaling \$123.4 million, of which \$27.7 million went to certified firms.

Graph 9 shows the distribution of A&E Consultant contract awards based on certification type for the last three fiscal years.

<sup>12</sup> Information on Construction contract awards is available in table format in Attachment 4.

**Graph 9**



The City awarded a total of \$2.8 million to certified DBE/DVBE/ELBE/MBE/SLBE/WBE firms in FY22 and \$14 million in FY23. Table 4 below shows the distribution of goods and services contract awards based on certification type for the last three fiscal years.

**Table 4**

Certification	FY 2021			FY 2022			FY 2023		
	# Awarded	Dollar Amount	% of Dollars Awarded	# Awarded	Dollar Amount	% of Dollars Awarded	# Awarded	Dollar Amount	% of Dollars Awarded
DBE	0	\$0	0%	0	\$0	0%	0	\$0	0%
DVBE	0	\$0	0%	2	\$1,630,744	1%	1	\$3,000,000	1%
ELBE	3	\$2,250,000	1%	0	\$0	0%	1	\$350,000	0%
MBE	0	\$0	0%	1	\$169,000	0%	2	\$3,720,000	2%
SLBE	3	\$957,394	0%	1	\$927,175	1%	1	\$973,220	0%
WBE	2	\$3,093,200	1%	0	\$0	0%	2	\$6,000,000	3%
Non-Certified	72	\$367,355,601	98%	52	\$148,676,653	98%	60	\$205,399,495	94%
<b>Total</b>	<b>80</b>	<b>\$373,656,195</b>	<b>100%</b>	<b>56</b>	<b>\$151,403,572</b>	<b>100%</b>	<b>67</b>	<b>\$219,442,715</b>	<b>100%</b>

Contracts by Race/Ethnic Group

Construction awards based on race/ethnic group, other than Caucasian, for FY22 was \$28.9 million and \$93.5 million in FY23. Table 5 shows the diversity of contract awards for the last three fiscal years for all projects regardless of funding source (City, State, Federal).

**Table 5**

Ethnicity	FY 2021			FY 2022			FY 2023		
	# Awarded	Dollar Amount	% of Dollars Awarded	# Awarded	Dollar Amount	% of Dollars Awarded	# Awarded	Dollar Amount	% of Dollars Awarded
African American	6	\$852,418	0%	4	\$5,370,457	2%	4	\$4,648,650	1%
Asian	12	\$2,438,000	0%	17	\$4,368,506	2%	17	\$7,376,718	1%
Asian Subcontinent	0	\$0	0%	0	\$0	0%	18	\$8,261,570	1%
Caucasian	372	\$1,079,462,910	96%	308	\$201,845,873	87%	426	\$642,467,927	87%
Latino	70	\$39,878,982	4%	48	\$19,062,545	8%	122	\$65,991,360	9%
Native American	6	\$3,395,098	0%	3	\$144,692	0%	15	\$7,224,789	1%
<b>Total</b>	<b>466</b>	<b>\$1,126,027,408</b>	<b>100%</b>	<b>380</b>	<b>\$230,792,074</b>	<b>100%</b>	<b>602</b>	<b>\$735,971,014</b>	<b>100%</b>

A&E Consultant awards based on race/ethnic group, other than Caucasian, for FY22 was \$5.5 million and \$11.1 million in FY23. Table 6 below shows the diversity of A&E Consultant contract awards based on race/ethnic group over the last three fiscal years.

**Table 6**

Ethnicity	FY 2021			FY 2022			FY 2023		
	# Awarded	Dollar Amount	% of Dollars Awarded	# Awarded	Dollar Amount	% of Dollars Awarded	# Awarded	Dollar Amount	% of Dollars Awarded
African American	3	\$147,110	0%	0	\$0	0%	0	\$0	0%
Asian	34	\$1,564,548	4%	42	\$2,563,428	5%	79	\$5,305,988	4%
Asian Subcontinent	1	\$24,500	0%	0	\$0	0%	0	\$0	0%
Caucasian	389	\$34,495,506	91%	309	\$45,775,405	89%	566	\$112,328,947	91%
Latino	33	\$1,342,912	4%	39	\$2,634,915	5%	56	\$3,879,792	3%
Native American	16	\$484,354	1%	7	\$300,936	1%	11	\$1,884,565	2%
<b>Total</b>	<b>476</b>	<b>\$38,058,930</b>	<b>100%</b>	<b>397</b>	<b>\$51,274,684</b>	<b>100%</b>	<b>712</b>	<b>\$123,399,292</b>	<b>100%</b>

### General Contract Information - CIP

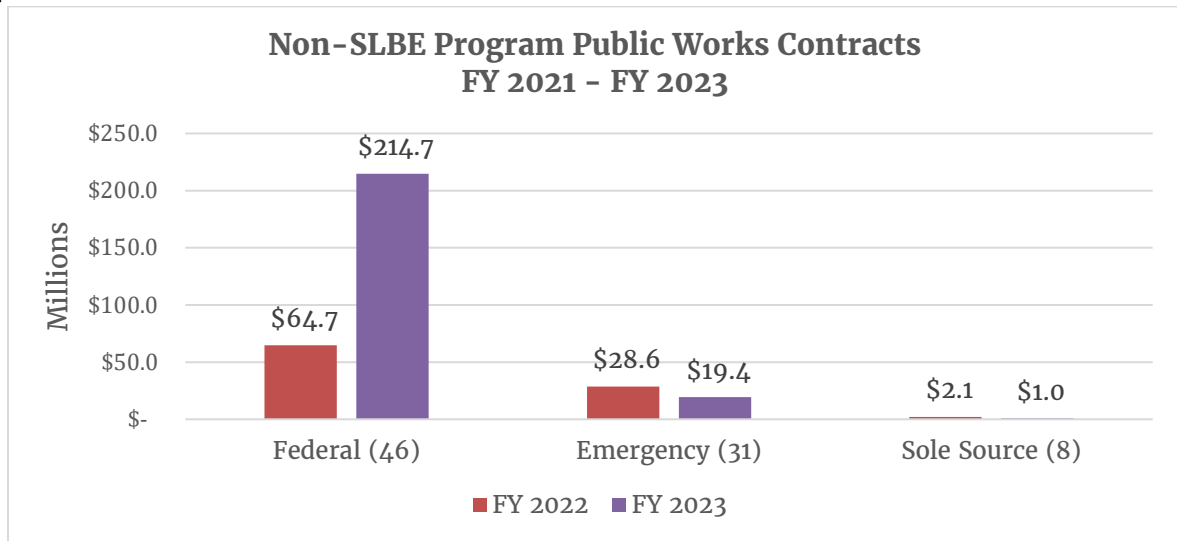
While the report shows information over five fiscal years, these numbers are for informational purposes only. A true year-after-year comparison of the awarded dollars during each fiscal year is difficult due to several factors, including:

1. Asset Type – The City does not issue the same number of contracts each year for the same type of asset (e.g. surface improvements, water/sewer pipelines, paving, etc.), which impacts the number of available certified firms eligible to participate on City contracts due to the scope of work;

2. Contract Sizing – To protect City interest, larger projects require contractors to have a larger bonding capacity. The larger the contract and bonding requirement, the less likely a smaller firm or qualified disadvantaged business will be able to participate on the contract as a prime contractor; and
3. Funding Source – The City applies for grants and loans from various State and Federal agencies each year to be utilized for various projects. Each agency may have its own subcontracting program requirements and may impact the type of bidder that will submit a bid for the project and the utilization of the required certified firms. The State and/or Federal agency funds utilized on projects during this fiscal year is discussed later in this report.

During FY22, 33 public works contracts totaling \$95.4 million were awarded without SLBE program requirements and 52 public works contracts total. Contracts may be exempt from SLBE requirements if there is an additional funding source (State and/or Federal) or if the contract is considered an Emergency or Sole Source. The breakdown of the 33 projects that were not subject to SLBE program requirements is shown in Graph 10 below.

**Graph 10**



The 46 projects noted in the graph above were subject to funding sources other than that of the City. The Federal and/or State funding agencies utilized for public works projects during this fiscal year include:

1. California State Water Resource Control Board (SWRCB) – Clean Water State Revolving Fund (CWSRF);
2. Department of Transportation (DOT) - Federal Highway Administration (FHWA);
3. Water Infrastructure Finance and Innovation Act (WIFIA) Program; and
4. Cal OES Governor’s Office of Emergency Services – Federal Emergency Management Agency (FEMA); and

5. Department of Housing & Urban Development (HUD) – Community Development Block Grant (CDBG).

Each of the agencies above require their own subcontractor participation program, which precludes the City's ability to incorporate the SLBE Program and mandatory SLBE subcontracting goals. The subcontracting requirements for each of the agencies is as follows:

1. Clean Water State Revolving Fund (CWSRF) – 2 percent MBE; 1 percent WBE subcontracting fair share goal established by Environmental Protection Agency (EPA) for Region 9<sup>13</sup>. Bidder is required to submit good faith effort documentation (GFE) documentation regardless if subcontracting goal has been met;
2. Federal Highway Administration (FHWA) – Mandatory DBE goal established based on availability by work category code. Bidder is required to meet the goal or submit GFE;
3. Water Infrastructure Finance and Innovation Act (WIFIA) Program – 2 percent MBE; 1 percent WBE subcontracting fair share goal established by Environmental Protection Agency (EPA) for Region 9. Bidder is required to submit good faith effort documentation (GFE) documentation regardless if subcontracting goal has been met;
4. Federal Emergency Management Agency (FEMA) – Fair share goals established by FEMA require the bidder to submit GFE documentation regardless if subcontracting goal has been met. The U.S. Small Business Administration (SBA) as follows:
  - 5 percent Small Disadvantaged Business (SDB);
  - 5 percent Women-Owned Small Business (WoSB);
  - 3 percent HUBZone Small Business (HubZone);
  - 3 percent Service-Disabled Veteran-Owned Small Business (SDVoSB); and
5. Community Development Block Grant (CDBG) – Fair share goals established by HUD and bidder is required to submit GFE documentation regardless if subcontracting goal has been met. The U.S. Small Business Administration (SBA) as follows:
  - 5 percent Small Disadvantaged Business (SDB);
  - 5 percent Women-Owned Small Business (WoSB);
  - 3 percent HUBZone Small Business (HubZone);
  - 3 percent Service-Disabled Veteran-Owned Small Business (SDVoSB).

### **Contract Compliance: Pre-Award Activities**

Staff ensures vendors that are awarded contracts are compliant with various Municipal Code and Council Policy requirements that EOCP is tasked with overseeing. EOCP tasks can be broken up into pre-award and post-award duties. Pre-Award duties include: the review of all Mayoral and Council-driven actions by analyzing work force reports, equal employment opportunity (EEO) plans, and verifying nondiscrimination in contracting. During the advertisement phase of procurement, staff may participate in pre-bid or pre-proposal meetings as indicated in solicitation documents, addressing questions related to EOCP and/or subcontracting requirements and after bid opening or proposal submittal dates, and

---

<sup>13</sup> EPA Region 9 consists of the following states: California, Nevada, Arizona, and Hawaii.

conducting bid evaluations to ensure compliance with required subcontractor participation requirements based on funding agency.

Table 7 shows the number of pre-award compliance related activities staff engaged in during the last three fiscal years.

**Table 7**

<b>Compliance Activity</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>
Bid Evaluations	92	66	149
City Good Faith Effort (GFE) Reviews	15	11	10
Federal GFE Reviews	11	12	25
Pre-Bid/Pre-Proposal Meetings	16	24	24
Proposal Evaluations	51	68	79
Proposal Interview Panels	0	0	4
Action Documents Processed			
<i>Mayoral Actions</i>	328	301	284
<i>Council Action</i>	154	176	244
Total Actions	482	477	528
Equal Employment Opportunity (EEO) Plan <sup>14</sup>	64	40	23

**Contract Compliance: Post-Award Activities**

Post-Award contract compliance monitoring is conducted after the award of a contract. Duties include monitoring subcontractor participation levels via monthly invoicing reports, approving subcontractor substitution request and final summary reports. Table 8 below depicts the compliance related activities conducted for post-award.

**Table 8**

<b>Compliance Activity</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>
Monthly Invoicing Reports Reviewed	267	81	56
Final Summary Report (FSR)			
Number of FSRs Received	76	85	46
Number of Verifications Sent	220	36	60
Subcontractor Substitution Requests	5	23	25
Public Contract Code Violations	0	0	0

**Citizen's Equal Opportunity Commission (CEOC)**

EOCP continues to facilitate the monthly meetings of the CEOC on the first Wednesday of each month at 6:00 p.m. The Commission is active in the promotion and support of equal opportunity in contracting and continue to provide valuable input with regards to critical policy decisions that impact equal opportunity. Duties of the Commission include:

<sup>14</sup> Compliance activity for EEO plan includes request, review, and approval or denial of plan submitted.



1. Monitor and/or evaluate the City's Equal Opportunity Program;
2. Advise the Mayor, City Council, Civil Service Commission and other appropriate agencies of City government on a continuous basis;
3. Submit written reports to the Rules Committee and City Council for review;
4. Assist in the recruitment of competent historically underrepresented individuals and/or businesses, women and persons with disabilities; and
5. Promote the City as an Equal Opportunity Employer to individuals and firms desiring to contract with the City.

During this fiscal year, CEOC had eight commissioners serving the commission. Currently, two advocacy positions remain unfilled: Native-American and Disabled. Staff continues to work with the Office of Boards and Commissions to fill all vacant positions.

### **Future Initiatives**

EOCP continues to find areas for potential improvements, the following areas are items EOCP has targeted for implementation in FY24:

1. Disparity study committee. P&C established a committee to provide oversight on the recommendation implementation process and future initiatives. The committee will meet yearly and is established from both internal and external stakeholders such as: P&C, Mayor's Office, Office of Race & Equity, Engineering & Capital Projects Department, Council District 4, Council District 7, Citizens Equal Opportunity Commission, American Indian Chamber of Commerce, Associated General Contractors San Diego, Hispanic Chamber of Commerce, NAACP San Diego, National Black Contractors Association, San Diego Asian Business Association, San Diego Equality Business Association, and the Veterans in Business Network.
2. Aspirational goal. Staff will work with Committee to establish minority and women owned businesses. Additionally, staff will look to update SLBE Program aspirational goal to include goods and services contracts.
3. Revising the City's instructions for bidders completing the good faith effort (GFE) submittal requirements. EOCP staff has worked with various stakeholders and industry groups to revise GFE requirements for City funded contracts.
4. Fill vacancies. EOCP has experienced high turnover and vacancies over the past five years. A new job series was created and adopted in March 2023 and positions were advertised through the month of September 2023. EOCP is currently working on interviewing for the new classifications and is hoping to fill vacancies in FY24.

## Conclusion

EOCP continues to be proud of the progress the team has made during the last two fiscal year. Staff will continue to work closely with all vendors (construction, consultant, and goods & services) to promote and ensure equal opportunity, economic development, and inclusionary practices through outreach and education.

### City of San Diego Strategic Plan:

Goal 5: Foster Regional Prosperity.

Objective: San Diego businesses benefit from programs and funding opportunities that are accessible and equitably distributed.

### Fiscal Considerations:

N/A

### Charter Section 225 Disclosure of Business Interests:

N/A

### Environmental Impact:

N/A

### Climate Action Plan Implementation:

N/A

### Equal Opportunity Contracting Information (if applicable):

N/A

### Previous Council and/or Committee Actions:

N/A

### Planning Commission Action:

N/A

### Key Stakeholders and Community Outreach Efforts:

Key Stakeholders include City of San Diego Businesses and Residents.

Claudia C. Abarca

Alia Khouri

---

Director, Purchasing & Contracting

---

Deputy Chief Operating Officer

## FY 2022 &amp; 2023 - OUTREACH EVENTS LOG

Fiscal Year	Date	Title	Venue	Type of Event
FY 22	July 21, 2021	SLBE/ELBE Industry Meeting	Virtual Meeting	Outreach
FY 22	August 10, 2021	C&C Mentor Protégé Program	Virtual Meeting	Outreach
FY 22	August 25, 2021	Black Contractor's Association - Chat n Chew	Virtual Meeting	Outreach
FY 22	August 26, 2021	C&C Mentor Protégé Program	Virtual Meeting	Outreach
FY 22	September 14, 2021	C&C Mentor Protégé Program	Virtual Meeting	Outreach
FY 22	September 16, 2021	Construction Industry Meeting	Virtual Meeting	Outreach
FY 22	September 30, 2021	Ribbon Cutting - Construction Service Workers & SoCal Pre-Apprenticeship	Virtual Meeting	Outreach
FY 22	October 6, 2021	Calmentor Steering Committee Meeting	Virtual Meeting	Outreach
FY 22	October 7, 2021	Fall Session: City of SD Certification. Airport Business/Bonding - Turner School of Construction Management	Virtual Meeting	Outreach
FY 22	October 13, 2021	Public Agency Consortium (PAC) Meeting	Virtual Meeting	Outreach

FY 22	October 14, 2021	C&C Mentor Protégé Program	Virtual Meeting	Outreach
FY 22	October 19, 2021	17th Annual Procurement & Resource Fair - PAC Day	Virtual Meeting	Outreach
FY 22	October 20, 2021	Black Contractor's Association - Chat n Chew	Virtual Meeting	Outreach
FY 22	October 20, 2021	Calmentor Steering Committee Meeting	Virtual Meeting	Outreach
FY 22	November 17, 2021	Calmentor Steering Committee Meeting	Virtual Meeting	Outreach
FY 22	November 17, 2021	Consultant Industry Meeting	Virtual Meeting	Outreach
FY 22	November 30, 2021	Calmentor Steering Committee Meeting	Virtual Meeting	Outreach
FY 22	December 1, 2021	D11 Calmentor Program - 9th Cycle Kick-Off Event	Virtual Meeting	Outreach
FY 22	December 16, 2021	Construction Industry Meeting	Virtual Meeting	Outreach
FY 22	January 11, 2022	C&C Mentor Protégé Program	Virtual Meeting	Outreach
FY 22	January 12, 2022	Calmentor Steering Committee Meeting	Virtual Meeting	Outreach
FY 22	February 8, 2022	C&C Mentor Protégé Program	Virtual Meeting	Outreach

FY 22	February 9, 2022	PTAC SLBE Certification Workshop	Virtual Meeting	Outreach
FY 22	February 16, 2022	Consultant Industry Meeting	Virtual Meeting	Outreach
FY 22	March 8, 2022	C&C Mentor Protégé Program	Virtual Meeting	Outreach
FY 22	March 17, 2022	Construction Industry Meeting	Virtual Meeting	Outreach
FY 22	March 23, 2022	Black Contractor's Association - Chat n Chew	Virtual Meeting	Outreach
FY 22	April 7, 2022	Spring Session: City of SD Certification. Airport Business/Bonding - Turner School of Construction Management	Virtual Meeting	Outreach
FY 22	April 12, 2022	C&C Mentor Protégé Program	Virtual Meeting	Outreach
FY 22	April 13, 2022	Public Agency Consortium (PAC) Meeting	Virtual Meeting	Outreach
FY 22	May 11, 2022	SLBE/ELBE Industry Meeting	Virtual Meeting	Outreach
FY 22	May 18, 2022	Consultant Industry Meeting	Virtual Meeting	Outreach
FY 22	June 6, 2022	APWA Small Business Committee Meetings	Virtual Meeting	Outreach
FY 22	June 8, 2022	Public Agency Consortium (PAC) Meeting	Virtual Meeting	Outreach

FY 22	June 8, 2022	Black Contractor's Association - Celebrate Dr. Martin Luther King, Jr.	Virtual Meeting	Outreach
FY 22	June 14, 2022	C&C Mentor Protégé Program	Virtual Meeting	Outreach
FY 22	June 15, 2022	Black Contractor's Association - Chat n Chew	Virtual Meeting	Outreach
FY 22	June 16, 2022	Construction Industry Meeting	Virtual Meeting	Outreach
FY 22	June 22, 2022	Caltrans District 11 - June 2022 Local Small Business Council Meeting	Virtual Meeting	Outreach
FY 23	August 10, 2022	Public Agency Consortium (PAC MEETING)	Virtual	Outreach
FY 23	August 10, 2022	S/ELBE Industry Meeting	Virtual	Outreach
FY 23	August 31, 2022	18th Annual Procurement & Resource Fair	CalTrans	Outreach
FY 23	August 31, 2022	Consultant Industry Meeting	Virtual	Outreach
FY 23	September 15, 2022	Construction Industry Meeting	Virtual	Outreach
FY 23	September 24, 2022	Community Bootcamp- SBA & City of San Diego Small Business Program	Joan Kroc Center	Outreach
FY 23	October 6, 2022	Fall Session: City of SD Certification - Airport Business/Bonding - Turner School of Construction	Virtual	Outreach

FY 23	October 20, 2022	Meet the Buyers - Connecting with Contracts: Celebrating National Women's Small Business Month	Handerly Hotel	Outreach
FY 23	November 30, 2022	Meet the Buyers - Connecting with Contracts: Celebrating National Veterans and Military Families	Handerly Hotel	Outreach
FY 23	November 30, 2022	S/ELBE & Consultant Industry Meeting	Virtual	Outreach
FY 23	December 5, 2022	Procurement & DEI Workshop #3: Networking with Project Managers	Port of San Diego	Outreach
FY 23	December 6, 2022	UBRC Commencement	Symphony Towers	Outreach
FY 23	December 14, 2022	Public Agency Consortium (PAC MEETING)	CalTrans	Outreach
FY 23	December 15, 2022	Construction Industry Meeting	Virtual	Outreach
FY 23	January 19, 2023	Networking Fair at RE+ Community Solar Summit	Bahia Hotel	Outreach
FY 23	January 20, 2023	Small Business Expo	Southwestern Community College	Outreach
FY 23	January 25, 2023	S/ELBE Industry Meeting	Virtual	Outreach
FY 23	February 7, 2023	North San Diego Small Business Development Center Advisory Meeting (SDBC)	Virtual	Outreach
FY 23	February 8, 2023	Public Agency Consortium	Virtual	Outreach

FY 23	February 14, 2023	C & C Mentor Protégé Meeting	Virtual	Outreach
FY 23	February 16, 2023	DEI Consortium Meeting	Virtual	Outreach
FY 23	February 22, 2023	Consultant Industry Meeting	Virtual	Outreach
FY 23	February 23, 2023	Connecting with Contracts: Celebrating Black History Month	Mira Costa College	Outreach
FY 23	February 24, 2023	National Association of Asian American Professionals DEI Symposium	San Diego Marriot	Outreach
FY 23	March 14, 2023	C & C Mentor Protégé Meeting	Virtual	Outreach
FY 23	March 15, 2023	Annual Procurement Event- Celebrating SDBC	Handerly Hotel	Outreach
FY 23	March 16, 2023	Supplier Diversity Business Matchmaking The National Center for American Indian Enterprise Development	Harrah's Resort	Outreach
FY 23	March 23, 2023	Construction Industry Meeting	Virtual	Outreach
FY 23	April 5, 2023	BizCon	Convention Center	Outreach
FY 23	April 12, 2023	Public Agency Consortium	Ignite	Outreach
FY 23	April 18, 2023	Spring Session: City of SD Certification-Virtual Turner School of Construction Management	Virtual	Outreach



FY 23	April 26, 2023	S/ELBE Industry Meeting	War Memorial Building Auditorium	Outreach
FY 23	May 5, 2023	DEI Consortium Meeting	Virtual	Outreach
FY 23	May 9, 2023	C & C Mentor Protégé Meeting	Virtual	Outreach
FY 23	May 9, 2023	Annual SBA Awards Luncheon	Hilton San Diego	Outreach
FY 23	May 17, 2023	Elevate your Business Potential	Marriott Marquis San Diego	Outreach
FY 23	May 17, 2024	CMAA San Diego Owner's Night	SDSU - Parma Payne Goodall Alumni Center	Outreach
FY 23	May 25, 2023	Consultant Industry Meeting	Balboa Park Recital Hall	Outreach
FY 23	June 13, 2023	C & C Mentor Protégé Meeting	Virtual	Outreach
FY 23	June 14, 2023	Public Agency Consortium	Ignite	Outreach
FY 23	June 16, 2023	2023 Small Business Expo	Handerly Hotel	Outreach
FY 23	June 27, 2023	AGC Liaison Committee Meeting	City Facility (Chesapeake Drive)	Outreach
FY 23	June 27, 2023	Disparity Study Committee Meeting	Virtual	Outreach

FY 23	June 28, 2023	SBC Construction & Commodities Committee Meeting	Virtual	Outreach
FY 23	June 29, 2023	Construction Industry Meeting	Virtual	Outreach

### FY 2022 Contract Awards by SLBE-ELBE Firm

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
1	3Sixty Innovation	K-22-2083-DBB-3	Lobrico Ct. Storm Drain	ELBE	Sub	\$ 57,000.00	\$ 57,000.00
5	A.B. Hashmi, Inc.	K-21-1919-DBB-3	MBGC Irrigation & Electrical Upgrades + MBGC Clubhouse Demo/Prtbl Building Instl	ELBE	Sub	\$ 842,386.00	\$ 2,348,262.28
	A.B. Hashmi, Inc.	K-21-1997-DBB-3-A	Talmadge Traffic Calming & Talmage AC Water Main Replacement	ELBE	Sub	\$ 284,265.67	
	A.B. Hashmi, Inc.	K-21-2026-DBB-3	AC Water and Sewer Group 1036	ELBE	Sub	\$ 539,610.61	
	A.B. Hashmi, Inc.	K-22-1915-DBB-3	Plumosa Park Series Circuit Conversion	ELBE	Sub	\$ 62,000.00	
	A.B. Hashmi, Inc.	K-22-1962-DBB-3	Hickman Field Athletic Area	ELBE	Sub	\$ 620,000.00	
3	AARK Engineering, Inc.	H2125858	Mission Bay Golf Course Clubhouse Demo/Portable Building Installation	SLBE	Sub	\$ 4,916.35	\$ 20,995.35
	AARK Engineering, Inc.	H207196	Design of Robb Field Community Park Improvements	SLBE	Sub	\$ 10,000.00	
	AARK Engineering, Inc.	H207140	Task 12 - Salk Neighborhood Park Joint Use	SLBE	Sub	\$ 6,079.00	
1	Affordable Drain Service, Inc.	K-22-2025-DBB-3-A	Clairemont Mesa East Pipeline Improv I	ELBE	Sub	\$ 13,008.00	\$ 13,008.00
1	Affordable Pipeline Services	H207142	Task 7 - Encanto Improv 2 Project	ELBE	Sub	\$ 14,477.00	\$ 14,477.00
3	Aguirre & Associates	H197046	Task 7 - Torrey Pines Rd Bridge Project	SLBE	Sub	\$ 7,649.48	\$ 30,941.20
	Aguirre & Associates	H197046	Task 13 - Del Mar Neighborhood Park	SLBE	Sub	\$ 11,688.72	
	Aguirre & Associates	H197098	Task 8 - Montezuma Park GDP Amendment Project	ELBE	Sub	\$ 11,603.00	
1	Ahrens Mechanical	K-20-1879-JOC-3	Task 3 - Point Loma Library Chiller Replacement	SLBE	Prime	\$ 252,756.22	\$ 252,756.22
1	AirX Utility Surveyors	H207169	Design of Otay 2nd Pipeline Phase 4	SLBE	Sub	\$ 123,097.60	\$ 123,097.60
13	Allied Geotechnical	H2125795	Design of PLWTP Scum Injection Concentrators Improvements	SLBE	Sub	\$ 18,094.62	\$ 856,885.83
	Allied Geotechnical	H207169	Design of Otay 2nd Pipeline Phase 4	ELBE	Sub	\$ 276,969.60	
	Allied Geotechnical	H2125802	Design of Gatewood Hills Pump Station	SLBE	Sub	\$ 17,798.71	
	Allied Geotechnical	H207140	Task 6 - Redwood Village/Rolando Park Improv.	SLBE	Sub	\$ 42,374.00	
	Allied Geotechnical	H207141	Task 7 - Bay Ho Improv 2 (S)	SLBE	Sub	\$ 79,590.00	
	Allied Geotechnical	H207141	Task 1 - Carmel Del Mar Neighborhood Park	SLBE	Sub	\$ 9,763.50	
	Allied Geotechnical	H207141	Task 13 - Sewer Pump Station 11 Repair	SLBE	Sub	\$ 6,779.00	
	Allied Geotechnical	H207142	Task 2 - Sage Canyon NP Concession	SLBE	Sub	\$ 22,907.50	
	Allied Geotechnical	H207142	Task 10 - AC Water & Sewer Group 1039	SLBE	Sub	\$ 90,566.00	
	Allied Geotechnical	H207143	Task 4 - Encanto Improv 1 S Project	SLBE	Sub	\$ 36,087.00	
	Allied Geotechnical	H207142	Task 7 - Encanto Improv 2 Project	SLBE	Sub	\$ 94,300.00	
	Allied Geotechnical	H186996	Task 5 - Accelerated Pipeline Rehab Ref Group 850 Project	SLBE	Sub	\$ 109,808.90	
	Allied Geotechnical	H156303	Task 62 - CASSF Design Services	SLBE	Sub	\$ 51,847.00	
1	Alvarez & Shaw, Inc.	K-21-1981-DBB-3	Santa Clara Improvements Playground and Comfort Station	ELBE	Sub	\$ 76,743.00	\$ 76,743.00
1	Alyson Consulting	H207165	Construction Management for Harbor Drive Trunk Sewer Replacement	ELBE	Sub	\$ 426,074.38	\$ 426,074.38
1	Ambrivet Services, Inc.	K-21-1971-JOC-3	Task 2 - Torrey Highlands Neighborhood Park Upgrades Project	ELBE	Sub	\$ 98,835.00	\$ 98,835.00
1	Amerivet Contracting	K-20-1879-JOC-3	Task 4 - Chollas Crane Replacement	ELBE	Sub	\$ 36,500.00	\$ 36,500.00
2	Balboa Engineering, Inc.	H207152	Design of AC Water and Sewer Group 1033	ELBE	Sub	\$ 64,872.87	\$ 72,072.87
	Balboa Engineering, Inc.	H207141	Task 7 - Bay Ho Improv 2 (S)	ELBE	Sub	\$ 7,200.00	
1	Balk Biological	H197113	Task 1 - Mira Mesa Community Plan Update	ELBE	Sub	\$ 7,000.00	\$ 7,000.00
1	Banning Architects	H2125802	Design of Gatewood Hills Pump Station	ELBE	Sub	\$ 88,000.00	\$ 88,000.00

1	Belcourt Engineering	H207169	Design of Otay 2nd Pipeline Phase 4	SLBE	Sub	\$ 30,000.00	\$ 30,000.00
1	Black Box Safety	H207193	Task 1 - Disposal Site Water Monitoring	ELBE	Sub	\$ 1,608.00	\$ 1,608.00
3	Blue Lake Civil	H207152	Design of AC Water and Sewer Group 1033	ELBE	Prime	\$ 2,162,429.00	\$ 2,464,769.46
	Blue Lake Civil	H207199	Design of Mission Center canyon C Sewer Main Replacement	ELBE	Sub	\$ 213,346.89	
	Blue Lake Civil	H2125802	Design of Gatewood Hills Pump Station	ELBE	Sub	\$ 88,993.57	
2	Blue Swell Construction Management	H186999	Task 22 - Balboa Park Pipeline Replacement Phase II Project	ELBE	Sub	\$ 710,800.00	\$ 847,745.00
	Blue Swell Construction Management	H186999	Task 21 - University Ave Pipeline	ELBE	Sub	\$ 136,945.00	
1	Brent Harvey Consulting	H2125910	Mission Bay Golf Course Irrigation and Electrical Upgrades	ELBE	Sub	\$ 63,718.62	\$ 63,718.62
1	BRG Consulting, Inc.	H207196	Design of Robb Field Community Park Improvements	SLBE	Sub	\$ 19,990.00	\$ 19,990.00
1	Brino Builders	K-22-2025-DBB-3-A	Clairemont Mesa East Pipeline Improv I	ELBE	Sub	\$ 704,500.00	\$ 704,500.00
5	BSE Engineering	H2125819	Design of SBWRP Reverse Osmosis System	SLBE	Sub	\$ 130,349.70	\$ 343,593.90
	BSE Engineering	H207196	Design of Robb Field Community Park Improvements	SLBE	Sub	\$ 99,953.20	
	BSE Engineering	H166715	Task 6 Ph II - Hidden Trails Neighborhood Park	SLBE	Sub	\$ 36,895.00	
	BSE Engineering	H207143	Task 10 - PQPS VFD Replacement Project	SLBE	Sub	\$ 67,170.00	
	BSE Engineering	H197098	Task 8 - Montezuma Park GDP Amendment Project	SLBE	Sub	\$ 9,226.00	
1	Buescher Electric, Inc.	K-21-1981-DBB-3	Santa Clara Improvements Playground and Comfort Station	ELBE	Sub	\$ 34,891.00	\$ 34,891.00
3	Busby Biological Services	H216961	Emergency Cleanup - Montgomery Gibbs Executive Airport	SLBE	Sub	\$ 11,343.90	\$ 38,406.90
	Busby Biological Services	H2125795	Design of PLWTP Scum Injection Concentrators Improvements	SLBE	Sub	\$ 12,063.00	
	Busby Biological Services	H197113	Task 1 - Mira Mesa Community Plan Update	ELBE	Sub	\$ 15,000.00	
5	California Asphalt Paving and Grading	K-22-2047-DBB-3	AC Water Group 1052	ELBE	Sub	\$ 863,653.80	\$ 1,828,975.80
	California Asphalt Paving and Grading	K-22-2071-DBB-3	Mission Center Canyon Sewer Main Replacement	ELBE	Sub	\$ 109,232.00	
	California Asphalt Paving and Grading	K-22-2088-DBB-3	AC Water & Sewer Group 1050	ELBE	Sub	\$ 816,789.00	
	California Asphalt Paving and Grading	K-20-1878-JOC-3-N	Task 3 - Morena Improv 3 (W) Project	ELBE	Sub	\$ 34,821.00	
	California Asphalt Paving and Grading	K-20-1878-JOC-3-N	Task 7 - Soledad Pressure Reducing Station Hatch	ELBE	Sub	\$ 4,480.00	
10	Chen Ryan Associates	H207196	Design of Robb Field Community Park Improvements	SLBE	Sub	\$ 319,850.00	\$ 852,835.00
	Chen Ryan Associates	H197114	Task 1 - Midway-Pacific Highway Community Planning	SLBE	Sub	\$ 10,000.00	
	Chen Ryan Associates	H197114	Task 2 - De Anza Cove Master Plan	SLBE	Sub	\$ 28,440.00	
	Chen Ryan Associates	H197118	Task 7 - Mobility Study Design - Lisa Lind	SLBE	Sub	\$ 47,760.00	
	Chen Ryan Associates	H197120	Task 3 - Hillcresat Focused Plan	SLBE	Sub	\$ 35,210.00	
	Chen Ryan Associates	H197121	Task 3 - College Area Community Plan	SLBE	Sub	\$ 75,750.00	
	Chen Ryan Associates	H197124	Task 1 - Clairemont Community Plan Update	SLBE	Prime	\$ 85,450.00	
	Chen Ryan Associates	H197124	Task 2 - San Ysidro Parking	SLBE	Prime	\$ 24,440.00	
	Chen Ryan Associates	H207141	Task 7 - Bay Ho Improv 2 (S)	SLBE	Sub	\$ 207,440.00	
Chen Ryan Associates	H197098	Task 8 - Montezuma Park GDP Amendment Project	SLBE	Sub	\$ 18,495.00		
5	Citythinkers	H197118	Task 10 - Urban Design and Planning Services	ELBE	Sub	\$ 48,820.00	\$ 139,243.00
	Citythinkers	H197118	Task 9 - Urban Design and Planning Services	ELBE	Sub	\$ 20,000.00	
	Citythinkers	H197118	Task 11 - College Area Community Plan Update	ELBE	Sub	\$ 3,150.00	
	Citythinkers	H197120	Task 3 - Hillcresat Focused Plan	ELBE	Sub	\$ 35,000.00	
	Citythinkers	H197121	Task 3 - College Area Community Plan	ELBE	Sub	\$ 32,273.00	
1	CityWorks People + Places, Inc.	H207169	Design of Otay 2nd Pipeline Phase 4	SLBE	Sub	\$ 61,548.00	\$ 61,548.00
	Clark Land Resources, Inc.	H207169	Design of Otay 2nd Pipeline Phase 4	SLBE	Sub	\$ 30,000.00	

3	Clark Land Resources, Inc.	H2125802	Design of Gatewood Hills Pump Station	SLBE	Sub	\$ 8,900.00	\$ 58,900.00
	Clark Land Resources, Inc.	H176956	Task 5 - Utilities Undergrounding Program	SLBE	Sub	\$ 20,000.00	
1	Coast Landscaping, Inc.	K-21-1932-DB2-3-A	Botanical Building Improvements	ELBE	Sub	\$ 336,000.00	\$ 336,000.00
2	Coastal Land Solutions	H2125795	Design of PLWTP Scum Injection Concentrators Improvements	ELBE	Sub	\$ 24,126.00	\$ 84,126.00
	Coastal Land Solutions	H207169	Design of Otay 2nd Pipeline Phase 4	ELBE	Sub	\$ 60,000.00	
4	CODE 3 Media	K-22-2025-DBB-3-A	Clairemont Mesa East Pipeline Improv I	ELBE	Sub	\$ 3,400.00	\$ 12,820.00
	CODE 3 Media	K-22-2063-DBB-3	Sewer & AC Water Group 793	ELBE	Sub	\$ 3,600.00	
	CODE 3 Media	K-22-2088-DBB-3	AC Water & Sewer Group 1050	ELBE	Sub	\$ 3,780.00	
	CODE 3 Media	K-20-1878-JOC-3	Task 3 - CMP Storn Drain Lining III Project	ELBE	Sub	\$ 2,040.00	
1	Conekt2	H176956	Task 5 - Utilities Undergrounding Program	SLBE	Sub	\$ 290,000.00	\$ 290,000.00
1	Craftwater Engineers	H186979	Task 26 - Alamo Salvation	SLBE	Sub	\$ 15,160.00	\$ 15,160.00
5	CTE, Inc.	L-21-2010-DBB-2-A	Governer Dr and Lakewood St. Traffic Signal	SLBE	Prime	\$ 306,925.00	\$ 795,760.85
	CTE, Inc.	K-20-1916-JOC-3	Task 07 - Street Lighting and Traffic Signals	SLBE	Prime	\$ 48,245.28	
	CTE, Inc.	L-20-1881-JOC-2	Task 1 - Redwood (Pershing Boundatry)	ELBE	Prime	\$ 22,119.20	
	CTE, Inc.	K-20-1916-JOC-3	Task 7 - Bike Counters Project	ELBE	Prime	\$ 48,245.28	
	CTE, Inc.	K-20-1916-JOC-3	Task 3 - Citywide Traffic Loops Replacement Project	ELBE	Prime	\$ 370,226.09	
2	David Reed Landscape Architects	H186995	Task 6 - Encanto Improv 2	ELBE	Sub	\$ 8,980.00	\$ 24,190.00
	David Reed Landscape Architects	H186995	Task 9 - Fifth Ave and Brookes Ave	ELBE	Sub	\$ 15,210.00	
1	DLG Contractors, Inc.	K-22-2054-DBB-3	Otay WTP Basin Restoration	ELBE	Sub	\$ 195,500.00	\$ 195,500.00
1	DuWright Construction, Inc.	K-18-1750-JOC-3	Task Modification 4 - PS2 Cooling Tower Replacement	ELBE	Prime	\$ 417,960.72	\$ 417,960.72
2	EDI Engineers	H197100	Task 3 - Playa Pacifica Park Improvements Project	ELBE	Sub	\$ 19,400.00	\$ 36,890.00
	EDI Engineers	H197100	Task 5 - San Ysidro Activity Center Parking Lot & ADA Improv	ELBE	Sub	\$ 17,490.00	
1	EFS Engineering, Inc.	H197109	Task 1 - DIF Rebuild	ELBE	Sub	\$ 214,155.00	\$ 214,155.00
2	Electrical Design Inc	H207175	Olive Street Park Acquisition	SLBE	Sub	\$ 2,782.00	\$ 10,882.00
	Electrical Design Inc	H197100	Task 7 - Rancho Bernardo Community Park Improvements - Dog Park	ELBE	Sub	\$ 8,100.00	
3	Estrada Land Planning, Inc.	H2125910	Mission Bay Golf Course Irrigation and Electrical Upgrades	ELBE	Prime	\$ 130,038.00	\$ 181,517.00
	Estrada Land Planning, Inc.	H197114	Task 1 - Midway-Pacific Highway Community Planning	ELBE	Sub	\$ 40,000.00	
	Estrada Land Planning, Inc.	H207141	Task 7 - Bay Ho Improv 2 (S)	ELBE	Sub	\$ 11,479.00	
1	Evari GIS Consulting	H197126	Task 2 - Mira Mesa Community Plan Update	SLBE	Sub	\$ 13,760.00	\$ 13,760.00
1	Ferandell Tennis Court, Inc.	K-22-2027-DBB-3	Riviera Del Sol Neighborhood Park	ELBE	Sub	\$ 75,050.00	\$ 75,050.00
3	Frank and Son Paving, Inc.	K-21-1997-DBB-3-A	Talmadge Traffic Calming & Talmadge AC Water Main Replacement	ELBE	Sub	\$ 94,674.20	\$ 1,326,224.80
	Frank and Son Paving, Inc.	K-21-2026-DBB-3	AC Water and Sewer Group 1036	ELBE	Sub	\$ 357,425.60	
	Frank and Son Paving, Inc.	K-22-2075-DBB-3	Slurry Seal Group 2124	SLBE	Sub	\$ 874,125.00	
4	G. Scott Asphalt, Inc.	K-21-1986-DBB-3	Wangenheim Neighborhood Park Joint Use Facility	SLBE	Sub	\$ 92,277.00	\$ 651,762.79
	G. Scott Asphalt, Inc.	K-21-2017-DBB-3	Accelerated Manhole Referral Group 1	SLBE	Sub	\$ 167,390.00	
	G. Scott Asphalt, Inc.	K-21-2026-DBB-3	AC Water and Sewer Group 1036	SLBE	Sub	\$ 325,492.54	
	G. Scott Asphalt, Inc.	K-20-1878-JOC-3	Task 9 - Oak Park Improv Project	SLBE	Sub	\$ 66,603.25	
1	Garbini Landscape	H207140	Task 4 - University Ave Complete Street Phase 1 Project	ELBE	Sub	\$ 7,140.00	\$ 7,140.00
1	Hoch Consulting	H197109	Task 3 - Operational Assesment of E&CP	ELBE	Sub	\$ 15,000.00	\$ 15,000.00
1	HSCC, Inc.	K-22-2054-DBB-3	Otay WTP Basin Restoration	SLBE	Sub	\$ 170,000.00	\$ 170,000.00
2	Hurricane & Power Fence Co., Inc.	K-21-1971-JOC-3	Task 1 - Linda Vista Skate Park Phase 2 Project	ELBE	Sub	\$ 14,000.00	\$ 274,032.05

4	Hurricane & Power Fence Co., Inc.	K-21-1971-JOC-3	Task 8 - Regional Arterial Guardrail Group 2A Project	ELBE	Sub	\$ 260,032.05	\$ 260,032.05
1	IO Environmental and Infrastructure, Inc.	10089799-21-B	Removal and Transport of Stockpiled Soil at South Chollas	SLBE	Prime	\$ 927,175.00	\$ 927,175.00
1	John Berggren & Associates	H207199	Design of Mission Center canyon C Sewer Main Replacement	SLBE	Sub	\$ 77,580.00	\$ 77,580.00
1	Kettler Leweck Engineering	H2125858	Mission Bay Golf Course Clubhouse Demo/Portable Building Installation	ELBE	Sub	\$ 12,782.00	\$ 12,782.00
1	Leopold Biological Services dba Christine Harvey	K-20-1878-JOC-3	Task 3 - CMP Storn Drain Lining III Project	ELBE	Sub	\$ 9,375.00	\$ 9,375.00
3	Libby Engineers, Inc.	H207142	Task 7 - Encanto Improv 2 Project	ELBE	Sub	\$ 19,493.00	\$ 381,485.00
	Libby Engineers, Inc.	H156303	Task 62 - CASSF Design Services	SLBE	Sub	\$ 326,395.00	
	Libby Engineers, Inc.	H2125802	Design of Gatewood Hills Pump Station	ELBE	Sub	\$ 35,597.00	
3	Loveless Linton, Inc.	K-21-2000-DBB-3	AC Water & Sewer Group 1056	SLBE	Sub	\$ 52,635.00	\$ 303,453.88
	Loveless Linton, Inc.	K-22-2012-DBB-3-A	Adams Ave (1620) Storm Drain Replacement	SLBE	Sub	\$ 201,000.00	
	Loveless Linton, Inc.	K-22-2063-DBB-3	Sewer & AC Water Group 793	SLBE	Sub	\$ 49,818.88	
1	MA Engineers	H166715	Task 6 Ph II - Hidden Trails Neighborhood Park	SLBE	Sub	\$ 6,600.00	\$ 6,600.00
2	Makelele Systems Landscape	K-21-1981-DBB-3	Santa Clara Improvements Playground and Comfort Station	ELBE	Sub	\$ 50,589.00	\$ 892,830.00
	Makelele Systems Landscape	K-22-2027-DBB-3	Riviera Del Sol Neighborhood Park	ELBE	Sub	\$ 842,241.00	
1	MBN Group	H2125819	Design of SBWRP Reverse Osmosis System	SLBE	Sub	\$ 130,000.00	\$ 130,000.00
13	McGrath Consulting	K-21-2000-DBB-3	AC Water & Sewer Group 1056	ELBE	Sub	\$ 575.00	\$ 21,160.00
	McGrath Consulting	K-21-2026-DBB-3	AC Water and Sewer Group 1036	ELBE	Sub	\$ 600.00	
	McGrath Consulting	K-22-1962-DBB-3	Hickman Field Athletic Area	ELBE	Sub	\$ 2,760.00	
	McGrath Consulting	K-22-2047-DBB-3	AC Water Group 1052	ELBE	Sub	\$ 575.00	
	McGrath Consulting	K-22-2063-DBB-3	Sewer & AC Water Group 793	ELBE	Sub	\$ 575.00	
	McGrath Consulting	K-22-2069-DBB-3	Curb Ramp Improvement Group 1701	ELBE	Sub	\$ 10,000.00	
	McGrath Consulting	K-22-2071-DBB-3	Mission Center Canyon Sewer Main Replacement	ELBE	Sub	\$ 600.00	
	McGrath Consulting	K-22-2083-DBB-3	Lobrico Ct. Storm Drain	ELBE	Sub	\$ 2,500.00	
	McGrath Consulting	K-22-2088-DBB-3	AC Water & Sewer Group 1050	ELBE	Sub	\$ 575.00	
	McGrath Consulting	K-20-1878-JOC-3-S	Task 1 - Water Meter and Box & Lid Replacements	ELBE	Sub	\$ 600.00	
	McGrath Consulting	K-20-1878-JOC-3-S	Task 2 - Palm Avenue Storm Drain Replacement	ELBE	Sub	\$ 600.00	
	McGrath Consulting	K-20-1978-JOC-3-N	Water Meter Box & Lid replacements	ELBE	Sub	\$ 600.00	
	McGrath Consulting	K-20-1878-JOC-3	Task 3 - CMP Storn Drain Lining III Project	ELBE	Sub	\$ 600.00	
2	Meridian Archaeological	K-22-2047-DBB-3	AC Water Group 1052	ELBE	Sub	\$ 38,595.00	\$ 91,529.00
	Meridian Archaeological	K-22-2088-DBB-3	AC Water & Sewer Group 1050	ELBE	Sub	\$ 52,934.00	
1	Merkel & Associates	K-22-2083-DBB-3	Lobrico Ct. Storm Drain	SLBE	Sub	\$ 13,371.00	\$ 13,371.00
2	Mikhail Ogawa Engineering, Inc.	H187003	Task 28 - Miramar Waste Disposal Facilities	ELBE	Sub	\$ 44,245.00	\$ 78,112.00
	Mikhail Ogawa Engineering, Inc.	H187003	Task 36 - West Basin Storm Water Dosing System	ELBE	Sub	\$ 33,867.00	
4	Miramar General Engineering	K-21-2000-DBB-3	AC Water & Sewer Group 1056	ELBE	Sub	\$ 712,232.00	\$ 1,441,460.18
	Miramar General Engineering	K-22-2088-DBB-3	AC Water & Sewer Group 1050	SLBE	Sub	\$ 432,400.00	
	Miramar General Engineering	K-21-1970-DBB-3	El Cajo Blvd-Highland to 58th Improvements	ELBE	Sub	\$ 284,709.00	
	Miramar General Engineering	L-20-2882-JOC-2-A	Task 02 San Ysidro Art Project - Here Comes the Neighborhood	ELBE	Prime	\$ 12,119.18	
1	Misean Electrical Engineering	H197089	Task 6 - Mohnike Adobe and Barn Restoration	ELBE	Sub	\$ 12,257.00	\$ 12,257.00

2	Mizuta Traffic Consulting	H197126	Task 2 - Mira Mesa Community Plan Update	SLBE	Sub	\$ 24,000.00	\$ 51,200.00
	Mizuta Traffic Consulting	H197126	Task 4 - Mira Mesa Community Plan Update	SLBE	Sub	\$ 27,200.00	
1	Moor Electric, Inc.	K-22-2027-DBB-3	Riviera Del Sol Neighborhood Park	ELBE	Sub	\$ 305,220.00	\$ 305,220.00
1	MW Steele Group	H197118	Task 9 - Urban Design and Planning Services	SLBE	Sub	\$ 25,300.00	\$ 25,300.00
1	Naturescape Services Inc	10089883-22-F	Landscape Maintenance for Petco Park REBID	SLBE	Prime	\$ 77,131.00	\$ 77,131.00
1	New Century Construction	K-22-2012-DBB-3-A	Adams Ave (1620) Storm Drain Replacement	ELBE	Prime	\$ 547,890.00	\$ 547,890.00
3	Nova Engineering	H2125910	Mission Bay Golf Course Irrigation and Electrical Upgrades	SLBE	Sub	\$ 10,403.04	\$ 44,747.74
	Nova Engineering	H207175	Olive Street Park Acquisition	SLBE	Sub	\$ 19,474.70	
	Nova Engineering	H197100	Task 7 - Rancho Bernardo Community Park Improvements - Dog Park	SLBE	Sub	\$ 14,870.00	
1	Ocean Paving & Sealing	K-22-2025-DBB-3-A	Clairemont Mesa East Pipeline Improv I	ELBE	Sub	\$ 672,500.00	\$ 672,500.00
2	O'Day Consultants, Inc.	H2225956	PLWTP Coastal Erosion Monitoring Program Implementation	SLBE	Sub	\$ 88,060.00	\$ 121,245.92
	O'Day Consultants, Inc.	H197045	Task 13 - John F Kennedy Neighborhood Restroom	SLBE	Prime	\$ 33,185.92	
1	P. Teixeira Construction, Inc.	K-21-1981-DBB-3	Santa Clara Improvements Playground and Comfort Station	ELBE	Sub	\$ 41,800.00	\$ 41,800.00
1	Pacific Drilling Co.	H207199	Design of Mission Center canyon C Sewer Main Replacement	SLBE	Sub	\$ 38,790.34	\$ 38,790.34
1	PanGIS, Inc.	K-22-2071-DBB-3	Mission Center Canyon Sewer Main Replacement	ELBE	Sub	\$ 16,255.00	\$ 16,255.00
10	Payco Specialties, Inc.	K-21-1999-DBB-3-A	Slurry Seal Group 2121	SLBE	Sub	\$ 230,037.00	\$ 1,307,920.44
	Payco Specialties, Inc.	K-21-2000-DBB-3	AC Water & Sewer Group 1056	SLBE	Sub	\$ 73,531.80	
	Payco Specialties, Inc.	K-22-1977-DBB-3-A	Slurry Seal Group 2024	SLBE	Sub	\$ 475,727.00	
	Payco Specialties, Inc.	K-22-2025-DBB-3-A	Clairemont Mesa East Pipeline Improv I	SLBE	Sub	\$ 25,037.00	
	Payco Specialties, Inc.	K-22-2048-DBB-3	Slurry Seal Group 2123	SLBE	Sub	\$ 359,658.44	
	Payco Specialties, Inc.	K-22-2063-DBB-3	Sewer & AC Water Group 793	SLBE	Sub	\$ 25,494.00	
	Payco Specialties, Inc.	K-22-2069-DBB-3	Curb Ramp Improvement Group 1701	SLBE	Sub	\$ 88,505.00	
	Payco Specialties, Inc.	K-21-1970-DBB-3	El Cajo Blvd-Highland to 58th Improvements	SLBE	Sub	\$ 20,110.20	
	Payco Specialties, Inc.	K-20-1878-JOC-3-S	Task 2 - Palm Avenue Storm Drain Replacement	SLBE	Sub	\$ 4,910.00	
	Payco Specialties, Inc.	K-20-1878-JOC-3	Task 1 - Palm Avenue Storm Drain Replacement Project	SLBE	Sub	\$ 4,910.00	
1	Photo Geodetic	H166646	Task 102 - Mt. Hope Improvements 1 Project	SLBE	Sub	\$ 16,500.00	\$ 16,500.00
6	Piperin Corporation	K-22-2047-DBB-3	AC Water Group 1052	ELBE	Sub	\$ 1,971,931.00	\$ 4,294,746.00
	Piperin Corporation	K-22-2063-DBB-3	Sewer & AC Water Group 793	ELBE	Sub	\$ 849,115.00	
	Piperin Corporation	K-22-2068-DBB-3	Tierrasanta Improv 1 Sewer	ELBE	Sub	\$ 220,000.00	
	Piperin Corporation	K-22-2088-DBB-3	AC Water & Sewer Group 1050	ELBE	Sub	\$ 1,070,700.00	
	Piperin Corporation	K-20-1878-JOC-3	Task 3 - CMP Storm Drain Lining III Project	ELBE	Sub	\$ 40,000.00	
	Piperin Corporation	K-20-1878-JOC-3-N	Task 3 - Morena Improv 3 (W) Project	ELBE	Sub	\$ 143,000.00	
5	Platt/Whitelaw Architects, Inc.	K-21-1932-DB2-3-A	Botanical Building Improvements	SLBE	Sub	\$ 981,235.00	\$ 1,336,960.00
	Platt/Whitelaw Architects, Inc.	H197100	Task 3 - Playa Pacifica Park Improvements Project	SLBE	Sub	\$ 109,447.00	
	Platt/Whitelaw Architects, Inc.	H197100	Task 5 - San Ysidro Activity Center Parking Lot & ADA Improv	SLBE	Sub	\$ 68,044.00	
	Platt/Whitelaw Architects, Inc.	H197088	Task 8 - Air Space Museum Roof Replacement	SLBE	Prime	\$ 174,267.00	
	Platt/Whitelaw Architects, Inc.	H197100	Task 7 - Rancho Bernardo Community Park Improvements - Dog Park	SLBE	Sub	\$ 3,967.00	
1	Precision Striping, Inc.	K-21-1919-DBB-3	MBGC Irrigation & Electrical Upgrades + MBGC Clubhouse Demo/Prtbl Building Instl	ELBE	Sub	\$ 3,800.00	\$ 3,800.00
1	Premier Consultant Services	K-21-1932-DB2-3-A	Botanical Building Improvements	SLBE	Sub	\$ 53,725.00	\$ 53,725.00
2	Puzzullo Consulting	H2125903	Dams and Reservoirs Security Improvements Project	ELBE	Sub	\$ 37,473.42	\$ 37,473.42

4	Puzzullo Consulting	H2125819	Design of SBWRP Reverse Osmosis System	SLBE	Sub	\$ 234,629.46	\$ 474,102.00
1	PW Engineering	H197009	Task 16 - Advanced Metering Infrastructure	SLBE	Sub	\$ 74,496.00	\$ 74,496.00
1	Q.S.B. Construction	K-22-2027-DBB-3	Riviera Del Sol Neighborhood Park	ELBE	Sub	\$ 451,489.00	\$ 451,489.00
9	Quality Construction & Engineering, Inc.	K-21-1976-DBB-3-A	Slurry Seal Group 2025	SLBE	Sub	\$ 766,920.00	\$ 4,166,394.11
	Quality Construction & Engineering, Inc.	K-21-1999-DBB-3-A	Slurry Seal Group 2121	SLBE	Sub	\$ 598,325.00	
	Quality Construction & Engineering, Inc.	K-21-2020-DBB-3	Slurry Seal Group 2122	SLBE	Sub	\$ 775,460.00	
	Quality Construction & Engineering, Inc.	K-22-1977-DBB-3-A	Slurry Seal Group 2024	SLBE	Sub	\$ 829,673.25	
	Quality Construction & Engineering, Inc.	K-22-2048-DBB-3	Slurry Seal Group 2123	SLBE	Sub	\$ 846,987.75	
	Quality Construction & Engineering, Inc.	K-22-2063-DBB-3	Sewer & AC Water Group 793	SLBE	Sub	\$ 224,663.31	
	Quality Construction & Engineering, Inc.	K-20-1878-JOC-3-S	Task 2 - Palm Avenue Storm Drain Replacement	SLBE	Sub	\$ 43,704.00	
	Quality Construction & Engineering, Inc.	K-20-1878-JOC-3	Task 1 - Palm Avenue Storm Drain Replacement Project	SLBE	Sub	\$ 43,704.00	
1	Quality Infrastructure Corporation	H186985	Task 5 - Market St. 47th to Euclid	SLBE	Sub	\$ 50,500.00	\$ 50,500.00
	Rancho Land Services	H197100	Task 3 - Playa Pacifica Park Improvements Project	ELBE	Sub	\$ 55,935.00	\$ 128,830.00
3	Rancho Land Services	H197100	Task 5 - San Ysidro Activity Center Parking Lot & ADA Improv	ELBE	Sub	\$ 18,540.00	
	Rancho Land Services	H197100	Task 7 - Rancho Bernardo Community Park Improvements - Dog Park	SLBE	Sub	\$ 54,355.00	
4	Rec Trucking, Inc.	K-22-2047-DBB-3	AC Water Group 1052	ELBE	Sub	\$ 50,000.00	\$ 278,740.00
	Rec Trucking, Inc.	K-22-2069-DBB-3	Curb Ramp Improvement Group 1701	ELBE	Sub	\$ 60,000.00	
	Rec Trucking, Inc.	K-22-2071-DBB-3	Mission Center Canyon Sewer Main Replacement	ELBE	Sub	\$ 25,740.00	
	Rec Trucking, Inc.	K-22-2088-DBB-3	AC Water & Sewer Group 1050	ELBE	Sub	\$ 143,000.00	
5	Red Tail Research & Monitoring, Inc.	K-21-2026-DBB-3	AC Water and Sewer Group 1036	ELBE	Sub	\$ 2,932.00	\$ 31,063.54
	Red Tail Research & Monitoring, Inc.	H2125795	Design of PLWTP Scum Injection Concentrators Improvements	SLBE	Sub	\$ 6,031.54	
	Red Tail Research & Monitoring, Inc.	H197113	Task 1 - Mira Mesa Community Plan Update	ELBE	Sub	\$ 3,500.00	
	Red Tail Research & Monitoring, Inc.	H176956	Task 5 - Utilities Undergrounding Program	ELBE	Sub	\$ 15,000.00	
	Red Tail Research & Monitoring, Inc.	H186996	Task 5 - Accelerated Pipeline Rehab Ref Group 850 Project	ELBE	Sub	\$ 3,600.00	
1	RF Yeager Engineering	H207169	Design of Otay 2nd Pipeline Phase 4	ELBE	Sub	\$ 30,000.00	\$ 30,000.00
1	River Focus, Inc.	H187003	Task 36 - West Basin Storm Water Dosing System	SLBE	Sub	\$ 119,862.00	\$ 119,862.00
2	Rocks Biological Consulting, Inc.	H186995	Task 6 - Encanto Improv 2	ELBE	Sub	\$ 144,412.86	\$ 225,992.64
	Rocks Biological Consulting, Inc.	H186995	Task 9 - Fifth Ave and Brookes Ave	ELBE	Sub	\$ 81,579.78	
1	Ross Engineering Group, Inc.	H2125819	Design of SBWRP Reverse Osmosis System	SLBE	Sub	\$ 143,384.67	\$ 143,384.67
1	RP General Construction	K-22-1962-DBB-3	Hickman Field Athletic Area	SLBE	Sub	\$ 586,185.00	\$ 586,185.00
3	San Dieguito Engineering, Inc.	H2125819	Design of SBWRP Reverse Osmosis System	SLBE	Sub	\$ 13,000.00	\$ 71,796.00
	San Dieguito Engineering, Inc.	H2125802	Design of Gatewood Hills Pump Station	SLBE	Sub	\$ 44,496.00	



	San Dieguito Engineering, Inc.	H156303	Task 62 - CASSF Design Services	SLBE	Sub	\$ 14,300.00	
5	Schmidt Design Group, Inc.	H2125858	Mission Bay Golf Course Clubhouse Demo/Portable Building Installation	SLBE	Sub	\$ 7,866.00	\$ 122,866.00
	Schmidt Design Group, Inc.	H207196	Design of Robb Field Community Park Improvements	SLBE	Sub	\$ 100,000.00	
	Schmidt Design Group, Inc.	H166714	Task 17 - Linda Vista Skate Park	SLBE	Prime	\$ 6,500.00	
	Schmidt Design Group, Inc.	H186996	Task 11 - College Area Sewer and AC Water Main Replacement Project	SLBE	Sub	\$ 8,500.00	
	Schmidt Design Group, Inc.	H197098	Task 8 - Montezuma Park GDP Amendment Project	SLBE	Prime	\$ 121,430.00	
1	SJ Electric	K-21-1932-DB2-3-A	Botanical Building Improvements	ELBE	Sub	\$ 430,000.00	\$ 430,000.00
5	Soclaris Contracting	K-21-2000-DBB-3	AC Water & Sewer Group 1056	SLBE	Sub	\$ 55,000.00	\$ 246,830.00
	Soclaris Contracting	K-21-2026-DBB-3	AC Water and Sewer Group 1036	SLBE	Sub	\$ 79,830.00	
	Soclaris Contracting	K-22-2063-DBB-3	Sewer & AC Water Group 793	SLBE	Sub	\$ 45,000.00	
	Soclaris Contracting	K-22-2088-DBB-3	AC Water & Sewer Group 1050	SLBE	Sub	\$ 57,000.00	
	Soclaris Contracting	K-20-1878-JOC-3-N	Task 3 - Morena Improv 3 (W) Project	SLBE	Sub	\$ 10,000.00	
1	Solid Structures	K-20-1878-JOC-3-N	Task 7 - Soledad Pressure Reducing Station Hatch	SLBE	Sub	\$ 59,000.00	\$ 59,000.00
9	Southwest Traffic Signal Service, Inc.	K-21-1999-DBB-3-A	Slurry Seal Group 2121	SLBE	Sub	\$ 28,025.00	\$ 542,495.00
	Southwest Traffic Signal Service, Inc.	K-21-2000-DBB-3	AC Water & Sewer Group 1056	SLBE	Sub	\$ 19,250.00	
	Southwest Traffic Signal Service, Inc.	K-21-2020-DBB-3	Slurry Seal Group 2122	SLBE	Sub	\$ 59,850.00	
	Southwest Traffic Signal Service, Inc.	K-21-2026-DBB-3	AC Water and Sewer Group 1036	SLBE	Sub	\$ 9,200.00	
	Southwest Traffic Signal Service, Inc.	K-22-2048-DBB-3	Slurry Seal Group 2123	SLBE	Sub	\$ 76,200.00	
	Southwest Traffic Signal Service, Inc.	K-22-2063-DBB-3	Sewer & AC Water Group 793	SLBE	Sub	\$ 184,675.00	
	Southwest Traffic Signal Service, Inc.	K-22-2069-DBB-3	Curb Ramp Improvement Group 1701	SLBE	Sub	\$ 136,175.00	
	Southwest Traffic Signal Service, Inc.	K-20-1878-JOC-3-S	Task 2 - Palm Avenue Storm Drain Replacement	SLBE	Sub	\$ 14,560.00	
Southwest Traffic Signal Service, Inc.	K-20-1878-JOC-3	Task 1 - Palm Avenue Storm Drain Replacement Project	SLBE	Sub	\$ 14,560.00		
1	Spindrift Archaeological	H197100	Task 7 - Rancho Bernardo Community Park Improvements - Dog Park	ELBE	Sub	\$ 19,610.00	\$ 19,610.00
5	Spurlock Landscape Architects	H166715	Task 6 Ph II - Hidden Trails Neighborhood Park	SLBE	Prime	\$ 339,700.00	\$ 552,729.00
	Spurlock Landscape Architects	H197099	Task 9 - Kelly Street Park GDP Amendment	SLBE	Prime	\$ 154,717.00	
	Spurlock Landscape Architects	H197120	Task 3 - Hillcresat Focused Plan	SLBE	Sub	\$ 30,000.00	
	Spurlock Landscape Architects	H197119	Task 3 - Mira Mesa Plan Community Update	SLBE	Sub	\$ 21,400.00	
	Spurlock Landscape Architects	H197089	Task 6 - Mohnike Adobe and Barn Restoration	SLBE	Sub	\$ 6,912.00	
1	Stewart Surety & Insurance Services	K-22-2025-DBB-3-A	Clairemont Mesa East Pipeline Improv I	ELBE	Sub	\$ 57,000.00	\$ 57,000.00
2	Sutherlin Contracting, Inc.	K-22-2047-DBB-3	AC Water Group 1052	SLBE	Sub	\$ 2,400.00	\$ 7,300.00
	Sutherlin Contracting, Inc.	K-20-1878-JOC-3-N	Task 3 - Morena Improv 3 (W) Project	SLBE	Sub	\$ 4,900.00	
2	Terra West, Inc.	K-22-2025-DBB-3-A	Clairemont Mesa East Pipeline Improv I	SLBE	Sub	\$ 600.00	\$ 1,250.00
	Terra West, Inc.	K-20-1878-JOC-3-N	Task 3 - Morena Improv 3 (W) Project	SLBE	Sub	\$ 650.00	
1	The Bodhi Group, Inc.	H216961	Emergency Cleanup - Montgomery Gibbs Executive Airport	SLBE	Sub	\$ 18,150.00	\$ 18,150.00
2	Tierra Data, Inc.	H207142	Task 10 - AC Water & Sewer Group 1039	SLBE	Sub	\$ 34,788.00	\$ 46,288.00
	Tierra Data, Inc.	H207142	Task 7 - Encanto Improv 2 Project	SLBE	Sub	\$ 11,500.00	
1	Tierra Environmental Services	H207169	Design of Otay 2nd Pipeline Phase 4	SLBE	Sub	\$ 30,774.00	\$ 30,774.00
1	Tri-Group Construction & Development, Inc.	K-21-1986-DBB-3	Wangenheim Neighborhood Park Joint Use Facility	SLBE	Prime	\$ 6,834,000.00	\$ 6,834,000.00
2	TTG Environmental & Associates	H207169	Design of Otay 2nd Pipeline Phase 4	ELBE	Sub	\$ 60,000.00	\$ 79,200.00
	TTG Environmental & Associates	H176818	Task 16 - Clairemont Community Plan Update	SLBE	Sub	\$ 19,200.00	

2	Two Rivers Strategies	K-22-2025-DBB-3-A	Clairemont Mesa East Pipeline Improv I	ELBE	Sub	\$ 28,300.00	\$ 57,800.00
	Two Rivers Strategies	K-22-2063-DBB-3	Sewer & AC Water Group 793	ELBE	Sub	\$ 29,500.00	
5	Vic Salazar Enterprises, LLC	H207143	Task 4 - Encanto Improv 1 S Project	SLBE	Sub	\$ 4,160.00	\$ 84,160.00
	Vic Salazar Enterprises, LLC	K-21-2000-DBB-3	AC Water & Sewer Group 1056	ELBE	Sub	\$ 30,000.00	
	Vic Salazar Enterprises, LLC	K-21-2026-DBB-3	AC Water and Sewer Group 1036	ELBE	Sub	\$ 30,000.00	
	Vic Salazar Enterprises, LLC	K-22-2069-DBB-3	Curb Ramp Improvement Group 1701	ELBE	Sub	\$ 9,000.00	
	Vic Salazar Enterprises, LLC	K-22-2083-DBB-3	Lobrico Ct. Storm Drain	ELBE	Sub	\$ 11,000.00	
4	West Coast Civil, Inc.	H207169	Design of Otay 2nd Pipeline Phase 4	ELBE	Sub	\$ 90,000.00	\$ 302,087.00
	West Coast Civil, Inc.	H156303	Task 66 - Support Services During Construction for the Pure Water Program	SLBE	Sub	\$ 28,120.00	
	West Coast Civil, Inc.	H197047	Task 13 - Mt. Hope Improv	ELBE	Sub	\$ 45,872.00	
	West Coast Civil, Inc.	H156303	Task 62 - CASSF Design Services	ELBE	Sub	\$ 138,095.00	
4	Western Gardens Landscaping, Inc.	K-21-2000-DBB-3	AC Water & Sewer Group 1056	SLBE	Sub	\$ 43,000.00	\$ 212,260.00
	Western Gardens Landscaping, Inc.	K-22-2012-DBB-3-A	Adams Ave (1620) Storm Drain Replacement	SLBE	Sub	\$ 85,760.00	
	Western Gardens Landscaping, Inc.	K-22-2069-DBB-3	Curb Ramp Improvement Group 1701	SLBE	Sub	\$ 14,500.00	
	Western Gardens Landscaping, Inc.	K-22-2083-DBB-3	Lobrico Ct. Storm Drain	SLBE	Sub	\$ 69,000.00	
1	Western State Builders	K-21-1981-DBB-3	Santa Clara Improvements Playground and Comfort Station	ELBE	Sub	\$ 53,499.00	\$ 53,499.00
1	Westturf Landscape Management	10089883-22-F	Landscape Maintenance for Petco Park REBID	ELBE	Prime	\$ 95,901.50	\$ 95,901.50
6	YBS Concrete, Inc.	K-22-2047-DBB-3	AC Water Group 1052	SLBE	Sub	\$ 777,686.00	\$ 1,473,209.50
	YBS Concrete, Inc.	K-22-2063-DBB-3	Sewer & AC Water Group 793	SLBE	Sub	\$ 262,616.00	
	YBS Concrete, Inc.	K-22-2071-DBB-3	Mission Center Canyon Sewer Main Replacement	SLBE	Sub	\$ 265,532.50	
	YBS Concrete, Inc.	K-20-1878-JOC-3-S	Task 1 - Water Meter and Box & Lid Replacements	SLBE	Sub	\$ 54,000.00	
	YBS Concrete, Inc.	K-20-1978-JOC-3-N	Water Meter Box & Lid replacements	SLBE	Sub	\$ 65,600.00	
	YBS Concrete, Inc.	K-20-1878-JOC-3	Task 9 - Oak Park Improv Project	SLBE	Sub	\$ 47,775.00	
1	Zenith Consultants	H197110	Task 1 - Otay Mesa Road Traffic Signals	ELBE	Prime	\$ 30,370.00	\$ 30,370.00

**FY 2023 Contract Awards by SLBE-ELBE Firm**

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
4	3Sixty Innovation, Inc.	K-22-2089-DBB-3	AC Water Group 1027A	ELBE	Sub	\$ 315,612.00	\$ 3,820,294.40
	3Sixty Innovation, Inc.	K-23-2104-DBB-3	AC Water & Sewer Group 1048	ELBE	Sub	\$ 1,105,503.20	
	3Sixty Innovation, Inc.	K-23-2172-DBB-3	Slurry Seal Group 2322	ELBE	Sub	\$ 1,442,372.00	
	3Sixty Innovation, Inc.	K-23-2162-DBB-3	Morena Improv 1	ELBE	Sub	\$ 956,807.20	
5	A.B. Hashmi, Inc.	L-22-2102-DBB-1	Lower Otay Outlet Tower Repair	ELBE	Prime	\$ 240,645.00	\$ 1,541,625.00
	A.B. Hashmi, Inc.	K-22-1887-DBB-3	Mira Mesa South Storm Drain Replacement	ELBE	Sub	\$ 56,000.00	
	A.B. Hashmi, Inc.	K-23-2080-DBB-3	PQPS Oxygenation System	ELBE	Sub	\$ 425,220.00	
	A.B. Hashmi, Inc.	K-23-1946-DBB-3-A	Olive Street Park Acquisition & Development	ELBE	Sub	\$ 340,000.00	
	A.B. Hashmi, Inc.	L-23-2106-DBB-2	Bannock Ave Streetscape Enhancements	ELBE	Prime	\$ 479,760.00	
14	Aark Engineering, Inc.	H186985	Task #17 - Spruce Bridge Rehab	SLBE	Sub	\$ 5,566.00	\$ 262,408.32
	Aark Engineering, Inc.	H197088	Task #13 - Rancho Peñasquitos Library Rehab	SLBE	Sub	\$ 7,000.00	
	Aark Engineering, Inc.	H207140	Task #9 - Valencia Park Improv 3	SLBE	Sub	\$ 9,020.00	
	Aark Engineering, Inc.	H197088	Task #11 - Old Logan Heights Library Building Renovation	SLBE	Sub	\$ 36,000.00	
	Aark Engineering, Inc.	H186985	Task #11 - Black Mountain Discharge Channel Access Stairs	SLBE	Sub	\$ 9,108.00	
	Aark Engineering, Inc.	H197082	Task #1 - Otay WTP Raw Water Pump Station Switchboard Replacement	SLBE	Sub	\$ 11,568.00	
	Aark Engineering, Inc.	H2226019	Task #6 - El Cerrito & Rolando Park SD & GI (GI)	SLBE	Sub	\$ 10,708.00	
	Aark Engineering, Inc.	H2226019	Task #9 - Oak Park Storm Dr Repl & Green Infr (GI)	SLBE	Sub	\$ 1,328.00	
	Aark Engineering, Inc.	H2226019	Task #13 - Jamacha Drainage Channel Upgrade	SLBE	Sub	\$ 1,328.00	
	Aark Engineering, Inc.	H2326195	Olive Grove Community Park ADA Improvements	SLBE	Sub	\$ 5,110.32	
	Aark Engineering, Inc.	H2326147	Stormwater Design and Engineering Agreement	SLBE	Sub	\$ 120,000.00	
	Aark Engineering, Inc.	H2226017	Task #4 - Lake Murray Pump Station Improv	SLBE	Sub	\$ 8,272.00	
	Aark Engineering, Inc.	H2226017	Task #2 - Alvarado Water Treatment Plant Walkdown	SLBE	Sub	\$ 24,464.00	
	Aark Engineering, Inc.	H2226017	Task #3 - Miramar Water Treatment Plant Vent Corrosion	SLBE	Sub	\$ 12,936.00	
1	Accent Engineering & Constructions, Inc.	K-22-2049-DB1-3-C	Organics Processing Facility	ELBE	Sub	\$ 4,083,500.00	\$ 4,083,500.00
1	Accurate Asphalt & Concrete, Inc.	K-22-2062-JOC-3	Task #5 - Construction Services of the Hospitality Point Parking Lot Improvements and Hospitality Point Comfort Station	ELBE	Sub	\$ 905,691.00	\$ 905,691.00
3	ACME Safety & Supply, Inc.	K-23-2107-DB1-3	Corridor Improv 2	SLBE	Sub	\$ 25,000.00	\$ 134,950.00
	ACME Safety & Supply, Inc.	K-21-1971-JOC-3	Task #10 - PS1971-010 AC Water and Sewer Group 1024	SLBE	Sub	\$ 97,650.00	
	ACME Safety & Supply, Inc.	K-23-2122-DBB-3	MYF Electrical System Upgrades	SLBE	Sub	\$ 12,300.00	
1	Acroscopic Construction Management, Inc.	H2226035	Design of Water Group 972CI	SLBE	Sub	\$ 129,522.20	\$ 129,522.20
8	Aguirre & Associates	H207141	Task #6 - Cowles Mtn CS Accessibility Upgrade	ELBE	Sub	\$ 7,950.00	\$ 189,682.09
	Aguirre & Associates	H186986	Task #10 - Accelerated Pipeline Rehab Ref Group 850	ELBE	Sub	\$ 35,527.00	
	Aguirre & Associates	H186985	Task #9 - Rose Marie Starns SS Parking Lot Improvements	SLBE	Sub	\$ 33,743.00	
	Aguirre & Associates	H186985	Task #11 - Black Mountain Discharge Channel Access Stairs	ELBE	Sub	\$ 13,253.00	
	Aguirre & Associates	H197082	Task #1 - Otay WTP Raw Water Pump Station Switchboard Replacement	ELBE	Sub	\$ 17,448.00	
	Aguirre & Associates	H197046	Task #15 - Shelltown Improvements 1	SLBE	Sub	\$ 41,434.09	
	Aguirre & Associates	H197098	Task #7 - Mission Bay South Shores General Development Plan (GDP)	ELBE	Sub	\$ 35,247.00	
	Aguirre & Associates	H2226073	Clay Neighborhood Park Improvements	SLBE	Sub	\$ 5,080.00	
2	AirX Utility Surveyors	H2125775	Design of Maple Canyon Storm Drain Upgrade Phase 3	SLBE	Sub	\$ 528,000.00	\$ 528,000.00

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
2	AirX Utility Surveyors	H2225997	Design of San Carlos Reservoir Replacement	SLBE	Sub	\$ 24,994.17	\$ 24,994.17
29	Allied Geotechnical Engineers	H2125775	Design of Maple Canyon Storm Drain Upgrade Phase 3	SLBE	Sub	\$ 144,000.00	\$ 1,433,345.79
	Allied Geotechnical Engineers	H2225997	Design of San Carlos Reservoir Replacement	SLBE	Sub	\$ 32,992.31	
	Allied Geotechnical Engineers	H2125936	Design of Rancho Bernardo Industrial Pump Station Replacement	SLBE	Sub	\$ 112,566.00	
	Allied Geotechnical Engineers	H2225981	Design of San Carlos Interconnect and Transmission Pipeline	SLBE	Sub	\$ 55,931.00	
	Allied Geotechnical Engineers	H207140	Task #9 - Valencia Park Improv 3	SLBE	Sub	\$ 23,043.00	
	Allied Geotechnical Engineers	H207141	Task #6 - Cowles Mtn CS Accessibility Upgrade	SLBE	Sub	\$ 8,544.00	
	Allied Geotechnical Engineers	H207142	Task #10 - Water & Sewer Group 1039	SLBE	Sub	\$ 41,378.00	
	Allied Geotechnical Engineers	H207142	Task #12 - Mission Valley West Improvements 1	SLBE	Sub	\$ 33,121.00	
	Allied Geotechnical Engineers	H176957	Task #5 - FY 2023 Annual Program Support	ELBE	Sub	\$ 28,000.00	
	Allied Geotechnical Engineers	H207142	Task #3 - Narragansett Avenue Access Stairs	SLBE	Sub	\$ 28,935.00	
	Allied Geotechnical Engineers	H156303	Task #76 - Interim Solids Management at Miramar	SLBE	Sub	\$ 57,129.00	
	Allied Geotechnical Engineers	H197070	Brown Field Runway 8R/26L G1 Rehab	SLBE	Sub	\$ 99,327.26	
	Allied Geotechnical Engineers	H207141	Task #15 - San Vicente Dam Drainage Improvements	SLBE	Sub	\$ 19,483.00	
	Allied Geotechnical Engineers	H207143	Task #18 - MYF Terminal Parking Lot (East) Rehab & West Ramp	SLBE	Sub	\$ 37,193.00	
	Allied Geotechnical Engineers	H2226019	Task #3 - Auburn Creek Trash Capture Devices	SLBE	Sub	\$ 24,453.00	
	Allied Geotechnical Engineers	H2226019	Task #6 - El Cerrito & Rolando Park SD & GI (GI)	SLBE	Sub	\$ 60,010.00	
	Allied Geotechnical Engineers	H2226019	Task #8 - Green Infrastructure Group 1012	SLBE	Sub	\$ 25,753.00	
	Allied Geotechnical Engineers	H2226019	Task #9 - Oak Park Storm Dr Repl & Green Infr (GI)	SLBE	Sub	\$ 35,342.00	
	Allied Geotechnical Engineers	H2226019	Task #4 - Carmel Country Road Low Flow Channel	SLBE	Sub	\$ 7,470.00	
	Allied Geotechnical Engineers	H2226019	Task #5 - Carroll Cyn Dry Weather Flow Diversion	SLBE	Sub	\$ 10,149.00	
	Allied Geotechnical Engineers	H2226019	Task #7 - Famosa Slough Alley Storm Drain Repl	SLBE	Sub	\$ 7,470.00	
	Allied Geotechnical Engineers	H2226019	Task #13 - Jamacha Drainage Channel Upgrade	SLBE	Sub	\$ 53,643.00	
	Allied Geotechnical Engineers	H2226019	Task #12 - Chollas Creek Restoration and 54th St & Euclid Ave	SLBE	Sub	\$ 75,333.00	
	Allied Geotechnical Engineers	H2226019	Task #14 - Upper Auburn Creek Revitalization	SLBE	Sub	\$ 62,984.00	
	Allied Geotechnical Engineers	H2226089	Colina Del Sol Improv 1	SLBE	Sub	\$ 21,596.22	
	Allied Geotechnical Engineers	H2326146	Stormwater Design and Engineering Agreement	SLBE	Sub	\$ 150,000.00	
	Allied Geotechnical Engineers	H2326147	Stormwater Design and Engineering Agreement	SLBE	Sub	\$ 120,000.00	
	Allied Geotechnical Engineers	H2326148	Stormwater Design and Engineering Agreement	SLBE	Sub	\$ 7,500.00	
	Allied Geotechnical Engineers	K-23-2146-DB1-3	Egger Highlands Improv 1	SLBE	Sub	\$ 50,000.00	
2	Alta Land Surveying, Inc.	H197044	Task #14 - El Camino Real Pipeline South (L-23001.2)	ELBE	Prime	\$ 39,652.40	\$ 101,731.94
	Alta Land Surveying, Inc.	H197070	Brown Field Runway 8R/26L G1 Rehab	SLBE	Sub	\$ 62,079.54	
2	Alvarez & Shaw, Inc.	K-23-2100-DBB-3-A	Mid-City & Eastern Area Signal Mods	SLBE	Sub	\$ 53,406.46	\$ 907,589.34
	Alvarez & Shaw, Inc.	K-23-2139-DBB-3	Jerabek Park Improvements	SLBE	Sub	\$ 854,182.88	
2	Ambrit Services, Inc.	K-22-2070-JOC-3	Task #2 - PN2070-002 De Anza North Parking Lot Improvements	ELBE	Sub	\$ 84,536.00	\$ 134,536.00
	Ambrit Services, Inc.	K-21-1971-JOC-3	Task #3 - S1971-003 Mountain View Sports Courts	ELBE	Sub	\$ 50,000.00	
1	Aqua Community Relations Group, Inc.	H2225997	Design of San Carlos Reservoir Replacement	ELBE	Sub	\$ 17,995.80	\$ 17,995.80
4	Balboa Engineering, Inc.	H2125885	PUD Integrated Master Plan	ELBE	Sub	\$ 189,078.35	\$ 338,138.83
	Balboa Engineering, Inc.	H186986	Task #7 - La Jolla Improvement 2	ELBE	Sub	\$ 1,600.00	
	Balboa Engineering, Inc.	H186986	Task #10 - Accelerated Pipeline Rehab Ref Group 850	ELBE	Sub	\$ 9,460.48	
	Balboa Engineering, Inc.	H186986	Task #19 - Montezuma/Mid-City Pipeline Phase 2	ELBE	Sub	\$ 138,000.00	
	Balk Biological	H186996	Task #13 - Stormwater Diversion at PLWWTP	ELBE	Sub	\$ 44,960.00	

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
4	Balk Biological	H2226019	Task #9 - Oak Park Storm Dr Repl & Green Infr (GI)	ELBE	Sub	\$ 95,965.00	\$ 322,375.00
	Balk Biological	H2226019	Task #13 - Jamacha Drainage Channel Upgrade	ELBE	Sub	\$ 91,225.00	
	Balk Biological	H2226019	Task #14 - Upper Auburn Creek Revitalization	ELBE	Sub	\$ 90,225.00	
1	Bayside Engineering Construction, Inc.	K-23-1947-DBB-3	Logan Heights LID (South)	ELBE	Sub	\$ 116,812.30	\$ 116,812.30
1	BDS Engineering, Inc.	H197090	Task #11 - Casa Del Prado & Theater Building	ELBE	Sub	\$ 12,047.00	\$ 12,047.00
4	Belcourt Engineering Group, LLC	H2125775	Design of Maple Canyon Storm Drain Upgrade Phase 3	SLBE	Sub	\$ 72,000.00	\$ 140,040.00
	Belcourt Engineering Group, LLC	H2226019	Task #6 - El Cerrito & Rolando Park SD & GI (GI)	SLBE	Sub	\$ 17,640.00	
	Belcourt Engineering Group, LLC	H2226019	Task #9 - Oak Park Storm Dr Repl & Green Infr (GI)	SLBE	Sub	\$ 26,460.00	
	Belcourt Engineering Group, LLC	H2226019	Task #13 - Jamacha Drainage Channel Upgrade	SLBE	Sub	\$ 23,940.00	
1	Bender Dean Engineering	H197088	Task #11 - Old Logan Heights Library Building Renovation	SLBE	Sub	\$ 20,880.00	\$ 20,880.00
6	Blue Lake Civil	H2125775	Design of Maple Canyon Storm Drain Upgrade Phase 3	ELBE	Sub	\$ 300,000.00	\$ 1,016,809.61
	Blue Lake Civil	H2225981	Design of San Carlos Interconnect and Transmission Pipeline	ELBE	Sub	\$ 341,235.00	
	Blue Lake Civil	H207143	Task #20 - MYF Unleaded Aviation Fuel Tank	ELBE	Sub	\$ 51,670.00	
	Blue Lake Civil	H207143	Task #2 - Allied Gardens Improv 1	ELBE	Sub	\$ 51,670.00	
	Blue Lake Civil	H2226089	Colina Del Sol Improv 1	ELBE	Sub	\$ 122,234.61	
	Blue Lake Civil	H2326148	Stormwater Design and Engineering Agreement	ELBE	Sub	\$ 150,000.00	
5	Bonita Pipeline, Inc.	K-22-1972-DBB-3-A	Harbor Drive Trunk Sewer Replacement	SLBE	Sub	\$ 4,116,571.00	\$ 10,022,316.00
	Bonita Pipeline, Inc.	K-23-2154-DBB-3	Bay Terraces Improv 1	SLBE	Sub	\$ 1,187,495.00	
	Bonita Pipeline, Inc.	K-23-2157-DBB-3	Old Town Improv 1	SLBE	Sub	\$ 149,800.00	
	Bonita Pipeline, Inc.	K-23-2162-DBB-3	Morena Improv 1	SLBE	Sub	\$ 68,450.00	
	Bonita Pipeline, Inc.	K-23-2119-DBB-3-C	Central Small-Scale Facility	SLBE	Sub	\$ 4,500,000.00	
1	Brino Builders, Inc.	K-22-2065-DBB-3	Water Group Job 952	ELBE	Sub	\$ 418,695.00	\$ 418,695.00
3	BSE Engineering	H176829	Task #24 - NCWRP - Cooling Towers & Controls Modernization	SLBE	Sub	\$ 60,500.00	\$ 205,960.00
	BSE Engineering	H197098	Task #1 - Design Services of the Beautification of Traffic Island Group 1	SLBE	Sub	\$ 33,360.00	
	BSE Engineering	H207143	Task #16 - Alvarado WTP Area 40 Sludge PS	SLBE	Sub	\$ 112,100.00	
1	Buescher Electric	K-23-2117-DBB-3	Ocean Air CP Comfort Station and Park Improvements, and Carmel Valley CP - Turf Upgrades and Park Improvements	ELBE	Sub	\$ 147,274.00	\$ 147,274.00
3	Busby Biological Services	H197116	Task #3 - Blueprint SD PEIR - University CPU Environmental Analysis	ELBE	Sub	\$ 12,000.00	\$ 23,337.95
	Busby Biological Services	H2125823	Task #10 - Sewer Manhole 247 Emergency Repair in Rose Canyon	ELBE	Sub	\$ 1,379.95	
	Busby Biological Services	H2125824	Task #7 - Sorrento Channel Emergency Clearing Resoration	ELBE	Sub	\$ 9,958.00	
1	Byrne Communication & Consulting, Inc.	H197125	Task #3 - Mobility Evaluation Tool - Phase 3	ELBE	Sub	\$ 22,475.00	\$ 22,475.00
6	California Asphalt Paving and Grading, Inc.	K-22-2082-DBB-3	Sewer & AC Water Group 765A	ELBE	Sub	\$ 1,789,572.19	\$ 4,723,017.61
	California Asphalt Paving and Grading, Inc.	K-22-2110-DBB-3	Scripps Ranch Improv 1	ELBE	Sub	\$ 642,000.00	
	California Asphalt Paving and Grading, Inc.	K-23-2155-DBB-3	Clairemont Mesa West Improv 1	ELBE	Sub	\$ 192,425.00	
	California Asphalt Paving and Grading, Inc.	K-23-2130-DBB-3	Lake Murray Improv 2	ELBE	Sub	\$ 545,055.20	
	California Asphalt Paving and Grading, Inc.	K-23-2161-DBB-3	La Jolla Improvements 2	ELBE	Sub	\$ 814,122.64	

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
	California Asphalt Paving and Grading, Inc.	K-23-2165-DBB-3	Encanto Improv 1	ELBE	Sub	\$ 739,842.58	
2	Cecilia's Safety Service, Inc.	H207201	Task #7 - City Operation Building revitalization	SLBE	Sub	\$ 45,635.00	\$ 104,135.00
	Cecilia's Safety Service, Inc.	K-23-2163-DBB-3	El Cajon Blvd Hawks	SLBE	Sub	\$ 58,500.00	
15	Chen Ryan Associates	H186986	Task #7 - La Jolla Improvement 2	SLBE	Sub	\$ 63,804.00	\$ 895,756.00
	Chen Ryan Associates	H197098	Task #1 - Design Services of the Beautification of Traffic Island Group 1	SLBE	Sub	\$ 49,440.00	
	Chen Ryan Associates	H186986	Task #13 - Cypress Drive Cultural Corridor	SLBE	Sub	\$ 44,126.00	
	Chen Ryan Associates	H186985	Task #6 - Kensington Improvements 1 (S)	SLBE	Sub	\$ 27,704.00	
	Chen Ryan Associates	H197089	Task #13 - Alvarado Laboratory Improvements Trailers	SLBE	Sub	\$ 9,770.00	
	Chen Ryan Associates	H197089	Task #10 - Adobe Chapel Museum Old Town	SLBE	Sub	\$ 28,390.00	
	Chen Ryan Associates	H197098	Task #7 - Mission Bay South Shores General Development Plan (GDP)	SLBE	Sub	\$ 81,540.00	
	Chen Ryan Associates	H197124	Task #5 - Hillcrest Focused Plan Amendment Mobility Adjustment Tool	SLBE	Prime	\$ 55,800.00	
	Chen Ryan Associates	H197124	Task #5 - ZEV Strategy Support	SLBE	Prime	\$ 100,000.00	
	Chen Ryan Associates	H2125824	Task #3 - Pure Water Genesee Avenue Median Improvements	SLBE	Sub	\$ 58,795.00	
	Chen Ryan Associates	H2226019	Task #6 - El Cerrito & Rolando Park SD & GI (GI)	SLBE	Sub	\$ 132,657.00	
	Chen Ryan Associates	H2226019	Task #8 - Green Infrastructure Group 1012	SLBE	Sub	\$ 37,105.00	
	Chen Ryan Associates	H2226019	Task #9 - Oak Park Storm Dr Repl & Green Infr (GI)	SLBE	Sub	\$ 114,353.00	
	Chen Ryan Associates	H2226019	Task #13 - Jamacha Drainage Channel Upgrade	SLBE	Sub	\$ 87,192.00	
	Chen Ryan Associates	H2226073	Clay Neighborhood Park Improvements	SLBE	Sub	\$ 5,080.00	
8	Citythinkers	H197123	Task #3 - Build Better San Diego Engagement	ELBE	Sub	\$ 6,564.29	\$ 156,445.56
	Citythinkers	H197121	Task #4 - COLLEGE AREA COMMUNITY PLAN UPDATE - PHASE 3	ELBE	Sub	\$ 14,640.00	
	Citythinkers	H197114	Task #4 - Coastal Resilience Master Plan	ELBE	Sub	\$ 40,000.00	
	Citythinkers	H197118	Task #12 - University Community Plan Update Affordable Housing Feasibility Testing	ELBE	Sub	\$ 10,000.00	
	Citythinkers	H197122	Task #3 - HAP 2.0 Engagement Support	ELBE	Sub	\$ 15,000.00	
	Citythinkers	H197123	Task #5 - Blueprint SD: Scenario Modeling	ELBE	Sub	\$ 18,100.00	
	Citythinkers	H197124	Task #5 - Hillcrest Focused Plan Amendment Mobility Adjustment Tool	ELBE	Sub	\$ 5,800.00	
	Citythinkers	H2226044	5th Avenue Promenade Feasibility Study	ELBE	Sub	\$ 46,341.27	
3	CityWorks People + Places, Inc.	H2125885	PUD Integrated Master Plan	ELBE	Sub	\$ 113,447.01	\$ 370,047.01
	CityWorks People + Places, Inc.	H197127	Task #3 - Mobility Master Plan - Phase II	ELBE	Sub	\$ 90,000.00	
	CityWorks People + Places, Inc.	H156303	Task #70 - Program Management Services	ELBE	Sub	\$ 166,600.00	
1	Civetta Design, Inc.	H197082	Task #1 - Otay WTP Raw Water Pump Station Switchboard Replacement	ELBE	Sub	\$ 5,000.00	\$ 5,000.00
1	Clark Land Resources, Inc.	H176956	Task #6 - FY 2023 Annual Program Support	SLBE	Sub	\$ 40,000.00	\$ 40,000.00
2	Coast Landscaping, Inc.	K-23-2061-DBB-3	Scripps Miramar Ranch Library Parking Expansion	ELBE	Sub	\$ 324,000.00	\$ 559,800.00
	Coast Landscaping, Inc.	K-23-2101-DBB-3	JFK Neighborhood Park Restroom & Playground Improvements	ELBE	Sub	\$ 235,800.00	
1	Coastal Land Solutions	H207141	Task #15 - San Vicente Dam Drainage Improvements	ELBE	Sub	\$ 17,295.50	\$ 17,295.50
4	CODE 3 Media	K-23-2107-DB1-3	Corridor Improv 2	ELBE	Sub	\$ 12,000.00	\$ 31,440.00
	CODE 3 Media	K-23-2149-DBB-3	Sewer Group 836	ELBE	Sub	\$ 5,400.00	
	CODE 3 Media	K-23-2155-DBB-3	Clairemont Mesa West Improv 1	ELBE	Sub	\$ 3,240.00	
	CODE 3 Media	K-23-2165-DBB-3	Encanto Improv 1	ELBE	Sub	\$ 10,800.00	
2	Cook + Schmid, LLC	H2125936	Design of Rancho Bernardo Industrial Pump Station Replacement	SLBE	Sub	\$ 45,026.40	\$ 144,506.40
	Cook + Schmid, LLC	K-23-2107-DB1-3	Corridor Improv 2	SLBE	Sub	\$ 99,480.00	
1	CPM Partners	H176955	Task #7 - Morena Conveyance South & Middle and Morena Conveyance Bike Lanes Project	SLBE	Sub	\$ 147,700.11	\$ 147,700.11



Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
2	CTE, Inc.	K-21-1974-JOC-3	Task #3 - E1974-003 Park Lighting Repair and Replacement	ELBE	Prime	\$ 700,000.00	\$ 1,592,583.68
	CTE, Inc.	K-20-1916-JOC-3	Task #11 - E1916-011 City Street Lights GF Group Job 1701 & 1702	ELBE	Prime	\$ 892,583.68	
1	Cvaldo Corporation, Inc.	H2326128	Plan Check and Inspection Services	ELBE	Sub	\$ 625,000.00	\$ 625,000.00
1	Del Mar Environmental	H176935	Task #9 - Miramar Reservoir Pump Station Improvements	ELBE	Sub	\$ 24,451.25	\$ 24,451.25
2	DeRollo Pipeline, Inc.	K-22-1945-DBB-3-A	MLK Recreation Center Moisture Intrusion	SLBE	Sub	\$ 115,000.00	\$ 754,000.00
	DeRollo Pipeline, Inc.	K-23-2117-DBB-3	Ocean Air CP Comfort Station and Park Improvements, and Carmel Valley CP - Turf Upgrades and Park Improvements	ELBE	Sub	\$ 639,000.00	
1	DHK Engineers, Inc.	H2125936	Design of Rancho Bernardo Industrial Pump Station Replacement	ELBE	Sub	\$ 45,026.40	\$ 45,026.40
14	Dick Miller, Inc.	K-22-2084-DBB-3	AC Overlay Group 2111	SLBE	Sub	\$ 1,275,400.00	\$ 28,874,663.43
	Dick Miller, Inc.	K-22-2019-DBB-3-A	Miramar Landfill Storm Water Basin Improvements	SLBE	Prime	\$ 1,649,649.00	
	Dick Miller, Inc.	K-22-2096-DBB-3	Metropolitan Biosolids Center Storm Water Diversion	SLBE	Sub	\$ 191,548.86	
	Dick Miller, Inc.	K-23-2097-DBB-3	Highland & Monroe Ave. Storm Drain Replacement	SLBE	Sub	\$ 79,065.00	
	Dick Miller, Inc.	K-23-2060-DBB-3	La Media Road Improvements	SLBE	Sub	\$ 1,552,032.00	
	Dick Miller, Inc.	K-23-2107-DB1-3	Corridor Improv 2	SLBE	Sub	\$ 2,373,400.00	
	Dick Miller, Inc.	K-23-2030-DBB-3	Maple Canyon Restoration - Phases 1 & 2	SLBE	Prime	\$ 10,080,552.60	
	Dick Miller, Inc.	K-23-2061-DBB-3	Scripps Miramar Ranch Library Parking Expansion	SLBE	Prime	\$ 7,077,777.77	
	Dick Miller, Inc.	K-23-2120-DBB-3	Foothill Blvd & Loring St Roundabout	SLBE	Sub	\$ 602,182.10	
	Dick Miller, Inc.	K-23-2112-DB1-3	Bay Ho Improvements 3	SLBE	Sub	\$ 1,019,635.00	
	Dick Miller, Inc.	K-23-2104-DBB-3	AC Water & Sewer Group 1048	SLBE	Sub	\$ 362,675.00	
	Dick Miller, Inc.	K-23-2157-DBB-3	Old Town Improv 1	SLBE	Sub	\$ 450,434.10	
	Dick Miller, Inc.	K-23-2162-DBB-3	Morena Improv 1	SLBE	Sub	\$ 344,934.00	
	Dick Miller, Inc.	K-23-2167-DBB-3	Canon Street Pocket Park	SLBE	Prime	\$ 1,815,378.00	
1	D-Max Engineering, Inc.	H2226019	Task #3 - Auburn Creek Trash Capture Devices	SLBE	Sub	\$ 62,469.00	\$ 62,469.00
8	Easy Flow, LLC	K-22-2082-DBB-3	Sewer & AC Water Group 765A	SLBE	Sub	\$ 119,632.00	\$ 2,258,285.00
	Easy Flow, LLC	K-23-2153-DBB-3	Murphy Canyon Trunk Sewer Repair/Rehab Phase 1	SLBE	Sub	\$ 519,600.00	
	Easy Flow, LLC	K-23-2156-DBB-3	Mira Mesa Improv 1	SLBE	Sub	\$ 446,318.00	
	Easy Flow, LLC	K-23-2155-DBB-3	Clairemont Mesa West Improv 1	SLBE	Sub	\$ 30,000.00	
	Easy Flow, LLC	K-23-2146-DB1-3	Egger Highlands Improv 1	SLBE	Sub	\$ 181,460.00	
	Easy Flow, LLC	K-23-2148-DBB-3	Paradise Hills Improvements	SLBE	Sub	\$ 108,000.00	
	Easy Flow, LLC	K-23-2159-DBB-3	Jamacha Lomita Improv 1	SLBE	Sub	\$ 719,775.00	
	Easy Flow, LLC	10089822-22-J	As-Needed Cured in-Place Pipe Lining	SLBE	Sub	\$ 133,500.00	
3	Electrical Design, Inc.	H197100	Task #1 - Marcy Neighborhood Park Improvement	ELBE	Sub	\$ 14,810.00	\$ 45,784.50
	Electrical Design, Inc.	H197100	Task #5 - San Ysidro Activity Center Play Area	ELBE	Sub	\$ 18,325.00	
	Electrical Design, Inc.	H2225990	Task #1 - Berardini Field General Development Plan (GDP)	ELBE	Sub	\$ 12,649.50	
1	Estrada Land Planning, Inc.	H187015	Task #2 - Alvarado Road Realignment Phase II	ELBE	Sub	\$ 45,480.08	\$ 45,480.08
2	Evvari GIS Consulting	H197126	Task #5 - Future Conditions Analysis Updates	SLBE	Sub	\$ 3,060.00	\$ 11,059.00
	Evvari GIS Consulting	H197126	Task #8 - Mobility Study and EIR - University Community Plan Update	SLBE	Sub	\$ 7,999.00	
4	Fordyce Construction, Inc.	K-22-2050-DBB-2	Howard Ave - Village Pine to Iris Sidewalk	SLBE	Prime	\$ 492,381.50	\$ 6,069,776.50
	Fordyce Construction, Inc.	K-22-1945-DBB-3-A	MLK Recreation Center Moisture Intrusion	SLBE	Prime	\$ 1,317,320.00	
	Fordyce Construction, Inc.	K-23-1854-DBB-3-C	Clay Avenue Mini Park	SLBE	Prime	\$ 1,159,100.00	
	Fordyce Construction, Inc.	K-23-2101-DBB-3	JFK Neighborhood Park Restroom & Playground Improvements	SLBE	Prime	\$ 3,100,975.00	
1	Frank and Son Paving, Inc.	K-22-2086-DBB-3	Slurry Seal Group 2221	SLBE	Sub	\$ 1,025,800.00	\$ 1,025,800.00

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
13	G. Scott Asphalt, Inc.	K-22-2082-DBB-3	Sewer & AC Water Group 765A	SLBE	Sub	\$ 590,354.80	\$ 3,138,597.71
	G. Scott Asphalt, Inc.	K-23-1963-DBB-3	Street Reconstruction Group 1801	SLBE	Sub	\$ 218,448.00	
	G. Scott Asphalt, Inc.	K-22-2089-DBB-3	AC Water Group 1027A	SLBE	Sub	\$ 119,827.20	
	G. Scott Asphalt, Inc.	K-22-2110-DBB-3	Scripps Ranch Improv 1	SLBE	Sub	\$ 386,370.00	
	G. Scott Asphalt, Inc.	K-21-1971-JOC-3	Task #10 - PS1971-010 AC Water and Sewer Group 1024	SLBE	Sub	\$ 162,631.20	
	G. Scott Asphalt, Inc.	K-22-2076-JOC-3-A	Task #1 - PN2076-001 2870 Mobley Street SD Replacement	SLBE	Sub	\$ 12,650.00	
	G. Scott Asphalt, Inc.	K-23-2079-DBB-3	AC Water and Sewer Group 1023B	SLBE	Sub	\$ 237,000.00	
	G. Scott Asphalt, Inc.	K-23-2092-DBB-3	Accelerated Sewer Referral Group 851	SLBE	Sub	\$ 81,098.00	
	G. Scott Asphalt, Inc.	K-23-1947-DBB-3	Logan Heights LID (South)	SLBE	Sub	\$ 41,256.00	
	G. Scott Asphalt, Inc.	K-23-2104-DBB-3	AC Water & Sewer Group 1048	SLBE	Sub	\$ 311,660.28	
	G. Scott Asphalt, Inc.	K-23-2149-DBB-3	Sewer Group 836	SLBE	Sub	\$ 242,499.50	
	G. Scott Asphalt, Inc.	K-23-2146-DB1-3	Egger Highlands Improv 1	SLBE	Sub	\$ 528,084.49	
	G. Scott Asphalt, Inc.	K-23-2161-DBB-3	La Jolla Improvements 2	SLBE	Sub	\$ 206,718.24	
1	Garbini Landscape	H207140	Task #4 - University Ave Complete Street Phase 1	ELBE	Sub	\$ 7,140.00	\$ 7,140.00
1	Gateway Pacific Management	H2326148	Stormwater Design and Engineering Agreements	ELBE	Sub	\$ 7,500.00	\$ 7,500.00
1	H+W Engineering, Inc.	H207203	Designing of Fire Station No. 51 - Skyline Hills	ELBE	Sub	\$ 159,600.00	\$ 159,600.00
1	Hankins Construction, Inc.	K-22-2049-DB1-3-C	Organics Processing Facility	ELBE	Sub	\$ 2,558,200.00	\$ 2,558,200.00
1	Helenschmidt Geotechnical, Inc.	H207201	Task #7 - City Operation Building revitalization	ELBE	Prime	\$ 435,622.09	\$ 435,622.09
3	Hoch Consulting	H2125823	Task #12 - PUD Environmental Management System	SLBE	Sub	\$ 67,270.00	\$ 114,230.00
	Hoch Consulting	H2125823	Task #11 - Pump Station 2 Emergency Sewer Spill Investigation	SLBE	Sub	\$ 22,005.00	
	Hoch Consulting	H176943	Task #6 - New Oak Park Library	SLBE	Prime	\$ 24,955.00	
1	Hoffman Trucking	K-23-2146-DB1-3	Egger Highlands Improv 1	ELBE	Sub	\$ 51,000.00	\$ 51,000.00
1	Homeland Engineering, Inc.	K-22-1993-DBB-3-B	Salk Neighborhood Park Joint Use Development	SLBE	Sub	\$ 62,473.00	\$ 62,473.00
3	Hurricane & Poway Fence Co., Inc.	K-22-2050-DBB-2	Howard Ave - Village Pine to Iris Sidewalk	ELBE	Sub	\$ 11,644.00	\$ 166,854.00
	Hurricane & Poway Fence Co., Inc.	K-22-1945-DBB-3-A	MLK Recreation Center Moisture Intrusion	ELBE	Sub	\$ 40,000.00	
	Hurricane & Poway Fence Co., Inc.	K-21-1971-JOC-3	Task #3 - S1971-003 Mountain View Sports Courts	ELBE	Sub	\$ 115,210.00	
3	Imagine Creative Services	H197122	Task #4 - Mid-City Community Atlas	ELBE	Sub	\$ 10,070.00	\$ 66,570.00
	Imagine Creative Services	H197122	Task #3 - HAP 2.0 Engagement Support	ELBE	Sub	\$ 18,500.00	
	Imagine Creative Services	H197122	Task #2 - Engagement Guide Engagement Services - Phase 1	ELBE	Sub	\$ 38,000.00	
3	In-line Fence & Railing Co., Inc.	K-23-2045-DBB-3-B	Bermuda Ave. Coastal Access Replacement	SLBE	Sub	\$ 83,397.00	\$ 570,207.00
	In-line Fence & Railing Co., Inc.	K-22-2049-DB1-3-C	Organics Processing Facility	SLBE	Sub	\$ 458,429.00	
	In-line Fence & Railing Co., Inc.	K-23-2064-DBB-3-A	Storm Water Diversion at the South Bay Water Reclamation Plant	SLBE	Sub	\$ 28,381.00	
2	Intersecting Metrics, Inc.	H197109	Task #4 - Fee Database Info Systems Rebuild	ELBE	Sub	\$ 106,200.00	\$ 170,640.00
	Intersecting Metrics, Inc.	H197109	Task #5 - BBSD Implimentation and Parks Need Index	ELBE	Sub	\$ 64,440.00	
2	iVet Environmental, Inc.	K-22-1972-DBB-3-A	Harbor Drive Trunk Sewer Replacement	ELBE	Sub	\$ 3,028,067.00	\$ 3,044,267.00
	iVet Environmental, Inc.	K-23-1947-DBB-3	Logan Heights LID (South)	ELBE	Sub	\$ 16,200.00	
1	JG Canales, Inc.	K-23-2122-DBB-3	MYF Electrical System Upgrades	ELBE	Sub	\$ 12,000.00	\$ 12,000.00
1	JT2 Engineering	K-22-2123-SLS-3	Sole-Source Design & Construction Services for City-County	SLBE	Prime	\$ 631,076.30	\$ 631,076.30
1	K Company, Inc.	K-22-2049-DB1-3-C	Organics Processing Facility	ELBE	Sub	\$ 1,650,000.00	\$ 1,650,000.00
1	KCM Group	H176942	Task #5 - Olive Grove Community Park	SLBE	Prime	\$ 24,985.00	\$ 24,985.00
1	KDA Landscape Architects	H207141	Task #15 - San Vicente Dam Drainage Improvements	ELBE	Sub	\$ 24,585.00	\$ 24,585.00
1	Kelsey Structural APC	H2225997	Design of San Carlos Reservoir Replacement	ELBE	Sub	\$ 205,952.00	\$ 205,952.00



Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
1	Kelsey Structural APC	H207141	Task #14 - San Vicente Dam Low Level Outlet Improvement	ELBE	Sub	\$ 52,773.32	\$ 52,773.32
1	Kettler Leweck Engineering	H2326195	Olive Grove Community Park ADA Improvements	ELBE	Sub	\$ 24,274.02	\$ 24,274.02
3	Kirk Paving, Inc.	K-22-2065-DBB-3	Water Group Job 952	SLBE	Sub	\$ 554,634.35	\$ 693,334.35
	Kirk Paving, Inc.	K-23-2139-DBB-3	Jerabek Park Improvements	SLBE	Sub	\$ 92,700.00	
	Kirk Paving, Inc.	K-23-2119-DBB-3-C	Central Small-Scale Facility	SLBE	Sub	\$ 46,000.00	
1	KLM Project Insights	H156303	Task #70 - Program Management Services	ELBE	Sub	\$ 284,200.00	\$ 284,200.00
1	KMEA, Inc.	10089802-21-B	As-Needed Consultant for Energy Savings Performance Contracts	SLBE	Sub	\$ 250,000.00	\$ 250,000.00
1	Kristi Byers Architect, APC	H2125840	EMTS NTC Lab Rmdel and NTC Lab Siar Implem	ELBE	Sub	\$ 48,234.68	\$ 48,234.68
1	La Salle Solutions, LLC	H156303	Task #70 - Program Management Services	ELBE	Sub	\$ 396,000.00	\$ 396,000.00
1	Lacey Consulting, Inc.	K-22-2065-DBB-3	Water Group Job 952	ELBE	Sub	\$ 55,000.00	\$ 55,000.00
4	LC Tree Service	K-22-1954-DBB-3	Asphalt Resurfacing Group 1901	SLBE	Sub	\$ 97,900.00	\$ 344,900.00
	LC Tree Service	K-22-2084-DBB-3	AC Overlay Group 2111	SLBE	Sub	\$ 48,000.00	
	LC Tree Service	K-22-2095-DBB-3	AC Overlay 2110	SLBE	Sub	\$ 69,000.00	
	LC Tree Service	K-22-2096-DBB-3	Metropolitan Biosolids Center Storm Water Diversion	SLBE	Sub	\$ 130,000.00	
4	Leopold Biological Services	H186985	Task #11 - Black Mountain Discharge Channel Access Stairs	ELBE	Sub	\$ 8,918.40	\$ 88,806.40
	Leopold Biological Services	H186985	Task #6 - Kensington Improvements 1 (S)	ELBE	Sub	\$ 26,010.00	
	Leopold Biological Services	K-23-2119-DBB-3-C	Pure Water Program - Central Small-Scale Facility	ELBE	Sub	\$ 36,000.00	
	Leopold Biological Services	K-23-2167-DBB-3	Canon Street Pocket Park	ELBE	Sub	\$ 17,878.00	
1	LeSar Developmental Consultants	H197116	Task #2 - City Home Opportunity Framework	SLBE	Sub	\$ 236,550.00	\$ 236,550.00
1	Limited Access Unlimited, Inc.	H2326148	Stormwater Design and Engineering Agreements	ELBE	Sub	\$ 7,500.00	\$ 7,500.00
2	Lopez Engineering, Inc.	H176957	Task #5 - FY 2023 Annual Program Support	SLBE	Sub	\$ 90,000.00	\$ 119,710.14
	Lopez Engineering, Inc.	H2225982	Award - Otay Raw Water Pump Station Slope Repair	SLBE	Sub	\$ 29,710.14	
14	Loveless Linton, Inc.	K-22-2065-DBB-3	Water Group Job 952	SLBE	Sub	\$ 35,814.00	\$ 1,487,634.24
	Loveless Linton, Inc.	K-22-2082-DBB-3	Sewer & AC Water Group 765A	SLBE	Sub	\$ 424,494.27	
	Loveless Linton, Inc.	K-23-2097-DBB-3	Highland & Monroe Ave. Storm Drain Replacement	SLBE	Sub	\$ 96,105.50	
	Loveless Linton, Inc.	K-23-2060-DBB-3	La Media Road Improvements	SLBE	Sub	\$ 152,780.00	
	Loveless Linton, Inc.	K-22-2076-JOC-3-A	Task #1 - PN2076-001 2870 Mobley Street SD Replacement	SLBE	Sub	\$ 94,532.00	
	Loveless Linton, Inc.	K-23-2030-DBB-3	Maple Canyon Restoration - Phases 1 & 2	SLBE	Sub	\$ 96,014.00	
	Loveless Linton, Inc.	K-23-2120-DBB-3	Foothill Blvd & Loring St Roundabout	SLBE	Sub	\$ 21,500.00	
	Loveless Linton, Inc.	K-23-2155-DBB-3	Clairemont Mesa West Improv 1	SLBE	Sub	\$ 43,504.00	
	Loveless Linton, Inc.	K-23-2151-DBB-3	North Park Mini Park Ped Improvements	SLBE	Sub	\$ 17,880.00	
	Loveless Linton, Inc.	K-23-2148-DBB-3	Paradise Hills Improvements	SLBE	Sub	\$ 34,778.90	
	Loveless Linton, Inc.	K-23-2154-DBB-3	Bay Terraces Improv 1	SLBE	Sub	\$ 38,757.49	
	Loveless Linton, Inc.	K-23-2161-DBB-3	La Jolla Improvements 2	SLBE	Sub	\$ 235,125.85	
	Loveless Linton, Inc.	K-23-2165-DBB-3	Encanto Improv 1	SLBE	Sub	\$ 143,121.00	
	Loveless Linton, Inc.	K-23-2158-DBB-3	Clairemont Mesa East Improv 2	SLBE	Sub	\$ 53,227.23	
1	M.W. Peltz & Associates, Inc.	H207191	La Media Improvements - Siempre Viva to Truck Route	ELBE	Sub	\$ 45,194.82	\$ 45,194.82
	Makelele Systems Lanscape & Maintenance, Inc.	K-22-1993-DBB-3-B	Salk Neighborhood Park Joint Use Development	ELBE	Sub	\$ 575,568.00	
	Makelele Systems Lanscape & Maintenance, Inc.	K-22-2050-DBB-2	Howard Ave - Village Pine to Iris Sidewalk	ELBE	Sub	\$ 43,600.00	

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
11	Makelele Systems Lanscape & Maintenance, Inc.	K-22-2096-DBB-3	Metropolitan Biosolids Center Storm Water Diversion	ELBE	Sub	\$ 122,900.00	\$ 3,319,328.00
	Makelele Systems Lanscape & Maintenance, Inc.	K-23-2060-DBB-3	La Media Road Improvements	ELBE	Sub	\$ 1,281,179.00	
	Makelele Systems Lanscape & Maintenance, Inc.	K-23-2064-DBB-3-A	Storm Water Diversion at the South Bay Water Reclamation Plant	ELBE	Sub	\$ 19,528.00	
	Makelele Systems Lanscape & Maintenance, Inc.	K-22-2076-JOC-3-A	Task #1 - 2870 Mobley Street SD Replacement	ELBE	Sub	\$ 465,920.00	
	Makelele Systems Lanscape & Maintenance, Inc.	K-23-2139-DBB-3	Jerabek Park Improvements	ELBE	Sub	\$ 240,242.00	
	Makelele Systems Lanscape & Maintenance, Inc.	K-23-2149-DBB-3	Sewer Group 836	ELBE	Sub	\$ 213,304.00	
	Makelele Systems Lanscape & Maintenance, Inc.	K-23-2151-DBB-3	North Park Mini Park Ped Improvements	ELBE	Sub	\$ 87,043.00	
	Makelele Systems Lanscape & Maintenance, Inc.	K-23-2117-DBB-3	Ocean Air CP Comfort Station and Park Improvements, and Carmel Valley CP – Turf Upgrades and Park Improvements	ELBE	Sub	\$ 104,944.00	
	Makelele Systems Lanscape & Maintenance, Inc.	K-23-2167-DBB-3	Canon Street Pocket Park	ELBE	Sub	\$ 165,100.00	
10	Martin & Libby Engineers, Inc.	H2125775	Design of Maple Canyon Storm Drain Upgrade Phase 3	ELBE	Sub	\$ 162,000.00	\$ 508,621.48
	Martin & Libby Engineers, Inc.	H176829	Task #24 - NCWRP - Cooling Towers & Controls Modernization	ELBE	Sub	\$ 12,965.00	
	Martin & Libby Engineers, Inc.	H197089	Task #13 - Alvarado Laboratory Improvements Trailers	ELBE	Sub	\$ 15,000.00	
	Martin & Libby Engineers, Inc.	H197089	Task #10 - Adobe Chapel Museum Old Town	ELBE	Sub	\$ 25,950.00	
	Martin & Libby Engineers, Inc.	H197090	Task #11 - Casa Del Prado & Theater Building	ELBE	Sub	\$ 29,520.00	
	Martin & Libby Engineers, Inc.	H197090	Task #12 - Feasibility Study of the Alvarado Laboratory Improvements	ELBE	Sub	\$ 52,970.00	
	Martin & Libby Engineers, Inc.	H2326189	Design Services of San Carlos Branch Library	ELBE	Sub	\$ 37,781.48	
	Martin & Libby Engineers, Inc.	H2326146	Stormwater Design and Engineering Agreement	ELBE	Sub	\$ 150,000.00	
	Martin & Libby Engineers, Inc.	H2326148	Stormwater Design and Engineering Agreement	ELBE	Sub	\$ 1,500.00	
	Martin & Libby Engineers, Inc.	H197089	Task #5 - NTC Aquatic Center	ELBE	Sub	\$ 20,935.00	
4	Maxim Construction Company, Inc.	K-23-2097-DBB-3	Highland & Monroe Ave. Storm Drain Replacement	ELBE	Sub	\$ 118,800.00	\$ 5,616,696.00
	Maxim Construction Company, Inc.	K-23-2060-DBB-3	La Media Road Improvements	SLBE	Sub	\$ 3,352,050.00	
	Maxim Construction Company, Inc.	K-23-2112-DB1-3	Bay Ho Improvements 3	ELBE	Sub	\$ 774,169.00	
	Maxim Construction Company, Inc.	K-23-2148-DBB-3	Paradise Hills Improvements	ELBE	Sub	\$ 1,371,677.00	
1	McCullough Landscape Architecture, Inc.	H2125840	EMTS NTC Lab Rmdel and NTC Lab Siar Implem	SLBE	Sub	\$ 96,469.36	\$ 96,469.36
12	McGrath Holdings, Inc.	K-23-2097-DBB-3	Highland & Monroe Ave. Storm Drain Replacement	ELBE	Sub	\$ 575.00	\$ 69,960.00
	McGrath Holdings, Inc.	K-22-2089-DBB-3	AC Water Group 1027A	ELBE	Sub	\$ 575.00	
	McGrath Holdings, Inc.	K-23-2107-DB1-3	Corridor Improv 2	ELBE	Sub	\$ 23,180.00	
	McGrath Holdings, Inc.	K-23-1946-DBB-3-A	Olive Street Park Acquisition &	ELBE	Sub	\$ 590.00	
	McGrath Holdings, Inc.	K-23-2104-DBB-3	AC Water & Sewer Group 1048	ELBE	Sub	\$ 23,990.00	
	McGrath Holdings, Inc.	K-23-2155-DBB-3	Clairemont Mesa West Improv 1	ELBE	Sub	\$ 800.00	
	McGrath Holdings, Inc.	K-23-2146-DB1-3	Egger Highlands Improv 1	ELBE	Sub	\$ 800.00	
	McGrath Holdings, Inc.	K-23-2148-DBB-3	Paradise Hills Improvements	ELBE	Sub	\$ 800.00	
	McGrath Holdings, Inc.	K-23-2154-DBB-3	Bay Terraces Improv 1	ELBE	Sub	\$ 8,400.00	
	McGrath Holdings, Inc.	K-23-2157-DBB-3	Old Town Improv 1	ELBE	Sub	\$ 4,800.00	

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
	McGrath Holdings, Inc.	K-23-2165-DBB-3	Encanto Improv 1	ELBE	Sub	\$ 800.00	
	McGrath Holdings, Inc.	K-23-2162-DBB-3	Morena Improv 1	ELBE	Sub	\$ 4,650.00	
8	Merkel & Associates, Inc.	H2125775	Design of Maple Canyon Storm Drain Upgrade Phase 3	SLBE	Sub	\$ 288,000.00	\$ 957,127.00
	Merkel & Associates, Inc.	H207191	La Media Improvements - Siempre Viva to Truck Route	SLBE	Sub	\$ 288,117.00	
	Merkel & Associates, Inc.	H207142	Task #14 - South Mission Beach Storm Drain and Green Infrastructure	SLBE	Sub	\$ 39,949.00	
	Merkel & Associates, Inc.	H2226019	Task #5 - Carroll Cyn Dry Weather Flow Diversion	SLBE	Sub	\$ 100,048.00	
	Merkel & Associates, Inc.	H2226019	Task #7 - Famosa Slough Alley Storm Drain Repl	SLBE	Sub	\$ 100,040.00	
	Merkel & Associates, Inc.	K-22-2072-SLS-1	LTMMA for Worden Street Emergency Storm Drain Repair	SLBE	Prime	\$ 80,973.00	
	Merkel & Associates, Inc.	K-23-1946-DBB-3-A	Olive Street Park Acquisition &	SLBE	Sub	\$ 5,000.00	
	Merkel & Associates, Inc.	K-23-2104-DBB-3	AC Water & Sewer Group 1048	SLBE	Sub	\$ 55,000.00	
1	Michael Welch	H156303	Task #72 - Joint Plan Support Services	ELBE	Sub	\$ 8,640.00	\$ 8,640.00
1	Mikhail Ogawa Engineering, Inc.	H187003	Task #45 - IGP and CD Support	ELBE	Sub	\$ 47,330.00	\$ 47,330.00
12	Miramar General Engineering	K-22-2103-DBB-3	Kensington Hts #2 Series Circuit Upgrade	SLBE	Sub	\$ 155,000.00	\$ 6,712,945.00
	Miramar General Engineering	K-22-2095-DBB-3	AC Overlay 2110	SLBE	Sub	\$ 1,822,000.00	
	Miramar General Engineering	K-22-2110-DBB-3	Scripps Ranch Improv 1	SLBE	Sub	\$ 406,000.00	
	Miramar General Engineering	K-22-2070-JOC-3	Task #1 - Columbia Street in Downtown Mobility Project Phase 3A1	SLBE	Sub	\$ 137,330.00	
	Miramar General Engineering	K-23-2079-DBB-3	AC Water and Sewer Group 1023B	SLBE	Sub	\$ 312,000.00	
	Miramar General Engineering	K-23-2092-DBB-3	Accelerated Sewer Referral Group 851	SLBE	Sub	\$ 791,600.00	
	Miramar General Engineering	K-23-2156-DBB-3	Mira Mesa Improv 1	SLBE	Sub	\$ 298,650.00	
	Miramar General Engineering	K-23-2149-DBB-3	Sewer Group 836	SLBE	Sub	\$ 59,525.00	
	Miramar General Engineering	K-23-2146-DB1-3	Egger Highlands Improv 1	SLBE	Sub	\$ 1,170,700.00	
	Miramar General Engineering	K-23-2163-DBB-3	El Cajon Blvd	SLBE	Sub	\$ 38,400.00	
	Miramar General Engineering	K-23-2158-DBB-3	Clairemont Mesa East Improv 2	SLBE	Sub	\$ 1,110,650.00	
	Miramar General Engineering	K-22-2070-JOC-3	AC Water & Sewer Group 1042 (SS) - Convoy Street Paving Project	SLBE	Sub	\$ 411,090.00	
1	Mizuta Traffic Consulting	H197126	Task #8 - Mobility Study and EIR - University Community Plan Update	SLBE	Sub	\$ 22,110.00	\$ 22,110.00
1	Mora Dow Consulting, Inc.	H2226044	5th Avenue Promenade Feasibility Study	ELBE	Sub	\$ 82,384.48	\$ 82,384.48
2	Mour Group Engineering & Design, Inc.	H207191	La Media Improvements - Siempre Viva to Truck Route	ELBE	Sub	\$ 16,948.06	\$ 46,948.06
	Mour Group Engineering & Design, Inc.	H2326146	Stormwater Design and Engineering Agreements	ELBE	Sub	\$ 30,000.00	
14	NOVA Services, Inc.	H2125936	Design of Rancho Bernardo Industrial Pump Station Replacement	SLBE	Sub	\$ 67,539.60	\$ 1,327,017.53
	NOVA Services, Inc.	K-23-2107-DB1-3	Corridor Improv 2	SLBE	Sub	\$ 49,100.00	
	NOVA Services, Inc.	H176935	Task #10 - PQPS Oxgenation System	SLBE	Sub	\$ 76,804.00	
	NOVA Services, Inc.	H197100	Task #1 - Marcy Neighborhood Park Improvement	SLBE	Sub	\$ 22,600.00	
	NOVA Services, Inc.	H197100	Task #5 - San Ysidro Activity Center Play Area	SLBE	Sub	\$ 13,150.00	
	NOVA Services, Inc.	H176935	Task #11 - Central Area Small-Scale Facility	SLBE	Sub	\$ 359,742.00	
	NOVA Services, Inc.	H186985	Task #6 - Kensington Improvements 1 (S)	SLBE	Sub	\$ 41,340.00	
	NOVA Services, Inc.	H197070	Brown Field Runway 8R/26L G1 Rehab	SLBE	Sub	\$ 62,079.54	
	NOVA Services, Inc.	H2226035	Design of Water Group 972CI	SLBE	Sub	\$ 63,010.80	
	NOVA Services, Inc.	H2326147	Stormwater Design and Engineering Agreements	SLBE	Sub	\$ 120,000.00	
	NOVA Services, Inc.	K-22-2096-DBB-3	Metropolitan Biosolids Center Storm Water Diversion	SLBE	Sub	\$ 100,000.00	
	NOVA Services, Inc.	K-23-2064-DBB-3-A	Storm Water Diversion at the South Bay Water Reclamation Plant	SLBE	Sub	\$ 10,000.00	
	NOVA Services, Inc.	K-23-2112-DB1-3	Bay Ho Improvements 3	SLBE	Sub	\$ 69,845.00	
	NOVA Services, Inc.	K-23-2119-DBB-3-C	Central Small-Scale Facility	SLBE	Sub	\$ 60,000.00	

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
10	O'Day Consultants, Inc.	H176955	Task #7 - Morena Conveyance South & Middle and Morena Conveyance Bike Lanes Project	SLBE	Sub	\$ 211,806.59	\$ 3,043,573.00
	O'Day Consultants, Inc.	H2226019	Task #3 - Auburn Creek Trash Capture Devices	ELBE	Sub	\$ 47,560.00	
	O'Day Consultants, Inc.	H2226019	Task #6 - El Cerrito & Rolando Park SD & GI (GI)	ELBE	Sub	\$ 300,186.00	
	O'Day Consultants, Inc.	H2226019	Task #8 - Green Infrastructure Group 1012	ELBE	Sub	\$ 17,566.00	
	O'Day Consultants, Inc.	H2226019	Task #9 - Oak Park Storm Dr Repl & Green Infr (GI)	ELBE	Sub	\$ 211,636.00	
	O'Day Consultants, Inc.	H2226019	Task #4 - Carmel Country Road Low Flow Channel	ELBE	Sub	\$ 128,328.00	
	O'Day Consultants, Inc.	H2226019	Task #5 - Carroll Cyn Dry Weather Flow Diversion	ELBE	Sub	\$ 99,392.00	
	O'Day Consultants, Inc.	H2226019	Task #13 - Jamacha Drainage Channel Upgrade	ELBE	Sub	\$ 320,898.00	
	O'Day Consultants, Inc.	H2226019	Task #12 - Chollas Creek Restoration and 54th St & Euclid Ave	ELBE	Sub	\$ 1,733,525.00	
	O'Day Consultants, Inc.	H2226019	Task #14 - Upper Auburn Creek Revitalization	ELBE	Sub	\$ 184,482.00	
2	OJ Construction & Consultation	K-22-2062-JOC-3	Task #1 - Alvarado WTP Basins Baffle Wall Doors	ELBE	Sub	\$ 11,250.00	\$ 34,390.04
	OJ Construction & Consultation	K-22-2062-JOC-3	Task #3 - EC Scripps Park Comfort Station Replacement	ELBE	Sub	\$ 23,140.04	
1	Onyx Building Group, Inc.	K-22-1945-DBB-3-A	MLK Recreation Center Moisture Intrusion	ELBE	Sub	\$ 49,500.00	\$ 49,500.00
1	Orie 2 Engineering, Inc.	H207203	Designing of Fire Station No. 51 - Skyline Hills	ELBE	Sub	\$ 127,280.00	\$ 127,280.00
2	P. Teixeira Construction, Inc.	K-22-1945-DBB-3-A	MLK Recreation Center Moisture Intrusion	ELBE	Sub	\$ 38,600.00	\$ 96,800.00
	P. Teixeira Construction, Inc.	K-23-1854-DBB-3-C	Clay Avenue Mini Park	ELBE	Sub	\$ 58,200.00	
1	Pacific Drilling Co.	H207202	Task #4 - Accelerated Sewer Referral Group 851	ELBE	Sub	\$ 4,600.00	\$ 4,600.00
1	PanGIS, Inc.	H2326147	Stormwater Design and Engineering Agreement	ELBE	Sub	\$ 120,000.00	\$ 120,000.00
1	Parterre Landscape Architects, Inc.	H207203	Designing of Fire Station No. 51 - Skyline Hills	ELBE	Sub	\$ 28,810.00	\$ 28,810.00
1	Paul Redvers Brown, Inc.	H2125885	PUD Integrated Master Plan	SLBE	Sub	\$ 75,631.34	\$ 75,631.34
1	Photo Geodetic	H2125775	Design of Maple Canyon Storm Drain Upgrade Phase 3	SLBE	Sub	\$ 120,000.00	\$ 120,000.00
13	Piperin Corporation	K-22-2082-DBB-3	Sewer & AC Water Group 765A	ELBE	Sub	\$ 629,000.00	\$ 14,927,976.00
	Piperin Corporation	K-22-2076-JOC-3-A	Task #1 - 2870 Mobley Street SD Replacement	SLBE	Sub	\$ 210,570.00	
	Piperin Corporation	K-23-2092-DBB-3	Accelerated Sewer Referral Group 851	SLBE	Prime	\$ 5,367,262.00	
	Piperin Corporation	K-23-2153-DBB-3	Murphy Canyon Trunk Sewer Repair/Rehab Phase 1	SLBE	Sub	\$ 259,000.00	
	Piperin Corporation	K-23-2112-DB1-3	Bay Ho Improvements 3	SLBE	Sub	\$ 589,875.00	
	Piperin Corporation	K-23-2149-DBB-3	Sewer Group 836	SLBE	Sub	\$ 502,270.00	
	Piperin Corporation	K-23-2155-DBB-3	Clairemont Mesa West Improv 1	SLBE	Sub	\$ 376,220.00	
	Piperin Corporation	K-23-2130-DBB-3	Lake Murray Improv 2	ELBE	Sub	\$ 318,448.00	
	Piperin Corporation	K-23-2146-DB1-3	Egger Highlands Improv 1	SLBE	Sub	\$ 1,346,500.00	
	Piperin Corporation	K-23-2159-DBB-3	Jamacha Lomita Improv 1	SLBE	Sub	\$ 262,750.00	
	Piperin Corporation	K-23-2161-DBB-3	La Jolla Improvements 2	SLBE	Sub	\$ 1,177,061.00	
	Piperin Corporation	K-23-2165-DBB-3	Encanto Improv 1	SLBE	Sub	\$ 2,750,000.00	
	Piperin Corporation	K-23-2158-DBB-3	Clairemont Mesa East Improv 2	SLBE	Sub	\$ 1,139,020.00	
5	Platt/Whitelaw Architects, Inc.	H2125936	Design of Rancho Bernardo Industrial Pump Station Replacement	SLBE	Sub	\$ 112,566.00	\$ 515,198.00
	Platt/Whitelaw Architects, Inc.	H197100	Task #5 - San Ysidro Activity Center Play Area	SLBE	Sub	\$ 68,044.00	
	Platt/Whitelaw Architects, Inc.	H197088	Task #12 - 3220 Sports Area Blvd	SLBE	Prime	\$ 100,000.00	
	Platt/Whitelaw Architects, Inc.	H197088	Task #10 - Police HQ Security Fencing	SLBE	Prime	\$ 172,142.00	
	Platt/Whitelaw Architects, Inc.	H197088	Task #11 - Old Logan Heights Library Building Renovation	SLBE	Prime	\$ 62,446.00	
2	Pratt Equipment Corp.	K-22-2019-DBB-3-A	Miramar Landfill Storm Water Basin Improvements	SLBE	Sub	\$ 235,000.00	\$ 345,700.00
	Pratt Equipment Corp.	K-23-2167-DBB-3	Canon Street Pocket Park	SLBE	Sub	\$ 110,700.00	
	Precision Striping, Inc.	K-22-2050-DBB-2	Howard Ave - Village Pine to Iris Sidewalk	ELBE	Sub	\$ 6,900.00	

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
8	Precision Striping, Inc.	K-23-2061-DBB-3	Scripps Miramar Ranch Library Parking Expansion	SLBE	Sub	\$ 22,900.00	\$ 272,769.25
	Precision Striping, Inc.	K-23-2100-DBB-3-A	Mid-City & Eastern Area Signal Mods	SLBE	Sub	\$ 8,750.00	
	Precision Striping, Inc.	K-23-2101-DBB-3	JFK Neighborhood Park Restroom & Playground Improvements	SLBE	Sub	\$ 3,000.00	
	Precision Striping, Inc.	K-23-2112-DB1-3	Bay Ho Improvements 3	SLBE	Sub	\$ 9,900.00	
	Precision Striping, Inc.	K-23-2149-DBB-3	Sewer Group 836	SLBE	Sub	\$ 6,000.00	
	Precision Striping, Inc.	K-23-2163-DBB-3	El Cajon Blvd	SLBE	Sub	\$ 33,775.00	
	Precision Striping, Inc.	K-22-2070-JOC-3	AC Water & Sewer Group 1042 (SS) - Convoy Street Paving Project	SLBE	Sub	\$ 181,544.25	
1	Prince Consulting, Inc.	H207203	Designing of Fire Station No. 51 - Skyline Hills	ELBE	Sub	\$ 86,795.00	\$ 86,795.00
1	Protection Design & Consulting, Inc.	H2125840	EMTS NTC Lab Rmdel and NTC Lab Siar Implem	ELBE	Sub	\$ 24,117.34	\$ 24,117.34
1	Proteus Consulting, Inc.	H2326146	Stormwater Design and Engineering Agreement	SLBE	Sub	\$ 30,000.00	\$ 30,000.00
1	Q.S.B. Construction	K-22-1993-DBB-3-B	Salk Neighborhood Park Joint Use Development	ELBE	Sub	\$ 550,000.00	\$ 550,000.00
3	Quality Construction & Engineering, Inc.	K-22-2111-DBB-3	Slurry Seal Group 2222	SLBE	Sub	\$ 1,259,788.66	\$ 3,834,426.66
	Quality Construction & Engineering, Inc.	K-23-2128-DBB-3	Slurry Seal Group 2223	SLBE	Sub	\$ 1,155,489.10	
	Quality Construction & Engineering, Inc.	K-23-2147-DBB-3	Slurry Seal Group 2321	SLBE	Sub	\$ 1,419,148.90	
6	Quality Infrastructure Corporation	K-23-2107-DB1-3	Corridor Improv 2	SLBE	Sub	\$ 137,016.00	\$ 860,111.00
	Quality Infrastructure Corporation	H2125783	Task #11 - Pacific Beach Interconnect Additional Services	SLBE	Sub	\$ 20,000.00	
	Quality Infrastructure Corporation	H186985	Task #6 - Kensington Improvements 1 (S)	SLBE	Sub	\$ 70,195.00	
	Quality Infrastructure Corporation	H186985	Task #13 - Asphalt Overlay Group 2200 (SS)	SLBE	Sub	\$ 385,200.00	
	Quality Infrastructure Corporation	H2125783	Task #16 - Guidance for Traffic Signal Design and Adaptive Operations	SLBE	Sub	\$ 7,700.00	
	Quality Infrastructure Corporation	H2326147	Stormwater Design and Engineering Agreement	SLBE	Sub	\$ 240,000.00	
7	R&C Structures, Inc.	K-23-2064-DBB-3-A	Storm Water Diversion at the South Bay Water Reclamation Plant	SLBE	Sub	\$ 290,781.78	\$ 894,036.78
	R&C Structures, Inc.	K-23-2107-DB1-3	Corridor Improv 2	SLBE	Sub	\$ 181,300.00	
	R&C Structures, Inc.	K-23-2149-DBB-3	Sewer Group 836	SLBE	Sub	\$ 134,291.00	
	R&C Structures, Inc.	K-23-2155-DBB-3	Clairemont Mesa West Improv 1	SLBE	Sub	\$ 13,998.00	
	R&C Structures, Inc.	K-23-2130-DBB-3	Lake Murray Improv 2	SLBE	Sub	\$ 46,074.00	
	R&C Structures, Inc.	K-23-2161-DBB-3	La Jolla Improvements 2	ELBE	Sub	\$ 134,240.00	
	R&C Structures, Inc.	K-23-2162-DBB-3	Morena Improv 1	SLBE	Sub	\$ 93,352.00	
4	Rancho Land Company, Inc.	K-22-2049-DB1-3-C	Organics Processing Facility	SLBE	Sub	\$ 50,000.00	\$ 128,600.00
	Rancho Land Company, Inc.	H197100	Task #1 - Marcy Neighborhood Park Improvement	SLBE	Sub	\$ 16,510.00	
	Rancho Land Company, Inc.	H197100	Task #5 - San Ysidro Activity Center Play Area	SLBE	Sub	\$ 18,540.00	
	Rancho Land Company, Inc.	H2225990	Task #1 - Berardini Field General Development Plan (GDP)	SLBE	Sub	\$ 43,550.00	
6	Rec Trucking, Inc.	K-22-1972-DBB-3-A	Harbor Drive Trunk Sewer Replacement	ELBE	Sub	\$ 259,875.25	\$ 744,606.25
	Rec Trucking, Inc.	K-22-2089-DBB-3	AC Water Group 1027A	ELBE	Sub	\$ 12,500.00	
	Rec Trucking, Inc.	K-23-2149-DBB-3	Sewer Group 836	ELBE	Sub	\$ 10,400.00	
	Rec Trucking, Inc.	K-23-2155-DBB-3	Clairemont Mesa West Improv 1	ELBE	Sub	\$ 276,831.00	
	Rec Trucking, Inc.	K-23-2130-DBB-3	Lake Murray Improv 2	ELBE	Sub	\$ 120,000.00	
	Rec Trucking, Inc.	K-23-2161-DBB-3	La Jolla Improvements 2	SLBE	Sub	\$ 65,000.00	
8	Red Tail Research & Monitoring, Inc.	H2225997	Design of San Carlos Reservoir Replacement	ELBE	Sub	\$ 300.00	\$ 490,122.31
	Red Tail Research & Monitoring, Inc.	H176955	Task #7 - Morena Conveyance South & Middle and Morena Conveyance Bike Lanes Project	SLBE	Sub	\$ 447,959.31	
	Red Tail Research & Monitoring, Inc.	H176956	Task #6 - FY 2023 Annual Program Support	ELBE	Sub	\$ 15,000.00	
	Red Tail Research & Monitoring, Inc.	H176957	Task #5 - FY 2023 Annual Program Support	ELBE	Sub	\$ 8,000.00	
	Red Tail Research & Monitoring, Inc.	H186996	Task #8 Mod #1 - Hillside Dr (SD Syst Install/Resurface)	ELBE	Sub	\$ 15,600.00	



Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
	Red Tail Research & Monitoring, Inc.	H2125823	Task #14 - Sewer Pump Station 77B	ELBE	Sub	\$ 260.00	
	Red Tail Research & Monitoring, Inc.	H2125824	Task #12 - Smuggler's Gulch Channel	ELBE	Sub	\$ 546.00	
	Red Tail Research & Monitoring, Inc.	H2125824	Task #15 - Emergency SPS 77A Force Main Vault Spill Project	ELBE	Sub	\$ 2,457.00	
4	Reddy Engineering Services, Inc.	H2226089	Colina Del Sol Improv 1	SLBE	Sub	\$ 8,638.49	\$ 188,689.19
	Reddy Engineering Services, Inc.	H2326146	Stormwater Design and Engineering Agreement	ELBE	Sub	\$ 30,000.00	
	Reddy Engineering Services, Inc.	H2326148	Stormwater Design and Engineering Agreement	ELBE	Sub	\$ 1,500.00	
	Reddy Engineering Services, Inc.	H2225982	Otay Raw Water Pump Station Slope Repair	ELBE	Sub	\$ 148,550.70	
4	RF Yeager Engineering, Inc.	H207141	Task #14 - San Vicente Dam Low Level Outlet Improvement	SLBE	Sub	\$ 18,050.78	\$ 74,877.22
	RF Yeager Engineering, Inc.	H186986	Task #19 - Montezuma/Mid-City Pipeline Phase 2	SLBE	Sub	\$ 5,320.00	
	RF Yeager Engineering, Inc.	H2225997	Design of San Carlos Reservoir Replacement	SLBE	Sub	\$ 28,993.24	
	RF Yeager Engineering, Inc.	H2125936	Design of Rancho Bernardo Industrial Pump Station Replacement	SLBE	Sub	\$ 22,513.20	
1	Rizza Engineering, Inc.	H2225997	Design of San Carlos Reservoir Replacement	ELBE	Sub	\$ 68,989.92	\$ 68,989.92
2	Rocks Biological Consulting, Inc.	H176955	Task #7 - Morena Conveyance South & Middle and Morena Conveyance Bike Lanes Project	ELBE	Sub	\$ 22,637.73	\$ 36,049.73
	Rocks Biological Consulting, Inc.	H2125824	Task #15 - Emergency SPS 77A Force Main Vault Spill Project	ELBE	Sub	\$ 13,412.00	
1	Rockwell Construction Services	H176935	Task #9 - Miramar Reservoir Pump Station Improvements	ELBE	Sub	\$ 33,382.82	\$ 33,382.82
2	Ross Engineering Group, Inc.	H2225997	Design of San Carlos Reservoir Replacement	ELBE	Sub	\$ 9,997.67	\$ 190,103.27
	Ross Engineering Group, Inc.	H2125936	Design of Rancho Bernardo Industrial Pump Station Replacement	ELBE	Sub	\$ 180,105.60	
6	San Dieguito Engineering, Inc.	H2125775	Design of Maple Canyon Storm Drain Upgrade Phase 3	SLBE	Sub	\$ 162,000.00	\$ 616,234.00
	San Dieguito Engineering, Inc.	H187015	Task #2 - Alvarado Road Realignment Phase II	SLBE	Sub	\$ 155,590.00	
	San Dieguito Engineering, Inc.	H156303	Task #76 - Interim Solids Management at Miramar	SLBE	Sub	\$ 21,144.00	
	San Dieguito Engineering, Inc.	H2326146	Stormwater Design and Engineering Agreement	SLBE	Sub	\$ 150,000.00	
	San Dieguito Engineering, Inc.	H2326147	Stormwater Design and Engineering Agreement	SLBE	Sub	\$ 120,000.00	
	San Dieguito Engineering, Inc.	H2326148	Stormwater Design and Engineering Agreement	SLBE	Sub	\$ 7,500.00	
1	Saturn Electric, Inc.	K-22-2019-DBB-3-A	Miramar Landfill Storm Water Basin Improvements	ELBE	Sub	\$ 85,268.00	\$ 85,268.00
1	Schaefer Ecological Solutions	H2225990	Task #1 - Berardini Field General Development Plan (GDP)	ELBE	Sub	\$ 11,050.00	\$ 11,050.00
6	Schmidt Design Group, Inc.	H186996	Task #11 - College Area AC Water & Sewer Repl.	SLBE	Sub	\$ 8,500.00	\$ 1,087,507.00
	Schmidt Design Group, Inc.	H186996	Task #13 - Stormwater Diversion at PLWWTP	SLBE	Sub	\$ 39,650.00	
	Schmidt Design Group, Inc.	H197098	Task #1 - Design Services of the Beautification of Traffic Island Group 1	SLBE	Prime	\$ 188,662.00	
	Schmidt Design Group, Inc.	H197098	Task #7 Mission Bay South Shores General Development Plan (GDP)	SLBE	Prime	\$ 489,065.00	
	Schmidt Design Group, Inc.	H2125824	Task #3 - Genesee Avenue Median Improvements	SLBE	Sub	\$ 93,770.00	
	Schmidt Design Group, Inc.	H2226019	Task #13 - Jamacha Drainage Channel Upgrade	SLBE	Sub	\$ 267,860.00	
1	Scout Environmental	H207191	La Media Improvements - Siempre Viva to Truck Route	ELBE	Sub	\$ 70,616.91	\$ 70,616.91
8	SealRight Paving, Inc.	K-23-2107-DB1-3	Corridor Improv 2	SLBE	Sub	\$ 1,600,000.00	\$ 3,851,343.50
	SealRight Paving, Inc.	K-23-2030-DBB-3	Maple Canyon Restoration - Phases 1 & 2	SLBE	Sub	\$ 152,588.50	
	SealRight Paving, Inc.	K-23-2061-DBB-3	Scripps Miramar Ranch Library Parking Expansion	SLBE	Sub	\$ 285,665.00	
	SealRight Paving, Inc.	K-23-2079-DBB-3	AC Water and Sewer Group 1023B	SLBE	Sub	\$ 138,000.00	
	SealRight Paving, Inc.	K-23-2146-DB1-3	Egger Highlands Improv 1	SLBE	Sub	\$ 195,353.00	
	SealRight Paving, Inc.	K-23-2151-DBB-3	North Park Mini Park Ped Improvements	SLBE	Sub	\$ 204,665.00	
	SealRight Paving, Inc.	K-23-2154-DBB-3	Bay Terraces Improv 1	SLBE	Sub	\$ 765,781.50	
	SealRight Paving, Inc.	K-23-2157-DBB-3	Old Town Improv 1	SLBE	Sub	\$ 509,290.50	
1	Siege Electric, Inc.	K-23-2064-DBB-3-A	Storm Water Diversion at the South Bay Water Reclamation Plant	ELBE	Sub	\$ 399,950.00	\$ 399,950.00

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
1	SJ Electric Company	K-22-2062-JOC-3	Task #5 - Construction Services of the Hospitality Point Parking Lot Improvements and Hospitality Point Comfort Station	ELBE	Sub	\$ 102,000.00	\$ 102,000.00
3	Soclaris Contracting, Inc.	K-22-2065-DBB-3	Water Group Job 952	SLBE	Sub	\$ 68,000.00	\$ 432,800.00
	Soclaris Contracting, Inc.	K-22-2082-DBB-3	Sewer & AC Water Group 765A	SLBE	Sub	\$ 60,000.00	
	Soclaris Contracting, Inc.	K-23-2162-DBB-3	Morena Improv 1	ELBE	Sub	\$ 304,800.00	
5	Solid Structures, Inc.	K-22-2096-DBB-3	Metropolitan Biosolids Center Storm Water Diversion	ELBE	Sub	\$ 1,244,100.00	\$ 1,515,600.00
	Solid Structures, Inc.	K-22-1887-DBB-3	Mira Mesa South Storm Drain Replacement	ELBE	Sub	\$ 44,450.00	
	Solid Structures, Inc.	K-22-2076-JOC-3-A	Task #1 - 2870 Mobley Street SD Replacement	ELBE	Sub	\$ 63,350.00	
	Solid Structures, Inc.	K-23-2139-DBB-3	Jerabek Park Improvements	ELBE	Sub	\$ 35,150.00	
	Solid Structures, Inc.	K-23-2149-DBB-3	Sewer Group 836	ELBE	Sub	\$ 128,550.00	
15	Southwest Traffic Signal Service, Inc.	K-22-1954-DBB-3	Asphalt Resurfacing Group 1901	SLBE	Sub	\$ 95,600.00	\$ 2,065,684.19
	Southwest Traffic Signal Service, Inc.	K-22-2065-DBB-3	Water Group Job 952	SLBE	Sub	\$ 63,400.00	
	Southwest Traffic Signal Service, Inc.	K-22-2086-DBB-3	Slurry Seal Group 2221	SLBE	Sub	\$ 71,325.00	
	Southwest Traffic Signal Service, Inc.	K-23-2060-DBB-3	La Media Road Improvements	SLBE	Sub	\$ 1,028,262.34	
	Southwest Traffic Signal Service, Inc.	K-22-2070-JOC-3	Task #1 - Columbia Street in Downtown Mobility Project Phase 3A1	SLBE	Sub	\$ 9,980.00	
	Southwest Traffic Signal Service, Inc.	K-23-2079-DBB-3	AC Water and Sewer Group 1023B	SLBE	Sub	\$ 102,464.55	
	Southwest Traffic Signal Service, Inc.	K-23-2092-DBB-3	Accelerated Sewer Referral Group 851	SLBE	Sub	\$ 2,400.00	
	Southwest Traffic Signal Service, Inc.	K-23-2120-DBB-3	Foothill Blvd & Loring St Roundabout	SLBE	Sub	\$ 142,178.50	
	Southwest Traffic Signal Service, Inc.	K-23-2112-DB1-3	Bay Ho Improvements 3	SLBE	Sub	\$ 22,400.00	
	Southwest Traffic Signal Service, Inc.	K-23-2147-DBB-3	Slurry Seal Group 2321	SLBE	Sub	\$ 57,862.80	
	Southwest Traffic Signal Service, Inc.	K-23-2130-DBB-3	Lake Murray Improv 2	SLBE	Sub	\$ 80,600.00	
	Southwest Traffic Signal Service, Inc.	K-23-2148-DBB-3	Paradise Hills Improvements	SLBE	Sub	\$ 5,400.00	
	Southwest Traffic Signal Service, Inc.	K-23-2154-DBB-3	Bay Terraces Improv 1	SLBE	Sub	\$ 32,310.00	
	Southwest Traffic Signal Service, Inc.	K-23-2161-DBB-3	La Jolla Improvements 2	SLBE	Sub	\$ 8,280.00	
Southwest Traffic Signal Service, Inc.	K-23-2158-DBB-3	Clairemont Mesa East Improv 2	SLBE	Sub	\$ 343,221.00		
1	Spindrift Archaeological	H197100	Task #1 - Marcy Neighborhood Park Improvement	ELBE	Sub	\$ 16,400.00	\$ 16,400.00
6	Spurlock Landscape Architects	H186986	Task #13 - Cypress Drive Cultural Corridor	SLBE	Sub	\$ 13,700.00	\$ 595,900.00
	Spurlock Landscape Architects	H186986	Task #19 - Montezuma/Mid-City Pipeline Phase 2	SLBE	Sub	\$ 3,000.00	
	Spurlock Landscape Architects	H197089	Task #10 - Adobe Chapel Museum Old Town	SLBE	Sub	\$ 14,500.00	
	Spurlock Landscape Architects	H197123	Task #5 - Blueprint SD: Scenario Modeling	SLBE	Sub	\$ 5,500.00	
	Spurlock Landscape Architects	H2226073	Clay Neighborhood Park Improvements	SLBE	Prime	\$ 508,000.00	
	Spurlock Landscape Architects	H197089	Task #5 - NTC Aquatic Center	SLBE	Sub	\$ 51,200.00	
1	SR Consulting	H156303	Task #70 - Program Management Services	ELBE	Sub	\$ 156,800.00	\$ 156,800.00
6	STC Traffic, Inc.	H2125936	Design of Rancho Bernardo Industrial Pump Station Replacement	SLBE	Sub	\$ 22,513.20	\$ 324,276.96
	STC Traffic, Inc.	H2125840	EMTS NTC Lab Rmdel and NTC Lab Siar Implem	SLBE	Sub	\$ 24,117.34	
	STC Traffic, Inc.	H207203	Designing of Fire Station No. 51 - Skyline Hills	SLBE	Sub	\$ 42,160.00	
	STC Traffic, Inc.	H207143	Task #6 - Hillcrest Improvement 1	SLBE	Sub	\$ 86,400.00	
	STC Traffic, Inc.	H2125783	Task #16 - Guidance for Traffic Signal Design and Adaptive Operations	SLBE	Prime	\$ 77,000.00	
	STC Traffic, Inc.	H2226044	5th Avenue Promenade Feasibility Study	SLBE	Sub	\$ 72,086.42	
2	Stewart Surety & Insurance Services, Inc.	K-23-2107-DB1-3	Corridor Improv 2	ELBE	Sub	\$ 110,000.00	\$ 133,548.00
	Stewart Surety & Insurance Services, Inc.	K-21-1971-JOC-3	Task #10 - AC Water and Sewer Group 1024	ELBE	Sub	\$ 23,548.00	
1	Subsurface Surveys	H207202	Task #4 - Accelerated Sewer Referral Group 851	ELBE	Sub	\$ 4,460.00	\$ 4,460.00

Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
1	Terra West, Inc.	K-23-2130-DBB-3	Lake Murray Improv 2	SLBE	Sub	\$ 690.00	\$ 690.00
1	Terramark Surveying	H207201	Task #7 - City Operation Building revitalization	ELBE	Sub	\$ 2,500.00	\$ 2,500.00
1	Testing Services & Inspection	H176935	Task #9 - Miramar Reservoir Pump Station Improvements	ELBE	Sub	\$ 9,380.80	\$ 9,380.80
1	The Bodhi Group, Inc.	H2125775	Design of Maple Canyon Storm Drain Upgrade Phase 3	ELBE	Sub	\$ 66,000.00	\$ 66,000.00
3	Tierra Data, Inc.	K-23-2060-DBB-3	La Media Road Improvements	SLBE	Sub	\$ 3,186,249.00	\$ 3,277,162.00
	Tierra Data, Inc.	H207142	Task #10 - Water & Sewer Group 1039	SLBE	Sub	\$ 34,788.00	
	Tierra Data, Inc.	H207142	Task #3 - Narragansett Avenue Access Stairs	SLBE	Sub	\$ 56,125.00	
1	Tierra Environmental Services, Inc.	H176935	Task #9 - Miramar Reservoir Pump Station Improvements	ELBE	Sub	\$ 22,170.75	\$ 22,170.75
3	Tory R. Walker Engineering, Inc.	H187015	Task #2 - Alvarado Road Realignment Phase II	SLBE	Sub	\$ 23,865.21	\$ 99,420.21
	Tory R. Walker Engineering, Inc.	H2125824	Task #3 - Genesee Avenue Median Improvements	SLBE	Sub	\$ 66,555.00	
	Tory R. Walker Engineering, Inc.	H2125824	Task #11 - Del Mar Scenic Parkway Water Main Break	SLBE	Sub	\$ 9,000.00	
2	Tri-Group Construction & Development, Inc.	K-23-1963-DBB-3	Street Reconstruction Group 1801	SLBE	Prime	\$ 10,435,367.20	\$ 12,175,107.20
	Tri-Group Construction & Development, Inc.	K-23-2151-DBB-3	North Park Mini Park Ped Improvements	SLBE	Prime	\$ 1,739,740.00	
1	TTG Environmental & Associates	H2326148	Stormwater Design and Engineering Agreement	ELBE	Sub	\$ 1,500.00	\$ 1,500.00
5	Two Rivers Strategies, Inc.	K-23-2097-DBB-3	Highland & Monroe Ave. Storm Drain Replacement	ELBE	Sub	\$ 12,000.00	\$ 222,000.00
	Two Rivers Strategies, Inc.	K-23-2060-DBB-3	La Media Road Improvements	ELBE	Sub	\$ 40,000.00	
	Two Rivers Strategies, Inc.	K-23-2155-DBB-3	Clairemont Mesa West Improv 1	ELBE	Sub	\$ 18,000.00	
	Two Rivers Strategies, Inc.	K-23-2165-DBB-3	Encanto Improv 1	ELBE	Sub	\$ 56,000.00	
	Two Rivers Strategies, Inc.	K-23-2158-DBB-3	Clairemont Mesa East Improv 2	ELBE	Sub	\$ 96,000.00	
13	Vic Salazar Enterprises, LLC	H2225981	Design of San Carlos Interconnect and Transmission Pipeline	ELBE	Sub	\$ 26,160.00	\$ 547,526.53
	Vic Salazar Enterprises, LLC	H207143	Task #6 - Hillcrest Improvement 1	ELBE	Sub	\$ 12,000.00	
	Vic Salazar Enterprises, LLC	H2226035	Design of Water Group 972CI	ELBE	Sub	\$ 26,254.50	
	Vic Salazar Enterprises, LLC	H2226089	Colina Del Sol Improv 1	ELBE	Sub	\$ 34,122.03	
	Vic Salazar Enterprises, LLC	K-22-2082-DBB-3	Sewer & AC Water Group 765A	ELBE	Sub	\$ 45,000.00	
	Vic Salazar Enterprises, LLC	K-23-1963-DBB-3	Street Reconstruction Group 1801	ELBE	Sub	\$ 25,000.00	
	Vic Salazar Enterprises, LLC	K-22-2110-DBB-3	Scripps Ranch Improv 1	ELBE	Sub	\$ 40,000.00	
	Vic Salazar Enterprises, LLC	K-23-2030-DBB-3	Maple Canyon Restoration - Phases 1 & 2	SLBE	Sub	\$ 120,000.00	
	Vic Salazar Enterprises, LLC	K-23-2079-DBB-3	AC Water and Sewer Group 1023B	ELBE	Sub	\$ 30,000.00	
	Vic Salazar Enterprises, LLC	K-23-2112-DB1-3	Bay Ho Improvements 3	ELBE	Sub	\$ 33,000.00	
	Vic Salazar Enterprises, LLC	K-23-2104-DBB-3	AC Water & Sewer Group 1048	ELBE	Sub	\$ 70,000.00	
	Vic Salazar Enterprises, LLC	K-23-2146-DB1-3	Egger Highlands Improv 1	ELBE	Sub	\$ 65,990.00	
	Vic Salazar Enterprises, LLC	K-23-2162-DBB-3	Morena Improv 1	ELBE	Sub	\$ 20,000.00	
1	Visual Concepts Lighting, Inc.	H2226073	Clay Neighborhood Park Improvements	SLBE	Sub	\$ 5,080.00	\$ 5,080.00
6	West Coast Civil, Inc.	H2125885	PUD Integrated Master Plan	SLBE	Sub	\$ 567,235.05	\$ 1,393,563.71
	West Coast Civil, Inc.	H176957	Task #5 - FY 2023 Annual Program Support	SLBE	Sub	\$ 100,000.00	
	West Coast Civil, Inc.	H2125823	Task #6 - Multiple Canyons in the LTA Program	ELBE	Sub	\$ 151,000.00	
	West Coast Civil, Inc.	H2125824	Task #6 - Unauthorized Road Cut Remediation Services	ELBE	Sub	\$ 8,180.00	
	West Coast Civil, Inc.	H156303	Task #70 - Program Management Services	ELBE	Sub	\$ 497,825.00	
	West Coast Civil, Inc.	H2225982	Otay Raw Water Pump Station Slope Repair	SLBE	Sub	\$ 69,323.66	
	Western Gardens Landscaping, Inc.	K-22-1896-DBB-3-A	University Avenue Complete Street Phase 1	SLBE	Sub	\$ 124,000.00	



Total # of Contracts	Firm Name	Bid Number	Project Title	Certification	Role	Contract Amount	Total \$ Amount
4	Western Gardens Landscaping, Inc.	K-22-2059-DBB-3	College Areas Swr & AC Wtr Main Repl	SLBE	Sub	\$ 392,569.01	\$ 1,895,930.01
	Western Gardens Landscaping, Inc.	K-22-2065-DBB-3	Water Group Job 952	SLBE	Sub	\$ 80,500.00	
	Western Gardens Landscaping, Inc.	K-23-2030-DBB-3	Maple Canyon Restoration - Phases 1 & 2	SLBE	Sub	\$ 1,298,861.00	
4	Western State Builders	K-22-1993-DBB-3-B	Salk Neighborhood Park Joint Use Development	ELBE	Sub	\$ 93,500.00	\$ 315,130.00
	Western State Builders	K-23-1946-DBB-3-A	Olive Street Park Acquisition &	ELBE	Sub	\$ 25,365.00	
	Western State Builders	K-23-2101-DBB-3	JFK Neighborhood Park Restroom & Playground Improvements	ELBE	Sub	\$ 89,640.00	
	Western State Builders	K-23-2139-DBB-3	Jerabek Park Improvements	ELBE	Sub	\$ 106,625.00	
9	YBS Construction Engineering	K-22-1954-DBB-3	Asphalt Resurfacing Group 1901	SLBE	Sub	\$ 1,845,282.00	\$ 8,680,367.73
	YBS Construction Engineering	K-22-2082-DBB-3	Sewer & AC Water Group 765A	SLBE	Sub	\$ 994,998.18	
	YBS Construction Engineering	K-22-2089-DBB-3	AC Water Group 1027A	SLBE	Sub	\$ 39,300.00	
	YBS Construction Engineering	K-22-2076-JOC-3-A	Task #1 - 2870 Mobley Street SD Replacement	SLBE	Sub	\$ 55,686.75	
	YBS Construction Engineering	K-23-2155-DBB-3	Clairemont Mesa West Improv 1	SLBE	Sub	\$ 12,500.00	
	YBS Construction Engineering	K-23-2130-DBB-3	Lake Murray Improv 2	SLBE	Sub	\$ 4,185,224.00	
	YBS Construction Engineering	K-23-2148-DBB-3	Paradise Hills Improvements	SLBE	Sub	\$ 184,790.80	
	YBS Construction Engineering	K-23-2161-DBB-3	La Jolla Improvements 2	SLBE	Sub	\$ 372,475.00	
YBS Construction Engineering	K-23-2165-DBB-3	Encanto Improv 1	SLBE	Sub	\$ 990,111.00		
1	Yen C. Tu Consulting	H2326148	Stormwater Design and Engineering Agreement	ELBE	Sub	\$ 1,500.00	\$ 1,500.00

## City of San Diego Diversity Awards

FY 2019			FY 2020		FY 2021		FY 2022		FY 2023	
<b>Construction</b>										
	Dollar Amount	Percent	Dollar Amount	Percent	Dollar Amount	Percent	Dollar Amount	Percent	Dollar Amount	Percent
African-American	\$204,083.00	0%	\$367,647.00	0%	\$790,810	1%	\$5,359,999	16%	\$4,538,450	4%
Asian	\$20,400.00	0%	\$754,262.00	0%	\$1,936,560	1%	\$3,847,522	11%	\$6,844,387	5%
Asian Subcontinent	\$5,380,425.00	3%	\$5,039,767.00	2%	\$0	0%	\$0	0%	\$8,254,570	6%
Caucasian	\$31,539,321.00	18%	\$52,358,958.00	18%	\$32,148,011	20%	\$18,403,589	54%	\$75,594,778	59%
Latino	\$10,041,801.00	6%	\$17,549,722.00	6%	\$13,381,974	9%	\$6,419,962	19%	\$30,642,268	24%
Native American	\$161,069.00	0%	\$237,200.00	0%	\$295,098	0%	\$55,567	0%	\$1,352,240	1%

<b>A&amp;E</b>										
	Dollar Amount	Percent	Dollar Amount	Percent	Dollar Amount	Percent	Dollar Amount	Percent	Dollar Amount	Percent
African-American	\$47,792	0%	\$56,976	0%	\$0	0%	\$0	0%	\$0	0%
Asian	\$483,503	1%	\$753,557	2%	\$1,128,957	3%	\$2,206,534	23%	\$1,682,882	10%
Asian Subcontinent	\$0	0%	\$436,646	1%	\$0	0%	\$0	0%	\$0	0%
Caucasian	\$6,823,502	20%	\$7,278,379	16%	\$3,711,162	10%	\$5,765,500	61%	\$10,922,564	65%
Latino	\$918,716	3%	\$2,132,417	5%	\$1,023,177	3%	\$1,341,192	14%	\$2,699,185	16%
Native American	\$58,096	0%	\$260,705	1%	\$484,354	1%	\$171,516	2%	\$1,422,269	9%

<b>Goods &amp; Services</b>										
	Dollar Amount*	Percent*	Dollar Amount	Percent	Dollar Amount	Percent	Dollar Amount	Percent	Dollar Amount	Percent
African-American			\$0	0%	\$0	0%	\$0	0%	\$0	0%
Asian			\$0	0%	\$0	0%	\$0	0%	\$0	0%
Asian Subcontinent			\$0	0%	\$0	0%	\$0	0%	\$0	0%
Caucasian			\$2,068,890	1%	\$957,394	0%	\$1,004,306	91%	\$1,323,220	100%
Latino			\$3,750,000	1%	\$2,250,000	1%	\$95,902	9%	\$0	0%
Native American			\$0	0%	\$0	0%	\$0	0%	\$0	0%

## City of San Diego Diversity Awards

	FY 2019		FY 2020		FY 2021		FY 2022		FY 2023	
<b>Combined Contracts</b>	<b>Dollar Amount*</b>	<b>Percent*</b>	<b>Dollar Amount</b>	<b>Percent</b>	<b>Dollar Amount</b>	<b>Percent</b>	<b>Dollar Amount</b>	<b>Percent</b>	<b>Dollar Amount</b>	<b>Percent</b>
African-American	\$251,875	0%	\$424,623	0%	\$790,810	0%	\$5,359,999	2%	\$4,538,450	1%
Asian	\$503,903	0%	\$1,507,819	0%	\$3,065,517	1%	\$6,054,056	2%	\$8,527,269	1%
Asian Subcontinent	\$5,380,425	3%	\$5,476,413	1%	\$0	0%	\$0	0%	\$8,254,570	1%
Caucasian	\$38,362,823	18%	\$61,706,227	11%	\$36,816,567	6%	\$25,173,395	7%	\$87,840,562	10%
Latino	\$10,960,517	5%	\$23,432,139	4%	\$16,655,151	3%	\$7,857,056	2%	\$33,341,453	4%
Native American	\$219,165	0%	\$497,905	0%	\$779,452	0%	\$227,083	0%	\$2,774,509	0%

\* Does not include goods and services contracts. FY19 Diversity Reports included information on total spend amount for goods and services POs issued through P&C.

### City of San Diego Construction Contract Awards

FY 2021

GENDER			
	# of Award	Dollar Amount	Percent
Male	405	\$1,110,618,364	99%
Female	61	\$15,409,044	1%
<b>Total</b>	<b>466</b>	<b>\$1,126,027,408.00</b>	<b>100%</b>

CERTIFICATIONS			
DVBE	41	\$12,711,189	1%
ELBE (Only)	90	\$17,181,191	2%
DBE	65	\$21,825,502	2%
MBE	18	\$18,878,963	2%
SLBE (Only)	38	\$19,322,961	2%
WBE	12	\$1,548,356	0%
<b>Sub Total (Certified Firms)</b>	<b>264</b>	<b>\$91,468,162</b>	<b>8%</b>
Non Certified	202	\$1,034,559,246	92%
<b>Total</b>	<b>542</b>	<b>\$1,126,027,408</b>	<b>100%</b>
African-American	6	\$852,418	0%
Asian	12	\$2,438,000	0%
Asian Subcontinent	0	\$0	0%
Caucasian	372	\$1,079,462,910	96%
Latino	70	\$39,878,982	4%
Native American	6	\$3,395,098	0%
<b>Total</b>	<b>466</b>	<b>\$1,126,027,408</b>	<b>100%</b>

SLBE-ELBE PROGRAM <sup>1</sup>			
ELBE	115	\$18,902,534	39%
SLBE	89	\$29,649,919	61%
<b>Total</b>	<b>204</b>	<b>\$48,552,453</b>	<b>100%</b>
African-American	5	\$790,810	2%
Asian	9	\$1,936,560	4%
Asian Subcontinent	0	\$0	0%
Caucasian	143	\$32,148,011	66%
Latino	42	\$13,381,974	28%
Native American	5	\$295,098	1%
<b>Total</b>	<b>204</b>	<b>\$48,552,453</b>	<b>100%</b>

FY 2022

GENDER			
	# of Award	Dollar Amount	Percent
Male	336	\$253,076,939	94%
Female	50	\$15,715,135	6%
<b>Total</b>	<b>386</b>	<b>\$268,792,074</b>	<b>100%</b>

CERTIFICATIONS			
DVBE	5	\$463,395	0%
ELBE (Only)	86	\$17,198,106	6%
DBE	16	\$3,807,078	1%
MBE	7	\$8,762,798	3%
SLBE (Only)	71	\$18,096,958	7%
WBE	7	\$1,299,067	1%
<b>Sub Total (Certified Firms)</b>	<b>192</b>	<b>\$49,627,402</b>	<b>18%</b>
Non Certified	194	\$219,164,672	82%
<b>Total Firms</b>	<b>386</b>	<b>\$268,792,074</b>	<b>100%</b>
African-American	4	\$5,370,457	2%
Asian	17	\$4,368,506	2%
Asian Subcontinent	0	\$0	0%
Caucasian	314	\$239,845,873	89%
Latino	48	\$19,062,546	7%
Native American	3	\$144,692	0%
<b>Total Firms</b>	<b>386</b>	<b>\$268,792,074</b>	<b>100%</b>

SLBE-ELBE PROGRAM <sup>1</sup>			
ELBE	81	\$16,267,331	11%
SLBE	66	\$17,819,309	12%
<b>Total</b>	<b>147</b>	<b>\$34,086,640</b>	<b>23%</b>
African-American	3	\$5,359,999	16%
Asian	11	\$3,847,523	11%
Asian Subcontinent	0	\$0	0%
Caucasian	101	\$18,403,589	54%
Latino	30	\$6,419,962	19%
Native American	2	\$55,567	0%
<b>Total</b>	<b>147</b>	<b>\$34,086,640</b>	<b>100%</b>

FY 2023

GENDER			
	# of Award	Dollar Amount	Percent
Male	531	\$702,940,257	96%
Female	71	\$33,030,757	4%
<b>Total</b>	<b>602</b>	<b>\$735,971,014</b>	<b>100%</b>

CERTIFICATIONS			
DVBE	54	\$32,763,579	4%
ELBE (Only)	74	\$21,158,009	3%
DBE	134	\$49,065,759	7%
MBE	19	\$27,705,466	4%
SLBE (Only)	68	\$46,314,346	6%
WBE	20	\$15,532,785	2%
<b>Sub Total (Certified Firms)</b>	<b>369</b>	<b>\$192,539,944</b>	<b>26%</b>
Non Certified	233	\$543,431,070	74%
<b>Total Firms</b>	<b>602</b>	<b>\$735,971,014</b>	<b>100%</b>
African-American	4	\$4,648,650	1%
Asian	17	\$7,376,718	1%
Asian Subcontinent	18	\$8,261,570	1%
Caucasian	426	\$642,467,927	87%
Latino	122	\$65,991,360	9%
Native American	15	\$7,224,789	1%
<b>Total Firms</b>	<b>602</b>	<b>\$735,971,014</b>	<b>100%</b>

SLBE-ELBE PROGRAM <sup>1</sup>			
ELBE	100	\$36,984,492	7%
SLBE	159	\$90,242,201	17%
<b>Total</b>	<b>259</b>	<b>\$127,226,693</b>	<b>24%</b>
African-American	3	\$4,538,450	4%
Asian	12	\$6,844,387	5%
Asian Subcontinent	17	\$8,254,570	6%
Caucasian	152	\$75,594,778	59%
Latino	64	\$30,642,268	24%
Native American	11	\$1,352,240	1%
<b>Total</b>	<b>259</b>	<b>\$127,226,693</b>	<b>100%</b>

<sup>1</sup>Federally funded, emergency and sole source contracts are not included in the SLBE/ELBE totals as these contracts have different requirements from the City of San Diego's SLBE Program.

### City of San Diego A&E Consultant Contract Awards

FY 2021

GENDER			
	# of Award	Dollar Amount	Percent
Male	408	\$35,312,813	93%
Female	68	\$2,746,117	7%
<b>Total</b>	<b>476</b>	<b>\$38,058,930</b>	<b>100%</b>

CERTIFICATIONS			
DVBE	6	\$279,005	1%
ELBE (Only)	42	\$1,077,788	3%
DBE	65	\$3,001,074	8%
MBE	12	\$577,987	2%
SLBE (Only)	41	\$1,654,708	4%
WBE	17	\$762,368	2%
<b>Sub Total (Certified Firms)</b>	<b>183</b>	<b>\$7,352,930</b>	<b>19%</b>
Non Certified	293	\$30,706,000	81%
<b>Total</b>	<b>476</b>	<b>\$38,058,930</b>	<b>100%</b>

African-American	3	\$147,110	0%
Asian	34	\$1,564,547	4%
Asian Subcontinent	1	\$24,500	0%
Caucasian	389	\$34,495,506	91%
Latino	33	\$1,342,911	4%
Native American	16	\$484,354	1%
<b>Total</b>	<b>476</b>	<b>\$38,058,928</b>	<b>100%</b>

SLBE-ELBE PROGRAM <sup>1</sup>			
ELBE	72	\$2,133,332	6%
SLBE	85	\$4,214,319	11%
<b>Total</b>	<b>157</b>	<b>\$6,347,651</b>	<b>17%</b>
African-American	0	\$0	0%
Asian	27	\$1,128,957	18%
Asian Subcontinent	0	\$0	0%
Caucasian	91	\$3,711,162	58%
Latino	23	\$1,023,177	16%
Native American	16	\$484,354	8%
<b>Total</b>	<b>157</b>	<b>\$6,347,650</b>	<b>100%</b>

FY 2022

GENDER			
	# of Award	Dollar Amount	Percent
Male	312	\$44,054,835	86%
Female	85	\$7,219,849	14%
<b>Total</b>	<b>397</b>	<b>\$51,274,684</b>	<b>100%</b>

CERTIFICATIONS			
DVBE	3	\$56,030	0%
ELBE (Only)	67	\$5,249,698	10%
DBE	3	\$245,937	0%
MBE	5	\$391,211	1%
SLBE (Only)	92	\$5,344,227	10%
WBE	15	\$609,857	1%
<b>Sub Total (Certified Firms)</b>	<b>185</b>	<b>\$11,896,960</b>	<b>23%</b>
Non Certified	212	\$39,377,724	77%
<b>Total</b>	<b>397</b>	<b>\$51,274,684</b>	<b>100%</b>

African-American	0	\$0	0%
Asian	42	\$2,563,428	5%
Asian Subcontinent	0	\$0	0%
Caucasian	309	\$45,775,405	89%
Latino	39	\$2,634,915	5%
Native American	7	\$300,936	1%
<b>Total</b>	<b>397</b>	<b>\$51,274,684</b>	<b>100%</b>

SLBE-ELBE PROGRAM <sup>1</sup>			
ELBE	55	\$4,707,720	12%
SLBE	92	\$4,777,023	13%
<b>Total</b>	<b>147</b>	<b>\$9,484,743</b>	<b>25%</b>
African-American	0	\$0	0%
Asian	38	\$2,206,534	23%
Asian Subcontinent	0	\$0	0%
Caucasian	80	\$5,765,500	61%
Latino	24	\$1,341,192	14%
Native American	5	\$171,516	2%
<b>Total</b>	<b>147</b>	<b>\$9,484,742</b>	<b>100%</b>

FY 2023

GENDER			
	# of Award	Dollar Amount	Percent
Male	565	\$113,036,673	92%
Female	147	\$10,362,619	8%
<b>Total</b>	<b>712</b>	<b>\$123,399,292</b>	<b>100%</b>

CERTIFICATIONS			
DVBE	8	\$234,308	0%
ELBE (Only)	116	\$9,087,977	7%
DBE	31	\$2,088,599	2%
MBE	34	\$3,370,435	3%
SLBE (Only)	134	\$10,782,256	9%
WBE	39	\$2,145,218	2%
<b>Sub Total (Certified Firms)</b>	<b>362</b>	<b>\$27,708,793</b>	<b>22%</b>
Non Certified	350	\$95,690,498	78%
<b>Total</b>	<b>712</b>	<b>\$123,399,291</b>	<b>100%</b>

African-American	0	\$0	0%
Asian	79	\$5,305,988	4%
Asian Subcontinent	0	\$0	0%
Caucasian	566	\$112,328,947	91%
Latino	56	\$3,879,792	3%
Native American	11	\$1,884,565	2%
<b>Total</b>	<b>712</b>	<b>\$123,399,292</b>	<b>100%</b>

SLBE-ELBE PROGRAM <sup>1</sup>			
ELBE	111	\$8,709,789	11%
SLBE	115	\$8,017,111	10%
<b>Total</b>	<b>226</b>	<b>\$16,726,900</b>	<b>21%</b>
African-American	0	\$0	0%
Asian	38	\$1,682,882	10%
Asian Subcontinent	0	\$0	0%
Caucasian	143	\$10,922,564	65%
Latino	36	\$2,699,185	16%
Native American	9	\$1,422,269	9%
<b>Total</b>	<b>226</b>	<b>\$16,726,900</b>	<b>100%</b>

<sup>1</sup>Federally funded, emergency and sole source contracts are not included in the SLBE/ELBE totals as these contracts have different requirements from the City of San Diego's SLBE Program.